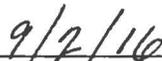


**SEPTEMBER 7, 2016 CITY COUNCIL BRIEFING AGENDA  
CERTIFICATION**

This certification is given pursuant to Chapter XI, Section 9 of the City Charter for the City Council Briefing Agenda dated September 7, 2016. We hereby certify, as to those contracts, agreements, or other obligations on this Agenda authorized by the City Council for which expenditures of money by the City are required, that all of the money required for those contracts, agreements, and other obligations is in the City treasury to the credit of the fund or funds from which the money is to be drawn, as required and permitted by the City Charter, and that the money is not appropriated for any other purpose.

  
\_\_\_\_\_  
A.C. Gonzalez  
City Manager

  
\_\_\_\_\_  
Date

  
\_\_\_\_\_  
Jeanne Chipperfield  
Chief Financial Officer

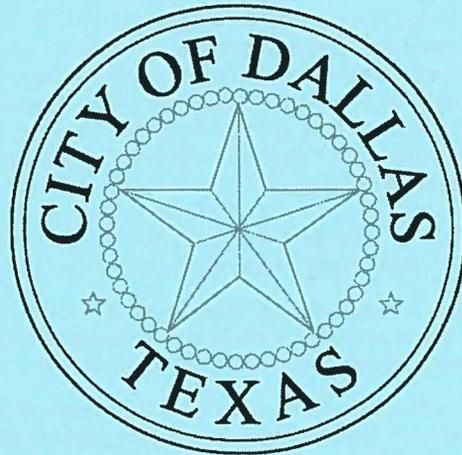
  
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Date



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CITY SECRETARY  
DALLAS, TEXAS



# COUNCIL BRIEFING AGENDA

September 7, 2016

Date

(For General Information and Rules of Courtesy, Please See Opposite Side.)  
(La Información General Y Reglas De Cortesía Que Deben Observarse  
Durante Las Asambleas Del Consejo Municipal Aparecen En El Lado Opuesto, Favor De Leerlas.)

## General Information

The Dallas City Council regularly meets on Wednesdays beginning at 9:00 a.m. in the Council Chambers, 6th floor, City Hall, 1500 Marilla. Council agenda meetings are broadcast live on WRR-FM radio (101.1 FM) and on Time Warner City Cable Channel 16. Briefing meetings are held the first and third Wednesdays of each month. Council agenda (voting) meetings are held on the second and fourth Wednesdays. Anyone wishing to speak at a meeting should sign up with the City Secretary's Office by calling (214) 670-3738 by 5:00 p.m. of the last regular business day preceding the meeting. Citizens can find out the name of their representative and their voting district by calling the City Secretary's Office.

If you need interpretation in Spanish language, please contact the City Secretary's Office at 214-670-3738 with a 48 hour advance notice.

Sign interpreters are available upon request with a 48-hour advance notice by calling (214) 670-3738 V/TDD. The City of Dallas is committed to compliance with the Americans with Disabilities Act.

**The Council agenda is available in alternative formats upon request.**

If you have any questions about this agenda or comments or complaints about city services, call 311.

## Rules of Courtesy

City Council meetings bring together citizens of many varied interests and ideas. To insure fairness and orderly meetings, the Council has adopted rules of courtesy which apply to all members of the Council, administrative staff, news media, citizens and visitors. These procedures provide:

- That no one shall delay or interrupt the proceedings, or refuse to obey the orders of the presiding officer.
- All persons should refrain from private conversation, eating, drinking and smoking while in the Council Chamber.
- Posters or placards must remain outside the Council Chamber.
- No cellular phones or audible beepers allowed in Council Chamber while City Council is in session.

"Citizens and other visitors attending City Council meetings shall observe the same rules of propriety, decorum and good conduct applicable to members of the City Council. Any person making personal, impertinent, profane or slanderous remarks or who becomes boisterous while addressing the City Council or while attending the City Council meeting shall be removed from the room if the sergeant-at-arms is so directed by the presiding officer, and the person shall be barred from further audience before the City Council during that session of the City Council. If the presiding officer fails to act, any member of the City Council may move to require enforcement of the rules, and the affirmative vote of a majority of the City Council shall require the presiding officer to act." Section 3.3(c) of the City Council Rules of Procedure.

## Información General

El Ayuntamiento de la Ciudad de Dallas se reúne regularmente los miércoles en la Cámara del Ayuntamiento en el sexto piso de la Alcaldía, 1500 Marilla, a las 9 de la mañana. Las reuniones informativas se llevan a cabo el primer y tercer miércoles del mes. Estas audiencias se transmiten en vivo por la estación de radio WRR-FM 101.1 y por cablevisión en la estación *Time Warner City Cable* Canal 16. El Ayuntamiento Municipal se reúne el segundo y cuarto miércoles del mes para tratar asuntos presentados de manera oficial en la agenda para su aprobación. Toda persona que desee hablar durante la asamblea del Ayuntamiento, debe inscribirse llamando a la Secretaría Municipal al teléfono (214) 670-3738, antes de las 5:00 pm del último día hábil anterior a la reunión. Para enterarse del nombre de su representante en el Ayuntamiento Municipal y el distrito donde usted puede votar, favor de llamar a la Secretaría Municipal.

Si necesita interpretación en idioma español, por favor comuníquese con la oficina de la Secretaría del Ayuntamiento al 214-670-3738 con notificación de 48 horas antes.

Intérpretes para personas con impedimentos auditivos están disponibles si lo solicita con 48 horas de anticipación llamando al (214) 670-3738 (aparato auditivo V/TDD). La Ciudad de Dallas está comprometida a cumplir con el decreto que protege a las personas con impedimentos, *Americans with Disabilities Act*. **La agenda del Ayuntamiento está disponible en formatos alternos si lo solicita.**

Si tiene preguntas sobre esta agenda, o si desea hacer comentarios o presentar quejas con respecto a servicios de la Ciudad, llame al 311.

## Reglas de Cortesía

Las asambleas del Ayuntamiento Municipal reúnen a ciudadanos de diversos intereses e ideologías. Para asegurar la imparcialidad y el orden durante las asambleas, el Ayuntamiento ha adoptado ciertas reglas de cortesía que aplican a todos los miembros del Ayuntamiento, al personal administrativo, personal de los medios de comunicación, a los ciudadanos, y a visitantes. Estos reglamentos establecen lo siguiente:

- Ninguna persona retrasará o interrumpirá los procedimientos, o se negará a obedecer las órdenes del oficial que preside la asamblea.
- Todas las personas deben abstenerse de entablar conversaciones, comer, beber y fumar dentro de la cámara del Ayuntamiento.
- Anuncios y pancartas deben permanecer fuera de la cámara del Ayuntamiento.
- No se permite usar teléfonos celulares o enlaces electrónicos (*paggers*) audibles en la cámara del Ayuntamiento durante audiencias del Ayuntamiento Municipal.

"Los ciudadanos y visitantes presentes durante las asambleas del Ayuntamiento Municipal deben obedecer las mismas reglas de comportamiento, decoro y buena conducta que se aplican a los miembros del Ayuntamiento Municipal. Cualquier persona que haga comentarios impertinentes, utilice vocabulario obsceno o difamatorio, o que al dirigirse al Ayuntamiento lo haga en forma escandalosa, o si causa disturbio durante la asamblea del Ayuntamiento Municipal, será expulsada de la cámara si el oficial que esté presidiendo la asamblea así lo ordena. Además, se le prohibirá continuar participando en la audiencia ante el Ayuntamiento Municipal. Si el oficial que preside la asamblea no toma acción, cualquier otro miembro del Ayuntamiento Municipal puede tomar medidas para hacer cumplir las reglas establecidas, y el voto afirmativo de la mayoría del Ayuntamiento Municipal precisará al oficial que esté presidiendo la sesión a tomar acción." Según la sección 3.3(c) de las reglas de procedimientos del Ayuntamiento.

# SUPPLEMENTAL NOTICE

"Pursuant to Section 30.06, Penal Code (trespass by license holder with a concealed handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a concealed handgun."

*"De acuerdo con la sección 30.06 del código penal (ingreso sin autorización de un titular de una licencia con una pistola oculta), una persona con licencia según el subcapítulo h, capítulo 411, código del gobierno (ley sobre licencias para portar pistolas), no puede ingresar a esta propiedad con una pistola oculta."*

"Pursuant to Section 30.07, Penal Code (trespass by license holder with an openly carried handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a handgun that is carried openly."

*"De acuerdo con la sección 30.07 del código penal (ingreso sin autorización de un titular de una licencia con una pistola a la vista), una persona con licencia según el subcapítulo h, capítulo 411, código del gobierno (ley sobre licencias para portar pistolas), no puede ingresar a esta propiedad con una pistola a la vista."*



AGENDA  
CITY COUNCIL BRIEFING MEETING  
WEDNESDAY, SEPTEMBER 7, 2016  
CITY HALL  
1500 MARILLA  
DALLAS, TEXAS 75201  
9:00 A.M.

9:00 am      Invocation and Pledge of Allegiance      6ES

                  Special Presentations

                  Open Microphone Speakers

VOTING AGENDA      6ES

1.      Approval of Minutes of the August 17, 2016 City Council Meeting
2.      Consideration of appointments to boards and commissions and the evaluation and duties of board and commission members (List of nominees is available in the City Secretary's Office)

ITEMS FOR INDIVIDUAL CONSIDERATION

**Code Compliance**

3.      Authorize **(1)** the City Manager, in accordance with the Interlocal Agreement (ILA) which allows Dallas County to act on behalf of the City as its health authority in providing essential public health services, to execute a letter requesting aerial sprays as DCHHS deems necessary, in its best professional judgment as the City's health authority, to provide aerial spraying for mosquito control if necessary; and **(2)** an increase in appropriations, in the amount of \$2,000,000, from \$37,724,313 to \$39,724,313 in the Code Compliance department budget - Not to exceed \$2,000,000 - Financing: Contingency Reserve Funds

**Office of Financial Services**

4.      First reading of the appropriation ordinances for the proposed FY 2016-17 City of Dallas Operating, Grants/Trusts, and Capital Budgets - Financing: This action has no cost consideration to the City

AGENDA  
CITY COUNCIL BRIEFING MEETING  
WEDNESDAY, SEPTEMBER 7, 2016

PUBLIC HEARINGS AND RELATED ACTIONS

**Office of Financial Services**

5. A public hearing to receive comments on the proposed \$0.7842/\$100 property tax rate for the 2016-17 fiscal year; City Council will vote to adopt the proposed tax rate on Wednesday, September 21, 2016 at Dallas City Hall, 6ES at 9:00 a.m. - Financing: No cost consideration to the City

BRIEFINGS

- A. 2017 Bond Program Development
- B. Reducing the Epidemic of Poverty and Ending the Opportunity Gap

Lunch

- C. FY 2016-17 Budget Amendments

Closed Session 6ES

Attorney Briefings (Sec. 551.071 T.O.M.A.)

- Legal issues related to proposed change order to the contract between DCI Contracting, Inc. and the City, and DCI Contracting, Inc. v. City of Dallas, Cause No. DC-15-12634-I.

Personnel (Sec. 551.074 T.O.M.A.)

- Interview candidates for the position of City Attorney.  
(City Council may split into interview panels and conduct interviews in 5EN, 5DN, and 5FS City Hall)

Open Microphone Speakers 6ES

The above schedule represents an estimate of the order for the indicated briefings and is subject to change at any time. Current agenda information may be obtained by calling (214) 670-3100 during working hours.

Note: An expression of preference or a preliminary vote may be taken by the Council on any of the briefing items.

A closed executive session may be held if the discussion of any of the above agenda items concerns one of the following:

1. Contemplated or pending litigation, or matters where legal advice is requested of the City Attorney. Section 551.071 of the Texas Open Meetings Act.
2. The purchase, exchange, lease or value of real property, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.072 of the Texas Open Meetings Act.
3. A contract for a prospective gift or donation to the City, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.073 of the Texas Open Meetings Act.
4. Personnel matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of a public officer or employee or to hear a complaint against an officer or employee. Section 551.074 of the Texas Open Meetings Act.
5. The deployment, or specific occasions for implementation of security personnel or devices. Section 551.076 of the Texas Open Meetings Act.
6. Deliberations regarding economic development negotiations. Section 551.087 of the Texas Open Meetings Act.



**KEY FOCUS AREA:** Clean, Healthy Environment

**AGENDA DATE:** September 7, 2016

**COUNCIL DISTRICT(S):** All

**DEPARTMENT:** Code Compliance

**CMO:** Joey Zapata, 670-3009

**MAPSCO:** N/A

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**SUBJECT**

Authorize **(1)** the City Manager, in accordance with the Interlocal Agreement (ILA) which allows Dallas County to act on behalf of the City as its health authority in providing essential public health services, to execute a letter requesting aerial sprays as DCHHS deems necessary, in its best professional judgment as the City’s health authority, to provide aerial spraying for mosquito control if necessary; and **(2)** an increase in appropriations, in the amount of \$2,000,000, from \$37,724,313 to \$39,724,313 in the Code Compliance department budget - Not to exceed \$2,000,000 – Financing: Contingency Reserve Funds

**BACKGROUND**

On September 22, 2015, the City of Dallas entered into an Interlocal Agreement (ILA) with Dallas County for the professional services of Dallas County Health & Human Services (DCHHS) to act on behalf of the City as its health authority, for the purposes stated in the ILA, in providing essential public health services, including identifying health hazards, developing policies and plans that improve public health, and aiding the State in relation to disease prevention and suppression.

On July 12, 2016, the Dallas County Commissioner’s Court approved the request of DCHHS for contingent aerial application mosquito sprays as required to prevent the spread of West Nile Virus and other mosquito-borne diseases.

The ILA and the County’s written policy do not expressly require cities to consent to aerial spraying, but the Commissioner’s Court is requiring a ratified letter from cities requesting aerial spraying for the mosquitos that transmit these diseases before an outbreak, in an effort to prevent an actual outbreak. If the vector index in Dallas County for vector borne infections rises and results in an outbreak of West Nile Virus or the City experiences a local transmission of the Zika Virus, ground spraying may be insufficient to battle the spread of the disease(s), and the City does not have adequate facilities to effectuate aerial sprays.

## **BACKGROUND (Continued)**

During recent meetings between City staff and the County, aerial spraying has been discussed to combat Zika based on lessons learned from the State of Florida. DCHHS is reviewing this option with other Dallas County cities and updated the Quality of Life & Environment Committee on August 22, 2016. The Committee recommended that City Council consider a resolution requesting the County to conduct aerial sprays in the city of Dallas as DCHHS deems necessary.

## **PRIOR ACTION/REVIEW (COUNCIL, BOARDS, COMMISSIONS)**

On September 22, 2015, the City entered into an Interlocal Agreement with Dallas County Health and Human Services to provide the professional services of its Health Authority for the City for the period October 1, 2015 through September 30, 2017, by Resolution No. 15-1823.

Information about this item was briefed to the Quality of Life & Environment Committee on August 22, 2016

## **FISCAL INFORMATION**

\$2,000,000 - Contingency Reserve Funds

September 7, 2016

**WHEREAS**, on September 22, 2015, the City of Dallas entered into an Interlocal Agreement (ILA) with Dallas County for the professional services by Dallas County Health & Human Services (DCHHS) to act on behalf of the City as its health authority, for the purposes stated in the ILA, in providing essential public health services, including identifying health hazards, developing policies and plans that improve public health, and aiding the State in relation to disease prevention and suppression;

**WHEREAS**, on July 12, 2016, the Dallas County Commissioner's Court was briefed on "West Nile Virus and Zika Virus Updates," and approved the request of DCHHS for contingent aerial application mosquito sprays as required to prevent the spread of West Nile Virus and other mosquito-borne diseases;

**WHEREAS**, while the ILA and the County's written policy do not expressly require cities to consent to aerial spraying, the Commissioner's Court is requiring a ratified letter from cities requesting aerial spraying for the mosquitos that transmit these diseases before an outbreak, in an effort to prevent an actual outbreak;

**WHEREAS**, the vector index in Dallas County for vector borne infections could rise and result in an outbreak of West Nile Virus; or the City may experience a local transmission of the Zika Virus;

**WHEREAS**, the City of Dallas has in the past and may again this year need aerial sprays for the mosquitos that transmit West Nile Virus or other vector-borne diseases for which ground spraying is insufficient to battle the disease(s), but does not have adequate facilities to effectuate aerial sprays;

**WHEREAS**, DCHHS may also recommend that action be taken to initiate aerial spray activities to reduce the mosquito populations that carry these diseases;

**WHEREAS**, on August 22, 2016, DCHHS briefed the Quality of Life & Environment Committee about the status and expected spread of the West Nile Virus and Zika Virus and recommended that the City pre-request aerial sprays, as DCHHS deems necessary, in its best professional judgment as the City's health authority, to endeavor to prevent the spread of mosquito-borne diseases;

**WHEREAS**, in light of the briefing by DCHHS, the Quality of Life & Environment Committee recommended that City Council consider a resolution requesting the County conduct aerial sprays in the City of Dallas as DCHHS deems necessary, in its best professional judgment as health authority for the City, to endeavor to prevent an outbreak of these mosquito-borne diseases.

**Now, Therefore,**

**BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF DALLAS:**

September 7, 2016

**SECTION 1.** That the City Council hereby authorizes the City Manager, in accordance with the ILA, which allows Dallas County to act on behalf of the City as its health authority in providing essential public health services, to execute a letter requesting aerial sprays as DCHHS deems necessary, in its best professional judgment as the City's health authority, to endeavor to prevent the spread of mosquito-borne diseases.

**SECTION 2.** That the Chief Financial Officer is hereby authorized to disburse funds in accordance with the Interlocal Agreement from Fund 0001, Dept CCS, Unit 4244, Obj 3099, Encumbrance #16CCS4244AerialSpraying, in an amount not to exceed \$2,000,000.

**SECTION 3.** That the Chief Financial Officer is hereby authorized to transfer funds in an amount not to exceed \$2,000,000.00 from Fund 0001, Dept. NBG, Unit 1000, Revenue Source RTRF, to Fund 0001, Dept. CCS, Unit 4244, Revenue Source 9229; and a clearing entry, in an amount not to exceed \$2,000,000.00, to Fund 0001, Dept. BMS, BSA 0991 (Debit) and to Fund 0001, Dept. BMS, BSA 0950 (Credit).

**SECTION 4.** That the City Manager is hereby authorized to increase the Code Compliance Department's appropriations in an amount not to exceed \$2,000,000 from \$37,724,313 to \$39,724,313 in Fund 0001, Dept. CCS, Unit 4244, Object 3099; increase total General Fund expenditure appropriations by \$2,000,000, from \$1,147,412,607 to \$1,149,412,607; and increase total General Fund revenue appropriations by \$2,000,000, from \$1,147,412,607 to \$1,149,412,607.

**SECTION 5.** That this resolution shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Dallas, and it is accordingly so resolved.

**AGENDA ITEM # 4**

**KEY FOCUS AREA:** E-Gov  
**AGENDA DATE:** September 7, 2016  
**COUNCIL DISTRICT(S):** N/A  
**DEPARTMENT:** Office of Financial Services  
**CMO:** M. Elizabeth Reich, 670-7804  
**MAPSCO:** N/A

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**SUBJECT**

First reading of the appropriation ordinances for the proposed FY 2016-17 City of Dallas Operating, Grants/Trusts, and Capital Budgets - Financing: This action has no cost consideration to the City

**BACKGROUND**

Following the public hearing held on August 24, 2016, the City Council passes the first reading of the appropriation ordinances. The first reading of the appropriation ordinances reflects the City Manager's proposed budget and will be published in the official newspaper of the City, in accordance with the City Charter.

The final reading of the ordinance is scheduled for Council consideration on September 21, 2016, and will incorporate all amendments informally adopted during the scheduled Council budget amendment workshops.

**PRIOR ACTION/REVIEW (COUNCIL, BOARDS, COMMISSIONS)**

City Council was briefed on the City Manager's Proposed Budget on August 9, 2016.

City Council held a Budget Workshop on August 17, 2016.

City Council authorized a public hearing on August 10, 2016, to be held on August 24, 2016, by Resolution No. 16-1196.

City Council held a public hearing on August 24, 2016.

City Council is scheduled to hold a Budget Workshop on September 7, 2016.

**PRIOR ACTION/REVIEW (COUNCIL, BOARDS, COMMISSIONS)** (Continued)

City Council is scheduled to hold a Budget Amendment Workshop on September 13, 2016.

**FISCAL INFORMATION**

This action has no cost consideration to the City

ORDINANCE NO. \_\_\_\_\_

**OPERATING BUDGET APPROPRIATION ORDINANCE**

An ordinance appropriating funds for fiscal year 2016-17 for the maintenance and operation of various departments; authorizing the city manager to make certain adjustments; providing for publication; and providing an effective date.

WHEREAS, the city council, in accordance with the Charter of the City of Dallas, state law, and the ordinances of the city of Dallas, have given the required notices and have held the required public hearings regarding this ordinance; Now, Therefore,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF DALLAS:

SECTION 1. That for the purpose of providing the funds to be expended in the budget for the fiscal year beginning October 1, 2016 and ending September 30, 2017, the available revenues of the city of Dallas are hereby appropriated for the maintenance and operation of the various city departments and activities as follows:

<b><u>DEPARTMENTS AND ACTIVITIES</u></b>	<b><u>PROPOSED</u></b> <b><u>2016-17</u></b>
Building Services	25,311,983
Business Development and Procurement Services	3,040,515
City Attorney's Office	16,159,590
City Auditor's Office	3,194,434
City Manager's Office	1,965,631
City Secretary's Office	2,029,306
Civil Service	2,887,337
Code Compliance	41,185,536
City Controller's Office	4,682,481
Court and Detention Services	11,975,651
Elections	1,400,603
Fire	252,102,513
Housing/Community Services	14,403,063

Human Resources	5,219,858
Independent Audit	865,200
Jail Contract – Lew Sterrett	7,812,862
Judiciary	3,295,676
Library	29,983,725
Mobility and Street Services	84,577,101
Mayor and Council	4,326,505
Non-Departmental	70,412,439
Office of Cultural Affairs	19,604,511
Office of Economic Development	2,574,535
Office of Financial Services	2,956,619
Office of Management Services	10,235,231
Park and Recreation	94,673,026
Planning and Urban Design	3,028,557
Police	480,503,576
Street Lighting	16,956,026
Sustainable Development and Construction	1,385,651
Trinity Watershed Management	1,317,717
Contingency Reserve	1,650,000
Salary and Benefits Reserve	2,000,000
Liability/Claims Fund	4,282,542
<b>GENERAL FUND TOTAL</b>	<b>\$1,228,000,000</b>

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	<b><u>PROPOSED</u></b>
<b><u>GRANT FUNDS</u></b>	<b><u>2016-17</u></b>
<u>Court and Detention Services</u>	
State Law Enforcement Grant (S104)	4,346
<u>Park and Recreation</u>	
NRPA Jr Angler Program Grant 16-17 (P118)	10,000
TPWD Outdoor Adventure Grant (S303)	49,672
<b>GRANT FUNDS TOTAL</b>	<b>\$64,018</b>

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	<b><u>PROPOSED</u></b>
<b><u>TRUST FUNDS</u></b>	<b><u>2016-17</u></b>
<u>Communication and Information Services</u>	
Information Technology Equipment (0897)	4,910,287

<u>Convention and Event Services</u>	
Convention Center Hotel Tax Rebate Fund (0756)	10,565,500
 <u>Court and Detention Services</u>	
Employee Morale Fund (0902)	13
Security Fund (0G88)	342,756
Technology Fund (0401)	434,209
 <u>Housing/Community Services</u>	
Alvin E. Moore Trust (0309)	87,770
Dallas Tomorrow Fund (0476)	386,952
Mayfair Gifts and Donation (0471)	27,500
MLK Center Trust (0305)	30,542
WDMPC Emergency Social Services (0T04)	49,436
West Dallas Multipurpose Trust (0T17)	35,000
 <u>Judiciary</u>	
Juvenile Case Manager Fund (0396)	818,943
 <u>Library</u>	
Dallas Theater (0646)	4,592
Genealogy Fund (0687)	8,771
Kahn Fund (0208)	229,319
Parrill Estate Fund (0716)	3,449
 <u>Office of Cultural Affairs</u>	
OCA Hotel Occupancy Tax (0435)	1,431,520
 <u>Office of Economic Development</u>	
City of Dallas Regional Center (0067)	288,410
Dallas Housing Finance Corporation (0068)	160,694
Economic Development Sales Tax Rebate Program (0680)	65,000
New Market Tax Credit (0065)	100,000
South Dallas/Fair Park Trust Fund (0351)	1,122,486
 <u>Park and Recreation</u>	
Community Fund – Park Recreation Centers (0979)	12,477
Fair Park Improvement Fund (0448)	254,406
Fair Park Marketing (0G43)	51,984
Fair Park Special Maintenance (0329)	107,854
Ford Found Innovative Program (0T14)	913
Golf Improvement Trust (0332)	2,008,715
Mowmentum Park Improvement (0T80)	66,058
Outdoor Programs (0469)	87,829
Park Improvement Fund (0355)	87,065
PKR Program Fund Tracking (0395)	2,461,923

Recreation Program (0341)	816,660
Southern Skates (0327)	130,818
White Rock Endowment (0354)	6,852
W.W. Samuel Park Trust (0330)	674,017
<u>Planning and Urban Design</u>	
Neighborhood Vitality Project Fund (0297)	100,000
<u>Police</u>	
Confiscated Monies - Federal (0412)	5,372,641
Confiscated Monies – State (0411)	2,710,304
Gifts and Donation (0321)	1,005,356
Law Enforcement Officer Standard Education (0S1N)	151,390
Various Police Task Forces (0T69)	334,316
<u>Sustainable Development and Construction</u>	
NAS Redevelopment Fund (0022)	438,221
Reforestation Fund (0T06)	224,440
<b>TRUST FUNDS TOTAL</b>	<b>\$38,207,388</b>
<b>GRANT AND TRUST FUNDS GRAND TOTAL</b>	<b>\$38,271,406</b>

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	<b><u>PROPOSED</u></b>
<b><u>ENTERPRISE/INTERNAL SERVICE/OTHER FUNDS</u></b>	<b><u>2016-17</u></b>
Aviation	
Airport Operations	97,733,667
Transportation Regulation	1,454,325
Communication and Information Services	
Information Technology	69,649,274
Radio Services	5,189,187
Convention and Event Services	92,605,145
Employee Benefits	
Benefits Administration	998,055
Wellness Program	349,354
Equipment Services	50,837,124
Express Business Center	3,780,050
Risk Management	2,630,314
Sanitation Services	95,946,054
Storm Water Drainage Management	53,007,769
Sustainable Development and Construction	36,090,295
Water Utilities	657,464,737
WRR - Municipal Radio	2,032,482
911 System Operations	16,388,652

**ENTERPRISE/INTERNAL SERVICE/OTHER FUNDS TOTAL** **\$ 1,186,156,484**

SECTION 2. That, in conformity with Chapter XI of the Charter of the City of Dallas, the transfer of an unencumbered balance of an appropriation made for the use of a department, division, or purpose to any other department, division, or purpose, or an increase in appropriation, may be made by city council resolution upon written recommendation of the city manager.

SECTION 3. That the city manager is hereby authorized to make the following adjustments:

(1) Reduce the allowed expenditures of departments or activities if, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures.

(2) Transfer appropriations budgeted for one account classification or activity to another within any individual department or activity listed in Section 1.

(3) Transfer appropriations from the Salary and Benefit Reserve to any individual department or activity listed in Section 1, to be used for salaries and benefits.

SECTION 4. That the city manager is hereby authorized, upon written notice to the city controller, to make the following adjustments:

(1) Transfer internal service fund equity from unanticipated excesses to contributing funds.

(2) Transfer funds, not to exceed \$22,524,413, from the Convention Center Operating Fund 0080, Department CCT, Unit 7840, Object 3870, to the 2009 Convention Center Debt Service Fund 0980, Department CCT, Unit P505, Revenue Source 9219, for the payment of debt service on Series 2009 Revenue Refunding and Improvement Bonds for improvements to the Dallas Civic Center Convention Complex.

(3) Transfer funds, not to exceed \$4,282,542, from the General Fund 0001, Department BMS, Unit 1996, Object 3621 to the Liability Reserve Fund 0192, Department ORM, Unit 3890, Revenue Source 8525, for payment of small and large claims against the city.

(4) Transfer funds, not to exceed \$8,600,000, to the General Fund 0001, Department BMS, Unit 1995, Revenue Source 9201, from the Sports Arena Lease Fund 0A71, Department CCT, Unit 8851, Object 3690, to support general fund operations.

(5) Transfer funds, not to exceed \$24,067,707, from the Water Utilities Operating Fund 0100, Department DWU, Unit 7015, Object 3690, in the amounts not to exceed \$10,500,000 to the Public/Private Partnership Fund 0352, Department ECO, Unit P151, Revenue Source 8219 and \$13,567,707 to the General Fund 0001, Department BMS, Unit 1991, Revenue Source 9201, as payment in lieu of taxes by the water utilities department to support economic initiatives of the city.

(6) Transfer funds, not to exceed \$6,354,707, from the Sanitation Services Fund 0440, Department SAN, Unit 3581, Object 3690, to the Sanitation Capital Improvement Fund 0593, Department SAN, Unit P309, Revenue Source 9201, for capital improvements for the McCommas Bluff Landfill.

(7) Transfer funds, not to exceed \$100,000, from the General Fund 0001, Department PNV, Unit 1581, Object 3690, to the Neighborhood Vitality Project Fund 0297, Department PNV, Unit 1728, Revenue Source 9201, for GrowSouth Neighborhood Challenge grants.

(8) Transfer funds, not to exceed \$714,644, from the Information Technology Operating Fund 0198, Department DSV, Unit 1667 and 1622, Object 3690, to the Information Technology Equipment Fund 0897, Department DSV, Unit 3717 and 3718, Revenue Source 9201,

for information technology servers, computers, storage, network and other IT equipment including related software, hardware, and implementation services.

(9) Transfer funds, not to exceed \$1,431,520, from the Convention and Event Services Operating Fund 0080 Department CCT, Unit 7840, Object 3690 to the OCA Hotel Occupancy Fund 0435, Department OCA, Unit 1841, Revenue Source 9201, for the promotion of cultural arts.

(10) Transfer funds, not to exceed \$65,000, from the General Fund 0001 Department BMS, Unit 1991, Object 3690, to the Economic Development Sales Tax Rebate Program Fund 0680 Department ECO, Unit 6696, Revenue Source 9201, for sales tax rebates in accordance with the terms of the e-commerce sales tax grant agreement pursuant to Chapter 380 of the Texas Local Government Code.

(11) Transfer and administer gifts and bequests to the city in accordance with the terms and conditions accompanying the gifts or bequests and, for this purpose, the appropriation of donated amounts is hereby made.

SECTION 5. That the city manager is authorized, upon written notice to the city controller, to transfer funds between the Employee Benefits Fund 0279 and other employee benefit funds for the purpose of allocating employee and retiree revenues to the appropriate claims funds and maximizing investment yields.

SECTION 6. That, in conformity with Chapter 40A, "Retirement," of the Dallas City Code, as amended, an appropriation of \$3,598,613 is established in the Employees' Retirement Fund Trust Fund 0275, Department ERF, Unit 5821, to provide for costs of administration of the employees' retirement fund office, with services to be paid out of income from investments.

SECTION 7. That, for the purpose of establishing reserves, the increase or reduction of restricted fund balances may be by city council resolution upon written recommendation of the city manager.

SECTION 8. That it is the intent of the city council, by passage of this ordinance, to appropriate funds for the city departments and activities. No office or position is created by the appropriations.

