

— CITY OF DALLAS —

ANNUAL BUDGET

Fiscal Year 2018-19

October 1, 2018 – September 30, 2019

As Approved on September 18, 2018 by:

**The Honorable Mayor
and
Members of the City Council**

Adoption of the Fiscal Year 2018-19 Annual Budget					
Council Member	<i>Record</i> Vote	Council Member	<i>Record</i> Vote	Council Member	<i>Record</i> Vote
Mayor Michael S. Rawlings	No	Omar Narvaez	Yes	Lee M. Kleinman	No
MPT Casey Thomas, II	Yes	Kevin Felder	Yes	Sandy Greyson	Yes
DMPT Adam Medrano	Yes	Tennell Atkins	Yes	Jennifer S. Gates	Yes
Scott Griggs	Yes	Mark Clayton	Absent	Philip T. Kingston	Yes
Rickey D. Callahan	Yes	B. Adam McGough	Yes		

	FY 2017-18	FY 2018-19
Adopted Property Tax Rate	\$0.780400	\$0.776700
Effective Tax Rate	\$0.749625	\$0.739186
Effective Maintenance and Operations Tax Rate	\$0.524389	\$0.528531
Rollback Tax Rate	\$0.788740	\$0.781111
Debt Rate	\$0.222400	\$0.210000

The total amount of bonds and other debt obligations owed by the City of Dallas as of 9/30/18 is \$1,854,527,437.

This budget will raise more revenue from property taxes than last year’s budget by an amount of \$87,011,277, which is 9.42 percent increase from last year’s budget. The property tax revenue to be raised from new property added to the tax roll this year is \$27,765,869.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Dallas
Texas**

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Dallas** for its Annual Budget for the fiscal year beginning **October 1, 2017**.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

TABLE OF CONTENTS

BUDGET OVERVIEW

Page

A Message from the City Manager	1
Executive Summary	3
Revenue	9
Dallas 365	13
Public Safety	17
Mobility Solutions, Infrastructure, and Sustainability	25
Economic and Neighborhood Vitality	33
Human and Social Needs	39
Quality of Life	45
Government Performance and Financial Management	53
Five-Year Forecast	59
2018 Community Engagement	71

GENERAL FUND – SERVICE DETAIL

Building Services	73
City Attorney’s Office	79
City Auditor’s Office	85
City Controller’s Office	87
City Manager’s Office	93
City Secretary’s Office	95
Civil Service	101
Code Compliance	107
Court and Detention Services	113
Dallas Animal Services	121
Dallas Fire-Rescue	127
Dallas Police Department	135
Housing and Neighborhood Revitalization	143
Human Resources	149
Judiciary	155
Library	159
Management Services	165
<i>311 Customer Service Center</i>	
<i>Business Diversity</i>	
<i>City Agenda Process</i>	
<i>Community Care</i>	
<i>Emergency Management Operations</i>	
<i>Environmental Quality and Sustainability</i>	
<i>Equity and Human Rights Compliance</i>	
<i>Homeless Solutions</i>	
<i>Office of Innovation</i>	
<i>Public Affairs and Outreach</i>	
<i>Strategic Partnerships and Government Affairs</i>	
<i>Welcoming Communities and Immigrant Affairs</i>	

TABLE OF CONTENTS

Mayor and City Council	181
Non-Departmental/Reserves and Transfers	185
Office of Budget	189
Office of Cultural Affairs	195
Office of Economic Development	201
Park and Recreation	207
Planning and Urban Design	215
Procurement Services	221
Public Works	225
Sustainable Development and Construction	233
Transportation	239
Trinity Watershed Management	245

ENTERPRISE FUNDS – SERVICE DETAIL

Aviation	247
Aviation- Transportation Regulation	253
Convention and Event Services	257
Dallas Water Utilities	263
Dallas Water Utilities- Storm Drainage Management	271
Municipal Radio	275
Sanitation Services	279
Storm Drainage Management	285
Sustainable Development and Construction	289

INTERNAL SERVICE AND OTHER FUNDS – SERVICE DETAIL

Communication and Information Services- Data	297
Communication and Information Services- Radio	303
Communication and Information Services - 911	307
Employee Benefits	311
Equipment and Fleet Management	315
Express Business Center	321
Management Services- Office of the Bond Program	327
Office of Risk Management	331

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

Public Safety	335
Mobility Solutions, Infrastructure, and Sustainability	336
Economic and Neighborhood Vitality	338
Human and Social Needs	339
Quality of Life	340
Government Performance and Financial Management	341

TABLE OF CONTENTS

SUMMARY OF SERVICES BY DEPARTMENT

General Fund	343
Enterprise Funds	349
Internal Service and Other Funds	352

FINANCIAL SUMMARIES

Projected Changes in Fund Balance- General, Enterprise, Internal Service, & Other Funds	355
General Fund – Statement of Revenues and Expenditures	357
Enterprise Funds – Statement of Revenues and Expenditures	359
Internal Service Funds – Statement of Revenues and Expenditures	363
Other Funds – Statement of Revenues and Expenditures	365

DEBT SERVICE

General Obligation Debt	367
Convention Center Debt	377
Dallas Water Utilities Debt	381

CAPITAL IMPROVEMENT BUDGET

FY 2018-19 Capital Budget	387
Aviation Capital Improvements	393
City Facilities Capital Improvements	405
Convention and Event Services Capital Improvements	421
Cultural Facilities Capital Improvements	429
Dallas Water Utilities Facilities Capital Improvements	437
Economic Development Capital Improvements	457
Park and Recreation Capital Improvements	473
Public Works Capital Improvements	513
Storm Drainage Management Capital Improvements	579
Transportation Capital Improvements	597
Index of Capital Funds	607

COMMUNITY PROFILE

Dallas: A Community Snapshot	621
A Little About Dallas	623
Your Elected Officials	627
City Management	629
Organizational Chart	631
Boards & Commissions	633
Community Profile	635

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

643

TABLE OF CONTENTS

APPENDICES

Major Revenue Sources	669
City of Dallas Fund Structure	677
Major Fund Descriptions	679
Budget Process Calendar	683
Budget Process	685
Glossary of Budget Terminology	687
Acronym Index	695
Position Summary by Department	699

A MESSAGE FROM THE CITY MANAGER



Honorable Mayor and Council Members,

I am pleased to share the fiscal year (FY) 2018-19 *Service First* budget. This \$3.6 billion budget funds many services you have come to expect from the City, including emergency response, clean water, libraries, and parks. It also invests in solving problems our community faces, such as homelessness, affordable housing, and underserved neighborhoods. Perhaps most importantly, it gives us an opportunity to answer the question, "What kind of city do we want Dallas to be?"

We want Dallas to be a safe city. Our budget invests heavily in public safety and our first responders. In fact, all property tax revenue and 29.8 percent of our sales tax revenue go to public safety. At 60 percent of the General Fund budget, our investment in public safety includes increased wages for first responders, recruitment and retention funding to help us stabilize police and fire staffing, increased pension contributions, and improvements to the 911 system.

We want Dallas to be an innovative city. I am establishing an Office of Innovation, which will lead City staff in efforts to improve service, increase efficiency, and be more responsive to community input. The budget includes additional resources for technology enhancements, such as Radio Frequency Identification (RFID) for the library system, and an online one-stop shop for residents and businesses to submit construction plans to the City.

We want Dallas to be a livable city. We are addressing major infrastructure needs by implementing the bond program voters approved in November 2017, adding pay-as-you-go funding for streets, and piloting a program to address overgrown and deteriorating alleys. In neighborhoods, we are adding seven code representatives, a team focused exclusively on dangerous dogs, and new park programs. We will also focus on implementing the new housing policy and completing the Dallas Cultural Plan.

We want Dallas to be an inclusive city. This budget includes funding for initiatives addressing homelessness, as well as money to leverage the work of local organizations providing citizenship and legal services for immigrants and a "Fresh Start" re-entry program for the formerly incarcerated. The budget funds an Americans with Disabilities Act (ADA) transition plan, which will enhance the City's ADA compliance and address accessibility issues with City facilities.

We want Dallas to be a thriving city. The Dallas economy continues to be strong and healthy. The General Fund budget includes \$727.9 million in property tax revenue and \$311.6 million in sales tax revenue, as well as \$326.4 million in other revenue such as fees and charges. Notably, this budget lowers the property tax rate by 0.37¢, while still providing funding for critical City services.

I have continued to listen to and learn from community members, and I am inspired by their collective optimism and enthusiasm. As an organization, we want Dallas to be even better for residents now and in the future. With this budget process, I look forward to working with you to continue to put our residents and service first.

In the Spirit of Excellence!

A handwritten signature in black ink, appearing to read "T.C. Broadnax". The signature is stylized and fluid, written over a white background.

T.C. Broadnax, City Manager



EXECUTIVE SUMMARY

THE BIENNIAL BUDGET

In accordance with Texas state law, the City Council adopted the FY 2018-19 annual budget on September 18, 2018. The adopted budget is approximately \$3.6 billion. Following the same approach as started last year, we developed a biennial or two-year budget that includes not only the \$3.6 billion FY 2018-19 adopted budget but also includes the \$3.7 billion FY 2019-20 planned budget. This approach allows us to strive for policies and services that are financially sustainable. City Council will have the opportunity to amend the FY 2019-20 planned budget prior to adopting it in September 2019.

The General Fund budget that the City Council adopted for FY 2018-19 is structurally balanced with revenues and expenses equal. As a result of the City Council approved amendments as part of the FY 2018-19 adopted budget, however, the FY 2019-20 planned budget includes \$5.3 million of expenses in excess of revenues. The City Manager will evaluate updated revenue estimates and make decisions necessary to recommend a balanced budget for FY 2019-20 in August 2019.

SERVICE FIRST EXCELLENCE

Service First is more than just the City's vision or catchphrase. Dallas' 13,000 employees know Service First is an expectation – for everything we do and everything we deliver. We work hard to meet the needs of residents every day – 365 days of the year – and adhere to our core values of empathy, ethics, excellence, and equity.

EXECUTIVE SUMMARY

OVERVIEW OF THE BIENNIAL BUDGET PLAN

With Service First, the City puts your investment to work in a variety of ways. To provide an overview of the City’s expenses, below is a summary of the current budget and biennial plan:

Expenditure	FY 2017-18 Adopted (\$)	FY 2017-18 Amended (\$)	FY 2018-19 Adopted (\$)	FY 2019-20 Planned (\$)
General Fund	1,276,420,942	1,282,512,888	1,365,966,274	1,420,289,245
Aviation	127,028,405	127,028,405	144,132,819	153,597,128
Convention and Event Services	97,787,266	99,371,106	108,647,915	107,667,880
Municipal Radio	2,051,318	2,051,318	2,076,728	2,105,637
Sanitation Services	102,279,097	104,419,917	112,653,465	113,539,838
Storm Drainage Management (Water Utilities)	55,936,837	55,936,837	58,436,837	60,936,837
Sustainable Development and Construction	32,376,190	32,376,190	34,571,119	34,649,765
Dallas Water Utilities	667,471,388	667,471,388	665,491,395	685,052,543
Debt Service	267,322,998	267,322,998	296,200,044	303,438,501
Total Operating Budget	2,628,674,441	2,638,491,047	2,788,176,596	2,881,277,374
General Purpose Capital	148,489,745	320,931,791	420,377,152	396,012,859
Enterprise Capital	343,565,793	349,210,463	377,646,036	432,625,926
Total Capital Budget	492,055,538	670,142,254	798,023,188	828,638,785
Total Budget	3,120,729,979	3,308,633,301	3,586,199,784	3,709,916,159

Note: Beginning in FY 2018-19, the Storm Drainage Management Fund will be managed through the Dallas Water Utilities Department.

EXECUTIVE SUMMARY

STRATEGIC SERVICE

With limited resources, the City must manage its efforts strategically, focusing on key service areas based on the unique needs of Dallas. For this reason, we developed six strategic priorities, which help guide the management framework and the City budget.

Developed by the City Council and City Manager, these strategic priorities, associated high-level goal statements, and specific performance measures (which appear throughout department pages) will continue to guide the work of City staff during the next biennium:



Public Safety – Enhance the welfare and general protection of residents, visitors, and businesses in Dallas.



Mobility Solutions, Infrastructure, and Sustainability – Design, build, and maintain the underlying structures necessary to support Dallas’ residents.



Economic and Neighborhood Vitality – Strengthen and grow the business community while planning and strengthening the long-term vitality of Dallas neighborhoods by expanding housing options and creating job opportunities.



Human and Social Needs – Provide services and programs to meet basic human needs by focusing on prevention or resolution of systemic problems.



Quality of Life – Provide opportunities that enhance the standard of health, comfort, and happiness of Dallas residents.



Government Performance and Financial Management – Ensure that internal operations are conducted in a manner that promotes our core values of empathy, ethics, excellence, and equity.

The City is also working with the larger Dallas community on Dallas 2030, a strategic planning effort not just for the local government, but also for the community, which will set the course for the City over the next 10 years. The vision for Dallas 2030 is: *“To move Dallas toward a more inclusive, equitable, and socially cohesive city where all have the opportunity and ability to contribute their time, talent, and treasure that further advances Dallas toward a safe, livable, thriving community.”* It reflects community desires, bolsters the city’s unique regional position, and builds on the city’s leadership in an era of new urbanism. Below are summaries

EXECUTIVE SUMMARY

of the total budget and the General Fund portion of the budget organized by the City’s six strategic priorities.

ORGANIZATION OF TOTAL BUDGET BY STRATEGIC PRIORITY

Strategic Priority	FY 2018-19 Adopted	FY 2019-20 Planned
Public Safety	\$878,152,794	\$899,574,044
Mobility Solutions, Infrastructure, and Sustainability	\$1,768,372,044	\$1,912,059,758
Economic and Neighborhood Vitality	\$225,844,568	\$230,928,103
Human and Social Needs	\$20,044,281	\$20,221,858
Quality of Life	\$493,801,563	\$449,046,641
Government Performance and Financial Management	\$199,984,534	\$198,085,755
Grand Total	\$3,586,199,784	\$3,709,916,159

ORGANIZATION OF GENERAL FUND BUDGET BY STRATEGIC PRIORITY

Strategic Priority	FY 2018-19 Adopted	FY 2019-20 Planned
Public Safety	\$820,795,231	\$859,519,999
Mobility Solutions, Infrastructure, and Sustainability	\$145,664,762	\$156,660,776
Economic and Neighborhood Vitality	\$66,147,944	\$74,371,619
Human and Social Needs	\$20,026,110	\$20,113,641
Quality of Life	\$204,036,305	\$200,087,603
Government Performance and Financial Management	\$109,295,921	\$109,535,607
Grand Total	\$1,365,966,274	\$1,420,289,245

EXECUTIVE SUMMARY

FY 2018-19 MAJOR BUDGET INVESTMENTS SUPPORTING THE CITY'S SIX STRATEGIC PRIORITIES



Public Safety

- Increasing pay for police officers and firefighters (1) effective in October 2018 in accordance with the three-year Meet and Confer agreement which calls for double-step pay increases of approximately 10 percent, adding a 2 percent top step, and increasing starting pay to \$51,688, and (2) effective in January 2019 in accordance with the City Council budget amendment to provide a 3 percent across the board pay increase and increase minimum pay to \$60,000.
- Recruiting new police officers and firefighters, to bring the number of sworn employees at the end of FY 2018-19 to 3,050 in police and 1,942 in fire.
- Contributing \$156.8 million, up \$6.1 million from the current year, to the Dallas Police and Fire Pension System to ensure a secure retirement for our first responders.
- Consolidating security for City facilities into Court and Detention Services and conducting a comprehensive risk assessment to identify future security needs for City facilities and programs.
- Investing more than \$5 million in a school crossing guard program to protect Dallas school children.



Mobility Solutions, Infrastructure, and Sustainability

- Investing more than \$125 million of bonds and cash to improve the driving condition of city streets.
- Leveraging \$10 million of federal Highway Safety Improvement Program funds with approximately \$2 million in City funds to improve safety at high crash locations.
- Creating a cross-departmental pilot program to improve alley access for residents and utilities.
- Expanding bike lanes and improving mobility by increasing the current \$500,000 budget by \$500,000 per year over each of the next three years to achieve a \$2 million per year investment starting in FY 2020-21.
- Combining water, wastewater, and stormwater into one utility to provide comprehensive management of Dallas' valuable water resources.



Economic and Neighborhood Vitality

- Reducing the property tax rate by 0.37¢, making FY 2018-19 the third consecutive year with a tax rate reduction.
- Implementing the comprehensive Housing Policy approved by City Council in May 2018 to create and preserve housing throughout the city.
- Targeting \$1 million to historically underserved areas at risk of displacement because of changing market conditions, as well as areas in need of intensive environmental enhancements, master planning, and formalized neighborhood organizations.
- Offering an online one-stop shop for residents and businesses to submit construction plans to the City.
- Devoting \$100,000 to conduct a historic resource survey with private partners.

EXECUTIVE SUMMARY



Human and Social Needs

- Addressing homelessness holistically, including \$2.3 million for strengthening the homeless response system, providing improved supportive housing for chronically homeless seniors, leveraging innovative and collaborative “shovel-ready” projects for affordable housing units, funding a master lease program, and developing a landlord incentive program.
- Increasing funding for the End Panhandling Now initiative to \$415,000 and continuing public education on ways to effectively assist those in need.
- Committing \$175,000 to partner with nonprofit organizations to offer civil legal services and promote citizenship to immigrants.
- Creating an Office of Equity and Human Rights to promote equity as one of the City’s core values and focus on fair housing.
- Increasing funding by \$235,000 for the “Fresh Start” re-entry program to support the transition of formerly incarcerated individuals into the community.



Quality of Life

- Transitioning Fair Park’s daily operation from City management to Fair Park First, a nonprofit subcontracting with a private management company to expand fundraising opportunities, improve operations, and make capital improvements.
- Allocating \$410,000 to mobilize a team in Dallas Animal Services dedicated to dealing with aggressive and dangerous animals and preemptively reducing bites.
- Adding \$650,000 for seven Neighborhood Code Representatives, further improving outreach efforts and providing more liaisons to address community issues.
- Implementing a \$2 million Radio Frequency Identification (RFID) System throughout our library system to improve security and better manage our materials and assets.
- Expediting the opening of six spraygrounds and partnering with school districts to offer more green spaces and parks.



Government Performance and Financial Management

- Expanding opportunities for residents and Council to engage by hosting mobile City Council meetings and expanding the district office program.
- Encouraging participation in Census 2020, including \$75,000 for the Mayor's Complete Count Committee.
- Establishing an Office of Innovation, which will lead City staff in efforts to improve service, increase efficiency, and be more responsive to community input.
- Investing \$200,000 to develop an Americans with Disabilities Act (ADA) transition plan to enhance the City’s ADA compliance and address accessibility issues in City facilities.
- Conducting a minority business study to inform decision makers on how the City can better support small and local businesses

REVENUE

THE DALLAS ECONOMY CONTINUES TO THRIVE

With property values at an all-time high and robust sales tax receipts continuing, the overall Dallas economy remains strong.

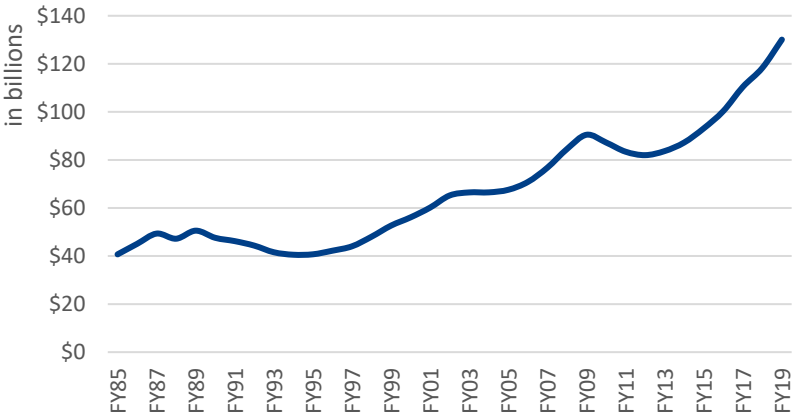
PROPERTY TAX RATE REDUCED FOR THIRD CONSECUTIVE YEAR

In FY 2018-19, total property tax revenue accounts for \$998 million of budgeted revenue and supports both the General Fund (\$727.9 million) and the General Obligation Debt Service Fund (\$270.1 million).

Current year property taxes are based on: (1) exemptions allowed by state law and approved by the City Council, (2) the value of property as certified by the appraisal districts, and (3) the tax rate set by the City Council each September.

Residential property exemptions reduce the tax burden on property owners by exempting a portion of their property value from being taxed. Dallas homeowners receive a 20 percent homestead exemption, the maximum allowed by state law. Disabled residents and seniors age 65 and older who have a homestead exemption on the property they live in and own receive an additional exemption of \$90,000 in value on their home.

CERTIFIED TAXABLE PROPERTY VALUES



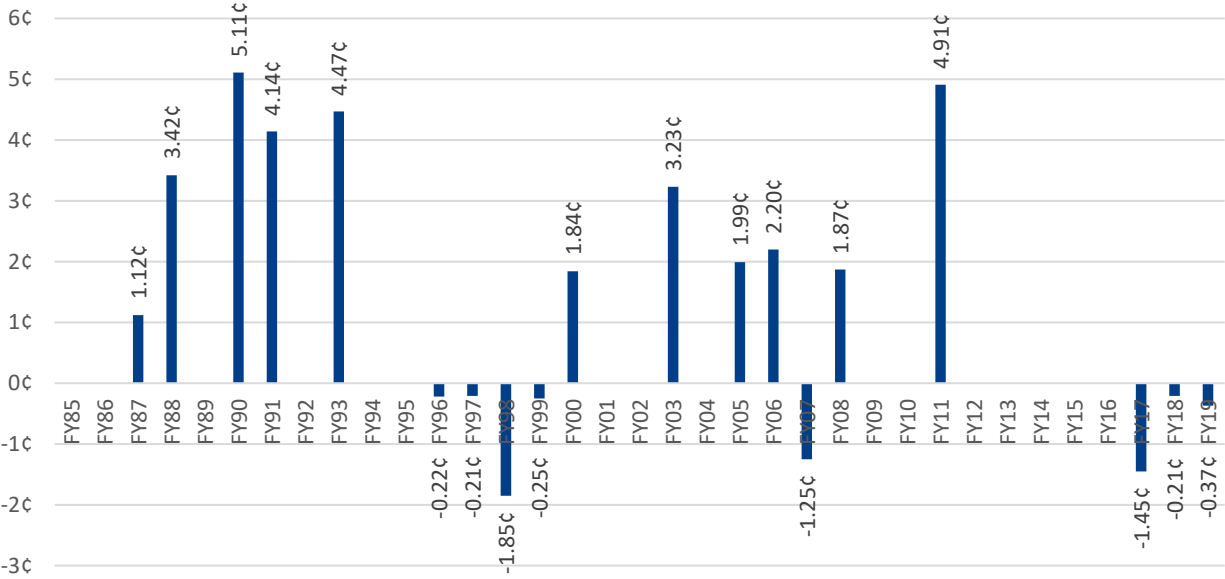
Property values continue to grow and were certified on July 25, 2018 by the four appraisal districts within which Dallas resides. The new value for FY 2018-19 is \$130.1 billion, 9.94 percent more than the certified value from July 25, 2017. Single year-over-year growth has only exceeded this level of growth three times in the last 35 years. July 2018 represents the seventh consecutive year of

growth following three years of declining values during the recession. We project values will continue to grow, but that growth will slow to 6.25 percent in FY 2019-20.

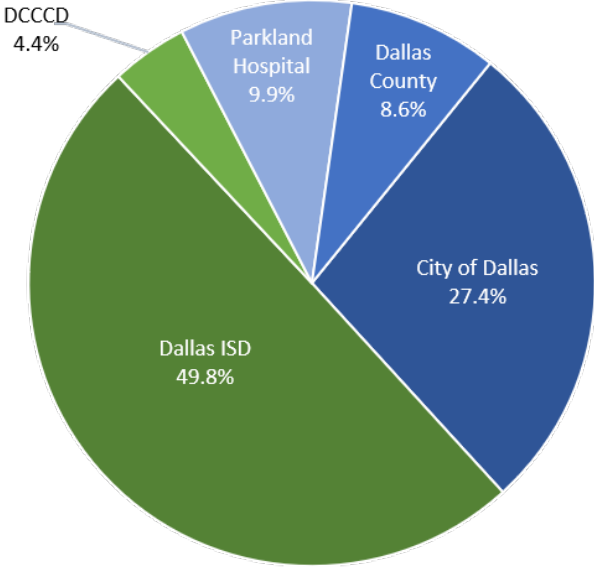
REVENUE

The FY 2018-19 budget includes a reduction in the property tax rate from 78.04¢ to 77.67¢ per \$100 of valuation, a 0.37¢ reduction. Combined with reductions in FY 2016-17 and FY 2017-18, the property tax rate will have decreased by 2.03¢ or 2.6 percent during this three-year period.

**YEAR-OVER-YEAR CHANGE IN TAX RATE
IN CENTS PER \$100 VALUATION**



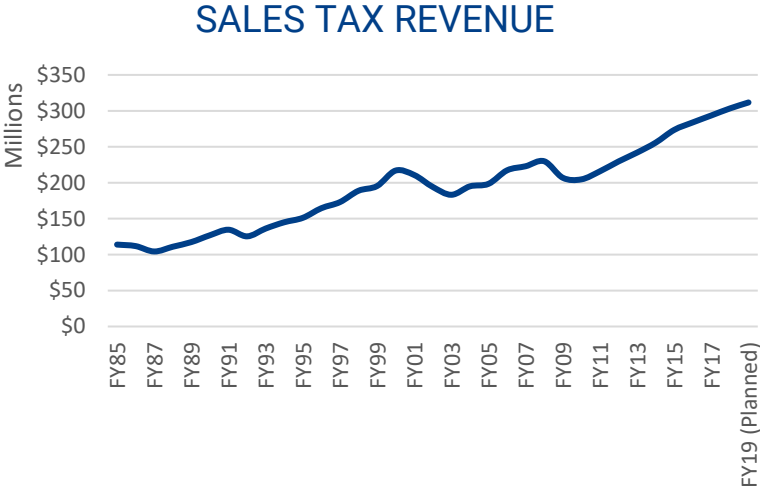
Property taxes are paid not only to the City of Dallas, but also to other jurisdictions, including the school district, Dallas County, Parkland Hospital, and the Dallas County Community College District (DCCCD). Each jurisdiction sets its own tax rate. The largest share of a Dallas homeowner’s property taxes is for the school district. The graphic shows the share of your tax bill paid to each jurisdiction, assuming the property is located within Dallas County and Dallas Independent School District. Dallas extends to four counties and 18 school districts, so percentages may vary, depending on where your property is located.



REVENUE

23 PERCENT OF GENERAL FUND REVENUE COMES FROM SALES TAX

Sales tax is 8.25 percent of taxable goods or services sold within the City limits. The tax is collected by the vendor at the point of sale and forwarded to the Texas Comptroller’s office. Of the 8.25 percent, the state retains 6.25 percent, and distributes one percent to the City and one percent to Dallas Area Rapid Transit.



Sales tax receipts have grown for eight consecutive years. Since May 2010, sales tax current period collection has been up for 91 out of 96 consecutive months when compared to the same month for the previous year. This trend is a reversal of the 16-month decline compared to the same month for the previous year which Dallas experienced during the recession.

We forecast growth will continue but is expected to soften in the near term. FY 2018-19 revenue is projected to increase to \$311.6 million, 2.7 percent more than the FY 2017-18 budget. Further, we project FY 2019-20 sales tax revenue will increase to \$326.0 million.

OTHER GENERAL FUND REVENUES

In total, General Fund revenues are expected to total \$1.37 billion for FY 2018-19 and are used to fund the various General Fund expenses. Property tax and sales tax revenues account for 76 percent of all General Fund revenues. Other revenues include franchise fees, fines and forfeitures, and service or use fees.

Franchise fees are charged to utilities that use the City’s rights-of-way to provide their services. Utilities that pay franchise fees to the City include Oncor Electric, Atmos Energy, AT&T, and others. The state regulates franchise fees, and they are typically calculated as a percentage of the companies’ gross receipts.

Fines and forfeitures are also revenues to the General Fund. Examples of fines are municipal court fines, parking fines, red light camera fines, and library fines.

The City also charges for different types of services or activities provided. Emergency ambulance, vital statistics, security alarm permits, and facility use fees are examples of this type of revenue.

BILLING FOR SERVICES PROVIDED BY ENTERPRISE FUNDS

REVENUE

Enterprise Funds are City operations that generate revenue through charges for the specific services they provide. Enterprise Funds are fully self-supporting and include: Aviation, Convention and Event Services, Municipal Radio, Sanitation Services, Storm Drainage Management, Sustainable Development and Construction, and Dallas Water Utilities (DWU). General tax dollars are not used to support the Enterprise Funds.

DWU is by far the largest Enterprise Fund of the City and has an operating and capital budget for FY 2018-19 totaling \$965.5 million. Like most large utilities, rate increases are often required to operate and maintain the utility. However, after settling the Sabine River Authority dispute, DWU

Typical Residential Monthly Bill for Each Service

Dallas Water Utilities	Sanitation Services	Storm Drainage Management
•FY18 = \$67.12	•FY18 = \$25.18	•FY18 = \$7.09
•FY19 = \$65.30	•FY19 = \$27.29	•FY19 = \$7.41
•FY20 = \$65.30	•FY20 = \$27.64	•FY20 = \$7.73

will not require a retail revenue increase for either FY 2018-19 or FY 2019-20. In fact, the utility will reduce their rates. The typical residential customer will see a fee decrease from about \$67.12 to \$65.30 per month for the next two years. Actual charges will vary based on each household's consumption.

In FY 2018-19, Sanitation Services is increasing the residential fee by 8.4 percent or \$2.11 per month, from \$25.18 to \$27.29. Sanitation also estimates the residential fee will increase in FY 2019-20 by \$0.35 per month, from \$27.29 to \$27.64. The increases are related to employee compensation and health care increases, as well as increased equipment maintenance and replacement costs associated with the aging Sanitation fleet. Additionally, Sanitation Services will increase the gate-rate at McCommas Bluff Landfill by five percent from \$25.00 to \$26.25 per ton effective October 1, 2018.

Storm Drainage Management Fund revenue is derived from stormwater fees assessed using measured impervious data for residential and non-residential accounts. The average residential fee is currently \$7.09 per month. In FY 2018-19, the average residential customer will see a monthly increase of \$0.32, and commercial customers will see an increase of \$0.09 per 1,000 square feet of impervious area. In FY 2019-20, the average residential customer will see a monthly increase of \$0.32, and commercial customers will see an increase of \$0.09 per 1,000 square feet of impervious area. The fee increase will enable the Storm Drainage Management Fund to address capital needs, fund equipment, and increase neighborhood drainage maintenance.

Please see the appendix for a detailed description of major revenue sources.

DALLAS 365

WE PUT SERVICE FIRST 365 DAYS A YEAR

City employees work hard to provide the services residents rely upon 24 hours a day, 7 days a week, 365 days a year – from emergency response to providing places to live and play, it is what we do to meet your needs. These employees are dedicated public servants who put Service First.



KNOWING WHAT YOU GET FOR YOUR DOLLAR

Through Dallas 365, we inform City Council, residents, businesses, and visitors about our progress on specific City programs and services. Dallas 365 is not just a public finance best practice – it provides transparency and accountability. It also represents your dollars at work and is a successful way to share the results residents you for that investment.

We selected 35 performance measures, including some from each of the six strategic priorities. While City departments track large amounts of data, we believe the measures we chose for Dallas 365 are most relevant to the public based on the results of our community survey and feedback from the City Council during the last year. We will report quarterly on our progress on these measures in relation to the FY 2018-19 targets identified. To ensure the City is measuring and reporting on the most important services, we removed or revised the measures below:

Removed	Replaced (if applicable)
Number of arrests by Field Patrol	Violent crime rate per 100,000 residents
Total arrests by Narcotics Division	
Number of community events attended	
Percent of streets with visible striping	
Percent street segments completed within scheduled work days	Percentage of streets with a Pavement Condition Index rating of C or higher
Tons of residential recyclables collected	Residential recycling diversion rate
Meter reading accuracy rate	Average response time to emergency sewer calls (in minutes)
Net new jobs created	Number of jobs created or retained through written commitment
Overall value of permits issued	Percentage of single-family permits reviewed in three days
Average cost per home repair	Number of Dallas Homebuyer Assistance Program loans provided
Cost per household assisted	
Number of community engagements undertaken	
Number of lots mowed & cleaned	Percentage of food establishments inspected timely
Attendance at OCA-supported arts events	

To view the latest Dallas 365 report, go to dallas365.dallascityhall.com.

DALLAS 365



PUBLIC SAFETY

Enhance the welfare and general protection of residents, visitors, and businesses in Dallas		
Department	Measure	Target
Dallas Fire-Rescue	Percentage of responses to structure fires within 5 minutes and 20 seconds of dispatch	90%
Dallas Fire-Rescue	Percentage of EMS responses within five minutes	90%
Dallas Police	Percentage of responses to Priority 1 calls within eight minutes	60%
Dallas Police	Percentage of 911 calls answered within 10 seconds	91%
Dallas Police	Homicide clearance rate	60%
Dallas Police	Violent crime rate (per 100,000 residents)*	767



MOBILITY SOLUTIONS, INFRASTRUCTURE, AND SUSTAINABILITY

Design, build, and maintain the underlying structures necessary to support Dallas' residents		
Department	Measure	Target
Office of the Bond Program	Percentage of annual bond appropriation awarded*	90%
Dallas Water Utilities	Average response time to emergency sewer calls (in minutes)*	60
Dallas Water Utilities	Percentage compliance with state and federal standards and regulations for drinking water*	100%
Public Works	Number of street lane miles resurfaced	197
Public Works	Percentage of potholes repaired within five days	98%
Public Works	Percentage of streets with a Pavement Condition Index rating of C or better*	77.4%
Sanitation Services	Missed refuse and recycling collections per 10,000 collection points/service opportunities	11
Sanitation Services	Residential recycling diversion rate*	19%
Transportation	Percentage of surveyed street lights on major streets that are working	96%

*Denotes new measure

DALLAS 365



ECONOMIC AND NEIGHBORHOOD VITALITY

Strengthen and grow the business community while planning and strengthening the long-term vitality of Dallas neighborhoods by expanding housing options and creating job opportunities

Department	Measure	Target
Office of Economic Development	Number of jobs created or retained through written commitment*	5,000
Housing & Neighborhood Revitalization	Number of Dallas Homebuyer Assistance Program (DHAP) loans provided*	81
Housing & Neighborhood Revitalization	Total number of new housing units produced (sale and rental combined)*	6,650
Sustainable Development & Construction	Percentage of single-family permits reviewed in three days	85%
Sustainable Development & Construction	Percentage of inspections performed same day as requested*	98%



HUMAN AND SOCIAL NEEDS

Provide services and programs to meet basic human needs by focusing on prevention or resolution of systemic problems

Department	Measure	Target
Office of Community Care	Number of seniors served	4,500
Office of Homeless Solutions	Number of days to resolve a homeless encampment site from date of service request to resolution	21
Office of Homeless Solutions	Percentage of unduplicated persons placed in permanent housing who remain housed after six months*	85%

*Denotes new measure

DALLAS 365



QUALITY OF LIFE

Provide opportunities that enhance the standard of health, comfort, and happiness of Dallas residents		
Department	Measure	Target
Code Compliance	Number of single-family rental properties inspected (initial inspections and reinspections)	10,000
Code Compliance	Percentage of 311 Code service requests responded to within estimated response time	96%
Code Compliance	Percentage of food establishments inspected timely*	95%
Dallas Animal Services	Live release rate	81%
Dallas Animal Services	Percentage increase in field impoundments over prior fiscal year	18%
Dallas Public Library	Number of library visits in person, online, and for programs	7,420,000
Dallas Public Library	Number of participants in adult education courses (ELL, GED, basic education, and citizenship)*	25,000
Office of Cultural Affairs	Percentage of cultural services contracts awarded to artists or small arts organizations (budgets less than \$100,000)*	50%
Park and Recreation	Percentage of residents within ½ mile of a park	63%



GOVERNMENT PERFORMANCE AND FINANCIAL MANAGEMENT

Ensure that internal operations are conducted in a manner that promotes our core values of empathy, ethics, excellence, and equity.		
Department	Measure	Target
311 Customer Service Center	Percentage of 311 calls answered within 90 seconds*	70%
City Controller's Office	Percentage of invoices paid within 30 days	94%
Office of Business Diversity	Percentage of dollars spent with local businesses	50%

*Denotes new measure

PUBLIC SAFETY

DALLAS RESIDENTS PRIORITIZE PUBLIC SAFETY, AS DOES THE BUDGET

Budgets demonstrate our priorities, and as the City’s largest expense, public safety is clearly our top priority. The tireless efforts of our police and fire-rescue teams demonstrate the City’s dedication to creating a safe environment for residents and visitors. As a City, we are committed to maintaining outstanding service in areas where we excel and investing in areas of improvement – decisions driven by our residents’ needs.

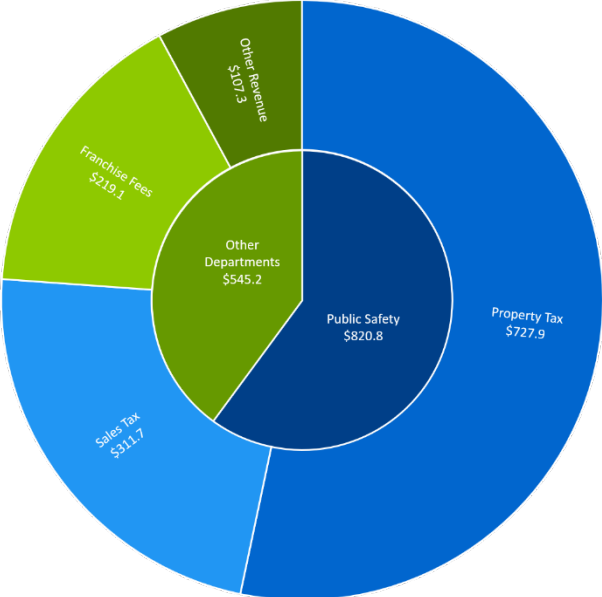
In the 2018 Community Survey, residents ranked crime prevention and police response time as the most important public safety services, but only about 40 percent of residents rated those services “excellent” or “good.” On the other hand, residents rated several Dallas Fire-Rescue services highly, including response time to emergencies (75 percent) and fire prevention and education (63 percent).



DEVOTING 60 PERCENT OF THE GENERAL FUND BUDGET TO KEEPING YOU SAFE

At \$820.8 million, public safety commands the highest percentage of the FY 2018-19 General Fund budget – 60 percent. In fact, we will spend 100 percent of General Fund property tax revenue and 29.8 percent of sales tax revenue on public safety, including the Dallas Police Department (DPD), Dallas Fire-Rescue (DFR), and other core public safety

services such as Municipal Courts, the Marshal’s Office, the jail contract, and the Office of Emergency Management (OEM). DPD and DFR alone total \$781.2 million, or 57.2 percent, of the General Fund budget.



In the second year of the biennial budget, DPD and DFR are budgeted to receive \$819.4 million, or 57.7 percent of the General Fund budget. The total public safety budget also increases to \$859.5 million, or 60.5 percent.

PUBLIC SAFETY

USING DATA, TECHNOLOGY, AND NEW APPROACHES FOR PUBLIC SAFETY

Answering calls for help more quickly

In FY 2017-18, we funded technology upgrades for the 911 Operations Center that resulted in reducing response times to 10 seconds or less for 90 percent of emergency calls. We continue to improve the 911

Operations Center backup site to ensure continuity of Dallas' 911 system in the unlikely event the primary operations center shuts down, for example, due to a power outage. We made investments in technology, including storing information on the cloud so it is accessible in all operation centers. Additionally, we are strengthening the backup for Computer-Aided Dispatch, the system that routes 911 calls. The backup site is operational, and we tested its functionality successfully throughout the summer.

Public safety should be the #1 priority for the City of Dallas. As an elderly citizen, I rely on my firefighters, paramedics, and police to protect my life and my home investment.
- District 8 resident

Improving the Quality of Crime Data

After months of work, DPD successfully implemented the National Incident-Based Reporting System, which will improve the overall quality of crime data by allowing officers to report circumstances and context for crimes committed. Data are collected and submitted to the Federal Bureau of Investigation to help identify known criminals, spot crime patterns, and safely bring criminals into custody.

Using predictive policing strategies to prevent crime

In 2018, DPD used quantitative analysis to create new target area action grids throughout the city, each measuring only 1/16th of a square mile. To define the areas, DPD analyzed historical violent and property crime rates and current indicators, such as the number of gang members and parolees that live in the area. DPD then broke the areas down by division and time of day, enabling each patrol division to better understand criminal activity hotspot areas. Commanders use the information to deploy resources to locations where the highest number of crimes are being committed and to determine when future crime may occur.

Reducing crime

DPD is focused on addressing crime and recently created a Non-Fatal Shooting Team to efficiently investigate non-fatal shootings and identify wanted suspects. This unit is supplemented by an Operations Disruption Team that can be rapidly deployed to any area to address crime trends.

PUBLIC SAFETY

Partnering with other law enforcement agencies to reduce gun crime

DPD is participating in Project Safe Neighborhood, a nationwide commitment to reduce gun crime in America by networking existing local programs and providing those programs with additional tools to address the specific gun crime problems in each area. DPD is partnering with the U.S. Attorney's Office, the Federal Bureau of Investigation, the Drug Enforcement Administration, and other law enforcement agencies to target gun crime and violent offenders. The program is a yearlong initiative involving community engagement and outreach to create a sustainable, safe environment for neighborhoods in the city.

Improving technology in DPD

The budget provides public safety personnel with additional technology they need to do their jobs effectively. In FY 2018-19, DPD will use \$1.3 million to outfit about a third of our police vehicles with fully compatible and integrated in-car video recording equipment and computing systems (MDC/DVR). This will improve public safety services, as well as ensure transparency and accountability. In addition, the City's current public safety radio system more than 40 years old, and updates to the system are underway. The new (P25) system will provide an expanded radio coverage area, improve system reliability, lower operating costs, and improve interoperability with other City departments and public safety agencies.



DPD will also relocate the helicopter unit and expand use of the City's two helicopters. The helicopter unit will move to a new location at Dallas Executive Airport in August 2019. At that time, DPD will implement technology upgrades in the unit, including new computers and security systems, as well as modern cameras and mapping systems in both helicopters that will integrate with a statewide system. DPD expects flight hours to expand from 800 hours per year to approximately 1,050 hours per year for each helicopter. Operation and maintenance cost will increase with the expanded use.

Providing the "RIGHT" response to behavioral health emergencies

In January, the City began piloting the Rapid Integrated Group Healthcare Team (RIGHT) Care program, a specially trained and equipped response team dispatched for behavioral health emergencies. The goal of the program is to ensure Dallas residents receive appropriate mental and behavioral health care, while allowing first responders to focus on public safety.

The program partners mental health counselors from Parkland Memorial Hospital with Dallas paramedics and police officers to serve individuals in crisis. Clinicians are also stationed at the 911 Operations Center to triage mental health emergency calls and valuable information to the RIGHT Care team prior to their arrival. The clinicians also

PUBLIC SAFETY

Reducing Risk at Dallas Fire-Rescue
This year, DFR achieved the coveted Insurance Services Office (ISO) rating of 1, the first Class 1 ISO rating in the department's history. ISO classification ratings are based on several criteria, including emergency communications systems, accessible water supply, and fire department personnel, equipment, and training. Our investments in fire stations, hydrants, and emergency personnel, helped us achieve this goal. The new rating reflects reductions in fire severity and loss of life and property, creating a safer environment for the men and women of Dallas Fire-Rescue, as well as Dallas residents.

follow up on cases to ensure residents have access to any ongoing care they need. Since the program began, ambulance calls for mental health services in southern Dallas have decreased by 23 percent. The RIGHT Care team has responded to 709 mental health emergency calls, only three percent of which have ended in arrest.

Proposed Integrated Health Clinic

The City is evaluating options and developing plans to assist EdCor, a nonprofit entity, to develop an Integrated Health Clinic in southern Dallas, providing much-needed access to mental health and primary care services and alleviating the adverse impacts for residents living in a health care desert. A health care desert is any concentrated

area across the city where it is difficult to obtain proper health care because residents do not have close access to quality doctors or medical facilities. Currently, the target area for the facility experiences the highest volume of mental health crisis calls. Once built, the Integrated Health Clinic will provide residents of southern Dallas better and closer access to quality, essential health care, and reduce burden on first responders.

Replacing Dallas Fire-Rescue equipment

In FY 2018-19, DFR will purchase: three engines (pump trucks), three ladder trucks (aerial truck), 12 ambulances, two command vehicles, one swift water response vehicle, and one marine vehicle.

Beginning in FY 2018-19, the City will spend \$9.6 million over two years to replace all DFR self-contained breathing apparatus (SCBA) devices. Also beginning in FY 2018-19, the budget includes approximately \$5 million over three years to purchase a second set of personal protective equipment for firefighters, to allow for cleaning equipment between fires.



PUBLIC SAFETY

Preventing, responding to, and recovering from emergencies

OEM completed Phase 1 of the City’s backup communications center. The backup center consists of 911 call takers, Police and Fire-Rescue dispatch, and an Emergency Operation Center (EOC). It is equipped with technology that mirrors systems used in the primary call center. OEM will be working in the coming years to make this an “active” center that will be used for training and/or as a secondary communications center, as needed.



OEM also provides training to help residents prepare for any manmade or natural disaster, including severe weather. In addition to hosting outreach activities throughout Dallas and building our Citizen Emergency Response Teams, the budget includes funding for six new outdoor warning sirens in FY 2019-20.

PUBLIC SAFETY

HIRING MORE POLICE OFFICERS AND FIREFIGHTERS AND INCREASING PAY

Recruiting first responders

The City is strongly committed to hiring additional police officers and firefighters in both years of the biennial budget.



In DPD, the budget assumes a total sworn force of 3,050 by the end of FY 2018-19 and 3,069 by the end of FY 2019-20. We previously planned for these staffing levels to be higher. Although police officer attrition has slowed in Dallas, a national trend of declining officer applicants remains, and DPD has been unable to replace as many officers as desired. As the City has committed previously, we are prepared to provide funds for additional officers if recruitment initiatives enable DPD to hire more officers.

DFR had experienced higher than normal attrition that exceeded hiring over the past three fiscal years. As a result, overtime increased for the department to meet minimum staffing requirements while new recruiting classes were trained and graduated into the department. The current budget assumed DFR would end the year with 1,936 firefighters, and we are pleased that they project to exceed that number by two firefighters. In FY 2018-19, DFR will add another four firefighters to end the year at 1,942, for a total of six above the current budget. In FY 2019-20, another 18 firefighters will join the ranks for a total of 1,960. When staffing stabilizes and overtime declines, currently projected to occur in April 2019, we will increase service levels. DFR is purchasing an additional ambulance in FY 2018-19 and fire truck in FY 2019-20 so that, when the City can increase service levels to meet the demand we are currently experiencing, the equipment will be readily available.

Start of Fiscal Year	Sworn Police Officers	Sworn Fire-Rescue Officers
October 1, 2017 (actual)	3,070	1,810
October 1, 2018 (estimated)	3,044	1,938
October 1, 2019 (estimated)	3,050	1,942
October 1, 2020 (estimated)	3,069	1,960

PUBLIC SAFETY

Increasing pay for first responders and providing down payment and relocation assistance

The City added approximately \$41 million in FY 2018-19 and an additional \$20 million in full-year funding in FY 2019-20 for police and fire pay increases, including 1) contractual increases under the current three-year Meet and Confer agreement approved by the City Council and the police and fire associations in 2016 and 2) increases approved by Council through the FY 2018-19 budget amendment process. Per the agreement, in October 2018 starting base pay will increase to \$51,688 (\$55,288 with a bachelor's degree), from \$44,658 prior to the agreement, an increase for new recruits of almost 16 percent. Eligible officers will also receive an approximately 10 percent "double-step" pay increase, and members at the top of their respective rank will receive a two percent pay increase. Based on a Council budget amendment, beginning in January 2019, minimum uniform pay increases to \$60,000 (\$63,600 with a bachelor's degree). Uniformed employees will also receive a 3 percent across the board pay increase starting January 2019.

This budget also continues to fund the City's full contribution to the Dallas Police and Fire Pension System – \$156.8 million in FY 2018-19 and \$162 million in FY 2019-20. In FY 2019-20, the City will offer up to \$6,000 in down payment assistance to help eligible officers live in Dallas, the community they serve. Additionally, because several officers relocate from out of state each year, we are offsetting the cost of relocation by up to \$1,500 per officer. Combined, these two programs will dedicate close to \$500,000 to making our officers feel more at home in Dallas.

TAKING A RISK-BASED APPROACH TO SECURITY AT CITY FACILITIES

The City recognizes a growing need for security services no matter when or where the City is operating; however, adding security guards at City facilities without taking a comprehensive risk-based approach could result in an inefficient use of resources or misalignment of security services. Therefore, this budget moves security services into Court and Detention Services to more strategically allocate resources citywide based on targeted risk assessments of each facility or event. Additionally, we are hiring a consultant to perform a comprehensive security study. We want to think about the big picture – holistically evaluating the risks in all our facilities and public spaces to make sure we are investing the proper amount of resources. These changes will improve security citywide, keeping you safe as you use City services and enjoy Dallas' public spaces.

PROVIDING SCHOOL CROSSING GUARDS FOR DALLAS CHILDREN

The City is also investing approximately \$5 million for a full year of funding for the School Crossing Guard Program to effectively protect Dallas school children. On August 7, 2018, Dallas County adopted a \$1.50 child safety fee on annual vehicle registrations. The fee will go into effect in January 2019. We expect the fee will generate approximately \$900,000 in revenue in FY 2018-19, which this budget allocates entirely to the School Crossing Guard program.



MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

RESIDENTS RANK INFRASTRUCTURE AS NUMBER ONE SERVICE PRIORITY

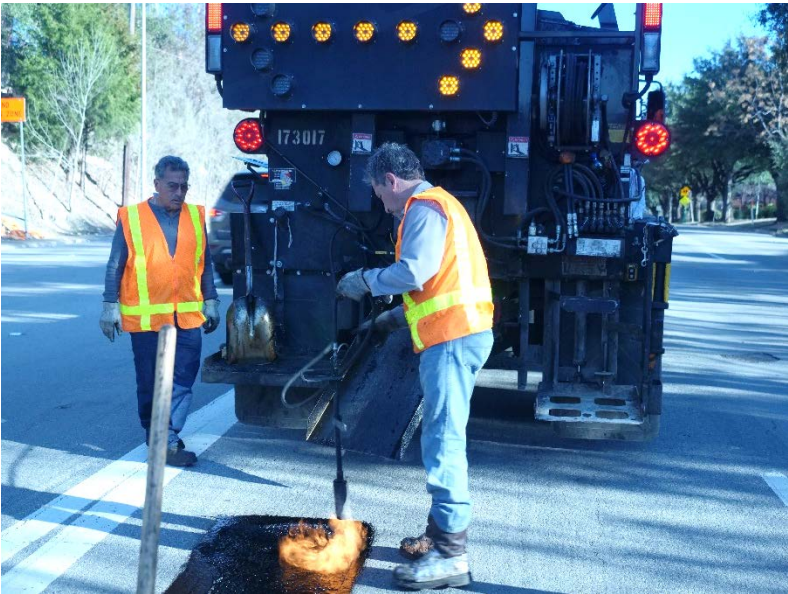
Repeatedly, Dallas residents have ranked infrastructure as the most important service the City provides, yet the one with which they are least satisfied. The 2018 Community Survey results were the same. Residents expect the 2017 Bond Program to be implemented swiftly, and they expect the City to take additional steps to enhance our infrastructure.

The biennial budget includes critical resources to improve streets, intersections, alleys, and lighting. Funding is also included for bike lanes and other mobility options, such as the streetcar. The City is combining all its water services into one utility, working to improve the efficiency of sanitation services, and increasing the amount of money we set aside to perform maintenance on City facilities.

IMPROVING STREETS AND ALLEYS

Investing more than \$125 million in bonds and cash to improve the condition of city streets

Dallas streets are heavily used and, in many cases, in poor condition. The City assigns a grade to its streets by using a pavement condition index to determine the quality and condition of its roadways. Our goal is to keep our streets from failing, so we aim to maintain 77.4 percent of streets at a C or better.



In FY 2018-19, the budget includes more than \$125 million for street and alley improvements, including \$64 million in pay-as-you-go funding (i.e. cash), an increase of \$2 million above the current fiscal year. Of this funding, \$1 million will address general street conditions, and \$1 million will fund microsurfacing and slurry seal, unique enhancements to streets that help them function better. In total, we will fund improvements to 569 lane miles throughout the City. In FY 2019-20, the total investment will rise to \$253 million, almost entirely due to the funding from the 2017 Bond Program, and will result in improvements to 635 lane miles.

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

Leveraging federal funds to improve safety at high-crash locations

To improve pedestrian and motor vehicle safety at high-crash locations, the City is investing approximately \$2 million to leverage \$10 million of federal Highway Safety Improvement Program funds.

Making our alleys usable

We recognize many City alleys are difficult to navigate and in disrepair. Although residents are responsible for maintaining alleys by trimming all vegetation and keeping the area clear of debris, many are not able to do the work themselves and cannot afford to pay someone else to do so. Further, heavy utility trucks stress the driving surface, requiring more frequent repair. These factors make it difficult to provide utility services, such as trash, recycling, and water meter reading, and can be hazardous for residents and our employees. The City, therefore, is creating a cross-departmental pilot program to improve alley access for residents and utilities. Public Works, Sanitation, and Dallas Water Utilities (DWU) will work collaboratively to prioritize which alleys will be part of the pilot program, based on where the need for access is greatest.

The pilot program will include major landscaping, such as clearing brush, overgrown vegetation, and debris. It will also enhance some alley driving surfaces currently made of materials that are difficult to use, replacing them with a different type of surface. This new surface, which will be applied to 25 unimproved alleys as part of the pilot program, will improve stormwater runoff and have a positive environmental impact.

Repairing traffic signals and vehicle detectors and providing signs to direct traffic around Fair Park

The proposes budget allocates almost \$400,000 for major signal repair, which will provide emergency response to traffic signal knockdowns and underground cable repairs. This funding would enable the City to hire a dedicated crew to focus on these major repairs. We are also budgeting \$1.45 million to replace broken vehicle detectors at 40 traffic signals across the City. Finally, beginning in FY 2019-20, the City plans to provide \$1 million per year for three years to replace 21 LED Dynamic Message Signs around Fair Park.

EMBRACING OTHER MOBILITY OPTIONS

Increasing our investment in bike lanes

The City has a strategic plan in place to improve bike lanes throughout the city. However, we have been allocating \$500,000 per year for plan implementation, which is not enough to complete the plan in an acceptable timeframe. Therefore, the budget includes additional investments in bike lanes for each of the next three years. We will start with \$500,000 more in FY 2018-19, for a total of \$1 million, then invest \$1.5 million in FY 2019-20, and \$2 million

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

in FY 2020-21. Bike lanes will offer more choices to cyclists citywide, improving our air quality and helping the city become more sustainable.

Supporting the streetcar

The City will pay \$1.1 million to Dallas Area Rapid Transit (DART) to operate the streetcar in FY 2018-19, an increase of \$128,400.

Integrating bike and scooter sharing into the city's transportation options

The FY 2018-19 budget includes \$100,000 for the City's Dockless Vehicle Program, supported 100 percent by revenue generated from permits.



COMBINING WATER, WASTEWATER, AND STORMWATER IN ONE UTILITY

Addressing water resources holistically

The City is combining water, wastewater, and stormwater in one utility to comprehensively manage Dallas' valuable water resources. Historically, water resource programs and departments were created for one of two purposes: flood control or water supply. However, by consolidating these two purposes into one focused effort, Dallas will better align itself with national standards and take a corporate approach to planning, operating, and addressing future needs. This "one water" system will allow the City to manage watersheds, water resources, and water facilities in an environmentally, economically, and socially beneficial manner. One major initiative of this program includes restructuring departments by merging the Trinity Watershed Management (TWM) department into DWU.

As part of a 10-year capital improvement program to ensure the City has quality water now and in the future, DWU is increasing its funding for capital improvement projects by \$7.4 million. Within the stormwater system specifically, the City is also making changes to address stormwater infrastructure needs more effectively. Dallas has created a completely new division dedicated to the neighborhood drainage program, which will focus our efforts specifically on neighborhood outreach and preventing flooding in local streets. The first year of the neighborhood drainage program will include assessments of major drainage channels such White Rock Creek, Joe's Creek, Five Mile Creek, Dixon Branch, Jackson Branch, Elam Creek, and Prairie Creek. In year two, the City will increase its work to repair minor erosion, as well as remove invasive species and replace them with natural, noninvasive species. These efforts will provide for immediate removal of blockages contributing to street flooding, as well as improved natural resource restoration in neighborhoods across the city.

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

Providing flood protection for \$4 billion in economic value

In December 2017, the City sold General Obligation bonds to finance a major project that provides 100-year flood protection through a five-mile, 30-foot diameter drainage relief tunnel for the lower sections of the Mill Creek area around Baylor Hospital, Peaks Branch area south of Buckner Park, East Peaks Branch area around Fair Park, and the State-Thomas area in Uptown. Tunnel drainage areas include approximately 520 acres of land and 2,200 properties representing about \$4 billion in economic value. The contract, awarded February 2018, allowed excavation work to begin June 2018. Work on this multimillion-dollar project is expected to conclude in spring 2023.



area south of Buckner Park, East Peaks Branch area around Fair Park, and the State-Thomas area in Uptown. Tunnel drainage areas include approximately 520 acres of land and 2,200 properties representing about \$4 billion in economic value. The contract, awarded February 2018, allowed excavation work to begin June 2018. Work on this multimillion-dollar project is expected to conclude in spring 2023.

COLLECTING TRASH AND RECYCLING

The City provides weekly refuse and recycling service and monthly bulk and brush collection to 240,000 residential households, with no more than 11 missed refuse and recycling collections per 10,000 service opportunities. Additionally, Sanitation Services collects more than 240,000 tons of refuse, 170,000 tons of bulk/brush material, and almost 55,000 tons of recycling materials a year.

In FY 2018-19, the budget includes funding to increase the starting pay for sanitation drivers to \$16.50 per hour to attract and retain the best talent. Additionally, Sanitation Services will continue to focus on capital improvements, such as planned landfill waste cell construction projects, as well as addressing solid waste infrastructure and fleet replacement needs. Most of the heavy equipment used to collect residential garbage, recycling, bulk trash, and brush five to six days a week. The Texas heat is also hard on hydraulically operated sanitation collection equipment, especially on older models, resulting in increased breakdowns, costly repairs, and service delays. To better meet the needs of residents, while reducing overtime costs and potentially improving on-time collection rates, the City is continuing its aggressive fleet replacement plan.

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

North Texas Climate Change Symposium

In early 2018, the City’s Office of Environmental Quality hosted the inaugural North Texas Climate Change Symposium, where local leaders, scientists, and other experts discussed climate change risks and mitigation strategies for North Texas. As the region continues to grow, challenges associated with air quality and emissions will pose an increasing threat. Dallas must stay abreast of these trends and meet these challenges with innovative, market-based solutions.

CONSOLIDATING ENVIRONMENTAL EDUCATION AND OUTREACH

The City is also consolidating its environmental efforts to focus on a sustainability and environmental education strategy. As part of this, programs from other departments will be absorbed into the Office of Environmental Quality, including parts of the TWM educational team, DWU water conservation and outreach teams, and the Zero Waste team from Sanitation Services.

TAKING FLIGHT AT DALLAS LOVE FIELD AND DALLAS EXECUTIVE AIRPORT

In 2017, Dallas Love Field served 15 million passengers, becoming the busiest medium-hub airport in the country. Enhanced customer service has been a key priority, and

it continues to be our priority for Love Field in this budget. The new Parking Garage C opens this year, offering Love Field travelers additional parking options at a variety of price points. Additionally, to serve the needs of travelers, more food and beverage offerings are planned in Love Field's terminal.

Dallas Executive Airport is a centrally located General Aviation airport with more than 400 acres of developable land. For FY 2018-19, the focus will be on continuing to develop the west side of the airfield.

IMPROVING MANAGEMENT OF CITY FACILITIES AND FLEET

Splitting Equipment and Building Services to improve focus in two critical areas

As part of the City’s efforts to address evolving needs, the City is reorganizing its Building and Fleet services into two distinct departments: Building Services and Equipment and Fleet Management.

Addressing deferred maintenance at City facilities

Within Building Services, the City will continue its gradual approach to increasing the City’s cash investment in major maintenance and capital construction to address deferred maintenance of City facilities. Two years ago, in FY 2016-17, the City budgeted \$5 million for

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

maintenance, which we increased to \$6.5 million in FY 2017-18. This budget includes \$7 million in FY 2018-19 and \$7.5 million in FY 2019-20. Enhancing and maintaining our buildings provides you with more comfortable, safer, and better spaces such as libraries and offices to participate in programs and use our services.

The budget also supports adjustments to the organizational structure and implementation of work order and capital project management systems to help us be more responsive and effective in delivering daily facility maintenance and capital improvements.

Updating our aging fleet

The City is conducting a fleet efficiency study, evaluating the vehicle needs of the City, as well as using Master Lease Funding to replace our aging fleet.

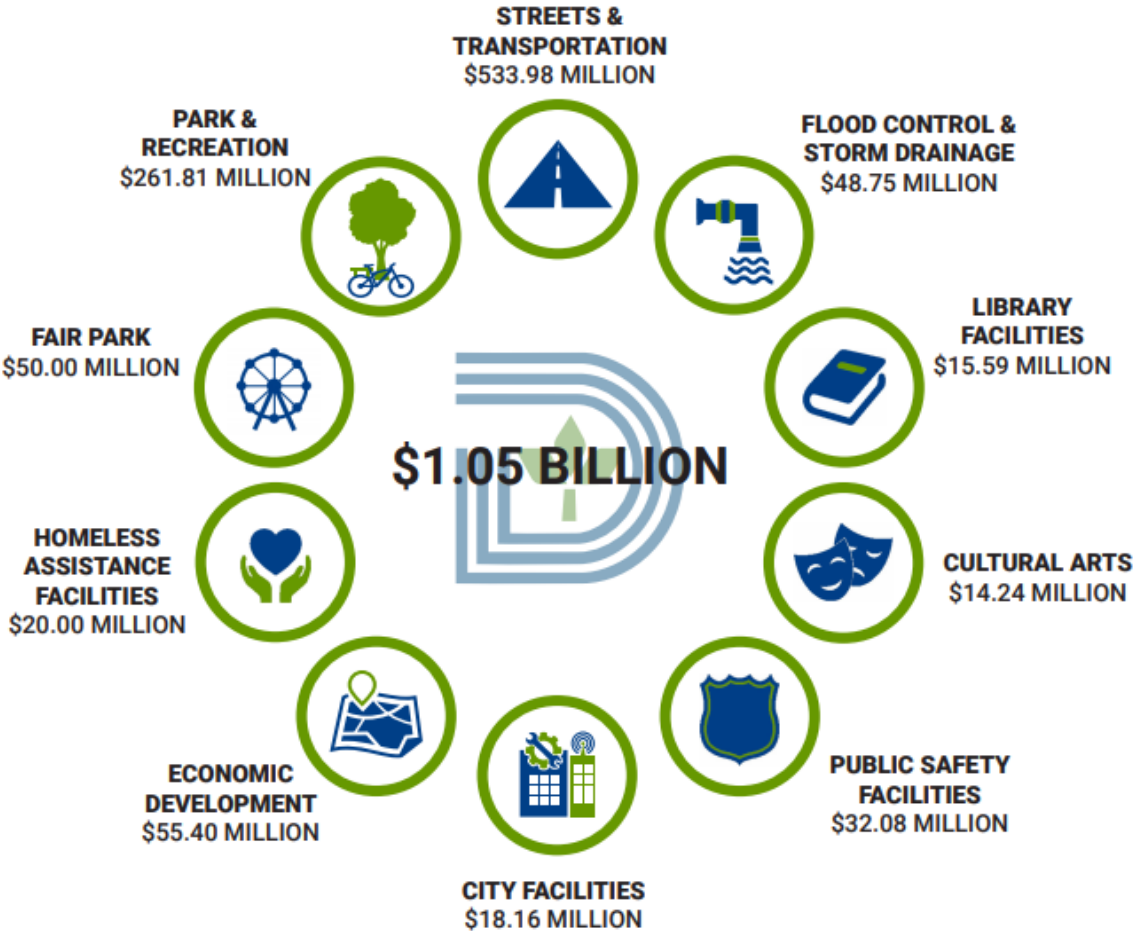
For residents, this means better and more efficient service as our fleets improve. Specifically, in FY 2018-19, the City is replacing equipment in the following areas: 33 vehicles in Sanitation Services, 24 in Dallas Fire-Rescue, and 188 in our general fleet.



MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

DELIVERING CAPITAL PROJECT IMPROVEMENTS WITHIN FIVE YEARS

Last November, Dallas voters approved 10 bond propositions totaling \$1.05 billion and showed strong support for investing more in many City service areas, including infrastructure, parks, and cultural facilities. As a result, the City is creating a new office dedicated solely to bond project implementation, focusing valuable staff resources on completing these projects as promised. Below is a summary of the investments we will make toward improving Dallas as part of the 2017 Bond Program:



For more information about the 2017 Bond Program, please visit dallasbond.com.



ECONOMIC & NEIGHBORHOOD VITALITY

A GOOD HOUSING POLICY IS A GOOD ECONOMIC POLICY

Dallas continues to be a major economic hub, known throughout the country as a thriving community with great business and employment opportunities. To maintain our strong, resilient regional economy, the City is focused on improving housing affordability for everyone. Along with a robust transportation network, good schools, sound government, and an open



business environment, creating a sufficient supply of housing – near jobs and transportation and at prices workers can afford – is critical. This budget includes resources to continue increasing homeownership opportunities, especially for moderate income families, while preserving existing owner-occupied and rental housing options for low-to-moderate income families. The City also supports neighborhood and community-based preservation and revitalization efforts. This is all in conjunction with a balanced growth strategy for Dallas to stabilize and increase the property tax base.

REDUCING THE PROPERTY TAX RATE FOR THE THIRD CONSECUTIVE YEAR

The FY 2018-19 budget includes a reduction in the property tax rate from 78.04¢ to 77.67¢ per \$100 of valuation, a 0.37¢ (approximately half a percent) reduction. Combined with reductions in FY 2016-17 and FY 2017-18, the property tax rate will have decreased by 2.03¢ or 2.6 percent during this three-year period.

This tax rate reduction is possible because of the strong economy in Dallas in which property values continue to grow. The new value for FY 2018-19 is \$130.1 billion, 9.94 percent more than last year's certified value. Single year-over-year growth has only exceeded this level of growth three times in the last 35 years. July 2018 represents the seventh consecutive year of growth following three years of declining values during the recession.

ECONOMIC & NEIGHBORHOOD VITALITY

IMPLEMENTING THE COMPREHENSIVE HOUSING POLICY

Helping Families Stay in their Homes
Recipients of home repairs are typically elderly or disabled homeowners on fixed incomes who cannot afford the maintenance of their older homes.

Prior to the adoption of the Comprehensive Housing Policy, the City administered a home repair program; however, the types of repairs and the total allowable costs were limited. Under the revised program, the City anticipates that the average funded repair will be \$75,000, which will allow for repair and replacement of roofs, foundations, plumbing, and other major systems. This will better assure that the investments the City makes in home repair will improve the lives of residents and have a positive impact within our communities.

In May 2018, the City Council adopted a Comprehensive Housing Policy that addresses citywide housing issues systematically and strategically. The policy has these goals:

1. Create and maintain available and affordable housing throughout Dallas.
2. Promote greater fair housing choices.
3. Overcome patterns of segregation and concentrations of poverty through incentives and requirements.

To inform the policy, the City first developed the Dallas Market Value Analysis (MVA) – an analytical tool used to assess the residential real estate market throughout the city to determine with granular detail where market strength, transition, and stress exists. The MVA helps policy makers and stakeholders have meaningful conversations around acceptable potential strategies based on objective data. It can also help the City prioritize its funding to support new development and housing preservation, as

well as direct the appropriate type of funds to the issues impeding healthy housing and commercial growth in certain areas of the City.

After reviewing the MVA, engaging with the community, and working in tandem with major housing stakeholders in Dallas, the City Council approved the Comprehensive Housing Policy, which includes numerous new programs, tools, and strategies including the creation of reinvestment strategy areas, as well as establishing programs to encourage more affordable housing choices and improve fair housing throughout Dallas.

Additionally, because 6 of 10 families living in Dallas are housing cost-burdened, the policy sets ambitious annual housing production goals – 3,733 for homeownership units and 2,933 rental units – and seeks to minimize the regulatory barriers to overall market production.

ECONOMIC & NEIGHBORHOOD VITALITY

Beyond unit production, the City supports creating increased availability of housing for people at incomes ranging from 30 percent to 120 percent of the HUD Area Median Income (AMI), by incentivizing homeownership developments for families at 60 percent or higher AMI and rental developments that include rent-restricted units for families at the full range of 30 to 120 percent of AMI.

Through its Housing Policy Task Force, the City is continuing its strategic partnership with neighborhood leaders, housing developers, tenants’ rights advocates, finance professionals, realtors, architects, and others to implement the Comprehensive Housing Policy and engage in meaningful conversations regarding the City’s approach to creating new housing, preserving existing housing, and helping people access affordable housing.

“We strive for a better community, and a better community begins in our neighborhoods.”
- Dallas resident



The MVA is available [here](#), and the Adopted Comprehensive Housing Policy [here](#).

ECONOMIC & NEIGHBORHOOD VITALITY

FOCUSING ON AREAS AT RISK OF DISPLACEMENT

The budget includes \$1 million to support housing-related tools and strategies that can be used in areas that have been historically underserved, including City-designated Stabilization Areas, areas at risk of displacement because of changing market conditions and scheduled redevelopment projects, and Emerging Market Areas, characterized as areas in need of intensive environmental enhancements, land banking, public infrastructure improvements, master planning, and formalized neighborhood organizations. This investment of \$1 million will provide funding for tools such as Neighborhood Empowerment Zones to enhance neighborhoods and improve housing options.



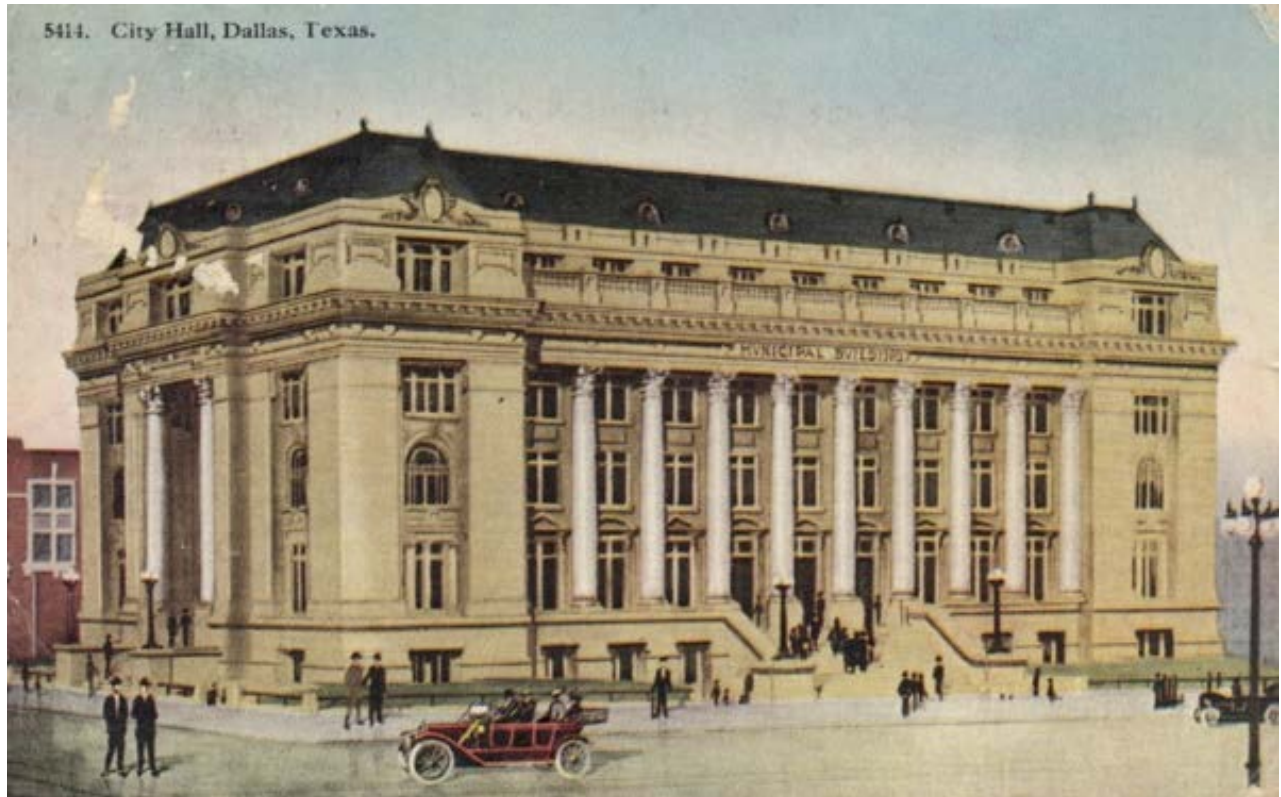
OFFERING A ONE-STOP PERMITTING SHOP

Dallas' development community has expressed the need to speed up the permitting process, and the City shares that goal. In FY 2018-19, Sustainable Development and Construction (DEV) will dedicate \$1.35 million to modernizing its permit and document management systems. The Electronic Plan Review System is a modern web-based system that will allow efficient plan review and processing of construction documents for building permit issue, instead of handling large quantities of paper. Electronic plans allow staff from different disciplines to review the same plans concurrently, reducing processing times by more than 50 percent. Plans and revisions can also be submitted electronically, saving customers money in printing costs and significantly reducing the wait time for reviewing and issuing a building permit. In FY 2018-19, DEV will also build a public permit mapping website showing the location of recent permits and Certificates of Occupancy to better communicate with residents and the development community. Finally, DEV will complete the digitization of all paper and microfilm/fiche records, greatly enhancing both internal and external customers' research capabilities.

ECONOMIC & NEIGHBORHOOD VITALITY

PRESERVING DALLAS' HISTORY

Dallas has a long proud history as an economic leader and trailblazing city, and as such, it has more than 200 historic properties, including two national landmarks. Dallas' Landmark Commission conducts thorough and detailed reviews of appropriate uses in historic areas and buildings. To better meet the needs of the commission and preserve the history of the city, the budget includes \$100,000 for a historic preservation resource study.





HUMAN & SOCIAL NEEDS

DALLAS RESIDENTS WANT STRONGER COMMUNITIES

Dallas' diverse and vibrant residents are our greatest asset, and our city is stronger when we honor the contributions of our seniors, immigrants, working poor, and future leaders. The City continues to focus its efforts on serving some of Dallas' most vulnerable communities, seeking innovative solutions



for intractable, systemic issues. The City Council set Human and Social Needs as one of six strategic priorities for the City and intends to focus on policy matters that strengthen our community by providing services and programs that meet basic needs such as food and shelter, safety for youth, healthy aging for seniors, homelessness prevention, and workforce development in Dallas.

Human and social services also help our youth and young adults overcome barriers to success and develop the skills necessary to become productive and positive contributors to their community. One of the City's goals is to increase adult self-sufficiency by supporting education and employment services and ensuring a welcoming connection for immigrants and refugees in Dallas. Our social objective is not simply to increase economic growth but improve well-being. This year's budget meets this objective, investing resources in key initiatives, such as a homeless solutions program.

TAKING A HOLISTIC APPROACH TO HOMELESSNESS

On October 1, 2017, the City of Dallas established the Office of Homeless Solutions (OHS) to strengthen its efforts to serve persons experiencing homelessness and reduce the impacts of homelessness on communities and businesses in Dallas. The local 2018 Point-In-Time (PIT) count revealed a 24 percent overall increase in homelessness. Numerous factors contribute to these devastating results, including decreased shelter capacity, a lack of available and affordable housing units; and an uncoordinated and underutilized homeless response system. The City Council ranked homelessness a top priority, second only to affordable housing, at its annual retreat this year, and requested staff develop a comprehensive strategy for addressing homelessness.

HUMAN & SOCIAL NEEDS

In FY 2018-19, Dallas will invest \$2.3 million to strengthen the homeless response system, provide supportive housing for chronically homeless seniors, leverage innovative and collaborative shovel-ready affordable housing projects, and develop master lease and landlord incentive programs. Pending approval from City Council, the proposed programs will provide habitable living environments for the unsheltered while developing the infrastructure for sustainability by increasing the supply of affordable housing.



Strengthening homeless response systems

The City is investing \$250,000 to enhance services that strengthen the effectiveness of the homeless response system. System enhancements include, but are not limited to case management, transportation, mental healthcare, and workforce solutions.

OHS will continue to serve as the staff liaison to the Citizen Homelessness Commission and share the role of implementation partner with Dallas County for the Dallas Area Homeless Partnership to End and Prevent Homelessness.

Providing improved supportive housing for seniors

Dallas is investing \$250,000 to provide improved supportive housing for chronically homeless seniors. The 2018 PIT count identified close to 300 seniors (55 and older). The goal of this program is to reduce the number of homeless seniors by 10 percent by providing housing rental subsidies and supportive services for up to 24 months.

Leveraging innovative and collaborative shovel-ready capital projects

We are providing \$500,000 in operating funds that leverage innovative and collaborative “shovel ready” capital projects for the addition of approximately 50 affordable housing units dedicated to individuals experiencing homelessness. Staff has developed criteria for the

HUMAN & SOCIAL NEEDS

solicitation of proposals; housing types include, but are not limited to transitional housing, rapid rehousing, and permanent supportive housing.

Funding a master lease program

Dallas is providing \$1.2 million to partner with other organizations as part of a focused master leasing program. This program will secure units at sites citywide, with the goal of providing more beds and housing assistance for 100 households experiencing homelessness.

“We must help lift up all in our community who are hurting and in need of assistance.”
- District 9 resident

Developing a landlord incentive program

The City is allocating \$100,000 for a landlord incentive program to encourage private property owners to rent units to homeless households with challenging rental, criminal, or credit history. Often good tenants with the ability to pay are denied housing because of challenging history, and since our goal is to assist homeless residents by finding them long-term housing, we want to decrease the financial risk and encourage private landlords to accept these displaced tenants through financial incentives.

Expanding the End Panhandling Now initiative

This budget also increases funding to \$415,000 for the End Panhandling Now initiative, which began last year. This will allow for continued efforts to educate the public on ways to effectively assist those in need, instead of giving directly to panhandlers, and for continued social services outreach efforts, including connections to job training and employment opportunities.

HUMAN & SOCIAL NEEDS

PARTNERING WITH COMMUNITY ORGANIZATIONS TO PROMOTE CITIZENSHIP AND OFFER LEGAL SERVICES

Gateways for Growth
Dallas is among 25 communities across the U.S. to receive a Gateways for Growth award for its efforts to welcome and recognize the contributions of immigrants to the community and its strong public-private commitment to the development of a communitywide strategic plan. The Gateways for Growth Challenge is a competitive opportunity for local communities to receive direct technical assistance from New American Economy and Welcoming America to develop multi-sector plans for welcoming and integrating immigrants.

The City established the Office of Welcoming Communities and Immigrant Affairs (WCIA) in March 2017 to promote and stimulate the economic, civil, and social engagement of immigrants and refugees in Dallas.

The City continues to emphasize the importance of these efforts in its FY 2018-19 budget. The budget includes \$75,000 to expand the City’s citizenship promotion efforts. This initiative will extend small grants to citizenship service organizations that have been important partners with the City.

We will also offer \$100,000 in grants to nonprofit organizations that offer civil legal services to immigrants.

Dallas WCIA strives to be a bridge connecting Dallas’ diverse immigrant community with existing Dallas residents by providing more than 90 community outreach engagements where we can achieve common ground, shared leadership, and equitable participation in Dallas civic life.



HUMAN & SOCIAL NEEDS

CREATING AN OFFICE OF EQUITY AND HUMAN RIGHTS

Addressing inequity

Results and research from the Resilient Dallas Strategy show the need to devote specific resources and personnel to address citywide equity and human rights issues. Therefore, in FY 2018-19, the City will establish the Office of Equity and Human Rights. The main purpose of the office will be to act on the findings of our research regarding Equity Indicators, implement the Resilient Dallas Strategy, and address inequity and human rights issues.

Ensuring the availability of fair housing

As part of our efforts to address inequity throughout Dallas, the City continues to focus on improving and promoting fair housing. Our staff is dedicated to investigating and enforcing discrimination complaints in accordance with the City Fair Housing ordinance and federal Fair Housing Act, which prohibits discrimination in housing, public accommodations, and employment based on gender or sexual orientation. The City is also leading efforts with 21 jurisdictions in the area to conduct a regional assessment of fair housing.



Reconnecting communities and families

The City is increasing funding by \$235,000 for the “Fresh Start” re-entry program, which will help formerly incarcerated individuals return to the community and build successful lives. This program will provide case management to the formerly incarcerated, as well as build community resources and links to other organizations that will implement transition plans. We anticipate these activities will not only help individuals reconnect with their families and the community, but also find jobs.



QUALITY OF LIFE

DALLAS RESIDENTS VALUE CLEAN, SAFE, AND VIBRANT NEIGHBORHOODS

Livable communities are clean, safe, and characterized by first-rate services and excellent public amenities. Based on feedback from the public, residents want the City to find solutions to quality of life issues such as loose dogs, substandard structures, litter, and other problems that diminish the quality of life for residents.

“Let’s build more parks where there are no parks. Think big and long term.”
- District 14 resident

Not only do we want to address and resolve these critical issues, the budget significantly enhances services and expands facilities and public spaces to improve programs amenities.

BRINGING FAIR PARK TO LIFE YEAR ROUND

Preserving Fair Park

Fair Park is a beloved City landmark and cherished public space for families to enjoy throughout the year. We want to make sure it is at peak quality and provides the best programming and services to our residents. The budget assumes City Council will approve the negotiated 20-year contract with Fair Park First, a local nonprofit that will manage the park. Fair Park First will, in turn, contract with Spectra, a professional management company that manages 319 parks,



entertainment venues, stadiums, and performing arts centers nationwide. The board of Fair Park First will fundraise for the park and ensure the community is engaged in planning and programming for the park. The Dallas Zoo has a similar management contract and has seen major enhancements and more attendees because of that partnership. We have confidence this decision will improve the Fair Park space, enhance year-round programming and services for all residents, and preserve this historical landmark for years to come.

In FY 2018-19, the City will spend more than \$14.7 million on Fair Park, the same as in the current year. The budget includes up to \$5.6 million for management and operations of the park, with part of that amount funding the salaries of City employees and other City expenses during the transition, and part going to Fair Park First upon commencement of the contract. It also funds several other provisions of the management agreement, including \$2 million for a transition reserve in the event Fair Park First does not meet its fundraising goals in the first

QUALITY OF LIFE

three years, \$500,000 for seed money for an operational reserve, and \$1 million to be placed in a City reserve in the event we must repay any transition costs.

The contract specifies the manager submit a complete capital improvement plan each year by May 31 and provides that while the City Council is not obligated to provide any funding for that plan, it may do so in the appropriations process. In FY 2018-19, the budget includes approximately \$5 million to fund capital improvements.

In FY 2019-20, the budget proposes to fund the Fair Park management contract fee of \$4 million, more than \$1 million of capital improvements, and \$1 million to replace one-third of the LED Dynamic Message Signs around Fair Park (with the rest replaced over the following two years). The remaining savings City staff achieved by negotiating a private management contract for Fair Park will be used to fund more \$2.2 million of enhancements in Park and Recreation and \$3.35 million for streets and traffic signal retiming in the city.

CONTINUING TO IMPROVE DALLAS ANIMAL SERVICES

Dallas Animal Services (DAS) continues to implement the 2016 Boston Consulting Group recommendations and seek new ways to improve service.

Dealing with aggressive and dangerous animals

Recognizing the growing concerns with dog bites and other animal attacks, as well as an increase in dangerous animal-related incidents in many parts of our city, we are investing \$410,000 in FY 2018-19 to create a dangerous animals team. This team is a special operations team specifically focusing on aggressive dog calls city-wide and preventing dog bites. It will proactively assess risk and evaluate dangerous animals or situations to prevent dangerous animals from attacking residents.



Expanding overnight field coverage to respond to calls about loose animals

By the end of FY 2018-19, DAS will have doubled its intake of loose dogs from 9,158 per year in FY 2015-16 to 18,000 per year. In FY 2019-20, the budget includes funding to improve overnight animal service response by expanding field coverage from four days a week to seven. Each overnight shift could add up to 10 field impoundments a night, about 1,500 annually. The additional shifts could also potentially increase call responses by 12 per night, about 1,872 per year.

QUALITY OF LIFE

Finding homes for animals

DAS will continue to offer microchipping to the public at a reduced cost to help ensure residents are able to comply with the new mandatory microchip ordinance City Council passed in June 2017.

Our average live release rate has increased over the last year from 73.7 percent to 80.3 percent, while still taking in more animals than in the prior year. With this budget, DAS is targeting a live release rate of 81 percent in FY 2018-19. Because of your investments, more animals receive the care they need to be released instead of euthanized. This is a huge success, and we look forward to continuing to invest for performance.

In FY 2019-20, the planned budget includes \$296,000 to pay for dog heartworm treatment. More than one-third of all dog euthanasia at DAS is for heartworm-positive dogs. Normal treatment for heartworm costs nearly \$500 per dog, making adoption costs unattainable for many residents. The City can treat heartworm positive dogs for about \$177 reducing the cost barrier to adoption and decreasing euthanasia significantly for dogs in the Dallas Animal Shelter.

INVESTING IN NEIGHBORHOOD CODE ENFORCEMENT

Modernizing code enforcement

This year, Code Compliance officers will start using a mobile application to process the cases in the field via the new Code Case Management System, along with automation of back-office operations. Better case management means more effective and efficient responses, as well as improved services for our residents.



Adding neighborhood liaisons to connect you with the City

Currently, most neighborhood code districts have one assigned Neighborhood Code Representative (NCR). This budget funds seven additional NCRs to increase face time with community members and solve issues that matter most to the residents of each district. NCRs function as liaisons between the Code Compliance department and community members, providing information, educating, and serving as a point of contact for questions. Additional NCRs will attend 900 community meetings, strengthening the department's ability to resolve community issues and provide coverage at Homeowners Association (HOA) meetings, Crime Watch, and various other neighborhood meetings. NCRs will track their efforts to partner with neighborhoods through a new social media campaign using Facebook, Nextdoor, and Twitter.

QUALITY OF LIFE

Reducing illegal dumping

To address an ongoing concern in several remote areas of town, Code Compliance is enhancing the illegal dumping initiative. Code Compliance will continue to team with the City Marshal's Office to tackle high-usage illegal dump sites. A team of two officers using covert equipment will be used to catch violators in the act. Sites throughout the City will be regularly reviewed to determine which areas have the most need and are suitable for cameras.

IMPROVING THE DALLAS PUBLIC LIBRARY

Improving library efficiency and protecting materials

The City is planning to implement Radio Frequency Identification (RFID) throughout its library system. This \$2.1 million investment will help Dallas manage its assets better by improving security of library materials. It will also save labor more efficiently tracking materials throughout the library system, including easier and faster charge and discharge, inventory of materials, and materials handling. This



increased efficiency will free up the library to dedicate more of its personnel resources to other vital services provided to Dallas residents, such as outreach and programming. Phase 1 will start in FY 2018-19 and focus on the Central Library; we expect to implement the entire system by 2021.

Focusing on supplementing education where it's needed

This year, Dallas Public Library (DPL) made equity adjustments to ensure its services and programs are available at all library locations. By focusing on places that have less support from Branch Friends Groups, the library was able to reallocate resources to guarantee all libraries could offer high-quality summer learning opportunities throughout the city. The library is focused on STEAM (Science, Technology, Engineering, Art, and Math), reading, animal visits, and “maker” type events, all of which are free for the public.

To continue to provide these and similar services to more Dallas residents, the City is adding more than \$1 million in FY 2019-20 to fund operation and maintenance at two libraries expected to open in fall 2019. The FY 2019-20 planned budget includes \$783,000 to operate the new Vickery Meadow Branch Library and \$264,000 to operate the replacement Forest Green Branch Library.

QUALITY OF LIFE

As planned last year, in FY 2018-19, the budget calls for \$300,000 for English Language Learning (ELL) programs: \$235,000 from the General Fund and \$65,000 in grant funding. In addition to dedicating staff to support this program, we will continue to rely on our many dedicated volunteers. The library will continue to offer GED classes at various branch libraries, as well as the GED testing center at the Central Library, at no cost to qualified participants.

ENHANCING PARKS AND PUBLIC SPACES

Offering more aquatics services

The City is adding funds to expedite construction and enhancement of promised aquatics programs and spaces, including all the aquatic facilities included in the 2017 Bond Program. Six spraygrounds – located at Grauwlyer Park, Jaycee Zaragoza Park, K. B. Polk Park, Kleberg Park, Nash Davis Park and Timberglen Park – are scheduled to be completed for summer of 2019, instead of being staggered from 2020 to 2022. Four aquatic center projects are now scheduled to be completed for the summer 2020, instead of 2021 to 2022. This includes an expansion of the current Bahama Beach space, replacements of pools with new neighborhood family aquatic centers at Harry Stone and Exline Parks, and Phase 1 of the Bachman Regional Aquatic Center.

The new spraygrounds are in areas not currently served with this type of facility and will provide a needed amenity to those residents. Exline and Harry Stone Aquatic Centers are replacing old pools nearing the end of their life and Bahama Beach needs new features to remain competitive. Bachman Regional Family Aquatic Center was included in the Aquatics Master Plan and will provide an outdoor water park in another underserved area.

Dallas Public Library

The DPL's GED Testing and Workforce Development Project was recently recognized by the Urban Libraries Council for its innovation as a tool for Dallas adults to earn their GED. The project was created to address the needs of the nearly 28 percent of Dallas County adults with less than a high school education. DPL opened the first GED testing center in a public library in Texas and has since become the leader among Dallas-area certified testing centers.

The Urban Libraries Council's panel of experts selected Dallas from a pool of more than 250 submissions to be one of 10 libraries that represents the 21st-century library's role as a leader and pioneer for change. This award recognized the great work done by Dallas libraries to serve as anchors within their communities and center for learning and economic opportunities.

QUALITY OF LIFE



Expanding green space

The City is currently partnering with the Dallas Independent School District (DISD) and the Richardson Independent School District (RISD) to bring more residents within a 10-minute walking distance (about ½ a mile) of green spaces and parks. Through this partnership, we will set aside \$102,000 in FY 2018-19 and \$187,500 in FY2019-20 to fund

capital improvements and bring school playgrounds up to City standards. This will give residents additional access to five new playgrounds on DISD campuses and a new loop trail on an RISD campus. The Park and Recreation Department is also exploring additional ISD partnerships for Park and Recreation Board and City Council consideration.

Investing in programming for all ages

Seniors who attended citywide town hall meetings throughout the year repeatedly asked for a space they could call their own, and so the City is also investing in a facility for them. A new 22,000 square foot state-of-the-art health and wellness center serving adults age 60 and older will open in Oak Cliff this fall under a cooperative venture between the City of Dallas and the nonprofit WellMed Charitable Foundation (WCF).

The WellMed center will be a space for active, engaged, and vibrant seniors. It will offer a host of activities include aerobics and other fitness classes, walking clubs, weight training, games, book clubs, day trips, fitness and nutrition classes, volunteer opportunities, healthy cooking classes in the demonstration kitchen, internet safety classes in a computer lab, caregiver support programs, and arts and crafts. WellMed doctors, nurses, and staff will provide complimentary health care services, such as diabetes screenings and flu shots to center members. The City will provide additional funding in FY 2019-20 to continue expanding senior programming hours.

ENHANCING DALLAS' AMAZING ARTS SCENE AND COMMUNITY

Completing the Dallas Cultural Plan

As part of our effort to enhance quality of life services, the City has undertaken a strategic initiative to create the Dallas Cultural Plan 2018, an inclusive process that engages residents, artists, arts organizations, and other sectors to identify cultural needs, opportunities, and resources. It allows the City to think strategically about how to use its resources to help communities achieve their goals.

The Dallas Cultural Plan 2018 will:

1. Analyze the city's cultural priorities
2. Determine how Dallas residents experience culture in their daily lives
3. Plan how the city can continue to be arts-friendly

QUALITY OF LIFE

In six months, the Dallas Cultural Plan engaged with more than 7,500 residents at 96 events across the city, touching each City Council district at least once and partnering with dozens of organizations, individuals, and companies.



For more about the Dallas Cultural Plan, please visit dallasculturalplan.com.

Bringing pop-up cultural centers to residents in historically underserved areas

In FY 2019-20, the City will invest \$376,000 to bring cultural activities and special events to areas of the City that don't normally have convenient access, using an asset-light model that puts "pop-up" festivals, performances, workshops, and camps into temporary spaces across Dallas. The main cost will be artistic and professional services, such as space and stage rentals.

As in the current budget, OCA will continue to devote \$285,000 to maintain support for culturally specific arts groups in alignment with the City's cultural policy.

Updating Municipal Radio programming

As the way we consume information and our media preferences change, the City has continually striven to adapt to the methods of communication that will serve you best. In thinking more strategically about the programming and content of our radio channels, Dallas Municipal Radio is aligning its content choices with the usage and preferences of residents. As a result, WRR will no longer broadcast City Council agenda meetings on Wednesdays. Instead, WRR will use that time for the more popular, preferred programming that aligns better with current markets. This will drive more ad revenue as we increase our listenership during those critical timeslots. Residents will still have ready access to City Council meetings via livestreaming on the internet and cable TV programming, as well as archived content on our website.

Dallas Convention Center

The Kay Bailey Hutchison Convention Center was one of 16 organizations recognized by the U.S. Environmental Protection Agency (EPA) for outstanding participation in the EPA's Food Recovery Challenge. The Convention Center's Good Neighbor Program – created in 2015 in partnership with food and beverage provider Centerplate – provides unconsumed food to local nonprofits serving homeless individuals and families. To date, the City has diverted 7.6 tons of food and surplus exhibit items from the landfill, providing a service to individuals in need and helping to extend the life of the landfill and reduce future costs to residents.



GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

DALLAS RESIDENTS DESERVE A CITY GOVERNMENT THAT PRIORITIZES FISCAL RESPONSIBILITY

“If we can be community-centric and fiscally responsible at the same time, we would be taking a step in the right direction.”
- District 12 resident

The residents of Dallas deserve a City government that measures its performance and exercises prudent financial management. We do this by: holding ourselves accountable to the public; focusing on the financial sustainability of our services; and ensuring the City is an employer of choice. The City has invested significantly in this goal this year, putting aside additional resources for critical initiatives that improve our public service product by enhancing government performance and financial management. This

includes investing in better technology for our financial systems, improving employee benefits, enhancing public information, and bringing the City Council to you through public meetings and offices.

EXPANDING OPPORTUNITIES FOR RESIDENTS AND COUNCIL TO ENGAGE

Hosting City Council agenda meetings in locations around the City

We recognize coming to City Hall during regular City Council meetings may be difficult for many residents. Therefore, we are expanding access to elected officials and City staff by broadcasting six City Council meetings from locations throughout the city. This budget includes funding for mobile broadcast



equipment, as well as renting vehicles to transport the needed resources for these meetings. We will schedule these meetings in community centers and other locations accessible to residents.

Expanding the City Council district office program

Continuing efforts from last fiscal year, the City is expanding its district office program, which places district offices outside of City Hall. This gives residents closer and better access to their elected officials.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

LAUNCHING THE NEW 311 MOBILE APP

The City is also implementing a new 311 service request software package that includes a new mobile app and an update to the online system, scheduled to go live at the end of August. Our objectives are to provide more user-friendly features, better location tools (especially on the app), and more communication to the customer about the status of their service request.



We invested in an automated system managed by 311 to help residents find out if their car has been impounded and how to retrieve it. Prior to December 2017, these calls (around 7,000 a month) were handled manually by DPD staff. Since then, there has been an 80 percent reduction in the average length of time customers wait to get their call answered and a 78 percent reduction in the percent of customers who hang up while they are waiting.

ENCOURAGING PARTICIPATION IN CENSUS 2020

What you can do for Dallas through Census 2020

The City is asking all Dallas residents to participate in Census 2020. When residents participate in the census, they provide valuable information used to determine not only our overall population, but also the characteristics of our community. Demographic data tells policy makers how many residents fall into each age, race, ethnicity, income, and educational category. It informs research such as the Equity Indicators project, which helps the public and policy makers understand where inequities exist within our community.

Census data can be used to determine which areas of town need the greatest assistance, which residents are in greatest need for economic programs, and where the community is primed for growth. It also allows for expansion of services through proper planning – like for parks, public safety, libraries, and social services.

Further, Census data is used to set federal formula funding for senior care, childhood programming, and much more. To do our part to assist in this important effort, the City is providing \$75,000 to fund staff and materials to support the Mayor’s Complete Count Committee. This resident-based group will work with the City and the federal government on outreach efforts to encourage local participation in the Census.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

Investing for Performance
Government Performance and Financial Management play a major role in how the City is perceived by residents, the business community, and community partners. To this end, the City wants to be a good neighbor and partner within the community.

The City chose to focus on two critically important measures in this area – timely vendor payments and working with vendors from our city. We are proud to report both measures have been on track consistently throughout the year. Just another way we are putting Service First in all we do!

ESTABLISHING AN OFFICE OF INNOVATION

The new Office of Innovation will seek opportunities to drive operational and technological improvements, create change by introducing new ideas to City leaders and external partners, and organize and encourage new and innovative projects. Under the Office of Innovation, the City will implement data-driven solutions to foster a culture of innovation, efficiency, and process improvement.

OBSERVING THE AMERICANS WITH DISABILITIES ACT

The budget includes \$200,000 to develop an Americans with Disabilities Act (ADA) transition plan, which will enhance the City’s ADA compliance and address accessibility issues in City facilities. This builds on our efforts in FY 2017-18 to hire an ADA Coordinator to address compliance issues in Dallas. We are also investing critical bond money to make the City more accessible.

RAISING THE CITY EMPLOYEE MINIMUM WAGE AND ADDING OPTIONS TO THE HEALTH BENEFITS PROGRAM

Investing in our employees

We believe strongly in attracting and maintaining the best talent, so we can put Service First. To do this, we must pay our staff at a competitive rate, which is why the City is investing in a total compensation study to see how we compare to other organizations and identify gaps. This \$500,000 investment will make sure we are competitive and have the best staff to serve you.

On October 1, the City will raise the minimum wage for its employees to \$11.50 an hour from \$10.94. We estimate 550 employees will receive a pay increase as a result. The City will also raise the starting wage for truck drivers to \$16.50 in recognition of changing regional market conditions for truck drivers. Most of the City’s truck drivers work in Sanitation Services, but

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

Dallas Water Utilities, Public Works, and Aviation also employ truck drivers. Truck drivers are currently in high demand and often lured away by better pay. This trend has led to high turnover which leads to decreased efficiency, reduced service quality and increased overtime. Additionally, the City will continue to offer an annual three percent merit increase for civilian employees. Finally, per City ordinance, we will



increase our minimum wage for City contracts to \$11.15 an hour from \$10.94 based on the most recent Massachusetts Institute of Technology living wage study.

Because our staff are our greatest resource, the City strives to improve their well-being through its benefits programs. This year, the City is adding a third health insurance option. The 2018-19 health plan is designed to provide employees with more choice and to foster ownership and engagement among employees, with a long-term, strategic approach. The plan design includes three distinct health benefit options to suit the needs of the diverse employee population of the City of Dallas.

The first plan is preserving the most popular **Health Reimbursement Arrangement (HRA)**, a health reimbursement account, which is an IRS-approved, employer-funded, tax-advantaged health benefit plan that reimburses employees for out-of-pocket medical expenses and individual health insurance premiums.

The second plan is a modified **Exclusive Provider Organization (EPO)** – the modified EPO in the new plan offers \$25 copays for primary office visits and \$50 copays for specialist visits, providing better predictability and cost control for employees. Also, it gives access to fixed cost services for urgent care and telehealth while having a lower deductible.

The third plan, the newest option, is a **Health Savings Account (HSA)**. An HSA is a tax-advantaged medical savings account available to those enrolled in a high-deductible health plan (HDHP). The cost to employees for the HSA plan will be significantly lower than the options the City offered in the previous year.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

IMPROVING OUR TECHNOLOGY AND PROCESSES

Increasing transparency in our accounting practices and open records

The Controller's Office is in the process of exploring and implementing software to improve its record management system and be more transparent. With all the business the City conducts, and with all the billions of dollars of funds that pass through the City, having this increased transparency and cleaner records management will provide us with more accountability and a better response to your requests and needs.

To provide a similar accountability and response benefit to our residents, the City is also adding four positions in the Open Records Request Center of the City Secretary's Office. Having these additional staff resources will allow us to more effectively address the growing number residents' open record needs, which will not only provide more accountability but will allow us to connect with you as we expand our open communication and transparency with residents.



FIVE-YEAR FORECAST

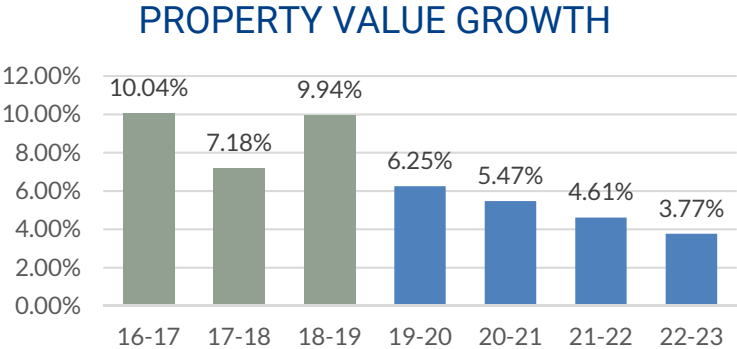
GENERAL FUND

The City of Dallas’ *Five-Year Forecast* provides an early look at potential gaps between revenue and expenses. The forecast and biennial budget are financial planning tools to project the long-term fiscal sustainability of policy decisions. Many of the assumptions, projections, and cost estimates are based on early and preliminary information, and as such will change in future years.

The City’s financial position is directly linked to the local, national, and global economies. Overall, the national economy is expected to slow. Consumer spending continues to drive the overall economy, a factor likely bolstered by the 2017 tax cut, and it will likely continue with job growth. The Dallas area economy has outperformed the nation in recent years, a trend expected to continue. Revenue projections detailed below focus primarily on property tax and sales tax revenue, which account for 76 percent of the General Fund revenue in FY 2018-19. The projections are based on an analysis of variables including job growth, wage growth, employment growth, housing supply, mortgage rates, and historical trends.

PROPERTY TAXES

Property taxes are levied on net assessed value, which includes locally assessed real property, improvements, and personal property less exemptions. The aggregate assessed value in each of these categories changes from year to year due to market trends, depreciation, exemptions, legislative changes, and construction activity. Market and



growth estimates are based on historical trends. Property tax values increased 9.94 percent in FY 2018-19. The forecast assumes 6.25 percent growth in FY 2019-20.

