

## Budget Overview

The City of Dallas has been consistently recognized for its judicious management of financial resources. An excellent bond rating, steady tax rate, and fair fee structures ensure the availability of necessary funds to support City services.

**Property values increased 1.62% from \$66.50 billion in 2003 to \$67.58 billion in 2004**, and the tax rate increases from 69.98¢ to **71.97¢** per \$100 valuation. The City's property tax, sales tax receipts and other revenues support this budget.

## Expenditures

	2003-2004 <u>Budget</u>	2004-2005 <u>Adopted Budget</u>	<u>% Change</u>
<b>General Fund</b>	<b>\$814,224,593</b>	<b>872,945,901</b>	<b>7.21%</b>
Aviation	30,531,664	32,805,702	7.45%
Convention Center	57,904,311	62,624,070	8.15%
Development Services	16,267,605	19,001,343	16.80%
WRR	4,132,992	3,064,466	-25.85%
Storm Water	23,311,052	28,433,142	21.97%
Water	382,497,052	415,969,682	8.75%
Debt Service	<u>127,658,175</u>	<u>149,285,182</u>	<u>16.94%</u>
<b>Total Operating Budget</b>	<b>\$1,456,527,444</b>	<b>1,584,129,488</b>	<b>8.76%</b>
Capital Budget	<u>\$459,439,888</u>	<u>\$464,164,292</u>	<u>1.02%</u>
<b>Total Budget</b>	<b>\$1,915,967,332</b>	<b>\$2,048,293,780</b>	<b>6.91%</b>

## Property Tax Rate

	<u>FY 03-04</u>	<u>%</u>	<u>FY 04-05</u>	<u>%</u>
General Fund	52.43¢	75	54.83¢	76
Debt Service	<u>17.55¢</u>	<u>25</u>	<u>17.14¢</u>	<u>24</u>
Total	69.98¢	100	71.97¢	100

# **Budget Highlights**

## **CITY ATTORNEY**

- Develop and administer new civil adjudication process through two new courts for disposition of property code violations at a partial year cost of \$675,000 involving City Attorney's Office, Judiciary, Court and Detention Services and Building Services
- Add Code Inspector and \$39,418 for code enforcement activities

## **CITY SECRETARY**

- Add \$1 million to conduct May 5, 2005 City Council Election (all districts)

## **CIVIL SERVICE**

- Includes \$129,000 for Police and Fire uniform promotional testing (assessment centers)

## **CODE COMPLIANCE**

- Add 5 Inspectors and 3.2 Laborers and \$190,720 for mow clean crews
- Add 7 Code Inspectors and \$198,356 for enforcement of multi-family ordinances with an effective starting date of 8/01/05
- Add 3 Code Inspectors and 1 Office Assistant and \$291,115 for enforcement of the ordinance regarding requirements, procedures and fees for licensing used tire businesses
- Add 2 Senior Animal Officers and \$72,040 for field animal services

## **COMMUNICATION AND INFORMATION SERVICES**

- Add 2 systems programmers to provide technical support for Land Management System, a comprehensive construction permit and land development management software package that will integrate and consolidate land development and building permit information currently residing on LINC and other systems

## **CONVENTION AND EVENT SERVICES**

- Includes \$700,000 funding for the retention of the Cotton Bowl and UT-OU games
- Increase \$654,600 in advertising payments to the Dallas Convention and Visitors Bureau (DCVB) associated with increased Hotel/Motel tax returns

## **COURT AND DETENTION SERVICES**

- Add 1 Court Specialist and \$46,824 for Community Court at MLK Center
- Technology Fund will be used to begin Phase I of the replacement of the court case management system; programming for an adult information system for criminal reporting; a court scheduler/police officer notification system for court appearance; and software and hardware to support courtroom operations and management

- Aggressive warrant round-up to be conducted

#### **CULTURAL AFFAIRS**

- Add \$180,000 for cultural tourism initiatives
- Add 1 Program Coordinator and \$47,024 for the Latino Cultural Center

#### **DALLAS WATER UTILITIES**

- Continue enhancements to the Capital Improvement Program to expand water and wastewater main replacements to rebuild our aging infrastructure
- Additional 44 positions to manage new facilities and the increased capital improvement program, and to enhance customer service response times for wastewater emergencies
- 7.9 percent water rate increase to fund the Capital Improvement Program, increased costs of power and chemicals, and costs for employee benefits, fuel and enhanced water conservation efforts
- \$2 million to enhance water conservation efforts to begin implementation of the 5-year strategic plan

#### **DEVELOPMENT SERVICES**

- Includes 7.1 FTEs and \$812,971 for full-year funding and add 6.3 FTEs and \$552,303 for continuation of the Economic Development initiative that began in FY 2003-04
- \$1,070,000 for year two of the Comprehensive Land Use Plan
- A Payment in Lieu of Taxes (PILOT) will be assessed on the Water Department to collect \$2 million to support economic initiatives of the City.
- Continue enhancements with addition of 12 positions in Development Services-Enterprise Fund (Building Inspections)

#### **EMPLOYEE BENEFITS**

- Provide civilian employees with a 2 percent across-the-board pay increase effective January 1, 2005 which is the first since April 1, 2001
- Re-establish the civilian merit pay program in May 2005 with average merit pay increase of 2 percent
- Increase city subsidy by \$10 million and provide employees with more options for Employee Health Benefits including three deductible options and two co-insurance options
- Add \$33,120 to provide health insurance for same-sex domestic partners of city employees and their dependents

#### **ENVIRONMENTAL AND HEALTH SERVICES**

- Add 1 Sanitarian and \$38,205 for the implementation of a mandatory food safety training class for all food handlers (restaurant and food service employees who handle food)
- Add 1 caseworker and \$50,000 to implement a grandparent support program
- \$35,000 to the Senior Food, Nutrition and Education program for supplies

- Add \$50,000 to restore childhood immunization outreach efforts
- Add 2 caseworkers and \$93,545 to identify high risk and shelter resistant homeless people

#### **ENVIRONMENTAL QUALITY**

- Add 10.1 FTEs and provide \$191,633 for full-year funding for this new office that was established this past mid-year

#### **EQUIPMENT AND BUILDING SERVICES**

- Full-year funding of \$420,226 for maintenance and operation of Latino Cultural Center, Fire Station #39, Arts District Parking garage and Trammell Crow Visitor Education Pavilion located at the Dallas Arboretum
- Operation and maintenance funding of \$441,402 for new facilities at Hensley Field, Park in the Woods Recreation Center, Timberglen Recreation Center, Arcadia Park Branch Library and Street Operations facility

#### **FINANCIAL SERVICES**

- Includes \$3.6 million for AMS financial system upgrade and preparation for implementation in October 2005 (financed with equipment notes)

#### **FIRE**

- Replacement of 18 Mobile Intensive Care Units (MICU) for \$1.8 million
- Add 1.8 regular FTEs and \$608,260 for Protective Ensemble Maintenance for continuing effort to maintain firefighter gear and conform with established NFPA standards
- Add 3.0 uniform regular FTEs and \$349,244 for additional dispatch personnel
- \$419,315 to maintain EMS supervision
- Add \$1.1 million for full-year funding of the 2<sup>nd</sup> of 3 year 5 percent uniform salary increase
- Add \$7.1 million for the 3<sup>rd</sup> of 3 year 5 percent uniform salary increase in FY 2004-05
- Includes \$2.5 for replacement of 1 aerial truck, 4 engines, 1 Mobile Air Supply Unit, 4 Battalion Chief vehicles and 1 Lake Recovery Boat to be purchased with equipment notes
- Includes \$550,000 for replacement of Station Alert System to dispatch emergency equipment to calls for service delivery to be purchased with Equipment Notes

