

Memorandum



CITY OF DALLAS

DATE June 24, 2022

TO Honorable Mayor and Members of the City Council

SUBJECT **Texas Department of Transportation Safety Oversight Program – Annual Status Report**

The Texas Department of Transportation's (TxDOT) State Safety Oversight (SSO) Program is responsible for addressing state and federal safety standards for the rail fixed guideway public transportation systems that TxDOT oversees, and prepares an annual report summarizing their activities. On May 31, 2022, TxDOT provided the calendar year (CY) 2021 report to City staff and requested that it be shared with the City Council for review (attached) and noted that no further action is needed.

Currently, there are a total of six Rail Transit Agencies (RTAs) in Texas under the oversight of the SSO Program, two of which operate in the City of Dallas:

- Dallas Area Rapid Transit (DART)
- Dallas Streetcar (DSC)

The status report is general in nature and notes that each of the RTAs is responsible for submitting a safety plan on an annual basis. DART prepares their own safety plan for their system, and in their role as the Operator of the DSC, they produce a separate safety plan for the Streetcar. That Safety Plan is approved annually by the City Council and is anticipated to be forthcoming for 2022 approval this Summer.

If you have any questions or concerns please contact Ghassan "Gus" Khankarli, Ph.D. P.E., PMP, CLTD, Director of the Department of Transportation, at Ghassan.khankarli@dallas.gov.

A handwritten signature in black ink, appearing to read 'Rob Perez'.

Robert Perez, Ph.D.
Assistant City Manager

[Attachment]

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Billerae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Deputy City Manager
Jon Fortune, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Carl Simpson, Assistant City Manager
M. Elizabeth Reich, Chief Financial Officer
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors



Calendar Year 2021 State Safety Oversight Program Annual Status Report

Public Transportation Division

May 2022

Purpose

This report summarizes the activities of the Texas Department of Transportation's (TxDOT) State Safety Oversight (SSO) Program to address state and federal safety regulations during Calendar Year (CY) 2021 and includes data from the 2021 Annual Report to the Federal Transit Administration (FTA). This report is prepared annually to provide the Governor, the Lieutenant Governor, the Speaker of the Texas House of Representatives, the FTA, and the governing body of each rail fixed guideway public transportation system with a status of the safety for the rail fixed guideway public transportation systems TxDOT oversees.

Rail Fixed Guideway Public Transportation Systems in Texas

Currently, there are six Rail Transit Agencies (RTAs) in Texas under the safety oversight of the State Safety Oversight Program administered by TxDOT.

- Dallas Area Rapid Transit (DART)
- Dallas Streetcar (DSC)
- El Paso Streetcar (EPSC)
- Galveston Island Trolley (GIT)
- McKinney Avenue Transit Authority (MATA)
- Metropolitan Transit Authority of Harris County (Metro)

A seventh agency, Capital Metro in Austin, is anticipated to enter the TxDOT SSO Program in the next few years. In November 2020, the voters in Austin approved "Project Connect," an expansion plan for public transportation that includes two new light rail lines; the Blue Line (traveling from north Austin through downtown to the airport) and the Orange Line (traveling from north Austin through downtown to south Austin). At the end of CY 2021, Project Connect was in preliminary engineering and environmental review.

On October 1, 2021, Galveston Island Trolley (GIT) restarted operations after ceasing operations in 2008 due to Hurricane Ike. GIT operates a fleet of four vintage diesel-powered trolleys along two primary routes: a downtown loop and a cross island connection route.

COVID-19 Impacts on State Safety Oversight

The COVID-19 pandemic presented unprecedented challenges for the State Safety Oversight Program and the rail transit agencies during 2020. The COVID-19 challenges continued in 2021 and required transit agencies to continue safety measures including passenger masking, social

distancing, enhanced cleaning of vehicles, and vaccination and teleworking for rail agency and TxDOT staff.

By the spring of 2021, the COVID outlook had improved significantly, and coupled with increased ridership, the rail agencies began efforts to return operations to near pre-pandemic levels of service. Most notable, the El Paso Streetcar resumed passenger operations in July 2021 after suspending service in March 2020.

Infrastructure Investment and Jobs Act

On November 15, 2021, the Infrastructure Investment and Jobs Act (IIJA) was signed into law. The IIJA will impact the TxDOT SSO Program and rail agencies in the following areas:

- Increases the SSO FY22 funding apportionment by 70% and provides modest funding increases through FY26.
- Provides TxDOT the authority to collect data from rail agencies and conduct risk-based inspections at rail agencies,
- Requires agency safety plans to be consistent with Centers for Disease Control and Prevention and state health authority guidelines to minimize exposure to infectious diseases,
- Includes transit agency frontline employees in the agency safety plans update process, and
- Requires transit agencies to develop risk reduction programs to reduce accidents, injuries, and operator assaults.

The TxDOT SSO Program will provide technical assistance to ensure rail agencies in Texas implement the Infrastructure Investment and Jobs Act requirements in accordance with FTA requirements.

TxDOT State Safety Oversight Program Standard

The Texas Department of Transportation issued a revised SSO Program Standard in September 2021. The RTAs were provided an opportunity to submit revision suggestions in June 2021, and to review and comment on the Program Standard draft in August 2021. TxDOT's latest Program Standard is posted on the TxDOT website at: <https://www.txdot.gov/inside-txdot/division/public-transportation/state-safety-oversight.html>

Public Transportation Agency Safety Plans (PTASP) Status

The Public Transportation Agency Safety Plan (PTASP) describes a rail agency's safety policies, procedures, objectives, and responsibilities. Rail agencies must review and, if necessary, update

their PTASPs annually. TxDOT must approve all revisions made to PTASPs. The following table summarizes the PTASP approval date of each RTA in TxDOT's SSO program.

Table 1: Public Transportation Agency Safety Plans

| Rail Fixed Guideway Public Transportation Systems | Date of Approval |
|---|------------------|
| Dallas Area Rapid Transit | April 15, 2021 |
| Dallas Streetcar | April 27, 2021 |
| El Paso Streetcar | April 15, 2021 |
| Galveston Island Trolley | January 20, 2021 |
| McKinney Avenue Transit Authority | July 21, 2021 |
| Metropolitan Transit Authority of Harris County | March 4, 2021 |

Summary of CY 2021 Rail Transit Agency Annual Safety Report

FTA requires TxDOT to submit an annual report by March 15 that covers safety performance and other information for each RTA overseen by TxDOT. The report is a detailed electronic submission containing data and document attachments as prescribed by FTA. Additionally, TxDOT is required to certify that it has complied with the SSO Program requirements found within 49 CFR Part 674- State Safety Oversight. TxDOT submitted its 2021 Annual Report to FTA on March 4, 2022.

Safety data for CY 2021, as compared to 2020, shows 24% more accidents, which is explained by increased passenger service and increased vehicle and pedestrian traffic as commuters began returning to pre-COVID commuting and travel routines. Additionally, the accident data shows 12 evacuations for life safety reasons occurred in 2021; compared with 4 evacuations for life safety reasons in 2020. Many of the evacuations for life safety reasons were the result of security events occurring on trains or station platforms. Rail agencies continue to coordinate closely with safety and law enforcement personnel to ensure passenger safety.

Corrective action plans for 2021 show an 11% increase over 2020 due to triennial audits of two of the six rail agencies conducted in 2021 revealing deficiencies requiring resolution through the corrective action plan process. Common triennial audit issues include deficiencies due to procedures, documents, or plans that require update.

The following table summarizes the significant safety information and activities provided in the FTA report for CY 2021 and provides a comparison with CY 2020 data.

Table 2: Safety Activities for January 1 through December 31, 2021

| Safety Activities | 2020 Totals | 2021 Totals |
|---|-------------|-------------|
| Accidents ¹ | 58 | 72 |
| Reported Hazards ² | 2 | 1 |
| Corrective Action Plans (CAPs) ³ | 62 | 69 |

¹ In accordance with TxDOT SSO Program Standard and 49 CFR 674.33, accidents must be reported that meet the following thresholds.

- a) Fatality (occurring at the scene or within 30 days following the accident);
- b) One or more persons suffering serious injury
- c) Property damage resulting from a collision involving a rail transit vehicle; or any derailment of a rail transit vehicle;
- d) A collision between a rail transit vehicle and another rail transit vehicle;
- e) A collision at a grade crossing resulting in serious injury or fatality;
- f) A collision with a person or object resulting in serious injury or fatality;
- g) A runaway train;
- h) Evacuation due to life safety reasons;
- i) Fires resulting in a serious injury or fatality.

² Reported Hazards are real or potential conditions that can cause injury, illness, or death; damage to or loss of the facilities, equipment, rolling stock, or infrastructure of a rail fixed guideway public transportation system; or damage to the environment; and that meet the RTA's thresholds in their safety plans for reporting to the TxDOT SSO Program

³ Corrective action plans (CAPs) are developed by a Rail Transit Agency to describe required actions and associated schedule needed to minimize, control, correct, or eliminate risks and hazards.

Memorandum



CITY OF DALLAS

DATE June 24, 2022

TO Honorable Mayor and Members of the City Council

SUBJECT **Update on City Activities for Federal Infrastructure Investment and Jobs Act Funding**

On February 15, 2022, City staff briefed a special joint meeting of the Legislative Affairs and Transportation and Infrastructure Committees on Opportunity Projects that are likely to be eligible for Infrastructure Investment and Jobs Act (IIJA) funding. The IIJA is a five-year authorization of new and existing grant programs aimed at the nation's core infrastructure needs, including transportation, airports, water/wastewater, broadband, cybersecurity, and addressing climate change. City staff continues to work to identify potential Opportunity Projects, submit comments on plans and new grant programs as they are developed, and to develop and submit competitive grant applications.

To date, the City has taken the following actions for IIJA funding:

Grant Applications Submitted

Rebuilding American Infrastructure with Sustainability and Equity (RAISE):

- **Reimagining Downtown Dallas** – Planning projects to ensure coordination and minimal impacts to transportation systems throughout the core city center during transformative transportation projects in and near Downtown
- **Southwestern Medical District Phase 2 Harry Hines Planning** (in partnership with Texas Trees Foundation) – Planning, design, and engineering for the intersection of Harry Hines Blvd. and Inwood Rd. to replace the existing cloverleaf with complete streets and green space

Nationally Significant Multimodal Freight and Highway Projects (INFRA):

- **I-30 Canyon** (submitted by TxDOT, in partnership with NCTCOG and the City of Dallas) – Construction on the I-30 Canyon

Award decisions for these programs are anticipated in late summer/early fall 2022.

Comments Submitted

- To the Texas Broadband Office on the Texas Broadband Plan, required for the State to receive the Broadband Equity, Access & Deployment (BEAD) funding
- To the FCC on rules to facilitate equal access to broadband, including digital discrimination and the public complaint process

DATE June 24, 2022

SUBJECT **Update on City Activities for Federal Infrastructure Investment and Jobs Act Funding**

Planned Grant Applications

- WaterSMART Water and Energy Efficiency Grants – due July 28
 - Funds projects that increase water and energy efficiency for water systems, including implementation of automatic meter reading
- Bridge Investment Program – due dates vary by project type
 - Funds planning and construction to improve existing bridges that are currently in poor condition, or at risk of falling into poor condition
- Safe Streets and Roads for All (SS4A) – due September 15
 - Funds planning and construction for projects identified in a comprehensive safety action plan (i.e. Vision Zero) to reduce roadway deaths and injuries
- Middle Mile Broadband Infrastructure – due September 30
 - Funds construction of middle-mile broadband infrastructure to ensure connectivity for unserved and underserved communities, including Anchor Institutions in those communities
- Reconnecting Communities Pilot Program – NOFO anticipated summer 2022
 - Funds surface transportation projects that equitably and safely restore community connectivity lost due to transportation infrastructure
- Brownfields – NOFO anticipated fall 2022
 - Funds assessments and cleanup of contaminated properties for redevelopment

For reference, the current list of Opportunity Projects is attached. It is not a ranked or prioritized list, and is intended to be a living document with projects added or adjusted as needed. The Opportunity Projects list is also focused on grant programs where the City is likely to be an eligible applicant. Please send any requested changes or additional projects to Dina Colarossi at dina.colarossi@dallascityhall.com.

We will continue to keep City Council updated as the IJA continues to be rolled out in the coming months and years. If you have any questions, please contact Carrie Rogers in the Office of Government Affairs at carrie.rogers@dallascityhall.com.



Robert M. Perez, Ph.D.
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Opportunity Projects for IJA Funding

| Project Name | Proposed Grant Stream | Est Cost | Description |
|--|--|----------|---|
| TRANSPORTATION PROJECTS | | | |
| Sidewalk Master Plan Priority Projects | TAP, SRTS, Safe Streets & Roads for All | \$50M | Priority sidewalk projects in 12 focus areas and those included in the most impactful and highest need projects as identified in the Sidewalk Master Plan. |
| Vision Zero Implementation | TAP, SRTS, Safe Streets & Roads for All | \$30M | Improvements at approximately 20 intersections to reduce crashes and injuries, including signal improvements, geometric improvements, streetlights, changes to mid-block crossings, and other technologies |
| Cedar Crest/Cadillac Heights Corridor Project | SMART, RAISE | \$25M | Partial street reconstruction, reduce from (6) lanes to (4) lanes to install bike lane with curbed buffer, reconstruct sidewalks, improved lighting and traffic signals. Requires 4.5 miles of conduit and fiber and approximately 80 wireless access points on all streetlights and traffic signal poles. |
| Complete Street Project (Luna Road, Northwest Highway to Royal Lane) | SMART, RAISE | \$30M | Construct complete street, including drainage features, as a 3- or 4-lane undivided roadway with a 12-foot wide shared use path in the parkway along the west side of the roadway. |
| Bridge Scour Program | Bridge Discretionary, INFRA, National Infrastructure, Railroad Xing Elimination, CRISI | \$50M | In recent months, due to recent inspection results, TxDOT has informed the City of Dallas of the need to replace the Military Parkway Bridge over the UPRR, the Marsalis Bridge over the Dallas Zoo, and to monitor at least 8 bridges that are considered scour critical and needing repair. Design, testing and construction inspection services will be needed to address the scour issues |
| I-30 East Fair Park/Deep Ellum Street Grid Improvements | SMART, RAISE, Reconnecting Communities | \$34M | Street grid improvements around I-30 in Fair Park and Deep Ellum to fully realize the benefits of I-30E reconstruction. Includes conversion of 1st and 2nd avenue to two-way operations, multiple intersection improvements/realignment, Robert B. Cullum extension, and wayfinding signs to improve traffic operations and safety |
| West Dallas Gateway | SMART, RAISE, TAP, Safe Streets & Roads for All | \$50M | Construct roadway, bike lanes, and sidewalks to connect Trinity Groves area to CBD to include building an underpass at an existing UPRR crossing. This project would also include smart city applications such as telecommunications fiber and wireless access points on streetlights and traffic signals to support smart cities technologies. |
| Klyde Warren Park – Phase 2.0 | TAP, Safe Streets & Roads for All | \$6.58M | Improvements to Klyde Warren Park, including pedestrian signage, security light road humps and delineators; traffic control devices; improved crosswalks; safety railings and walls, tunnel ventilation and fire suppression systems |
| Southern Gateway Park | TAP, Safe Streets & Roads for All, RAISE, Reconnecting Communities | \$65.2M | Pedestrian Bridge connecting the Park to the zoo; Phase II build out of deck park infrastructure |
| Grand Avenue Corridor | SMART, Safe Streets & Routes for All, TAP, RAISE, National Infrastructure | \$6.6M | Planning, design, construction to improve safety, multi-modal connectivity and accessibility to park facilities along Grand Avenue |
| Lawnview (Samuel Blvd to Military Pkwy) | SMART, Safe Streets & Routes for All, TAP, RAISE, BRIC | \$4M | Address drainage and elevation for stormwater management, add sidewalks and bike lanes to improve access to transit |
| Southwest Medical District/Harry Hines | National Infrastructure, RAISE, INFRA | \$30M | Complete streets and transportation improvements throughout the Southwest Medical District, including the intersection of Harry Hines and Inwood |
| Lemmon Avenue Streetscape Improvements/Love Field Loop Trail | TAP, Safe Streets & Roads for All, SRTS | \$22M | Design for Loop Trail around Love Field and other amenities such as pocket parks; Improvements to Lemmon Ave including safety improvements at intersections, pedestrian and bike trails, improved lighting, wayfinding, landscaping, public art and Gateway features |
| Harold Simmons Park | TAP, Safe Streets & Roads for All | \$15M | Trailheads and connections from trails to street grid, complete streets projects |
| Signal Fiberoptic Interconnect | SMART | \$35M | Connect traffic signals through fiberoptic lines to reduce reliance on cellular modems for SMART corridors |
| Convention Center Masterplan/Cedars Street Grid | SMART, Reconnecting Communities | \$25M | Improvements to streets/street grid surrounding the Convention Center to improve connections throughout downtown, and to connect downtown to the Cedars and within the Cedars area |
| Reimagining Downtown Dallas - Phase 1 | Reconnecting Communities, RAISE, National Infrastructure | \$15M | Combines several downtown transportation projects including redesign of I-345, D2 Light Rail, I-30, High Speed Rail Station/Multi-modal center - likely pursued in conjunction with several partners including NCTCOG, DART, and TxDOT, feasibility, planning, engineering |
| Streetcar | RAISE, Fixed Guideway | \$32M | Planning, design, construction, and signal upgrades for the Downtown Connection project, extending the McKinney Avenue streetcar to the convention center and in the Oak Cliff/Dallas Zoo area |
| Dallas North Tollway at Frankford Rd | RAISE, INFRA | \$20M | Planning, design, construction, of entrance/exit ramps at Dallas North Tollway and Frankford Rd to address safety conditions |
| Lovers Ln from Lemmon Ave to Dallas/University Parks City Limits | RAISE, INFRA, TAP, SRTS, Safe Streets & Roads for All, National Infrastructure | \$15M | Improvements to ingress/egress routes to Dallas North Tollway and Love Field Airport and to improve Pedestrian and bicycle facilities |
| Ross Ave from IH 345 to Greenville Ave | TAP, Safe Streets & Roads for All | \$15M | Complete streets and transportation improvements to add pedestrian and bicycle shared path facilities to close a gap between downtown and lower Greenville area |
| Military Pkwy from Dolphin Rd to Buckner Blvd | TAP, Safe Streets & Roads for All | \$20M | Complete streets and transportation improvements to add pedestrian and bicycle shared path facilities |