SECTION 9. That following the public hearing and passage of this ordinance on first reading, the city secretary shall cause the ordinance to be published in a newspaper of general circulation in the city with a separate schedule setting forth the items in the city manager's estimate that were omitted or changed by the city council, if any. The ordinance must then be presented to the city council for final reading at least 10 days after the publication. Upon final passage by the city council, this ordinance becomes effective immediately and the funds appropriated become available October 1, 2016.

APPROVED AS TO FORM:

CHRISTOPHER D. BOWERS, Interim City Attorney

By \_\_\_\_\_  
Assistant City Attorney

PASSED ON FIRST READING SEPTEMBER 7, 2016

\_\_\_\_\_  
Rosa A. Rios, City Secretary

PASSED ON SECOND READING SEPTEMBER 21, 2016

\_\_\_\_\_  
Rosa A. Rios, City Secretary

ORDINANCE NO. \_\_\_\_\_

**CAPITAL BUDGET APPROPRIATION ORDINANCE**

An ordinance appropriating funds for public improvements to be financed from bond funds and other revenues of the city of Dallas for fiscal year 2016-17; providing for publication; and providing an effective date.

WHEREAS, the city council, in accordance with the Charter of the City of Dallas, applicable state laws, and the ordinances of the city of Dallas, have given the required notices and have held the required public hearings regarding this ordinance; Now, Therefore,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF DALLAS:

SECTION 1. That the projects listed in Section 2 are hereby adopted as the Capital Budget of the city of Dallas for public improvements to be financed from the proceeds of bond funds and with funds from other sources for the fiscal year beginning October 1, 2016 and ending September 30, 2017.

SECTION 2. (a) That the following amounts are hereby appropriated from the funds indicated for the projects listed in the FY 2016-17 Capital Budget:

**CAPITAL FUNDS**

From the Acquisition of Land in the Cadillac Heights Area for Future Location of City Facilities Fund (4T11)	1,000,000
From the Aviation Capital Construction Fund (0131)	14,135,085
From the Capital Construction Fund (0671)	4,845,000

From the Cedars Tax Increment Financing District Fund (0033)	906,499
From the City Center Tax Increment Financing District Fund (0035)	5,335,065
From the Convention Center Capital Construction Fund (0082)	14,600,000
From the Cypress Waters Tax Increment Financing District Fund (0066)	1,627,568
From the Davis Garden Tax Increment Financing District Fund (0060)	691,284
From the Deep Ellum Tax Increment Financing District Fund (0056)	1,482,029
From the Design District Tax Increment Financing District Fund (0050)	3,177,830
From the Downtown Connection Tax Increment Financing District Fund (0044)	2,254,422
From the Elgin B. Robertson Land Sale Proceeds Fund (0467)	28,587,468
From the Farmers Market Tax Increment Financing District Fund (0036)	1,809,966
From the Fort Worth Avenue Tax Increment Financing District Fund (0058)	1,095,479
From the General Capital Reserve Fund (0625)	4,000,000
From the Grand Park South Tax Increment Financing District Fund (0054)	118,262
From the Mall Area Redevelopment Tax Increment Financing District Fund (0049)	81,470
From the Maple/Mockingbird Tax Increment Financing District Fund (0064)	2,232,352

From the Oak Cliff Gateway Tax Increment Financing District Fund (0034)	1,764,792
From the Park & Recreation Gifts and Donation Fund (0530)	716,695
From the Public/Private Partnership Fund (0352)	14,000,000
From the Skillman Corridor Tax Increment Financing District Fund (0052)	2,738,707
From the Southwestern Medical Tax Increment Financing District Fund (0046)	1,142,287
From the Sports Arena Tax Increment Financing District Fund (0038)	5,572,426
From the Storm Water Drainage Management Capital Construction Fund (0063)	7,000,000
From the Street and Alley Improvement Fund (0715)	20,752,730
From the Street and Transportation Improvement Fund (4T22)	28,557,723
From the Street and Transportation Improvement Fund (4U22)	9,726,362
From the Transit Oriented Development Tax Increment Financing District Fund (0062)	2,349,221
From the Vickery Meadow Tax Increment Financing District Fund (0048)	845,282
From the Wastewater Capital Construction Fund (0103)	15,594,000
From the Wastewater Capital Improvement Fund (2116)	500,000
From the Wastewater Capital Improvement Fund (3116)	64,125,000
From the Water and Wastewater Public Art Fund (0121)	119,000

From the Water Capital Construction Fund (0102)	36,937,000
From the Water Capital Improvement Fund (2115)	87,088,000
From the Water Capital Improvement Fund (3115)	107,158,000
From the 2017 Master Lease - Equipment Fund (ML17)	30,000,000
<b>CAPITAL FUNDS TOTAL</b>	<b>\$524,667,004</b>

(b) That the following amounts are hereby appropriated from the funds indicated for payment of the FY 2016-17 Debt Service Budget:

**DEBT SERVICE FUNDS**

From the General Obligation Debt Service Fund (0981)	261,865,145
<b>DEBT SERVICE FUNDS TOTAL</b>	<b>\$261,865,145</b>

(c) That these appropriations and all previous appropriated funds for these projects remain in force until each project is completed or terminated.

(d) That the appropriations listed in Subsections (a) and (b) may be increased by city council resolution upon the recommendation of the city manager.

SECTION 3. That a project will be considered completed when the requisitioning authority informs the city manager of completion by written notice. Any remaining unencumbered balance in an appropriation for a project that has been completed shall then revert to the appropriate fund.

SECTION 4. That the city manager is authorized to make the following adjustments:

(1) Transfer amounts from one project appropriation to another within the same fund, provided that the total appropriation for each fund is not exceeded by this action.

(2) Decrease appropriation of any fund described in Section 2 to reduce expenditures within the fund when, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures.

SECTION 5. That the city manager is hereby authorized, upon written notice to the city controller, to make the following adjustments:

(1) Transfer funds, not to exceed \$2,095,000, to the General Fund 0001, in the amounts of \$10,000 from the Cityplace Tax Increment Financing District Fund 0030; \$10,000 from State-Thomas Tax Increment Financing District Fund 0032; \$100,000 from the Cedars Tax Increment Financing District Fund 0033; \$200,000 from the Oak Cliff Gateway Tax Increment Financing District Fund 0034; \$175,000 from the City Center Tax Increment Financing District Fund 0035; \$145,000 from the Farmers Market Tax Increment Financing District Fund 0036; \$185,000 from the Sports Arena Tax Increment Financing District Fund 0038; \$225,000 from the Downtown Connection Tax Increment Financing District Fund 0044; \$75,000 from the Southwestern Medical Tax Increment Financing District Fund 0046; \$125,000 from the Vickery Meadow Tax Increment Financing District Fund 0048; \$100,000 from the Design District Tax Increment Financing District Fund 0050; \$100,000 from the Skillman Corridor Tax Increment Financing District Fund 0052; \$30,000 from the Grand Park South Tax Increment Financing District Fund 0054; \$125,000 from the Deep Ellum Tax Increment Financing District Fund 0056; \$85,000 from the Fort Worth Avenue Tax Increment Financing District Fund 0058; \$110,000 from the Davis Garden Tax Increment Financing District Fund 0060; \$125,000 from the Transit-Oriented Development Tax Increment Financing District Fund 0062; \$100,000 from the Maple/Mockingbird Tax Increment Financing District Fund 0064; and \$70,000 from the Cypress Waters Tax Increment Financing District Fund 0066, for reimbursement of tax increment financing administration costs.

(2) Transfer funds, not to exceed \$52,650,000, from the Water Utilities Operating Fund 0100, in the amounts of \$36,937,000 to the Water Capital Construction Fund 0102; \$15,594,000 to the Wastewater Capital Construction Fund 0103; and \$119,000 to the Water and Wastewater Public Art Fund 0121, for projects listed in the FY 2016-17 Capital Budget.

(3) Transfer funds, not to exceed \$5,000,000, from the Storm Water Drainage Management Operating Fund 0061 to the Storm Water Drainage Management Capital Construction Fund 0063, for projects listed in the FY 2016-17 Capital Budget.

(4) Transfer funds, not to exceed \$1,620,675, from the Sanitation Enterprise Fund 0440 to the General Obligation Debt Service Fund 0981, for payment of the 2003 General Obligation Bonds for flood protection and storm drainage facilities for the McCommas Bluff Landfill.

(5) Transfer funds, not to exceed \$3,845,000, from the General Capital Reserve Fund 0625 to the Capital Construction Fund 0671, for the purpose of maintenance and repair of city facilities.

(6) Transfer funds, not to exceed \$155,000, from the General Capital Reserve Fund 0625 to the Water Utilities Operating Fund 0100, to reimburse Dallas Water Utilities for an easement in the Madill Corridor area.

(7) Transfer funds, not to exceed \$1,000,000, from the Convention Center Operating Fund 0080 to the Capital Construction Fund 0671, for the purpose of major maintenance and repair of city-owned cultural facilities.

(8) Transfer funds, not to exceed \$5,289,391, from the Water Utilities Operating Fund 0100 to the Street and Alley Improvement Fund 0715, for the purpose of funding citywide street and alley improvement projects.

(9) Transfer funds, not to exceed \$1,992,220, from the Sanitation Enterprise Fund 0440 to the Street and Alley Improvement Fund 0715, for the purpose of funding citywide street and alley improvement projects.

(10) Transfer funds, not to exceed \$12,340,890, from the General Fund 0001 to the Street and Alley Improvement Fund 0715, for the purpose of funding citywide street and alley improvement projects.

(11) Transfer funds, not to exceed 7,159,510, from the Aviation Operating Fund 0130 to the Aviation Capital Construction Fund 0131, for projects listed in the FY 2016-17 Capital Budget.

(12) Transfer funds, not to exceed \$1,493,276, to the General Obligation Debt Service Fund 0981, from the Convention Center Operating Fund 0080, for payment of 2008 Certificates of Obligation for the acquisition of land for the Convention Center Hotel Development Project.

(13) Transfer funds, not to exceed \$9,050,000, from the Convention Center Operating Fund 0080, to the Convention Center Capital Construction Fund 0082, for projects listed in the FY 2016-17 Capital Budget.

(14) Transfer funds, not to exceed \$33,803,365, to the General Obligation Debt Service Fund 0981, from any general government, internal service, or enterprise fund incurring civilian payroll costs based on the pro-rata allocation of the actual civilian payroll costs incurred during fiscal year 2016-17, for payment of debt service on the Pension Obligation Bonds Series 600, 601, and 632.

SECTION 6. That following the public hearing and passage of this ordinance on first reading, the city secretary shall cause the ordinance to be published in a newspaper of general circulation in the city with a separate schedule setting forth the items in the city manager's estimate that were omitted or changed by the city council, if any. The ordinance must then be presented to the city council for final reading at least 10 days after the publication. Upon final passage by the city council, this ordinance becomes effective immediately and the funds appropriated become available October 1, 2016.

APPROVED AS TO FORM:

CHRISTOPHER D. BOWERS, Interim City Attorney

By \_\_\_\_\_  
Assistant City Attorney

PASSED ON FIRST READING SEPTEMBER 7, 2016

\_\_\_\_\_  
Rosa A. Rios, City Secretary

PASSED ON SECOND READING SEPTEMBER 21, 2016

\_\_\_\_\_  
Rosa A. Rios, City Secretary

## AGENDA ITEM # 5

**KEY FOCUS AREA:** E-Gov  
**AGENDA DATE:** September 7, 2016  
**COUNCIL DISTRICT(S):** N/A  
**DEPARTMENT:** Office of Financial Services  
**CMO:** M. Elizabeth Reich, 670-7804  
**MAPSCO:** N/A

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### **SUBJECT**

A public hearing to receive comments on the proposed \$0.7842/\$100 property tax rate for the 2016-17 fiscal year; City Council will vote to adopt the proposed tax rate on Wednesday, September 21, 2016 at Dallas City Hall, 6ES at 9:00 a.m. - Financing: No cost consideration to the City

### **BACKGROUND**

The City Manager's recommended FY 2016-17 budget includes a tax rate of \$0.7812/\$100. On August 24, 2016, Council voted to consider a tax rate not to exceed \$0.7842/\$100. To set a property tax rate above the FY 2016-17 calculated effective rate of \$0.7490/\$100, State law requires two special public hearings on the tax rate.

### **PRIOR ACTION/REVIEW (COUNCIL, BOARDS, COMMISSIONS)**

City Council held a Budget Workshop on August 9, 2016.

City Council was briefed on the proposed tax rate at a Budget Workshop on August 24, 2016.

City Council authorized two public hearings on August 24, 2016; to be held on September 7, 2016 and September 14, 2016.

### **FISCAL INFORMATION**

No cost consideration to the City.

# Memorandum



CITY OF DALLAS

DATE September 2, 2016

TO Honorable Mayor and Members of the City Council

SUBJECT **2017 Bond Program Development**

On Wednesday, September 7, 2016, you will be briefed on the 2017 Bond Program Development. The briefing materials are attached for your review. Part I of the briefing deals with financial capacity or possible size of a bond program. Part II of this briefing deals with potential propositions. To assist you with this second part, a copy of the Needs Inventory is being sent under separate cover to you for your district. In addition, we are launching a new website that contains the Needs Inventory. This new website is explained further in Part II of this briefing.

Please feel free to contact me if you have questions or need additional information.

A handwritten signature in black ink, appearing to read 'Jill Jordan'.

Jill A. Jordan, P.E.  
Assistant City Manager

#### Attachment

c: Honorable Mayor and Members of the City Council  
A.C. Gonzalez, City Manager  
Christopher D. Bowers, Interim City Attorney  
Craig D. Kinton, City Auditor  
Rosa A. Rios, City Secretary  
Daniel F. Solis, Administrative Judge  
Ryan S. Evans, First Assistant City Manager

Eric D. Campbell, Assistant City Manager  
Mark McDaniel, Assistant City Manager  
Joey Zapata, Assistant City Manager  
Jeanne Chipperfield, Chief Financial Officer  
Sana Syed, Public Information Officer  
Elsa Cantu, Assistant to the City Manager – Mayor & Council  
Rick Galceran, P.E., Director, Public Works Department



# 2017 Bond Program Development Part I- Financial Capacity Analysis

CITY COUNCIL BRIEFING  
SEPTEMBER 7, 2016

# Purpose of Briefing

- ▶ Discuss financial capacity to address infrastructure needs
  - ▶ Part 1: Financial capacity
  - ▶ Part 2: Infrastructure needs
- ▶ Seek Council policy direction and straw votes:
  - ▶ Role of pay-as-you-go
  - ▶ Size/duration of 2017 Bond Program
  - ▶ Propositions  
(will be covered in second briefing)



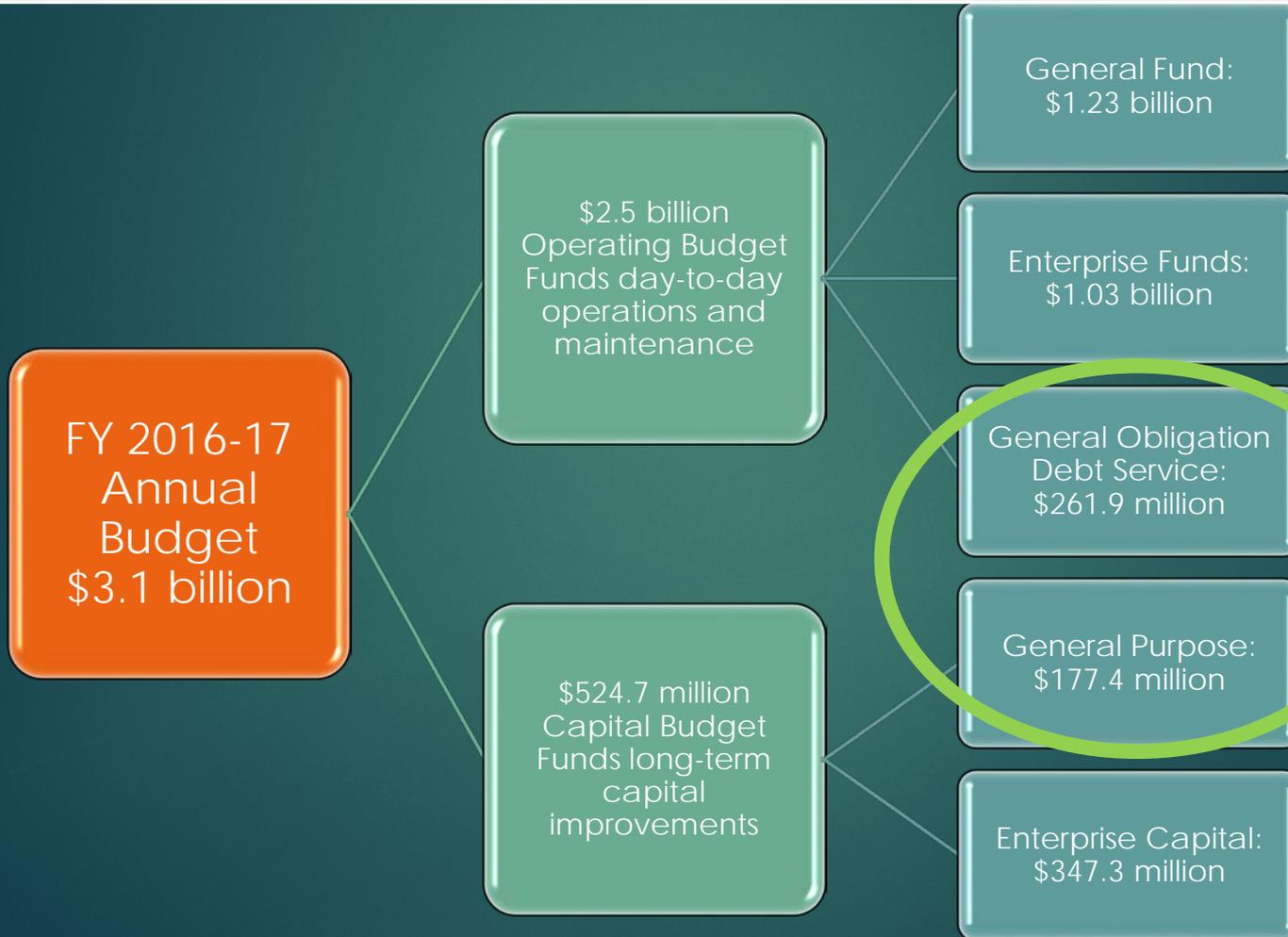


# Background and Overview

2017 BOND PROGRAM DEVELOPMENT  
FINANCIAL CAPACITY ANALYSIS

# FY17 Proposed Budget

4



Focus of  
Sept 7<sup>th</sup>  
Briefing

# How Does City Pay for its Infrastructure?

5

## General Obligation Bonds

- ❑ Primary mechanism for funding infrastructure
- ❑ Voter approved
- ❑ Repaid with property tax
- ❑ Used to build long-term assets
- ❑ Not used for day-to-day expenses/short-term assets

## General Purpose Infrastructure

- Streets & Alleys
- Parks & Trails
- Flood Control
- City Facilities (Public Safety, Libraries, Cultural Arts)

## Pay-as-you-go (Cash)

- ❑ Currently used on limited basis
- ❑ Non-voter approved
- ❑ Requires cash-on-hand to proceed with projects
- ❑ May take years to accumulate sufficient fund balance



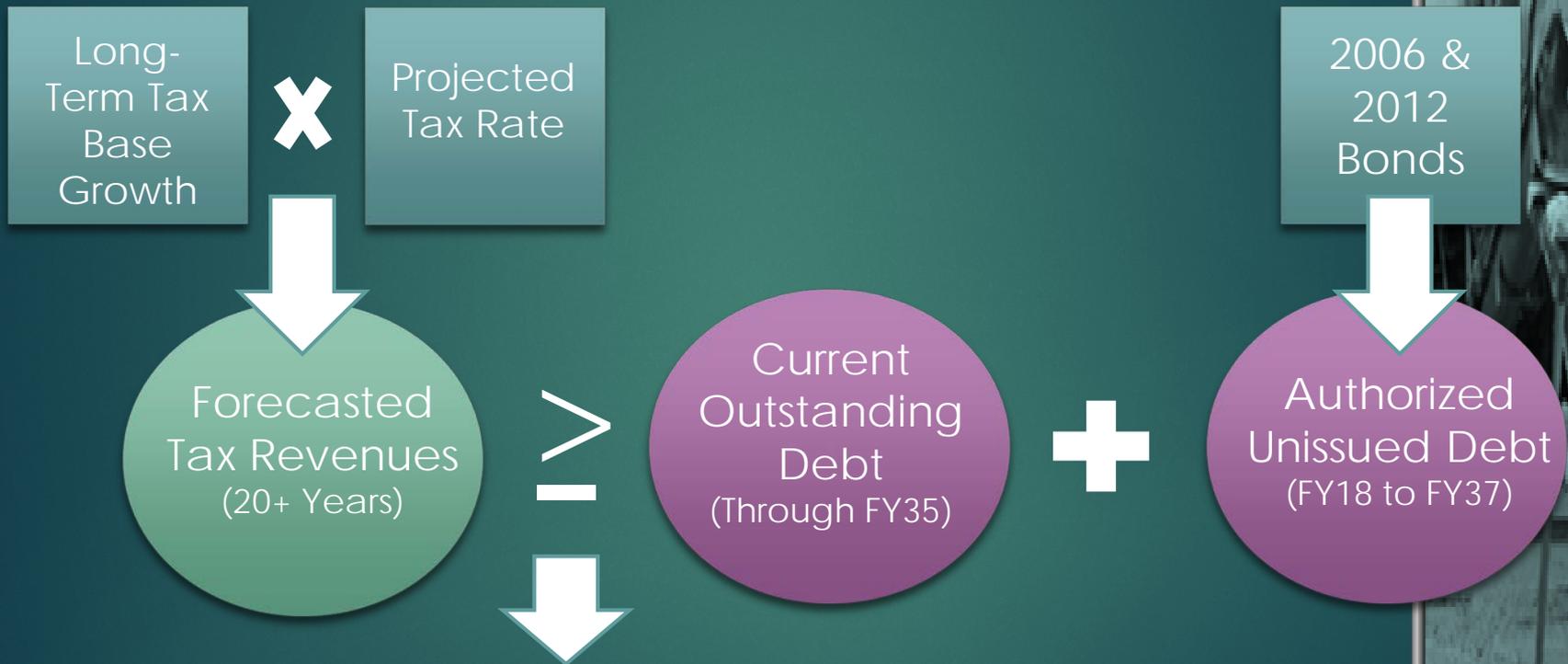


# Evaluating Financial Capacity

2017 BOND PROGRAM DEVELOPMENT  
FINANCIAL CAPACITY ANALYSIS

# Forecasting Capacity: An Equation

7



Difference between revenue and obligations for each year provides capacity for future use  
(GO bonds, pay-as-you-go, reduce tax rate)

# Financial Capacity Analysis

- ▶ Determining financial capacity involves:
  - 1) Current outstanding General Obligation (GO) debt
  - 2) Voter-authorized but unissued GO debt
  - 3) Tax base value and future growth
  - 4) Tax rate allocated to debt service
  - 5) Council policy direction for future debt
- ▶ Current analysis does not consider impact of issuing other debt for potential liabilities
  - ▶ Pay referendum lawsuit
  - ▶ Police and Fire Pension Fund

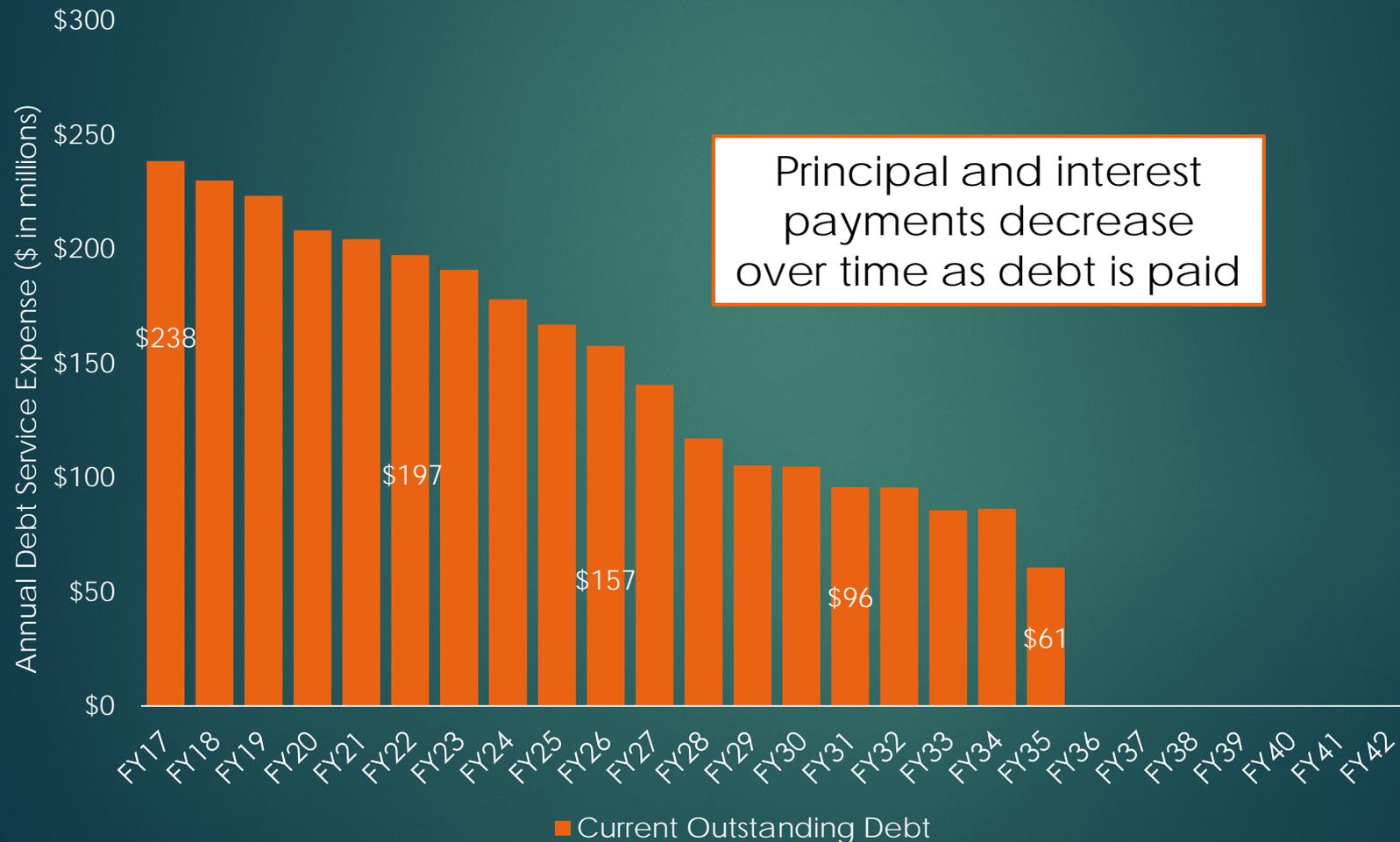


# 1) Current Outstanding Debt

- ▶ Current outstanding debt is \$1.8B (principal) as of 9/30/16
  - ▶ Debt service expense for FY17 is \$238m
    - ▶ \$142.3m principal + \$95.7m interest
    - ▶ Includes GO bonds, certificates of obligation, and pension obligation bonds
  - ▶ Financial advisors monitor debt for refunding opportunities to reduce debt cost



# 1) Current Outstanding Debt



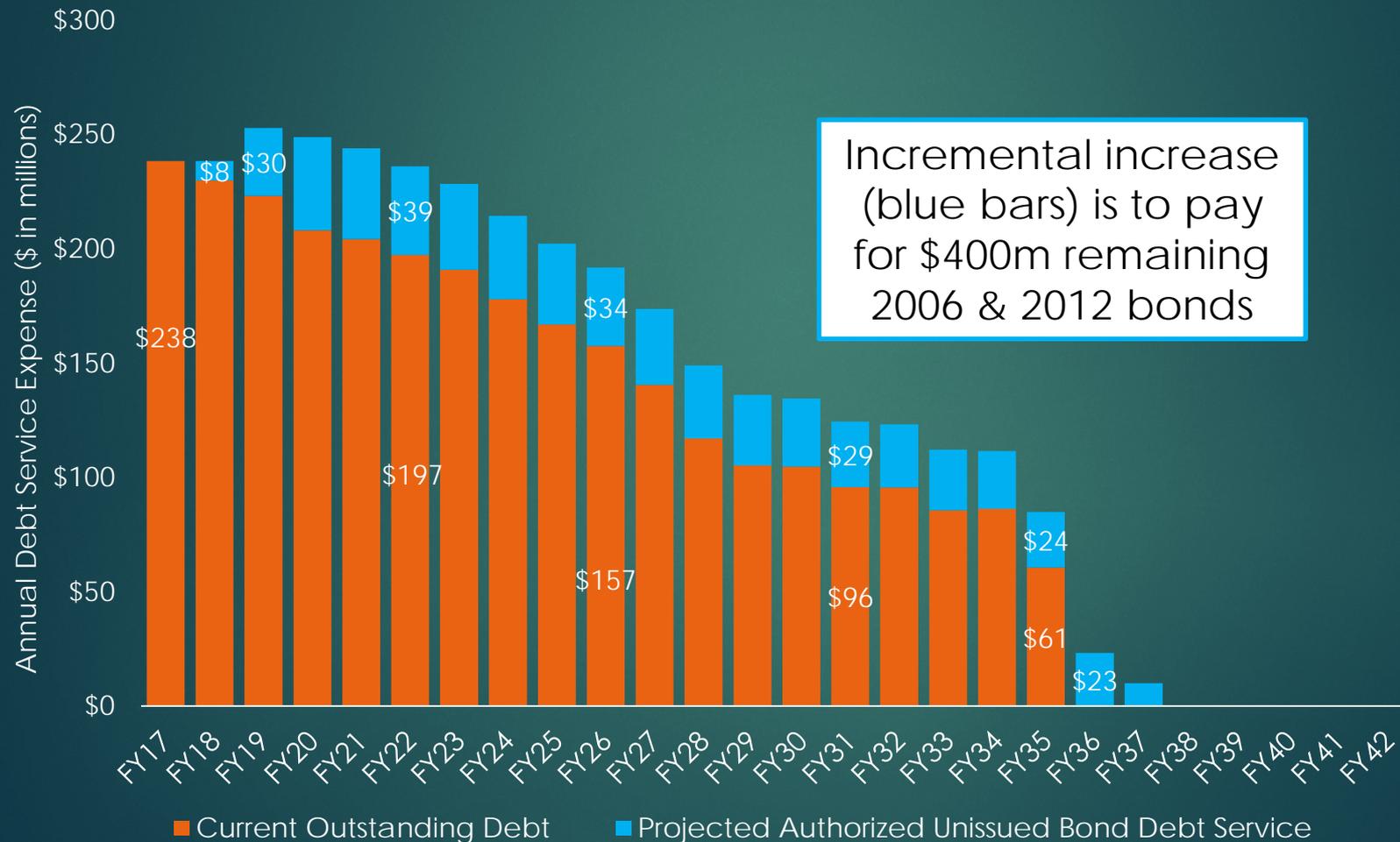
## 2) Voter-Approved Unissued Debt

- ▶ \$437m of 2006 and 2012 bonds remain to be issued
- ▶ Continue using \$350m commercial paper (CP) program to provide “just-in-time” interim financing of projects

Date	Bond Issue	Use of DS Cash to Refund CP	
Nov 2016 (FY17)	\$0	\$10m	
Nov 2017 (FY18)	\$225m	\$17m	
Nov 2018 (FY19)	\$175m	\$10m	
<b>Total</b>	<b>\$400m</b>	<b>\$37m*</b>	<b>\$437m</b>