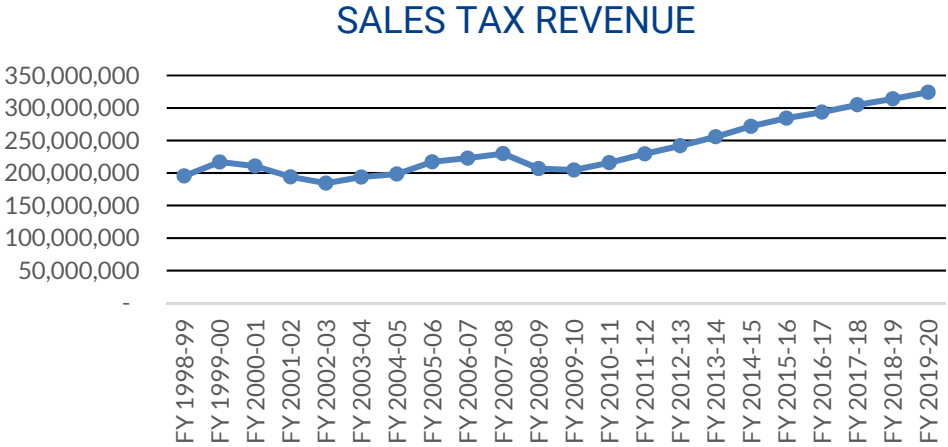
The 2018 certified values reflect significant growth within the commercial and residential categories. TXP Consulting’s analysis uses interest rates, local job and household growth, wage growth, and institutional capital interest in the region as factors that shape the property tax value projection for FY 2019-20 through FY 2022-23. New commercial construction growth is expected to remain strong next year, with high-end multifamily and office construction being the leading contributors.

Fiscal year	New Construction Value	Total % Change
FY 2009-10	1,717,630,312	-9.2%
FY 2010-11	1,014,356,057	-40.9%
FY 2011-12	731,024,938	-27.9%
FY 2012-13	792,860,283	8.5%
FY 2013-14	976,046,178	23.1%
FY 2014-15	1,561,130,657	59.9%
FY 2015-16	2,018,934,470	29.3%
FY 2016-17	2,535,856,475	25.6%
FY 2017-18	3,313,184,804	30.7%
FY 2018-19	3,574,851,219	7.9%

FIVE-YEAR FORECAST

SALES TAX

The City collects 8.25 percent on taxable goods or services sold within the city limits. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City of Dallas and 1 percent to the Dallas Area Rapid Transit (DART).



Sales tax revenue is the most volatile revenue the City’s General Fund collects. After declines in sales tax revenue from FY 2007-08 to FY 2009-10 due to the recession, year-over-year collections improved (starting in FY 2010-11) and collections have improved every year since FY 2010-11. The forecast assumes sales tax revenues will grow moderately from FY 2018-19 through FY 2019-20 and slow, but not contract, in FY 2020-21 and FY 2021-22.

OTHER REVENUE

Other revenue consists of revenues collected from various sources including franchise revenues, licenses and permits, intergovernmental, fines and forfeitures, charges for services, and miscellaneous. Revenue projections for other revenue are forecast to remain flat with no significant variances projected.

EXPENDITURES

Expenditure projections focus on personnel services, supplies, contracts, and capital. Personnel services reflect projections for salaries, medical benefits, and retirement. Supplies and materials, services, and charges include costs required to support utilities, fuel, fleet, risk management, information technology, infrastructure, and contributions to outside agencies.

PERSONNEL SERVICES

Personnel services expenditure projections assume a constant level of staffing for civilian employees, and a three percent merit increase annually. Sworn salary projections reflect the Meet and Confer Agreement. The agreement includes two step increases in the first year of the agreement, a single step increase in the second year, two more step increases in the third year, and a two percent pay increase for personnel who have reached the top step in their respective rank. FY 2019-20 reflects full-year funding of FY 2018-19 increases.

FIVE-YEAR FORECAST

Projected future pension costs for Police and Fire-Rescue reflect the minimum contributions the City is required to fund for police and fire pension as enacted by the Texas State Legislature through House Bill 3158. House Bill 3158 changed the City’s contribution rate to 34.5 percent, changed computation categories, and requires a minimum contribution by the City of more than the calculated rate. The table reflects the City’s minimum contribution by fiscal year.

Fiscal Year	Minimum City Contribution
FY 2017-18	\$150,712,800
FY 2018-19	\$156,818,700
FY 2019-20	\$161,986,377
FY 2020-21	\$165,481,401
FY 2021-22	\$169,023,200
FY 2022-23	\$165,659,700

The Police and Fire-Rescue departments are focused on aggressive recruitment and the forecast assumes 3,062 sworn police officers and 1,960 sworn fire-rescue officers by October 1, 2020. The forecast assumes a seven percent increase in health insurance FY 2020-21 – FY 2022-23.

OTHER EXPENSES

Growth rates for supplies, contractual services, and capital outlay are forecast to increase 1.4 percent based on the three-year average of the Consumer Price Index (CPI). In FY 2018-19, the forecast assumes an annual contribution of \$3.8 million for unimproved streets and alleys, and \$51.8 million (24 percent increase compared to FY 2017-18) in the required payment for tax increment financing (TIF).

CPI	
Year	Dec.-Dec. Increase
2012	1.5%
2013	1.3%
2014	0.5%
2015	0.4%
2016	1.9%
2017	2.0%

FUND BALANCE

The City’s Financial Management Performance Criteria states, “unassigned Fund Balance of the General Fund shall be maintained at a level not less than 40 days of the General Fund operating expenditures less debt service”. The establishment and maintenance of a financial reserve policy is critical to prudent financial management. The projection reflects unassigned Fund balance at 40+ days of the General Fund operating expenditures in FY 2018-19 and FY 2019-20. The General Fund is forecast to be out of structural balance in FY 2019-20, as can be seen in the table on the next page. Although that is what is forecast, the City will not allow that to occur, and actions will be taken to secure a structural balance through budget reductions, revenue increases, or other corrective actions.

FIVE-YEAR FORECAST

General Fund					
\$ in millions					
	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Property Tax	\$727.9	\$772.9	\$814.8	\$852.0	\$883.8
Sales Tax	\$311.6	\$326.0	\$333.5	\$340.8	\$347.7
Other Revenue	\$326.4	\$316.1	\$316.1	\$316.1	\$316.1
Total Revenues	\$1,366.0	\$1,415.0	\$1,464.4	\$1,508.9	\$1,547.6
Expenditures	\$1,366.0	\$1,420.3	\$1,498.1	\$1,545.5	\$1,591.6
Ending Fund Balance	\$184.3	\$180.5	\$146.9	\$110.3	\$66.3
Days of Reserve	49.3	46.4	35.8	26.0	15.2

OUTLOOK

The City’s Financial Performance Management Criteria #18 states “management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City.” The five-year forecast is presented for the following Enterprise Funds:

- Aviation
- Convention and Event Services
- Dallas Water Utilities
- Dallas Water Utilities – Storm Drainage Management
- Municipal Radio
- Sanitation Services
- Sustainable Development and Construction

FIVE-YEAR FORECAST

AVIATION

The Department of Aviation manages Love Field, Dallas Executive Airport, and the Dallas Vertiport. Dallas Love Field is one of the busiest medium-hub air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. The airport continues to grow and create an innovative airport experience and a positive economic impact.

Forecast Highlights

- Airport concessionaires (parking, rental car, food & beverage, and retail) and terminal rents from tenants are projected to increase 13 percent in FY 2018-19 compared to FY 2017-18.
- Revenue from airline landing fees are expected to climb slightly (less than one percent) compared to FY 2017-18 due to the positive travel outlook.
- 13 new positions are projected in FY 2018-19 to keep pace with record airport passenger growth and technology.

Aviation					
\$ in millions					
	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Rental on Airport	\$56.0	\$64.8	\$65.4	\$66.1	\$66.7
Concessions	\$59.2	\$59.8	\$60.1	\$60.7	\$61.3
Landing Fees	\$21.9	\$21.9	\$22.1	\$22.3	\$22.6
Other	\$6.6	\$6.7	\$6.7	\$6.8	\$6.8
Total Revenues	\$143.4	\$152.9	\$154.4	\$155.9	\$157.4
Expenditures	\$143.3	\$152.9	\$155.9	\$159.0	\$162.2
Ending Fund Balance	\$14.2	\$14.2	\$14.2	\$14.2	\$14.2

FIVE-YEAR FORECAST

CONVENTION AND EVENT SERVICES

The Kay Bailey Hutchison Convention Center is one of the nation’s largest convention centers, and the first named for a woman. The tourism and travel industry is an important element of the Dallas economy and serves as an economic driver for North Texas, bringing millions of visitors to the region annually. The Convention Center’s largest revenue source comes from its portion of the Hotel Occupancy Tax. The City receives seven percent of the 13 percent of the room rate charged within the City limits.

Forecast Highlights

- Food and beverage, space rental, and electrical charges, which constitute 23 percent of the revenue increase, are projected to increase from major shows and conferences, such as the Supercomputing Conference 2018, and O’Reilly Auto Parts.
- The Hotel Occupancy Tax and Alcohol Beverage Tax are projected to increase by seven percent in FY 2018-19 and six percent in FY 2019-20.
- Major expenditures in FY 2018-19 and FY 2019-20 include a contractual payment to Visit Dallas and a transfer to the Office of Cultural Affairs.
- Two positions are added in FY 2018-19 to enhance contract monitoring and client services.
- A \$14 million capital transfer in FY 2018-19 will help address outstanding infrastructure needs and maintain competitiveness.

Convention and Event Services					
\$ in millions					
	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Hotel Occupancy Tax	\$64.2	\$68.1	\$69.1	\$71.1	\$73.3
Alcohol Beverage Tax	\$14.5	\$15.2	\$15.5	\$16.2	\$17.0
Contract Services/Other	\$29.9	\$24.4	\$25.4	\$26.4	\$27.5
Total Revenues	\$108.6	\$107.7	\$109.9	\$113.8	\$117.8
Expenditures	\$108.6	\$107.7	\$109.3	\$112.6	\$116.2
Ending Fund Balance	\$33.2	\$33.2	\$33.8	\$35.0	\$36.8

FIVE-YEAR FORECAST

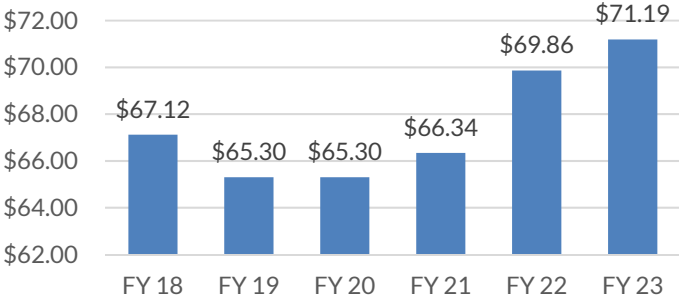
DALLAS WATER UTILITIES

Dallas Water Utilities (DWU) is owned and operated by the City of Dallas as a self-supporting Enterprise Fund, and it receives revenues through the sale of water and wastewater services.

Effective October 1, Storm Drainage Management (SDM) will be combined with DWU. Water resource programs were historically implemented for one or two purposes: flood control or water supply. By consolidating storm drainage, water supply, and wastewater utilities, Dallas will better align itself with national standards and take a holistic approach to planning, operating, and future needs. Compliance activities and drainage system operations and maintenance activities will continue in the new “one water” system.

The table on the next page reflects the water and wastewater utilities forecast. There are no proposed retail revenue increases in FY 2018-19 or FY 2019-20 as a result of the Sabine River Authority/Lake Fork dispute settlement. Moving forward, retail revenue increases, on average under three percent are expected in FY 2020-21, FY 2021-22, and FY 2022-23. This will cover higher personnel costs, additional payments to connect Lake Palestine to Dallas water supply system, and Dallas’ share of the Lake Lewisville Dam repairs.

RESIDENTIAL MONTHLY FEE



Forecast Highlights

- Add three new positions in FY 2019-20 to enhance operations at the East Side Water Treatment Plant.
- Implement wholesale customer paybacks of \$6.3 million each year projected in FY 2017-18 through FY 2020-21.

FIVE-YEAR FORECAST

Dallas Water Utilities					
\$ in millions					
	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Water Retail	\$301.9	\$306.1	\$316.0	\$326.0	\$336.3
Water Wholesale	\$90.0	\$93.5	\$90.3	\$92.3	\$94.3
Wastewater Retail	\$242.7	\$245.9	\$260.3	\$268.3	\$276.7
Wastewater Wholesale	\$12.7	\$12.6	\$11.5	\$11.8	\$12.0
Other	\$17.7	\$17.6	\$7.5	\$7.5	\$7.5
Total Revenues	\$665.0	\$675.7	\$685.6	\$705.9	\$726.8
Expenditures	\$665.5	\$685.1	\$719.5	\$734.2	\$746.7
Ending Fund Balance	\$117.8	\$108.5	\$74.6	\$46.3	\$26.4

FIVE-YEAR FORECAST

DALLAS WATER UTILITIES - STORM DRAINAGE MANAGEMENT

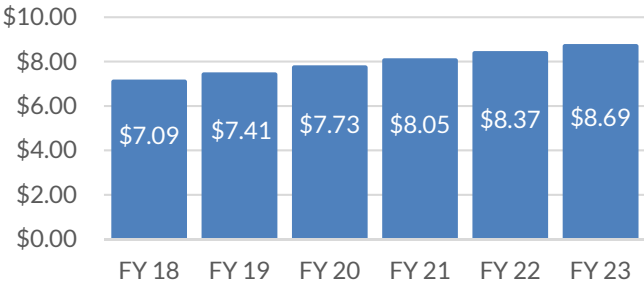
DWU-SDM revenue is collected to support the cost of compliance with the City’s storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), as well as operation, maintenance, and enhancement of local drainage systems.

Effective October 1, SDM will be combined with DWU. The revenue forecast reflects storm water fees and is projected to grow 5 percent each year during the forecast period.

Forecast Highlights

- The average residential customer monthly fee in FY 2018-19 is projected to increase from \$7.09 to \$7.41.
- FY 2018-19 reflects assignment of 42 positions from SDM to the Office of Environmental Quality.
- 26 positions added in FY 2019-20 to create a new division dedicated to neighborhood drainage.

RESIDENTIAL MONTHLY FEE



Dallas Water Utilities - Storm Drainage Management					
\$ in millions					
	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Revenues	\$58.4	\$60.9	\$63.4	\$65.9	\$68.5
Expenditures	\$58.4	\$60.9	\$63.4	\$65.9	\$68.5
Ending Fund Balance	\$7.6	\$7.6	\$7.6	\$7.6	\$7.6

FIVE-YEAR FORECAST

MUNICIPAL RADIO

WRR is owned and operated by the City of Dallas. It was the first licensed broadcast station in Texas and the second broadcast station issued a commercial license in the United States. The station provides 24-hour broadcast that includes classical music and other select programming. WRR is funded solely by advertising revenue.

Municipal Radio					
\$ in millions					
	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Revenues	\$2.2	\$2.2	\$2.2	\$2.3	\$2.4
Expenditures	\$2.1	\$2.1	\$2.2	\$2.2	\$2.3
Ending Fund Balance	\$1.3	\$1.4	\$1.5	\$1.5	\$1.7

FIVE-YEAR FORECAST

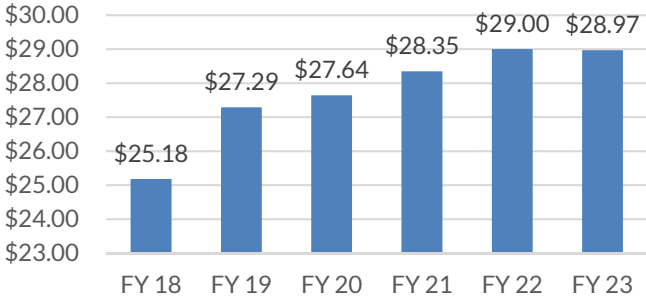
SANITATION SERVICES

Sanitation Services serves approximately 240,000 households in the City of Dallas, and it provides programs and services that effectively and efficiently manage municipal solid waste. In addition to providing customers with reliable solid waste collection, Sanitation Services operates and maintains the McCommas Bluff Landfill and three transfer stations.

Forecast Highlights

- Sanitation Services anticipates residential fee increases in future years, primarily related to employee merit and healthcare increases, as well as increased equipment maintenance and replacement costs related to an aging fleet.
- The residential monthly fee in FY 2018-19 is projected to increase by 8.4 percent (monthly fee projected to increase from \$25.18 to \$27.29).
- Implement a pay equity adjustment for truck drivers in FY 2018-19.
- \$3.1 million increase in transfer to the Sanitation Capital Improvement Fund in FY 2018-19.

RESIDENTIAL MONTHLY FEE



Sanitation Services					
\$ in Millions					
	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Residential Collection	\$81.8	\$82.7	\$84.4	\$86.1	\$86.0
Landfill Revenue	\$29.8	\$29.8	\$29.8	\$29.8	\$29.8
Other	\$1.1	\$1.0	\$1.0	\$1.0	\$1.0
Total Revenues	\$112.7	\$113.5	\$115.2	\$116.9	\$116.8
Expenditures	\$112.7	\$113.5	\$115.2	\$116.9	\$116.8
Ending Fund Balance	\$29.6	\$29.6	\$29.6	\$29.6	\$29.6

FIVE-YEAR FORECAST

SUSTAINABLE DEVELOPMENT AND CONSTRUCTION

Sustainable Development and Construction provides plan review services for commercial and residential development and redevelopment projects, issues construction and trade permits, and processes Certificates of Occupancy applications for new and existing businesses. After rapid growth between FY 2011-12 and FY 2015-16, construction activity has stabilized and will likely remain at a similar volume for the next several years. For this reason, limited growth in revenues is projected during the forecast period. Expenses related to hiring new inspectors will be off-set by efficiencies realized by the Electronic Plan Review System.

Forecast Highlights

- Technology and facility enhancements projected in the coming years are supported primarily by fund balance.
- Assumes full implementation of Electronic Plan Review by the start of FY 2019-20.

Sustainable Development and Construction					
\$ in millions					
	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Building Plan Review	\$18.8	\$19.0	\$19.1	\$19.2	\$19.3
Building Permit Remodel	\$13.8	\$13.9	\$14.0	\$14.0	\$14.1
Other	\$0.6	\$0.6	\$0.6	\$0.6	\$0.6
Total Revenues	\$33.1	\$33.5	\$33.6	\$33.8	\$34.0
Expenditures	\$34.6	\$34.6	\$35.3	\$35.9	\$36.8
Ending Fund Balance	\$42.5	\$41.8	\$40.1	\$38.0	\$35.1

2018 COMMUNITY ENGAGEMENT

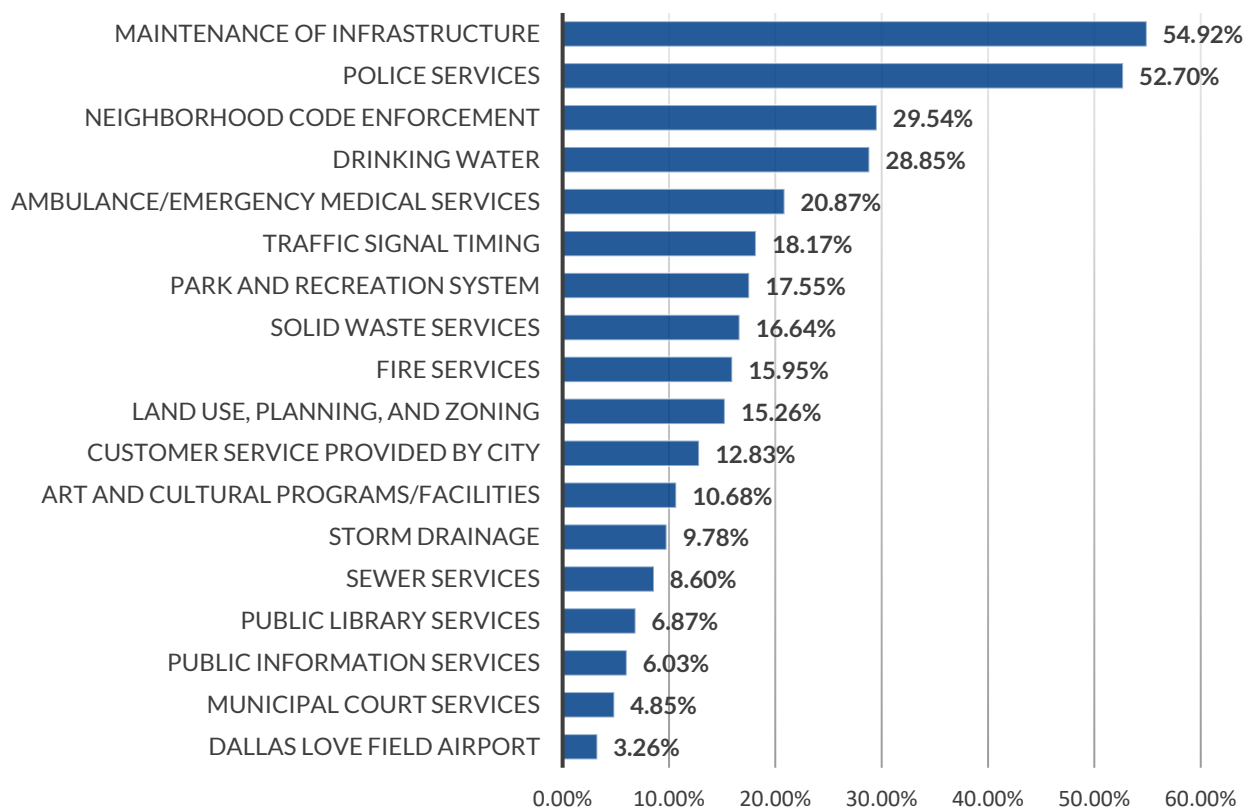
ENGAGING THE COMMUNITY

Community engagement is a key step in developing our annual budget. Our robust engagement activities this year included input at general City-planned events, online and written surveys, public hearings, and town hall meetings.

The City Manager and staff attended meetings throughout Dallas to see and hear from residents firsthand the needs of the community. He also had an opportunity to have a little fun at events like ‘Chief on the Beat’ at Beckley-Saner Recreation Center. Other community events where residents shared feedback were Women’s History Month activities, the Senior Games Opening Ceremony, and Annual Egg Hunts.

The City also completed its biannual community survey of residents, a scientifically tested tool for the City to gather feedback. In completing the survey, residents shared their perceptions of City services and the general quality of life in Dallas. Results from the community survey varied by district, but three top priorities emerged: maintenance of infrastructure, police services, and neighborhood code enforcement. These items form the foundation of the FY 2018-19 and FY 2019-20 budgets.

MAJOR SERVICE PRIORITIES

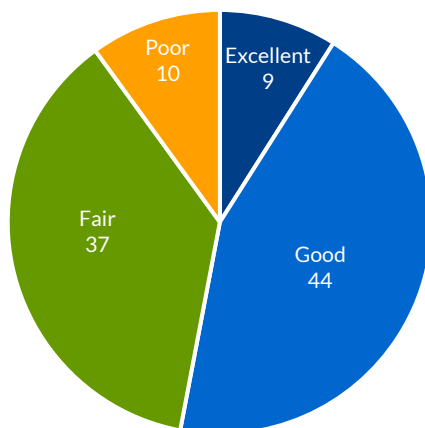


2018 COMMUNITY ENGAGEMENT

The items residents felt were the biggest problems in the City, based on the percentage of residents who rated the item as a “major” problem, were homelessness (64 percent), infrastructure and streets (58 percent), drugs (56 percent), crime (48 percent), and aggressive solicitation and panhandling (41 percent).

In terms of overall satisfaction, Dallas has consistently outperformed other large cities during the past seven years. The City’s Composite Satisfaction Index, based on an average satisfaction rating of 12 major service categories, is 101.8 – significantly better than the large U.S. city average of 93.2.

QUALITY OF CITY SERVICES



Overall, 53 percent of residents rated City services “excellent” or “good.” Specific services residents rated highly include:

- Dallas Love Field Airport (91 percent)
- Fire services (89 percent)
- Public library services (85 percent)
- Art and cultural programs/facilities (84 percent)
- Sewer services (78 percent)
- Ambulance/emergency medical services (78 percent)

For complete results of our community survey, please visit [the Office of Budget website](#).

In addition to onsite meetings, the City collected responses to an online survey. In total, residents completed 1,382 surveys, with 143 surveys collected at community meetings. This year, we also included surveys collected through City Hall on the Go, allowing us to engage a wider range of residents.

We thank all residents who attended sessions, completed surveys, or provided comments during the development of this year’s budget. City leadership is encouraged that residents know we are listening and working hard to keep Service First

BUILDING SERVICES

MISSION

Building Services is committed to providing effective facility management in support of City service delivery.

DEPARTMENT GOALS

- Complete implementation of the Work Order Management System in coordination with the Communication and Information Services Department, to enhance the management of facility maintenance and repairs
- Develop an enhanced preventive maintenance program and improve customer engagement for planning, scheduling, dispatching and documenting completion of work, as well as for the ordering of parts and materials
- Initiate first full year of an enhanced preventive maintenance program for HVAC systems in FY 2019-20
- Complete the next electricity procurement contract and transition to the new contract by May 2019

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 Adopted budget, the City will separate Equipment and Building Services' two divisions, Building Services (General Fund) and Equipment Services (Internal Service Fund), into two distinct departments: Building Services and Equipment and Fleet Management. In addition, the Security Services division and all related positions will be transferred to the Court and Detention Services Department. In the FY 2018-19 budget and FY 2019-20 planned budget, Building Services continues to be responsible for major maintenance improvements, daily building operations, preventive maintenance, energy, and custodial services.

BUILDING SERVICES

The Building Services Department will focus on addressing deferred building maintenance, which will improve service delivery and responsiveness to customer departments. To do this, there is an increase in funding for major maintenance and repairs from \$5.5 million in FY 2017-18 to \$6 million in both the FY 2018-19 and \$6.5 million planned FY 2019-20 budgets.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$16,671,823	\$17,302,232	\$13,459,947	\$13,925,464
Supplies - Materials	\$5,490,882	\$5,517,846	\$5,737,853	\$5,660,271
Contractual - Other Services	\$10,296,554	\$9,974,150	\$5,329,550	\$5,473,544
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$32,459,259	\$32,794,228	\$24,527,350	\$25,059,279
Reimbursements	\$(3,791,730)	\$(4,126,699)	\$(1,797,443)	\$(1,790,209)
Department Total	\$28,667,529	\$28,667,529	\$22,729,907	\$23,269,070

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Capital Bond Program Reimbursement	\$(175,134)	\$(175,134)
Convention Center Reimbursement	\$(270,192)	\$(270,192)
Library Reimbursement	\$(80,822)	\$(80,822)
Miscellaneous Reimbursements	\$(1,196,848)	\$(1,189,614)
Municipal Archives Reimbursement	\$(600)	\$(600)
Sustainable Development and Construction Reimbursement	\$(48,847)	\$(48,847)
Water Utilities Reimbursement	\$(25,000)	\$(25,000)
Total	\$(1,797,443)	\$(1,790,209)

BUILDING SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	234.00	295.50	182.10	182.10
Overtime FTEs	10.40	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	244.40	295.50	182.10	182.10

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Transfer six positions from Equipment and Building Services to the Bond Program Office (one program manager, two senior architects, one architect, one senior engineer, and one engineer assistant).	(6)	\$(767,643)	\$(767,643)
Transfer Security Services for all City facilities to Courts.	(81)	\$(4,353,095)	\$(4,353,095)
Fund contracted increase for landscape services.	0	\$16,390	\$16,390
Provide funding for the increase to the lease agreement payable to the Thanksgiving Square Foundation. The contract change increases the payment from \$385,069 to \$408,000.	0	\$22,931	\$22,931
Fund the increase in Atmos Energy expenses.	0	\$130,000	\$130,000
Fund an enhanced service level agreement with Park and Recreation to perform maintenance and horticultural services for City Hall Plaza and surrounding area and the Oak Cliff Municipal Center.	0	\$49,847	\$49,847

BUILDING SERVICES

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Fund the contract increase related to the mobile device integration phase of the Enterprise Work Order and Asset Management System (EWAMS).	0	\$30,000	\$30,000
Total	(87)	\$(4,871,570)	\$(4,871,570)

REVENUE CATEGORY BY SERVICE

Building Services is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. The department is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Security Service for City Facilities	Service to Others	\$0	\$4,482	\$0	\$0
	Total Revenue	\$0	\$4,482	\$0	\$0
Bullington Truck Terminal and Thanksgiving Square	Other	\$313,056	\$313,056	\$313,056	\$313,056
	Total Revenue	\$313,056	\$313,056	\$313,056	\$313,056
City Facility Operation, Maintenance and Repair	Service to Others	\$711,690	\$711,690	\$732,630	\$732,630
	Other	\$250	\$250	\$250	\$250
	Total Revenue	\$711,940	\$711,940	\$732,880	\$732,880
Department Total		\$1,024,996	\$1,029,478	\$1,045,936	\$1,045,936

BUILDING SERVICES

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage reduction in electrical use	2%	5%	2%	2%
Number of HVAC units replaced	45	45	55	58
Number of roof replacements completed	N/A	N/A	6	7

SERVICE DESCRIPTION AND BUDGET

Bullington Truck Terminal and Thanksgiving Square: Operates the truck terminal and the pedestrian way including custodial, security, and general maintenance services. The service invoices customer facilities for their pro rata share of the operational agreement the City entered in 1973.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$650,780	\$648,453	\$735,147	\$736,618

Capital Facilities: Plans, designs, and manages the renovations and major repairs of facilities including police, fire, libraries, cultural buildings, and City service centers. The FY 2018-19 budget reflects the transfer of six positions to the Bond Program Office.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$928,528	\$817,119	\$765,851	\$782,045

City Facility Operation, Maintenance, and Repair: Performs daily operations and routine, preventive, and emergency repairs of mechanical, electrical, plumbing, and roofing systems in more than 500 City facilities (10.5 million square feet).

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$16,543,943	\$16,460,181	\$14,798,146	\$15,252,636

Custodial Maintenance: Provides custodial services at more than 100 City facilities (4.2 million square feet) using a combination of City staff and service contracts. This service also coordinates contracted pest control services for more than 85 City facilities (2.9 million square feet).

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$3,457,407	\$3,702,721	\$3,521,606	\$3,585,821

BUILDING SERVICES

Energy Procurement and Monitoring: Procures the City's electricity and manages more than 2,700 individual electricity accounts.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,864,855	\$3,098,784	\$2,909,157	\$2,911,950

Security Service for City Facilities: Provides a combination of City staff and contracted security at 17 City facilities, including City Hall, Police Headquarters, Convention Center and others. The FY 2018-19 budget transfers this service to Court and Detention Services.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$4,222,016	\$3,940,271	\$0	\$0

CITY ATTORNEY’S OFFICE

MISSION

The mission of the City Attorney’s Office (CAO) is to provide the highest quality legal services to the Dallas City Council, City employees, and boards and commissions in the most ethical, timely, efficient, and cost-effective manner.

DEPARTMENT GOALS

- Respond to Council and department requests in a timely manner
- Continue to actively pursue violations of state law and City ordinances that affect quality of life issues
- Continue to cross-train lawyers to provide quicker responses to legal issues
- Continue to minimize the impact on taxpayers by reducing the use of outside counsel and providing more legal services in-house

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for CAO support the department’s efforts to showcase Dallas as a world-class destination by focusing on reducing crime, creating a sustainable community, and improving the quality of life of our residents. CAO will continue to collect more than \$2.5 million in revenue, prosecute more than 200,000 cases through municipal and community prosecution programs, draft thousands of contracts, ordinances, and resolutions, provide thousands of legal opinions, handle hundreds of claims and lawsuits, and provide innovative programs through the Community Courts division. CAO will reduce its impact on taxpayers by minimizing the use of outside counsel.

This year, as the result of continual analysis and research, CAO identified a gap in the service delivery model of the office. Therefore, Community Prosecution and Courts became independent, stand-alone sections to expand the services provided. In addition, the Code

CITY ATTORNEY’S OFFICE

section of the office was absorbed into Community Prosecution to more effectively seek proactive solutions to neighborhood problems and ensure compliance with City codes and state law through enhanced litigation.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$15,730,682	\$15,287,050	\$16,403,860	\$16,825,636
Supplies - Materials	\$250,784	\$295,239	\$182,135	\$182,135
Contractual - Other Services	\$3,076,567	\$3,286,061	\$3,299,390	\$3,422,170
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$19,058,033	\$18,868,350	\$19,885,385	\$20,429,941
Reimbursements	\$(2,269,858)	\$(2,141,404)	\$(1,536,509)	\$(1,592,738)
Department Total	\$16,788,175	\$16,726,946	\$18,348,876	\$18,837,203

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Department Support	\$(1,536,509)	\$(1,592,738)
Total	\$(1,536,509)	\$(1,592,738)

CITY ATTORNEY’S OFFICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	154.30	146.65	156.80	156.80
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.50	0.15	0.50	0.50
Total FTEs	154.80	146.80	157.30	157.30

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Add Section Head of Community Courts position. This position was previously 100% CDBG-funded.	1	\$132,251	\$132,251
Add temporary compliance asset management staff to address backlog of property liens dating back to 1990s.	0	\$39,150	\$39,150
Add one position for substandard structure referrals by Code Compliance.	1	\$74,257	\$74,257
Total	2	\$245,658	\$245,658

CITY ATTORNEY’S OFFICE

REVENUE CATEGORY BY SERVICE

CAO is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. CAO is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Community Courts	Fines & Forfeitures	\$0	\$53,456	\$0	\$0
	Other	\$0	\$40,000	\$0	\$0
	Total Revenue	\$0	\$93,456	\$0	\$0
Community Prosecution	Service to Others	\$0	\$300	\$0	\$0
	Fines & Forfeitures	\$0	\$111,608	\$0	\$0
	Other	\$0	\$400	\$0	\$0
	Total Revenue	\$0	\$112,308	\$0	\$0
DFW International Airport Legal Counsel	Intergovernmental	\$578,685	\$597,401	\$593,930	\$597,406
	Total Revenue	\$578,685	\$597,401	\$593,930	\$597,406
General Counsel	Other	\$0	\$58	\$0	\$0
	Total Revenue	\$0	\$58	\$0	\$0
Litigation	Service to Others	\$50,000	\$31,841	\$50,000	\$50,000
	Fines & Forfeitures	\$175,000	\$156,765	\$175,000	\$175,000
	Other	\$25,000	\$18,892	\$25,000	\$25,000
	Total Revenue	\$250,000	\$207,497	\$250,000	\$250,000
Department Total		\$828,685	\$1,010,720	\$843,930	\$847,406

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of cases prosecuted	200,000	200,000	160,000	160,000
Number of cases, code cases, and nuisance abatements prosecuted and resolved	5,695	350	350	350
Number of claims and lawsuits resolved	230	230	230	230
Amount of money collected	\$2,550,000	\$2,550,000	\$2,550,000	\$2,550,000
Number of ordinances and resolutions prepared	450	450	450	450
Number of contracts, agreements, and administrative actions completed	4,800	4,800	4,500	4,500

CITY ATTORNEY'S OFFICE

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of Open Records Requests referred to Attorney General for exemption	275	275	500	500
Number of cases handled by community courts	N/A	N/A	25,000	25,000

SERVICE DESCRIPTION AND BUDGET

Community Courts: Neighborhood-focused courts that address complex individual problems and build stronger communities. Allows the City to focus and leverage its resources in target areas to maximize program benefits and neighborhood impact.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,167,190	\$1,061,030	\$1,482,280	\$1,488,649

Community Prosecution: Community Prosecutors use litigation and creative problem-solving strategies to address and abate code violations, improve the quality of life, increase public safety, and strengthen communities throughout the city.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,124,973	\$2,186,542	\$2,006,336	\$2,058,156

DFW International Airport Legal Counsel: Provides services to the DFW Airport Board and staff regarding federal regulatory matters, contracts with airlines, commercial real estate, labor and environmental law, contract compliance and procurement, and ground transportation regulations.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$600,334	\$568,787	\$593,930	\$614,306

Environmental Enforcement, Compliance, and Support: Prosecutes stormwater and other environmental violations and litigation. Provides legal advice to City departments regarding stormwater and other environmental compliance.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,799	\$(1,800)	\$85,382	\$2,799

General Counsel: Provides legal advice and counsel to the City Manager, the City Council, City boards and commissions, and all City departments. Responsible for drafting and reviewing contracts and ordinances of the City and providing legal advice on a wide variety of matters.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$4,354,206	\$4,352,700	\$5,218,931	\$5,317,134

CITY ATTORNEY’S OFFICE

Litigation: Represents the City, its officers and employees in lawsuits, claims, and appeals involving civil rights, personal injuries, employment, collections, eminent domain, bankruptcy, City ordinances, Open Records Requests, zoning, land use, public utilities, and other issues.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$5,445,034	\$5,506,525	\$5,906,355	\$6,138,922

Municipal Prosecution: Prosecutes class C misdemeanors and fine-only City ordinance violations, including animal cruelty, juvenile, dangerous dog appeals, demolition, environmental, family violence, and traffic violations.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,343,624	\$2,307,718	\$2,287,153	\$2,343,199

Police Legal Liaison: Serves as general counsel to the Dallas Police Department, provides legal training and advice about subpoenas, public information requests, and expunctions, prepares opinions and bulletins, requests decisions from the Attorney General, and files answers in court.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$750,015	\$745,445	\$768,508	\$785,703

CITY AUDITOR’S OFFICE

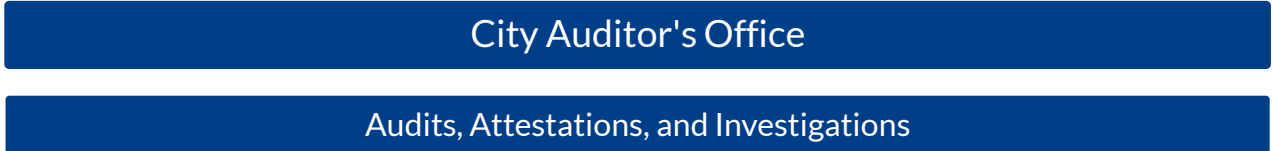
MISSION

The mission of the City Auditor’s Office is to promote public trust and advance accountability by providing independent, objective, and useful professional services for the City of Dallas.

DEPARTMENT GOALS

Produce 50 deliverables, including audits, attestation reports, non-audit service deliverables, investigative reports, and presentations.

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The City Auditor’s Office is established by Chapter IX of the City Charter as an independent audit function with the primary responsibility of serving at the direction of the City Council. The City Auditor’s Office is required by City Charter, Chapter XI, Section 2 to furnish a detailed budget estimate of its requirements for the coming year directly to City Council, to be approved by City Council, and then consolidated with the City Manager’s annual budget estimate. The City Auditor’s budget (91 percent of which is for salaries and benefits, one percent for computer hardware, software and supplies, and eight percent for professional development, memberships, other services, and CIS chargebacks) permits the office to carry out its responsibilities, serving as a broad-based control in supporting City Council’s governance and City management’s operational responsibilities.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$3,110,627	\$2,828,429	\$3,082,505	\$3,212,818
Supplies - Materials	\$29,025	\$29,025	\$29,204	\$29,930
Contractual - Other Services	\$220,391	\$232,811	\$255,605	\$243,807
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,360,043	\$3,090,265	\$3,367,314	\$3,486,555
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$3,360,043	\$3,090,265	\$3,367,314	\$3,486,555

CITY AUDITOR'S OFFICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	26.00	23.61	26.00	26.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	26.00	23.61	26.00	26.00

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of department hours spent on direct project services	75%	76%	75%	75%
Percentage of audit report recommendations agreed upon by management	82%	100%	100%	100%
Number of audit deliverables	50	39	50	50
Cost per direct audit hour	\$92.86	\$85.24	\$89.00	\$91.00

SERVICE DESCRIPTION AND BUDGET

Audits, Attestations and Investigations: The City Auditor's Office is an independent audit function serving at the direction of the City Council. Information is provided on accountability of resources, adequacy of internal controls, accuracy of information, and efficiency and effectiveness of programs, projects, and departments.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$3,360,043	\$3,090,265	\$3,367,314	\$3,486,555

CITY CONTROLLER’S OFFICE

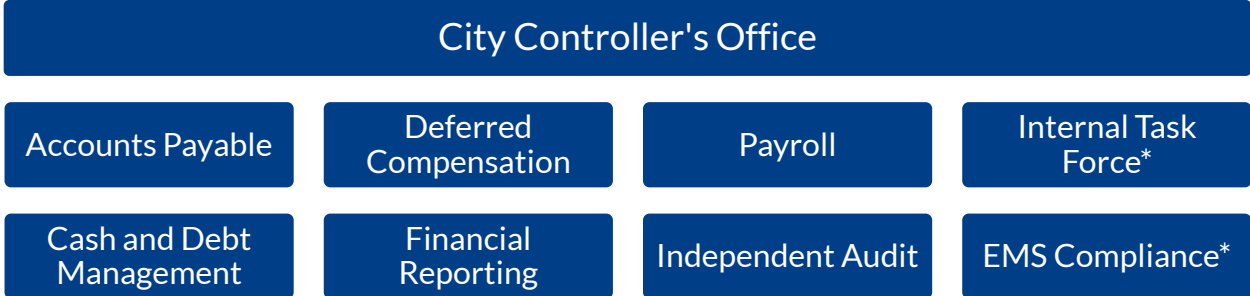
MISSION

The mission of the City Controller’s Office (CCO) is to effectively manage public resources by providing timely and accurate financial services and information to City management, elected officials, and the public.

DEPARTMENT GOALS

- Provide timely and relevant financial reports
- Improve customer satisfaction through accurate and timely communication of financial information
- Provide annual Citywide training to departments regarding accounting policies and procedures
- Improve and maintain timeliness of processing vendor invoices
- Increase overall participation in the City’s Voluntary Deferred Compensation Plans
- Ensure compliance with portfolio investment strategies by monitoring investment transactions
- Provide effective and efficient investment management by controlling management costs
- Ensure compliance with collateralization of deposits requirement per City of Dallas Investment Policy
- Improve depository banking services

FUNCTIONAL ORGANIZATION CHART



*Services transferred from Management Services.

DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for CCO support the department’s efforts to provide residents, Council members, executive staff, and bondholders with timely, accurate, and relevant financial information. It is the responsibility of CCO to maintain a high degree of integrity in the City's financial information. CCO is committed to maintaining and improving communication, training, and controls to ensure the accurate and timely processing of financial transactions and financial statements.

In FY 2018-19, the department will focus on the Electronic Data Imaging System to assist with automating invoice entry into the financial system. The goal of the Electronic Data

CITY CONTROLLER’S OFFICE

Imaging System is to improve efficiency and accountability in vendor payment processing time by ensuring standardization and consistency.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$5,217,785	\$4,150,015	\$5,811,613	\$5,873,900
Supplies - Materials	\$51,071	\$58,992	\$208,445	\$208,446
Contractual - Other Services	\$2,045,368	\$3,127,316	\$2,733,303	\$2,842,822
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$7,314,224	\$7,336,323	\$8,753,361	\$8,925,168
Reimbursements	\$(1,043,736)	\$(1,065,836)	\$(1,066,570)	\$(1,066,570)
Department Total	\$6,270,488	\$6,270,488	\$7,686,791	\$7,858,598

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Department Support	\$(521,914)	\$(521,914)
Aviation Reimbursement	\$(22,000)	\$(22,000)
Water Utilities Reimbursement	\$(24,000)	\$(24,000)
Convention Center Reimbursement	\$(254,000)	\$(254,000)
Miscellaneous Reimbursement	\$(244,656)	\$(244,656)
Total	\$(1,066,570)	\$(1,066,570)

CITY CONTROLLER’S OFFICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	60.70	53.41	66.00	66.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	60.70	53.41	66.00	66.00

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Eliminate two positions to fund a Sr. Program Manager position.	(2)	\$(191,356)	\$(191,356)
Reduce temporary help expenses.	0	\$(164,354)	\$(164,354)
Add funding for a six-year service contract for actuarial analysis services.	0	\$147,500	\$147,500
Reallocate funding to reclassify two Financial Accountant positions into two Manager III positions.	0	\$55,408	\$55,408
Add a Sr. Program Manager position to oversee Accounts Payable and Payroll.	1	\$152,060	\$152,060
Add funding for the ongoing maintenance of OnBase.	0	\$100,000	\$100,000
Provide one-time funding to have a consultant document key processes (Internal Controls).	0	\$30,000	\$0
Full-year funding for one financial reporting position added in in FY 2017-18.	0	\$16,027	\$16,027
Increase funding for year five of independent audit.	0	\$0	\$27,537
Total	(1)	\$145,285	\$142,822

CITY CONTROLLER’S OFFICE

REVENUE CATEGORY BY SERVICE

CCO is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. CCO is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Deferred Compensation	Service to Others	\$60,055	\$58,075	\$69,150	\$69,150
	Total Revenue	\$60,055	\$58,075	\$69,150	\$69,150
Financial Reporting	Other	\$75,000	\$52,274	\$55,000	\$55,000
	Total Revenue	\$75,000	\$52,274	\$55,000	\$55,000
Payroll	Service to Others	\$80,340	\$70,629	\$68,584	\$68,584
	Total Revenue	\$80,340	\$70,629	\$68,584	\$68,584
Department Total		\$215,395	\$180,977	\$192,734	\$192,734

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of days to complete bank reconciliation after month end	45	45	40	40
Percentage of permanent employees enrolled in City's Voluntary Deferred Compensation Plan	48.60%	48.30%	48.60%	48.60%
Average cost per payroll transaction	\$1.34	\$1.38	\$1.30	\$1.30
Management cost per \$100 invested	\$0.04	\$0.04	\$0.04	\$0.04
Percentage of invoices paid within 30 days	93%	93%	94%	94%

SERVICE DESCRIPTION AND BUDGET

Accounts Payable: Processes all payments and reimbursements to the City's vendors, business partners, and employees. The process ensures vendor payments and employee reimbursements comply with the City's Administrative Directives and other applicable policies and regulations. The division plays a vital role in maintaining positive vendor relationships by ensuring the accuracy and timeliness of vendor payments.

Source of Funds	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,506,284	\$1,505,969	\$1,218,646	\$1,310,160

CITY CONTROLLER'S OFFICE

Cash and Debt Management: Manages the City's investment portfolio, coordinating bond sales, and maintaining banking services. Manages Citywide cash flow by purchasing investments and reporting on portfolio activities. The portfolio is approximately \$2 billion in size. Proceeds from bond sales fund capital improvement projects.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$730,500	\$793,049	\$740,953	\$743,507

Deferred Compensation: Oversees the mandatory 457(b) Plan as well as the voluntary 401(k) and 457(b) Plans. The plans have assets of \$609 million with 12,278 plan accounts with a balance. Facilitates communication and education services to support all City employees in their efforts to achieve a financially secure retirement.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$128,836	\$131,626	\$126,280	\$126,153

Financial Reporting: Prepares the City's Comprehensive Annual Financial Report (CAFR) and the annual financial statements for Dallas Water Utilities, Aviation, Economic Development Tax Increment Finance funds, Local Government Corporations, and the management of the external financial audit. Ensures the accuracy of the City's cash balance and capital asset system.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,340,710	\$2,275,329	\$2,698,403	\$2,644,175

Independent Audit: The annual audit is performed by the independent auditors and includes examining, on a test basis, evidence supporting the amounts and disclosures in the CAFR. The audit is performed in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in the Government Auditing Standards issued by the Comptroller General of the United States.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$891,157	\$891,157	\$917,892	\$917,892

Payroll: Responsible for accurate and timely payroll processing for City employees, including time monitoring, wage deductions, federal tax withholding and reporting, and benefit reporting. Ensures the City's compliance with IRS and Social Security Administration rules and regulations. Responsible for record keeping and payroll data balancing and reconciling.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$673,001	\$673,358	\$872,315	\$1,004,410

CITY CONTROLLER’S OFFICE

EMS Compliance: Works to promote an ethical culture of compliance with state and federal laws within the City of Dallas health care operations and to prevent, detect, and mitigate any areas of noncompliance. Trains approximately 2,000 employees per year on standards for providing services billed to federal health care programs (Medicare/Medicaid), as well as compliance with HIPAA regulations. Ensures federal health care programs are billed appropriately and consistently achieves an error rate below the maximum acceptable rate of five percent.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$0	\$0	\$338,198	\$338,198

Internal Control Service: Provides organizational guidance on internal control and fraud deterrence designed to improve the organization’s performance. Closely monitors the implementation of audit recommendations and assists departments in ensuring reported risks are mitigated. Serves as a resource for internal control questions and concerns and provides training for topics such as cash handling and internal control.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$0	\$0	\$774,104	\$774,104

CITY MANAGER’S OFFICE

MISSION

The City Manager’s Office (CMO) provides leadership and direction to City departments and executive support to the Mayor and City Council to provide effective and efficient services to Dallas residents.

DEPARTMENT GOALS

- Provide centralized direction and leadership and effectively manage the efficient delivery of City services
- Support the goals of the Mayor and City Council by researching innovative financial opportunities and meeting the challenges facing the City
- Allocate resources appropriately through the annual budget process

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

CMO provides centralized city management to ensure efficient and effective administration of municipal services as directed by the Mayor and City Council. CMO prepares and submits to the City Council a balanced plan of municipal service in adherence with the policy goals and objectives established by the City Council while exercising effective leadership and management of the city. While oversight of departments and management of service divisions are assigned to a Chief or Assistant City Manager, two offices report directly to CMO: the Office of Innovation and Office of Welcoming Communities and Immigrant Affairs.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$2,600,130	\$2,312,143	\$2,596,095	\$2,663,479
Supplies - Materials	\$4,150	\$4,482	\$4,150	\$4,150
Contractual - Other Services	\$143,519	\$326,570	\$187,060	\$194,928
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$2,747,799	\$2,643,196	\$2,787,305	\$2,862,557
Reimbursements	\$(403,532)	\$(403,532)	\$0	\$0
Department Total	\$2,344,267	\$2,239,664	\$2,787,305	\$2,862,557

CITY MANAGER’S OFFICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	16.00	15.04	17.00	17.00
Overtime FTEs	0.00	0.01	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	16.00	15.05	17.00	17.00

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage completion of City Manager’s performance goals	100%	86%	TBD	TBD
Composite Satisfaction Index (Community Survey)	N/A	N/A	N/A	96%

SERVICE DESCRIPTION AND BUDGET

City Administration: Oversee the daily operations and fiscal health of the City of Dallas.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,344,267	\$2,239,664	\$2,787,305	\$2,862,557

CITY SECRETARY’S OFFICE

MISSION

The City Secretary’s Office (SEC) is committed to focusing on areas of responsibility, providing effective resolution of issues, rendering exceptional customer service to residents, City Council, and staff, and producing vital and productive outcomes that positively reflect established priorities for the City of Dallas.

DEPARTMENT GOALS

- Decrease Open Records Requests by two percent
- Continue conducting quarterly citywide Open Records Request training for staff
- Improve information transparency by increasing traffic to the SEC website by 7,510 views (from 250,308 views in FY 2017-18 to 257,818 projected views in FY 2018-19)
- Conduct 10 boards and commissions member trainings for FY 2018-19
- Maintain 10 historical record preservation collection guides for FY 2018-19
- Continue conducting quarterly records management liaison trainings

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for SEC support the department and City’s efforts to promote an open and responsive government through proper recording and preservation of the City's official documents and to provide responsive customer service to our diverse customer base. The FY 2018-19 budget includes funding for 1) conducting the 2019 general and runoff elections; 2) adding four positions to the department (Open Records Request and Council Support); 3) conducting in-depth criminal background checks for nominees eligible to serve on a board or commission; and 4) converting official documents to the City’s electronic document management system for ease and convenience in record access.

CITY SECRETARY’S OFFICE

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$1,808,243	\$1,785,146	\$2,183,812	\$2,232,788
Supplies - Materials	\$17,586	\$23,262	\$19,086	\$19,086
Contractual - Other Services	\$768,095	\$849,285	\$2,147,646	\$837,990
Capital Outlay	\$109,100	\$108,500	\$0	\$0
Expense Total	\$2,703,024	\$2,766,194	\$4,350,544	\$3,089,864
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$2,703,024	\$2,766,194	\$4,350,544	\$3,089,864

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	18.00	20.00	24.00	24.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	18.00	20.00	24.00	24.00

CITY SECRETARY’S OFFICE

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Add three positions to the Open Records Request Center and one Assistant City Secretary to City Council Support.	4	\$383,052	\$383,052
Fund the May 2019 General Election for a total cost of \$1,321,000, \$1,100,000 of which was already included in the planned FY 2018-19 budget. No Mayor or Council election is scheduled in FY 2019-20.	0	\$1,321,000	\$0
Outsource scanning service to vendor of approximately 20,500 oversized pages and 16,000 regular-sized pages to be scanned from microfilm.	0	\$10,000	\$10,000
Contract cost increase to conduct in-depth criminal background checks for nominees eligible to serve on a city board or commission.	0	\$16,500	\$16,500
Elimination of one-time funding in FY 2017-18 for purchase of new software for resident applications and background checks for boards and committees.	0	\$(62,000)	\$0
Total	4	\$1,668,552	\$409,552

REVENUE CATEGORY BY SERVICE

SEC is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. SEC is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
City Council Support	Service to Others	\$1,600	\$2,564	\$1,600	\$1,600
	Other	\$12,000	\$9,707	\$12,000	\$12,000
	Total Revenue	\$13,600	\$12,271	\$13,600	\$13,600
Department Total		\$13,600	\$12,271	\$13,600	\$13,600

CITY SECRETARY’S OFFICE

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of archive outreach events conducted	N/A	2	4	4
Number of historical guides	12	10	10	10
Percentage of background checks initiated within three business days	100%	100%	100%	100%
Number of community outreach events attended	9	2	2	2
Number of trainings provided to board and commission members	4	10	10	10
Percentage of Council voting agendas processed within 10 working days	100%	100%	100%	100%
Percentage of public meeting notices processed and posted within two hours	100%	100%	100%	100%
Percentage of service requests completed within 10 business days	100%	100%	100%	100%
Percentage of Open Records Requests completed within 10 business days	100%	100%	100%	100%
Percentage of campaign finance reports reported within one business day	100%	100%	100%	100%

SERVICE DESCRIPTION AND BUDGET

Archives: Manages, preserves, and provides access to historical City documents, ledgers, manuscripts, maps, photographs, microforms, and printed materials. Records are maintained and made available to residents, City Council, and City staff. Provides disaster recovery for permanent City Secretary files.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$186,100	\$192,014	\$191,300	\$196,043

Boards and Commissions Support: Oversees nominations and background checks for 53 boards and commissions. Serves as the coordinating unit for the Permit and License Appeal Board and the Ethics Advisory Commission and documents compliance of gift and financial disclosure reports and required personal financial statements.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$426,899	\$415,242	\$388,131	\$397,651

CITY SECRETARY'S OFFICE

City Council Support: Provides leadership and administration support to City Council and departments who are the sole source for services by attending all meetings of the City Council, keeping accurate records, preparing minutes of Council meetings, certifying official records, and performing other mandated functions.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$817,978	\$824,371	\$902,235	\$920,400

Customer Service: Provides support to City Council, staff, and residents, posts meeting notices, accepts legal notices served to the City, registers residents to speak at Council meetings, processes official documents, prepares certifications for legal proceedings, processes payments, and indexes official documents.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$216,878	\$203,512	\$218,328	\$223,730

Elections: All municipal elections are conducted under the provisions of the City Charter unless the laws of the State of Texas require otherwise. The City Secretary shall serve as the election official for all elections and manage the joint election and related contracts with Dallas, Denton, and Collin Counties.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$143,780	\$151,371	\$1,476,566	\$156,176

Open Records: The division is committed to full disclosure of all public records upon request. Requests for public information, except requests for police information, are managed to ensure the City complies with the requirements of the Texas Public Information Act.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$265,336	\$385,578	\$553,814	\$572,708

Records Management: Advises the Records Management Policy Committee, manages compliance with record keeping requirements, facilitates access to public information, applies record retention schedules, operates the Records Center, trains City staff, quality controls City Council action files, posts resolutions to the website, and creates minute books.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$646,053	\$594,104	\$620,170	\$623,156



CIVIL SERVICE

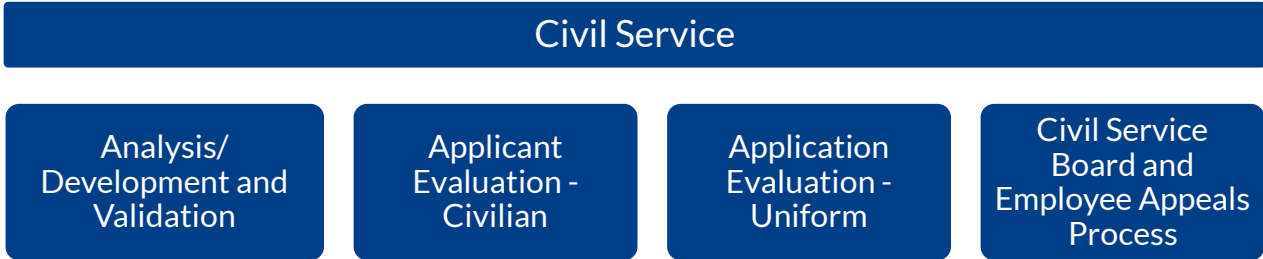
MISSION

The Civil Service Department is committed to partnering with our client departments to provide tailored staffing, hiring, and promotional solutions that enhance the quality and efficiency of the workforce, while upholding the values and principles of the merit system. The department is also dedicated to providing an impartial hearing process, allowing eligible employees to appeal charges of discrimination and unfair application of rule and regulations.

DEPARTMENT GOALS

- Conduct job analyses to identify preferred qualifications for civilian positions and allow hiring departments to select candidates that best fit department needs
- Implement online testing for civilian classifications that will identify highly qualified candidates to streamline hiring process
- Expand active recruiting by using LinkedIn Recruiter to actively search the system for candidates that meet the specific needs of hiring managers
- Enhance community relationships by increasing participation in job fairs and community outreach opportunities
- Create instructional videos for applicant processes and promotional videos for use with social media to increase exposure and understanding of jobs
- Pilot-test video recording in the Police and Fire-Rescue assessment center process to potentially decrease assessors' costs and improve consistency and accuracy in ratings
- Expand skills testing for entry-level office and field positions (e.g. Office Assistants, Equipment Operators, and mechanic positions)

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for Civil Service include recruiting using various methods (e.g., LinkedIn Recruiter, social media, and additional community job/career fairs) to proactively search for candidates meeting the specific needs of hiring managers. Civil Service continues to reduce the time to evaluate applications and deliver qualified candidates to meet increased demand, especially for the Police and Fire-Rescue departments. Candidate qualification includes job analysis and development and administration of tests including written, skills-based, and physical ability exams.

CIVIL SERVICE

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$2,519,880	\$2,502,749	\$2,643,704	\$2,745,204
Supplies - Materials	\$75,423	\$75,423	\$75,520	\$100,520
Contractual - Other Services	\$485,512	\$568,697	\$522,397	\$482,508
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,080,815	\$3,146,870	\$3,241,621	\$3,328,232
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$3,080,815	\$3,146,870	\$3,241,621	\$3,328,232

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	29.00	27.65	29.00	29.00
Overtime FTEs	0.30	0.30	0.30	0.30
City Temporary FTEs	0.00	0.00	0.00	2.00
Total FTEs	29.30	27.95	29.30	31.30

CIVIL SERVICE

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists increases and/or decreases in funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Purchase new recruiting software.	0	\$100,000	\$100,000
Purchase Statistical Package for Social Sciences software for HR analysts.	0	\$0	\$25,000
Add two intern positions in FY 2019-20 to help with validation.	2	\$0	\$40,580
Total	2	\$100,000	\$165,580

REVENUE CATEGORY BY SERVICE

Civil Service is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Civil Service is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Civil Service Board Administration - Employee Appeals Process	Service to Others	\$3,400	\$3,423	\$3,400	\$3,400
	Total Revenue	\$3,400	\$3,423	\$3,400	\$3,400
Department Total		\$3,400	\$3,423	\$3,400	\$3,400

CIVIL SERVICE

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of new Civil Service board members and adjunct panel members who complete required training within 45 days of City Council confirmation	N/A	N/A	100%	100%
Percentage of civilian applications processed within 30 days of receipt	N/A	N/A	85%	85%
Percentage of certified registers provided to hiring authority within five business days of administration of final examination for uniform entry-level positions	N/A	N/A	95%	95%
Percentage of certified registers provided to hiring authority within five business days of close of announcement period or administration of final examination for civilian positions	N/A	N/A	93%	93%
Percentage of hiring managers reporting a satisfaction rating of at least "Satisfied" with job analysis outcomes	N/A	N/A	90%	90%
Percentage of police and fire promotional written exam items retained after challenge process	N/A	N/A	95%	95%

CIVIL SERVICE

SERVICE DESCRIPTION AND BUDGET

Analysis-Development and Validation: Provides job-related entry-level, promotional, and physical ability (Fire-Rescue) tests and assessments for civilian/uniform positions under the authority of City Charter Chapter XVI, Sections 5, 6, and 13, Civil Service Rules VIII, IX, X, XIV, XXIII, and XXIV.

Sources of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$795,799	\$805,822	\$947,509	\$1,021,992

Applicant Processing – Civilian: Recruits interested candidates from multiple sources and evaluates applications to ensure candidates meet minimum qualifications for approximately 800 job titles and subsets. Oversees the reduction-in-force (RIF) rules and process.

Sources of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$959,722	\$978,054	\$1,035,553	\$1,041,491

Applicant Processing – Uniform: Screens applicants for entry-level and promotional Police and Fire-Rescue positions. Certified registers of qualified candidates are provided to Police and Fire-Rescue after evaluation of employment applications, personnel files, and applicable tests.

Sources of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$798,466	\$802,198	\$830,753	\$849,767

Civil Service Board Administration – Employee Appeals Process: Coordinates employee discharge/demotion appeals and grievances for eligible employees under the guidelines of City Charter Chapter XVI, Sections 12 and 12.1, and Personnel Rule Sections 34-38, 34-39, and 34-40. Financial responsibilities, testing oversight, and overall administrative duties are also mandated by Chapter XVI of the City Charter and Council-approved Civil Service Rules and Regulations.

Sources of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$429,138	\$463,107	\$427,806	\$414,982

Fire Applicant – Physical Abilities Testing: In FY 2018-19, service is combined with Applicant Processing – Uniform.

Sources of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$97,690	\$97,689	\$0	\$0



CODE COMPLIANCE

MISSION

The mission of the Department of Code Compliance is to foster clean, healthy, safe, enriching communities, while preventing blight in Dallas neighborhoods. Code Compliance enforces City ordinances across 27 chapters of City Code by inspecting both residential and commercial properties for violations that may threaten public safety.

DEPARTMENT GOALS

- Conduct 860 food inspections per full-time equivalent
- Perform 10,000 single-family rental inspections (initial inspection and re-inspections)
- Maintain percentage of residents who rate Code Compliance customer service as fair or better at 85 percent
- Maintain percentage of 311 Code service requests responded to within the estimated response time at 96 percent
- Reach 10,000 social media followers by the end of FY 2019-20
- Bring into compliance 10 percent of cases referred to the Intensive Case Resolution team

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

Annually, Code Compliance handles more than 300,000 service requests, 14,000 routine food establishment inspections, 866 multi-family and 10,000 single-family rental property inspections, 36,000 lots mowed, and 1,700,000 pounds of litter and debris removed. As a high-volume service department, Code Compliance is constantly reviewing its processes and identifying ways to be more efficient with its resources. The focus of Code Compliance has been on implementing new technology, process improvements, and public education.

In the FY 2018-19 budget and FY 2019-20 planned budget, Code Compliance will improve service delivery, customer service, and neighborhood blight, by adding two Inspectors dedicated to addressing chronic illegal dumping sites. The budget also includes funding to add seven Neighborhood Code Representatives to educate residents and strengthen relationships with the community. It also reallocates funding to continue automating the food permit process in Consumer Health.

CODE COMPLIANCE

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$24,829,065	\$23,125,903	\$25,917,643	\$26,525,881
Supplies - Materials	\$947,010	\$1,163,891	\$1,166,705	\$1,166,705
Contractual - Other Services	\$7,496,782	\$8,506,382	\$7,787,241	\$8,040,591
Capital Outlay	\$164,280	\$374,202	\$410,557	\$360,557
Expense Total	\$33,437,137	\$33,170,378	\$35,282,146	\$36,093,734
Reimbursements	\$(2,998,311)	\$(3,181,552)	\$(3,646,751)	\$(3,646,751)
Department Total	\$30,438,826	\$29,988,826	\$31,635,395	\$32,446,983

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Department Support	\$(910,629)	\$(910,629)
Storm Drainage Management Reimbursement	\$(2,392,450)	\$(2,392,450)
Water Utilities Reimbursement	\$(343,672)	\$(343,672)
Total	\$(3,646,751)	\$(3,646,751)

CODE COMPLIANCE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	370.75	355.10	390.00	390.00
Overtime FTEs	3.00	5.10	1.75	1.75
City Temporary FTEs	5.00	4.80	2.00	2.00
Total FTEs	378.75	365.00	393.75	393.75

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduction of two Office Assistants and one Manager II position. Reallocate the funding to the Illegal Dump Team in FY 2018-19.	(3)	\$(191,865)	\$(191,865)
Elimination of the food inspection contract (\$175,000). A new risk-based food inspection model will be introduced, which will reduce operational expenses by \$175,000.	0	\$(175,000)	\$(175,000)
Reduction of the demolition budget from \$2,105,678 to \$1,877,608.	0	\$(228,070)	\$(228,070)
Add two inspectors and covert video cameras to the Illegal Dump Team to address illegal dumping sites citywide in collaboration with the City Marshal's Office. FY 2019-20 reduction reflects one- time equipment costs.	2	\$195,744	\$145,744
Add seven additional Neighborhood Code Representatives (NCRs). Additional NCRs will strengthen the department’s ability to provide coverage at Homeowner Association (HOA) meetings, Crime Watch,	7	\$650,000	\$650,000

CODE COMPLIANCE

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
and various other neighborhood meetings, and to resolve community issues.			
Provides full-year funding for nine positions added in FY 2017-18 to focus on substandard structures.	0	\$360,754	\$360,754
Reallocates \$150,000 in savings in FY 2019-20 from software purchases to continue automating the food permit process in Consumer Health.	0	\$0	\$0
Total	6	\$611,563	\$561,563

REVENUE CATEGORY BY SERVICE

Code Compliance is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Code Compliance is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Consumer Health	Licenses & Permits	\$120,319	\$288,181	\$233,000	\$233,000
	Service to Others	\$2,735,701	\$2,850,458	\$2,658,106	\$2,658,106
	Total Revenue	\$2,856,020	\$3,138,639	\$2,891,106	\$2,891,106
Neighborhood Code Compliance Services	Licenses & Permits	\$671,300	\$738,619	\$761,850	\$761,850
	Service to Others	\$2,788,300	\$2,472,124	\$2,565,664	\$2,565,664
	Other	\$0	\$4,206	\$0	\$0
	Total Revenue	\$3,459,600	\$3,214,949	\$3,327,514	\$3,327,514
Neighborhood Nuisance Abatement	Licenses & Permits	\$43,000	\$324	\$0	\$0
	Service to Others	\$1,190,000	\$1,158,281	\$1,190,000	\$1,190,000
	Total Revenue	\$1,233,000	\$1,158,281	\$1,190,000	\$1,190,000
Neighborhood Nuisance Abatement	Service to Others	\$0	\$324	\$0	\$0
	Total Revenue	\$0	\$324	\$0	\$0
Department Total		\$7,548,620	\$7,511,869	\$7,408,620	\$7,408,620

CODE COMPLIANCE

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of single-family rental properties inspected	10,000	13,817	10,000	10,000
Percentage of 311 Code service requests responded to within estimated response time	96%	95%	96%	96%
Percentage of food establishments inspected timely	N/A	N/A	95%	95%
Cost of lots mowed and cleaned	\$139	\$149	\$139	\$139
Percentage of lots mowed and cleaned within service-level agreement	95%	97%	95%	95%
Number of lots mowed and cleaned	36,000	36,623	36,000	36,000
Number of abated graffiti violations	4,900	4,709	4,900	4,900
Number of commercial/residential demolitions	250	183	225	225
Weekly cost to maintain a mosquito trap	\$130	\$114	\$110	\$110
Percentage of mosquito control activities completed within 48 hours	95%	96%	95%	95%
Number of food inspections per full-time equivalent	900	925	860	860
Percentage of cases referred to the Intensive Case Resolution team brought into compliance annually	N/A	N/A	10%	10%
Number of social media followers	N/A	N/A	5,000	10,000

CODE COMPLIANCE

SERVICE DESCRIPTION AND BUDGET

Consumer Health: Enhances the health and safety of all residents and visitors. The Food Protection/Education unit works to ensure food safety by inspecting 7,100 fixed food establishments and 560 mobile units. The Mosquito Abatement unit provides protection from mosquito-borne diseases.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$3,124,202	\$3,255,226	\$3,157,211	\$3,219,913

Neighborhood Code Compliance Services: Fosters safe, healthy, and clean neighborhoods through public education, community outreach, and enforcement of City code. The division has seven geographic Neighborhood Code Districts, as well as specialized units.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$21,907,878	\$20,709,034	\$21,855,758	\$22,498,333

Neighborhood Nuisance Abatement: Combats community blight and nuisances by bringing private properties with code violations into compliance after all enforcement options have been exhausted (mow/clean, secure closure, graffiti, etc.) and sponsoring/partnering neighborhood cleanups.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$5,406,746	\$6,024,566	\$6,622,426	\$6,728,737

COURT & DETENTION SERVICES

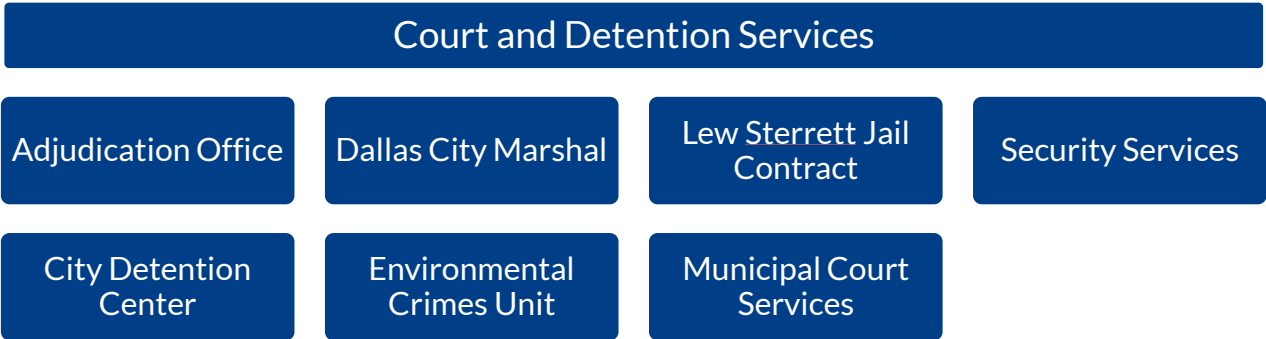
MISSION

The mission of Court and Detention Services (Courts) is to manage and operate the Dallas Municipal Court that adjudicates class C misdemeanors and civil cases, provide support as Official Clerk of the Court of Record, and direct and manage the activity of the Municipal Court, the Dallas Marshal’s Office, the Dallas Inebriate Detention Center, Security Services, school crossing guard contract, and the incarceration of City of Dallas prisoners at the Dallas County Lew Sterrett Justice Center.

DEPARTMENT GOALS

- Continue to lead all 900+ Texas Municipal Courts in resolution options offered online
- Achieve 100 percent case filing clearance through citation resolution while maintaining dismissal rates of less than 15 percent
- Strengthen indigency process for defendants without means to resolve their tickets
- Focus on enforcing family violence, animal, and code warrants
- Continue enforcement of environmental crimes using surveillance cameras and education to increase arrests and reduce chronic dump sites
- Expand citation payment venues to include remote payment locations and a call center for customers to speak to a live agent 24/7/365
- Reduce returned mail by 25 percent by outsourcing print and mailouts
- Continue to review the Lew Sterrett Jail contract with Dallas County
- Explore online and/or video pretrial hearings for civil citations

FUNCTIONAL ORGANIZATION CHART



COURT & DETENTION SERVICES

DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget enable Courts to resolve 49 percent of cases online or through the mail or remote payment centers and achieve 100 percent case clearance. This budget reflects process improvements and efficiencies that will enhance the customer experience. Actual expenses for meter postage are expected to decrease by approximately \$75,000 through outsourcing the printing and mailing of court-related correspondence. With this new service, customers will receive correspondence sooner. This efficiency enables Courts to continue to right-size the budget by eliminating two temporary help positions whose function is to mail correspondence. In FY 2018-19, funds will be reallocated to reinstate jury duty pay for jurors. Additionally, Courts will oversee the school crossing guard contract and Security Services that were previously funded in other departments. The FY 2019-20 planned budget includes an additional position for data analysis.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$10,256,191	\$9,690,652	\$15,741,589	\$16,082,462
Supplies - Materials	\$431,796	\$397,465	\$480,697	\$481,057
Contractual - Other Services	\$10,337,230	\$10,782,876	\$18,814,884	\$18,496,825
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$21,025,217	\$20,870,993	\$35,037,170	\$35,060,344
Reimbursements	\$(913,180)	\$(1,064,350)	\$(2,815,080)	\$(2,815,080)
Department Total	\$20,112,037	\$19,806,643	\$32,222,090	\$32,245,264

COURT & DETENTION SERVICES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Aviation Reimbursement	\$(143,249)	\$(143,249)
City Attorney’s Office Reimbursement	\$(151,170)	\$(151,170)
Convention Center Reimbursement	\$(980,584)	\$(980,584)
Dallas Police Department Reimbursement	\$(512,000)	\$(512,000)
Storm Drainage Management Reimbursement	\$(984,986)	\$(984,986)
Sustainable Development and Construction Reimbursement	\$(43,091)	\$(43,091)
Total	\$(2,815,080)	\$(2,815,080)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2018-19 Adopted	FY 2019-20 Planned
Various Grants	\$1,685	\$0
Employee Morale Program	\$11	\$0
Trust Funds	\$343,587	\$0
Total	\$345,283	\$0

COURT & DETENTION SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	162.90	166.00	247.00	247.00
Overtime FTEs	0.00	2.30	0.00	0.00
City Temporary FTEs	1.50	0.00	0.50	0.50
Total FTEs	164.40	168.30	247.50	247.50

COURT & DETENTION SERVICES

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Eliminate one Court Clerk position in Court Support and reallocate funds to jury duty pay.	(1)	\$(48,000)	\$(48,000)
Eliminate two temporary help positions.	(2)	\$(32,000)	\$(32,000)
Reestablish jury duty pay (\$6 per day).	0	\$48,000	\$48,000
Increase Lew Sterrett jail contract with Dallas County.	0	\$423,372	\$848,372
Add funding for the school crossing guard program.	1	\$5,280,767	\$5,280,767
In FY 2018-19, provide one-time funding for a security consultant to perform a comprehensive needs assessment of all City-owned and/or operated buildings.	1	\$1,015,120	\$115,120
Transfer Security Services from Building Services to Courts.	81	\$4,353,095	\$4,353,095
Addition of one departmental Data Tech Analyst to address increased requests for departmental statistical and trend analysis.	1	\$0	\$91,519
Increase to contract for maintenance of security enhancements at multiple facilities.	0	\$570,000	\$570,000
Total	81	\$11,610,354	\$11,226,873

COURT & DETENTION SERVICES

REVENUE CATEGORY BY SERVICE

Courts is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Courts is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Municipal Court Services	Licenses & Permits	\$104,987	\$104,987	\$209,974	\$199,476
	Service to Others	\$2,962	\$2,962	\$2,962	\$2,814
	Fines & Forfeitures	\$16,083,522	\$14,372,460	\$16,301,011	\$16,183,561
	Interest	\$0	\$256	\$0	\$0
	Change in Fair Value of Inv	\$0	\$137	\$0	\$0
	Other	\$0	\$84,923	\$0	\$0
	Total Revenue		\$16,191,471	\$14,565,725	\$16,513,947
Department Total		\$16,191,471	\$14,565,725	\$16,513,947	\$16,385,851

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of hearings (for parking and safelight tickets) conducted per hearing officer	4,125	4,125	4,052	4,052
Average prisoner processing time (minutes)	10:00	10:00	10:00	10:00
Warrants cleared by Marshals	14,013	14,013	18,360	18,360
Warrants confirmed	7,755	69,795	66,757	65,757
Window wait time (minutes)	5:00	5:00	3:00	3:00
Customer satisfaction score	92%	88%	92%	92%
Percentage of cases pending beyond 180 days	30%	32%	30%	30%
Number of citations issued for environmental offenses per FTE	102	74	88	88

COURT & DETENTION SERVICES

SERVICE DESCRIPTION AND BUDGET

Adjudication Office: Provides an effective and efficient administrative appeal process to contest parking and safelight citations. The administrative appeal or hearing process is a civil proceeding managed by Courts. More than 12,000 hearings are conducted by this division every year.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$489,839	\$469,117	\$497,976	\$569,023

City Detention Center: Detains prisoners arrested for public intoxication and/or class C misdemeanor warrants 24 hours daily, 7 days a week, 365 days a year. Approximately 13,000 prisoners are processed annually.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,570,538	\$1,577,398	\$1,626,723	\$1,628,616

Dallas City Marshal: Provides law enforcement and clerical support for Municipal Courts, including warrant enforcement, prisoner transfers, internal investigations, civil processing, the school crossing guard contract, warrant confirmation, docket preparation, and collection of fines.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,663,706	\$2,543,155	\$2,696,903	\$2,795,350

Illegal Dump Team – Criminal Investigations and Arrests: Conducts investigations of environmental offenses, and arrests individuals violating health, safety, and water statutes. Duties include monitoring chronic dumpsites, filing criminal cases, patrolling the Trinity River Corridor, and enforcing City ordinances.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$0	\$45,396	\$41,889	\$42,906

Lew Sterrett Jail Contract: Dallas County provides jail services to the City for the Dallas Police Department and the Dallas City Marshal's Office through the Lew Sterrett Jail contract, including jail administration, intake, and housing for approximately 10,000 City of Dallas prisoners annually.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$8,484,644	\$8,484,644	\$8,908,016	\$9,333,016

Municipal Court Services: Provides administrative support for the Municipal Court, including administering court programs, courtroom support, collecting fines, preparing dockets, managing court records, contract compliance and financial services, and responding to information requests.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$6,903,310	\$6,686,933	\$7,239,314	\$7,259,395

COURT & DETENTION SERVICES

Security Services: Provides security at 16 facilities including City Hall, the Municipal Court, police headquarters, Martin Luther King Jr. Community Center, Oak Cliff Municipal Center, West Dallas Multipurpose Center, Bullington Truck Terminal, and Kay Bailey Hutchison Convention Center. This service transferred to Courts in FY 2018-19.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$0	\$0	\$5,930,529	\$5,336,218

School Crossing Guard Program: To ensure the safety of elementary students walking to and from school, this contract deploys school crossing guards at approved intersections within the City of Dallas. The program provides crossing guards for 7 Independent School Districts and 5 private schools located in the Dallas city limits. This service transferred to Courts in FY 2018-19.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$0	\$0	\$5,280,740	\$5,280,740

DALLAS ANIMAL SERVICES

MISSION

Dallas Animal Services' (DAS) mission is to help Dallas be a safe, compassionate, and healthy place for people and animals.

DEPARTMENT GOALS

- Improve public safety through the capturing of loose dogs, increasing field impoundments by seven percent
- Become the largest city in America with a sustained live release rate (LRR) greater than 90 percent

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

DAS' FY 2018-19 and FY 2019-20 budgets identify pathways to reach the department's goals, while highlighting immediate issues and concerns. FY 2018-19 enhancements identify opportunities to improve the shelter's LRR by reclassifying nine positions to eight different job classifications and reallocating identified salaries for after-hour veterinarian care for fosters. It also includes the addition of an onsite Court and Detention Services security guard to safeguard staff and customers. Furthermore, it provides funding for a special operations team focused specifically on aggressive dogs. Finally, the budget reallocates funding by converting day labor positions to permanent Animal Keeper positions to provide advancement opportunities for staff, while improving work efficiencies.

FY 2019-20 enhancements will include tranquilization services in the field for loose dogs that are hard to obtain through traditional field capture methods and an expansion of overnight field coverage from four days a week to seven. Expanding field coverage will increase field impoundments by 1,500 annually and increase calls responded to by 1,800 per year. Shelter enhancements include money for treatment for heartworm-positive dogs, thereby increasing adoption rates.

DALLAS ANIMAL SERVICES

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$9,543,370	\$8,680,683	\$10,684,847	\$11,116,123
Supplies - Materials	\$1,625,730	\$1,686,957	\$1,445,872	\$1,809,983
Contractual - Other Services	\$2,838,059	\$3,495,717	\$2,655,948	\$2,742,361
Capital Outlay	\$0	\$484,545	\$92,000	\$0
Expense Total	\$14,007,159	\$14,347,902	\$14,878,667	\$15,668,467
Reimbursements	\$0	\$(350,000)	\$0	\$0
Department Total	\$14,007,159	\$13,997,902	\$14,878,667	\$15,668,467

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2018-19 Adopted	FY 2019-20 Planned
Animal Control Enhancement	\$100,000	\$100,000
Dallas Animal Welfare Fund	\$1,193	\$1,193
Gifts and Donations	\$105,593	\$105,593
Total	\$206,786	\$206,786

DALLAS ANIMAL SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	142.00	132.72	165.90	169.90
Overtime FTEs	0.60	3.15	2.00	2.00
City Temporary FTEs	3.00	0.07	0.54	0.54
Total FTEs	145.60	135.94	168.44	172.44

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reallocate \$87,366 from various object codes to reclassify nine positions to eight positions and increase funding to after-hour vet care for fosters. This will improve the shelter LRR by three percent.	8	\$0	\$0
Reallocate \$308,192 from "day labor" budget to "personnel services" budget to convert 10 Lane Staffing employees to City of Dallas Animal Keeper I. Doing so provides a more contiguous workforce and gives employees something to aspire toward.	7	\$0	\$0
Reallocate \$75,000 from "other supplies" to an onsite security guard for the safety of DAS staff and customers.	0	\$0	\$0
Creation of a special operations team specifically focused on aggressive dog calls and the prevention of dog bites. Funds the addition of four Animal Services Officers (\$240,000), one Supervisor II (\$78,000), and one-time costs for two vehicles (\$92,000).	5	\$410,000	\$318,000

DALLAS ANIMAL SERVICES

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Expand overnight field coverage from four days a week to seven days a week, by funding two Animal Services Officers, one Senior Animal Services Officer, and one Supervisor II. Each overnight shift added increases field impoundments by approximately 10 per night added (1,500 annually) and calls responded to by 12 per night (1,872 annually).	4	\$0	\$248,303
More than one-third of all dogs euthanized at Dallas Animal Services are heartworm-positive. Treatment costs (nearly \$500) make adoption costs unattainable for most residents, so the dog is euthanized. DAS can treat heartworm-positive dogs at \$177/dog.	0	\$0	\$296,111
Fund field tranquilization service with a licensed veterinarian once a week for loose aggressive dogs that are hard to obtain through traditional field capture methods.	0	\$0	\$60,000
Total	24	\$410,000	\$922,414

REVENUE CATEGORY BY SERVICE

DAS is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. DAS is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Dallas Animal Services	Licenses & Permits	\$0	\$(7)	\$0	\$0
	Service to Others	\$780,000	\$486,636	\$430,000	\$430,000
	Gifts and Contributions	\$25,000	\$0	\$0	\$0
	Total Revenue	\$805,000	\$486,629	\$430,000	\$430,000
Department Total		\$805,000	\$486,629	\$430,000	\$430,000

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Live release rate	75%	81%	81%	83%
Percentage increase in field impoundments over prior fiscal year	14%	16%	18%	3%
Year-over-year percentage decrease in loose/loose owned bites	N/A	N/A	10%	5%

DALLAS ANIMAL SERVICES

SERVICE DESCRIPTION AND BUDGET

Dallas Animal Services: Supports public safety through enforcement of the laws pertaining to animals, community outreach services, and the operation of an open admission shelter and an offsite adoption facility.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$14,007,159	\$13,997,902	\$14,878,667	\$15,668,467



DALLAS FIRE-RESCUE

MISSION

Dallas Fire-Rescue’s (DFR) mission is to prevent and suppress fires, educate and rescue residents, provide emergency medical services, promote public safety and foster community relations.

DEPARTMENT GOALS

- Increase the rate of first company response to structure fires within five minutes and twenty seconds of dispatch from 85 percent to 90 percent
- Increase the rate of paramedic response to EMS calls within five minutes from 75 percent to 90 percent over the next two years
- Through public education and awareness programs, decrease the number of civilian fire fatalities per 100,000 residents from 13 to fewer than 10 annually
- Improve the safety of uniform members and residents through continued implementation of enhanced training and reporting, wellness initiatives, and acquisition of specialized equipment

FUNCTIONAL ORGANIZATION CHART



DALLAS FIRE-RESCUE

DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for DFR will allow the department to continue to provide critical emergency response services to residents, fostering increased overall quality of life. The FY 2018-19 adopted budget includes funding for double-step pay increases per the existing Meet and Confer agreement that expires at the end of FY 2018-19. Required contributions to the uniform pension fund per HB3158 are included as well for FY 2018-19 adopted and FY 2019-20 planned budgets. Beginning on the first pay period after January 1, 2019, starting pay for all new uniformed personnel will be raised to \$60,000, and a three percent across the board pay increase will be applied for everyone making more than \$60,000.

Additionally, the FY 2018-19 and FY 2019-20 biennium places an emphasis on the safety of our uniform members. Funding has been included for training that increases safety, as well as for promotional exam testing. This training and testing will prepare current members for future leadership opportunities within the department. Funding has also been allocated across the FY 2018-19, FY 2019-20 and FY 2020-21 planned budgets to provide a second set of personal protective equipment to permit DFR members to clean their gear after each fire.

Finally, funding has been made available through the City’s master lease program to make needed replacements of emergency response vehicles and apparatus, as well as for self-contained breathing apparatus (SCBA) equipment. The master lease funding across the biennium will allow for the replacement of seven fire engines, six ladder trucks, 24 rescue ambulances, five general fleet vehicles, two wildland boosters, and a complete replacement of the department’s SCBA inventory.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$249,557,835	\$261,527,281	\$273,027,648	\$285,772,879
Supplies - Materials	\$11,426,599	\$11,611,462	\$11,627,181	\$13,387,844
Contractual - Other Services	\$22,930,237	\$22,883,607	\$20,256,096	\$21,782,751
Capital Outlay	\$150,000	\$411,575	\$650,000	\$377,205
Expense Total	\$284,064,671	\$296,433,925	\$305,560,925	\$321,320,679
Reimbursements	\$(13,337,762)	\$(15,821,528)	\$(11,077,716)	\$(11,077,716)
Department Total	\$270,726,909	\$280,612,397	\$294,483,209	\$310,242,963

DALLAS FIRE-RESCUE

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
9-1-1 Reimbursement	\$(1,935,000)	\$(1,935,000)
Aviation Reimbursement	\$(5,888,499)	\$(5,888,499)
Storm Drainage Management Reimbursement	\$(791,301)	\$(791,301)
Sustainable Development and Construction Reimbursement	\$(2,198,916)	\$(2,198,916)
Water Utilities Reimbursement	\$(264,000)	\$(264,000)
Total	\$(11,077,716)	\$(11,077,716)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each civilian FTE equals 2,080 hours, whereas DFR uniform FTEs may be 2,080 hours or 2,808 depending upon their assignment. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs that may be funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	119.50	108.96	116.52	116.52
Overtime FTEs	8.50	7.49	0.45	0.45
Sworn FTEs	1,930.34	1,879.90	1,961.72	1,979.72
Sworn Overtime FTEs	77.99	218.00	117.10	117.10
City Temporary FTEs	0.00	0.50	0.50	0.50
Total FTEs	2,136.33	2,214.85	2,196.29	2,214.29

DALLAS FIRE-RESCUE

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists increases and/or decreases in funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Meet and Confer agreement pay increases.	0	\$10,678,081	\$15,519,482
Increase uniform starting pay to \$60,000 effective first pay period after 1/1/19. \$3,369,934 in FY 2018-19 and full year funding of \$1,123,311 in FY 2019-20.	0	\$3,395,506	\$4,493,245
Increase uniform pay by 3% for those above \$60,000 effective first pay period after 1/1/19. \$3,395,506 in FY 2018-19 and full year funding of \$1,131,835 in FY 2019-20.	0	\$3,369,934	\$4,527,341
Increase overtime to allow officers to attend paramedic training.	0	\$1,916,869	\$1,916,869
Increased consultant and billing-collection vendor's cost for additional Ambulance Supplemental Payment Program (ASPP) offset by \$1,700,000 increase in revenue.	0	\$1,113,537	\$1,113,537
Increase overtime expenses for FY 2018-19 due to higher rate of pay and increased hours of utilization.	0	\$5,647,739	\$5,647,739
Funding for a payroll and scheduling module to interface with the City's new payroll platform, WorkDay.	0	\$500,000	\$0
Cover anticipated payouts of accrued sick leave and vacation hours banked to individual uniform members who retire in FY 2018-19.	0	\$1,791,810	\$1,791,810
Funding for Fire Officer Tactical Development and Safety Training overtime costs (\$400,000) and promotional exams provided by a third-party vendor (\$350,000).	0	\$750,000	\$750,000
Add funding for Fire-Rescue promotional exams for battalion chiefs and captains.	0	\$74,360	\$74,360
Incremental contribution increase to uniform pension per HB3158 to \$62,727,480 in FY 2018-19 and \$64,794,551 for FY 2019-20.	0	\$3,684,297	\$5,751,368
Full-year funding for four 911 dispatchers added in FY 2017-18 to manage increased call volume.	0	\$64,871	\$64,871

DALLAS FIRE-RESCUE

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
First of three-year plan to purchase complete set of personal protective gear for each emergency response member and a second specialized gear dryer. \$250,000 in FY 2018-19, \$2,650,000 in FY 2019-20 and \$2,400,000 in FY 2020-21.	0	\$250,000	\$2,650,000
Funding for additional staffing in FY 2018-19.	6	\$606,676	\$606,676
Funding for additional staffing in FY 2019-20.	18	\$0	\$2,400,000
Total	24	\$33,843,680	\$47,057,298

REVENUE CATEGORY BY SERVICE

DFR is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. DFR is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
EMS Administration, Contracts, and Community Health	Service to Others	\$42,745,215	\$42,842,502	\$42,933,472	\$34,157,355
	Other	\$0	\$35,803	\$0	\$0
	Total Revenue	\$42,745,215	\$42,878,305	\$42,933,472	\$34,157,355
Fire and Rescue Emergency Response and Special Operations	Service to Others	\$337,977	\$350,434	\$200,636	\$200,636
	Total Revenue	\$337,977	\$350,434	\$200,636	\$200,636
Fire Dispatch and Communications	Licenses & Permits	\$1,100	\$1,100	\$1,100	\$1,100
	Service to Others	\$0	\$34,933	\$0	\$0
	Other	\$0	\$361	\$0	\$0
	Total Revenue	\$1,100	\$36,393	\$1,100	\$1,100
Fire Investigation - Explosive Ordnance Disposal	Other	\$0	\$245	\$0	\$0
	Total Revenue	\$0	\$245	\$0	\$0
Fire-Rescue Equipment Maintenance and Supply	Proceeds - Sale of Fixed Assets	\$175,000	\$236,269	\$173,500	\$173,500
	Other	\$0	\$25,200	\$0	\$0
	Total Revenue	\$175,000	\$261,469	\$173,500	\$173,500

DALLAS FIRE-RESCUE

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Inspection and Life Safety Education	Licenses & Permits	\$1,121,500	\$787,392	\$790,791	\$790,791
	Service to Others	\$1,820,084	\$3,374,243	\$2,545,987	\$2,545,987
	Total Revenue	\$2,941,584	\$4,161,635	\$3,336,778	\$3,336,778
Department Total		\$46,200,876	\$47,688,481	\$46,645,486	\$37,869,369

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of first company responding to structure fires within 5 minutes and 20 seconds of dispatch (NFPA Standard 1710)	90%	86%	90%	90%
Number of civilian fire fatalities per 100,000 population	N/A	N/A	10	9
Percentage of EMS responses within five minutes	N/A	N/A	90%	90%
Number of annual wellness initiatives	N/A	N/A	1,936	1,936
Number of specialized equipment pieces in acquisition	N/A	N/A	968	968

DALLAS FIRE-RESCUE

SERVICE DESCRIPTION AND BUDGET

EMS Administration, Contracts, and Community Health: The EMS and Community Mobile Health Care bureau oversees emergency and non-emergency EMS in the City, including patient care, billing, collections, compliance, medical direction, paramedic training, community mobile health care and communicable disease prevention.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$20,395,714	\$14,567,329	13,307,545	\$13,293,976

Fire and Rescue Emergency Response and Special Operations: Provides fire and EMS response by staffing 58 fire stations and fire engines, 22 ladder trucks, and 43 ambulances. Special Operations includes more than 100 units for aircraft-rescue, hazardous material mitigation, urban search and rescue, wildland urban interface response, and water rescue.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$182,495,136	\$215,328,861	\$213,215,010	\$224,470,864

Fire Dispatch and Communications: Provides lifesaving medical instructions via telephone while units are en route to an emergency. Provides hardware and software maintenance for CAD, fleet communications equipment, fire station notification, MDC, GIS, and incident archiving.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$15,200,996	\$15,864,552	\$16,893,469	\$18,728,737

Fire Investigation - Explosive Ordnance Disposal: Investigates bomb threats and the origin of more than 1,500 fires annually, while also preventing and reducing crime through the prosecution of arsonists and counseling through the Juvenile Firesetter Intervention program.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$4,101,622	\$3,274,846	\$4,104,495	\$4,136,058

Fire Training and Recruitment: Provides recruitment, selection and screening, hiring and training of new fire and rescue officers, professional development; manages the wellness- fitness program designed to detect and/or prevent life-threatening diseases; and funds hiring of firefighter recruits.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$27,457,232	\$10,860,562	\$20,430,182	\$20,710,536

DALLAS FIRE-RESCUE

Fire Inspection for New Construction: Performs fire inspections and tests life-safety systems at construction sites to assure structure safety. Working with Sustainable Development and Construction (DEV), the division ensures building plans and specifications comply with fire codes before issuing permits. This service is fully reimbursed by DEV.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$0	\$0	\$0	\$0

Fire-Rescue Equipment Maintenance and Supply: Serves as logistic center for DFR's emergency fire apparatus and equipment purchases, maintenance, medical supplies, and uniforms. Provides preventive and repair maintenance, which require adequately trained technicians to handle the diverse fleet on a 24/365 basis.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$11,372,290	\$13,236,885	\$14,703,663	\$16,950,123

Inspection and Life Safety Education: Improves safety throughout the City by preventing fire and fire-related deaths and injuries through municipal code development, enforcement, technical assistance, and public fire safety education.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$9,703,919	\$7,479,362	\$11,828,845	\$11,952,669

DALLAS POLICE DEPARTMENT

MISSION

With a spirit of excellence, the Dallas Police Department (DPD) is committed to reducing crime, enhancing community partnerships, and improving overall quality of life for the entire city of Dallas.

DEPARTMENT GOALS

- Strive to reduce crime numbers in FY 2018-19 from FY 2017-18
- Increase patrol staffing
- Develop collaborative partnerships in public safety, leading to safer and better communities where people live, work, and play
- Use technology effectively to increase public safety and improve operational effectiveness
- Improve the entire investigative process through enhanced efficiencies and accountability through ongoing training, technology, and partnerships, thereby increasing confidence in public safety
- Create an effective organizational engagement strategy that includes all employees through interactive communication, involvement in decision making and priority setting, focusing on strategies to create shared responsibility and success

FUNCTIONAL ORGANIZATION CHART



DALLAS POLICE DEPARTMENT

DEPARTMENT SUMMARY

The DPD FY 2018-19 budget and FY 2019-20 planned budget address significant financial obligations and commitments previously made by the City. City Council approved a three-year Meet and Confer agreement and an overhaul of the funding strategy for the Police and Fire Pension System by the 85th Texas Legislature due to challenges involving pay and compensation for uniformed personnel. Beginning on the first pay period after January 1, 2019, starting pay for all new uniformed personnel will be raised to \$60,000, and a three percent across the board pay increase will be applied for everyone making more than \$60,000. The FY 2018-19 budget and FY 2019-20 planned budget account for hiring 255 officers in FY 2018-19 and 265 officers in FY 2019-20, and attrition of 249 officers in FY 2018-19 and 246 officers in FY 2019-20.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$432,434,997	\$428,285,633	\$448,491,354	\$464,934,711
Supplies - Materials	\$9,196,408	\$9,994,039	\$10,191,172	\$10,191,172
Contractual - Other Services	\$51,394,163	\$51,443,372	\$54,724,613	\$61,168,852
Capital Outlay	\$0	\$102,458	\$665,790	\$165,790
Expense Total	\$493,025,568	\$489,825,502	\$514,072,929	\$536,460,525
Reimbursements	\$(28,377,084)	\$(29,647,528)	\$(27,320,238)	\$(27,320,238)
Department Total	\$464,648,484	\$460,177,974	\$486,752,691	\$509,140,287

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Aviation Reimbursement	\$(9,899,338)	\$(9,899,338)
9-1-1 Reimbursement	\$(6,065,000)	\$(6,065,000)
Dallas Fire Rescue Reimbursement	\$(584,639)	\$(584,639)
Texas Department of Transportation	\$(1,015,000)	\$(1,015,000)
Department Support	\$(7,807,533)	\$(7,807,533)
Juvenile Case Manager Fund Reimbursement	\$(465,847)	\$(465,847)
Library Reimbursement	\$(100,000)	\$(100,000)
Storm Drainage Management Reimbursement	\$(300,311)	\$(300,311)

DALLAS POLICE DEPARTMENT

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Various Task Force Reimbursement	\$(1,082,568)	\$(1,082,568)
Total	\$(27,320,236)	\$(27,320,236)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2018-19 Adopted	FY 2019-20 Planned
Various Grants	\$516,536	\$101,683
Confiscated Funds	\$3,589,608	\$956,896
Gifts and Donations	\$1,544	\$0
Total	\$4,107,688	\$1,058,579

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and city temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	579.10	584.80	636.3	636.3
Overtime FTEs	33.50	34.63	34.60	34.60
Sworn FTEs	3,013.10	2,966.29	2,949.86	2,962.48
Sworn Overtime FTEs	187.00	242.10	229.47	236.02
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	3,812.70	3,827.82	3,850.23	3,869.40

DALLAS POLICE DEPARTMENT

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Double-step pay increase and addition of a top step for uniform members according to the Meet and Confer agreement.	0	\$15,018,964	\$25,163,247
Increase uniform starting pay to \$60,000 effective first pay period after 1/1/19. \$3,898,333 in FY 2018-19 and full year funding of \$1,299,444 in FY 2019-20.	0	\$3,898,333	\$5,197,777
Increase uniform base pay by 3% for those above \$60,000 effective first pay period after 1/1/19. \$4,540,141 in FY 2018-19 and full year funding of \$1,513,381 in FY 2019-20.	0	\$4,540,141	\$6,053,522
Reallocate \$502,741 in overtime funding for six positions hired in FY 2017-18 as part of the Chief of Police's department restructuring.	6	\$0	\$0
Provide one-time funding for helicopter unit relocation.	0	\$165,790	\$0
Funding for a payroll and scheduling module to interface with the WorkDay platform.	0	\$500,000	\$0
Increase funding for helicopter camera and mapping system maintenance to stay within FAA regulations.	0	\$150,000	\$150,000
Increase helicopter maintenance due to anticipated expansion in flight hours from 800 hours per year to approximately 1,050 hours for each helicopter.	0	\$200,000	\$200,000
Increase City contribution to uniformed pension (total police pension cost in FY 2018-19 is \$94,091,220 and FY 2019-20 is \$97,191,826).	0	\$2,049,720	\$4,776,458
Replace squad cars.	0	\$2,500,000	\$2,500,000
Increase funding for Police Headquarters parking garage lease.	0	\$0	\$650,000
Increase overtime funding.	0	\$0	\$1,414,917
Increase total down payment assistance awards by 19 at \$6,000 each for a total of 27 awards and provide relocation assistance of \$1,500 to newly hired officers. Awardees must live in the City of Dallas.	0	\$0	\$496,500
Total	6	\$29,022,948	\$46,602,421

DALLAS POLICE DEPARTMENT

REVENUE CATEGORY BY SERVICE

DPD is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. DPD is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Police Administrative Support	Licenses & Permits	\$6,950	\$8,000	\$7,500	\$7,500
	Service to Others	\$1,163,468	\$1,048,047	\$1,065,120	\$1,065,120
	Interest	\$0	\$259	\$0	\$0
	Proceeds - Sale of Fixed Assets	\$0	\$5,465	\$0	\$0
	Gifts and Contributions	\$0	\$1,914	\$0	\$0
	Other	\$0	\$1,745	\$0	\$0
	Total Revenue	\$1,170,418	\$1,065,429	\$1,072,620	\$1,072,620
Police Criminal Investigations	Other	\$0	\$258	\$0	\$0
	Total Revenue	\$0	\$258	\$0	\$0
Police Field Patrol	Service to Others	\$0	\$30	\$0	\$0
	Fines & Forfeitures	\$1,561	\$2,757	\$0	\$0
	Other	\$0	\$7,310	\$0	\$0
	Total Revenue	\$1,561	\$10,097	\$0	\$0
Police Operational Support	Fines & Forfeitures	\$7,416,170	\$7,081,662	\$7,369,170	\$7,369,170
	Other	\$0	\$58,021	\$0	\$0
	Total Revenue	\$7,416,170	\$7,139,683	\$7,369,170	\$7,369,170
Police Recruiting and Personnel Service	Other	\$0	\$99	\$0	\$0
	Total Revenue	\$0	\$99	\$0	\$0
Police Special Operations	Service to Others	\$1,000,000	\$1,957,598	\$1,075,000	\$1,075,000
	Other	\$0	\$53	\$0	\$0
	Total Revenue	\$1,000,000	\$1,957,651	\$1,075,000	\$1,075,000
Department Total		\$9,588,149	\$10,173,217	\$9,516,790	\$9,516,790

DALLAS POLICE DEPARTMENT

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of community events attended	1,020	3,127	2,800	3,000
Homicide clearance rate	56%	89%	60%	65%
Response time for dispatched Priority 1 calls	8:00	9:00	8:00	8:00
Percentage of 911 calls answered within 10 seconds	90%	94%	91%	92%
Number of arrests by DPD Field Patrol	52,000	43,233	45,000	45,000
Total arrests by Narcotics Division	804	621	750	800
Percentage of responses to Priority 1 calls within eight minutes	N/A	N/A	60%	60%
Violent crime rate (per 100,000 residents)	N/A	N/A	767	767

SERVICE DESCRIPTION AND BUDGET

Juvenile Case Managers – First Offender Program: These programs combat juvenile crime while reducing the likelihood that a juvenile first offender will reoffend through use of case management and education programs. This service is fully reimbursed from the Juvenile Case Manager Fund.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$0	\$0	\$0	\$0

Police Academy and In-service Training: Provides 36-week basic training for new recruits and year-round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$17,949,274	\$21,080,862	\$24,206,316	\$25,957,606

Police Administrative Support: Provides administrative support for all divisions of the department including clothing and equipping 4,000+ employees, managing General Fund and grant budgets, filing criminal cases, and distributing court notices and subpoenas.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$21,845,451	\$25,261,027	\$27,045,214	\$29,166,049

Police Community Outreach: Serves as a liaison between the department, its employees, and the community by establishing and maintaining a positive relationship through safety and educational programs.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,124,536	\$1,508,250	\$1,656,675	\$1,682,559

DALLAS POLICE DEPARTMENT

Police Criminal Investigations: Investigates all crimes related to homicide, assault, sexual assault, robbery, kidnapping, property and financial theft, domestic violence, offenses involving juveniles, and gang activity.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$59,599,824	\$63,278,634	\$65,195,241	\$66,792,620

Police Field Patrol: Serves as primary responder for police service calls. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the department.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$278,772,720	\$258,964,599	\$274,480,134	\$289,787,486

Police Intelligence: Provides the Police Department, City Hall, and other agencies with accurate and timely information regarding matters of general crime activity, organized crime, business fraud, terrorism, and public disturbances.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$8,455,941	\$8,601,903	\$8,563,853	\$8,738,175

Police Investigation of Vice-Related Crimes: Investigates of crimes involving prostitution, gambling, and obscenity offenses. Vice-related offenses are often associated with theft, robbery, sexual assault, and murder.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$3,606,827	\$3,685,733	\$3,841,881	\$3,889,765

Police Investigations of Narcotics-Related Crimes: Investigates of crimes involving the illegal selling, buying, and possession of dangerous drugs or narcotics.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$13,078,965	\$14,395,206	\$14,870,085	\$15,135,175

Police Operational Support: Manages operation of the 911 emergency call center and computer-aided dispatch, vehicle impoundment, investigation and storage of property used for evidence, and returns recovered property to the lawful owner.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$27,679,717	\$29,076,037	\$30,262,429	\$31,088,527

Police Recruiting and Personnel Service: Recruits and conducts background investigations for all police and civilian applicants for employment with the Police Department.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$8,799,829	\$9,821,739	\$12,474,053	\$12,559,114

DALLAS POLICE DEPARTMENT

Police Special Operations: Provides support for patrol by responding to emergency calls using special weapons and tactics, assisting from an aerial perspective, enforcing vehicle and traffic laws, and providing security at Love Field Airport.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$23,735,400	\$24,503,984	\$24,156,810	\$24,343,211

HOUSING & NEIGHBORHOOD REVITALIZATION

MISSION

The mission of the Department of Housing and Neighborhood Revitalization is to enhance the vitality and quality of life for all in the Dallas community.