Opportunity Projects for IJA Funding

| Project Name | Proposed Grant Stream | Est Cost | Description |
|---|--|----------|--|
| Ferguson Rd from IH 30 to IH35 | TAP, SRTS, Safe Streets & Roads for All | \$15M | Planning, design, construction to improve safety, multi-modal connectivity and accessibility to park facilities/schools along Ferguson Rd |
| MLK Jr. Blvd Complete Street (Robert B. Cullum to Forest Ave) | Safe Streets & Roads for All | \$10M | Safety and traffic calming enhancements, including a lane reduction, crossing enhancements, bike lanes, lighting and traffic signal upgrades, and realignmnet of the Ervay/MLK Jr. intersection. |
| Gaston Ave (Washington to Garland/Grand) | Safe Streets & Roads for All, CMAQ, STGB | \$5M | Safety, traffic calming, and state-of-good-repair improvements, including upgrading lighting, geometric improvements 4 intersections, adding left-turn lanes, reconstructing sidewalks, street reconstruction, and reconstructing 8 signals. |
| Cotton Belt Trail | RAISE, TAP, SRTS, Safe Streets & Roads for All | \$18M | New 4.5-mile multi-use trail, located adjacent to DART’s Silver Line commuter rail corridor, from the City of Addison at the Dallas North Tollway to the City of Richardson at Waterview Parkway. |
| Danieldale Rd/IIPOD | RAISE, INFRA, Port Emission Reductions | \$17M | Improvements to ingress/egress routes from the International Inland Port |

Opportunity Projects for IJA Funding

| Project Name | Proposed Grant Stream | Est Cost | Description |
|---|--|----------|--|
| WATER PROJECTS | | | |
| White Rock Lake Dredging | USACE Section 219 | \$50-80M | Dredging of White Rock Lake to remove excess sediment, resulting in improved access and reduced impacts to aquatic habitat and environmentally sensitive areas of the lake |
| Elm Fork Filter Complex Project | Revolving Loan Funds | \$250M | Implementation of biologically active filtration at Elm Fork Water Treatment Plant, to include construction of new Filter Complex, addressing hydraulic limitations, and upgrades to existing infrastructure |
| Bachman Lake Dam & Spillway | BRIC, Hazard Mitigation | \$40M | Strengthening to Bachman Lake Dam to reduce flooding events. Includes installation of new concrete spillway weir, replacement of railroad bridge, and improvements to the embankment |
| Cadillac Heights and Lamar Levee Utility Relocation | BRIC, Hazard Mitigation | \$10M | Required relocation of water and wastewater utilities as part of USACE's levee improvements |
| East to West Bank Utility Relocation | BRIC, Hazard Mitigation, Revolving Loan Funds | \$45M | Utility relocations, rehabilitation, and resiliency improvements to reduce risks to I-30 mix master and allow for future High Speed Rail facilities |
| White Rock Lake Spillway Capacity Improvements | BRIC, Hazard Mitigation | \$7.5M | Engineering to determine and design best alternative to improve White Rock Lake Spillway capacity to TCEQ standards |
| AIRPORT PROJECTS | | | |
| Alternate Entry | AIP & Airport Terminal Grants, Congestion Management, RAISE/INFRA, National Infrastructure | \$262M | Depressed 4-lane roadway with tunnels under existing taxiway and ramp, providing additional entry into Love Field for improvements to public safety, operations, and relieving congestion at Mockingbird/Herb Kelleher Way, reducing VMT and enhancing air quality |
| Runway Reconstruction 13R/31L (Love) | AIP | \$153M | Reconstruction of existing 7700' runway, including potential replacement of aging pavement, bringing runway connectors up to current standards, and replacing any signage and lighting to LED standards |
| Taxiway Projects (Love) | AIP | \$113.4M | Replacement and rehabilitation of the Crossfield taxiway and Taxiways C and A. Includes replacing the Crossfield taxiway with new alignments for larger aircraft, realigning pathways and intersections, expansion of utility corridor, replacing aging pavement, and upgrades to LED lighting and signage as needed |
| Taxiway E (Dallas Executive) | AIP | \$15.4M | Extension of the current taxiway E for allow for additional hangar development. Includes connections into existing and new taxiways, and new lighting and signage |
| Taxilane J (Dallas Executive) | AIP | \$2.8M | New taxilanes to allow for additional development on the property between Challenger, Mariner, and Saturn Drives |
| Tower Roof Repairs (Dallas Executive) | AIP | \$250K | Replacing existing roof for airport-owned control tower while maintaining operations |
| Station 21 ARFF – Replacement | AIP | \$25M | Replacement of Aircraft Rescue and Fire Fighting Station at Love Field to meet current standards and improve response time |
| BROADBAND PROJECTS | | | |
| Fiber Network Infrastructure | Middle Mile Grant Program | \$20M | Build out of fiber middle-mile backbone to deliver high-quality broadband network to underserved neighborhoods and to connect anchor institutions - in conjunction with DISD |
| Digital Navigators Program | Digital Equity Competitive | \$3M | Expansion of the Digital Navigators program, which assists City residents with enrolling in low-cost service programs, providing internet-ready devices, and digital skills training and resources, to include a call center and other resources |
| CYBERSECURITY PROJECTS | | | |
| Data Center Cyber Enhancements | Cybersecurity Grant Program, BRIC | \$12.5M | Upgrades and enhancement to the City's Network and Security Operations Centers to increase reliability, establish resiliency and reduce vulnerabilities in the cyber threat environment, and improve our ability to monitor and respond to threats |
| Cyber Resiliency | Cybersecurity Grant Program | \$4.5M | Infrastructure to maintain business continuity, minimize data loss and recover network capability after disruptions or cyber attacks |
| Micro-segmentation | Cybersecurity Grant Program | \$841K | Creates zones to isolate systems and applications, and secure each individually. This limits damage if any single system or application is compromised |
| Network Monitoring and Response | Cybersecurity Grant Program | \$1.2M | Software to provide real-time monitoring and analysis to detect and respond to security events rapidly and automatically |
| Critical Technology Assessment | Cybersecurity Grant Program | \$1M | Assessment of the current technological architecture and functionality for public safety, to determine the resiliency of the system, provide short- and long-term remediation, and give a roadmap for areas of opportunity |
| Supply Chain Risk | Cybersecurity Grant Program | \$200K | Contract with a third-party to proactively identify security issues within the supply chain, and improve risk-reduction across third-party vendors |

Opportunity Projects for IJA Funding

| Project Name | Proposed Grant Stream | Est Cost | Description |
|---|--|----------|---|
| CLIMATE/RESILIENCE PROJECTS | | | |
| Stormwater Improvement | BRIC, Hazard Mitigation, Culvert Replacement | \$7.2M | Improved stormwater drainage at multiple locations, including storm drainage relief system, culvert improvements, and channel stabilization as needed |
| Erosion Control | BRIC, Hazard Mitigation | \$9.7M | Erosion control measures along stream banks to protect properties experiencing extreme flooding. Includes gabion walls and mattresses, and drainage improvements |
| Repetitive Loss Properties | BRIC, Hazard Mitigation | \$5.3M | Voluntary acquisition of multiple properties experiencing repetitive damages from flooding, and relocation of residents at those properties. |
| Generators for City Facilities | BRIC | \$15M | Generators to provide power to City facilities in the event of extended power loss throughout the City during extreme weather events, to provide warming or cooling centers, shelters, or resource centers as needed. |
| Energy Storage | EECBG | \$150M | Energy storage infrastructure to support energy resilience at City facilities, support electrical grid stability, and reduce grid-sourced electricity consumption with corresponding reductions in greenhouse gas emissions |
| Solar PV | EECBG | \$21.5M | Deploy solar infrastructure on City property/facilities in support of expanding the use of renewable energy and corresponding reductions in greenhouse gas emissions |
| Lighting Retrofits | EECBG | \$35M | Retrofits such as LED light fixtures, additional sensors and lighting controls of City facilities to result in enhanced energy efficiency, reduced electricity consumption, and corresponding greenhouse gas emission reductions |
| Energy Star Roofs | EECBG | \$67.7M | Energy-efficient roof replacements at City facilities to result in reduced energy consumption, and corresponding reductions in greenhouse gas emissions |
| MULTI-STREAM INFRASTRUCTURE PROJECTS | | | |
| Hensley Field | Revolving Loan Funds, SMART, RAISE | \$100M+ | Public infrastructure (mass grading, roadways, bridges, water, sewer, storm water, sidewalks, bike/ped facilities, streetlights, traffic signals, transit) necessary to support the redevelopment of 738-acre Hensley Field |
| International District | Revolving Loan Funds, SMART, RAISE | \$100M+ | Public infrastructure (roadways, water, sewer, storm water, sidewalks, bike/ped facilities, streetlights, traffic signals, transit, etc.) necessary to support the redevelopment of the International District (formerly Midtown/Valley View-Galleria) |
| University Hills area near UNT-Dallas | Revolving Loan Funds, SMART, RAISE | \$50M+ | Public infrastructure (roadways, water, sewer, storm water, sidewalks, bike/ped facilities, streetlights, traffic signals, parks, etc.) necessary to support the development of the 400-acre University Hills area located in southern Dallas near the University of North Texas at Dallas campus |
| Mountain Creek/Merrifield Road area | Revolving Loan Funds, SMART, RAISE | \$25M+ | Public infrastructure (mass grading, roadways, water, sewer, storm water, sidewalks, bike/ped facilities, streetlights, traffic signals, etc.) necessary to support the development of the 800-acre area located in southwest Dallas near the Mountain Creek Business Park |

Memorandum



CITY OF DALLAS

DATE June 23, 2022

TO Honorable Mayor and City Councilmembers

SUBJECT **Redistricting Special Called Meeting & Modification Submittal**

On Wednesday, June 22, the Dallas City Council moved to direct the city manager to call a special called meeting on Monday, June 27, at 3:30 p.m. to finalize the districting plan, which redraws the City Council district lines from which Councilmembers are elected.

Additionally, the council held the motion to approve the Redistricting Commission's recommended districting plan [COD-041-B-FINAL](#) as amended which includes modifications [131227](#), [132556](#), [132432](#), and [132516](#) to the Monday June 27 meeting. If any councilmember wants a previously considered modification to be considered at the June 27, meeting, those modifications should be recreated and resubmitted on plan [COD-041-B-FINAL](#). (Click this link to go directly to COD-41-B-FINAL to create your submission: <https://districtr.org/plan/128962>)

Councilmembers who plan to submit modifications to the recommended districting plan must make the following available to the public at least 72 hours before the special called meeting on June 27: (1) a written explanation of the need for the modification; and (2) a copy of the proposed map showing the modification.

If you are submitting a modification to be considered on June 27, 2022, please provide your written explanation for the proposed modification and a copy of the proposed map with the modification to carrie.rogers@dallas.gov by **5:00 p.m. TODAY, Thursday, June 23**.

Attached please find the explanation form. Please make sure your explanation form clearly describes the changes being proposed in your map modification.

If you need assistance with a written explanation or drafting a modified proposed map, you are encouraged to consult with the City Attorney's Office (Willow Sanchez or Laura Morrison) or the Office of Government Affairs (Carrie Rogers). If a map modification does not meet the required criteria, the modification is out of order and cannot be made. Also, after the first modification motion passes, each subsequent proposed modification that meets the 72-hour rule must be analyzed at the meeting in real time by the consultant to ensure that the additional modifications keep the map in compliance with the required criteria.

The City Council has 45 days to adopt, or modify and adopt, a new districting plan from the date the recommended plan was submitted to the mayor by the Redistricting Commission, which was May 16. The 45-day charter required deadline is June 29.

DATE June 23, 2022
SUBJECT Redistricting Special Called Meeting & Modification Submittal

The new districting plan will be implemented at the next general election of the City Council projected for May 6, 2023.

Individuals who wish to speak on the Commission's recommended districting plan in accordance with speaker guidelines may sign up to speak with the [City's Secretary's Office](#).

Should you have any questions, please contact me at 214.670.5797 or carrie.rogers@dallas.gov.



Carrie Rogers
Director
Office of Government Affairs

c: T.C. Broadnax, City Manager
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CITY OF DALLAS

DATE June 24, 2022

TO Honorable Mayor and Members of the City Council

SUBJECT **Budget Accountability Report – April 2022**

Please find attached the April Budget Accountability Report (BAR) based on information through April 30, 2022. You may view all published reports on the [Financial Transparency website](#). The monthly BAR provides financial forecast for all operating funds, update on General Obligation Bond spending, economic indicators, status of Dallas 365, updates for highlighted budget initiatives, and status of active process improvement projects.

If you have any questions, please contact Jack Ireland, Director of Budget and Management Services.

for 
M. Elizabeth Reich
Chief Financial Officer

[Attachment]

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Deputy City Manager
Jon Fortune, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Robert Perez, Assistant City Manager
Carl Simpson, Assistant City Manager
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors

BUDGET ACCOUNTABILITY REPORT

As of April 30, 2022



Prepared by Budget & Management Services

1500 Marilla Street, 4FN
Dallas, TX 75201

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EXECUTIVE SUMMARY

Financial Forecast Report

| Operating Fund | Year-End Forecast vs. Budget | |
|----------------------------------|------------------------------|------------------|
| | Revenues | Expenses |
| General Fund | ✓ | ✓ |
| Aviation | ✓ | ✓ |
| Convention and Event Services | 7% under budget | 7% under budget |
| Development Services | 6% over budget | ✓ |
| Municipal Radio | 19% under budget | 7% under budget |
| Sanitation Services | ✓ | ✓ |
| Storm Drainage Management | ✓ | ✓ |
| Dallas Water Utilities | ✓ | ✓ |
| Bond and Construction Management | ✓ | 8% under budget |
| Equipment and Fleet Management | ✓ | ✓ |
| Express Business Center | 11% over budget | 13% under budget |
| Information Technology | ✓ | ✓ |
| Radio Services | ✓ | ✓ |
| 9-1-1 System Operations | ✓ | ✓ |
| Debt Service | ✓ | ✓ |

✓ YE forecast within 5% of budget

Dallas 365

Year-to-Date

✓ 18
On Target

! 8
Near Target

✗ 9
Not on Target

Year-End Forecast

✓ 23
On Target

! 6
Near Target

✗ 6
Not on Target

Budget Initiative Tracker

● 3
Complete

! 0
At Risk

✓ 32
On Track

✗ 0
Canceled

FINANCIAL FORECAST REPORT

The Financial Forecast Report (FFR) provides a summary of financial activity through April 30, 2022, for the General Fund and other annual operating funds of the City. The Adopted Budget column reflects the budget adopted by City Council on September 22, 2021, effective October 1, 2021, through September 30, 2022. The Amended Budget column reflects City Council-approved transfers between funds and programs, department-initiated transfers between expense objects, approved use of contingency, and other amendments supported by revenue or fund balance.

Year-to-date (YTD) actual amounts represent revenue or expenses/encumbrances that have occurred through the end of the most recent accounting period. Departments provide the year-end (YE) forecast, which projects anticipated revenues and expenditures as of September 30, 2022. The variance is the difference between the FY 2021-22 amended budget and the YE forecast. Variance notes are provided when the YE forecast is +/- five percent of the amended budget and/or if YE expenditures are forecast to exceed the amended budget.

General Fund Overview

The General Fund overview provides a summary of financial activity through April 30, 2022.

| | FY 2021-22 Adopted Budget | FY 2021-22 Amended Budget | YTD Actual | YE Forecast | Variance |
|------------------------|------------------------------|------------------------------|---------------|---------------|--------------|
| Beginning Fund Balance | \$272,058,286 | \$272,058,286 | | \$287,241,830 | \$15,183,544 |
| Revenues | \$1,535,018,900 | \$1,560,076,196 | 1,265,654,677 | 1,563,194,568 | 3,118,372 |
| Expenditures | 1,535,018,900 | 1,560,076,196 | 820,511,060 | 1,563,036,770 | 2,960,574 |
| Ending Fund Balance | \$272,058,286 | \$272,058,286 | | \$287,399,628 | \$15,341,342 |

Fund Balance. As of April 30, 2022, the beginning fund balance for the adopted and amended budgets and YE forecast reflects the FY 2020-21 audited unassigned ending fund balance and includes FY 2020-21 YE savings.

Revenues. Through April 30, 2022, General Fund revenues are projected to be \$3,118,00 over budget. After increasing sales tax revenue budget at mid-year, sales tax revenue is still forecast to exceed the budget by \$11,251,000. This is partially offset by declines in fines and forfeitures and miscellaneous traffic impact fees. Fines and forfeitures combined with miscellaneous traffic impact fees are projected to be \$6,223,000 under budget.

Expenditures. Through April 30, 2022, General Fund expenditures are projected to be \$2,961,000 over budget primarily due to uniform overtime expenses and contractual services such as temporary staffing. These expenses are partially offset by salary savings from vacant uniform and non-uniform positions across all General Fund departments.

FY 2021-22 Amended Budget. City Council amended the General Fund budget on:

- December 8, 2021, by resolution #21-2023 in the amount of \$197,558 for the establishment of the Inspector General Division.
- May 11, 2022, by ordinance #32193 in the amount of \$24,859,738 due to additional sales tax revenue and intergovernmental revenue from Dallas County. This allocation will be used for the maintenance and operation of various departments and activities.

FY 2021-22 Financial Forecast Report

GENERAL FUND REVENUE

| Revenue Category | | FY 2021-22 Adopted Budget | FY 2021-22 Amended Budget | YTD Actual | YE Forecast | Variance |
|------------------|------------------------|------------------------------|------------------------------|-----------------|-----------------|-------------|
| 1 | Property Tax | \$876,483,968 | \$876,483,968 | \$870,171,078 | \$877,313,447 | \$829,479 |
| 2 | Sales Tax | 344,283,066 | 364,294,064 | 230,934,028 | 375,544,901 | 11,250,837 |
| 3 | Franchise and Other | 117,599,602 | 117,599,602 | 57,756,591 | 117,298,401 | (301,201) |
| 4 | Charges for Services | 108,668,947 | 108,668,947 | 63,569,152 | 109,101,044 | 432,097 |
| 5 | Fines and Forfeitures | 26,390,716 | 26,390,716 | 12,694,192 | 21,460,025 | (4,930,691) |
| 6 | Operating Transfers In | 32,918,730 | 33,116,288 | 9,568,539 | 29,383,394 | (3,732,894) |
| 7 | Intergovernmental | 13,101,905 | 17,950,645 | 9,674,924 | 17,868,711 | (81,934) |
| 8 | Miscellaneous | 8,877,610 | 8,877,610 | 7,168,726 | 7,585,660 | (1,291,950) |
| 9 | Licenses and Permits | 5,844,356 | 5,844,356 | 3,315,260 | 5,774,950 | (69,406) |
| 10 | Interest | 850,000 | 850,000 | 802,186 | 1,864,036 | 1,014,036 |
| | Total Revenue | \$1,535,018,900 | \$1,560,076,196 | \$1,265,654,677 | \$1,563,194,568 | \$3,118,372 |

VARIANCE NOTES

General Fund revenue variance notes are provided below for revenue categories with YE forecast variances of +/- five percent and revenue with an amended budget.

2 Sales Tax. City Council increased the sales tax budget to be \$364,294,064 on May 11 as part of the mid-year appropriations adjustment process. Revenues are forecast to be \$11,251,000 over budget based on actual collection trends seven months into the fiscal year and anticipated growth for the remainder of the fiscal year. The revised forecast is based on analysis by our contract economist considering strong wage and employment growth as well as inflation and anticipated slowing of the economy later in 2022.