\*Limited pay-as-you-go program; retires CP in-lieu-of issuing bonds to avoid interest expense

## 2) Voter-Approved Unissued Debt



### 3) Property Tax Base Values

- ▶ GO bonds are repaid with property tax revenue
  - ▶ Tax base value times tax rate
- ▶ Recent property tax base value growth has been very strong
- ▶ Growth projections used for capacity analysis reflect long-term trends rather than recent growth
- ▶ Growth projections:
  - ▶ FY18-FY27: 2.84% (30-year average)
  - ▶ Beyond FY27: no growth assumed



# 3) Property Tax Base Values (\$ in billions)

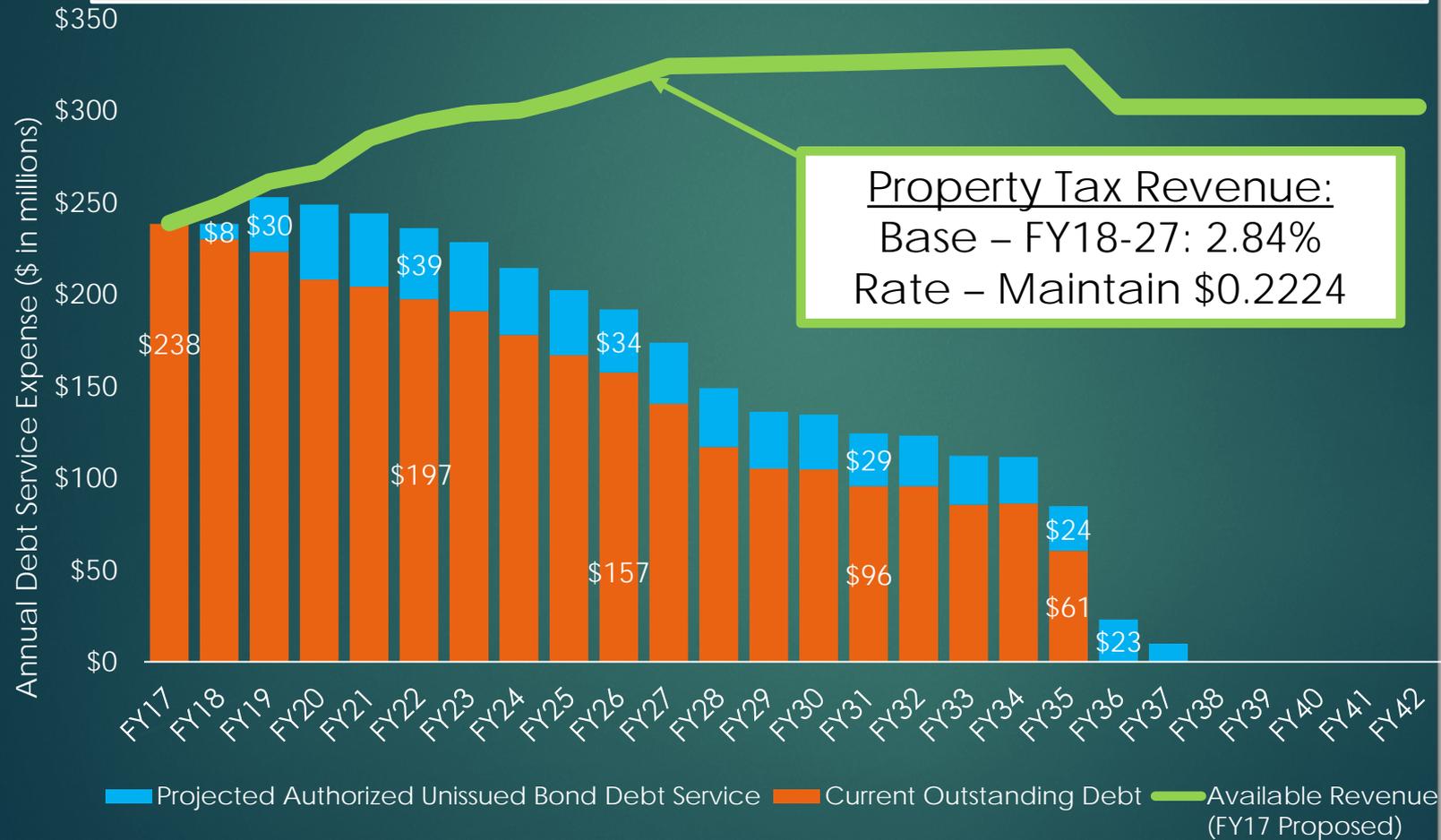


## 4) Property Tax Rate

- ▶ Proposed FY17 property tax rate is \$0.7812
  - ▶ \$0.5588 (71.5%) allocated to the General Fund
  - ▶ \$0.2224 (28.5%) allocated to Debt Service
    - ▶ FY17 proposed budget reduces Debt Service tax rate by one cent (from \$0.2324 to \$0.2224)
    - ▶ Lowest Debt Service allocation since FY07



# 3&4) Property Tax Revenue (Available Revenue\*)



\*Available revenues in debt service fund net of TIF district payments

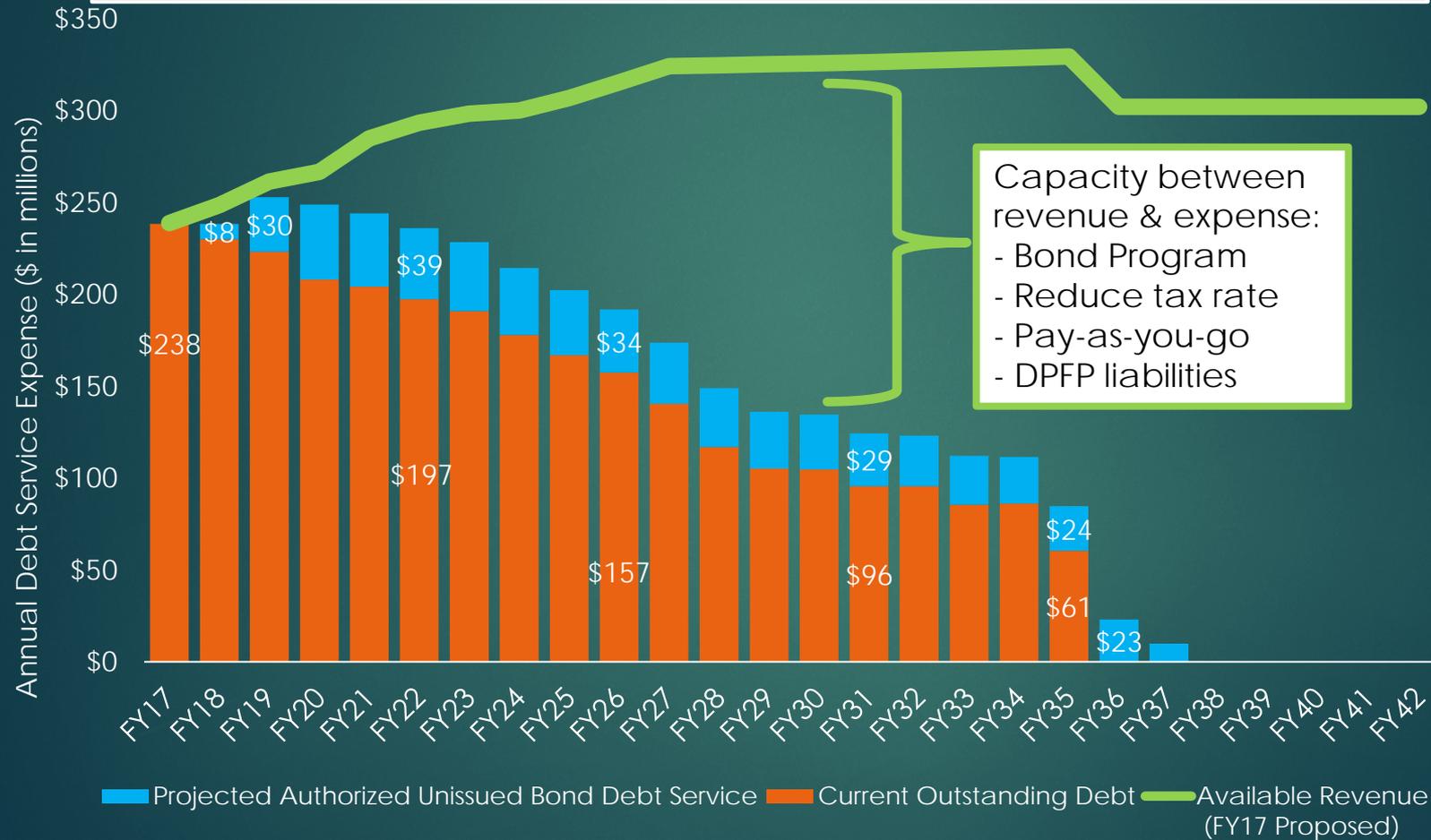


# 5) Council Policy Direction

- ▶ Council options for use of financial capacity
  - ▶ Bond program – 2017 and beyond
    - ▶ Size of 2017 bond program
    - ▶ Capacity exists for a 5-year bond program up to \$1.15B
    - ▶ Support for a smaller bond program was voiced at February Council retreat
  - ▶ Pay-as-you-go
    - ▶ Future funding strategy for GO debt versus pay-as-you-go
  - ▶ Reduce tax rate
  - ▶ Police & Fire Pension Fund (DPFP) liabilities?



# 5) Council Policy Direction



# 5) Council Policy Direction

Table below assumes no future bond programs; amounts assume tax rate shift possible under rollback rate

Fiscal Year	Capacity (\$ in millions)	Fiscal Year	Capacity (\$ in millions)
FY17	N/A	FY28	\$186.1
FY18	\$2.7	FY29	\$200.6
FY19	\$2.7	FY30	\$202.6
FY20	\$20.4	FY31	\$214.0
FY21	\$33.5	FY32	\$216.0
FY22	\$50.0	FY33	\$228.7
FY23	\$66.4	FY34	\$229.9
FY24	\$88.3	FY35	\$259.9
FY25	\$110.7	FY36	\$296.2
FY26	\$130.9	FY37	\$311.3
FY27	\$159.4	FY38	\$316.9

Pay-as-you-go information included in appendix



# Scenarios

2017 BOND PROGRAM DEVELOPMENT  
FINANCIAL CAPACITY ANALYSIS

# Bond Program Scenarios

- ▶ Following slides represent options for Council to consider for 2017 Bond Program and beyond:
  - A. \$800m bond program over 4-years
  - B. \$800m program spread-out in 2 smaller bond programs over 7 years
  - C. \$675m program available with a debt service tax rate cap at 25% of total tax rate



# Summary of Scenarios

## 2017 Bond Program Scenarios

Scenario	A) \$800m Conventional Program	B) \$800m Spread-Out Program	C) \$675m Cap Tax Rate @ 25%
Program Capacity	\$800m	\$800m (in increments of \$500m and \$300m)	\$675m
Duration of Program	4 years	7 years (elections in 2017, 2021)	5 years
<b>Pay-as-you-Go</b> (assumes no future bond programs)	\$87m over 7 years	\$145m over 7 years	\$164m over 7 years
Year when \$100m per year available for PayGo	FY 2028: \$114m	FY 2028: \$103m	FY 2028: \$122m

# Summary of Scenarios

## (\$ in millions)

23

	Scenario A		Scenario B		Scenario C	
	Bonds	Pay-Go*	Bonds	Pay-Go*	Bonds	Pay-Go*
FY17	Issue remainder of 2006 and 2012 bond programs; Use Commercial Paper to begin implementation of 2017 bond program					
FY18						
FY19						
FY20	\$225m	\$0	\$200m	\$9.3m	\$150m	\$11.6m
FY21	\$210m	\$0	\$150m	\$9.5m	\$150m	\$14.9m
FY22	\$180m	\$0	\$150m	\$9.8m	\$100m	\$15.4m
FY23	\$185m	\$0		\$10.1m	\$100m	\$19.0m
FY24		\$0	\$100m	\$19.5m	\$175m	\$29.3m
FY25		\$30.2	\$100m	\$36.9m		\$36.6m
FY26		\$56.7	\$100m	\$49.7m		\$37.7m
<b>Total</b>	<b>\$800m</b>	<b>\$87m</b>	<b>\$800m</b>	<b>\$145m</b>	<b>\$675m</b>	<b>\$164m</b>
<b>Aggregate</b>	<b>\$887m</b>		<b>\$945m</b>		<b>\$839m</b>	

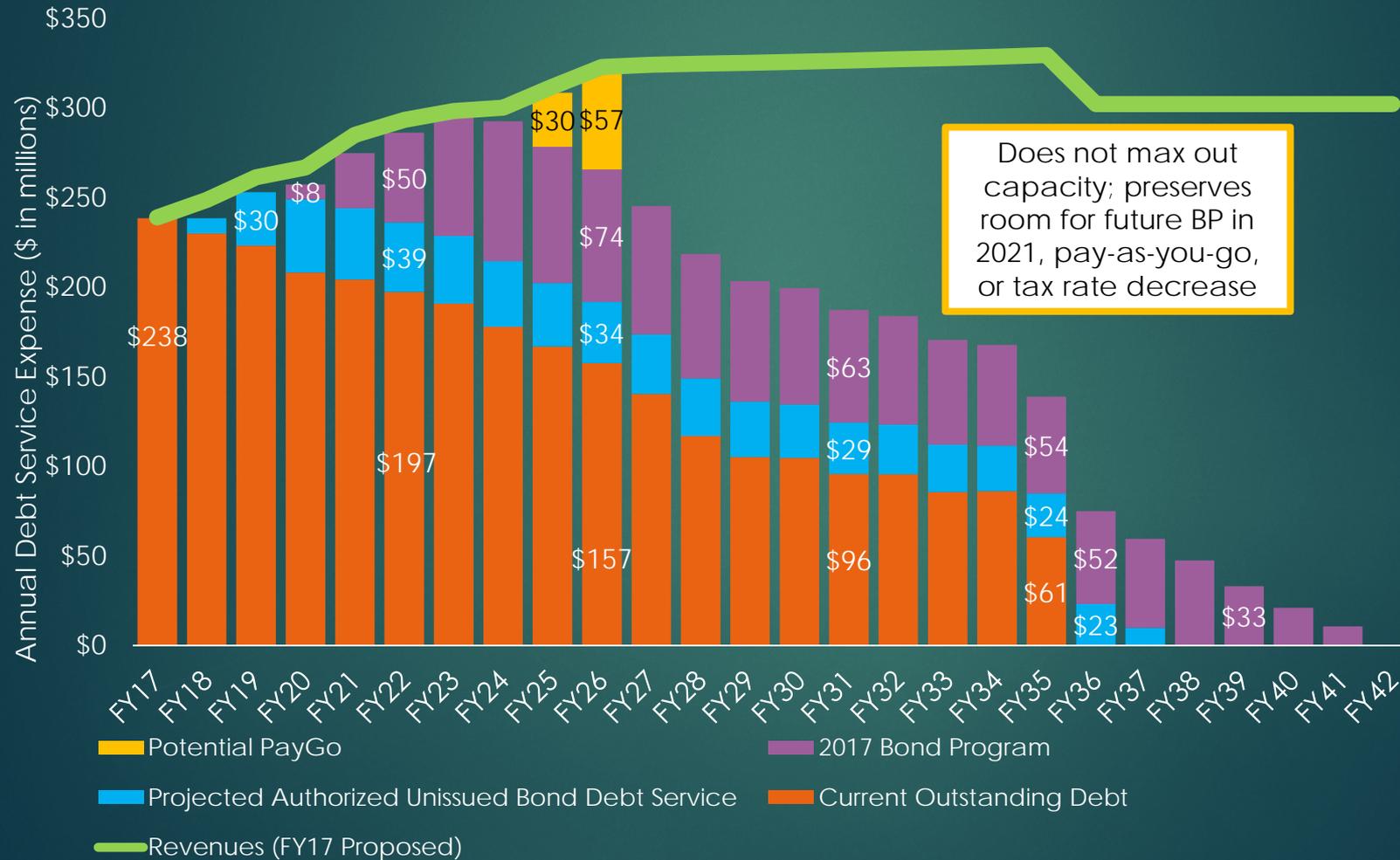
\*Pay-as-you-go amounts are operational/non-debt expenses subject to rollback rate limitation

## A) \$800m Program over 4-Years

- ▶ Assumptions in this scenario:
  - ▶ Maintains \$0.2224 tax rate included in FY17 proposed budget
  - ▶ 30-year average growth for 9 years (2.84% growth)
  - ▶ Leaves estimated \$350m in bond capacity unused
    - ▶ Use for potential 2021 bond program, or
    - ▶ Potential pay-as-you-go phase-in, or
    - ▶ Tax rate reduction



# A) \$800m Program over 4-Years

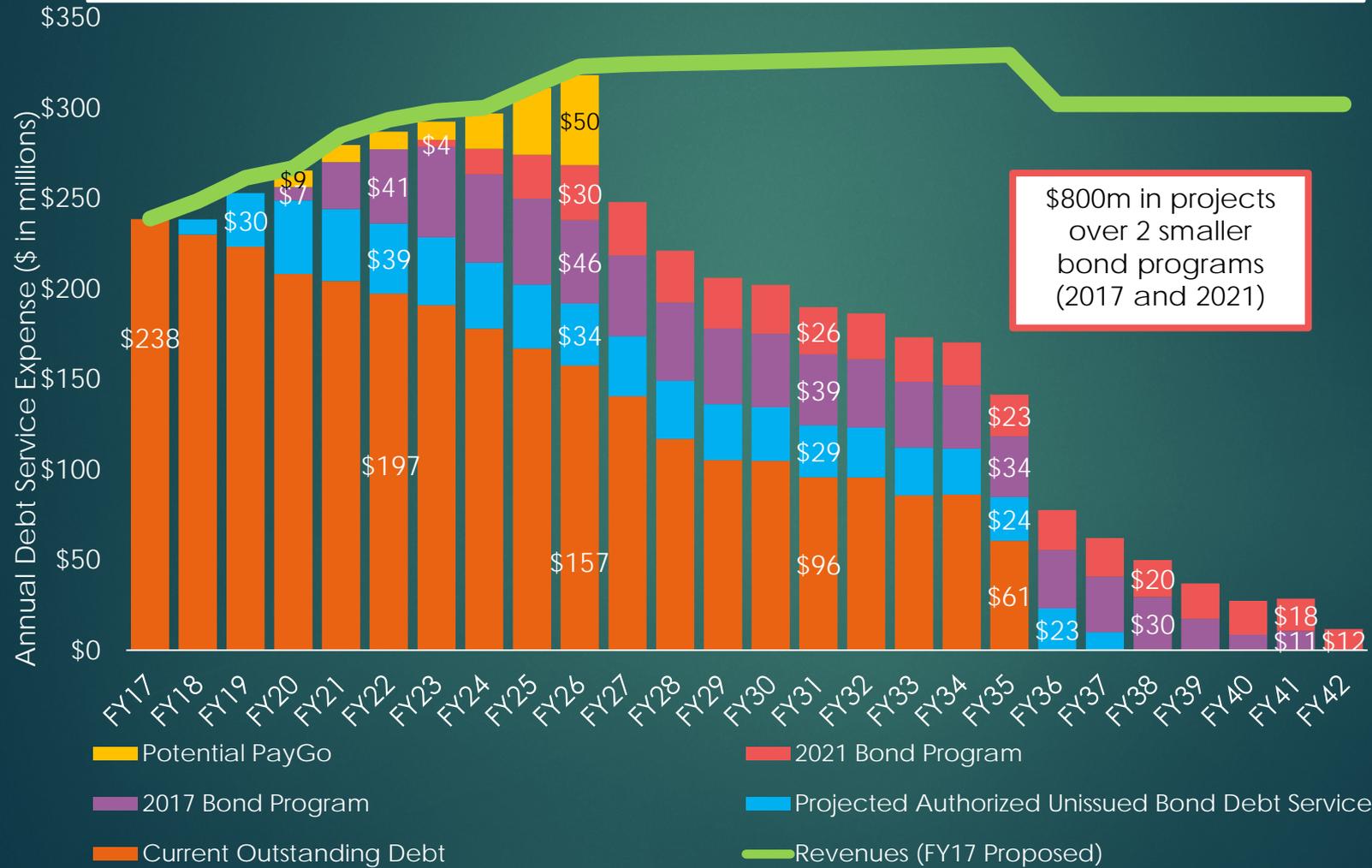


## B) \$800m Spread-Out Program

- ▶ Assumptions in this scenario:
  - ▶ Still completes \$800m in bond projects
  - ▶ 7 year delivery versus 4 years and involves two smaller bond programs
    - ▶ 2017: \$500m
    - ▶ 2021: \$300m
  - ▶ Smaller issues increases pay-as-you-go program
  - ▶ Over 7 year duration, this scenario could yield \$145m in pay-as-you-go funding in addition to bond proceeds



# B) \$800m Spread-Out Program

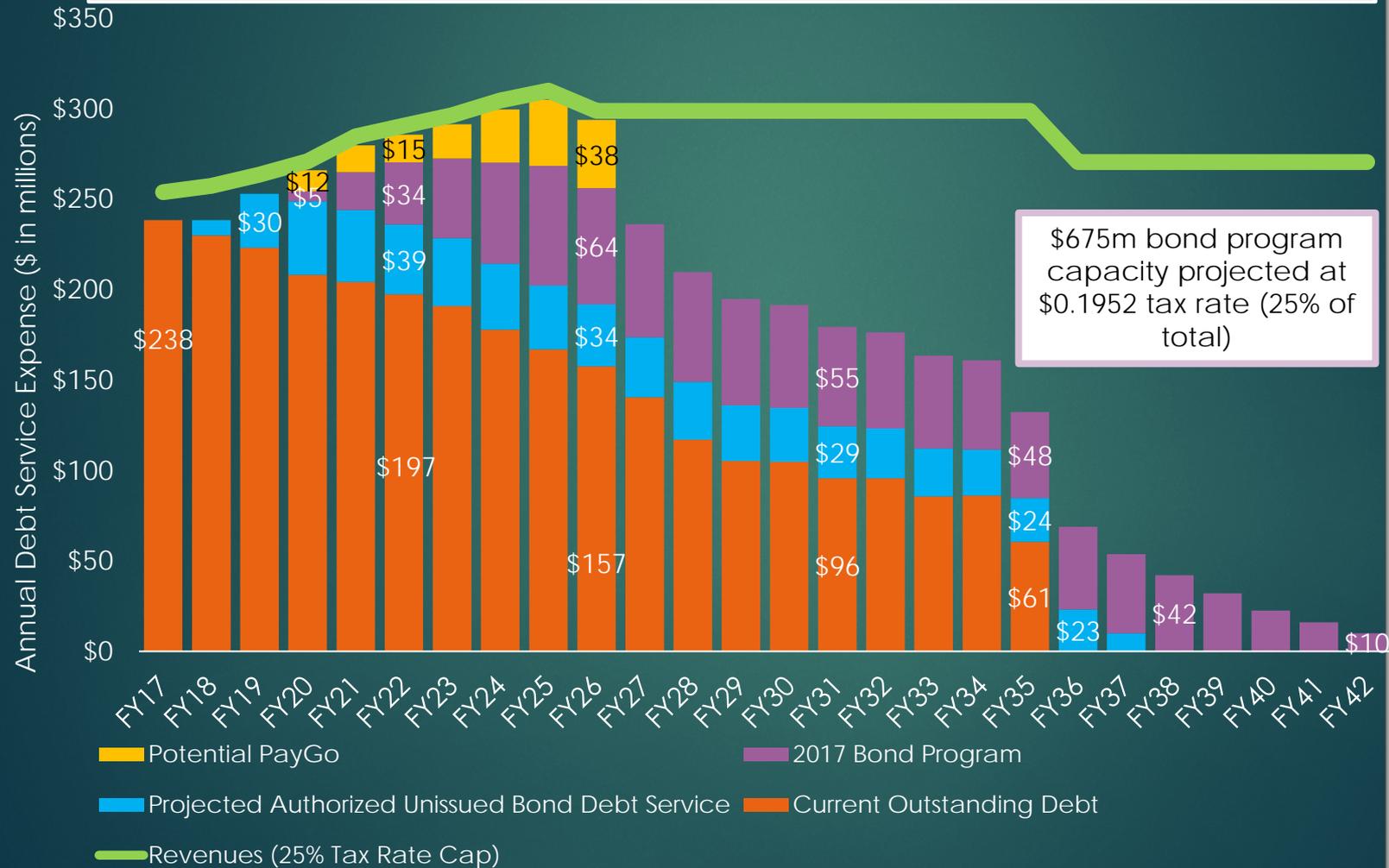


## C) \$675m Cap Tax Rate at 25%

- ▶ Assumptions in this scenario:
  - ▶ Projected \$675m capacity for 2017 bond program over 5 years
  - ▶ Reduces debt service tax rate from \$0.2224 to \$0.1952 (25% of total \$0.7812 proposed tax rate)
  - ▶ Tax rate reduction could be shifted to pay-as-you-go (subject to rollback rate calculation) or overall tax rate reduction
  - ▶ Over 7 year implementation window, total of \$164m could be available for pay-as-you-go



# C) \$675m Cap Tax Rate at 25%



# Council Straw Votes

- ▶ Role of pay-as-you-go
- ▶ Size/duration of 2017 bond program
- ▶ Propositions  
(will be covered in part II of briefing)





# 2017 Bond Program Development Part II-Which Propositions Should Be in the Bond Program

CITY COUNCIL BRIEFING  
SEPTEMBER 7, 2016

# Overview of Part II

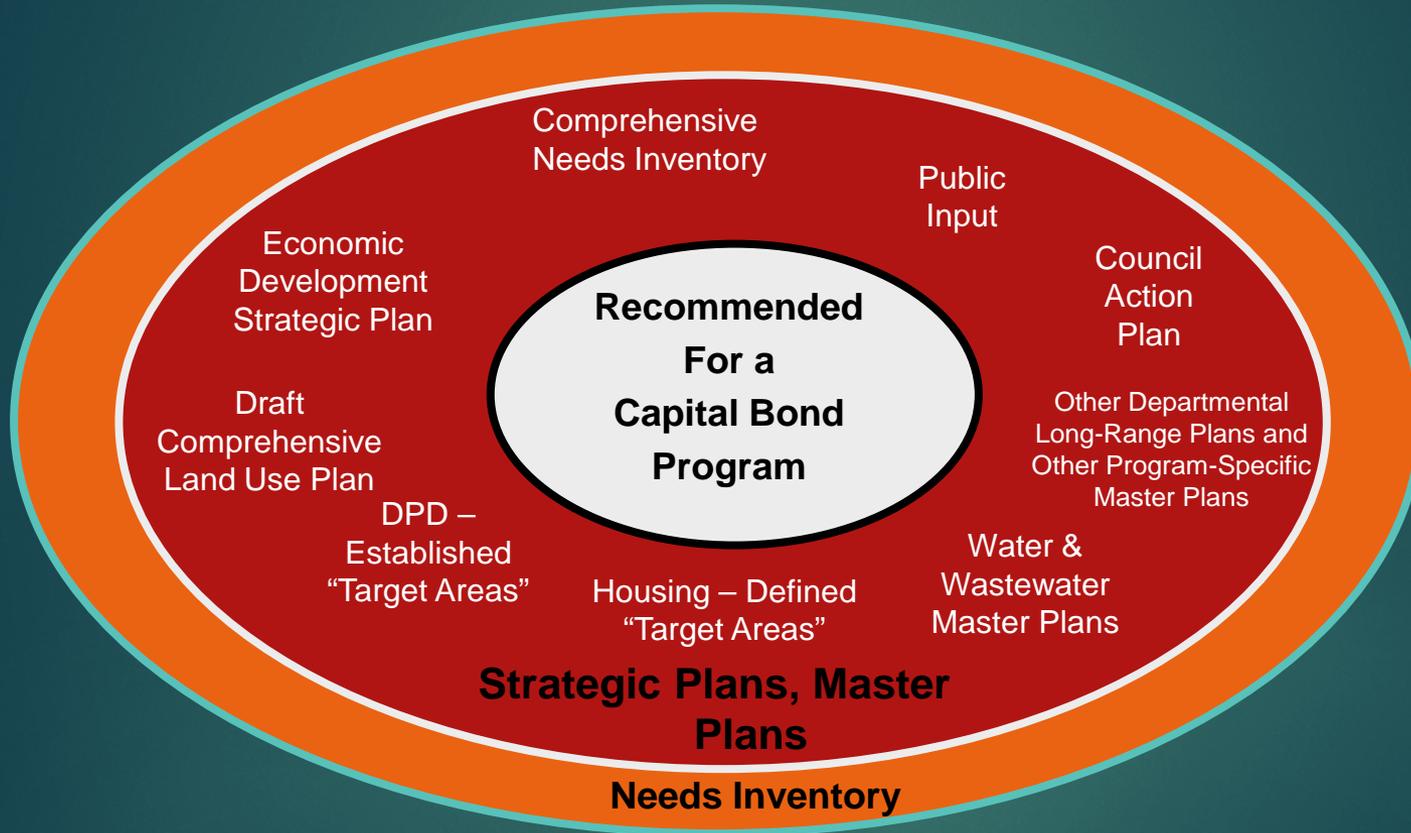
## Present

- ▶ Background information on bond program propositions in general
- ▶ The current Needs Inventory
- ▶ The proposed educational outreach component for the bond program development
- ▶ Schedule for calling the election



# Needs Inventory – Lists the City’s Infrastructure Needs

How the City’s needs are identified and prioritized



Needs Inventory contains a listing of infrastructure projects from these sources. Projects are then ranked and prioritized using technical criteria that Council reviewed this past spring



# Bond Program Propositions

34

- ▶ Projects in the Needs Inventory are separated into groups that reflect possible propositions. For example:
  - Streets & Transportation
  - Flood Protection & Storm Drainage
  - Park & Recreation
  
- ▶ Council selects the proposition(s) and the projects in each proposition
  - Propositions include like projects
  - Funding cannot be changed between propositions



# Project Categories

- ▶ There has been concern on Needs Vs. Wants
- ▶ The Needs Inventory has now divided projects into the following categories:
  - **NEW** – Projects to build something that does not exist today or a major expansion that increases operation and maintenance costs
  - **REHABILITATION/REPLACEMENT** – Projects to reconstruct, remodel, or rehabilitate existing infrastructure. This includes major expansion and replacement projects that do not increase operation and maintenance costs
  - **MAJOR MAINTENANCE** – Projects to perform major repairs to extend the life of existing infrastructure