DEPARTMENT GOALS

- Create and maintain available and affordable housing throughout Dallas
- Promote greater fair housing choices
- Overcome patterns of segregation and concentrations of poverty through incentives and requirements

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

On May 9, 2018, the Dallas City Council adopted the new Comprehensive Housing Policy. To align with the policy, the department made the recommendations below for the FY 2018-19 budget:

- Eliminate home rebate, emergency repairs and major systems repair programs
- Create an all-inclusive repair and rehabilitation program for single-family owner-occupied housing units, the Home Improvement and Preservation Program (HIPP)
- Provide financial assistance to homebuyers citywide through the Dallas Homebuyer Assistance Program (DHAP)
- Provide repair and rehabilitation repayment loans for rental units leased to households earning 80% of area median income (AMI)
- Finance new developments or substantial rehabilitation
- Provide tenant-based rental assistance to displaced tenants of the High-Impact Landlord Initiative (HILI)
- Provide one-time funding for a temporary HILI caseworker
- Increased funding for risk management of HIPP projects
- Eliminate two Full-Time Equivalents (FTEs)

HOUSING & NEIGHBORHOOD REVITALIZATION

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$2,192,927	\$2,065,952	\$1,937,498	\$1,975,471
Supplies - Materials	\$8,323	\$16,240	\$112,959	\$112,959
Contractual - Other Services	\$1,940,785	\$2,068,458	\$2,450,727	\$2,464,882
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$4,142,035	\$4,150,650	\$4,501,184	\$4,553,312
Reimbursements	\$(131,353)	\$(139,968)	\$(287,460)	\$(287,460)
Department Total	\$4,010,682	\$4,010,682	\$4,213,724	\$4,265,852

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Community Development Block Grant Reimbursement	\$(20,000)	\$(20,000)
Home Investment Partnership Program Reimbursement	\$(267,460)	\$(267,460)
Total	\$(287,460)	\$(287,460)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resource Category	FY 2018-19 Adopted	FY 2019-20 Planned
Community Development Block Grants (CDBG)	\$10,721,882	\$10,721,882
Home Investment Partnership Program (HOME)	\$6,886,901	\$6,886,901
Dallas Tomorrow Fund	\$629,614	\$629,614
Total	\$18,238,397	\$18,238,397

HOUSING & NEIGHBORHOOD REVITALIZATION

PERSONNEL

FTE is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	21.00	16.50	19.00	19.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	21.00	16.50	19.00	19.00

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists increases and/or decreases in funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Eliminate one Sr. Contract Compliance position and one Office Assistant position.	(2)	\$(116,268)	\$(116,268)
Add one-time funding in FY 2018-19 for a temporary caseworker for the High Impact Landlord Initiative.	0	\$46,000	\$0
Total	(2)	\$(70,268)	\$(116,268)

HOUSING & NEIGHBORHOOD REVITALIZATION

REVENUE BY SERVICE CATEGORY

Housing and Neighborhood Revitalization is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Housing and Neighborhood Revitalization is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
New Development	Service to Others	\$100	\$100	\$100	\$100
	Other	\$439,000	\$0	\$225,000	\$225,000
	Total Revenue	\$439,100	\$100	\$225,100	\$225,100
Department Total		\$439,100	\$100	\$225,100	\$225,100

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Total number of housing units produced	250	50	6,650	6,650
Average cost per home repair	\$75,000	\$16,535.33	\$75,000	\$75,000
Number of new development units for sale at 121% of AMI and above	N/A	N/A	933	933
Number of new development units for sale at 101% - 120% of AMI	N/A	N/A	1,120	1,120
Number of new development units for sale at 81% - 100% of AMI	N/A	N/A	1,307	1,307
Number of new development units for sale at 60% - 80% of AMI	N/A	N/A	373	373
Number of new development units for rental at 121% of AMI and above	N/A	N/A	587	587
Number of new development units for rental at 101% - 120% of AMI	N/A	N/A	587	587
Number of new development units for rental at 81% - 100% of AMI	N/A	N/A	733	733
Number of new development units for rental at 61% - 80% of AMI	N/A	N/A	440	440
Number of new development units for rental at 51% - 60% of AMI	N/A	N/A	293	293
Number of new development units for rental at 30% - 50% of AMI	N/A	N/A	293	293
Number of DHAP loans provided	N/A	N/A	81	81
Number of units preserved by HIPP - Owner-occupied	N/A	N/A	61	61

HOUSING & NEIGHBORHOOD REVITALIZATION

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of units preserved by HIPP - Rental	N/A	N/A	26	26

SERVICE DESCRIPTION AND BUDGET

New Development: Offers new construction for single- and multi-family housing units and substantial rehabilitation to incentivize private investment for the development of quality, sustainable, and affordable housing.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$381,078	\$297,271	\$492,943	\$495,933

Preservation of Existing Housing Stock: HIPP finances accessibility modifications, reconstruction, and deferred maintenance deficiencies. Rehabilitation of single-family (1-4) rental housing units.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,550,555	\$1,498,919	\$1,505,555	\$1,505,555

Administration: Provides management oversight and support for contract administration, including technical assistance, compliance monitoring, and regulatory reporting of activities for public service and portfolio management of housing loans.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,079,049	\$2,214,492	\$2,215,226	\$2,264,364



HUMAN RESOURCES

MISSION

The mission of the Human Resources (HR) Department is to provide comprehensive HR services that support departments and employees in delivering services to residents.

DEPARTMENT GOALS

- Review and improve process efficiency through upgrades to our human capital management systems
- Complete 50 percent of civilian investigations within 30 working days
- Approve and submit to the next level at least 90 percent of all disciplinary actions within three business days of receipt from department
- Provide at least five targeted consulting, learning, and development opportunities annually to management and employees in support of the City’s strategic priorities and succession planning
- Respond to at least 75 percent of Family and Medical Leave Act requests within five working days
- Achieve at least 90 percent satisfaction ratings on customer satisfaction survey

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

HR partners with leaders at the City to drive talent management and employee development strategies, tools, and processes in the disciplines of performance management, succession planning, talent assessment, coaching, development planning, and competency identification. The department is also responsible for organization design and development activities that enhance the organization's effectiveness.

It includes:

- Ensuring we continuously enhance the knowledge and capability of key talent to enable managers to lead the organization toward the achievement of strategic initiatives.
- Developing and administering processes to build bench strength to meet current and future business needs and serve as a resource in the identification of candidates for critical roles.
- Overseeing the continued rollout of a consistent performance management process that focuses employees’ efforts on the achievement of organizational goals and attainment of requisite skills/competencies to sustain service levels and growth.

HUMAN RESOURCES

- Identifying or developing companywide or individual learning initiatives that cost-effectively focus employee development toward achievement of both organizational and personal career goals.
- Identifying and analyzing organizational effectiveness opportunities and recommending initiatives that address global and regional opportunities based on business strategy.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$4,216,049	\$3,949,495	\$5,011,273	\$5,136,229
Supplies - Materials	\$18,715	\$19,160	\$36,938	\$36,938
Contractual - Other Services	\$1,808,246	\$2,055,246	\$2,299,630	\$1,777,816
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$6,043,010	\$6,023,901	\$7,347,841	\$6,950,983
Reimbursements	\$(808,392)	\$(836,194)	\$(342,770)	\$(342,770)
Department Total	\$5,234,618	\$5,187,707	\$7,005,071	\$6,608,213

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
9-1-1 Reimbursement	\$(87,988)	\$(87,988)
Convention Center Reimbursement	\$(96,550)	\$(96,550)
Sanitation Reimbursement	\$(78,053)	\$(78,053)
Water Utilities Reimbursement	\$(80,179)	\$(80,179)
Total	\$(342,770)	\$(342,770)

HUMAN RESOURCES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	51.00	46.00	57.00	57.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	23.00	0.00	20.00	20.00
Total FTEs	74.00	69.00	77.00	77.00

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists increases and/or decreases in funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
One-time funding for renewal of HR's software license for knowledge base subscriptions.	0	\$20,000	\$0
Increase in Equifax contract due to quantity increases.	0	\$9,000	\$9,000
Add funding to reclassify five positions to support strategy implementation.	0	\$67,721	\$67,721
Increase funding to support 40 paid interns.	0	\$120,000	\$120,000
Add one-time funding to redesign compensation and classification.	0	\$500,000	\$0
Total	0	\$716,721	\$196,721

HUMAN RESOURCES

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of employee overpayments vs. number of overpayments employees have agreed for repayments	80%	80%	80%	80%
Number of days to complete position review	N/A	N/A	15	15
Percentage of manual payments to employees vs. total payments to employees	N/A	N/A	80%	80%
Percentage of erroneous payments	N/A	N/A	0%	0%
Number of days to post offer to hire labor and executive positions	N/A	N/A	35	35
Number of employee classes offered quarterly	N/A	N/A	12	12
Percentage of training effectiveness for employees quarterly	N/A	N/A	85%	85%
Percentage of new hires completing check-in surveys annually	N/A	N/A	25%	25%
Percentage of civilian investigations completed within 25 working days	N/A	N/A	90%	90%
Percentage of managers and executives satisfied with HR partner	N/A	N/A	90%	90%
Percentage of Equal Employment Opportunity Commission charges closed within established deadline	N/A	N/A	98%	98%

SERVICE DESCRIPTION AND BUDGET

Compensation Analysis - Classification: Ensures employees are placed in the correct job classification and at the correct pay grade. Works to ensure the City offers competitive compensation packages and career paths to attract and retain a competent and skilled workforce.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$526,041	\$401,673	\$957,150	\$470,842

HRIS and HR Payroll Services: Maintains the Human Resources Information System (HRIS) database that stores all employee records and personnel data. Completes all database entries.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,936,668	\$1,941,399	\$1,768,505	\$1,767,623

HUMAN RESOURCES

Human Resource Consulting: The Employee Relations (ER) division are the first responders for employees' HR questions and concerns. ER conducts investigations and works with management to ensure discipline is applied consistently and appropriately.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,771,909	\$2,668,985	\$3,570,716	\$3,641,889

Human Resource Administration: Provides support, oversight, coordination, and strategic direction for all HR functions at the City with a focus on talent management and engagement to foster a higher-performing workforce.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	N/A	\$175,650	\$708,700	\$727,859



JUDICIARY

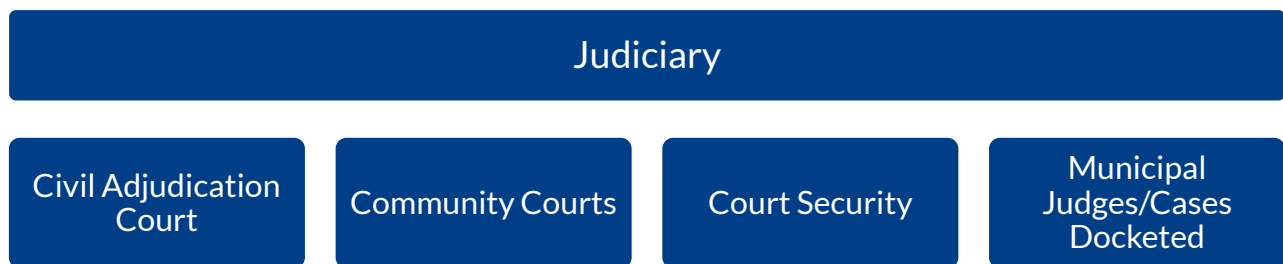
MISSION

The mission of the Judiciary is to provide the residents of Dallas with an independent, fair, and competent court system that will interpret and apply the laws that govern us in keeping with the American concepts of the integrity and independence of the judiciary, of justice, and the rule of the law.

DEPARTMENT GOALS

- Increase the efficiency of case disposition by 25 percent through improved accessibility to the court
- Reduce the number of quality of life offenses by 25 percent through diversion programs and alternatives to incarceration
- Reduce jail expenses by 10 percent by offering twice-daily City detention center dockets, allowing defendants to clear City warrant(s) in an efficient and timely manner
- Increase civil adjudication compliance rate by 20 percent through public awareness of various laws, ordinances, and procedures related to public nuisance offenses
- Reduce the number of potential threats in the courtroom and building facility by 25 percent by proactively monitoring public activity

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for the Judiciary will provide residents with an independent, competent, and accessible court system that protects the rights of individuals, preserves community welfare, and inspires public confidence in the judicial system. Through courtroom hearings and ancillary programs, the judges will handle more than 225,000 cases, conduct criminal arraignments and preliminary hearings for all criminal offenses up to and including capital murder, issue search and arrest warrants, junk motor vehicle seizure orders, and search, seize and disposal warrants, impose sentences when defendants are found guilty of traffic or class C misdemeanors, give magistrate warnings to juveniles and set bail for class A and B misdemeanors and felony offenses, and serve as an appellate court for code compliance, parking, and red-light cases.

JUDICIARY

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$3,411,779	\$3,395,428	\$3,370,149	\$3,456,893
Supplies - Materials	\$22,381	\$16,477	\$21,806	\$21,806
Contractual - Other Services	\$294,087	\$316,341	\$334,185	\$350,067
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,728,247	\$3,728,247	\$3,726,140	\$3,828,766
Reimbursements	\$(274,168)	\$(274,168)	\$(279,784)	\$(279,784)
Department Total	\$3,454,079	\$3,454,079	\$3,446,356	\$3,548,982

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Court and Detention Services Reimbursement	\$(279,784)	\$(279,784)
Total	\$(279,784)	\$(279,784)

JUDICIARY

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	34.00	31.0	33.40	33.40
Overtime FTEs	0.70	0.90	0.25	0.25
City Temporary FTEs	4.30	3.50	4.30	4.30
Total FTEs	39.00	35.40	37.95	37.95

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Eliminate two full-time Municipal Judges.	(2)	\$(106,450)	\$(106,450)
Hire one Bailiff to reduce unbudgeted overtime costs.	1	\$64,789	\$64,789
Total	(1)	\$(41,661)	\$(41,661)

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of case dispositions per new cases filed (case clearance rate)	95%	89%	95%	95%
Number of cases docketed	175,000	172,779	175,000	175,000
Percentage of alias warrants per cases filed	35%	29%	33%	33%
Percentage of capias warrants per cases filed	17%	21%	18%	18%
Percentage of cases disposed of within 60 days of citation	90%	83%	90%	90%

JUDICIARY

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of safe (red) light appeals	45	32	35	35
Number of trials conducted	70	89	80	80

SERVICE DESCRIPTION AND BUDGET

Civil Adjudication Court: Adjudicates civil hearings where administrative penalties may be imposed for property code violations. Provides an appellate process for red light, parking, and school bus stop-arm offenses and provides for the disposition of urban rehabilitation causes of action.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$402,475	\$290,888	\$416,468	\$427,047

Community Court: Provides a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities, and private organizations to promote public safety and enhance neighborhood quality of life.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$105,881	\$97,152	\$96,832	\$99,479

Court Security: Maintains order, security, and decorum in 10 municipal courtrooms, five community courts, two jail arraignments, and a City detention center docket, veterans court, civil adjudication hearings, and provides additional protection to the occupants of the Municipal Courts Building.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$706,547	\$765,758	\$876,389	\$906,360

Municipal Judges – Cases Docketed: Provides fair and impartial trials within a reasonable period to those charged with violations of 225,000 class C misdemeanors, state statutes, City ordinances and traffic offenses. Judges serve as magistrate in the issuance of 3,900 search and arrest warrants for all criminal offenses.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,239,176	\$2,300,281	\$2,056,667	\$2,116,096

LIBRARY

MISSION

Library strengthens communities by connecting people, inspiring curiosity, and advancing lives.

DEPARTMENT GOALS

- Increase annual library visitor count by three percent by the end of FY 2018-19
- Increase circulation materials by four percent annually
- Increase total number of active library card holders by five percent (over FY 2016-17 levels) by FY 2018-19
- Increase participation in workforce development library programs that improve employability and socioeconomic advancement by five percent (over FY 2016-17 levels) by FY 2018-19

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for Library maintains current levels of service and hours at all locations open six or seven days per week. It also funds new Radio Frequency Identification (RFID) technology, as well as operation and maintenance of the new Vickery Meadow Branch and replacement Forest Green Branch. English Language Learning (ELL) programs are offered at 28 locations. Additionally, General Equivalency Diploma (GED) classes will be offered at various branch libraries (and online) with testing at the Central Library GED Testing Center. Library will pursue educational opportunities, develop programs for children, adults, families, and seniors focused on entertainment, education, anti-poverty, and literacy in 30 locations by FY 2019-20. Library offers programs and collections that reflect the unique needs of each neighborhood in which they are located. It also provides free community gathering space with access to information and the internet, basic education classes, family-friendly programs, peer connection, career launch pad, and workforce training to support a more vibrant and productive future.

LIBRARY

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$21,033,102	\$20,423,986	\$21,822,087	\$22,387,478
Supplies - Materials	\$1,539,439	\$1,548,142	\$1,617,509	\$1,625,009
Contractual - Other Services	\$5,362,336	\$5,585,998	\$5,213,121	\$5,576,842
Capital Outlay	\$3,345,000	\$3,345,000	\$5,486,000	\$4,588,070
Expense Total	\$31,279,877	\$30,903,126	\$34,138,717	\$34,177,399
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$31,279,877	\$30,903,126	\$34,138,717	\$34,177,399

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2018-19 Adopted	FY 2019-20 Planned
Gifts and Donations	\$452,830	\$452,830
Genealogy Fund	\$19,550	\$19,550
Total	\$472,380	\$472,380

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	408.50	392.20	406.35	418.40
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	408.50	392.20	406.35	418.40

LIBRARY

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Funding to implement Radio Frequency Identification (RFID) to improve security of library materials and enhance efficiency with tracking of materials throughout the library. Enhanced efficiency would include easier and faster charge and discharge, inventorying, and materials handling. This system is expected to be fully implemented over the course of two years. FY 2019-20 reduction reflects one-time implementation costs.	0	\$2,101,000	\$370,000
Provides full-year funding for 18 positions added in FY 2017-18 related to expansion of library hours.	0	\$182,723	\$182,723
Provides full-year funding for expansion of ELL and term-limited grant-funded GED programs partially funded in FY 2017-18.	0	\$88,000	\$88,000
Operation and maintenance of the new Vickery Meadow Branch Library projected to open November 2019 (includes 16 positions in FY 2019-20).	16	\$0	\$783,070
Operation and maintenance for the replacement Forest Green Branch Library, projected to open October 2019 (includes one position in FY 2019-20).	1	\$0	\$263,578
Total	17	\$2,371,723	\$1,687,371

LIBRARY

REVENUE CATEGORY BY SERVICE

Library is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Library is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Library Operations - Public Service	Service to Others	\$318,550	\$326,517	\$327,350	\$327,350
	Fines & Forfeitures	\$340,000	\$175,000	\$290,000	\$290,000
	Other	\$175,000	\$175,000	\$175,000	\$175,000
	Total Revenue	\$833,550	\$676,517	\$792,350	\$792,350
Literacy Initiatives, Education - Community Engagement	Service to Others	\$0	\$12,000	\$10,000	\$10,000
	Total Revenue	\$0	\$12,000	\$10,000	\$10,000
Department Total		\$833,550	\$688,517	\$802,350	\$802,350

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Customers rating overall quality of service as "excellent" or "good" (internal survey)	99%	99%	99%	99%
Number of library visits in person, online, and for programs	7,312,000	7,312,000	7,420,000	7,494,200
Materials expenditure per capita	\$3.16	\$3.16	\$3.15	\$3.12
Cost savings of volunteer hours for the library system	\$1,037,400	\$1,037,400	\$933,660	\$933,660
Number of participants in adult education courses (ELL, GED, basic education, and citizenship)	N/A	N/A	25,000	25,000
Percentage of library GED students who successfully pass all parts of the official GED subject tests and receive their GED certificate	40%	40%	42%	42%
Percentage of library ELL students who report feeling confident speaking English upon completing an ELL class	82%	94%	95%	96%
Percentage of population with a library card	50%	50%	51%	51%

LIBRARY

SERVICE DESCRIPTION AND BUDGET

Library Materials and Collection Management: Provides selection, ongoing acquisition, and delivery of digital and physical library resources to customers in the format and location of their choice to meet changing customer needs, including books, media, databases, downloadable materials, and a searchable catalog of these materials.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$6,487,805	\$6,469,721	\$6,513,806	\$6,536,791

Library Operations and Public Service: Provides expert professional and customer service staff at all locations and day-to-day oversight of operations, including facilities, website, and business office in support of our mission to inspire curiosity and advance lives by strengthening the diverse communities we serve.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$23,615,023	\$23,410,892	\$26,442,249	\$26,435,705

Literacy Initiatives, Education, and Community Engagement: Provides expert staff to foster participation in artistic, cultural, civic, and literary events. To promote lifelong learning and literacy, the library provides free citizenship, GED and ELL classes and digital resources, as well as engages the community through targeted outreach.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,177,049	\$1,022,513	\$1,182,662	\$1,204,903



MANAGEMENT SERVICES

MISSION

The mission of Management Services (MGT) is to enhance the vitality and quality of life for all in the Dallas community.

FUNCTIONAL ORGANIZATION CHART



*Divisions eliminated from MGT in FY 2018-19

DEPARTMENT SUMMARY

MGT is a unique department comprised of divisions that provide highly critical services internal to the City and direct services to residents, as well as management expertise to support service departments throughout the city. Examples of those divisions include the Office of Innovation, Office of Business Diversity, City Agenda Process, Public Affairs and Outreach, and Office of Strategic Partnerships and Government Affairs.

MGT puts Service First through the **311 Customer Service Center’s** implementation of a new service request software, including a new 311 mobile app. The new software is more user-friendly and will allow customers to receive updates and track service requests throughout the life of the request via their preferred communication method (including text).

The mission of the **Office of Business Diversity** (OBD) is to ensure non-discriminatory practices in the City’s contracting processes and eliminate barriers while resourcing

MANAGEMENT SERVICES

businesses to the next step in their business life cycle. OBD is committed to providing emerging, small, minority-, and women-owned businesses the maximum opportunity to participate in, compete for, and be used by the City in its procurement of goods and services. To accomplish this, OBD has identified three key objectives: opportunity creation, building capacity, and diversity compliance.

The **Office of Community Care** is bringing attention to the needs of vulnerable residents by providing services to improve their quality and condition of life. Targeted programming and social service assistance will be offered primarily through senior services, Women, Infants, and Children (WIC) nutrition clinics, and community centers (Martin Luther King, Jr. Community Center and West Dallas Multipurpose Center). This team focuses on the needs of seniors, children, low-to-moderate income families, and residents living in poverty.

The **Office of Emergency Management** will put Service First by increasing public education programming and training for City staff and first responders while improving the City's alert and notification systems and emergency planning capabilities. This will allow residents to be better prepared in the event of a man-made or natural disaster in the area. Additional funding will allow for the installation of six new outdoor warning sirens to provide additional coverage to residents within the City limits.

The **Office of Environmental Quality and Sustainability** (OEQ) protects and conserves our natural resources while ensuring environmental compliance. OEQ enforces stormwater and air quality rules and regulations to protect water and air, promotes water conservation, waste reduction and recycling through planning, educational collaborations and proactive community engagement, monitors Citywide environmental compliance and continual improvement through the Environmental Management System, facilitates urban redevelopment, guides proper diligence and soil management, provides spill response, monitors air quality, and champions sustainability and innovation.

The new **Office of Equity and Human Rights** will be responsible for implementing the City's comprehensive resilience strategy, Resilient Dallas, and the administration of the Fair Housing Ordinance (Chapter 20A), and the Human Rights Ordinance (Chapter 46), which prohibit discrimination in housing, employment, and public accommodations based on sexual orientation or identity. This office will also provide education and technical support to City staff, elected officials, and community stakeholders for the strategic removal of systemic barriers to fair and just distribution of City resources and access to services and opportunity. The Office of Equity and Human Rights is also leading efforts with 21 jurisdictions in North Texas to conduct a regional assessment of fair housing practices.

The City of Dallas has intensified its efforts to assist and serve persons experiencing homelessness, as well as to reduce the impacts of homelessness on communities and businesses in Dallas by establishing the **Office of Homeless Solutions** (OHS). OHS is designed to prevent and intervene in homelessness by combating its complexity with effective solutions. The mission of OHS is to positively impact quality of life in the City through

MANAGEMENT SERVICES

innovative, collaborative, and comprehensive solutions for homelessness. Direct homeless services aim to improve the health and safety of the target population by identification of at-risk or homeless individuals and families as well as the provision of shelter and resources. OHS support services encourage intentionality of homeless services in maximizing impact and effectiveness while delivering positive outcomes.

The **Office of Innovation** is a new service beginning in FY 2018-19. Using best practices and research, the office will seek opportunities to drive operational and technological improvements, create change by introducing new ideas to City leaders and external partners, and organize and encourage new and innovative projects. Under the Office of Innovation, the City will implement data-driven solutions to foster a culture of innovation, efficiency, and process improvements.

The **Office of Public Affairs and Outreach** is committed to promotion of government transparency and community engagement by driving the delivery of accurate and timely information from top down, across the City organization, and out to all audiences. Over the next year, PAO is developing a strategic plan for enhancing programming on Dallas City News Network, the City's government access television channels, to include new, original, and diverse broadcast and online programming about City services, programs, events, and initiatives. In addition, PAO is focusing on the delivery of integrated strategic communications and multimedia services that strengthen, promote, and protect the City of Dallas' brand identity, relevance, accomplishments, and Service First excellence.

The **Office of Strategic Partnerships and Government Affairs** (OSPGA) supports the City's external and intergovernmental/legislative activities and secures grants and other resources. The External Relations team bolsters the City's strategic partnerships with external stakeholders and ensures collaborative approaches on shared goals and objectives. The Legislative team advances the City's interests with legislative bodies to achieve Dallas' legislative priorities and works to protect millions annually in city revenues. The Grants team identifies, writes, submits, and manages competitive grants, securing more than \$10 million in competitive and formula grants annually. OSPGA also manages the City's Youth Commission. Finally, OSPGA will support the Mayor's Complete Count Committee for the 2020 Census.

The **Office of Welcoming Communities and Immigrant Affairs** (WCIA) is promoting the civic, social, and economic engagement of immigrants residing in Dallas. This team engages with community stakeholders to foster and advance the integration of immigrants into the civic, social, and economic fabric of Dallas. During the next biennium, WCIA plans to implement the Welcoming Dallas Strategic Plan which includes recommendations across five areas critical to building a welcoming community: 1) Leadership and Communications, 2) Equitable Access, 3) Civic Engagement, 4) Safe, Healthy, and Connected Communities, and 5) Economic Development and Education. An important part of WCIA's work will be the promotion of U.S. citizenship throughout immigrant and refugee communities and the provision of civil legal

MANAGEMENT SERVICES

services to vulnerable immigrants by key nonprofit service organizations. In the coming biennium, WCIA is also seeking Certified Welcoming status for the City of Dallas.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$21,556,568	\$20,273,241	\$26,281,416	\$26,799,228
Supplies - Materials	\$540,815	\$708,863	\$743,295	\$763,180
Contractual - Other Services	\$15,925,954	\$16,023,085	\$19,653,892	\$20,080,794
Capital Outlay	\$0	\$21,360	\$0	\$0
Expense Total	\$38,023,337	\$37,026,548	\$46,678,603	\$47,643,202
Reimbursements	\$(8,982,945)	\$(9,087,240)	\$(15,157,984)	\$(15,177,837)
Department Total	\$29,040,392	\$27,939,309	\$31,520,619	\$32,465,365

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
311 Customer Service: Dallas Water Utilities	\$(3,765,665)	\$(3,765,665)
Emergency Management: Department of Homeland Security Grants	\$(245,000)	\$(245,000)
Emergency Management: Dallas Water Utilities	\$(40,000)	\$(40,000)
Environmental Quality and Sustainability: Texas Commission on Environmental Quality Grants	\$(1,287,973)	\$(1,287,973)
Environmental Quality and Sustainability: Carryout Bag Regulation Fund	\$(450,000)	\$(450,000)
Environmental Quality and Sustainability: Water Utilities Reimbursement	\$(3,941,165)	\$(3,961,018)
Environmental Quality and Sustainability: Sanitation Reimbursement	\$(1,042,971)	\$(1,042,971)
Environmental Quality and Sustainability: Storm Drainage Management Reimbursement	\$(4,176,811)	\$(4,176,811)
Homeless Solutions: Emergency Solutions Grants/Housing Opportunity for Persons with AIDS (HOPWA)/Continuum of Care Program	\$(130,000)	\$(130,000)
Strategic Partnerships and Government Affairs: Justice Assistance Grants	\$(78,399)	\$(78,399)
Total	\$(15,157,984)	\$(15,177,837)

MANAGEMENT SERVICES

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resource Category	FY 2018-19 Adopted	FY 2019-20 Planned
Carryout Bag Regulation Fund	\$500,000	\$500,000
Emergency Solutions Grants	\$1,203,874	\$1,203,874
Housing Opportunity for Person with AIDS (HOPWA)	\$6,645,116	\$6,645,116
Texas Commission on Environmental Quality (TCEQ) Grants	\$1,257,975	\$1,257,975
Women, Infant, and Children Grants	\$14,529,596	\$14,529,596
Total	\$24,136,561	\$24,136,561

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	289.50	246.83	344.50	344.50
Overtime FTEs	3.25	2.30	0.00	0.00
City Temporary FTEs	9.70	32.50	13.00	13.00
Total FTEs	302.45	249.13	357.50	357.50

MANAGEMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

311 Customer Service Center	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Transfer Administrative Specialist to Public Affairs and Outreach.	(1)	\$(68,100)	\$(68,100)
Total	(1)	\$(68,100)	\$(68,100)

Office of Business Diversity	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Funding for advocacy group membership dues and overtime to enhance M/WBE outreach efforts and allow staff participation in M/WBE advocacy group outreach initiatives.	0	\$0	\$27,716
Support of citywide marketing initiatives related to diversity and inclusion. These events include monthly Diversity University classes and City-hosted Diversity Outreach Mixers with M/WBE advocacy groups.	0	\$0	\$15,000
Total	0	\$0	\$42,716

Office of Community Care	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Add funding for departmental grant compliance and oversight coordination.	0	\$97,951	\$97,951
Increase funding for End Panhandling Now.	0	\$215,000	\$215,000
Add funding for City of Dallas re-entry program "Fresh Start."	2	\$235,000	\$282,000
Provide funding for security at the Martin Luther King, Jr. Community Center.	0	\$12,000	\$12,000
Total	0	\$559,951	\$606,957

Emergency Management Operations	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Add six additional outdoor warning sirens to increase residential coverage.	0	\$0	\$176,069
Increase funding for maintenance for six new outdoor warning sirens.	0	\$0	\$50,000
Total	0	\$0	\$226,069

MANAGEMENT SERVICES

Office of Environmental Quality and Sustainability	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Provide \$500,000 for an Environmental Action Plan utilizing Carryout Bag Regulation Funds.	0	\$0	\$0
Transfer Storm Water Regulation and Enforcement from Trinity Watershed Management (\$4,167,811). Fully reimbursed by Storm Drainage Management Fund.	42	\$0	\$0
Transfer water conservation operations from Dallas Water Utilities (\$3,941,165 in FY 2018-19 and \$3,961,018 in FY 2019-20). Fully reimbursed by Dallas Water Utilities Fund.	12	\$0	\$0
Transfer community outreach activities related to Zero Waste program from Sanitation Services (\$1,042,971). Fully reimbursed by Sanitation Fund.	6	\$0	\$0
Total	60	\$0	\$0

Office of Equity and Human Rights Compliance	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Funding to review all City department processes, functions, and the current state of ADA compliance.	0	\$200,000	\$(200,000)
Add two positions to educate and promote equity and human rights.	2	\$145,000	\$180,000
Transfer Office of Resilience to Equity and Human Rights.	2	\$365,345	\$365,345
Funding to conduct citywide ADA professional development.	0	\$0	\$36,065
Total	4	\$710,345	\$346,410

Office of Homeless Solutions	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduce The Bridge contract amount from \$4,800,000 to \$4,470,000.	0	\$(330,000)	\$(356,153)
Provide funding for master leasing program to secure units and provide housing assistance for households experiencing homelessness.	0	\$1,200,000	\$1,200,000
Provide funding for landlord incentive program to encourage private property owners to provide units for homeless households with challenging rental, credit, and criminal background history.	0	\$100,000	\$100,000
Add funding to provide housing rental subsidies and support services for seniors for up to 24 months.	0	\$250,000	\$250,000
Provide funds for approximately 50 "shovel ready" housing units dedicated to people experiencing homelessness.	0	\$500,000	\$500,000

MANAGEMENT SERVICES

Office of Homeless Solutions	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Provide funds for services that strengthen the effectiveness of the homeless response system.		\$250,000	\$250,000
Total	0	\$1,970,000	\$1,943,847

Public Affairs and Outreach	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reallocate funding to reclassify two positions to support television and broadcasting.	0	\$(101,160)	\$(101,160)
Add one Administrative Specialist position with funds transferred from 311. This is a net \$0 budget impact.	1	\$68,100	\$68,100
Reallocate \$56,461 to create a Video Specialist position.	1	\$56,461	\$56,461
Reallocate \$60,118 to create a Public Information Officer position.	1	\$60,118	\$60,118
Fund production and transmission costs for six City Council meetings at remote sites.	0	\$90,000	\$90,000
Add funding for professional services to support the development and implementation of new City employee engagement initiatives.	0	\$0	\$30,000
Total	3	\$173,519	\$203,519

Office of Strategic Partnerships and Government Affairs	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduce funding for travel.	0	\$(23,973)	\$(23,973)
Fund a coordinator-level position, supplies, and outreach materials to support the 2020 Census.	1	\$75,811	\$75,811
Total	1	\$51,838	\$51,838

Office of Welcoming Communities and Immigrant Affairs	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Expand citizenship promotion efforts by extending small grants to citizenship service organizations.	0	\$75,000	\$75,000
Funding to provide grants to nonprofit service organizations for civil legal services to immigrants.	0	\$100,000	\$100,000
Total	0	\$175,000	\$175,000

REVENUE CATEGORY BY SERVICE

MGT is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. MGT is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

MANAGEMENT SERVICES

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Community Care	Service to Others	\$1,685,910	\$1,781,010	\$1,685,910	\$1,685,910
	Intergovernmental	\$141,096	\$70,548	\$141,096	\$141,096
	Gifts and Contributions	\$0	\$1,399	\$0	\$0
	Total Revenue	\$1,827,006	\$1,852,957	\$1,827,006	\$1,827,006
Homeless Solutions	Intergovernmental	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
	Total Revenue	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Environmental Quality and Sustainability	Service to Others	\$329,560	\$326,035	\$342,160	\$342,160
	Total Revenue	\$329,560	\$326,035	\$342,160	\$342,160
Equity and Human Rights	Intergovernmental	\$0	\$119,563	\$0	\$0
	Total Revenue	\$0	\$119,563	\$0	\$0
Strategic Partnerships and Government Affairs	Operating Transfers In	\$1,640,679	\$1,640,679	\$0	\$0
	Licenses & Permits	\$0	\$0	\$0	\$99,738
	Fines & Forfeitures	\$0	\$0	\$0	\$500,743
	Total Revenue	\$1,640,679	\$1,640,679	\$0	\$600,481
Department Total		\$4,797,245	\$4,939,234	\$3,169,166	\$3,769,647

PERFORMANCE MEASURES

311 Customer Service Center	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of 311 calls answered within 90 seconds	70%	70%	70%	90%
Percentage of customers satisfied with call experience	95%	93%	93%	93%
Annual calls per 100 residents	85	85	N/A	N/A
Percentage of customer interactions handled accurately	100%	100%	90%	100%
Average speed of calls answered monthly (seconds)	N/A	N/A	90	90

Office of Business Diversity	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of dollars spent with local businesses	50%	40%	50%	50%
Percentage of dollars spent with minority- or woman-owned business enterprises (M/WBE)	23%	24%	25%	25%

MANAGEMENT SERVICES

Office of Community Care	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of HIV/AIDS households with housing stability	94%	94%	84%	95%
Number of seniors served	1,933	1,933	4,500	4,500
Cost per household assisted	\$720.00	\$720.00	\$720.00	\$735.00
Percentage of parents attending two or more workshops	N/A	N/A	80%	85%
Percentage of complaints resolved by ombudsman staff within 90 days	N/A	N/A	70%	75%
Percentage of seniors employed full- or part-time 30 days after job placement	N/A	N/A	25%	25%
Number of months children remain in child care program	N/A	N/A	N/A	15

Emergency Management Operations	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Hours of public education provided	506	506	556	611
Amount spent on emergency preparedness per resident	\$1.14	\$1.14	\$1.06	\$1.08
Number of training courses/exercises conducted	18	25	28	30
Percentage of sirens fully functional at any time	N/A	N/A	N/A	100%
Hours of public education provided	N/A	N/A	N/A	611

Office of Environmental Quality and Sustainability	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Cost savings of OEQ Spill Team	\$990,000	\$990,000	\$990,000	\$990,000
Municipal Setting Designations (MSDs) reviewed and completed within nine months to facilitate redevelopment	80	86	86	86
Number of outreach events	100	100	100	100
Percentage of City departments demonstrating continual improvement on environmental objectives by means of the OEQ accountability report	90%	90%	90%	90%
Number of reduced vehicle miles by the City	N/A	568,536	625,000	625,000

MANAGEMENT SERVICES

Office of Environmental Quality and Sustainability	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of gallons (in millions) saved through plumbing fixture replacement programs annually	N/A	450	450	450

Office of Equity and Human Rights	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of resident assistance inquiries processed and/or referred annually	4,100	3,600	3,872	3,872
Percentage of non-litigated cases closed within 120 days	75%	67%	67%	67%
Number of Fair Housing education and outreach programs	80	70	70	70

Office of Homeless Solutions	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of days to resolve a homeless encampment site from date of service request to resolution	45	18	21	21
Number of unduplicated homeless persons placed in housing	235	240	375	375
Number of duplicate encampment resolutions at a site	N/A	N/A	3	3
Number of unsheltered persons	N/A	N/A	823	823
Number of shelter beds	N/A	N/A	2,300	2,300
Number of unduplicated persons experiencing homelessness	N/A	N/A	2,976	2,976
Number of supportive housing units	N/A	N/A	4,000	4,000
Percentage of unduplicated persons placed in permanent housing who remain housed after six months	N/A	N/A	85%	85%

Office of Innovation	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Lean Six Sigma hard dollar savings	N/A	N/A	\$500,000	\$500,000
Percentage of ISO NCRs completed	N/A	N/A	50%	50%

MANAGEMENT SERVICES

Office of Innovation	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of EAC OIFs completed	N/A	N/A	50%	50%
Hard dollar savings as percentage of operational costs (Lean Six Sigma)	N/A	N/A	90%	90%

Public Affairs and Outreach	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage increase in social media impressions	35%	35%	35%	40%
Number of video productions and program content produced for DCNN	N/A	N/A	15	25
Percentage increase in City employee engagement and awareness of City key issues	N/A	N/A	80%	50%

Strategic Partnerships and Government Affairs	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of legislative priorities achieved (federal and state)	67%	67%	50%	67%
Number of legislative analyses prepared per legislative FTE	35	35	50	35
Competitive grant dollars received per General Fund dollar spent on fund development salaries	\$45.00	\$45.00	\$50.00	\$50.00
Number of strategic planning and engagement meetings	50	50	50	50

Office of Welcoming Communities and Immigrant Affairs	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of residents engaged and receiving benefit	1%	1%	2%	2%
Value of WCIA volunteers	\$32,000	\$32,000	\$32,000	\$32,000
Number of Dallas residents connected with WCIA vis-à-vis social media and community engagement activities	2,400	2,400	27,000	29,000
Number of WCIA community engagements undertaken	92	92	185	225
Attendance at citizenship workshop events	N/A	N/A	N/A	500

MANAGEMENT SERVICES

Office of Welcoming Communities and Immigrant Affairs	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of grant services via Dallas service organizations to provide civil legal services to immigrant families.	N/A	N/A	N/A	200
Percentage of criteria met to achieve Welcoming America's Welcoming City status (7 total)	N/A	N/A	N/A	100%

SERVICE DESCRIPTION AND BUDGET

311 Customer Service Center: Delivers friendly and knowledgeable support with access to City services via phone, internet, mobile app, 311 in the Community, and City Hall on the Go!

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$3,569,390	\$3,350,284	\$4,495,891	\$4,697,499

Office of Business Diversity: Ensures City meets requirements for the inclusion of Minority/Women Business Enterprises (M/WBEs) in the procurement process to the greatest extent feasible by providing a centralized service to educate and recruit local M/WBE vendors.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$793,297	\$752,200	\$894,165	\$958,363

Center for Performance Excellence: This service has been reorganized into the Office of Innovation in FY 2018-19.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,265,811	\$1,265,811	\$0	\$0

City Agenda Process: Ensures all departments present voting and briefing items to the City Council, residents, and concerned parties in an accurate, uniform, and consistent manner.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$247,782	\$247,782	\$219,414	\$225,615

Office of Community Care: Provides targeted programming and social services to seniors, to mothers and children through Women, Infants, and Children (WIC) nutrition clinics, and at community centers around the city.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$5,001,285	\$4,914,362	\$5,375,877	\$5,514,049

MANAGEMENT SERVICES

Emergency Management Operations: Coordinates all departments for large-scale incidents and the Emergency Operations Center. OEM manages preparedness, recovery, mitigation, and prevention programs to reduce risk to residents, property, and the environment.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$715,020	\$715,020	\$877,113	\$1,256,507

EMS Compliance Program: This service has been merged with the City Controller's Office beginning in FY 2018-19.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$340,988	\$329,580	\$0	\$0

Office of Environmental Quality and Sustainability: Provides oversight services in six areas: Environmental Management System, internal audits, sustainability, outreach, and training, environmental due diligence and Municipal Setting Designations, and spill response.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,197,487	\$884,449	\$2,734,360	\$2,839,033

Office of Equity and Human Rights Compliance: Conducts housing discrimination investigations and mediation. Additionally, investigates discrimination in employment, housing, and public accommodation based on sexual orientation. Provides education to the community on fair housing and human rights laws.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$397,837	\$397,837	\$1,233,436	\$1,169,582

Ethics and Diversity: This service has been reorganized into the Department of Human Resources in FY 2018-19.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$119,855	\$119,855	\$0	\$0

Office of Homeless Solutions: Impacts quality of life in the City of Dallas through innovative, collaborative, and comprehensive solutions for homelessness.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$10,081,328	\$10,074,910	\$11,546,393	\$11,587,534

MANAGEMENT SERVICES

Office of Innovation: Researches best practices and seek opportunities to improve processes, creates change by introducing new ideas, and works with internal and external partners to organize and encourage innovative projects. This is a new service beginning in FY 2018-19.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$0	\$0	\$603,668	\$613,291

Public Affairs and Outreach: Enhances transparency and educates internal and external audiences about City news, events, and services through multimedia platforms including websites, social and traditional media, and civic engagement, and provides programming and online streaming for government access cable channels.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,400,645	\$1,126,225	\$2,098,745	\$2,171,599

Office of Resilience: This service has been merged with the newly created Office of Equity and Human Rights beginning in FY 2018-19.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$353,875	\$346,386	\$0	\$0

Strategic Partnerships and Government Affairs: Supports the City's legislative activities, secures grants and other resources, bolsters the City's strategic partnerships, supports the City's Youth Commission, and manages the City's 2020 Census complete count efforts.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$3,126,947	\$2,985,762	\$1,053,433	\$1,078,466

Office of Welcoming Communities and Immigrant Affairs: Promotes the economic, civic, and social engagement of immigrants and refugees in Dallas through the development and implementation of a Welcoming Dallas plan to advance immigrant integration and inclusion.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$428,845	\$428,845	\$623,124	\$635,827



MAYOR & CITY COUNCIL

MISSION

The mission of the Mayor and City Council Office (MCC) is to provide outstanding service designed to enrich the lives of all residents in Dallas through proactive and transparent communication and by ensuring quality of life for all residents and businesses choosing to call Dallas home.

DEPARTMENT GOALS

- Respond to all resident complaints/concerns and provide a timely resolution within 24 hours
- Streamline internal communication and processes for responding to constituent concerns
- Increase public education and awareness regarding City services and Council initiatives
- Continue professional development for MCC staff

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 adopted budget and FY 2019-20 planned budget include the Mayor and 14 City Council members. All powers conferred on the City of Dallas shall be exercised by the Mayor and City Council members, nominated and elected by the residents of the City of Dallas.

The MCC FY 2018-19 budget and FY 2019-20 planned budget will meet the needs of the City with a variety of essential services, including responding to resident phone calls, entering requests for City services, and organizing neighborhood meetings. The FY 2018-19 budget and FY 2019-20 planned budget also include funding to continue a phase-in of district offices, allowing residents greater access to their elected representatives. Additionally, the budget includes funds for the 2019 Mayoral and City Council retreat and inauguration.

MAYOR & CITY COUNCIL

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$3,914,838	\$3,954,170	\$4,265,683	\$4,411,997
Supplies - Materials	\$106,305	\$106,305	\$172,124	\$102,374
Contractual - Other Services	\$805,732	\$790,964	\$551,723	\$514,241
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$4,826,875	\$4,851,439	\$4,989,530	\$5,028,612
Reimbursements	\$700	\$(23,864)	\$0	\$0
Department Total	\$4,827,575	\$4,827,575	\$4,989,530	\$5,028,612

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	52.50	52.50	53.00	53.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	52.50	52.50	53.00	53.00

MAYOR & CITY COUNCIL

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduce funding for district offices from \$250,000 in FY 2018-19 to \$120,000 FY 2018-19.	0	\$(130,000)	\$(130,000)
Provides funding for the 2019 Mayoral and City Council retreat.	0	\$25,000	\$25,000
Provides funding for the 2019 inauguration for the Mayor and new Council members.	0	\$25,000	\$25,000
Total	0	\$(80,000)	\$(80,000)

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of constituent phone calls	37,350	20,000	22,000	22,000
Number of community meetings	1,110	1,500	1,500	1,500
Number of service requests created by MCC	N/A	2,500	2,500	2,500
Number of service requests closed within 10 days	850	850	850	850
Hours of professional development (quarterly)	15	15	20	20

MAYOR & CITY COUNCIL

SERVICE DESCRIPTION AND BUDGET

Administrative Support for the Mayor and City Council: Provides professional and administrative support to the Mayor and 14 City Council members. Support staff serves as constituent liaisons to the Mayor and City Council by responding to resident calls, resolving City-related issues, directing residents' requests to appropriate departments, scheduling meetings with community leadership and constituents, organizing community outreach events and annual budget town hall meetings, and disseminating pertinent information to the residents of Dallas.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$4,827,575	\$4,827,575	\$4,989,530	\$5,028,612

NON-DEPARTMENTAL

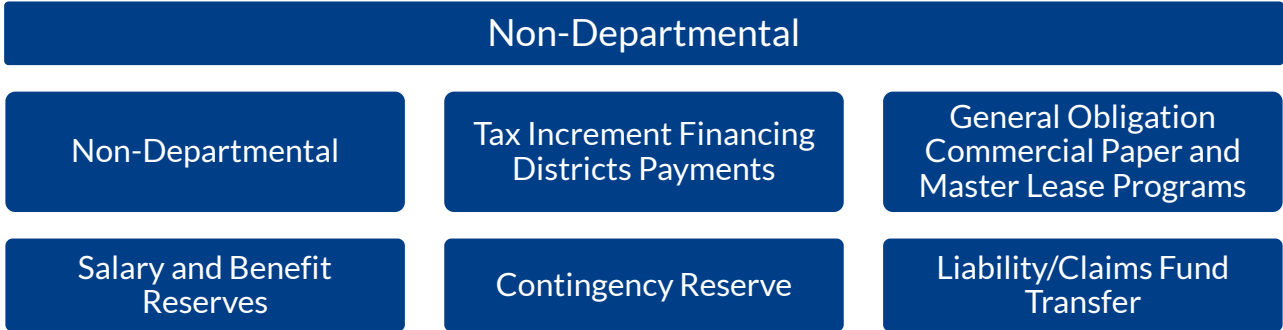
MISSION

To provide excellent governmental services to meet the needs of the City by supporting various Citywide programs.

DEPARTMENT GOALS

Manage Citywide funds in a transparent and efficient manner.

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

Non-Departmental (Non-D) funds are managed by the Office of Budget and used to support a variety of Citywide programs and initiatives, such as master lease and commercial paper financing, unemployment insurance, payments to Tax Increment Financing (TIF) districts, reserve transfers, and professional legislative services. Currently, no positions are budgeted within Non-D. The FY 2018-19 budget includes funding for programs that affect City operations but do not reside within any one department.

Revenue associated with inter-fund charges such as indirect cost rates and intergovernmental revenue received through our Dallas-Fort Worth (DFW) revenue sharing agreement that do not align with a specific department are budgeted for and managed in Non-D.

NON-DEPARTMENTAL

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$550,000	\$550,000	\$550,000	\$550,000
Supplies - Materials	\$50,000	\$1,165	\$50,000	\$50,000
Contractual - Other Services	\$86,687,696	\$86,094,908	\$99,397,823	\$107,881,302
Capital Outlay	\$975,000	\$975,000	\$0	\$0
Expense Total	\$88,262,696	\$87,621,073	\$99,997,823	\$108,481,302
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$88,262,696	\$87,621,073	\$99,997,823	\$108,481,302

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Add funding for Chapter 380 sales tax agreement rebates.	0	\$335,000	\$335,000
Master lease program – increase to pay debt for equipment purchases.	0	\$2,469,342	\$5,566,072
TIF district payments.	0	\$9,983,063	\$17,952,877
Reallocate funding for streetcar maintenance to Department of Transportation.	0	\$(975,000)	\$(975,000)
Comprehensive Housing Policy implementation.	0	\$1,000,000	\$1,000,000
Total	0	\$12,812,405	\$23,878,949

NON-DEPARTMENTAL

REVENUE CATEGORY BY SERVICE

Non-D is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Non-D is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Non-Departmental	Operating Transfers In	\$22,777,865	\$22,777,865	\$24,823,767	\$26,323,767
	Licenses & Permits	\$0	\$0	\$26,000	\$26,000
	Service to Others	\$18,589,869	\$18,593,916	\$21,110,619	\$21,110,619
	Intergovernmental	\$6,957,265	\$7,024,029	\$7,857,265	\$7,857,265
	Proceeds - Sale of Fixed Assets	\$4,586,583	\$4,586,583	\$4,586,583	\$4,586,583
	Other	\$0	\$26,263	\$0	\$0
	Other Tax	\$27,102,857	\$27,319,767	\$27,091,055	\$27,446,355
	Total Revenue	\$80,014,439	\$80,328,424	\$85,495,289	\$87,350,589
Department Total		\$80,014,439	\$80,328,424	\$85,495,289	\$87,350,589

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of General Fund annual operating expenses in reserve	12.9%	14.1%	12.9%	12.9%

SERVICE DESCRIPTION AND BUDGET

Non-Departmental: Provides funding for contracts, intergovernmental agreements, and partnerships that either span departments or are not department-specific. Some of the most significant items funded in this service include the General Fund's portion of unemployment payments, professional services for legislative services, bank contracts, appraisal district contracts, Dallas County tax collection contract, contract wrecker services, Citywide memberships, and Public Improvement District assessment payments.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$18,264,308	\$19,697,201	\$21,215,862	\$19,452,180

NON-DEPARTMENTAL

General Obligation Commercial Paper and Master Lease Programs: The General Obligation Commercial Paper Program funds interim financing for capital improvement projects. Expenses include credit facility fees and agent fees. Commercial Paper interest costs are paid by the Debt Service Fund. Commercial Paper is retired through the issuance of bonds previously approved by voters. The master lease program funds the purchase of equipment and technology improvements (\$25-\$30 million each year), and expenses include payments for principal and interest.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$16,923,245	\$14,848,729	\$19,686,578	\$22,783,308

Tax Increment Financing District Payments: Provides funding for the City's General Fund required payment to TIF districts based on TIF agreements. Additional payments to each TIF are included in the City's Debt Services budget.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$41,841,792	\$41,841,792	\$51,824,855	\$59,794,669

Salary and Benefit Reserve: Includes funding for payment of civilian employees' termination payments, including sick leave and vacation. Funds are also included for reserves for living wage adjustments.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,903,810	\$1,903,810	\$2,200,000	\$2,200,000

Liability/Claims Fund Transfer: Used by the City to pay claims, settlements, and judgments for damages to real or personal property and for personal injury suffered by any member of the public resulting from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$4,642,666	\$4,642,666	\$2,751,145	\$2,751,145

Contingency Reserve: Provides funds for unanticipated expenditures of a non-recurring nature, including expenses associated with new service needs identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. The City maintains a range 0.5-1.0 percent of operating funds in this reserve fund always, which allows the City to remain in alignment with the Financial Management Performance Criteria.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$4,686,875	\$4,686,875	\$2,319,383	\$1,500,000

OFFICE OF BUDGET

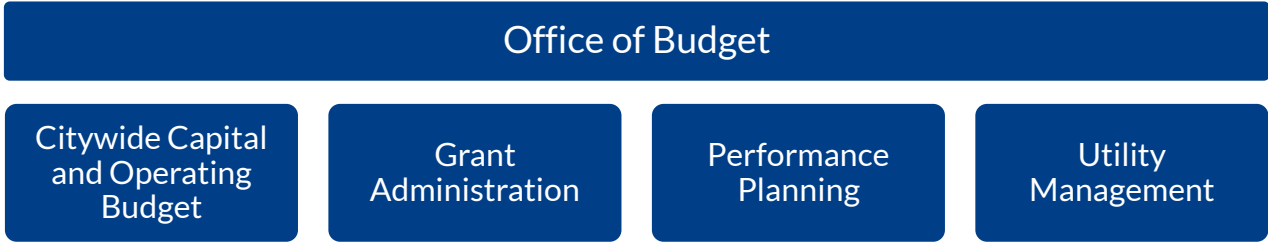
MISSION

The mission of the Office of Budget is to protect the City’s financial resources through fiscally responsible forecasting, allocation of resources, monitoring revenues and expenditures, and compliance with applicable rules and laws to ensure the goals and objectives of the City are met.

DEPARTMENT GOALS

- Maintain a balanced General Fund budget
- Maintain contingency reserve in compliance with Financial Management Performance Criteria
- Integrate performance measures into budget development and monitoring
- Incorporate new contract management processes into grant administration and oversight

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The Office of Budget coordinates, develops, and prepares the City Manager's recommended operating and capital budgets, monitors grants for compliance with regulations and reimbursement eligibility for each specific federal agency, develops the annual Consolidated Plan budget and government-wide reporting required by the Federal Financial Accountability and Transparency Act, and provides oversight of franchised utilities and certificated telecommunication providers that use the public right-of-way, including electric, natural gas, and cable television. Performance Management is responsible for coordinating and monitoring performance measures and benchmarking for all City departments to strategically allocate resources during the budget development process.

OFFICE OF BUDGET

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$2,866,617	\$2,715,150	\$3,268,511	\$3,347,888
Supplies - Materials	\$9,461	\$28,269	\$8,691	\$8,691
Contractual - Other Services	\$854,372	\$931,679	\$855,705	\$858,419
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,730,450	\$3,675,098	\$4,132,907	\$4,214,998
Reimbursements	\$(324,112)	\$(337,850)	\$(336,857)	\$(338,674)
Department Total	\$3,406,338	\$3,337,248	\$3,796,050	\$3,876,324

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Department Support	\$(336,857)	\$(338,674)
Total	\$(336,857)	\$(338,674)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2018-19 Adopted	FY 2019-20 Planned
Community Development Block Grants (CDBG)	\$801,626	\$801,626
Total	\$801,626	\$801,626

OFFICE OF BUDGET

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	30.70	29.24	34.70	34.70
Overtime FTEs	0.00	0.06	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	30.70	29.24	34.70	34.70

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Full-year funding for four Sr. Budget Analysts for citywide Capital and Operating Budget development in FY 2017-18.	0	\$71,008	\$71,008
Pilot Project: Add three positions to manage fiscal operations, monitor grants, and process human resource functions for a select group of departments.	3	\$278,605	\$278,605
Total	3	\$349,613	\$349,613

OFFICE OF BUDGET

REVENUE CATEGORY BY SERVICE

The Office of Budget is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. The Office of Budget is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Citywide Capital and Operating Budget Dev and Monitoring	Ad Valorem Tax	\$652,067,958	\$653,733,742	\$727,885,096	\$773,212,022
	Sales Tax	\$303,349,086	\$304,904,662	\$311,645,016	\$325,953,238
	Licenses & Permits	\$706,380	\$773,416	\$760,260	\$760,260
	Service to Others	\$4,998,391	\$5,709,279	\$5,100,500	\$5,100,500
	Interest	\$2,016,571	\$2,872,176	\$2,015,134	\$2,018,484
	Other	\$0	\$1,120,847	\$0	\$0
	Other Tax	\$170,450	\$170,450	\$170,450	\$170,450
	Service Total	\$963,308,836	\$969,284,572	\$11,047,880,789	\$1,107,214,954
Utility Management	Other	\$211,908	\$211,908	\$211,908	\$211,908
	Other Tax	\$108,028,802	\$112,588,859	\$106,075,958	\$105,064,507
	Service Total	\$108,240,710	\$112,800,787	\$106,287,866	\$105,276,415
Department Total		\$1,071,549,546	\$1,082,085,358	\$1,154,168,655	\$1,212,491,369

OFFICE OF BUDGET

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of residents reporting grant-related presentations were helpful and informative	95%	96%	96%	97%
Number of compliance reviews completed	43	130	130	130
Percentage of department measures that are efficiency or outcome measures	50%	50%	52%	55%
Percentage of internal customers satisfied with the services provided by the Office of Budget	87%	88%	89%	90%

SERVICE DESCRIPTION AND BUDGET

Citywide Capital and Operating Budget: Provides centralized preparation, oversight, and management of the City's operating and capital improvement program budgets and funds totaling more than \$3.6 billion. Manages production of the annual budget and monthly Financial Forecast Reports (FFR) and provides financial analysis to the City Manager, City Council, and all City departments.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,469,521	\$1,449,951	\$1,754,093	\$1,790,217

Grant Administration: Provides planning and program oversight, budget development, and financial management of grant funds of more than \$180 million for the City's Consolidated Plan and other governmental grants Citywide, in accordance with applicable federal/state regulations. Also provides onsite monitoring of internal programs, maintains timely reporting to grant agencies, conducts community engagement, and serves as the City's liaison to various federal and state agencies from which the City receives funds.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,218,315	\$1,155,262	\$1,247,300	\$1,277,804

OFFICE OF BUDGET

Performance Planning: Allows the City to track and report on the day-to-day activities that impact the City’s key strategic priorities. Staff works with representatives from all City departments to monitor General Fund usage in relation to the City’s stated goals. Measuring and publicly reporting performance upholds the City’s core value of accountability, heightened through the quarterly release of the Dallas 365 report and through integration of performance data in quarterly FFRs.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$370,712	\$363,132	\$454,673	\$464,303

Utility Management: Oversees and manages franchised utilities and certified telecommunication providers use of the public rights-of-way, including electric, natural gas, and cable television.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$347,790	\$368,903	\$339,984	\$344,000

OFFICE OF CULTURAL AFFAIRS

MISSION

The Office of Cultural Affairs’ (OCA) mission is to establish a cultural system that ensures all Dallas residents and visitors have an opportunity to experience the finest in arts and culture. (Note: from 2002 Cultural Policy – will be updated as part of 2018 Cultural Plan)

DEPARTMENT GOALS

Adopt the 2018 Cultural Plan and updated Cultural Policy and begin implementing actions to align with new priorities, including:

- Investing in and delivering more artistic experiences to new audiences in underserved communities across Dallas
- Supporting the full range of the artistic ecosystem, from individual artists to small, mid-size, and large organizations
- Using improved management processes and audit recommendations
- Exploring further partnerships with Library and Park and Recreation for activation of underused City facilities for arts and cultural services

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for OCA project the collection of at least \$2,5000,000 in revenues, provide more than \$6,000,000 in artistic support funding to local arts organizations and individual artists, host more than 2,000,000 visitors at 19 City-owned cultural venues, and provide operation and maintenance support to those facilities. To aid in implementation of the new Cultural Plan, more than \$350,000 was added to the FY 2019-20 planned budget to increase cultural services throughout the City with a new neighborhood “pop-up” cultural center model, bringing more arts and cultural experiences to residents in their neighborhoods.

OFFICE OF CULTURAL AFFAIRS

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$4,417,112	\$4,317,289	\$4,589,856	\$4,801,058
Supplies - Materials	\$3,410,589	\$3,575,880	\$2,677,247	\$2,677,247
Contractual - Other Services	\$15,351,446	\$15,381,556	\$14,985,458	\$15,431,477
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$23,179,147	\$23,274,725	\$22,252,561	\$22,909,782
Reimbursements	\$(2,279,380)	\$(2,374,958)	\$(2,279,373)	\$(2,379,373)
Department Total	\$20,899,767	\$20,899,767	\$19,973,188	\$20,530,409

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Capital Bond Program Reimbursement (Public Art)	\$(167,223)	\$(267,223)
Department Support	\$(413,204)	\$(413,204)
Hotel Occupancy Tax Reimbursement	\$(1,698,946)	\$(1,698,946)
Total	\$(2,279,373)	\$(2,379,373)

OFFICE OF CULTURAL AFFAIRS

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	69.80	52.53	56.00	57.00
Overtime FTEs	1.00	1.16	1.00	1.00
City Temporary FTEs	0.00	8.30	9.93	9.93
Total FTEs	70.80	61.98	66.93	67.93

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Provides funding for the custodial contract increase for the Meyerson Symphony Center.	0	\$263,172	\$263,172
Expands cultural services across Dallas to serve more residents with neighborhood “pop-up” cultural centers. This model creates more than 150 new arts and cultural experiences (e.g., festivals, performances, workshops, camps) across the City in neighborhoods each year. Funds one Manager II position.	1	\$0	\$376,368
Total	1	\$263,172	\$639,540

OFFICE OF CULTURAL AFFAIRS

REVENUE CATEGORY BY SERVICE

OCA is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. OCA is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
City-Owned Cultural Venues	Operating Transfers In	\$328,704	\$328,704	\$0	\$0
	Service to Others	\$2,273,472	\$1,974,200	\$2,273,472	\$2,273,472
	Other	\$256,856	\$278,500	\$256,856	\$256,856
	Total Revenue	\$2,859,032	\$2,581,404	\$2,530,328	\$2,530,328
Cultural Services Contracts	Gifts and Contributions	\$303,000	\$301,888	\$0	\$0
	Total Revenue	\$303,000	\$301,888	\$0	\$0
Department Total		\$3,162,032	\$2,883,292	\$2,530,328	\$2,530,328

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Attendance at OCA-supported cultural events	4,583,487	4,865,565	4,900,000	5,000,000
Dollars leveraged by partner organizations	\$148,000,000	\$180,246,483	\$181,000,000	\$183,000,000
Percentage of cultural services contracts awarded to artists or small arts organizations (budgets less than \$100,000)	N/A	N/A	50%	50%
Number of attendees at City-owned cultural facilities	2,298,098	2,305,871	2,300,000	2,350,000
Percentage of public art projects awarded to new/emerging artists	45%	50%	50%	50%

OFFICE OF CULTURAL AFFAIRS

SERVICE DESCRIPTION AND BUDGET

City-Owned Cultural Venues: Manages and supports the operations of 19 cultural venues across Dallas. Supports programming at seven OCA-managed cultural centers and contractual support for the seven nonprofit partners that manage 11 City-owned venues.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$14,805,552	\$15,038,964	\$14,101,429	\$14,263,537

Cultural Services Contracts: Manages cultural services contracts with more than 130 nonprofit organizations and individual artists who provide more than 50,000 cultural services across the City.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$5,811,591	\$5,499,253	\$5,542,716	\$5,930,556

Public Art for Dallas: Leads the City's Public Art Program through the commission, acquisition, and maintenance of public artworks for City facilities, such as libraries, fire stations, Love Field, parks, recreation centers, and other public spaces. There are nearly 300 public artworks across Dallas.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$282,624	\$361,550	\$329,043	\$336,316



OFFICE OF ECONOMIC DEVELOPMENT

MISSION

The Office of Economic Development’s mission is to promote Dallas as a diverse, globally competitive business destination that fosters economic opportunities for all Dallas residents.

DEPARTMENT GOALS

- Market Dallas as a global and connected business center, while working with new and existing industries to initiate the creation of new jobs and investment
- Initiate and execute the 2018 Comprehensive Economic Development Plan
- Support commitments for creation or retention of 5,000 jobs
- Maximize lead-generation activities that promote economic growth in new projects and prospect visits
- Foster \$500,000,000 in capital investment
- Conduct 240 business outreach visits
- Attract 48 creative industries activities
- Encourage the expansion of a high-quality workforce via internal and external stakeholders
- Use economic development tools to achieve a more effective and integrated neighborhood redevelopment strategy
- Support small business and entrepreneurship via targeted activity

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The Office of Economic Development’s FY 2018-19 budget and FY 2019-20 planned budget will encourage growth in the economy by fostering capital investment and expanding the size and quality of the workforce. It will also increase economic opportunities for residents, broaden and diversify the tax base, and support community sustainability through job preparedness, small business initiatives, and neighborhood service delivery.

The department aims to foster \$500,000,000 in capital investment, secure commitments for the retention or creation of 5,000 jobs, use economic development incentives to achieve more effective and integrated neighborhood service delivery, support small business development, recruit foreign investment, and have a meaningful economic impact on the City.

OFFICE OF ECONOMIC DEVELOPMENT

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$4,270,306	\$3,760,681	\$4,337,003	\$4,426,255
Supplies - Materials	\$64,613	\$51,177	\$64,985	\$64,984
Contractual - Other Services	\$3,250,991	\$3,269,257	\$3,556,694	\$3,598,632
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$7,585,910	\$7,081,114	\$7,958,682	\$8,089,871
Reimbursements	\$(2,745,316)	\$(2,240,520)	\$(2,985,773)	\$(3,009,601)
Department Total	\$4,840,594	\$4,840,594	\$4,972,909	\$5,080,270

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Economic Development Programs Reimbursement	\$(2,985,773)	\$(3,009,601)
Total	\$(2,985,773)	\$(3,009,601)

OFFICE OF ECONOMIC DEVELOPMENT

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2018-19 Adopted	FY 2019-20 Planned
Gifts and Donations	\$1,298,031	\$1,298,031
Clean Energy Program	\$4,511	\$4,511
New Market Tax Credit	\$114,225	\$114,225
Total	\$1,416,767	\$1,416,767

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	42.70	36.70	41.35	41.35
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	42.70	36.70	41.35	41.35

OFFICE OF ECONOMIC DEVELOPMENT

REVENUE CATEGORY BY SERVICE

Office of Economic Development is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Office of Economic Development is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Area Redevelopment	Service to Others	\$0	\$30,000	\$0	\$0
	Total Revenue	\$0	\$30,000	\$0	\$0
Creative Industries	Other	\$100,000	\$125,000	\$100,000	\$100,000
	Total Revenue	\$100,000	\$125,000	\$100,000	\$100,000
Department Total		\$100,000	\$155,000	\$100,000	\$100,000

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of jobs created or retained through written commitment	N/A	N/A	5,000	5,000
Dollars in capital investment fostered	N/A	N/A	\$500,000,000	\$500,000,000
Number of business outreach visits	N/A	N/A	240	240
Number of creative industries activities	N/A	N/A	48	48

SERVICE DESCRIPTION AND BUDGET

Area Redevelopment: Oversees project development incentives in the City’s seven service areas, coordinates and implements development/redevelopment efforts in collaboration with cross-departmental teams, and supports major initiatives (i.e. housing policy).

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$229,478	\$233,959	\$1,069,005	\$1,104,406

Business Development: Focuses on outreach activities to promote Dallas as a location for new or expanding businesses, as well as the retention of those already located in the City, and strengthens its relationship with site selectors, developers, and business development partners.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$859,158	\$827,270	\$1,261,069	\$1,278,769

OFFICE OF ECONOMIC DEVELOPMENT

Creative Industries: Promotes Dallas worldwide as a location for for-profit creative industries including film, television, music, literature, software development, e-gaming, media production, and others. Encourages the attraction, creation, growth, and retention of businesses and jobs.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$338,601	\$332,124	\$403,301	\$417,425

Targeted Development: Includes functions related to small business, workforce development, and social impact initiatives, as well as oversight of the Housing Trust Fund proposed in the Comprehensive Housing Policy. Functions also include Opportunity Zones, GIS, and analytics support for all divisions.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$3,413,357	\$3,447,241	\$2,239,534	\$2,279,670



PARK & RECREATION

MISSION

The Park and Recreation Department’s mission is to champion lifelong recreation and serve as responsible stewards of the City’s parks, trails, and open spaces.

DEPARTMENT GOALS

- Ensure adequate park land to accommodate future growth
- Continue to implement the trail circuit to create a more connected and active community
- Use a community service area approach to better leverage recreation center resources and enhance the delivery of recreation programming
- Create a more financially sustainable park system; build and strengthen partnerships to create a more sustainable park system; promote the synergy between parks and economic development to enhance the recreational experience
- Improve marketing and communication to enhance park operations and user satisfaction
- Collaborate on the realization of the vision for the Trinity River Corridor as Dallas’ premier open space
- Promote interpretation and education of the historic, cultural, and natural resources in parks
- Emphasize design excellence and sustainability in parks and facilities; elevate the environmental profile for the park system
- Ensure staff capabilities match the department’s needs
- Continue to enhance safety and security in all parks and facilities

FUNCTIONAL ORGANIZATION CHART



PARK & RECREATION

DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget support the Department’s implementation of the Park and Recreation Board’s goals through the management, capital improvement, and maintenance of 388 parks, 43 recreation centers, 23 aquatic facilities, six golf courses, Fair Park, and signature venues. FY 2018-19 highlights include \$769,529 in additional operating and maintenance funding for three new aquatic facilities, \$500,000 funding decrease for reduced mowing cycles, and \$14,600,000 in revenue. FY 2019-20 highlights include \$1,920,721 in additional operating and maintenance funding for new park/trail/facility projects, \$9,794,624 funding decrease due to the management of Fair Park by a nonprofit group, \$1,985,272 funding decrease due to the bond program implementation, and, \$11,900,000 in revenue.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$49,077,469	\$48,025,334	\$49,498,028	\$47,178,877
Supplies - Materials	\$14,989,952	\$14,267,604	\$15,305,938	\$12,959,304
Contractual - Other Services	\$40,988,222	\$41,525,994	\$37,293,513	\$35,909,285
Capital Outlay	\$780,696	\$1,183,325	\$785,696	\$526,454
Expense Total	\$105,836,339	\$105,002,256	\$102,883,175	\$96,573,920
Reimbursements	\$(7,566,688)	\$(7,727,764)	\$(4,340,804)	\$(4,340,804)
Department Total	\$98,269,651	\$97,274,492	\$98,542,371	\$92,233,116

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Dallas Police Department Reimbursement	\$(64,004)	\$(64,004)
Equipment and Building Services Reimbursement	\$(13,000)	\$(13,000)
Housing Reimbursement	\$(14,069)	\$(14,069)
Junior Golf Program Reimbursement	\$(357,319)	\$(357,319)
Library Reimbursement	\$(8,173)	\$(8,173)
Park and Recreation Program Fund Reimbursement	\$(893,327)	\$(893,327)
Samuel Park Fund Trust Reimbursement	\$(115,000)	\$(115,000)
Southern Skates Roller Rink Reimbursement	\$(75,000)	\$(75,000)
Storm Drainage Management Reimbursement	\$(2,400,912)	\$(2,400,912)

PARK & RECREATION

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Water Utilities Reimbursement	\$(400,000)	\$(400,000)
Total	\$(4,340,804)	\$(4,340,804)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2018-19 Adopted	FY 2019-20 Planned
Various Grants	\$5,320,121	\$5,320,121
Community Development Block Grants (CDBG)	\$600,000	\$600,000
Fair Park	\$155,358	\$155,358
Gifts and Donations	\$2,963,299	\$2,963,299
Total	\$9,038,778	\$9,038,778

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs that may be funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	761.90	720.00	732.65	715.65
Overtime FTEs	10.50	12.00	10.50	8.50
City Temporary FTEs	96.90	96.90	104.44	104.43
Total FTEs	869.30	828.90	847.59	828.58

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists increases and/or decreases in funding levels for major budget items for each year of the biennial.

PARK & RECREATION

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Transfer 14 positions (\$1,985,272) from Park and Recreation's General Fund budget to the Bond Program Fund and eliminate reimbursement from the Bond Fund to the department's General Fund.	(14)	\$0	\$0
Reduction in mowing cycles from every 10 days to every 12.5 days because of improved turf management program.	0	\$(500,000)	\$(500,000)
Fund the City's contractually obligated annual consumer price index (CPI) adjustment to the Dallas Zoo Management (DZM) contract.	0	\$421,237	\$846,237
Advance the construction of six spraygrounds to FY 2018-19 (\$388,170). Fund the operation and maintenance of six aquatic centers and multiple trail/park/facility projects (\$381,359). FY 2019-20 funds the operations and maintenance for new and/or renovated facilities that will be in service in FY 2019-20.	53	\$769,529	\$1,920,721
Funds improvements and maintenance as outlined in new contracts with Dallas ISD and Richardson ISD. Residents will have access to five new playgrounds on DISD campuses and a new loop trail on an RISD campus.	0	\$102,500	\$187,500
Outsource daily operations and maintenance of Fair Park. In FY 2019-20, expenses will be reduced to \$5,000,000. Budgeted expenses will be reduced by \$9,794,624 and budgeted revenue will be reduced by \$3,243,512. Eliminates 88 positions.	(88)	\$0	\$(9,794,624)
Partner with WellMed Charitable Foundation to create senior centers and clinics. Funding will be added in FY 2019-20 to continue expanding senior programming hours.	4	\$0	\$300,000
Fund the addition of one full-time employee to manage hundreds of transactions per year, resulting from the new park land dedication ordinance.	1	\$0	\$80,000
Total	(44)	\$(14,001,358)	\$(9,960,166)

PARK & RECREATION

REVENUE CATEGORY BY SERVICE

Park and Recreation is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Park and Recreation is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Operation - Maintenance of Fair Park	Service to Others	\$3,304,657	\$2,814,824	\$3,243,512	\$0
	Other	\$0	\$16,187	\$0	\$0
	Total Revenue	\$3,304,657	\$2,831,011	\$3,243,512	\$0
Aquatic Services	Service to Others	\$1,860,000	\$1,046,843	\$2,268,000	\$2,518,000
	Other	\$0	\$9,148	\$0	\$0
	Total Revenue	\$1,860,000	\$1,055,991	\$2,268,000	\$2,518,000
Golf and Tennis Centers	Service to Others	\$2,922,124	\$2,854,140	\$3,010,234	\$3,135,284
	Total Revenue	\$2,922,124	\$2,854,140	\$3,010,234	\$3,135,284
Leisure Venue Management	Service to Others	\$1,329,880	\$1,088,925	\$1,247,670	\$1,276,170
	Interest	\$0	\$23	\$0	\$0
	Other	\$0	\$15,713	\$0	\$0
	Total Revenue	\$1,329,880	\$1,104,661	\$1,247,670	\$1,276,170
Recreation Services	Service to Others	\$4,873,000	\$5,010,060	\$4,915,367	\$5,014,056
	Other	\$0	\$3,350	\$0	\$0
	Total Revenue	\$4,873,000	\$5,013,410	\$4,915,367	\$5,014,056
Department Total		\$14,289,661	\$12,859,212	\$14,684,783	\$11,943,510

PARK & RECREATION

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of residents within a half-mile of a park	61%	63%	63%	63%
Annual number of daily visits to partnership programs/facilities including the Arboretum, Discovery Gardens, Cedar Ridge Preserve, Zoo, Children's Aquarium, and Audubon Center	3,356,799	3,356,799	3,356,799	3,356,799
Annual value of volunteer hours for park system	\$5,852,809	\$5,852,809	\$5,852,809	\$5,852,809
Number of weekly after school program registrations	59,017	59,017	59,017	59,017
Average number of hours of recreation programming per week (youth, seniors, and athletic leagues)	1,680	1,680	1,680	1,680
Operating expenditures per acre of land managed or maintained	\$1,531	\$1,531	\$1,531	\$1,531

SERVICE DESCRIPTION AND BUDGET

Aquatic Services: Operates and maintains 15 community pools, three regional family aquatic centers, Bahama Beach Waterpark, Bachman indoor pool, and aquatics programming at one DISD indoor pool.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$4,436,351	\$3,952,146	\$5,165,401	\$6,005,633

Golf and Tennis Centers: Provides management of six golf courses open to the public 365 days per year and five tennis centers open to the public 364 days per year.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$5,201,515	\$5,065,198	\$5,426,013	\$5,528,996

Leisure Venue Management: Provides financial support and contract management for visitor destinations, including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, MoneyGram Soccer Complex, Klyde Warren Park, and in FY 2019-20, Fair Park.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$18,884,367	\$18,713,567	\$18,223,290	\$18,638,978

PARK & RECREATION

Operation – Maintenance of Fair Park: Fair Park is a 277-acre tourist destination and Texas' most visited public park with diverse offerings, sporting events, and first-class entertainment at multiple event venues. This service may be eliminated in FY 2019-20 due to possible management by a nonprofit group.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$14,838,616	\$14,707,969	\$14,748,254	\$5,000,000

Park Land Maintained: Provides maintenance, infrastructure improvements, and volunteer coordination for more than 18,000 managed acres at 388 parks, park facilities, trails, athletic fields, and playgrounds.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$29,870,219	\$29,366,966	\$30,874,690	\$32,087,595

Planning, Design, Construction – EMS and Environmental Compliance: Manages the implementation of the department's capital program and the management of the environmental compliance program as required by an Environmental and Protection Agency Consent Decree.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,942,699	\$3,187,555	\$1,880,921	\$2,049,963

Recreation Services: Operates 43 recreation centers, including two centers dedicated to senior programming. Provides more than 12,200 classes and serves more than 1,400,000 participants annually.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$22,095,884	\$22,281,091	\$22,223,802	\$22,921,951



PLANNING & URBAN DESIGN

MISSION

The mission of the Department of Planning and Urban Design is to develop and facilitate implementation of comprehensive land development and neighborhood revitalization policies, plans, and programs through diligent community engagement, collaboration and coordination across departments, and external partnerships to strategically advance livability, economic vibrancy, sustainability, and equity throughout Dallas.

DEPARTMENT GOALS

- Develop and adopt citywide or area-specific comprehensive land development plans to establish long-term visions and policies that guide future decision making
- Develop strategic neighborhood revitalization master plans or action plans in targeted areas to focus and facilitate implementation of City initiatives
- Enhance community engagement through proactive communication and more effective tools and techniques to increase community participation in and satisfaction with planning and neighborhood revitalization efforts
- Implement capacity-building programs for neighborhood-based organizations in collaboration with internal and external partners to create new organizations and strengthen existing ones, help build neighborhood identity, and increase neighborhood participation in City initiatives
- Conduct citywide and targeted area analyses to enable data-driven policy development and monitoring of land development and neighborhood revitalization initiatives and to inform program implementation
- Monitor development projects requiring discretionary City approval and provide comprehensive review in collaboration with other departments to advance adopted City policies

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for Planning and Urban Design will enable focused planning and neighborhood revitalization efforts in 15 targeted reinvestment areas identified in the Council-adopted Comprehensive Housing Policy. This will include development of target area master plans or action plans to facilitate implementation of City initiatives in these areas. The budget will also fund ongoing citywide and area-specific analyses to supplement the Market Value Analysis, inform decision making, and enable monitoring of progress toward established goals. It will also enable ongoing

PLANNING & URBAN DESIGN

maintenance and updating of neighborhood organization databases and support proactive communication and ongoing capacity-building efforts with neighborhood organizations. It will continue to support the growSouth Neighborhood Challenge Grant Program, Operation Beautification, and the AmeriCorps VISTA program. Finally, it will fund continued review of development projects to advance adopted policy, as well as planning and design support for other departments with citywide policy development and with conceptual design to facilitate implementation of capital projects.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$2,680,336	\$2,617,605	\$2,815,685	\$2,892,290
Supplies - Materials	\$16,675	\$21,448	\$20,620	\$20,620
Contractual - Other Services	\$1,156,277	\$1,218,878	\$380,566	\$424,175
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,853,288	\$3,857,931	\$3,216,871	\$3,337,085
Reimbursements	\$(941,991)	\$(965,864)	\$(45,000)	\$(45,000)
Department Total	\$2,911,297	\$2,892,067	\$3,171,871	\$3,292,085

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Economic Development Programs Reimbursement	\$(45,000)	\$(45,000)
Total	\$(45,000)	\$(45,000)

PLANNING & URBAN DESIGN

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2018-19 Adopted	FY 2019-20 Planned
Various Grants	\$70,770	\$100,000
Total	\$70,770	\$100,000

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	27.50	27.50	28.00	28.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	1.20	0.00	1.20	1.20
Total FTEs	28.70	27.50	29.20	29.20

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduce funding in the VISTA program based on current salaries and required federal match.	0	\$(46,014)	\$(46,014)
Eliminate the PlaceSpeak contract.	0	\$(20,000)	\$(20,000)
Reduce growSouth Challenge Grant funding. Funding is restored in FY 2019-20.	0	\$(31,720)	\$31,720
Total	0	\$(97,734)	\$(34,294)

PLANNING & URBAN DESIGN

REVENUE CATEGORY BY SERVICE

Planning and Urban Design is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Planning and Urban Design is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Planning and Design Studio	Other	\$0	\$48	\$0	\$0
	Total Revenue	\$0	\$48	\$0	\$0
Department Total		\$0	\$48	\$0	\$0

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of outreach events conducted	120	120	120	120
Number of projects receiving policy or design review	800	800	900	850
Number of citywide capacity-building training sessions conducted	8	8	25	25
Number of community volunteers recruited	2,500	2,500	N/A	N/A
Number of new neighborhoods created	N/A	N/A	5	5

PLANNING & URBAN DESIGN

SERVICE DESCRIPTION AND BUDGET

Neighborhood Vitality: Advances neighborhood revitalization and organization capacity-building through a variety of citywide and neighborhood-focused programs, including community outreach and planning, service coordination events, and external partnerships.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,497,081	\$1,442,913	\$1,131,014	\$1,187,582

Planning and Design Studio: Reviews projects and develops City and neighborhood revitalization plans to implement forwardDallas! the Comprehensive Housing Policy, and the proposed Economic Development Strategic Plan to promote quality of life, a connected city, and an increased tax base.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,414,215	\$1,449,154	\$1,075,770	\$1,104,891

Administration: Provides executive leadership, direction, and administrative and financial management support to the Neighborhood Vitality and Planning and Design Studio initiatives and programs.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1	\$0	\$965,087	\$999,612



PROCUREMENT SERVICES

MISSION

Procurement Services (POM) is committed to delivering timely service to its clients through strategic competitive purchasing, while working diligently to maximize its purchasing power.

DEPARTMENT GOALS

- Maintain the percentage of managed spend on contract, currently at 94 percent
- Implement a contract management system
- Implement a procurement tracking system
- Expedite the procurement process by using historical data to determine quantity for upcoming contracts

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for POM provides a centralized procurement office responsible for purchasing goods and general and professional services in compliance with respective prevailing local, state, and federal statutes. To achieve the greatest efficiency and ensure compliance with purchasing statutes, the City uses a centralized model, except for construction. The department uses strategic purchasing and aggregation to maximize competition and minority vendor participation to obtain the most advantageous pricing. POM will continue the trend of processing more than 150 agenda items worth more than \$410 million annually. Thus, the City is trending 94 percent of all goods and services being purchased on contract, leveraging aggregation to obtain the best possible pricing.

PROCUREMENT SERVICES

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$2,120,732	\$1,943,358	\$2,144,349	\$2,198,139
Supplies - Materials	\$12,933	\$61,636	\$12,933	\$12,933
Contractual - Other Services	\$255,777	\$373,555	\$285,756	\$298,445
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$2,389,442	\$2,378,549	\$2,443,038	\$2,509,517
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$2,389,442	\$2,378,549	\$2,443,038	\$2,509,517

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	25.00	22.43	24.00	24.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	25.00	22.43	24.00	24.00

PROCUREMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Eliminate position for shared fiscal services initiative.	(1)	\$(44,290)	\$(44,290)
Total	(1)	\$(44,290)	\$(44,290)

REVENUE CATEGORY BY SERVICE

POM is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. POM is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Purchasing-Contract Management	Service to Others	\$0	\$133	\$0	\$0
	Other	\$91,451	\$120,326	\$91,451	\$91,451
	Total Revenue	\$91,451	\$120,458	\$91,451	\$91,451
Department Total		\$91,451	\$120,458	\$91,451	\$91,451

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of contracts renewed before expiration	85%	85%	88%	88%
Average number of bids received per solicitation	5	5	5	5
Percentage of spend captured on contract	94%	94%	94%	94%
Percentage of reprography completed within 24 hours	N/A	N/A	98%	98%
Satisfaction with reprography	N/A	N/A	98%	98%

PROCUREMENT SERVICES

SERVICE DESCRIPTION AND BUDGET

Purchasing - Contract Management: Purchases goods and general and professional services in compliance with respective prevailing local, state, and federal statutes. Uses a centralized purchasing model, except for construction. Uses strategic purchasing and aggregation to maximize competition and minority vendor participation to obtain the most advantageous pricing.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,389,442	\$2,378,549	\$2,443,038	\$2,509,517

PUBLIC WORKS

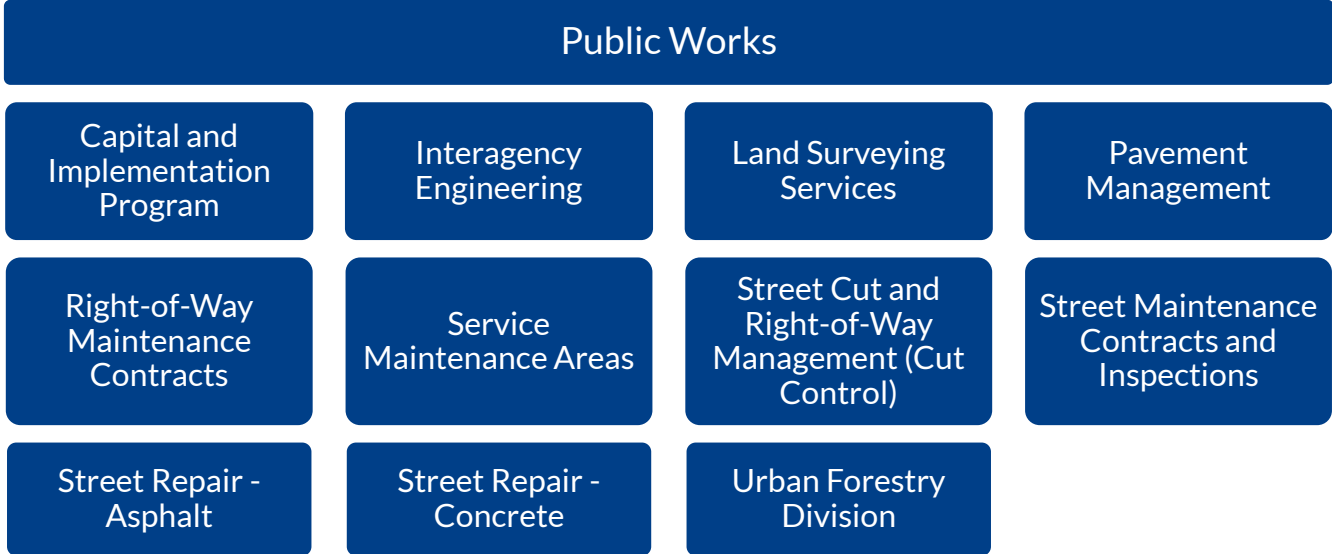
MISSION

The Department of Public Works’ mission is to provide safe, effective, and efficient mobility improvements and enhancements for the City of Dallas.

DEPARTMENT GOALS

- Implementation of the 2017 Bond Program and maintain satisfactory street condition rating of 75 percent citywide with no Council district below 68 percent
- Repair 68,200 potholes within the city over the next two years
- Maintain a monthly average of 20 lane miles resurfaced and completed
- Increase the percentage of service requests for street repairs completed within the service-level agreement (SLA) from 91 percent to 93 percent

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for Public Works continue to manage the City’s right-of-way (ROW) and maintain streets, sidewalks, alleys, and bridges. The department will continue to provide the highest level of service to residents and the City. Public Works’ three focus areas are mobility, efficiency, and customer concerns.

PUBLIC WORKS

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$38,388,692	\$37,029,005	\$30,698,332	\$32,674,255
Supplies - Materials	\$9,013,571	\$8,621,487	\$8,925,635	\$8,925,635
Contractual - Other Services	\$43,282,882	\$44,063,733	\$45,924,308	\$45,016,564
Capital Outlay	\$740,416	\$866,470	\$1,240,416	\$5,590,415
Expense Total	\$91,425,561	\$90,580,694	\$86,788,691	\$92,206,869
Reimbursements	\$(18,287,634)	\$(17,483,320)	\$(10,932,038)	\$(10,878,038)
Department Total	\$73,137,927	\$73,097,374	\$75,856,653	\$81,328,831

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Department Support	\$(3,337,942)	\$(3,337,942)
Sustainable Development and Construction Reimbursement	\$(36,000)	\$(36,000)
Storm Drainage Management Reimbursement	\$(5,930,038)	\$(5,930,038)
Water Utilities Reimbursement	\$(1,628,058)	\$(1,574,058)
Total	\$(10,932,038)	\$(10,878,038)

PUBLIC WORKS

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	586.30	558.00	481.30	481.30
Overtime FTEs	59.00	27.33	59.00	59.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	645.30	585.33	540.30	540.30

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists increases and/or decreases in funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Eliminate one Environmental/ISO Coordinator position.	(1)	\$(54,163)	\$(54,163)
Fund the alley pilot program in conjunction with Dallas Water Utilities, Sanitation Services, and Storm Drain Management. This pilot program will address overgrown vegetation and access through alleyways.	0	\$500,000	\$500,000
Transfer 105 positions from Public Works General Fund budget to the Bond Program Fund (\$10,169,613)	(105)	\$0	\$0
Provide additional funding for new municipal landfill disposal fee charged by Sanitation Services implemented in FY 2017-18.	0	\$0	\$200,000
Increase funding to address street conditions.	0	\$2,000,000	\$4,350,000
Increase funding for Mowmentum Program from \$25,000 to \$100,000.	0	\$75,000	\$75,000

PUBLIC WORKS

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Total	(106)	\$2,520,837	\$5,070,837

REVENUE CATEGORY BY SERVICE

Public Works is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Public Works is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Capital and Implementation Program	Service to Others	\$99,000	\$99,000	\$99,000	\$99,000
	Total Revenue	\$99,000	\$99,000	\$99,000	\$99,000
Rights-of-Way Maintenance Contracts	Intergovernmental	\$871,000	\$871,000	\$871,000	\$871,000
	Total Revenue	\$871,000	\$871,000	\$871,000	\$871,000
Service Maintenance Areas	Intergovernmental	\$0	\$100	\$0	\$0
	Other	\$0	\$1,531	\$0	\$0
	Total Revenue	\$0	\$1,631	\$0	\$0
Street Cut and Right-of-Way Management (Cut Control)	Service to Others	\$126,000	\$307,000	\$126,000	\$126,000
	Total Revenue	\$126,000	\$307,000	\$126,000	\$126,000
Street Repair Division - Concrete	Other	\$0	\$150	\$0	\$0
	Total Revenue	\$0	\$150	\$0	\$0
Ambient Air Monitoring	Service to Others	\$0	\$1,410	\$0	\$0
	Total Revenue	\$0	\$1,410	\$0	\$0
Land Surveying Services	Licenses & Permits	\$20,000	\$20,000	\$20,000	\$20,000
	Service to Others	\$25,500	\$25,500	\$25,500	\$25,500
	Total Revenue	\$45,500	\$45,500	\$45,500	\$45,500
Department Total		\$1,141,500	\$1,325,642	\$1,141,500	\$1,141,500

PUBLIC WORKS

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Number of potholes repaired	34,100	34,500	34,500	35,000
Percentage of service requests closed on time	99%	99%	98%	98%
Average cost per pothole repaired	\$18.02	\$18.02	\$18.00	\$18.00
Number of street lane miles resurfaced	187	187	197	127
Number of square yards in asphalt repair with level-ups	N/A	N/A	105,000	100,000
Percentage of potholes repaired within five days	N/A	N/A	98%	98%
Percentage of streets with a Pavement Condition Index rating of C or better	N/A	N/A	77.40%	TBD

PUBLIC WORKS

SERVICE DESCRIPTION AND BUDGET

Capital and Implementation Program: Awards \$45 million in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,076,430	\$1,206,530	\$2,336,045	\$1,393,800

Interagency and Transportation Administration: Interagency Engineering leverages approximately \$10 million in outside funds implementing partnership transportation infrastructure projects related to transit, freeways/tollways, bike lanes, sidewalks, bridges, intersections, and thoroughfares.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$153,432	\$168,327	\$414,407	\$419,481

Land Surveying Services: Completes approximately 8,400 research requests annually. Provides land surveying services, project management, review consultant proposals, and submittals for surveying for all City departments.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$175,186	\$195,744	\$195,897	\$200,122

Pavement Management: Interagency Engineering leverages approximately \$10 million in outside funds implementing partnership transportation infrastructure projects related to transit, freeways/tollways, bike lanes, sidewalks, bridges, intersections, and thoroughfares.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$448,900	\$496,935	\$452,126	\$458,064

Rights-of-Way Maintenance Contracts: Administers contract services including major thoroughfare sweeping, approximately 2,200 gutter miles, and the maintenance of approximately 1,700 acres of median/TxDOT ROW mowing.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$2,709,677	\$2,769,018	\$2,755,861	\$2,757,871

Service Maintenance Areas: Serves as the primary intake for approximately 35,000 customer service requests annually; and provide daily maintenance and repair activities associated with streets, alleys, rights-of-way and the storm drainage system.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$14,920,121	\$14,929,398	\$14,707,498	\$15,066,173

PUBLIC WORKS

Street Cut and ROW Management (Cut Control): Monitors and enforces activities within the public ROW infrastructure by permitting, inspecting and reviewing over 10,000 permits and construction.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$406,656	\$259,117	\$494,977	\$499,320

Street Maintenance Contracts and Inspections: Provides administration and inspection of street maintenance contracts for pavement treatments such as resurfacing, partial reconstruction, restoration, and microsurfacing programs.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$27,677,467	\$27,704,907	\$29,797,069	\$34,936,976

Street Repair Division – Asphalt: Maintains inventory of approximately 6,200 lane miles of asphalt streets and 104 miles of paved alleys; and provide major maintenance repairs on streets and alleys generated by service requests and planned program.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$10,553,321	\$10,546,729	\$10,087,809	\$10,466,961

Street Repair Division – Concrete: Maintains inventory of approximately 5,500 lane miles of concrete streets and 1,150 miles of concrete alleys; provides major maintenance repairs on streets and alleys generated by service requests and planned work.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$14,180,758	\$14,100,119	\$13,717,309	\$14,232,371

Urban Forestry Division: Plants and coordinates approximately 200 trees annually. Maintains safety and aesthetics in street medians. Performs maintenance for existing street trees in the City’s medians and ROW.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$835,979	\$720,551	\$897,656	\$897,692



SUSTAINABLE DEVELOPMENT & CONSTRUCTION

MISSION

Sustainable Development and Construction (DEV) is dedicated to excellence by partnering with the community to build a safe and dynamic Dallas.

DEPARTMENT GOALS

- Initiate and complete the historic resource survey to identify potential historic resources
- Re institute educational programs focused on the rules and regulations that guide historic districts
- Evaluate process and costs of software for accepting online bids for sale of tax foreclosure and surplus properties

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned General Fund budget for DEV aids owners and developers in obtaining abandonments, licenses, and leases, provides relocation services for persons or businesses displaced by public acquisitions, tax, and surplus property sales, administers zoning changes requested by Council, and manages historic preservation reviews. Abandonments and surplus property sales will bring in approximately \$7 million biennially. DEV activities include processing approximately 500 property acquisitions, 145 leases, and 290 abandonment and license requests. DEV will process approximately 1,600 historic overlay Certificates of Appropriateness applications, approximately 32 Certificates of Demolition, five to six City-initiated zoning cases and seven to eight City-initiated code changes. The FY 2018-19 budget includes \$100,000 for an updated historic resource survey for the Downtown area.

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$3,464,934	\$3,402,817	\$3,611,405	\$3,718,348
Supplies - Materials	\$36,365	\$44,972	\$49,627	\$49,627
Contractual - Other Services	\$454,959	\$466,050	\$447,408	\$347,677
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,956,258	\$3,913,839	\$4,108,440	\$4,115,652
Reimbursements	\$(2,299,389)	\$(2,308,433)	\$(1,913,915)	\$(1,913,915)
Department Total	\$1,656,869	\$1,605,406	\$2,194,525	\$2,201,737

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Capital Bond Program Reimbursement	\$(583,675)	\$(583,675)
NAS Redevelopment Fund Reimbursement	\$(103,997)	\$(103,997)
Sustainable Development and Construction Leases Reimbursement	\$(165,538)	\$(165,538)
Sustainable Development and Construction Reimbursement	\$(1,060,705)	\$(1,060,705)
Total	\$(1,913,915)	\$(1,913,915)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resource Category	FY 2018-19 Adopted	FY 2019-20 Planned
NAS Redevelopment Fund	\$328,729	\$370,000
Total	\$328,729	\$370,000

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	41.00	40.14	41.00	41.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	41.00	40.14	41.00	41.00

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reductions in supplies due to enhanced use of digital communications.	0	\$(11,000)	\$(11,000)
Historic Preservation Resource Survey.	0	\$100,000	\$0
Total	0	\$89,000	\$(11,000)

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

REVENUE CATEGORY BY SERVICE

DEV is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. DEV is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Construction Plan Review and Permitting	Service to Others	\$597,731	\$1,204,015	\$1,353,045	\$1,353,045
	Total Revenue	\$597,731	\$1,204,015	\$1,353,045	\$1,353,045
Real Estate and Relocation	Licenses & Permits	\$1,787,000	\$1,866,067	\$1,805,174	\$1,805,174
	Service to Others	\$401,526	\$542,695	\$500,350	\$500,350
	Other	\$900	\$1,300	\$1,500	\$1,500
	Other Tax	\$17,500	\$17,500	\$10,525	\$10,525
	Total Revenue	\$2,206,926	\$2,427,562	\$2,317,549	\$2,317,549
Department Total		\$2,804,657	\$3,631,577	\$3,670,594	\$3,670,594

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of abandonment/license applications routed within five days	95%	95%	95%	95%
Percentage of routine maintenance certificates of appropriateness completed within seven days	95%	95%	95%	95%

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

SERVICE DESCRIPTION AND BUDGET

Authorized Hearings: Provides support to the City Council, Council Committees, and City Plan Commission on City-initiated zoning hearings and code amendments. Processes applications for Neighborhood Stabilization Overlays and Conservation Districts.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$415,024	\$387,894	\$390,174	\$394,680

Historic Preservation: Supports Dallas' historic heritage and character by supporting preservation efforts. Establishes and manages historic and conservation districts. Processes applications for work reviews in the districts.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$386,099	\$386,099	\$815,805	\$894,999

Real Estate and Relocation: Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax foreclosed properties.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$386,099	\$386,099	\$815,805	\$894,999



TRANSPORTATION

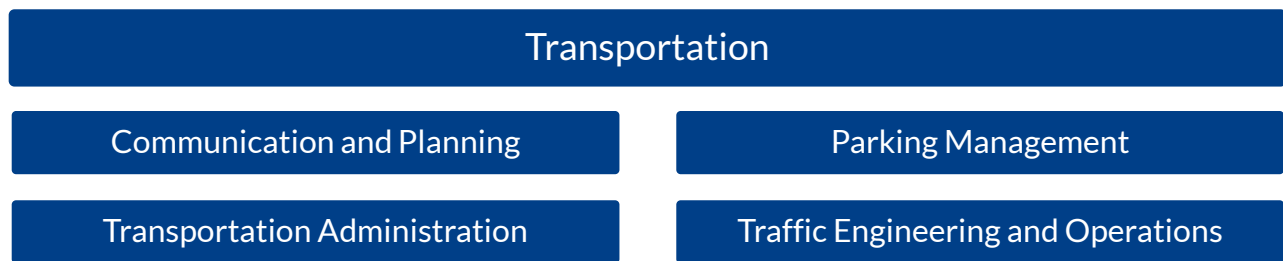
MISSION

The Department of Transportation’s mission is to provide a world-class transportation system ensuring accessibility, safety, and mobility for the City of Dallas.