5 Fines and Forfeitures. Fines and forfeitures are projected to be \$4,931,000 under budget primarily due to declines in citations filled with the court (25.8 percent decline compared to the same period last year from October to February), in addition to decline in parking fine activity.

6 Operating Transfers In. The revenue budget for Operating Transfers In was amended on December 8, 2021 by resolution #21-2023 in the amount of \$197,558 for the establishment of the Inspector General Division. Revenues are forecast to be \$3,733,000 under budget primarily because a transfer to the General Fund from the Revenue Stabilization Fund will be deferred from FY 2021-22 to a future year. This transfer is deferred because other General Fund revenues are forecast to exceed the total budgeted amount for the current fiscal year.

7 Intergovernmental. City Council increased Intergovernmental revenue by \$4,849,000 on May 11 as part of the mid-year appropriations adjustment process, due to an unanticipated reimbursement from Dallas County, authorized on December 8, 2021 by resolution #21-1961. This reimbursement represents Dallas County's 50/50 cost participation in Public Works resurfacing projects that will mutually benefit both Dallas County and the City of Dallas.

8 Miscellaneous. Miscellaneous revenues are projected to be \$1,292,000 under budget primarily due to delay in finalizing the review process for new adopted fees for traffic impact related to transportation.

VARIANCE NOTES (continued)

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

10 Interest. Interest revenue is projected to over budget by \$1,014,036 primarily due to improved market conditions and approximately five times rate increases before end of the year according to the City Comptroller's Office.

FY 2021-22 Financial Forecast Report

GENERAL FUND EXPENDITURES

| | Expenditure Category | FY 2021-22 Adopted Budget | FY 2021-22 Amended Budget | YTD Actual | YE Forecast | Variance |
|---|-----------------------------|------------------------------|------------------------------|---------------|-----------------|----------------|
| | Non-uniform Pay | \$260,333,866 | \$261,611,013 | \$128,776,389 | \$245,158,477 | (\$16,452,536) |
| | Non-uniform Overtime | 6,826,827 | 6,826,827 | 7,406,667 | 11,551,288 | 4,724,461 |
| | Non-uniform Pension | 35,609,192 | 37,965,402 | 18,214,121 | 36,199,668 | (1,765,734) |
| | Uniform Pay | 496,243,907 | 497,132,747 | 272,106,733 | 477,659,759 | (19,472,988) |
| | Uniform Overtime | 35,775,121 | 35,775,121 | 40,882,100 | 62,340,262 | 26,565,141 |
| | Uniform Pension | 171,394,327 | 171,394,327 | 96,840,562 | 172,242,998 | 848,671 |
| | Health Benefits | 73,731,868 | 73,680,884 | 31,949,013 | 73,739,540 | 58,656 |
| | Workers Comp | 10,115,891 | 10,115,891 | 0 | 10,115,891 | 0 |
| | Other Personnel Services | 12,262,614 | 12,294,023 | 6,313,512 | 12,257,850 | (36,173) |
| 1 | Total Personnel Services | \$1,102,293,613 | \$1,106,796,236 | \$602,489,097 | \$1,101,265,733 | (\$5,530,502) |
| 2 | Supplies | 75,425,847 | 76,908,908 | 45,968,223 | 83,346,935 | 6,438,027 |
| 3 | Contractual Services | 433,322,701 | 451,417,954 | 195,764,961 | 459,314,083 | 7,896,128 |
| 4 | Capital Outlay | 11,677,806 | 12,654,166 | 8,316,317 | 14,431,629 | 1,777,463 |
| 5 | Reimbursements | (87,701,067) | (87,701,068) | (32,027,538) | (95,321,610) | (7,620,542) |
| | Total Expenditures | \$1,535,018,900 | \$1,560,076,196 | \$820,511,060 | \$1,563,036,770 | \$2,960,574 |

VARIANCE NOTES

General Fund expenditure variance notes are provided below for expenditure categories with YE forecast variances of +/- five percent. The Amended Budget column reflects department-initiated transfers between expense objects.

1 Personnel Services. Personnel services are forecast to be \$5,531,000 under budget primarily due to salary savings associated with vacant uniform and non-uniform positions across General Fund departments, which are partially offset by uniform and non-uniform overtime expenses in Dallas Police Department (\$7,451,000) and Dallas Fire-Rescue (\$19,114,000).

2 Supplies. Supplies are forecast to be \$6,438,000 over budget primarily due to radios and other expenses related to the Real-Time Crime Center, protective equipment for Dallas Police Department, and various supplies for ambulance operations, in-house repairs, and preventive maintenance of Dallas Fire-Rescue fleet.

3 Contractual Services. Contractual services are forecast to be \$7,896,000 over budget primarily due to rental equipment for Public Work's in-house preservation service, various contractor service fees in Public Works, and temporary staffing costs across several General Fund departments.

4 Capital Outlay. Capital outlay is forecast to be \$1,777,000 over budget primarily due to Public Works equipment and supply chain interruptions in Park and Recreation; long wait times for materials orders have caused items ordered in the prior fiscal year to be reflected in the FY 2021-22 budget.

VARIANCE NOTES (continued)

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

5 Reimbursements. Reimbursements are forecast to be \$7,621,000 better than budget primarily due to additional reimbursements from the Coronavirus Relief Fund and American Rescue Plan Act (ARPA) for eligible Dallas Fire-Rescue salary expenses, partially offset by a reduction in anticipated reimbursements for Dallas Police Department.

FY 2021-22 Financial Forecast Report

GENERAL FUND EXPENDITURES

| # | Expenditure by Department | FY 2021-22 Ad- opted Budget | FY 2021-22 Amended Budget | YTD Actual | YE Forecast | Variance |
|----|---|--------------------------------|------------------------------|----------------------|------------------------|--------------------|
| 1 | Arts and Culture | \$21,337,590 | 21,377,336 | \$17,474,066 | \$21,203,065 | (\$174,271) |
| 2 | Budget and Management Services | 4,512,904 | 4,541,156 | 2,089,018 | 4,365,503 | (175,653) |
| 3 | Building Services | 24,356,319 | 24,338,775 | 14,319,242 | 25,744,247 | 1,405,472 |
| 4 | City Attorney | 17,814,203 | 18,565,088 | 9,640,941 | 18,822,321 | 257,233 |
| 5 | City Auditor | 3,048,254 | 3,064,115 | 1,612,238 | 3,014,132 | (49,983) |
| 6 | City Controller | 7,764,698 | 7,804,952 | 4,354,573 | 7,872,760 | 67,808 |
| 7 | Independent Audit | 745,429 | 745,429 | - | 745,429 | - |
| 8 | City Manager | 2,933,212 | 2,987,300 | 1,671,199 | 3,190,430 | 203,130 |
| 9 | City Secretary | 3,050,306 | 3,068,256 | 1,619,300 | 3,050,306 | (17,950) |
| 10 | Elections | 104,713 | 283,013 | 58,825 | 283,013 | - |
| 11 | Civil Service | 3,021,703 | 3,037,119 | 1,279,076 | 2,675,526 | (361,593) |
| 12 | Code Compliance | 35,032,924 | 35,314,022 | 17,341,664 | 34,736,530 | (577,492) |
| 13 | Court and Detention Services | 24,077,721 | 24,005,239 | 12,637,628 | 24,140,798 | 135,559 |
| 14 | Jail Contract | 9,450,527 | 9,450,527 | (4,773,558) | 8,989,658 | (460,869) |
| 15 | Dallas Animal Services | 16,068,520 | 16,173,829 | 8,376,328 | 16,213,489 | 39,660 |
| 16 | Dallas Fire-Rescue | 335,699,096 | 336,663,887 | 194,705,319 | 342,176,980 | 5,513,093 |
| 17 | Dallas Police Department | 565,934,568 | 566,879,714 | 313,961,626 | 566,826,279 | (53,435) |
| 18 | Data Analytics and Business Intelligence | 3,988,372 | 4,058,538 | 1,555,648 | 3,215,628 | (842,910) |
| 19 | Economic Development | 3,252,177 | 3,541,806 | 2,124,471 | 3,529,027 | (12,779) |
| 20 | Housing and Neighborhood Revitalization | 3,825,426 | 3,815,087 | 1,266,763 | 3,697,637 | (117,450) |
| 21 | Human Resources | 7,199,251 | 7,387,253 | 3,823,540 | 7,520,952 | 133,699 |
| 22 | Judiciary | 3,675,924 | 3,850,484 | 2,056,254 | 3,978,912 | 128,428 |
| 23 | Library | 32,917,306 | 33,155,563 | 16,332,792 | 32,450,094 | (705,469) |
| | Management Services | | | | | |
| 24 | 311 Customer Service Center | 5,079,860 | 5,130,513 | 1,315,655 | 5,130,513 | - |
| 25 | Communications, Outreach, and Marketing | 2,330,867 | 2,416,584 | 953,097 | 2,379,021 | (37,563) |
| 26 | Community Care | 9,204,147 | 9,242,978 | 2,792,053 | 9,203,996 | (38,982) |
| 27 | Community Police Oversight | 630,129 | 632,951 | 209,864 | 528,181 | (104,770) |
| 28 | Emergency Management | 1,130,290 | 1,135,003 | 592,890 | 1,131,977 | (3,026) |
| 29 | Environmental Quality and Sustainability | 4,255,762 | 4,319,929 | 2,276,834 | 4,055,529 | (264,400) |
| 30 | Equity and Inclusion | 2,644,998 | 2,898,879 | 1,267,736 | 2,955,607 | 56,728 |
| 31 | Government Affairs | 914,383 | 919,693 | 418,829 | 829,819 | (89,874) |
| 32 | Historic Preservation | 755,602 | 760,575 | 347,397 | 734,296 | (26,279) |
| 33 | Homeless Solutions | 11,913,143 | 11,987,770 | 7,308,590 | 11,972,896 | (14,874) |
| 34 | Integrated Public Safety Solutions | 4,969,809 | 4,984,006 | 1,385,432 | 4,737,920 | (246,086) |
| 35 | Small Business Center | 2,454,801 | 2,509,055 | 694,450 | 2,257,550 | (251,505) |
| 36 | Mayor and City Council | 5,351,007 | 5,432,068 | 2,861,418 | 5,502,213 | 70,145 |
| 37 | Non-Departmental | 115,542,145 | 122,818,281 | 36,722,077 | 122,818,281 | - |
| 38 | Park and Recreation | 99,627,169 | 101,068,491 | 57,474,192 | 101,068,491 | - |
| 39 | Planning and Urban Design | 4,209,553 | 6,752,112 | 2,752,447 | 6,845,146 | 93,034 |
| 40 | Procurement Services | 3,082,909 | 3,103,102 | 1,517,941 | 2,900,302 | (202,800) |
| 41 | Public Works | 76,357,799 | 81,871,019 | 50,696,718 | 81,683,285 | (187,734) |
| 42 | Transportation | 45,249,577 | 45,298,648 | 25,396,488 | 45,172,979 | (125,669) |
| | Total Departments | \$1,525,515,093 | \$1,547,390,145 | \$820,511,060 | \$1,550,350,719 | \$2,960,574 |
| 43 | Financial Reserves | 0 | 0 | 0 | - | - |
| 44 | Liability/Claims Fund Transfer | 4,483,807 | 9,483,807 | - | 9,483,807 | - |
| 45 | Salary and Benefit Stabilization | 5,020,000 | 3,202,244 | - | 3,202,244 | - |
| | Total Expenditures | \$1,535,018,900 | \$1,560,076,196 | \$820,511,060 | \$1,563,036,770 | \$2,960,574 |

VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

1 Arts and Culture. City Council increased OAC's budget by \$40,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation.

2 Budget and Management Services. City Council increased BMS's budget by \$28,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation.

3 Building Services. City Council decreased BSD's budget by \$18,000 on May 11 by ordinance #32193 to reallocate existing resources between various City departments, partially offset by an increase for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. BSD is projecting to be \$1,405,000 over budget primarily due to increased cost of materials, emergency projects such as asbestos abatement, and an anticipated reduction in reimbursable work orders.

4 City Attorney. City Council increased CAO's budget by \$197,558 on December 8 by resolution #21-2023 and by \$553,000 on May 11 by ordinance #32193 for the establishment of the Inspector General Division, one-time Employee Retirement Fund (ERF) pension costs, and the Compensation Study Phase II implementation. CAO is projected to be \$257,000 over budget primarily due to termination payouts for retiring employees.

5 City Auditor. City Council increased AUD's budget by \$16,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation.

6 City Controller. City Council increased CCO's budget by \$40,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation, partially offset by a decrease to reallocate existing resources between various City departments. CCO is projected to be \$68,000 over budget primarily due to temporary staffing costs and overtime expenses for accounts payable, partially offset by salary savings associated with 15 vacant positions.

8 City Manager. City Council increased CMO's budget by \$54,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and to reallocate existing resources between various City departments. CMO is projected to be \$203,000 over budget due to termination payouts for retiring employees and personnel costs associated with organizational changes made effective in February.

9 City Secretary. City Council increased SEC's budget by \$18,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation.

10 Elections. City Council increased Election's budget by \$178,000 on May 11 by ordinance #32193 due to a higher-than-anticipated contract expense with the Dallas County Elections Department for the June 5, 2021 Joint Runoff Election and advertising (\$382,000), partially offset by a refund from the May 1, 2021 Joint Election (\$203,000) due to final costs being less than the City's deposit.

VARIANCE NOTES (continued)

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

11 Civil Service. City Council increased CVS's budget by \$15,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. Civil Service is projected to be \$362,000 under budget primarily due to salary savings associated with eight vacant positions.

12 Code Compliance. City Council increased CCS's budget by \$281,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation.

13 Court and Detention Services. City Council decreased CTS's budget by \$72,000 on May 11 by ordinance #32193 to reallocate existing resources between various City departments, partially offset by an increase for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. CTS is projecting to be \$136,000 over budget primarily due to the school crossing guard service contract and overtime expenses, partially offset by salary savings associated with 70 vacant positions.

14 Jail Contract. The Jail Contract is projected to be \$461,000 under budget due to a new contract with Dallas County.

15 Dallas Animal Services. City Council increased DAS's budget by \$33,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. DAS is projected to be \$40,000 over budget primarily due to temporary staffing costs.

16 Dallas Fire-Rescue. City Council increased DFR's budget by \$965,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and the increase in fuel prices. DFR is projected to be \$5,513,000 over budget primarily due to uniform overtime expenses (\$19,114,000) as a result of a winter surge in COVID-19 quarantines requiring backfill, higher than anticipated attrition, prolonged training timelines, and higher than anticipated injuries resulting in light duty. Operational expenses have also been impacted by increased costs to repair, maintain, and fuel apparatus, as well as to issue needed EMS supplies. This is partially offset by additional reimbursements from the Coronavirus Relief Fund and American Rescue Plan Act (ARPA) for eligible uniform salary expenses.

17 Dallas Police Department. City Council increased DPD's budget by \$945,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and the increase in fuel prices, partially offset by a decrease to reallocate existing resources between various City departments. DPD is projected to be \$53,000 under budget primarily due to salary savings associated with vacant uniform and non-uniform positions, partially offset by higher than anticipated expenses related to the Real-Time Crime Center, increased uniform overtime expenses (\$7,451,000), a reduction in anticipated reimbursements, and an unanticipated increase in fuel prices (\$2,074,000).

18 Data Analytics and Business Intelligence. City Council increased DBI's budget by \$70,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and to reallocate existing resources between various City departments. DBI is projected to be \$843,000 under budget primarily due to salary savings associated with 12 vacant positions.

VARIANCE NOTES (continued)

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

19 Economic Development. City Council increased ECO's budget by \$290,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and to reallocate existing resources between various City departments.

20 Housing and Neighborhood Revitalization. City Council decreased HOU's budget by \$10,000 on May 11 by ordinance #32193 to reallocate existing resources between various City departments, partially offset by an increase for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation.

21 Human Resources. City Council increased HR's budget by \$188,000 on May 11 by resolution ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and temporary staffing costs related to Workday implementation. HR is projected to be \$134,000 over budget primarily due to temporary staffing costs related to Workday implementation.

22 Judiciary. City Council increased CTJ's budget by \$175,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. CTJ is projected to be \$128,000 over budget primarily due to temporary help expenses and translation service

23 Library. City Council increased LIB's budget by \$238,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. LIB is projected to be \$705,000 under budget primarily due to salary savings associated with 30 vacant positions, partially offset by the use of savings to replace the flooring at the Kleberg-Rylie Branch Library.

24 311 Customer Service Center. City Council increased 311's budget by \$51,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation.

25 Communications, Outreach, and Marketing. City Council increased COM's budget by \$86,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and to reallocate existing resources between various City departments.

26 Community Care. City Council increased OCC's budget by \$39,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. OCC is projected to be \$13,000 over budget primarily due to termination payouts for retiring employees.

27 Community Police Oversight. City Council increased OCPO's budget by \$3,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. OCPO is projected to be \$105,000 under budget primarily due to salary savings associated with three vacant positions.

28 Emergency Management. City Council increased OEM's budget by \$5,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation.

VARIANCE NOTES (continued)

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

29 Environmental Quality and Sustainability. City Council increased OEQS's budget by \$64,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. OEQS is projected to be \$264,000 under budget primarily due to salary savings and other professional services savings (personnel development, printing services) associated with 12 vacant positions.

30 Equity and Inclusion. City Council increased OEI's budget by \$254,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and to reallocate existing resources between various City departments. OEI is projected to be \$57,000 over budget primarily due to temporary staffing costs and personnel costs associated with organizational changes made effective in February.

31 Government Affairs. City Council increased OGA's budget by \$5,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. OGA is projected to be \$90,000 under budget primarily due to salary savings associated with four vacant positions.

32 Historic Preservation. City Council increased OHP's budget by \$5,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation.

33 Homeless Solutions. City Council increased OHS's budget by \$75,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and to reallocate existing resources between various City departments.

34 Integrated Public Safety Solutions. City Council increased IPSS's budget by \$14,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. IPSS is projected to be \$246,000 under budget primarily due to salary savings associated with four vacant positions.

35 Small Business Center. City Council increased SBC's budget by \$54,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and to reallocate existing resources between various City departments. SBC is projected to be \$252,000 under budget primarily due to salary savings associated with three vacant positions.

36 Mayor and City Council. City Council increased MCC's budget by \$81,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and to reallocate existing resources between various City departments. MCC is projected to be \$70,000 over budget primarily due to temporary staffing costs, partially offset by salary savings associated with two vacant positions.

37 Non-Departmental. City Council increased Non-D's budget by \$7,276,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, HRIS module implementation (\$1,939,000), and expenses associated with a new data center (\$5,200,000).

38 Park and Recreation. City Council increased PKR's budget by \$1,441,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, the increase in fuel prices, and partial design costs (\$600,000) for future capital improvements at Fair Park.

VARIANCE NOTES (continued)

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

39 Planning and Urban Design. City Council increased PUD's budget by \$2,543,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs, the Compensation Study Phase II implementation, and zoning updates. PUD is projected to be \$93,000 over budget primarily due to an anticipated reduction in reimbursements due to various projects not meeting the criteria for TIF reimbursement.