#### **HOUSING**

- Continue implementation of the Neighborhood Investment Program (NIP) in five targeted areas
- Continue implementation of the Urban Land Bank Development Program

## **HUMAN RESOURCES**

- Includes \$50,000 for the continuation of the volunteer coordination program to supplement/support City services and provide additional opportunities for citizens to become involved in the City

## **LIBRARY**

- Add 8.7 FTEs and \$343,631 for full-year funding, operation and maintenance costs for Arcadia Park Branch Library
- Add \$245,700 to improve security in library branches by providing contract security officers 15 hours per week at each location
- Add \$125,000 for additional library books and materials

## **NON-DEPARTMENTAL**

- \$70,000 to support the Dallas Film Commission

## **PARK AND RECREATION**

- Add 3.0 regular FTEs for full-year funding and 6.0 regular FTEs for in-house planning and design staff in support of the 2003 Bond Program propositions
- Add 3.9 regular FTEs and \$212,741 for full-year funding of operating costs at Park in the Woods
- Add 1.1 regular FTEs and \$100,155 for full-year funding of operating costs at Timberglen Recreation Center
- Add 33.0 regular FTEs and \$872,459 to provide greater access to recreation centers on weekends (including Sundays) by increasing the average number of hours of operation from 50 to 55 per week
- Add \$200,000 for weekend litter control in parks
- Add operation & maintenance funding for 2003 Bond Program projects:
  - Asian Otter Exhibit at the Dallas Zoo
  - Five Mile Greenbelt Trail
  - Mini Park at Malcolm X Boulevard and Grand Avenue
  - Preston Ridge Trail
  - Interactive Bird Exhibit at the Dallas Zoo

## **POLICE**

- Improve Police Department's crime fighting efforts with the addition of 168 personnel through new recruits, reassignments and civilianization:
  - Add 50 officers (new recruits)
  - Reassign 14 officers from DISD reflecting policy change by DISD providing in-house security
  - Reassign 2 officers from Farmer's Market reflecting change in policy to use private security
  - Reassign 10 officers from Lake Ray Hubbard
  - Add 59 civilians for Phase I of the civilianization plan adopted mid-year FY 2003-04
  - Add 21 civilians for phase II of civilianization plan
  - Add 12 Public Service Officers

- Includes \$4.5 million for acquisition of 229 marked squad and unmarked vehicles to be purchased with equipment notes
- Add \$1.9 million for full-year funding of the 2<sup>nd</sup> of 3 year 5 percent uniform salary increase that was delayed in FY 2003-04
- Add \$12.3 million for the 3<sup>rd</sup> of 3 year 5 percent uniform salary increase
- Add \$357,625 for hand-held citation writers and printers (offset by reimbursement from Technology Fund)

### **PUBLIC WORKS AND TRANSPORTATION**

- Add 6 positions for mid-year Council authorized increase to the Transportation Regulation Program
- Provide full-year funding for Council authorized restructuring of department to manage various environmental regulatory programs in conjunction with the newly created Office of Environmental Quality
- Add 11 positions and \$642,581 to continue implementation of the capital projects approved in the 2003 Bond Program
- Fund \$1.1 million for demolition of structures referred by the Urban Rehabilitation Standards Board (URSB) and the City Attorney's Office
- Add Senior Maintenance Worker and Parking Enforcement Officer and \$60,822 for implementation and enforcement of new parking meters and rate changes in parking lots
- Add \$140,000 for a one-time increased effort to replace faded Stop, Yield, One-Way and street name blades

### **SANITATION SERVICES**

- Add \$400,000 for a Bioreactor Permitting Feasibility Study
- Commercial solid waste disposal at the City-owned McCommas Bluff Landfill is proposed to increase about 7 percent, from \$15 per ton to \$16 per ton. The last rate change was October 1, 2001
- Residential fee increase of 68-cents, from \$15.86 to \$16.54 per month

### **STREET SERVICES**

- Replacement of an 18 year old milling machine to be purchased with equipment notes, which is used in preparation for contracted Streets 2010 programs and in providing milling work for critical improvements on neighborhood streets and major thoroughfares
- Add 1.6 regular FTEs and \$175,000 to purchase and staff a pothole patch truck

### **STORM WATER DRAINAGE SYSTEM**

- Rate increase of 68 cents for the typical residential property of 5,001-10,000 square feet that will generate \$5.1 million in additional revenues and provides full cost recovery of the city's storm water-related activities

## **FY 2004-05 CAPITAL PROJECTS**

This budget continues the second year implementation of the 2003 Bond Program. Bond Program funding for FY 2004-05 includes:

- \$74,768,772 for Streets and Thoroughfares Improvements, including street resurfacing and reconstruction; alley reconstruction; sidewalk improvements; bridge repairs; streetscape and urban design; and traffic signals and devices.
- \$25,673,038 for Park and Recreational Facilities
- \$15,507,437 for Library Facilities, including land acquisition for the replacement of the Casa View and Pleasant Grove Branch Libraries and the new Prairie Creek Branch Library, design of the Walnut Hill Branch Library replacement, and construction of the new Arcadia Park and West Love Field Branch Libraries
- \$5,521,784 for Fire Station Facilities including land acquisition for Fire Station #33 (754 Illinois) and Fire Station #42 (W. Mockingbird at Airdrome) replacements, design for Fire Station #35 (Walnut Hill at Mixon) replacement and future fire station to be located at Hampton and Kirnwood, and construction of Fire Station #38 (2816 E. Illinois) replacement
- \$2,899,267 for Police Facilities, including site acquisition for the new Police Academy and design of the South Central police Substation
- \$3,000,000 for Homeless Assistance Facilities
- \$2,691,017 for Cultural Arts Facilities, including the South Dallas Cultural
- \$3,028,685 for Flood Protection and Storm Drainage Facilities Improvements
- \$3,000,000 for Economic Development Initiatives
- \$1,700,000 for Farmers Market Improvements

\$33,515,000 in 1998 General Obligation Bonds will be issued to continue projects in the Trinity River Corridor, including the Woodall Rogers Extension.

