Memorandum



DATE April 29, 2016

Housing Committee Members: Scott Griggs, Chair, Carolyn King Arnold, Vice-Chair, Mayor Pro-Tem Monica R. Alonzo, Tiffinni A. Young, Mark Clayton, and Casey Thomas, II

SUBJECT Building a Better Dallas

On Monday, May 2, 2016, you will be briefed on Building a Better Dallas. A copy of the briefing is attached.

Please let me know if you have any questions.

Alan E. Sims

Chief of Neighborhood Plus

c: The Honorable Mayor and Members of the City Council

A. C. Gonzalez, City Manager Rosa A. Rios, City Secretary

Christopher D. Bowers, Interim City Attorney

Craig Kinton, City Auditor

Daniel F. Solis, Administrative Judge

Ryan S. Evans, First Assistant City Manager

Eric D. Campbell, Assistant City Manager

Jill A. Jordan, P. E., Assistant City Manager

Mark McDaniel, Assistant City Manager

Joey Zapata, Assistant City Manager

Jeanne Chipperfield, Chief Financial Officer

Sana Syed, Public Information Officer

Elsa Cantu, Assistant to the City Manager – Mayor and Council

Building a Better Dallas

Briefing to the Housing Committee May 2, 2016



30 YEARS OF COMMUNITY STRENGTH SERVICE TRANSFORMATION

STABILITY HOPE





VISION

We see a Dallas where every neighborhood is proud and we are proud of every neighborhood.

But We Cannot Build Our Way Out Of The Problem.

Seeking to put God's love into action, Habitat for Humanity brings people together to build homes, communities and hope.

Build Community Impact

IMPROVE HOUSING CONDITIONS

Deliver innovative approaches and products that result in sustainable neighborhoods

Enhance home ownership for families through collaborative partnerships and education

Build Sector Impact

PARTNER TO INCREASE SHELTER ACCESS

Create innovative partnerships that expand and diversify housing opportunities

Leverage the brand to advance affordable housing to those that govern, give and live in Dallas County

Build Societal Impact

INSPIRE ACTION TO END POVERTY HOUSING

Create a larger, more active volunteer base to advance our mission and vision for affordable housing

Mobilize the broader community to advocate and act on the need for neighborhood transformation through housing

MOBILIZE RESOURCES AND

STEWARD THEM FAITHFULLY

Build A Sustainable Organization

Fund the Mission

Grow Skills and Leadership

Operate with Excellence

INSPIRE ACTION why | what | how

THE ISSUE

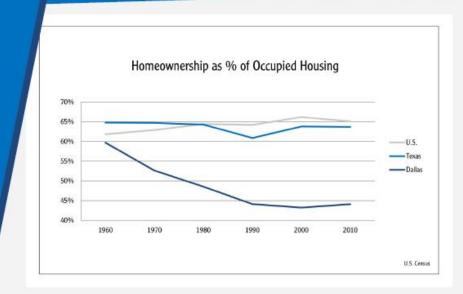


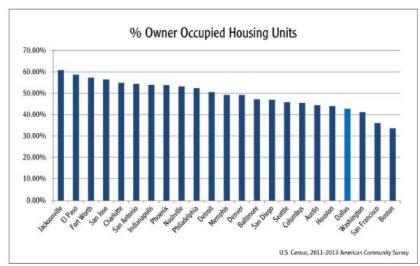
HOW WE STACK UP



HOMEOWNERSHIP RATES HAVE BEEN DECLINICATION FOR THE PAST 30 YEARS

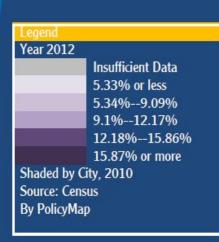


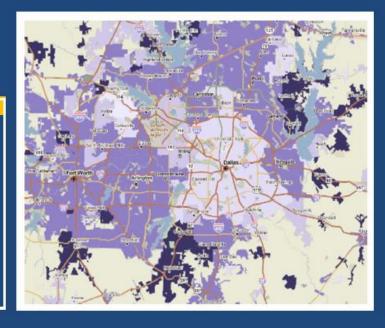






THE MISSING MIDDLE





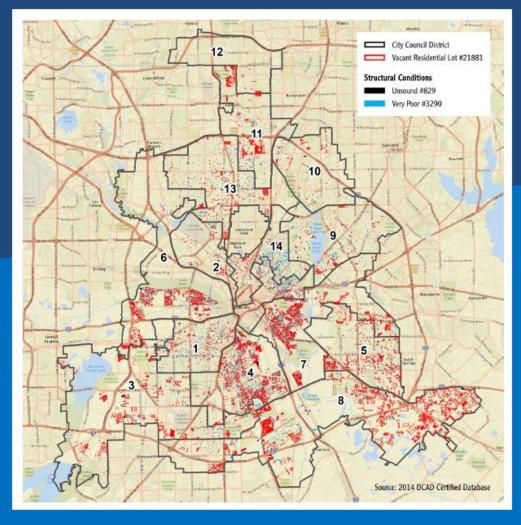
>Middle income families have left Dallas—taking their tax and employment base with them

>In comparison to the metroplex, Dallas is missing 62.000 MIDDLE INCOME FAMILIES representing a \$3.6 BILLION SPEND EACH YEAR



Vacant lots & unsound/ very poor residential properties in city of Dallas by city council district

BUILDABLE







Great cities are built on great neighborhoods.

