

- CITY OF DALLAS -

ANNUAL BUDGET

Fiscal Year 2018-19

October 1, 2018 - September 30, 2019

As Approved on September 18, 2018 by:

The Honorable Mayor and Members of the City Council

| Adoption of the Fiscal Year 2018-19 Annual Budget | | | | | | |
|---|--------|-----------------|--------|--------------------|--------|--|
| | Record | | Record | | Record | |
| Council Member | Vote | Council Member | Vote | Council Member | Vote | |
| Mayor Michael S. Rawlings | No | Omar Narvaez | Yes | Lee M. Kleinman | No | |
| MPT Casey Thomas, II | Yes | Kevin Felder | Yes | Sandy Greyson | Yes | |
| DMPT Adam Medrano | Yes | Tennell Atkins | Yes | Jennifer S. Gates | Yes | |
| Scott Griggs | Yes | Mark Clayton | Absent | Philip T. Kingston | Yes | |
| Rickey D. Callahan | Yes | B. Adam McGough | Yes | | | |

| | FY 2017-18 | FY 2018-19 |
|---|------------|------------|
| Adopted Property Tax Rate | \$0.780400 | \$0.776700 |
| Effective Tax Rate | \$0.749625 | \$0.739186 |
| | | |
| Effective Maintenance and Operations Tax Rate | \$0.524389 | \$0.528531 |
| Rollback Tax Rate | \$0.788740 | \$0.781111 |
| Debt Rate | \$0.222400 | \$0.210000 |

The total amount of bonds and other debt obligations owed by the City of Dallas as of 9/30/18 is \$1,854,527,437.

This budget will raise more revenue from property taxes than last year's budget by an amount of \$87,011,277, which is 9.42 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$27,765,869.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Dallas

Texas

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morrill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Dallas** for its Annual Budget for the fiscal year beginning **October 1, 2017**.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

| BUDGET OVERVIEW | Page |
|---|------|
| A Message from the City Manager | 1 |
| Executive Summary | 3 |
| Revenue | 9 |
| Dallas 365 | 13 |
| Public Safety | 17 |
| Mobility Solutions, Infrastructure, and Sustainability | 25 |
| Economic and Neighborhood Vitality | 33 |
| Human and Social Needs | 39 |
| Quality of Life | 45 |
| Government Performance and Financial Management | 53 |
| Five-Year Forecast | 59 |
| 2018 Community Engagement | 71 |
| GENERAL FUND - SERVICE DETAIL | |
| Building Services | 73 |
| City Attorney's Office | 79 |
| City Auditor's Office | 85 |
| City Controller's Office | 87 |
| City Manager's Office | 93 |
| City Secretary's Office | 95 |
| Civil Service | 101 |
| Code Compliance | 107 |
| Court and Detention Services | 113 |
| Dallas Animal Services | 121 |
| Dallas Fire-Rescue | 127 |
| Dallas Police Department | 135 |
| Housing and Neighborhood Revitalization | 143 |
| Human Resources | 149 |
| Judiciary | 155 |
| Library | 159 |
| Management Services | 165 |
| 311 Customer Service Center | |
| Business Diversity | |
| City Agenda Process | |
| Community Care | |
| Emergency Management Operations | |
| Environmental Quality and Sustainability | |
| Equity and Human Rights Compliance | |
| Homeless Solutions Office of Innovation | |
| Office of Innovation Public Affairs and Outreach | |
| Public Affairs and Outreach Strategic Partnerships and Covernment Affairs | |
| Strategic Partnerships and Government Affairs Walsoning Communities and Immigrant Affairs | |
| Welcoming Communities and Immigrant Affairs Mayor and City Council | 181 |
| mayor and city council | 101 |

| Non-Departmental/Reserves and Transfers | 185 |
|--|-----|
| Office of Budget | 189 |
| Office of Cultural Affairs | 195 |
| Office of Economic Development | 201 |
| Park and Recreation | 207 |
| Planning and Urban Design | 215 |
| Procurement Services | 221 |
| Public Works | 225 |
| Sustainable Development and Construction | 233 |
| Transportation | 239 |
| Trinity Watershed Management | 245 |
| ENTERPRISE FUNDS - SERVICE DETAIL | |
| Aviation | 247 |
| Aviation- Transportation Regulation | 253 |
| Convention and Event Services | 257 |
| Dallas Water Utilities | 263 |
| Dallas Water Utilities- Storm Drainage Management | 271 |
| Municipal Radio | 275 |
| Sanitation Services | 279 |
| Storm Drainage Management | 285 |
| Sustainable Development and Construction | 289 |
| INTERNAL SERVICE AND OTHER FUNDS – SERVICE DETAIL | |
| Communication and Information Services- Data | 297 |
| Communication and Information Services- Radio | 303 |
| Communication and Information Services - 911 | 307 |
| Employee Benefits | 311 |
| Equipment and Fleet Management | 315 |
| Express Business Center | 321 |
| Management Services- Office of the Bond Program | 327 |
| Office of Risk Management | 331 |
| SUMMARY OF SERVICES BY STRATEGIC PRIORITY | |
| Public Safety | 335 |
| Mobility Solutions, Infrastructure, and Sustainability | 336 |
| Economic and Neighborhood Vitality | 338 |
| Human and Social Needs | 339 |
| Quality of Life | 340 |
| Government Performance and Financial Management | 341 |
| SUMMARY OF SERVICES BY DEPARTMENT | |
| General Fund | 343 |
| Enterprise Funds | 349 |
| Internal Service and Other Funds | 352 |

| FINANCIAL SUMMARIES | |
|---|-----|
| Projected Changes in Fund Balance- General, Enterprise, Internal Service, and Other Funds | 355 |
| General Fund – Statement of Revenues and Expenditures | 357 |
| Enterprise Funds – Statement of Revenues and Expenditures | 359 |
| Internal Service Funds – Statement of Revenues and Expenditures | 363 |
| Other Funds – Statement of Revenues and Expenditures | 365 |
| DEBT SERVICE | |
| General Obligation Debt | 367 |
| Convention Center Debt | 377 |
| Dallas Water Utilities Debt | 381 |
| CAPITAL IMPROVEMENT BUDGET | |
| FY 2018-19 Capital Budget | 387 |
| Aviation Capital Improvements | 393 |
| City Facilities Capital Improvements | 405 |
| Convention and Event Services Capital Improvements | 421 |
| Cultural Facilities Capital Improvements | 429 |
| Dallas Water Utilities Facilities Capital Improvements | 437 |
| Economic Development Capital Improvements | 457 |
| Park and Recreation Capital Improvements | 473 |
| Public Works Capital Improvements | 513 |
| Storm Drainage Management Capital Improvements | 579 |
| Transportation Capital Improvements | 597 |
| Index of Capital Funds | 607 |
| COMMUNITY PROFILE | |
| Dallas: A Community Snapshot | 621 |
| A Little About Dallas | 623 |
| Your Elected Officials | 627 |
| City Management | 629 |
| Organizational Chart | 631 |
| Boards & Commissions | 633 |
| Community Profile | 635 |
| FINANCIAL MANAGEMENT PERFORMANCE CRITERIA | 643 |

APPENDICES

| Major Revenue Sources | 669 |
|--------------------------------|-----|
| City of Dallas Fund Structure | 677 |
| Major Fund Descriptions | 679 |
| Budget Process Calendar | 683 |
| Budget Process | 685 |
| Glossary of Budget Terminology | 687 |
| Acronym Index | 695 |
| Position Summary by Department | 699 |