Also included is \$23,530,000 in Equipment Acquisition Notes for the following purchases:

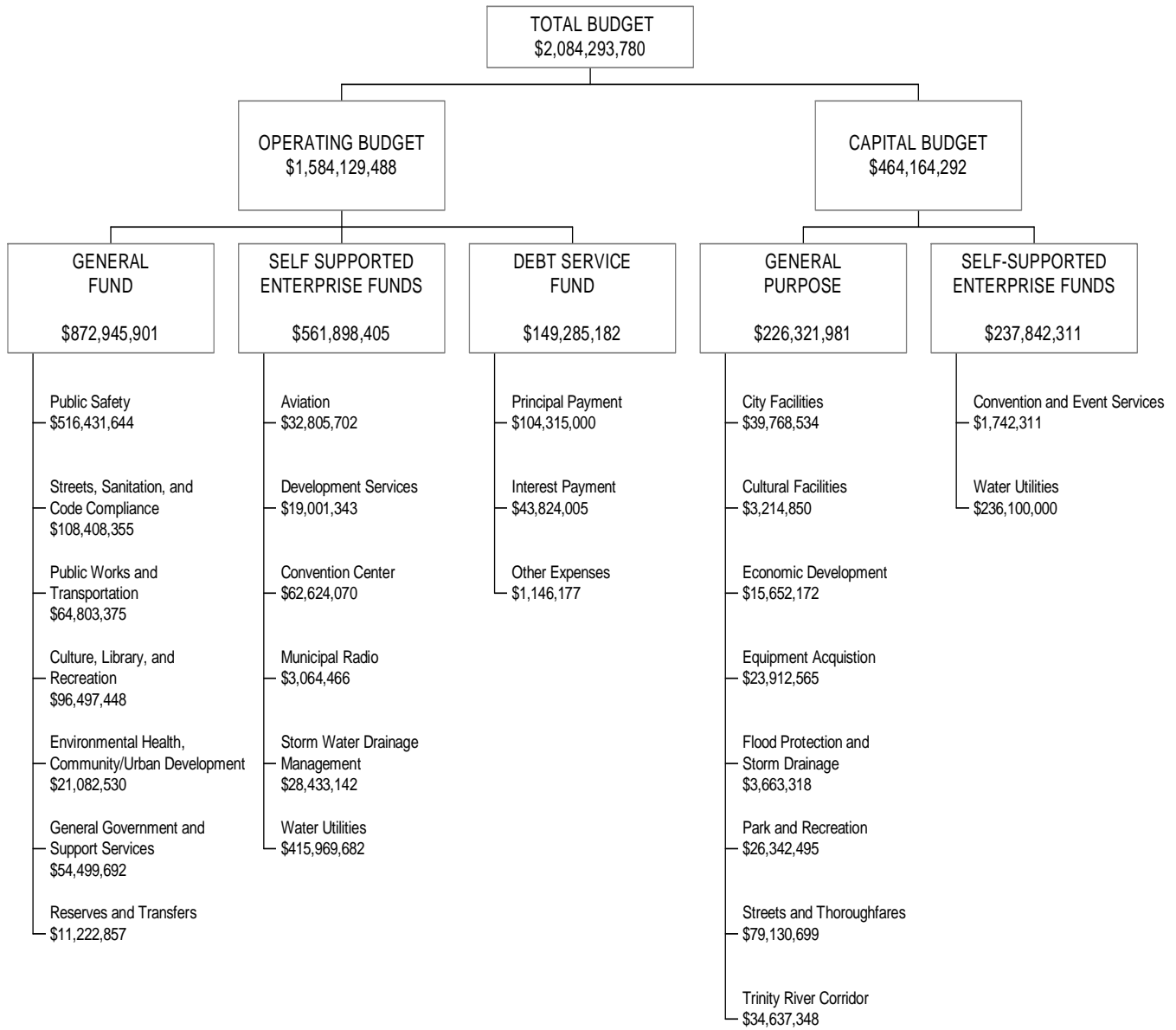
- Upgrade of the City's financial system
- Replace 295 pieces of general fleet equipment
- 180 marked squad car replacements and 25 additional marked squads
- Fire-fighting and rescue apparatus including 1 aerial truck, 4 engines, 4 battalion chief vehicles, 1 lake recovery boat and 1 mobile air supply truck
- Replace the Fire Department's station alert system

Partial PILOT (Payment in Lieu of Taxes) will be initiated this year through the local Water Utilities rates to provide \$2 million to enhance the Public Private Partnership Fund for new development infrastructure.

\$236.1 million has been budgeted for Water Department improvement projects. This money will be used to:

- Begin construction of the Lake Fork Water Pump Station
- Begin design of an additional raw water pipeline from Tawakoni Balancing Reservoir to the East Side Water Treatment Plant
- Begin design of a new wastewater pump station at the Central Wastewater Treatment Plant to replace the Cadiz Street Pump Station
- Begin design of additional effluent filters at the Central Wastewater Treatment Plant to increase capacity during high flow conditions
- Replace approximately 60 miles of aging water and wastewater mains
- Evaluate and select of the strategy to update, replace or privatize the existing billing system
- Begin installation of automated water meters in the Central Business District as Phase I of the automated water meter reading project

# ORGANIZATION OF THE TOTAL BUDGET



## **OPERATING AND CAPITAL BUDGETS**

The City of Dallas' budget for FY 2004-05 totals \$2,084,293,780 and consists of an operating budget of \$1,584,129,488 and a capital budget of \$464,164,292. The elements of these two budgets are as follows:

The FY 2004-05 Operating Budget is composed of three major elements:

**1. General Fund: \$872,945,901**

This fund is financed primarily with property taxes, sales taxes, and charges for service fees, and supports a variety of City services including police, fire protection, public works, sanitation collection and other basic services.

**2. Enterprise Funds: \$561,898,405**

These funds are fully supported by charges for services. Water Utilities, Aviation, and Convention and Event Services are all examples of enterprise fund activities.

**3. Debt Service: \$149,285,182**

This fund pays an annual interest and principal costs of general obligation bonds and certificates of obligation issued to finance the City's capital improvement programs and equipment notes issued to purchase fleet and equipment.

The FY 2004-05 Capital Budget is composed of two major elements:

**1. General: \$226,321,981**

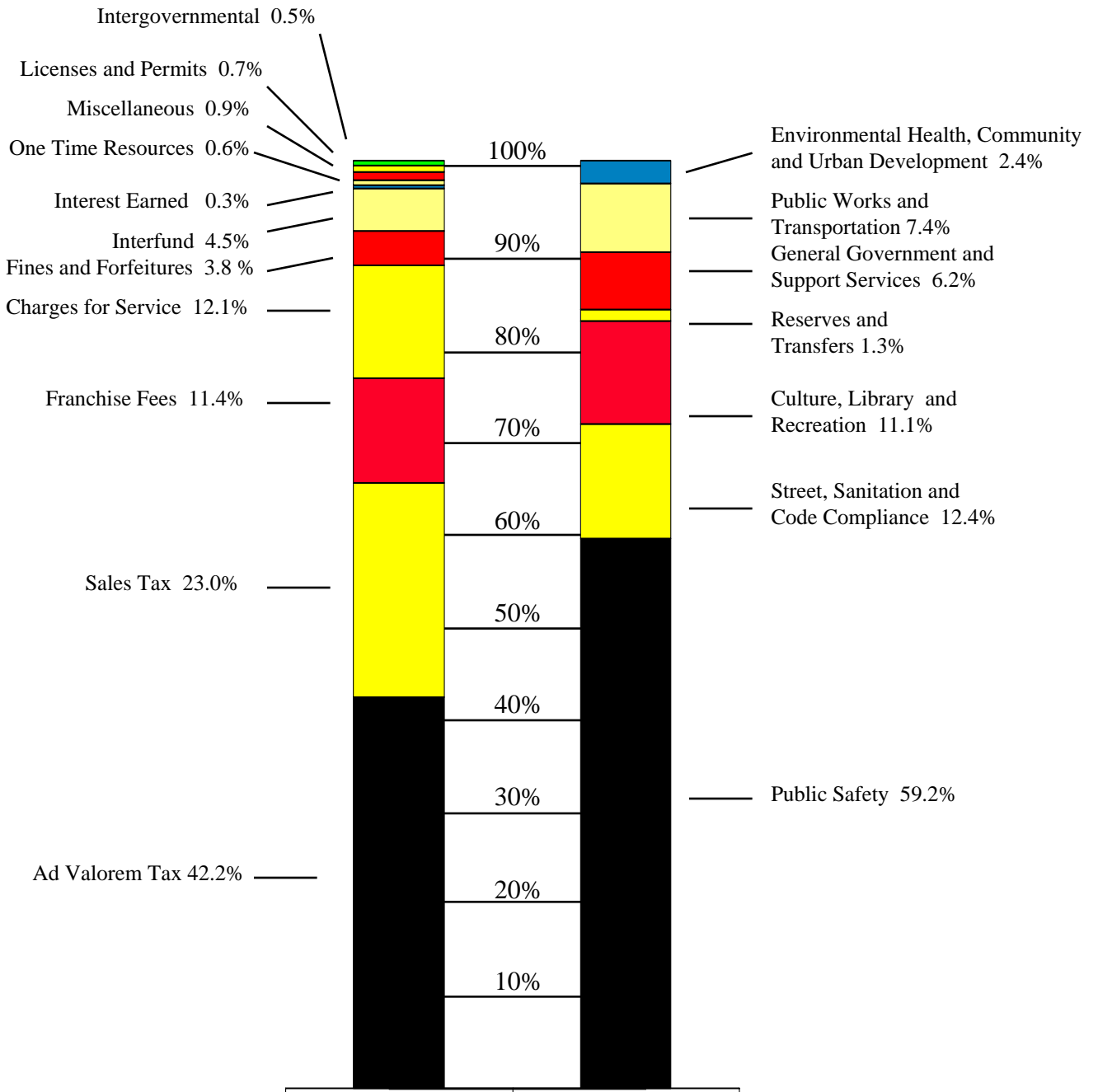
These funds are primarily derived from the issuance of general obligation bonds or certificates of obligation and are used to finance citywide capital improvements including streets, fire stations, libraries, and park facilities.