TYPE	New	Rehabilitation/Replacement	Major Maintenance
<b>Streets</b>	<ul style="list-style-type: none"> <li>• Thoroughfares Expansion Projects</li> <li>• Street Petitions</li> <li>• Target Neighborhood</li> <li>• Street Cars</li> </ul>	<ul style="list-style-type: none"> <li>• Street Reconstruction</li> <li>• Complete Streets</li> <li>• Wholesale sign replacement</li> <li>• Quiet Zones</li> </ul>	<ul style="list-style-type: none"> <li>• Street Resurfacing</li> </ul>
<b>Alleys</b>	<ul style="list-style-type: none"> <li>• Alley Petitions</li> </ul>	<ul style="list-style-type: none"> <li>• Alley Reconstruction</li> </ul>	<ul style="list-style-type: none"> <li>• N/A, not performed with bond funds</li> </ul>
<b>Flood Protection &amp; Storm Drainage</b>	<ul style="list-style-type: none"> <li>• New pump stations</li> <li>• New drainage pipes</li> <li>• New channels</li> <li>• New channel bank protection</li> <li>• New levees</li> <li>• Flood studies</li> </ul>	<ul style="list-style-type: none"> <li>• Replacement /Repairs of Existing:                             <ul style="list-style-type: none"> <li>○ Pumps/pump stations</li> <li>○ Drainage pipes/culverts</li> <li>○ Channel lining and bank protection;</li> </ul> </li> <li>• System capacity upgrades</li> <li>• Repetitive Loss Property purchases</li> </ul>	<ul style="list-style-type: none"> <li>• N/A, not performed with bond funds</li> </ul>
<b>Parks and Trails</b>	<ul style="list-style-type: none"> <li>• New parks</li> <li>• New trails</li> <li>• New Rec Centers</li> </ul>	<ul style="list-style-type: none"> <li>• Park reconstruction</li> <li>• Trail reconstruction</li> </ul>	<ul style="list-style-type: none"> <li>• Repair various park features</li> <li>• Dredging ponds</li> </ul>
<b>Facilities</b>	<ul style="list-style-type: none"> <li>• New buildings</li> </ul>	<ul style="list-style-type: none"> <li>• Demolition and reconstruction of existing buildings/facilities</li> <li>• Major remodeling of existing buildings/facilities</li> </ul>	<ul style="list-style-type: none"> <li>• Replacement or major repair of a building system beyond regular, normal maintenance,</li> <li>• HVAC system or roof or modernizing an elevator</li> </ul>

Proposition*	2006 BP Investment (M)	2012 BP Investment (M)	Current Needs Inventory		
			New (M)	Rehabilitation/ Replacement (M)	Major Maintenance (M)
Street and Transportation	\$390	\$261	\$1,880	\$3,142	\$477
Flood Protection & Storm Drainage	\$334	\$326	\$1,378	\$282	N/A
Park & Recreation	\$343	\$0	\$719	\$998	\$309
Library Facilities	\$46	\$0	\$9	\$102	Pending
Cultural Facilities	\$61	\$0	\$37	\$47	Pending
Courts Facilities	\$8	\$0	\$0	\$92	Pending
Economic Development & Housing	\$58	\$55	\$45 (\$15Eco/\$30 Housing)	N/A	N/A
Fire Facilities	\$57	\$0	\$55	\$171	Pending
Police Facilities	\$7	\$0	\$144	\$134	Pending
City Facilities	\$35	\$0	\$33	\$128	Pending
<b>Total</b>	<b>\$1.34 B</b>	<b>\$642 M</b>	<b>\$4.30 B</b>	<b>\$5.10 B</b>	<b>\$786 M+</b>

**Pending-Major Maintenance needs for facilities to be updated as condition assessments are completed Fall 2016**

\* Listed in historical order

# Summary of Needs Inventory by Proposition

38

- ▶ For each proposition on the previous page, the following information is being provided in following 12 slides
  - Projects are divided into new, reconstruction/rehabilitation or major maintenance
  - Projects are currently not ranked or listed by priority
- ▶ Each proposition will be briefed in more detail at upcoming committee meetings



# Streets and Transportation

39

## Rehabilitation/Major Maintenance: \$3.62 B

**To achieve zero degradation:** \$89M per year assuming:

- ▶ At about 22% reconstruction and 78% resurfacing
- ▶ See appendix for further information

**To increase street satisfaction by 1% beyond what is needed for zero degradation:** \$103M per year assuming:

- ▶ At about 50% reconstruction and 50% resurfacing

## **Other rehabilitation needs:**

- ▶ Alley Reconstruction
- ▶ 14 quiet zones
- ▶ Traffic intersection capacity/safety improvement
- ▶ Rehabilitation of bridges

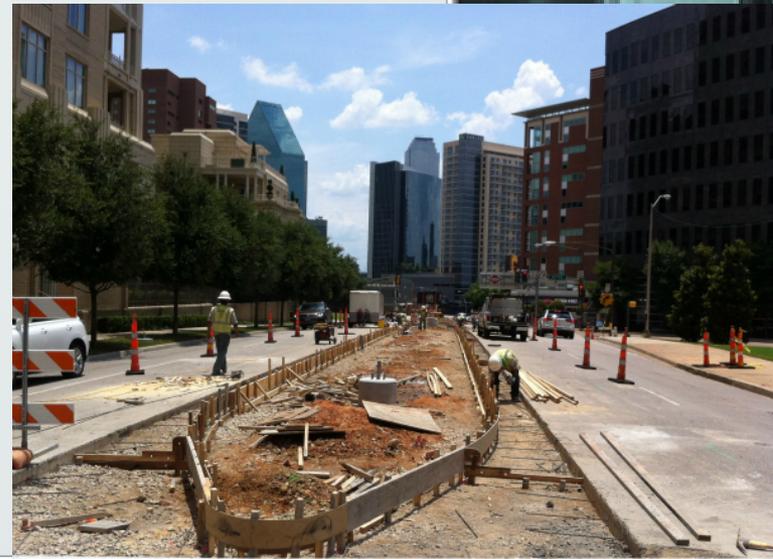


# Streets and Transportation

40

New: \$1.88B

- ▶ 10 current Alley, Sidewalk, Street, petitions estimated at \$16 M
- ▶ 100,000 LF of sidewalks and barrier free ramps where none exist today
- ▶ Warranted traffic signals (\$4m/year)
- ▶ Target Neighborhoods
- ▶ Bike Share program (\$4M)



# Flood Protection & Storm Drainage

41



System Element	New Infrastructure**		Repair/Replacement	
	# Projects	Cost (\$M)	# Projects	Cost (\$M)
<b>Erosion Control:</b>	110	\$ 38.49	2	\$ 0.8
<b>Flood Control:</b>				
Bridges/Culverts	17	\$ 136.44	83	\$ 99.84
Channels	4	\$ 30.68	12	\$ 40.61
Levees	5	\$ 283.22	2	\$ 40.00
Pump Stations*	3	\$ 191.00	3	\$ 9.00
Flood Studies	4	\$ .70		-
Repetitive Loss Purchases		-	49	\$ 13.88
Other Improvements	9	\$ 169.00	3	\$ 4.15
<b>Storm Drainage:</b>	128	\$ 480.58	38	\$ 74.96
<b>TOTALS:</b>	<b>280</b>	<b>\$ 1,330.11</b>	<b>192</b>	<b>\$ 283.21</b>

\* New: Trinity-Portland, Charlie, Hampton-Oak lawn; Upgrade: Delta, Charlie, Hampton-Oak lawn

\*\* New Infrastructure typically reduces O&M Costs because flood damages are reduced

# Park and Recreation

42



Item	Description	New	Rehabilitation /Major Maintenance	Est. Cost (M)
1	125.1 Miles of new and rehabilitated trails	X	X	\$187
2	Rehabilitate 36 recreation centers		X	\$108.5
3	Build Three new recreation center	X		\$44
4	Implement Aquatics Master Plan	X	X	\$40.5
5	Address 46 playgrounds-27 rehabilitation/19 new	X	X	\$14.6
6	Rehabilitate and construct new downtown parks	X	X	\$62.4
7	Site development of neighborhood and community parks	X		\$187.4
8	Other Projects	X	X	\$1,479.5

# Fair Park

43

- ▶ Major maintenance and rehabilitation
  - \$241.5M
- ▶ Community parks with underground parking
  - \$68.9M or
  - \$21.9M for community parks on grade with no parking
- ▶ Long term enhancements - \$124.7M
  - Coliseum – Phase 2
  - Cotton Bowl Improvements
- ▶ Proposed Fair Park Agreement references
  - ▶ \$75M with an additional \$25 M on the street/drainage propositions
  - \$50M of the bond program follows the 2017 Bond Program. See appendix for more info.



# Library Facilities

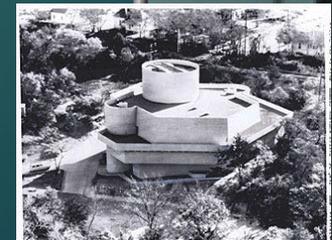
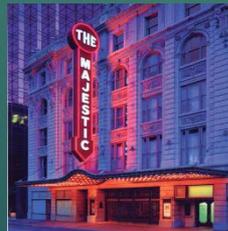
Major Maintenance	PENDING	Awaiting updates from FCA
Renovation/ Replacement	\$101.76 M	<ul style="list-style-type: none"> <li>• 4 replacement branch libraries -                             <ul style="list-style-type: none"> <li>• North Oak Cliff, Park Forest, Forest Green and Preston Royal</li> </ul> </li> <li>• Renovation of Central Library 6<sup>th</sup> floor and administration</li> <li>• Renovation and expansion of eight branches</li> <li>• Installation of automated handling system at Central Library and 26 branches</li> </ul>
New	\$9.11 M	<ul style="list-style-type: none"> <li>• 1 new location - Vickery Meadow Branch Library</li> </ul>



# Cultural Facilities

45

Major Maintenance	PENDING	Awaiting updates from FCA
Renovation/ Replacement	\$46.9 M	<ul style="list-style-type: none"><li>• Arts District portals and lighting upgrades</li><li>• Latino Cultural Center - Phase II design and construction</li><li>• Renovations to Bath House Cultural Center, Dallas Heritage Village, DMA, Juanita Craft House, Majestic Theater, Meyerson Symphony Center, Sammons Center for the Arts and South Dallas Cultural Center</li></ul>
New	\$37.41 M	Asian American Cultural Center site acquisition, design and construction



# Court Facilities

Major Maintenance	PENDING	Awaiting updates from FCA
Renovation/ Replacement	\$92.1 M	<ul style="list-style-type: none"><li>• Site acquisition, design and construction of 110,000 SF replacement Municipal Court</li><li>• Site acquisition, design and construction of 40,000 SF replacement Detention Center</li></ul>
New	None	



Figure U. Fourth Floor: Men's Restroom 422, looking north.



# Economic Development & Housing

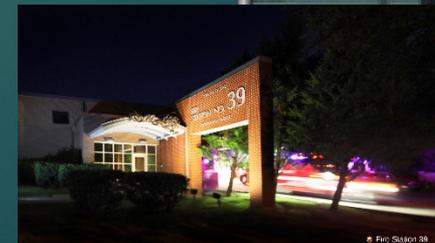
47

New	\$15 M	<b>Economic Development</b> <ul style="list-style-type: none"><li>• Allocated to projects that promote<ul style="list-style-type: none"><li>• Economic development and redevelopment projects in commercial corridors and districts within southern Dallas that revitalize and promote the adaptive reuse of underutilized and obsolete commercial properties/facilities</li><li>• Transit oriented development citywide</li></ul></li></ul>
New	\$30 M	<b>Housing</b> <ul style="list-style-type: none"><li>• Allocated to provide housing choices throughout Dallas and focus on<ul style="list-style-type: none"><li>• Mixed income housing development</li><li>• Transit Oriented developments</li><li>• Permanent Housing Support</li><li>• Revitalization of Neighborhood</li></ul></li></ul>



# Fire Facilities

Major Maintenance	PENDING	Awaiting updates from FCA
Renovation/ Replacement	\$171.18 M	<ul style="list-style-type: none"> <li>• Site acquisition, design and construction for 19 replacement stations</li> <li>• Dolphin Rd. campus - Expansion of Training Academy classrooms, expansion of Quartermaster Bldg. and renovation of existing Burn Bldg.</li> </ul>
New	\$55.36 M	<ul style="list-style-type: none"> <li>• Site acquisition, design and construction for 3 new stations</li> <li>• Dolphin Rd. campus - Design and construction of new Burn Bldg., new Driver Training course and new 60,000 SF Admin. offices</li> </ul>



# Police Facilities

49

Major Maintenance	20 M	Added Security at Police Headquarters
Renovation/ Replacement	\$134.41 M	<ul style="list-style-type: none"><li>• Replacement facilities for SW and Central Patrol, and replacement of Property Room</li><li>• Expansion of NE and N. Central Patrol facilities for Community Rooms</li><li>• Security upgrades at various facilities</li><li>• Upgrade of Crime Lab for DNA evidence processing</li></ul>
New	\$144.4 M	<ul style="list-style-type: none"><li>• Design and construction of new Police Academy</li><li>• Design and construction of new Cypress Waters station</li></ul>



# Other City/Service Center Facilities

Major Maintenance	PENDING	Awaiting updates from FCA
Renovation/ Replacement	\$128 M	<ul style="list-style-type: none"> <li>• Code Compliance – replacement of 4 District offices and replacement of 1 maintenance facility, renovation and expansion of existing Animal Services facility and renovation of Consumer Health offices</li> <li>• EBS – SE Fleet Service Center Replacement Phase II</li> <li>• Sanitation – renovation of Fair Oaks and Bachman Transfer Stations and replacement of 1 Service Center</li> <li>• Street Services – - replacement of 2 Service Centers and expansion of 2 Service Centers</li> <li>• Trinity Watershed Mgmt. – Flood Control Operations Center</li> </ul>
New	\$ 32.89 M	<ul style="list-style-type: none"> <li>• Code Compliance – new SE Animal Services impound facility</li> <li>• Sanitation – 2 Neighborhood Convenience Centers</li> </ul>



# Educational Outreach

51

- ▶ 2017 Bond Program Website- new informational website
  - ▶ [www.dallasbond.com](http://www.dallasbond.com) was launched on September 2<sup>nd</sup>
- ▶ Two Rounds of Public Meetings
  - ▶ Oct. 2016 & Jan. 2017
- ▶ Survey
  - ▶ Online survey
- ▶ Social Media
  - ▶ Twitter
  - ▶ Facebook
- ▶ Citizen Poll
  - ▶ Trust for Public Land



# 2017 Bond Program Website

- ▶ A new informational website on the Bond Program process [www.dallasbond.com](http://www.dallasbond.com) was launched on September 2<sup>nd</sup>
- ▶ The website will be updated regularly with the latest bond program information
- ▶ The website will have many features including an interactive version of the City's Needs Inventory, maps showing current street conditions, and information on active construction projects
- ▶ Citizens can register on the site to receive future information



# 2017 Bond Program Website

53



[HOME](#)

[FREQUENTLY ASKED QUESTIONS](#)

[PRESENTATIONS](#)

[MAPS AND VIEWERS](#)

[SOCIAL MEDIA](#)

[SURVEYS](#)

[PRESS RELEASES](#)

[DEFINITIONS](#)

## 2017 Bond Program

Welcome to the **future** of Dallas. A City's quality of life and economic vibrancy can be directly correlated with its ability to ensure that public infrastructure and facilities are sustained and enhanced as a City develops and grows. We are proud of what Dallas has to offer today but must identify, plan, design, and construct projects to provide a continued bright **future** for our city. These projects may include:

- Alleys, Streets and Sidewalks
- Public Safety Facilities (Police and Fire Stations)
- Public Use Facilities (Libraries, Recreation Centers and Cultural Centers)
- Storm Drainage Facilities (Pump Stations)
- Economic Development
- Housing

The development of a Bond Program is intended to be a highly interactive process. Citizens and stakeholders will have the opportunity to participate in Town Hall Meetings, surveys and communication with their council member. This website is an educational and interactive tool for citizens and stakeholders to get information and provide feedback on the proposed 2017 Bond Program.

Dallas voters will go to the polls on May 6, 2017, to decide on the proposed bond program. This website will be updated throughout the process with the latest information.

## Schedule

**Apr 01, 2016-Oct 31, 2017**

Briefings on Bond Program Criteria, Needs Inventory and Policies

**Oct 01, 2017-Oct 21, 2016**

Public Town Hall Meetings-First Round

**Jan 01, 2017-Jan 31, 2017**

Public Town Hall Meetings-Second Round

**Jan 04, 2017-Jan 04, 2017**

Updated Bond Program with Propositions and Funding Amounts

## CONTACT INFO

**Dale Long**

Oak Cliff Municipal Center  
320 E Jefferson Blvd, Room 307  
Dallas, Texas 75203

Phone: (214)-948-4460

# 2017 Bond Program Website

54



HOME

FREQUENTLY ASKED  
QUESTIONS

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## Maps and Viewers

### [City of Dallas Needs Inventory Map](#)

This viewer can be used to identify and understand potential projects that may be added to the 2017 Bond Program based on technical criteria.

### [Pavement Condition Viewer](#)

This viewer can be used to show Dallas Pavement Conditions based on assessments performed every two years for Dallas streets and alleys

### [City of Dallas Existing Projects Viewer](#)

This viewer can be used to show existing capital projects being performed by Trinity Watershed Management, Parks and Recreation, Mobility and Street Services.



# 2017 Bond Program Website



City of Dallas

[Mayor](#) | [City Council](#) | [City Manager](#) | [Departments](#) | [Document Center](#)
[Public Works](#) | [Maps](#)

## Needs Inventory

The Needs Inventory is the list of the City's needs based on maintenance records, master plans, citizen input and Council recommendations. The Needs Inventory includes estimated costs for each project along with whether they are considered new, refurbished or rehabilitated construction.

[Map 15,033](#) | [Table 15,173](#)
[Filter](#) | [Legend](#) | [Address](#) | [Contact](#)

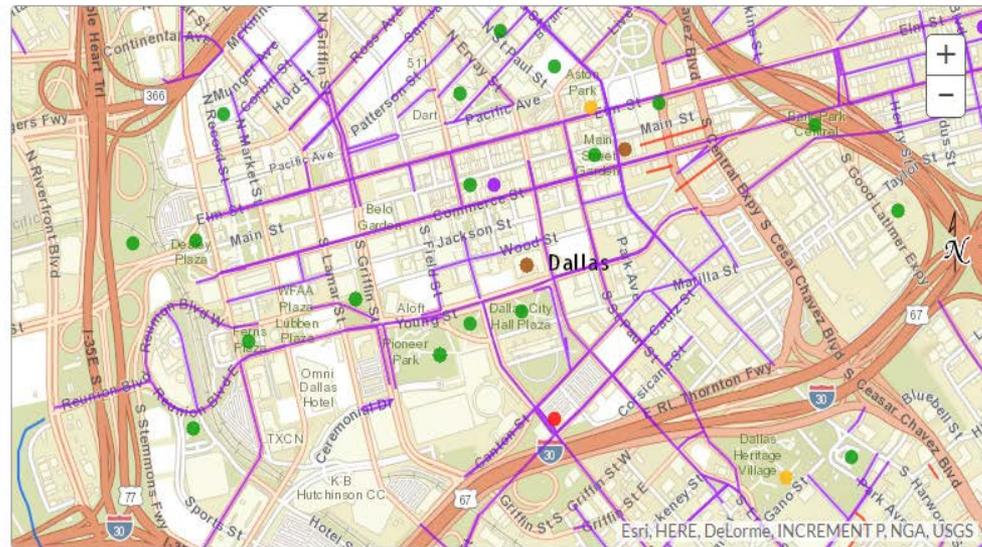
### Legend

#### Needs Inventory - Points

- City Facilities
- Court Facilities
- Cultural Arts Facilities
- Flood Protection and Storm Drain
- Library Facilities
- Park and Recreation Facilities
- Public Safety Facilities
- Street and Transportation

#### Needs Inventory - Lines

- Flood Protection and Storm Drain
- Park and Recreation Facilities



**Disclaimer:** This product is for informational purposes and may not have been prepared for or be suitable for legal, engineering, or surveying purposes. It does not represent an on-the-ground survey and represents only the approximate relative location of property boundaries. This disclaimer is required per Texas Government Code § 2051.102.

# 2017 Bond Program Website

## Needs Inventory

The Needs Inventory is the list of the City's needs based on maintenance records, master plans, citizen input and Council recommendations. The Needs Inventory includes estimated costs for each project along with whether they are considered new, refurbished or rehabilitated construction.

Map 15,033
Table 15,173

Filter
Legend
Address
Contact

**Legend**

Needs Inventory - Points

- City Facilities
- Court Facilities
- Cultural Arts Facilities
- Flood Protection and Storm Drainage
- Library Facilities
- Park and Recreation Facilities
- Public Safety Facilities
- Street and Transportation

Needs Inventory - Lines

- Flood Protection and Storm Drainage
- Park and Recreation Facilities

**Needs Inventory**

**400 S AKARD ST**  
PB059467

Description:	WOOD ST TO YOUNG ST
Program:	Street and Transportation
Category:	Street Reconstruction
Department:	PBW
Council:	2
Score <sup>1</sup> :	58
Estimate <sup>2</sup> :	\$218,295

<sup>1</sup> The Needs Inventory Scoring Criteria is available [here](#).

<sup>2</sup> Cost estimate is in current USD dollars.

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# Upcoming Bond Program Schedule

57

Briefing	Department	Council Committee	Date
Drainage Needs Inventory	TWM	TTRP	Sept 26
Parks Needs Inventory	PKR	QOL	Sept 26
Economic Development and Housing Needs Inventory	ECO & HOU	HOU	Oct 3
Streets Needs Inventory	PBW	TTRP	Oct 10
City Buildings	EBS	QOL	Oct 10
Cultural Facilities Needs Inventory	OCA & EBS	ACL	Oct 17
Libraries Needs Inventory	LIB & EBS	ACL	Oct 17
Fire Public Safety Needs Inventory	DFR & EBS	PS	Oct 24
Police Public Safety Needs Inventory	DPD & EBS	PS	Oct 24
<b>Public Meetings-First Round</b>	<b>PBW</b>	<b>Various Town Halls</b>	<b>Oct 3-20, 2016</b>
Summary of Public Input & Decide Bond Program Theme	OFS & PBW	Full Council	Nov 2
Present City Manager's Recommend 2017 Bond Program	PBW	Full Council	Jan 4, 2017
<b>Public Meetings-Second Round</b>	<b>CMO</b>	<b>Various Town Halls</b>	<b>Jan 4-20, 2017</b>
Council Amendments to Bond Program & Finalization	OFS & PBW	Full Council	Feb 1, 2017
Council Calls Election	CMO	Full Council	Feb 8, 2017

# 2017 Bond Program Public Meetings

58

- ▶ First Round – October 3rd – 20th, 2016
  - Receive input from Citizens on what should be included in the Bond Program
- ▶ Second Round – January 4<sup>th</sup> – 20<sup>th</sup>, 2017
  - Present City Manager's Office recommend Bond Program and receive input



# Online Survey Tool/Social Media & Poll

59

## ▶ Online Survey Tool-

- ▶ October 3-21 available at [DallasBond.com](http://DallasBond.com)
- ▶ Provide an alternative method for citizens to give input

## ▶ Communicate through the following tools:

- ▶ Facebook & Twitter - #PictureDallas
- ▶ Govdelivery
- ▶ Flyers distributed to City Facilities
- ▶ Citizens can also register to receive information on Facebook

## ▶ Poll

- ▶ The Trust for Public Land will conduct a poll to gauge the citizens input on what they think should be included in the Bond Program



# Questions & Exercise

CITY COUNCIL BRIEFING  
SEPTEMBER 7, 2016

# Appendix

CITY COUNCIL BRIEFING  
SEPTEMBER 7, 2016

# Pay-as-you-Go

2017 BOND PROGRAM DEVELOPMENT  
FINANCIAL CAPACITY ANALYSIS

# Pay-as-you-Go: Pros

- ▶ Reduces City's long-term debt
- ▶ Eliminates future interest cost  
(applies only to unissued bonds, would not affect current outstanding debt)
- ▶ Eliminates potential for future exposure to rising interest rates
- ▶ Does not require bond ratings
- ▶ Does not require issuance fees or bond counsel review
- ▶ Eventually could do approximately \$200m in projects per year  
(as early as FY29 if no future bond programs)



# Pay-as-you-Go: Cons

- ▶ Pay-as-you-go program will likely require 10-year period to reach level that City awards annually in capital projects (\$100m-\$150m)
- ▶ Time value of money erodes purchasing power under pay-as-you-go
  - ▶ Fighting inflation and continued degradation which results in more complex project
- ▶ Pay-as-you-go increments are subject to rollback tax rate limitations
- ▶ Current residents would pay for improvements enjoyed by future residents without those residents paying their fair share
- ▶ Pay-as-you-go funds could be redirected for other purposes by future City Councils



A photograph of a construction site. In the foreground, there is a large area of concrete with a grid of rebar reinforcement. To the right, there are concrete forms and bags of cement. In the background, there are parked cars and a building. A blue rectangular box is overlaid on the top right corner of the image.

# Financial Management Performance Criteria Potential Revisions

2017 BOND PROGRAM DEVELOPMENT  
FINANCIAL CAPACITY ANALYSIS

# Potential FMPC Revision related to Debt Issuance

66

- ▶ FMPC Criteria #17 could be revised to reflect a debt limit based on taxable values rather than market value
- ▶ FMPC Criteria #17 could be revised and change threshold limit from 4% of market value of property to a lesser amount such as 2% of taxable value
  - ▶ Or phase reduction to a lesser amount over time
- ▶ Additional criteria could be added to establish policy to reduce percent of tax rate allocated to debt service from current 28.5%





# General Fund Financial Forecast

2017 BOND PROGRAM DEVELOPMENT  
FINANCIAL CAPACITY ANALYSIS

# General Fund 3-Year Financial Forecast

68

- ▶ General Fund forecast and tax rate is also a consideration in developing parameters for 2017 bond program
- ▶ Shifting tax rate from Debt Service to General Fund would help cover forecast shortfalls but would limit amount of debt capacity for 2017 bond program
  - ▶ Each 1¢ of tax rate equals about \$10.8m
  - ▶ Subject to rollback rate limitation

	FY 2016-17 Proposed	FY 2017-18 Forecast	FY 2018-19 Forecast	FY 2019-20 Forecast
General Fund Revenue	\$1,228.0m	\$1,253.6m	\$1,286.3m	\$1,324.4m
General Fund Expense	\$1,228.0m	\$1,345.4m	\$1,394.0m	\$1,435.2m
<b>Variance/Gap</b>	<b>\$0</b>	<b>(\$91.8m)</b>	<b>(\$107.7m)</b>	<b>(\$110.8m)</b>

Note: Forecasts are very preliminary and will change.



# General Fund Financial Forecast – FY18 Detail

Line-Item Change Year-over-Year	Revenues	Expenses
<b>FY 2016-17 Proposed General Fund</b>	<b>1,228,000,000</b>	<b>1,228,000,000</b>
Property tax increase	24,436,103	
Sales tax growth increase	9,350,032	
All other revenue increase	658,136	
Eliminate non-recurring revenue (Atmos & AAC)	(8,800,000)	
Full-year fund 200 additional police officers		16,300,000
Full-year fund 50 public safety officers (civilians)		800,000
Full-year fund police and fire double-step pay		13,762,807
Partial-year fund police and fire single-step pay		6,458,001
Full-year fund civilian merits - effective 11/9/16		500,000
3% civilian merit increase effective 10/1/17		6,360,814
Full-year fund Forestry Division		500,000
Full-year fund HireDallas positions		200,000
Full-year fund + increment for Fair Park		6,175,000
Employee/retiree health benefit costs		3,633,902
Risk & Liability funds transfer		7,520,609
Increase cost due to less 911-fund reimbursement		1,800,000
Increase cost due to less FEMA reimbursements		1,400,000
EBS/CIS internal service charges		2,340,385
Master Lease debt service increment		1,695,196
TIF District expense increment		5,485,340
Inflation adjustments for utilities, fuel, etc.		4,850,464
Capital project O&M expense		2,775,054
Street and Alley		34,864,089
<b>Total Projected FY 2017- 18 General Fund</b>	<b>1,253,644,271</b>	<b>1,345,421,662</b>
Variance between projected revenue & expense		(91,777,391)

Note: Forecasts are very preliminary and will change.





# Comparative Analysis

2017 BOND PROGRAM DEVELOPMENT  
FINANCIAL CAPACITY ANALYSIS

# Current Outstanding Debt Comparative Data

71

## Comparative City Data - GO Debt Per Capita (9/30/16)

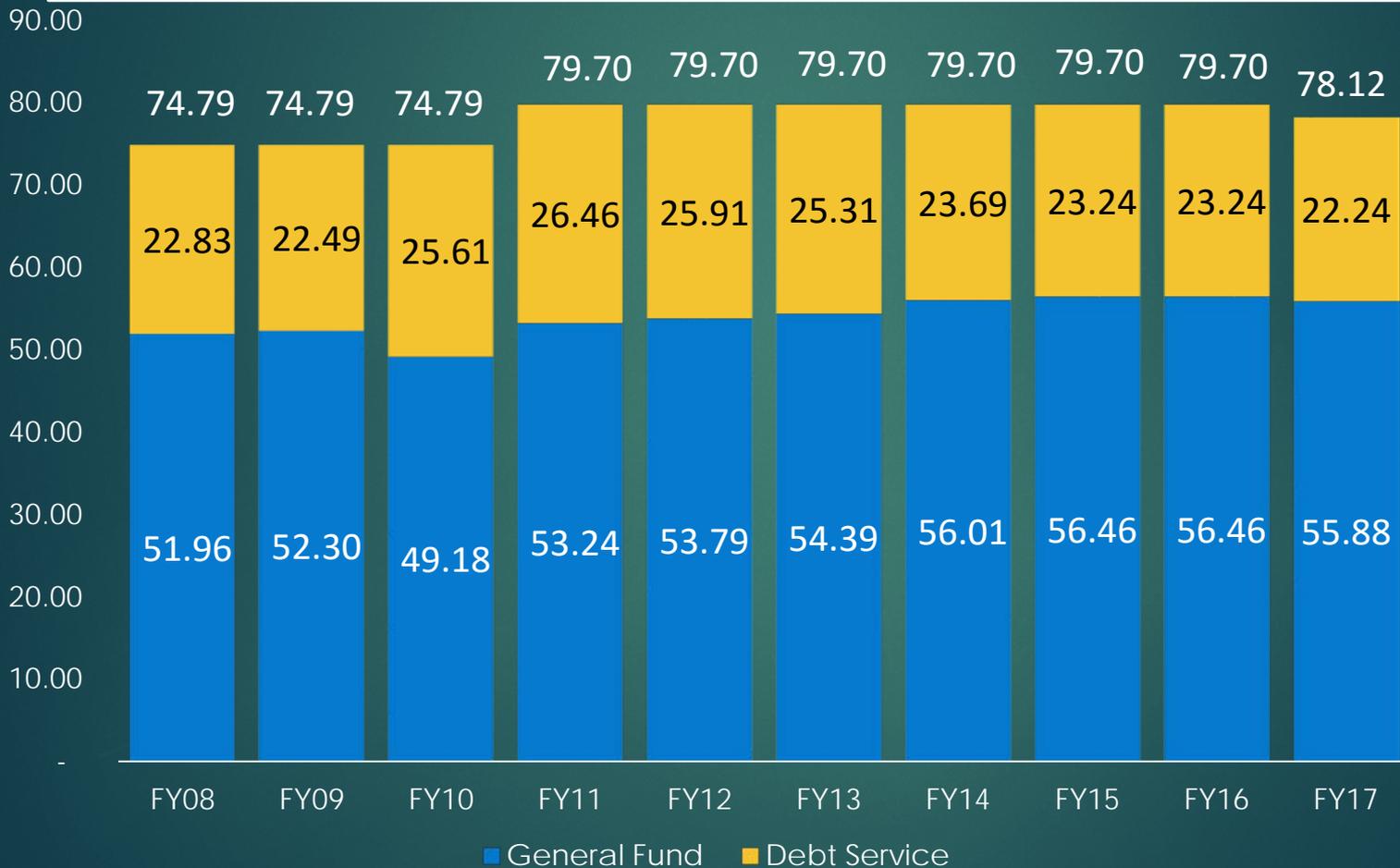
City	GO Debt Outstanding	Population (US Census Est)	Debt Per Capita
<b>Comparative Set</b>			
Dallas, TX	\$1.785B	1,281,031	\$1,393
Austin, TX	\$1.359B	926,426	\$1,467
Fort Worth, TX	\$0.644B	812,553	\$792
Houston, TX	\$2.944B	2,240,796	\$1,314
San Antonio, TX	\$1.624B	1,436,723	\$1,130
<b>Other Agencies</b>			
Dallas Water Utilities	\$2.158B <sup>A</sup>	N/A	N/A
Dallas ISD	\$2.356B	N/A	N/A
DFW Airport	\$6.200B <sup>A</sup>	N/A	N/A

A-Enterprise revenue bond debt; not tax supported



# Property Tax Rate Historical ¢/\$100 value

72

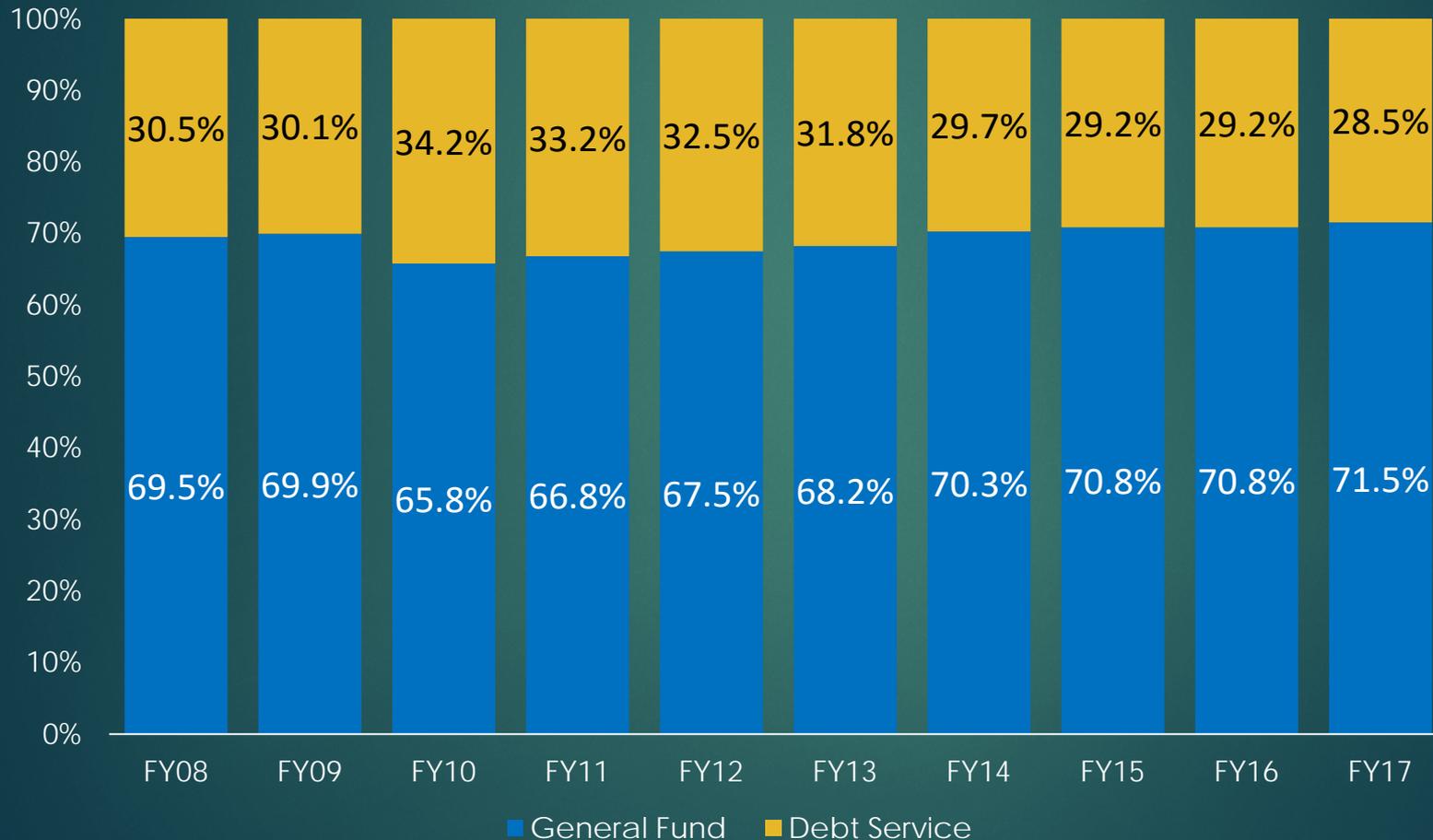


Note: Tax rate has increased or stayed the same since FY99 except for FY07 when there was a 1.25¢ decrease.