DEPARTMENT GOALS

- Create a walkable/bikeable city
- Develop and implement the Strategic Mobility Plan
- Implement traffic engineering and street light projects as part of the 2017 Bond Program
- Reduce the crash rate within the city

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The Department of Transportation is responsible for providing safe, effective, and efficient mobility improvements and enhancements for city roadways. The department has comprehensive responsibility for transportation operations, including traffic safety, neighborhood traffic calming, construction traffic control, street lights, traffic signals, striping and signing, congestion management, intelligent transportation systems and related functions, transportation planning, the City’s Safelight program, and parking contract management and enforcement services.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$11,811,698	\$10,752,635	\$12,831,109	\$13,709,686
Supplies - Materials	\$18,258,021	\$18,409,846	\$18,724,492	\$19,248,592
Contractual - Other Services	\$13,134,600	\$14,222,504	\$13,593,279	\$14,142,371
Capital Outlay	\$2,065,000	\$1,974,346	\$3,264,473	\$6,277,973
Expense Total	\$45,269,319	\$45,359,331	\$48,413,353	\$53,378,622
Reimbursements	\$(828,745)	\$(918,757)	\$(1,193,934)	\$(1,193,434)
Department Total	\$44,440,574	\$44,440,574	\$47,219,419	\$52,185,188

TRANSPORTATION

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Capital Bond Program Reimbursement	\$(277,853)	\$(277,853)
Miscellaneous Reimbursements	\$(563,881)	\$(563,381)
Texas Department of Transportation	\$(344,700)	\$(344,700)
Water Utilities Reimbursement	\$(7,500)	\$(7,500)
Total	\$(1,193,934)	\$(1,193,434)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resource Category	FY 2018-19 Adopted	FY 2019-20 Planned
Various Grants	\$325,000	\$325,000
Texas Department of Transportation	\$123,534	\$0
Total	\$448,534	\$325,000

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs that may be funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	165.50	142.48	173.31	181.31
Overtime FTEs	.08	4.03	8.81	8.81
City Temporary FTEs	0.50	0.05	0.50	0.50
Total FTEs	166.08	146.51	182.62	190.62

TRANSPORTATION

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Matching funds for the federal Highway Safety Improvement program (HSIP).	0	\$1,860,000	\$1,860,000
Matching funds for the North Central Texas Council of Governments grant.	0	\$278,000	\$278,000
Operating and maintenance costs for the Oak Cliff streetcar.	0	\$128,400	\$128,500
Funding for traffic counts and engineering work orders related to the installation of traffic signs and pavement markings.	0	\$45,000	\$45,000
Funding for a High-Speed Rail Coordinator (\$195,666) to be fully reimbursed from Dallas High-Speed Rail Fund.	1	\$0	\$0
The establishment of an internship program for two interns for eight weeks during the summer.	2	\$11,458	\$11,458
Increase funding for bike lanes from \$500,000 to \$1,000,000 in FY 2018-19 and \$1,500,000 in FY 2019-20.	0	\$500,000	\$1,000,000
Provide funding for the City's Dockless Vehicle Program. The program is 100 percent supported by revenue generated by program permits.	1	\$100,000	\$100,000
Provide dedicated crew to install engineering work orders for emergency response for signal knockdowns and underground cable repairs.	3	\$0	\$394,925
Replace broken vehicle detectors at traffic signals at 40 critical intersections.	0	\$0	\$1,450,000
Replace 21 LED Dynamic Message Signs around Fair Park. \$1 million per year for three years.	0	\$0	\$1,000,000
Fund a program to systematically retune 250 traffic signals (20%) annually.	4	\$0	\$700,000
Add one traffic controller position to in-house striping crew to increase response capability to emergency and rush traffic marking situations and to allow for safer working conditions.	1	\$0	\$52,794
Total	11	\$2,922,858	\$7,020,677

TRANSPORTATION

REVENUE CATEGORY BY SERVICE

Transportation is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Transportation is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Communication and Planning	Licenses & Permits	\$60,149	\$26,200	\$42,425	\$42,725
	Service to Others	\$3,789,068	\$3,785,472	\$5,034,363	\$5,095,204
	Total Revenue	\$3,849,217	\$3,811,672	\$5,076,788	\$5,137,929
Traffic Engineering and Operations	Service to Others	\$650,682	\$601,583	\$658,401	\$658,401
	Fines & Forfeitures	\$7,550,907	\$9,305,225	\$7,550,907	\$7,550,907
	Other	\$93,000	\$168,253	\$93,000	\$93,000
	Total Revenue	\$8,294,589	\$10,075,061	\$8,302,308	\$8,302,308
Parking Management	Licenses & Permits	\$0	\$0	\$112,425	\$112,425
	Service to Others	\$1,232,224	\$1,232,224	\$1,232,224	\$1,232,224
	Fines & Forfeitures	\$4,947,922	\$4,018,539	\$3,448,870	\$3,886,254
	Total Revenue	\$6,180,146	\$5,250,763	\$4,793,519	\$5,230,903
Department Total		\$18,323,952	\$19,137,496	\$18,172,615	\$18,671,140

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage reduction of service requests	N/A	N/A	8%	11%
Percentage reduction of citywide crashes year-over-year	N/A	N/A	11%	14%
Number of parking citations Issued	127,683	86,025	100,000	115,000
Percentage of thoroughfare amendments incorporating Complete Streets elements	90%	95%	95%	95%
Percentage of streets with visible striping	50%	50%	50%	50%
Percentage of surveyed street lights on major streets that are working	96%	95%	96%	96%

TRANSPORTATION

SERVICE DESCRIPTION AND BUDGET

Communication and Planning: Ensures a strong public image for the Department of Transportation through long-term planning and strategic communication.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$4,948,885	\$4,686,536	\$5,684,083	\$5,775,174

Parking Management: Deploys and enforces a dynamic parking system across the city of Dallas.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,503,401	\$1,267,454	\$1,652,782	\$2,056,030

Traffic Engineering and Operations: Manages the traffic engineering and operation functions of the department, including traffic signalization and signing, traffic calming, project management, operational planning, and red-light camera enforcement.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$36,675,944	\$37,268,487	\$36,227,503	\$40,938,052

Transportation Administration: Assesses the department's programs toward strategic objectives using data-driven performance metrics. Ensures excellence through data analysis, performance assessment, and effective administration.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,312,344	\$1,218,097	\$3,655,051	\$3,415,932



TRINITY WATERSHED MANAGEMENT

MISSION

The mission of Trinity Watershed Management (TWM) is to enhance the quality of life for Dallas residents through management of the Trinity River watershed, associated neighborhood and systemwide flood control, floodplain, and surface water quality activities.

DEPARTMENT GOALS

- Improve the quality of life for the residents of Dallas
- Attract residents, businesses, and visitors to the Trinity River Corridor (The Trinity River)

FUNCTIONAL ORGANIZATION CHART

Trinity Watershed Management*

*TWM will integrate into Dallas Water Utilities (DWU) beginning October 1, 2018. Cost for General Fund related activities will be paid from Non-Departmental.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$721,826	\$536,801	\$0	\$0
Supplies - Materials	\$34,627	\$91,792	\$0	\$0
Contractual - Other Services	\$546,301	\$674,160	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$1,302,754	\$1,302,754	\$0	\$0
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$1,302,754	\$1,302,754	\$0	\$0

TRINITY WATERSHED MANAGEMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	16.50	8.68	0.00	0.00
Overtime FTEs	0.00	0.11	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	16.50	8.79	0.00	0.00

REVENUE CATEGORY BY SERVICE

TWM is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. TWM is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Trinity River Corridor Operations	Licenses & Permits	\$26,000	\$59,518	\$0	\$0
	Service to Others	\$0	\$291	\$0	\$0
	Total Revenue	\$26,000	\$59,809	\$0	\$0
Department Total		\$26,000	\$59,809	\$0	\$0

SERVICE DESCRIPTION AND BUDGET

TWM will integrate into Dallas Water Utilities (DWU) beginning October 1, 2018.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund	\$1,302,754	\$1,302,754	\$0	\$0

AVIATION

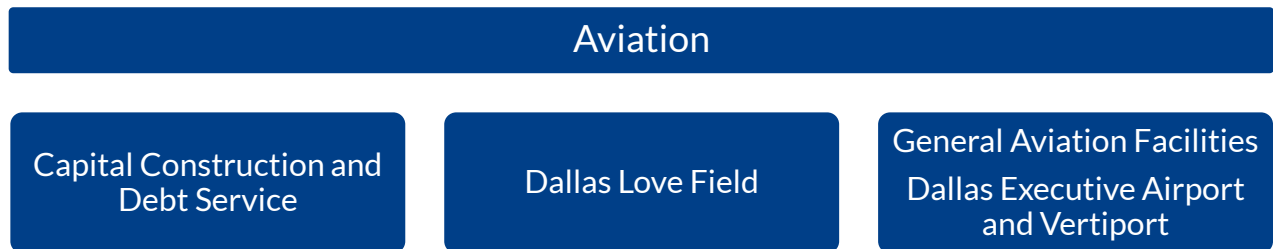
MISSION

It is the mission of the Department of Aviation (AVI) to create innovative airport experiences. AVI will accomplish this by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community, and contributing a positive economic impact.

DEPARTMENT GOALS

- Provide a clean and safe environment for Dallas residents and visitors to conduct air travel by maintaining airport facilities and airfield
- Improve overall customer satisfaction scores by five percent (4.41 to 4.63 on a 1-5 scale), indicating improvements in the traveling experience for residents and visitors
- Plan, design, and construct facilities to ensure a safe and secure environment for airport users
- Be a good neighbor by engaging the surrounding communities through quarterly updates, public outreach, and educational events

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for AVI will support continued service to Dallas residents, visitors, and airport partners by providing safe, clean, and aesthetically appealing facilities for air travel. The FY 2018-19 budget includes 13 additional positions to enhance customer service through the Airport Communications Center, improve recycling efforts through Environmental Services, and meet increased needs for the Dallas Airport System. Staffing will be used to maintain and expand our current camera system, implement a Radio Frequency Identification (RFID) baggage system, and increase hours to maintain the airport technology system.

AVIATION

An estimated \$4.5 million annual parking management fee will be offset by parking revenues since AVI is currently in the solicitation phase for a new parking operator under a management fee contract. AVI also plans to shift personnel from the Transportation Regulation division to the Love Field Airport units because of the state law eliminating regulation of transportation network companies from the City's permitting process.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$18,247,198	\$16,803,422	\$22,445,355	\$22,885,947
Supplies - Materials	\$8,368,872	\$8,718,992	\$9,120,434	\$9,120,435
Contractual - Other Services	\$100,945,928	\$100,685,273	\$113,251,979	\$122,275,695
Capital Outlay	\$4,543,867	\$5,873,178	\$3,938,400	\$3,938,400
Expense Total	\$132,105,865	\$132,080,865	\$148,756,168	\$158,220,477
Reimbursements	\$(5,438,233)	\$(5,413,233)	\$(5,029,223)	\$(5,029,223)
Department Total	\$126,667,632	\$126,667,632	\$143,726,945	\$153,191,254

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, Enterprise Fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Department Support	\$(4,452,523)	\$(4,452,523)
TSA Reimbursements	\$(576,700)	\$(576,700)
Total	\$(5,029,223)	\$(5,029,223)

AVIATION

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resource Category	FY 2018-19 Adopted	FY 2019-20 Planned
Federal Aviation Administration (FAA) Grants	\$526,700	\$526,700
Texas Department of Transportation (TxDOT)	\$50,000	\$50,000
Total	\$576,700	\$576,700

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	291.00	265.00	313.58	313.58
Overtime FTEs	0.00	12.00	15.00	15.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	291.00	277.00	328.58	328.58

AVIATION

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Transfer six positions from Transportation Regulation and return reimbursement of \$372,751 to Airport Revenues Fund.	6	\$(38,630)	\$(38,630)
Addition of nine positions in FY 2018-19 for the new garage contract, which will require more accounting functions to reconcile revenues and maintain contract compliance.	9	\$755,295	\$755,295
Addition of four positions in FY 2018-19 to provide Aviation software help desk call assistance and support Aviation Technology Systems (RFID/ARIS).	4	\$364,314	\$364,314
In FY 2018-19, increase in services such as \$1,200,000 upgrade of video management system, \$500,000 for pavement rehabilitation, \$1,000,000 for striping machine, and \$700,000 in custodial supplies.	0	\$3,409,223	\$3,409,223
New parking management contract increase by \$4,500,000.	0	\$4,500,000	\$4,500,000
Reduction in capital construction transfer.	0	\$(8,556,537)	\$(8,556,537)
Debt service payment for the Love Field Modernization Program (LFMP).	0	\$15,480,235	\$24,150,787
Total	19	\$15,913,900	\$24,584,452

AVIATION

REVENUE CATEGORY BY SERVICE

Aviation is an Enterprise Fund department and, as such, generates revenue to fully cover the cost of departmental expenses. Each fund generates revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Dallas Love Field	Service to Others	\$123,719,694	\$124,878,474	\$142,552,088	\$152,016,397
	Interest	\$247,015	\$415,750	\$247,015	\$247,015
	Proceeds - Sale of Fixed Assets	\$0	\$30,099	\$0	\$0
	Customer Charges	\$170,000	\$422,305	\$210,000	\$210,000
	Other	\$332,483	\$381,636	\$380,000	\$380,000
	Total Revenue	\$124,469,192	\$126,128,264	\$143,389,103	\$152,853,412
Aviation Facilities - Dallas Executive Airport - Vertiport	Service to Others	\$2,198,440	\$539,324	\$337,842	\$337,842
	Total Revenue	\$2,198,440	\$539,324	\$337,842	\$337,842
Department Total		\$126,667,632	\$126,667,588	\$143,726,945	\$153,191,254

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Overall customer satisfaction index (scale 1-5)	4.60	4.90	4.63	4.70
Community attendance at DEA-sponsored events/educational programs	N/A	N/A	200,000	200,000
Sales per enplaned passenger (SPEP)	\$10.23	\$10.00	\$10.00	\$11.00

AVIATION

SERVICE DESCRIPTION AND BUDGET

Aviation Facilities - Dallas Executive Airport - Vertiport: Provides for the continued operation and maintenance of Dallas Executive Airport and the Dallas Vertiport. The City of Dallas owns and operates Dallas Executive Airport (RBD) and the downtown Vertiport, providing outstanding infrastructure for the City and region's general aviation community.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$6,176,939	\$3,539,649	\$3,796,075	\$3,895,009

Capital Construction and Debt Service: Provides for the debt payments toward revenue-supported bonds for the Love Field Modernization Program terminal construction and debt service reimbursement to Southwest Airlines. Also included is the planned transfer of operating revenues in excess of expense requirements for capital-intensive projects.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$43,985,284	\$43,985,284	\$51,046,627	\$59,766,388

Dallas Love Field: Provides for the continued operation and maintenance of Dallas Love Field. The City of Dallas owns and operates Dallas Love Field (DAL), a commercial service airport, one of the finest general-purpose airports in the nation.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$76,505,409	\$79,142,699	\$88,884,243	\$89,529,857

AVIATION – TRANSPORTATION REGULATION

MISSION

It is the mission of the Department of Aviation (AVI) to create innovative airport experiences. AVI will accomplish this by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community, and contributing a positive economic impact.

DEPARTMENT GOALS

- Provide a clean and safe environment for Dallas residents and visitors to conduct air travel by maintaining airport facilities and airfield
- Improve overall customer satisfaction scores by five percent (4.41 to 4.63 on a 1-5 scale), indicating improvements in the traveling experience for residents and visitors
- Plan, design, and construct facilities to ensure a safe and secure environment for airport users
- Be a good neighbor by engaging the surrounding communities through quarterly updates, public outreach, and educational events

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

Regulation and Enforcement of Transportation for Hire promotes consumer protection in the City of Dallas by enforcing and regulating transportation for hire, emergency wrecker, motor vehicle tow, vehicle immobilization, and private ambulance services. Their work protects public health and safety while ensuring convenience and necessity. The FY 2018-19 budget and FY 2019-20 planned budget will continue support of services.

AVIATION – TRANSPORTATION REGULATION

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$649,557	\$518,439	\$362,501	\$362,501
Supplies - Materials	\$17,725	\$16,763	\$1,108	\$1,108
Contractual - Other Services	\$164,700	\$181,176	\$139,268	\$139,268
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$831,982	\$716,379	\$502,877	\$502,877
Reimbursements	\$(471,209)	\$(355,606)	\$(97,003)	\$(97,003)
Department Total	\$360,773	\$360,773	\$405,874	\$405,874

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, Enterprise Fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Aviation Reimbursement	\$(97,003)	\$(97,003)
Total	\$(97,003)	\$(97,003)

AVIATION – TRANSPORTATION REGULATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	11.00	5.00	5.00	5.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	11.00	5.00	5.00	5.00

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Transfer six positions to Love Field and reduce reimbursement to Transportation Regulation.	(6)	\$38,630	\$38,630
Total	(6)	\$38,630	\$38,630

AVIATION – TRANSPORTATION REGULATION

REVENUE CATEGORY BY SERVICE

AVI is an Enterprise Fund department and, as such, generates revenue to fully cover the cost of departmental expenses. Enterprise Fund generates revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regulation and Enforcement of For Hire Transportation	Licenses & Permits	\$291,514	\$391,929	\$336,615	\$336,615
	Service to Others	\$69,259	\$73,643	\$69,259	\$69,259
	Total Revenue	\$360,773	\$465,571	\$405,874	\$405,874
Department Total		\$360,773	\$465,571	\$405,874	\$405,874

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of customer complaints resolved within 15 days of submission	N/A	N/A	98%	99%

SERVICE DESCRIPTION AND BUDGET

Regulation and Enforcement of For-Hire Transportation: Provides regulation and enforcement of the City's for-hire transportation services. This ensures that transportation-for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$360,773	\$360,773	\$405,874	\$405,874

CONVENTION & EVENT SERVICES

MISSION

The mission of Convention and Event Services (CCT) is to serve as an economic engine for the City of Dallas through efficient management and promotion of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) and the Office of Special Events (OSE), while providing a quality customer experience.

DEPARTMENT GOALS

- Achieve a quality of service rating of 90 percent on the KBHCCD Attendee Satisfaction Survey
- Achieve a satisfaction rating of 90 percent on the OSE Satisfaction Survey
- Fund \$28,000,000 in facility improvements by 2020 through continued investment in the facility maintenance and capital improvement program

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The KBHCCD hosts more than 100 events annually, with definite bookings through 2022, while OSE issues more than 800 permits annually. CCT continues to see revenue growth, with an estimated four percent increase in revenues for FY 2018-19 over the FY 2017-18 budget. Key drivers of revenue are the Hotel Occupancy Tax, Alcohol Beverage Tax, and operating revenues. The FY 2018-19 budget and FY 2019-20 planned budget allow the department to continue to focus on business development and revenue generation, provide clients with the highest level of customer service, and address outstanding facility needs. Noteworthy items for FY 2018-19 include annual events, such as the National Cheerleaders Association High School National Championship and the Mecum Auto Auction, as well as large citywide events, including the Supercomputing Conference, International Sanitary Supply Association Convention, O'Reilly Auto Parts Managers' Conference, and the Composites and Advanced Materials Expo.

CONVENTION & EVENT SERVICES

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$9,440,121	\$8,029,920	\$9,872,538	\$10,070,871
Supplies - Materials	\$4,693,734	\$5,086,297	\$4,210,888	\$4,212,400
Contractual - Other Services	\$85,143,312	\$91,172,277	\$94,564,489	\$93,384,609
Capital Outlay	\$93,939	\$141,870	\$0	\$0
Expense Total	\$99,371,106	\$104,430,364	\$108,647,915	\$107,667,880
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$99,371,106	\$104,430,364	\$108,647,915	\$107,667,880

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	131.50	122.20	135.00	135.00
Overtime FTEs	5.40	3.79	5.00	5.00
City Temporary FTEs	1.00	0.00	0.00	0.00
Total FTEs	137.90	125.99	140.00	140.00

CONVENTION & EVENT SERVICES

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduction in debt service principal payment.	0	\$(746,638)	\$(746,638)
Add two positions to enhance contract compliance and assist with increased special event activity (Manager III position in contract compliance and a Convention Services Representative in OSE).	2	\$165,504	\$165,504
Increase capital construction transfer to address the outstanding needs inventory identified in the 2010 Facility Assessment for the KBHCCD.	0	\$4,192,716	\$8,947,668
Increase funding for equipment maintenance and repair.	0	\$673,500	\$673,500
Increase advertising to promote the KBHCCD.	0	\$924,296	\$924,296
Increase funding for building maintenance and repair.	0	\$995,896	\$995,896
Total	2	\$6,205,274	\$8,091,223

REVENUE CATEGORY BY SERVICE

CCT is an Enterprise Fund. These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Dallas Convention Center	Service to Others	\$26,035,442	\$29,110,144	\$29,783,345	\$24,232,493
	Interest	\$0	\$398,260	\$0	\$0
	Proceeds - Sale of Fixed Assets	\$0	\$7,926	\$0	\$0
	Alcoholic Bev. Tax	\$12,903,566	\$13,053,061	\$13,719,111	\$14,419,148
	Hotel Occupancy Tax	\$60,233,282	\$61,530,327	\$64,249,315	\$68,100,707
	Other	\$50,000	\$160,102	\$697,600	\$697,600
	Total Revenue	\$99,222,290	\$104,259,820	\$108,449,371	\$107,449,948
Office of Special Events	Licenses & Permits	\$0	\$2,267	\$0	\$0

CONVENTION & EVENT SERVICES

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
	Service to Others	\$127,200	\$141,547	\$125,040	\$128,791
	Other	\$0	\$5,115	\$0	\$0
	Total Revenue	\$127,200	\$148,928	\$125,040	\$128,791
Union Station	Service to Others	\$21,616	\$21,616	\$73,504	\$89,141
	Total Revenue	\$21,616	\$21,616	\$73,504	\$89,141
Department Total		\$99,371,106	\$104,430,364	\$108,647,915	\$107,667,880

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Average building occupancy rate	60.0%	60.0%	60.0%	60.0%
Percentage of survey respondents who rated overall experience as "excellent" or "good"	90.0%	90.0%	90.0%	90.0%

SERVICE DESCRIPTION AND BUDGET

Convention Center Debt Service Payment: Sustains the Debt Service Fund, which provides for the payment of principal and interest on the KBHCCD's outstanding revenue refunding and improvement bonds.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$23,482,163	\$23,482,163	\$23,484,663	\$23,484,663

Dallas Convention Center: Operates KBHCCD, one of the region's most powerful economic engines, which generates dollars that reduce the burden to local taxpayers, creating regionwide jobs and economic benefits. With more than one million square feet of exhibit space, KBHCCD hosts an average of 101 professional, religious, corporate, consumer, trade, sports, and educational events each year.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$74,487,829	\$79,547,108	\$83,490,026	\$82,607,187

CONVENTION & EVENT SERVICES

Office of Special Events: Serves as the regulatory authority for permitting outdoor special events, street pole banners, neighborhood farmers markets, and commercial filming activities. OSE promotes economic development in the City by facilitating the development and growth of new and existing events and activities.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$659,565	\$627,836	\$893,476	\$796,280

Union Station: Serves as a hub for major transportation providers, including Dallas Area Rapid Transit (DART) light rail, American Railroad Passenger Corporation (AMTRAK), and Trinity Railway Express (TRE). CCT oversees the operations of Union Station.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$741,549	\$773,257	\$779,750	\$779,750



DALLAS WATER UTILITIES

MISSION

The mission of Dallas Water Utilities (DWU) is to provide water and wastewater services vital to the health and safety of Dallas residents and our customers.

DEPARTMENT GOALS

- Provide high-quality water to meet the demands of retail and wholesale customers and ensure adequate pressure for fire protection
- Provide wastewater collection and treatment services for retail and wholesale customers while meeting U.S. Environmental Protection Agency and Texas Commission on Environmental Quality treatment plant discharge requirements and Trinity River Stream Standards as required by the Clean Water Act
- Provide timely and quality customer service
- Provide planning, design, and construction of capital projects to assure adequate and appropriate improvements within the water and wastewater systems
- Ensure accountability of funds and prudent management of DWU's financial resources

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget of \$665,491,395 and planned FY 2019-20 budget of \$685,052,543 will continue to operate and maintain: 1) three water treatment plants, pump stations, storage and fire protection, and 4,955 miles of mains, providing 144 billion gallons of drinking water annually to 2.5 million people in Dallas and 23 customer cities, and 2) two wastewater treatment plants, laboratories, and 4,022 miles of wastewater mains to provide treatment of 65 billion gallons of wastewater annually for Dallas and 11 customer cities while meeting all water and wastewater regulatory requirements.

The budgets will manage capital improvement projects from inception through startup, ensure the City has water now and in the future, and provide for water meter reading, billing, collection, and customer service activities for more than 300,000 accounts monthly.

DALLAS WATER UTILITIES

Major increases in the FY 2019-20 budget include funding for the Integrated Pipeline Project, a revenue bond sale, and an enhancement of three FTEs for Water Production's water quality improvements. The Sabine River Authority/Lake Fork settlement will result in no retail revenue increases for either FY 2018-19 or FY 2019-20.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$100,393,327	\$100,142,394	\$106,270,645	\$108,745,415
Supplies - Materials	\$112,266,973	\$93,992,005	\$96,784,094	\$96,824,983
Contractual - Other Services	\$456,952,789	\$457,156,231	\$466,536,905	\$483,665,185
Capital Outlay	\$4,690,120	\$4,690,120	\$4,663,916	\$4,663,916
Expense Total	\$674,303,209	\$655,980,750	\$674,255,560	\$693,899,499
Reimbursements	\$(6,831,821)	\$(6,873,621)	\$(8,764,165)	\$(8,846,956)
Department Total	\$667,471,388	\$649,107,129	\$665,491,395	\$685,052,543

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, Enterprise Fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Contractor Reimbursements	\$(250,000)	\$(250,000)
Department Support	\$(6,305,848)	\$(6,364,314)
General Fund Reimbursements	\$(2,208,317)	\$(2,232,642)
Total	\$(8,764,165)	\$(8,846,956)

DALLAS WATER UTILITIES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	1,428.00	1,410.00	1,419.00	1,422.00
Overtime FTEs	150.30	150.26	150.26	150.26
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	1,578.30	1,560.26	1,569.26	1,572.26

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Increase funding for 10-year capital improvement program.	0	\$7,422,948	\$7,422,948
Fleet replacement and increased street rental charges.	0	\$1,400,000	\$1,400,000
Compliance with Fourth Unregulated Contaminant Monitoring Rule (UCMR4) for water quality and Lake Lewisville dam repairs.	0	\$1,956,016	\$1,956,016
Wastewater treatment charges from Trinity River Authority for contracted treatment service.	0	\$1,704,389	\$1,704,389
Fund three additional FTEs for operations at the East Side Water Treatment Plant.	3	\$0	\$200,000
Total	3	\$12,483,353	\$12,683,353

DALLAS WATER UTILITIES

REVENUE CATEGORY BY SERVICE

DWU is an Enterprise Fund department and so recovers its operating costs through user charges and non-property tax revenues. DWU is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the Utility Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Water Production and Delivery	Proceeds - Sale of Fixed Assets	\$0	\$(22,925)	\$0	\$0
	Gain on Property Sales & Other	\$0	\$22,925	\$0	\$0
Wastewater Collection	Proceeds - Sale of Fixed Assets	\$0	\$(32,400)	\$0	\$0
	Gain on Property Sales & Other	\$0	\$32,400	\$0	\$0
	Other	\$0	\$1	\$0	\$0
	Total Revenue	\$0	\$1	\$0	\$0
Wastewater Treatment	Proceeds - Sale of Fixed Assets	\$0	\$(600)	\$0	\$0
	Gain on Property Sales & Other	\$0	\$600	\$0	\$0
DWU General Expense	Other	\$0	\$217	\$0	\$0
	Total Revenue	\$0	\$217	\$0	\$0
Water Planning, Financial and Rate Services	Service to Others	\$6,143,312	\$6,217,145	\$6,143,312	\$6,143,312
	Fines & Forfeitures	\$2,500	\$0	\$2,500	\$2,500
	Interest	\$2,000,000	\$4,302,375	\$4,000,000	\$4,000,000
	Proceeds - Sale of Fixed Assets	\$22,500	\$24,706	\$22,500	\$22,500
	Customer Charges	\$659,083,076	\$660,193,771	\$654,617,265	\$665,281,688
	Charges to Other City Depts	\$20,000	\$10,146	\$20,000	\$20,000
	Capital Contribution	\$0	\$262,600	\$0	\$0
	Other	\$200,000	\$613,553	\$200,000	\$200,000

DALLAS WATER UTILITIES

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
	Total Revenue	\$667,471,388	\$671,624,296	\$665,005,577	\$675,670,000
Water Utilities Customer Account Services	Proceeds - Sale of Fixed Assets	\$0	\$(2,550)	\$0	\$0
	Gain on Property Sales & Other	\$0	\$2,550	\$0	\$0
Department Total		\$667,471,388	\$671,624,514	\$665,005,577	\$675,670,000

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage compliance with state and federal standards and regulations for drinking water	N/A	N/A	100%	100%
Small diameter pipelines replaced annually	0.90%	0.98%	0.90%	0.90%
Water meter reading accuracy rate	99.95%	99.85%	99.50%	99.50%
Total value of capital projects awarded	\$286,800,000	\$250,000,000	\$300,000,000	\$315,800,000
Main breaks per 100 miles of main	28	27	26	25
Number of sanitary sewer spills per 100 miles of main	3	3	3	3
Average response time to emergency sewer calls (in minutes)	N/A	N/A	60	60

DALLAS WATER UTILITIES

SERVICE DESCRIPTION AND BUDGET

DWU General Expense: Includes payments for services received by DWU from other City departments, Payment in Lieu of Taxes (PILOT), fleet replacement, and street rental.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$91,063,815	\$90,928,796	\$94,889,454	\$97,632,731

Wastewater Collection: Provides 24/7 operation and maintenance of more than 4,022 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$20,544,615	\$20,163,012	\$21,007,415	\$21,251,025

Wastewater Treatment: Operates and maintains two wastewater treatment plants that treat 64.5 billion gallons of domestic and industrial wastewater, process and dispose of biosolids and provide reuse effluent water to local area golf courses as a service for the residents of Dallas.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$50,632,087	\$50,580,629	\$52,478,323	\$53,049,051

Water Capital Funding: Provides funding related to the DWU Capital Improvement Program through the issuance of long-term and short-term debt, as well as cash funding to meet the City's Financial Management Performance Criteria goals.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$317,672,155	\$317,672,155	\$323,324,047	\$337,163,919

Water Planning, Financial and Rate Services: Develops and manages DWU's annual operating budget of more than \$660 million, coordinates and prepares the annual capital budget of more than \$300 million and ensures the City has water now and in the future to meet the needs of the residents of Dallas and customer cities.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$3,766,062	\$3,940,570	\$4,160,381	\$4,124,048

DALLAS WATER UTILITIES

Water Production and Delivery: Operates and maintains three water purification plants, pump stations, storage tanks and 4,955 miles of distribution system pipelines to provide 144 billion gallons of drinking water and fire protection to more than 2.5 million people, elevated storage tanks, and 4,961 miles of distribution system pipelines.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$140,498,698	\$122,668,643	\$126,661,656	\$128,575,779

Water Utilities Capital Program Management: Provides management for capital improvement projects averaging \$300 million annually from inception through startup. This includes capital planning, professional services, construction administration, and inspection of the required improvements.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$13,453,248	\$13,420,545	\$14,249,317	\$14,486,379

Water Utilities Customer Account Services: Provides water meter reading, billing, collection, and customer service activities for more than 300,000 water, wastewater, sanitation, and stormwater utility accounts monthly.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$25,889,434	\$25,781,506	\$28,720,802	\$28,769,611



DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

MISSION

The mission of DWU Storm Drainage Management (SDM) is to enhance the quality of life for Dallas residents through management of the Trinity River watershed, associated neighborhood and system-wide flood control, floodplain, and surface water quality activities.

DEPARTMENT GOALS

- Meet program regulatory requirements
- Ensure public/private infrastructure and development are designed to avoid flooding
- Plan and implement drainage infrastructure projects to improve drainage system efficiency and function
- Monitor and respond to floodway in neighborhood rainfall events
- Maintain the percentage of pump station uptime at 92 percent or greater
- Maintain strong working relationships with internal and external partners

FUNCTIONAL ORGANIZATION CHART



*Effective October 1, 2018, SDM will integrate into Dallas Water Utilities (DWU).

DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget incorporate SDM into DWU. SDM addresses the City’s responsibility for compliance with drainage systems regulations, which set performance requirements for the City to discharge stormwater runoff through drainage systems into Trinity River and tributaries. Activities include design, construction, operation and maintenance, flood response, and regulatory operations, including water quality monitoring.

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

The department’s drainage efforts have focused on flood protection and prevention activities in the major watershed areas of the city. FY 2019-20 planning places a renewed emphasis on neighborhood drainage through the creation of a new division, which will focus our efforts specifically on neighborhood outreach and preventing flooding in local streets. This program builds on existing resources and enhances funding for staff, equipment, and contract services to maintain, repair, and replace drainage infrastructure as both planned and response activities.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$0	\$0	\$18,513,904	\$20,588,892
Supplies - Materials	\$0	\$0	\$3,272,899	\$3,272,899
Contractual - Other Services	\$0	\$0	\$36,741,525	\$37,166,537
Capital Outlay	\$0	\$0	\$90,840	\$90,840
Expense Total	\$0	\$0	\$58,619,168	\$61,119,168
Reimbursements	\$0	\$0	\$(182,331)	\$(182,331)
Department Total	\$0	\$0	\$58,436,837	\$60,936,837

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	0.00	0.00	227.70	227.70
Overtime FTEs	0.00	0.00	8.60	8.60
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	0.00	0.00	236.30	236.30

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Transfer of funding and FTEs to Office of Environmental Quality and Sustainability.	(42)	\$(4,176,811)	\$(4,176,811)
Create new division dedicated to the neighborhood drainage program.	26	\$0	\$2,500,000
Total	16	\$(4,176,811)	\$(1,676,811)

REVENUE CATEGORY BY SERVICE

DWU SDM is an Enterprise Fund department and so recovers its operating costs through user charges and non-property tax revenues. The department is responsible for forecasting, collecting, and monitoring the following revenues that are deposited.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Storm Drainage Management Fund	Service to Others	\$0	\$0	\$58,436,837	\$60,936,837
	Total Revenue	\$0	\$0	\$58,436,837	\$60,936,837
Department Total		\$0	\$0	\$58,436,837	\$60,936,837

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of pump station uptime	92%	92%	92%	92%
Percentage of service requests responded to within SLA	96%	96%	96%	96%

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

SERVICE DESCRIPTION AND BUDGET

Floodplain Drainage Management: Provides design, construction, and implementation of capital drainage projects, studies, and mapping to ensure infrastructure/development are designed to minimize flooding.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$0	\$0	\$2,917,083	\$2,927,485

Floodway/Neighborhood Drainage Operations: Provides floodway and neighborhood drainage system maintenance and flood emergency response. Builds on existing resources and enhances funding for staff, equipment, and contract services to maintain, repair, and replace drainage infrastructure.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$0	\$0	\$16,728,589	\$19,606,044

Storm Drainage Management Fund: Facilitates City activities in compliance with the City’s MS4 permit. Activities include operations/maintenance/repairs of the storm drainage system, floodplain management, stormwater pollution prevention.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$0	\$0	\$32,454,319	\$27,088,556

Stormwater Regulations and Enforcement: Manages 130 creek and stream water quality sampling events, CCTV inspections, inlet and pipe cleaning, 6,000 locations, inventory and assessment for 180 miles of storm sewer lines and water quality improvement. MS4 Permit and Inspection activities are transferred to OEQ.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$0	\$0	\$6,336,846	\$11,314,752

MUNICIPAL RADIO

MISSION

Municipal Radio’s (WRR) mission is to provide our audience, within the Dallas and North Texas region, with an engaging, entertaining, fun listening experience and provide our advertisers with the most efficient access to the lucrative arts consumer market in the entire region.

DEPARTMENT GOALS

- Increase audience reach and engagement by maintaining more than 300,000 total weekly listeners and increasing total time spent listening
- Maintain total revenue collections at more than \$2,000,000, primarily through charges for local and national advertisements
- Complete the three-year process of replacing and upgrading outdated and/or obsolete broadcast equipment

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for WRR support the station’s mission to provide 24-hour classical music programming to Dallas residents and the North Texas region and serve as a vital marketing partner to Dallas-area arts organizations through on-air promotions, event notices, and discounted advertising rates. A major highlight of the FY 2018-19 budget includes \$80,000 in additional revenue by using Wednesday for programming rather than for broadcasting Council meetings. WRR revenues are estimated to be more than \$2,000,000, primarily from advertising, and these revenues directly support the operations of the station. As an Enterprise Fund, WRR operates at no expense to the taxpayer.

MUNICIPAL RADIO

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$1,166,866	\$1,025,744	\$1,220,180	\$1,243,087
Supplies - Materials	\$89,692	\$82,323	\$89,877	\$87,963
Contractual - Other Services	\$794,760	\$796,512	\$766,671	\$774,587
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$2,051,318	\$1,904,579	\$2,076,728	\$2,105,637
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$2,051,318	\$1,904,579	\$2,076,728	\$2,105,637

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	13.50	11.58	14.00	14.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	13.50	11.58	14.00	14.00

MUNICIPAL RADIO

REVENUE CATEGORY BY SERVICE

Municipal Radio is an Enterprise Fund. These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
WRR Municipal Radio Classical Music	Service to Others	\$36,313	\$87,056	\$36,313	\$36,313
	Interest	\$15,000	\$30,000	\$15,000	\$15,000
	Customer Charges	\$2,047,500	\$1,905,429	\$2,127,500	\$2,127,500
	Total Revenue	\$2,098,813	\$2,022,485	\$2,178,813	\$2,178,813
Department Total		\$2,098,813	\$2,022,485	\$2,178,813	\$2,178,813

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Total audience (as measured by Nielsen)	317,000	317,000	320,000	325,000
Average time spent listening (TSL hours, as measured by Nielsen)	N/A	3.00	3.25	3.25
Number of WRR community and marketing events	90	90	100	100

SERVICE DESCRIPTION

WRR Municipal Radio Classical Music: Broadcasts classical music, other musical programming, and promotes culture and arts. Using a commercial model, the station sells commercial airtime and sponsorships to generate revenue that funds operations.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$2,051,318	\$1,904,579	\$2,076,728	\$2,105,637



SANITATION SERVICES

MISSION

The mission of Sanitation Services (SAN) is to benefit our community and environment while garnering benefit from our waste resources. SAN accomplishes this by providing excellent customer services that promote waste reduction, resource recovery, and support to the City’s sustainability efforts.

DEPARTMENT GOALS

- Continue the culture of Service First to enhance quality and timely customer service
- Reduce missed calls per 10,000 opportunities for refuse and recycling collection
- Enhance safety awareness and training programs to reduce number of preventable incidents
- Reduce the number of hydraulic fluid spills related to parts failure
- Increase the use of technology for safety and performance improvement initiatives

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget will allow SAN to continue providing weekly refuse and recycling collection and monthly bulk/brush collection services to approximately 240,000 residential households. SAN will also continue providing dead animal collection seven days a week and disposal services six days a week to more than 1,300 daily customers who bring more than 1.7 million tons to the McCommas Bluff Landfill annually, as well as continue operation of three regional transfer stations and support education and diversion program development as outlined in the City’s Zero Waste Plan.

SANITATION SERVICES

The FY 2018-19 budget increases the monthly residential Sanitation fee by 8.38% from \$25.18 to \$27.29. This change is primarily driven by personnel merit and health care costs, increased truck driver hourly compensation rates to address high turnover and market competition for truck drivers, and increases in fuel, equipment maintenance, and fleet replacement debt costs to address an aging Sanitation fleet. The FY 2018-19 budget and residential fee increases also include a pilot program for alley vegetation abatement to minimize the negative impacts to residential collection operations caused by overgrown vegetation in alleys. The McCommas Bluff Landfill gate rate will increase by five percent, from \$25.00 to \$26.25 per ton.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$33,803,866	\$34,716,302	\$35,249,449	\$35,938,274
Supplies - Materials	\$7,082,194	\$7,162,902	\$7,499,534	\$7,499,534
Contractual - Other Services	\$63,533,857	\$67,306,081	\$70,125,834	\$70,323,382
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$104,419,917	\$109,185,286	\$112,874,817	\$113,761,190
Reimbursements	\$0	\$(128,871)	\$(221,352)	\$(221,352)
Department Total	\$104,419,917	\$109,056,415	\$112,653,465	\$113,539,838

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, Enterprise Fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund Reimbursement	\$(221,352)	\$(221,352)
Total	\$(221,352)	\$(221,352)

SANITATION SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	531.00	493.86	525.73	525.73
Overtime FTEs	93.30	101.31	93.30	93.30
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	624.30	595.17	619.03	619.03

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Increase in transfer to the SAN Capital Improvement Fund to support continued funding of more than \$75,000,000 in capital and fleet replacement needs. Supported by landfill revenues.	0	\$3,061,744	\$2,900,375
Implement a pay equity adjustment for truck drivers.	0	\$813,936	\$813,936
Implement a pilot alley vegetation abatement program.	0	\$300,000	\$300,000
Landfill Heavy Equipment rebuilds and repairs.	0	\$1,000,000	\$1,000,000
Transfer six Zero Waste positions from SAN to OEQ. SAN will reimburse OEQ for the cost of the service.	(6)	\$0	\$0
Increase in fleet replacement debt costs.	0	\$1,663,337	\$1,663,337
Total	(6)	\$6,839,017	\$6,677,648

SANITATION SERVICES

REVENUE CATEGORY BY SERVICE

SAN is an Enterprise Fund department and, as such, generates revenue to fully cover the cost of departmental expenses. Each fund generates revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Brush-Bulk Waste Removal Services	Service to Others	\$0	\$0	\$148,347	\$148,347
	Total Revenue	\$0	\$0	\$148,347	\$148,347
City Facility Services	Service to Others	\$737,259	\$786,926	\$794,394	\$798,473
	Total Revenue	\$737,259	\$786,926	\$794,394	\$798,473
Landfill Services	Service to Others	\$27,462,796	\$30,448,338	\$29,839,555	\$29,839,555
	Other	\$169,825	\$0	\$0	\$0
	Total Revenue	\$27,632,621	\$30,448,338	\$29,839,555	\$29,839,555
Recycling Collection and Waste Diversion	Service to Others	\$0	\$0	\$882,606	\$882,606
	Total Revenue	\$0	\$0	\$882,606	\$882,606
Residential Refuse Collection	Service to Others	\$76,050,037	\$77,374,993	\$80,764,472	\$81,650,845
	Interest	\$0	\$427,313	\$224,091	\$220,012
	Other	\$0	\$18,845	\$0	\$0
	Total Revenue	\$76,050,037	\$77,821,151	\$80,988,563	\$81,870,857
Department Total		\$104,419,917	\$109,056,415	\$112,653,465	\$113,539,838

SANITATION SERVICES

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Missed collections per 10,000 collection points/service opportunities	11.50	14.71	12.00	11.25
Percentage of on-time collections	99.8%	99.9%	99.9%	99.9%
Missed refuse and recycling collections per 10,000 collection points/service opportunities	11.00	11.70	11.00	10.90
Percentage of rear loader availability	90%	77.14%	85%	85%
Percentage of automated fleet availability	90%	73%	85%	85%
Residential recycling tons collected	57,615	54,291	55,000	57,615
Residential recycling diversion rate	19.0%	19.0%	19.0%	20.0%

SERVICE DESCRIPTION AND BUDGET

Animal Remains Collection (ARC): Provides for the prompt (seven days a week) and respectful recovery and disposal of animal remains from residents, public rights-of-way, and animal clinics. ARC removes approximately 24,000 animal remains annually.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$735,375	\$741,635	\$738,655	\$753,440

Brush-Bulk Waste Removal Services: Provides monthly bulk and brush collections to approximately 240,000 households throughout Dallas. This service provides residents the option to discard larger, less frequently disposed-of items with convenient monthly curbside collection.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$15,477,107	\$17,519,387	\$17,244,610	\$17,483,873

City Facility Services: Provides waste collection services for 186 City facilities, 216 recycling collection locations, and other neighborhood drop-off sites. This service is provided through contracted vendors and Sanitation Services refuse and recycling dumpster collection staff.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$742,825	\$754,923	\$794,394	\$798,473

SANITATION SERVICES

Landfill Services: The McCommas Bluff Landfill accepts waste from residential and business customers and disposes of the waste in accordance with government rules and regulations. The landfill also utilizes advanced landfill gas recovery technology to create positive revenue.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$32,542,893	\$35,604,390	\$36,734,206	\$36,763,318

Recycling Collection and Waste Diversion: Provides weekly residential recycling collection services to approximately 192,000 City of Dallas customers. This division also provides residents household hazardous waste disposal services.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$13,388,603	\$12,673,730	\$13,905,553	\$14,046,836

Residential Refuse Collection: Dallas households generate approximately 240,000 tons of refuse each year. Sanitation Service crews remove and dispose of waste each week for approximately 240,000 households. This division also includes the operation of three regional transfer stations.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$41,533,114	\$41,762,350	\$43,236,047	\$43,693,898

STORM DRAINAGE MANAGEMENT

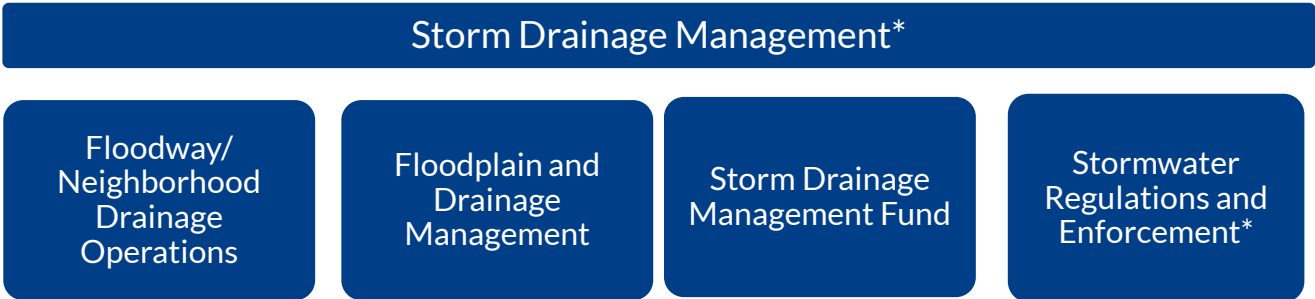
MISSION

The mission of Storm Drainage Management (SDM) is to enhance the quality of life for Dallas residents through management of the Trinity River watershed, associated neighborhood and systemwide flood control, floodplain, and surface water quality activities.

DEPARTMENT GOALS

- Consistently meet program regulatory requirements
- Ensure public and private infrastructure and development are designed to avoid flooding
- Plan and implement drainage infrastructure projects to improve drainage system efficiency and function
- Monitor and respond to floodway in neighborhood rainfall events
- Maintain the percentage of pump station uptime at 92 percent or greater
- Maintain strong working relationships with internal and external partners

FUNCTIONAL ORGANIZATION CHART



*Effective October 1, 2018, SDM will integrate into DWU and Storm Water Regulations will be transferred to Office of Environmental Quality and Sustainability (OEQ).

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$19,258,614	\$16,996,406	\$0	\$0
Supplies - Materials	\$3,239,163	\$3,390,458	\$0	\$0
Contractual - Other Services	\$35,222,311	\$36,874,488	\$0	\$0
Capital Outlay	\$170,252	\$224,983	\$0	\$0
Expense Total	\$57,890,340	\$57,486,335	\$0	\$0
Reimbursements	\$(1,953,503)	\$(1,953,503)	\$0	\$0
Department Total	\$55,936,837	\$55,532,832	\$0	\$0

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider

STORM DRAINAGE MANAGEMENT

vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	270.00	165.30	0.00	0.00
Overtime FTEs	31.60	25.91	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	301.60	191.21	0.00	0.00

REVENUE CATEGORY BY SERVICE

SDM is an Enterprise Fund department and so recovers its operating costs through user charges and non-property tax revenues. SDM is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the Utility Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Storm Drainage Management Fund	Service to Others	\$55,987,895	\$55,685,067	\$0	\$0
	Interest	\$0	\$128,566	\$0	\$0
	Other	\$0	\$54,574	\$0	\$0
	Total Revenue	\$55,987,895	\$55,868,207	\$0	\$0
Department Total		\$55,987,895	\$55,868,207	\$0	\$0

STORM DRAINAGE MANAGEMENT

SERVICE DESCRIPTION AND BUDGET

Floodplain Drainage Management: This service integrated with DWU effective October 1, 2018.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$3,902,409	\$6,095,726	\$0	\$0

Floodway/Neighborhood Drainage Operations: This service integrated with DWU effective October 1, 2018.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$16,663,159	\$14,369,031	\$0	\$0

Storm Drainage Management Fund: This service integrated with DWU effective October 1, 2018.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$29,058,077	\$29,058,077	\$0	\$0

Stormwater Regulations and Enforcement: This service integrated with OEQ effective October 1, 2018.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$6,313,192	\$6,009,999	\$0	\$0



SUSTAINABLE DEVELOPMENT & CONSTRUCTION

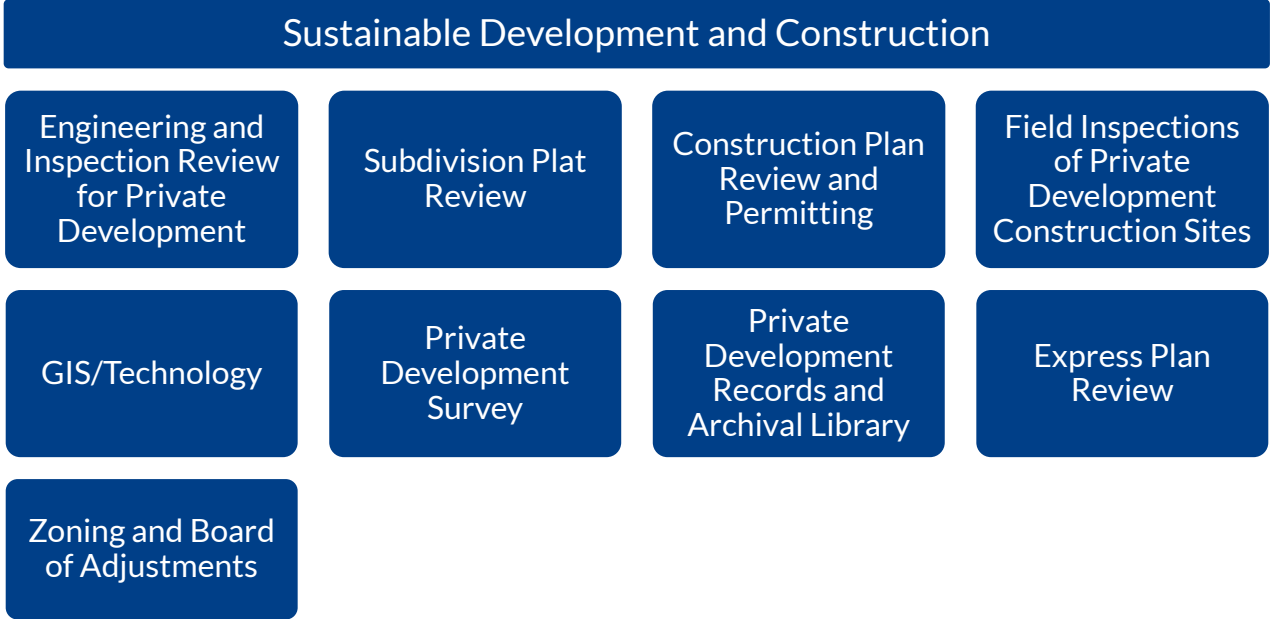
MISSION

Sustainable Development and Construction (DEV) is dedicated to excellence by partnering with the community to build a safe and dynamic Dallas.

DEPARTMENT GOALS

- Complete the digitization of all paper and microfilm/fiche records
- Deploy technology for electronic plan review and chess clock calculation
- Initiate construction of new Oak Cliff Municipal Center
- Evaluate the process and cost for accepting online applications for Zoning and Board of Adjustment requests
- Develop and complete application to track open space and park land dedication
- Upgrade INOVA cashiering system
- Upgrade POSSE permit tracking system to Winchester (web-based front end)
- Implement electronic recording technology within Subdivision
- Cross-train two engineers between Paving/Drainage and Water/Wastewater review to build redundant capacity in each section, better manage review times, and more efficiently serve the Q-Team

FUNCTIONAL ORGANIZATION CHART



SUSTAINABLE DEVELOPMENT & CONSTRUCTION

DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned Enterprise Fund budget for DEV builds on existing human capital and technology to provide services associated with the review and inspection of development within the City of Dallas. The Enterprise Fund supports four divisions: Building Inspection, Engineering, Current Planning, and GIS/Technology. During the next two years, DEV anticipates facilitating more than \$7.5 billion in permit valuations related to construction activity, issuing more than 65,000 building permits, conducting at least 400,000 inspections, issuing more than 10,000 Certificates of Occupancy, and processing at least 500 zoning changes. The FY 2018-19 budget includes five additional Permit Clerks, three Senior Plans Examiners, and three Office Assistant II positions, which will support the implementation and operation of the new systems. DEV continues to strive to leverage technology to improve service delivery.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$22,171,593	\$21,419,137	\$22,796,460	\$23,232,107
Supplies - Materials	\$521,194	\$366,003	\$395,233	\$395,234
Contractual - Other Services	\$10,834,935	\$10,807,270	\$12,530,958	\$12,173,956
Capital Outlay	\$0	\$935,312	\$0	\$0
Expense Total	\$33,527,722	\$33,527,722	\$35,722,651	\$35,801,297
Reimbursements	\$(1,151,532)	\$(1,151,532)	\$(1,151,532)	\$(1,151,532)
Department Total	\$32,376,190	\$32,376,190	\$34,571,119	\$34,649,765

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, Enterprise Fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Department Support	\$(337,800)	\$(337,800)
Public Works Reimbursement	\$(117,796)	\$(117,796)
Sustainable Development and Construction Reimbursement	\$(96,759)	\$(96,759)
Water Utilities Reimbursement	\$(599,177)	\$(599,177)
Total	\$(1,151,532)	\$(1,151,532)

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	272.95	255.99	278.66	278.66
Overtime FTEs	1.77	2.88	2.80	2.80
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	274.72	258.87	281.46	281.46

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
One-time costs to upgrade the Posse Winchester permitting system to a modern web-based system. Using fund balance.	0	\$750,000	\$0
One-time costs for OnBase to extend the Document Management System to handle document types from all DEV divisions. Using fund balance.	0	\$600,000	\$0
Addition of five positions to assist customers with newly implemented electronic plan review process. Customers not yet able to submit electronically will need plans scanned.	5	\$259,882	\$259,882
Addition of three positions to manage the process of all electronic plan submittals, coordinate required revisions, and compile final approved plans.	3	\$234,445	\$234,445
Addition of three positions to assist customers in obtaining records, transfer all paper files/plans to system, and allow for easier access. DEV is transferring approximately 12,000,000 paper files and plans, microfiche, and microfilm records to be accessible digitally.	3	\$156,527	\$156,527
Full-year funding for three positions added to provide enterprise software configuration, maintenance, and support.	0	\$60,828	\$60,828
One-time costs for Workflow application for Engineering will add the Engineering division into the Posse workflow management system to provide better integration with permitting. Using fund balance.	0	\$0	\$750,000
Total	11	\$2,061,682	\$1,461,682

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

REVENUE CATEGORY BY SERVICE

DEV is an Enterprise Fund department and, as such, generates revenue to fully cover the cost of departmental expenses. Each fund generates revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Construction Plan Review and Permitting	Licenses & Permits	\$352,555	\$407,318	\$356,078	\$356,078
	Service to Others	\$29,945,841	\$30,391,117	\$31,235,952	\$31,235,952
	Interest	\$117,936	\$497,270	\$227,923	\$227,923
	Customer Charges	\$1,709	\$1,709	\$1,726	\$1,726
	Other	\$97,422	\$123,213	\$114,456	\$114,456
	Total Revenue	\$30,515,463	\$31,420,628	\$31,936,135	\$31,936,135
Field Inspections of Private Development Construction Sites	Other	\$0	\$22,166	\$0	\$0
	Total Revenue	\$0	\$22,166	\$0	\$0
Zoning - Board of Adjustment	Service to Others	\$1,195,755	\$987,763	\$1,207,713	\$1,207,713
	Other	\$0	\$520	\$0	\$0
	Total Revenue	\$1,195,755	\$988,283	\$1,207,713	\$1,207,713
Department Total		\$31,711,218	\$32,431,076	\$33,143,848	\$33,143,848

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of inspections performed same day as requested	98%	98%	98%	98%
Percentage of single-family permits reviewed within three days	85%	85%	85%	85%
Overall permit value	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000
Percentage of commercial reviews completed in 15 days	95%	95%	95%	95%
Percentage of express projects completed in 12 days	75%	75%	75%	75%

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of plat technical reviews completed in 15 days	95%	95%	95%	95%

SERVICE DESCRIPTION AND BUDGET

Construction Plan Review and Permitting: Safeguards the public health, safety, and general welfare through the application of the City's construction codes, reviews and issues development permits, and provides information on the development process.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$14,665,623	\$14,588,442	\$15,751,711	\$15,457,250

Engineering – Inspection Review for Private Development: Reviews and approves engineering plans for infrastructure improvements that will be dedicated to the City by private developers and inspects the construction of infrastructure improvements to ensure all construction is to City standards and specifications.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$2,271,562	\$2,281,563	\$2,482,358	\$2,634,113

Express Plan Review: Provides an expedited and coordinated construction plan review process for an additional fee (for new construction, remodels, renovations, and Certificates of Occupancy) and provides pre-development trade coordination meetings for projects.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$1,731,576	\$1,731,576	\$1,399,319	\$1,427,660

Field Inspections of Private Development Construction Sites: Ensures commercial and residential structures are constructed to meet mandatory standards for quality of life and building safety and enforces all development code requirements through field inspection of construction activity and changes in property use.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$8,407,809	\$8,457,809	\$9,951,018	\$10,066,225

GIS Mapping for Private Development: Provides mapping and application development, creates plat parcel GIS data, maintains the official zoning map of the City, generates mandated notifications for public hearings, and maintains applications that provide data to staff and residents.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$1,117,790	\$1,117,790	\$980,478	\$989,813

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

Private Development Records and Archival Library: Records and archives building plans and permits, maintains and provides historical records on permitted building plans and inspection reports, and responds to Open Records Requests.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$1,111,367	\$1,111,367	\$1,127,236	\$1,144,439

Private Development Survey: Reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and state professional survey standards.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$666,788	\$666,788	\$595,252	\$605,487

Subdivision Plat Review: Administers and processes plat and replat submissions, responds to inquiries on platting regulations, and grows the tax base through the creation of legal building sites for new construction.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$616,284	\$619,939	\$552,877	\$562,878

Zoning - Board of Adjustment: Reviews and processes development applications in compliance with development codes, adopted City plans and policies and accepted land use principles, including zoning cases, special exceptions, variances, and development plans.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Fund	\$1,787,391	\$1,800,916	\$1,730,870	\$1,761,900



COMMUNICATION & INFORMATION SERVICES – DATA

MISSION

The mission of the Department of Communication and Information Services (CIS) is to provide information technology (IT) solutions and services that enable the programs and operations of City departments to deliver services in an efficient, effective and secure manner.

DEPARTMENT GOALS

- Ensure customer information and access to government services is protected
- Increase government efficiency by continuously improving IT services
- Protect the City's investment in large IT projects through Project Assurance

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget for Data Services (DSV) further the City's priorities by maintaining critical IT infrastructure, promoting core values, and improving access and transparency. The priorities for the biennium include ongoing replacements and upgrades to IT infrastructure, completing the Human Resources system, and implementing new solutions for code case management, capital projects, and work order/asset management. DSV will continue investment in the Big Data platform to derive insights from large and diverse sources of information to better predict and respond to change.

COMMUNICATION & INFORMATION SERVICES – DATA

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$21,833,595	\$19,157,800	\$22,925,999	\$24,086,894
Supplies - Materials	\$872,188	\$778,444	\$723,383	\$723,383
Contractual - Other Services	\$50,276,693	\$56,352,473	\$53,362,021	\$49,916,703
Capital Outlay	\$0	\$87,338	\$0	\$0
Expense Total	\$72,982,476	\$76,376,055	\$77,011,403	\$74,726,980
Reimbursements	\$(2,739,796)	\$(2,422,357)	\$0	\$0
Department Total	\$70,242,680	\$73,953,698	\$77,011,403	\$74,726,980

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	198.50	175.60	204.00	210.00
Overtime FTEs	1.20	0.60	1.20	1.20
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	199.70	176.20	205.20	211.20

COMMUNICATION & INFORMATION SERVICES – DATA

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduce Deloitte SAP IT professional services support.	0	\$(1,828,665)	\$(1,828,665)
Reduced funding for temporary staffing and contractors.	0	\$(118,950)	\$(118,950)
Reduced funding for equipment rental.	0	\$(141,478)	\$(141,478)
Human capital management system replacement and implementation. FY 2019-20 reduction reflects one-time cost of implementation.	0	\$4,394,988	\$778,153
Transfer one position to 911 Fund.	(1)	\$(94,245)	\$(94,245)
Addition of three positions to assist in IT risk compliance efforts, GIS web administration, and financial application assistance.	3	\$238,455	\$238,455
Increased funding for software maintenance and support.	0	\$551,349	\$551,349
Implement new digital services program for Smart Cities Initiative.	3	\$0	\$600,000
Addition of nine positions for various application support.	9	\$0	\$682,901
Total	14	\$3,001,454	\$667,520

COMMUNICATION & INFORMATION SERVICES – DATA

REVENUE CATEGORY BY SERVICE

CIS is an Internal Services department. These funds are used to account for goods or services given to one department by another on a cost reimbursement basis.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Business Technology Services	Interest	\$130,604	\$346,353	\$130,604	\$130,604
	Charges to Other City Depts	\$58,515,557	\$50,490,357	\$59,116,135	\$63,420,416
	Total Revenue	\$58,646,161	\$50,836,710	\$59,246,739	\$63,551,020
Internal Desktop Support	Charges to Other City Depts	\$0	\$4,007,512	\$0	\$0
	Total Revenue	\$0	\$4,007,512	\$0	\$0
Internal Telephone and Data Communication	Service to Others	\$6,949	\$6,949	\$6,949	\$6,949
	Charges to Other City Depts	\$9,310,173	\$13,747,236	\$10,180,969	\$10,180,969
	Other	\$0	\$242	\$0	\$0
	Total Revenue	\$9,317,122	\$13,754,427	\$10,187,918	\$10,187,918
Department Total		\$67,963,283	\$68,598,649	\$69,434,657	\$73,738,938

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of business technology projects executed on time, on budget, and meeting functional requirements	90%	90%	90%	90%
Number of new data sets added annually	20	20	20	20
Percentage of network (telephone and data) availability (excluding planned City-approved outages)	100%	100%	100%	100%

COMMUNICATION & INFORMATION SERVICES – DATA

SERVICE DESCRIPTION AND BUDGET

Business Technology Services: Provides technology expertise in the identification, implementation, and maintenance of systems to fulfill City goals. Services include package software implementations, custom software solutions, website designs, e-commerce, and 24/7 operational maintenance support of mission-critical systems.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$24,443,100	\$26,328,560	\$27,009,818	\$23,086,441

City GIS Services: Maintains information for residents and staff using GIS technology. Services include developing and maintaining data used to route emergency response vehicles, data supporting drainage management permit compliance reporting, data and tools for the 311 Customer Service system, and the City's online maps.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$956,596	\$1,356,285	\$1,487,430	\$1,648,788

Internal Computer Support: Provides 24/7 computer support for the City's computers, data storage systems, data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers. Installs, maintains, and manages applications to approximately 440 servers.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$6,614,560	\$6,316,868	\$6,200,871	\$6,484,648

Internal Desktop Support: Supports the City's desktop computers, laptops, smartphones/tablets, and email. Technical support includes problem resolution and desk-side support for PCs and software.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$6,665,543	\$6,797,274	\$6,331,993	\$6,338,552

Internal Telephone and Data Communication: Provides maintenance and support for the City's voice and data communication network system for more than 20,000 landline telephones and data lines connecting City facilities.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$12,558,282	\$12,606,886	\$13,763,912	\$13,813,970

COMMUNICATION & INFORMATION SERVICES – DATA

Public Safety Technology Support: Provides technology expertise in identifying, implementing, and maintaining public safety systems that enable the Dallas Police Department, Dallas-Fire Rescue, Court and Detention Services, and the Office of Emergency Management to accomplish their respective missions.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$4,333,893	\$4,635,388	\$4,572,196	\$4,685,905

Strategic Technology Management: Leads the direction of technology in the City through portfolio management, IT governance, project management, solution analysis and architecture, data analytics, financial and contract management, and Citywide technology acquisitions in alignment with all City strategic priorities.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$14,670,706	\$15,912,437	\$17,645,183	\$18,668,676

COMMUNICATION & INFORMATION SERVICES – RADIO

MISSION

The mission of the Department of Communication and Information Services (CIS) is to provide information technology (IT) solutions and services that enable the programs and operations of City departments to deliver services in an efficient, effective, and secure manner.

DEPARTMENT GOALS

- Ensure customer information and access to government services is protected
- Increase government efficiency by continuously improving IT services
- Protect the City's investment in large IT projects through Project Assurance

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

Radio Services installs and maintains handheld and in-car mobile radio technology for City departments and maintains all two-way radio and microwave communication networks. Data Services (DSV) will continue to provide radio network connectivity to Dallas County and the City of Cockrell Hill. The FY 2018-19 budget and FY 2019-20 planned capital programs include completion of the replacement of the citywide radio network, final phase of the replacement of mobile data computers, and starting Phase 1 of replacing digital voice recorders in police vehicles.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$2,405,431	\$1,859,016	\$1,963,892	\$1,996,397
Supplies - Materials	\$528,719	\$574,293	\$1,452,086	\$1,446,908
Contractual - Other Services	\$1,888,913	\$2,285,921	\$5,235,435	\$8,860,774
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$4,823,063	\$4,719,230	\$8,651,413	\$12,304,079
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$4,823,063	\$4,719,230	\$8,651,413	\$12,304,079

COMMUNICATION & INFORMATION SERVICES – RADIO

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	21.00	21.00	21.00	21.00
Overtime FTEs	1.50	1.50	1.50	1.50
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	22.50	22.50	22.50	22.50

COMMUNICATION & INFORMATION SERVICES – RADIO

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduction in overtime for Mobile Technology Group as recent upgrades and replacements of radio technology results in less time spent on equipment repairs for aging equipment.	0	\$(55,800)	\$(55,800)
Debt service payments for Master Lease funds used for the acquisition and installation of the replacement P25 trunked radio system.	0	\$1,910,378	\$5,458,224
Engineering and consulting services for the build of the replacement P25 radio system.	0	\$718,725	\$812,548
Outsources support for radio equipment repairs and installations during non-business hours in the afternoon and evening shifts.	0	\$233,984	\$233,984
Purchase of inventory for communication equipment.	0	\$938,093	\$938,093
Total	0	\$3,745,380	\$7,387,049

COMMUNICATION & INFORMATION SERVICES – RADIO

REVENUE CATEGORY BY SERVICE

CIS is an Internal Services department. These funds are used to account for goods or services given to one department by another on a cost reimbursement basis.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Radio Communication	Service to Others	\$180,784	\$180,784	\$180,918	\$180,918
	Interest	\$10,077	\$26,550	\$10,077	\$10,077
	Charges to Other City Depts	\$4,632,202	\$4,632,202	\$5,324,235	\$10,987,675
	Other	\$0	\$0	\$402,542	\$1,150,120
	Total Revenue	\$4,823,063	\$4,839,536	\$5,917,772	\$12,328,790
Department Total		\$4,823,063	\$4,839,536	\$5,917,772	\$12,328,790

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of availability of public safety radio network (excluding planned City-approved outages)	99.80%	100%	100%	100%
Percentage of Priority 1 repair requests resolved within 24 hours – Radio Devices	N/A	N/A	100%	100%

SERVICE DESCRIPTION AND BUDGET

Internal Radio Communication: Provides installation, repair, and replacement of handhelds and fixed and in-car mobile radio communication technology for City departments like Police, Fire-Rescue, and Sanitation. Maintains all two-way radio and microwave communication networks.				
Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$4,823,063	\$4,719,230	\$8,651,413	\$12,304,079

COMMUNICATION & INFORMATION SERVICES – 911

MISSION

Communication and Information’s (CIS) mission is to provide information technology solutions and services that enable the programs and operations of City departments to deliver services in an efficient, effective, and secure manner.

DEPARTMENT GOALS

- Manage technologies proactively throughout their lifecycles to ensure delivery of secure, stable, and relevant solutions to the residents of Dallas in support of the Public Safety strategic priority
- Complete the feasibility study to examine all aspects of an ESInet deployment that would enable any connected Public Safety Answering Point (PSAP) to automatically reroute all emergency calls it receives to another 911 center in the next town, county, or state.

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and FY 2019-20 planned budget provide the Information Technology (IT) infrastructure, hardware, software, and technical support for the 911 emergency communication system. Some elements include the technology for call taking, call management, and recording systems, along with display reader boards. During these two fiscal years, the department plans to increase the number of seats at the 911 backup site and hire a consultant to assist the City with evaluating the deployment of ESInet.

COMMUNICATION & INFORMATION SERVICES – 911

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$707,566	\$571,321	\$725,453	\$749,522
Supplies - Materials	\$86,700	\$22,000	\$221,248	\$192,685
Contractual - Other Services	\$15,954,112	\$15,952,603	\$14,229,852	\$14,000,456
Capital Outlay	\$0	\$20,000	\$0	\$0
Expense Total	\$16,748,378	\$16,565,924	\$15,176,553	\$14,942,663
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$16,748,378	\$16,565,924	\$15,176,553	\$14,942,663

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	7.00	5.70	7.04	7.04
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	7.00	5.70	7.04	7.04

COMMUNICATION & INFORMATION SERVICES – 911

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists increases and/or decreases in funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduction in reimbursement to Police and Fire departments for 911 dispatch.	0	\$(1,000,000)	\$(1,000,000)
Increase the number of hosted software seats in FY 2018-19 at the 911 backup call center site from 30 to 48 seats.	0	\$352,420	\$352,420
Transfer 1 position from Data Services Fund into the 911 Fund to provide backup support at the new 911 site.	1	\$94,245	\$94,245
Increase in contract costs related to support of Computer Aided Dispatch System transferred from Data Services Fund to 911 Technology Fund.	0	\$94,910	\$94,910
Increase funds for 911 backup call center technology.	0	\$279,611	\$279,611
Funding for a consultant to evaluate upgraded 911 call routing.	0	\$150,000	\$150,000
Increase funding for software and hardware maintenance.	0	\$92,251	\$92,251
Total	1	\$63,437	\$63,437

COMMUNICATION & INFORMATION SERVICES – 911

REVENUE CATEGORY BY SERVICE

CIS is an Internal Services department. These funds are used to account for goods or services given to one department by another on a cost reimbursement basis.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
9-1-1 Technology - Education Services	Service to Others	\$12,406,836	\$12,187,441	\$11,901,705	\$11,901,705
	Interest	\$132,359	\$169,649	\$117,107	\$117,107
	Total Revenue	\$12,539,195	\$12,357,090	\$12,018,812	\$12,018,812
Department Total		\$12,539,195	\$12,357,090	\$12,018,812	\$12,018,812

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Cost per call for 911 technology support	N/A	\$3.22	\$3.57	\$3.45
Percentage of time that voice (PBX/MIRAN/NICE/TDD) and data (Vesta) systems are operational and available (excluding planned City-approved outages)	N/A	100%	100%	100%

SERVICE DESCRIPTION AND BUDGET

911 Technology – Education Services: Provides the IT infrastructure, hardware, software, and technical support for processing 911 telephone calls. 911 funds are also used to partially reimburse Police and Fire-Rescue Departments for 911 call taking and dispatch services.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Other Funds	\$16,748,378	\$16,565,924	\$15,176,553	\$14,942,663

EMPLOYEE BENEFITS

MISSION

The mission of Employee Benefits is to cultivate a culture of improved health and wellness for employees, retirees, and their families. Benefits Service Center (BSC) cultivates this culture by providing excellence in benefits administration through empathy in our service delivery and with desirable benefits products and program options.

DEPARTMENT GOALS

- Achieve and maintain a 90% or higher average satisfaction rating based on customer interaction and experience with the benefits team
- Leverage technology to improve delivery of benefits services by allowing plan enrollments and changes through an online portal
- Increase overall fitness center membership by five percent annually through more vigorous and targeted outreach and communications strategies
- Integrate core benefits administration with health and wellness initiatives and programs to lower health care costs for both the employee and organization through strategic plan design and implementation using data-driven statistics
- Establish a quarterly review of vendor contract compliance and service-level delivery expectations

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The 2018-2019 health plan is designed to provide employees with more choice and to foster ownership and engagement among employees, with a long-term, strategic approach. The plan design includes three distinct health benefit options to suit the needs of the diverse employee population of the City of Dallas.

EMPLOYEE BENEFITS

The first plan is a Health Reimbursement Arrangement (HRA), the plan in which more than 78 percent of employees are currently enrolled. An HRA, also referred to as a health reimbursement account, is an IRS-approved, employer-funded, tax-advantaged health benefit plan that reimburses employees for out-of-pocket medical expenses and individual health insurance premiums. Given the high number of employees currently on this plan, it was preserved as an offering to allow those comfortable with this choice to remain enrolled.

The second plan is a modified Exclusive Provider Organization (EPO). As members of an EPO, employees use the doctors and hospitals within the EPO network but cannot go outside the network for care, and there are no out-of-network benefits. The City currently offers an EPO; however, it has limited enrollment (about 22 percent) and does not include fixed copays, which results in unpredictable medical bills for office visits and routine care. The modified EPO in the new plan offers \$25 copays for primary office visits and \$50 copays for specialist visits, providing better predictability and cost control for employees. Also, it gives access to fixed cost services for urgent care and telehealth while having a lower deductible.

The third plan is a Health Savings Account (HSA). An HSA is a tax-advantaged medical savings account available to those enrolled in a high-deductible health plan (HDHP). The funds contributed to an account are not subject to federal income tax at the time of deposit. The new health plan design encourages a controlled ramp-up participation in the HSA program over three to five years, with incremental increases in employee accountability. Also, the integration of wellness and a suite of customized voluntary benefits is designed to optimize cash efficiency for employees and the City. HSA participants typically respond to the opportunity to generate real savings when they focus on wellness instead of just absorbing more of the risk burden.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$955,176	\$706,851	\$934,374	\$938,753
Supplies - Materials	\$24,285	\$24,375	\$28,447	\$28,447
Contractual - Other Services	\$397,359	\$407,519	\$445,575	\$449,814
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$1,376,820	\$1,138,746	\$1,408,396	\$1,417,014
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$1,376,820	\$1,138,746	\$1,408,396	\$1,417,014

EMPLOYEE BENEFITS

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	11.00	11.00	10.50	10.50
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	11.00	11.00	10.50	10.50

SERVICE DESCRIPTION AND BUDGET

Wellness Program: Administers the wellness program for City employees. The wellness program is designed to engage employees in activities to improve their health and lower long-term health care costs.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Other Funds	\$351,225	\$324,918	\$358,858	\$361,431

Benefits Administration Services: Administers the health benefits program for City employees, retirees, and their eligible dependents. Assists customers by working as a liaison between the employees/retirees, the City, and the various vendors contracted to provide benefits products and/or services.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Other Funds	\$1,025,595	\$813,828	\$1,049,538	\$1,055,583



EQUIPMENT & FLEET MANAGEMENT

MISSION

Equipment and Fleet Management is committed to providing effective and efficient fleet services in support of City service delivery.

DEPARTMENT GOALS

- Implement recommendations from the Fleet Optimization study to increase operational efficiency in FY 2018-19
- Adopt enhanced fleet standardization, utilization requirements, and replacement criteria
- Implement additional process changes in FY 2019-20 to further reduce life cycle fleet management costs

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-2019 adopted budget separates Equipment and Building Services' two sections, Building Services (General Fund) and Equipment Services (Internal Service Fund), into two distinct departments: Building Services and Equipment and Fleet Management. Equipment and Fleet Management provides fleet management services to the City. The department maintains approximately 5,400 units of equipment serviced at five strategically located service centers and is responsible for providing fleet asset management and repair, motor pool, outside rental, and fuel purchasing and delivery to City departments.

EQUIPMENT & FLEET MANAGEMENT

The FY 2018-19 budget and FY 2019-20 planned budgets support enhanced customer service, more efficient equipment repair, and continued conservation and fuel efficiency by increasing motor pool usage and purchasing more alternative fuel or fuel-conserving vehicles. The department’s goal is to provide more responsive daily service to our customers to support them in service delivery to residents. As part of this goal, Equipment and Fleet Management is adding six senior mechanics dedicated to Sanitation equipment and six service advisors to improve the intake and diagnosis of equipment and follow-up during the maintenance/repair process. \$500,000 is allocated to begin implementing the consultant study recommendations to be identified by September 2018.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$17,659,031	\$16,834,471	\$18,198,994	\$18,506,696
Supplies - Materials	\$22,423,630	\$24,548,761	\$25,015,501	\$25,035,276
Contractual - Other Services	\$17,802,059	\$18,558,712	\$14,876,024	\$15,201,475
Capital Outlay	\$4,079,990	\$95,000	\$70,846	\$70,846
Expense Total	\$61,964,710	\$60,036,945	\$58,161,364	\$58,814,292
Reimbursements	\$(7,547,442)	\$(3,276,311)	\$(3,248,514)	\$(3,294,918)
Department Total	\$54,417,268	\$56,760,634	\$54,912,850	\$55,519,374

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, Enterprise Fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Code Compliance Services Reimbursement	\$(5,672)	\$(5,672)
Communication and Information Services Reimbursement	\$(28,000)	\$(28,000)
Equipment & Building Services Reimbursement	\$(1,538,265)	\$(1,584,669)
Miscellaneous Reimbursement	\$(121,506)	\$(121,506)
Storm Drainage Management Reimbursement	\$(1,555,071)	\$(1,555,071)
Total	\$(3,248,514)	\$(3,294,918)

EQUIPMENT & FLEET MANAGEMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	265.80	261.00	273.00	273.00
Overtime FTEs	10.90	11.80	10.90	10.90
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	276.70	272.80	283.90	283.90

EQUIPMENT & FLEET MANAGEMENT

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Reduce overtime due to efficiencies.	0	\$(241,575)	\$(241,575)
Implement fleet consultant study.	0	\$500,000	\$500,000
Eliminate six Customer Service Representatives and fund six Service Advisors to improve the intake and diagnosis of equipment and the follow-up during the service process.	0	\$59,456	\$59,456
Add funding to participate as a bonded agent for Dallas County to begin in-house issuance of registration stickers for the cities fleet.	0	\$21,000	\$21,000
Add six Senior Mechanics totally dedicated to Sanitation maintenance.	6	\$393,226	\$393,226
Fuel cost for new facility opened through the Bond Program.	0	\$0	\$19,774
Total	6	\$732,107	\$751,881

EQUIPMENT & FLEET MANAGEMENT

REVENUE CATEGORY BY SERVICE

Equipment and Fleet Management is an Internal Services department used to account for goods or services given to one department by another on a cost reimbursement basis. Equipment and Fleet Management is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Services Fund.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
City Fleet Asset Management	Proceeds - Sale of Fixed Assets	\$0	\$(436,545)	\$0	\$0
	Gain on Property Sales & Other	\$0	\$381,155	\$0	\$0
	Total Revenue	\$0	\$(55,390)	\$0	\$0
Fuel Procurement and Management	Other	\$8,000	\$2,929	\$2,000	\$2,000
	Total Revenue	\$8,000	\$2,929	\$2,000	\$2,000
Fleet Administration	Interest	\$0	\$54,048	\$20,000	\$20,000
	Proceeds - Sale of Fixed Assets	\$553,261	\$725,960	\$553,261	\$553,261
	Charges to Other City Depts	\$53,380,798	\$55,560,878	\$53,837,589	\$54,944,113
	Total Revenue	\$53,934,059	\$56,340,886	\$54,410,850	\$55,517,374
Department Total		\$53,942,059	\$56,288,425	\$54,412,850	\$55,519,374

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage increase in motor pool utilization	8%	7%	6%	5%
Number of maintenance and repair jobs completed	163,000	156,000	153,000	148,000
Percentage of labor time allocated to preventive maintenance activities	10%	10%	12%	15%
Percentage of alternative fuel dispensed	35.5%	25%	35%	35%

EQUIPMENT & FLEET MANAGEMENT

SERVICE DESCRIPTION AND BUDGET

City Fleet Asset Management: Provides life-cycle coordination for most of the City's fleet (5,400 vehicles). Major activities include specification and procurement of new fleet, preparation of new units for service, disposal of units and coordination of Citywide outside rental and an internal motor pool.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$5,210,458	\$5,054,277	\$3,516,427	\$3,450,534

City Fleet Maintenance and Repair Services: Repairs and maintains 5,400 vehicles/equipment. Staff performs approximately 156,000 scheduled and non-routine maintenance/repairs (preventive maintenance, inspections, towing, welding, and modifications/rebuilds). It includes management of parts inventory.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$31,662,188	\$31,431,667	\$30,443,345	\$30,999,948

City Fleet Paint and Body Shop Coordination: Oversees contracted paint and body repairs of City equipment.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$1,396,358	\$2,678,146	\$2,313,297	\$2,314,533

Environmental Services for City Fleet Operations: Supports compliance with federal, state, and local environmental and safety regulations including the environmental, occupational health and safety, and quality management systems.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$753,368	\$615,619	\$667,597	\$684,433

Fuel Procurement and Management: Provides centralized fuel procurement and management for City fleet. Equipment and Fleet Management maintains eight self-service fuel islands with bulk inventory at strategic locations.

Source of Funds	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$15,394,896	\$16,980,923	\$17,972,185	\$18,069,927

EXPRESS BUSINESS CENTER

MISSION

The Express Business Center’s mission is to provide timely, accurate, efficient, and cost-effective methods of disposal of surplus and unclaimed property, reprographic, and City postal needs while working to encourage continuous improvement within the operations.

DEPARTMENT GOALS

- Implement 615 new multi-function devices over the biennial period
- Implement print governance to reduce the amount of print jobs (paper, ink, etc.) by 5 percent over the biennial period
- Implement a remote print job request system over the biennial period
- Increase availability of surplus property to departments by three percent over the biennial period
- Increase the number of items transferred by three percent over the biennial period

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2018-19 budget and 2019-20 planned budget for the Express Business Center (EBC) provides for the disposal of surplus and unclaimed property, reprographic services, and citywide U.S. Postal Services. The EBC is also responsible for reviewing, reconciling, and processing bill payments for the office supply and multi-functional device contracts. The EBC has produced approximately \$7 million of annual revenue for many years through disposal of surplus City property and unclaimed property, realized more than \$50,000 in cost avoidance by transferring reusable property rather than purchasing, and 1,000 annual reprographic jobs. The EBC serves as the City’s mail distribution center for outgoing/interoffice mail to eight City facilities. The EBC will continue to review its operations to enhance revenues and increase the efficiency of its services.

EXPRESS BUSINESS CENTER

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$664,263	\$550,745	\$624,318	\$638,301
Supplies - Materials	\$3,570,392	\$1,851,461	\$2,076,335	\$2,076,336
Contractual - Other Services	\$705,765	\$803,060	\$636,843	\$641,738
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$4,940,420	\$3,205,266	\$3,337,496	\$3,356,375
Reimbursements	\$(1,200,000)	\$(1,077,435)	\$(1,200,000)	\$(1,200,000)
Department Total	\$3,740,420	\$2,127,831	\$2,137,496	\$2,156,375

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, Internal Service departments, Enterprise Fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Office Max Reimbursement	\$(1,200,000)	\$(1,200,000)
Total	\$(1,200,000)	\$(1,200,000)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

EXPRESS BUSINESS CENTER

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	11.00	10.00	9.80	9.80
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	11.00	10.00	9.80	9.80

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Add funding for City Store Monthly Building Lease Agreement increase.	0	\$3,315	\$3,315
Total	0	\$3,315	\$3,315

EXPRESS BUSINESS CENTER

REVENUE CATEGORY BY SERVICE

EBC is an Internal Services department and, as such, generates revenue to fully cover the cost of departmental expenses. EBC is responsible for forecasting, collecting, and monitoring the following revenues.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Purchasing - Contract Management	Other	\$0	\$168,000	\$0	\$0
	Total Revenue	\$0	\$168,000	\$0	\$0
Business Services	Service to Others	\$3,028,350	\$1,535,181	\$1,450,740	\$1,450,740
	Charges to Other City Depts	\$133,100	\$69,583	\$73,050	\$73,050
	Other	\$55,000	\$68,200	\$55,000	\$55,000
	Total Revenue	\$3,216,450	\$1,672,963	\$1,578,790	\$1,578,790
Disposal of Surplus and Police Unclaimed Property	Service to Others	\$875,000	\$1,156,374	\$925,000	\$925,000
	Interest	\$0	\$18,940	\$0	\$0
	Proceeds-Sale of Fixed Assets	\$140,000	\$93,252	\$90,000	\$90,000
	Total Revenue	\$1,015,000	\$1,268,566	\$1,015,000	\$1,015,000
Department Total		\$4,231,450	\$3,109,529	\$2,593,790	\$2,593,790

EXPRESS BUSINESS CENTER

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of reprography completed within 24 hours	N/A	N/A	98%	98%
Satisfaction with reprography	N/A	N/A	98%	98%

SERVICE DESCRIPTION AND BUDGET

Business Services: Provides reprographic services and Citywide USPS. The EBC is also responsible for reviewing, reconciling, and processing bill payments for the office supply and the multi-functional device contracts.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Express Business Center	\$3,185,642	\$1,553,156	\$1,624,661	\$1,613,490

Disposal of Surplus and Police Unclaimed Property: Disposes of City surplus, police-confiscated, and unclaimed property which complies with the Administrative Directive 6-1 and City Charter. Procurement Services uses public auctions, sealed bids, and a storefront concept (City Store) to display and sell a wide range of property to the public. This service generates approximately \$7 million annually of revenue for the City.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Express Business Center	\$554,778	\$574,675	\$512,835	\$542,885

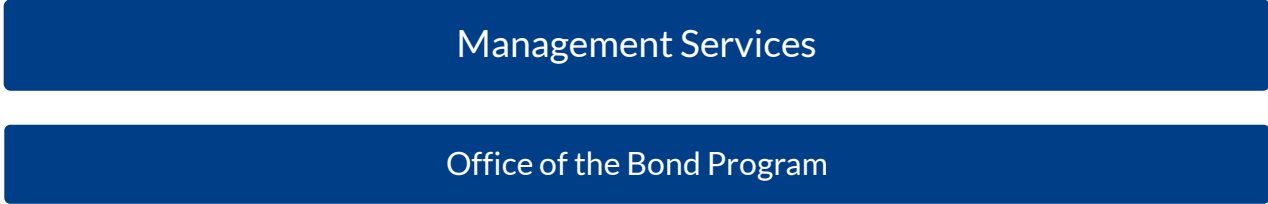


MANAGEMENT SERVICES

MISSION

The mission of Management Services is to enhance the vitality and quality of life for all in the Dallas community.

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

Management Services (MGT) is a unique department comprised of divisions that provide highly critical services internal to the City of Dallas and direct services to residents, as well as management expertise to direct service departments throughout the city.

The Office of the Bond Program (OBP) has been budgeted to oversee and provide support to the executive leadership team of the City’s high-profile General Obligation Bond Programs. The FY 2018-19 budget and FY 2019-20 planned budget includes 125 existing positions reallocated from other departments, 25 new positions dedicated to construction of Park and Recreation projects, one new position dedicated to Transportation projects, and nine new positions to provide integrated program management through the OBP.

Part of the approved 2017 Bond Program is to create a separate office responsible for oversight and administration of all Bond Program funding, including funding approved prior to 2017. In previous bond programs, personnel services expenditures were accounted for in the administration cost of each approved project under each proposition. The inclusion of existing and new personnel dedicated to bond-funded projects simply provides transparency and accountability for all bond-fund related expenditures. The existing 126 positions are not new administration costs to be considered; they are included here solely for accounting purposes related to the City’s General Obligation Bond Program expenses.

MANAGEMENT SERVICES

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$0	\$0	\$14,550,917	\$14,550,917
Supplies - Materials	\$0	\$0	\$79,464	\$79,464
Contractual - Other Services	\$0	\$0	\$6,330,527	\$6,330,527
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$0	\$0	\$20,960,908	\$20,960,908
Reimbursements	\$0	\$0	\$(3,714,123)	\$(3,714,123)
Department Total	\$0	\$0	\$17,246,785	\$17,246,785

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, Internal Service departments, Enterprise Fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Storm Drainage Management Reimbursement	\$(752,513)	\$(752,513)
Water Utilities Reimbursement	\$(912,282)	\$(912,282)
Tax Increment Financing Reimbursement	\$(89,941)	\$(89,941)
General Fund Reimbursement	\$(1,959,387)	\$(1,959,387)
Total	\$(3,714,123)	\$(3,714,123)

MANAGEMENT SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	0.00	0.00	155.10	155.10
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	0.00	0.00	155.10	155.10

REVENUE CATEGORY BY SERVICE

OBP is an Internal Services department. These funds are used to account for goods or services given to one department by another on a cost reimbursement basis.

Service	Revenue Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Office of the Bond Program	Charges to Other City Depts	\$0	\$0	\$17,246,785	\$17,246,785
	Total Revenue	\$0	\$0	\$17,246,785	\$17,246,785
Department Total		\$0	\$0	\$17,246,785	\$17,246,785

MANAGEMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Transfer (14 positions) from Park and Recreation to the Office of the Bond Program.	14	\$1,985,272	\$1,985,272
Transfer (105 positions) from Public Works to the Office of the Bond Program.	105	\$10,169,613	\$10,169,613
Transfer (6 positions) from Building Services to the Office of the Bond Program.	6	\$921,171	\$921,171
Add one position to implement General Obligation Bond Program transportation projects.	1	\$144,564	\$144,564
Add nine positions and consulting services to manage the General Obligation Bond Program.	9	\$5,319,504	\$5,319,504
Add 25 positions for construction of 2017 General Obligation Bond park projects.	25	\$2,420,784	\$2,420,784
Total	160	\$20,960,908	\$20,960,908

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of annual bond appropriation awarded	N/A	N/A	90%	90%

SERVICE DESCRIPTION AND BUDGET

Office of the Bond Program: Provides administrative services including best practices to all client City departments to establish clear guidance regarding ownership and accountability for project management services. Services provided include value engineering, project design and management, surveying, quality control testing, and construction inspection of all General Obligation bond-funded projects.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$0	\$0	\$17,246,785	\$17,246,785

OFFICE OF RISK MANAGEMENT

MISSION

The Office of Risk Management (ORM) is comprised of five divisions collectively working together to protect the City of Dallas’ assets and guard against risks and safety hazards that could adversely impact City operations. ORM is committed to providing a safe and healthy environment for the protection of City employees and the public.

DEPARTMENT GOALS

- Liability/subrogation
 - Recover subrogation monies owed to the City due to property damage or body injuries suffered by City employees in the amount of \$396,391
 - Maintain an 80 percent closing ratio of claims filed against the City
- Workers' compensation
 - Maintain an average cost per claim of \$5,581
 - Achieve an indemnity vs. medical only ratio of 25:75 (25 percent/75 percent)
 - Process 100 percent of workers’ compensation claims in the risk management information system (RMIS) within 24 hours
- Safety
 - Drug test 25 percent of civilian commercial driver’s license (CDL) employees to comply with Department of Transportation (DOT) requirement
 - Drug test 10 percent of civilian CDL employees to comply with DOT requirement
 - Conduct 142 workplace exposure assessments
 - ORM Safety Officers will communicate 100 percent of all HSB safety and engineering inspection findings/recommendations and follow up until receiving a documented response from affected department contacts
 - Provide 344 training classes based on trend and position specific
 - Maintain a return rate of less than 10 percent (files returned from Safety Specialists for more information or documents)
- Risk Transfer
 - Process 97 percent of insurance review requests for pending projects/contracts within four business days of receipt to expedite the procurement process
 - Process 95 percent of insurance documents (e.g. certificates, policies, etc.) within 48 hours of receipt to expedite the procurement and insurance/bond compliance tracking processes

FUNCTIONAL ORGANIZATION CHART



OFFICE OF RISK MANAGEMENT

DEPARTMENT SUMMARY

ORM provides comprehensive risk management services to enable the City to optimize its level of risk, both positive and negative, in decision making and to meet the objectives under the guidelines of the Occupational Health and Safety Administration, Texas Department of Insurance, Department of Transportation, Texas Tort Claims Act, and City ordinances. This budget will allow ORM, an Internal Services department, to provide these law- and regulation-based services to residents, employees and departments.

ORM is responsible for administering the Worker’s Compensation Fund, the Liability Fund, and the Insurance Fund. However, the financial information for the three funds are not provided in this section. The Worker’s Compensation Fund pays for workers’ compensation claims, third party claims administration, safety/loss prevention program, risk management information system, workers’ excess insurance, drug and alcohol testing, and advertisement for solicitations of expired contracts. The Liability Fund pays for claims and lawsuits. The Insurance Fund pays for insurance premiums for City facilities/contents and business interruption, cyber liability, issuance of bonds, broker and loss control/engineering fees, and the advertisement for solicitations of expired contracts.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Personnel Services	\$2,996,906	\$2,782,499	\$3,927,301	\$3,942,251
Supplies - Materials	\$180,158	\$212,354	\$159,862	\$159,862
Contractual - Other Services	\$756,450	\$799,205	\$800,378	\$815,528
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,933,514	\$3,794,058	\$4,887,541	\$4,917,641
Reimbursements	\$(307,989)	\$(303,212)	\$(307,989)	\$(307,989)
Department Total	\$3,625,525	\$3,490,846	\$4,579,552	\$4,609,652

OFFICE OF RISK MANAGEMENT

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, Internal Service departments, Enterprise Fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2018-19 Adopted	FY 2019-20 Planned
Office of Risk Management Reimbursement	\$(154,577)	\$(154,577)
Park Reimbursement	\$(71,526)	\$(71,526)
Sanitation Reimbursement	\$(81,886)	\$(81,886)
Total	\$(307,989)	\$(307,989)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Personnel	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Regular FTEs	34.75	31.30	44.00	44.00
Overtime FTEs	0.00	0.00	0.00	0.00
City Temporary FTEs	0.00	0.00	0.00	0.00
Total FTEs	34.75	31.30	44.00	44.00

OFFICE OF RISK MANAGEMENT

MAJOR BUDGET ITEMS

The FY 2018-19 budget and FY 2019-20 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists the funding level for the major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2018-19 Adopted	FY 2019-20 Planned
Addition of a Subrogation Adjuster position.	1	\$81,672	\$81,672
Full-year funding for six positions added in FY 2017-18 to establish Collision Review Committees for Police and Fire-Rescue.	0	\$99,400	\$99,400
Full-year funding for three positions added in FY 2017-18 to investigate City vehicle accidents.	0	\$49,700	\$49,700
Total	1	\$230,772	\$230,772

PERFORMANCE MEASURES

Performance Measure	FY 2017-18 Budget	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Percentage of CDL workforce drug tested annually	25%	25%	25%	25%
Average cost per workers’ compensation claim (total incurred costs)	\$5,581	\$3,981	\$6,981	\$6,981
Percentage of claimants contacted within one business day after receipt of claim	99%	98%	98%	98%

SERVICE DESCRIPTION AND BUDGET

Risk Management Services: Provides comprehensive risk management services to enable the City to optimize its level of risk, both positive and negative, in decision making and to meet the City’s objectives under the guidelines of the Occupational Health and Safety Administration, Texas Department of Insurance, Texas Tort Claims Act, Department of Transportation, and City ordinances.