**2. Enterprise: \$237,842,311**

These funds are primarily derived from operating transfers; the issuance of self-supporting revenue bonds or commercial paper and are used to finance capital improvements for enterprise funds.

# GENERAL FUND BUDGET

<b>GENERAL FUND REVENUES</b> \$872,945,901	<b>GENERAL FUND EXPENDITURES</b> \$872,945,901
<div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">AD VALOREM TAX \$366,862,943</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">SALES TAX \$202,265,022</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">FRANCHISE REVENUES \$99,857,235</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">CHARGES FOR SERVICE \$105,193,598</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">FINES AND FORFEITURES \$32,888,405</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">INTERFUND REVENUES \$39,594,327</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">OTHER \$21,250,826</div> <div style="border: 1px solid black; padding: 5px;">ONE TIME RESOURCES \$5,033,545</div>	<div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">PUBLIC SAFETY \$516,431,644</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">STREET, SANITATION AND CODE COMPLIANCE \$108,408,355</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">PUBLIC WORKS AND TRANSPORTATION \$64,803,375</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">CULTURE, LIBRARY AND RECREATION \$96,497,448</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">ENVIRONMENTAL, HEALTH, COMMUNITY AND URBAN DEVELOPMENT \$21,082,530</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">GENERAL GOVERNMENT AND SUPPORT SERVICES \$53,988,002</div> <div style="border: 1px solid black; padding: 5px;">RESERVES AND TRANSFERS \$11,222,857</div>



**Revenues - \$872,945,901      Expenditures - \$872,945,901**

## **GENERAL FUND REVENUES**

The General Fund is supported by a variety of revenue sources. The categories are as follows:

<b>Ad Valorem Tax</b>	The largest single source of revenue to the General Fund is the property tax levy on real and personal property.
<b>Sales Tax</b>	The second largest revenue to the General Fund is revenue from the 1% local share of sales tax.
<b>Franchise Revenues</b>	These revenues come from street rental charges to various utilities occupying the public right-of-way and other similar charges.
<b>Licenses and Permits</b>	These are revenues related to various license and permit fees.
<b>Interest Earned</b>	This is interest earnings on the General Fund cash balance.
<b>Intergovernmental Revenue</b>	These are revenues from other governmental agencies for grants due to the General Fund.
<b>Fine and Forfeitures</b>	These revenues come from municipal court cost fees, parking and traffic fines, auto storage and wrecker fees, and library book charges.
<b>Charges for Services</b>	These revenues are derived from user fees and charges in return for specific services provided by the City including sanitation collection, landfill disposal, emergency ambulance service, and park and golf services.
<b>Interfund Revenue</b>	These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes the Dallas Water Utilities street rental payment and surplus property auction revenue.
<b>Miscellaneous</b>	These are miscellaneous revenues from rental, gifts and donations, and collections for damages to City property.
<b>One Time Resources</b>	These are non-recurring revenues, which will be used for one-time expenses.

## GENERAL FUND EXPENDITURES

### **Public Safety**

This category of service includes expenditures for police and fire protection, court services, judiciary, the detoxification facility, and the City's share of costs for the operation of the Lew Sterrett Criminal Justice facility.

### **Street, Sanitation, and Code Compliance**

These expenditures are associated with the operation and maintenance of the City's thoroughfares, streets and alleys, and sanitation collection services. The City's code compliance services are also included in this category.

### **Public Works and Transportation**

These expenditures are associated with the development, improvement and construction of the City's infrastructure, facilities, street surfaces, sidewalks, alleys, street lighting, roadway signing and traffic signals and coordination of transportation planning, interagency, regulation and parking management. Expenditures related to the improvement and development of the Trinity River Corridor are also included.

### **Culture, Library, and Recreation**

The expenditures in this category are for the operation of the City's library system, support of the Arts, operation and maintenance of park and recreation facilities, operation of the Dallas Zoo, and the operation of Fair Park.

### **Reserves and Transfers**

Funds are placed in reserve in accordance with the City's Financial Management Performance Criteria.

### **General Government and Support Services**

These expenditures are for the Mayor and City Council Office, City Managers' Office, City Attorney, City Auditor, City Secretary, and Office of Financial Services. In addition, expenditures related to procurement, personnel and other activities in support of the delivery of City services are included.

### **Environmental Health, Community, and Urban Development**

This category of service includes expenditures for land use planning, zoning, neighborhood housing and rehabilitation, economic development, and health services.