40 Procurement Services. City Council increased POM's budget by \$20,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation. POM is projected to be \$203,000 under budget primarily due to salary savings associated with nine vacant positions.

41 Public Works. City Council increased PBW's budget by \$5,513,000 on May 11 by ordinance #32193 for street resurfacing projects including preventive maintenance, Smart Cities pilot projects, and in-house asphalt treatments, one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation, partially offset by a decrease to reallocate existing resources between various City departments.

42 Transportation. City Council increased TRN's budget by \$49,000 on May 11 by ordinance #32193 for one-time Employee Retirement Fund (ERF) pension costs and the Compensation Study Phase II implementation, partially offset by a decrease to reallocate existing resources between various City departments.

44 Liability/Claims Fund Transfer. The transfer from the General Fund to the Liability Fund was increased by \$5,000,000 for environmental remediation efforts and other liability considerations.

45 Salary and Benefit Stabilization. The FY 2021-22 Ordinance authorizes the City Manager to transfer appropriations from S&B to any department as allowed by City Charter Chapter XI (Sec. 3), of which, \$1,874,000 was transferred to all General Fund departments for adjustments including truck driver pay increases (\$569,000), judiciary pay increases (\$153,000), and other adjustments as a result of the Compensation Study (\$1,153,000).

FY 2021-22 Financial Forecast Report

ENTERPRISE FUNDS

| Department | FY 2021-22 Adopted Budget | FY 2021-22 Amended Budget | YTD Actual | YE Forecast | Variance |
|------------|------------------------------|------------------------------|------------|-------------|----------|
|------------|------------------------------|------------------------------|------------|-------------|----------|

1 AVIATION

| | | | | | |
|------------------------|--------------|--------------|-------------|--------------|--------------|
| Beginning Fund Balance | \$15,319,809 | \$15,319,809 | | \$48,029,990 | \$32,710,181 |
| Total Revenues | 142,389,852 | 142,389,852 | 114,934,245 | 148,141,029 | 5,751,177 |
| Total Expenditures | 142,389,852 | 142,389,852 | 83,151,354 | 142,384,234 | (5,618) |
| Ending Fund Balance | \$15,319,809 | \$15,319,809 | | \$53,786,785 | \$38,466,976 |

2 CONVENTION AND EVENT SERVICES

| | | | | | |
|------------------------|--------------|--------------|------------|--------------|-------------|
| Beginning Fund Balance | \$39,553,867 | \$39,553,867 | | \$43,463,337 | \$3,909,470 |
| Total Revenues | 100,819,948 | 100,819,948 | 63,074,884 | 94,049,126 | (6,770,822) |
| Total Expenditures | 100,819,948 | 100,819,948 | 47,304,315 | 94,049,126 | (6,770,822) |
| Ending Fund Balance | \$39,553,867 | \$39,553,867 | | \$43,463,337 | \$3,909,470 |

3 DEVELOPMENT SERVICES

| | | | | | |
|------------------------|--------------|--------------|------------|--------------|-------------|
| Beginning Fund Balance | \$48,987,040 | \$48,987,040 | | \$49,020,764 | \$33,724 |
| Total Revenues | 33,476,527 | 33,476,527 | 25,861,014 | 35,483,835 | 2,007,308 |
| Total Expenditures | 38,383,670 | 38,383,670 | 20,993,078 | 38,471,420 | 87,750 |
| Ending Fund Balance | \$44,079,897 | \$44,079,897 | | \$46,033,179 | \$1,953,282 |

4 MUNICIPAL RADIO

| | | | | | |
|------------------------|-----------|-----------|-----------|-----------|-----------|
| Beginning Fund Balance | \$355,950 | \$355,950 | | \$909,189 | \$553,239 |
| Total Revenues | 1,861,000 | 1,861,000 | 1,026,607 | 1,500,750 | (360,250) |
| Total Expenditures | 1,815,740 | 1,815,740 | 1,163,995 | 1,657,003 | (158,737) |
| Ending Fund Balance | \$401,210 | \$401,210 | | \$752,936 | \$351,726 |

5 SANITATION SERVICES

| | | | | | |
|------------------------|--------------|--------------|------------|--------------|-------------|
| Beginning Fund Balance | \$16,465,593 | \$16,465,593 | | \$18,206,255 | \$1,740,662 |
| Total Revenues | 137,982,207 | 137,982,207 | 95,261,660 | 140,209,606 | 2,227,399 |
| Total Expenditures | 139,536,992 | 143,861,768 | 63,508,849 | 143,861,768 | 0 |
| Ending Fund Balance | \$14,910,808 | \$10,586,032 | | \$14,554,093 | \$3,968,061 |

6 STORM DRAINAGE MANAGEMENT—DALLAS WATER UTILITIES

| | | | | | |
|------------------------|--------------|--------------|------------|--------------|-------------|
| Beginning Fund Balance | \$10,386,150 | \$10,386,150 | | \$18,863,503 | \$8,477,353 |
| Total Revenues | 69,314,586 | 69,314,586 | 41,996,743 | 69,314,586 | 0 |
| Total Expenditures | 69,314,586 | 71,814,586 | 37,726,706 | 71,814,586 | 0 |
| Ending Fund Balance | \$10,386,150 | \$7,886,150 | | \$16,363,503 | \$8,477,353 |

7 WATER UTILITIES

| | | | | | |
|------------------------|---------------|---------------|-------------|---------------|--------------|
| Beginning Fund Balance | \$108,890,415 | \$108,890,415 | | \$136,997,769 | \$28,107,354 |
| Total Revenues | 713,732,650 | 713,732,650 | 402,579,131 | 723,427,412 | 9,694,762 |
| Total Expenditures | 722,432,650 | 755,468,335 | 358,074,332 | 755,468,341 | 6 |
| Ending Fund Balance | \$100,190,415 | \$67,154,730 | | \$104,956,840 | \$37,802,110 |

FY 2021-22 Financial Forecast Report

INTERNAL SERVICE FUNDS

| Department | FY 2021-22 Adopted Budget | FY 2021-22 Amended Budget | YTD Actual | YE Forecast | Variance |
|------------|------------------------------|------------------------------|------------|-------------|----------|
|------------|------------------------------|------------------------------|------------|-------------|----------|

8 BOND AND CONSTRUCTION MANAGEMENT

| | | | | | |
|------------------------|---------------|---------------|------------|---------------|---------------|
| Beginning Fund Balance | (\$1,173,960) | (\$1,173,960) | | (\$2,279,033) | (\$1,105,073) |
| Total Revenues | 23,065,518 | 23,065,518 | 5,352,285 | 23,503,208 | 437,690 |
| Total Expenditures | 23,065,518 | 23,065,518 | 11,795,906 | 21,223,587 | (1,841,931) |
| Ending Fund Balance | (\$1,173,960) | (\$1,173,960) | | \$587 | \$1,174,547 |

9 EQUIPMENT AND FLEET MANAGEMENT

| | | | | | |
|------------------------|--------------|--------------|------------|--------------|-------------|
| Beginning Fund Balance | \$10,625,614 | \$10,625,614 | | \$12,577,658 | \$1,952,044 |
| Total Revenues | 55,306,860 | 63,049,824 | 17,486,638 | 63,109,816 | 59,992 |
| Total Expenditures | 56,541,723 | 64,284,687 | 44,928,334 | 64,272,723 | (11,964) |
| Ending Fund Balance | \$9,390,751 | \$9,390,751 | | \$11,414,752 | \$2,024,001 |

10 EXPRESS BUSINESS CENTER

| | | | | | |
|------------------------|-------------|-------------|-----------|-------------|-----------|
| Beginning Fund Balance | \$4,666,187 | \$4,666,187 | | \$5,029,721 | \$363,534 |
| Total Revenues | 2,593,790 | 2,593,790 | 1,578,217 | 2,889,643 | 295,853 |
| Total Expenditures | 2,323,978 | 2,323,978 | 1,367,749 | 2,026,851 | (297,127) |
| Ending Fund Balance | \$4,935,999 | \$4,935,999 | | \$5,892,513 | \$956,514 |

11 INFORMATION TECHNOLOGY

| | | | | | |
|------------------------|-------------|-------------|------------|-------------|-------------|
| Beginning Fund Balance | \$7,697,728 | \$7,697,728 | | \$9,307,658 | \$1,609,930 |
| Total Revenues | 99,176,891 | 99,176,891 | 47,954,572 | 99,103,094 | (73,797) |
| Total Expenditures | 99,176,891 | 99,176,891 | 59,418,861 | 98,877,502 | (299,389) |
| Ending Fund Balance | \$7,697,728 | \$7,697,728 | | \$9,533,250 | \$1,835,522 |

12 RADIO SERVICES

| | | | | | |
|------------------------|------------|------------|-----------|-------------|-------------|
| Beginning Fund Balance | \$517,133 | \$517,133 | | \$1,429,013 | \$911,880 |
| Total Revenues | 13,248,650 | 13,248,650 | 6,861,856 | 13,243,171 | (5,479) |
| Total Expenditures | 13,248,650 | 13,629,450 | 5,994,535 | 13,489,579 | (139,871) |
| Ending Fund Balance | \$517,133 | \$136,333 | | \$1,182,605 | \$1,046,272 |

FY 2021-22 Financial Forecast Report

OTHER FUNDS

| Department | FY 2021-22 Adopted Budget | FY 2021-22 Amended Budget | YTD Actual | YE Forecast | Variance |
|------------|------------------------------|------------------------------|------------|-------------|----------|
|------------|------------------------------|------------------------------|------------|-------------|----------|

13 9-1-1 SYSTEM OPERATIONS

| | | | | | |
|------------------------|-------------|-------------|-----------|-------------|-------------|
| Beginning Fund Balance | \$4,180,269 | \$4,180,269 | | \$6,626,869 | \$2,446,600 |
| Total Revenues | 12,017,444 | 12,017,444 | 6,633,848 | 12,265,628 | 248,184 |
| Total Expenditures | 14,341,472 | 14,808,520 | 8,121,860 | 15,437,767 | 629,247 |
| Ending Fund Balance | \$1,856,241 | \$1,389,193 | | \$3,454,730 | \$2,065,537 |

14 DEBT SERVICE

| | | | | | |
|------------------------|--------------|--------------|-------------|--------------|--------------|
| Beginning Fund Balance | \$66,867,697 | \$66,867,697 | | \$69,564,897 | \$2,697,200 |
| Total Revenues | 345,529,961 | 345,529,962 | 319,859,360 | 346,114,399 | 584,437 |
| Total Expenditures | 348,776,403 | 348,776,403 | 249,653,363 | 334,161,703 | (14,614,700) |
| Ending Fund Balance | \$63,621,256 | \$63,621,256 | | \$81,517,593 | \$17,896,337 |

15 EMPLOYEE BENEFITS

| | | | | | |
|------------------------|-------------|-------------|------------|-------------|-------------|
| City Contributions | 99,503,000 | 99,503,000 | 38,544,740 | 99,503,000 | \$0 |
| Employee Contributions | 40,959,071 | 40,959,071 | 21,400,330 | 45,993,747 | 5,034,676 |
| Retiree | 27,867,000 | 27,867,000 | 9,677,238 | 25,403,000 | (2,464,000) |
| Other | 0 | 0 | 3,783 | 3,783 | 3,783 |
| Total Revenues | 168,329,071 | 168,329,071 | 69,626,091 | 170,903,530 | 2,574,459 |
| Total Expenditures | 176,549,294 | 176,549,294 | 58,257,016 | 175,465,799 | (1,083,495) |

Note: FY 2021-22 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects incurred but not reported (IBNR) claims.

16 RISK MANAGEMENT

| | | | | | |
|-----------------------|------------|------------|------------|------------|--------------|
| Worker's Compensation | 14,085,135 | 14,085,135 | 287,092 | 14,085,135 | \$0 |
| Third Party Liability | 11,688,742 | 11,688,742 | 4,545,500 | 11,688,742 | (0) |
| Purchased Insurance | 11,096,779 | 11,096,779 | 1,469 | 11,096,779 | 0 |
| Interest and Other | 0 | 0 | 4,760 | 4,760 | 4,760 |
| Total Revenues | 36,870,656 | 36,870,656 | 4,838,821 | 36,875,416 | 4,760 |
| Total Expenditures | 52,064,548 | 52,064,548 | 19,278,890 | 35,520,379 | (16,544,169) |

Note: FY 2021-22 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects the total current liability for Risk Management (worker's compensation/liability/property insurance).

VARIANCE NOTES

The Enterprise, Internal Service, and Other Funds summaries include the beginning fund balance with the YE revenue and expenditure forecasts. As of April 30, 2022, the beginning fund balance for the adopted and amended budgets and YE forecast represents the FY 2020-21 audited unassigned ending fund balance and includes FY 2020-21 YE savings. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, YE forecast projected to exceed budget, or projected use of fund balance.

2 Convention and Event Services. CCT revenues are projected to be \$6,771,000 under budget due to cancellations and rescheduling of various events as a result of COVID-19. CCT expenses are also projected to be \$6,771,000 under budget primarily due to a reduction in payments to VisitDallas, Spectra Venue Management, and costs that would have been incurred for now-canceled events.

3 Development Services. DEV revenues are projected to be \$2,007,000 over budget due to higher-than-anticipated permit activity. DEV expenses are projected to be \$88,000 over budget primarily due to the increase in fuel prices.

4 Municipal Radio. WRR revenues are projected to be \$360,000 under budget primarily due to declines in arts-related advertising revenues. WRR anticipates using fund balance to offset lost revenue. On June 9, City Council approved the transfer of operation of WRR to KERA.

5 Sanitation Services. City Council increased SAN's budget by \$2,162,000 on May 11 by ordinance #32193 due to the increase in fuel prices. SAN revenues are projected to be \$2,227,000 over budget due to stronger-than anticipated residential collection revenues.

6 Storm Drainage Management - Dallas Water Utilities. City Council increased SDM's budget by \$2,500,000 on May 11 by ordinance #32193 to support capital construction and equipment purchases. The budget increase is supported by use of the Fund Balance.

7 Water Utilites. City Council increased DWU's budget by \$33,036,000 on May 11 by ordinance #31293 to support capital construction and equipment purchases. The budget increase is supported by use of the Fund Balance.

8 Bond and Construction Management. BCM expenses are projected to be \$1,842,000 under budget primarily due to salary savings associated with 47 vacant positions. BCM charges each capital project budget for project implementation costs. Savings in actual implementation expenses result in fewer charges to the capital project. BCM revenues are projected to be \$438,000 over budget due to charges to capital projects encumbered in the prior fiscal year.

9 Equipment and Fleet Management. City Council increased EFM's budget by \$7,743,000 on May 11 by ordinance #32193 due to the increase in fuel prices. The FY 2021-22 budget was based on an anticipated blended fuel rate of \$2.00 per gallon. In March 2022, the actual average blended rate was \$2.71 per gallon and is anticipated to increase to \$3.50 or more per gallon.

10 Express Business Center. Express Business Center expenses are projected to be \$297,000 under budget primarily due to additional office supplies reimbursements and salary savings associated with three vacant positions.

12 Radio Services. City Council increased Radio Services' budget by \$381,000 on May 11 by ordinance #32193 for consulting and engineering support for the P25 Radio System Project. Radio expenses are projected to be \$140,000 under budget primarily due to salary savings associated with seven vacant positions.

VARIANCE NOTES

The Enterprise, Internal Service, and Other Funds summaries include the beginning fund balance with the YE revenue and expenditure forecasts. As of April 30, 2022, the beginning fund balance for the adopted and amended budgets and YE forecast represents the FY 2020-21 audited unassigned ending fund balance and includes FY 2020-21 YE savings. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, YE forecast projected to exceed budget, or projected use of fund balance.

13 9-1-1 System Operations. City Council increased 911's budget by \$467,000 on May 11 by ordinance #31293 for costs associated with the transition of 911 call centers from an analog network to a digital network (ESINet). 911 expenses are projected to be \$629,000 over budget primarily due to equipment purchased for the 911 Next Generation project. 911 revenues are projected to be \$248,000 over budget due to increased collections for wireless and wireline fees. 911 anticipates using fund balance to cover the increased expense.

14 Debt Service. Debt Service expenses are projected to be \$14,615,000 under budget due to interest savings realized in the November 2021 bond sale, as well as a lower than budgeted cash payment to pay off Commercial Paper.

16 Risk Management. Risk Management expenses are projected to be \$16,544,000 under budget primarily due to a delay in anticipated claims expenses and lower-than-expected payout in FY 2021-22 resulting in some claims to be moved over to FY 2022-23.