# Property Tax Rate Historical % Allocation

73



Note: Percent of tax rate allocated to debt service has steadily decreased since FY10.



# Impact of Funding on Street Satisfactory Condition

2017 BOND PROGRAM DEVELOPMENT  
FINANCIAL CAPACITY ANALYSIS

# Impact of Funding On Street Satisfactory Condition

To maintain street degradation at zero, the various scenarios for the 17BP must include the following amounts

Scenarios	Street Proposition Amount	Amount Available on the Bond Program for all other work (such as alleys, bridges, libraries, parks, etc.)
Scenario A \$800M Conventional	\$384M	\$416M
Scenario B \$800M Spread out	\$384 of the first \$500M BP and the Entire \$300M of the 2nd BP	\$116M
Scenario C \$675M Capped Tax Rate	\$482M	\$193M



## Impact of Funding On Street Satisfactory Condition – Contd.

- ▶ To move to pay-as-you-go after the 17BP, the entire 17BP must be for improving street conditions (not alley, sidewalks, bridges, street landscaping, etc.)
- ▶ If there is **NO** 17BP, then in FY 25 there is finally enough cash to pay for maintaining zero degradation each year
- ▶ But the street condition will have deteriorated by over 5%





# Fair Park Information

2017 BOND PROGRAM DEVELOPMENT  
FINANCIAL CAPACITY ANALYSIS

# Fair Park Information

## Year 2017 Bond Package

- \$25M City goes first for Priority #1 projects
- \$25M City for Priority #1 & #2 projects
- \$25M Non-City donors match for new projects, priorities
- \$25M City for Priority #2 projects
- \$25M Non-City donors match for new projects, priorities

Bond funds only used for existing Capex needs

Public works should earmark **\$25M in the street and drainage proposition**

*Subject to city council approval*





# HOW TO USE THE 2017 BOND PROGRAM NEEDS INVENTORY VIEWER

The Following Steps show how to view the Needs Inventory by  
Council District

## Step 1

Go to [www.dallasbond.com](http://www.dallasbond.com)

- Viewable on all major internet browsers

# Step 2-Click “Maps and Viewers”



2017 Dallas Bond Program

HOME
FREQUENTLY ASKED QUESTIONS
PRESENTATIONS
<b>MAPS AND VIEWERS</b>
SOCIAL MEDIA
SURVEYS
PRESS RELEASES
DEFINITIONS

## 2017 Bond Program

Welcome to the **future** of Dallas. A City's quality of life and economic vibrancy can be directly correlated with its ability to ensure that public infrastructure and facilities are sustained and enhanced as a City develops and grows. We are proud of what Dallas has to offer today but **must** identify, plan, design, and construct projects to provide a continued bright **future** for our city. These projects may include:

- Alleys, Streets and Sidewalks
- Public Safety Facilities (Police and Fire Stations)
- Public Use Facilities (Libraries, Recreation Centers and Cultural Centers)
- Storm Drainage Facilities (Pump Stations)
- Economic Development
- Housing

## Schedule

[Apr 01, 2016-Oct 31, 2017](#)

Briefings on Bond Program Criteria, Needs Inventory and Policies

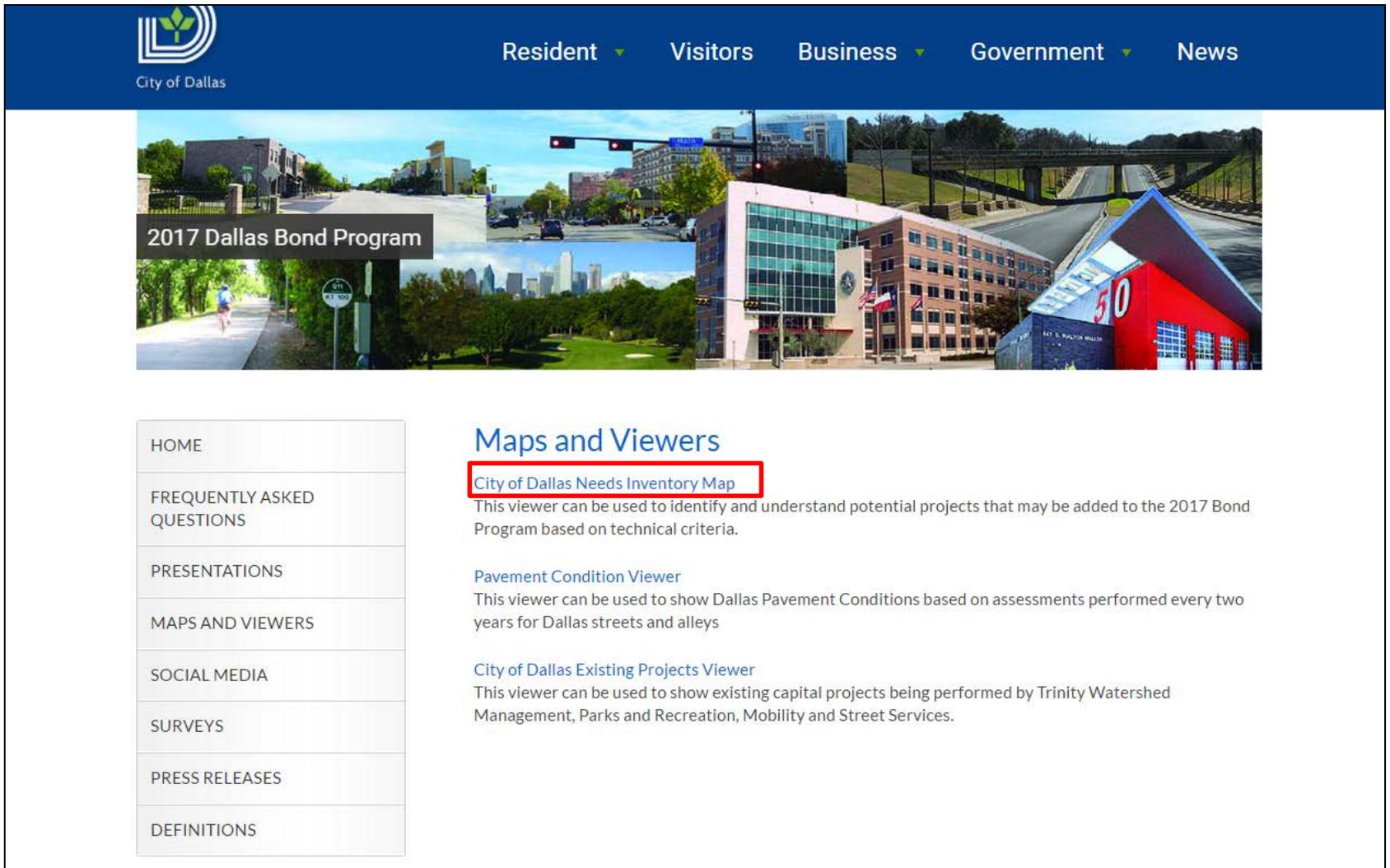
[Oct 01, 2017-Oct 21, 2016](#)

Public Town Hall Meetings-First Round

[Jan 01, 2017-Jan 31, 2017](#)

Public Town Hall Meetings-Second

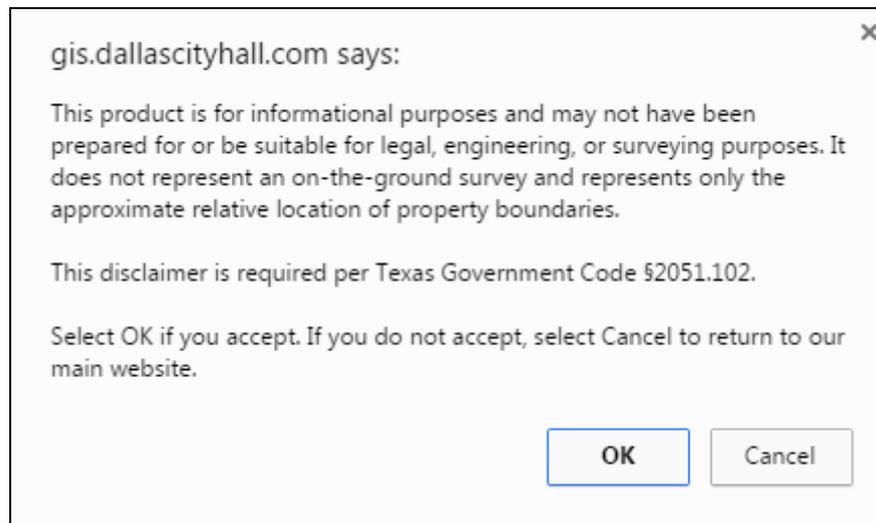
# Step 3-Click “City of Dallas Needs Inventory”



The screenshot shows the City of Dallas website. At the top is a dark blue navigation bar with the City of Dallas logo on the left and menu items: Resident, Visitors, Business, Government, and News. Below the navigation bar is a large banner image with the text "2017 Dallas Bond Program" overlaid. The banner features various city scenes: a street intersection, a modern glass building, a red fire station with the number 50, and a park path. Below the banner is a left-hand navigation menu with the following items: HOME, FREQUENTLY ASKED QUESTIONS, PRESENTATIONS, MAPS AND VIEWERS, SOCIAL MEDIA, SURVEYS, PRESS RELEASES, and DEFINITIONS. The main content area is titled "Maps and Viewers" and contains three links with descriptions:

- [City of Dallas Needs Inventory Map](#)  
This viewer can be used to identify and understand potential projects that may be added to the 2017 Bond Program based on technical criteria.
- [Pavement Condition Viewer](#)  
This viewer can be used to show Dallas Pavement Conditions based on assessments performed every two years for Dallas streets and alleys.
- [City of Dallas Existing Projects Viewer](#)  
This viewer can be used to show existing capital projects being performed by Trinity Watershed Management, Parks and Recreation, Mobility and Street Services.

## Step 4- Click “Ok” when the Pop up below shows up



# Step 5 – Select Filter Button To Search by a particular Council

## District

### Needs Inventory

The Needs Inventory is the list of the City's needs based on maintenance records, master plans, citizen input and Council recommendations. The Needs Inventory includes estimated costs for each project along with whether they are considered new, refurbished or rehabilitated construction.

Map 15,031 Table 15,170

Filter Legend Address Contact Download Help

**Filter Projects**

Legend

- Needs Inventory - Points
  - City Facilities
  - Court Facilities
  - Cultural Arts Facilities
  - Flood Protection and Storm Drainage
  - Library Facilities
  - Park and Recreation Facilities
  - Public Safety Facilities
  - Street and Transportation
- Needs Inventory - Lines
  - Flood Protection and Storm Drainage
  - Park and Recreation Facilities
  - Street and Transportation - Alley
  - Street and Transportation - Other
- Council District Border

# Step 6 - Select Council District From Drop Down Menu

City of Dallas

## Needs Inventory

The Needs Inventory is the...  
Inventory includes estimate...

Map 15,031 Table

Download Help

Needs Inventory

- City Facilities
- Court Facilities
- Cultural Arts Fa
- Flood Protection
- Library Facilities
- Park and Recre
- Public Safety Fa
- Street and Tran

Needs Inventory - Lir

Flood Protection and Storm Drainage

**Filter**

Program  
All Programs

Project Type  
All Project Types

Category  
All Categories

**Select Council District**

Council  
All Districts

Apply Reset

Close

**Hit Button to Run Filter**

**Running this filter will only show on the map the applicable projects related to the filter**

# Step 7 – Close Filter Box

City of Dallas

## Needs Inventory

The Needs Inventory is the...  
Inventory includes estimate...

Map 15,031 Table

Needs Inventor

- City Facilities
- Court Facilities
- Cultural Arts Fa
- Flood Protection
- Library Facilities
- Park and Recre
- Public Safety Fa
- Street and Tran

Needs Inventory - Lines

— Flood Protection and Storm Drainage

### Filter

Program  
All Programs

Project Type  
All Project Types

Category  
All Categories

Council  
All Districts

Apply Reset

Close

Recommendations. The Needs  
Construction.

Download Help



Close Filter Box

Running this filter will only show on the map the applicable projects related to the filter

# Step 8 –Viewing Options



City of Dallas

## Needs Inventory

The Needs Inventory is the list of the City's needs based on maintenance records, master plans, citizen input and Council recommendations. The Needs Inventory includes estimated costs for each project along with whether they are considered new, refurbished or rehabilitated construction.

The screenshot displays the Needs Inventory web application interface. At the top, there are two view options: 'Map' with 15,031 items and 'Table' with 15,170 items. The 'Table' option is highlighted with a red box and a red arrow pointing to it, with a text box that says 'Select Table View Option'. Below the view options is a legend panel. The legend has two sections: 'Needs Inventory - Points' and 'Needs Inventory - Lines'. The 'Needs Inventory - Points' section is expanded and contains a list of categories with colored circular markers: Flood Protection and Storm Drainage (blue), Library Facilities (orange), Park and Recreation Facilities (green), Public Safety Facilities (red), and Street and Transportation (purple). This legend panel is also highlighted with a red box and a red arrow, with a text box that says 'Select Map View Option'. To the right of the legend is a map of Dallas, Texas, showing various streets and landmarks. The map is overlaid with purple lines representing the 'Street and Transportation' category from the legend. At the top right of the map area, there are controls for 'Filter', 'Legend', 'Address', and 'Contact'. The map itself shows a grid of streets in Dallas, with purple lines indicating the locations of the 'Street and Transportation' needs inventory items.

**Disclaimer:** This product is for informational purposes and may not have been prepared for or be suitable for legal, engineering, or surveying purposes. It does not represent an on-the-ground survey and represents only the approximate relative location of property boundaries. This disclaimer is required per Texas Government Code § 2051.102.

# Example of Table View Option

## Needs Inventory

The Needs Inventory is the list of the City's needs based on maintenance records, master plans, citizen input and Council. Inventory includes estimated costs. Projects that are considered new, refurbished or rehab

Map **15,031** Table

**Filter Tool**

**Project Name Search**

**Sort Tools Alphabetically**

Filter Contact Download Help

Search:

Project ID ▲	Name	Program	Type	Category	Council	Score	Estimate
DFD060010	Fire Station #31 Replacement - 9365 Garland Rd	Public Safety Facilities	New	Fire Department Facilities	9	0	\$6,270,704
DFD060011	Fire Station #46 Replacement - 331 E Camp Wisdom	Public Safety Facilities	New	Fire Department Facilities			
DFD060012	Fire Station #36 Replacement - 3241 N Hampton	Public Safety Facilities	New	Fire Department Facilities	3	0	\$6,245,836
DFD060013	Fire Station #04 Replacement - 816 S Akard	Public Safety Facilities	New	Fire Department Facilities	2	0	\$8,736,292
DFD060014	Future Fire Station Jim Miller & Loop 12	Public Safety Facilities	New	Fire Department Facilities		0	\$6,213,733

**View Additional Project Information by Clicking A Row**

# Example of Map Viewer Options

## Needs Inventory

The Needs Inventory is the list of...

(A) Project List Application

(C) Find Location by Address

Contact Information

The screenshot shows a web-based map viewer interface. At the top, there are two tabs: 'Map' with 15,031 items and 'Table' with 15,170 items. Below the tabs is a toolbar with buttons for 'Filter', 'Legend', 'Address', 'Contact', 'Download', and 'Help'. The main map area shows a street map of Dallas with various colored markers and lines representing project types. On the left side, there are three legend panels. The top panel, 'Needs Inventory - Points', lists categories like City Facilities, Court Facilities, Cultural Arts Facilities, Flood Protection and Storm Drainage, Library Facilities, Park and Recreation Facilities, Public Safety Facilities, and Street and Transportation. The middle panel, 'Needs Inventory - Lines', lists Flood Protection and Storm Drainage, Park and Recreation Facilities, Street and Transportation - Alley, and Street and Transportation - Other. The bottom panel, 'Council District Border', shows a grey line. Red boxes and arrows highlight specific features: (A) points to the 'Table' tab; (B) points to the 'Filter' button; (C) points to the 'Address' button; (D) points to the 'Needs Inventory - Points' legend; (E) points to a green dot on the map; 'Show or Hide Legend on Left' points to the legend panels; 'Scroll Bar' points to the vertical scrollbar; and 'Legend of Project Types' points to the legend panels.

# Memorandum



CITY OF DALLAS

DATE September 2, 2016

TO Honorable Mayor and Members of the City Council

SUBJECT **Reducing the Epidemic of Poverty and Ending the Opportunity Gap**

Attached is a briefing that will be presented to the Dallas City Council on Wednesday, September 7, 2016. The briefing will be presented by the Mayor's Task Force on Poverty members, Councilman Mark Clayton, City Council Liaison, and Regina Montoya, Chair.

Please let me know if you should need additional information.

A handwritten signature in black ink that reads "Theresa O'Donnell".

Theresa O'Donnell  
Chief Resilience Officer

c: A.C. Gonzalez, City Manager  
Christopher D. Bowers, Interim City Attorney  
Craig D. Kinton, City Auditor  
Rosa A. Rios, City Secretary  
Daniel F. Solis, Administrative Judge  
Ryan S. Evans, First Assistant City Manager  
Eric D. Campbell, Assistant City Manager

Jill A. Jordan, P.E., Assistant City Manager  
Mark McDaniel, Assistant City Manager  
Joey Zapata, Assistant City Manager  
Jeanne Chipperfield, Chief Financial Officer  
Sana Syed, Public Information Officer  
Elsa Cantu, Assistant to the City Manager – Mayor & Council

# Reducing the Epidemic of Poverty and Ending the Opportunity Gap

**Mayor's Task Force on Poverty  
Briefing to the Dallas City Council  
September 7, 2016**

Mark Clayton - City Councilman District 9  
City Council Liaison,  
Mayor's Task Force on Poverty

Regina Montoya  
Chair,  
Mayor's Task Force on Poverty

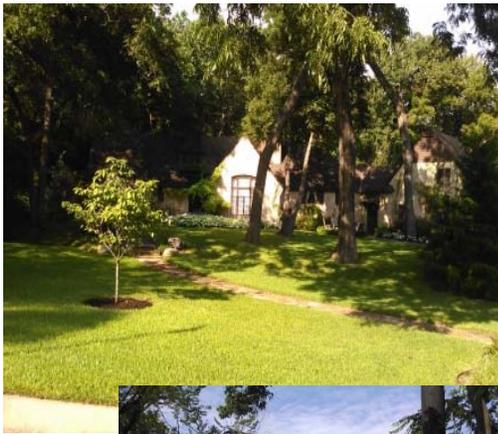




# We Must Recognize the Problem

“The gap between the haves and the have-nots is still too wide. We must close that gap.”

Mayor Mike Rawlings  
New Cities Summit 2014,  
Opening Keynote





# Acknowledgments

The Mayor's Task Force on Poverty would like to thank the following individuals and organizations for their contributions to this report:

**Aberg Center for Literacy**

Shana Harrison  
Executive Director

**Catholic Charities of Dallas**

David Woodyard  
CEO and President

Vanna Slaughter  
Director of Immigration and Legal Services

Jaime Trevino  
Attorney and Program Manager  
Immigration and Legal Services

**ChildCareGroup**

Tori Mannes, President and Chief Executive Officer

**City of Dallas**

Theresa O'Donnell  
Chief Resilience Officer

Luis Tamayo  
Chief Planner, Department of Planning and Urban Design

Kati Beth Wood  
Assistant, Resilience Office

Matthew Bangcaya  
Coordinator, Intergovernmental Services

**The Concilio**

Florencia Velasco Fortner  
Chief Executive Officer



# Acknowledgments

## **Dallas Area Habitat for Humanity**

Bill Hall  
Chief Executive Officer

Cyndy Lutz  
Vice President of Neighborhood Investment

Kristen Schulz  
Director of Public Policy

David Drury  
Director of Research

Jessica MacKinnon  
Research and Geospatial Analyst

## **Dallas Independent School District (DISD)**

Miguel Solis  
Trustee, District 8

## **Dallas Women's Foundation**

Dena L. Jackson, Ph.D.  
Vice President, Grants and Research

## **Early Matters and Commit2Dallas**

Jaime Hanks Meyers  
Director of Early Education

## **Educational First Steps**

John R. Breitfeller  
Executive Director

## **Federal Reserve Bank of Dallas**

Roy C. Lopez  
Community Development

Pia M. Orrenius, Ph.D.  
Vice President and Senior Economist

## **Frazier Revitalization Inc.**

Dorothy Hopkins  
President and CEO

Hank Lawson  
Community Engagement Advisor



# Acknowledgments

## **Literacy Instruction for Texas (LIFT)**

Lisa Hembry  
President/CEO

Amber Sims  
VP of Strategic Partnerships

## **North Texas Alliance to Reduce Teen Pregnancy (NTARuTP)**

Terry Goltz Greenberg  
Executive Director  
Courtney Peters, MPH  
Project Director

## **On the Road Lending**

Michelle Corson  
Founder/CEO

## **United Way of Metropolitan Dallas**

Susan Hoff  
Chief Strategy Impact and Operations Officer

## **University of Texas-Dallas**

Dr. Timothy M. Bray  
Director of the Institute for Urban Policy Research

## **Michael R. Veale**

### **VMLC**

Sarah Papert  
Executive Director

### **WiNGS**

Jennifer M. Ware  
Chief Executive Officer

## **Workforce Solutions Greater Dallas**

Laurie Bouillion Larrea  
President

Richard Perez

Resource Development and Deployment Manager



# Purpose of the briefing

- Present the findings and recommendations of the Mayor's Taskforce on Poverty to the Dallas City Council
  - Review the current and past statistics
  - Understand the geography of poverty
  - Explain the trends and drivers that propel poverty in Dallas
- Recommend solutions that will reduce the epidemic of poverty and end the opportunity gap



# The Opportunity Gap

The Dallas-Fort Worth economy is robust and growing:

- The Dallas-Fort Worth (D-FW) region is a magnet for new companies and new residents. The region ranks among the top three U.S. Metro areas for business expansions, relocations, and employment growth. This positive trend is projected to continue through 2023. (Dallas Regional Chamber)
- Job growth has increased over 15% from 2000 to 2014 (Federal Reserve Bank of Dallas)

**However:**

“Poverty in Dallas has reached Crisis proportions” (Neighborhood Plus briefing Feb 18, 2015)

“In dramatic contrast to the surrounding region’s economic prosperity, the city of Dallas has one of the highest concentrations of poverty in the nation. Many of these residents are unemployed or underemployed, preventing them from benefiting from the region’s economic growth. This opportunity gap is disproportionately affecting African-Americans and Hispanics, who represent a large and growing pool of potential middle-skill workers, just as the region needs to expand its talent pipeline.”

(JP Morgan Chase & Co., New Skills at Work Report, May 2015)



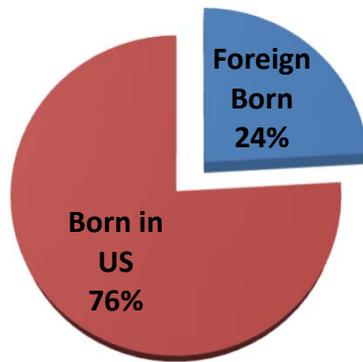
# Dallas Leads the Nation In Inequity

- Dallas has the highest neighborhood inequity of any city in the U.S. larger than 250,000
- Dallas joins Philadelphia and Baltimore as cities with the largest disparity.
- According to the Urban Institute's Rolf Pendall, "Extremely low average wages for poor communities, along with a regional education system that trails other parts of the country, contribute to this problem."

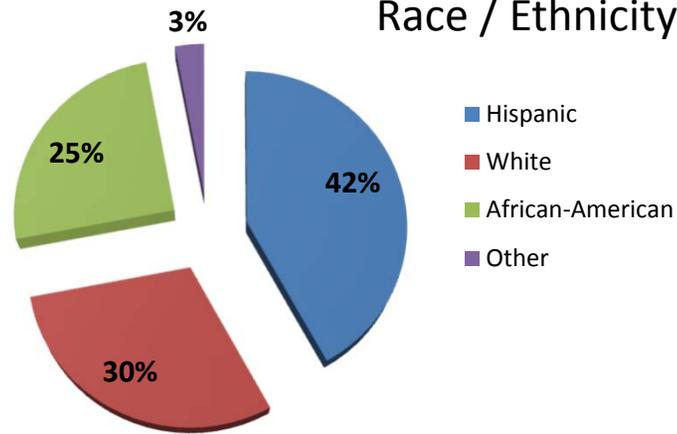


# Dallas Today: A Snap Shot

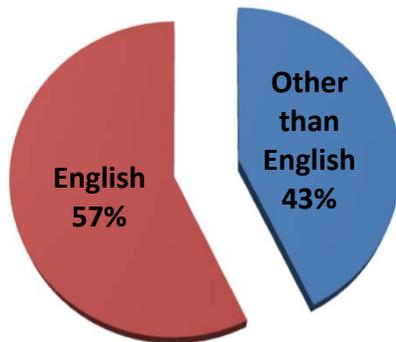
### Country of Birth



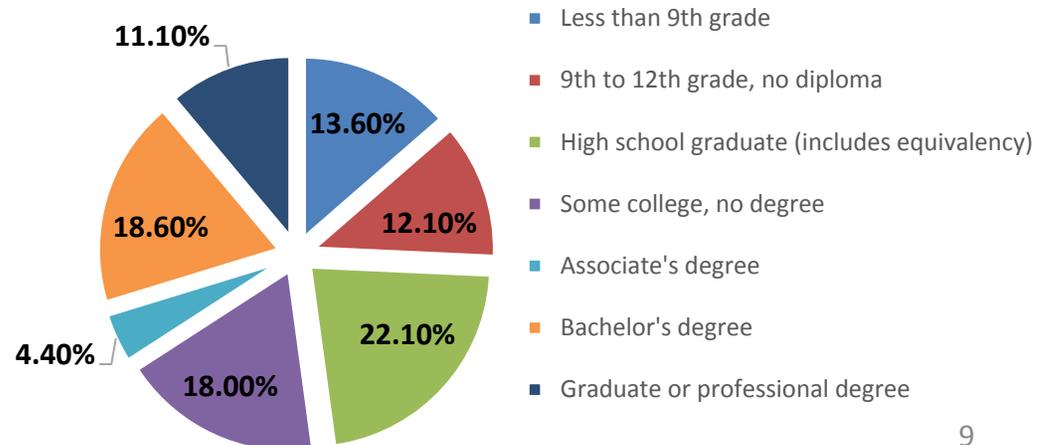
### Race / Ethnicity



### Language Spoken at Home



### Educational Attainment



Source: U.S. Census Bureau, 2010-2014 American Community Survey 5-Year Estimates



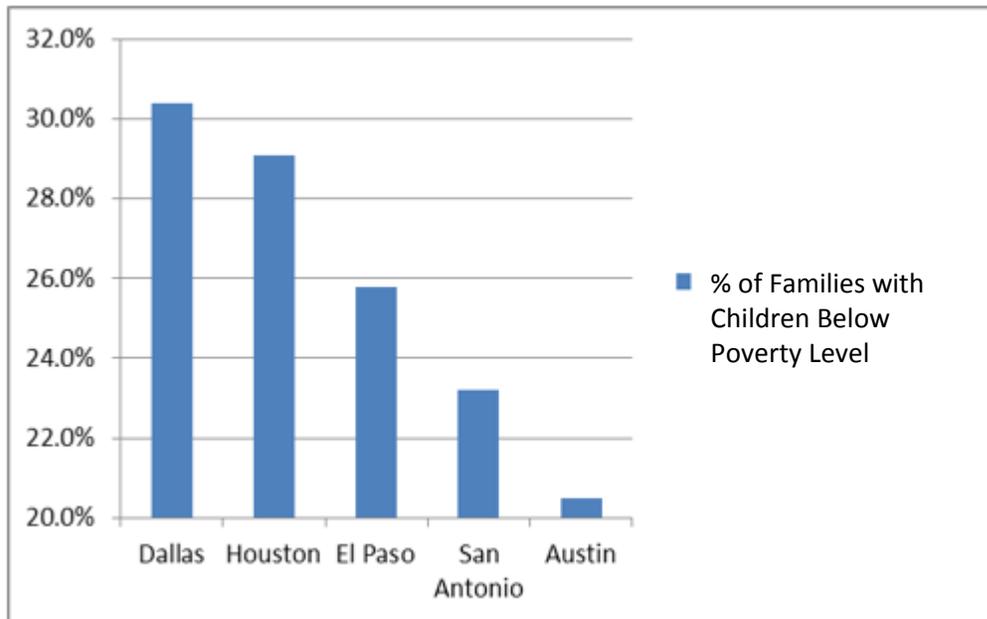
# Dallas Poverty Facts

- Poverty rate in the City of Dallas increased 42% over the past 15 years, while the City's total population only increased by 4.4% during the same time period.
- Almost 1 in 3 Hispanics and African-Americans live below the poverty line
- Almost 153,000 Latinos and more than 94,722 African-Americans live in poverty in Dallas.