While some neighborhoods thrive, **too many** Dallas neighborhoods suffer from:

- Vacant & Abandoned Properties
- Income Segregation
- Low Homeownership Rate
- Substandard Housing
- Insufficient Infrastructure



Some call the disparity in Dallas neighborhoods a gap.

We call it unacceptable.



Dallas Area Habitat's Vision 2020

Homeownership Center
Mortgage Company
Mixed-Income Projects
Expanded ABWK (repairs)
Habitat Apprentice Program



Our goal is to develop more neighborhoods and homes in the next four years than we did in the past 30 years.

10



Homeownership Center

- Leveraging our successful homeownership education model for greater impact
- New Home Buyer Readiness Program open to all
- Becoming a HUD certified counseling agency



We believe that home is just the beginning—a strong foundation for **vibrant communities**, a stable **financial future** for generations, and a **healthy** place for a family and children to thrive.

Mortgage Company

Key Learnings from 30 Year History:

- Neighborhoods stabilize through increased homeownership.
- Mixed-income neighborhoods attract and support retail amenities and stabilize growth.
- Dallas' current mortgage and building markets are not addressing these needs in all neighborhoods.

Under our new mortgage system, Habitat homeowners will still have an **affordable mortgage** and pay no more than 30% of income towards housing costs.

Expanded Mortgage Offerings:

- Habitat is working with banks to provide mortgages to clients who have completed our homeownership classes and other requirements.
- Habitat's subsidy is changing from interestfree loans to down payment assistance to better align with private mortgage market.



Mixed-Income Projects



Through partnerships with supporting organizations, we are able to sell to homeowners earning up to 80% of AMI in our service area and can sell to higher-income buyers as part of a plan to combat community deterioration.



We are actively seeking to purchase land throughout Dallas County, both in traditional Habitat neighborhoods and in new areas of higher opportunity.



Exterior repair program offered to homeowners in selected focus neighborhoods

- Roof
- Siding
- Ramps
- Paint

- Doors & Windows
- **Interior Projects**
- **Foundations**

- Owner-occupied, single-family home located in target area that is more than 5 years old.
- Owner is current on property tax payments or has an approved payment plan.
- Homeowner contribution towards cost of repairs depends on ability to repay.



Habitat Apprentice Training Program

12-24 month paid job training program in construction trade skills.

Recruiting:

- Residents of Habitat Neighborhoods
- Non Violent, Formerly Incarcerated
- Youth Not Planning to Attend College
- Veterans



Phase 1 Year 1
Recruit 3
Teams

Teams

1st Q Mow Vacant

2nd Q Landscaping/Fencing/Roof 3rd Q Landscaping/Fences/Roof Jobs
Life Skills
Housing 15
Mentors

City of Dallas Opportunities



Municipal Role

Prioritize programs that make abandoned properties productive and create market-ready development opportunities by clearing title and transferring ownership:

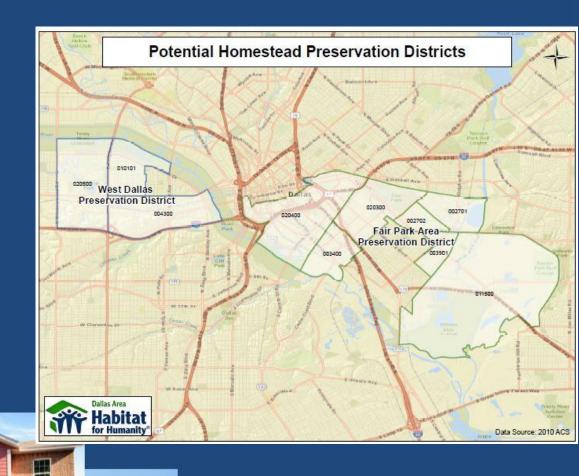
The City of Dallas should focus on its role as a municipal government, and should move away from funding vertical development.

- land bank
- tax and non-tax lien foreclosure
- public probate administration program



Reinvest AND Expand Opportunities

While reinvesting in some of the most distressed neighborhoods, the City must simultaneously ensure affordable housing opportunities in high opportunity areas through mechanisms such as homestead preservation districts, density bonuses, and discount fees.



ACCOUNTABILITY

Improve code enforcement | Convert vacant land | Create a higher standard for rental properties

SINGLE FAMILY DEVELOPMENT

Invest in infrastructure | RFP land and permitting | "Buy Dallas" campaign

SIMPLICITY

25,000 new single family units in the next 10 years

Improve tax base | Stabilize schools | Strengthen employment base

BUILD A BETTER DALLAS



JOIN US IN BUILDING A BETTER DALLAS