## GENERAL FUND Revenue Summary

	FY 2001-02 ACTUAL	FY 2002-03 ACTUAL	FY 2003-04 BUDGET	FY 2003-04 ESTIMATE	FY 2004-05 ADOPTED
<b>TAXES</b>					
Ad Valorem Tax	306,776,810	333,686,845	344,206,706	344,829,191	366,862,943
Sales Tax	194,132,603	183,229,590	178,391,126	193,571,372	202,265,022
<b>FRANCHISE REVENUES</b>					
TXU Electric	53,816,698	49,771,783	49,482,000	47,786,054	50,317,000
SBC	28,625,048	26,164,021	24,213,000	24,295,191	22,283,000
TXU Gas	8,103,322	11,334,500	9,378,000	10,617,309	9,347,000
Comcast Cable	4,895,094	4,807,547	5,045,000	4,947,651	4,968,235
Other	12,934,915	10,132,247	12,862,000	12,476,147	12,942,000
<b>TAXES AND FRANCHISES</b>	<b>609,284,490</b>	<b>619,126,533</b>	<b>623,577,832</b>	<b>638,522,915</b>	<b>668,985,200</b>
<b>LICENSES AND PERMITS</b>	<b>6,251,919</b>	<b>6,405,858</b>	<b>6,842,858</b>	<b>6,890,506</b>	<b>6,798,407</b>
<b>INTEREST EARNED</b>	<b>3,337,353</b>	<b>2,261,305</b>	<b>3,141,626</b>	<b>2,570,003</b>	<b>2,955,300</b>
<b>INTERGOVERNMENTAL</b>	<b>4,826,291</b>	<b>4,788,553</b>	<b>4,836,763</b>	<b>4,772,343</b>	<b>4,312,918</b>
<b>FINES AND FORFEITURES</b>					
Municipal Court	20,324,383	19,228,504	21,365,600	19,841,509	21,775,929
Vehicle Towing & Storage	6,281,808	5,704,024	6,456,000	5,564,613	5,567,338
Parking Fines	5,268,194	4,661,031	5,352,118	4,346,375	4,846,272
Public Library	544,769	667,208	687,125	697,825	698,866
<b>TOTAL FINES</b>	<b>32,419,154</b>	<b>30,260,767</b>	<b>33,860,843</b>	<b>30,450,322</b>	<b>32,888,405</b>
<b>CHARGES FOR SERVICE</b>					
Sanitation Service	40,399,597	44,912,089	46,747,259	47,278,475	49,254,906
Park	7,057,736	7,673,009	7,420,305	7,657,133	7,661,005
Private Disposal Fees	10,648,940	14,478,793	13,863,775	15,377,748	16,887,699
Emergency Ambulance	7,881,718	7,807,652	9,070,476	8,282,357	10,100,476
Security Alarm	4,030,219	3,955,793	3,973,383	3,973,383	3,973,383
Street Lighting	1,317,920	1,512,000	1,371,742	1,371,742	1,371,742
Vital Statistics	1,433,530	1,344,725	1,475,000	1,481,058	1,475,000
Parking Services	2,900,511	3,016,622	2,883,926	2,978,063	3,481,052
Other	8,666,978	9,031,345	9,597,159	10,109,380	10,988,335
<b>TOTAL CHARGES</b>	<b>84,337,149</b>	<b>93,732,028</b>	<b>96,403,025</b>	<b>98,509,339</b>	<b>105,193,598</b>
<b>INTERFUND REVENUE</b>	<b>39,588,039</b>	<b>43,464,774</b>	<b>37,873,904</b>	<b>37,038,793</b>	<b>39,594,327</b>
<b>MISCELLANEOUS</b>	<b>7,956,226</b>	<b>7,380,835</b>	<b>7,687,742</b>	<b>7,464,768</b>	<b>7,184,201</b>
<b>TOTAL REVENUES</b>	<b>788,000,621</b>	<b>807,420,653</b>	<b>814,224,593</b>	<b>826,218,989</b>	<b>867,912,356</b>
<b>USE OF ONE-TIME RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,033,545</b>
<b>TOTAL RESOURCES</b>	<b>788,000,621</b>	<b>807,420,653</b>	<b>814,224,593</b>	<b>826,218,989</b>	<b>872,945,901</b>

# GENERAL FUND

## Expenditure Summary

	FY 2001-02 ACTUAL	FY 2002-03 ACTUAL	FY 2003-04 BUDGET	FY 2003-04 ESTIMATE	FY 2004-05 ADOPTED
<b>DEPARTMENTS:</b>					
Business Development & Procurement Services	2,549,989	2,385,485	2,247,083	2,242,880	2,226,340
City Attorney's Office	10,481,154	9,789,268	9,958,805	9,960,907	10,670,869
City Auditor's Office	3,030,001	2,835,349	2,187,846	2,100,841	2,324,264
City Manager's Office	2,315,625	1,950,552	1,902,957	1,902,957	2,164,245
City Secretary's Office	1,202,431	1,023,913	1,120,185	1,119,531	1,326,854
Civil Service	2,222,742	1,717,267	1,671,351	1,671,351	1,684,815
Code Compliance	20,556,175	20,264,491	19,458,556	19,767,993	21,097,439
Court and Detention Services	10,718,818	10,572,727	10,707,960	11,010,803	11,641,566
Development Services	0	5,120,444	4,421,661	4,422,770	5,636,527
Economic Development	2,440,706	*	*	*	*
Environmental and Health Services	13,905,600	12,744,384	12,970,883	12,515,625	13,399,314
Equipment and Building Services	25,907,914	26,156,110	27,996,499	27,943,790	30,540,329
Fire	150,172,648	163,913,379	165,255,047	166,763,379	177,088,246
Housing	3,243,448	1,253,054	1,407,451	1,422,518	1,403,245
Human Resources	3,694,480	2,927,720	2,706,948	2,794,539	3,831,856
Judiciary	1,901,314	2,028,249	1,886,294	1,938,037	2,343,069
Library	22,600,096	22,451,653	22,276,014	22,275,053	23,836,636
Mayor and Council	2,459,194	2,522,516	2,545,757	2,608,132	2,618,274
Non-Departmental	12,278,820	12,216,154	12,012,622	11,985,168	11,944,028
Office of Cultural Affairs	12,193,071	11,924,277	12,894,571	12,974,338	13,153,911
Office of Environmental Quality	0	0	441,140	441,140	643,444
Office of Financial Services	9,718,217	9,889,826	10,037,334	9,970,989	11,332,954
Office of International Affairs	561,320	*	*	*	*
Office of Property Management	1,297,337	*	*	*	*
Park and Recreation	59,402,607	55,459,022	53,737,523	53,759,221	59,506,901
Planning and Development	2,078,112	*	*	*	*
Police	284,902,619	293,200,829	290,835,876	291,651,330	319,005,753
Public Works and Transportation	16,910,460	15,224,563	20,131,273	20,738,129	18,799,743
Sanitation Services	49,533,831	51,008,888	53,269,532	53,379,414	55,306,367
Street Lighting	13,199,442	13,011,907	14,673,883	14,604,518	15,463,303
Street Services	30,769,811	34,244,364	30,989,385	31,619,936	32,004,549
<b>DEPARTMENTS SUBTOTAL</b>	<b>772,247,982</b>	<b>785,836,391</b>	<b>789,744,436</b>	<b>793,585,289</b>	<b>850,994,841</b>
<b>CONTRACTS:</b>					
Dallas Central Appraisal District	2,324,185	2,310,855	2,332,619	2,332,619	2,268,907
Elections	2,092,979	726,917	902,237	905,110	1,245,820
Independent Audit	253,460	448,555	423,000	409,670	423,000
Jail Contract - Lew Sterrett	6,363,081	6,272,636	6,286,437	6,286,437	6,353,010
Dallas County Tax Collection	424,658	426,786	437,466	429,523	437,466
<b>CONTRACTS SUBTOTAL</b>	<b>11,458,363</b>	<b>10,185,749</b>	<b>10,381,759</b>	<b>10,363,359</b>	<b>10,728,203</b>
<b>APPROPRIATED RESERVES:</b>					
Transfer to Capital Construction	0	0	1,351,371	1,351,371	2,016,880
Over-65 Retiree EHB Supplement	0	0	822,000	822,000	0
Salary Reserve	0	0	200,000	0	390,579
Contingency Reserve	1,349,916	2,479,077	1,129,130	2,402,118	0
Emergency Reserve	1,930,411	811,179	1,561,126	288,138	0
Liability Reserve/Claims Fund	2,959,888	7,787,436	9,034,771	9,034,771	8,815,398
<b>APPROPRIATED RESERVES SUBTOTAL</b>	<b>6,240,215</b>	<b>11,077,692</b>	<b>14,098,398</b>	<b>13,898,398</b>	<b>11,222,857</b>
<b>INTERNAL SERVICE SAVINGS/SURCHARGE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,197,419</b>	
<b>TOTAL GENERAL FUND</b>	<b>789,946,560</b>	<b>807,099,832</b>	<b>814,224,593</b>	<b>820,044,465</b>	<b>872,945,901</b>