# Children are the Face of Poverty

## Too Many Dallas Children live in Poverty



**152,822 families in Dallas are living at or below the poverty level.**

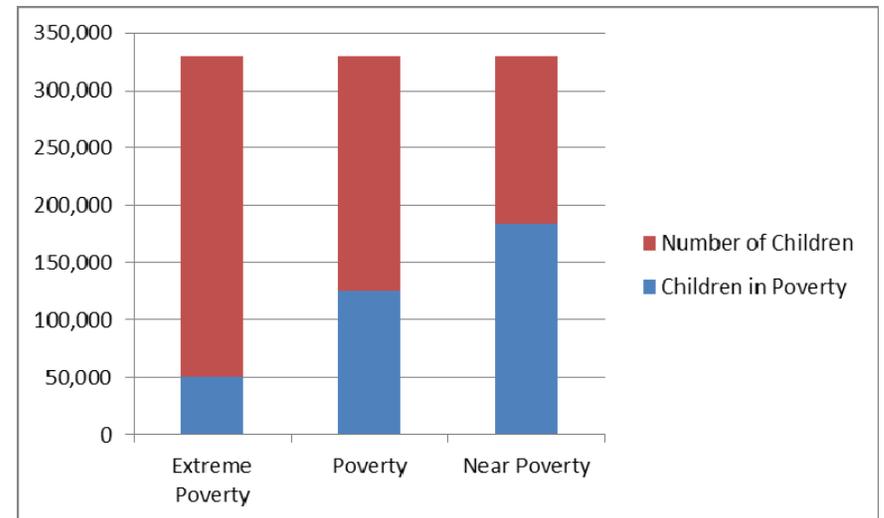


# Children are the Face of Poverty

## Too Many Dallas Children live in Poverty

In calendar year 2014, a family of two adults and two children fell into the following poverty categories based on their annual income:

Threshold Category	Annual Income	Poverty Label
150%	\$36,012	Near Poverty
100%	\$24,008	Poverty
50%	\$12,004	Extreme Poverty



In 2014, 184,000 Dallas children were living below 150% of the poverty level.

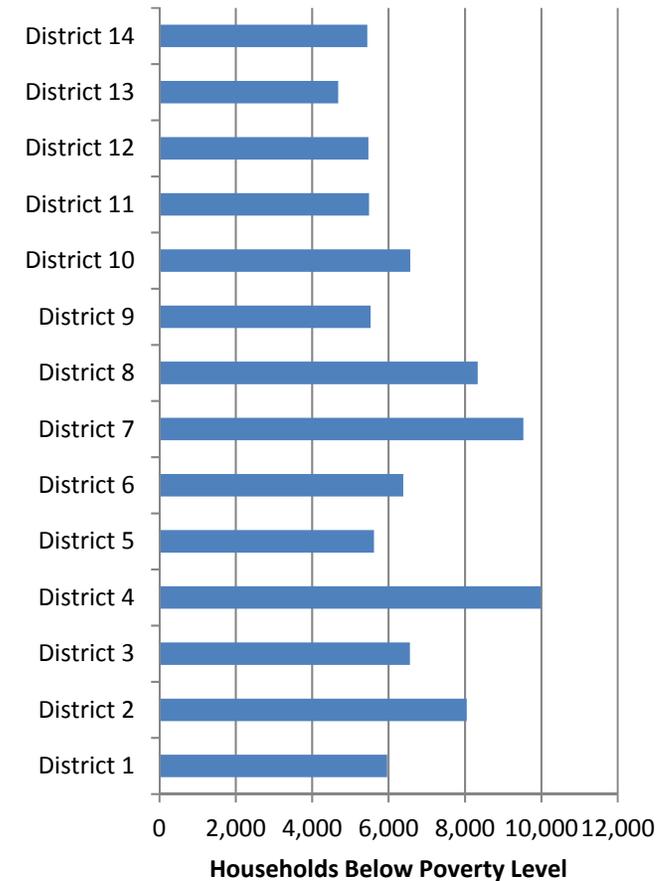
**50,000 children were living in extreme poverty in 2014.**



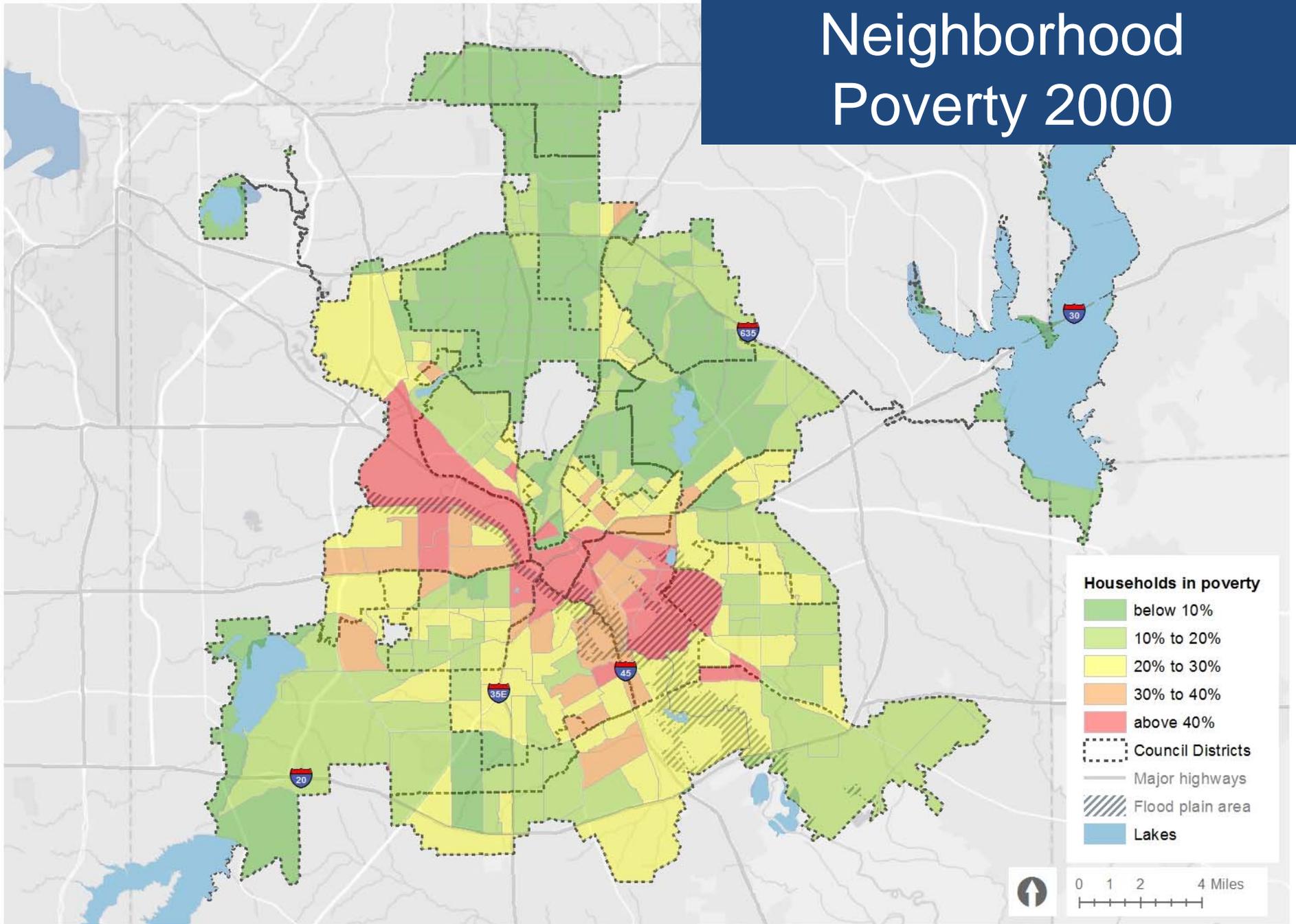
# The Geography of Poverty

## Poverty exists in all Council Districts

	Households in Poverty	Percent in Poverty	Families in Poverty	Single Mothers in Poverty
District 1	5,963	22.7%	3,801	1,517
District 2	8,048	22.3%	3,777	1,872
District 3	6,561	21.5%	4,658	2,721
District 4	9,989	36.2%	6,281	3,550
District 5	5,618	26.0%	4,494	1,801
District 6	6,385	27.0%	4,664	2,196
District 7	9,531	32.6%	5,998	3,587
District 8	8,334	29.4%	5,428	3,553
District 9	5,533	15.4%	3,088	1,559
District 10	6,570	18.2%	3,847	1,787
District 11	5,489	13.5%	3,150	1,794
District 12	5,473	12.1%	2,334	1,286
District 13	4,683	13.1%	2,576	1,082
District 14	5,444	10.7%	1,209	600

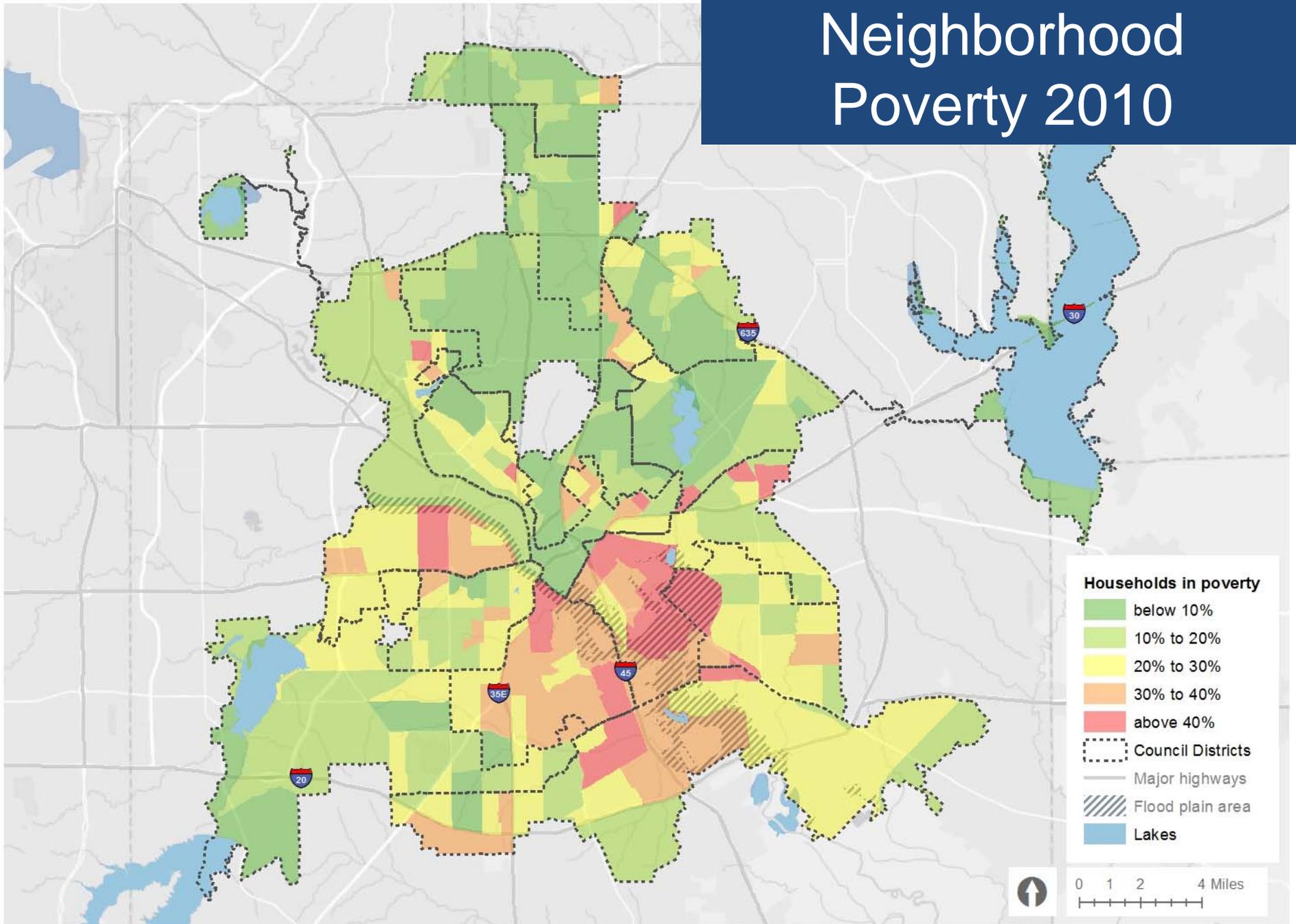


# Neighborhood Poverty 2000

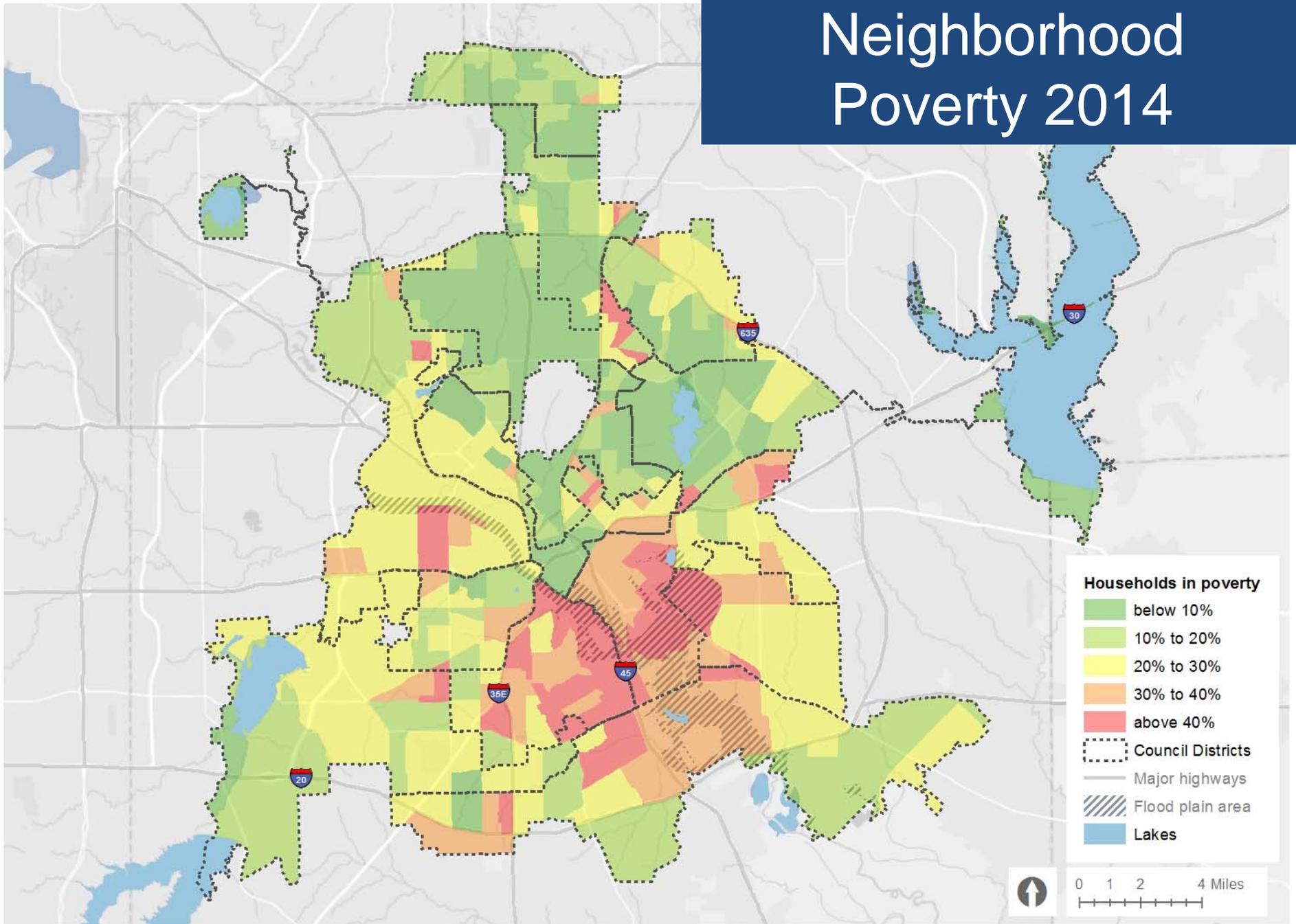


Source: U.S. Census Bureau, Census 1990, 2000, 2010; American Community Survey 2014 5-Year Estimates. Map produced by City of Dallas Department of Planning and Urban Design

# Neighborhood Poverty 2010

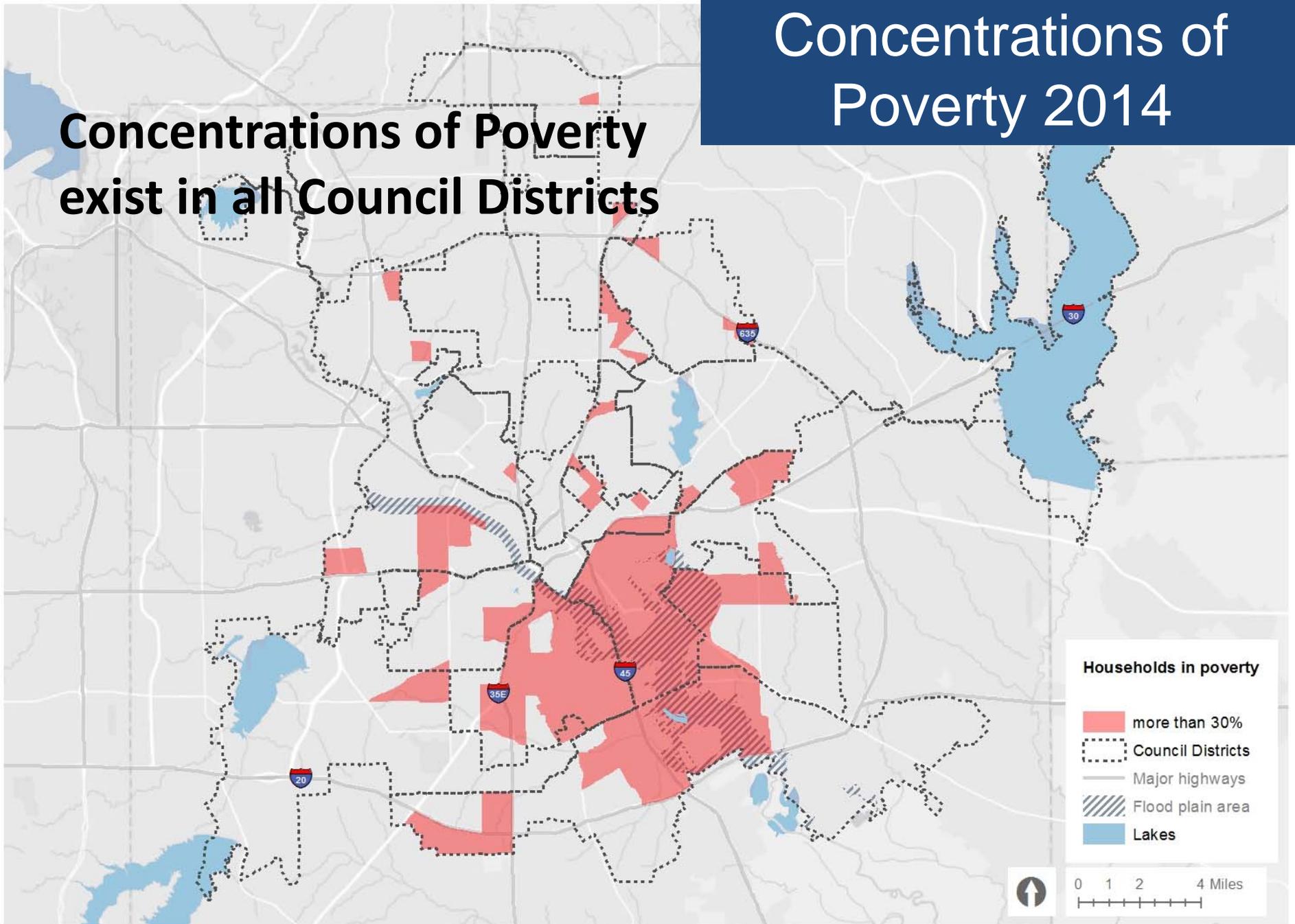


# Neighborhood Poverty 2014



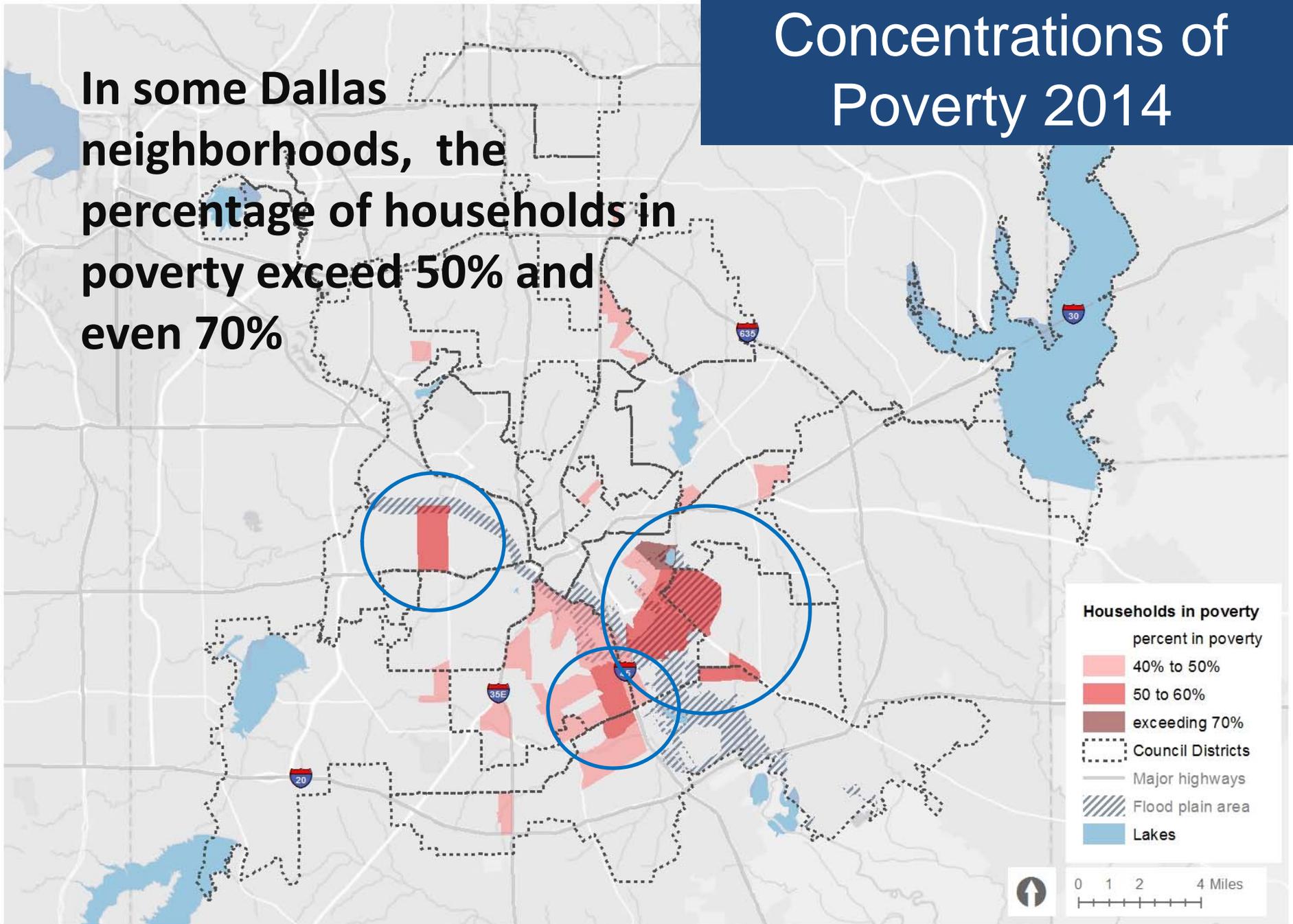
# Concentrations of Poverty 2014

**Concentrations of Poverty exist in all Council Districts**



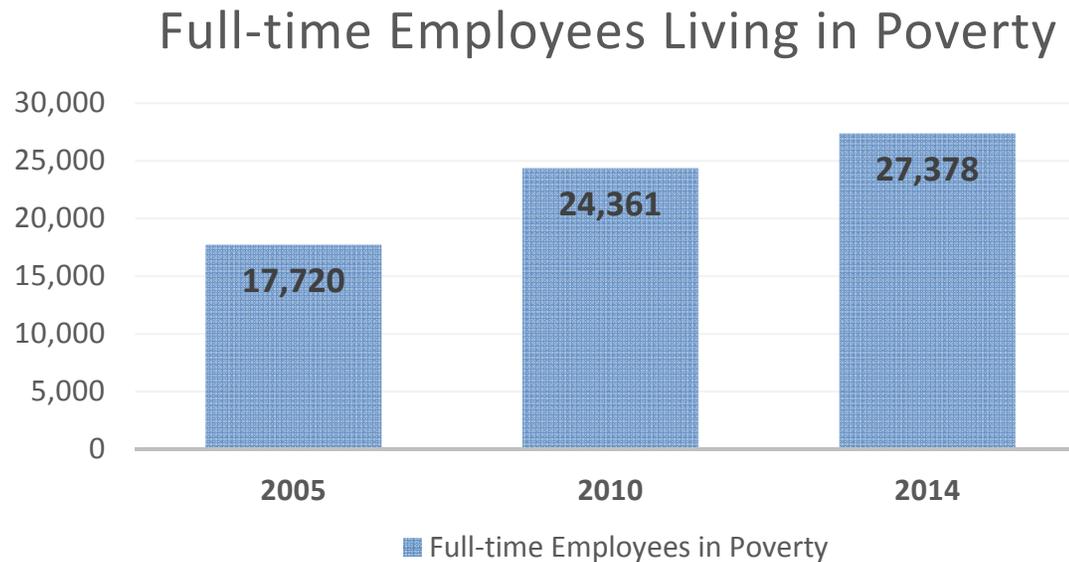
# Concentrations of Poverty 2014

In some Dallas neighborhoods, the percentage of households in poverty exceed 50% and even 70%





## Percentage of employees in poverty



**In 2014, over 27,300 residents were living in poverty despite full-time employment.**



# Drivers of Poverty

- Barriers to finding living wage employment and the decline in median income
  - Low educational attainment rates
  - Limited English proficiency
  - Low literacy rates
  - Undocumented status
- Housing Affordability
  - Low home ownership rates
  - High percentage of low income residents who rent
  - Quality of units available in the rental market is poor
- Transportation access and costs



# Drivers of Poverty

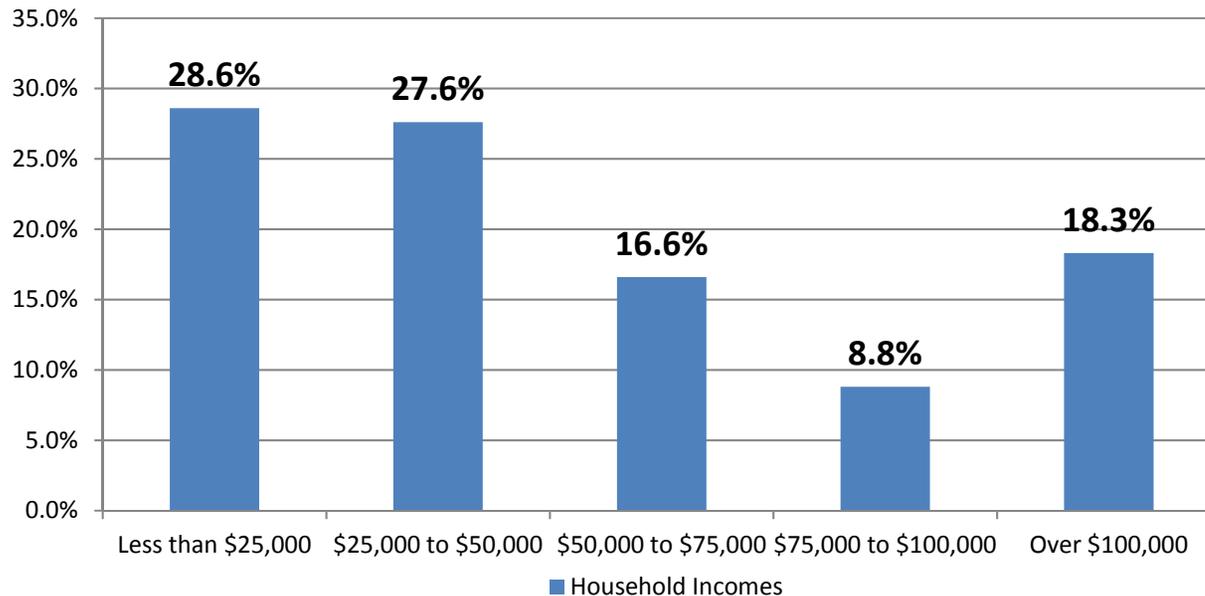
- Family structure
  - Generational poverty
  - High percentage of households with children living in poverty
  - High percentage of Single Female Head of Household
  - High percentage of Teen-age pregnancy
- Physical and environmental conditions found in neighborhoods with high concentrations of poverty
  - Crime rates, violence, and dangerous conditions
  - Lack of adequate infrastructure
  - Food deserts and the lack of retail and commercial services
  - Blighted lots and abandoned structures



## Dallas Incomes

### Dallas Household Incomes

Total Households	Less Than 25,000	25,000 to 50,000	50,000 to 75,000	75,000 to 100,000	Over 100,000
467,501	131,835	128,095	78,540	42,076	86,955