Source of Funds	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service Fund	\$3,625,525	\$3,490,846	\$4,579,552	\$4,609,652

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2018-19 General Fund Adopted	FY 2019-20 General Fund Planned
Public Safety				
City Attorney's Office				
Municipal Prosecution	\$2,287,153	\$2,343,199	\$2,287,153	\$2,343,199
Police Legal Liaison	\$768,508	\$785,703	\$768,508	\$785,703
Court and Detention Services				
Adjudication Office	\$961,767	\$1,032,814	\$961,767	\$1,032,814
City Detention Center	\$1,626,723	\$1,628,616	\$1,626,723	\$1,628,616
Dallas City Marshal	\$7,977,643	\$8,076,090	\$7,977,643	\$8,076,090
Lew Sterrett Jail Contract	\$8,908,016	\$9,333,016	\$8,908,016	\$9,333,016
Municipal Court Services	\$6,775,523	\$6,795,604	\$6,775,523	\$6,795,604
Security Services	\$5,930,529	\$5,336,218	\$5,930,529	\$5,336,218
Dallas Fire-Rescue				
EMS Administration, Contracts, and Community Health	\$16,695,136	\$15,712,755	\$16,695,136	\$15,712,755
Fire and Rescue Emergency Response and Special Operations	\$214,297,056	\$226,699,621	\$214,297,056	\$226,699,621
Fire Dispatch and Communications	\$15,703,216	\$17,458,612	\$15,703,216	\$17,458,612
Fire Investigation - Explosive Ordnance Disposal	\$3,476,032	\$3,476,984	\$3,476,032	\$3,476,984
Fire Training and Recruitment	\$20,242,933	\$20,328,374	\$20,242,933	\$20,328,374
Fire-Rescue Equipment Maintenance and Supply	\$12,683,593	\$15,180,053	\$12,683,593	\$15,180,053
Inspection and Life Safety Education	\$11,385,243	\$11,386,564	\$11,385,243	\$11,386,564
Dallas Police Department				
Police Academy and In-service Training	\$21,618,719	\$22,557,280	\$21,618,719	\$22,557,280
Police Administrative Support	\$26,968,317	\$29,065,000	\$26,968,317	\$29,065,000
Police Community Outreach	\$1,642,446	\$1,663,861	\$1,642,446	\$1,663,861
Police Criminal Investigations	\$64,267,606	\$65,573,628	\$64,267,606	\$65,573,628
Police Field Patrol	\$279,315,558	\$296,141,649	\$279,315,558	\$296,141,649
Police Intelligence	\$8,425,317	\$8,556,127	\$8,425,317	\$8,556,127
Police Investigation of Vice Related Crimes	\$3,775,825	\$3,802,962	\$3,775,825	\$3,802,962
Police Investigations of Narcotics Related Crimes	\$14,628,975	\$14,818,336	\$14,628,975	\$14,818,336
Police Operational Support	\$30,048,030	\$30,806,788	\$30,048,030	\$30,806,788
Police Recruiting and Personnel Service	\$12,377,924	\$12,432,792	\$12,377,924	\$12,432,792
Police Special Operations	\$23,683,974	\$23,721,864	\$23,683,974	\$23,721,864
Judiciary				
Civil Adjudication Court	\$416,468	\$427,047	\$416,468	\$427,047
Community Court	\$96,832	\$99,479	\$96,832	\$99,479
Court Security	\$876,389	\$906,360	\$876,389	\$906,360
Municipal Judges-Cases Docketed	\$2,056,667	\$2,116,096	\$2,056,667	\$2,116,096
Management Services				
Emergency Management Operations	\$877,113	\$1,256,507	\$877,113	\$1,256,507
Capital				
Capital Improvement	\$42,455,000	\$16,065,000	\$0	\$0
Debt Service				
Debt Service	\$14,902,563	\$23,989,045	\$0	\$0
Public Safety Total	\$878,152,794	\$899,574,044	\$820,795,231	\$859,519,999

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2018-19 General Fund Adopted	FY 2019-20 General Fund Planned
Mobility Solutions, Infrastructure, and Sustainability				
Aviation				
Aviation Facilities - Dallas Executive Airport - Vertiport	\$3,796,075	\$3,895,009	\$0	\$0
Capital Construction and Debt Service	\$51,046,627	\$59,766,388	\$0	\$0
Dallas Love Field	\$88,884,243	\$89,529,860	\$0	\$0
Regulation and Enforcement of For Hire Transportation	\$405,874	\$405,874	\$0	\$0
City Attorney's Office				
DFW International Airport Legal Counsel	\$593,930	\$614,306	\$593,930	\$614,306
Dallas Water Utilities				
DWU General Expense	\$94,889,454	\$97,632,731	\$0	\$0
Floodplain Drainage Management	\$2,917,083	\$2,927,485	\$0	\$0
Floodway/Neighborhood Drainage Operations	\$16,728,589	\$19,606,044	\$0	\$0
Storm Drainage Management Fund	\$32,454,319	\$27,088,556	\$0	\$0
Stormwater Regulations and Enforcement	\$6,336,846	\$11,314,752	\$0	\$0
Wastewater Collection	\$21,007,415	\$21,251,025	\$0	\$0
Wastewater Treatment	\$52,478,323	\$53,049,051	\$0	\$0
Water Capital Funding	\$323,324,047	\$337,163,919	\$0	\$0
Water Planning, Financial and Rate Services	\$4,160,381	\$4,124,048	\$0	\$0
Water Production and Delivery	\$126,661,656	\$128,575,779	\$0	\$0
Water Utilities Capital Program Management	\$14,249,317	\$14,486,379	\$0	\$0
Water Utilities Customer Account Services	\$28,720,802	\$28,769,611	\$0	\$0
Public Works				
Capital and Implementation Program	\$2,336,045	\$1,393,800	\$2,336,045	\$1,393,800
Interagency and Transportation Administration	\$414,407	\$419,481	\$414,407	\$419,481
Land Surveying Services	\$195,897	\$200,122	\$195,897	\$200,122
Pavement Management	\$452,126	\$458,064	\$452,126	\$458,064
Rights-of-Way Maintenance Contracts	\$2,755,861	\$2,757,871	\$2,755,861	\$2,757,871
Service Maintenance Areas	\$14,707,498	\$15,066,173	\$14,707,498	\$15,066,173
Street Cut and Right-of-Way Management [Cut Control]	\$494,977	\$499,320	\$494,977	\$499,320
Street Maintenance Contracts and Inspections	\$29,797,069	\$34,936,976	\$29,797,069	\$34,936,976
Street Repair Division - Asphalt	\$10,087,809	\$10,466,961	\$10,087,809	\$10,466,961
Street Repair Division - Concrete	\$13,717,309	\$14,232,371	\$13,717,309	\$14,232,371
Urban Forestry Division	\$897,656	\$897,692	\$897,656	\$897,692
Sanitation Services				
Animal Remains Collection	\$738,655	\$753,440	\$0	\$0
Brush-Bulk Waste Removal Services	\$17,244,610	\$17,483,873	\$0	\$0
City Facility Services	\$794,394	\$798,473	\$0	\$0
Landfill Services	\$36,734,206	\$36,763,318	\$0	\$0

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2018-19 General Fund Adopted	FY 2019-20 General Fund Planned
Recycling Collection and Waste Diversion	\$13,905,553	\$14,046,836	\$0	\$0
Residential Refuse Collection	\$43,236,047	\$43,693,898	\$0	\$0
Transportation				
Communication and Planning	\$5,684,083	\$5,775,174	\$5,684,083	\$5,775,174
Parking Management	\$1,652,782	\$2,056,030	\$1,652,782	\$2,056,030
Traffic Engineering and Operations	\$36,227,503	\$40,938,052	\$36,227,503	\$40,938,052
Transportation Administration	\$3,655,051	\$3,415,932	\$3,655,051	\$3,415,932
Capital				
Capital Improvement	\$501,783,699	\$607,966,708	\$0	\$0
Debt Service				
Debt Service	\$140,209,068	\$134,305,925	\$0	\$0
Building Services				
Capital Facilities	\$765,851	\$782,045	\$765,851	\$782,045
City Facility Operation, Maintenance and Repair	\$14,798,146	\$15,252,636	\$14,798,146	\$15,252,636
Custodial Maintenance	\$3,521,606	\$3,585,821	\$3,521,606	\$3,585,821
Energy Procurement and Monitoring	\$2,909,157	\$2,911,950	\$2,909,157	\$2,911,950
Mobility Solutions, Infrastructure, and Sustainability Total	\$1,768,372,044	\$1,912,059,758	\$145,664,762	\$156,660,776

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2018-19 General Fund Adopted	FY 2019-20 General Fund Planned
Economic and Neighborhood Vitality				
Housing and Neighborhood Revitalization				
Housing Administration	\$2,215,226	\$2,264,364	\$2,215,226	\$2,264,364
New Development	\$492,943	\$495,933	\$492,943	\$495,933
Preservation of Existing Housing Stock	\$1,505,555	\$1,505,555	\$1,505,555	\$1,505,555
Office Of Economic Development				
Area Redevelopment	\$1,069,005	\$1,104,406	\$1,069,005	\$1,104,406
Business Development	\$1,261,069	\$1,278,769	\$1,261,069	\$1,278,769
Creative Industries	\$403,301	\$417,425	\$403,301	\$417,425
Targeted Development	\$2,239,534	\$2,279,670	\$2,239,534	\$2,279,670
Planning and Urban Design				
Neighborhood Vitality	\$1,131,014	\$1,187,582	\$1,131,014	\$1,187,582
Planning and Design Studio	\$1,075,770	\$1,104,891	\$1,075,770	\$1,104,891
Sustainable Development and Construction				
Authorized Hearings	\$390,174	\$394,680	\$390,174	\$394,680
Construction Plan Review and Permitting	\$15,751,711	\$15,457,250	\$0	\$0
Engineering - Inspection Review for Private Development	\$2,482,358	\$2,634,113	\$0	\$0
Express Plan Review	\$1,399,319	\$1,427,660	\$0	\$0
Field Inspections of Private Development Construction Sites	\$9,951,018	\$10,066,225	\$0	\$0
GIS Mapping for Private Development	\$980,480	\$989,813	\$0	\$0
Historic Preservation	\$988,546	\$912,058	\$988,546	\$912,058
Private Development Records and Archival Library	\$1,127,236	\$1,144,439	\$0	\$0
Private Development Survey	\$595,252	\$605,487	\$0	\$0
Real Estate and Relocation	\$815,805	\$894,999	\$815,805	\$894,999
Subdivision Plat Review	\$552,877	\$562,878	\$0	\$0
Zoning - Board of Adjustment	\$1,730,870	\$1,761,900	\$0	\$0
Capital				
Capital Improvement	\$80,597,311	\$78,428,672	\$0	\$0
Debt Service				
Debt Service	\$44,528,192	\$43,478,047	\$0	\$0
Building Services				
Bullington Truck Terminal and Thanksgiving Square	\$735,147	\$736,618	\$735,147	\$736,618
Non-Departmental				
Tax Increment Financing Districts Payments	\$51,824,855	\$59,794,669	\$51,824,855	\$59,794,669
Economic and Neighborhood Vitality Total	\$225,844,568	\$230,928,103	\$66,147,944	\$74,371,619

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2018-19 General Fund Adopted	FY 2019-20 General Fund Planned
Human and Social Needs				
City Attorney's Office				
Community Courts	\$1,482,280	\$1,488,649	\$1,482,280	\$1,488,649
Management Services				
Community Care	\$5,140,877	\$5,232,049	\$5,140,877	\$5,232,049
Homeless Solutions	\$11,546,393	\$11,587,534	\$11,546,393	\$11,587,534
Office of Equity and Human Rights	\$1,233,436	\$1,169,582	\$1,233,436	\$1,169,582
Welcoming Communities and Immigrant Affairs	\$623,124	\$635,827	\$623,124	\$635,827
Debt Service				
Debt Service	\$18,171	\$108,217	\$0	\$0
Human and Social Needs Total	\$20,044,281	\$20,221,858	\$20,026,110	\$20,113,641

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2018-19 General Fund Adopted	FY 2019-20 General Fund Planned
Quality of Life				
City Attorney's Office				
Community Prosecution	\$2,006,336	\$2,058,156	\$2,006,336	\$2,058,156
Environ Enforcement, Compliance, and Support [Legal Service]	\$85,382	\$91,133	\$85,382	\$91,133
Code Compliance Services				
Consumer Health	\$3,157,211	\$3,219,913	\$3,157,211	\$3,219,913
Neighborhood Code Compliance Services	\$21,855,758	\$22,498,333	\$21,855,758	\$22,498,333
Neighborhood Nuisance Abatement	\$6,622,426	\$6,728,737	\$6,622,426	\$6,728,737
Convention And Event Services				
Convention Center Debt Service Payment	\$23,484,663	\$23,484,663	\$0	\$0
Dallas Convention Center	\$83,490,026	\$82,607,187	\$0	\$0
Office of Special Events	\$893,476	\$796,280	\$0	\$0
Union Station	\$779,750	\$779,750	\$0	\$0
Court and Detention Services				
Illegal Dump Team - Criminal Investigations and Arrests	\$41,889	\$42,906	\$41,889	\$42,906
Dallas Animal Services				
Dallas Animal Services	\$14,878,667	\$15,668,467	\$14,878,667	\$15,668,467
Library				
Library Materials - Collection Management	\$6,513,806	\$6,536,791	\$6,513,806	\$6,536,791
Library Operations - Public Service	\$26,442,249	\$26,435,705	\$26,442,249	\$26,435,705
Literacy Initiatives, Education - Community Engagement	\$1,182,662	\$1,204,903	\$1,182,662	\$1,204,903
Management Services				
Office of Environmental Quality and Sustainability	\$2,734,360	\$2,839,033	\$2,734,360	\$2,839,033
Office Of Cultural Affairs				
City-Owned Cultural Venues	\$14,101,429	\$14,263,537	\$14,101,429	\$14,263,537
Cultural Services Contracts	\$5,542,716	\$5,930,556	\$5,542,716	\$5,930,556
Public Art for Dallas	\$329,043	\$336,316	\$329,043	\$336,316
WRR Municipal Radio Classical Music	\$2,076,728	\$2,105,637	\$0	\$0
Park - Recreation				
Aquatic Services	\$5,165,401	\$6,005,633	\$5,165,401	\$6,005,633
Golf and Tennis Centers	\$5,426,013	\$5,528,996	\$5,426,013	\$5,528,996
Leisure Venue Management	\$18,223,290	\$18,638,978	\$18,223,290	\$18,638,978
Operation - Maintenance of Fair Park	\$14,748,254	\$5,000,000	\$14,748,254	\$5,000,000
Park Land Maintained	\$30,874,690	\$32,087,595	\$30,874,690	\$32,087,595
Planning, Design, Construction - EMS and Environ Compliance	\$1,880,921	\$2,049,963	\$1,880,921	\$2,049,963
Recreation Services	\$22,223,802	\$22,921,951	\$22,223,802	\$22,921,951
Capital				
Capital Improvement	\$134,735,378	\$94,223,104	\$0	\$0
Debt Service				
Debt Service	\$44,305,237	\$44,962,417	\$0	\$0
Quality of Life Total	\$493,801,563	\$449,046,641	\$204,036,305	\$200,087,603

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2018-19 General Fund Adopted	FY 2019-20 General Fund Planned
Government Performance and Financial Management				
City Attorney's Office				
General Counsel	\$5,218,931	\$5,317,134	\$5,218,931	\$5,317,134
Litigation	\$5,906,355	\$6,138,922	\$5,906,355	\$6,138,922
City Auditor's Office				
Audits, Attestations and Investigations	\$3,367,314	\$3,486,555	\$3,367,314	\$3,486,555
City Controller's Office				
Accounts Payable	\$1,245,269	\$1,310,159	\$1,245,269	\$1,310,159
Cash and Debt Management	\$740,953	\$743,507	\$740,953	\$743,507
Deferred Compensation	\$126,280	\$126,153	\$126,280	\$126,153
EMS Compliance	\$338,198	\$338,198	\$338,198	\$338,198
Financial Reporting	\$2,671,780	\$2,644,175	\$2,671,780	\$2,644,175
Independent Audit	\$917,892	\$917,892	\$917,892	\$917,892
Internal Control Task Force	\$774,104	\$774,104	\$774,104	\$774,104
Payroll	\$872,315	\$1,004,410	\$872,315	\$1,004,410
City Manager's Office				
City Administration	\$2,787,305	\$2,862,557	\$2,787,305	\$2,862,557
City Secretary's Office				
Archives	\$191,300	\$196,043	\$191,300	\$196,043
Boards and Commissions Support	\$388,131	\$397,651	\$388,131	\$397,651
City Council Support	\$902,235	\$920,400	\$902,235	\$920,400
Customer Service	\$218,328	\$223,730	\$218,328	\$223,730
Elections	\$1,476,566	\$156,176	\$1,476,566	\$156,176
Open Records	\$553,814	\$572,708	\$553,814	\$572,708
Records Management	\$620,170	\$623,156	\$620,170	\$623,156
Civil Service				
Analysis-Development and Validation	\$947,509	\$1,021,992	\$947,509	\$1,021,992
Applicant Processing - Civilian	\$1,035,553	\$1,041,491	\$1,035,553	\$1,041,491
Applicant Processing - Uniform	\$830,753	\$849,767	\$830,753	\$849,767
Civil Service Board Administration- Employee Appeals Process	\$427,806	\$414,982	\$427,806	\$414,982
Human Resources				
Compensation Analysis - Classification	\$957,150	\$470,842	\$957,150	\$470,842
HRIS and HR Payroll Services	\$1,768,505	\$1,767,623	\$1,768,505	\$1,767,623
Human Resource Administration	\$708,700	\$727,859	\$708,700	\$727,859
Human Resource Consulting	\$3,570,716	\$3,641,889	\$3,570,716	\$3,641,889
Management Services				
311 Customer Service	\$4,495,891	\$4,697,499	\$4,495,891	\$4,697,499
Business Diversity	\$894,165	\$958,363	\$894,165	\$958,363
City Agenda Process	\$219,414	\$225,615	\$219,414	\$225,615
Office of Innovations	\$603,668	\$613,291	\$603,668	\$613,291
Public Affairs and Outreach	\$2,098,745	\$2,171,599	\$2,098,745	\$2,171,599
Strategic Partnerships and Government Affairs	\$1,053,433	\$1,078,466	\$1,053,433	\$1,078,466
Mayor and Council				
Administrative Support for the Mayor and City Council	\$4,989,530	\$5,028,612	\$4,989,530	\$5,028,612
Office of Budget				
Citywide Capital and Operating Budget Dev and Monitoring	\$1,754,093	\$1,790,217	\$1,754,093	\$1,790,217
Grant Administration	\$1,247,300	\$1,277,804	\$1,247,300	\$1,277,804
Performance Planning	\$454,673	\$464,303	\$454,673	\$464,303

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2018-19 General Fund Adopted	FY 2019-20 General Fund Planned
Utility Management	\$339,984	\$344,000	\$339,984	\$344,000
Planning and Urban Design				
Department Support	\$965,087	\$999,612	\$965,087	\$999,612
Procurement Services				
Purchasing-Contract Management	\$2,443,038	\$2,509,517	\$2,443,038	\$2,509,517
Capital				
Capital Improvement	\$38,451,800	\$31,955,301	\$0	\$0
Debt Service				
Debt Service	\$52,236,813	\$56,594,847	\$0	\$0
Non-Departmental				
Contingency Reserve	\$2,319,383	\$1,500,000	\$2,319,383	\$1,500,000
General Obligation Commercial Paper and Master Lease Program	\$19,686,578	\$22,783,308	\$19,686,578	\$22,783,308
Liability-Claims Fund Transfer	\$2,751,145	\$2,751,145	\$2,751,145	\$2,751,145
Non-Departmental	\$21,215,862	\$19,452,180	\$21,215,862	\$19,452,180
Salary and Benefit Reserve	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000
Government Performance and Financial Management Total	\$199,984,534	\$198,085,755	\$109,295,921	\$109,535,607
Grand Total	\$3,586,199,784	\$3,709,916,159	\$1,365,966,274	\$1,420,289,245

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Fund				
Building Services				
Bullington Truck Terminal and Thanksgiving Square	\$650,780	\$648,453	\$735,147	\$736,618
Capital Facilities	\$928,528	\$817,119	\$765,851	\$782,045
City Facility Operation, Maintenance and Repair	\$16,543,943	\$16,460,181	\$14,798,146	\$15,252,636
Custodial Maintenance	\$3,457,407	\$3,702,721	\$3,521,606	\$3,585,821
Energy Procurement and Monitoring	\$2,864,855	\$3,098,784	\$2,909,157	\$2,911,950
Security Service for City Facilities	\$4,222,016	\$3,940,271	\$0	\$0
Building Services Total	\$28,667,529	\$28,667,529	\$22,729,907	\$23,269,070
City Attorney's Office				
Community Courts	\$1,167,190	\$1,061,030	\$1,482,280	\$1,488,649
Community Prosecution	\$2,124,973	\$2,186,542	\$2,006,336	\$2,058,156
DFW International Airport Legal Counsel	\$600,334	\$568,787	\$593,930	\$614,306
Environ Enforcement, Compliance, and Support [Legal Service]	\$2,799	-\$1,800	\$85,382	\$91,133
General Counsel	\$4,354,206	\$4,352,700	\$5,218,931	\$5,317,134
Litigation	\$5,445,034	\$5,506,525	\$5,906,355	\$6,138,922
Municipal Prosecution	\$2,343,624	\$2,307,718	\$2,287,153	\$2,343,199
Police Legal Liaison	\$750,015	\$745,445	\$768,508	\$785,703
City Attorney's Office Total	\$16,788,175	\$16,726,946	\$18,348,876	\$18,837,203
City Auditor's Office				
Audits, Attestations and Investigations	\$3,360,043	\$3,090,265	\$3,367,314	\$3,486,555
City Auditor's Office Total	\$3,360,043	\$3,090,265	\$3,367,314	\$3,486,555
City Controller's Office				
Accounts Payable	\$1,506,284	\$1,505,969	\$1,245,269	\$1,310,159
Cash and Debt Management	\$730,500	\$793,049	\$740,953	\$743,507
Deferred Compensation	\$128,836	\$131,626	\$126,280	\$126,153
EMS Compliance	\$0	\$0	\$338,198	\$338,198
Financial Reporting	\$2,340,710	\$2,275,329	\$2,671,780	\$2,644,175
Independent Audit	\$891,157	\$891,157	\$917,892	\$917,892
Payroll	\$673,001	\$673,358	\$872,315	\$1,004,410
Internal Control Service	\$0	\$0	\$774,104	\$774,104
City Controller's Office Total	\$6,270,488	\$6,270,488	\$7,686,791	\$7,858,598
City Manager's Office				
City Administration	\$2,344,267	\$2,239,664	\$2,787,305	\$2,862,557
City Manager's Office Total	\$2,344,267	\$2,239,664	\$2,787,305	\$2,862,557
City Secretary's Office				
Archives	\$186,100	\$192,014	\$191,300	\$196,043

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Boards and Commissions Support	\$426,899	\$415,242	\$388,131	\$397,651
City Council Support	\$747,647	\$824,371	\$902,235	\$920,400
Customer Service	\$216,878	\$203,512	\$218,328	\$223,730
Elections	\$143,780	\$151,371	\$1,476,566	\$156,176
Open Records	\$265,336	\$385,578	\$553,814	\$572,708
Records Management	\$716,384	\$594,104	\$620,170	\$623,156
City Secretary's Office Total	\$2,703,024	\$2,766,194	\$4,350,544	\$3,089,864
Civil Service				
Analysis-Development and Validation	\$795,799	\$805,822	\$947,509	\$1,021,992
Applicant Processing - Civilian	\$959,722	\$978,054	\$1,035,553	\$1,041,491
Applicant Processing - Uniform	\$798,466	\$802,198	\$830,753	\$849,767
Civil Service Board Administration- Employee Appeals Process	\$429,138	\$463,107	\$427,806	\$414,982
Fire Applicant - Physical Abilities Testing	\$97,690	\$97,689	\$0	\$0
Civil Service Total	\$3,080,815	\$3,146,870	\$3,241,621	\$3,328,232
Code Compliance Services				
Consumer Health	\$3,124,202	\$3,255,226	\$3,157,211	\$3,219,913
Neighborhood Code Compliance Services	\$21,907,878	\$20,709,034	\$21,855,758	\$22,498,333
Neighborhood Nuisance Abatement	\$5,406,746	\$6,024,566	\$6,622,426	\$6,728,737
Code Compliance Services Total	\$30,438,826	\$29,988,826	\$31,635,395	\$32,446,983
Court and Detention Services				
Adjudication Office	\$489,839	\$469,117	\$961,767	\$1,032,814
City Detention Center	\$1,570,538	\$1,577,398	\$1,626,723	\$1,628,616
Dallas City Marshal	\$2,663,706	\$2,543,155	\$7,977,643	\$8,076,090
Illegal Dump Team - Criminal Investigations and Arrests	\$0	\$45,396	\$41,889	\$42,906
Lew Sterrett Jail Contract	\$8,484,644	\$8,484,644	\$8,908,016	\$9,333,016
Municipal Court Services	\$6,903,310	\$6,686,933	\$6,775,523	\$6,795,604
Security Services	\$0	\$0	\$5,930,529	\$5,336,218
Court and Detention Services Total	\$20,112,037	\$19,806,643	\$32,222,090	\$32,245,264
Dallas Animal Services				
Dallas Animal Services	\$14,007,159	\$13,997,902	\$14,878,667	\$15,668,467
Dallas Animal Services Total	\$14,007,159	\$13,997,902	\$14,878,667	\$15,668,467
Dallas Fire-Rescue				
EMS Administration, Contracts, and Community Health	\$20,395,714	\$14,567,329	\$16,695,136	\$15,712,755
Fire and Rescue Emergency Response and Special Operations	\$182,495,136	\$215,328,861	\$214,297,056	\$226,699,621

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Fire Dispatch and Communications	\$15,200,996	\$15,864,552	\$15,703,216	\$17,458,612
Fire Inspection for New Construction	\$0	\$0	\$0	\$0
Fire Investigation - Explosive Ordnance Disposal	\$4,101,622	\$3,274,846	\$3,476,032	\$3,476,984
Fire Training and Recruitment	\$27,457,232	\$10,860,562	\$20,242,933	\$20,328,374
Fire-Rescue Equipment Maintenance and Supply	\$11,372,290	\$13,236,885	\$12,683,593	\$15,180,053
Inspection and Life Safety Education	\$9,703,919	\$7,479,362	\$11,385,243	\$11,386,564
Dallas Fire-Rescue Total	\$270,726,909	\$280,612,397	\$294,483,209	\$310,242,963
Dallas Police Department				
Juvenile Case Managers-First Offender Program	\$0	\$0	\$0	\$0
Police Academy and In-service Training	\$17,949,274	\$21,080,862	\$21,618,719	\$22,557,280
Police Administrative Support	\$21,845,451	\$25,261,027	\$26,968,317	\$29,065,000
Police Community Outreach	\$1,124,536	\$1,508,250	\$1,642,446	\$1,663,861
Police Criminal Investigations	\$59,599,824	\$63,278,634	\$64,267,606	\$65,573,628
Police Field Patrol	\$278,772,720	\$258,979,478	\$279,315,558	\$296,141,649
Police Intelligence	\$8,455,941	\$8,601,903	\$8,425,317	\$8,556,127
Police Investigation of Vice Related Crimes	\$3,606,827	\$3,685,733	\$3,775,825	\$3,802,962
Police Investigations of Narcotics Related Crimes	\$13,078,965	\$14,395,206	\$14,628,975	\$14,818,336
Police Operational Support	\$27,679,717	\$29,061,161	\$30,048,030	\$30,806,788
Police Recruiting and Personnel Service	\$8,799,829	\$9,821,739	\$12,377,924	\$12,432,792
Police Special Operations	\$23,735,400	\$24,503,984	\$23,683,974	\$23,721,864
Dallas Police Department Total	\$464,648,484	\$460,177,976	\$486,752,691	\$509,140,287
Housing and Neighborhood Revitalization				
Housing Administration	\$2,079,049	\$2,214,492	\$2,215,226	\$2,264,364
New Development	\$381,078	\$297,271	\$492,943	\$495,933
Preservation of Existing Housing Stock	\$1,550,555	\$1,498,919	\$1,505,555	\$1,505,555
Housing and Neighborhood Revitalization Total	\$4,010,682	\$4,010,682	\$4,213,724	\$4,265,852
Human Resources				
Compensation Analysis - Classification	\$526,041	\$401,673	\$957,150	\$470,842
HRIS and HR Payroll Services	\$1,936,668	\$1,941,399	\$1,768,505	\$1,767,623
Human Resource Consulting	\$2,771,909	\$2,668,985	\$3,570,716	\$3,641,889
Human Resource Administration	\$0	\$175,650	\$708,700	\$727,859
Human Resources Total	\$5,234,618	\$5,187,707	\$7,005,071	\$6,608,213

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Judiciary				
Civil Adjudication Court	\$402,475	\$290,888	\$416,468	\$427,047
Community Court	\$105,881	\$97,152	\$96,832	\$99,479
Court Security	\$706,547	\$765,758	\$876,389	\$906,360
Municipal Judges-Cases Docketed	\$2,239,176	\$2,300,281	\$2,056,667	\$2,116,096
Judiciary Total	\$3,454,079	\$3,454,079	\$3,446,356	\$3,548,982
Library				
Library Materials - Collection Management	\$6,487,805	\$6,469,721	\$6,513,806	\$6,536,791
Library Operations - Public Service	\$23,615,023	\$23,410,892	\$26,442,249	\$26,435,705
Literacy Initiatives, Education - Community Engagement	\$1,177,049	\$1,022,513	\$1,182,662	\$1,204,903
Library Total	\$31,279,877	\$30,903,126	\$34,138,717	\$34,177,399
Management Services				
311 Customer Service	\$3,569,390	\$3,350,284	\$4,495,891	\$4,697,499
Business Diversity	\$793,297	\$752,200	\$894,165	\$958,363
Center for Performance Excellence	\$1,265,811	\$1,265,811	\$0	\$0
City Agenda Process	\$247,782	\$247,782	\$219,414	\$225,615
Community Care	\$5,001,285	\$4,914,362	\$5,140,877	\$5,232,049
Emergency Management Operations	\$715,020	\$715,020	\$877,113	\$1,256,507
EMS Compliance Program	\$340,988	\$329,580	\$0	\$0
Equity and Human Rights	\$397,837	\$397,837	\$1,233,436	\$1,169,582
Ethics and Diversity	\$119,855	\$119,855	\$0	\$0
Homeless Solutions	\$10,081,328	\$10,074,910	\$11,546,393	\$11,587,534
Office of Innovations	\$0	\$0	\$603,668	\$613,291
Public Affairs and Outreach	\$1,400,645	\$1,126,225	\$2,098,745	\$2,171,599
Resiliency Office	\$353,875	\$346,386	\$0	\$0
Strategic Partnerships and Government Affairs	\$3,126,947	\$2,985,762	\$1,053,433	\$1,078,466
Welcoming Communities and Immigrant Affairs	\$428,845	\$428,845	\$623,124	\$635,827
Office of Environmental Quality and Sustainability	\$1,197,487	\$884,449	\$2,734,360	\$2,839,033
Management Services Total	\$29,040,392	\$27,939,309	\$31,520,619	\$32,465,365
Mayor and Council				
Administrative Support for the Mayor and City Council	\$4,827,575	\$4,827,575	\$4,989,530	\$5,028,612
Mayor and Council Total	\$4,827,575	\$4,827,575	\$4,989,530	\$5,028,612
Non-Departmental				
Contingency Reserve	\$4,686,875	\$4,686,875	\$2,319,383	\$1,500,000

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
General Obligation Commercial Paper and Master Lease Program	\$16,923,245	\$14,848,729	\$19,686,578	\$22,783,308
Liability-Claims Fund Transfer	\$4,642,666	\$4,642,666	\$2,751,145	\$2,751,145
Non-Departmental	\$18,264,308	\$19,697,201	\$21,215,862	\$19,452,180
Salary and Benefit Reserve	\$1,903,810	\$1,903,810	\$2,200,000	\$2,200,000
Tax Increment Financing Districts Payments	\$41,841,792	\$41,841,792	\$51,824,855	\$59,794,669
Non-Departmental Total	\$88,262,696	\$87,621,073	\$99,997,823	\$108,481,302
Office of Budget				
Citywide Capital and Operating Budget Dev and Monitoring	\$1,469,521	\$1,449,951	\$1,754,093	\$1,790,217
Grant Administration	\$1,218,315	\$1,155,262	\$1,247,300	\$1,277,804
Performance Planning	\$370,712	\$363,132	\$454,673	\$464,303
Utility Management	\$347,790	\$368,903	\$339,984	\$344,000
Office of Budget Total	\$3,406,338	\$3,337,248	\$3,796,050	\$3,876,324
Office Of Cultural Affairs				
City-Owned Cultural Venues	\$14,805,552	\$15,038,964	\$14,101,429	\$14,263,537
Cultural Services Contracts	\$5,811,591	\$5,499,253	\$5,542,716	\$5,930,556
Public Art for Dallas	\$282,624	\$361,550	\$329,043	\$336,316
Office Of Cultural Affairs Total	\$20,899,767	\$20,899,767	\$19,973,188	\$20,530,409
Office Of Economic Development				
Area Redevelopment	\$229,478	\$233,959	\$1,069,005	\$1,104,406
Business Development	\$859,158	\$827,270	\$1,261,069	\$1,278,769
Creative Industries	\$338,601	\$332,124	\$403,301	\$417,425
Targeted Development	\$3,413,357	\$3,447,241	\$2,239,534	\$2,279,670
Office Of Economic Development Total	\$4,840,594	\$4,840,594	\$4,972,909	\$5,080,270
Park - Recreation				
Aquatic Services	\$4,436,351	\$3,952,146	\$5,165,401	\$6,005,633
Golf and Tennis Centers	\$5,201,515	\$5,065,198	\$5,426,013	\$5,528,996
Leisure Venue Management	\$18,884,367	\$18,713,567	\$18,223,290	\$18,638,978
Operation - Maintenance of Fair Park	\$14,838,616	\$14,707,969	\$14,748,254	\$5,000,000
Park Land Maintained	\$29,870,219	\$29,366,966	\$30,874,690	\$32,087,595
Planning, Design, Construction - EMS and Environ Compliance	\$2,942,699	\$3,187,555	\$1,880,921	\$2,049,963
Recreation Services	\$22,095,884	\$22,281,091	\$22,223,802	\$22,921,951
Park - Recreation Total	\$98,269,651	\$97,274,492	\$98,542,371	\$92,233,116
Planning and Urban Design				
Department Support	\$1	\$0	\$965,087	\$999,612
Neighborhood Vitality	\$1,497,081	\$1,442,913	\$1,131,014	\$1,187,582
Planning and Design Studio	\$1,414,215	\$1,449,154	\$1,075,770	\$1,104,891
Planning and Urban Design Total	\$2,911,297	\$2,892,067	\$3,171,871	\$3,292,085

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Procurement Services				
Purchasing-Contract Management	\$2,389,442	\$2,378,549	\$2,443,038	\$2,509,517
Procurement Services Total	\$2,389,442	\$2,378,549	\$2,443,038	\$2,509,517
Public Works				
Capital and Implementation Program	\$1,076,430	\$1,206,530	\$2,336,045	\$1,393,800
Interagency and Transportation Administration	\$153,432	\$168,327	\$414,407	\$419,481
Land Surveying Services	\$175,186	\$195,744	\$195,897	\$200,122
Pavement Management	\$448,900	\$496,935	\$452,126	\$458,064
Rights-of-Way Maintenance Contracts	\$2,709,677	\$2,769,018	\$2,755,861	\$2,757,871
Service Maintenance Areas	\$14,920,121	\$14,929,398	\$14,707,498	\$15,066,173
Street Cut and Right-of-Way Management [Cut Control]	\$406,656	\$259,117	\$494,977	\$499,320
Street Maintenance Contracts and Inspections	\$27,677,467	\$27,704,907	\$29,797,069	\$34,936,976
Street Repair Division - Asphalt	\$10,553,321	\$10,546,729	\$10,087,809	\$10,466,961
Street Repair Division - Concrete	\$14,180,758	\$14,100,119	\$13,717,309	\$14,232,371
Urban Forestry Division	\$835,979	\$720,551	\$897,656	\$897,692
Public Works Total	\$73,137,927	\$73,097,374	\$75,856,653	\$81,328,831
Sustainable Development and Construction				
Authorized Hearings	\$415,024	\$387,894	\$390,174	\$394,680
Historic Preservation	\$855,746	\$831,413	\$988,546	\$912,058
Real Estate and Relocation	\$386,099	\$386,099	\$815,805	\$894,999
Sustainable Development and Construction Total	\$1,656,869	\$1,605,406	\$2,194,525	\$2,201,737
Transportation				
Communication and Planning	\$4,948,885	\$4,686,536	\$5,684,083	\$5,775,174
Parking Management	\$1,503,401	\$1,267,454	\$1,652,782	\$2,056,030
Traffic Engineering and Operations	\$36,675,944	\$37,268,487	\$36,227,503	\$40,938,052
Transportation Administration	\$1,312,344	\$1,218,097	\$3,655,051	\$3,415,932
Transportation Total	\$44,440,574	\$44,440,574	\$47,219,419	\$52,185,188
Trinity Watershed Management				
Trinity River Corridor Operations	\$1,302,754	\$1,302,754	\$0	\$0
Trinity Watershed Management Total	\$1,302,754	\$1,302,754	\$0	\$0
General Fund Total	\$1,282,512,888	\$1,283,504,073	\$1,365,966,274	\$1,420,289,245

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Enterprise Funds				
Aviation				
Capital Construction and Debt Service	\$43,985,284	\$43,985,284	\$51,046,627	\$59,766,388
Dallas Love Field	\$76,505,409	\$79,142,699	\$88,884,243	\$89,529,860
Aviation Facilities - Dallas Executive Airport - Vertiport	\$6,176,939	\$3,539,649	\$3,796,075	\$3,895,009
Regulation and Enforcement of For Hire Transportation	\$360,773	\$360,773	\$405,874	\$405,874
Aviation Total	\$127,028,405	\$127,028,405	\$144,132,819	\$153,597,131
Convention And Event Services				
Convention Center Debt Service Payment	\$23,482,163	\$23,482,163	\$23,484,663	\$23,484,663
Dallas Convention Center	\$74,487,829	\$79,547,108	\$83,490,026	\$82,607,187
Office of Special Events	\$659,565	\$627,836	\$893,476	\$796,280
Union Station	\$741,549	\$773,258	\$779,750	\$779,750
Convention And Event Services Total	\$99,371,106	\$104,430,364	\$108,647,915	\$107,667,880
Dallas Water Utilities				
Floodway/Neighborhood Drainage Operations	\$0	\$0	\$16,728,589	\$19,606,044
Floodplain Drainage Management	\$0	\$0	\$2,917,083	\$2,927,485
Water Capital Funding	\$317,672,155	\$317,672,155	\$323,324,047	\$337,163,919
Water Production and Delivery	\$140,498,698	\$122,668,643	\$126,661,655	\$128,575,778
Water Utilities Capital Program Management	\$13,453,248	\$13,420,545	\$14,249,317	\$14,486,379
Storm Drainage Management Fund	\$0	\$0	\$32,454,319	\$27,088,556
Stormwater Regulations and Enforcement	\$0	\$0	\$6,336,846	\$11,314,752
Wastewater Collection	\$20,544,615	\$20,163,012	\$21,007,415	\$21,251,025
Wastewater Treatment	\$50,632,087	\$50,580,629	\$52,478,323	\$53,049,051
Water Conservation	\$3,951,274	\$3,951,274	\$0	\$0
DWU General Expense	\$91,063,815	\$90,928,796	\$94,889,454	\$97,632,731
Water Planning, Financial and Rate Services	\$3,766,062	\$3,940,570	\$4,160,381	\$4,124,047
Water Utilities Customer Account Services	\$25,889,434	\$25,781,506	\$28,720,802	\$28,769,610
Dallas Water Utilities Total	\$667,471,388	\$649,107,129	\$723,928,230	\$745,989,377
Office Of Cultural Affairs				
WRR Municipal Radio Classical Music	\$2,051,318	\$1,904,579	\$2,076,728	\$2,105,637
Office Of Cultural Affairs Total	\$2,051,318	\$1,904,579	\$2,076,728	\$2,105,637
Sanitation Services				
Animal Remains Collection	\$735,375	\$741,635	\$738,655	\$753,440

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Brush-Bulk Waste Removal Services	\$15,477,107	\$17,519,387	\$17,244,610	\$17,483,873
City Facility Services	\$742,825	\$754,923	\$794,394	\$798,473
Landfill Services	\$32,542,893	\$35,604,390	\$36,734,206	\$36,763,318
Recycling Collection and Waste Diversion	\$13,388,603	\$12,673,730	\$13,905,553	\$14,046,836
Residential Refuse Collection	\$41,533,114	\$41,762,350	\$43,236,047	\$43,693,898
Sanitation Services Total	\$104,419,917	\$109,056,415	\$112,653,465	\$113,539,838
Stormwater Drainage Management				
Floodway/Neighborhood Drainage Operations	\$16,663,159	\$14,369,031	\$0	\$0
Floodplain Drainage Management	\$3,902,409	\$6,095,726	\$0	\$0
Storm Drainage Management Fund	\$29,058,077	\$29,058,077	\$0	\$0
Stormwater Regulations and Enforcement	\$6,313,192	\$6,009,999	\$0	\$0
Stormwater Drainage Management Total	\$55,936,837	\$55,532,832	\$0	\$0
Sustainable Development and Construction				
Construction Plan Review and Permitting	\$14,665,623	\$14,588,442	\$15,751,711	\$15,457,250
Engineering - Inspection Review for Private Development	\$2,271,562	\$2,281,563	\$2,482,358	\$2,634,113
Express Plan Review	\$1,731,576	\$1,731,576	\$1,399,319	\$1,427,660
Field Inspections of Private Development Construction Sites	\$8,407,809	\$8,457,809	\$9,951,018	\$10,066,225
GIS Mapping for Private Development	\$1,117,790	\$1,117,790	\$980,480	\$989,813
Private Development Records and Archival Library	\$1,111,367	\$1,111,367	\$1,127,236	\$1,144,439
Private Development Survey	\$666,788	\$666,788	\$595,252	\$605,487
Subdivision Plat Review	\$616,284	\$619,939	\$552,877	\$562,878
Zoning - Board of Adjustment	\$1,787,391	\$1,800,916	\$1,730,870	\$1,761,900
Sustainable Development and Construction Total	\$32,376,190	\$32,376,190	\$34,571,121	\$34,649,765
Enterprise Funds Total	\$1,088,655,161	\$1,079,435,915	\$1,126,010,278	\$1,157,549,628

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Operating Budget				
Debt Service	\$267,322,998	\$263,466,877	\$296,200,044	\$303,438,501
Enterprise Fund	\$1,088,655,161	\$1,079,435,915	\$1,126,010,278	\$1,157,549,628
General Fund	\$1,282,512,888	\$1,283,504,073	\$1,365,966,274	\$1,420,289,245
Operating Budget Total	\$2,638,491,047	\$2,626,406,865	\$2,788,176,596	\$2,881,277,374

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Internal Service/Other				
Communication and Information Services				
City GIS Services	\$956,596	\$1,356,286	\$1,487,430	\$1,648,788
Business Technology Services	\$24,443,100	\$26,328,560	\$27,009,818	\$23,086,441
Internal Computer Support	\$6,614,560	\$6,316,868	\$6,200,871	\$6,484,648
Internal Desktop Support	\$6,665,543	\$6,797,274	\$6,331,993	\$6,338,552
Internal Radio Communication	\$4,823,063	\$4,719,230	\$8,651,413	\$12,304,079
Internal Telephone and Data Communication	\$12,558,282	\$12,606,886	\$13,763,912	\$13,813,970
Public Safety Technology Support	\$4,333,893	\$4,635,388	\$4,572,196	\$4,685,905
Strategic Technology Management	\$14,670,706	\$15,912,437	\$17,645,183	\$18,668,676
Communication and Information Services Total	\$75,065,743	\$78,672,928	\$85,662,816	\$87,031,059
Communication and Information Services- 9-1-1				
9-1-1 Technology-Education Services	\$16,748,378	\$16,565,924	\$15,176,553	\$14,942,663
Communication and Information Services- 9-1-1 Total	\$16,748,378	\$16,565,924	\$15,176,553	\$14,942,663
Equipment and Fleet Management				
City Fleet Asset Management	\$5,210,458	\$5,054,277	\$3,516,427	\$3,450,534
City Fleet Maintenance and Repair Services	\$31,662,188	\$31,431,667	\$30,443,345	\$30,999,948
City Fleet Paint and Body Shop Coordination	\$1,396,358	\$2,678,146	\$2,313,297	\$2,314,533
Environmental Services for City Fleet Operations	\$753,368	\$615,619	\$667,597	\$684,433
Fuel Procurement and Management	\$15,394,896	\$16,980,923	\$17,972,185	\$18,069,927
Equipment and Fleet Management Total	\$54,417,268	\$56,760,633	\$54,912,850	\$55,519,374
Human Resources				
Wellness Program	\$351,225	\$324,918	\$358,858	\$361,431
Benefits Administration Services	\$1,025,595	\$813,828	\$1,049,538	\$1,055,583
Human Resources Total	\$1,376,820	\$1,138,746	\$1,408,396	\$1,417,014
Management Services				
Office of Bond Program Administration	\$0	\$0	\$17,246,785	\$17,246,785
Management Services Total	\$0	\$0	\$17,246,785	\$17,246,785
Office of Risk Management				
Risk Management Services	\$3,625,525	\$3,490,846	\$4,579,552	\$4,609,652

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2017-18 Amended	FY 2017-18 Forecast	FY 2018-19 Adopted	FY 2019-20 Planned
Office of Risk Management Total	\$3,625,525	\$3,490,846	\$4,579,552	\$4,609,652
Procurement Services				
Business Services	\$3,185,642	\$1,553,156	\$1,624,661	\$1,613,490
Disposal of Surplus and Police Unclaimed Property	\$554,778	\$574,675	\$512,835	\$542,885
Procurement Services Total	\$3,740,420	\$2,127,831	\$2,137,496	\$2,156,375
Internal Service/Other Total	\$154,974,154	\$158,756,907	\$181,124,448	\$182,922,922



PROJECTED CHANGES IN FUND BALANCE

	FY 2018-19 BEGINNING BALANCE	FY 2018-19 ADOPTED REVENUES	FY 2018-19 ADOPTED EXPENDITURES	FY 2018-19 ENDING BALANCE
GENERAL FUND	\$182,017,646	\$1,365,966,274	\$1,365,966,274	\$184,337,029
ENTERPRISE FUNDS				
Aviation	14,216,560	144,132,819	144,132,819	14,216,560
Convention and Event Services	33,234,399	108,647,915	108,647,915	33,234,399
Municipal Radio	1,205,492	2,178,813	2,076,728	1,307,577
Sanitation Services	29,641,449	112,653,465	112,653,465	29,641,449
Storm Drainage Management (Water Utilities)	7,928,950	58,436,837	58,436,837	7,928,950
Sustainable Development and Construction	43,833,830	33,143,848	34,571,119	42,406,559
Dallas Water Utilities	118,325,578	665,005,577	665,491,395	117,839,760
INTERNAL SERVICE FUNDS				
Information Technology	10,887,991	69,434,657	77,011,403	3,311,245
Radio Services	2,800,576	5,917,772	8,651,413	66,935
Equipment and Fleet Management	7,254,000	54,412,850	54,912,850	6,754,000
Express Business Center	2,682,143	2,593,790	2,137,496	3,138,437
OTHER REVENUE FUNDS				
9-1-1 System Operations	7,852,062	12,018,812	15,176,553	4,694,321
Employee Benefits	7,735,488	162,952,322	160,083,133	10,604,677
Risk Management	(6,272,527)	27,708,207	34,166,607	(12,730,927)
Debt Service	32,549,163	289,189,656	296,200,044	25,538,774
TOTAL CITY FUNDS	\$495,892,801	\$3,114,393,614	\$3,140,316,051	\$472,289,746

PROJECTED CHANGES IN FUND BALANCE

	FY 2019-20 BEGINNING BALANCE	FY 2019-20 PLANNED REVENUES	FY 2019-20 PLANNED EXPENDITURES	FY 2019-20 ENDING BALANCE
GENERAL FUND	\$184,337,029	\$1,415,000,803	\$1,420,289,245	\$180,548,587
ENTERPRISE FUNDS				
Aviation	14,216,560	153,597,128	153,597,131	14,216,557
Convention and Event Services	33,234,399	107,667,880	107,667,880	33,234,399
Municipal Radio	1,307,577	2,178,813	2,105,637	1,380,753
Sanitation Services	29,641,449	113,539,838	113,539,838	29,641,449
Storm Drainage Management (Water Utilities)	7,928,950	60,936,837	60,936,837	7,928,950
Sustainable Development & Construction	42,406,559	33,143,848	34,649,765	40,900,642
Dallas Water Utilities	117,839,760	675,670,000	685,052,543	108,457,217
INTERNAL SERVICE FUNDS				
Information Technology	3,311,245	73,738,938	74,726,980	2,323,203
Radio Services	66,935	12,328,790	12,304,079	91,646
Equipment and Fleet Management	6,754,000	55,519,374	55,519,374	6,754,000
Express Business Center	3,138,437	2,593,790	2,156,375	3,575,852
OTHER REVENUE FUNDS				
9-1-1 System Operations	4,694,321	12,018,812	14,942,663	1,770,470
Employee Benefits	10,604,677	162,952,322	168,091,470	7,465,529
Risk Management	(12,730,927)	27,704,573	34,166,607	(19,192,961)
Debt Service	25,538,774	306,193,990	303,438,501	28,294,263
TOTAL CITY FUNDS	\$472,289,746	\$3,214,785,736	\$3,243,184,925	\$447,390,557

GENERAL FUND

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2015-16 ACTUAL**	FY 2016-17 ACTUAL	FY 2017-18 BUDGET	FY 2017-18 AMENDED*	FY 2017-18 FORECAST	FY 2018-19 ADOPTED	FY 2019-20 PLANNED
BEGINNING FUND BALANCE	\$134,437,074	\$153,121,226	\$160,617,192	\$160,617,192	\$171,747,804	\$182,017,646	\$184,337,029
REVENUES:							
Ad Valorem Taxes	560,306,321	610,957,996	652,067,958	653,667,958	653,733,742	727,886,279	772,908,872
Sales Tax	283,917,873	293,610,564	303,349,086	303,349,086	304,904,662	311,645,016	325,953,238
Franchise Fees	109,487,989	112,781,492	109,290,898	109,290,898	114,067,865	107,331,079	106,319,628
Licenses and Permits	6,515,644	5,473,801	4,750,175	4,750,175	4,861,084	4,809,215	4,809,215
Interest Earnings	1,973,175	3,149,002	2,016,571	2,016,571	3,374,063	2,318,284	2,321,634
Intergovernmental	8,018,911	9,196,415	8,969,361	8,969,361	9,085,240	8,969,361	8,969,361
Fines and Forfeitures	37,557,745	35,916,096	36,448,031	36,448,031	34,996,725	35,182,894	35,492,182
Service Fees	72,358,189	90,798,811	86,751,193	88,051,193	88,954,830	90,113,065	78,654,861
Interfund Revenue	66,793,152	70,672,195	64,891,827	67,283,773	66,861,210	69,446,677	71,301,977
Miscellaneous	12,421,091	8,456,930	7,885,842	8,685,842	10,500,161	8,264,404	8,269,835
TOTAL REVENUES	1,159,350,091	1,241,013,302	1,276,420,942	1,282,512,888	1,291,339,582	1,365,966,274	1,415,000,803
TOTAL RESOURCES AVAILABLE	1,293,787,165	1,394,134,528	1,437,038,134	1,443,130,080	1,463,087,386	1,547,983,920	1,599,337,832
EXPENDITURES:							
General Gvnmt & Support Srvs	105,892,726	122,781,238	153,892,219	156,474,522	154,298,536	182,264,054	191,981,197
Public Safety	718,256,038	749,583,145	756,115,830	758,941,509	764,051,093	816,904,346	855,177,496
Code Compliance	45,099,711	40,951,348	30,438,826	30,438,826	29,988,826	31,635,395	32,446,983
Public Works & Transportation	115,304,095	140,451,672	147,356,838	147,548,784	147,508,231	145,805,979	156,783,089
Culture, Library & Recreation	133,062,932	143,528,131	149,553,486	150,449,295	149,077,385	152,654,276	146,940,924
Env. Health, Community & Dev.	18,236,499	20,979,152	27,084,202	27,426,601	27,346,651	29,431,696	30,508,411
Reserves & Transfers	4,622,320	6,612,542	11,979,541	11,233,351	11,233,351	7,270,528	6,451,145
TOTAL EXPENDITURES	1,140,474,321	1,224,887,228	1,276,420,942	1,282,512,888	1,283,504,073	1,365,966,274	1,420,289,245
Changes in Encumbrances and other Balance Sheet Accounts	(191,619)	2,500,504	4,686,875	4,686,875	2,434,333	2,319,383	1,500,000
ENDING FUND BALANCE***	\$153,121,226	\$171,747,804	\$165,304,067	\$165,304,067	\$182,017,646	\$184,337,029	\$180,548,587

*FY 2017-18 amended reflects the use of contingency funds approved by City Council as well as an increase in revenue approved by City Council

**FY 2015-16 includes transfer of \$7.1M, or 30 days, of Fund Balance to new Sanitation Services Enterprise Fund

***Ending Fund Balances have been restated to reflect GASB54



ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2015-16 ACTUAL	FY 2016-17 ACTUAL	FY 2017-18 BUDGET	FY 2017-18 AMENDED	FY 2017-18 FORECAST	FY 2018-19 ADOPTED	FY 2019-20 PLANNED
AVIATION							
BEGINNING FUND BALANCE	\$3,905,249	\$13,811,768	\$9,988,733	\$9,988,733	\$14,111,807	\$14,216,560	\$14,216,560
REVENUES:							
Service to Others	94,846,913	104,473,866	125,987,393	125,987,393	125,491,440	142,959,189	152,423,498
Licenses & Permits	0	834,799	291,514	291,514	391,929	336,615	336,615
Interest	247,702	316,407	247,015	247,015	415,750	247,015	247,015
Customer Charges	181,477	265,271	170,000	170,000	422,305	210,000	210,000
Miscellaneous	357,115	482,109	332,483	332,483	411,734	380,000	380,000
TOTAL REVENUES	95,633,207	106,372,452	127,028,405	127,028,405	127,133,158	144,132,819	153,597,128
TOTAL RESOURCES AVAILABLE	99,538,456	120,184,220	137,017,138	137,017,138	141,244,965	158,349,379	167,813,688
TOTAL EXPENDITURES	93,950,727	108,789,952	127,028,405	127,028,405	127,028,405	144,132,819	153,597,131
Changes in Encumbrances and other Balance Sheet Accounts	8,224,039	2,717,539	0	0	0	0	0
ENDING FUND BALANCE	\$13,811,768	\$14,111,807	\$9,988,733	\$9,988,733	\$14,216,560	\$14,216,560	\$14,216,557

CONVENTION AND EVENT SERVICES

BEGINNING FUND BALANCE	\$27,135,425	\$32,258,124	\$32,258,124	\$32,258,124	\$33,234,399	\$33,234,399	\$33,234,399
REVENUES:							
Service to Others	29,456,372	28,793,840	24,202,818	27,302,818	29,273,306	29,981,889	24,450,425
Licenses & Permits	0	600	0	0	2,267	0	0
Interest	305,254	378,162	0	0	398,260	0	0
Alcoholic Beverage Tax	12,058,349	12,623,790	12,903,566	12,903,566	13,053,061	13,719,111	14,419,148
Hotel Occupancy Tax	55,310,574	55,943,674	59,933,282	60,233,282	61,530,327	64,249,315	68,100,707
Miscellaneous	52,662	728,697	747,600	747,600	173,143	697,600	697,600
TOTAL REVENUES	97,183,211	98,468,763	97,787,266	101,187,266	104,430,364	108,647,915	107,667,880
TOTAL RESOURCES AVAILABLE	124,318,636	130,726,887	130,045,390	133,445,390	137,664,763	141,882,314	140,902,279
TOTAL EXPENDITURES	91,363,951	97,209,508	97,787,266	99,371,106	104,430,364	108,647,915	107,667,880
Changes in Encumbrances and other Balance Sheet Accounts	\$ (696,561)	\$ (282,980)	\$0	\$0	\$0	\$0	\$0
ENDING FUND BALANCE	\$32,258,124	\$33,234,399	\$32,258,124	\$34,074,284	\$33,234,399	\$33,234,399	\$33,234,399

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2015-16 ACTUAL	FY 2016-17 ACTUAL	FY 2017-18 BUDGET	FY 2017-18 AMENDED	FY 2017-18 FORECAST	FY 2018-19 ADOPTED	FY 2019-20 PLANNED
MUNICIPAL RADIO							
BEGINNING FUND BALANCE	\$1,287,076	\$1,154,651	\$1,217,847	\$1,217,847	\$1,087,586	\$1,205,492	\$1,307,577
REVENUES:							
Service to Others	91,915	92,454	36,313	36,313	87,056	36,313	36,313
Interest	13,353	17,883	15,000	15,000	30,000	15,000	15,000
Customer Charges	1,744,880	1,636,394	2,047,500	2,047,500	1,905,429	2,127,500	2,127,500
Miscellaneous	39,462	0	0	0	0	0	0
TOTAL REVENUES	1,889,610	1,746,731	2,098,813	2,098,813	2,022,485	2,178,813	2,178,813
TOTAL RESOURCES AVAILABLE	3,176,686	2,901,382	3,316,660	3,316,660	3,110,071	3,384,305	3,486,390
TOTAL EXPENDITURES	1,854,750	1,800,579	2,051,318	2,051,318	1,904,579	2,076,728	2,105,637
Changes in Encumbrances and other Balance Sheet Accounts	(167,285)	(13,217)	0	0	0	0	0
ENDING FUND BALANCE	\$1,154,651	\$1,087,586	\$1,265,342	\$1,265,342	\$1,205,492	\$1,307,577	\$1,380,753

SANITATION SERVICES

BEGINNING FUND BALANCE	\$7,108,000	\$17,519,556	\$22,431,707	\$22,431,707	\$29,641,449	\$29,641,449	\$29,641,449
REVENUES:							
Service to Others	102,281,512	106,618,922	102,109,272	106,409,272	108,610,257	112,429,374	113,319,826
Interest	163,106	342,137			427,313	224,091	220,012
Miscellaneous	6,634	84,680	169,825	169,825	18,845	0	0
TOTAL REVENUES	102,451,252	107,045,739	102,279,097	106,579,097	109,056,415	112,653,465	113,539,838
TOTAL RESOURCES AVAILABLE	109,559,252	124,565,295	124,710,804	129,010,804	138,697,864	142,294,914	143,181,287
TOTAL EXPENDITURES	90,476,371	100,448,070	102,279,097	104,419,917	109,056,415	112,653,465	113,539,838
Changes in Encumbrances and other Balance Sheet Accounts	(1,563,325)	5,524,224	0	0	0	0	0
ENDING FUND BALANCE	\$17,519,556	\$29,641,449	\$22,431,707	\$24,590,887	\$29,641,449	\$29,641,449	\$29,641,449

*New Enterprise Fund established in FY 2015-16. \$7.1M fund balance transferred from General Fund to new Enterprise Fund.

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2015-16 ACTUAL	FY 2016-17 ACTUAL	FY 2017-18 BUDGET	FY 2017-18 AMENDED	FY 2017-18 FORECAST	FY 2018-19 ADOPTED	FY 2019-20 PLANNED
STORM DRAINAGE MANAGEMENT (WATER UTILITIES)							
BEGINNING FUND BALANCE	\$9,195,422	\$8,249,700	\$4,546,490	\$4,546,490	\$7,593,575	\$7,928,950	\$7,928,950
REVENUES:							
Service to Others	50,001,547	47,141,190	55,987,895	55,987,895	55,685,067	58,436,837	60,936,837
Interest	123,522	157,539			128,566		
Miscellaneous	8,672	4,809	0	0	54,574	0	0
TOTAL REVENUES	50,133,741	47,303,538	55,987,895	55,987,895	55,868,207	58,436,837	60,936,837
TOTAL RESOURCES AVAILABLE	59,329,163	55,553,238	60,534,385	60,534,385	63,461,782	66,365,787	68,865,787
TOTAL EXPENDITURES	51,018,492	48,214,363	55,936,837	55,936,837	55,532,832	58,436,837	60,936,837
Changes in Encumbrances and other Balance Sheet Accounts	(60,971)	254,700	0	0	0	0	0
ENDING FUND BALANCE	\$8,249,700	\$7,593,575	\$4,597,548	\$4,597,548	\$7,928,950	\$7,928,950	\$7,928,950

*Effective October 1, Storm Drainage Management combined with Dallas Water Utilities. Compliance activities, drainage system operations, and maintenance activities will continue in the new "one water" system and funded in the Storm Drainage Management Fund.

SUSTAINABLE DEVELOPMENT AND CONSTRUCTION

BEGINNING FUND BALANCE	\$37,485,186	\$42,207,706	\$37,809,029	\$37,809,029	\$43,778,944	\$43,833,830	\$42,406,559
REVENUES:							
Service to Others	33,271,387	33,257,091	31,141,596	31,141,596	31,378,880	32,443,665	32,443,665
Licenses & Permits	402,682	363,267	352,555	352,555	407,318	356,078	356,078
Interest	377,525	554,374	117,936	117,936	497,270	227,923	227,923
Miscellaneous	103,555	444,193	99,131	99,131	147,608	116,182	116,182
TOTAL REVENUES	34,155,149	34,618,925	31,711,218	31,711,218	32,431,076	33,143,848	33,143,848
TOTAL RESOURCES AVAILABLE	71,640,335	76,826,631	69,520,247	69,520,247	76,210,020	76,977,678	75,550,407
TOTAL EXPENDITURES	29,425,115	32,808,442	32,376,190	32,376,190	32,376,190	34,571,119	34,649,765
Changes in Encumbrances and other Balance Sheet Accounts	(7,514)	(239,245)	0	0	0	0	0
ENDING FUND BALANCE	\$42,207,706	\$43,778,944	\$37,144,057	\$37,144,057	\$43,833,830	\$42,406,559	\$40,900,642

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2015-16 ACTUAL	FY 2016-17 ACTUAL	FY 2017-18 BUDGET	FY 2017-18 AMENDED	FY 2017-18 FORECAST	FY 2018-19 PROPOSED	FY 2019-20 PLANNED
WATER UTILITIES							
BEGINNING FUND BALANCE	\$87,037,771	\$84,788,025	\$84,788,025	\$84,788,025	\$95,808,193	\$118,325,578	\$117,839,760
REVENUES:							
Operating Transfers In	155,000	310,000	0	0	0	0	0
Service to Others	5,887,520	6,536,821	6,143,312	6,143,312	6,217,145	6,143,312	6,143,312
Fines & Forfeitures	0	0	2,500	2,500	0	2,500	2,500
Interest	2,591,438	3,692,177	2,000,000	2,000,000	4,302,375	4,000,000	4,000,000
Customer Charges	601,248,342	625,732,026	659,083,076	659,083,076	660,193,771	654,617,265	665,281,688
Miscellaneous	1,063,624	23,563,632	242,500	242,500	911,223	242,500	242,500
TOTAL REVENUES	610,945,924	659,834,656	667,471,388	667,471,388	671,624,514	665,005,577	675,670,000
TOTAL RESOURCES AVAILABLE	697,983,695	744,622,681	752,259,413	752,259,413	767,432,707	783,331,155	793,509,760
TOTAL EXPENDITURES	610,585,341	607,035,401	667,471,388	667,471,388	649,107,129	665,491,395	685,052,543
Changes in Encumbrances and other Balance Sheet Accounts	(2,610,329)	(41,779,087)	0	0	0	0	0
ENDING FUND BALANCE	\$84,788,025	\$95,808,193	\$84,788,025	\$84,788,025	\$118,325,578	\$117,839,760	\$108,457,217

*FY 2015-16 and FY 2016-17 actuals exclude fixed asset contribution from developers that is recorded as revenue.

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2015-16 ACTUAL	FY 2016-17 ACTUAL	FY 2017-18 BUDGET	FY 2017-18 AMENDED	FY 2017-18 FORECAST	FY 2018-19 ADOPTED	FY 2019-20 PLANNED
INFORMATION TECHNOLOGY							
BEGINNING FUND BALANCE	\$12,863,381	\$10,826,554	\$10,959,687	\$10,959,687	\$10,747,503	\$10,887,991	\$3,311,245
REVENUES:							
Service to Others	2,388	6,809	6,949	6,949	6,949	6,949	6,949
Interest	182,906	196,521	130,604	130,604	346,353	130,604	130,604
Charges to Other City Departments	60,757,093	66,476,944	67,825,730	67,825,730	68,245,105	69,297,104	73,601,385
Miscellaneous	46,270	1,863	0	0	242	0	0
TOTAL REVENUES	60,988,657	66,682,137	67,963,283	67,963,283	68,598,649	69,434,657	73,738,938
TOTAL RESOURCES AVAILABLE	73,852,038	77,508,691	78,922,970	78,922,970	79,346,152	80,322,648	77,050,183
TOTAL EXPENDITURES	64,321,053	68,422,154	70,242,680	70,242,680	73,953,698	77,011,403	74,726,980
Changes in Encumbrances and other Balance Sheet Accounts	1,295,569	1,660,966	0	0	5,495,537	0	0
ENDING FUND BALANCE	\$10,826,554	\$10,747,503	\$8,680,290	\$8,680,290	\$10,887,991	\$3,311,245	\$2,323,203

RADIO SERVICES

BEGINNING FUND BALANCE	\$2,494,474	\$2,031,992	\$2,537,356	\$2,537,356	\$2,680,270	\$2,800,576	\$66,935
REVENUES:							
Service to Others	77,092	191,386	180,784	180,784	180,784	180,918	180,918
Interest	20,842	2,781	10,077	10,077	26,550	10,077	10,077
Charges to Other City Departments	4,545,272	5,024,653	4,632,202	4,632,202	4,632,202	5,324,235	10,987,675
Miscellaneous	499,740	0	0	0	0	402,542	1,150,120
TOTAL REVENUES	5,142,946	5,218,820	4,823,063	4,823,063	4,839,536	5,917,772	12,328,790
TOTAL RESOURCES AVAILABLE	7,637,420	7,250,812	7,360,419	7,360,419	7,519,806	8,718,348	12,395,725
TOTAL EXPENDITURES	5,381,872	4,671,128	4,823,063	4,823,063	4,719,230	8,651,413	12,304,079
Changes in Encumbrances and other Balance Sheet Accounts	\$ (223,556)	\$100,586	\$0	\$0	\$0	\$0	\$0
ENDING FUND BALANCE	\$2,031,992	\$2,680,270	\$2,537,356	\$2,537,356	\$2,800,576	\$66,935	\$91,646

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2015-16 ACTUAL	FY 2016-17 ACTUAL	FY 2017-18 BUDGET	FY 2017-18 AMENDED	FY 2017-18 FORECAST	FY 2018-19 ADOPTED	FY 2019-20 PLANNED
EQUIPMENT AND FLEET MANAGEMENT							
BEGINNING FUND BALANCE	\$4,449,813	\$4,689,139	\$5,611,863	\$5,611,863	\$7,726,208	\$7,254,000	\$6,754,000
REVENUES:							
Interest	0	6,232	0	0	54,048	20,000	20,000
Charges to Other City Departments	51,178,605	53,490,694	52,090,798	53,590,798	55,560,878	53,837,589	54,944,113
Proceeds-Sale of fixed Assets	292,985	184,576	553,261	553,261	289,415	553,261	553,261
Miscellaneous	644,689	394,544	8,000	8,000	384,084	2,000	2,000
TOTAL REVENUES	52,116,278	54,076,047	52,652,059	54,152,059	56,288,425	54,412,850	55,519,374
TOTAL RESOURCES AVAILABLE	56,566,091	58,765,186	58,263,922	59,763,922	64,014,633	61,666,850	62,273,374
TOTAL EXPENDITURES	51,703,660	51,275,498	52,652,059	54,417,268	56,760,634	54,912,850	55,519,374
Changes in Encumbrances and other Balance Sheet Accounts	(173,292)	236,520	0	0		0	0
ENDING FUND BALANCE	\$4,689,139	\$7,726,208	\$5,611,863	\$5,346,654	\$7,254,000	\$6,754,000	\$6,754,000

EXPRESS BUSINESS CENTER

BEGINNING FUND BALANCE	\$1,175,880	\$1,402,310	\$2,011,100	\$2,011,100	\$1,700,445	\$2,682,143	\$3,138,437
REVENUES:							
Service to Others	3,743,007	3,700,026	3,903,350	3,903,350	2,691,555	2,375,740	2,375,740
Interest	8,952	13,624	0	0	18,940	0	0
Charges to Other City Departments	116,260	119,756	133,100	133,100	69,583	73,050	73,050
Miscellaneous	155,940	184,828	195,000	195,000	329,451	145,000	145,000
TOTAL REVENUES	4,024,157	4,018,234	4,231,450	4,231,450	3,109,529	2,593,790	2,593,790
TOTAL RESOURCES AVAILABLE	5,200,038	5,420,545	6,242,550	6,242,550	4,809,974	5,275,933	5,732,227
TOTAL EXPENDITURES	3,783,764	3,728,563	3,740,420	3,740,420	2,127,831	2,137,496	2,156,375
Changes in Encumbrances and other Balance Sheet Accounts	(13,964)	8,463	0	0	0	0	0
ENDING FUND BALANCE	\$1,402,310	\$1,700,445	\$2,502,130	\$2,502,130	\$2,682,143	\$3,138,437	\$3,575,852

OTHER FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2015-16 ACTUAL	FY 2016-17 ACTUAL	FY 2017-18 BUDGET	FY 2017-18 AMENDED	FY 2017-18 FORECAST	FY 2018-19 ADOPTED	FY 2019-20 PLANNED
9-1-1 SYSTEM OPERATIONS							
BEGINNING FUND BALANCE	\$8,485,215	\$9,592,828	\$5,941,912	\$5,941,912	\$12,060,896	\$7,852,062	\$4,694,321
REVENUES:							
Service to Others	12,764,021	12,474,348	12,406,836	12,406,836	12,187,441	11,901,705	11,901,705
Interest	59,463	107,015	132,359	132,359	169,649	117,107	117,107
Miscellaneous	(1,126)	245	0	0	0	0	0
TOTAL REVENUES	12,822,357	12,581,609	12,539,195	12,539,195	12,357,090	12,018,812	12,018,812
TOTAL RESOURCES AVAILABLE	21,307,572	22,174,436	18,481,107	18,481,107	24,417,986	19,870,874	16,713,133
TOTAL EXPENDITURES	11,769,509	10,044,458	15,048,378	16,748,378	16,565,924	15,176,553	14,942,663
Changes in Encumbrances and other Balance Sheet Accounts	54,765	(69,082)	0	0	0	0	0
ENDING FUND BALANCE	\$9,592,828	\$12,060,896	\$3,432,729	\$1,732,729	\$7,852,062	\$4,694,321	\$1,770,470

EMPLOYEE BENEFITS

BEGINNING FUND BALANCE	(\$2,554,441)	(\$7,219,458)	(\$4,998,772)	(\$4,998,772)	\$2,302,226	\$7,735,488	\$10,604,677
REVENUES:							
Employee Contributions	43,042,289	43,518,279	38,086,396	38,086,396	37,624,465	36,126,244	36,126,244
Retiree Contributions	28,261,958	30,196,950	30,118,491	30,118,491	31,448,943	31,963,243	31,963,243
City Contributions	76,792,914	83,491,323	86,088,120	86,088,120	86,088,120	94,862,835	94,862,835
All Remaining Revenues	11,612	(17,817)	0	0	0	0	0
TOTAL REVENUES	148,108,773	157,188,734	154,293,007	154,293,007	155,161,528	162,952,322	162,952,322
TOTAL RESOURCES AVAILABLE	145,554,332	149,969,276	149,294,235	149,294,235	157,463,754	170,687,810	173,556,999
TOTAL EXPENDITURES	153,159,420	147,662,744	154,293,007	154,293,007	149,728,266	160,083,133	168,091,470
Changes in Encumbrances and other Balance Sheet Accounts	\$ 385,630	(4,306)	\$0	\$0	\$0	\$0	\$2,000,000
ENDING FUND BALANCE*	(\$7,219,458)	\$2,302,226	(\$4,998,772)	(\$4,998,772)	\$7,735,488	\$10,604,677	\$7,465,529

*Fund Balance reflects incurred but not reported claims (IBNR). The City budgets for the cash claims expenses expected to occur in the upcoming fiscal year.

OTHER FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2015-16 ACTUAL	FY 2016-17 ACTUAL	FY 2017-18 BUDGET	FY 2017-18 AMENDED	FY 2017-18 FORECAST	FY 2018-19 ADOPTED	FY 2019-20 PLANNED
RISK MANAGEMENT							
BEGINNING FUND BALANCE	(\$8,315,131)	(\$17,422,787)	(\$18,425,299)	(\$18,425,299)	(\$12,606,773)	(\$6,272,527)	(\$12,730,927)
REVENUES:							
Worker's Compensation	10,560,940	11,698,473	13,219,304	13,219,304	14,050,921	13,701,708	13,386,420
Third Party Liability	6,166,666	5,255,818	10,203,093	10,203,093	13,779,511	10,227,315	10,227,315
Purchased Insurance	3,097,393	2,664,512	3,090,183	3,090,183	3,002,223	3,029,284	3,340,938
Interest and Other	488,373	10,601	406,970	406,970	0	749,900	749,900
TOTAL REVENUES	20,313,372	19,629,404	26,919,550	26,919,550	30,832,655	27,708,207	27,704,573
TOTAL RESOURCES AVAILABLE	11,998,241	2,206,617	8,494,251	8,494,251	18,225,882	21,435,680	14,973,646
TOTAL EXPENDITURES	21,363,011	14,813,390	29,406,225	29,406,225	24,498,409	34,166,607	34,166,607
Changes in Encumbrances and other Balance Sheet Accounts	(8,058,017)	0	0	0	0	0	0
ENDING FUND BALANCE**	(\$17,422,787)	(\$12,606,773)	(\$20,911,974)	(\$20,911,974)	(\$6,272,527)	(\$12,730,927)	(\$19,192,961)

**Fund Balance reflects the total current liability for Risk Management (WC/Liability/Property). The City budgets the amount estimated to be the cash expense in the upcoming fiscal year.

DEBT SERVICE

BEGINNING FUND BALANCE	\$13,799,213	\$10,552,135	\$13,769,804	\$13,769,804	\$13,471,198	\$32,549,163	\$25,538,774
REVENUES:							
Ad Valorem Taxes	230,780,133	242,774,798	260,036,328	260,036,328	260,761,812	270,069,503	286,753,365
Interest/Transfers/Other	22,785,764	21,433,688	18,113,030	18,113,030	21,783,030	19,120,153	19,440,625
TOTAL REVENUES	253,565,897	264,208,486	278,149,358	278,149,358	282,544,842	289,189,656	306,193,990
TOTAL RESOURCES AVAILABLE	267,365,111	274,760,621	291,919,162	291,919,162	296,016,040	321,738,819	331,732,764
TOTAL EXPENDITURES	253,908,728	261,289,423	267,322,998	267,322,998	263,466,877	296,200,044	303,438,501
Changes in Encumbrances and other Balance Sheet Accounts	(2,904,248)	0	0	0	0	0	0
ENDING FUND BALANCE	\$10,552,135	\$13,471,198	\$24,596,164	\$24,596,164	\$32,549,163	\$25,538,774	\$28,294,263

DEBT SERVICE

GENERAL OBLIGATION DEBT

Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City’s outstanding general obligation (GO) bonds and certificates of obligation (CO), as well as interest on outstanding GO commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City’s street system, parks and recreational facilities, libraries, police and fire protection facilities, and flood protection and storm drainage system. The Financial Management Performance Criteria (FMPC) address debt management and other requirements adopted by the City Council. The FMPC provide additional guidance on the issuance of debt, including restricting the length of maturities, and outline the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the Debt Service Fund is the property tax, also known as the ad valorem tax. The ad valorem tax rate of 0.7767 cents per \$100 assessed value is split into two rates. Approximately 27 percent (21.00 cents) of the resulting tax revenue is used to pay principal and interest on the City’s outstanding general obligation debt. The remaining 73 percent (56.67 cents) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond issues, the principal and interest payments of the existing GO debt decline annually. This repayment schedule creates more growth in the capacity to issue new debt within the existing debt service tax rate than a level debt service schedule.

Credit Rating

The City of Dallas’ long-term GO debt has been rated by Standard & Poor’s Global Ratings, Moody’s Investors Service, and Fitch Ratings since November 2015 and holds the following ratings as of July 3, 2018:

<u>Credit Rating Service</u>	<u>General Obligation Debt</u>	<u>Commercial Paper Notes</u>
Standard & Poor’s	AA- (stable outlook)	A-1+
Moody’s Investors Service	A1 (stable outlook)	P-1
Fitch Ratings	AA (stable outlook)	P-1

DEBT SERVICE

Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness, payable from taxation to 10 percent of assessed property value. However, the FMPC limit the net GO debt to four percent of the true market valuation of the taxable property of Dallas. Existing debt plus new debt to be issued will comprise 1.6 percent of the assessed value of \$130.1 billion and 1.2 percent of the market value of taxable property of \$169.4 billion. Thus, the City will continue to comply with both requirements as of September 30, 2019.

Assessed Value	\$130,080,986,261
10% Legal Debt Margin	\$13,008,098,626
Projected GO Debt 9/30/19	\$2,097,067,115
GO Debt as a Percentage of Assessed Property Value	1.6%

Market Value of Taxable Property	\$152,042,772,417
4% FMPC Limit	\$6,081,710,897
Projected GO Debt 9/30/19	\$2,097,067,115
GO Debt as a Percentage of Market Value	1.4%

FY 2018-19 Debt Service Budget

The FY 2018-19 budget includes principal and interest payments of \$251.0 million on outstanding GO debt. Principal and interest expenses for existing debt in FY 2018-19 are \$151.6 million and \$99.4 million, respectively. In FY 2010-11, the City implemented a commercial paper program to provide interim financing of voter-approved capital improvement projects. The fees associated with the commercial paper program are included in the General Fund budget. The interest on outstanding commercial paper is paid by the Debt Service Fund. The City anticipates issuing GO bonds during FY 2018-19 (\$107 million) to close out the 2006 and 2012 bond programs and initiate the 2017 bond program (\$161 million). An additional \$250 million is planned for FY 2019-20. Projects will continue to be awarded using commercial paper and refunded later.

DEBT SERVICE

Selected Financial Management Performance Criteria – Debt Management

These key criteria, established to ensure sound management of the City’s financial resources, are listed below to detail the effects of the issuance of new debt.

Criteria	09/30/17 Actual	09/30/18 Actual	09/30/19 Proposed
Total direct plus overlapping debt not to exceed 8% of the market value of taxable property	3.8% In compliance	4.2% In compliance	4.0% In compliance
Weighted average GO bond maturities (exclusive of pension obligation bonds) not to exceed 10 years	7.0 years In compliance	6.8 years In compliance	6.3 years In compliance
CO debt not to exceed 15% of total authorized and issued GO debt	0.8% In compliance	0.6% In compliance	0.4% In compliance
Per capita GO debt not to exceed 10% of latest authoritative computation of per capita annual income	4.4% In compliance	4.6% In compliance	5.3% In compliance

DEBT SERVICE

Statement of General Obligation (GO) Bonded Indebtedness As of 09/30/2018

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
600	Taxable GO Pension Bonds (Current Interest Bonds), Series 2005A	02/16/2005	186,575,000	5.0%	115,345,000
601	Taxable GO Pension Bonds (Capital Appreciation Bonds), Series 2005B	02/16/2005	137,772,609	5.4%	57,212,437
627	GO Refunding and Improvement Bonds, Series 2010A	03/30/2010	196,615,000	2.8%	86,515,000
628	GO Bonds (Build America Bonds), Taxable Series 2010B	03/30/2010	85,380,000	4.7%	85,380,000
631	GO Refunding Bonds, Series 2010C	11/18/2010	142,035,000	2.6%	65,480,000
632	GO Refunding Bonds, Taxable Series 2010	11/18/2010	77,670,000	4.6%	76,135,000
637	GO Refunding Bonds, Series 2012	10/31/2012	214,495,000	2.1%	165,450,000
638	GO Refunding and Improvement Bonds, Series 2013A	08/06/2013	194,470,000	3.5%	143,285,000
638	GO Refunding Bonds, Taxable Series 2013B	08/06/2013	42,615,000	2.2%	13,815,000
1692	GO Refunding and Improvement Bonds, Series 2014	12/22/2014	529,365,000	2.7%	473,865,000
1700	GO Refunding and Improvement Bonds, Series 2015	12/10/2015	195,075,000	3.0%	173,395,000
1843	GO Refunding and Improvement Bonds, Series 2017	12/16/2017	301,960,000	2.9%	298,160,000
1848	GO Refunding Bonds, Series 2018A	08/07/2018	58,715,000	3.3%	58,715,000
	Total GO Bonds		2,362,742,609		1,812,752,437
629	Combination Tax and Revenue Certificates of Obligation, Series 2010	03/30/2010	21,575,000	1.2%	215,000
635	Combination Tax and Revenue Certificates of Obligation, Series 2012	06/26/2012	21,930,000	1.6%	9,900,000
	Total Certificates of Obligation		43,505,000		10,115,000
	Total GO Debt (excluding Commercial Paper)		\$2,406,247,609		\$1,822,867,437
	GO Commercial Paper Notes Outstanding as of 9/30/18		31,660,000		31,660,000
	Total GO Debt (including Commercial Paper)		\$2,437,907,609		\$1,854,527,437

Note: Outstanding commercial paper above does not include additional commitments made against the City’s commercial paper program to award projects prior to issuing commercial paper.

DEBT SERVICE

General Obligation Debt Service Requirements As of 09/30/2018

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2019	\$ 151,600,322	\$ 99,388,207	\$ 250,988,529
2020	143,376,699	93,774,863	237,151,562
2021	165,335,000	67,191,206	232,526,206
2022	165,915,000	58,915,773	224,830,773
2023	166,955,000	50,687,337	217,642,337
2024	161,355,000	42,639,926	203,994,926
2025	122,721,834	69,991,990	192,713,824
2026	113,740,114	65,856,536	179,596,650
2027	102,562,694	62,272,903	164,835,597
2028	81,399,062	59,531,692	140,930,755
2029	70,788,642	57,613,451	128,402,093
2030	71,215,730	56,005,950	127,221,680
2031	62,825,840	54,666,823	117,492,663
2032	62,928,960	53,896,451	116,825,411
2033	52,812,046	53,631,228	106,443,274
2034	52,929,198	53,600,460	106,529,657
2035	33,181,297	47,282,632	80,463,928
2036	18,400,000	1,076,750	19,476,750
2037	18,550,000	456,225	19,006,225
2038	4,275,000	74,813	4,349,813
	\$ 1,822,867,437	\$1,048,555,215	\$ 2,871,422,653

DEBT SERVICE

General Obligation Debt Service Fund Statement of Revenues and Expenditures

	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Estimated	FY 2018-19 Adopted	FY 2019-20 Projected
Beginning Balance	10,552,135	13,769,804	13,471,198	32,549,163	25,538,775
Revenues					
Ad Valorem Taxes	242,774,798	260,036,328	260,761,812	270,024,955	286,708,817
Interest Earnings	469,964	102,526	1,356,237	147,074	147,074
Department Transfers	3,447,480	-	2,416,289	1,513,575	1,458,450
Pension Obligation Bond Transfer	16,120,995	16,609,518	16,609,518	16,145,730	16,608,909
"Build America Bonds" Federal Subsidy	1,395,249	1,400,986	1,400,986	1,358,322	1,270,740
Total Revenues	264,208,486	278,149,358	282,544,842	289,189,656	306,193,990
Total Available Resources	274,760,621	291,919,162	296,016,040	321,738,819	331,732,765
Expenses					
Principal and Interest	237,991,408	240,708,796	237,344,790	250,988,529	232,797,006
Commercial Paper Payment	10,220,000	10,000,000	9,650,000	10,000,000	-
TIF Increment Payment	13,078,015	16,614,202	16,472,087	19,609,404	21,184,985
New Debt	-	-	-	15,602,111	49,456,510
Total Expenses	261,289,423	267,322,998	263,466,877	296,200,044	303,438,501
Ending Balance	13,471,198	24,596,164	32,549,163	25,538,775	28,294,264

DEBT SERVICE

General Obligation Bond Authority

The City’s authority to issue debt originates from bond elections conducted in 2006, 2012, and 2017. The table below lists the amount of debt authorized, the amount issued to date, and the amount remaining unissued.

Proposition	Amount Authorized	Amount Issued to Date	Amount Unissued
2006 Bond Program - Authorized by voters November 2006			
(1) Streets and Transportation Improvements	\$ 390,420,000	\$ 363,831,000	\$ 26,589,000
(2) Flood Protection and Storm Drainage Facilities	334,315,000	324,942,500	9,372,500
(3) Park and Recreation Facilities	343,230,000	335,147,000	8,083,000
(4) Library Facilities	46,200,000	46,200,000	-
(5) Cultural Arts Facilities	60,855,000	57,424,000	3,431,000
(6) City Hall, City Service, and City Maintenance Facilities	34,750,000	29,525,500	5,224,500
(7) Land Bank for the Development of Low/Moderate Income SF Homes	1,500,000	1,500,000	-
(8) Economic Development Programs	41,495,000	41,495,000	-
(9) Farmers Market Improvements	6,635,000	6,635,000	-
(10) Land Acquisition in Cadillac Heights area for future location of City facilities	22,550,000	9,206,000	13,344,000
(11) Court Facilities	7,945,000	7,945,000	-
(12) Public Safety Facilities	63,625,000	63,625,000	-
Total 2006 Bond Program	1,353,520,000	1,287,476,000	66,044,000
2012 Bond Program - Authorized by voters November 2012			
(1) Streets and Transportation Improvements	260,625,000	213,984,000	46,641,000
(2) Flood Protection and Storm Drainage Facilities	326,375,000	321,620,000	4,755,000
(3) Economic Development Programs	55,000,000	55,000,000	-
Total 2012 Bond Program	642,000,000	590,604,000	51,396,000
2017 Bond Program - Authorized by voters November 2017			
(A) Street and Transportation Improvements	533,981,000	-	533,981,000
(B) Park and Recreation Facilities	261,807,000	-	261,807,000
(C) Fair Park Improvements	50,000,000	-	50,000,000
(D) Flood Protection and Storm Drainage Improvements	48,750,000	-	48,750,000
(E) Library Facilities and Improvements	15,589,000	-	15,589,000
(F) Cultural and Performing Arts Facilities	14,235,000	-	14,235,000
(G) Public Safety Facilities	32,081,000	-	32,081,000
(H) City Hall and City Service and Admin. Facilities Repairs and Improvements	18,157,000	-	18,157,000
(I) Economic Development Programs	55,400,000	-	55,400,000
(J) Housing Facilities for the Homeless	20,000,000	-	20,000,000
Total 2017 Bond Program	1,050,000,000	-	1,050,000,000
Total 2006, 2012, and 2017 Bond Programs	\$ 3,045,520,000	\$ 1,878,080,000	\$ 1,167,440,000

Master Lease Purchase Program

The Master Lease Purchase Program (MLPP) is a lease revenue finance program used by the City to finance capital equipment and technology items. The City has used this program since FY 2011-12. The financing vehicle for the MLPP is a tax-exempt revenue commercial paper program established pursuant to Public Property Finance Act, Texas Local Gov’t. Code Ann. §271.001 et seq.

Under the program, the City borrows money to pay for equipment or other eligible equipment-type projects by issuing tax-exempt revenue, known as “Schedule A,” to the Master Equipment Lease/Purchase Agreement. The financing agent and the City enter a lease pursuant to which the lessor acquires the equipment or other project and leases it to the City,

DEBT SERVICE

who is required to make lease payments to the lessor to repay the principal and interest on the lease. When the lease is fully paid, possession of the equipment or other financed project is returned to the City. The City may pay off the lease at any time without penalty.

The City entered a Master Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp. on Dec. 1, 2011, which expired in FY 2015-16. A second five-year agreement was entered May 24, 2016. As of June 2018, the City has entered 30 Schedule A agreements totaling \$150.9 million.

What Is Financed?

The MLPP may be used to finance the City’s acquisition of heavy equipment, computer hardware/software, and other personal property with a minimum useful life of three years. Lease drawdowns are used to pay invoices or provide up-front funding for systems subject to multi-year implementation schedules. The City has drawn down lease funding in three term types depending on the useful life of the purchased equipment. Technology items such as computer hardware and software are leased over a three-year term, vehicles and heavy equipment are leased over a five-year term, and fire apparatus are leased over a 10-year term.

Lease Payments

The interest rate for each lease is set at the time the funds are drawn and is fixed for the term of the lease. The interest rate is determined through a calculation based on the “Swap Index” published by the Intercontinental Exchange, Inc. As of June 2018, the interest rates for each lease term were: 2.1492% (three-year); 2.3219% (five-year); and 2.7083% (10-year). Level lease payments are made biannually. The estimated total payments for FY 2018-19 are \$31.4 million, of which \$2.5 million is interest. The table that follows displays detail for completed draws of \$20.5 million for FY 2018-19 and \$15.9 million for FY 2019-20.

DEBT SERVICE

Lease Schedule	Date of Issue	FY 2018-19			FY 2019-20		
		Principal	Interest	Total	Principal	Interest	Total
<i>Schedule A No. 1</i>	11/07/2012	\$0	\$0	\$0	\$0	\$0	\$0
General Fleet		\$0	\$0	\$0	\$0	\$0	\$0
Citywide Technology		\$0	\$0	\$0	\$0	\$0	\$0
<i>Schedule A No. 2</i>	05/10/2013	\$463,078	\$41,967	\$505,046	\$472,629	\$32,416	\$505,046
Fire Apparatus		\$463,078	\$41,967	\$505,046	\$472,629	\$32,416	\$505,046
<i>Schedule A No. 3</i>	05/10/2013	\$0	\$0	\$0	\$0	\$0	\$0
Ambulance Replacement		\$0	\$0	\$0	\$0	\$0	\$0
General Fleet & Equipment		\$0	\$0	\$0	\$0	\$0	\$0
Sanitation Fleet & Equipment		\$0	\$0	\$0	\$0	\$0	\$0
<i>Schedule A No. 4</i>	04/23/2014	\$478,454	\$3,847	\$482,301	\$0	\$0	\$0
General Fleet & Equipment		\$379,935	\$3,055	\$382,990	\$0	\$0	\$0
Sanitation Fleet & Equipment		\$98,519	\$792	\$99,311	\$0	\$0	\$0
<i>Schedule A No. 5</i>	04/23/2014	\$0	\$0	\$0	\$0	\$0	\$0
Citywide Technology		\$0	\$0	\$0	\$0	\$0	\$0
<i>Schedule A No. 6 (Taxable)</i>	04/23/2014	\$0	\$0	\$0	\$0	\$0	\$0
Citywide Technology		\$0	\$0	\$0	\$0	\$0	\$0
<i>Schedule A No. 7</i>	12/12/2014	\$1,895,490	\$24,558	\$1,920,048	\$0	\$0	\$0
General Fleet & Equipment		\$1,062,181	\$13,762	\$1,075,943	\$0	\$0	\$0
Sanitation Fleet & Equipment		\$833,308	\$10,796	\$844,104	\$0	\$0	\$0
<i>Schedule A No. 8</i>	12/12/2014	\$0	\$0	\$0	\$0	\$0	\$0
Citywide Technology		\$0	\$0	\$0	\$0	\$0	\$0
<i>Schedule A No. 9</i>	02/19/2015	\$1,135,906	\$175,967	\$1,311,873	\$1,162,389	\$149,484	\$1,311,873
Fire Apparatus		\$1,135,906	\$175,967	\$1,311,873	\$1,162,389	\$149,484	\$1,311,873
<i>Schedule A No. 10</i>	02/09/2015	\$1,160,676	\$24,797	\$1,185,473	\$587,744	\$4,993	\$592,736
Ambulance Replacement		\$1,160,676	\$24,797	\$1,185,473	\$587,744	\$4,993	\$592,736
<i>Schedule A No. 11</i>	08/18/2015	\$0	\$0	\$0	\$0	\$0	\$0
Citywide Technology		\$0	\$0	\$0	\$0	\$0	\$0
<i>Schedule A No. 12</i>	12/16/2015	\$1,090,339	\$34,528	\$1,124,866	\$1,109,943	\$14,923	\$1,124,866
General Fleet & Equipment		\$291,804	\$9,240	\$301,045	\$297,051	\$3,994	\$301,045
Sanitation Fleet & Equipment		\$798,535	\$25,287	\$823,822	\$812,892	\$10,929	\$823,822
<i>Schedule A No. 13</i>	12/16/2015	\$0	\$0	\$0	\$0	\$0	\$0
Citywide Technology		\$0	\$0	\$0	\$0	\$0	\$0
DPD Technology		\$0	\$0	\$0	\$0	\$0	\$0
<i>Schedule A No. 14</i>	05/24/2016	\$487,498	\$2,825	\$490,323	\$0	\$0	\$0
Citywide Technology		\$462,292	\$2,679	\$464,971	\$0	\$0	\$0
DPD Technology		\$25,206	\$146	\$25,352	\$0	\$0	\$0
<i>Schedule A No. 15</i>	05/24/2016	\$1,007,985	\$30,094	\$1,038,078	\$1,021,253	\$16,825	\$1,038,078
General Fleet & Equipment		\$583,151	\$17,410	\$600,561	\$590,827	\$9,734	\$600,561
Sanitation Fleet & Equipment		\$424,834	\$12,684	\$437,517	\$430,426	\$7,091	\$437,517
<i>Schedule A No. 16</i>	05/24/2016	\$467,551	\$62,531	\$530,081	\$475,717	\$54,365	\$530,081
Fire Apparatus		\$467,551	\$62,531	\$530,081	\$475,717	\$54,365	\$530,081
<i>Schedule A No. 17</i>	03/30/2017	\$880,791	\$18,664	\$899,455	\$0	\$0	\$0
Citywide Technology		\$239,076	\$5,066	\$244,142	\$0	\$0	\$0
DPD Technology		\$641,715.07	\$13,598.31	\$655,313.38	\$0	\$0	\$0
<i>Schedule A No. 18</i>	03/30/2017	\$101,078	\$21,838	\$122,915	\$103,503	\$19,412	\$122,915
Fire Apparatus		\$101,078	\$21,838	\$122,915	\$103,503	\$19,412	\$122,915
<i>Schedule A No. 19</i>	03/30/2017	\$2,560,253	\$163,324	\$2,723,577	\$2,609,444	\$114,133	\$2,723,577
General Fleet & Equipment		\$1,320,446	\$84,234	\$1,404,680	\$1,345,817	\$58,864	\$1,404,680
Sanitation Fleet & Equipment		\$1,239,807	\$79,090	\$1,318,897	\$1,263,628	\$55,269	\$1,318,897
<i>Schedule A No. 20</i>	05/19/2017	\$285,803	\$5,748	\$291,551	\$144,618	\$1,157	\$145,775
Citywide Technology		\$285,803	\$5,748	\$291,551	\$144,618	\$1,157	\$145,775

DEBT SERVICE

Lease Schedule	Date of Issue	FY 2018-19			FY 2019-20		
		Principal	Interest	Total	Principal	Interest	Total
<i>Schedule A No. 21</i>	05/19/2017	\$488,104	\$28,861	\$516,965	\$496,810	\$20,155	\$516,965
Ambulance Replacement		\$488,104	\$28,861	\$516,965	\$496,810	\$20,155	\$516,965
<i>Schedule A No. 22</i>	08/31/2017	\$926,071	\$28,778	\$954,849	\$942,413	\$12,436	\$954,849
Citywide Technology		\$906,078	\$28,156	\$934,234	\$922,067	\$12,168	\$934,234
DPD Technology		\$19,994	\$621	\$20,615	\$20,346	\$268	\$20,615
<i>Schedule A No. 23</i>	11/30/2017	\$877,975	\$64,941	\$942,916	\$894,845	\$48,071	\$942,916
Ambulance Replacement		\$37,159	\$2,749	\$39,907	\$37,873	\$2,035	\$39,907
General Fleet & Equipment		\$120,465	\$8,910	\$129,375	\$122,779	\$6,596	\$129,375
Sanitation Fleet & Equipment		\$720,352	\$53,282	\$773,634	\$734,193	\$39,441	\$773,634
<i>Schedule A No. 24</i>	11/30/2017	\$493,011	\$109,268	\$602,279	\$504,421	\$97,857	\$602,279
Fire Apparatus		\$493,011	\$109,268	\$602,279	\$504,421	\$97,857	\$602,279
<i>Schedule A No. 25</i>	11/30/2017	\$897,656	\$66,397	\$964,053	\$914,904	\$49,149	\$964,053
General Fleet & Equipment		\$456,734	\$33,783	\$490,518	\$465,510	\$25,007	\$490,518
Sanitation Fleet & Equipment		\$440,922	\$32,614	\$473,535	\$449,394	\$24,142	\$473,535
<i>Schedule A No. 26</i>	02/28/2018	\$703,653	\$34,662	\$738,314	\$718,857	\$19,457	\$738,314
CBD Camera Improvements		\$163,522	\$8,055	\$171,577	\$167,056	\$4,522	\$171,577
Citywide Technology		\$535,401	\$26,374	\$561,775	\$546,970	\$14,805	\$561,775
DPD Technology		\$4,729	\$233	\$4,962	\$4,831	\$131	\$4,962
<i>Schedule A No. 27</i>	02/28/2018	\$886,339	\$91,353	\$977,692	\$907,038	\$70,654	\$977,692
Sanitation Fleet & Equipment		\$886,339	\$91,353	\$977,692	\$907,038	\$70,654	\$977,692
<i>Schedule A No. 28</i>	02/28/2018	\$439,692	\$45,318	\$485,010	\$449,960	\$35,050	\$485,010
Ambulance Replacement		\$312,075	\$32,165	\$344,240	\$319,364	\$24,877	\$344,240
General Fleet & Equipment		\$127,616	\$13,153	\$140,769	\$130,597	\$10,173	\$140,769
<i>Schedule A No. 29</i>	02/28/2018	\$116,715	\$28,920	\$145,635	\$123,100	\$22,536	\$145,635
Fire Apparatus		\$116,715	\$28,920	\$145,635	\$123,100	\$22,536	\$145,635
<i>Schedule A No. 30</i>	04/30/2018	\$1,191,303	\$348,416	\$1,539,719	\$1,208,965	\$330,755	\$1,539,719
Citywide Technology		\$1,191,303	\$348,416	\$1,539,719	\$1,208,965	\$330,755	\$1,539,719
Total Completed Draws		\$19,035,419	\$1,457,600	\$20,493,019	\$14,848,552	\$1,113,828	\$15,962,381
<i>Schedule A No. 31 Estimate</i>	09/30/2018	\$1,590,652	\$89,193	\$1,679,845	\$1,590,652	\$89,193	\$1,679,845
Citywide Technology		\$477,993	\$26,803	\$504,795	\$477,993	\$26,803	\$504,795
DPD/DFD Technology Upgrades		\$1,112,659	\$62,390	\$1,175,049	\$1,112,659	\$62,390	\$1,175,049
<i>Schedule A No. 32 Estimate</i>	09/30/2018	\$1,130,041	\$332,755	\$1,462,796	\$1,130,041	\$332,755	\$1,462,796
Fire Apparatus		\$1,130,041	\$332,755	\$1,462,796	\$1,130,041	\$332,755	\$1,462,796
<i>Schedule A No. 33 Estimate</i>	09/30/2018	\$3,658,238	\$406,342	\$4,064,580	\$3,696,005	\$368,575	\$4,064,580
Ambulance & Fire Equipment		\$734,284	\$81,561	\$815,845	\$734,284	\$81,561	\$815,845
General Fleet & Equipment		\$1,609,308	\$178,755	\$1,788,064	\$1,647,075	\$140,989	\$1,788,064
Sanitation Fleet & Equipment		\$1,314,645	\$146,025	\$1,460,671	\$1,314,645	\$146,025	\$1,460,671
<i>Schedule A No. 34 Estimate</i>	12/15/2018	\$2,847,546	\$159,671	\$3,007,217	\$2,847,546	\$159,671	\$3,007,217
Citywide Technology		\$2,272,926	\$127,450	\$2,400,376	\$2,272,926	\$127,450	\$2,400,376
DPD/DFD Technology Upgrades		\$574,620	\$32,221	\$606,841	\$574,620	\$32,221	\$606,841
<i>Schedule A No. 35 Estimate</i>	12/15/2018	\$34,869	\$10,268	\$45,137	\$34,869	\$10,268	\$45,137
Fire Apparatus		\$34,869	\$10,268	\$45,137	\$34,869	\$10,268	\$45,137
<i>Schedule A No. 36 Estimate</i>	12/15/2018	\$572,590	\$63,601	\$636,191	\$572,590	\$63,601	\$636,191
Ambulance & Fire Equipment		\$258,188	\$28,678	\$286,867	\$258,188	\$28,678	\$286,867
General Fleet & Equipment		\$130,274	\$14,470	\$144,745	\$130,274	\$14,470	\$144,745
Sanitation Fleet & Equipment		\$184,127	\$20,452	\$204,579	\$184,127	\$20,452	\$204,579
Total Anticipated Draws		\$9,833,935	\$1,061,829	\$10,895,765	\$9,871,702	\$1,024,063	\$10,895,765

DEBT SERVICE

CONVENTION CENTER

Introduction

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In February 2009, the Convention Center Complex issued \$324.94 million in refunding and improvement revenue bonds. This issue included the refunding of all the Convention Center's \$261.36 million outstanding debt and \$63.58 million of new money. Of the new money issuance, \$60.80 million is being used for planned improvements to the Convention Center.

The seven percent Hotel Occupancy Tax, non-operating revenue of the Convention Center Complex, and interest earned on cash balances in the bond reserve fund transferred to the Debt Service Fund are pledged for repayment of the debt. Operating revenues from the Convention Center complex are transferred to the Debt Service Fund to meet annual principal and interest payments. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center complex, should a shortfall in Convention Center revenues occur.

Credit Ratings

The Convention Center complex currently holds A1 and A ratings from Moody's Investors Service and Standard & Poor's, respectively.

FY 2018-19 Debt Service Budget

The FY 2018-19 budget includes \$8.66 million in principal payments and \$14.82 million in interest payments on existing debt.

DEBT SERVICE

Convention Center Statement of Revenue Bonded Indebtedness As of 09/30/2018

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
623	Civic Center Convention Complex, Revenue Refunding Bonds	02/01/2009	324,940,000	5.2%	288,140,000
Total Convention Center Bonds			324,940,000		288,140,000

Convention Center Debt Service Requirements As of 09/30/2018

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2019	8,665,000	14,819,663	23,484,663
2020	9,095,000	14,386,413	23,481,413
2021	9,550,000	13,931,663	23,481,663
2022	10,030,000	13,454,163	23,484,163
2023	10,530,000	12,952,663	23,482,663
2024	11,055,000	12,426,163	23,481,163
2025	11,610,000	11,873,413	23,483,413
2026	12,190,000	11,292,913	23,482,913
2027	12,800,000	10,683,413	23,483,413
2028	13,440,000	10,043,413	23,483,413
2029	14,110,000	9,371,413	23,481,413
2030	14,815,000	8,665,913	23,480,913
2031	15,595,000	7,888,125	23,483,125
2032	16,415,000	7,069,388	23,484,388
2033	17,275,000	6,207,600	23,482,600
2034	18,180,000	5,300,663	23,480,663
2035	19,135,000	4,346,213	23,481,213
2036	20,140,000	3,341,625	23,481,625
2037	21,200,000	2,284,275	23,484,275
2038	22,310,000	1,171,275	23,481,275
	\$288,140,000	\$181,510,370	\$469,650,370

DEBT SERVICE

Convention Center Statement of Debt Service Revenues and Expenditures

	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Estimated	FY 2018-19 Adopted	FY 2019-20 Planned
Beginning Balance	\$ 3,934,401	\$ 3,983,035	\$ 4,032,118	\$ 4,072,618	\$ 4,113,118
Revenues					
Transfers	22,524,413	23,482,163	23,482,163	23,484,663	23,481,413
Interest//Other	97,717	40,500	40,500	40,500	40,500
Total Revenues	\$ 22,622,130	\$ 23,522,663	\$ 23,522,663	\$ 23,525,163	\$ 23,521,913
Total Available Resources	\$ 26,556,531	\$ 27,505,698	\$ 27,554,781	\$ 27,597,781	\$ 27,635,031
Expenses					
Principal Payments	6,945,000	8,250,000	8,250,000	8,665,000	9,095,000
Interest Payments	15,579,413	15,232,163	15,232,163	14,819,663	14,386,413
Total Expenses	\$ 22,524,413	\$ 23,482,163	\$ 23,482,163	\$ 23,484,663	\$ 23,481,413
Ending Balance	\$ 4,032,118	\$ 4,023,535	\$ 4,072,618	\$ 4,113,118	\$ 4,153,618



DEBT SERVICE

DALLAS WATER UTILITIES

Introduction

The debt service component of the operating budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU’s indebtedness. The budget for these payments is prescribed by the following standards:

- The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues.
- Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds.
- Financial management performance criteria for DWU provide for financing of capital improvements (effectively defined as capital projects with useful lives of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels.

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes, which are used for interim financing of capital construction projects. On at least a biannual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU reimburses other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements, DWU makes payments in proportion to its allocated share of the joint-use facilities.

Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Ratings as of July 2018 of DWU’s debt instruments are shown in the table below.

<u>Credit Rating Service</u>	<u>Revenue Bonds</u>	<u>Commercial Paper Notes</u>
Moody’s Investors Service	Aa1	P-1
Standard & Poor’s	AAA	A-1+
Fitch Ratings	AA+	P-1

DEBT SERVICE

Revenue Bond and Commercial Paper Note Coverage

The following standards have been established for DWU net revenue in relation to future debt service payments:

- Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest.
- DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year.
- Commercial paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest.

The latest available audited financial statements coverage from September 30, 2017 is summarized in the table below.

Debt Service Coverage Requirements As of FY 2016-17 Year-End Close (000 omitted)

Coverage Net Revenue (CNR) = \$346,873

<u>Authority</u>	<u>Ratio</u>	<u>Requirement</u>	<u>Denominator \$</u>	<u>Actual</u>
Bond Ordinance	CNR/Max Year	1.25	187,758	1.85
DWU Criteria	CNR/Max Year	1.50	187,758	1.85
DWU Criteria	CNR/Max CP	1.10	187,758	1.85
Rating Agencies	CNR/Average Annual Debt	N/A	111,796	3.10

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.

DEBT SERVICE

FY 2018-19 and FY 2019-20 Debt Service Budget

The FY 2018-19 budget provides principal and interest on existing debt of \$101.80 million and \$86.67 million, respectively. Commercial paper issues in FY 2018-19 are forecast at \$174 million with an estimated interest cost and fees of \$3.95 million, which are paid from the Water Utilities Operating Fund. The FY 2019-20 budget provides estimated principal and interest on proposed debt of \$102.98 million and \$83.64 million.

Dallas Water Utilities Financial Criteria for Debt Management

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2018-19 unless otherwise noted.

- (1) Current revenues will be sufficient to support current expenditures, including debt service and other obligations of the system.
- (2) Long-term debt will be used only for capital expansion, replacement, and improvement of plant, not for current expenses.
- (3) Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
- (4) Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
- (5) An equity target will be maintained for each fiscal year-end of at least 20 percent of the total capital structure, excluding current liabilities.
- (6) Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
- (7) Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
- (8) Revenue bonds will be issued with serial maturities not to exceed 30 years.
- (9) Debt refinancing will only be considered when the current refunding has an overall net present value savings of at least three percent of the principal amount to be refunded, and the advance refund has an overall net present value savings at four percent of the principal amount to be refunded.
- (10) Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

DEBT SERVICE

Dallas Water Utilities Statement of Indebtedness as of 9/30/2018

Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
Revenue Bonds				
Waterworks & Sewer System Revenue Refunding, Series 2007	4/25/2007	678,480,000	4.3%	-
Waterworks & Sewer System Revenue Refunding, Series 2008	6/26/2008	158,655,000	4.6%	3,795,000
Waterworks & Sewer Revenue Refunding, Series 2009A ¹	3/30/2009	15,100,000	2.4%	368,000
Waterworks & Sewer Revenue Refunding, Series 2009B ¹	3/30/2009	8,280,000	2.5%	5,985,000
Waterworks & Sewer Revenue Refunding, Series 2009C ¹	3/30/2009	94,723,000	2.1%	63,958,000
Waterworks & Sewer System Revenue Refunding, Series 2010	7/14/2010	295,850,000	4.2%	112,460,000
Waterworks & Sewer System Revenue Refunding, Series 2011	7/26/2011	239,425,000	2.8%	146,905,000
Waterworks & Sewer System Revenue Refunding, Series 2012 A	9/19/2012	259,420,000	2.7%	226,145,000
Waterworks & Sewer System Revenue Refunding, Taxable Series 2012 B	9/19/2012	106,720,000	2.7%	63,520,000
Waterworks & Sewer System Revenue Refunding, Series 2013	9/17/2013	156,540,000	4.5%	145,590,000
Waterworks & Sewer System Revenue Refunding, Series 2015A	3/25/2015	453,630,000	3.4%	444,450,000
Waterworks & Sewer System Revenue Refunding, Taxable Series 2015B	3/25/2015	150,630,000	2.5%	150,630,000
Waterworks & Sewer System Revenue Refunding, Series 2016A	7/7/2016	370,100,000	3.0%	367,105,000
Waterworks & Sewer System Revenue Refunding, Taxable Series 2016B	7/7/2016	170,245,000	2.2%	162,605,000
Waterworks & Sewer System Revenue Refunding, Series 2017	8/17/2017	171,540,000	3.6%	171,540,000
Waterworks & Sewer Revenue Bonds, Series 2018A ¹	5/14/2018	22,000,000	1.4%	22,000,000
Waterworks & Sewer Revenue Bonds, Series 2018B ¹	5/14/2018	44,000,000	1.4%	44,000,000
Total Dallas Water Utilities Revenue Bonds		\$3,395,338,000		\$2,131,056,000
¹ Texas Water Development Board Bonds				
Commercial Paper Notes Projected Outstanding as of 9/30/18		-		-
Total Dallas Water Utilities Debt		<u>\$3,395,338,000</u>		<u>\$2,131,056,000</u>

Note: The Waterworks & Sewer System Revenue Refunding Bonds, Series 2018C, are scheduled to be issued 9/26/2018 in an outstanding par amount of \$158,354,000

DEBT SERVICE

Dallas Water Utilities Debt Service Requirements as of 9/30/2018

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2019	101,803,000	86,665,631	188,468,631
2020	102,980,000	83,641,482	186,621,482
2021	106,405,000	80,214,765	186,619,765
2022	111,360,000	76,538,728	187,898,728
2023	105,485,000	72,888,240	178,373,240
2024	94,780,000	69,118,685	163,898,685
2025	86,365,000	65,289,555	151,654,555
2026	75,735,000	61,787,833	137,522,833
2027	79,045,000	58,468,621	137,513,621
2028	82,345,000	55,150,833	137,495,833
2029	85,663,000	51,834,474	137,497,474
2030	81,980,000	48,141,865	130,121,865
2031	71,020,000	44,472,992	115,492,992
2032	74,435,000	41,063,768	115,498,768
2033	78,580,000	37,446,451	116,026,451
2034	82,320,000	33,704,631	116,024,631
2035	86,135,000	29,899,625	116,034,625
2036	90,030,000	25,996,147	116,026,147
2037	79,050,000	22,238,525	101,288,525
2038	70,460,000	18,837,673	89,297,673
2039	64,195,000	15,768,125	79,963,125
2040	67,170,000	12,788,377	79,958,377
2041	55,620,000	10,030,923	65,650,923
2042	48,845,000	7,645,796	56,490,796
2043	41,600,000	5,546,948	47,146,948
2044	33,080,000	3,870,467	36,950,467
2045	34,575,000	2,374,900	36,949,900
2046	23,990,000	1,112,040	25,102,040
2047	13,250,000	329,230	13,579,230
2048	2,755,000	22,075	2,777,075
	\$2,131,056,000	\$1,122,889,403	\$3,253,945,403

Note: Does not include the Waterworks & Sewer System Revenue Refunding Bonds, Series 2018C, scheduled to be issued 9/26/2018

DEBT SERVICE

Dallas Water Utilities Statement of Debt Service Revenues and Expenditures

	FY 2016-17 Actual	FY 2017-18 Adopted	FY 2017-18 Estimated	FY 2018-19 Adopted	FY 2019-20 Planned
Beginning Balance	\$ 139,594,945	\$ 137,842,400	\$ 137,842,400	\$ 151,177,176	\$ 160,822,592
Revenues					
Operating Fund Transfers	178,640,061	194,462,155	194,462,155	198,114,047	206,453,918
Storm Water Utility Transfers	292,660	-	-	-	-
Total Revenues	\$ 178,932,721	\$ 194,462,155	\$ 194,462,155	\$ 198,114,047	\$ 206,453,918
Total Available Resources	\$ 318,527,666	\$ 332,304,555	\$ 332,304,555	\$ 349,291,223	\$ 367,276,510
Expenses					
Principal Payments	100,980,000	94,855,000	94,855,000	101,803,000	102,980,000
Interest Payments	79,705,266	86,272,379	86,272,379	86,665,631	83,641,482
Total Expenses	\$ 180,685,266	\$ 181,127,379	\$ 181,127,379	\$ 188,468,631	\$ 186,621,482
Ending Balance	\$ 137,842,400	\$ 151,177,176	\$ 151,177,176	\$ 160,822,592	\$ 180,655,028

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are made to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.