\* Included in Development Services

## GENERAL FUND

### Statement of Revenues and Expenditures

	FY 2001-02 ACTUAL	FY 2002-03 ACTUAL	FY 2003-04 BUDGET	FY 2003-04 ESTIMATE	FY 2004-05 ADOPTED
<b>BEGINNING FUND BALANCE</b>	25,787,853	23,841,914	24,162,735	24,162,735	30,340,132
<b>REVENUES:</b>					
Ad Valorem Taxes	306,776,810	333,686,845	344,206,706	344,829,191	366,862,943
Sales Tax	194,132,603	183,229,590	178,391,126	193,571,372	202,265,022
Franchise Fees	108,375,077	102,210,098	100,980,000	100,122,352	99,857,235
Licenses and Permits	6,251,919	6,405,858	6,842,858	6,890,506	6,798,407
Interest Earnings	3,337,353	2,261,305	3,141,626	2,570,003	2,955,300
Intergovernmental	4,826,291	4,788,553	4,836,763	4,772,343	4,312,918
Fines and Forfeitures	32,419,154	30,260,767	33,860,843	30,450,322	32,888,405
Service Fees	84,337,149	93,732,028	96,403,025	98,509,339	105,193,598
Interfund Revenue	39,588,039	43,464,774	37,873,904	37,038,793	39,594,327
Miscellaneous	7,956,226	7,380,835	7,687,742	7,464,768	7,184,201
<b>TOTAL REVENUES</b>	788,000,621	807,420,653	814,224,593	826,218,989	867,912,356
<b>TOTAL RESOURCES AVAILABLE</b>	813,788,474	831,262,567	838,387,328	850,381,724	898,252,488
<b>EXPENDITURES:</b>					
General Government & Support Services	56,345,272	51,171,163	50,486,210	50,431,344	54,499,692
Public Safety	454,058,480	475,987,820	474,971,614	477,649,986	516,431,644
Street, Sanitation and Code Compliance	100,859,817	105,517,743	103,717,473	104,767,343	108,408,355
Public Works and Transportation	56,017,816	54,392,580	62,801,655	63,286,437	64,803,375
Culture, Library and Recreation	94,195,774	89,834,952	88,908,108	89,008,612	96,497,448
Env. Health, Comm. & Urban Development	22,229,186	19,117,882	19,241,135	18,802,053	21,082,530
Reserves and Transfers	6,240,215	11,077,692	14,098,398	13,898,398	11,222,857
Internal Service Funds Savings/Surcharge	0	0	0	2,197,419	0
<b>TOTAL EXPENDITURES</b>	789,946,560	807,099,832	814,224,593	820,041,592	872,945,901
<b>ENDING FUND BALANCE</b>	23,841,914	24,162,735	24,162,735	30,340,132	25,306,587

**INTERNAL SERVICE FUNDS**  
**Statement of Revenues and Expenditures**

DEPARTMENT	FY 2001-02 ACTUAL	FY 2002-03 ACTUAL	FY 2003-04 BUDGET	FY 2003-04 ESTIMATE	FY 2004-05 ADOPTED
<b>Information Technology</b>					
<b>Beginning Fund Balance</b>	3,432,593	1,545,785	5,638,564	5,638,564	2,638,232
Revenue	26,984,286	30,644,089	31,088,368	26,525,062	29,251,152
Expenditure	28,871,094	26,551,310	33,526,832	29,525,394	29,464,288
<b>Ending Fund Balance</b>	<u>1,545,785</u>	<u>5,638,564</u>	<u>3,200,100</u>	<u>2,638,232</u>	<u>2,425,096</u>
<b>Radio Services</b>					
<b>Beginning Fund Balance</b>	1,496,664	1,722,022	1,021,274	1,021,274	428,115
Revenue	5,088,359	3,777,764	2,971,927	2,939,520	3,885,398
Expenditure	4,863,001	4,478,512	3,579,820	3,532,679	3,944,324
<b>Ending Fund Balance</b>	<u>1,722,022</u>	<u>1,021,274</u>	<u>413,381</u>	<u>428,115</u>	<u>369,189</u>
<b>Equipment Services</b>					
<b>Beginning Fund Balance</b>	4,184,103	2,006,741	2,438,829	2,438,829	2,822,948
Revenue	35,137,531	32,679,737	30,641,676	32,848,705	32,232,286
Expenditure	37,314,893	32,247,649	30,753,592	32,464,586	32,329,849
<b>Ending Fund Balance</b>	<u>2,006,741</u>	<u>2,438,829</u>	<u>2,326,913</u>	<u>2,822,948</u>	<u>2,725,385</u>
<b>Express Business Center</b>					
<b>Beginning Fund Balance</b>	788,450	326,777	609,180	609,180	745,651
Revenue	3,695,877	4,123,104	4,310,636	4,260,636	4,275,081
Expenditure	4,157,550	3,840,701	4,127,948	4,124,165	4,099,867
<b>Ending Fund Balance</b>	<u>326,777</u>	<u>609,180</u>	<u>791,868</u>	<u>745,651</u>	<u>920,865</u>

**ENTERPRISE FUNDS**  
**Statement of Revenues and Expenditures**

DEPARTMENT	FY 2001-02 ACTUAL	FY 2002-03 ACTUAL	FY 2003-04 BUDGET	FY 2003-04 ESTIMATE	FY 2004-05 ADOPTED
<b>Aviation</b>					
<b>Beginning Fund Balance</b>	10,625,471	5,607,354	8,398,151	8,398,151	9,049,574
Revenue	25,675,632	26,310,200	28,842,431	28,771,497	29,127,542
Expenditure	30,693,749	23,519,403	30,531,664	28,120,074	32,805,702
<b>Ending Fund Balance</b>	<u>5,607,354</u>	<u>8,398,151</u>	<u>6,708,918</u>	<u>9,049,574</u>	<u>5,371,414</u>
<b>Convention and Event Services</b>					
<b>Beginning Fund Balance</b>	7,769,005	1,441,423	3,812,040	3,812,040	3,529,398
Revenue	56,308,733	60,312,894	57,744,347	56,311,211	62,634,342
Expenditure	62,636,315	57,942,277	57,904,311	56,593,853	62,624,070
<b>Ending Fund Balance</b>	<u>1,441,423</u>	<u>3,812,040</u>	<u>3,652,076</u>	<u>3,529,398</u>	<u>3,539,670</u>
<b>Development Services</b>					
<b>Beginning Fund Balance</b>	1,879,330	625,315	1,789,765	1,789,765	2,470,317
Revenue	10,827,845	16,401,930	16,258,562	17,758,562	18,140,000
Expenditure	12,081,860	15,237,480	16,267,605	17,078,010	19,001,343
<b>Ending Fund Balance</b>	<u>625,315</u>	<u>1,789,765</u>	<u>1,780,722</u>	<u>2,470,317</u>	<u>1,608,974</u>
<b>Municipal Radio</b>					
<b>Beginning Fund Balance</b>	4,037,793	4,089,843	4,066,226	4,066,226	4,115,695
Revenue	3,609,096	3,215,362	4,264,010	3,150,680	3,140,000
Expenditure	3,557,046	3,238,979	4,132,992	3,101,211	3,064,466
<b>Ending Fund Balance</b>	<u>4,089,843</u>	<u>4,066,226</u>	<u>4,197,244</u>	<u>4,115,695</u>	<u>4,191,229</u>