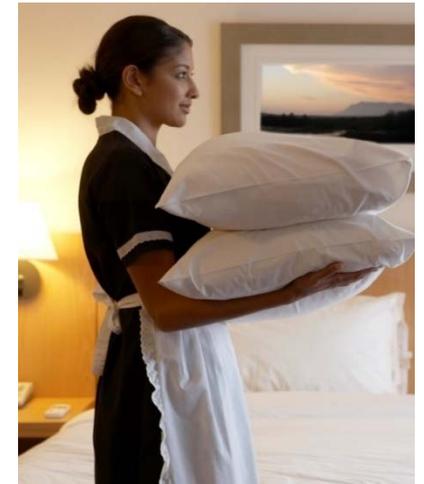
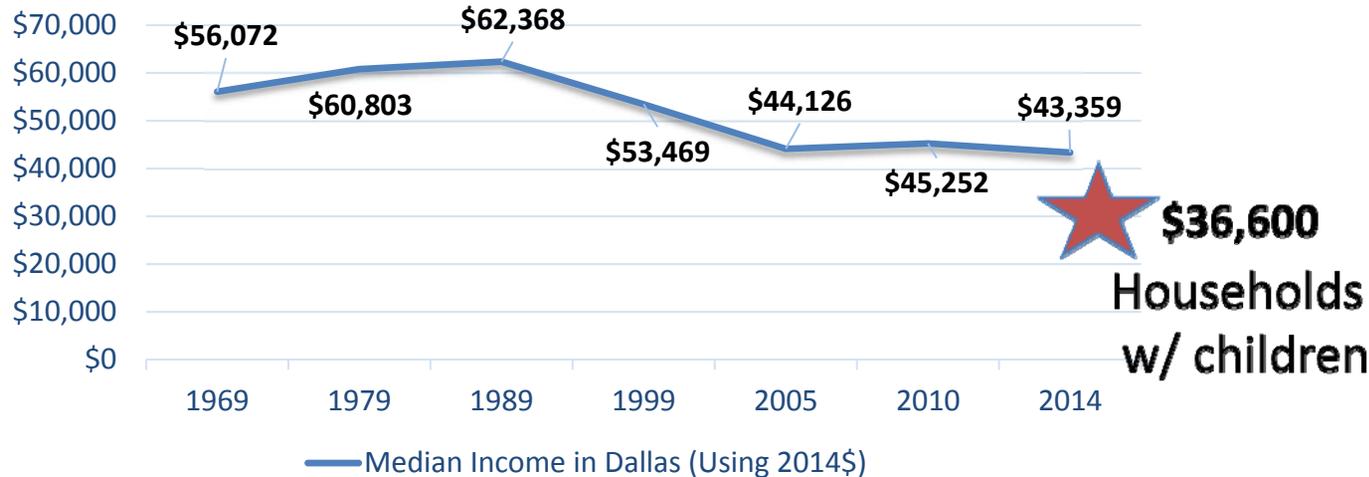


**Over half of Dallas households make less than \$50,000 per year.**



## Median Income is Declining

### Median Income in Dallas (Using 2014 \$)



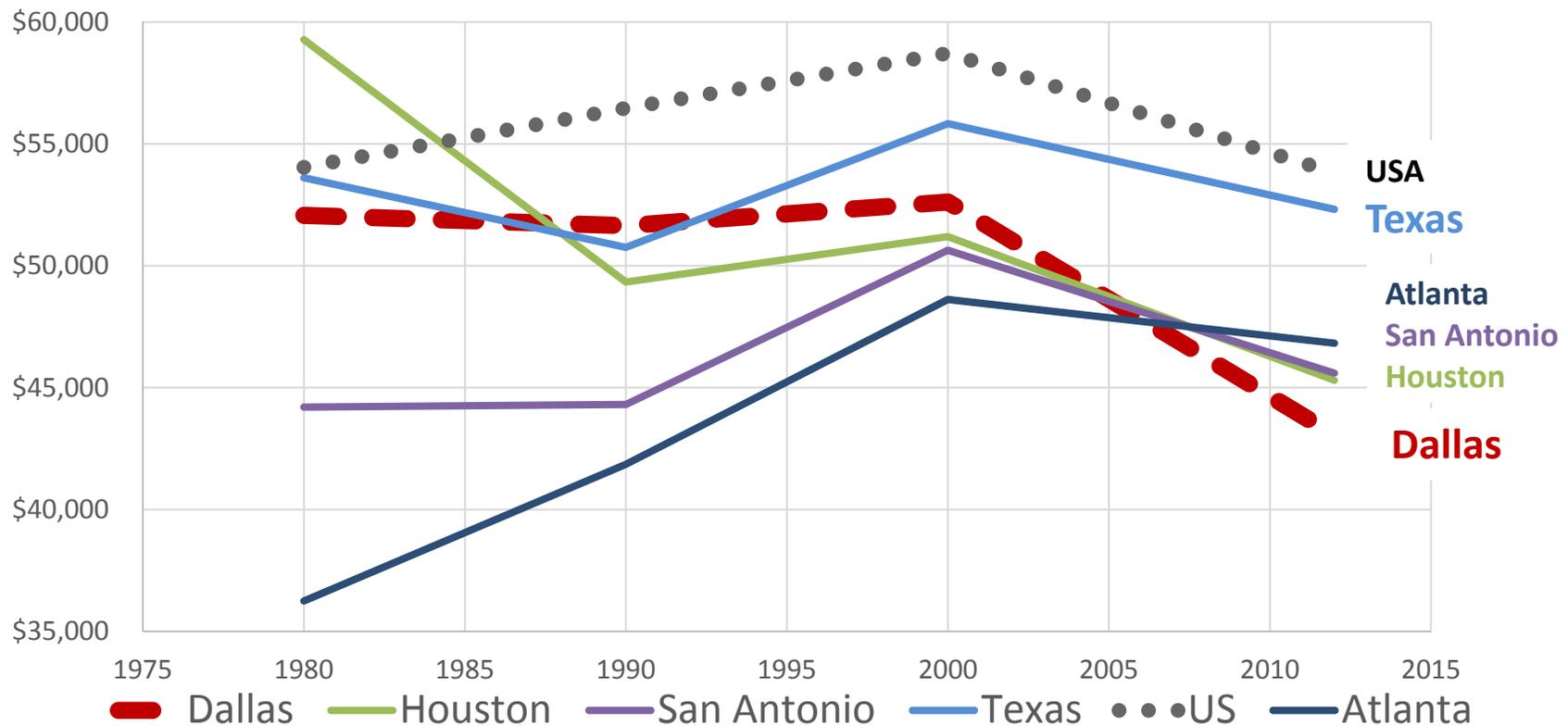
Despite the booming regional economy, median income in Dallas has continued to decline for over 30 years.

# Drivers of Poverty

# Decline of Median Income



## Sharp decline began in 2000



Sources: Median Household Income (Adjusted to 2013 Dollars) retrieved from Social Explorer of US Decennial Census 1980 (T53), 1990 (T43), 2000 (T93), and ACS 2008-2012 5 year estimates (T57)

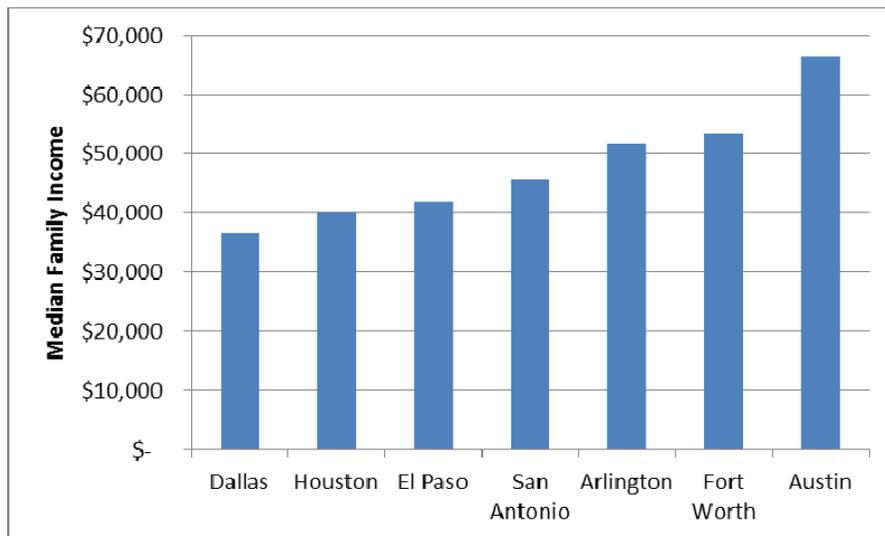
# Drivers of Poverty

# Decline of Median Income



## Median Income

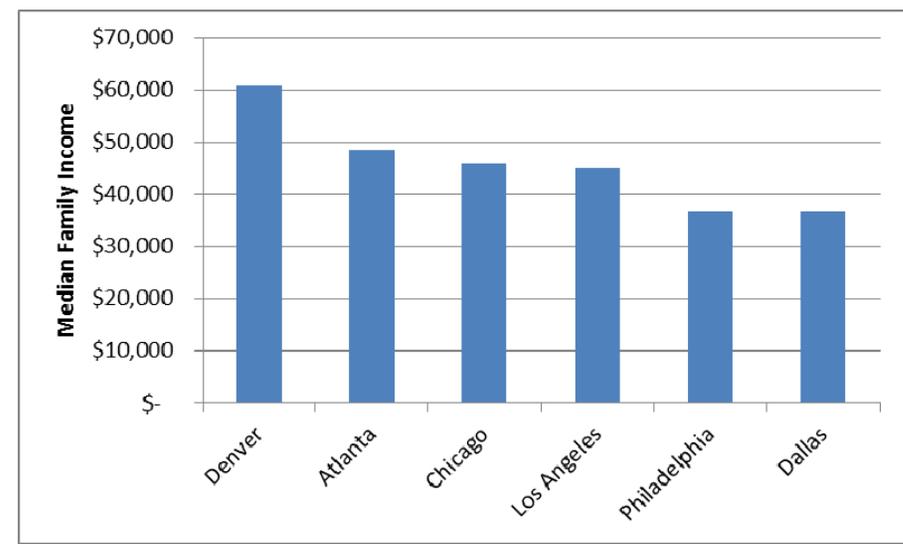
### Texas Cities



- The City of Dallas has the lowest median income among the major Texas cities.
- 181,652 households (renters and homeowners) are paying 30% or more of their income on housing costs.



### US Cities





## Wealth and Financial Access

Estimated household wealth and financial access

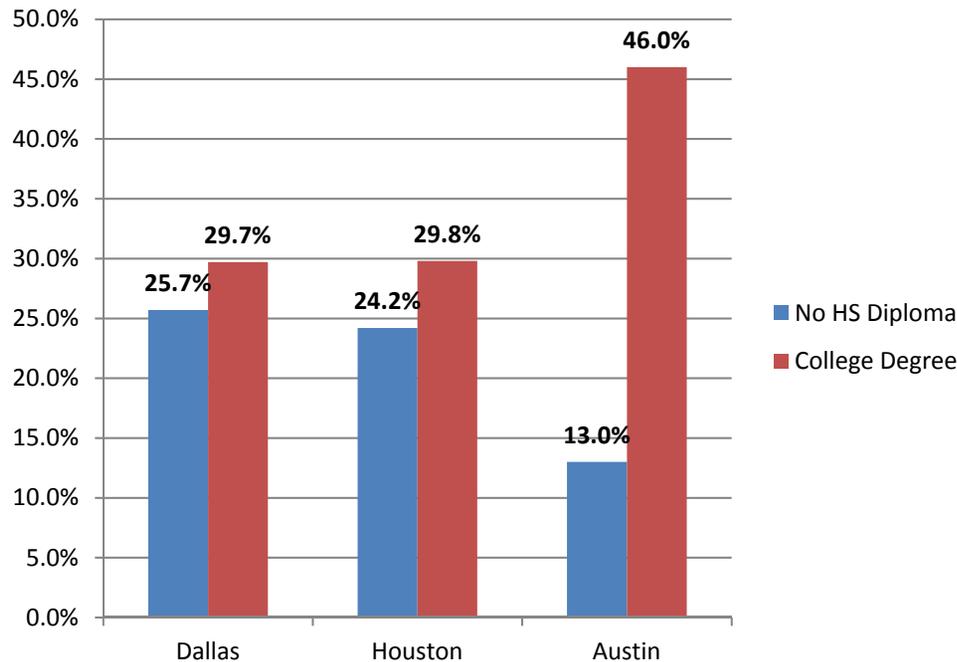
Geography	Asset Poverty	Liquid Asset Poverty	Unbanked	Underbanked
Dallas	36.4%	51.9%	14.0%	22.1%
Dallas County	31.0%	49.2%	12.2%	21.7%
Collin County	17.2%	27.6%	4.0%	16.9%
Texas	23.8%	49.8%	10.4%	27.4%
US	25.4%	43.5%	7.7%	20.0%

### City of Dallas

- **36.4% Asset Poverty**
  - Percentage of households without sufficient net worth to subsist at the poverty level for three months in the absence of income, 2011
- **51.9% Liquid Asset Poverty**
  - Percentage of households without sufficient liquid assets to subsist at the poverty level for three months in the absence of income, 2011
- **14% Unbanked**
  - Percentage of households with neither a checking nor savings account, 2013
- **22.1% Underbanked**
  - Percentage of households that have a checking and/or a savings account and have used alternative financial services in the past 12 months, 2013



## Educational Attainment is Low and Limited English Proficiency is High

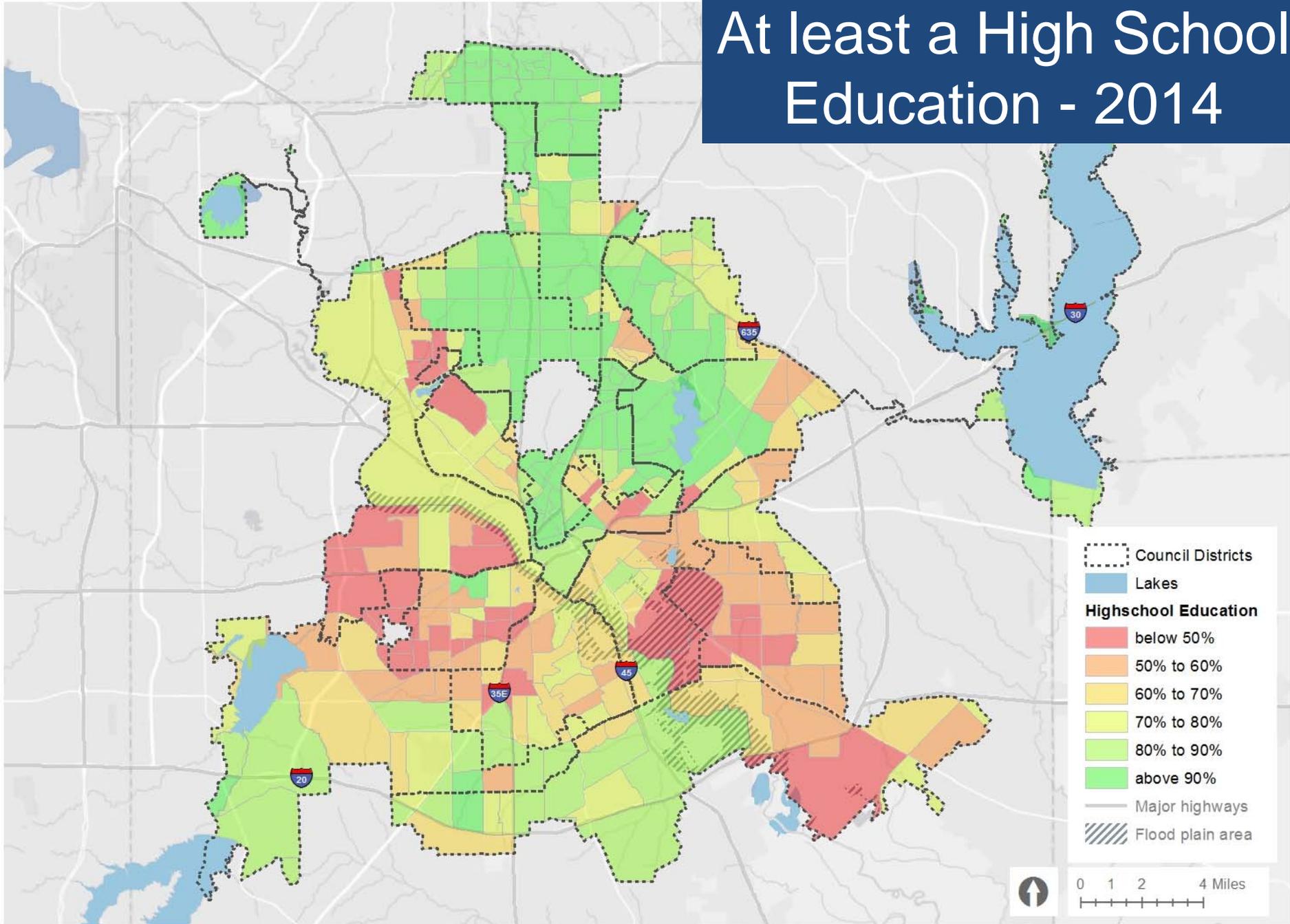


6,701 or 49% of DISD second-graders have limited proficiency in English



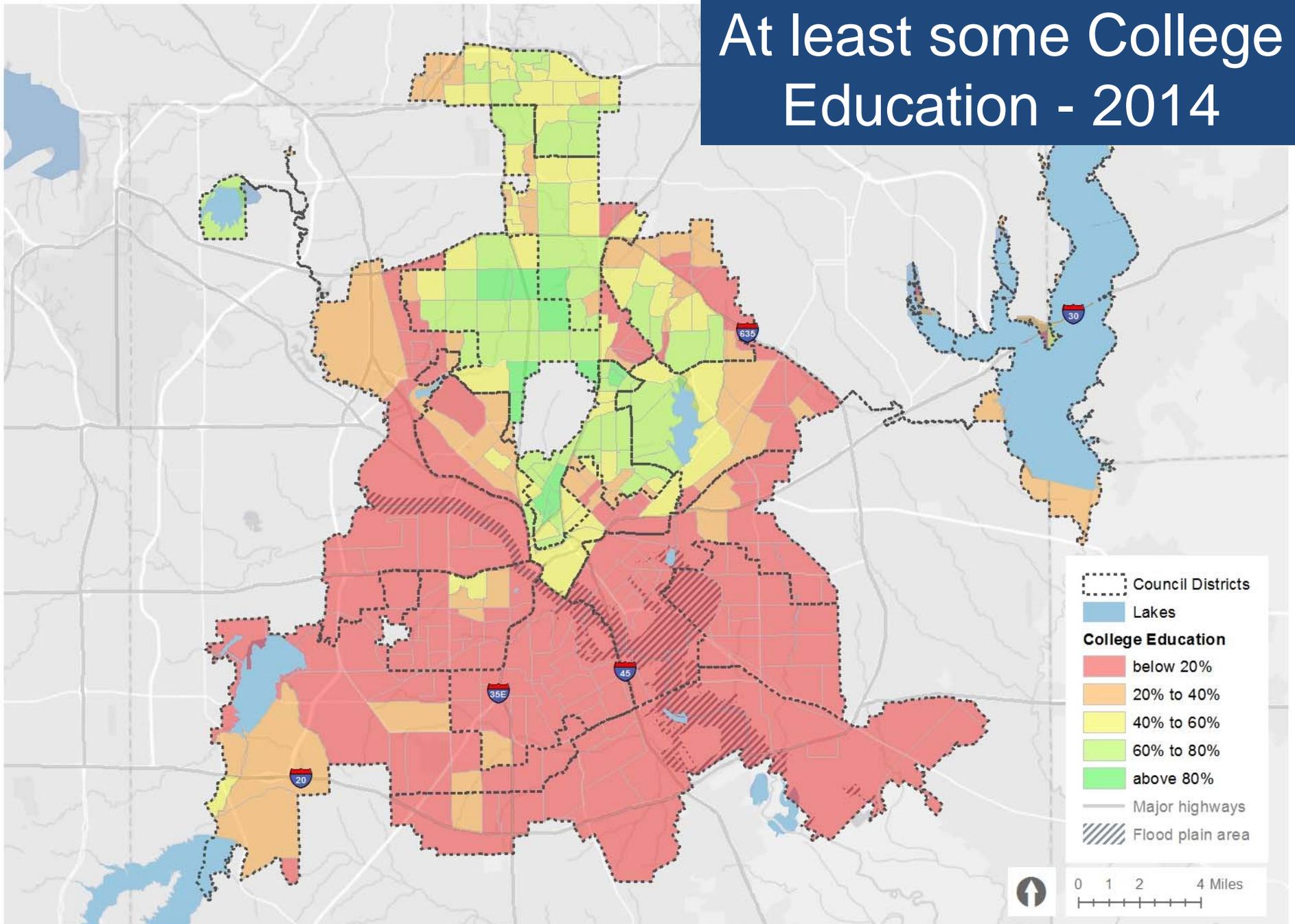
Dallas has the *highest* percent of individuals without a high school diploma and the *lowest* percentage of residents who hold a college degree

# At least a High School Education - 2014

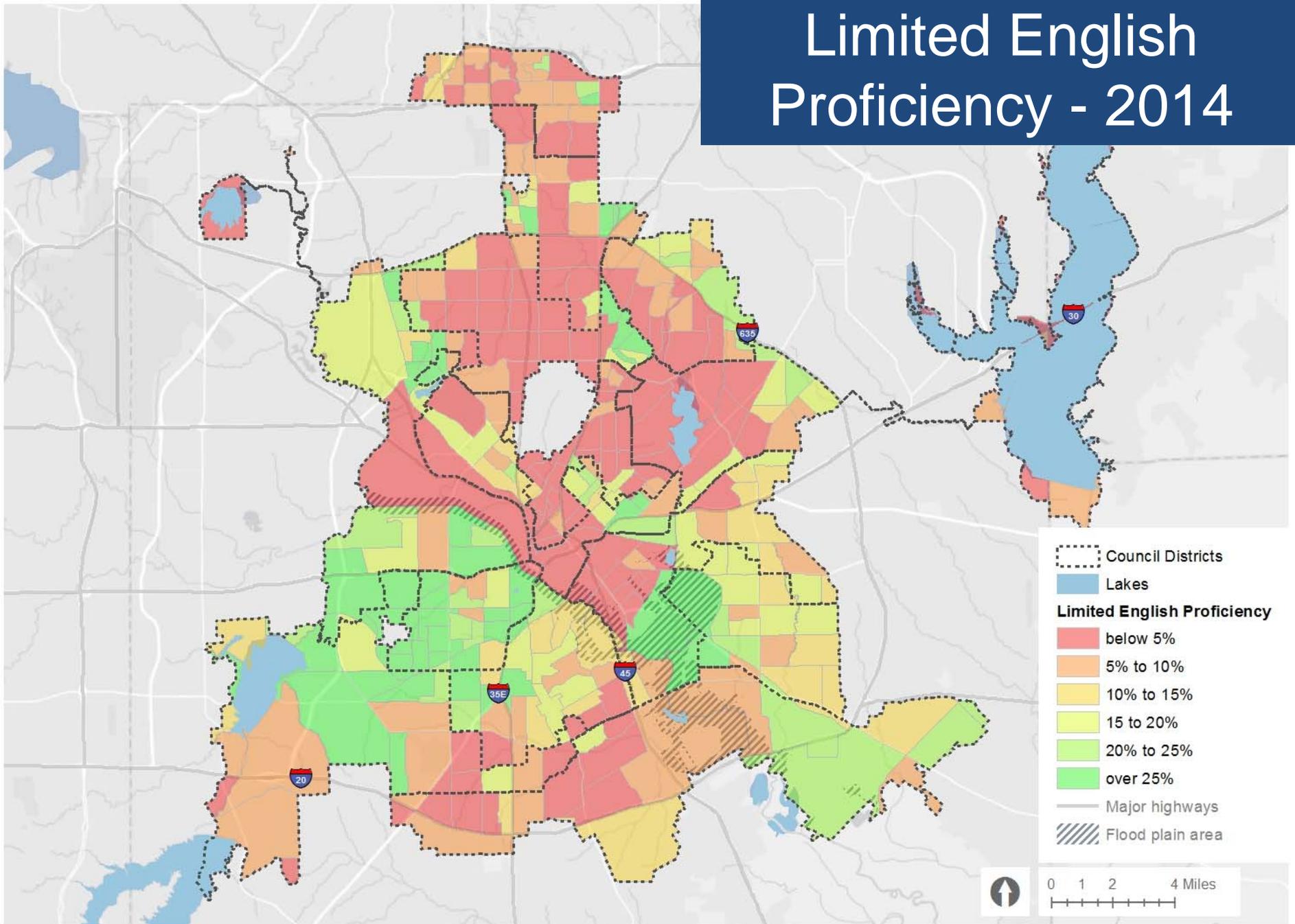


Source: U.S. Census Bureau, Census 1990, 2000, 2010; American Community Survey 2014 5-Year Estimates. Map produced by City of Dallas Department of Planning and Urban Design

# At least some College Education - 2014

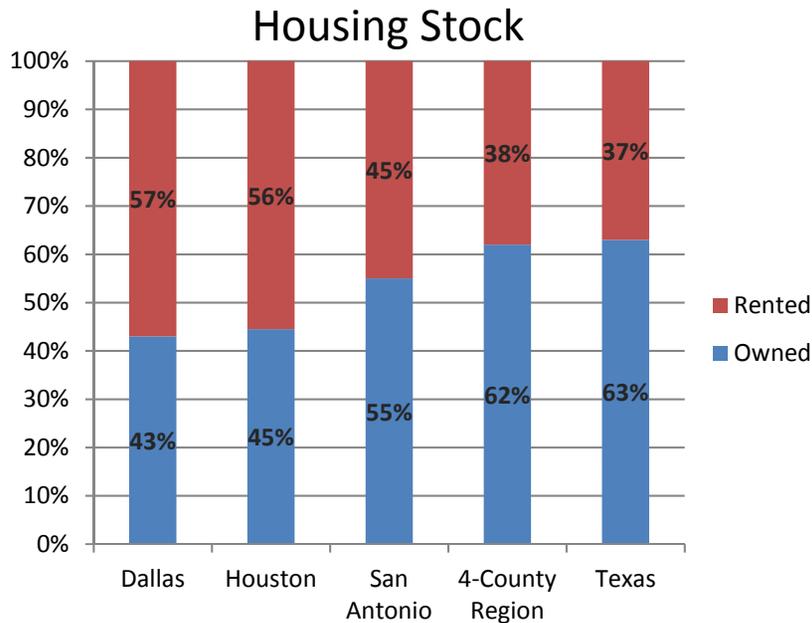


# Limited English Proficiency - 2014



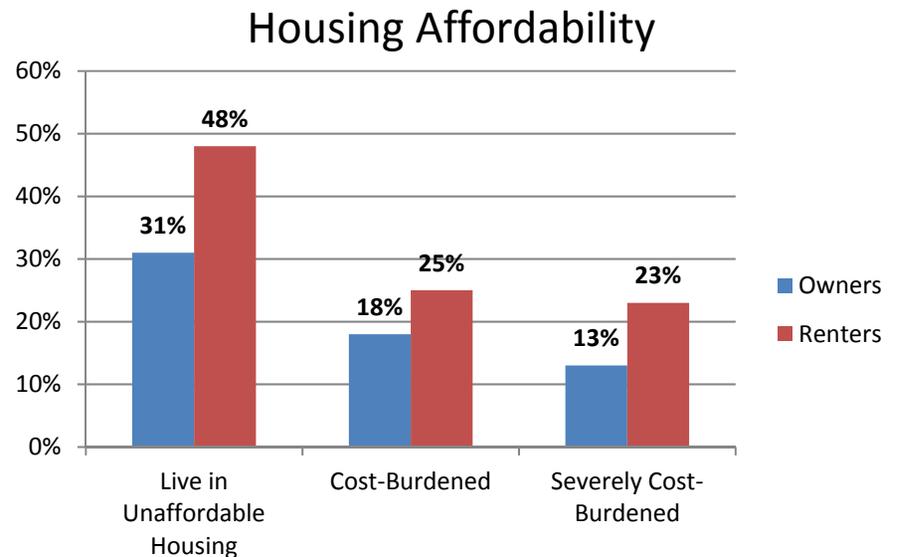


## Homeownership Rates are Low



- 20% of single-family homes in Dallas are rentals
- 47% of Dallas' housing stock is multifamily

More than 1 in 10 housing units were vacant in 2013



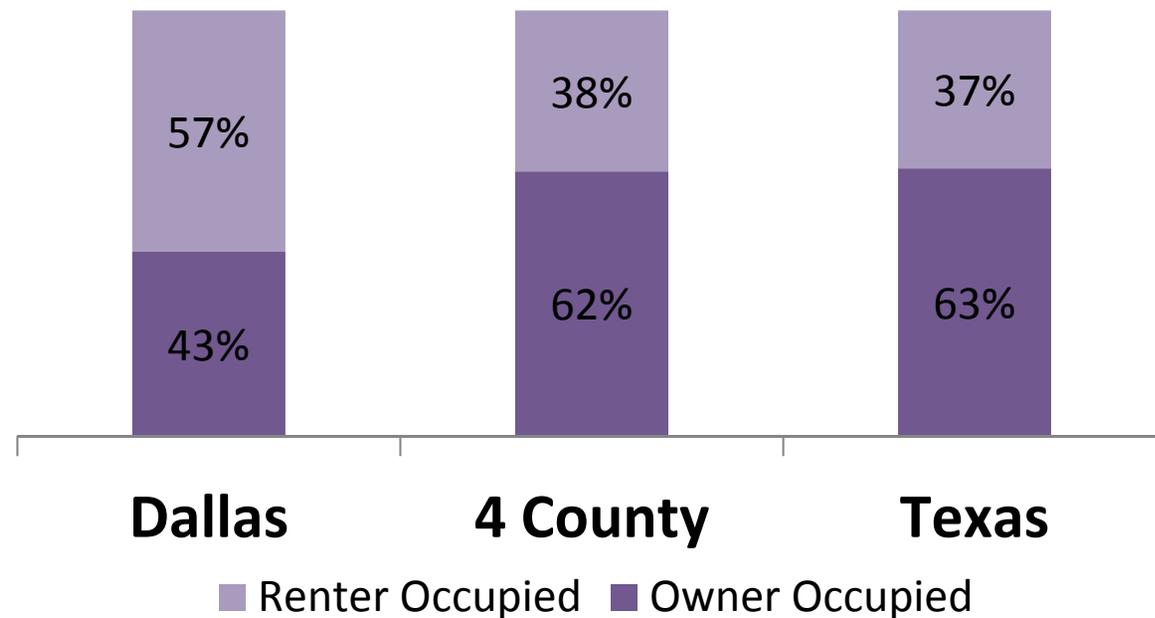


# Rental vs. Homeownership

The majority of households with children in Dallas are renting.