FY 2018-19 CAPITAL BUDGET

The \$798.0 million FY 2018-19 capital budget includes \$420.4 million for general purpose capital improvements and \$377.6 million for enterprise fund capital improvements. During FY 2017-18, amendments increased the initial \$492.0 million adopted budget to \$670.1 million. The table below compares the FY 2017-18 adopted and amended budget with the FY 2018-19 proposed budget.

Fiscal Year and Budget	General	Enterprise	Total
FY 2017-18 Adopted	\$148,489,744	\$343,565,794	\$492,055,538
FY 2017-18 Amended	320,931,790	349,210,464	670,142,254
FY 2018-19 Proposed	420,377,152	377,646,036	798,023,188
FY 2019-20 Planned	\$396,012,859	\$432,625,926	\$828,638,785

GENERAL PURPOSE CAPITAL IMPROVEMENT PROGRAM

The General Purpose Capital Improvement Program (CIP) provides for improvements to and/or construction of the City’s street system, parks and recreational facilities, libraries, police and fire protection facilities, cultural art facilities, flood protection and storm drainage system, other City-owned facilities, and various economic initiatives. General obligation bonds are the primary mechanism for financing these capital improvements. Since FY 2010-11, commercial paper has been used to interim finance capital improvement projects. The commercial paper is refinanced and retired with general obligation bonds approved by voters in 2006 and 2012.

ENTERPRISE FUND CAPITAL IMPROVEMENT PROGRAM

The CIP for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, and airport facilities. These projects are funded primarily through the transfer of enterprise revenues and the issuance of debt such as commercial paper and revenue bonds.

FY 2018-19 CAPITAL BUDGET PROCESS

The FY 2018-19 CIP budget was developed according to the same schedule as the City’s operating funds. The foundation of the annual General Purpose CIP budget is the 2006, 2012, and 2017 General Obligation Bond Programs. The development of these bond programs included the update of a citywide needs inventory, resident input meetings, analysis of financial and implementation capacity, City Council workshops and amendments, and public hearings.

FY 2018-19 CAPITAL BUDGET

BOND PROGRAM

On November 7, 2017, Dallas voters approved the \$1.05 billion 2017 Capital Bond Program. The program’s 10 propositions and five-year budget are listed below:

Prop.	Program	Projects Total	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
A	Streets and Transportation	\$533,981,000	\$49,539,869	\$72,918,455	\$137,095,024	\$175,213,193	\$99,214,459
B	Parks and Recreation	261,807,000	69,963,072	84,724,345	67,496,076	21,165,507	18,458,000
C	Fair Park Improvements	50,000,000	8,600,000	18,970,000	7,380,000	10,660,000	4,390,000
D	Flood Protection	48,750,000	3,379,200	16,195,600	20,128,900	9,046,300	0
E	Library Facilities	15,589,000	7,500,000	6,589,000	1,500,000	0	0
F	Cultural and Performing Arts	14,235,000	2,760,000	9,985,000	1,490,000	0	0
G	Public Safety Facilities	32,081,000	3,561,000	27,455,000	1,065,000	0	0
H	City Hall and Facilities Repairs	18,157,000	2,684,400	11,662,600	845,000	2,515,000	450,000
I	Economic Development	55,400,000	13,012,200	0	10,000,000	16,400,000	15,987,800
J	Homeless Facilities	20,000,000	500,000	1,500,000	3,000,000	15,000,000	0
Bond Program Total		\$1,050,000,000	\$161,499,741	\$250,000,000	\$250,000,000	\$250,000,000	\$13,850,0259

IMPACT OF THE CIP ON THE OPERATING BUDGET

The Dallas operating budget is directly affected by the City’s CIP. Almost every new capital improvement entails additional ongoing expenses for routine operation, repair, and maintenance that must be incorporated into the operating budget. Sometimes new capital facilities require the addition of new positions, such as when a new branch library or recreation center is opened. Existing City facilities and equipment that were once state-of-the-art require rehabilitation, renovation, or upgrades to accommodate new uses or address safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. The operating budget may also include pay as you go funding for capital projects, grant-matching funds, and lease-purchase capital expenses.

Operating costs are carefully considered in deciding which projects move forward in the CIP, because it is not possible for the City to fund concurrently multiple large-scale projects with significant operating budget impacts. Accordingly, implementation timetables are developed to stagger projects over time.

FY 2018-19 CAPITAL BUDGET

HOW TO READ THE CAPITAL BUDGET

The Capital Improvement Budget portion of this document is composed of the following sections:

Citywide Summaries – Provides tables and charts highlighting the City’s priorities for program funding in the upcoming fiscal year.

Capital Program Sections – Provides information by capital program, service, and project. Capital program information includes a narrative for the program mission, current year major accomplishments, and upcoming budget year objectives. Expenditures are summarized by capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are also included. Project detail is displayed for Council district, project budget, amount expended to date, remaining appropriations, and proposed new appropriations for the upcoming budget year and future years.

Fund Index – Provides the name of each fund cited in the capital budget programs.

FY 2018-19 CAPITAL BUDGET

SUMMARY

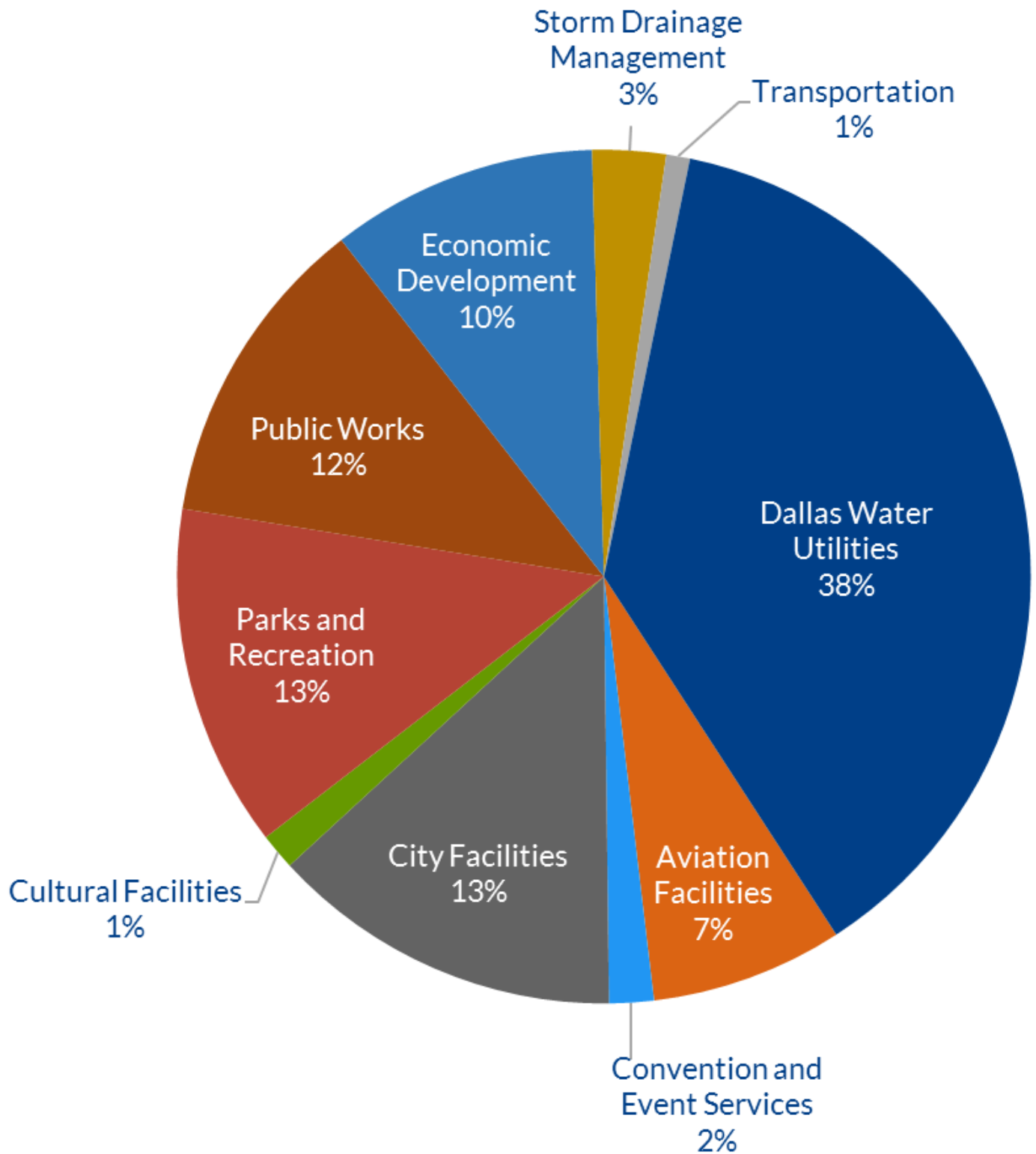
Use of Funds by Program	FY 2017-18 and Prior Years	Expenditure to Date	Remaining Balance	FY 2018-19 Adopted
Aviation Facilities	\$227,979,802	\$165,158,367	\$62,821,435	\$58,154,155
City Facilities	89,367,248	40,934,212	48,433,036	106,655,800
Convention and Event Services	101,727,968	71,608,255	30,119,713	13,467,033
Cultural Facilities	7,380,657	2,584,184	4,796,473	10,985,000
Dallas Water Utilities	5,552,294,565	4,440,091,783	1,112,202,783	300,000,000
Economic Development	398,074,584	223,186,289	174,888,288	80,597,311
Parks and Recreation	199,602,057	77,534,701	122,067,356	103,694,345
Public Works	432,976,885	176,276,100	256,700,783	95,076,498
Storm Drainage Management	480,348,887	124,250,281	356,098,610	22,220,448
Transportation	9,859,113	35,105	9,824,008	7,172,598
Total	\$7,499,611,766	\$5,321,659,277	\$2,177,952,486	\$798,023,188

FY 2018-19 CAPITAL BUDGET

FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total Budget
\$83,083,905	\$46,953,500	\$16,402,936	\$49,894,250	\$482,468,548
63,515,301	58,073,730	10,250,000	9,800,000	336,751,771
15,357,028	11,000,000	11,000,000	11,000,000	163,552,029
2,490,000	0	0	0	20,855,657
315,800,000	374,900,000	341,250,000	395,950,000	7,280,194,565
78,428,672	89,184,392	77,087,041	55,983,935	779,355,935
74,876,076	31,825,507	22,848,000	0	432,845,985
144,503,440	160,922,617	106,655,485	20,400,373	960,535,298
38,513,893	26,924,953	11,348,653	17,808,653	597,165,487
12,070,470	26,483,652	4,346,850	0	59,932,683
\$828,638,785	\$831,709,922	\$649,012,695	\$561,287,211	\$11,114,176,172

FY 2018-19 CAPITAL BUDGET

PROPOSED BUDGET BY PROGRAM



AVIATION CAPITAL IMPROVEMENTS

MISSION

The Department of Aviation's Capital Improvement Program (CIP) is directed toward: (1) meeting the obligations incumbent of the City's role in the National Airspace System to maintain safe, delay-free, and cost-effective airports; (2) maintaining existing systems, pavements, and buildings at the City's three aviation facilities to meet federal, state, and municipal standards for safety, security, and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users; and (4) studying, designing, and constructing facilities that enhance customer service and convenience.

The Department of Aviation's facilities include Dallas Love Field, the Downtown Vertiport, and Dallas Executive Airport (DEA).

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Completed Phase I and II of runway 13-31 reconstruction project at Dallas Executive Airport (DEA) began work on Phase III.
2. Began construction of Dallas Police Helicopter Hangar at DEA.
3. Completed construction of the above-ground fuel storage tanks located at the Airfield Field Maintenance Facility, at Dallas Love Field.
4. Completed the Runway 18-36 conversion and the intersection reconstruction projects. Project permanently closed Runway 18-36 and converted it to Taxiway E at Dallas Love Field.
5. Completed Phase 1 construction of Taxiway B reconstruction project; began construction activities on Phase II and initiated design work on Phase III and IV, the final phases of the project.
6. Completed design and began construction of the security control enhancement project at Dallas Love Field.
7. Continued construction of Love Field Parking Garage C.
8. Completed design and construction of the Runway 31R Glideslope relocation project.
9. Began design of the Runway 13R/31L reconstruction project at Dallas Love Field.
10. Began preliminary planning documents for the north entry for Dallas Love Field.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Complete Runway 13/31 Phase III (runway extension) construction at DEA.
2. Complete construction of Dallas Police Helicopter Hangar at DEA.
3. Complete design and begin construction of the pavement and fueling system improvements at DEA.
4. Complete design and begin construction of the Downtown Vertiport fuel system.

AVIATION CAPITAL IMPROVEMENTS

5. Complete construction of Garage C at Dallas Love Field.
6. Complete construction of security control enhancements at Dallas Love Field.
7. Complete design and begin construction of Taxiway B (Phase III and IV) rehabilitation project at Dallas Love Field.
8. Complete design and begin construction of Dallas Love Field entry road enhancements project.
9. Continue design of the north road entry project.
10. Begin design of Taxiway C (Phase I) reconstruction project at Dallas Love Field.

SERVICE DESCRIPTIONS

Airport Parking

A parking garage feasibility study concluded that existing parking facilities at Love Field were inadequate to meet current and projected demands. To remedy this shortage, a new parking garage was constructed to add 5,000 spaces to the existing on-airport parking capacity. A second sky bridge with integral people movers was also added to connect the new parking garage with the terminal building. The new parking garage (Garage C) brings the total number of available parking spaces for passengers to 12,000.

Capital Improvement Program

The CIP for the Department of Aviation identifies capital improvement needs of non-leased areas at each Aviation facility. The Department of Aviation maintains a five-year CIP, which identifies the project and the fiscal year in which it is expected to begin. The CIP is developed from multiple sources, such as formal pavement evaluations used to determine current pavement conditions and the projected life expectancy of the pavement, Airport Master Plans identifying improvements based on forecasted projections and needs, and input from department staff on status of equipment and facilities.

Ground Transportation

At Love Field, Ground Transportation provides the necessary services to the passengers arriving or departing from the terminal. This service area must provide for the orderly flow of passenger drop-off/pickup from the terminal building by private vehicles, as well as accommodating other transportation needs, including: car rental facilities, vehicles for hire (taxis, limos, Transport Network Companies, or ride-share vehicles), and public transportation.

AVIATION CAPITAL IMPROVEMENTS

Pavement Maintenance/Construction

Federal Aviation Regulations (FAR) establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement areas. These areas require daily inspections. Repair, reconstruction, and new construction projects are scheduled based on inspection findings.

Safety/Security

FAR Part 139, associated Advisory Circulars, and Transportation Security Administration (TSA) Parts 1540 and 1542 establish very detailed requirements for safety and security at air carrier airports such as Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport, aircraft rescue and firefighting (ARFF), and ensuring the safety of personnel and aircraft within the confines of the airport's AOA. TSA Parts 1540 and 1542 focuses on securing the airport from intentional entry into the restricted areas of the airport by unauthorized personnel and protecting personnel and property from weapons and explosive devices.

Terminal

Since the airports are the first impression many visitors have of the City of Dallas, the airport terminal facilities must be clean and attractive and provide a high level of customer service. In calendar year 2017, over 15 million passengers passed through the Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updates, renovation, and maintenance to retain the traveling public's favorable impression of Love Field and the City of Dallas. Similar challenges exist at Dallas Airport Executive; however, in accordance with the Master Plan Study, a new replacement terminal building has been constructed to meet both projected special and service needs.

AVIATION CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY

Activity	Capital Budget Adopted	Expenditure to Date	Remaining Balance
Airport Parking	\$16,729,237	\$16,708,500	\$20,737
Capital Improvements Program	166,051,528	120,958,357	45,093,171
Ground Transportation	12,724,420	2,622,835	10,101,585
Pavement Maintenance/Construction	0	0	0
Safety Security	12,320,671	4,823,623	7,497,048
Terminal	20,153,946	20,045,052	108,894
Department Total	\$227,979,802	\$165,158,367	\$62,821,435

AVIATION CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
\$0	\$0	\$0	\$0	\$0	\$16,729,237
56,154,155	79,117,905	31,500,000	5,664,186	1,500,000	339,987,774
0	0	0	0	0	12,724,420
0	3,966,000	14,953,500	10,238,750	47,894,250	77,052,500
0	0	0	0	0	12,320,671
2,000,000	0	500,000	500,000	500,000	23,653,946
\$58,154,155	\$83,083,905	\$46,953,500	\$16,402,936	\$49,894,250	\$482,468,548



AVIATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Adopted	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
ACTIVITY												
Airport Parking												
Love Field Parking Exp	U_8703	F_0131	Citywide	\$16,729,237	\$16,708,500	\$20,737	\$0	\$0	\$0	\$0	\$0	\$16,729,237
Total Airport Parking				16,729,237	16,708,500	20,737	0	0	0	0	0	16,729,237
Capital Improvement Planning												
Airport Planning and Advisory Services	U_1725	F_0131	Citywide	4,905,000	3,407,454	1,497,546	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	11,405,000
LFMP-Aviation CIP	U_3110	F_B478	Citywide	20,028,000	20,028,000	0	0	0	0	0	0	20,028,000
Airfield Signage	U_7713	F_0131	Citywide	598,854	598,854	0	0	0	0	0	0	598,854
		F_F367	Citywide	742,892	742,892	0	0	0	0	0	0	742,892
Aviation Parking Garage	U_8738	F_0131	Citywide	757,407	843,635	86,229	3,000,000	2,000,000	0	0	0	5,757,407
LF Field Maintenance Facility	U_8748	F_0131	Citywide	7,218,648	7,180,460	38,189	0	0	0	0	0	7,218,648
Rehab TWY B PH III RWY 31R-TWY B1	U_D015	F_A477	Citywide	1,262,000	0	1,262,000	15,800,000	0	0	0	0	17,062,000
Rehab TWY B PH IV Extend TWY M to TWY DB4	U_D017	F_A477	Citywide	1,493,500	0	1,493,500	10,805,000	0	0	0	0	12,298,500
Reconstruct RWY 13R 31L	U_D019	F_A477	Citywide	5,096,677	0	5,096,677	0	48,463,750	0	0	0	53,560,427
Love Field Modernization Program	U_LFMP	F_0131	Citywide	12,963,413	12,802,078	161,335	0	0	0	0	0	12,963,413
DEA Runway Replacement	U_P873	F_0131	3	5,838,793	5,786,066	52,727	0	0	0	0	0	5,838,793
Lemmon Avenue Garage Repairs	U_P915	F_0131	Citywide	1,294,224	1,228,209	66,016	0	0	0	0	0	1,294,224
Runway Hold Position Relocation	U_P919	F_0131	Citywide	2,029,682	2,025,892	3,790	0	0	0	0	0	2,029,682
Redbird Commemorative Air Force Project	U_P928	F_0131	3	2,000,000	0	2,000,000	0	0	0	0	0	2,000,000
Conversion of Runway 18-36 to Taxiway	U_P935	F_0131	Citywide	868,141	762,604	105,537	0	0	0	0	0	868,141
Intersection of 18-36 Reconstruction and Rehabilitation	U_P941	F_0131	Citywide	4,420,827	4,192,412	228,415	0	0	0	0	0	4,420,827
Taxiway B Reconstruction and Rehabilitation	U_P942	F_0131	Citywide	946,760	851,161	95,600	0	0	0	0	0	946,760

AVIATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Adopted	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Taxi Queue Parking Lot	U_P949	F_0131	Citywide	446,444	196,051	250,393	450,000	0	0	0	0	896,444
Dallas Executive Airport Platting	U_P953	F_0131	3	387,000	209,749	177,251	0	0	0	0	0	387,000
Runway 31R Glidescope Relocation Project	U_W022	F_0131	Citywide	12,592,172	2,518,295	10,073,877	0	0	0	0	0	12,592,172
Taxiway A 18-36 Runway Incursion Mitigation Project	U_W047	F_0131	Citywide	313,183	111,866	201,317	0	0	0	0	0	313,183
		F_0477	Citywide	2,545,798	0	2,545,798	0	0	0	0	0	2,545,798
		F_F482	Citywide	198,574	0	198,574	0	0	0	0	0	198,574
Rehabilitate Taxiway B: Runway 13L to Runway 18-36	U_W121	F_0131	Citywide	68,360	5,487	62,873	0	0	0	0	0	68,360
		F_A477	Citywide	931,374	316,002	615,373	0	0	0	0	0	931,374
		F_F491	Citywide	789,512	0	789,512	0	0	0	0	0	789,512
Rehabilitate Taxiway C: Taxi D to Taxi C2	U_W122	F_0131	Citywide	0	0	0	0	654,155	0	0	0	654,155
		F_A477	Citywide	0	0	0	2,445,000	14,000,000	0	0	0	16,445,000
Airport Perimeter Rd Rehabilitation Sections 1 - 2	U_W123	F_0131	Citywide	1,560,148	0	1,560,148	0	0	0	0	0	1,560,148
Crossfield Taxiway Reconfiguration	U_W125	F_0131	Citywide	0	0	0	0	0	2,500,000	0	0	2,500,000
		F_A477	Citywide	0	0	0	0	0	23,000,000	0	0	23,000,000
Fiber Ring [Design]	U_W126	F_0131	Citywide	1,000,000	0	1,000,000	0	0	0	0	0	1,000,000
Fiber Ring [Environmental]	U_W127	F_0131	Citywide	150,000	0	150,000	0	0	0	0	0	150,000
Wild Life Cameras	U_W128	F_0131	Citywide	1,000,000	0	1,000,000	0	0	0	0	0	1,000,000
Aviation Project Contingency	U_W131	F_0131	Citywide	\$3,433,433	\$1,490	\$3,431,943	\$0	\$0	\$0	\$0	\$0	\$3,433,433
Drainage Master Plan - Schematic Design	U_W133	F_0131	Citywide	\$2,250,000	\$63,281	\$2,186,719	\$0	\$0	\$0	\$0	\$0	\$2,250,000
		F_A477	Citywide	0	0	0	11,300,000	0	0	0	0	11,300,000
Material Testing for Construction Work	U_W152	F_0131	Citywide	551,361	0	551,361	0	0	0	0	0	551,361
Taxiway M Extension - RWY 13L to 18-36 Design	U_W153	F_0131	Citywide	698,488	698,258	230	0	0	0	0	0	698,488
		F_F515	Citywide	689,258	0	689,258	0	0	0	0	0	689,258
Dallas Executive Airport Fuel Farm and Paving Project	U_W158	F_0131	3	6,024,100	302,679	5,721,421	0	0	0	0	0	6,024,100

AVIATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Adopted	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Dallas Vertiport Fuel System	U_W215	F_0131	Citywide	1,000,000	0	1,000,000	1,000,000	0	0	0	0	2,000,000
Rehabilitate Taxiway B - Phase 4: RWY 18-36 - TWY B1	U_W216	F_0131	Citywide	305,000	0	305,000	0	0	0	0	0	305,000
Airfield Pavement Evaluation1	U_D012	F_0131		0	0	0	0	0	1,000,000	0	0	1,000,000
Reconstruct RWY 13R-31L	U_W217	F_0131		0	0	0	0	11,000,000	0	0	0	11,000,000
Dallas Love Field North Entry Design	U_W287	F_0131	Citywide	0	0	0	2,854,155	2,000,000	0	0	0	4,854,155
DEA West Development Payback	U_W285	F_0131	Citywide	0	0	0	0	0	3,500,000	4,164,186	0	7,664,186
Master Plan Study	U_Q300	F_013B	Citywide	264,117	264,117	0	0	0	0	0	0	264,117
DAL-Entrance Road Improvements	U_W167	F_0131	Citywide	2,571,988	0	2,571,988	6,000,000	0	0	0	0	8,571,988
Dalfort Building Demolition	U_P661	F_0131	Citywide	1,050,749	1,050,258	492	500,000	0	0	0	0	1,550,749
Misc Stormwater Drainage Improvements	U_W007	F_0131	Citywide	1,732,300	99,162	1,633,138	1,000,000	0	0	0	0	2,732,300
DEA Water Line Relocation by DWU	U_W259	F_0131	3	1,355,864	0	1,355,864	0	0	0	0	0	1,355,864
Passenger Facility Charge Program	U_0781	F_0477	Citywide	49,677,487	54,671,946	4,994,459	0	0	0	0	0	49,677,487
Total Capital Improvements Planning				\$166,051,528	\$120,958,357	\$45,093,171	\$56,154,155	\$79,117,905	\$31,500,000	\$5,664,186	\$1,500,000	\$339,987,774
Ground Transportation												
Rehabilitate Taxiway B from B1 to B3 and Connectors B3 - B4	U_W003	F_0131	Citywide	\$2,416,436	\$2,130,696	\$285,740	\$0	\$0	\$0	\$0	\$0	\$2,416,436
		F_A477	Citywide	10,307,984	492,139	9,815,845	0	0	0	0	0	10,307,984
Total Ground Transportation				12,724,420	2,622,835	10,101,585	0	0	0	0	0	12,724,420
Pavement Management/Construction												
Rehabilitate Taxiway C Phase 3	U_W281	F_0131	Citywide	0	0	0	0	0	1,400,000	0	0	1,400,000
		F_A477	Citywide	0	0	0	0	0	0	6,428,750	0	6,428,750
Misc Taxi Lane and Apron improvements	U_W283	F_0131	Citywide	0	0	0	0	0	0	1,000,000	3,443,905	4,443,905
		F_A477	Citywide	0	0	0	0	0	0	1,000,000	22,165,095	23,165,095

AVIATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Adopted	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Reconstruct Taxiway M (B1 to 31R)	U_W284	F_0131	Citywide	0	0	0	0	0	0	0	710,250	710,250
Reconstruct Taxiway A (Phase 1) TWY D to RWY 31 R	U_W288	F_A477	Citywide	0	0	0	0	0	0	1,810,000	21,575,000	23,385,000
Rehabilitate Taxiway C Phase 2	U_W289	F_A477	Citywide	0	0	0	0	3,966,000	13,553,500	0	0	17,519,500
Total Pavement Management/Construction				0	0	0	0	3,966,000	14,953,500	10,238,750	47,894,250	77,052,500
Safety/Security												
Love Field Signage	U_8709	F_0131	Citywide	325,613	325,613	0	0	0	0	0	0	325,613
ARFF Vehicle	U_9832	F_F310	Citywide	1,000,000	876,756	123,244	0	0	0	0	0	1,000,000
Pavement Condition Anlys	U_9851	F_0131	Citywide	1,388,533	1,400,102	11,568	0	0	0	0	0	1,388,533
Security Control Enhancement [Perimeter Fence Cable]	U_P746	F_0131	Citywide	1,999,712	657,851	1,341,861	0	0	0	0	0	1,999,712
Police Hanger and Apron at Dallas Executive Airport	U_P934	F_0131	3	7,606,813	1,563,301	6,043,512	0	0	0	0	0	7,606,813
Total Safety/Security				\$12,320,671	\$4,823,623	\$7,497,048	\$0	\$0	\$0	\$0	\$0	\$12,320,671
Terminal												
Love Fld Major Maintenance	U_8707	F_0131	Citywide	\$14,506,585	\$14,506,585	\$0	\$2,000,000	\$0	\$500,000	\$500,000	\$500,000	\$18,006,585
Redbird Aip Fy1984-85	U_8711	F_0131	3	5,134,644	5,025,750	108,894	0	0	0	0	0	5,134,644
Pavement Condition Anlys 013B	U_Q304	F_013B	Citywide	512,717	512,717	0	0	0	0	0	0	512,717
Total Terminal				20,153,946	20,045,052	108,894	2,000,000	0	500,000	500,000	500,000	23,653,946
Total by Department				\$227,979,802	\$165,158,367	\$62,821,435	\$58,154,155	\$83,083,905	\$46,953,500	\$16,402,936	\$49,894,250	\$482,468,548

AVIATION CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Capital projects require operating and maintenance activities to maintain and extend the life of the completed project. Operating and maintenance costs are budgeted after the completion of the project.

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Aviation Parking Garage	8738	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Dallas Love Field Major Maintenance	8707	100,000	100,000	100,000	150,000	150,000
Crossfield Taxiway Reconfiguration	W125	0	0	0	15,000	50,000
Dallas Executive Airport Taxiway Apron Infill	W334	0	0	3,000	3,000	3,000
Dallas Vertiport Fuel System	W215	0	0	10,000	0	10,000
Design for Taxiway M Extension from runway 18-36	W153	0	3,000	3,000	3,000	3,000
Entry Road Enhancements	W101	0	7,500	0	7,500	0
North Entry for the Drainage Master Plan	W302	0	0	0	50,000	50,000
Schematic Design for the Drainage Master Plan	W133	0	0	0	10,000	10,000
Stormwater Drainage Improvements	W007	3,000	3,000	3,000	3,000	3,000
Taxi Queue Parking Lot	P949	2,500	2,500	2,500	2,500	2,500
Operating and Maintenance Department Total		\$205,500	\$216,000	\$221,500	\$344,000	\$381,500



CITY FACILITIES CAPITAL IMPROVEMENTS

MISSION

The purpose of this program is to protect the City's \$700 million investment in existing facilities, to ensure safe and usable facilities, and to provide a higher level of service to residents. This is accomplished through repair improvements to existing City facilities and, when needed, the construction of new facilities. Strategic planning is conducted to evaluate existing City facilities for recommended future renovation, expansion, or replacement.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Completed renovation of 911 Call Center.
2. Repaired the roof, windows, and interior at Lancaster Kiest Library.
3. Completed ADA improvements at the Dr. Martin Luther King, Jr. Center.
4. Replaced water lines at Moody Performance Hall.
5. Replaced the HVAC system at South Central Police Substation.
6. Completed the Jack Evans Police Headquarters Lobby security renovation.
7. Renovated all seven police substation lobbies to enhance security.
8. Initiated fencing projects at all seven police substations.
9. Renovated the Dallas Museum of Art Sculpture Garden.
10. Completed the renovation of the Dallas City News Studio at Fair Park.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Complete structural repairs at City Hall Parking Garage.
2. Complete HVAC upgrades at the Dallas Animal Shelter.
3. Replace the roof at Dallas West Library.
4. Replace the roof at Northwest Police Station.
5. Repair the roof, windows, and interior at Pike Recreation Center.

SERVICE DESCRIPTIONS

Administrative and Internal Service Facilities

Repairs, modifications, and improvements to existing City facilities that house administrative and internal functions. Funding is also provided to improve and maintain service facilities that house such functions as Code Compliance, Court and Detention Services, Public Works, Equipment and Fleet Management, and training facilities.

CITY FACILITIES CAPITAL IMPROVEMENTS

City and Municipal Courts Facilities

Provides funding for improvements which may include designing, constructing, renovating, equipping and furnishing, and/or acquisition of right-of-way for court and other city facilities.

Fire Protection Facilities

Projects include site acquisition, design, and construction of new and replacement of fire stations and other fire department facilities.

Fleet Replacement

This category includes purchases of fleet such as trucks, sedans, vans, dump trucks, backhoes, motorcycles, landfill equipment such as compactors, rotobooms, loaders and bulldozers, and fire emergency apparatus such as pumpers and trucks.

Library Facilities

Site acquisition, design, renovation, and construction of new or replacement branch libraries. Funding is also provided for design, renovations, and/or expansion projects at the City's existing Central Library and 22 branch libraries.

Major Maintenance

Repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's General Fund facility investment. This process ensures safe and usable facilities for residents and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Police Facilities

Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.

Solid Waste Facilities

Construction of waste disposal cells, and levee/swale at the McCommas Bluff Landfill, including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction, extension of the levee system, swale excavation/environmental protection, drainage improvements, and, relocation of utilities.

CITY FACILITIES CAPITAL IMPROVEMENTS

Studies and Master Plans

Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

Technology

This category includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users using advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

CITY FACILITIES CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY

Activity	Capital Budget Adopted	Expenditure ITD	Remaining Balance
Administrative and Internal Service Facilities	17,551,240	16,783,012	768,228
City Facilities/Court Facilities/Roof Replacement	1,040,147	482,903	557,244
Fire Protection Facilities	1,640,308	245,867	1,394,441
Fleet Replacement	10,482,153	3,655,261	6,826,892
Library Facilities	10,862,228	0	10,862,228
Major Maintenance	30,307,788	18,192,627	12,115,161
Police Facilities	4,345,475	472,467	3,873,008
Solid Waste Facilities	5,571,767	0	5,571,767
Studies and Master Plans	748,333	748,332	1
Technology	6,817,809	353,743	6,464,066
Department Total	\$89,367,248	\$40,934,212	\$48,433,036

CITY FACILITIES CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
5,689,200	5,268,930	0	0	0	28,509,370
4,975,000	3,150,000	16,850,000	0	0	26,015,147
23,912,000	0	0	0	0	24,642,000
33,000,000	33,036,371	21,800,000	2,500,000	2,500,000	103,318,524
6,589,000	1,500,000	0	0	0	18,951,228
14,187,600	7,195,000	5,665,000	5,450,000	5,000,000	67,805,388
3,603,000	1,065,000	0	0	0	9,013,475
5,600,000	3,200,000	6,597,730	2,200,000	2,200,000	25,369,497
100,000	100,000	100,000	100,000	100,000	1,248,333
9,000,000	9,000,000	7,061,000	0	0	31,878,809
\$106,655,800	\$63,515,301	\$58,073,730	\$10,250,000	\$9,800,000	\$336,751,771



CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
ACTIVITY												
Administrative And Internal Service Facilities												
Northwest Service Center	U_R725	F_3R60	6	\$16,785,309	\$16,779,668	\$5,641	\$5,689,200	\$5,268,930	\$0	\$0	\$0	\$27,743,439
Police Academy Building Phase I- Design	U_R961	F_5R44	Citywide	72,916	3,344	69,572	0	0	0	0	0	72,916
		F_6R44	Citywide	693,015	0	693,015	0	0	0	0	0	693,015
Total Administrative And Internal Service Facilities				17,551,240	16,783,012	768,228	5,689,200	5,268,930	0	0	0	28,509,370
City and Municipal Courts Facilities												
Central Service Center - Streets Operations Building	U_VH03	F_1V60	2	0	0	0	125,000	0	0	0	0	125,000
Central Service Center- Sanitation Building	U_VH04	F_1V60	2	0	0	0	150,000	0	0	0	0	150,000
City Marshal's Office	U_VH02	F_1V60	2	0	0	0	165,000	0	0	0	0	165,000
Fire Station #05 - Window Improvements	U_T851	F_2T33	5	60,000	49,701	10,299	0	0	0	0	0	60,000
Homeless Assistance Facilities	U_VJ01	F_1V43	Citywide	500,000	0	500,000	1,500,000	3,000,000	15,000,000	0	0	20,000,000
Martin Luther King Jr. Center - HVAC Controls	U_VH14	F_1V60	7	0	0	0	85,000	0	0	0	0	85,000
Martin Luther King, Jr. Center - Plumbing	U_VH09	F_1V60	7	0	0	0	125,000	0	0	0	0	125,000
Municipal Courts Building	U_T830	F_8T30	14	382,147	335,202	46,945	0	0	0	0	0	382,147
	U_T830	F_1P60	14	98,000	98,000	0	0	0	0	0	0	98,000
Oak Cliff Municipal Center	U_VH10	F_1V60	1	0	0	0	0	150,000	1,850,000	0	0	2,000,000
Storage Facility	U_VH01	F_1V60	10	0	0	0	325,000	0	0	0	0	325,000
West Dallas Multipurpose Center	U_VH13	F_1V60	6	0	0	0	2,500,000	0	0	0	0	2,500,000
Total City and Municipal Court Facilities				1,040,147	482,903	557,244	4,975,000	3,150,000	16,850,000	0	0	26,015,147

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Fire Protection Facilities												
Fire Station Abatement - [Various Locations]	U_T860	F_8T33	Citywide	560,000	179,341	380,659	0	0	0	0	0	560,000
Fire Stations - Storm Water Modifications	U_T844	F_2T33	Citywide	1,063,257	66,526	996,731	0	0	0	0	0	85,000
Fire-Rescue Training Center	U_VG01	F_1V33	2	0	0	0	150,000	0	0	0	0	150,000
Fire Station # 46	U_VG02	F_1V33	6	0	0	0	7,525,000	0	0	0	0	7,525,000
Fire Station # 53	U_VG03	F_1V33	7	0	0	0	85,000	0	0	0	0	85,000
Fire Station #05	U_VG04	F_1V33	5	0	0	0	45,000	0	0	0	0	45,000
Fire Station #08	U_VG05	F_1V33	2	0	0	0	104,000	0	0	0	0	104,000
Fire Station #09	U_VG06	F_1V33	8	0	0	0	63,000	0	0	0	0	63,000
Fire Station #11	U_VG07	F_1V33	14	0	0	0	85,000	0	0	0	0	85,000
Fire Station #12	U_VG08	F_1V33	3	0	0	0	83,000	0	0	0	0	83,000
Fire Station #13	U_VG09	F_1V33	12	0	0	0	85,000	0	0	0	0	85,000
Fire Station #18	U_VG10	F_1V33	14	0	0	0	113,000	0	0	0	0	113,000
Fire Station #24	U_VG11	F_1V33	7	0	0	0	92,000	0	0	0	0	92,000
Fire Station #25	U_VG12	F_1V33	8	0	0	0	17,000	0	0	0	0	17,000
Fire Station #36	U_VG13	F_1V33	3	0	0	0	6,990,000	0	0	0	0	6,990,000
Fire Station_#43	U_VG14	F_1V33	6	0	0	0	43,000	0	0	0	0	43,000
Fire Station #51	U_VG15	F_1V33	5	0	0	0	43,000	0	0	0	0	43,000
Fire Station #1	U_VG16	F_1V33	6	0	0	0	85,000	0	0	0	0	85,000
Fire Station #7	U_VG17	F_1V33	12	0	0	0	85,000	0	0	0	0	85,000
Fire Station #11B	U_VG18	F_1V33	14	0	0	0	101,000	0	0	0	0	101,000
Fire Station #21	U_VG19	F_1V33	2	0	0	0	85,000	0	0	0	0	85,000
Fire Station_#31	U_VG20	F_1V33	9	0	0	0	85,000	0	0	0	0	85,000
Fire Station #45	U_VG21	F_1V33	6	0	0	0	85,000	0	0	0	0	85,000

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Fire Station #52	U_VG22	F_1V33	3	0	0	0	85,000	0	0	0	0	85,000
Fire Station #53	U_VG23	F_1V33	7	0	0	0	74,000	0	0	0	0	74,000
Fire Station #2	U_VG24	F_1V33	13	0	0	0	85,000	0	0	0	0	85,000
Fire Station #5	U_VG25	F_1V33	5	0	0	0	85,000	0	0	0	0	85,000
Fire Station #13	U_VG26	F_1V33	12	0	0	0	44,000	0	0	0	0	44,000
Fire Station #14	U_VG27	F_1V33	1	0	0	0	85,000	0	0	0	0	85,000
Fire Station #19	U_VG28	F_1V33	2	0	0	0	85,000	0	0	0	0	85,000
Fire Station #47	U_VG29	F_1V33	6	0	0	0	85,000	0	0	0	0	85,000
Fire Station #57	U_VG30	F_1V33	10	0	0	0	85,000	0	0	0	0	85,000
Future Fire Station Jim Miller - Loop 12	U_VG31	F_1V33	8	0	0	0	6,900,000	0	0	0	0	6,900,000
Life Safety - Professional Standards Bureau	U_VG32	F_1V33	2	0	0	0	250,000	0	0	0	0	250,000
Fire Training Facility Auditorium	U_W044	F_2T33	2	17,051	0	17,051	0	0	0	0	0	85,000
Total Fire Protection Facilities				1,640,308	245,867	1,394,441	23,912,000	0	0	0	0	24,642,000
Fleet Replacement												
Dallas Fire-Rescue - Ambulance Replacement	U_E367	F_ML19	Citywide	0	0	0	8,551,000	7,796,000	1,650,000	0	0	17,997,000
Dallas Fire-Rescue - Apparatus Replacement	U_E375	F_ML19	Citywide	0	0	0	6,449,000	7,204,000	7,150,000	0	0	20,803,000
Equipment and Building Services - Fleet Replacement	U_E368	F_ML17	Citywide	3,745,435	3,655,261	90,174	0	0	0	0	0	3,745,435
Sanitation Fleet Purchase in Addition to ML FY18	U_W318	F_0593	Citywide	6,736,718	0	6,736,718	0	0	0	0	0	6,736,718
Sanitation Fleet Purchase in Addition to ML FY19	U_W319	F_0593	Citywide	0	0	0	8,000,000	0	0	0	0	8,000,000
Sanitation Fleet Purchase in Addition to ML FY20	U_W320	F_0593	Citywide	0	0	0	0	8,036,371	0	0	0	8,036,371
Sanitation Fleet Purchase in Addition to ML FY21	U_W321	F_0593	Citywide	0	0	0	0	0	5,000,000	0	0	5,000,000
Sanitation Fleet Purchase in Addition to ML FY22	U_W322	F_0593	Citywide	0	0	0	0	0	0	2,500,000	0	2,500,000

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Sanitation Fleet Purchase in Addition to ML FY23	U_W323	F_0593	Citywide	0	0	0	0	0	0	0	2,500,000	2,500,000
Total Fleet Replacement				10,482,153	3,655,261	6,826,892	33,000,000	33,036,371	21,800,000	2,500,000	2,500,000	103,318,524
Library Facilities												
Central Library - Elevators	U_W156	F_1P42	2	36,425	0	36,425	0	0	0	0	0	36,425
Central Library - Elevators	U_W156	F_3R42	2	96,691	0	96,691	0	0	0	0	0	96,691
Central Library - Elevators	U_W156	F_6R42	2	41,405	0	41,405	0	0	0	0	0	41,405
Central Library - Elevators	U_W156	F_6T42	2	95,388	0	95,388	0	0	0	0	0	95,388
Central Library - Elevators	U_W156	F_7T42	2	104,135	0	104,135	0	0	0	0	0	104,135
Central Library - Elevators	U_W156	F_8T42	2	694,890	0	694,890	0	0	0	0	0	694,890
Central Library - 1st Floor Replacement	U_W155	F_6T42	2	163,000	0	163,000	0	0	0	0	0	163,000
Central Library - 6th Floor Renovation	U_W266	5R42	2	39,108	0	39,108	0	0	0	0	0	39,108
Central Library - 6th Floor Renovation	U_W266	6R42	2	14,735	0	14,735	0	0	0	0	0	14,735
Central Library - 6th Floor Renovation	U_W266	2T42	2	876,162	0	876,162	0	0	0	0	0	876,162
Central Library - 6th Floor Renovation	U_W266	6T42	2	308,164	0	308,164	0	0	0	0	0	308,164
Central Library - 6th Floor Renovation	U_W266	8T42	2	57,780	0	57,780	0	0	0	0	0	57,780
Central Library - 6th Floor Renovation	U_W266	BT42	2	834,345	0	834,345	0	0	0	0	0	834,345
Forest Green Branch Library	U_VE01	F_1V42	10	6,700,000	0	6,700,000	1,000,000	0	0	0	0	7,700,000
J. Erik Jonsson Central Library	U_VE02	F_1V42	2	0	0	0	99,000	0	0	0	0	99,000
Vickery Meadow Branch Library	U_VE03	F_1V42	13	800,000	0	800,000	5,490,000	1,500,000	0	0	0	7,790,000
Total Library Facilities				10,862,228	0	10,862,228	6,589,000	1,500,000	0	0	0	18,951,228
Major Maintenance												
Animal Shelter Major Maintenance	U_P916	F_OP46	6	7,562	0	7,562	0	0	0	0	0	7,562

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
CIP Engineering-City Serv	U_CR03	F_3R60	Citywide	506,321	381,431	124,890	0	0	0	0	0	506,321
City Facilities Improvements	U_W221	F_0671	Citywide	5,000,000	1,274,794	3,725,206	6,000,000	6,500,000	5,000,000	5,000,000	5,000,000	32,500,000
City Hall	U_VH05	F_1V60	2	375,000	0	375,000	6,625,000	0	0	0	0	7,000,000
City Hall - Install automatic fire alarm	U_T738	F_7T60	2	1,389,908	1,281,139	108,769	0	0	0	0	0	1,389,908
	U_T738	F_8T60	2	303,632	171,210	132,422	0	0	0	0	0	303,632
Contingency Reserve - Capital Construction	U_P479	F_0671	Citywide	3,014,104	2,975,284	38,820	0	0	0	0	0	3,014,104
ECO Park	U_VH06	F_1V60	8	108,000	0	108,000	0	0	0	0	0	108,000
Electrical Panel Replacement at 37 Facilities	U_VH07	F_1V60	Citywide	1,300,000	0	1,300,000	0	0	0	0	0	1,300,000
Fretz Library Roof Replacement	U_P207	F_3R42	11	80,000	80,000	0	0	0	0	0	0	80,000
	U_P207	F_4R42	11	25,000	16,595	8,405	0	0	0	0	0	25,000
	U_P207	F_6T42	11	39,470	39,470	0	0	0	0	0	0	39,470
	U_P207	F_7T42	11	271,660	271,660	0	0	0	0	0	0	271,660
	U_P207	F_8T42	11	20,197	15,097	5,100	0	0	0	0	0	20,197
Garage at Central Service Center	U_VH08	F_1V60	2	75,000	0	75,000	0	0	0	0	0	75,000
Iroc Relocation	U_P004	F_0578	Citywide	4,040,239	4,040,239	0	0	0	0	0	0	4,040,239
Martin Luther King Jr. Center - Medical	U_VH15	F_1V60	7	76,400	0	76,400	687,600	0	0	0	0	764,000
McCommas Heavy-Welding Shop - Repair	U_T750	F_8T60	8	198,150	190,555	7,595	0	0	0	0	0	198,150
New Fire Station - Keeneland Walton Walker	U_T845	F_7T33	6	103,519	81,020	22,499	0	0	0	0	0	103,519
North Central Service Center - Improvements	U_T753	F_2T60		679,342	0	679,342	0	0	0	0	0	679,342
Northwest Transfer Station - Repairs	U_T755	F_7T60	6	445,815	408,204	37,611	0	0	0	0	0	445,815
Oak Cliff Municipal Center - Replace Air Handler	U_T756	F_6T60	1	8,748	8,748	0	0	0	0	0	0	8,748
	U_T756	F_7T60	1	93,282	90,171	3,111	0	0	0	0	0	93,282
Old City Park	U_R920	F_5R49	2	14,909	0	14,909	0	0	0	0	0	14,909
	U_R920	F_6R49	2	35,790	0	35,790	0	0	0	0	0	35,790

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Police Headqtrs Bldg	U_N820	F_OP44	2	55,375	0	55,375	0	0	0	0	0	55,375
	U_N820	F_8P44	2	24,182	0	24,182	0	0	0	0	0	24,182
Priority Major Maintenance	U_P717	F_0671	Citywide	9,959,571	6,408,871	3,550,700	0	0	0	0	0	9,959,571
South Central Police Substation Parking Expansion	U_W067	F_8T33	8	225,905	63,594	162,311	0	0	0	0	0	225,905
Southeast Police - Emergency Generator and HVAC Improvements	U_T867	F_2T33	5	109,480	64,919	44,561	0	0	0	0	0	109,480
Southwest Service Center - Fleet Maintenance - Roof	U_T770	F_8T60	3	188,123	101,682	86,441	0	0	0	0	0	188,123
Southwest Transfer Station [24410]	U_VH11	F_1V60	3	205,000	0	205,000	0	0	0	0	0	205,000
Swm-Oil Water Separators	U_P194	F_0592	Citywide	237,952	201,623	36,329	0	0	0	0	0	237,952
Unspecified ADA Improvements	U_VH12	F_1V60	Citywide	545,000	0	545,000	875,000	695,000	665,000	450,000	0	3,230,000
Vickery Meadow Community Court	U_W141	F_7T60	14	23,567	6,326	17,241	0	0	0	0	0	23,567
	U_W141	F_8T30	14	194,139	15,566	178,573	0	0	0	0	0	194,139
	U_W141	F_9T60	14	23,474	4,429	19,045	0	0	0	0	0	23,474
	U_W141	F_BT30	14	303,972	0	303,972	0	0	0	0	0	303,972
Total Major Maintenance				30,307,788	18,192,627	12,115,161	14,187,600	7,195,000	5,665,000	5,450,000	5,000,000	67,805,388
Police Facilities												
Central Patrol Station	U_VG33	F_1V33	2	0	0	0	151,000	0	0	0	0	151,000
Central Patrol Station-Security	U_VG34	F_1V33	2	393,000	0	393,000	200,000	0	0	0	0	593,000
City Facilities - Police Facilities Safety Improvements	U_W019	F_0671	Citywide	697,770	172,979	524,791	0	0	0	0	0	697,770
Jack Evans DPD Headquarters - Physical Security Enhancements	U_W049	F_6T33	2	81,705	92,135	(10,430)	60,000	0	0	0	0	141,705
Jack Evans DPD HQ - Ped Bridge Stair Replacement	U_P967	F_7T33	2	5,000	0	5,000	0	0	0	0	0	5,000
Jack Evans Headquarters	U_VG35	F_1V33	2	0	0	0	1,250,000	0	0	0	0	1,250,000
NC Patrol Station	U_VG36	F_1V33	12	450,000	0	450,000	300,000	0	0	0	0	750,000
NE Patrol Station	U_VG37	F_1V33	10	520,000	182,416	337,584	555,000	0	0	0	0	1,075,000

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
NW Patrol Station	U_VG38	F_1V33	6	575,000	0	575,000	200,000	0	0	0	0	775,000
SC Patrol Station	U_VG39	F_1V33	8	775,000	24,937	750,063	0	0	0	0	0	775,000
SE Patrol Station	U_VG40	F_1V33	5	373,000	0	373,000	402,000	0	0	0	0	775,000
SW Patrol Station	U_VG41	F_1V33	3	475,000	0	475,000	300,000	0	0	0	0	775,000
SW Patrol Station-Parking	U_VG42	F_1V33	3	0	0	0	185,000	1,065,000	0	0	0	1,250,000
Total Police Facilities				4,345,475	472,467	3,873,008	3,603,000	1,065,000	0	0	0	9,013,475
Solid Waste Facilities												
Cell #6B2 Construction	U_P400	F_0593	Citywide	5,571,767	0	5,571,767	0	0	4,397,730	0	0	9,969,497
Construction of the Swale and Wetlands per the 404 Permit	U_W324	F_0593	Citywide	0	0	0	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000
ECO Park-Admin	U_W317	F_0593	Citywide	0	0	0	750,000	0	0	0	0	750,000
New Scale House	U_W316	F_0593	Citywide	0	0	0	1,200,000	0	0	0	0	1,200,000
Other Sanitation Projects	U_W325	F_0593	Citywide	0	0	0	500,000	500,000	500,000	500,000	500,000	2,500,000
Post Closure Cost	U_W326	F_0593	Citywide	0	0	0	500,000	500,000	500,000	500,000	500,000	2,500,000
Transfer Stations	U_W315	F_0593	Citywide	0	0	0	1,450,000	1,000,000	0	0	0	2,450,000
Total Solid Waste Facilities				5,571,767	0	5,571,767	5,600,000	3,200,000	6,597,730	2,200,000	2,200,000	25,369,497
Studies And Master Plans												
City Facilities - Building Condition Assessment	U_T771	F_6T60	2	748,333	748,332	1	100,000	100,000	100,000	100,000	100,000	1,248,333
Total Studies And Master Plans				748,333	748,332	1	100,000	100,000	100,000	100,000	100,000	1,248,333
Technology												
Citywide IT Improvements	U_E374	F_ML19	Citywide	0	0	0	5,850,000	7,061,000	7,061,000	0	0	19,972,000
City Hall Data Center - Renovations	U_P478	F_0566	2	300,000	300,000	0	0	0	0	0	0	300,000

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Dallas Police Department - Technology Upgrades	U_E361	F_ML19	Citywide	0	0	0	3,150,000	1,939,000	0	0	0	5,089,000
General Fleet	U_E381	F_ML18	Citywide	6,517,809	53,743	6,464,066	0	0	0	0	0	6,517,809
Total Technology				6,817,809	353,743	6,464,066	9,000,000	9,000,000	7,061,000	0	0	31,878,809
Total by Department				\$89,367,248	\$40,934,212	\$48,433,036	\$106,655,800	\$63,515,301	\$58,073,730	\$10,250,000	\$9,800,000	\$336,751,771

CITY FACILITIES CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Capital Projects require operating and maintenance activities to maintain and extend the life of the completed project. Operating and maintenance costs are budgeted after the completion of the project.

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020- 21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Forest Green Branch Library	VE01	\$0	\$263,578	\$271,485	\$271,485	\$271,485
Future Fire Station Jim Miller	VG31	0	162,645	162,645	162,645	162,645
Storage Facility	VH01	0	47,569	47,569	47,569	47,569
Vickery Meadow Branch Library	VE03	0	783,070	806,562	806,562	806,562
West Dallas Multipurpose Center	VH13	0	91,519	91,519	91,519	91,519
Operating and Maintenance Department Total		\$0	\$1,348,381	\$1,379,780	\$1,379,780	\$1,379,780



CONVENTION & EVENT SERVICES CAPITAL IMPROVEMENTS

MISSION

The Department of Convention and Event Services is dedicated to: (1) renovating, maintaining, and preserving existing facilities, (2) replacing equipment to enhance operational efficiency and occupant safety, and (3) expanding Convention Center facilities to ensure adequate space necessary to attract new clients, visitors, and residents to the facility.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Executed design contract for the renovation of “A” Ballroom.
2. Installed over 200 security cameras with primary and secondary control centers.
3. Issued a Request for Proposals for the design, implementation, and construction administration of dynamic wayfinding system.
4. Replaced flooring in the “A” Building and “F” Lobby.
5. Renovated the “A 300s” and “A 100s” meeting rooms, including replacement of the operable walls.
6. Completed assessment and began the design for the modernization of 12 escalators and five elevators.
7. Began design of the renovation of all Exhibit Hall and pre-function space restroom facilities.
8. Began design phase for water infiltration repairs to the building envelope.
9. Coordinated and oversaw capital projects implemented by the Center’s technology provider, including replacement of all fiber and copper in the facility, installation of over 800 wireless access points, and construction of a Distributed Antenna System.
10. Renovated the IT office.
11. Completed design and construction of the “D” Lobby Satellite Office.
12. Began assessment of the Reunion Parking Garage.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Issue Request for Proposals for the implementation of security access control system for the building.
2. Replace doors and hardware throughout the facility.
3. Complete the design and award construction for Phase II of the repairs to the East Kitchen.
4. Issue Request for Proposals for the replacement of all Schedule 10 fire sprinkler pipes.
5. Begin the design phase for the “F” Hall roof replacement.
6. Replace the “A/B” Lobby floor.
7. Make flatwork repairs throughout the complex.
8. Begin construction phase of various capital projects, including: water infiltration, escalator/elevator replacement, restroom renovation, and wayfinding system.

CONVENTION & EVENT SERVICES CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS

Convention Center Improvements

Convention and Event Services continues to address the outstanding items identified in the 2010 Needs Assessment. Projects center around life safety improvements, water infiltration, interior improvements, and building integrity components.



CONVENTION & EVENT SERVICES CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY

Activity	Capital Budget Amended	Expenditure to Date	Remaining Balance
Convention Center Improvements	\$ 101,727,968	\$ 71,608,255	\$ 30,119,713
Department Total	\$ 101,727,968	\$ 71,608,255	\$ 30,119,713

CONVENTION & EVENT SERVICES CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
\$13,467,033	\$15,357,028	\$11,000,000	\$11,000,000	\$11,000,000	\$263,552,029
\$13,467,033	\$15,357,028	\$11,000,000	\$11,000,000	\$11,000,000	\$163,552,029



CONVENTION & EVENT SERVICES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
ACTIVITY												
Convention Center Improvements												
82 Rev Bonds Completed	U_8208	F_0084	2	\$42,149,170	\$40,177,812	\$1,971,358	\$0	\$0	\$0	\$0	\$0	\$42,149,170
Retrofit - Equipment	U_9084	F_0082	2	16,355,805	15,567,609	788,196	0	0	0	0	0	16,355,805
Kitchen Improvement Project	U_W073	F_0082	2	3,688,238	1,553,674	2,134,564	0	0	0	0	0	3,688,238
Convention Facility Wayfinding Signage	U_W102	F_0082	2	1,875,000	0	1,875,000	0	600,000	0	0	0	2,475,000
Ballroom A Electrical Upgrade Project	U_W103	F_0082	2	2,000,000	0	2,000,000	0	0	0	0	0	2,000,000
Convention Facility Security System Upgrade Project	U_W104	F_0082	2	725,000	474,093	250,907	0	500,000	0	0	0	1,225,000
Convention Facility Elevator Escalator Improvement Project	U_W106	F_0082	2	3,358,334	129,851	3,228,483	0	0	0	0	0	3,358,334
Convention Center Facility Improvements	U_W111	F_0082	2	11,167,329	147,753	11,019,576	0	0	0	0	0	11,167,329
Convention Facility Operable Wall Replacements	U_W175	F_0082	2	1,136,904	519,958	616,946	400,000	0	0	0	0	1,536,904
KBHCCD Water Infiltration Project	U_W188	F_0082	2	4,600,000	279,426	4,320,574	0	0	0	0	0	4,600,000
KBHCCD Interior-Exterior Door Replacement Project	U_W218	F_0082	2	900,000	0	900,000	900,000	0	0	0	0	1,800,000
Electronic-Mechanical Lock Replacement	U_W219	F_0082	2	900,000	0	900,000	600,000	1,000,000	0	0	0	2,500,000
KBHCCD A100 Interior Improvement Project	U_W246	F_0082	2	700,000	662,476	37,524	0	0	0	0	0	700,000
IT Office Renovation Project	U_W252	F_0082	2	195,000	147,910	47,090	0	0	0	0	0	195,000
Replacement of Lobby A/B Flooring	U_W292	F_0082	2	0	0	0	2,000,000	1,000,000	0	0	0	3,000,000
C and D Meeting Room Renovation	U_W293	F_0082	2	0	0	0	0	2,000,000	0	0	0	2,000,000
War Memorial Repairs	U_W294	F_0082	2	0	0	0	0	500,000	0	0	0	500,000
F Hall Roof Replacement	U_W295	F_0082	2	0	0	0	1,800,000	2,000,000	0	0	0	3,800,000
Flatwork around Facility	U_W297	F_0082	2	0	0	0	1,000,000	1,000,000	0	0	0	2,000,000
Fire Sprinkler Pipe Replacement	U_W298	F_0082	2	0	0	0	3,000,000	1,000,000	0	0	0	4,000,000
2010 Facility Needs Assessment	U_W299	F_0082	2	0	0	0	0	0	11,000,000	11,000,000	0	33,000,000
Revenue Contingency	U_9070	F_0083	2	11,977,188	11,947,693	29,495	0	0	0	0	0	11,977,188
Reunion Parking Garage Renovation	U_W291	F_0082	2	0	0	0	3,767,033	5,757,028	0	0	0	9,524,061
Total by Department				\$101,727,968	\$71,608,255	\$30,119,713	\$13,467,033	\$15,357,028	\$11,000,000	\$11,000,000	\$11,000,000	\$163,552,029

CONVENTION & EVENT SERVICES CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Capital projects require operating and maintenance activities to maintain and extend the life of the completed project. Operating and maintenance costs are budgeted after the completion of the project.

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Convention Facility Wayfinding Signage	W102	\$0	\$25,000	\$50,000	\$50,000	\$50,000
Electronic-Mechanical Lock Replacement	W219	0	25,000	50,000	50,000	50,000
Reunion Parking Garage Renovation	W291	0	113,706	454,825	454,825	454,825
Operating and Maintenance Department Total		\$0	\$163,706	\$554,825	\$554,825	\$554,825

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

MISSION

This program provides funding for site acquisition, design, construction, and/or renovation of the City's cultural facilities including the Bath House Cultural Center, Dallas Heritage Village, City Performance Hall, Dallas Museum of Art, Kalita Humphreys Theater, Latino Cultural Center, Majestic Theatre, Meyerson Symphony Center, Oak Cliff Cultural Center, Sammons Center for the Arts, Dallas Black Dance Theatre, South Dallas Cultural Center, and WRR 101.1FM. The program includes the strategic Cultural Facilities Master Plan to provide effective and efficient utilization of existing facilities, develop a plan for investment in the existing facilities and funding for any new facilities, as well as public art. Private funding participation consistent with the City of Dallas Cultural Policy is required for this program.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Initiated the Cultural Facilities Program contracting process. The Cultural Facilities Program uses capital construction funds and coordinates and guides the City of Dallas' support and funding for long-term improvement, renovation, or major repairs of cultural facilities owned and operated by organizations with an annual operating budget less than \$5 million.
2. Completed four large-scale public art projects at Garage C at Love Field: Love Field Pedestrian Walkway *Rings*, Love Field Pedestrian Bypass Corridor *Luminous Stratum*, Love Field Art Plaza at Garage C *Venture*, Love Field Ticketing Hall Mural and Sculpture *Flying Dreams*.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Coordinate 14 public art projects in process with expected completion dates in FY 2018-19: Anderson Bonner Park, Bath House Cultural Center Design Phase, West Dallas Veterans, Dallas Animal Services (four projects), Donation Project-Downtown Dallas Parking Meters (four projects), Kiest Park, MLK Library, MLK Community Center, Family Corridor-Neighborhood Plus, Pemberton Hill Neighborhood Plus, Pleasant Oaks, South Lamar Gateway, South Dallas Environmental Design Phase, and Triangle Park.

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

2. Complete first round of Cultural Facilities Program renovation projects at the Creative Arts Center of Dallas and Dallas Children's Theater. Also initiate second round of Cultural Facilities Program contracts.

SERVICE DESCRIPTIONS

Cultural Facilities

Site acquisition, design, construction, and/or renovation of the City's cultural facilities.

Municipal Radio Improvements

Projects include the upgrading and expanding of digital broadcast equipment to ensure high quality broadcast, uninterrupted service, and compliance with Federal Communications Commission requirements for a 100,000 Kw FM radio transmitter, and the construction of a new broadcast facility or renovation of existing broadcast facility, including building security and production studio improvements.



CULTURAL FACILITIES CAPITAL IMPROVEMENTS

SUMMARY

Activity	Capital Budget Adopted	Expenditure ITD	Remaining Balance
Cultural Facilities	\$4,760,000	\$140,460	\$4,619,540
Municipal Radio Improvements	2,620,657	2,443,724	176,933
Department Total	\$7,380,657	\$2,584,184	\$4,796,473

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
\$10,985,000	\$2,490,000	\$0	\$0	\$0	\$18,235,000
0	0	0	0	0	2,620,657
\$10,985,000	\$2,490,000	\$0	\$0	\$0	\$20,855,657



CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
ACTIVITY												
Cultural Facilities												
Bath House Cultural Center	U_VF01	F_1V49	9	\$150,000	\$0	\$150,000	\$760,000	\$590,000	\$0	\$0	\$0	\$1,500,000
Dallas Black Dance Theatre	U_VF08	F_1V49	14	0	0	0	0	900,000	0	0	0	900,000
Dallas Heritage Village	U_VF02	F_1V49	2	0	0	0	250,000	0	0	0	0	250,000
Dallas Museum of Art	U_VF03	F_1V49	14	2,125,000	0	2,125,000	3,875,000	0	0	0	0	6,000,000
Kalita Humphreys Theater	U_VF04	F_1V49	14	0	0	0	525,000	0	0	0	0	525,000
Major Maintenance Projects-Arts and Cultural Facilities	U_W130	F_0671	2,14	1,600,000	125,903	1,474,097	1,000,000	1,000,000	0	0	0	3,600,000
Meyerson	U_VF05	F_1V49	14	375,000	14,557	360,443	3,425,000	0	0	0	0	3,800,000
Non-City Owned Cultural Facility Repair	U_W149	F_0671	7,9	400,000	0	400,000	0	0	0	0	0	400,000
Oak Cliff Cultural Center	U_VF06	F_1V49	1	110,000	0	110,000	0	0	0	0	0	110,000
Sammons Center	U_VF07	F_1V49	2	0	0	0	900,000	0	0	0	0	900,000
South Dallas Cultural Center	U_VF09	F_1V49	7	0	0	0	250,000	0	0	0	0	250,000
Total Cultural Facilities				4,760,000	140,460	4,619,540	10,985,000	2,490,000	0	0	0	18,235,000
Municipal Radio Improvements												
Municipal Radio Facilities	U_6125	F_0152	7	2,620,657	2,443,724	176,933	0	0	0	0	0	2,620,657
Total Municipal Radio Improvements				2,620,657	2,443,724	176,933	0	0	0	0	0	2,620,657
Total by Department				\$7,380,657	\$2,584,184	\$4,796,473	\$10,985,000	\$2,490,000	\$0	\$0	\$0	\$20,855,657



DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

MISSION

The City of Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the residents of Dallas and to surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas residents and our customers and to support the City's efforts toward economic development, environmental protection, and enhancement of quality of life, including water supply, treatment, and distribution, wastewater collection and treatment, and billing, credit and collection and customer service.

The mission of the DWU Capital Improvement Program is to provide an adequate water supply and wastewater treatment to customers by acquiring future water and wastewater facilities and to renovate and improve existing water and wastewater facilities throughout the City of Dallas.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Awarded water and wastewater main replacement and rehabilitation contracts that will result in the installation of approximately 77 miles of water and wastewater mains, including relocation and private development projects.
2. Awarded the Water Delivery Comprehensive System Assessment and Update project, which includes strategic plans and long-range goals for the capacity, management, operation, and maintenance of the City of Dallas water delivery system.
3. Awarded construction of rehabilitation improvements to the 120 inch wastewater interceptor upstream of the Southside Wastewater Treatment Plant. These improvements are necessary to extend the service life of the interceptor.
4. Awarded construction of 72-inch water transmission pipeline on Harry Hines Blvd from Cullum Lane to Walnut Hill Lane, as part of transmission pipeline between Elm Fork and Bachman Water Treatment Plants.
5. Completed rehabilitation of the White Rock Raw Sewage Pump Station at Central Wastewater Treatment Plant. This contract included replacement of bar screens, pumps and motors, installation of variable frequency drives, new sluicing system, structural improvements at the wet well, and gate replacements.
6. Completed rehabilitation of the Activated Sludge Influent Pump Station at the Central Wastewater Treatment Plant. This project included replacement of all 10 pumps and motors, new switchgear and variable frequency drives, gates and new header piping.
7. Awarded Jim Miller Pump Station rehabilitation design contract. This contract will perform a condition assessment of key components of the pump station and recommend improvements. Jim Miller Pump Station has a 20-million-gallon reservoir and pump station that serves North Dallas, East Dallas, and Pleasant Grove and transfers water to northwestern customer cities.

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

8. Began the conversion of East Side Water Treatment Plant to biological filtration. The new process conversion will build on improvements at Bachman Water Treatment Plant and improve the stability of water in the distribution system.
9. Completed the Bachman Water Treatment Plant water quality improvements and final conversion of the plant to enhanced coagulation and biological filtration for improved quality and stability of water in the distribution system.
10. Awarded design of Elm Fork Biological Filter project for improved stability of water in the distribution system. This project includes a new filter complex with chemical rapid mixing and flumes to connect plant infrastructure and improve hydraulics.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Award water and wastewater main replacement and rehabilitation contracts which will result in the installation of approximately 75 miles of water and wastewater mains, including relocation and private development projects.
2. Award construction of East Bank Diversion Pipeline, consisting of approximately 7,300 feet of 48-inch wastewater pipeline and 1,400 feet of 90-inch wastewater pipeline rehabilitation.
3. Award construction of the Cadiz Y-structure rehabilitation and reliability improvements. This project includes rehabilitation of the inlet structure and electrical and mechanical improvements at the Cadiz Pump Station.
4. Award wastewater facilities security and safety upgrades. This engineering contract will include the design of replacement cameras, servers, and access control systems at both wastewater treatment plants, as well as the design of rail spur replacement and additional safety improvements.
5. Award design for new Blower Facility at Central Wastewater Treatment Plant. This project will include evaluation of current technologies and recommendations for construction. The new facility will have an independent electrical feed and provide redundancy for aeration requirements at the Activated Sludge Complexes.
6. Award the Water Treatment Facilities Strategic Master Plan. The Water Treatment Facilities Strategic Master Plan will include strategic plans and long-range goals for capital improvements, management, operation, and maintenance of City of Dallas water treatment facilities.
7. Award Phase 2 of the Walnut Hill Pump Station design build project. This project will replace the two existing pump stations that have exceeded their service life.
8. Award ozone rehabilitation contract for renewal and replacement of existing ozone systems at East Side, Bachman, and Elm Fork Water Treatment Plants to provide more sustainable and efficient operations and to improve water quality.
9. Award design of residuals handling improvements at the East Side Water Treatment Plant. This project will modify existing residuals handling processes at the plant to provide more efficient operation and improved water quality.

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

10. Complete initial phases of conversion of East Side Water Treatment Plant to biological filtration operation. The new process conversion will build on improvements at Bachman Water Treatment Plant and improve the quality and stability of water in the distribution system.

SERVICE DESCRIPTIONS

Homeowner Extensions and Unserved Areas

Construction of water and wastewater main extensions to homeowners and meters for water service.

Inflow/Infiltration Remediation

Design and construction of improvements to eliminate inflow and infiltration conditions within the wastewater collection system.

Mains, Pump Stations and Associated Facilities

Right-of-way acquisition, design and construction of new and replacement mains, pump stations, lift stations, ground storage, and elevated tanks as required by growth, development, and obsolescence. Surveying, geotechnical, and environmental services are also included.

Public Art

Includes public art initiatives throughout the city. Funds generated by Public Art appropriations are used for the design services of artists, selection, acquisition, commissioning, and display of artworks, and for administration of public art projects.

Raw Water Pumping and Transmission

Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities to include the Lake Fork Pump Station and pipeline.

Rehabilitation and Equipment

Maintenance and renovation of major water and wastewater facilities.

Relocations in Advance of Paving

Replacement and/or relocation of water mains, wastewater mains, and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, county, and state programs.

Service Centers, Offices, and Research Facilities

Renovation of existing service facilities and business and customer service systems.

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Studies and Master Plans

Studies related to business, planning, water and wastewater operations, and master plan updates.

Water Supply Reservoirs and Dams

Dam inspection, consultation, rehabilitation, and erosion studies for various dams. Also, includes acquisition of new water supply sources.

Water Treatment Plants and Associated Facilities

Design and construction of renovations, expansions and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant and Elm Fork Plant. Funding for the design and construction of the proposed future water treatment plant(s).

Wastewater Treatment Plants and Associated Facilities

Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants. Funding for the design and construction of the proposed future wastewater treatment plant(s).

Wholesale Customer Facilities

Construction of facilities necessary to provide service to the customer cities. Funded by customer cities.



DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY

Activity	Capital Budget Adopted	Expenditure to Date	Remaining Balance
Homeowners Extensions and Unserved Areas	\$145,815,766	\$106,467,415	\$39,348,350
Inflow/Infiltration Remediation	29,038,136	29,035,933	2,203
Mains, Pump Stations, and Associated Facilities	1,925,811,027	1,508,471,375	417,339,653
Public Art	4,095,750	693,857	3,401,893
Raw Water Pumping and Transmission	306,970,957	284,405,490	22,565,467
Rehabilitation and Equipment	248,708,189	216,230,367	32,477,822
Relocations in Advance of Paving	418,128,026	293,561,133	124,566,893
Service Centers, Offices, and Research Facilities	72,988,698	48,293,179	24,695,520
Studies and Master Plans	77,434,499	60,533,839	16,900,660
Water Supply Reservoirs and Dams	67,258,051	52,541,366	14,716,685
Water Treatment Plants and Associated Facilities	1,254,171,429	983,415,291	270,756,137
Waste Water Treatment Plants and Associated Facilities	992,610,351	853,096,151	139,514,201
Wholesale Customer Facilities	9,263,684	3,346,388	5,917,296
Department Total	\$5,552,294,565	\$4,440,091,783	\$1,112,202,783

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
\$5,700,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$161,515,766
0	0	0	0	0	29,038,136
152,067,500	139,471,250	139,300,000	187,300,000	144,800,000	2,688,749,777
82,500	78,750	0	0	0	4,257,000
4,500,000	5,500,000	27,500,000	35,000,000	45,000,000	424,470,957
13,000,000	13,800,000	13,500,000	14,300,000	14,000,000	317,308,189
34,850,000	24,350,000	17,350,000	17,350,000	17,350,000	529,378,026
15,200,000	3,000,000	3,000,000	3,000,000	3,000,000	100,188,698
5,100,000	1,100,000	1,050,000	1,100,000	1,100,000	86,884,499
2,000,000	10,000,000	6,500,000	0	0	85,758,051
26,000,000	65,500,000	137,000,000	27,000,000	124,000,000	1,633,671,429
40,000,000	45,500,000	26,700,000	53,200,000	43,700,000	1,201,710,351
1,500,000	5,000,000	500,000	500,000	500,000	17,263,684
\$300,000,000	\$315,800,000	\$374,900,000	\$341,250,000	\$395,950,000	\$7,280,194,565



DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
ACTIVITY												
Homeowners Extensions And Unserved Areas												
Home-Unserv Exten - Improv	U_PW41	F_0115	Citywide	760,770	760,770	0	0	0	0	0	0	760,770
Home-Unserv Exten - Improv2	U_CS41	F_0103	Citywide	36,651,984	21,275,995	15,375,989	2,500,000	1,000,000	1,000,000	1,000,000	1,000,000	43,151,984
Home-Unserv Exten - Improv3	U_CW41	F_0102	Citywide	91,403,012	84,430,651	6,972,361	3,200,000	1,500,000	1,500,000	1,500,000	1,500,000	100,603,012
Future Development Initiatives - Wastewater	U_CS97	F_0103	Citywide	8,500,000	0	8,500,000	0	0	0	0	0	8,500,000
Future Development Initiatives - Water	U_CW97	F_0102	Citywide	8,500,000	0	8,500,000	0	0	0	0	0	8,500,000
Total Homeowners Extensions And Unserved Areas				145,815,766	106,467,415	39,348,350	5,700,000	2,500,000	2,500,000	2,500,000	2,500,000	161,515,766
Inflow/Infiltration Remediation												
Administrative Order	U_CS96	F_0103	Citywide	29,038,136	29,035,933	2,203	0	0	0	0	0	29,038,136
Total Inflow/Infiltration Remediation				29,038,136	29,035,933	2,203	0	0	0	0	0	29,038,136
Mains, Pump Stations And Associated Facilities												
Mains Intercept - Lift Sta	U_CS40	F_0103	Citywide	147,896,514	128,857,797	19,038,717	7,900,000	7,700,000	6,700,000	7,700,000	6,700,000	184,596,514
Mains Intercept - Lift Sta	U_PS40	F_0116	Citywide	158,049,199	162,548,918	4,499,719	0	0	0	0	0	158,049,199
Mains Intercept - Lift Sta		F_1180	Citywide	39,255,900	39,349,713	93,813	0	0	0	0	0	39,255,900
Mains Intercept - Lift Sta		F_118D	Citywide	2,455,060	2,454,989	71	0	0	0	0	0	2,455,060
Mains Intercept - Lift Sta		F_118E	Citywide	2,258,760	2,112,730	146,030	0	0	0	0	0	2,258,760
Mains Intercept - Lift Sta		F_2116	Citywide	194,166,840	119,033,243	75,133,597	6,567,500	20,600,000	6,000,000	6,000,000	6,000,000	239,334,340
Mains Intercept - Lift Sta		F_3116	Citywide	134,137,541	64,069,163	70,068,378	35,500,000	11,071,250	11,500,000	24,500,000	11,500,000	228,208,791
		F_A116	Citywide	3,211,440	3,211,440	0	0	0	0	0	0	3,211,440
		F_B116	Citywide	2,088,123	2,088,123	1	0	0	0	0	0	2,088,123
		F_C116	Citywide	4,893,800	4,706,127	187,672	0	0	0	0	0	4,893,800
		F_D116	Citywide	11,227,427	11,227,427	0	0	0	0	0	0	11,227,427
		F_E116	Citywide	\$8,056,632	\$8,045,133	\$11,499	\$0	\$0	\$0	\$0	\$0	\$8,056,632

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_F116	Citywide	\$11,724,606	\$11,706,116	\$18,491	\$0	\$0	\$0	\$0	\$0	\$11,724,606
		F_G116	Citywide	18,548,461	18,531,905	16,557	0	0	0	0	0	18,548,461
		F_H116	Citywide	2,187,860	1,750,045	437,815	0	0	0	0	0	2,187,860
		F_J116	Citywide	17,222,685	15,355,243	1,867,442	0	0	0	0	0	17,222,685
		F_K116	Citywide	6,661,554	6,094,452	567,102	0	0	0	0	0	6,661,554
Mains-Pumping - Storage Fa	U_PW40	F_O115	Citywide	268,602,026	271,454,193	2,852,167	0	0	0	0	0	268,602,026
Mains-Pumping - Storage Fa		F_I170	Citywide	68,589,082	68,655,947	66,865	0	0	0	0	0	68,589,082
Mains-Pumping - Storage Fa		F_I17A	Citywide	111,465	111,465	0	0	0	0	0	0	111,465
Mains-Pumping - Storage Fa		F_I17C	Citywide	2,968,862	2,937,648	31,214	0	0	0	0	0	2,968,862
Mains-Pumping - Storage Fa		F_I17D	Citywide	3,253,421	3,253,421	0	0	0	0	0	0	3,253,421
Mains-Pumping - Storage Fa		F_I17E	Citywide	4,414,305	3,203,818	1,210,487	0	0	0	0	0	4,414,305
Mains-Pumping - Storage Fa		F_2115	Citywide	305,746,421	197,802,138	107,944,283	20,000,000	6,500,000	6,500,000	49,000,000	41,000,000	428,746,421
Mains-Pumping - Storage Fa		F_3115	Citywide	216,330,026	94,560,214	121,769,812	7,500,000	18,000,000	35,000,000	24,000,000	7,000,000	307,830,026
		F_A115	Citywide	4,477,004	4,477,004	0	0	0	0	0	0	4,477,004
		F_B115	Citywide	3,239,850	3,230,340	9,510	0	0	0	0	0	3,239,850
		F_C115	Citywide	7,416,364	7,397,198	19,166	0	0	0	0	0	7,416,364
		F_D115	Citywide	5,190,961	5,190,960	1	0	0	0	0	0	5,190,961
		F_E115	Citywide	11,047,532	10,661,998	385,534	0	0	0	0	0	11,047,532
		F_F115	Citywide	9,891,409	9,829,093	62,317	0	0	0	0	0	9,891,409
		F_G115	Citywide	20,160,690	20,049,386	111,304	0	0	0	0	0	20,160,690
		F_H115	Citywide	18,691,108	18,597,726	93,382	0	0	0	0	0	18,691,108
		F_J115	Citywide	17,990,209	17,762,702	227,507	0	0	0	0	0	17,990,209
		F_K115	Citywide	20,428,988	18,654,960	1,774,028	0	0	0	0	0	20,428,988
Mains-Pumping - Storage Fa2	U_CW40	F_O102	Citywide	173,218,902	149,498,603	23,720,299	8,600,000	9,600,000	7,600,000	10,100,000	6,600,000	215,718,902
TWDB Wastewater (Clean Water) Project	U_FS40	F_I151	Citywide	0	0	0	22,000,000	22,000,000	22,000,000	22,000,000	22,000,000	110,000,000
TWDB Water (Drinking Water)	U_FW40	F_I150	Citywide	0	0	0	44,000,000	44,000,000	44,000,000	44,000,000	44,000,000	220,000,000
Total Mains, Pump Stations And Associated Facilities				\$1,925,811,027	\$1,508,471,375	\$417,339,653	\$152,067,500	\$139,471,250	\$139,300,000	\$187,300,000	\$144,800,000	\$2,688,749,777

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Public Art												
Public Art Admin -Water Utilities	U_CW95	F_0121	Citywide	\$1,990,750	\$693,857	\$1,296,893	\$60,000	\$63,750	\$0	\$0	\$0	\$2,114,500
Wastewater FacI Public Art	U_CS95	F_0121	Citywide	2,105,000	0	2,105,000	22,500	15,000	0	0	0	2,142,500
Total Public Art				4,095,750	693,857	3,401,893	82,500	78,750	0	0	0	4,257,000
Raw Water Pumping And Transmission												
Raw Water Pump - Trans Fac	U_PW20	F_0115	Citywide	162,478,156	163,046,845	568,689	0	0	0	0	0	162,478,156
		F_1170	Citywide	23,168,982	23,168,982	0	0	0	0	0	0	23,168,982
		F_2115	Citywide	19,762,003	6,355,827	13,406,176	0	5,000,000	0	0	0	24,762,003
		F_3115	Citywide	9,515,904	1,373,700	8,142,204	4,000,000	0	27,000,000	35,000,000	45,000,000	120,515,904
		F_D115	Citywide	2,658,783	2,658,783	0	0	0	0	0	0	2,658,783
		F_F115	Citywide	4,923,790	4,594,522	329,268	0	0	0	0	0	4,923,790
		F_G115	Citywide	3,258,103	2,877,847	380,256	0	0	0	0	0	3,258,103
		F_J115	Citywide	6,811,580	6,811,580	0	0	0	0	0	0	6,811,580
		F_K115	Citywide	5,447,858	5,181,811	266,047	0	0	0	0	0	5,447,858
		F_117B	Citywide	9,424,218	9,424,218	0	0	0	0	0	0	9,424,218
Raw Water Pump - Trans Fac2	U_CW20	F_0102	Citywide	59,521,581	58,911,376	610,205	500,000	500,000	500,000	0	0	61,021,581
Total Raw Water Pumping AndTransmission				306,970,957	284,405,490	22,565,467	4,500,000	5,500,000	27,500,000	35,000,000	45,000,000	424,470,957
Rehabilitation And Equipment												
Major Maintenance - Rehab1	U_CS50	F_0103	Citywide	81,414,797	72,598,732	8,816,065	2,000,000	4,500,000	2,000,000	2,500,000	2,000,000	94,414,797
Major Maintenance - Rehabilitation	U_PS50	F_2116	Citywide	4,075,000	0	4,075,000	2,000,000	0	2,500,000	2,500,000	3,000,000	14,075,000
Major Maintenance - Rehabilitation	U_CW50	F_0102	Citywide	152,156,651	140,855,628	11,301,023	7,500,000	9,300,000	7,500,000	7,800,000	7,500,000	191,756,651
Major Maintenance - Rehabilitation	U_PW50	F_0115	Citywide	1,203,741	1,203,741	0	0	0	0	0	0	1,203,741
Major Maintenance - Rehabilitation		F_2115	Citywide	9,700,000	1,572,266	8,127,734	0	0	0	0	0	9,700,000
Major Maintenance - Rehabilitation		F_3115	Citywide	\$158,000	\$0	\$158,000	\$1,500,000	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$6,158,000

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Total Rehabilitation And Equipment				\$248,708,189	\$216,230,367	\$32,477,822	\$13,000,000	\$13,800,000	\$13,500,000	\$14,300,000	\$14,000,000	\$317,308,189
Relocations In Advance Of Paving												
Relocations Due To Paving	U_PW42	F_0115	Citywide	63,845,455	64,495,043	(649,588)	0	0	0	0	0	63,845,455
		F_1170	Citywide	15,954,616	15,954,616	0	0	0	0	0	0	15,954,616
		F_117C	Citywide	22,354	17,440	4,914	0	0	0	0	0	22,354
		F_117D	Citywide	410,286	106,981	303,305	0	0	0	0	0	410,286
		F_2115	Citywide	53,235,035	20,617,579	32,617,456	0	12,500,000	0	0	0	65,735,035
		F_3115	Citywide	48,463,477	18,146,407	30,317,070	12,250,000	0	8,000,000	8,000,000	8,000,000	84,713,477
		F_A115	Citywide	1,236,139	1,189,421	46,718	0	0	0	0	0	1,236,139
		F_B115	Citywide	720,824	720,020	804	0	0	0	0	0	720,824
		F_C115	Citywide	3,684,985	3,655,872	29,113	0	0	0	0	0	3,684,985
		F_D115	Citywide	1,623,305	1,568,865	54,440	0	0	0	0	0	1,623,305
		F_E115	Citywide	427,647	426,425	1,222	0	0	0	0	0	427,647
		F_F115	Citywide	2,351,965	2,308,364	43,601	0	0	0	0	0	2,351,965
		F_G115	Citywide	781,130	672,107	109,023	0	0	0	0	0	781,130
		F_H115	Citywide	975,229	486,503	488,727	0	0	0	0	0	975,229
		F_J115	Citywide	1,835,915	1,462,926	372,988	0	0	0	0	0	1,835,915
		F_K115	Citywide	320,427	52,917	267,510	0	0	0	0	0	320,427
Relocations Due To Paving3	U_CS42	F_0103	Citywide	37,473,211	30,139,647	7,333,565	550,000	550,000	550,000	550,000	550,000	40,223,211
Relocations Due To Paving4	U_CW42	F_0102	Citywide	67,495,609	55,706,843	11,788,766	800,000	800,000	800,000	800,000	800,000	71,495,609
Relocations Due To Paving5	U_PS42	F_0116	Citywide	29,331,828	29,793,638	461,810	0	0	0	0	0	29,331,828
		F_1180	Citywide	6,841,907	6,841,907	0	0	0	0	0	0	6,841,907
		F_118D	Citywide	64,053	62,082	1,971	0	0	0	0	0	64,053
		F_2116	Citywide	32,213,176	13,743,927	18,469,249	21,250,000	0	8,000,000	8,000,000	8,000,000	77,463,176
		F_3116	Citywide	35,828,019	13,473,279	22,354,740	0	10,500,000	0	0	0	46,328,019
		F_A116	Citywide	\$732,719	\$697,931	\$34,788	\$0	\$0	\$0	\$0	\$0	\$732,719

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_B116	Citywide	\$780,930	\$780,733	\$198	\$0	\$0	\$0	\$0	\$0	\$780,930
		F_C116	Citywide	698,831	666,435	32,396	0	0	0	0	0	698,831
		F_D116	Citywide	916,148	901,480	14,668	0	0	0	0	0	916,148
		F_E116	Citywide	257,135	250,631	6,504	0	0	0	0	0	257,135
		F_F116	Citywide	1,038,976	903,807	135,169	0	0	0	0	0	1,038,976
		F_G116	Citywide	466,365	446,540	19,825	0	0	0	0	0	466,365
		F_H116	Citywide	5,471,732	5,160,763	310,969	0	0	0	0	0	5,471,732
		F_J116	Citywide	1,882,055	1,692,356	189,699	0	0	0	0	0	1,882,055
		F_K116	Citywide	746,541	417,646	328,894	0	0	0	0	0	746,541
Total Relocations In Advance Of Paving				418,128,026	293,561,133	124,566,893	34,850,000	24,350,000	17,350,000	17,350,000	17,350,000	529,378,026
Service Centers, Offices And Research Facilities												
Service Ctr-Ofcs-Research	U_PW60	F_0115	Citywide	1,555,863	1,555,863	0	0	0	0	0	0	1,555,863
		F_2115	Citywide	3,250,000	0	3,250,000	0	0	0	0	0	3,250,000
		F_3115	Citywide	4,190,000	1,000,661	3,189,339	8,200,000	0	0	0	0	12,390,000
		F_A115	Citywide	1,435,063	1,435,063	0	0	0	0	0	0	1,435,063
		F_E115	Citywide	47,898	47,898	0	0	0	0	0	0	47,898
Service Ctr-Ofcs-Research2	U_CS60	F_0103	Citywide	10,774,746	5,529,108	5,245,638	0	0	0	0	0	10,774,746
Service Ctr-Ofcs-Research3	U_CW60	F_0102	Citywide	44,311,317	35,250,775	9,060,542	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	59,311,317
Service Ctr-Ofcs-Research4	U_PS60	F_0116	Citywide	3,473,810	3,473,810	0	0	0	0	0	0	3,473,810
Service Ctr-Ofcs-Research4		F_3116	Citywide	3,950,001	0	3,950,001	4,000,000	0	0	0	0	7,950,001
Total Service Centers, Offices And Research Facilities				72,988,698	48,293,179	24,695,520	15,200,000	3,000,000	3,000,000	3,000,000	3,000,000	100,188,698
Studies and Master Plan												
Studies-Master Plans1	U_CS01	F_0103	Citywide	21,276,454	12,445,716	8,830,738	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	26,276,454
Studies-Master Plan 2	U_CW01	F_0102	Citywide	40,384,974	32,735,512	7,649,462	4,100,000	100,000	50,000	100,000	100,000	44,834,974
Studies-Master Plans3	U_PS01	F_0116	Citywide	\$3,835,716	\$3,835,716	\$0	\$0	\$0	\$0	\$0	\$0	\$3,835,716

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_2116	Citywide	\$4,621,349	\$4,602,303	\$19,046	\$0	\$0	\$0	\$0	\$0	\$4,621,349
		F_D116	Citywide	584,034	584,034	0	0	0	0	0	0	584,034
		F_E116	Citywide	656,498	656,498	0	0	0	0	0	0	656,498
		F_F116	Citywide	3,234,168	3,082,405	151,763	0	0	0	0	0	3,234,168
		F_G116	Citywide	369,144	319,492	49,652	0	0	0	0	0	369,144
		F_H116	Citywide	2,272,161	2,272,161	0	0	0	0	0	0	2,272,161
Studies-Master Plans	U_PW01	F_2115	Citywide	200,000	0	200,000	0	0	0	0	0	200,000
Total Studies and Master Plan				77,434,499	60,533,839	16,900,660	5,100,000	1,100,000	1,050,000	1,100,000	1,100,000	86,884,499
Water Supply Reservoirs And Dams												
Supply Reservoirs - Dams1	U_CW10	F_0102	Citywide	36,682,884	35,044,882	1,638,002	0	0	1,500,000	0	0	38,182,884
Supply Reservoirs - Dams	U_PW10	F_0115	Citywide	3,569,539	3,605,288	35,749	0	0	0	0	0	3,569,539
		F_1170	Citywide	4,436,000	4,436,000	0	0	0	0	0	0	4,436,000
		F_117A	Citywide	607,294	472,132	135,162	0	0	0	0	0	607,294
		F_2115	Citywide	11,364,351	8,302,296	3,062,055	0	0	0	0	0	11,364,351
Supply Reservoirs - Dams		F_3115	Citywide	10,000,000	82,784	9,917,216	2,000,000	10,000,000	5,000,000	0	0	27,000,000
		F_1115	Citywide	597,983	597,983	0	0	0	0	0	0	597,983
Total Water Supply Reservoirs And Dams				67,258,051	52,541,366	14,716,685	2,000,000	10,000,000	6,500,000	0	0	85,758,051
Waste Water Treatment Plants And Associated Facilities												
Central Ww Treat Pl- Facs	U_CS30	F_0103	4	52,822,504	50,908,244	1,914,260	6,800,000	5,000,000	0	0	0	64,622,504
Central Ww Treat Pl - Faci	U_PS30	F_0116	Citywide	118,903,375	118,863,258	40,116	0	0	0	0	0	118,903,375
		F_1180	Citywide	14,287,981	14,287,981	0	0	0	0	0	0	14,287,981
		F_118A	Citywide	609,607	585,524	24,083	0	0	0	0	0	609,607
		F_2116	Citywide	152,388,343	128,586,429	23,801,914	0	28,000,000	0	0	0	180,388,343
		F_3116	Citywide	84,342,710	42,043,047	42,299,663	28,200,000	0	4,700,000	29,700,000	29,700,000	176,642,710
		F_A116	Citywide	\$5,761,000	\$5,761,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,761,000

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_B116	Citywide	\$843,220	\$843,220	\$0	\$0	\$0	\$0	\$0	\$0	\$843,220
		F_C116	Citywide	1,320,944	1,320,944	1	0	0	0	0	0	1,320,944
		F_D116	Citywide	8,149,146	8,144,963	4,183	0	0	0	0	0	8,149,146
		F_E116	Citywide	2,852,723	2,852,723	0	0	0	0	0	0	2,852,723
		F_F116	Citywide	16,980,020	16,980,018	2	0	0	0	0	0	16,980,020
		F_G116	Citywide	3,884,857	3,884,857	0	0	0	0	0	0	3,884,857
		F_H116	Citywide	7,046,232	6,776,961	269,271	0	0	0	0	0	7,046,232
		F_J116	Citywide	11,665,542	11,665,541	1	0	0	0	0	0	11,665,542
		F_K116	Citywide	12,922,784	12,462,942	459,842	0	0	0	0	0	12,922,784
Southside Ww Treat Pl - Fa	U_PS31	F_O116	Citywide	118,373,883	118,401,449	27,566	0	0	0	0	0	118,373,883
		F_1180	Citywide	20,705,933	20,705,933	0	0	0	0	0	0	20,705,933
		F_118E	Citywide	5,867	0	5,867	0	0	0	0	0	5,867
		F_2116	Citywide	82,803,673	68,677,312	14,126,361	0	10,000,000	0	0	0	92,803,673
		F_3116	Citywide	70,107,224	17,211,220	52,896,005	3,000,000	0	20,000,000	20,500,000	0	113,607,224
		F_A116	Citywide	2,814,275	2,814,275	0	0	0	0	0	0	2,814,275
		F_B116	Citywide	640,838	640,838	0	0	0	0	0	0	640,838
		F_C116	Citywide	5,392,885	5,392,785	100	0	0	0	0	0	5,392,885
		F_D116	Citywide	14,256,830	14,256,830	0	0	0	0	0	0	14,256,830
		F_E116	Citywide	25,409,010	25,409,010	1	0	0	0	0	0	25,409,010
		F_F116	Citywide	13,823,192	13,615,906	207,285	0	0	0	0	0	13,823,192
		F_G116	Citywide	26,986,977	26,981,975	5,002	0	0	0	0	0	26,986,977
		F_H116	Citywide	2,320	2,320	0	0	0	0	0	0	2,320
		F_J116	Citywide	6,956,701	6,913,487	43,214	0	0	0	0	0	6,956,701
		F_K116	Citywide	875,581	728,412	147,169	0	0	0	0	0	875,581
		F_118B	Citywide	2,607,853	2,607,853	0	0	0	0	0	0	2,607,853
Southside Ww Treat Pl - Fa2	U_CS31	F_0103	8	106,066,321	102,768,894	3,297,427	2,000,000	2,500,000	2,000,000	3,000,000	14,000,000	129,566,321
Total Waste Water Treatment Plants And Associated Facilities				\$992,610,351	\$853,096,151	\$139,514,201	\$40,000,000	\$45,500,000	\$26,700,000	\$53,200,000	\$43,700,000	\$1,201,710,351

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Water Treatment Plants And Associated Facilities												
Bachman Water Tr Pl - Facs1	U_CW30	F_0102	6	\$23,975,554	\$15,995,845	\$7,979,709	\$0	\$0	\$0	\$0	\$7,000,000	\$30,975,554
Bachman Water Tr Pl - Facs	U_PW30	F_0115	6	42,589,485	43,372,283	782,798	0	0	0	0	0	42,589,485
East Side Water Tr Pl - Fa	U_PW32	F_0115	Outside City	134,362,628	134,577,535	214,908	0	0	0	0	0	134,362,628
		F_1170	Outside City	34,058,524	34,058,524	0	0	0	0	0	0	34,058,524
		F_117A	Outside City	12,804,000	12,308,337	495,663	0	0	0	0	0	12,804,000
		F_117C	Outside City	350,953	350,953	0	0	0	0	0	0	350,953
		F_117D	Outside City	436,431	436,431	0	0	0	0	0	0	436,431
		F_2115	Outside City	180,489,624	132,422,484	48,067,140	0	7,000,000	40,000,000	0	0	227,489,624
East Side Water Tr Pl - Fa		F_3115	Outside City	100,905,543	19,168,518	81,737,025	12,000,000	25,000,000	0	0	0	137,905,543
		F_B115	Outside City	1,752,904	1,750,404	2,500	0	0	0	0	0	1,752,904
		F_C115	Outside City	4,864,298	4,863,298	1,000	0	0	0	0	0	4,864,298
		F_D115	Outside City	25,168,066	25,168,066	0	0	0	0	0	0	25,168,066
		F_E115	Outside City	26,109,206	26,109,207	0	0	0	0	0	0	26,109,206
		F_F115	Outside City	499,635	366,357	133,278	0	0	0	0	0	499,635
		F_G115	Outside City	4,268,637	4,268,637	0	0	0	0	0	0	4,268,637
		F_H115	Outside City	6,610,819	6,610,819	0	0	0	0	0	0	6,610,819
		F_J115	Outside City	11,925,791	11,900,790	25,001	0	0	0	0	0	11,925,791
		F_K115	Outside City	32,752,238	31,023,884	1,728,354	0	0	0	0	0	32,752,238
East Side Water Tr Pl - Fa3	U_CW32	F_0102	Outside City	47,379,438	38,714,912	8,664,526	2,000,000	0	0	0	1,000,000	50,379,438
		F_2115	6	52,630,753	51,454,429	1,176,324	0	1,500,000	0	0	0	54,130,753
		F_3115	6	58,000,000	46,280,428	11,719,572	3,000,000	0	10,000,000	0	0	71,000,000
		F_C115	6	2,959,527	2,959,527	0	0	0	0	0	0	2,959,527
		F_E115	6	4,412,691	4,412,691	0	0	0	0	0	0	4,412,691
		F_F115	6	12,986,450	12,986,450	0	0	0	0	0	0	12,986,450
		F_G115	6	\$7,043,757	\$7,043,757	\$0	\$0	\$0	\$0	\$0	\$0	\$7,043,757

DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_H115	6	\$18,062,339	\$18,037,771	\$24,568	\$0	\$0	\$0	\$0	\$0	\$18,062,339
		F_J115	6	1,669,369	1,382,471	286,898	0	0	0	0	0	1,669,369
		F_K115	6	396,460	390,142	6,318	0	0	0	0	0	396,460
Elm Fork Water Tr Pl - Fac	U_PW31	F_0115	Outside City	112,158,250	112,735,806	577,557	0	0	0	0	0	112,158,250
		F_1170	Outside City	19,422,734	19,422,734	0	0	0	0	0	0	19,422,734
Elm Fork Water Tr Pl - Fac		F_2115	Outside City	130,030,246	79,703,604	50,326,642	9,000,000	32,000,000	2,000,000	17,000,000	81,000,000	271,030,246
		F_3115	Outside City	87,547,412	29,831,089	57,716,323	0	0	95,000,000	0	35,000,000	217,547,412
		F_E115	Outside City	234,037	234,037	0	0	0	0	0	0	234,037
		F_F115	Outside City	5,049,369	4,903,527	145,842	0	0	0	0	0	5,049,369
		F_G115	Outside City	632,049	632,049	0	0	0	0	0	0	632,049
		F_H115	Outside City	583,630	583,630	0	0	0	0	0	0	583,630
		F_J115	Outside City	1,782,288	1,782,287	1	0	0	0	0	0	1,782,288
		F_K115	Outside City	44,689	44,689	0	0	0	0	0	0	44,689
Elm Fork Water Tr Pl - Fac2	U_CW31	F_0102	Outside City	47,221,605	45,126,889	2,094,716	0	0	0	0	0	47,221,605
Total Water Treatment Plants And Associated Facilities				1,254,171,429	983,415,291	270,756,137	26,000,000	65,500,000	137,000,000	27,000,000	124,000,000	1,633,671,429
Wholesale Customer Facilities												
Wholesale Customer Facilities	U_CS43	F_0103	Citywide	25,365	25,365	0	500,000	2,000,000	0	0	0	2,525,365
Wholesale Customer Facilities	U_CW43	F_0102	Citywide	7,386,119	2,315,920	5,070,198	1,000,000	3,000,000	500,000	500,000	500,000	12,886,119
Wholesale Customer Facilities	U_PW43	F_1170	Citywide	352,200	352,200	0	0	0	0	0	0	352,200
		F_2115	Citywide	500,000	0	500,000	0	0	0	0	0	500,000
		F_3115	Citywide	1,000,000	652,903	347,097	0	0	0	0	0	1,000,000
Total Wholesale Customer Facilities				9,263,684	3,346,388	5,917,296	1,500,000	5,000,000	500,000	500,000	500,000	17,263,684
Total by Department				\$5,552,294,565	\$4,440,091,783	\$1,112,202,783	\$300,000,000	\$315,800,000	\$374,900,000	\$341,250,000	\$395,950,000	\$7,280,194,565



DALLAS WATER UTILITIES CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Capital projects require operating and maintenance activities to maintain and extend the life of the completed project. Operating and maintenance costs are budgeted after the completion of the project.