**ENTERPRISE FUNDS**  
**Statement of Revenues and Expenditures**

DEPARTMENT	FY 2001-02 ACTUAL	FY 2002-03 ACTUAL	FY 2003-04 BUDGET	FY 2003-04 ESTIMATE	FY 2004-05 ADOPTED
<b>Storm Water Drainage Management</b>					
<b>Beginning Fund Balance</b>	1,285,998	1,111,476	1,111,476	1,111,476	1,111,476
Revenue	19,846,131	19,648,119	23,311,052	23,311,052	28,433,142
Expenditure	20,020,653	19,648,119	23,311,052	23,311,052	28,433,142
<b>Ending Fund Balance</b>	<u>1,111,476</u>	<u>1,111,476</u>	<u>1,111,476</u>	<u>1,111,476</u>	<u>1,111,476</u>
<b>Water Utilities</b>					
<b>Beginning Fund Balance</b>	17,285,604	10,668,207	14,188,769	14,188,769	29,196,138
Revenue	332,902,468	333,740,939	389,637,052	370,331,402	415,969,682
Expenditure	339,519,865	330,220,377	382,497,052	355,324,033	415,969,682
<b>Ending Fund Balance</b>	<u>10,668,207</u>	<u>14,188,769</u>	<u>21,328,769</u>	<u>29,196,138</u>	<u>29,196,138</u>

**OTHER FUNDS**  
**Statement of Revenues and Expenditures**

DEPARTMENT	FY 2001-02 ACTUAL	FY 2002-03 ACTUAL	FY 2003-04 BUDGET	FY 2003-04 ESTIMATE	FY 2004-05 ADOPTED
<b>9-1-1 System Operations</b>					
<b>Beginning Fund Balance</b>	6,369,602	3,135,486	1,324,580	1,324,580	1,230,631
Revenue	14,145,469	13,776,094	13,686,488	14,966,355	12,458,289
Expenditure	17,379,585	15,587,000	13,517,687	15,060,304	12,531,919
<b>Ending Fund Balance</b>	<u>3,135,486</u>	<u>1,324,580</u>	<u>1,493,381</u>	<u>1,230,631</u>	<u>1,157,001</u>
<b>Employee Benefits</b>					
<b>Beginning Fund Balance</b>	4,839,714	5,287,446	252,000	252,000	(9,599,313)
Revenue	78,093,134	84,600,005	91,089,516	85,840,767	96,138,376
Expenditure	77,645,402	89,635,451	89,889,274	95,692,080	96,143,528
<b>Ending Fund Balance</b>	<u>5,287,446</u>	<u>252,000</u>	<u>1,452,242</u>	<u>(9,599,313)</u>	<u>(9,604,465)</u>
<b>Risk Management</b>					
<b>Beginning Fund Balance</b>	(20,138,670)	(23,337,668)	(22,986,000)	(22,986,000)	(27,571,220)
Revenue	29,526,702	34,433,840	39,522,464	38,345,011	38,941,235
Expenditure	32,725,700	34,082,172	39,285,666	42,930,231	38,730,036
<b>Ending Fund Balance</b>	<u>(23,337,668)</u>	<u>(22,986,000)</u>	<u>(22,749,202)</u>	<u>(27,571,220)</u>	<u>(27,360,021)</u>
<b>Debt Service</b>					
<b>Beginning Fund Balance</b>	5,232,522	1,639,757	586,666	586,666	6,430,242
Revenue	130,037,136	129,164,778	133,118,155	133,483,343	144,457,440
Expenditure	133,629,901	130,217,869	127,658,175	127,639,767	149,285,182
<b>Ending Fund Balance</b>	<u>1,639,757</u>	<u>586,666</u>	<u>6,046,646</u>	<u>6,430,242</u>	<u>1,602,500</u>

# FULL TIME EQUIVALENT SUMMARY

## TOTAL FTEs

DEPARTMENT	FY 2001-02 ACTUAL	FY 2002-03 ACTUAL	FY 2003-04 BUDGET	FY 2003-04 ESTIMATE	FY 2004-05 ADOPTED
<b>GENERAL FUND</b>					
Business Development & Procurement Services	36.4	33.1	33.1	33.1	33.1
City Attorney's Office	124.1	122.4	123.4	123.4	128.4
City Auditor's Office	40.4	36.4	27.0	24.9	27.0
City Manager's Office	24.5	24.5	23.1	23.5	24.0
City Secretary's Office	14.4	13.0	13.0	13.0	15.0
Civil Service	30.6	30.5	25.3	24.0	24.7
Code Compliance	340.2	320.4	326.6	324.4	341.7
Court and Detention Services	188.4	181.3	182.0	188.0	196.3
Development Services	***	70.9	72.3	72.6	80.4
Economic Development	29.7	**	**	**	**
Elections	4.0	4.0	4.0	4.0	4.0
Environmental and Health Services	229.5	198.9	210.2	199.1	210.4
Equipment & Building Svcs - Building Services	258.3	258.3	226.7	236.3	251.6
Fire	2,059.9	2,068.7	2,072.2	2,076.9	2,114.9
Housing	40.4	12.0	12.0	15.0	15.0
Human Resources	41.3	31.7	27.7	27.1	46.2
Judiciary	29.2	34.6	34.6	32.8	33.8
Library	417.3	398.8	397.3	398.3	399.8
Mayor and Council	29.9	29.8	29.0	29.7	29.0
Non-Departmental	3.0	0.0	0.0	0.0	0.0
Office of Cultural Affairs	42.2	35.8	38.7	41.3	41.7
Office of Environmental Quality *	-	-	5.0	4.1	10.1
Office of Financial Services	81.6	87.8	91.9	82.2	87.5
Office of International Affairs	6.5	**	**	**	**
Office of Property Management	24.4	**	**	**	**
Park and Recreation	1,139.1	978.9	1,067.1	1,057.4	1,113.5
Planning and Development	35.3	**	**	**	**
Police	3,766.4	3,767.2	3,742.4	3,694.1	3,875.9
Public Works and Transportation	428.2	383.4	383.3	379.8	416.3
Sanitation Services	566.6	596.7	604.2	625.2	645.8
Street Lighting	1.0	1.0	0.8	1.0	1.0
Street Services	650.2	599.8	635.3	618.3	629.8
<b>TOTAL GENERAL FUND</b>	<b>10,683.0</b>	<b>10,319.9</b>	<b>10,408.2</b>	<b>10,349.5</b>	<b>10,796.9</b>
<b>Total Civilian</b>	<b>5,878.7</b>	<b>5,451.2</b>	<b>5,504.1</b>	<b>5,504.1</b>	<b>5,814.3</b>
<b>Total Fire Uniform</b>	<b>1,779.0</b>	<b>1,793.8</b>	<b>1,807.0</b>	<b>1,809.0</b>	<b>1,842.3</b>
<b>Total Police Uniform</b>	<b>3,025.3</b>	<b>3,074.9</b>	<b>3,097.1</b>	<b>3,036.4</b>	<b>3,140.3</b>
<b>Total Uniform</b>	<b>4,804.3</b>	<b>4,868.7</b>	<b>4,904.1</b>	<b>4,845.4</b>	<b>4,982.6</b>