FY 2021-22 Financial Forecast Report

GENERAL OBLIGATION BONDS**2017 Bond Program**

| Proposition | | Authorized by Voters | ITD Appropriations | ITD Expenditures | Current Encumbered | Unencumbered |
|--------------|---|------------------------|----------------------|----------------------|----------------------|----------------------|
| A | Street and Transportation | \$533,981,000 | \$419,861,470 | \$175,969,756 | \$92,034,319 | \$151,857,395 |
| B | Park and Recreation Facilities | 261,807,000 | 234,143,026 | 142,842,610 | 19,986,818 | 71,313,598 |
| C | Fair Park | 50,000,000 | 42,889,098 | 28,938,177 | 2,831,902 | 11,119,019 |
| D | Flood Protection and Storm Drainage | 48,750,000 | 35,546,268 | 9,121,263 | 6,924,275 | 19,500,731 |
| E | Library Facilities | 15,589,000 | 15,589,000 | 14,759,860 | 267,953 | 561,187 |
| F | Cultural and Performing Arts Facilities | 14,235,000 | 14,102,088 | 10,354,197 | 2,715,162 | 1,032,728 |
| G | Public Safety Facilities | 32,081,000 | 29,897,353 | 22,038,344 | 3,635,710 | 4,223,299 |
| H | City Facilities | 18,157,000 | 15,423,904 | 852,248 | 1,687,946 | 12,883,709 |
| I | Economic Development | 55,400,000 | 46,367,495 | 18,894,755 | 10,221,915 | 17,250,824 |
| J | Homeless Assistance Facilities | 20,000,000 | 16,978,370 | 3,423,424 | 517,898 | 13,037,048 |
| Total | | \$1,050,000,000 | \$870,798,072 | \$427,194,636 | \$140,823,898 | \$302,779,538 |

2012 Bond Program

| Proposition | | Authorized by Voters | ITD Appropriations | ITD Expenditures | Current Encumbered | Unencumbered |
|--------------|--|----------------------|----------------------|----------------------|---------------------|---------------------|
| 1 | Street and Transportation Improvements | \$260,625,000 | \$265,630,488 | \$252,405,852 | \$7,881,493 | \$5,343,143 |
| 2 | Flood Protection and Storm Drainage Facilities | 326,375,000 | 326,375,000 | 223,670,481 | 75,689,497 | 27,015,022 |
| 3 | Economic Development | 55,000,000 | 55,000,000 | 37,640,337 | 5,250,134 | 12,109,529 |
| Total | | \$642,000,000 | \$647,005,488 | \$513,716,669 | \$88,821,125 | \$44,467,694 |

2006 Bond Program

| Proposition | | Authorized by Voters | ITD Appropriations | ITD Expenditures | Current Encumbered | Unencumbered |
|--------------|--|------------------------|------------------------|------------------------|---------------------|---------------------|
| 1 | Street and Transportation Improvements | \$390,420,000 | \$406,490,554 | \$387,304,948 | \$14,689,907 | \$4,495,698 |
| 2 | Flood Protection and Storm Drainage Facilities | 334,315,000 | 342,757,166 | 284,382,435 | 12,686,735 | 45,687,996 |
| 3 | Park and Recreation Facilities | 343,230,000 | 353,343,060 | 345,812,679 | 1,624,082 | 5,906,299 |
| 4 | Library Facilities | 46,200,000 | 48,318,600 | 47,665,916 | 11,042 | 641,641 |
| 5 | Cultural Arts Facilities | 60,855,000 | 63,821,447 | 63,074,784 | 74,803 | 671,859 |
| 6 | City Hall, City Service and Maintenance Facilities | 34,750,000 | 36,216,478 | 30,831,390 | 93,157 | 5,291,931 |
| 7 | Land Acquisition Under Land Bank Program | 1,500,000 | 1,500,000 | 1,474,169 | 0 | 25,831 |
| 8 | Economic Development | 41,495,000 | 45,060,053 | 41,939,230 | 1,153,500 | 1,967,324 |
| 9 | Farmers Market Improvements | 6,635,000 | 6,933,754 | 6,584,013 | 12 | 349,728 |
| 10 | Land Acquisition in the Cadillac Heights Area | 22,550,000 | 22,727,451 | 11,351,714 | 264,221 | 11,111,517 |
| 11 | Court Facilities | 7,945,000 | 8,146,606 | 7,826,824 | 50,582 | 269,199 |
| 12 | Public Safety Facilities and Warning Systems | 63,625,000 | 66,072,938 | 65,077,459 | 6,299 | 989,179 |
| Total | | \$1,353,520,000 | \$1,401,388,107 | \$1,293,325,563 | \$30,654,341 | \$77,408,203 |

Note: The tables above reflect expenditures and encumbrances recorded in the City's financial system of record. They do not include commitments that have not yet been recorded in the system, such as amounts recently approved by City Council.

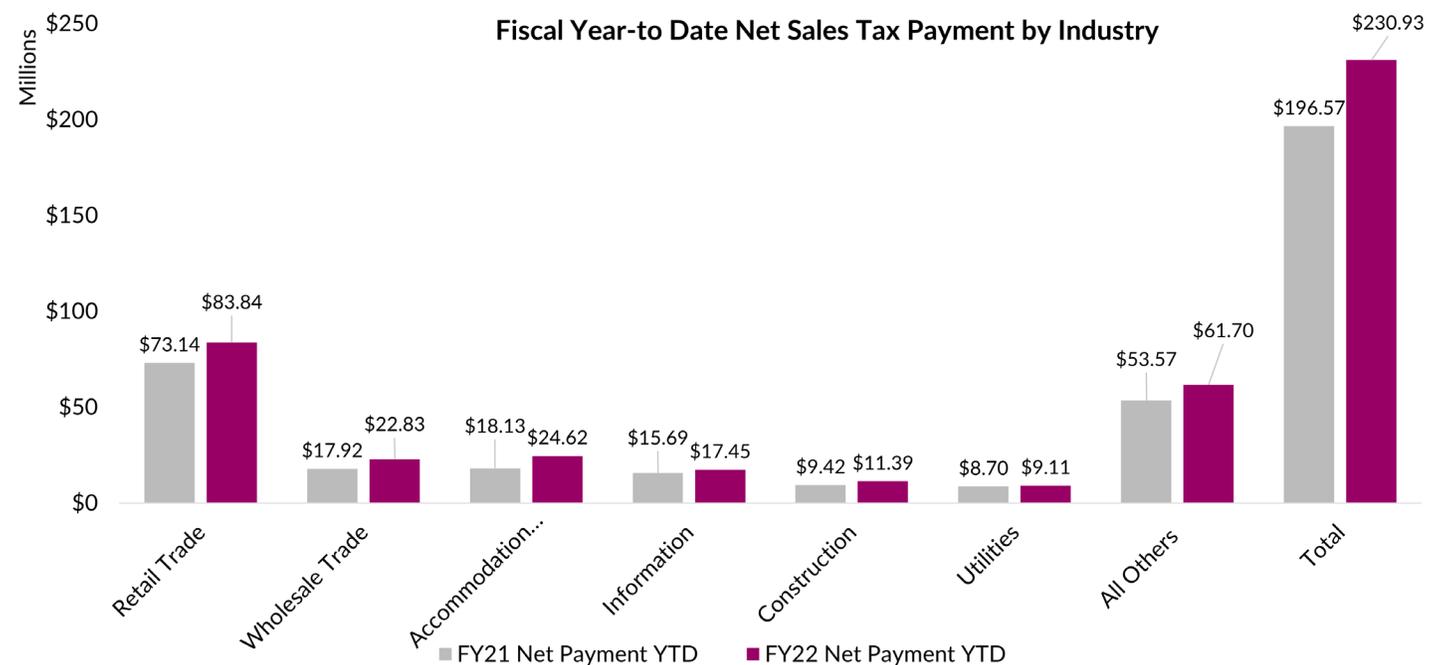
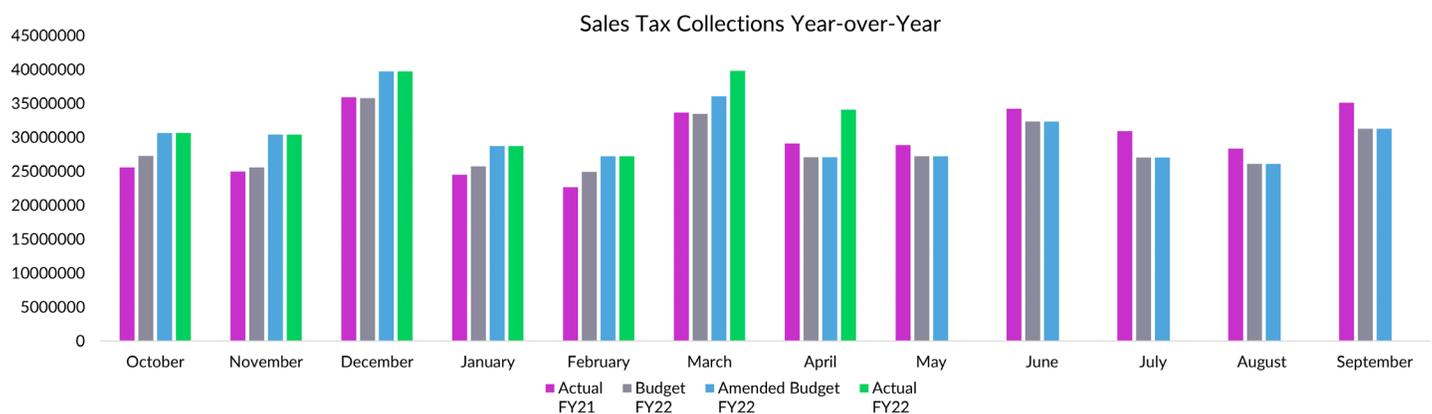
FY 2021-22 Financial Forecast Report

ECONOMIC INDICATORS

Sales Tax

The current sales tax rate is 8.25 percent: 6.25 percent goes to the state, one percent to the City, and one percent to DART. In FY 2020-21, the City received \$354,287,642 in sales tax revenue. In FY 2021-22, the City budgeted \$344,283,066, which was increased to \$364,294,064 as part of the mid-year budget ordinance #32193 approved by the City Council on May 11. As of April 30, 2022, the sales tax forecast is \$375,071,576. We will update the forecast throughout the year as additional information becomes available.

The charts in this section provide more information about sales tax collections.



Note: Net sales tax payments by industry do not include the City's self-reported sales tax numbers.

FY 2021-22 Financial Forecast Report

ECONOMIC INDICATORS

| Year-over-Year Change in Sales Tax Collections | | |
|--|----------------------------|--------------------|
| Industry | April FY22 over April FY21 | FYTD22 over FYTD21 |
| Retail Trade | 7% | 15% |
| Wholesale Trade | 69% | 27% |
| Accommodation and Food Services | 21% | 36% |
| Information | 21% | 11% |
| Construction | 18% | 21% |
| Utilities | -43% | 5% |
| All Others | 19% | 15% |
| Total Collections | 17% | 17% |

Retail Trade. Includes establishments engaged in selling (retailing) merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. The retailing process is the final step in the distribution of merchandise, so retailers are organized to sell merchandise in small quantities to the general public.

Wholesale Trade. Includes establishments engaged in wholesaling merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. Wholesalers are organized to sell or arrange the purchase or sale of (a) goods for resale to other wholesalers or retailers, (b) capital or durable nonconsumer goods, and (c) raw and intermediate materials and supplies used in production.

Accommodation and Food Services. Includes establishments providing customers with lodging and/or preparing meals, snacks, and beverages for immediate consumption.

Information. Includes establishments engaged in (a) producing and distributing information and cultural products, (b) providing the means to transmit or distribute these products as well as data or communications, and (c) processing data.

Construction. Includes establishments primarily engaged in the construction of buildings or engineering projects (e.g. highways and utility systems). Establishments primarily engaged in the preparation of sites for new construction or in subdividing land for sale as building sites are also included in this sector.

Utilities. Includes establishments providing electric power, natural gas, steam supply, water supply, and sewage removal.

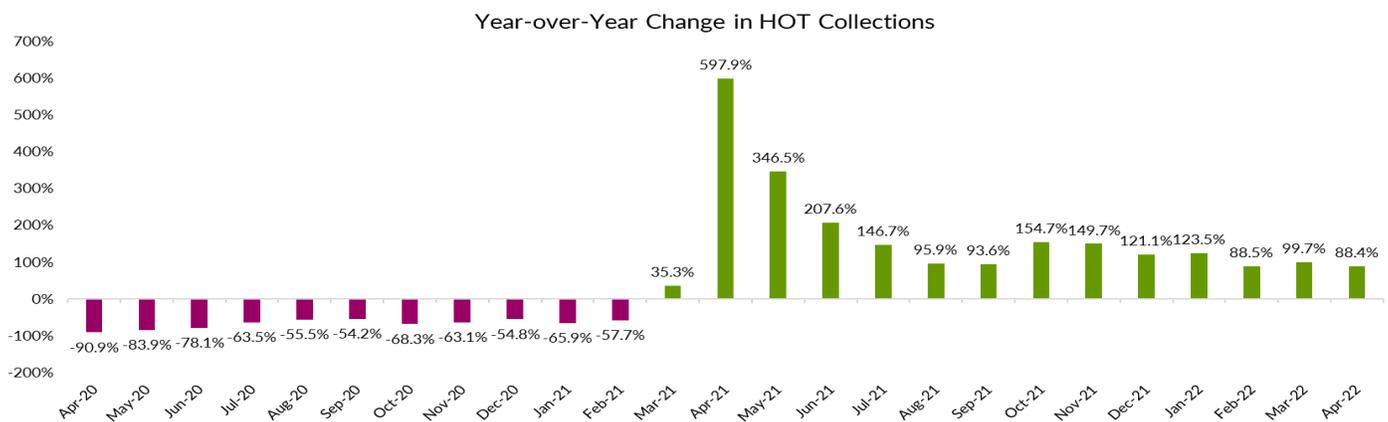
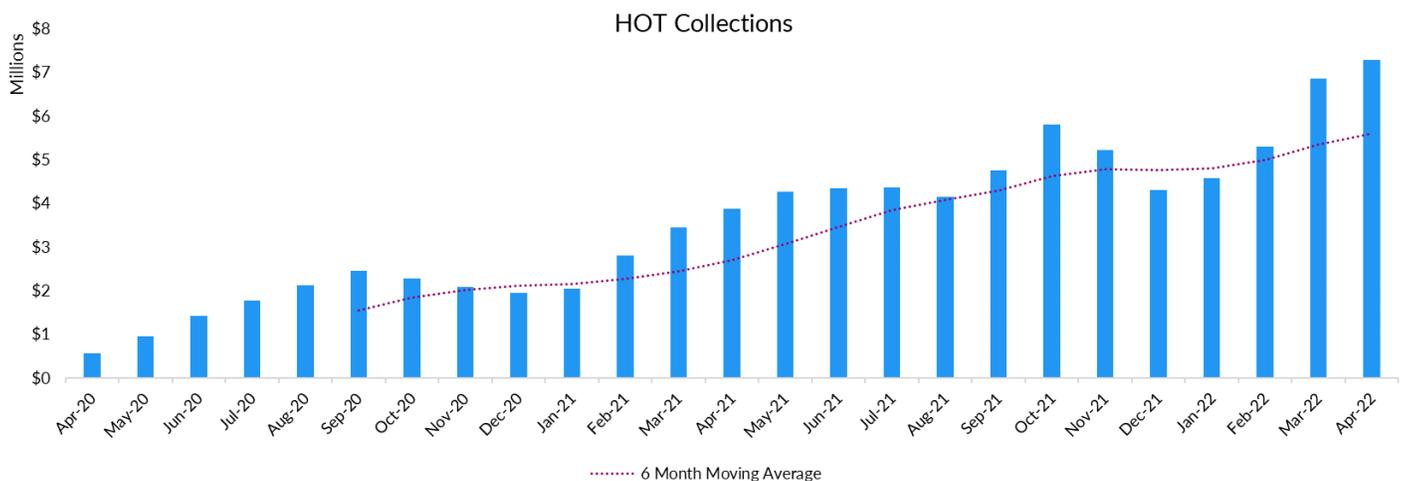
All Others. Includes but is not limited to manufacturing, professional and business services, financial activities, education and health services, and natural resources and mining.

FY 2021-22 Financial Forecast Report

ECONOMIC INDICATORS

Hotel Occupancy Tax

The City collects hotel occupancy taxes (HOT) on hotel, motel, bed and breakfast, and short-term rentals in the city limits. The HOT rate in Dallas is 13 percent of the cost of the room (not including food served or personal services not related to cleaning and readying the space for the guest)—six percent goes to the state, and seven percent goes to the City. HOT is the largest single revenue source for the Kay Bailey Hutchison Convention Center, and data is typically updated every two months.



FY 2021-22 Financial Forecast Report

ECONOMIC INDICATORS

Convention Center Event Bookings

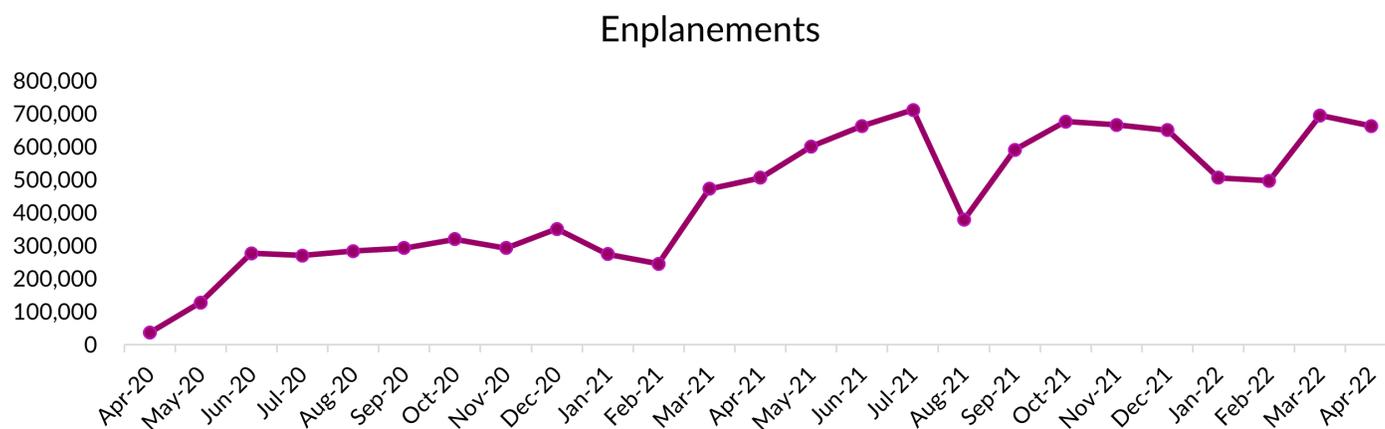
The table below lists the number of actual, planned, and forecast events at the KBHCCD for the last three fiscal years. Please note if no event takes place, it results in an equal reduction in revenue and expenses.

| | FY20 Actual | FY21 Actual | FY22 Planned | FY22 Actual/Forecast* |
|--------------|-------------|-------------|--------------|-----------------------|
| October | 6 | 3 | 9 | 6 |
| November | 11 | 1 | 5 | 5 |
| December | 5 | 2 | 11 | 9 |
| January | 13 | 1 | 6 | 4 |
| February | 12 | 0 | 10 | 10 |
| March | 1 | 2 | 4 | 13 |
| April | 1 | 1 | 5 | 8 |
| May | 0 | 6 | 3 | 4 |
| June | 0 | 7 | 9 | 5 |
| July | 0 | 7 | 3 | 1 |
| August | 0 | 4 | 3 | 6 |
| September | 0 | 5 | 5 | 3 |
| Total | 49 | 39 | 73 | 74 |

* Due to shifts in cancellations and rescheduling, FY 2021-22 actuals for prior months may be updated.

Love Field Enplanements

An enplanement is when a revenue-generating passenger boards an aircraft. Enplanements are the most important air traffic metric because enplaned passengers directly or indirectly generate 80 percent of Aviation revenues. Typically, Aviation generates only 20 percent of total operating revenues from non-passenger-related activities.