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY2021- 22 Projected	FY 2022-23 Projected
Home-Unserv Extension Improvement	CS41	\$45,000	\$47,000	\$49,000	\$51,000	\$53,000
	CW41	5,577	17,750	18,640	19,690	20,720
Relocations Due to Paving	CS42	0	0	18,150	18,150	18,150
Main Pumping Storage Facility	CW40	0	0	56,250	56,250	56,250
Operating and Maintenance Department Total		\$50,577	\$64,750	\$142,040	\$145,090	\$148,120



ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

MISSION

The Economic Development Capital Improvement Program assists in the creation of an adaptive and resilient economy by promoting job growth and increasing the tax base. Bond program projects create growth in all areas of the city by providing gap financing for commercial, retail, housing, and mixed-use projects. The Public/Private Partnership program facilitates private development by providing gap financing, job incentives, workforce training programs, and other development and corporate incentives. The projects for the 21 tax increment financing districts (TIFs) in which the City participates provide gap financing for TIF-eligible improvements within the boundaries of each reinvestment zone.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Executed incentive agreement with 3662 Investors LP for the renovation and redevelopment of Red Bird Mall; assisting with ongoing redevelopment activities in the Red Bird Mall area.
2. Executed incentive agreement with Nokia to secure the new North American headquarters at 3100 and 3201 Olympus Blvd.
3. Executed incentive agreement with Shop Dev LLC for the renovation of the Hillcrest Village Shopping Center at 6959 Arapaho Road.
4. Executed incentive agreement with Becknell Industrial Operating Partnership, LP and Vistaprint Manufacturing Texas LLC for the development and establishment of a new manufacturing facility in the 9900 block of Bonnie View Road.
5. Secured local filming of the USA Network's "Queen of the South," Season 3.
6. Created the City's 21st TIF district, the University TIF, consisting of the University Center subdistrict and University Hills subdistrict.
7. Continued assisting ongoing redevelopment activities in the Valley View Mall-Galleria Mall area.
8. Coordinated construction issues related to Dallas Farmers Market redevelopment. Taylor Lofts is under construction with completion estimated for spring 2019.
9. Continued to provide coordination for ongoing redevelopment issues related to Alamo Manhattan's Bishop Arts projects to support the extension of the Dallas Streetcar line.
10. Made significant progress on downtown projects with completion of conversion of the Tower Petroleum and Corrigan Tower Buildings and retail/restaurant space in the Statler Hotel building while construction of the Drever and 1712 Commerce Street redevelopment projects continued.
11. Neared completion of Mid Elm Lofts and Corgan-Crescent Addition, two City Center TIF District projects under construction.

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

12. Made significant progress in the West Dallas Sub-district of the Sports Arena TIF District with completion of the Cypress at Trinity Groves Mixed-Use Project.
13. Executed development agreement and began coordination for the Lakeridge retail revitalization in the Skillman Corridor TIF District.
14. Completed redevelopment of the Old Dallas High School building and surrounding public improvements in the Deep Ellum TIF District.
15. Began construction on Cedar Branch Townhomes and Bridge project in the Southwestern Medical TIF District.
16. Closed Westdale 2800 DE in Deep Ellum TIF District.
17. Completed construction of Chalk Hill Road public improvements (from Davis Street to 800 feet south of I-30) serving the expansion of Pinnacle Park.
18. Completed construction of Cedardale Road public improvements (from Bonnie View Road to the city limit) serving the International Inland Port of Dallas.
19. Authorized additional professional engineering services for the evaluation and design of wastewater infrastructure improvements to serve the UNT Dallas area between Camp Wisdom Road and the city limit.
20. Made significant progress on the construction of Wheatland Road Phase 1A public improvements (from Lancaster Road to 1,745 feet east of the city limit) to serve the UNT Dallas area.
21. Made significant progress on the construction of Wheatland Road Phase 1B public improvements (from 1,745 feet east of the city limit to the city limit) to serve the UNT Dallas area.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Complete and implement the City's Economic Development Strategic Plan.
2. Review all departmental policies and procedures and revise as necessary to align with Economic Development Strategic Plan and Comprehensive Housing Policy.
3. Expand the department's Film Commission staff into a comprehensive Creative Industries division offering support to all for-profit creative industries in Dallas, including film, music, software development, literature, e-gaming, and other industries.

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS

Capital Budget

Includes bond program projects, under various economic development propositions to develop the infrastructure needed for catalyst projects that in turn foster greater private sector development, contributing to the tax base and the creation of jobs.

Cedars Tax Increment Financing District

Initiated in 1992, the Cedars TIF District provides infrastructure improvements in the Cedars area. The district will expire in 2022.

City Center Tax Increment Financing District

Initiated in 1996, the City Center TIF District provides a long-term program to replace and upgrade the area’s infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supports the office market. The original portion of the district will expire in 2022, the expanded portion will expire in 2037.

Cypress Waters Tax Increment Financing District

Initiated in 2011, the Cypress Waters TIF District promotes the redevelopment, stabilization, and growth of the Cypress Waters area. The district will expire the sooner of 2040 or when increment collections are completed.

Davis Garden Tax Increment Financing District

Initiated in 2007, the Davis Garden TIF District provides a long-term program to replace and upgrade the area’s infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area, and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The district will expire in 2039.

Deep Ellum Tax Increment Financing District

Initiated in 2005, the Deep Ellum TIF District provides funding to encourage redevelopment of the Deep Ellum area. The district will expire in 2028.

Design District Tax Increment Financing District

Initiated in 2005, the Design District TIF District provides funding for environmental remediation and infrastructure improvements in the Design District area. The district will expire in 2028.

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Downtown Connection Tax Increment Financing District

Initiated in 2005, the Downtown Connection TIF District provides a long-term program to replace and upgrade the area’s infrastructure, fund catalyst projects, and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves residents and visitors and supports the office market. The district will expire in 2036.

Farmers Market Tax Increment Financing District

Initiated in 1998, the Farmers Market TIF District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The district will expire in 2028.

Fort Worth Avenue Tax Increment Financing District

Initiated in 2007, the Fort Worth Avenue TIF District provides a long-term program to replace and upgrade the area’s infrastructure support redevelopment of structurally obsolete commercial development in the North Oak Cliff area to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The district will expire in 2029.

Grand Park South Tax Increment Financing District

Initiated in 2005, the Grand Park South TIF District provides funding for environmental remediation, historic preservation, and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. The district will expire in 2036.

Mall Area Redevelopment Tax Increment Financing District

Initiated in 2014, the Mall Area Redevelopment TIF District provides a long-term funding program for public infrastructure improvements, economic development grants, and land assembly for public open space, which is intended to stimulate private investment and sustain the orderly redevelopment of two of the City’s commercial core assets - the Valley View Center Mall area in northern Dallas and the Southwest Center Mall area in southern Dallas. The district will expire in 2044.

Maple-Mockingbird Tax Increment Financing District

Initiated in 2008, the Maple-Mockingbird TIF District provides funding for environmental remediation and infrastructure improvements in the area between Dallas Love Field Airport and the Southwestern Medical District. The district will expire in 2033.

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Oak Cliff Gateway Tax Increment Financing District

Initiated in 1992, the Oak Cliff Gateway TIF District promotes the redevelopment, stabilization, and growth of the Oak Cliff Gateway TIF District area. The original portion of the district will expire in 2027 and the newly established Bishop Arts/Jefferson Boulevard sub-district will expire in 2044.

Public-Private Partnership

This program provides gap-financing loans and grants, tax abatements, jobs incentives, workforce incentives, and other corporate incentives to facilitate private investment, job creation, and real estate development in the city of Dallas.

Skillman Corridor Tax Increment Financing District

Initiated in 2005, the Skillman Corridor TIF District provides a long-term program to replace and upgrade the area’s infrastructure and fund environmental remediation in order to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The district will expire in 2036.

Southwestern Medical Tax Increment Financing District

Initiated in 2005, the Southwest Medical TIF District provides funding for redevelopment, environmental remediation, and infrastructure improvements in the Southwestern Medical area. The district will expire in 2028.

Sports Arena Tax Increment Financing District

Initiated in 1998, the Sports Arena TIF District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in the area of Dallas. The original portion of the TIF District will expire in 2028; the Riverfront Gateway and West Dallas sub-districts of the district will expire in 2042.

Transit-Oriented Development (TOD) Tax Increment Financing District

Initiated in 2008, the TOD TIF District provides funding for environmental remediation infrastructure improvements in three areas along the DART line: the Lancaster-Corridor/8th and Corinth area; the Cedars West area; and the Mockingbird/Lovers Lane area. The district will expire in 2038.

Vickery Meadow Tax Increment Financing District

Initiated in 2005, the Vickery Meadow TIF District provides funding for redevelopment, grants, environmental remediation, and infrastructure improvements in the Vickery Meadow area. The district will expire in 2028.

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY

Activity	Capital Budget Amended	Expenditure ITD	Remaining Balance
Capital Budget	\$56,986,252	\$27,461,591	\$29,524,661
Cedars TIF District	4,351,178	1,832,000	2,519,178
City Center TIF District	62,827,840	46,360,775	16,467,065
Cypress Waters TIF District	4,874,470	3,188,442	1,686,028
Davis Garden District TIF	2,298,146	402,785	1,895,361
Deep Ellum TIF District	4,314,095	590,542	3,723,553
Design District TIF	10,456,549	0	10,456,549
Downtown Connection TIF District	43,264,405	13,054,286	30,210,119
Farmers Market TIF District	6,956,282	3,877,800	3,078,482
Fort Worth Avenue TIF District	4,166,348	2,255,702	1,910,646
Grand Park South TIF District	417,657	193,935	223,722
Mall Area Redevelopment TIF District	81,470	0	81,470
Maple-Mockingbird TIF District	8,191,352	4,443,502	3,747,850
Oak Cliff Gateway TIF District	4,580,135	1,678,793	2,901,342
Public Private Partnership	113,065,278	75,023,555	38,041,723
Skillman Corridor TIF District	16,519,560	8,904,803	7,614,757
Southwestern Medical District TIF	5,139,154	0	5,139,154
Sports Arena TIF District	32,164,161	24,997,817	7,166,344
Transit Oriented Development TIF	6,085,719	431,749	5,653,970
Vickery Meadow TIF	11,334,533	8,488,212	2,846,321
Department Total	\$398,074,584	\$223,186,289	\$174,888,295

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
\$6,000	\$10,054,000	\$16,400,000	\$15,987,800	\$0	\$99,434,052
691,440	312,939	0	0	0	5,355,557
6,595,112	7,369,603	4,493,095	4,528,409	1,933,924	87,747,983
1,979,799	2,267,099	3,034,489	2,499,677	2,806,634	17,462,168
1,440,492	2,068,179	3,106,273	15,827,417	4,619,725	29,360,232
2,246,610	2,704,979	541,598	0	0	9,807,282
9,650,000	4,150,000	0	0	0	24,256,549
17,820,617	19,225,099	17,771,649	16,698,002	31,075,693	145,855,465
2,593,126	2,426,803	2,626,534	2,670,106	1,878,702	19,151,553
1,005,594	0	0	0	0	5,171,942
0	0	0	0	0	417,657
0	0	0	0	0	81,470
3,358,665	1,760,687	189,749	0	0	13,500,453
4,075,556	2,579,156	13,280,854	0	0	24,515,701
11,192,140	8,279,024	8,279,024	8,279,024	8,279,024	157,373,514
1,915,426	4,740,623	263,992	290,391	319,430	24,049,422
0	0	8,724,866	0	0	13,864,020
12,812,528	8,213,614	8,214,439	8,400,215	3,164,803	72,969,760
753,206	370,867	351,830	0	0	7,561,622
2,461,000	1,906,000	1,906,000	1,906,000	1,906,000	21,419,533
\$80,597,311	\$78,428,672	\$89,184,392	\$77,087,041	\$55,983,935	\$779,355,935



ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
ACTIVITY												
Capital Budget												
Argos Relocation Project	U_W043	F_2U52	6	1,100,000	0	1,100,000	0	0	0	0	0	1,100,000
		F_3U52	6	1,400,000	0	1,400,000	0	0	0	0	0	1,400,000
Better Block Streetcar Pavillion	U_W135	F_0625	CW	90,000	50,000	40,000	0	0	0	0	0	90,000
Danielale Road Imp.	U_P663	F_0556	8	1,300,000	1,298,526	1,474	0	0	0	0	0	1,300,000
The Canyon-Colorado Extension Project	U_P889	F_2U52	3	4,478,990	4,474,491	4,500.00	0	0	0	0	0	4,478,990
		F_2U53	3	49,900	39,512	10,389.00	0	0	0	0	0	49,900
		F_2U52	2,3,4,8,14	196,256	105,300	90,956	0	0	0	0	0	196,256
The Canyon-Colorado Extension Phase II Economic Development And Housing Demand Driven Projects	U_S801	F_2U52	CW	10,200,578	7,826,222	2,374,356	0	0	0	0	0	10,200,578
		F_3U52	CW	3,643,303	1,175,000	2,468,303	0	0	0	0	0	3,643,303
		F_4U52	CW	5,642,395	0	5,642,395	0	0	0	0	0	5,642,395
Economic Development-Housing	U_VI01	F_1V52	CW	695,537	0	695,537	0	10,000,000	16,400,000	15,987,800	0	43,082,537
Hou Prop 8 Acquisition - Demolition	U_T808	F_1T52	CW	2,067,093	2,067,093	0	0	0	0	0	0	2,067,093
		F_2T52	CW	6,404,000	4,936,600	1,467,400	0	0	0	0	0	6,404,000
		F_6T52	CW	1,626,440	1,626,957	517	0	0	0	0	0	1,626,440
		F_7T52	CW	848,857	848,340	517	0	0	0	0	0	848,857
		F_8T52	CW	96	0	96	0	0	0	0	0	96
		F_9T52	CW	2,800,000	2,800,000	0	0	0	0	0	0	2,800,000
Public Art Admin - Economic Development	U_PA49	F_6T52	CW	2,458	0	2,458	0	0	0	0	0	2,458
		F_7T52	CW	1,673	0	1,673	0	0	0	0	0	1,673
		F_8T52	CW	3,068	0	3,068	0	0	0	0	0	3,068
		F_9T52	CW	18,352	0	18,352	0	0	0	0	0	18,352
Public Art Projects - Economic Development	U_PA48	F_6T52	CW	9,832	0	9,832	0	0	0	0	0	9,832
		F_7T52	CW	\$5,077	\$0	\$5,077	\$0	\$0	\$0	\$0	\$0	\$5,077

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_8T52	CW	\$12,274	\$0	\$12,274	\$0	\$0	\$0	\$0	\$0	\$12,274
		F_9T52	CW	73,410	0	73,410	6,000	54,000	0	0	0	133,410
Red bird Mall Renovation	U_VI02	F_1V52	3	\$2,500,000	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
Red bird Mall Renovation	U_VI03	F_1V52	3	2,500,000	0	2,500,000	0	0	0	0	0	2,500,000
Red bird Mall Renovation	U_VI04	F_1V52	8	3,012,200	0	3,012,200	0	0	0	0	0	3,012,200
UNT - Wheatland Rd. Project	U_W173	F_4U52	8	5,000,000	213,550	4,786,450	0	0	0	0	0	5,000,000
Wynnewood Village Drainage Imp - ECO	U_VI05	F_1V52	1	1,304,463	0	1,304,463	0	0	0	0	0	1,304,463
Total Capital Budget				56,986,252	27,461,591	29,524,663	6,000	10,054,000	16,400,000	15,987,800	0	99,433,252
Public Private Partnership												
Action Plan for Southern Sector Eco Development	U_P525	F_0352	CW	200,000	173,719	26,281	0	0	0	0	0	200,000
Advisory Services for City's Housing Policy	U_W055	F_0352	CW	125,000	115,000	10,000	0	0	0	0	0	125,000
Dallas Protocol and World Affairs Council Contract	U_P476	F_0352	CW	1,833,005	1,933,005	100,000	0	0	0	0	0	1,833,005
Downtown Retail Program-Phase III	U_P435	F_0352	14	1,212,008	678,074	533,934	0	0	0	0	0	1,212,008
Economic Development - Pilot	U_P151	F_0352	CW	28,831,955	11,749,276	17,082,679	11,192,140	8,279,024	8,279,024	8,279,024	8,279,024	73,140,191
Hillcrest Village Shopping Ctr	U_VI06	F_1V52	12	3,000,000	0	3,000,000	0	0	0	0	0	3,000,000
Main District Initiative	U_P102	F_0352	CW	2,963,812	2,725,934	237,878	0	0	0	0	0	2,963,812
Misc. Economic Development	U_9992	F_0352	CW	52,565,528	51,247,687	1,317,841	0	0	0	0	0	52,565,528
Neighborhood Retail Redevelopment Program	U_W166	F_0352	CW	1,500,000	156,536	1,343,464	0	0	0	0	0	1,500,000
Pub-Private Infrastructure	U_9953	F_0352	CW	3,582,988	3,552,466	30,522	0	0	0	0	0	3,582,988
Public Private Partnership - Retail Rehabilitation Demonstra	U_W018	F_0352	9	1,000,000	0	1,000,000	0	0	0	0	0	1,000,000
Red bird Mall Renovation	U_Q008	F_0352	3	12,000,000	0	12,000,000	0	0	0	0	0	12,000,000
SD Adaptive Reuse Program	U_P886	F_0352	CW	370,000	120,000	250,000	0	0	0	0	0	370,000
Small Business Facade Program	U_P885	F_0352	CW	100,000	92,675	7,325	0	0	0	0	0	100,000
Southern Dallas Adaptive Reuse Grant Program - Phase II	U_W142	F_0352	CW	\$30,000	\$60,000	-\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Southwest Center Mall Redevelopment	U_P587	F_0352	3	\$186,200	\$109,186	\$77,014	\$0	\$0	\$0	\$0	\$0	\$186,200
University of North Texas - Dallas Campus	U_P311	F_0352	8	2,064,782	2,061,376	3,405	0	0	0	0	0	2,064,782
Workforce Readiness, Placement and Retention Program	U_W178	F_0352	CW	1,500,000	248,621	1,251,379	0	0	0	0	0	1,500,000
Total Public Private Partnership				113,065,278	75,023,555	38,041,722	11,192,140	8,279,024	8,279,024	8,279,024	8,279,024	157,373,514
Cedars TIF District												
Cedars Tax Increment	U_Q001	F_0033	2	2,845,089	1,069,696	1,775,392	0	0	0	0	0	2,845,089
Plaza Hotel Project	U_P836	F_0033	2	1,506,089	762,304	743,785	691,440	312,939	0	0	0	2,510,468
Total Cedars TIF District				4,351,178	1,832,000	2,519,177	691,440	312,939	0	0	0	5,355,557
City Center TIF District												
1530 Main St.Facade	U_P053	F_0035	14	5,035,959	4,850,472	185,487	0	0	0	0	0	5,035,959
211 N. Ervay Redevelopment	U_P799	F_0035	14	0	0	0	121,804	1,878,196	0	0	0	2,000,000
City Center Misc-Prof Svcs	U_Q028	F_0035	2,14	165,000	131,588	33,412	0	0	0	0	0	165,000
City Center Parking	U_Q020	F_0035	2,14	14,153,356	13,309,258	844,098	180,000	180,000	0	0	0	14,513,356
City Center Street Scaping	U_Q021	F_0035	2,14	3,369,130	2,810,672	558,458	0	0	0	0	0	3,369,130
City Center Tax Increment	U_9912	F_0035	2,14	13,433,001	5,530,717	7,902,284	3,000,000	0	0	0	0	16,433,001
Corgan-Crescent Addition Project	U_W174	F_0035	2	0	0	0	5520	5520	5520	5520	852920	875000
Fairfield at Ross Dev. Project	U_P778	F_0035	14	3,616,184	2,017,170	1,599,013	1,478,096	0	0	0	0	5,094,280
Flora Street Lofts	U_W169	F_0035	1,6	0	0	0	0	3572544	596506	408867	0	4577917
Hartford Building Redevelopment Project	U_P879	F_0035	14	75,425	14,276	61,149	671,984	504,768	0	0	0	1,252,177
Mid Elm Lofts Project	U_P914	F_0035	14	0	0	0	9,064	9,064	9,064	2,791,804	1,081,004	3,900,000
Redev. Fidelity Union Life Bldg	U_P180	F_0035	2, 14	9,916,117	8,999,999	916,118	1,118,059	444,904	0	0	0	11,479,080
Repayment Of Developer Adv	U_Q014	F_0035	2,14	12,652,152	8,696,623	3,955,528	0	0	0	0	0	12,652,152
Thanksgiving Tower Renovation	U_P925	F_0035	14	411,516	0	411,516	10,585	774,607	3,882,005	1,322,218	0	6,400,931
Total City Center TIF District				\$62,827,840	\$46,360,775	\$16,467,063	\$6,595,112	\$7,369,603	\$4,493,095	\$4,528,409	\$1,933,924	\$87,747,983

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Cypress Waters TIF District												
Cypress Waters TIF	U_P633	F_0066	6	\$146,437	\$110,505	\$35,933	\$0	\$0	\$0	\$0	\$0	\$146,437
Cypress Waters Repayment of Advances	U_P634	F_0066	6	240,690	0	240,690	0	0	0	0	0	240,690
Cypress Waters Phase I Development	U_P668	F_0066	6	4,487,343	3,077,937	1,409,406	1,979,799	2,267,099	2,172,760	0	0	10,907,001
Cypress Waters Phase II Development	U_P759	F_0066	6	0	0	0	0	0	861,729	2,499,677	2,806,634	6,168,040
Total Cypress Waters TIF District				4,874,470	3,188,442	1,686,029	1,979,799	2,267,099	3,034,489	2,499,677	2,806,634	17,462,168
Davis Garden TIF District												
4512 W. Davis Street Public Improvement	U_P610	F_0060	1,3	0	0	0	281,330	172,459	259,160	448,951	438,100	1,600,000
Canyon in Oak Cliff Reimbursement	U_P669	F_0060	1,3	0	0	0	0	0	0	768,895	3,826,854	4,595,749
Davis Garden - Repayment of Advances	U_P563	F_0060	1,3	1,831,796	70	1,831,726	0	0	0	0	0	1,831,796
Davis Garden Admin	U_P409	F_0060	1,3	300,000	236,379	63,621	0	0	0	0	0	300,000
Davis St Between Hampton - Montclair Public Improvement	U_P437	F_0060	1,3	166,350	166,336	14	937,754	1,121,847	1,087,997	0	0	3,313,948
IH 30 frontage road (CONSTRUCTION) Project	U_P621	F_0060	1,3	0	0	0	0	0	436,343	0	0	436,343
Improvement at 1214 W. Davis & 1215 West 7th	U_P581	F_0060	1,3	0	0	0	0	225,714	0	0	0	225,714
Improvement at 32 Pinnacle Park Blvd	U_P584	F_0060	1,3	0	0	0	221,408	203,625	362,747	1,103,341	54,771	1,945,892
INCAP Frontage Road Project	U_P585	F_0060	1,3	0	0	0	0	0	436,343	0	0	436,343
Open Space Public Improvements at 888 Stevens Hills Lane	U_P575	F_0060	1,3	0	0	0	0	118,820	0	0	0	118,820
Streetcar Project-North Oak Cliff Streetcar System	U_P674	F_0060	1,3	0	0	0	0	225,714	523,683	13,506,230	300,000	14,555,627
Total Davis Garden District TIF				2,298,146	402,785	1,895,361	1,440,492	2,068,179	3,106,273	15,827,417	4,619,725	29,360,232
Deep Ellum TIF District												
Deep Ellum Repay Dev Adv	U_P406	F_0056	2,7,14	\$2,714,095	\$590,542	\$2,123,552	\$0	\$0	\$0	\$0	\$0	\$2,714,095
Deep Ellum Crossroads Project	U_P921	F_0056	2,7,14	\$1,600,000	\$0	\$1,600,000	\$700,000	\$755,897	\$444,103	\$0	\$0	\$3,500,000
Old Dallas High School/Crozier Tech	U_W078	F_0056	CW	0	0	0	1,546,610	1,949,082	97,495	0	0	3,593,187
Total Deep Ellum TIF District				\$4,314,095	\$590,542	\$3,723,552	\$2,246,610	\$2,704,979	\$541,598	\$0	\$0	\$9,807,282

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Design District TIF District												
Alexan Riveredge Development	U_P926	F_0050	CW	\$0	\$0	\$0	\$7,650,000	\$150,000	\$0	\$0	\$0	\$7,800,000
Design District TIF - Repayment of Advances	U_P471	F_0050	2.6	10,456,549	0	10,456,549	0	0	0	0	0	10,456,549
Hotel Project Fund	U_W301	F_0050	6	0	0	0	2,000,000	4,000,000	0	0	0	6,000,000
Total Design District TIF				10,456,549	0	10,456,549	9,650,000	4,150,000	0	0	0	24,256,549
Downtown Connection TIF District												
1712 Commerce Hotel	U_P952	F_0044	14	176,428	0	176,428	176,428	176,428	176,428	176,428	176,428	1,058,568
411 N Akard Bldg Redevelopment	U_P943	F_0044	14	\$1,142,892	\$1,000,000	\$142,892	\$142,892	\$142,892	\$142,892	\$142,892	\$142,892	\$1,857,352
Atmos Complex Phase I and II	U_P507	F_0044	14	13,682,672	4,256,965	9,425,707	1,878,845	0	0	0	0	15,561,517
Continental Bldg Increment Repayment	U_P832	F_0044	14	3,888,424	741,590	3,146,834	180,046	180,046	180,046	180,046	180,046	4,788,654
Downtown Connection TIF - Increments	U_P305	F_0044	2.14	4,412,569	3,554,570	857,999	0	0	0	0	0	4,412,569
Downtown Connection TIF - Repayment of Advances	U_P566	F_0044	2	16,663,897	0	16,663,897	0	0	0	0	0	16,663,897
LTV Tower Redevelopment Project	U_P797	F_0044	14	\$295,922	\$36,000	\$259,922	\$255,598	\$14,748,528	\$944,357	\$0	\$0	\$16,244,405
Olympic Development Project	U_P853	F_0044	14	686,234	0	686,234	686,234	686,234	15,474,891	15,620,419	15,950,553	48,418,331
Petro Corrigan Project	U_P742	F_0044	14	118,806	0	118,806	7,817,406	2,363,787	0	0	0	10,299,999
PetroCorrigan Project Phase II	U_P957	F_0044	14	118,806	0	118,806	118,806	118,806	118,806	118,806	118,806	712,836
Redevelopment of Dallas Arts Garage	U_P510	F_0044	14	1,618,314	2,286,791	668,477	5,407,047	0	0	0	0	7,025,361
Statler-Library Jackson-ST Redev.	U_P884	F_0044	14	\$459,441	\$0	\$459,441	\$459,441	\$459,441	\$459,411	\$459,411	\$14,506,968	\$16,804,113
Stoneleigh Hotel [2927 Maple Ave]	U_P298	F_0044	14	0	1,178,370	1,178,370	697,874	348,937	274,818	0	0	1,321,629
Total Downtown Connection TIF District				43,264,405	13,054,286	30,210,119	17,820,617	19,225,099	17,771,649	16,698,002	31,075,693	145,169,231
Farmers Market TIF District												
2101 Taylor St Development	U_P847	F_0036	2	0	0	0	0	0	0	1,674,778	1,878,702	3,553,480
Farmers Mkt Admin	U_9576	F_0036	2	773,890	741,395	32,495	0	0	0	0	0	773,890
Farmers Mkt Misc-Prof Svc	U_Q024	F_0036	2	50,000	4,000	46,000	0	0	0	0	0	50,000
Farmers Mkt Tax Increment	U_Q005	F_0036	2	\$588,383	\$0	\$588,383	\$0	\$0	\$0	\$0	\$0	\$588,383

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Farmers Mkt Tax Increments	U_Q025	F_0036	2	\$2,980,250	\$2,848,185	\$132,065	\$0	\$0	\$0	\$0	\$0	\$2,980,250
FM MIXED-USE DEVELOPMENT	U_P846	F_0036	Citywide	2,000,000	0	2,000,000	2,593,126	2,426,803	2,626,534	995,328	0	10,641,791
Townhomes Phase Iia	U_Q007	F_0036	2	563,759	284,220	279,539	0	0	0	0	0	563,759
Total Farmers Market TIF District				6,956,282	3,877,800	3,078,482	2,593,126	2,426,803	2,626,534	2,670,106	1,878,702	19,151,553
Fort Worth Avenue TIF District												
Collective Mixed Use Development	U_W180	F_0058	1,6	496,563	56,728	439,835	0	0	0	0	0	496,563
Fort Worth Ave Admin	U_P408	F_0058	1,6	250,000	244,824	5,176	0	0	0	0	0	250,000
Fort Worth Ave. - Repayment of Advances	U_P562	F_0058	1,6	1,225,379	0	1,225,379	0	0	0	0	0	1,225,379
Sylvan Thirty Mixed-Use Development	U_P718	F_0058	6	2,194,406	1,954,150	240,256	1,005,594	0	0	0	0	3,200,000
Total Fort Worth Avenue TIF				4,166,348	2,255,702	1,910,646	1,005,594	0	0	0	0	5,171,942
Mall Area Redevelopment TIF District												
Mall Area Redevelopment-TIF Admin	U_W008	F_0049	8,11	81,470	0	81,470	0	0	0	0	0	81,470
Total Mall Area Redevelopment TIF District				81,470	0	81,470	0	0	0	0	0	81,470
Maple-Mockingbird TIF District												
Love Field Hotel Project	U_P937	F_0064	2	1,455,151	0	1,455,151	1,544,849	0	0	0	0	3,000,000
Maple Station Public Improvement Project	U_P790	F_0064	2	4,235,748	4,443,502	(207,754)	1,813,816	1,760,687	189,749	0	0	8,000,000
Maple-Mockingbird - Repayment of Advances	U_P565	F_0064	2	2,500,453	0	2,500,453	0	0	0	0	0	2,500,453
Total Maple-Mockingbird TIF District				8,191,352	4,443,502	3,747,850	3,358,665	1,760,687	189,749	0	0	13,500,453
Oak Cliff Gateway TIF District												
Alexan Trinity Project	U_P758	F_0034	1	1,017,655	230,119	787,536	2,200,972	781,373	0	0	0	4,000,000
BISHOP ARTS PROJECT PHASE I	U_P930	F_0034	1,3	25,000	0	25,000	690,000	769,573	3,515,427	0	0	5,000,000
Bishop Arts Station Project	U_W059	F_0034	2	0	0	0	690,000	769,573	9,765,427	0	0	11,225,000
DISD - Hogg Elementary	U_W300	F_0034	1	0	0	0	494,584	258,637	0	0	0	753,221
Oak Cliff-Gateway Admin	U_9915	F_0034	1	\$857,485	\$857,485	\$0	\$0	\$0	\$0	\$0	\$0	\$857,485

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Oakliff Tax Increment	U_Q002	F_0034	1	\$2,679,995	\$591,189	\$2,088,806	\$0	\$0	\$0	\$0	\$0	\$2,679,995
Total Oak Cliff Gateway TIF District				4,580,135	1,678,793	2,901,342	4,075,556	2,579,156	13,280,854	0	0	24,515,701
Grand Park South TIF District												
Grand Park South - Repayment of Advances	U_P397	F_0054	7	214,629	0	214,629	0	0	0	0	0	214,629
Grand Park South - TIF Administration	U_P396	F_0054	7	203,028	193,935	9,093	0	0	0	0	0	203,028
Total Grand Park South TIF				417,657	193,935	223,722	0	0	0	0	0	417,657
Skillman Corridor TIF District												
Lake Highlands Gateway Bridge Enhancement Project	U_W187	F_0052	10	0	0	0	35,000	0	0	0	0	35,000
Lake Highlands SDI Project	U_P737	F_S250	10	2,550,469	0	2,550,469	0	0	0	0	0	2,550,469
Lake Highlands Town Center	U_P373	F_0052	10	8,343,448	8,337,748	5,697	1,662,251	0	0	0	0	10,005,699
Lakeridge Project	U_W227	F_0052	10	0	0	0	0	4,500,630	0	0	0	4,500,630
RISD Public Improvement Reimbursement	U_P684	F_0052	10	326,801	524,600	197,799	218,175	239,993	263,992	290,391	319,430	1,658,782
Skillman Corridor TIF - Repayment of Advances	U_P472	F_0052	9,10,13,14	184,325	0	184,325	0	0	0	0	0	184,325
Skillman Corridor TIF District Fund	U_W249	F_0052	9,10,13,14	5,080,366	25,119	5,055,246	0	0	0	0	0	5,080,366
Total Skillman Corridor TIF District				16,519,560	8,904,803	7,614,753	1,915,426	4,740,623	263,992	290,391	319,430	24,049,422
Southwestern Medical TIF District												
Cedars Branch Bridge	U_P895	F_0046	2	0	0	0	0	0	826,500	0	0	826,500
Cedars Branch Town Homes	U_P896	F_0046	14	0	0	0	0	0	7,898,366	0	0	7,898,366
Southwestern Medical TIF - Repayment of Advances	U_P469	F_0046	2	5,139,154	0	5,139,154	0	0	0	0	0	5,139,154
Total Southwestern Medical District TIF				5,139,154	0	5,139,154	0	0	8,724,866	0	0	13,864,020
Sports Arena TIF District												
North Parking Garage Project	U_P729	F_0038	2	12,898,608	11,385,692	1,512,915	1,993,035	1,993,035	1,993,035	1,993,035	1,993,035	22,863,783
North Parking Garage Transfer	U_Q049	F_0038	2,6,14	\$1,521,114	\$1,521,114	\$0	\$200,000	\$0	\$0	\$0	\$0	\$1,721,114

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Sports Arena Admin	U_9630	F_0038	2,6,14	\$892,000	\$876,246	\$15,754	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,392,000
Sports Arena Advances	U_Q030	F_0038	2,6	1,929,332	1,324,015	605,317	0	0	0	0	0	1,929,332
Sports Arena Increment	U_Q003	F_0038	2,6,14	1,410,943	1,367,112	43,831	0	0	0	0	0	1,410,943
Sports Arena Misc-Prof Sv	U_Q026	F_0038	2	48,000	25,000	23,000	0	0	0	0	0	48,000
Trinity Groves Mixed Use Project	U_P924	F_0038	6	0	0	0	1,914,759	3,433,121	4,099,738	4,285,514	216,768	13,949,900
Trinity Groves Project	U_P878	F_0038	6	3,505,000	1,778,329	1,726,671	422,409	0	0	0	0	3,927,409
Two-Way Signage Project	U_P898	F_0038	2	4,197,559	2,073,809	2,123,750	582,444	0	0	0	0	4,197,559
Victory Park Lane Public Improvement Pro	U_P843	F_0038	2	2,340,605	1,226,500	1,114,105	3,282,052	665,792	0	0	0	6,288,449
Victory South Parking Garage Imp	U_P780	F_0038	2	3,421,000	3,420,000	1,000	855,000	855,000	855,000	855,000	855,000	7,696,000
Victory Sub-District Placemaking	U_P947	F_0038	2	0	0	0	3,462,829	0	0	0	0	3,462,829
Victory SU-District Retail	U_W151	F_0038	2	0	0	0	0	1,166,666	1,166,666	1,166,666	0	3,499,998
Total Sports Arena TIF District				32,164,161	24,997,817	7,166,343	12,812,528	8,213,614	8,214,439	8,400,215	3,164,803	74,221,937
Transit Oriented Development TIF District												
Alamo Drafthouse Cinema	U_P948	F_0062	2,4,5,7,8 14	301,640	301,401	239	353,206	370,867	351,830	0	0	1,377,543
Blvd-Mockingbird/Lovers Lane Sub-District	U_P665	F_0062	2,3,4,8,14	0	0	0	400,000	0	0	0	0	400,000
TOD - TIF	U_P559	F_0062	2,3,4,8 14	3,434,858	130,348	3,304,510	0	0	0	0	0	3,434,858
Transit Oriented - Repayment of Advances	U_P564	F_0062	2,3,4,8 14	2,349,221	0	2,349,221	0	0	0	0	0	2,349,221
Total Transit Oriented Development TIF				6,085,719	431,749	5,653,970	753,206	370,867	351,830	0	0	7,561,622
Vickery Meadow TIF District												
Affordable Housing	U_P474	F_0048	13	0	0	0	555,000	0	0	0	0	555,000
Vickery Meadow Admin	U_P403	F_0048	13	275,000	267,161	7,839	0	0	0	0	0	275,000
Vickery Meadow TIF - Repayment of Advances	U_P470	F_0048	13	11,059,533	8,221,051	2,838,482	1,906,000	1,906,000	1,906,000	1,906,000	1,906,000	20,589,533
Total Vickery Meadow TIF				11,334,533	8,488,212	2,846,321	2,461,000	1,906,000	1,906,000	1,906,000	1,906,000	21,419,533
Total by Department				\$398,074,584	\$223,186,289	\$174,888,288	\$80,597,311	\$78,428,672	\$89,184,392	\$77,087,041	\$55,983,935	\$779,921,078

PARK AND RECREATION CAPITAL IMPROVEMENTS

MISSION

The Dallas Park and Recreation Department's mission is to champion lifelong recreation and serve as responsible stewards of the city's parks, trails, and open spaces.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Completed construction for Aquatic Facilities Phase 1 Implementation at Fretz, Samuell Grand, and Crawford Parks.
2. Completed design and began construction of Aquatic Facilities Phase 1-A implementation at Kidd Springs, Lake Highlands North, and Tietze parks.
3. Awarded planning and design contract for Aquatic Facilities Phase 2 implementation.
4. Completed new pavilion at Lakeland Hills Park.
5. Completed dam safety/shoreline improvements at Kidd Springs Park.
6. Completed master plan and structural stabilization of Sharrock-Niblo Park log cabin. Started design documents for the barn restoration.
7. Completed construction of Phase 1 and began construction of Phase 2 at Singing Hills Replacement Recreation Center gymnasium addition, senior center, and technology centers.
8. Completed design and construction of Phase III of Bachman Lake trail development from Webb Chapel to Denton Drive (along Shore Crest).
9. Completed construction of Flag Pole Hill playground replacement.
10. Began construction of Northaven Trail Phase 2A.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Complete construction of Phase I-A Aquatic Centers (Kidd Springs, Lake Highlands North, and Tietze).
2. Complete construction of six spraygrounds and begin construction of Phase 2 Aquatic Facilities.
3. Complete design and construction for the African American Museum, Aquarium Annex, and Music Hall.
4. Complete construction of Singing Hills Replacement Recreation Center.
5. Complete construction of the Moss Glen Park loop trail.
6. Complete design and start construction for the renovation and/or expansions of Thurgood Marshall, Willie B. Johnson, and Bachman recreation centers.
7. Complete design of Fair Park Hall of State restorations.
8. Begin design of Fair Park Science Place 1 restoration.
9. Complete construction of Northaven Trail Phase 2A.
10. Begin construction of Trinity Strand Trail Phase 2.

PARK AND RECREATION CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS

Administrative and Internal Facilities

Construction and repair of department service centers and facilities to support parks and recreation operations.

Aquatic Facilities

These improvements provide for new neighborhood spraygrounds, family aquatic centers, and infrastructure improvements to Park and Recreation public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, replastering of pool walls, new perimeter fencing, new decking, and improvements to the restroom and changing facilities.

Athletic Facilities Improvements

Provides for the development of new or renovated playing fields or courts.

Citywide Parks

Projects have a broader benefit to the residents. Included within these projects are stormwater quality improvements, park accessibility improvements, land acquisition, and signature parks.

Code Compliance, Safety, and Security

Provides a mechanism to address major critical needs throughout the city.

Community Parks

These parks are larger than neighborhood parks and usually comprise 15 to 100 acres and serve a two-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, and volleyball. They may also offer passive recreation opportunities such as walking, viewing, sitting, and picnicking.

Dallas Arboretum

Provides for the development at Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.

Dallas Zoo

This category provides for development within the park, often in partnership with the Dallas Zoological Society.

Downtown Park Development

Provides for the development of parks within the Central Business District.

PARK AND RECREATION CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS Continued

Erosion Control

These projects employ a variety of engineering techniques to control erosion around creek, channel, or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.

Environmental

Provides for environmental conservation projects in city parks and open spaces.

Fair Park Development

Provides for the development of projects within historic Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions with a stake in the well-being of the park.

Hike and Bike Trails

All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

Historic Preservation and Restoration

These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s CCC/Works Progress Administration era.

Major Maintenance

Provides repair and replacement of major building systems that typically cost more than \$10,000 and provides timely and appropriate maintenance to protect the City's General Fund facility investment. This process ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Major Park Facilities

These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, golf courses, and the Arboretum.

PARK AND RECREATION CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS Continued

Neighborhood Parks

Neighborhood parks serve a limited area or neighborhood. They range in size from one-15 acres and generally serve residents within a quarter to half mile radius. These parks have an area for active recreation such as fields, courts, playgrounds, and picnic areas. Facilities are generally unlighted with limited parking.

Park Land Acquisition

Provides funding for the acquisition of land for future park development.

Playground Improvement

Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.

Public Art

Provides funding for public art initiatives throughout the city. Public art appropriations are used for design services of artists, selection, acquisition, commissioning, and displays of artworks, and administration of public art projects.

Recreation Centers

These facilities provide for new recreation centers and additions to and renovation of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi purpose room. Reservation facilities are available to the public for rental for special events and functions.

Recreation Facilities Site Improvement

Includes any improvement made to a park site to increase the amenities available to residents beyond the present state of the park site.

Site Development

Includes the development and implementation of Park and Recreation master plans. These projects may include installing some or all of the components as outlined in the plan. Typical components include: pavilions, sidewalks, barrier free ramps, hike and bike trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.

Studies and Master Plans

Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.



PARK AND RECREATION CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY

Activity	Capital Budget Amended	Expenditure to Date	Remaining Balance
Administrative and Internal Facilities	\$10,038,207	\$2,318,337	\$7,719,870
Aquatic Facilities	45,809,147	13,104,920	32,704,226
Athletic Facilities Improvements	93,718	0	93,718
Citywide Parks	2,028,325	1,885,547	142,779
Code Compliance, Safety, Security	3,132,025	2,325,799	806,225
Community Parks	3,840,339	0	3,840,339
Dallas Arboretum	0	0	0
Dallas Zoo	0	0	0
Downtown Park Development	19,253,461	786,921	18,466,540
Environmental	1,431,780	1,064,386	367,394
Erosion Control	0	0	0
Fair Park Development	21,956,758	13,326,323	8,630,435
Hike and Bike Trails	9,630,772	4,847,912	4,782,860
Historic Preservation	490,745	261,672	229,073
Historic Restoration	10,000	0	10,000
Major Maintenance	20,242,803	6,545,559	13,697,244
Major Park Facilities	17,262,162	15,452,761	1,809,401
Neighborhood Parks	200,000	0	200,000
Park Land Acquisition	18,585,211	5,599,659	12,985,553
Playground Improvement	1,797,066	161,301	1,635,765
Public Art	4,786,216	2,903,983	1,882,233
Recreation Centers	3,569,105	1,588,282	1,980,823

PARK AND RECREATION CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
\$0	\$0	\$0	\$0	\$0	\$10,038,207
31,063,000	332,000	0	0	0	77,204,147
647,000	327,000	470,000	500,000	0	2,037,718
0	0	0	0	0	2,028,324
47,500	30,500	125,000	0	0	3,335,025
0	0	0	0	0	3,840,339
400,000	0	1,000,000	0	0	1,400,000
0	0	0	3,500,000	0	3,500,000
1,000,000	24,042,406	0	10,000,000	0	54,295,867
0	0	0	0	0	1,431,780
1,073,345	3,055,000	170,000	603,000	0	4,901,345
18,970,000	7,380,000	10,660,000	4,390,000	0	63,356,758
16,250,000	19,815,000	5,800,000	400,000	0	51,895,772
625,000	50,000	150,000	0	0	1,315,745
200,000	0	250,000	0	0	460,000
1,000,000	933,000	0	0	0	22,175,803
510,000	300,000	7,500,000	0	0	25,572,162
0	0	0	0	0	200,000
8,827,000	2,300,000	2,500,000	0	0	32,212,211
1,340,000	1,850,000	790,000	1,080,000	0	6,857,066
0	0	0	0	0	4,786,216
\$15,640,000	\$0	\$60,000	\$290,000	\$0	\$19,559,105

PARK AND RECREATION CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY Continued

Activity	Capital Budget Amended	Expenditure to Date	Remaining Balance
Recreation Facilities Site Improvement	15,303,738	5,361,342	9,942,396
Site Development	0	0	0
Studies and Master Plan	140,479	0	140,479
Department Total	\$199,602,057	\$77,534,701	\$122,067,356

PARK AND RECREATION CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
5,824,500	13,109,170	605,000	705,000	0	35,547,408
277,000	1,352,000	1,705,507	1,380,000	0	4,714,507
0	0	40,000	0	0	180,479
\$103,694,345	\$74,876,076	\$31,825,507	\$22,848,000	\$0	\$432,845,985



PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
ACTIVITY												
Administrative and Internal Facilities												
District 2 Service Center	U_P764	F_2T00	CW	\$1,375,378	\$263,461	\$1,111,917	\$0	\$0	\$0	\$0	\$0	\$1,375,378
		F_3T00	CW	309,687	101,273	\$208,414	0	0	0	0	0	309,687
		F_4T00	CW	1,237,940	0	\$1,237,940	0	0	0	0	0	1,237,940
Luna Vista Service Center	U_P761	F_4R00	6	19,154	18,833	\$321	0	0	0	0	0	19,154
		F_5R00	6	7,809	7,809	\$0	0	0	0	0	0	7,809
		F_5R05	6	73,413	62,742	\$10,671	0	0	0	0	0	73,413
		F_6R00	6	69,520	69,520	\$0	0	0	0	0	0	69,520
		F_6R05	6	221,064	191,563	\$29,501	0	0	0	0	0	221,064
		F_1T00	6	103,554	100,547	\$3,007	0	0	0	0	0	103,554
		F_2T00	6	597,098	597,098	\$0	0	0	0	0	0	597,098
		F_7T00	6	9,623	6,904	\$2,719	0	0	0	0	0	9,623
		F_8T00	6	225,101	170,000	\$55,101	0	0	0	0	0	225,101
		F_BT00	6	3,179	2,115	\$1,064	0	0	0	0	0	3,179
Muchert Service Center	U_P762	F_5R00	CW	174,566	0	\$174,566	0	0	0	0	0	174,566
		F_5R05	CW	1,550	0	\$1,550	0	0	0	0	0	1,550
		F_6R05	CW	53,189	13,683	\$39,506	0	0	0	0	0	53,189
		F_2T00	CW	486,868	336,789	\$150,079	0	0	0	0	0	486,868
		F_2T60	CW	1,042,857	12,420	\$1,030,437	0	0	0	0	0	1,042,857
		F_4T00	CW	320,906	0	\$320,906	0	0	0	0	0	320,906
		F_4T60	CW	2,797,482	0	\$2,797,482	0	0	0	0	0	2,797,482
		F_7T00	CW	25,189	20,154	\$5,035	0	0	0	0	0	25,189
		F_8T00	CW	572	458	\$114	0	0	0	0	0	572
		F_9T00	CW	227,944	183,383	\$44,561	0	0	0	0	0	227,944
		F_BT00	CW	150,899	120,735	\$30,164	0	0	0	0	0	150,899

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Park Service Center replacement [2006]	U_T248	F_3R00	CW	864	864	\$0	0	0	0	0	0	864
		F_4R00	CW	453	453	\$0	0	0	0	0	0	453
		F_4R05	CW	832	832	\$0	0	0	0	0	0	832
		F_5R00	CW	1,469	1,469	\$0	0	0	0	0	0	1,469
		F_5R05	CW	370	370	\$0	0	0	0	0	0	370
		F_6R00	CW	3,619	3,619	\$0	0	0	0	0	0	3,619
		F_1T00	CW	40,431	0	\$40,431	0	0	0	0	0	40,431
		F_2T00	CW	46,041	0	\$46,041	0	0	0	0	0	46,041
		F_4T00	CW	160,553	0	\$160,553	0	0	0	0	0	160,553
		F_7T00	CW	20,713	20,713	\$0	0	0	0	0	0	20,713
		F_8T00	CW	2,019	0	\$2,019	0	0	0	0	0	2,019
		F_9T00	CW	39,735	0	\$39,735	0	0	0	0	0	39,735
		F_BT00	CW	176,036	0	\$176,036	0	0	0	0	0	176,036
		F_OM05	CW	64	64	\$0	0	0	0	0	0	64
		F_ON05	CW	136	136	\$0	0	0	0	0	0	136
		F_OP00	CW	514	514	\$0	0	0	0	0	0	514
		F_1P00	CW	480	480	\$0	0	0	0	0	0	480
		F_8P00	CW	1,149	1,149	\$0	0	0	0	0	0	1,149
		F_9P00	CW	8,186	8,186	\$0	0	0	0	0	0	8,186
Total Administrative and Internal Facilities				10,038,206	2,318,336	7,719,870	0	0	0	0	0	10,038,206
Aquatic Facilities												
Aquatic Master Plan Implement-Ph 1	U_VB01	F_1V00	CW	11,000,000	0	11,000,000	0	0	0	0	0	11,000,000
Aquatic Facilities with Support Buildings	U_W109	F_4T00	CW	600,000	0	600,000	0	0	0	0	0	600,000
		F_0467	CW	28,107,147	13,104,920	15,002,227	0	0	0	0	0	28,107,147
Aquatics Master Plan Implementation-Ph 2A [Exline - Bahama]	U_VB02	F_1V00	CW	1,400,000	0	1,400,000	11,800,000	0	0	0	0	13,200,000
Bachman Lake Park - Regional Family Aquatic Center - Phase 1	U_VB83	F_1V00	6	1,100,000	0	1,100,000	2,400,000	0	0	0	0	3,500,000

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Bachman Regional Family Aquatic Center - Phase 1 (with CD 6)	U_VB48	F_1V00	2	0	0	0	2,500,000	0	0	0	0	2,500,000
Fretz Park - Expand Parking Lot for Aquatic Center	U_VK50	F_1V00	11	400,000	0	400,000	0	0	0	0	0	400,000
Grauwlyer Park - Sprayground	U_VB42	F_1V00	2	401,000	0	401,000	1,599,000	0	0	0	0	2,000,000
Harry Stone Park - Neighborhood Family Aquatic Center	U_VK29	F_1V00	9	700,000	0	700,000	5,500,000	0	0	0	0	6,200,000
Jaycee Zaragoza Park - Sprayground	U_VB76	F_1V00	6	491,000	0	491,000	1,394,000	0	0	0	0	1,885,000
K. B. Polk Park - Sprayground-sm., walking trail, playground, shade	U_VB44	F_1V00	2	501,000	0	501,000	1,499,000	0	0	0	0	2,000,000
Kleberg-Rylie Park - Sprayground	U_VK14	F_1V00	8	461,000	0	461,000	1,019,000	0	0	0	0	1,480,000
Nash Davis Park - Sprayground	U_VB77	F_1V00	6	200,000	0	200,000	1,800,000	0	0	0	0	2,000,000
Spray park or recreational amenity at CD 10 Site - TBD	U_VK44	F_1V00	10	0	0	0	332,000	332,000	0	0	0	332,000
Timberglen Park - sprayground	U_VK66	F_1V00	12	448,000	0	448,000	1,552,000	0	0	0	0	2,000,000
Total Aquatic Facilities				45,809,147	13,104,920	32,704,227	31,063,000	332,000	0	0	0	77,204,147
Athletic Facilities Improvements												
Anderson Bonner - Renovate Soccer Field #3 with lights and bleachers	U_VK47	F_1V00	11	0	0	0	0	0	70,000	430,000	0	500,000
Arcadia Park - Add lighting at outdoor basketball gym	U_VB82	F_1V00	6	30,000	0	30,000	0	0	0	0	0	30,000
Beckley Saner Park - Renovate backstop at 2 softball fields	U_VB61	F_1V00	4	0	0	0	400,000	0	0	0	0	400,000
Bentwood Park - tennis - add player benches; park furnishings	U_VK64	F_1V00	12	0	0	0	0	50,000	0	0	0	50,000
Brownwood Park - Soccer Field	U_VB74	F_1V00	6	0	0	0	80,000	120,000	0	0	0	200,000
Casa Linda Park - Basketball	U_VK18	F_1V00	9	0	0	0	0	35,000	0	0	0	35,000
Cotillion Park - Player Bench Enclosure	U_VK20	F_1V00	9	13,718	0	13,718	0	0	0	0	0	13,718
Hillview Park - Renovate Basketball Court	U_VB92	F_1V00	7	0	0	0	17,000	0	0	0	0	17,000
Lakewood Park - Basketball Renovate	U_VK23	F_1V00	9	0	0	0	0	0	10,000	70,000	0	80,000
Overlake Park - Bleachers	U_VB75	F_1V00	6	50,000	0	50,000	0	0	0	0	0	50,000
Timberglen Park - Softball outfield fence	U_VK62	F_1V00	12	0	0	0	150,000	0	0	0	0	150,000
Wahoo Park - Basketball - Full Court, New	U_VK03	F_1V00	7	0	0	0	0	80,000	0	0	0	80,000
Walnut Hill Park - Basketball - Renovate existing and add new	U_VK77	F_1V00	13	0	0	0	0	0	160,000	0	0	160,000
Walnut Hill Park - Replace softball backstop and bleachers on existing pad	U_VK78	F_1V00	13	0	0	0	0	0	230,000	0	0	230,000

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Willie Mae Butler Park - Convert Tennis Court to Basketball	U_VK07	F_1V00	7	0	0	0	0	42,000	0	0	0	42,000
Total Athletic Facilities Improvements				93,718	0	93,718	647,000	327,000	470,000	500,000	0	2,037,718
Citywide Parks												
Grant Matching Funds	U_K172	F_3R05	Citywide	150,036	112,106	37,930	0	0	0	0	0	150,036
		F_4R05	Citywide	472,903	472,903	0	0	0	0	0	0	472,903
		F_5R05	Citywide	124,453	124,453	0	0	0	0	0	0	124,453
		F_6R05	Citywide	120,937	108,186	12,751	0	0	0	0	0	120,937
Land Acquisition - Plan	U_K212	F_3R05	CW	169,187	166,252	2,935	0	0	0	0	0	169,187
		F_5R05	CW	501,261	501,261	0	0	0	0	0	0	501,261
		F_6R00	CW	20,521	20,521	0	0	0	0	0	0	20,521
		F_6R05	CW	417,426	377,198	40,228	0	0	0	0	0	417,426
		F_2T00	CW	48,689	1,178	47,511	0	0	0	0	0	48,689
		F_8T00	CW	2,911	1,488	1,423	0	0	0	0	0	2,911
Total Citywide Parks				2,028,324	1,885,546	142,778	0	0	0	0	0	2,028,324
Code Compliance, Safety, Security												
Accessibility and Code Compliance	U_T046	F_3R05	CW	686	686	0	0	0	0	0	0	686
		F_4R00	CW	3,307	3,307	0	0	0	0	0	0	3,307
		F_4R05	CW	22,674	22,674	0	0	0	0	0	0	22,674
		F_5R05	CW	59,281	59,281	0	0	0	0	0	0	59,281
		F_1T00	CW	440,041	439,600	441	0	0	0	0	0	440,041
		F_3T00	CW	125,000	60,618	64,382	0	0	0	0	0	125,000
		F_4T00	CW	125,000	41,853	83,147	0	0	0	0	0	125,000
		F_7T00	CW	50,974	49,018	1,956	0	0	0	0	0	50,974
		F_8T00	CW	91,566	91,565	1	0	0	0	0	0	91,566
		F_9T00	CW	89,500	84,787	4,713	0	0	0	0	0	89,500

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_BT00	CW	1,571	111	1,460	0	0	0	0	0	1,571
Accessibility And Code Complia	U_K100	F_4R05	Citywide	201,905	194,000	7,905	0	0	0	0	0	201,905
		F_6R05	Citywide	229,550	229,550	0	0	0	0	0	0	229,550
ADA/Code Allowance (locations TBD)	U_VB14	F_1V00	CW	0	0	0	0	25,000	125,000	0	0	150,000
Citywide Security Lighting	U_T044	F_3R05	CW	849	849	0	0	0	0	0	0	849
		F_5R00	CW	9,600	9,600	0	0	0	0	0	0	9,600
		F_5R05	CW	1,651	1,651	0	0	0	0	0	0	1,651
		F_6R05	CW	7,303	7,303	0	0	0	0	0	0	7,303
		F_3T00	CW	200,000	29,760	170,240	0	0	0	0	0	200,000
		F_4T00	CW	200,000	0	200,000	0	0	0	0	0	200,000
		F_7T00	CW	46,753	46,753	0	0	0	0	0	0	46,753
		F_8T00	CW	315,920	302,500	13,420	0	0	0	0	0	315,920
		F_9T00	CW	124,876	117,766	7,110	0	0	0	0	0	124,876
		F_BT00	CW	125,249	70,859	54,390	0	0	0	0	0	125,249
		F_1P00	CW	9,065	9,065	0	0	0	0	0	0	9,065
		F_8P00	CW	589	589	0	0	0	0	0	0	589
		F_9P00	CW	1,065	1,065	0	0	0	0	0	0	1,065
Juanita J. Craft Park - ADA Drinking Fountain	U_VB97	F_1V00	7	11,000	0	11,000	0	0	0	0	0	11,000
Sand Springs Park - ADA Drinking Fountain, Park Furnishings Package	U_VK02	F_1V00	7	0	0	0	42,000	0	0	0	0	42,000
Parkdale Park - ADA Drinking Fountain	U_VB99	F_1V00	7	0	0	0	5,500	0	0	0	0	5,500
Security Cameras [Rec Centers]	U_T278	F_1T00	CW	43,000	43,000	0	0	0	0	0	0	43,000
		F_3T00	CW	126,500	60,439	66,061	0	0	0	0	0	126,500
		F_4T00	CW	120,000	0	120,000	0	0	0	0	0	120,000
		F_8T00	CW	77,550	77,550	0	0	0	0	0	0	77,550
		F_BT00	CW	270,000	270,000	0	0	0	0	0	0	270,000
Wahoo Park - ADA Drinking Fountain	U_VK04	F_1V00	7	0	0	0	0	5,500	0	0	0	5,500
Total Code Compliance, Safety, Security				3,132,025	2,325,799	806,226	47,500	30,500	125,000	0	0	3,335,025

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Community Parks												
Forest-Audelia Area Park Project	U_P918	F_1T00	10	881,604	0	881,604	0	0	0	0	0	881,604
		F_2T00	10	2,534,832	0	2,534,832	0	0	0	0	0	2,534,832
		F_6T00	10	1,420	0	1,420	0	0	0	0	0	1,420
		F_7T00	10	43,523	0	43,523	0	0	0	0	0	43,523
		F_9T00	10	378,960	0	378,960	0	0	0	0	0	378,960
Total Community Parks				3,840,339	0	3,840,339	0	0	0	0	0	3,840,339
Dallas Arboretum												
Dallas Arboretum (Match)	U_VB09	F_1V00	9	0	0	0	0	0	1,000,000	0	0	1,000,000
Garland Road Sidewalk at the Arboretum frontage	U_VB12	F_1V00	9	0	0	0	400,000	0	0	0	0	400,000
Total Dallas Arboretum				0	0	0	400,000	0	1,000,000	0	0	1,400,000
Dallas Zoo												
Dallas Zoo (Match)	U_VB08	F_1V00	4	0	0	0	0	0	0	3,500,000	0	3,500,000
Total Dallas Zoo				0	0	0	0	0	0	3,500,000	0	3,500,000
Downtown Park Development												
Downtown Parks - Carpenter, Harwood and West End [Match]	U_VB03	F_1V00	2, 14	15,957,594	0	15,957,594	1,000,000	18,042,406	0	0	0	35,000,000
Downtown Park Development	U_7087	F_0530	Citywide	3,295,867	786,921	2,508,946	0	0	0	0	0	3,295,867
Klyde Warren Park Improvements (Match) (Amendment - 8/9/17)	U_VB32	F_1V00	14	0	0	0	0	0	0	10,000,000	0	10,000,000
Midtown Park [Match]	U_VB16	F_1V00	11	0	0	0	0	6,000,000	0	0	0	6,000,000
Total Downtown Park Development				19,253,461	786,921	18,466,540	1,000,000	24,042,406	0	10,000,000	0	54,295,867
Environmental												
Environmental Conservation	U_T083	F_2T00	CW	61,018	0	61,018	0	0	0	0	0	61,018

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_3T00	CW	179,377	0	179,377	0	0	0	0	0	179,377
		F_4T00	CW	127,000	0	127,000	0	0	0	0	0	127,000
		F_7T00	CW	486,919	486,919	0	0	0	0	0	0	486,919
		F_8T00	CW	327,182	327,182	0	0	0	0	0	0	327,182
		F_9T00	CW	151,449	151,449	0	0	0	0	0	0	151,449
		F_BT00	CW	98,836	98,836	0	0	0	0	0	0	98,836
Total Environmental				1,431,781	1,064,386	367,395	0	0	0	0	0	1,431,781
Erosion Control												
Anderson Bonner - Creek bank stabilization	U_VK45	F_1V00	11	0	0	0	0	0	70,000	430,000	0	500,000
B. B. Owen Park - Site Development	U_VK39	F_1V00	10	0	0	0	50,000	200,000	0	0	0	250,000
Bitter Creek Park - Creek bank stabilization	U_VB67	F_1V00	5	0	0	0	0	0	100,000	173,000	0	273,000
Brownwood - Erosion Control	U_VB73	F_1V00	6	0	0	0	120,000	280,000	0	0	0	400,000
Emerald Lake Park - Dam safety and erosion control	U_VB49	F_1V00	3	0	0	0	300,000	1,775,000	0	0	0	2,075,000
Hillview Park - Creek Erosion Control and Drainage Near Playground	U_VB95	F_1V00	7	0	0	0	403,345	0	0	0	0	403,345
Kidd Springs - Natural Spring daylighting and Lake bank erosion control	U_VB34	F_1V00	1	0	0	0	200,000	800,000	0	0	0	1,000,000
Total Erosion Control				0	0	0	1,073,345	3,055,000	170,000	603,000	0	4,901,345
Fair Park Development												
African American Museum	U_VC03	F_1V02	CW	2,000,000	0	2,000,000	0	0	0	0	0	2,000,000
Aquarium Annex	U_VC11	F_1V02	CW	600,000	0	600,000	0	0	0	0	0	600,000
Centennial Building	U_VC08	F_1V02	CW	0	0	0	0	0	750,000	3,650,000	0	4,400,000
Coliseum	U_VC06	F_1V02	CW	0	0	0	0	1,000,000	8,500,000	0	0	9,500,000
Fair Park Livestock Building renovation	U_T098	F_6R05	Citywide	70,517	70,517	0	0	0	0	0	0	70,517
		F_1T00	Citywide	11,000	8,854	2,146	0	0	0	0	0	11,000
		F_2T00	Citywide	3,477,042	3,443,748	33,294	0	0	0	0	0	3,477,042
		F_9T00	Citywide	261,713	261,713	0	0	0	0	0	0	261,713

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_BT00	Citywide	805,245	798,674	6,571	0	0	0	0	0	805,245
		F_0535	Citywide	8,689,438	8,689,438	0	0	0	0	0	0	8,689,438
Food and Fiber Building	U_VC05	F_1V02	CW	0	0	0	0	250,000	1,250,000	0	0	1,500,000
Hall of State	U_VC01	F_1V02	CW	1,400,000	53,520	1,346,480	13,010,000	0	0	0	0	14,410,000
Magnolia Lounge	U_VC12	F_1V02	CW	0	0	0	0	0	160,000	740,000	0	900,000
Music Hall	U_VC02	F_1V02	CW	4,300,000	319	4,299,681	0	0	0	0	0	4,300,000
Pan American Complex	U_VC09	F_1V02	CW	0	0	0	350,000	3,130,000	0	0	0	3,480,000
Reserve Fair Park	U_P547	F_6R05	CW	16	0	16	0	0	0	0	0	16
		F_1T00	CW	7,660	0	7,660	0	0	0	0	0	7,660
		F_2T00	CW	11,000	(460)	11,460	0	0	0	0	0	11,000
		F_7T00	CW	15,833	0	15,833	0	0	0	0	0	15,833
		F_9T00	CW	7,295	0	7,295	0	0	0	0	0	7,295
Science Place 1 (Phase 1)	U_VC10	F_1V02	CW	0	0	0	5,110,000	0	0	0	0	5,110,000
Texas Discovery Gardens	U_VC04	F_1V02	CW	300,000	0	300,000	0	0	0	0	0	300,000
Tower Building	U_VC07	F_1V02	CW	0	0	0	500,000	3,000,000	0	0	0	3,500,000
Total Fair Park Development				21,956,759	13,326,323	8,630,436	18,970,000	7,380,000	10,660,000	4,390,000	0	63,356,759
Hike and Bike Trails												
Bachman Lake Trail	U_S614	F_S306	1,4	1,000,000	0	1,000,000	0	0	0	0	0	1,000,000
Casa view Park - Walking Trail	U_VK19	F_1V00	9	0	0	0	0	0	400,000	0	0	400,000
Circuit Trail - The LOOP (Match)	U_VB05	F_1V00	2, 4, 5, 6, 7, 9	0	0	0	7,100,000	12,900,000	0	0	0	20,000,000
Coombs Creek Trail - from Hampton/Davis to Moss Park	U_VB36	F_1V00	1	0	0	0	400,000	1,600,000	0	0	0	2,000,000
Cummings Park - Walking loop trail - 6' wide - 1/4 mi. - new	U_VB59	F_1V00	4	0	0	0	0	0	50,000	100,000	0	150,000
Elimwood Pkwy Tr. (Elimwood Parkway to Polk to Gannon Park	U_VB37	F_1V00	1	0	0	0	400,000	0	1,600,000	0	0	2,000,000
Everglade Park - Exercise stations at loop trail	U_VB88	F_1V00	7	0	0	0	150,000	0	0	0	0	150,000
Five Mile Creek Trail - Glendale to College [CD 5]	U_T131	F_8T00	5	293,805	293,805	0	0	0	0	0	0	293,805
		F_9T00	5	500,000	500,000	0	0	0	0	0	0	500,000

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_BT00	5	125,697	125,697	0	0	0	0	0	0	125,697
		F_S210	5	800,000	0	800,000	0	0	0	0	0	800,000
Holcomb Park - 6' wide walking loop trail, park furnishings	U_VB70	F_1V00	5	0	0	0	0	400,000	0	0	0	400,000
KCS Corridor Connection Trail - Design	U_VK40	F_1V00	10	0	0	0	0	0	0	300,000	0	300,000
Kleberg Trail	U_VB17	F_1V00	5	0	0	0	1,200,000	0	0	0	0	1,200,000
Lake Highlands Trails	U_VB18	F_1V00	10	1,000,000	0	1,000,000	1,300,000	0	0	0	0	2,300,000
Lake Highlands Trails (Supplemental funding)	U_VK41	F_1V00	10	0	0	0	500,000	0	0	0	0	500,000
Martin Weiss Park - Loop trail extension to greenbelt	U_VB38	F_1V00	1	0	0	0	200,000	1,100,000	0	0	0	1,300,000
Northaven Trail	U_VB06	F_1V00	11	0	0	0	2,615,000	0	0	0	0	2,615,000
Northaven Trail - Bridge at I-75 (Supplemental to System-Wide funding)	U_VK56	F_1V00	11	0	0	0	385,000	0	0	0	0	385,000
Northaven Trail [75 to Hillcrest]	U_T241	F_3R05	CW	1,182	1,182	0	0	0	0	0	0	1,182
		F_4R05	CW	1,528	1,528	0	0	0	0	0	0	1,528
		F_5R05	CW	3,434	3,434	0	0	0	0	0	0	3,434
		F_3T00	CW	428,924	0	428,924	0	0	0	0	0	428,924
		F_4T00	CW	394,979	11,486	383,493	0	0	0	0	0	394,979
		F_8T00	CW	249,973	249,078	895	0	0	0	0	0	249,973
		F_BT00	CW	1,222,243	903,943	318,300	0	0	0	0	0	1,222,243
		F_OP00	CW	76,050	0	76,050	0	0	0	0	0	76,050
		F_0530	CW	110,000	118,514	(8,514)	0	0	0	0	0	110,000
		F_0556	CW	2,111,709	2,111,709	0	0	0	0	0	0	2,111,709
R P Brooks Park - Loop Walking Trail	U_VK34	F_1V00	10	0	0	0	0	0	300,000	0	0	300,000
Rose Haggard Park - walking loop trail, park furnishings	U_VK73	F_1V00	12	0	0	0	0	0	400,000	0	0	400,000
Shadybank Park (Shadybank & Coolglen Dr.) - Trail connection with low water	U_VK60	F_1V00	12	0	0	0	0	150,000	550,000	0	0	700,000
Timberglen Trail	U_VB19	F_1V00	12	0	0	0	2,000,000	2,165,000	0	0	0	4,165,000
Timberglen Trail - supplemental funding	U_VK68	F_1V00	12	0	0	0	0	500,000	0	0	0	500,000
Timberglen Trail [Timberglen to Barry Barker]	U_T296	F_BT00	12	143,625	62,555	81,070	0	0	0	0	0	143,625
Trail Development	U_7165	F_3R05	Citywide	2,847	0	2,847	0	0	0	0	0	2,847

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_4R05	Citywide	452	0	452	0	0	0	0	0	452
		F_5R05	Citywide	2,438	2,437	1	0	0	0	0	0	2,438
		F_6R05	Citywide	407,508	213,626	193,882	0	0	0	0	0	407,508
		F_2T00	Citywide	263,132	151,999	111,133	0	0	0	0	0	263,132
		F_3T00	Citywide	23,432	0	23,432	0	0	0	0	0	23,432
		F_4T00	Citywide	200,000	0	200,000	0	0	0	0	0	200,000
		F_BT00	Citywide	233,321	0	233,321	0	0	0	0	0	233,321
		F_OP00	Citywide	19,874	19,874	0	0	0	0	0	0	19,874
		F_0530	Citywide	14,619	77,044	(62,425)	0	0	0	0	0	14,619
White Rock Lake Trail	U_VB13	F_1V00	9	0	0	0	0	1,000,000	2,500,000	0	0	3,500,000
Total Hike and Bike Trails				9,630,772	4,847,911	4,782,861	16,250,000	19,815,000	5,800,000	400,000	0	51,895,772
Historic Preservation												
Grady Niblo structure stabilization	U_T155	F_3R05	3	2,073	2,073	0	0	0	0	0	0	2,073
		F_6R05	3	745	0	745	0	0	0	0	0	745
		F_1T00	3	387,927	259,599	128,328	0	0	0	0	0	387,927
Oak Lawn Park (Arlington Hall) - Renovate historic WPA rest rooms	U_VK83	F_1V00	14	0	0	0	0	50,000	150,000	0	0	200,000
Sharrock Niblo Park - Historic Restoration of Barn	U_VB53	F_1V00	3	100,000	0	100,000	625,000	0	0	0	0	725,000
Total Historic Preservation				490,745	261,672	229,073	625,000	50,000	150,000	0	0	1,315,745
Historic Restoration												
Flag Pole Hill Pavilion - Historic Restoration	U_VK32	F_1V00	10	0	0	0	200,000	0	0	0	0	200,000
J. J. Craft Park - historic bench restoration	U_VB89	F_1V00	7	10,000	0	10,000	0	0	0	0	0	10,000
Randall Park - Historic Pavilion Restoration	U_VK89	F_1V00	14	0	0	0	0	0	250,000	0	0	250,000
Total Historic Restoration				10,000	0	10,000	200,000	0	250,000	0	0	460,000
Major Maintenance												

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Add Discretionary Funds [Singing Hills Rec. Ctr.][Amended]	U_VB54	F_1V00	3	1,000,000	0	1,000,000	0	0	0	0	0	1,000,000
City Facilities - Fair Park and Other Park Facility Repairs	U_W020	F_0671		1,000,000	258,791	741,209	0	0	0	0	0	1,000,000
Discretionary Funding [Singing Hills R.C.][Amended-8-9-17]	U_VK15	F_1V00	8	1,000,000	0	1,000,000	0	0	0	0	0	1,000,000
Friendship Park - Site Development (Supplemental funding)	U_VK42	F_1V00	10	0	0	0	133,000	0	0	0	0	133,000
Martin Luther King Jr. Park - Rec Center - Gym. Floor Cover	U_VB98	F_1V00	7	12,155	0	12,155	0	0	0	0	0	12,155
Recreation Centers - Golf Course - Major Maintenance	U_VB33	F_1V00	SW	500,000	393	499,607	1,000,000	800,000	0	0	0	2,300,000
Singing Hills Recreation Ctr. Renovation	U_T281	F_3R00	8	14,400	14,400	0	0	0	0	0	0	14,400
		F_5R05	8	13,310	13,310	0	0	0	0	0	0	13,310
		F_6R05	8	1,085	1,085	0	0	0	0	0	0	1,085
		F_1T00	8	572,248	570,019	2,229	0	0	0	0	0	572,248
		F_2T00	8	1,031,177	1,031,177	0	0	0	0	0	0	1,031,177
		F_4T00	8	2,922,918	2,609,607	313,311	0	0	0	0	0	2,922,918
		F_7T00	8	81,804	52,581	29,223	0	0	0	0	0	81,804
		F_8T00	8	489,428	379,550	109,878	0	0	0	0	0	489,428
		F_9T00	8	252,853	213,584	39,269	0	0	0	0	0	252,853
		F_BT00	8	251,425	239,721	11,704	0	0	0	0	0	251,425
		F_0671	8	900,000	803,528	96,472	0	0	0	0	0	900,000
Singing Hills [New] Site Development	U_VK12	F_1V00	8	200,000	0	200,000	0	0	0	0	0	200,000
Singing Hills Rec Ctr.-Gym Addition	U_VB22	F_1V00	8	8,000,000	357,812	7,642,188	0	0	0	0	0	8,000,000
Singing Hills Replacement Recreation Center - Addition	U_VK13	F_1V00	8	2,000,000	0	2,000,000	0	0	0	0	0	2,000,000
Total Major Maintenance				20,242,803	6,545,558	13,697,245	1,000,000	933,000	0	0	0	22,175,803
Major Park Facilities												
Athletic Field Lighting	U_T010	F_0T00	CW	730,298	730,298	0	0	0	0	0	0	730,298
		F_1T00	CW	132,730	3,590	129,140	0	0	0	0	0	132,730
		F_3T00	CW	100,000	0	100,000	0	0	0	0	0	100,000
		F_4T00	CW	100,000	0	100,000	0	0	0	0	0	100,000

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_6T00	CW	35,850	35,850	0	0	0	0	0	0	35,850
		F_7T00	CW	44,200	43,258	942	0	0	0	0	0	44,200
		F_8T00	CW	16,486	16,486	0	0	0	0	0	0	16,486
		F_9T00	CW	35,572	35,572	0	0	0	0	0	0	35,572
Churchill Recreation Center - Major Maintenance, HVAC	U_VK48	F_1V00	11	0	0	0	50,000	200,000	0	0	0	250,000
Dallas Water Gardens (Match) (Amendment - 8/9/17)	U_VB31	F_1V00	2	0	0	0	0	0	7,500,000	0	0	7,500,000
Dickerson Street	U_P516	F_0530	CW	1,032,027	7,972	1,024,055	0	0	0	0	0	1,032,027
Junius Gateway - Park furnishings	U_VK88	F_1V00	14	15,000	0	15,000	0	0	0	0	0	15,000
Kiest Park - Memorial Tree Grove - Phase 1 Implementation	U_VB64	F_1V00	4	70,000	0	70,000	180,000	0	0	0	0	250,000
Texas Horse Park land-develop	U_T291	F_3R00	Citywide	16,255	16,255	0	0	0	0	0	0	16,255
		F_3R05	Citywide	1,588	1,588	0	0	0	0	0	0	1,588
		F_4R05	Citywide	1,516	1,516	0	0	0	0	0	0	1,516
		F_5R00	Citywide	11,013	11,013	0	0	0	0	0	0	11,013
		F_5R05	Citywide	4,080	4,080	0	0	0	0	0	0	4,080
		F_6R05	Citywide	112,992	112,992	0	0	0	0	0	0	112,992
		F_1T00	Citywide	10,966,491	10,958,366	8,125	0	0	0	0	0	10,966,491
		F_7T00	Citywide	2,222,419	2,222,419	0	0	0	0	0	0	2,222,419
		F_8T00	Citywide	317,822	317,822	0	0	0	0	0	0	317,822
		F_9T00	Citywide	95,017	95,017	0	0	0	0	0	0	95,017
		F_BT00	Citywide	70,807	70,774	33	0	0	0	0	0	70,807
		F_0399	Citywide	350,000	0	350,000	0	0	0	0	0	350,000
Tietze Park - Add ADA parking and site improvements	U_VK84	F_1V00	14	0	0	0	0	100,000	0	0	0	100,000
Trinity Development	U_P347	F_0530	CW	780,000	767,894	12,106	0	0	0	0	0	780,000
White Rock Lake Stone Tables (Match)	U_VB07	F_1V00	9	0	0	0	280,000	0	0	0	0	280,000
Total Major Park Facilities				17,262,163	15,452,762	1,809,401	510,000	300,000	7,500,000	0	0	25,572,163
Neighborhood Park Facilities												

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
White Rock Hills Park -Neighborhood park site dev [phase 2]	U_VK16	F_1V00	9	200,000	0	200,000	0	0	0	0	0	200,000
Total Neighborhood Park Facilities				200,000	0	200,000	0	0	0	0	0	200,000
Park Land Acquisition												
Chalk Hill Trail land acquisition	U_T038	F_6R05	3	86,392	47,836	38,556	0	0	0	0	0	86,392
		F_2T00	3	312,305	6,594	305,711	0	0	0	0	0	312,305
		F_4T00	3	348,512	0	348,512	0	0	0	0	0	348,512
		F_7T00	3	240,122	122	240,000	0	0	0	0	0	240,122
		F_8T00	3	1,897,038	1,370,994	526,044	0	0	0	0	0	1,897,038
District 6 Service Center	U_P763	F_4R05	10	11	11	0	0	0	0	0	0	11
		F_6R00	10	10,350	10,350	0	0	0	0	0	0	10,350
		F_6R05	10	3,000	3,000	0	0	0	0	0	0	3,000
		F_1T00	10	750,748	750,748	0	0	0	0	0	0	750,748
		F_2T00	10	1,715,000	1,714,948	52	0	0	0	0	0	1,715,000
		F_4T00	10	1,688,941	1,159,283	529,658	0	0	0	0	0	1,688,941
		F_6T00	10	892	892	0	0	0	0	0	0	892
		F_9T00	10	531,900	531,218	682	0	0	0	0	0	531,900
Glover Park - Parking lot with lighting, land acquisition	U_VB72	F_1V00	5	0	0	0	127,000	0	0	0	0	127,000
Land Acq. and development of neighborhood-community park	U_VK54	F_1V00	11	0	0	0	4,000,000	0	0	0	0	4,000,000
Land Acq for Football Complex [Suppl System-W Land Acq fund]	U_VB69	F_1V00	5	3,300,000	0	3,300,000	0	0	0	0	0	3,300,000
Land Acq for football complex in CD 5 [supplement CD funds]	U_VB30	F_1V00	CW	1,200,000	0	1,200,000	0	0	0	0	0	1,200,000
Land Acq for the Cedars [Supplemental to S-W allocation]	U_VB45	F_1V00	2	0	0	0	500,000	0	0	0	0	500,000
Land Acquisition for CD 10 (to supplement CD 10 funds)	U_VB29	F_1V00	CW	0	0	0	1,000,000	0	0	0	0	1,000,000
Land Acquisition - CW Allowance (TBD - CW)	U_VB04	F_1V00	SW	0	0	0	1,100,000	1,100,000	0	0	0	2,200,000
Land Acquisition (to match \$1M from System-wide allowance)	U_VK43	F_1V00	10	0	0	0	0	0	1,000,000	0	0	1,000,000
Land acquisition and development of neighborhood park	U_VK63	F_1V00	12	6,500,000	3,663	6,496,337	0	0	0	0	0	6,500,000
Land Acquisition and Partnership Match Funding	U_VB27	F_1V00	CW	0	0	0	0	1,000,000	1,300,000	0	0	2,300,000

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Land Acquisition in the Cedars for new park (to supplement CD 2 funds)	U_VB28	F_1V00	CW	0	0	0	500,000	0	0	0	0	500,000
Land Acquisition	U_VB57	F_1V00	4	0	0	0	0	200,000	200,000	0	0	400,000
Land Acquisition	U_VK55	F_1V00		0	0	0	1,600,000	0	0	0	0	1,600,000
Total Park Land Acquisition				18,585,211	5,599,659	12,985,552	8,827,000	2,300,000	2,500,000	0	0	32,212,211
Playground Improvement												
Anderson Bonner - Playground - New	U_VK46	F_1V00	11	0	0	0	0	0	30,000	190,000	0	220,000
Bluffview Pk - playgrnd expansion, shade structure-site dev	U_VK79	F_1V00	13	50,000	0	50,000	300,000	0	0	0	0	350,000
Bonnie View Park - Playground expansion	U_VB55	F_1V00	4	0	0	0	0	150,000	0	0	0	150,000
Central Square - playground replacement	U_VK90	F_1V00	14	40,000	0	40,000	180,000	0	0	0	0	220,000
Cottonwood Park - Playground - Add Equipment	U_VK49	F_1V00	11	0	0	0	0	150,000	0	0	0	150,000
Craddock Park - playground expansion	U_VK87	F_1V00	14	50,000	0	50,000	150,000	0	0	0	0	200,000
Danieldale Park - Playground replacement (at end of life)	U_VK11	F_1V00	8	0	0	0	40,000	180,000	0	0	0	220,000
Devon Anderson Park - Replace playground equipment	U_VB65	F_1V00	5	0	0	0	0	100,000	0	0	0	100,000
Eloise Lundy - Playground expansion	U_VB56	F_1V00	4	0	0	0	0	150,000	0	0	0	150,000
Flag Pole Hill - Playground [Match]	U_VB21	F_1V00	10	165,000	0	165,000	0	0	0	0	0	165,000
Flag Pole Hill Park - Playgrnd Replacement [Supplemental fund]	U_VK37	F_1V00	10	135,000	0	135,000	0	0	0	0	0	135,000
Frances Rizo Park - Playground replacement; ADA drinking fountain	U_VB78	F_1V00	6	0	0	0	0	70,000	180,000	0	0	250,000
Fretz Park - Playground	U_VK51	F_1V00	11	250,000	0	250,000	0	0	0	0	0	250,000
Glen Meadow - Playground replacement	U_VK74	F_1V00	13	0	0	0	0	0	40,000	180,000	0	220,000
Glencoe playground	U_T151	F_8T00	14	167,066	161,301	5,765	0	0	0	0	0	167,066
Herndon Park - Playground expansion	U_VB63	F_1V00	4	0	0	0	40,000	110,000	0	0	0	150,000
Jamestown Park - Playground equipment - swingset and park furnishings	U_VK76	F_1V00	13	0	0	0	0	0	40,000	160,000	0	200,000
Lindsley Park - Playground replacement	U_VK82	F_1V00	14	40,000	0	40,000	180,000	0	0	0	0	220,000
Lochwood Park - Field grading and irrigation	U_VK27	F_1V00	9	0	0	0	120,000	0	0	0	0	120,000
Marcus Park - Playground replacement	U_VK75	F_1V00	13	0	0	0	0	0	40,000	160,000	0	200,000
Martin Luther King Jr. Park - Playground replacement	U_VB90	F_1V00	7	0	0	0	40,000	210,000	0	0	0	250,000

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Monarch Park - Playground replacement and Parking/ADA	U_VB41	F_1V00	2	0	0	0	0	250,000	0	0	0	250,000
Moss Glen Park - Phase 2 site, including playground^	U_VK58	F_1V00	12	800,000	0	800,000	0	0	0	0	0	800,000
Munger Park - Add shade structure at playground	U_VK86	F_1V00	14	0	0	0	100,000	0	0	0	0	100,000
Samuell Grand Park - Shade structure at existing playground	U_VB43	F_1V00	2	0	0	0	150,000	0	0	0	0	150,000
Stafford Park - Playground and park furnishings	U_VB79	F_1V00	6	0	0	0	0	40,000	180,000	0	0	220,000
Tietze Park - Add shade structure at playground	U_VK85	F_1V00	14	100,000	0	100,000	0	0	0	0	0	100,000
Timberglen Park - pavilion, new	U_VK67	F_1V00	12	0	0	0	0	0	60,000	390,000	0	450,000
Timberleaf Park - Playground new	U_VK35	F_1V00	10	0	0	0	0	40,000	220,000	0	0	260,000
Vickery Meadows Park/Playground at Library	U_VK80	F_1V00	13	0	0	0	0	240,000	0	0	0	240,000
Willoughby Park - Playground Replacement	U_VK10	F_1V00	8	0	0	0	40,000	160,000	0	0	0	200,000
Total Playground Improvement				1,797,066	161,301	1,635,765	1,340,000	1,850,000	790,000	1,080,000	0	6,857,066
Public Art												
Kiest Park Public Art	U_P958	F_0530	4	28,000	0	28,000	0	0	0	0	0	28,000
Public Art Admin-Park	U_N809	F_3R00	CW	18,672	18,672	0	0	0	0	0	0	18,672
		F_3R05	CW	16,210	16,210	0	0	0	0	0	0	16,210
		F_4R00	CW	28,462	28,462	0	0	0	0	0	0	28,462
		F_4R05	CW	21,014	21,014	0	0	0	0	0	0	21,014
		F_5R00	CW	13,032	13,032	0	0	0	0	0	0	13,032
		F_5R05	CW	9,425	9,425	0	0	0	0	0	0	9,425
		F_6R00	CW	910	910	0	0	0	0	0	0	910
		F_6R05	CW	6,408	6,408	0	0	0	0	0	0	6,408
		F_1T00	CW	269,598	231,063	38,535	0	0	0	0	0	269,598
		F_3T00	CW	200,000	0	200,000	0	0	0	0	0	200,000
		F_4T00	CW	200,000	0	200,000	0	0	0	0	0	200,000
		F_6T00	CW	22,851	22,851	0	0	0	0	0	0	22,851
		F_7T00	CW	26,313	26,313	0	0	0	0	0	0	26,313

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_8T00	CW	53,360	53,360	0	0	0	0	0	0	53,360
		F_1P00	CW	12,047	12,047	0	0	0	0	0	0	12,047
		F_8P00	CW	34,380	34,380	0	0	0	0	0	0	34,380
		F_9P00	CW	17,341	17,341	0	0	0	0	0	0	17,341
		F_0467	CW	95,400	4,526	90,874	0	0	0	0	0	95,400
Public Art Proj-Park	U_N810	F_3R00	CW	172,248	172,248	0	0	0	0	0	0	172,248
		F_3R05	CW	23,689	23,689	0	0	0	0	0	0	23,689
		F_4R00	CW	68,645	68,645	0	0	0	0	0	0	68,645
		F_4R05	CW	23,136	23,136	0	0	0	0	0	0	23,136
		F_5R00	CW	78,993	78,993	0	0	0	0	0	0	78,993
		F_5R05	CW	22,804	22,804	0	0	0	0	0	0	22,804
		F_6R00	CW	51,860	51,860	0	0	0	0	0	0	51,860
		F_6R05	CW	43,215	43,215	0	0	0	0	0	0	43,215
		F_1T00	CW	939,324	814,255	125,069	0	0	0	0	0	939,324
		F_3T00	CW	400,000	3,000	397,000	0	0	0	0	0	400,000
		F_4T00	CW	400,000	0	400,000	0	0	0	0	0	400,000
		F_6T00	CW	110,000	110,000	0	0	0	0	0	0	110,000
		F_7T00	CW	208,656	202,889	5,767	0	0	0	0	0	208,656
		F_BT00	CW	406,496	391,109	15,387	0	0	0	0	0	406,496
		F_OP00	CW	227,778	227,778	0	0	0	0	0	0	227,778
		F_1P00	CW	55,323	55,323	0	0	0	0	0	0	55,323
		F_8P00	CW	63,025	63,025	0	0	0	0	0	0	63,025
		F_9P00	CW	36,000	36,000	0	0	0	0	0	0	36,000
		F_0467	CW	381,600	0	381,600	0	0	0	0	0	381,600
Total Public Art				4,786,215	2,903,983	1,882,232	0	0	0	0	0	4,786,215
Recreation Centers												

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Bachman Recreation Center Renovation	U_VB23	F_1V00	6	500,000	0	500,000	3,400,000	0	0	0	0	3,900,000
Bachman Recreation Center	U_T013	F_3R05	6	777	777	0	0	0	0	0	0	777
		F_4R05	6	4,828	4,828	0	0	0	0	0	0	4,828
		F_5R00	6	24,300	24,300	0	0	0	0	0	0	24,300
		F_5R05	6	39,670	39,231	439	0	0	0	0	0	39,670
		F_6R05	6	139,749	135,016	4,733	0	0	0	0	0	139,749
		F_2T00	6	1,500,186	1,193,145	307,041	0	0	0	0	0	1,500,186
		F_4T00	6	68,919	0	68,919	0	0	0	0	0	68,919
		F_7T00	6	190,676	190,676	0	0	0	0	0	0	190,676
Fretz Park Recreation Center - Acoustical Treatment - Multipurpose rooms	U_VK52	F_1V00	11	0	0	0	95,000	0	0	0	0	95,000
Kiowa Parkway - Pedestrian Bridge	U_VK53	F_1V00	11	0	0	0	0	0	60,000	290,000	0	350,000
Lochwood Park - Park furnishings package, including ADA drinking fountain	U_VK28	F_1V00	9	0	0	0	45,000	0	0	0	0	45,000
Thurgood Marshall Rec. Ctr. Ren.	U_VB26	F_1V00	3	400,000	309	399,691	1,000,000	0	0	0	0	1,400,000
Thurgood Marshall Recreation Center - Renovation (Supplemental Funding)	U_VB51	F_1V00	3	0	0	0	200,000	0	0	0	0	200,000
Willie B. Johnson Gym. Add'n. (Hamilton Park)	U_VB25	F_1V00	10	0	0	0	7,800,000	0	0	0	0	7,800,000
Willie B. Johnson Recreation Center - Senior Addition (Hamilton Park)	U_VB24	F_1V00	10	700,000	0	700,000	3,100,000	0	0	0	0	3,800,000
Total Recreation Centers				3,569,105	1,588,282	1,980,823	15,640,000	0	60,000	290,000	0	19,559,105
Recreation Facilities Site Improvement												
Bachman Lake site development	U_T012	F_6R05	6	16,886	16,886	0	0	0	0	0	0	16,886
		F_3T00	6	175,038	106,241	68,797	0	0	0	0	0	175,038
		F_4T00	6	992,831	0	992,831	0	0	0	0	0	992,831
		F_8T00	6	88,461	88,461	0	0	0	0	0	0	88,461
		F_BT00	6	924,460	913,400	11,060	0	0	0	0	0	924,460
Bachman Lake Skatepark	U_VB11	F_1V00	6	0	0	0	1,000,000	3,000,000	0	0	0	4,000,000
Barry Barker Park - pavilion, park furnishings, ADA drinking fountain	U_VK71	F_1V00	12	50,830	0	50,830	100,000	499,170	0	0	0	650,000
Bisbee Park - Parking lot, clearing/grubbing, and signage	U_VB68	F_1V00	5	0	0	0	0	40,000	110,000	0	0	150,000

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Bishop Flores Park - Connecting walkway to neighborhood	U_VB86	F_1V00	6	0	0	0	75,000	700,000	0	0	0	775,000
Casa Linda Park Picnic Pavilion	U_VK17	F_1V00	9	0	0	0	80,000	345,000	0	0	0	425,000
Cotillion Park - Security Lighting	U_VK21	F_1V00	9	60,775	0	60,775	0	0	0	0	0	60,775
Crawford Memorial Park - Phase 1	U_VB15	F_1V00	5	0	0	0	1,000,000	6,700,000	0	0	0	7,700,000
Cummings Park - Parking lot (rear), renovate and expand with concrete	U_VB58	F_1V00	4	0	0	0	0	0	50,000	300,000	0	350,000
Derek L. Geter [Scotland] Park - Park furnishings package	U_VB60	F_1V00	4	60,000	0	60,000	0	0	0	0	0	60,000
Ferguson Park - Portable Toilet Enclosure	U_VB91	F_1V00	7	0	0	0	0	0	70,000	0	0	70,000
Flag Pole Hill - Phase 1 Master Plan Implementation	U_VB20	F_1V00	10	0	0	0	400,000	0	0	0	0	400,000
Flag Pole Hill Park - Phase 1 Master Plan Implementation	U_VK36	F_1V00	10	400,000	0	400,000	700,000	0	0	0	0	1,100,000
Flag Pole Hill Park Master Plan	U_W146	F_6R05		76,677	54,477	22,200	0	0	0	0	0	76,677
Glencoe pavilion	U_T149	F_8T00	14	65,413	55,549	9,864	0	0	0	0	0	65,413
		F_BT00	14	191,500	3,241	188,259	0	0	0	0	0	191,500
Glencoe site improvements	U_T344	F_8T00	14	5,377	4,201	1,176	0	0	0	0	0	5,377
		F_BT00	14	43,016	43,016	0	0	0	0	0	0	43,016
Glendale Park Parking spaces and lighting	U_VB52	F_1V00	3	100,000	0	100,000	300,000	0	0	0	0	400,000
Guard Dr. - Phase 2 Site Development	U_VB66	F_1V00	5	0	0	0	0	600,000	0	0	0	600,000
Hamilton Park - Parking lot expansion at Recreation Center	U_VK31	F_1V00	10	0	0	0	223,000	0	0	0	0	223,000
Hillview Park - Park ID Sign	U_VB94	F_1V00	7	0	0	0	6,500	0	0	0	0	6,500
Hillview Park - Pavilion	U_VB96	F_1V00	7	0	0	0	175,000	0	0	0	0	175,000
Kidd Springs - Japanese Garden Restoration - Phase 1	U_VB35	F_1V00	1	150,000	216	149,784	450,000	0	0	0	0	600,000
Lake Highland North Park - Site Developments / Recreation Center	U_VK38	F_1V00	10	60,000	0	60,000	340,000	0	0	0	0	400,000
Lakeland Hills pavilion-walks-parking	U_T212	F_1T00	7	312,686	0	312,686	0	0	0	0	0	312,686
		F_8T00	7	96,586	59,952	36,634	0	0	0	0	0	96,586
		F_9T00	7	96,500	1,064	95,436	0	0	0	0	0	96,500
Lakewood Park - Pedestrian Bridge and ADA Parking	U_VK24	F_1V00	9	0	0	0	0	0	100,000	150,000	0	250,000
Lindsley Park - Sidewalk exten.-Shadyside Ln. Lindsley Dr.	U_VK81	F_1V00	14	40,000	0	40,000	155,000	0	0	0	0	195,000
Main Street Garden Special Project	U_P722	F_2T00	CW	153,455	75,119	78,336	0	0	0	0	0	153,455

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_3T00	CW	100,000	0	100,000	0	0	0	0	0	100,000
Maria Luna Park - Dog Park, basketball court, restoration of pavilion	U_VB40	F_1V00	2	0	0	0	200,000	915,000	0	0	0	1,115,000
Moss Glen Park - Supplemental funding - pond imp. - site dev	U_VK70	F_1V00	12	250,000	0	250,000	350,000	0	0	0	0	600,000
Moss Glen Park Development	U_W150	F_1T00	12	41,695	37,441	4,254	0	0	0	0	0	41,695
		F_P119	12	250,000	0	250,000	0	0	0	0	0	250,000
Park Signage [2006]	U_T249	F_2T00	CW	73,989	0	73,989	0	0	0	0	0	73,989
		F_4T00	CW	687,641	0	687,641	0	0	0	0	0	687,641
		F_8T00	CW	124,870	112,662	12,208	0	0	0	0	0	124,870
Parkdale Park - Portable Facility Enclosure	U_VK01	F_1V00	7	0	0	0	70,000	0	0	0	0	70,000
Pleasant Oaks Park - Connecting walkways and security lighting	U_VB71	F_1V00	5	150,000	0	150,000	0	0	0	0	0	150,000
Reserve CDistrict 10	U_P542	F_4R05	10	0	0	0	0	0	0	0	0	0
		F_5R05	10	21,466	0	21,466	0	0	0	0	0	21,466
		F_6R05	10	100,988	0	100,988	0	0	0	0	0	100,988
		F_1T00	10	19,760	0	19,760	0	0	0	0	0	19,760
		F_7T00	10	83	0	83	0	0	0	0	0	83
		F_8T00	10	92,906	0	92,906	0	0	0	0	0	92,906
		F_9T00	10	30,318	0	30,318	0	0	0	0	0	30,318
		F_BT00	10	5,631	0	5,631	0	0	0	0	0	5,631
Reserve CDistrict 11	U_P543	F_6R05	11	15,846	0	15,846	0	0	0	0	0	15,846
Reserve CDistrict 12	U_P544	F_3R05	12	700	0	700	0	0	0	0	0	700
		F_1T00	12	59,167	0	59,167	0	0	0	0	0	59,167
		F_6T00	12	65	0	65	0	0	0	0	0	65
		F_8T00	12	21,736	0	21,736	0	0	0	0	0	21,736
Reserve CDistrict 14	U_P546	F_3R00	14	12,814	0	12,814	0	0	0	0	0	12,814
		F_6R00	14	74,099	0	74,099	0	0	0	0	0	74,099
		F_6T00	14	1,232	0	1,232	0	0	0	0	0	1,232
		F_7T00	14	25,968	0	25,968	0	0	0	0	0	25,968

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_8T00	14	434	0	434	0	0	0	0	0	434
		F_9T00	14	6,225	0	6,225	0	0	0	0	0	6,225
		F_BT00	14	9,435	0	9,435	0	0	0	0	0	9,435
Reserve CDistrict 3	U_P535	F_1T00	3	13,129	0	13,129	0	0	0	0	0	13,129
		F_7T00	3	1,632	0	1,632	0	0	0	0	0	1,632
		F_9T00	3	5,821	0	5,821	0	0	0	0	0	5,821
Reserve CDistrict 4	U_P536	F_1T00	4	134,177	0	134,177	0	0	0	0	0	134,177
		F_8T00	4	33,244	0	33,244	0	0	0	0	0	33,244
		F_9T00	4	169,018	0	169,018	0	0	0	0	0	169,018
		F_BT00	4	10,829	0	10,829	0	0	0	0	0	10,829
Reserve CDistrict 5	U_P537	F_8T00	5	104,462	0	104,462	0	0	0	0	0	104,462
		F_BT00	5	250,733	0	250,733	0	0	0	0	0	250,733
Reserve CDistrict 6	U_P538	F_6R00	6	1,489	0	1,489	0	0	0	0	0	1,489
		F_BT00	6	50,055	0	50,055	0	0	0	0	0	50,055
Reserve CDistrict 7	U_P539	F_5R05	7	1,900	0	1,900	0	0	0	0	0	1,900
		F_1T00	7	55,221	0	55,221	0	0	0	0	0	55,221
		F_7T00	7	891	0	891	0	0	0	0	0	891
		F_0530	7	1,799	0	1,799	0	0	0	0	0	1,799
Reserve CDistrict 9	U_P541	F_5R05	9	5,951	5,951	0	0	0	0	0	0	5,951
		F_6R05	9	2,303	2,303	0	0	0	0	0	0	2,303
		F_1T00	9	68,451	61	68,390	0	0	0	0	0	68,451
		F_9T00	9	10,124	0	10,124	0	0	0	0	0	10,124
		F_BT00	9	70,314	44,867	25,447	0	0	0	0	0	70,314
Reserve Citywide	U_P550	F_4R05	Citywide	(7,905)	0	(7,905)	0	0	0	0	0	(7,905)
		F_6R05	Citywide	151,866	0	151,866	0	0	0	0	0	151,866
		F_1T00	Citywide	1,145,053	0	1,145,053	0	0	0	0	0	1,145,053
		F_2T00	Citywide	80,742	(38)	80,780	0	0	0	0	0	80,742

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_3T00	Citywide	311,549	0	311,549	0	0	0	0	0	311,549
		F_4T00	Citywide	379,193	0	379,193	0	0	0	0	0	379,193
		F_6T00	Citywide	6,411	0	6,411	0	0	0	0	0	6,411
		F_7T00	Citywide	29,262	0	29,262	0	0	0	0	0	29,262
		F_8T00	Citywide	140,173	0	140,173	0	0	0	0	0	140,173
		F_9T00	Citywide	47,867	9,430	38,437	0	0	0	0	0	47,867
		F_BT00	Citywide	20,711	0	20,711	0	0	0	0	0	20,711
Reverchon Master Plan Implementation	U_T353	F_5R05	2	78,314	2,083	76,231	0	0	0	0	0	78,314
		F_1T00	2	85,543	0	85,543	0	0	0	0	0	85,543
		F_2T00	2	99,470	0	99,470	0	0	0	0	0	99,470
		F_6T00	2	1,138	280	858	0	0	0	0	0	1,138
		F_7T00	2	233,549	0	233,549	0	0	0	0	0	233,549
		F_8T00	2	75,483	0	75,483	0	0	0	0	0	75,483
		F_9T00	2	74,817	0	74,817	0	0	0	0	0	74,817
Ridgewood Sidewalk - along Fisher	U_VK26	F_1V00	9	0	0	0	0	250,000	0	0	0	250,000
Tipton Park - Picnic pavilion and water fountain	U_VB85	F_1V00	6	0	0	0	0	0	45,000	255,000	0	300,000
Twin Falls Parking Lot	U_VB50	F_1V00	3	0	0	0	200,000	0	0	0	0	200,000
Westmount Park - Site Development	U_VB39	F_1V00	1	0	0	0	0	0	200,000	0	0	200,000
Wheatly Park - Replace Sidewalk Segment	U_VK06	F_1V00	7	0	0	0	0	0	30,000	0	0	30,000
White Rock Hills Rec new construction	U_T329	F_1T00	9	99,776	98,766	1,010	0	0	0	0	0	99,776
		F_2T00	9	4,018,806	2,938,110	1,080,696	0	0	0	0	0	4,018,806
		F_BT00	9	631,418	623,487	7,931	0	0	0	0	0	631,418
White Rock Lake security lights	U_T330	F_3R05	CW	201	201	0	0	0	0	0	0	201
		F_1T00	CW	207,284	0	207,284	0	0	0	0	0	207,284
		F_8T00	CW	63,915	63,915	0	0	0	0	0	0	63,915
Willie Mae Butler Park - Portable Facility Enclosure	U_VK09	F_1V00	7	0	0	0	0	60,000	0	0	0	60,000
Total Recreation Facilities Site Improvement				15,303,738	5,361,342	9,942,396	5,824,500	13,109,170	605,000	705,000	0	35,547,408

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Site Development												
Campbell Green Park - Site Improvements	U_VK61	F_1V00	12	0	0	0	0	220,000	680,000	0	0	900,000
Dixon Branch Greenbelt - Park Furnishings	U_VK22	F_1V00	9	0	0	0	0	0	65,507	0	0	65,507
Eladio Martinez Park - park furnishings, fencing and drinking fountain	U_VB87	F_1V00	6	0	0	0	0	0	60,000	0	0	60,000
Forston Park - Develop new park with park furnishings	U_VK59	F_1V00	12	0	0	0	0	0	0	220,000	0	220,000
Frankford Park - park furnishings package	U_VK65	F_1V00	12	0	0	0	32,000	0	0	0	0	32,000
Friendship Park - Security lights, loop trail, exercise stations	U_VK30	F_1V00	10	0	0	0	100,000	367,000	0	0	0	467,000
Hattie R. Moore Park - Master Plan and Phase 1 Implementation	U_VB80	F_1V00	6	0	0	0	35,000	315,000	0	0	0	350,000
Hillview Park - Park Furnishings Package	U_VB93	F_1V00	7	0	0	0	60,000	0	0	0	0	60,000
Lakewood Park - Park Furnishing and drinking fountain	U_VK25	F_1V00	9	0	0	0	0	0	10,000	75,000	0	85,000
McCree Park - Portable facility enclosure, park furnishings	U_VK33	F_1V00	10	0	0	0	0	0	200,000	0	0	200,000
Neighborhood Park - Site Development - TBD	U_VB47	F_1V00	2	0	0	0	0	0	0	1,085,000	0	1,085,000
Phase 1 Site Development - New park in the Cedars	U_VB46	F_1V00	2	0	0	0	0	0	500,000	0	0	500,000
Preston Green Park - park furnishings, ADA drinking fountain	U_VK72	F_1V00	12	0	0	0	0	0	100,000	0	0	100,000
Pueblo Park - Park furnishings package and drinking fountain	U_VB84	F_1V00	6	0	0	0	0	40,000	0	0	0	40,000
Twin Lakes Park - park furnishings package	U_VK69	F_1V00	12	0	0	0	0	0	50,000	0	0	50,000
Wagging Tail Dog Park - Add new parking area - South	U_VK57	F_1V00	11	0	0	0	50,000	350,000	0	0	0	400,000
Wheatley Park - ADA Drinking Fountain, Park Furnishings Package	U_VK05	F_1V00	7	0	0	0	0	0	40,000	0	0	40,000
Willie Mae Butler Park - ADA Drinking Fountain and Park Furnishings Package	U_VK08	F_1V00	7	0	0	0	0	60,000	0	0	0	60,000
Total Site Development				0	0	0	277,000	1,352,000	1,705,507	1,380,000	0	4,714,507
Studies and Master Plan												
Nash Davis Park - Master Plan	U_VB81	F_1V00	6	40,000	0	40,000	0	0	0	0	0	40,000
Pike Master Plan and Schematic	U_T254	F_9T00	2	100,479	0	100,479	0	0	0	0	0	100,479
West Trinity Heights Park - Develop master plan	U_VB62	F_1V00	4	0	0	0	0	0	40,000	0	0	40,000
Total Studies and Master Plan				140,479	0	140,479	0	0	40,000	0	0	180,479

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Department Total				\$199,602,057	\$77,534,701	\$122,067,356	\$103,694,345	\$74,876,076	\$31,825,507	\$22,848,000	\$0	\$432,845,985

PARK AND RECREATION CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Capital projects require operating and maintenance activities to maintain and extend the life of the completed project. Operating and maintenance costs are budgeted after the completion of the project.