**Total FTEs include Regular, Overtime,  
Temporary Help and Day Labor**

\* Office of Environmental Quality was created by Council Resolution 04-0811

\*\* Included in Development Services

\*\*\* Previously included in Economic Development, Office of Property Management, Office of International Affairs, Planning, Public Works & Transportation, Fire, Building Inspection

## FULL TIME EQUIVALENT SUMMARY

### TOTAL FTEs

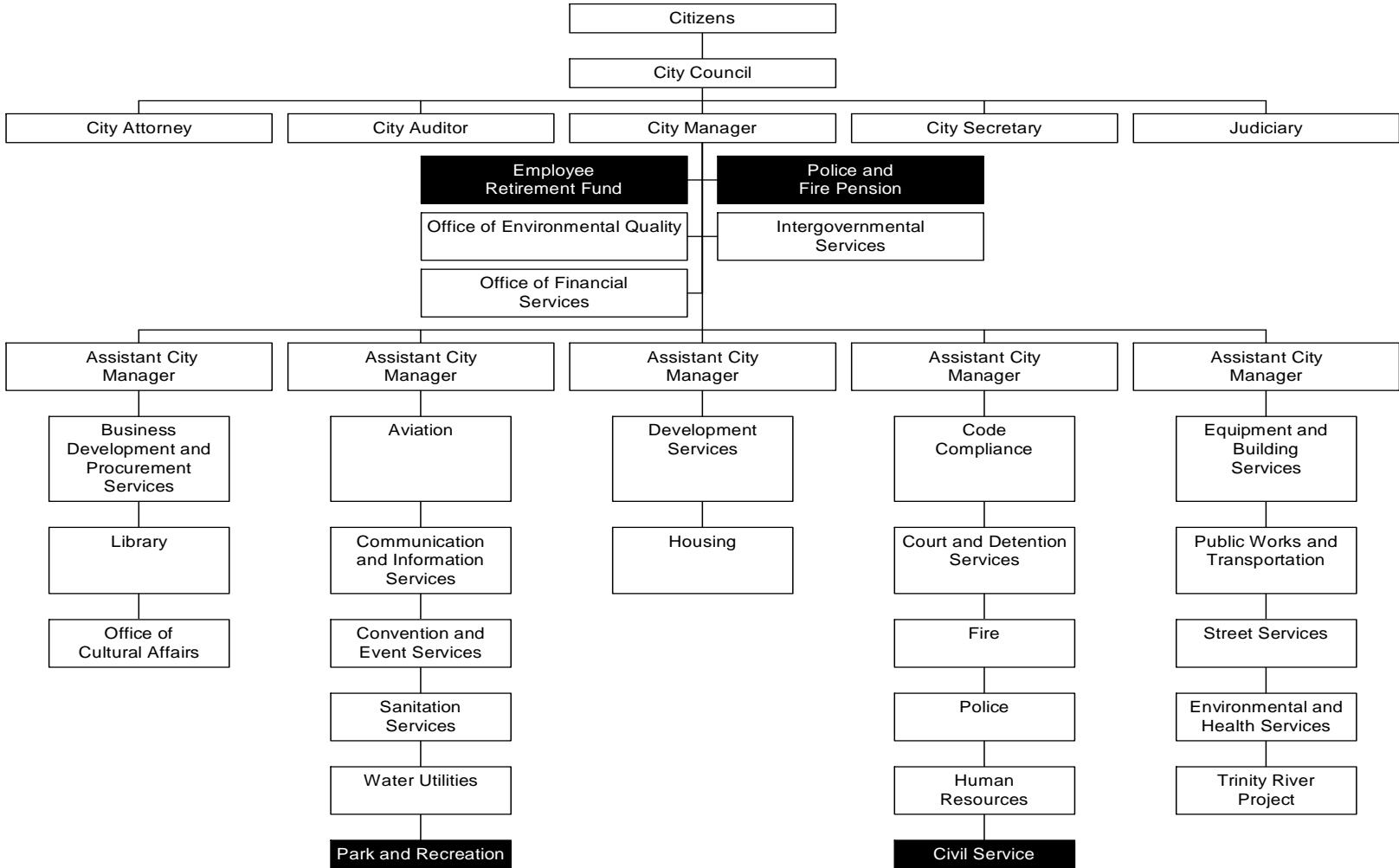
DEPARTMENT	FY 2001-02 ACTUAL	FY 2002-03 ACTUAL	FY 2003-04 BUDGET	FY 2003-04 ESTIMATE	FY 2004-05 ADOPTED
<b>INTERNAL SERVICE FUNDS</b>					
Information Technology	191.9	167.1	170.8	167.7	171.8
Radio Services	46.1	41.8	36.9	38.3	39.4
Equipment Services	282.4	228.2	204.2	209.3	203.5
Express Business Center	17.3	14.4	14.5	14.4	14.4
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>537.7</b>	<b>451.5</b>	<b>426.4</b>	<b>429.7</b>	<b>429.1</b>
<b>ENTERPRISE FUNDS</b>					
Aviation	146.8	153.0	156.8	153.3	153.5
Convention and Event Services	151.2	173.5	185.1	175.0	182.6
Municipal Radio	24.3	24.0	26.0	24.0	25.0
Development Services *	142.3	191.0	196.8	203.0	227.0
Dallas Water Utilities	1,465.7	1,463.8	1,563.1	1,559.2	1,626.4
<b>TOTAL ENTERPRISE FUNDS</b>	<b>1,930.3</b>	<b>2,005.3</b>	<b>2,127.8</b>	<b>2,114.5</b>	<b>2,214.5</b>
<b>OTHER FUNDS</b>					
9-1-1 System Operations	4.0	3.0	3.0	3.0	4.6
Employee Benefits	11.5	27.0	28.3	27.0	5.0
Risk Management	24.1	21.0	21.0	21.0	21.0
<b>TOTAL OTHER FUNDS</b>	<b>39.6</b>	<b>51.0</b>	<b>52.3</b>	<b>51.0</b>	<b>30.6</b>
<b>TOTAL FULL TIME EQUIVALENTS</b>	<b>13,190.6</b>	<b>12,827.7</b>	<b>13,014.7</b>	<b>12,944.7</b>	<b>13,471.1</b>
<b>Total Civilian</b>	<b>8,386.3</b>	<b>7,959.0</b>	<b>8,110.6</b>	<b>8,099.3</b>	<b>8,488.5</b>
<b>Total Fire Uniform</b>	<b>1,779.0</b>	<b>1,793.8</b>	<b>1,807.0</b>	<b>1,809.0</b>	<b>1,842.3</b>
<b>Total Police Uniform</b>	<b>3,025.3</b>	<b>3,074.9</b>	<b>3,097.1</b>	<b>3,036.4</b>	<b>3,140.3</b>
<b>Total Uniform</b>	<b>4,804.3</b>	<b>4,868.7</b>	<b>4,904.1</b>	<b>4,845.4</b>	<b>4,982.6</b>

**Total FTEs include Regular, Overtime,  
Temporary Help and Day Labor**

\* Prior to FY 03, department was called Building Inspection

# ORGANIZATIONAL CHART

FY 2004-05 CITY OF DALLAS ORGANIZATIONAL CHART



NOTE: Shading indicates Liaison Relationship