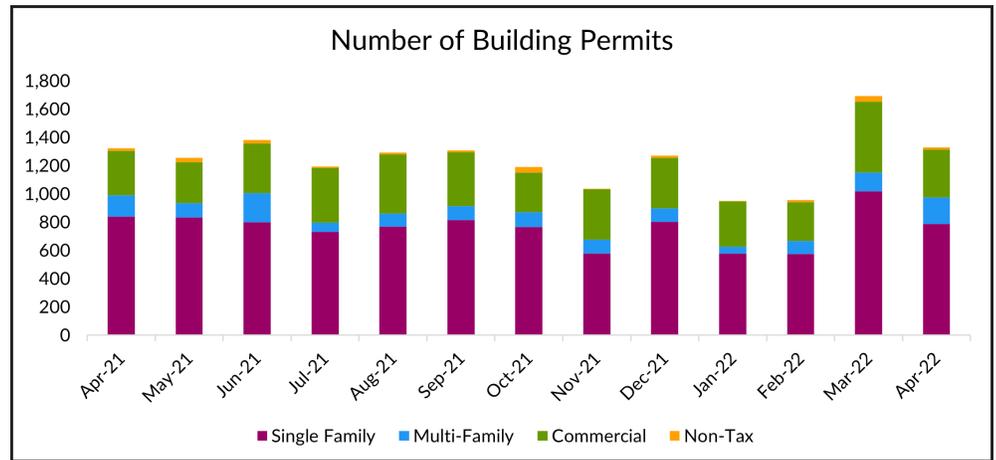


FY 2021-22 Financial Forecast Report

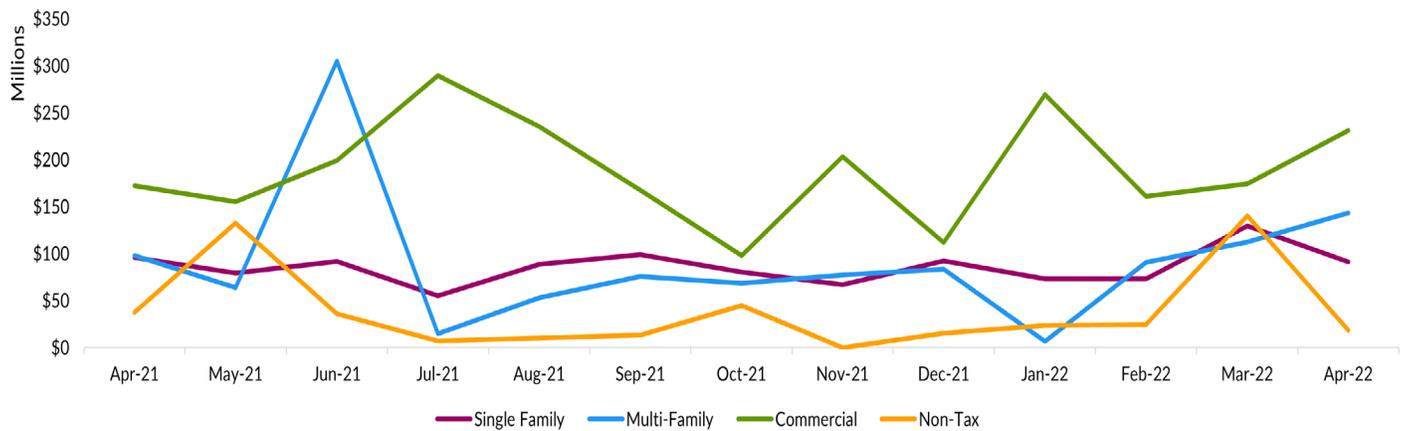
ECONOMIC INDICATORS

Building Permits

Building permits (required for all construction in Dallas) can provide insight into upcoming activity in the housing market and other areas of the economy. Permits are a key indicator of the confidence developers have in the economy; likewise, a decline can indicate developers do not anticipate economic growth in the near future. In some cities, this measure may be a leading indicator of property tax value growth, but in Dallas, the property tax forecast model includes other variables like wage/job growth, housing supply, gross domestic product, population, vacancy rates, and others.



Building Permit Valuations



DALLAS 365

The Dallas 365 initiative aligns 35 key performance measures to our eight strategic priorities. The department responsible for each measure is noted at the end of the measure’s description, and last year’s performance is included if available. If FY 2020-21 data is not available, N/A is listed.

Year-to-date (YTD) and year-end (YE) targets are presented for each measure. YTD targets may vary based on seasonality of the work. Each month, we compare 1) the YTD target with the actual performance for the current reporting period and 2) the YE target with the department’s forecasted performance as of September 30, 2022.

Measures are designated “on target” (green) if actual YTD performance is equal to or greater than the YTD target. If actual YTD performance is within five percent of the YTD target, it is “near target” (yellow). Otherwise, the measure is designated “not on target” (red). The same methodology applies to YE forecasts. Variance notes are provided for each red



| # | Measure | FY 2020-21 Actual | YTD Target | YTD Actual | YE Target | YE Forecast |
|---|--|-------------------|------------|------------|-----------|-------------|
| Economic Development | | | | | | |
| 1 | Percentage of inspections performed next day, as requested (Development Services) | N/A | 98.0% | 97.8% | 98.0% | 97.6% |
| 2* | Average number of days to complete permit application prescreen (Development Services) | N/A | 5 | 5.1 | 5 | 5.1 |
| 3 | Percentage of City spend with vendors located in Dallas (Small Business Center) | N/A | 40.0% | 43.3% | 40.0% | 43.3% |
| 4 | Percentage of certified M/WBE spend with vendors located in Dallas (Small Business Center) | 81.7% | 65.0% | 87.3% | 65.0% | 87.3% |
| Environment & Sustainability | | | | | | |
| 5 | Percentage of annual Comprehensive Environmental and Climate Action Plan (CECAP) milestones completed (242 of 263 milestones) (Office of Environmental Quality & Sustainability) | 92.7% | 19.8% | 9.9% | 92.0% | 92.0% |
| 6 | Percentage of on-time bulk & brush collections (Sanitation Services) | N/A | 99.9% | 99.9% | 99.9% | 99.9% |
| 7 | Residential recycling diversion rate (Sanitation Services) | 18.3% | 19.0% | 18.6% | 19.0% | 18.6% |

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2021-22 Dallas 365

| # | Measure | FY 2020-21 Actual | YTD Target | YTD Actual | YE Target | YE Forecast |
|--|---|-------------------|------------|------------|-----------|-------------|
| Government Performance & Financial Management | | | | | | |
| 8 | Percentage of invoices paid within 30 days (City Controller's Office) | 85.5% | 89.0% | 87.4% | 90.0% | 87.4% |
| 9 | Percentage of vehicles receiving preventive maintenance on schedule (Equipment & Fleet Management) | 88.3% | 85.0% | 93.5% | 85.0% | 92.4% |
| 10 | Percentage of 311 calls answered within 90 seconds (311 Customer Service Center) | 28.1% | 75.0% | 32.7% | 75.0% | 43.1% |
| 11 | Percentage decrease in preventable city vehicle and equipment incidents (Office of Risk Management) | N/A | -3.3% | 1.9% | -3.3% | 0% |
| Housing & Homeless Solutions | | | | | | |
| 12 | Percentage of development funding contributed by private sources (Housing & Neighborhood Revitalization) | 78.0% | 60.0% | 61.5% | 60.0% | 60.0% |
| 13 | Percentage of unduplicated persons placed in permanent housing who remain housed after six months (Office of Homeless Solutions) | 90.8% | 85.0% | 94.1% | 85.0% | 94.1% |
| 14 | Percentage of beds utilized under the Pay-to-Stay program (Office of Homeless Solutions) | N/A | 80.0% | 70.5% | 80.0% | 74.5% |
| Public Safety | | | | | | |
| 15 | Percentage of EMS responses within nine minutes or less (Dallas Fire-Rescue) | 89.7% | 90.0% | 85.5% | 90.0% | 86.3% |
| 16 | Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710) (Dallas Fire-Rescue) | 83.9% | 90.0% | 87.3% | 90.0% | 87.3% |
| 17* | Crimes against persons (per 100,000 residents) (Dallas Police Department) | 2,085.6 | 2,000.0 | 2212 | 2,000.0 | 2,124.0 |
| 18 | Percentage of responses to Priority 1 calls within eight minutes or less (Dallas Police Department) | 54.4% | 60.0% | 47.9% | 60.0% | 47.9% |
| 19 | Percentage of 911 calls answered within 10 seconds (Dallas Police Department) | 65.9% | 90.0% | 96.1% | 90.0% | 96.1% |
| 20 | Complaint resolution rate (Office of Community Police Oversight) | 86.8% | 70.0% | 81.4% | 70.0% | 77.0% |
| 21 | Percentage of crisis intervention calls handled by the RIGHT Care team (Office of Integrated Public Safety Solutions) | 43.4% | 63.7% | 48.3% | 80.0% | 80.0% |

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2021-22 Dallas 365

| # | Measure | FY 2020-21 Actual | YTD Target | YTD Actual | YE Target | YE Forecast |
|---|--|-------------------|------------|------------|-----------|-------------|
| Quality of Life, Arts, & Culture | | | | | | |
| 22 | Percentage of litter and high weed service requests closed within SLA (Code Compliance) | 74.6% | 65.0% | 85.5% | 65.0% | 85.5% |
| 23 | Percentage increase in dogs and cats fostered (Dallas Animal Services) | N/A | 5.0% | 70.7% | 5.0% | 23.3% |
| 24 | Percentage of technology devices checked out monthly (Hotspots and Chromebooks) (Library) | 58.4% | 75.0% | 75.7% | 75.0% | 75.7% |
| 25 | Satisfaction rate with library programs (Library) | N/A | 93.0% | 98.9% | 93.0% | 98.9% |
| 26 | Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations (Office of Arts & Culture) | 31.2% | 28.0% | 28.6% | 30.0% | 30.0% |
| 27 | Average number of recreation programming hours per week (youth, seniors, and athletic leagues) (Park & Recreation) | N/A | 1,604 | 1,725 | 1,604 | 1,725 |
| 28 | Participation rate at late-night Teen Recreation (TRec) sites (Park & Recreation) | 11.9% | 80.0% | 71.5% | 80.0% | 45% |
| Transportation & Infrastructure | | | | | | |
| 29 | Percentage of bond appropriations awarded (ITD) (Bond & Construction Management) | 88.7% | 77.0% | 77.6% | 90.0% | 90.0% |
| 30 | Planned lane miles improved (837 of 11,770 miles) (Public Works) | 90.8% | 42.0% | 37.3% | 100.0% | 100.0% |
| 31 | Percentage of potholes repaired within 3 days (Public Works) | 100.0% | 99.0% | 99.0% | 98.0% | 99.0% |
| 32 | Percentage of signal malfunction responses within 120 minutes (Transportation) | 94.3% | 91.0% | 93.0% | 91.0% | 93.0% |
| 33 | Percentage of faded long line pavement marking miles improved (612 of 1,223 miles) (Transportation) | N/A | 17.1% | 34.7% | 50.0% | 50.0% |
| Workforce, Education, & Equity | | | | | | |
| 34 | Percentage increase in the number minutes of original multicultural and multilingual content (on public, educational, and government) compared to FY 2020-21 (Communications, Outreach, & Marketing) | 57.0% | 25% | -10.7% | 25% | 37.4% |
| 35 | Number of WIC clients receiving nutrition services (Office of Community Care) | N/A | 62,000 | 62,000 | 62,000 | 62,000 |

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2021-22 Dallas 365

VARIANCE NOTES

2 A surge in permit applications in April follows a broader increase in new construction across the North Texas region, which is up ten percent for the first four months of 2022 as compared with the same period in 2021. DEV anticipates the application volume increase to continue in May and has adjusted staffing to reduce prescreen times.

5 OEQ anticipates the 92 percent target will be met. In addition to the completed 9.9 percent, an additional 77 percent of the milestones are underway; Major projects that support multiple milestones like the Urban Agriculture Plan and Fleet Electrification Plan are scheduled for completion by the end of the fiscal year.

10 311 calls increased 13.76 percent comparing March to April (18,493 calls handled in March compared to 21,038 handled in April) and this created a slight uptick in the "Average Speed of Answer" from 1:21 to 1:50. The increase in call volume and the decrease of three 311 trained agents impacted the measure. 311 will continue to focus on filing vacancies and training staff. An ITS upgrade to activate courtesy callback software features is estimated to roll out in June 2022 to improve service.

11 There has been a 12.28 percent increase in preventable incidents, from March to April 2022. A high number of incidents between October and December 2021 is impacting the overall year-to-date performance and year-end forecast. In April, ORM safety personnel visited 52 workplace sites and met with 25 department staff to discuss action plans to increase safety awareness. Action plans include conducting toolbox talks and safe driving awareness training sessions.

14 Beds utilized under the Pay-to-Stay program increased from 46 percent in February to 98.3 percent in April. The COVID-19 surge between December and February impacted the year-to-date performance and year-end forecast.

17 DPD is committed to its Violent Crime Plan and overall, violent crime is down 15.71 percent in 2022 compared to the same period in 2021. DPD strives to see a reduction in crimes against persons with the focus on interrupting and disrupting violent people and places. Homicides currently show an increase in this FY, as a result, DPD will be targeting hot spots such as apartment complexes to decrease crime. City Council was briefed June 15, 2022 on crime reduction strategies and efforts.

18 DPD adjusted patrol division staffing to help better answer the call volume at each division. Promotions have just occurred, 83 Senior Corporals and 50 Sergeants were promoted and sent to patrol. To date, in FY 2021-22, 110 sworn have been hired. DPD continues to proactively recruit and hire to meet the hiring goal for this fiscal year. In May, 25 recruits graduated the academy and are currently in field training.

21 The City has received 11,216 mental health calls for service between October 2021 and April 2022 (a 131 percent increase over the same period in FY 2020-21). RIGHT Care has responded to 5,639 mental health calls for service (a 285 percent increase over the same period in FY 2020-21). RIGHT Care has also responded to an additional 2,106 calls for service, at the request of DPD Patrol, that did not originate as a mental health call. OIPSS continues to add new teams as part of the expansion plan, provide additional training and capabilities to our existing teams, and partner with external stakeholders for operational support to address the growing demand for mental health services.

28 The prolonged effects of COVID-19 and low participation at five locations severely impact initial projections. If attendance trends continue to decline, attendance is forecasted at 45 percent of the original target. However, PKR plans to engage more teens through daily program offerings rather than focusing exclusively on the late-night program.

FY 2021-22 Dallas 365

VARIANCE NOTES

30 By the end of the fiscal year, PBW anticipates completing the remaining lane miles of the paving program. Winter months are typically slower, which is typically offset by increases through the spring and summer months.

34 Hours of content have increased since the Fair Park Multimedia Center opened in April, and there has been an increase in programming every month, excluding January. The gradual increase in content over the last quarter will offset the January influx. Fifty-six hours of DPD Chief interviews were broadcasted in January 2021, which skews the percentage increase of original multicultural and multilingual content. The hours of content created excluding January increases year-to-date from 7.25 hours to 51.5 hours, a 610 percent increase.

BUDGET INITIATIVE TRACKER

The Budget Initiative Tracker reports on 35 activities included in the FY 2021-22 budget. For each initiative included in this report, you will find the initiative number, title, description, status, and measure. At the end of each description, the responsible department is listed. Each month, the responsible department provides a current status for the initiative and indicates whether the initiative is “complete” (blue circle), “on track” for completion by the end of the fiscal year (green check mark), “at risk” of not being completed by the end of the fiscal year (yellow exclamation mark), or “canceled” (red x).



In the Spotlight

Put Your Paws Together for Dallas Animal Services!



Dallas Animal Services has consistently exceeded its target for the percentage increase in dogs and cats fostered over the last fiscal year. From October through April, DAS has sent 1,287 pets into foster homes, representing a 70.7 percent increase over the same period last year.

DAS strives to lead the nation in compassionate care of animals while finding positive outcomes for all placeable pets through innovative community programming, including their new foster program getting national attention - Three to Thrive. This program asks residents to provide a foster home for newly vaccinated dogs for the three days required for their bodies to build immunity so that when they enter the shelter, they're protected from illness.

If you can help by fostering a pet for three days (or longer), please visit www.BeDallas90.org/foster and sign up today! They'll give you all of the training and supplies you need to save the life of a Dallas pet!



FY 2021-22 Budget Initiative Tracker

ECONOMIC DEVELOPMENT

1 Economic Development Entity

INITIATIVE Launch the economic development entity called for in the Economic Development Policy with \$7 million over 3 years to pay formation costs and hire staff to begin the entity's business and real estate development work, after which it will be self sustaining. In FY 2021-22, ECO will spend \$2 million to launch operations, hire a new Economic Development Corporation Director, develop a 3-year work plan, and develop an operational budget for Year 2 and Year 3. (ECO)

STATUS City Council approved creation of the Economic Development Corporation (EDC) on January 12, 2022 and the certificate of formation was filed with the State of Texas in February. Applications for board member nominations opened in March and closed on April 30, 2022. The nominating committee will meet in May to develop a slate of nominees.

2 Small Business Center

INITIATIVE Establish a Small Business Center focused on business diversity, including the Minority/Women-owned Business Enterprises program, workforce development and reentry services, and entrepreneurship to support local businesses. (ECO)

STATUS The Small Business Center (SBC) was established effective October 1, 2021, and the director, Joyce Williams, was hired in November 2021. The SBC convenes and leverages existing external efforts to address challenges affecting workforce readiness, capacity building of minority, women, and veteran-owned businesses, business startups and retention strategies, and re-entry services for formerly incarcerated residents.

ENVIRONMENT & SUSTAINABILITY

3 Sanitation Collection

INITIATIVE Keep Dallas a safe, clean, and beautiful place to live by improving trash, recycling, and brush and bulky trash service delivery, including increasing employee pay to attract enough staff to meet our requirements and creating an outreach/compliance division to strengthen customer experience. (SAN)

STATUS SAN residential collection services continues to show improvements from FY 2020-21. The number of missed garbage and recycling service calls from October 2021 through May 2022 decreased approximately 20 percent from the same months of the prior year. The on-time brush and bulky waste service has remained consistently at the 99.9 percent target since the beginning of FY 2021-22.

The pay increase for truck drivers, heavy equipment operators, and crew leaders was implemented in July 2021. Through May 2022, the Department's filled truck driver positions increased by four percent compared to last fiscal year. SAN is now approximately nine percent short from the target of 240 truck drivers. Sanitation continues to hold weekly interviews and extend same-day job offers for qualified candidates.

The Outreach Team Manager was hired in February 2022 and the hiring process for the Enforcement Manager and Outreach Specialist positions is underway at this time.

4 Air Quality Monitors

INITIATIVE Install \$1 million worth of additional Air Quality Monitors around the city to collect data on air quality and inform policy decisions affecting residents' health and quality of life. (OEQS)

STATUS The first contract for Level 1 sensors has been approved by City Council. OEQS staff held a series of three neighborhood meetings in West Dallas to attain community input into optimal locations for the first several monitors. Work continues on the data platform and data qualification procedures. Equipment will be ordered in May and calibrated for installation in early summer 2022.

FY 2021-22 Budget Initiative Tracker

ENVIRONMENT & SUSTAINABILITY

5 Solar Energy Initiative 

INITIATIVE Invest \$1.5 million in FY 2021-22 and \$500,000 in FY 2022-23 for a solar energy initiative, to install solar panels, energy efficient lighting, and retrofit controls at City facilities. (BSD)

STATUS Approximately \$1.5 million in energy efficiency and solar panel installation projects are in development. Briefings were provided to the Environmental Commission in February 2022 and to the Environment and Sustainability Committee in April 2022. City Council approved the project contracts on April 13, 2022. The projects are estimated to be completed by end of 2022.

6 Comprehensive Food & Urban Agriculture Plan 

INITIATIVE Prioritize Dallas communities' access to healthy, local food by contributing \$200,000 to implement a Comprehensive Food & Urban Agriculture Plan in collaboration with external stakeholders. (OEQS)

STATUS OEQS staff are continuing efforts under the contract for the Comprehensive Food & Urban Agriculture Plan, including internal and external engagement with over 35 different farms (both community and commercial scale) and other Dallas food stakeholders. OEQS staff are also working with the City's internal Food Equity Working group and the Office of Procurement efforts to pilot a project to provide small growing units for food desert homes, to be implemented in late spring 2022.