Households with Children (2013)

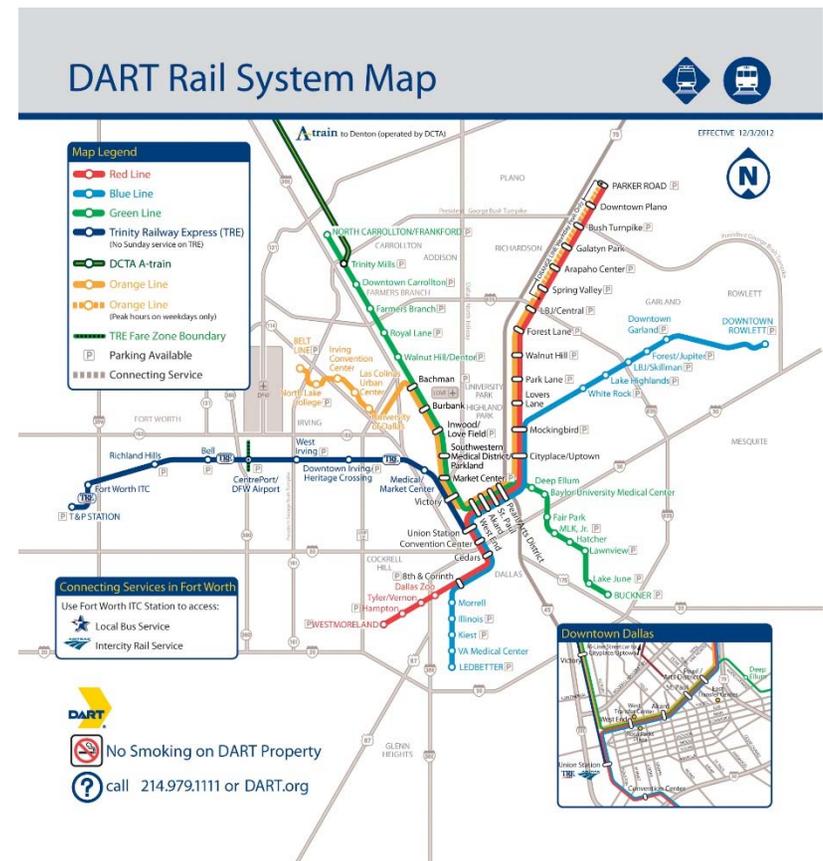
57% of households with children are renting





## Public Transportation Options

- DART has the longest light rail system in the U.S. - 90 miles with 62 stations
- DART operates a fleet of over 650 buses that service almost 1200 bus stops
- Transit ridership is relatively low - DART ranks 23 out of 29 agencies



Source: Dallas Area Rapid Transit (DART)

Source: Hamidi, Shima and Ewing, Reid, *How Affordable is HUD Affordable Housing*, 2016



## Public Transportation Options

- More than 77% of HUD assisted housing units are unaffordable due to transportation costs
- Less than 20% of jobs are accessible by transit in less than 90 minutes

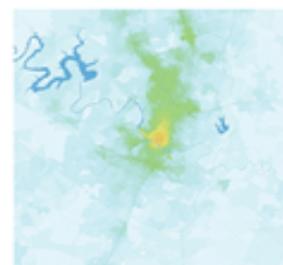
### Jobs within 30 minutes by transit

Most of Dallas' jobs accessible by transit within 30 minutes are in downtown and surrounding areas, though some suburbs have job centers near public transportation routes. But while the Dallas-Fort Worth region as a whole ranks fifth nationally in terms of the number of jobs, it ranks 21st in how many of them can be reached by transit in under one hour.

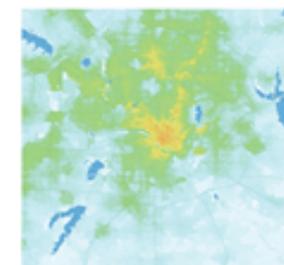
Averaged 7 - 9 A.M.



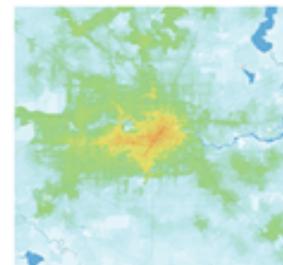
Austin



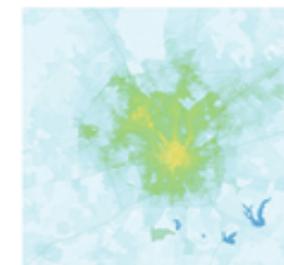
Dallas



Houston



San Antonio



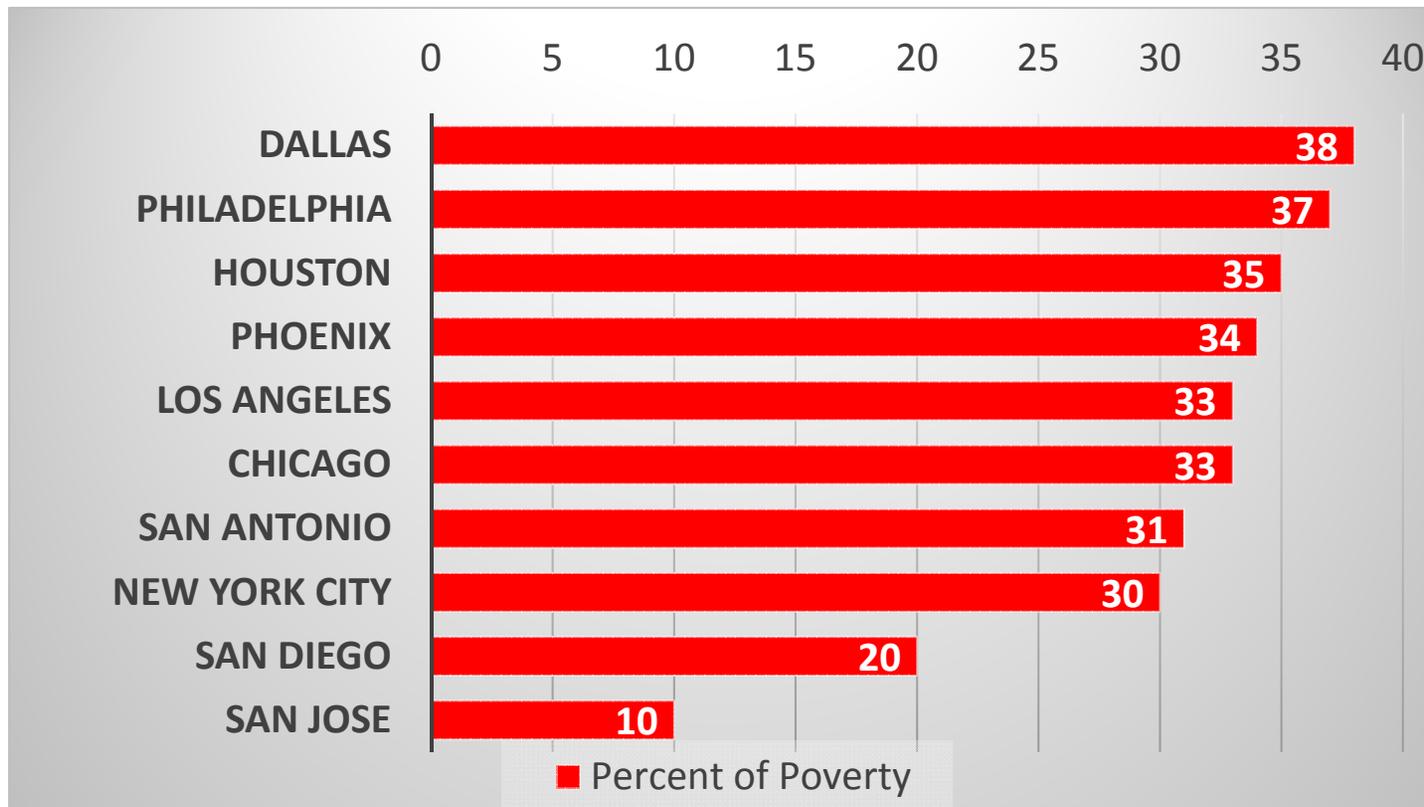
Source: Hamidi, Shima and Ewing, Reid, *How Affordable is HUD Affordable Housing*, 2016

Source: The Affordability Index: A New Tool for Measuring the True Affordability of a Housing Choice, Center for Transit-Oriented Development and Center for Neighborhood Technology, Brookings Institute, January 2016.



## Impacts of Poverty on Children

**Dallas has the Highest Child Poverty Rate of any City with a Population over 1 Million**



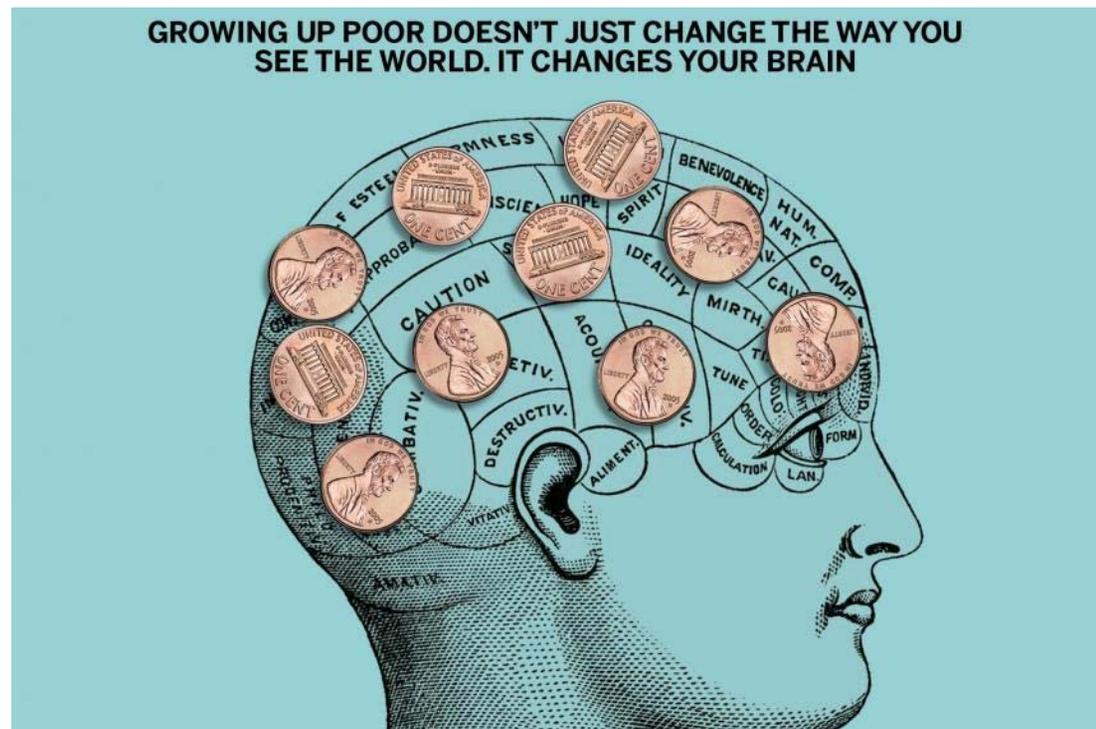


## Impacts of Poverty on Children

Scientists are now studying the effects of poverty on children's brain development.

Research indicates that cognitive development is closely linked to socio-economic status.

These effects impact cognitive performance both intellectually and emotionally. The gap starts in early childhood and continues throughout brain development.

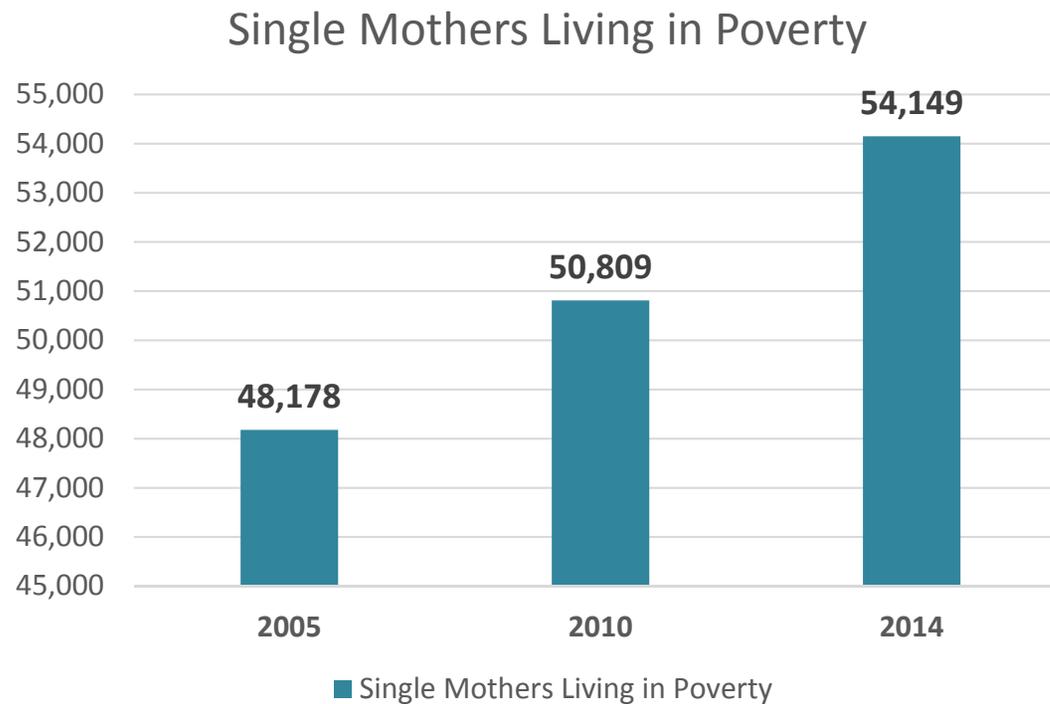


## The Neuroscience of Poverty



## Single Mothers Have High Poverty Rates

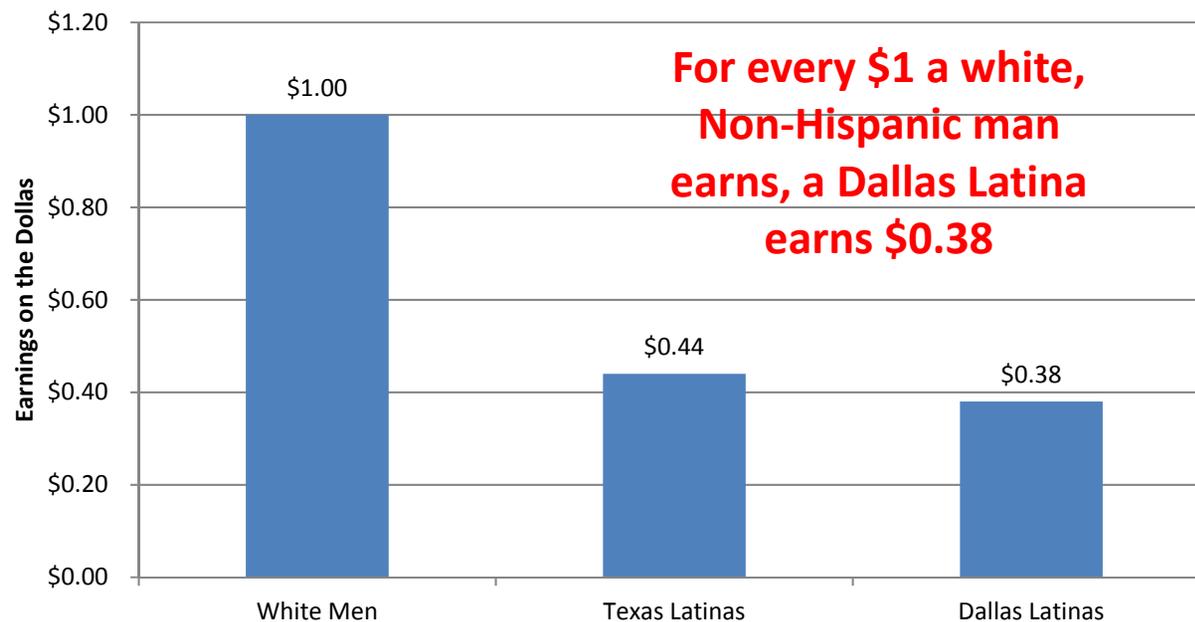
**48% of Single Mothers in Dallas live in poverty**





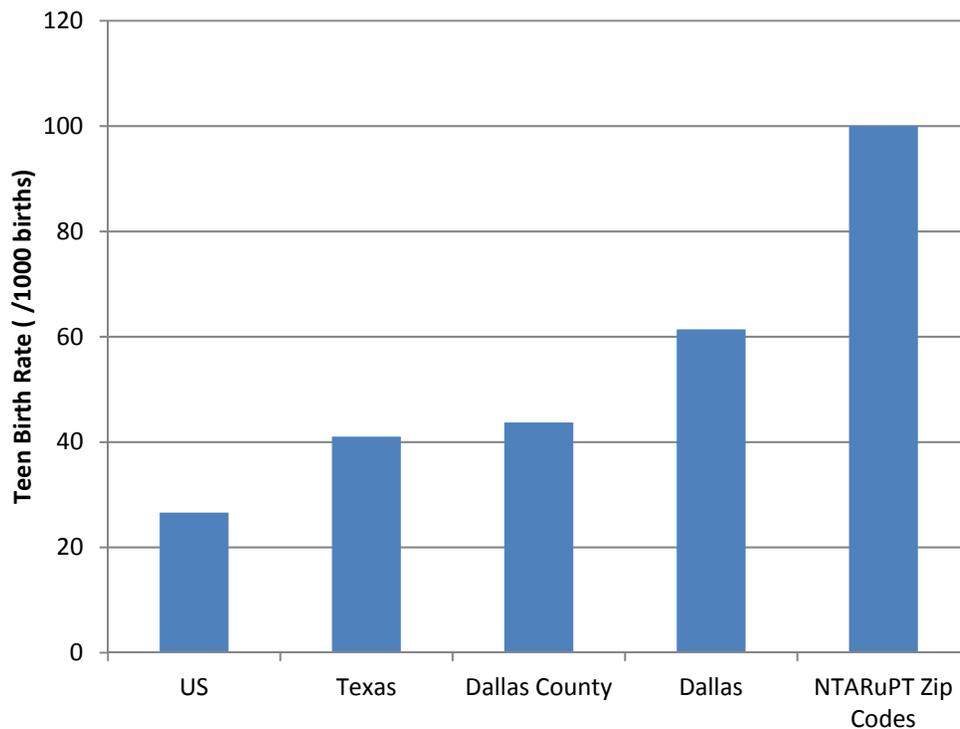
## Single Mothers Have High Poverty Rates

Women, in general, have less opportunity, but particularly women of color





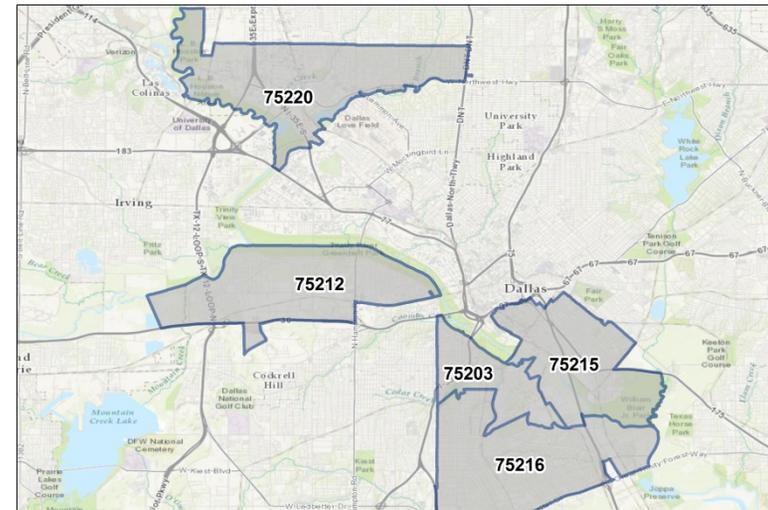
## Teen Birth Rates are High



Zip codes 75203, 75212, 75215, 75216, and 75220 have teen birth rates similar to Burkina Faso, the Gambia and Somalia.

“...in certain zip codes, a teen girl has a higher chance of giving birth before age 19 than ever attending college.”

North Texas Alliance to Reduce Teen Pregnancy

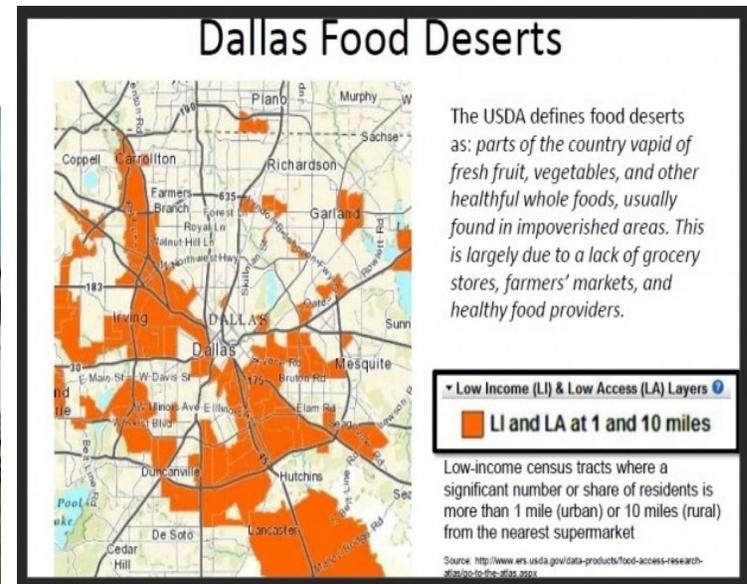




## Neighborhoods of Concentrated Poverty

Physical and environmental conditions found in neighborhoods with high concentrations of poverty

- High crime rates and incidents of violence
- Lack of adequate infrastructure
- Food deserts and the lack of retail and commercial services
- Blighted lots and abandoned structures
- Dangerous conditions





## Recommendations

The Mayor's Taskforce On Poverty recommends a number of long-term, medium-term and short-term solutions for **reducing the epidemic of poverty and ending the Opportunity Gap in Dallas.**

These solutions are organized under the following categories:

- An operationalized and systemic approach to reduce poverty
- Building wealth and financial assets – ideas to increase earning potential and savings
- Decreasing major expenses – housing, transportation, and childcare
- Focus on children



## An Operational and Systematic Approach

### Short Term:

- Change focus of the CDBG program to an emphasis on alleviating poverty
  - Presentation to Quality of Life in November
- Formalize Poverty Task Force into a Commission on Economic Opportunity
  - Include Director level staff from DISD, the City & DART
  - Meet quarterly at City Hall
  - Focus on drivers of poverty and solutions identified in this report
- Redefine Neighborhoods Plus
  - One staff person dedicated to research and data
  - One staff person dedicated to strategy and coordination of non-profits
  - One grant writer
- Shift narrative of poverty to recognize the plight of the working poor



## An Operational and Systematic Approach

### Medium:

- Work with DART to find “Last Mile” solutions to employment centers, such as the Inland Port
- Work with DART to shift routes to reduce travel time to work to under one hour
- Consolidate CDBG
  - Reduce administrative costs (i.e. childcare)
  - Look for smaller organizations that can achieve bigger scale
- Shift Neighborhood Plus towards a goal of 25,000 new, single family homes
  - Accelerate Land Bank
  - Develop plan for infrastructure TIF’s, REIT’s and Green Bonds
- Develop zoning incentives that encourage affordable housing



## An Operational and Systematic Approach

### Long:

- Create or focus one non-profit as a clearinghouse that vets the results and impacts of non-profits
- Scale Neighborhoods Plus to coordinate and provide wrap-around services and integration
- Create Office for Immigrants and Community Affairs
- Bring to market infrastructure or Social Purpose REIT's and Green Bonds



## Building Wealth and Assets

### Short:

- Encourage private sector employers to offer ESL classes/programs at job centers
- Create public awareness campaign about ESL and Adult Literacy
  - Make it personal, verbal, and intimate
- Sign on to the White House Task Force of New Americans



## Building Wealth and Assets

### Medium:

- Create trust in the community through developing safe zones and trust in local government
  - Encourage immigrants to apply for citizenship
- Help with more access to financial literacy, access to benefits and savings
  - At point of services
  - At safe zones and community centers
- Target areas such as Vickery Meadows for adult literacy and ESL programs, and expand into other areas of the city



## Building Wealth and Assets

### Long:

- Focus intensely on 3 or 4 neighborhoods through land bank acquisition and infrastructure subsidies to develop stable, affordable housing
- Focus land bank on clustering
- Scale safe zones, community centers, libraries and non-profit distribution points to be one-stop shop for all benefits (i.e access to food, scorecard for available social services)



## Decreasing Major Expenses

### Short:

- Approve Issuance of Green Bond- On the Road Lending
- Pass Chapter 27 Minimum Housing Standards
- Develop awareness campaign to get more people to VITA sites
- Partner with provider for free WIFI to at least one poor area



## Decreasing Major Expenses

### Medium:

- Develop private sector alternatives to Pay Day Lending like BCL
- Work with DART for the “Last Mile” Solutions
  - Inland Port
  - Medical District
  - Top 10 employment centers
- Increase funding and shift CDBG resources to down payment assistance, home repair/remediation
- Offer tax abatement for repair and upgrades



## Decreasing Major Expenses

### Long:

- Establish a goal with DART to provide home-to-work public transit in 60 minutes or less



## Focus on Children

### Short:

- Work with DISD to expand Pre-K to 5:00 PM
- Create public awareness campaign on Teen Pregnancy
- Add the funding of 0-3 Early Childhood Pre-K as a City legislative priority



## Focus on Children

### **Medium:**

- Advocate and support DISD in its efforts for Choice and Career readiness schools
- Shift “SHAC” toward evidence based sex education
- Organize child care and Pre-K around transportation



## Focus on Children

### Long:

- Focus DISD and Charter schools on cooperation based on capability and not competitiveness
- Work with business community and Chambers on quality summers jobs
- Organize 0-3 daycare for affordable, high quality childcare in neighborhoods of affected poverty
  - Coordinate with DISD so economics work
  - Make sure public understands the difference between pretty and effective



## A Call To Action

Being from Oak Cliff I thought that I would understand the struggles that my students were going through on the daily basis, but as a teacher I learned to check my own privilege and step back and learn from my students. I never had to deal with some of the struggles that they had to deal with on the daily basis, and from that I wanted to become an advocate for my students I wanted to fight for them to have the opportunities that students north of the Trinity had. My time at Bushman elementary school showed me that where there is ruin there is hope for treasure. "

Taylor Toynes

Teacher, W.W. Bushman Elementary

# Questions and Discussion





# Appendix

- Catholic Charities of Dallas. White Paper—Poverty in Dallas: Recommendations. August, 31, 2016. <https://ccdallas.org>
- Literacy Instruction for Texas (LIFT). Strategic Adult Literacy Outreach Assessing Opportunities and Identifying Growth. November 2014. <http://www.lift-texas.org>
- North Texas Alliance to Reduce Teen Pregnancy (NTARUPT). The Mayor’s Task Force on Poverty Short, Mid, and Long Term Solutions. August 2016. <http://www.ntarupt.org/>

# Memorandum



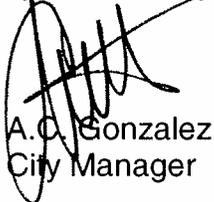
CITY OF DALLAS

DATE September 2, 2016  
TO Honorable Mayor and Members of the City Council  
SUBJECT FY 2016-17 Budget Amendments

Attached are proposed amendments to the City Manager's recommended budget for FY 2016-17. The attachment includes amendments received as of 6 p.m. today.

On Wednesday, September 7<sup>th</sup>, proposed amendments will be discussed and straw votes will be taken. Amendments receiving majority support will be incorporated into the FY 2016-17 budget ordinances for final approval on September 21<sup>st</sup>.

If you need any additional information, please contact me.



A.C. Gonzalez  
City Manager

## Attachment

c: Christopher D. Bowers, Interim City Attorney  
Craig D. Kinton, City Auditor  
Rosa A. Rios, City Secretary  
Daniel F. Solis, Administrative Judge  
Ryan S. Evans, First Assistant City Manager  
Eric D. Campbell, Assistant City Manager

Jill A. Jordan, P. E., Assistant City Manager  
Mark McDaniel, Assistant City Manager  
Joey Zapata, Assistant City Manager  
Jeanne Chipperfield, Chief Financial Officer  
Sana Syed, Public Information Officer  
Elsa Cantu, Assistant to the City Manager

**Amendment #1**

Submitted by: MPT Alonzo, CM Greyson, and City Manager

Source of Funds		Amount	Use of Funds		Amount
Property Tax rate (\$0.0011)		1,200,000	Dallas Animal Services		1,200,000
<b>Total</b>		<b>1,200,000</b>	<b>Total</b>		<b>1,200,000</b>
				<b>Variance</b>	-

Staff Comments: Council reserved the option to set a tax rate at the roll-back rate. Roll-back rate is \$0.0030 above the proposed rate. This amendment uses part of the increased rate.

**Amendment #2**

Submitted by: CM Thomas

<b>Source of Funds</b>		<b>Amount</b>	<b>Use of Funds</b>		<b>Amount</b>
Additional property tax revenue from a tax rate above City Manager's proposed tax rate of \$0.7812		25,000	Library services for youth & young adult programs at Polk-Wisdom Library as part of Neighborhood Plus		25,000
<b>Total</b>		<b>25,000</b>	<b>Total</b>		<b>25,000</b>
			<b>Variance</b>		<b>-</b>

Staff Comments:

**Amendment #3**

Submitted by: CM Gates

<b>Source of Funds</b>	<b>Amount</b>	<b>Use of Funds</b>	<b>Amount</b>
Reduce police officer hiring	TBD	Dallas Animal Services	1,200,000
Reduce Judiciary budget by amount recommended by the Sunset Review	121,676	Across the Board retention bonus or special pay for all officers	TBD
If the cuts listed above do not total proposed use of funds, reduce civilian merit from 3% to 2.5%	1,005,002		
<b>Total</b>	<b>1,126,678</b>	<b>Total</b>	<b>1,200,000</b>
		<b>Variance</b>	<b>(73,322)</b>

Staff Comments:

**Amendment #4**

Submitted by: CM Callahan

<b>Source of Funds</b>	<b>Amount</b>	<b>Use of Funds</b>	<b>Amount</b>
Reduce EBS Custodial	40,000	Additional Neighborhood Code Representative	90,000
Reduce EBS Security Services	50,000		
<b>Total</b>	<b>90,000</b>	<b>Total</b>	<b>90,000</b>
		<b>Variance</b>	<b>-</b>

Staff Comments: Pending

**Amendment #5**

Submitted by: CM Griggs

<b>Source of Funds</b>	<b>Amount</b>	<b>Use of Funds</b>	<b>Amount</b>
3-year DPD hiring plan consist with \$7m year-one savings	7,000,000	5% pay raise for police and fire	22,200,000
No \$200/month patrol pay bonus	2,000,000	BCG DAS budget items	1,200,000
Fair Park "management fee" adjustment	7,000,000		
PIO (5.45) adjustment	200,000		
Freeze cost of "head count" for non-uniform, non-streets, non-Housing, non-roads at FY16 +3%	2,400,000		
ATTPAC funding held at \$2.5m	1,500,000		
Tax rate at \$0.7842	3,300,000		
<b>Total</b>	<b>23,400,000</b>	<b>Total</b>	<b>23,400,000</b>
		<b>Variance</b>	-

Staff Comments: Pending

**Amendment #6**

Submitted by: CM Griggs

Source of Funds	Amount	Use of Funds	Amount
"Budget neutral"	TBD	Small non-city owned arts/culture facility grant program	500,000
<b>Total</b>	-	<b>Total</b>	<b>500,000</b>
		<b>Variance</b>	<b>(500,000)</b>

Staff Comments: Pending

**Amendment #7**

Submitted by: City Manager

<b>Source of Funds</b>		<b>Amount</b>	<b>Use of Funds</b>		<b>Amount</b>
Reduce police officer hiring by 100		7,400,000	Add an EMS/ambulance and staffing in April 2017		903,000
			Uniform compensation, overtime, and pension		6,497,000
<b>Total</b>		<b>7,400,000</b>	<b>Total</b>		<b>7,400,000</b>
				<b>Variance</b>	-

Staff Comments: Phase in 200 officers above attrition over 3 fiscal years with 100 officers in FY17 and 50 officers each in FY18 and FY19.

**Amendment #8**

Submitted by: City Manager

<b>Source of Funds</b>		<b>Amount</b>	<b>Use of Funds</b>		<b>Amount</b>	
Hotel Occupancy Tax		3,797,931	Transfer to Cultural Affairs		98,747	
			Advertising/DCVB		1,139,379	
			Transfer to Capital Construction		2,559,805	
<b>Total</b>		<b>3,797,931</b>	<b>Total</b>		<b>3,797,931</b>	
					<b>Variance</b>	-

Staff Comments: City Auditor's Office identified inadvertent calculation errors resulting in an understatement of FY17 proposed revenue.