7 Branch Out Dallas 

INITIATIVE Relaunch Branch Out Dallas to provide 2,500 native trees to residents to plant in yards across Dallas helping to reduce heat island effect and stormwater runoff to our drainage system. (SDM)

STATUS The City held the FY 2021-22 Branch Out Dallas event on November 6, 2021 and distributed 2,500 trees across the City for residential properties. The FY 2022-23 activities are currently being planned and will be provided in spring 2023.

8 Water Distribution System 

INITIATIVE Enhance monitoring for lead and copper in the water distribution system and develop a plan to educate and support customers in regulatory-driven programs for lead and copper monitoring within schools, childcare centers, and public spaces. In FY 2021-22, DWU will hire two FTEs and spend approximately \$75,000 to develop an outreach plan and procedures to sample both schools and day care operations; develop a data management and reporting procedure to comply with the new regulations; and, begin initial sampling in the second quarter of 2022 with a goal of 50 sites sampled by September 30, 2022. (DWU)

STATUS The Water Quality Group has determined the total number of schools and daycare centers that will be impacted by the new Lead and Copper Rule Revision: 389 Public and Charter Schools, 73 Private Schools and 412 Childcare and Daycare Centers. DWU is currently reclassifying two existing positions who will be responsible for developing a Lead Service Line inventory, contacting schools and day care centers to develop a facilities database and distribute education material, and developing the plan to conduct sampling and lead testing.

FY 2021-22 Budget Initiative Tracker

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

9 Equipment and Fleet

INITIATIVE Achieve a state of good repair in five years for all City fleet vehicles, including sanitation trucks, fire apparatus, police cruisers, and heavy vehicles used by Public Works and Dallas Water Utilities by investing \$75 million for the purchase of replacement and additional fleet and equipment. (EFM, SDM, DWU, and SAN)

STATUS: The FY 2021-22 fleet acquisition is currently underway for nine departments, including 463 vehicles on order with a replacement cost of approximately \$50 million.

10 Data Analytics

INITIATIVE Harness the power of data to increase transparency and accountability by adding six new positions to the Office of Data Analytics & Business Intelligence, investing in the City's Data Inventory, and embracing data-driven decision making across our organization. (DBI)

STATUS DBI is in the process of Hiring the Data Science Analyst position, is interviewing for the Data Coordinator position, and is in the recruitment process for the two Data Analytics Administrators, one Senior Analytics Manager, one Data Analyst, and one GIS Intern positions.

11 Total Compensation Study

INITIATIVE Invest in our City employees and improve recruiting and retention of high-caliber and diverse employees by continuing to implement the Total Compensation Study and ensuring competitive pay. (HR)

STATUS Phase one of the compensation study was completed in 2021. Phase two was completed in April and was focused on moving positions that were not able to be moved to market in phase one and addressing internal pay compression. Phase three, beginning in FY 2022-23, will continue to address internal pay compression.

HOUSING & HOMELESSNESS SOLUTIONS

12 Addressing Homelessness

INITIATIVE Contribute \$25 million to leverage an additional \$47 million in public and private investment for an overall \$72 million program that employs housing navigation services, landlord incentives, rental subsidies, move-in kits, and case management to reduce and prevent homelessness, in partnership with Dallas County, the Dallas Housing Authority, the Metro Dallas Homeless Alliance, and other cities in Dallas County. The program will be implemented from FY 2021-22 through FY 2023-24. It is anticipated approximately 1,000 individuals will be housed in the first year and a total of 2,762 individuals housed by the end of September 2023. The third year of the program will be focused solely on providing rental assistance and case management to those individuals housed in FY 2021-22 and FY 2022-23. (OHS)

STATUS From October 2021 to April 2022, the Dallas Real Time Rapid Rehousing Initiative housed 247 households. Of this, 60 percent of the households consist of adults with children and 40 percent are adults only. OHS is partnering with Metro Dallas Homeless Alliance (MDHA) to launch the encampment decommissioning effort to offer individuals in established encampments housing solutions.

13 Affordable Housing Units

INITIATIVE Incentivize developers to build affordable housing by subsidizing \$10 million worth of water and sewer infrastructure required for up to 250 new affordable single family and 1,000 multifamily units over the life of the program (based on the mix of projects and the amount of funding requested). The program will be implemented from FY2021-22 to FY 2023-24 with new units projected in years 2 and 3 due to construction timelines. (HOU)

STATUS Housing is implementing this new funding along with other measures through the existing Notice of Funding Availability. On January 12, City Council approved the first project utilizing these funds, providing \$1.8 million to be used for water infrastructure related to the development of 125 for-sale single family homes. 20 percent of these homes will be reserved for families 80 percent AMI and the remaining homes will be restricted to 120 percent AMI and below.

FY 2021-22 Budget Initiative Tracker

HOUSING & HOMELESSNESS SOLUTIONS**14 Preservation of Affordable Housing** ✓

INITIATIVE Devote \$11.3 million for the preservation of affordable housing and investment in water and sewer infrastructure in qualified census tracts. In FY 2021-22, HOU will spend \$2 million for neighborhood infrastructure and \$2 million to preserve 20 housing units. (HOU)

STATUS In December, City Council approved the program design to use ARPA funding for home repairs and infrastructure improvements within specific qualified neighborhoods in Dallas. Staff are currently engaged in the hiring process, as well as communications and outreach planning. Application launch is tentatively scheduled for spring 2022.

PUBLIC SAFETY**15 Police Response Times** ✓

INITIATIVE Improve response times to high priority calls by hiring 250 police officers to end FY 2021-22 at 3,155 police officers, and by continuing to implement the recommendations of the KPMG efficiency study. (DPD)

STATUS DPD readjusted staffing at all patrol divisions for optimized efficiency in order to help better answer the call volume at each division. DPD continues to proactively recruit and hire to meet the FY 2021-22 hiring goal and end the fiscal year with 3,155 officers. Year to date in FY 2021-22, 108 sworn officers have been hired. In May, 25 recruits graduated the academy and are currently in field training.

17 RIGHT Care ✓

INITIATIVE Mitigate behavioral health crises and avoid unnecessary arrests and hospitalizations by adding \$2 million to double the number of RIGHT Care teams from five to ten. (IPSS)

STATUS The RIGHT Care team performance continues to excel as it becomes more established. 50.5 percent of crisis intervention calls were handled by RIGHT Care team as of February 28. Eight teams are currently operating - one for each of the seven police patrol divisions and a dedicated roving team. A second roving team is expected to launch at the end of May 2022. Two Citywide overnight roving teams are expected to launch July 2022. IPSS anticipates a continual increase in the number of calls handled by the RIGHT Care Team.

16 911 Response ✓

INITIATIVE Answer 90 percent of 911 calls within 10 seconds by adding 911 call takers and dispatchers and increasing pay to improve talent acquisition and retention. (DPD)

STATUS The April service level was 97.87 percent, with an average answer time of 4 seconds. DPD currently has 122 call takers and 8 trainees, making the 911 Call Center staffed at 87 percent.

18 Street Racing Remediation ✓

INITIATIVE Address city wide speeding and unsafe drivers with \$500,000 for traffic calming in neighborhoods and \$200,000 for a street racing remediation pilot project. (TRN)

STATUS In April, street racing remediation measures such as raised pavement markers and ceramic buttons were completed at three locations and ongoing at another two locations, for a total of 25 locations this fiscal year. Traffic calming installations and modifications, such as speed cushions, have been completed at 17 locations with designs in progress at another two locations. Designs are in progress to create a road diet via pavement markings at Jefferson Boulevard to reducing the current configuration of six lanes down to four lanes. Construction is tentatively scheduled to be completed by August 2022.

FY 2021-22 Budget Initiative Tracker

PUBLIC SAFETY

19 Non-Emergency Enforcement ✓

INITIATIVE Alleviate Police Department call volume by transferring non-emergency calls such as handicapped/fire lane parking enforcement and street blockage clearance from DPD to the Department of Transportation. (DPD and TRN)

STATUS HR Compensation has posted the Manager-Parking Enforcement position, interviews are in progress for Parking Enforcement Officer positions, and TRN joined the hiring event at the Convention Center on April 7 to recruit parking enforcement candidates. TRN continues to work with Public Works to coordinate parking options. TRN has completed additional facility site visits and is now reviewing lease options. The Courts Adjudication Team relocated in March and their current facility and furniture are now available for TRN non-emergency enforcement use. TRN and DPD are currently working on a "Train the Trainer" course to provide training for TRN. Both departments are actively working towards the transfer of services with an anticipated transition date in late July.

21 Tornado Warning Sirens ✓

INITIATIVE Improve tornado warning siren coverage by purchasing and installing ten additional sirens for a total of 178 sirens citywide. (OEM)

STATUS All ten sites have been identified and approved by Oncor, and all but one have been approved by the Department of Public Works. The tenth site is slated for Forest Cliff Park. Notice to residents for all ten siren locations have been mailed with the comment period ending on May 6, 2022. Once the comment period is over, OEM will schedule a public hearing regarding the Forest Cliff Park site and a briefing memo to the Park and Recreation Board. Almost all components of the sirens have been ordered and delivered, and OEM staff is coordinating with ITS on the purchase of radios for the sirens. The project is still on schedule to be completed by summer 2022.

23 Facility Security Assessment ✓

INITIATIVE In FY 2021-22, initiate \$3.5 million (of \$6.4 million allocated) of high-priority improvements identified through the City Facility Security Assessment including perimeter access control, security camera systems, radio systems, officer shelter space, vehicles access control, panic notification, lighting, weapons screening, security operating center upgrades, security staffing, and intrusion detection. (CTS)

STATUS Security enhancement projects are underway in various park locations, City Hall, Oak Cliff Municipal Center, and Municipal Court facilities. Year-to-date obligations total \$1,285,000 for security operation upgrades and radio communication systems. Installation for video management systems is projected to begin in May and June for the Dallas Animal Shelter, Rec Centers, and Cultural Arts Centers subject to hardware and equipment availability.

20 Single-Role Paramedic Program ✓

INITIATIVE Develop and pilot a new Single-Role Paramedic Program to introduce a new career path within Dallas Fire-Rescue to better meet workload demands and calls for medical service. (DFR)

STATUS DFR has identified the rescue vehicles for the pilot program and solicited volunteers from current paramedics. The pilot program will be implemented in spring 2022.

22 Emergency Preparedness ✓

INITIATIVE Prepare for emergency situations that may require sheltering through the purchase and installation of eight generators in City facilities and the purchase of six mobile "power packs" that can be used to provide warming or cooling for up to a 5,000 square foot facility. (BSD and OEM)

STATUS City Council approved the purchase of the eight generators in September 2021; all eight have arrived and are currently stored offsite. The January 12 City Council agenda included a contract for electrical upgrades, site work, and installation of the generators at the eight facilities. The project drawings will be submitted to the City for a plan review on May 5, 2022. BSD estimates a completion date of September 2022.

With the use of additional funding sourced from the Homeland Security Grant Program, OEM has been able to procure two additional power packs, for a total of eight. Five power packs are now fully operational. Material orders for the final three power packs are in progress.

FY 2021-22 Budget Initiative Tracker

QUALITY OF LIFE, ARTS, & CULTURE

24 Trail Program 

INITIATIVE Clean 1,365 unimproved alleys spanning 129 miles and launch a pilot trail program transforming 33 alleys into safe, well-lit trails. (Revised)(PBW)

STATUS Through April, PB has completed cleanup of 1,363 unimproved alleys. Two alleys were not cleaned, as once field inspected it was determined that no cleanup was needed. 19 of the total 33 alleys to be converted to trails have been approved to move forward (four are contingent upon Historic Preservation approval) and PBW continues to work with residents and the City Council to gain approval of the remaining 14 alleys

26 White Rock Lake 

INITIATIVE Initiate a Comprehensive Master Plan for White Rock Lake and procure a consultant to provide preliminary engineering to determine a phased approach for the dredging of White Rock Lake. (PKR and DWU)

STATUS By the end of this fiscal year, PKR will engage a consultant to update the Comprehensive Master Plan for White Rock Lake and move forward with procuring a consultant for preliminary engineering and conceptual design

25 Library Master Plan 

INITIATIVE Utilize federal ARPA funds to leverage private funds and initiate a new Library master plan. (LIB)

STATUS A new RFP has been posted with a current closing date of June 28, 2022. Procurement estimates evaluations of proposals to be completed by August and will then prepare for Council agenda.

27 Wi-Fi at Park Facilities 

INITIATIVE Install Wi-Fi at 63 park facilities. (PKR)

STATUS This project uses \$2.5 million of ARPA funding that has been allocated for Park & Rec's enhancements. The ITS vendors have submitted quotes for the WiFi installation and equipment at 63 locations. PKR has approved the amounts and forwarded to ITS for processing. Once the delivery order is processed, PKR will provide a timeline of estimated start and completion dates for this phase.

FY 2021-22 Budget Initiative Tracker

TRANSPORTATION & INFRASTRUCTURE

28 Sidewalk Master Plan ✓

INITIATIVE Improve pedestrian mobility by reconstructing and repairing half of the Sidewalk Master Plan's \$30 million priority projects within the next two years. In FY 2021-22, PBW will spend \$9.7 million in bond funds (certificate of obligation and general obligation bonds), and \$0.3 million from the General Fund to complete 28 sidewalk projects, which equates to approximately 20.4 miles of sidewalk improvements. (PBW)

STATUS PBW is on track to complete approximately 20.4 miles of sidewalk improvements by September 2022. Construction on eight of the 28 projects has been completed and six projects are under construction.

30 Crosswalks ✓

INITIATIVE In FY 2021-22, spend \$2.5 million (of \$5.0 million allocated) to restripe 540 lane miles and paint 504 crosswalks. (TRN)

STATUS Through April, 423.83 lane miles have been restriped and TRN is on track to restripe more than 540 lane miles by the end of the fiscal year. 620 crosswalks have been painted as of April 2022.

32 Bike Lanes ✓

INITIATIVE Extend and improve our bike lane network throughout the City with an annual investment of \$2 million to design and/or implement approximately 18 lane miles of bicycle facilities per year. (TRN)

STATUS The Union Bikeway project was advertised for bid in February 2022 and a consultant is now under contract to update the Dallas Bike Plan. The Vernon Bike Lanes bikeway installation has been completed.

29 Traffic Signals ✓

INITIATIVE Devote \$14 million over three years to leverage over \$50 million in matching federal funds to replace 100 traffic signals as part of our Vision Zero strategy. In FY 2021-22 spend \$2 million to design 50 traffic signals to leverage federal and county funds. (Revised)(TRN)

STATUS TRN is currently waiting to receive the match fund agreement from TxDOT in addition to the ones received from Dallas County and NCTCOG for the design of 44 signals in total. Design is expected to begin this fiscal year and the project to replace traffic lights will be a multi-year effort.

31 School Zone Flashing Beacons ✓

INITIATIVE Replace 1,000 outdated school zone flashing beacons with state-of-the-art technology to protect students as they walk to school. This initiative will be implemented in three phases. In FY 2021-22 spend \$2.0 million to procure service contract for the replacement of the school zone flashing beacon system. Phase 1 will be purchasing the system, and the vendor chosen will be responsible for the installation of all in field equipment in phases 2 and 3. (TRN)

STATUS The first delivery order for school zone flashing beacons was issued in February. A comprehensive plan for the deployment of the school zone flashing beacons is in progress.

FY 2021-22 Budget Initiative Tracker

WORKFORCE, EDUCATION, & EQUITY**33 Language Access**

INITIATIVE Hire four additional Spanish speaking agents in 311, add a City language access coordinator, and ensure bilingual employees receiving language pay serve the public effectively. (311, EQU, and COM)

STATUS Four Spanish-speaking customer service agents were hired in January 2022 and completed training in February 2022. The Language Access Coordinator position has closed, first round interviews with HR have been scheduled, and second round interviews will include a full panel with representatives from DPD, OCC, COM, and PUD. The Language Skill Assignment Pay audit was published on February 25, 2022. COM and EQU will work in conjunction with HR to review the policy, research peer city policies, and implement recommendations.

35 Water/Wastewater Service

INITIATIVE Accelerate the extension of water and sewer services to all 47 occupied and unserved areas of the City. In FY 2021-22, DWU will award approximately \$9.5 million for the design of 211,219 feet and construction of 9,960 feet of new pipelines in the Mesquite Heights, Killough Blvd & Wasco Lane, and Gooch Street areas. (DWU)

STATUS The construction of new water and wastewater pipelines for occupied areas is underway in the Mesquite Heights and Gooch Street areas. Wasco and Killough from Wasco to University Hills Boulevard have been awarded for construction. Design contracts for all remaining occupied and unserved areas of the City were awarded by Council on February 9, 2022 and engineering work is underway. Construction contracts are planned to be awarded in summer 2022.

34 Accessibility

INITIATIVE Implement software system to track identified American Disabilities Act (ADA) compliance issues and barrier removal costs. (EQU)

STATUS EQU, ITS, and the proposed (ADA) software vendor have confirmed the ADA tracking program is compatible with the City's systems and meets security requirements. A 30-day software testing period is anticipated to begin late May.

Budget Initiative Tracker

MULTI-YEAR INITIATIVES

While most initiatives can be completed in a single fiscal year, several FY 2018-19, FY 2019-20, and FY 2020-21 initiatives required additional time because of the scope and term of the project, as well as delays due to COVID-19. We will continue to report the status of these seven initiatives below, using the initiative numbers from the prior reports for reference.



FY 2018-19

7 P-25 Radio System 

INITIATIVE Expanding radio coverage area, improving system reliability, lowering operating costs, and improving interoperability across City departments and with other public safety agencies through implementation of the new P-25 radio system. (ITS)

STATUS The project is on track to go live in August 2022. Of the 33 planned sites, 23 are complete or very near completion, and the remaining ten are approximately 75 percent complete. An additional site was planned for inside the Dallas County Jail, but Dallas County has chosen to go a different path using inbuilding technology.

Oncor has advised the project team about potential significant delays in providing meters and meter equipment at seven of our radio sites. Additionally, the original planned power source at the Desoto Radio Site cannot support the project, and executive leadership is working with Oncor to explore additional solutions.

23 Historic Resource Survey 

INITIATIVE Devoting \$100,000 to conduct a historic resource survey with private partners. (OHP)

STATUS OHP staff and Preservation Dallas are scheduled to present the final report to the Landmark Commission and the City Plan Commission in May 2022. OHP expects to place the item on City Council agenda in June 2022.

FY 2019-20

29 Juanita J. Craft Civil Rights House 

INITIATIVE Preserve civil rights history by restoring the Juanita J. Craft Civil Rights House. (OAC)

STATUS The Mayor proclaimed February 9, 2022 as Juanita Craft Day and City Council accepted \$176,481 in private donations for the Craft House from the Junior League of Dallas and other community stakeholders with the total private donations to this project at \$403,000. An executed contract and approval for all building permits have been issued and construction is now underway, with a goal to complete construction in September.

39 Ethics Training 

INITIATIVE Foster an ethical organizational culture by continuing biennial ethics training and expanding the Values Ambassador program. (EQU)

STATUS The Biennial Ethics training program was completed in December 2021. On December 8, City Council voted to approve amendments to the Code of Ethics creating the new Inspector General role, Chief Integrity Officer role, and an Integrity Champions program. The Values Ambassador program is cancelled and will be replaced in 2022 with the new Inspector General's Office. EQU acquired new Ethics eLearning content and continues to deliver live Ethics training to all new employees through New Employee Orientation and Fire Academy programs.

Budget Initiative Tracker

MULTI-YEAR INITIATIVES

FY 2020-21

4 Brush and Bulky Trash Collection

INITIATIVE Streamline brush/bulky trash collection to reduce emissions, improve air quality, and realize collection efficiencies as outlined in the CECAP. (SAN)

STATUS SAN continues to work with the GIS vendor Route Smart Technologies to optimize and streamline collection routes. From January to March 2022 (Q2), SAN averaged 8.78 total miles driven per tons of bulk and brush collected. This is a 23.78% improvement from October to December 2021 (Q1). SAN will continue to monitor miles per tons of bulk and brush to ensure it continues to reduce emissions, improve air quality, and realize collection efficiencies as outlined in the CECAP.

5 Language Equity

INITIATIVE Assist residents in their primary languages, which include Spanish, Vietnamese, Arabic, French, Burmese, Hindi, Korean, Swahili, and Mandarin, by recruiting four additional Spanish-speaking customer service agents (CSAs) and maintaining LanguageLine translation services. (311)

STATUS 311 recruitment efforts have allowed management to hire four additional bilingual CSAs during the second quarter of FY 2021-22. Their training will be completed in March 2022. Additionally, 311 has maintained its utilization of LanguageLine, a translation service provider, which allows 311 to bridge language and cultural barriers on-demand, 24/7/365 days a year.

11 Police Mediation

INITIATIVE Strengthen accountability through the Office of Community Police Oversight by adding a mediation coordinator and intake specialist. (OPO)

STATUS The Intake Specialist position has been filled and the candidate for the Mediation Coordinator position is currently being onboarded by HR. Both positions are anticipated to start by the end of May 2022.

25 Facility Accessibility

INITIATIVE Increase accessibility for residents with disabilities by updating City facilities in compliance with the Americans with Disabilities Act (ADA). (EQU)

STATUS ADA compliance assessment will be conducted on 26 city buildings during FY 2021-22; 11 building reviews have been completed since October 2021. ADA compliance improvements are ongoing in 4th, 5th, and 6th floor City Hall restrooms; completion is anticipated by mid-June. ITS Website training has been completed and EQU and ITS will next design Web Accessibility Training for the CoD (Department) Web content uploaders. Training is anticipated by the end of the fiscal year.

PROCESS IMPROVEMENT

The Process Improvement Team seeks to build a culture of continuous improvement throughout the City of Dallas, partnering with departments to leverage data and research-based best practices for transformative operational success today while laying the foundation for future innovation.



In its first operational year, the Process Improvement Team has focused on building awareness among departments, creating an organization-wide framework for process improvement, and establishing a cross-functional knowledge base for greater inter-departmental coordination and collaboration. The following table summarizes current Process Improvement projects for FY 2021-22. Additional projects will be added to the list throughout the course of the fiscal year.



| # | Measure | Status | Timeline | Key Performance Indicators | | |
|---|--|---|---------------------|--|----------|---------|
| | | | | Measure (Target) | Baseline | Current |
| 1 | Building Inspection Call Center Increase customer satisfaction at the Building Inspection Call Center (DEV) |  | May – Oct 2021 | Call handle rate (90%) | 64% | 87% |
| | | | | Status Update: Complete. Engaged with new leadership to support daily monitoring of performance using data collection forms and post-call customer satisfaction surveys. Frequent check-ins will continue to ensure upward trend. | | |
| 2 | Low Sterrett Prisoner Intake Streamline the central prisoner intake process at Low Sterrett to maximize staff capacity (DPD) |  | Mar – Aug 2022 | TBD | TBD | TBD |
| | | | | Status Update: On Track. Met with Sheriff's office to coordinate upcoming site visit for all key stakeholders prior to brainstorming sessions. | | |
| 3 | Water/Wastewater Permit Process Reduce cycle time of Water/Wastewater Permit Application Process to decrease overall building permit lead time (DEV/DWU) |  | Nov 2021 – Mar 2022 | Permit Application Cycle Time (1 day) | 45 days | 4 days |
| | | | | Status Update: Complete. Executive Review held to present results to City leaders. Plan to implement further technical improvements underway. | | |
| 4 | SFD Building Permit Process Decrease building permits issuance lead time for single-family residential developments (DEV) |  | Feb 2022 – TBD | Permit Application Internal Processing Time (12 days) | 29 days | TBD |
| | | | | Status Update: Delayed. Initial observations, data assessment, and brainstorming sessions have been conducted. Though an aggressive 60-day action plan has been compiled, implementation has been delayed due to a pending software upgrade. Plan implementation will commence immediately following software upgrade by ITS. | | |
| 5 | DPD Workload Optimization Assess current operational demands to identify process improvement opportunities for workload management (DPD) |  | Jan – Jul 2022 | TBD | TBD | TBD |
| | | | | Status Update: On Track. Data assessment is ongoing; site observations to be scheduled. | | |

PROCESS IMPROVEMENT

| # | Measure | Status | Timeline | Key Performance Indicators | | |
|---|---|---|---|----------------------------|----------|---------|
| | | | | Measure (Target) | Baseline | Current |
| 6 | DFR Workload Optimization Assess current operational demands to identify process improvement opportunities for workload management (DFR) |  | Jan - Jul 2022 | TBD | TBD | TBD |
| | | | Status Update: On Track. Initial assessment complete. Stakeholder meeting to be held to align on problem statement, goal statement, and scope of engagement. | | | |
| 7 | New Employee Hiring & Onboarding Reduce lead time for onboarding new employees to maximize throughput and increase internal customer satisfaction. (HR/CVS) |  | Mar - Aug 2022 | TBD | TBD | TBD |
| | | | Status Update: On Track. Meeting weekly to brainstorm solutions and implement them in an iterative manner. | | | |



Memorandum



CITY OF DALLAS

DATE June 24, 2022

TO Honorable Mayor and Members of the City Council

SUBJECT **City License Applications**

Attached is a list of the most recent Dance Hall, Sexual Oriented Business, Billiard Hall, and/or Amusement Center license applications received for the week of June 13, 2022 – June 17, 2022 by the Tactical and Special Operations Bureau Licensing Squad of the Dallas Police Department.

Please have your staff contact Sergeant John Page, at (214) 316-3848 and/or by email at john.page@dallascityhall.com should you need further information.

A handwritten signature in cursive script that reads "Jon Fortune".

Jon Fortune
Deputy City Manager

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Billierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Robert Perez, Assistant City Manager
Carl Simpson, Assistant City Manager
M. Elizabeth Reich, Chief Financial Officer
Genesis Gavino, Chief of Staff/Office of Resilience
Directors and Assistant Directors

WEEKLY APPLICATION LOG REPORT

| DISTRICT | NAME OF BUSINESS | STREET ADDRESS | TYPE OF LICENSE | DATE OF APPLICATION | STATUS (RENEWAL/NEW) | APPLICANT NAME |
|----------|---|-------------------------|-----------------|---------------------|----------------------|------------------|
| D6 | DALLAS SOUTH CABARET | 2432-2462 WALNUT RIDGE | SOB | 6/13/2022 | RENEWAL | DOUGLAS ERNEST |
| D7 | TIGER ROOM - COASTER -LINE COASTER - CLIB INC | 9125 E RL THORNTON FRWY | SOB | 6/16/2022 | RENEWAL | IOANNIS MANETTAS |
| D6 | SILVER CITY CABARET | 7501 N. STEMMONS FRWY | SOB | 6/16/2022 | RENEWAL | ERIC LANGAN |
| D6 | SILVER CITY CABARET | 7501 N. STEMMONS FRWY | DH/A | 6/16/2022 | RENEEWAL | ERIC LANGAN |
| | | | | | | |
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License Definitions

- DH - Class "A" Dance Hall - Dancing Permitted Three Days or more a Week*
- DH - Class "B" Dance Hall - Dancing Permitted Less Than Three Days a Week*
- DH - Class "C" Dance Hall - Dancing Scheduled One Day At A Time*
- DH - Class "E" Dance Hall - Dancing Permitted Seven Days A Week for Persons Age 14 through Age 18 Only*
- LH - Late Hours Permit - Can Operate A Dance Hall Until 4:00*
- BH - Billiard Hall - Billiards Are Played*
- SOB - Sexually Oriented Business - Adult Arcade / Adult Book/Video Store / Adult Cabaret / Adult Adult Theater / Escort Agency / Nude Model Studio*
- AC - Amusement Center*

Memorandum



CITY OF DALLAS

DATE June 24, 2022

TO Honorable Mayor and City Councilmembers

SUBJECT **Reminder – Legislative Priorities for 88th Texas Legislative Session**

In preparation for the upcoming Texas Legislative Session (88 R), please submit in writing legislative priorities you wish to be considered by the Ad Hoc Legislative Committee to Clifford Sparks at clifford.sparks@dallascityhall.com no later than June 30, 2022.

Once we have received comments from the members of the City Council, we anticipate scheduling a meeting of the Ad Hoc Legislative Committee following the July recess. Please remember as you engage with members of our elected delegation, it is critical you are coordinating with committee leadership to ensure we are communicating consistently the City's position on the many important issues affecting our community. The legislative team can provide information to you, as needed.

If you have questions or comments regarding the upcoming Legislative session and the City's priorities, please contact me or reach out directly to Clifford Sparks, State Legislative Director.

Sincerely,

A handwritten signature in black ink that reads "Tennell Atkins".

Tennell Atkins
Chairman
Ad Hoc Legislative Committee

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Billerae Johnson, City Secretary
Preston Robinson, Administrative Judge
Jon Fortune, Deputy City Manager
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Dr. Robert Perez, Assistant City Manager
Carl Simpson, Assistant City Manager
M. Elizabeth Reich, Chief Financial Officer
Genesis Gavino, Chief of Staff/Office of Resilience
Carrie Rogers, Director, Office of Government Affairs
Clifford Sparks, Director, Legislative Affairs

Memorandum



CITY OF DALLAS

DATE June 24, 2022

TO Honorable Mayor and Members of the City Council

SUBJECT **Development Services Updates**

This memorandum is to provide you with an update on Development Services activities and progress.

CUSTOMER INITIATIVES:

Development Services (DEV) leadership met with representatives from the development community and interested residents to create a working partnership centered around updating established processes and creating new ones. This was the first of a series of meetings to encourage and strengthen partnerships between DEV and its stakeholders.

The Director and Deputy Building Official met with President and CEO, Linda McMahon, and key leadership staff from the Texas Real Estate Council (TREC) the week of June 20, 2022. The discussion focused on reestablishing ongoing, collaborative partnerships between the City and their organization.

TECHNOLOGY:

Following the completion of User Acceptance Testing, staff training will begin the week of June 27, 2022. Training orientation for external stakeholders will begin the week of July 11, 2022. Two webinar sessions hosted by Avolve/ProjectDox personnel will be conducted that week. The ProjectDox 9.2 update is scheduled to go-live the first week of August 2022. Also, Information Technology Services (ITS) continues working with DEV staff to facilitate hardware requirements in the training center.

NEW SINGLE-FAMILY RESIDENCES, REMODELS/ADDITIONS PERMITTING

The Residential Plan Review Team has issued 85 new single-family permits, month-to-date with an average approval time of 61 days. The three-day increase in approval time from the last update is largely due to technology/software issues which prevented staff from issuing permits for several days. Staff continues to work overtime during evenings and weekends to expedite and clear the current residential backlog and improve the approval time.

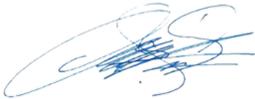
We have contracted additional services from a third-party vendor, Bureau Veritas, to provide a dedicated team for Dallas Independent School District (Dallas ISD) plan review and inspections.

DATE June 24, 2022

SUBJECT **Development Services Updates**

DEV is drafting a new program called Rapid Single-Family VIP Program (RSVP). It will be available to any homeowner, developer, contractor, architect, or engineer who wishes to participate. The goal would be to conduct plan reviews and issue permits on the same day. The service will be fee based and by appointment only.

Should you have any questions, please contact Andrew Espinoza, Director/Chief Building Official, at (214) 542-1227 or andres.espinoza@dallas.gov.



Majed A. Al-Ghafry, P.E.
Assistant City Manager

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
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Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE June 24, 2022

TO Honorable Mayor and Members of the City Council

SUBJECT **Taking Care of Business – June 23, 2022**

Housing & Neighborhood Revitalization Anniversary Banquet

The Housing and Neighborhood Revitalization Department celebrated their Anniversary Banquet on Friday, June 17, 2022. They were joined by City Manager T.C Broadnax, who shared kind and uplifting remarks to all staff and thanked them for their service and dedication. T.C. then presented Director Noguera with his five-year pin for service to the City of Dallas. Staff in the department were awarded pins as well for their service ranging from 5 to 20 years; the ceremony was followed by catered lunch and fellowship. Should you have any questions or concerns, please contact David Noguera, Director of Housing & Neighborhood Revitalization, at david.noguera@dallas.gov.



Code Compliance's Community Based Activities

Over Juneteenth weekend, Code Compliance partnered with various businesses, volunteers, and community members to clean up, beautify, and enjoy sites around the city. Code performed a community clean-up in the Phyllis Wheatly neighborhood and the Bonton Community. Code also partnered with the Office of Arts and Culture and installed public art in a vacant lot on Wells Street and at the intersection of Cedar Crest and Kiest in Oak Cliff. Should you have any questions, please contact Eric Onyechefule, Public Information Coordinator for Code Compliance at eric.onyechefule@dallascityhall.com.

DATE June 24, 2022
SUBJECT Taking Care of Business – June 23, 2022



City Procurement Opportunities

The Office of Procurement Services (OPS) is excited to announce the following new contract opportunities. More information can be found on the City's [electronic bid portal](#):

| Opportunity No. | Opportunity Name |
|-----------------------|---|
| CIZ22-PBW-2052 | Street Reconstruction Group 17-3004, by Public Works |
| CIZ22-PBW-2053 | Paving and Drainage Improvements, by Public Works |
| CIZ22-PBW-2054 | Street Reconstruction Group 12-463, by Public Works |
| CIZ22-PBW-2055 | Target Neighborhood Group 17-6008, by Public Works |
| CIZ22-PBW-2056 | Street Reconstruction Group 17-8002, by Public Works |
| CIZ-DWU-22 189/190 | Water and Wastewater Main Installations at 32 Locations, Contract No. 22-189/22-190, by Dallas Water Utilities |
| BI22-00019670 | Dallas Love Field Thermal Storage Tank (TST) Repairs |
| BI22-00019671 | Removal and Installation of Generators at DAL |

We are also pleased to share the latest, [Procurement Quarterly](#) listing citywide opportunities for the current quarter (of the fiscal year) and published on the OPS [website](#).

Please be advised that once an opportunity is advertised, it is considered an open procurement until the City Council awards the contract. The Code of Ethics prohibits communication between councilmembers and vendors/ suppliers on open procurements. Should you have any questions, please contact Danielle Thompson, Director of Procurement Services at Danielle.thompson@dallascityhall.com.

OHS Street Outreach Update

The Dallas REAL Time Rapid Rehousing (DRTRR) team of homeless service providers, co-led by OHS and MDHA, is currently targeting several encampments, which will result in closure through the housing of those unsheltered individuals throughout the year. The team will outreach to these sites and meet with various

DATE June 24, 2022
SUBJECT **Taking Care of Business – June 23, 2022**

persons experiencing homelessness to assess their needs in preparation for site closure via housing. During this time, the OHS Street Outreach Team will continue to engage with unsheltered residents through normal street outreach, connecting people with the needed resources, such as: getting IDs, working with Community Courts on expunging eligible tickets and offenses from their records, identifying medical needs, and getting them access to the Coordinated Access System (CAS). The DRTRR Community Dashboard is live and may be found [here](#).

Please see the attached schedule for homeless encampment cleaning the week of June 20 through June 24, 2022. Please note that these will be for debris removal and outreach only. All encampment cleaning requests are being resolved as time allows. We appreciate everyone's patience.

Encampment Resolution (Cleaning) Schedule June 20 – June 24, 2022

| LOCATION |
|---------------------|
| Hall and 75 |
| Lovers and 75 |
| Forest and 75 |
| Webb Chapel and 635 |
| Josey and 635 |
| Royal and 35 |
| Regal Row and 35 |
| Inwood and 35 |

OHS continues to urge people who see an encampment to report it via 311 or 311's OurDallas smartphone app to ensure strategic alignment with comprehensive OHS outreach. The OHS Service Request dashboard can be utilized to track the progress of encampment resolution efforts. Please visit the [dashboard](#) and feel free to share this tool with residents. If you have any questions please reach out to Christine Crossley, Director of the Office of Homeless Solutions.

Office of Homeless Solutions Budget Listening Sessions

The Office of Homeless Solutions (OHS) will be cohosting a public listening session on June 30, 2022 in City Council District 7. The virtual meeting link and details for the event may be found on the City events calendar [page](#). Should you have any questions, please contact Christine Crossley, Director of the Office of Homeless Solutions at Christine.crossley@dallascityhall.com.

| Office of Homeless Solutions Budget Listening Sessions | |
|---|-----------------------------------|
| District(s) | Time and Date |
| District 7 | June 30, 2022 at 5:30 pm- virtual |

DATE June 24, 2022
SUBJECT **Taking Care of Business – June 23, 2022**

Media Inquiries

As of June 20, 2022, the Communications, Outreach, and Marketing (COM) Department has received various media inquiries available to view [here](#). For more information, please contact Catherine Cuellar.

The following storylines reference the major media inquiries addressed by Dallas Fire-Rescue (DFR) during the period dating from June 14th – 20th. A more detailed account of the department's responses to those inquiries, and others, can be viewed at [this link](#). Should you have any questions or concerns, please contact Fire Chief, Dominique Artis.

- No One Injured After Party Bus Catches Fire
- Paramedics Temporarily Suspended Following In-Custody Death
- DFR Reports Heat Related Responses Have Tripled in Comparison to Previous Year
- High Rise Apartments Evacuated Following Carbon Monoxide Leak
- DFR Hosts Ceremony Recognizing Newest Promotees and Recruit Graduates
- Construction of North Dallas Fire Station Delayed

Should you have any questions or concerns, please contact Genesis D. Gavino, Chief of Staff.



T.C. Broadnax
City Manager

c: Chris Caso, City Attorney
Mark Swann, City Auditor
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