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
African American Museum	VC03	\$6,504	\$6,699	\$6,900	\$7,107	\$7,320
Anderson Bonner - Playground - New	VK46	0	0	6,985	14,389	14,821
Anderson Bonner - Renovate Soccer Field #3 with lights and bleachers	VK47	0	0	443	913	940
Aquarium Annex	VC11	1,386	1,428	1,470	1,515	1,560
Aquatics Master Plan Implementation-Ph 2A	VB02	197,426	147,426	488,126	334,629	344,668
Bachman Lake Skatepark	VB11	0	0	4,323	8,905	9,172
Bachman Regional Family Aquatic Center - Phase 1	VB48	446,439	282,720	291,202	299,938	308,936
Barry Barker Park Pavilion, Park Furnishings, ADA Drinking Fountain	VK71	0	15,811	16,285	16,774	17,277
Bentwood Park - tennis - add player benches; park furnishings	VK64	3,561	7,336	7,556	7,782	8,016
Bisbee Park - Parking lot, clearing/grubbing, and signage	VB68	0	0	1,873	3,859	3,975
Bluffview Pk Playgrnd Expansion,	VK79	\$4,350	\$8,961	\$9,230	\$9,507	\$9,792

PARK AND RECREATION CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Bonnie View Park - Playground expansion	VB55	\$2,108	\$2,171	\$2,236	\$2,303	\$2,372
Brownwood Park - Soccer Field	VB74	0	2,785	2,868	2,954	3,043
Casa Linda Park Picnic Pavilion	VK17	3,395	6,993	7,203	7,419	7,641
Casa view Park - Walking Trail	VK19	2,108	4,342	4,472	4,606	4,744
Central Square Playground Replacement	VK90	0	1,808	3,724	3,835	3,951
Coliseum	VC06	0	0	1,820	7,499	7,724
Coombs Creek Trail - from Hampton/Davis to Moss Park	VB36	0	0	6,996	28,822	29,686
Cotillion Park - Security Lighting	VK21	0	1,738	3,579	3,687	3,797
Craddock Park Playground Expansion	VK87	0	2,473	5,095	5,248	5,405
Cummings Park - Parking lot (rear), renovate and expand with concrete	VB58	0	0	0	228	470
Cummings Park - Walking loop trail	VB59	0	0	0	1,551	3,195
Danieldale Park - Playground replacement (at end of life)	VK11	1,054	2,171	2,236	2,303	2,372
Devon Anderson Park - Replace playground equipment	VB65	\$5,915	\$6,093	\$6,276	\$6,464	\$6,658

PARK AND RECREATION CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
District 6 Service Center	P763	\$1,503	\$1,548	\$1,595	\$1,642	\$1,692
Dixon Branch Greenbelt - Park Furnishings	VK22	11,215	11,552	11,898	12,255	12,623
Eladio Martinez Park - Park Furnishings, Fencing And Drinking Fountain	VB87	0	0	3,772	3,885	4,002
Elmwood Pkwy Tr. (Elmwood Parkway to Polk to Gannon Park	VB37	0	0	14,256	29,367	30,248
Eloise Lundy - Playground expansion	VB56	2,108	2,171	2,236	2,303	2,372
Everglade Park - Exercise stations at loop trail	VB88	3,015	3,106	3,199	3,295	3,394
Flag Pole Hill - Phase 1 Master Plan Implementation	VB20	4,148	8,544	8,800	9,064	9,336
Flag Pole Hill - Playground	VB21	13,275	13,673	14,083	14,506	14,941
Frances Rizo Park - Playground replacement, ADA drinking fountain	VB78	0	0	9,305	9,584	9,872
Friendship Park - Security lights, loop trail, exercise stations	VK30	15,609	16,077	16,560	17,056	17,568
Glencoe Pavillion	T149	3,907	4,024	4,145	4,269	4,397
Glendale Park Parking spaces and lighting	VB52	0	108	222	228	235
Glover Park - Parking lot with lighting, land acquisition	VB72	\$0	\$3,012	\$3,102	\$3,195	\$3,291

PARK AND RECREATION CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Grauwlyer Park - Sprayground	VB42	\$64,695	\$51,186	\$52,721	\$54,303	\$55,932
Guard Dr. - Phase 2 Site Development	VB66	0	3,809	7,846	8,081	8,324
Hall of State	VC01	14,253	14,681	15,121	15,575	16,042
Harry Stone Park - Neighborhood Family Aquatic Center	VK29	317,435	168,455	173,509	178,714	184,075
Herndon Park - Playground expansion	VB63	0	0	0	1,152	2,372
Hillview Park - Pavilion	VB96	0	0	0	3,709	7,641
Holcomb Park - 6' wide walking loop trail, park furnishings	VB70	0	0	3,639	7,496	7,721
Jamestown Park Playground Equipment	VK76	0	813	1,674	1,724	1,776
Jaycee Zaragoza Park - Sprayground	VB76	0	0	0	32,348	72,815
Juanita J. Craft Park - ADA Drinking Fountain	VB97	1,040	1,071	1,104	1,137	1,171
Junius Gateway Park Furnishings	VK88	6,950	7,159	7,374	7,595	7,823
K. B. Polk Park - Sprayground-sm., walking trail, playground, shade	VB44	70,004	56,654	58,354	60,104	61,907
Kidd Springs - Japanese Garden Restoration	VB35	\$910	\$1,875	\$1,931	\$1,989	\$2,048

PARK AND RECREATION CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Kiest Park - Memorial Tree Grove - Phase 1 Implementation	VB64	\$1,195	\$1,231	\$1,268	\$1,306	\$1,345
Kleberg Trail	VB17	0	0	10,371	10,681	11,003
Kleberg-Rylie Park - Sprayground	VK14	64,695	51,186	52,721	54,303	55,932
Lakeland Hills Pavillion Walks-Parking	T212	752	775	798	822	846
Lochwood Park - Field grading and irrigation	VK27	7,338	7,558	7,785	8,018	8,259
Lochwood Park - Park furnishings package, including ADA drinking fountain	VK28	3,132	3,226	3,323	3,423	3,525
Maria Luna Park - Dog Park, basketball court, restoration of pavilion	VB40	0	0	16,098	16,581	17,079
Martin Weiss Park - Loop trail extension to greenbelt	VB38	0	0	14,256	29,367	30,248
Moss Glen Park - Phase 2 site, including playground	VK58	13,160	13,555	13,962	14,381	14,812
Munger Park Shade Structure At Playground	VK86	0	10,300	21,218	21,855	22,510
Music Hall	VC02	22,867	23,553	24,260	24,987	25,737
Nash Davis Park - Sprayground	VB77	64,695	51,186	52,721	54,303	55,932

PARK AND RECREATION CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Overlake Park - Bleachers	VB75	\$0	\$0	\$0	\$0	\$3,619
Parkdale Park - ADA Drinking Fountain	VB99	\$1,040	\$1,071	\$1,104	\$1,137	\$1,171
Parkdale Park - Portable Facility Enclosure	VK01	1,358	2,797	2,881	2,967	3,056
Phase 1 Site Development - New park in the Cedars	VB46	0	0	69,370	71,451	73,595
Pleasant Oaks Park - Connecting walkways and security lighting	VB71	1,702	3,507	3,612	3,720	3,832
Rose Haggar Park Walking Loop Trail, Park Furnishings	VK73	0	7,730	15,923	16,401	16,893
Sand Springs Park - ADA Drinking Fountain, Park Furnishings Package	VK02	1,728	3,559	3,666	3,776	3,889
Science Place 1 (Phase 1)	VC10	\$0	\$26,591	\$36,518	\$37,614	\$38,742
Southern Gateway Green-Ph 1 Deck	VB10	0	0	78,667	81,027	83,458
Timberglen Park Pavilion, New	VK67	0	7,162	14,753	15,196	15,652
Timberleaf Park - Playground new	VK35	0	6,782	13,970	14,389	14,821
Tipton Park - Picnic Pavilion And Water Fountain	VB85	0	0	0	3,513	3,619
Tower Building	VC07	0	632	2,603	2,682	2,762

PARK AND RECREATION CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Twin Falls Parking Lot	VB50	\$104	\$215	\$222	\$228	\$235
Vickery Meadows Park / Playground At Library Site	VK80	\$0	\$6,782	\$13,970	\$14,389	\$14,821
Wagging Tail Dog Park - Add new parking area - South	VK57	0	430	886	913	940
Wahoo Park - ADA Drinking Fountain	VK04	0	536	1,104	1,137	1,171
Wahoo Park - Basketball - Full Court, New	VK03	0	1,090	2,246	2,313	2,382
Westmount Park - Site Development	VB39	0	9,624	19,825	20,420	21,033
White Rock Hills Park -Neighborhood park site dev [phase 2]	VK16	34,251	35,279	36,337	37,427	38,550
White Rock Lake Trail	VB13	0	0	0	4,476	9,220
Willie Mae Butler Park - ADA Drinking Fountain and Park Furnishings Package	VK08	1,728	3,559	3,666	3,776	3,889
Willie Mae Butler Park - Convert Tennis Court to Basketball	VK07	954	1,965	2,024	2,085	2,147
Willoughby Park - Playground Replacement	VK10	1,944	4,005	4,125	4,249	4,376
Department Total		\$1,426,956	\$1,156,359	\$1,843,596	\$1,852,126	\$1,962,256

PUBLIC WORKS

CAPITAL IMPROVEMENTS

MISSION

Public Works capital improvements seek to enhance the overall transportation system in the City of Dallas to provide safe and efficient movement of people, goods, and services throughout the City. These projects include transportation systems management, participation with other agencies for improvements to intersections, thoroughfares and alternative modes of transportation, as well as street resurfacing, street petitions, street reconstruction, local collectors, sidewalks, thoroughfare improvements, alley petitions and reconstruction, and bridge repair and modification.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Completed four alley petition projects including the alley between Idaho Ave. and Maryland Ave. from Holden Ave. to an estimated 250' south to Dallas Power & Light property, Bluffman Drive, Castle Hills Dr. & Lovingood Dr. - Lovingood Dr. - Loud Dr., Alley between Bishop Ave. and Haines Ave. from Neches St. to Wickford St., and Alley between Mt. Nebo St. and Mt. Shasta St. from Mt. Royal St. to Mt. Ranier St.
2. Completed 23 alley reconstruction projects such as Azalea Ln. (6121-6339) and Royalton Dr. (6142-6342) A8946, Baxtershire Dr. (7110-7250) and Eudora Dr. (7109-7239) A8730, Crest Brook Dr. (11311-11439) and Parkchester Dr. (11402-11468) A8905, Lavendale Ave. (6111-6339) and Azalea Ln. (6118-6338) A8948, Midbury Dr. (7806-7848) and Northaven Rd. (7807-7847) A8756.
3. Completed one bridge repair and modification project at Houston Street Viaduct.
4. Completed 12 intergovernmental partnership projects including Katy Trail Phase 3, Katy Trail Phase 6, Safety Improvements along UPRR from Municipal Street to Scyene Road, CBD Wayfinding Phase 3, and Oak Cliff Gardens Walkability Improvements; and design of Second Avenue Bridge (NBI#18-057-0-9S23-40-008) Repairs and Second Avenue Bridge (NBI#18-057-0-9S23-40-010) Repairs, SOPAC Trail Phase 3, SOPAC Trail Phase 4A, Denton Drive from Walnut Hill Road to Royal Lane, Cockrell Hill Road from La Reunion to Singleton and Lake Highlands Trail South Extension.
5. Completed four Complete Streets projects and two streetscape/urban design projects including Bishop Ave. from Jefferson Blvd. to 8th St., Grand from R.B. Cullum to Good Latimer, Greenville Ave. Retail Areas, Jefferson Blvd. from Crawford St. to Van Buren Ave., N Beckley Ave. at W Commerce St. Intersection, and Spring Ave. Redevelopment Project
6. Completed five street petition projects including Longhorn St. from Bar X St. to Ferguson Rd., Stevens St. from Cayuga Dr. to Davilla Ave. and Davilla Ave. from Stevens St. to Drake St., Palacios Ave. from Ottawa Rd. to Canada Dr., Elmdale Pl. from Polk St. to Tyler St., and Rockwood St. from Jerden Ln. to Pembroke Ave.

PUBLIC WORKS

CAPITAL IMPROVEMENTS

7. Completed 10 street reconstruction projects including Brierfield Dr. from Brierfield Cir. To W Camp Wisdom Rd., Cedardale Rd. from Bonnie View Rd. to the Lancaster city limit, JB Jackson from Grand to MLK, Sweet Sue Ln. from Hidden Valley Dr. to Camp Wisdom (E) Rd., Frankford at Kelly, Aberdeen Ave. from Preston Rd. to Tulane St., Berry Trail from Preston Rd. to Copperhill Dr., Southview Ln. from Coit Rd. to Blossomheath Ln., Trails End from Berry Trail. to Arapaho Rd., and Weeburn from Marsh to Mid Pines.
8. Completed 199 street resurfacing projects for a total of 210 lane miles.
9. Completed four Target Neighborhood projects including Adams (N) from Davis to 9th, Arizona from Saner to Kiest, McVey from Beckley to Marsalis, and Mican Dr. from Schofield Dr. to end of pavement.
10. Completed 50 slope downs, 200 barrier-free ramps, and 400 resident cost-share sidewalk replacement projects.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Complete 13 alley reconstruction projects including Blue Mesa Dr. (6834 – 6922) and Hillcrest Rd. (17702 – 17726), Earthwind Dr (17101 – 17409) and Campbell Rd. (6001 – 6101), and Tree Shadow Trl. (5902 – 5942) and Flintshire Ct. (5901 – 5923)
2. Complete three bridge repair projects at Second Avenue Bridge (NBI#18-057-0-9S23-40-008), Second Avenue Bridge (NBI#18-057-0-9S23-40-010), and Marsalis Avenue bridge over the Dallas Zoo.
3. Complete nine intergovernmental partnership projects including Mountain Creek Parkway from Eagle Ford Road to Clark Road, Spring Valley Road from Coit Road to Goldmark, Davis Street Corridor Study, Rosemont Safe Route to School and Lake Highlands Trail South Extension; and design of Collective, Dolphin Road from Haskell Avenue to Spring Avenue, Intersection improvements at Park Lane/US 75 and along Walnut Street and LBJ East Noise Wall.
4. Complete five Complete Streets projects and one streetscape/urban design project including W. Davis St. from N. Clinton Ave. to Cedar Hill Ave., Lamar St. from IH 45 to Hatcher and Henderson St. from US 75 to Ross Ave. and Colorado Blvd. – Beckley Area Sidewalk Enhancement project.
5. Complete four street petition projects including Gardenview Dr. from Alto Garden Dr. to Loma Garden Ave., Lonsdale Ave. from Sarah Lee Dr. to Lake June Rd., Crenshaw Dr. from Cushing Dr. to Old Seagoville Rd., and Michigan Ave. from Saner Ave. to Hobson Ave.
6. Complete seven street reconstruction projects including Ledbetter Dr. from Kolloch Dr. to Mayforge Dr., Spring Grove Ave. from Alpha Rd. to Coit Rd., Ewing Ave. from Galloway Ave. to Genoa Ave., Highland Rd. from Ferguson Rd. to north of the entrance to Primrose, and Sylvan Ave. from W. Commerce St. to Singleton Blvd.
7. Complete 218 street resurfacing projects for a total of 183 lane miles.

PUBLIC WORKS

CAPITAL IMPROVEMENTS

- 8. Complete three target neighborhood projects including Hughes Ln. from Churchill Way to Lafayette Way, Phoenix Dr. from Fair Oaks to Holly Hill Dr. and Holly Hill Dr. from Phoenix Dr. to Pineland Dr.
- 9. Complete six sidewalk projects such as Frankford Rd. (South Side) from Dickerson St. to Coit Rd., Willow Ln (North Side) from Preston Rd. to Hillcrest Rd., Jeffries St. from Tanner St. to Warren Ave., and Rothington Rd. from Chariot Dr. to S. Buckner Blvd.
- 10. Complete 50 slope downs, 200 barrier-free ramps, and 400 resident cost-share sidewalk replacement projects.
- 11. Complete engineering design for more than 100 projects including alley petitions, alley reconstruction, sidewalks, street reconstruction, streetscape/urban design, and Target Neighborhoods

SERVICE DESCRIPTIONS

Alley Petitions

Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.

Alley Reconstruction

Engineering and construction of alleys that have exceeded their structural life expectancy.

Assessment Funds for Sidewalk Improvements

Construction or replacement of neighborhood sidewalks funded by paving assessments for adjoining property owners.

Bridge Repair and Modification

Provide for repair and modification of bridges due to structural deficiencies identified in the biannual Bridge Inspection and Appraisal Program performed by the Texas Department of Transportation.

Complete Streets

The Complete Streets concept envisions building streets that are safe and comfortable for everyone—young and old, motorists and bicyclists, walkers and wheelchair users, and bus and train riders alike.

PUBLIC WORKS CAPITAL IMPROVEMENTS

Hike and Bike Trails

All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer enough width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Governments' Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's Emission Reduction Plan for the region.

Intergovernmental Partnership Projects

Transportation projects where the City is leveraging funding from other federal, state, and local sources. These projects typically include building a roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.

Public/Private Development

Provides cost participation for street infrastructure improvements related to public/private development.

Public Art

Includes public art initiatives throughout the city. Funds generated by Public Art appropriations are used for the design services of artists, selection, acquisition, commissioning, and display of artworks, and for administration of public art projects.

Resurfacing and Reconstruction Improvements

Improvement and repairs on street resurfacing and street reconstruction projects

Sidewalk Improvements

Provides for new sidewalks in high-traffic pedestrian areas.

Sidewalk Petition

Provides for a sidewalk that is petitioned by residents. Sidewalk petition projects are validated by meeting the following requirements: Signatures of two-thirds majority of the abutting property owners and half of the property frontage, or signatures of half of the abutting property owners and two-thirds of the property frontage.

Street and Alley Improvements

Projects that improve the overall condition of the streets and alleys.

PUBLIC WORKS

CAPITAL IMPROVEMENTS

Street Petitions

Engineering and construction of street paving petition improvements requested by property owners through the POCPP. Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for part of the cost.

Street Reconstruction

Engineering and construction of streets that have exceeded their structural life expectancy.

Street Resurfacing

Provides the removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.

Streetscape/Urban Design

Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.

Target Neighborhood

Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.

Thoroughfares

Roadway projects that improve the capacity of a segment of roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan.

Traffic Intersection Capacity and Safety Improvement

Planning, design, and construction of physical improvements to intersections to improve carrying capacity and traveler and pedestrian safety.

Traffic Signal Control Equipment Upgrades

Improvements to existing traffic signal control devices to maintain operational performance and safety.

Trinity River Corridor

Engineering studies, design, initial right-of-way acquisition, and construction of transportation-related improvements in the Trinity River Corridor.

PUBLIC WORKS CAPITAL IMPROVEMENTS

Warranted Signals and School Flashers

Construction of traffic signals at unsignalized intersections that meet the criteria (warrants) for signal installation. Funds are also used for installation of new school zones with flashers.



PUBLIC WORKS CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY

Activity	Capital Budget Amended	Expenditure to Date	Remaining Balance
Alley Petition	\$1,072,589	\$500,381	\$572,209
Alley Reconstruction	7,798,122	700,887	7,097,235
Assessment Funds for Sidewalk Improvements	0	0	0
Bridge Repair and Modification	19,958,972	18,987,275	971,696
Complete Streets	15,730,309	5,742,355	9,987,954
Gateway	34,380,228	2,915,134	31,465,094
Hike and Bike Trails	22,058,598	9,107,649	12,950,949
Intergovernmental Partnership Project	50,847,083	11,533,984	39,313,099
Public/Private Development	1,359,528	374,974	984,553
Public Art	498,843	84,269	414,574
Resurfacing & Reconstruction Improvements	4,100,000	0	4,100,000
Sidewalk Improvements	8,754,531	5,029,939	3,724,592
Sidewalk Petition	15,807	0	15,807
Street and Alley Improvement Projects	20,446,373	7,708,669	12,737,704
Street Petition	6,725,494	1,163,586	5,561,907
Street Reconstruction	31,339,369	5,819,821	25,519,549
Street Resurfacing	44,704,785	6,298,716	38,406,068
Streetscape/Urban Design	13,952,604	4,606,005	9,346,602
Target Neighborhood	6,013,390	593,327	5,420,062
Thoroughfares	63,246,784	36,566,348	26,680,434
Traffic Intersection Capacity and Safety Improvement	2,724,119	366,310	2,357,809
Traffic Signal Upgrades	6,721,128	1,956,494	4,764,633
Trinity River Corridor	63,003,946	52,973,814	10,030,132
Warranted Signals and School Flashers	7,524,283	3,246,162	4,278,121
Department Total	\$432,976,885	\$176,276,100	\$256,700,783

PUBLIC WORKS CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total Budget
\$0	\$0	\$967,884	\$0	\$0	\$2,040,473
0	0	34,964,701	0	0	42,762,823
2,693,140	0	0	0	0	2,693,140
3,600,000	2,700,000	0	0	0	26,258,972
0	0	0	0	0	15,730,309
0	0	0	0	0	34,380,228
0	0	0	0	0	22,058,598
700,000	15,337,625	10,094,999	11,100,000	0	88,079,707
0	0	0	0	0	1,359,528
0	0	0	0	0	498,843
4,100,000	0	0	0	0	8,200,000
8,429,728	1,248,000	1,348,000	1,248,000	0	21,028,259
143,100	0	0	0	0	158,907
20,400,373	20,400,373	20,400,373	20,400,373	20,400,373	122,448,238
551,200	0	10,502,200	0	0	17,778,894
5,220,040	56,449,285	35,999,582	7,941,335	0	136,949,611
46,945,157	29,829,366	33,119,082	9,101,860	0	163,700,250
0	2,303,715	900,000	9,864,125	0	27,020,444
219,626	3,980,131	6,750,695	3,629,375	0	20,593,217
2,074,134	12,254,945	5,875,101	43,370,417	0	126,821,381
0	0	0	0	0	2,724,119
0	0	0	0	0	6,721,128
0	0	0	0	0	63,003,946
0	0	0	0	0	7,524,283
\$95,076,498	\$144,503,440	\$160,922,617	\$106,655,485	\$20,400,373	\$960,535,298



PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Alley Petition												
Alley: Hibernia McKinney From Routh To Boll	S201	1U22	14	\$13,729.28	\$12,037.28	\$1,692.00	\$0	\$0	\$0	\$0	\$0	\$13,729
		3U22	14	80,740	69,917	10,823	0	0	0	0	0	80,740
		4U22	14	79,590	61,051	18,539	0	0	0	0	0	79,590
Alley: Hibernia State From Boll To Worthington	S202	1U22	14	15,011	12,929	2,082	0	0	0	0	0	15,011
		2U22	14	8,934	7,269	1,665	0	0	0	0	0	8,934
		4U22	14	23,210	3,960	19,250	0	0	0	0	0	23,210
Alley: Hurley Way Lenel Place Wilmsbrg To T Alley	S203	1U22	6	31,008	27,708	3,300	0	0	0	0	0	31,008
		2U22	6	14,786	2,240	12,546	0	0	0	0	0	14,786
		3U22	6	187,825	162,097	25,729	0	0	0	0	0	187,825
Alley: Manana & Park From Larga To Marsh	S205	1U22	6	37,810	36,297	1,513	0	0	0	0	0	37,810
		2U22	6	16,261	6,602	9,658	0	0	0	0	0	16,261
		3U22	6	368,313	18,682	349,631	0	0	0	0	0	368,313
Alley: State St Thomas Ave From Routh To Boll	S207	1U22	14	13,208	11,538	1,669	0	0	0	0	0	13,208
		2U22	14	9,406	6,903	2,503	0	0	0	0	0	9,406
		4U22	14	65,839	61,151	4,688	0	0	0	0	0	65,839
4812-4840 Worth St - 4807-4841 Tremont St To Briarwood Ln	U_V007	F_1V22	2	20,424	0	20,424	0	0	184,884	0	0	205,308
Amhurst Av - Stanford Av From Linwood Ave. To S Of Peavy	U_V005	F_1V22	13	21,077	0	21,077	0	0	190,800	0	0	211,877
Cloister Dr - Estacado - Ashcreek N Of Mccosh To S Of Peavy	U_V003	F_1V22	9	8,550	0	8,550	0	0	77,400	0	0	85,950
Edgefield And Windomere-12Th To Wentworth [Alley]	U_V001	F_1V22	1	21,276	0	21,276	0	0	192,600	0	0	213,876
Glenleigh Dr - Manning Ln. Existing Pavement To Manchester	U_V004	F_1V22	13	6,164	0	6,164	0	0	55,800	0	0	61,964
La Rue St. And Wyoming St. - Cockrell Hill Rd. To La Rue St.	U_V002	F_1V22	3	12,129	0	12,129	0	0	109,800	0	0	121,929
Palo Pinto Ave. And Velasco Ave - Concho St. To Skillman St	U_V006	F_1V22	14	17,299	0	17,299	0	0	156,600	0	0	173,899
Total Alley Petition				1,072,589	500,381	572,209	0	0	967,884	0	0	2,040,473
Alley Reconstruction												
2711-2733 Groveridge, 9606-9674 Briggs, 9605-9621 Altacrest	U_V061	F_1V22	7	46,915	0	46,915	0	0	422,236	0	0	469,151
10005-10119 Shayna Dr - 10002-10106 Hymie Cir	U_V032	F_1V22	5	22,582	0	22,582	0	0	203,235	0	0	225,817

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
10106-10160 Caribou Trail - 10127-10143 Ferndale Rd	U_V079	F_1V22	10	26,499	0	26,499	0	0	238,493	0	0	264,992
10163-10199 Vistadale Dr - 10200-10200 Trailcliff Dr	U_V080	F_1V22	10	22,805	0	22,805	0	0	205,241	0	0	228,046
10315-10542 Castlerock Dr - 10315 Checota Dr - Gardenside	U_V033	F_1V22	5	50,323	0	50,323	0	0	452,907	0	0	503,230
10445 - 10461 Carry Back Cir - 10419 - 10427 Carry Back Pl	U_V113	F_1V22	13	11,593	0	11,593	0	0	104,341	0	0	115,934
11133-11139 Cotillion Dr - 3609 Bon Park Ct	U_V069	F_1V22	9	10,303	0	10,303	0	0	92,723	0	0	103,026
11205-11335 Buchannan Dr - 11200-11298 Ferguson Rd	U_V070	F_1V22	9	40,625	0	40,625	0	0	365,625	0	0	406,250
11306-11340 Dumbarton Dr - 11323-11357 Glen Cross Dr	U_V071	F_1V22	9	20,540	0	20,540	0	0	184,860	0	0	205,400
11312-11344 Glen Cross Dr - 11341-11367 Drummond Dr	U_V072	F_1V22	9	24,245	0	24,245	0	0	218,205	0	0	242,450
1225-1423 Kirmwood Dr - 7601 S Polk St	U_V062	F_1V22	8	36,245	0	36,245	0	0	326,208	0	0	362,453
127-231 W Louisiana Ave - 118-228 Conrad St	U_V022	F_1V22	4	41,630	0	41,630	0	0	374,673	0	0	416,303
1503-1551 Briarcliff Rd - 5503-5537 Mesa Cir	U_V008	F_1V22	2	20,957	0	20,957	0	0	188,616	0	0	209,573
15632-15724 Golden Creek Rd - 6231 - La Cosa Dr - Bay Point	U_V086	F_1V22	11	36,000	0	36,000	0	0	324,000	0	0	360,000
1608-1620 Day Star Dr - 1603-1633 Hanging Cliff Dr	U_V023	F_1V22	4	35,310	0	35,310	0	0	317,787	0	0	353,097
1611-1727 Red Cloud Dr - 9704-9780 Faircloud Dr [A7003]	U_V034	F_1V22	5	39,621	0	39,621	0	0	356,593	0	0	396,214
1621-1631 Windchime Dr - 1614-1626 Vatican Ln	U_V024	F_1V22	4	8,638	0	8,638	0	0	77,739	0	0	86,377
1708-1920 Vatican Ln - 1705-1921 Windchime Dr	U_V025	F_1V22	4	34,334	0	34,334	0	0	309,009	0	0	343,343
1830-1886 Red Cloud Dr - 9803-9851 Glengreen Dr [A6972]	U_V035	F_1V22	5	22,199	0	22,199	0	0	199,795	0	0	221,994
18603-18707 Amador Ave - 6505-6511 Villa Rd	U_V095	F_1V22	12	54,973	0	54,973	0	0	494,758	0	0	549,731
1885-2025 Red Cloud Dr - 2002-2080 Corvette Dr [A6966]	U_V036	F_1V22	5	47,329	0	47,329	0	0	425,962	0	0	473,291
19003-19039 Bilbrook Ln	U_V096	F_1V22	12	34,462	0	34,462	0	0	310,155	0	0	344,617
207-347 Bettyrae Way - 7708-7770 Ryan Ridge Dr	U_V063	F_1V22	8	42,583	0	42,583	0	0	383,251	0	0	425,834
2104-2336 Dugald Pl - 2005-2249 E Illinois Ave	U_V026	F_1V22	4	67,498	0	67,498	0	0	607,483	0	0	674,981
2205-2341 Freeland - 2336-2328 Homeway - 2204-2340 Babalos	U_V060	F_1V22	7	39,399	0	39,399	0	0	354,587	0	0	393,986
2211-2323 Deer Path Dr - 2905-3311 Kellogg Ave	U_V027	F_1V22	4	56,144	0	56,144	0	0	505,299	0	0	561,443
2304-2348 Hunters Run Dr - 7407-7415 Mesa Verde Trl	U_V064	F_1V22	8	40,641	0	40,641	0	0	365,765	0	0	406,406
2306 - 2440 Bluffton Dr - 2307 - 2439 Blaydon Dr	U_V042	F_1V22	7	35,162	0	35,162	0	0	316,462	0	0	351,624
2408-2564 Club Manor Dr - 2435-2549 Matland Dr	U_V017	F_1V22	3	61,821	0	61,821	0	0	556,388	0	0	618,209
2503-2623 W Lovers Ln - 2502-2614 W Amherst Ave	U_V009	F_1V22	2	19,588	0	19,588	0	0	176,290	0	0	195,878
2507 - 2537 Blaydon Dr - 2506 - 2536 Bluffton Dr	U_V043	F_1V22	7	16,721	0	16,721	0	0	150,491	0	0	167,212

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
2603-2931 Garapan Dr - 2502-2922 Nicholson Dr	U_V028	F_1V22	4	66,640	0	66,640	0	0	599,758	0	0	666,398
2703-2743 April Hill Ln - 2710-2750 Stevens Point Ln	U_V097	F_1V22	12	27,582	0	27,582	0	0	248,239	0	0	275,821
2703-2829 Klondike - Dr 2704-2830 Lockhart Ave	U_V044	F_1V22	7	29,302	0	29,302	0	0	263,718	0	0	293,020
2703-2831 Scottsbluff Dr - 2802-2826 La Prada Ct	U_V045	F_1V22	7	36,309	0	36,309	0	0	326,781	0	0	363,090
2707 - 2757 Runningbrook Ln - 2700 N Buckner Blvd	U_V046	F_1V22	7	30,130	0	30,130	0	0	271,171	0	0	301,301
2707 - 2837 Blyth Dr - 2706-2838 Gross Rd	U_V047	F_1V22	7	29,684	0	29,684	0	0	267,158	0	0	296,842
299-385 Stoneport Dr - 320 Pemberton Hill Rd	U_V065	F_1V22	8	41,118	0	41,118	0	0	370,065	0	0	411,183
3004-3150 Kinkaid Dr - 3045-3155 Park Ln	U_V037	F_1V22	6	79,625	0	79,625	0	0	716,625	0	0	796,250
3105-3161 Waldrop Drive - 3106-3160 Rotan Lane	U_V114	F_1V22	13	32,296	0	32,296	0	0	290,663	0	0	322,959
3105-3171 Newcastle Dr - 3104-3170 Walnut Hill	U_V038	F_1V22	6	30,544	0	30,544	0	0	274,897	0	0	305,441
3163-3241 E Ledbetter Dr - 3132-3244 Dahlia Dr	U_V029	F_1V22	4	36,012	0	36,012	0	0	324,108	0	0	360,120
3206-3232 Rotan Lane - 3207-3233 Waldrop Drive	U_V115	F_1V22	13	18,887	0	18,887	0	0	169,983	0	0	188,870
3207 - 3349 Citation Dr - 3208 - 3330 Timberview Rd	U_V116	F_1V22	13	29,047	0	29,047	0	0	261,425	0	0	290,472
3505-3523 Park Ln - 3511 Valley Ridge Rd	U_V039	F_1V22	6	11,498	0	11,498	0	0	103,481	0	0	114,979
3506-3658 High Vista Dr - 11960 Highdale Dr	U_V040	F_1V22	6	45,832	0	45,832	0	0	412,489	0	0	458,321
3544 - 3638 Ainsworth Dr - 3615 - 3675 Norcross Ln	U_V117	F_1V22	13	31,117	0	31,117	0	0	280,057	0	0	311,174
3609-3615 Bon Park Ct - 3608-3614 Parader Ct	U_V073	F_1V22	9	8,808	0	8,808	0	0	79,268	0	0	88,076
3610-3668 Weeburn Dr - 3623-3651 Midpines Dr	U_V118	F_1V22	13	25,162	0	25,162	0	0	226,454	0	0	251,616
3703-3771 Cortez Dr - 3702-3770 Durango Dr	U_V010	F_1V22	2	30,162	0	30,162	0	0	271,458	0	0	301,620
3805-3945 Hawick Ln - 3804-3858 Eaton Dr	U_V011	F_1V22	2	33,092	0	33,092	0	0	297,830	0	0	330,922
3864-3872 Treeline Cir - 1618-1626 Five Mile Ct	U_V030	F_1V22	4	26,687	0	26,687	0	0	240,184	0	0	266,871
3903-3991 Cortez Dr - 3904-3990 Durango Dr	U_V041	F_1V22	6	38,443	0	38,443	0	0	345,987	0	0	384,430
4104-4124 Firebrick Ln - 4103-4119 Country Brook Dr	U_V098	F_1V22	12	15,097	0	15,097	0	0	135,872	0	0	150,969
4202-4272 Timberglen Rd - 4203-4231 Lawngate Dr	U_V099	F_1V22	12	21,849	0	21,849	0	0	196,642	0	0	218,491
4307-4435 Bonnie View Rd - 4302-4446 Cicero St	U_V031	F_1V22	4	43,893	0	43,893	0	0	395,040	0	0	438,933
4403-4451 Cinnabar Dr - 6102-6150 Symphony Ln	U_V048	F_1V22	7	32,137	0	32,137	0	0	289,230	0	0	321,367
4503-4535 Live Oak St - 4514-4522 Bryan St	U_V012	F_1V22	2	19,365	0	19,365	0	0	174,283	0	0	193,648
4804-4950 Ashbrook Rd - 4803-4945 Chilton Dr	U_V049	F_1V22	7	48,667	0	48,667	0	0	438,001	0	0	486,668
4806-5034 Mill Creek Rd - 4807-4923 -12515 Planters Glen Dr	U_V123	F_1V22	13	46,151	0	46,151	0	0	415,362	0	0	461,513

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
4902-5032 Thursh St - 4903-5033 Wenonah Dr	U_V013	F_1V22	2	26,213	0	26,213	0	0	235,913	0	0	262,126
5005-5207 Banting Way - 5411-5445 Endlery Pl	U_V050	F_1V22	7	39,876	0	39,876	0	0	358,886	0	0	398,762
503-511 N Prairie Ave - 4721-4721 Tremont St	U_V014	F_1V22	2	5,956	0	5,956	0	0	53,604	0	0	59,560
5100-5152 Lahoma St - 5101-5147 N Hall St	U_V015	F_1V22	2	21,658	0	21,658	0	0	194,922	0	0	216,580
5107-5143 Breakwood Dr - 5116-5152 Colter Dr	U_V051	F_1V22	7	17,167	0	17,167	0	0	154,505	0	0	171,672
5179-5107 Chalet - 1404-1550 Drury Dr	U_V018	F_1V22	3	37,201	0	37,201	0	0	334,807	0	0	372,008
5300-5358 Willis Ave - 5303-5355 Richard Ave	U_V016	F_1V22	2	24,365	0	24,365	0	0	219,288	0	0	243,653
5303-5347 Blaney Way - 5204-5240 Banting Way	U_V052	F_1V22	7	37,328	0	37,328	0	0	335,954	0	0	373,282
5306-5342 Lake Placid Dr - 1572-1568 Drury Pl	U_V019	F_1V22	3	19,811	0	19,811	0	0	178,296	0	0	198,107
5500-5552 Longview St - 5503-5549 McCommas Blvd	U_V125	F_1V22	14	24,079	0	24,079	0	0	216,707	0	0	240,786
5501-5527 Harbor Town Dr - 5506-5530 Tamaron Ct	U_V100	F_1V22	12	26,021	0	26,021	0	0	234,193	0	0	260,214
5601-5639 Morningside Ave - 5602-5634 McCommas Blvd	U_V126	F_1V22	14	20,575	0	20,575	0	0	185,176	0	0	205,751
5605-5831 Everglade Rd - 5606-5824 Twining St	U_V053	F_1V22	7	46,501	0	46,501	0	0	418,509	0	0	465,010
5620-5832 Everglade Rd - 5707-5861 Marview Ln	U_V054	F_1V22	7	48,985	0	48,985	0	0	440,868	0	0	489,853
5703-5747 Vanderbilt Ave - 5710-5750 Marquita Ave	U_V127	F_1V22	14	21,435	0	21,435	0	0	192,915	0	0	214,350
5710-5814 Meadowick Ln - 5274-5290 Ponderosa Cir	U_V055	F_1V22	7	16,912	0	16,912	0	0	152,212	0	0	169,124
5737-5763 Caruth Blvd - 5708-5728 Surrey Square Lane	U_V119	F_1V22	13	15,065	0	15,065	0	0	135,585	0	0	150,650
6020-6040 Fieldstone	U_V101	F_1V22	12	26,950	0	26,950	0	0	242,550	0	0	269,500
6024-6300 Samuel Blvd - 6205-6441 Symphony Ln	U_V056	F_1V22	7	47,648	0	47,648	0	0	428,828	0	0	476,476
6103-6129 Mercedes Ave - 6100-6126 Morningside Ave	U_V128	F_1V22	14	13,855	0	13,855	0	0	124,693	0	0	138,548
6139-6179 Monticello Ave - 6202-6238 Mercedes Ave	U_V129	F_1V22	14	20,097	0	20,097	0	0	180,876	0	0	200,973
6201-6333 Bryan Pkwy - 5808-5842 Live Oak St	U_V130	F_1V22	14	22,391	0	22,391	0	0	201,515	0	0	223,906
6206-6440 Symphony Ln - 4307-4339 Cinnabar Dr	U_V057	F_1V22	7	30,926	0	30,926	0	0	278,338	0	0	309,264
6216-6226 Autumn Woods Trl - 804-814 W Red Bird Ln	U_V020	F_1V22	3	13,982	0	13,982	0	0	125,839	0	0	139,821
6302-6326 Oakleaf Rd - 6301-6323 Warm Mist Ln	U_V102	F_1V22	12	21,467	0	21,467	0	0	193,202	0	0	214,669
6407-6475 Glendora Ave - 6406-6474 Meadow Road	U_V120	F_1V22	13	31,754	0	31,754	0	0	285,790	0	0	317,544
6421-6543 Northwood Road - 6426-6542 Deloache Ave	U_V121	F_1V22	13	33,347	0	33,347	0	0	300,123	0	0	333,470
6505-6635 Mimosa Ln - 6506-6630 Lakehurst Ave	U_V122	F_1V22	13	30,990	0	30,990	0	0	278,911	0	0	309,901
6506-6556 Crestmere Dr - 6515-6555 Meadowcreek Dr	U_V087	F_1V22	11	25,066	0	25,066	0	0	225,594	0	0	250,660

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
6510-6580 Calais Dr - 6509-6565 Crestmere Dr	U_V088	F_1V22	11	28,347	0	28,347	0	0	255,119	0	0	283,466
6607-6831 Desco Drive - 6706-6838 Prestonsire Lane	U_V124	F_1V22	13	42,679	0	42,679	0	0	384,111	0	0	426,790
6808-7038 Hunters Ridge Dr - 6807-6959 Town Bluff Dr	U_V089	F_1V22	11	50,355	0	50,355	0	0	453,193	0	0	503,548
6816-6858 Fremont St - 6809-6851 Whitehill St	U_V074	F_1V22	9	21,093	0	21,093	0	0	189,833	0	0	210,926
6906-6954 Kingsbury Dr - 6907-6949 Winchester St	U_V075	F_1V22	9	23,205	0	23,205	0	0	208,845	0	0	232,050
6906-7030 Orchid Ln - 6909-7007 Meadowbriar Ln - Pemberton Dr	U_V094	F_1V22	11	35,535	0	35,535	0	0	319,813	0	0	355,348
6915-6965 Fremont St - 6914-6964 Wakefield St	U_V076	F_1V22	9	22,783	0	22,783	0	0	205,043	0	0	227,826
6920-7038 Midbury Dr - 6919-7033 Northaven Rd	U_V090	F_1V22	11	4,373	0	4,373	0	0	39,357	0	0	43,730
7005-7065 Fremont St - 7006-7066 Wakefield St	U_V077	F_1V22	9	27,365	0	27,365	0	0	246,285	0	0	273,650
7023-7031 Wakefield St - 7049-7053 Wakefield Cir	U_V078	F_1V22	9	8,678	0	8,678	0	0	78,098	0	0	86,776
7027-7203 Hunnicut Rd - 7012-7108 Belteau Ln	U_V058	F_1V22	7	26,117	0	26,117	0	0	235,053	0	0	261,170
7103-7133 Echo Bluff Dr - 7202-7226 Rustic Valley Dr	U_V103	F_1V22	12	28,569	0	28,569	0	0	257,125	0	0	285,694
7105-7227 Bluefield Dr - 7311- 7427 Carta Valley Dr	U_V104	F_1V22	12	42,875	0	42,875	0	0	385,875	0	0	428,750
7129-7195 Elliott Dr - 7130-7184 Rolling Fork Dr	U_V059	F_1V22	7	28,219	0	28,219	0	0	253,972	0	0	282,191
7151-7203 Gracefield Ln - 7101-7145 Crooked Oak Dr	U_V105	F_1V22	12	45,641	0	45,641	0	0	410,769	0	0	456,410
7206-7446 La Sobrina Dr - 7223-7441 Whispering Pine Dr	U_V106	F_1V22	12	52,266	0	52,266	0	0	470,393	0	0	522,659
7306-7540 Gayglen Dr - 7303-7533 Neuhoff Dr	U_V066	F_1V22	8	51,310	0	51,310	0	0	461,793	0	0	513,103
7309-7435 Tanglelen Dr - 7364-7450 Tophill Ln	U_V091	F_1V22	11	29,300	0	29,300	0	0	263,700	0	0	293,000
7405-7443 Lynworth Dr - 7408-7438 Chattington Dr	U_V092	F_1V22	11	21,403	0	21,403	0	0	192,629	0	0	214,032
7501-7631 Ashcrest Ln - 7502-7578 Christie Ln	U_V021	F_1V22	3	45,641	0	45,641	0	0	410,769	0	0	456,410
7604-7608 Dornoch Ln - 7603-7605 Lairds Ln	U_V107	F_1V22	12	10,606	0	10,606	0	0	95,454	0	0	106,060
7606-7672 Rolling Acres Dr - 7615-7651 Tophill Ln	U_V093	F_1V22	11	25,321	0	25,321	0	0	227,886	0	0	253,207
7607-777 La Sobrina Dr - 7624-7772 Querida Ln	U_V108	F_1V22	12	55,769	0	55,769	0	0	501,924	0	0	557,693
7620-7768 La Manga Dr - 7625-7771 Querida Ln	U_V109	F_1V22	12	50,450	0	50,450	0	0	454,054	0	0	504,504
7805-7871 La Verdura Dr - 7806-7846 El Pastel Dr	U_V110	F_1V22	12	26,977	0	26,977	0	0	242,793	0	0	269,770
7805-7887 Querida Ln - 7808-7858 La Manga Dr	U_V111	F_1V22	12	27,359	0	27,359	0	0	246,232	0	0	273,591
7806-7870 Querida Ln - 7807-7867 La Sobrina Dr	U_V112	F_1V22	12	33,347	0	33,347	0	0	300,123	0	0	333,470
7905-7933 Olusta Dr - 7932 Great Trinity Forest Way	U_V067	F_1V22	8	19,078	0	19,078	0	0	171,703	0	0	190,781
806-954 Ivywood Dr - 807-951 Jadewood Dr	U_V068	F_1V22	8	38,570	0	38,570	0	0	347,133	0	0	385,703

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
9003-9131 Webb Kay Dr - 9006-9132 Windy Crest Dr	U_V081	F_1V22	10	49,368	0	49,368	0	0	444,308	0	0	493,676
9506-9650 Dartridge Dr - 9605-9679 Covemeadow Dr	U_V082	F_1V22	10	44,781	0	44,781	0	0	403,030	0	0	447,811
9603-9616 Greensprint Drive - 9626-9626 Church Rd	U_V083	F_1V22	10	10,351	0	10,351	0	0	93,162	0	0	103,513
9606-9734 Shady Dale Lane - 9709-9733 Shoreview Rd	U_V084	F_1V22	10	26,881	0	26,881	0	0	241,933	0	0	268,814
9805-8805 Buxhill Dr - 9804-9846 Chiswell - 8805 Fenchurch	U_V085	F_1V22	10	29,910	0	29,910	0	0	269,186	0	0	299,096
Caruth Blvd & Colgate Ave	S226	1U22	13	41,076	34,623	6,453	0	0	0	0	0	41,076
		3U22	13	212,624	0	212,624	0	0	0	0	0	212,624
Blue Mesa Dr Hillcrest Rd	S221	1U22	12	31,708	29,478	2,230	0	0	0	0	0	31,708
		2U22	12	109,759	91,533	18,226	0	0	0	0	0	109,759
		3U22	12	142,480	17,600	124,880	0	0	0	0	0	142,480
		4U22	12	7,186	1,881	5,305	0	0	0	0	0	7,186
Brookview Dr Gloster Rd	S223	3U22	13	251,175	1,482	249,693	0	0	0	0	0	251,175
		1U22	13	50,051	39,927	10,124	0	0	0	0	0	50,051
Claren Ct Judi Ct	S237	1U22	12	29,727	27,496	2,231	0	0	0	0	0	29,727
		2U22	12	49,262	48,125	1,137	0	0	0	0	0	49,262
		3U22	12	139,045	9,974	129,071	0	0	0	0	0	139,045
		4U22	12	6,328	1,488	4,840	0	0	0	0	0	6,328
Country Brook Dr	S241	1U22	12	22,614	19,623	2,991	0	0	0	0	0	22,614
		3U22	12	230,534	11,535	218,999	0	0	0	0	0	230,534
Duffield Dr Earthwind Dr	S248	1U22	12	27,501	25,270	2,231	0	0	0	0	0	27,501
		2U22	12	58,211	5,305	52,906	0	0	0	0	0	58,211
		3U22	12	117,252	11,190	106,062	0	0	0	0	0	117,252
		4U22	12	5,947	0	5,947	0	0	0	0	0	5,947
Earthwind Dr Campbell Rd	S249	1U22	12	90,403	79,123	11,281	0	0	0	0	0	90,403
		2U22	12	457,954	6,087	451,867	0	0	0	0	0	457,954
		3U22	12	110,425	15,883	94,541	0	0	0	0	0	110,425
		4U22	12	10,855	985	9,870	0	0	0	0	0	10,855
Gray Wolf Trl Bentwood Trl	S254	1U22	12	25,440	18,320	7,120	0	0	0	0	0	25,440
		3U22	12	144,701	12,155	132,545	0	0	0	0	0	144,701

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Hillcrest Rd Blue Mesa Dr	S257	1U22	12	28,225	23,394	4,830	0	0	0	0	0	28,225
		3U22	12	195,782	13,008	182,773	0	0	0	0	0	195,782
		4U22	12	5,689	0	5,689	0	0	0	0	0	5,689
Hillcrest Rd Bremerton Dr	S258	1U22	12	26,987	25,757	1,231	0	0	0	0	0	26,987
		3U22	12	228,512	11,279	217,233	0	0	0	0	0	228,512
		4U22	12	7,491	0	7,491	0	0	0	0	0	7,491
Hilton Head Dr Harbor Town Dr	S261	1U22	12	27,180	18,355	8,825	0	0	0	0	0	27,180
		3U22	12	154,611	5,290	149,321	0	0	0	0	0	154,611
Hilton Head Dr & River Hill Cir	S260	1U22	12	23,985	20,814	3,171	0	0	0	0	0	23,985
		3U22	12	136,557	4,356	132,201	0	0	0	0	0	136,557
Park Grove Ln (18627-18851) And Kirkmeadow Ln(4007-4131) A1	S294	2U22	12	45,375	37,569	7,806	0	0	0	0	0	45,375
		3U22	12	257,125	0	257,125	0	0	0	0	0	257,125
Townslay Ct 17203-17215 A9648	S306	3U22	12	153,046	4,295	148,751	0	0	0	0	0	153,046
		4U22	12	4,996	0	4,996	0	0	0	0	0	4,996
Tree Shadow Trl (5902-5942) And Flintshire Ct.(5901-5923) A1	S307	2U22	12	36,735	27,245	9,490	0	0	0	0	0	36,735
		3U22	12	208,605	440	208,165	0	0	0	0	0	208,605
Total Alley Reconstruction				7,798,122	700,887	7,097,235	0	0	34,964,701	0	0	42,762,823
Assessment Funds for Sidewalk Improvements												
2019 Assessment for Sidewalk Improvements	U_W308	F_L003	Citywide	0	0	0	540,233	0	0	0	0	540,233
		F_L006	Citywide	0	0	0	169,987	0	0	0	0	169,987
		F_L012	Citywide	0	0	0	121,487	0	0	0	0	121,487
		F_L085	Citywide	0	0	0	90,017	0	0	0	0	90,017
		F_L095	Citywide	0	0	0	59,574	0	0	0	0	59,574
		F_L098	Citywide	0	0	0	1,711,842	0	0	0	0	1,711,842
Total Assessment Funds for Sidewalk Improvements				0	0	0	2,693,140	0	0	0	0	2,693,140
Bridge Repair and Modification												
Bridge Repair and Modification	U_W010	F_4T22	2, 14	1,900	0	1,900	0	0	0	0	0	1,900

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Critical Bridges	U_V131	F_1V22	SW	0	0	0	3,600,000	2,700,000	0	0	0	6,300,000
Houston Street Viaduct	S389	1U22	1.2	90,833	83,045	7,788	0	0	0	0	0	90,833
		2U22	1.2	6,615,979	6,561,630	54,349	0	0	0	0	0	6,615,979
		3U22	1.2	7,680,704	7,429,223	251,482	0	0	0	0	0	7,680,704
I-30 Signature Design	P658	1T22	1.6	241,130	195,175	45,955	0	0	0	0	0	241,130
		2T22	1.6	1,772,816	1,533,506	239,310	0	0	0	0	0	1,772,816
		8T22	1.6	3,506,950	3,139,627	367,323	0	0	0	0	0	3,506,950
Woodmeadow Parkway over Long Branch	P861	6T22	9	48,660	45,070	3,590	0	0	0	0	0	48,660
Total Bridge Repair and Modification	P861	6T22		19,958,972	18,987,275	971,696	3,600,000	2,700,000	0	0	0	26,258,972
Complete Streets												
Bishop from Jefferson To 8th	S390	2U22	1	80,411	58,659	21,752	0	0	0	0	0	80,411
		3U22	1	768,803	615,747	153,056	0	0	0	0	0	768,803
		4U22	1	3,771,095	1,559,072	2,212,022	0	0	0	0	0	3,771,095
Camille Ave From Davenport To Cansler	S393	3U22	14	739,511	304,416	435,094	0	0	0	0	0	739,511
		4U22	14	82,040	0	82,040	0	0	0	0	0	82,040
Cedar Springs Ave From Douglas To Oak Lawn	S391	4U22	2,14	1,304,100	33,849	1,270,251	0	0	0	0	0	1,304,100
Davis Street From Beckley To Hampton	S405	0556	1	840,000	0	840,000	0	0	0	0	0	840,000
		4U22	1	1,391,073	16,376	1,374,697	0	0	0	0	0	1,391,073
Grand From R.B. Cullum To Good Latimer	S406	2T22	7	1,233,196	629,457	603,739	0	0	0	0	0	1,233,196
		2U22	7	367,350	303,231	64,119	0	0	0	0	0	367,350
		3U22	7	28,419	5,048	23,371	0	0	0	0	0	28,419
Henderson St From US 75 To Ross Ave	S407	2U22	2,14	1,312,100	302,352	1,009,748	0	0	0	0	0	1,312,100
Jefferson Blvd From Crawford To Van Buren	S395	2U22	1	326,537	294,147	32,390	0	0	0	0	0	326,537
		3U22	1	2,088,201	846,464	1,241,737	0	0	0	0	0	2,088,201
		4U22	1	8,063	0	8,063	0	0	0	0	0	8,063
Knox From Katy Trail To US 75	S408	3U22	14	528,492	176,438	352,054	0	0	0	0	0	528,492
Meadowcreek Drive Arapaho To Campbell - Pedestrian And Traffic	S409	2U22	12	270,135	21,527	248,608	0	0	0	0	0	270,135
MLK From RB Cullum To Ms. Wright	S398	2U22	7	590,784	575,572	15,213	0	0	0	0	0	590,784

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Total Complete Streets				15,730,309	5,742,355	9,987,954	0	0	0	0	0	15,730,309
Gateway												
West Dallas Gateway	S999	2U22	6	1,727,756	1,724,255	3,502	0	0	0	0	0	1,727,756
		3U22	6	951,897	41,710	910,187	0	0	0	0	0	951,897
		4T22	6	547,174	0	547,174	0	0	0	0	0	547,174
		4U22	6	31,153,401	1,149,169	30,004,231	0	0	0	0	0	31,153,401
Total Gateway				34,380,228	2,915,134	31,465,094	0	0	0	0	0	34,380,228
Hike and Bike Trails												
Bachman Lake Trail	U_S614	F_1T22	1,4	758	758	0	0	0	0	0	0	758
		F_2U22	1,4	46,018	28,478	17,540	0	0	0	0	0	46,018
Coombs Trinity Connect	U_W054	F_2U22	3	330,000	0	330,000	0	0	0	0	0	330,000
Flag Pole Hill Trl from Goforth To Ftr Prk Fclty At Jules Mu	S616	2U22	10	187,695	175,700	11,995	0	0	0	0	0	187,695
		3U22	10	9,323	4,748	4,574	0	0	0	0	0	9,323
		4U22	10	1,025,200	24,080	1,001,120	0	0	0	0	0	1,025,200
Lake Highlands Trail From White Rock Creek Trail To Skillman	S617	2U22	10	237,035	72,607	164,428	0	0	0	0	0	237,035
		4U22	10	1,360,000	0	1,360,000	0	0	0	0	0	1,360,000
Northaven Trail Extension	S618	2U22	11,13	249,220	44,217	205,003	0	0	0	0	0	249,220
		3U22	11,13	2,965	0	2,965	0	0	0	0	0	2,965
		4U22	11,13	1,576,166	546,829	1,029,337	0	0	0	0	0	1,576,166
Runyon Creek Greenbelt Trl-Glendale Prk Loop Trl Frm Wagon W	S619	2U22	3,8	517,708	469,124	48,584	0	0	0	0	0	517,708
		3T22	3,8	7,820	2,973	4,847	0	0	0	0	0	7,820
		3U22	3,8	319,652	7,271	312,381	0	0	0	0	0	319,652
		4U22	3,8	2,907,678	2,371,745	535,933	0	0	0	0	0	2,907,678
SOPAC Trail Phase 3 (East Dallas Veloway)	S621	2U22	9	2,081,882	870,135	1,211,747	0	0	0	0	0	2,081,882
		4T22	9	818,600	19,699	798,901	0	0	0	0	0	818,600
Trinity Strand Phase 2 From I 35 At Oak Lawn To Darts Inwood Sta.	S623	1U22	6	55,277	4,785	50,492	0	0	0	0	0	55,277
		4U22	6	34,200	0	34,200	0	0	0	0	0	34,200

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		1T22	6	265,560	118,488	147,072	0	0	0	0	0	265,560
		2U22	6	491,110	107,020	384,091	0	0	0	0	0	491,110
		3U22	6	1,039,670	0	1,039,670	0	0	0	0	0	1,039,670
Trail From Timberglen Park To Barry Barker Park	S622	2U22	12	307,216	218,513	88,703	0	0	0	0	0	307,216
		4U22	12	1,769,445	0	1,769,445	0	0	0	0	0	1,769,445
Trinity River Trail From Sylvan To Moore Park	S624	2U22	1,4,6	4,112,420	4,020,477	91,942	0	0	0	0	0	4,112,420
		3U22	1,4,6	2,305,980	0	2,305,980	0	0	0	0	0	2,305,980
Total Hike and Bike Trails				22,058,598	9,107,649	12,950,949	0	0	0	0	0	22,058,598
Intergovernmental Partnership Project												
Camp Wisdom Road Project	W147	0556	3,8	700,000	0	700,000	0	0	0	0	0	700,000
		2T22	3,8	760,000	11,550	748,450	0	0	0	0	0	760,000
		3T22	3,8	540,000	251,967	288,033	0	0	0	0	0	540,000
CBD Fair Link- Hall St to I-30	U203	1T22	2	125,179	109,453	15,725	0	0	0	0	0	125,179
		2T22	2	310,374	221,790	88,584	0	0	0	0	0	310,374
		3T22	2	355,069	15,442	339,626	0	0	0	0	0	355,069
		4T22	2	2,494,110	0	2,494,110	0	0	0	0	0	2,494,110
		7T22	2	616,226	612,201	4,025	0	0	0	0	0	616,226
Cockrell Hill - La Reunion to Singleton	U205	2T22	6	400,205	146,729	253,476	0	0	0	0	0	400,205
		3T22	6	2,501,682	1,825	2,499,857	0	0	0	0	0	2,501,682
		4T22	6	3,603,484	8,334	3,595,150	0	0	0	0	0	3,603,484
Cockrell Hill from Davis to the City Limits	U206	2T22	3	853,574	25,707	827,867	0	0	0	0	0	853,574
		8T22	3	41,723	14,428	27,295	0	0	0	0	0	41,723
Cockrell Hill From La Reunion To Singleton	U_V136	F_1V22	6	0	0	0	0	1,888,956	0	0	0	1,888,956
Davis - Hampton to Westmoreland	U209	3R22	1,3	270,330	0	270,330	0	0	0	0	0	270,330
		3T22	1,3	690,806	3,132	687,674	0	0	0	0	0	690,806
		4R22	1,3	209,989	0	209,989	0	0	0	0	0	209,989
		4T22	1,3	2,530,266	1,461	2,528,805	0	0	0	0	0	2,530,266
		5R22	1,3	900,733	0	900,733	0	0	0	0	0	900,733

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		6T22	1.3	113,205	0	113,205	0	0	0	0	0	113,205
		7T22	1.3	567,806	6,609	561,197	0	0	0	0	0	567,806
Davis Street from Cockrell Hill to Clinton Ave	U_V135	F_1V22	1.3	1,603,026	0	1,603,026	0	3,198,487	0	0	0	4,801,513
Dolphin Road from Haskell to Spring	U_V139	F_1V22	7	0	0	0	0	2,000,000	0	0	0	2,000,000
Garland/Gaston/East Grand Intersection Safety Improvements	U_V132	F_1V22	2, 9, 14	0	0	0	0	0	1,100,000	0	0	1,100,000
Hatcher - Haskell To Indus	L194	4R22	7	189,594	0	189,594	0	0	0	0	0	189,594
Hatcher Ave Dolphin Rd T	N073	2T22	7	227,540	203,344	24,196	0	0	0	0	0	227,540
IH-20 Ramps From Haymarket Rd To W Of US 175	P852	1T22	5,8	87,542	0	87,542	0	0	0	0	0	87,542
		2T22	5,8	574,640	420,000	154,640	0	0	0	0	0	574,640
		8T22	5,8	32,422	0	32,422	0	0	0	0	0	32,422
Industrial Blvd - Cadiz St to Continental Ave	U215	0556	1,2,6	535,558	527,803	7,755	0	0	0	0	0	535,558
		2T22	1,2,6	1,316,925	1,288,326	28,599	0	0	0	0	0	1,316,925
		2U22	1,2,6	89,756	68,880	20,876	0	0	0	0	0	89,756
		4T22	1,2,6	508,079	62,771	445,308	0	0	0	0	0	508,079
		6R22	1,2,6	462,597	459,319	3,278	0	0	0	0	0	462,597
		7T22	1,2,6	226,285	225,088	1,196	0	0	0	0	0	226,285
Industrial-S IH30-N Commerce	U_R253	F_1T22	1.6	318,374	18,374	300,000	0	0	0	0	0	318,374
		F_2T22	1.6	37,080	37,080	0	0	0	0	0	0	37,080
		F_3R22	1.6	10,792	10,792	0	0	0	0	0	0	10,792
		F_4R22	1.6	94,055	94,055	0	0	0	0	0	0	94,055
		F_5R22	1.6	44,761	44,761	0	0	0	0	0	0	44,761
		F_6R22	1.6	19,298	19,297	1	0	0	0	0	0	19,298
		F_8P22	1.6	34,277	34,277	0	0	0	0	0	0	34,277
		F_8T22	1.6	11,358	11,358	0	0	0	0	0	0	11,358
LBJ/Skillman Intersection Improvements	U_V133	F_1V22	10	0	0	0	0	6,500,000	0	0	0	6,500,000
Modern Streetcar Extension	U_W072	F_3T22	14	1,452,441	1,135,858	316,583	0	0	0	0	0	1,452,441
Motor St - IH 35E to Medical Center Dr	U222	0556	2	14,276,490	465,111	13,811,379	0	0	0	0	0	14,276,490
		2T22	2	1,555,179	784,465	770,714	0	0	0	0	0	1,555,179
		8T22	2	335,262	178,792	156,470	0	0	0	0	0	335,262

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Motor Street From Harry Hines To Stemmons	U_U795	F_3T22	2,14	336,543	2,451	334,092	0	0	0	0	0	336,543
Mountain Creek Parkway From 2400' Se Of Eagle Ford To Clark	S403	2T22	3	5,325,000	3,478,587	1,846,413	0	0	0	0	0	5,325,000
Northwest Highway/Preston Parking/Transportation Interface	U_V141	F_1V22	13	0	0	0	0	0	0	10,000,000	0	10,000,000
Park Lane - US 75 To Greenville	U227	2T22	13	529,729	8,725	521,004	0	0	0	0	0	529,729
Prairie Creek Bridge over UPRR Tracks	U_V143	F_1V22	7	0	0	0	700,000	500,000	8,000,000	0	0	9,200,000
Riverfront From Uppr Tracks To Cadiz	U_V134	F_1V22	1,2,6	73,666	0	73,666	0	0	0	0	0	73,666
Skillman-Audelia-Whitehurst	R482	4R22	10	52,416	49,001	3,415	0	0	0	0	0	52,416
SOPAC-Katy Trail Drainage-Erosion Improvements	U_V138	F_1V22	9	104,849	0	104,849	0	591,083	0	0	0	695,932
Spring Valley at Goldmark	U229	2T22	11	158,103	21,566	136,537	0	0	0	0	0	158,103
Spring Valley Rd From Coit Rd To Goldmark Sidewalk And Pedes	S404	2U22	11	231,792	13,779	218,013	0	0	0	0	0	231,792
US 75-Mockingbird-Lovers Lane Pedestrian Improvements	U_V144	F_1V22	14	109,396	0	109,396	0	60,000	930,000	0	0	1,099,396
Valley View/Walnut - IH 635 To City Limits	U234	1T22	10,11	893,410	411,278	482,132	0	0	0	0	0	893,410
Wheatland Road From City Limits To University Hills	U_V145	F_1V22	8	35,001	0	35,001	0	599,099	1,164,999	0	0	1,799,099
Total Intergovernmental Partnership Project				50,847,083	11,533,984	39,313,099	700,000	15,337,625	10,094,999	11,100,000	0	88,079,707
Public / Private Development												
Infrastructure Imp-Public	U_R256	F_3R22	4,5,7	414,126	292,064	122,061	0	0	0	0	0	414,126
		F_4R22	4,5,7	205,850	10,237	195,613	0	0	0	0	0	205,850
		F_5R22	4,5,7	9,907	0	9,907	0	0	0	0	0	9,907
		F_6R22	4,5,7	355,668	0	355,668	0	0	0	0	0	355,668
Meek Street from Carbondale St to Hull St	P378	4R22	7	73,977	72,673	1,304	0	0	0	0	0	73,977
		5R22	7	300,000	0	300,000	0	0	0	0	0	300,000
Total Public / Private Development				1,359,528	374,974	984,553	0	0	0	0	0	1,359,528
Public Art												
2012 Public Art Projects - Streets	PA13	1U22	Citywide	7,692	3,700	3,992	0	0	0	0	0	7,692

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		2U22	Citywide	262,408	13,000	249,408	0	0	0	0	0	262,408
Public Art Admin-PBW	U_PA59	F_1V22	CW	26,202	0	26,202	0	0	0	0	0	26,202
Public Art Proj -Flood	U_L781	F_0L23		97,733	67,569	30,164	0	0	0	0	0	97,733
Public Art Projects-PBW	U_PA58	F_1V22	CW	104,808	0	104,808	0	0	0	0	0	104,808
Total Public Art				498,843	84,269	414,574	0	0	0	0	0	498,843
Resurfacing & Reconstruction Improvements												
Resurfacing - Reconstruction Improvements	U_W186	F_0717	SW	4,100,000	0	4,100,000	4,100,000	0	0	0	0	8,200,000
Total Resurfacing & Reconstruction Improvements				4,100,000	0	4,100,000	4,100,000	0	0	0	0	8,200,000
Sidewalk Improvements												
10th Street Historic District Sidewalk Improvements	U_V149	F_1V22	4	0	0	0	689,857	0	0	0	0	689,857
2017 Sidewalk Improvements for Seniors	U_W160	F_3T22	Citywide	310,579	131,201	179,378	0	0	0	0	0	310,579
Baraboo Dr From Highland Hills Dr To End Of Pavement	U_V158	F_1V22	7	5,788	0	5,788	52,401	0	0	0	0	58,189
Bristol Ave From March Ave To Hopkins Ave	U_V155	F_1V22	2	7,941	0	7,941	71,885	0	0	0	0	79,826
Cherbourg St From Carbondale St To Dutch Harbor Ave	U_V159	F_1V22	7	3,322	0	3,322	30,072	0	0	0	0	33,394
Council District 5 Sidewalk Improvements	U_V150	F_1V22	5	41,389	21,487	19,903	578,165	0	0	0	0	619,554
Council District 8 Sidewalks	U_V169	F_1V22	8	61,640	0	61,640	558,000	0	0	0	0	619,640
Council District 9 Sidewalks (Locations TBD)	U_V151	F_1V22	9	0	0	0	476,776	0	0	0	0	476,776
Driskell St From Colonial Ave To S Central Ser Rd	U_V160	F_1V22	7	2,087	0	2,087	18,891	0	0	0	0	20,978
Everglade Rd From N Jim Miller Rd To Symphony Lane	U_V161	F_1V22	7	5,984	0	5,984	54,169	0	0	0	0	60,153
Fellows Ln From Carbondale St To Hull Ave	U_V162	F_1V22	7	2,555	0	2,555	23,133	0	0	0	0	25,688
Ferguson Rd Sidewalk Imp From Rocky Glen To Gray Cliff	U_V163	F_1V22	7	24,358	0	24,358	220,500	0	0	0	0	244,858
Frankford (South Side) From Dickerson St To Coit Rd	U_V147	F_1V22	12	0	0	0	0	0	100,000	0	0	100,000
Kimball Neighborhood Plus Target Area Sidewalk Improvements	U_V148	F_1V22	3	0	0	0	350,000	0	0	0	0	350,000
Kiska St From Yancy St To Fellows Ln	U_V164	F_1V22	7	8,069	0	8,069	73,048	0	0	0	0	81,117
Mc Kinney Ave Pedestrian Safety Improvement	U_V171	F_1V22	14	74,564	0	74,564	675,000	0	0	0	0	749,564
Oak Lawn-Cedar Springs Area Imp [SW-Lighting-Ped Safety Imp]	U_V156	F_1V22	2	49,709	0	49,709	450,000	0	0	0	0	499,709
Park Row Ave From South Central Expy To Jeffries St	U_V165	F_1V22	7	16,091	0	16,091	145,663	0	0	0	0	161,754

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Perryton Dr Sidewalk Connection	U_W080	F_5R22	3	101,594	66,306	35,288	0	0	0	0	0	101,594
Rothington Rd From Chariot Dr To S Buckner Blvd	U_V166	F_1V22	7	4,098	0	4,098	37,094	0	0	0	0	41,192
Sidewalk Improvement	R474	4R22	8, Citywide	94,580	27,152	67,428	0	0	0	0	0	94,580
Sidewalk Improvement	R474	5R22	8, Citywide	94,580	0	94,580	0	0	0	0	0	94,580
Sidewalk Improvement	R474	6R22	8, Citywide	87,527	0	87,527	0	0	0	0	0	87,527
Sidewalk Improvement	R474	7T22	8, Citywide	98,229	70,190	28,039	0	0	0	0	0	98,229
Sidewalk Improvements along Arterial Streets TBD	U271	1T22	1, 10, 11	93,078	89,236	3,842	0	0	0	0	0	93,078
Sidewalk Improvements along Arterial Streets TBD	U271	2T22	1, 10, 11	1,431,922	280,755	1,151,167	0	0	0	0	0	1,431,922
Sidewalk Improvements along Arterial Streets TBD	U271	3R22	1, 10, 11	274,912	264,383	10,529	0	0	0	0	0	274,912
Sidewalk Improvements along Arterial Streets TBD	U271	6R22	1, 10, 11	36,947	33,072	3,875	0	0	0	0	0	36,947
Sidewalk Improvements along Arterial Streets TBD	U271	6T22	1, 10, 11	2,261,053	2,249,536	11,517	0	0	0	0	0	2,261,053
Sidewalk Improvements along Arterial Streets TBD	U271	7T22	1, 10, 11	234,949	233,335	1,614	0	0	0	0	0	234,949
Sidewalk Improvements along Arterial Streets TBD	U271	8T22	1, 10, 11	122,890	99,358	23,532	0	0	0	0	0	122,890
Sidewalk Improvements and Barrier Free Ramps	P414	L098	Citywide	1,077,880	1,008,965	68,915	0	0	0	0	0	1,077,880
Sidewalk Improvements - CD projects	U_P709	F_6T22	Citywide	78,849	0	78,849	0	0	0	0	0	78,849
Sidewalk Improvements District 4	S417	2U22	4	168,402	107,633	60,769	0	0	0	0	0	168,402
Sidewalk Improvements District 4	S417	4U22	4	119,798	0	119,798	0	0	0	0	0	119,798
Sidewalks 50-50 and ADA Ramps	U_V146	F_1V22	SW	1,240,746	213,645	1,027,101	1,248,000	1,248,000	1,248,000	0	0	6,232,746
South Blvd From South Central Expy To Meadow St	U_V167	F_1V22	7	22,348	0	22,348	202,310	0	0	0	0	224,658
Tyler From Illinois Ave To Lebanon [East Side Only]	U_V152	F_1V22	1	35,990	0	35,990	325,800	0	0	0	0	361,790
W Jefferson Blvd [S Side]- N Westmoreland Rd To N. Plymouth	U_V153	F_1V22	1	36,070	0	36,070	326,526	0	0	0	0	362,596
W University Blvd From Roper St To Kenwell St	U_V157	F_1V22	2	9,428	0	9,428	85,350	0	0	0	0	94,778
Wendelkin St From Pennsylvania Ave To Driskell St	U_V168	F_1V22	7	11,925	0	11,925	107,951	0	0	0	0	119,876
White Rock Creek Trail Access Paths Sidewalk Connection	U_W079	F_2T22	10	222,696	133,686	89,009	0	0	0	0	0	222,696
Willow Ln [North Side] From Preston Rd To Hillcrest Rd	U_V170	F_1V22	11	135,511	0	135,511	1,226,724	0	0	0	0	1,362,235
Wright Street From S. Oak Cliff To Edgefield	U_V154	F_1V22	1	44,453	0	44,453	402,413	0	0	0	0	446,866
Total Sidewalk Improvements				8,754,531	5,029,939	3,724,592	8,429,728	1,248,000	1,348,000	1,248,000	0	21,028,259
Sidewalk Petition												

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Greentree Ln.-Rockway Dr. - Fisher Rd. To Westbrook - Fisher	U_V173	F_1V22	9	12,129	0	12,129	109,800	0	0	0	0	121,929
Jeffries St. - Tanner St. To Warren Ave. [Sidewalk]	U_V172	F_1V22	7	3,678	0	3,678	33,300	0	0	0	0	36,978
Total Sidewalk Petition				15,807	0	15,807	143,100	0	0	0	0	158,907
Street and Alley Improvement Projects												
Street and Alley Improvement Projects	U_W222	F_0715	Citywide	20,400,373	7,700,866	12,699,507	20,400,373	20,400,373	20,400,373	20,400,373	20,400,373	122,402,238
Street Design and Paving Manual	U_W063	F_4R22	Citywide	46,000	7,803	38,197	0	0	0	0	0	46,000
Total Street and Alley Improvement Projects				20,446,373	7,708,669	12,737,704	20,400,373	20,400,373	20,400,373	20,400,373	20,400,373	122,448,238
Street Petition												
Crenshaw Dr From Cushing Dr To Old Seagoville Rd	S418	2U22	5	123,330	66,576	56,754	0	0	0	0	0	123,330
Crenshaw Dr From Cushing Dr To Old Seagoville Rd	S418	3U22	5	731,351	2,731	728,620	0	0	0	0	0	731,351
Dirk St. - Alley South Of Martel Ave. To Martel Ave. [St]	U_V187	F_1V22	14	14,515	0	14,515	0	0	131,400	0	0	145,915
Fernheath Ln From South Beltline Rd To Dead End	S420	2U22	8	1,285,699	73,584	1,212,115	0	0	0	0	0	1,285,699
Gardenview Dr From Alto Garden Dr To Loma Garden Av	S421	2U22	5	220,410	119,432	100,978	0	0	0	0	0	220,410
		4U22	5	562,113	0	562,113	0	0	0	0	0	562,113
Ginger Ave. - Dacki Ave. To Goldie Ave.- Brandon St.	U_V182	F_1V22	3	195,756	0	195,756	0	0	1,772,100	0	0	1,967,856
Harlandale Ave. - Ohio Ave. To Illinois Ave.	U_V183	F_1V22	4	53,587	0	53,587	0	0	485,100	0	0	538,687
Hord Ave. - Moler St. To Brandon St.	U_V181	F_1V22	3	84,506	0	84,506	0	0	765,000	0	0	849,506
Longhorn Street From Bar X St To Ferguson Rd	S422	2U22	7	110,761	98,596	12,165	0	0	0	0	0	110,761
		3U22	7	773,117	649,471	123,647	0	0	0	0	0	773,117
Lonsdale Ave. Sarah Lee Ln. to Lake June Rd.	U_V184	F_1V22	5	1,928,132	10,200	1,917,932	0	0	492,934	0	0	2,421,066
Lonsdale from Sarah Lee to Lake June Rd	U_W052	F_2U22	9	109,074	103,327	5,746	0	0	0	0	0	109,074
Michigan Ave From Saner Ave To Hobson Ave	S423	2U22	4	64,298	39,313	24,985	0	0	0	0	0	64,298
		3U22	4	379,865	357	379,508	0	0	0	0	0	379,865
Ridgecrest Rd. - Holly Hill Dr. To SOPAC TrE Of Eastridge	U_V186	F_1V22	13	0	0	0	551,200	0	4,960,800	0	0	5,512,000
South Ewing Ave From Sleeth St To Ann Arbor Ave	U_V188	F_1V22	4	88,980	0	88,980	0	0	805,500	0	0	894,480
Trojan St. - Burma Rd. To Fellows Ln.	U_V185	F_1V22	7	0	0	0	0	0	1,089,366	0	0	1,089,366
Total Street Petition				6,725,494	1,163,586	5,561,907	551,200	0	10,502,200	0	0	17,778,894

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Street Reconstruction												
10th St from I-35 to Clarendon Dr	U_V198	F_1V22	4	0	0	0	0	0	3,252,260	0	0	3,252,260
6100 Blk Of Calm Meadow	U_V282	F_1V22	12	52,854	0	52,854	0	475,685	0	0	0	528,539
Aberdeen Ave From Edgemere Rd To Thackery St	U_V285	F_1V22	13	79,397	0	79,397	0	714,569	0	0	0	793,966
Adair St From Cobb St To 500 Ft North Of Cobb St	U_V287	F_1V22	14	8,153	0	8,153	0	73,377	0	0	0	81,530
Alpha Rd from Barton Dr to Noel Rd	U_V293	F_1V22	11	0	0	0	106,650	0	959,853	0	0	1,066,503
Alpha Rd From End Of Pavement To Barton Dr	U_V310	F_1V22	11	116,755	0	116,755	0	0	1,050,793	0	0	1,167,548
Alpha Rd from Noel Rd to Montfort Dr	U_V294	F_1V22	11	0	0	0	202,932	0	1,826,385	0	0	2,029,317
Anzio Cir from Garapan Dr to S Polk St	U_V199	F_1V22	4	0	0	0	0	0	1,140,900	0	0	1,140,900
Arbor Park Dr from Robin Meadow Dr to Whitehurst Dr	U_V215	F_1V22	10	0	0	0	133,921	1,205,286	0	0	0	1,339,207
Arborcrest Dr From Bluewood Dr To Partridge Dr	U_V262	F_1V22	8	90,642	0	90,642	0	815,778	0	0	0	906,420
Avenue H From E 11Th St To Sanderson Ave	U_V247	F_1V22	4	84,292	0	84,292	0	0	758,625	0	0	842,917
Babcock Dr From Bernal Dr To Canada Dr	U_V256	F_1V22	6	43,642	0	43,642	0	0	392,782	0	0	436,424
Beall Street From Dolphin To Gifford Street	S428	2U22	7	54,765	17,796	36,969	0	0	0	0	0	54,765
		4U22	7	310,335	0	310,335	0	0	0	0	0	310,335
Bismark Dr From E. Ledbetter To 51St	S448	3U22	4	794,032	103,803	690,229	0	0	0	0	0	794,032
Blossomheath Ln From Lbj Serv N To Thistle Ln	U_V275	F_1V22	11	44,701	0	44,701	0	402,308	0	0	0	447,009
Blossomheath Ln from Thistle Ln to Alpha Rd	U_V222	F_1V22	11	0	0	0	50,902	458,122	0	0	0	509,024
Bombay Ave from Huron Dr to Thurston Dr	U_V193	F_1V22	2	0	0	0	128,662	1,157,956	0	0	0	1,286,618
Bonnie View From Overton To Springview	S308	2U22	4	78,495	61,418	17,077	0	0	0	0	0	78,495
		3U22	4	447,505	2,700	444,805	0	0	0	0	0	447,505
Bonnie View Rd from Ann Arbor Ave to Cummings St	U_V200	F_1V22	4	0	0	0	225,505	2,029,549	0	0	0	2,255,054
Boundbrook Ave From Greenville Ave To Woodbrook Dr	U_V268	F_1V22	10	40,881	0	40,881	0	367,926	0	0	0	408,807
Bradford Dr from Maple Springs Blvd to Hedgerow Dr	U_V194	F_1V22	2	0	0	0	194,498	1,750,478	0	0	0	1,944,976
Broken Bow Rd from 9635 Broken Bow Rd to Fieldcrest Dr	U_V216	F_1V22	10	0	0	0	60,180	541,622	0	0	0	601,802
Brookshire Dr From Orchid Ln To Brookshire Cir	U_V276	F_1V22	11	31,603	0	31,603	0	0	284,428	0	0	316,031
Burroaks Cir From Burroaks Dr To End Of Pavement	U_V263	F_1V22	8	43,500	0	43,500	0	391,500	0	0	0	435,000
Canada Dr From Babcock Dr To Leesburg St	U_V307	F_1V22	6	76,899	0	76,899	0	692,094	0	0	0	768,993

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Canada Dr From Tamerisk St To Westmoreland Rd	S309	2U22	6	335,190	223,588	111,602	0	0	0	0	0	335,190
Canada Dr From Tamerisk St To Westmoreland Rd	S309	4U22	6	3,564,227	40,229	3,523,998	0	0	0	0	0	3,564,227
Carpenter Ave From S Malcom X Blvd To Meadow St	U_V261	F_1V22	7	297,582	136,030	161,553	0	0	93,658	0	0	391,240
Cedarvale Paving & Drainage Improvements	W154	3T22	8	1,968,526	1,583,115	385,412	0	0	0	0	0	1,968,526
		4T22	8	3,282,511	1,379,480	1,903,031	0	0	0	0	0	3,282,511
Chimney Hill Ln from Abrams Rd to Wightman Pl	U_V217	F_1V22	10	0	0	0	172,685	1,554,161	0	0	0	1,726,846
Church St From I-35 To Cliff To End	U_V248	F_1V22	4	57,232	0	57,232	0	0	515,085	0	0	572,317
Clarendon Dr (2-28' Lanes) from Ewing to Upton	U_V292	F_1V22	4	0	0	0	0	0	0	1,715,657	0	1,715,657
Clearsprings Rd From Coit Rd To Sapling Way	U_V277	F_1V22	11	47,396	0	47,396	0	0	426,568	0	0	473,964
Cobb St From Cobb St To Adair St	U_V288	F_1V22	14	11,031	0	11,031	0	99,275	0	0	0	110,306
Concho St From Richmond Ave To Belmont Ave	U_V289	F_1V22	14	39,326	0	39,326	0	353,936	0	0	0	393,262
Crownover Ct from Genstar Ln to End of Pavement	U_V228	F_1V22	12	0	0	0	84,440	759,964	0	0	0	844,404
Curran Dr From Pebbledowne Dr To End Of Pavement	U_V278	F_1V22	11	18,489	0	18,489	0	0	166,400	0	0	184,889
Curran Dr from St Michaels Dr to Pebbledowne Dr	U_V223	F_1V22	11	0	0	0	80,951	0	728,560	0	0	809,511
Davenport Rd From Winding Creek Rd To Creek Bend Rd	U_V312	F_1V22	12	77,676	0	77,676	0	699,085	0	0	0	776,761
Donnybrook Ln From N Prairie Creek Rd To Riverway Dr	U_V254	F_1V22	5	65,720	0	65,720	0	591,480	0	0	0	657,200
Dove Creek Way From Myrtlewood Drive To Swansee Street	U_V245	F_1V22	3	130,530	0	130,530	0	1,174,774	0	0	0	1,305,304
E Corning Ave From Arizona To S Marsalis Ave	U_V249	F_1V22	4	94,462	0	94,462	0	0	850,160	0	0	944,622
E Davis St From Beckley Ave To Patton Ave	U_V303	F_1V22	1	116,279	0	116,279	0	1,046,514	0	0	0	1,162,793
E Overton Rd From S Marsalis Ave To S Ewing	U_V305	F_1V22	4	153,112	0	153,112	0	0	0	1,378,009	0	1,531,121
Edelweiss Cir From Hillcrest Rd To End Of Pavement	U_V279	F_1V22	11	35,638	0	35,638	0	0	320,745	0	0	356,383
Ewing Ave S From Galloway Ave To Genoa Ave	S311	2U22	4	175,497	162,257	13,240	0	0	0	0	0	175,497
		4T22	4	216,316	0	216,316	0	0	0	0	0	216,316
		4U22	4	1,398,835	401,788	997,047	0	0	0	0	0	1,398,835
Fillmore Dr from Empire Central to Register Ave	U_V195	F_1V22	2	0	0	0	134,285	1,208,561	0	0	0	1,342,846
Fordham From Bonnie View To Illinois	S312	1T22	4	140,858	15,892	124,966	0	0	0	0	0	140,858
		2U22	4	228,195	214,181	14,014	0	0	0	0	0	228,195
		3T22	4	305,107	0	305,107	0	0	0	0	0	305,107
		3U22	4	941,317	19,239	922,077	0	0	0	0	0	941,317

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		4U22	4	841,928	0	841,928	0	0	0	0	0	841,928
Frankford Rd (WB Lane Only) from City Limit to Appleridge Dr	U_V295	F_1V22	12	0	0	0	135,326	0	1,217,936	0	0	1,353,262
Frankford Rd From Frankford Rd To Aramis Ln	U_V283	F_1V22	12	38,152	0	38,152	0	343,368	0	0	0	381,520
Galloway Ave From Fernwood Ave To S Denley Dr	U_V250	F_1V22	4	93,983	0	93,983	0	0	845,844	0	0	939,827
Geraldine Dr From Kendale Dr To Lombardy Ln	U_V257	F_1V22	6	85,185	0	85,185	0	0	766,662	0	0	851,847
Gilbert Ave From Oak Lawn Ave To Reagan St	U_V290	F_1V22	14	42,568	0	42,568	0	383,108	0	0	0	425,676
Goodwin Ave from Laneri Ave to Glencoe St	U_V232	F_1V22	14	0	0	0	62,297	560,671	0	0	0	622,968
Grassy Ridge Trl From Penguin Dr To Scottsboro Ln	U_V246	F_1V22	3	70,849	0	70,849	91,221	750,139	0	0	0	912,209
Greenhollow Ln From Coit Rd To Sapling Way	U_V280	F_1V22	11	46,900	0	46,900	0	0	422,103	0	0	469,003
Haines Ave From W. Colorado Blvd To W. Greenbriar Ln	U_V236	F_1V22	1	0	0	0	153,799	1,384,189	0	0	0	1,537,988
Halifax St from Cash Rd to Pulaski St	U_V206	F_1V22	6	0	0	0	105,668	0	951,014	0	0	1,056,682
Hampton Rd S From Crow Creek Dr To North Of W Ledbetter D	S313	2U22	4	1,400,288	210,349	1,189,939	0	0	0	0	0	1,400,288
		4U22	4	455,612	1,581	454,031	0	0	0	0	0	455,612
Hay St From Ring St To End Of Pavement	U_V239	F_1V22	2	15,347	0	15,347	0	138,121	0	0	0	153,468
Hodde St from Woodmont Dr to N Jim Miller Rd	U_V204	F_1V22	5	0	0	0	163,043	1,467,389	0	0	0	1,630,432
Hughes Ln from Wilderness Ct to Preston Rd	U_V224	F_1V22	11	0	0	0	92,511	0	832,597	0	0	925,108
Imperial St From Bertrand Ave To Lagow St	S436	2U22	7	87,630	25,078	62,552	0	0	0	0	0	87,630
		3U22	7	562,155	0	562,155	0	0	0	0	0	562,155
JB Jackson From Grand To MLK	S437	2T22	7	775,507	459,319	316,188	0	0	0	0	0	775,507
		2U22	7	166,918	159,350	7,568	0	0	0	0	0	166,918
		3U22	7	942,086	18,248	923,838	0	0	0	0	0	942,086
Joyce Way from Thackery St to Hillcrest Rd	U_V230	F_1V22	13	0	0	0	85,267	767,406	0	0	0	852,673
Kernack St From Phinney Ave To Burns Ave	U_V237	F_1V22	1	75,979	0	75,979	0	683,807	0	0	0	759,786
Lanshire Dr From Chiswell Rd To Audelia Rd	U_V269	F_1V22	10	62,016	0	62,016	0	558,141	0	0	0	620,157
Laurel Hill Dr From Budeudy Dr To End Of Pavement	U_V264	F_1V22	8	9,410	0	9,410	0	84,689	0	0	0	94,099
Laurel Hill Dr from Kleberg Rd to Budeudy Dr	U_V211	F_1V22	8	0	0	0	57,782	520,038	0	0	0	577,820
Ledbetter Dr (E) From Kolloch Dr To Mayforge Dr	S454	2U22	4	86,715	20,510	66,205	0	0	0	0	0	86,715
		3U22	4	491,385	0	491,385	0	0	0	0	0	491,385
Lemmon Ave E from Lemmon Ave E to Oak Grove Ave	U_V297	F_1V22	14	0	0	0	57,749	0	519,741	0	0	577,490

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Lemmon Ave from Douglas Ave to Wycliff Ave	U_V296	F_1V22	14	0	0	0	114,423	0	1,029,807	0	0	1,144,230
Lenel Pl (Partnership W/ Dist 2) from Clover Ln to Wemdon Dr	U_V208	F_1V22	6	0	0	0	0	0	786,854	0	0	786,854
Lenel Pl [Partnership W - Dist 6] From Clover Ln To Wemdon Dr	U_V240	F_1V22	2	78,685	0	78,685	0	0	708,169	0	0	786,854
Lenel Pl From Lively Ln To Clover Ln	U_V258	F_1V22	6	96,324	0	96,324	0	0	866,918	0	0	963,242
Lenel Pl from Wemdon Dr to Mixon Dr	U_V207	F_1V22	6	0	0	0	0	0	1,515,109	0	0	1,515,109
Lockhaven Dr From E Northwest Hwy To Lockyer Dr	U_V271	F_1V22	10	44,784	0	44,784	0	403,052	0	0	0	447,836
Lockhaven Dr From Lockyer Dr To Lynford Dr	U_V270	F_1V22	10	46,338	0	46,338	0	417,043	0	0	0	463,381
Lockhaven Dr from Lynford Dr to Lanshire Dr	U_V218	F_1V22	10	0	0	0	25,980	233,824	0	0	0	259,804
Lynford Dr from Ferndale Rd to Lockhaven Dr	U_V219	F_1V22	10	0	0	0	73,212	658,904	0	0	0	732,116
Maple Ave From 700 South Of Mockingbird Ln To Mockingbird L	S316	2U22	2	141,666	138,514	3,152	0	0	0	0	0	141,666
Maple Ave From Mahon St To Cedar Springs Rd	U_V314	F_1V22	14	54,756	0	54,756	0	0	492,801	0	0	547,557
Maple Ave from McKinney Ave to Mahon St	U_V298	F_1V22	14	0	0	0	113,249	0	1,019,239	0	0	1,132,488
Maple Ave From Randall St To Wolf St	U_V315	F_1V22	14	48,984	0	48,984	0	0	440,857	0	0	489,841
Marfa Ave From Biglow St To Easter Ave	U_V251	F_1V22	4	85,655	0	85,655	0	0	770,899	0	0	856,554
Marfa Ave from Fernwood Ave to S Lancaster Rd	U_V201	F_1V22	4	0	0	0	124,585	0	1,121,264	0	0	1,245,849
Mayforge Dr From Le Forge Ave To E Ledbetter Dr	S455	2T22	4	140,956	0	140,956	0	0	0	0	0	140,956
		2U22	4	294,585	82,774	211,811	0	0	0	0	0	294,585
		3T22	4	443,306	0	443,306	0	0	0	0	0	443,306
		8T22	4	390,000	0	390,000	0	0	0	0	0	390,000
Maywood Ave from Frio Dr to S Denley Dr	U_V202	F_1V22	4	0	0	0	0	0	1,077,749	0	0	1,077,749
McCommas Blvd from McMillan Ave to Worcola St	U_V233	F_1V22	14	0	0	0	61,156	550,401	0	0	0	611,557
Meadow Crest Dr From Inwood Road To Lamplighter Lane	U_V286	F_1V22	13	77,859	0	77,859	0	700,727	0	0	0	778,586
Meadow Park Dr from Stone Canyon Rd to Regal Park Ln	U_V225	F_1V22	11	0	0	0	77,544	0	697,899	0	0	775,443
Merit Dr From Clodus Fields Dr To Churchill Way	U_V311	F_1V22	11	255,984	0	255,984	0	2,303,856	0	0	0	2,559,840
Merit From Church Hill Way To Lbj	U_V302	F_1V22	11	35,203	0	35,203	0	0	0	2,964,797	0	3,000,000
Milhof Dr From Barnes Bridge Rd To Plummer Dr	U_V267	F_1V22	9	103,012	0	103,012	0	927,109	0	0	0	1,030,121
Mimms Dr from Featherwood Dr to Mimms Dr	U_V229	F_1V22	12	0	0	0	80,786	727,071	0	0	0	807,857
Mimosa Ln from Edgemere Rd to Hillcrest Rd	U_V231	F_1V22	13	0	0	0	156,289	1,406,603	0	0	0	1,562,892

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Mingo Street From Dolphin To Gault	S439	2U22	7	45,645	14,833	30,812	0	0	0	0	0	45,645
		4U22	7	258,655	0	258,655	0	0	0	0	0	258,655
Montague Ave from Yewpon Ave to Ramona	U_V203	F_1V22	4	0	0	0	104,732	0	942,588	0	0	1,047,320
Morgan Dr From Plaza Blvd To Nandina Dr	U_V308	F_1V22	8	68,978	0	68,978	0	0	0	620,801	0	689,779
Morrell Ave From Bonnie View Rd To High St	U_V306	F_1V22	4	45,230	0	45,230	0	0	0	407,071	0	452,301
Murray St From Main St To Canton St	U_V241	F_1V22	2	57,054	0	57,054	0	0	513,490	0	0	570,544
Myers Cir from Myers Cir to Elam Rd	U_V212	F_1V22	8	0	0	0	102,946	926,513	0	0	0	1,029,459
N Cliff St From Hutchins Ave To Reverend Cbt Smith St	U_V252	F_1V22	4	44,282	0	44,282	0	0	398,540	0	0	442,822
N Hall St From Cochran St To Central Expwy Srv Rd	U_V318	F_1V22	14	51,680	0	51,680	0	465,117	0	0	0	516,797
N Hall St From Munger Ave To Cochran St	U_V317	F_1V22	14	35,986	0	35,986	0	323,870	0	0	0	359,856
N Hall St From Ross Ave To Munger Blvd	U_V316	F_1V22	14	76,580	0	76,580	0	689,219	0	0	0	765,799
N Lancaster Ave From E. Colorado Blvd To Addison St	U_V238	F_1V22	1	41,443	0	41,443	0	372,987	0	0	0	414,430
N Morocco Ave From Goodman St To N Justin Ave	U_V259	F_1V22	6	69,899	0	69,899	0	629,093	0	0	0	698,992
N Munger Blvd from Junius St to Gaston Ave	U_V301	F_1V22	14	0	0	0	84,854	0	763,685	0	0	848,539
N Munger Blvd from Tremont St to Worth St	U_V300	F_1V22	14	0	0	0	69,540	0	625,862	0	0	695,402
N Munger Blvd From Worth St To Junius St	U_V319	F_1V22	14	62,016	0	62,016	0	0	558,141	0	0	620,157
N Walton St From Elm St To End Of Pavement	U_V242	F_1V22	2	49,613	0	49,613	0	0	446,513	0	0	496,126
Nagle St from Denton Dr to Overlake Dr	U_V209	F_1V22	6	0	0	0	112,538	0	1,012,839	0	0	1,125,377
Northaven Rd from Royalshire Dr to Crest Brook Dr	U_V226	F_1V22	11	0	0	0	79,942	719,480	0	0	0	799,422
Northbound SWestmoreland At Kimball High Sch Parking Lot	U_V304	F_1V22	3	95,000	0	95,000	0	0	0	855,000	0	950,000
Northcreek Ln from L B J Serv N to End of Pavement	U_V227	F_1V22	11	0	0	0	79,446	715,015	0	0	0	794,461
Oak Plaza from Kleberg Rd to End of Pavement	U_V213	F_1V22	8	0	0	0	70,648	635,834	0	0	0	706,482
Palisade Dr From N Prairie Creek Rd To Riverway Dr	U_V255	F_1V22	5	90,146	0	90,146	0	811,313	0	0	0	901,459
Park Manor Dr From Simpson Stuart Rd To Happy Canyon Dr	U_V265	F_1V22	8	13,776	0	13,776	0	123,982	0	0	0	137,758
Pierce St from St Rita Dr to W Kiest Blvd	U_V196	F_1V22	3	0	0	0	137,790	1,240,114	0	0	0	1,377,904
Preakness Ln from Polarity Dr to S Walton Walker Serv E	U_V197	F_1V22	3	0	0	0	143,760	1,293,844	0	0	0	1,437,604
Quebec St From Sharp St To Mockingbird Ln	U_V260	F_1V22	6	71,492	0	71,492	0	0	643,425	0	0	714,917
Race St From End Of Pavement To N Washington Ave	U_V243	F_1V22	2	57,501	0	57,501	0	0	517,508	0	0	575,009
Raynell Ave from Hodde St to CF Hawn Serv S	U_V205	F_1V22	5	0	0	0	173,363	1,560,264	0	0	0	1,733,627

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Remove Dip On EB Royal Ln 400 Ft East Of Greenville Ave	U_V309	F_1V22	10	7,500	0	7,500	0	67,500	0	0	0	75,000
Ridgedale Ave from McMillan Ave to Worcola St	U_V234	F_1V22	14	0	0	0	61,321	551,889	0	0	0	613,210
Rolling Rock Ln from Hackney Ln to Fern Hollow Dr	U_V220	F_1V22	10	0	0	0	52,540	472,857	0	0	0	525,397
Rugged Dr from Berkley Ave to Ferndale Ave	U_V189	F_1V22	1	0	0	0	94,715	852,433	0	0	0	947,148
S Murdeaux Ln from Great Trinity Forest Way to Olusta Dr	U_V214	F_1V22	8	0	0	0	70,036	630,327	0	0	0	700,363
S Patton Ave from E 10th St to E. Jefferson Blvd	U_V190	F_1V22	1	0	0	0	38,268	344,410	0	0	0	382,678
S Van Buren Ave from W Pembroke Ave to Page Ave	U_V191	F_1V22	1	0	0	0	59,197	532,771	0	0	0	591,968
San Jacinto St From N Pearl St To Crockett St	U_V291	F_1V22	14	42,369	0	42,369	0	381,322	0	0	0	423,691
Sapling Way From Clearsprings Rd To Greenhollow Ln	U_V281	F_1V22	11	24,591	0	24,591	0	0	221,321	0	0	245,912
Shaw St from Navaro St to Harston St	U_V210	F_1V22	6	0	0	0	97,885	880,969	0	0	0	978,854
Spring Grove From Alpha To Coit	S443	2U22	11	338,325	273,352	64,973	0	0	0	0	0	338,325
		3U22	11	2,934	0	2,934	0	0	0	0	0	2,934
		4U22	11	1,951,086	0	1,951,086	0	0	0	0	0	1,951,086
St Paul[S]-Gano To 250FT South	U_R505	F_4R22		10,857	10,857	0	0	0	0	0	0	10,857
Timber Oaks Dr From Shadow Ridge Dr To Shadow Ridge Dr	U_V284	F_1V22	12	80,852	0	80,852	0	727,667	0	0	0	808,519
Vanette Ln From Fitzsimmons Dr To S Marsalis Ave	U_V253	F_1V22	4	56,112	0	56,112	0	0	505,006	0	0	561,118
W 12th St from Briscoe Blvd to Hampton Rd	U_V192	F_1V22	1	0	0	0	60,199	541,791	0	0	0	601,990
Waneta Dr From Robin Rd To Inwood Rd	U_V244	F_1V22	2	36,647	0	36,647	0	329,824	0	0	0	366,471
Webb Chapel Rd From Silverton Dr To Northaven Rd	U_V313	F_1V22	13	301,883	0	301,883	0	2,716,949	0	0	0	3,018,832
West Shore Dr From Tokalon Dr To Meadow Lake Ave	S574	4U22	9	302,916	18,712	284,204	0	0	0	0	0	302,916
Westfield Dr From Gladwood Ln To Clearwater Dr	U_V272	F_1V22	10	53,499	0	53,499	0	481,489	0	0	0	534,988
Westfield Dr from Woodbrook Dr to Gladwood Ln	U_V221	F_1V22	10	0	0	0	57,418	516,764	0	0	0	574,182
Willis Ave from McMillan Ave to Worcola St	U_V235	F_1V22	14	0	0	0	61,404	552,634	0	0	0	614,038
Woodbrook Dr From Clearwater Dr To Graywood Dr	U_V274	F_1V22	10	25,567	0	25,567	0	230,103	0	0	0	255,670
Woodbrook Dr From Graywood Dr To Westfield Dr	U_V273	F_1V22	10	25,732	0	25,732	0	231,591	0	0	0	257,323
Woodmeadow From La Prada West To The End Of Divided Roadway	S320	4U22	9	1,426,143	14,139	1,412,004	0	0	0	0	0	1,426,143
Woodwick Dr From W Camp Wisdom Ed To Clearwood Dr	U_V266	F_1V22	8	40,633	0	40,633	0	365,694	0	0	0	406,327
Total Street Reconstruction				31,339,369	5,819,821	25,519,549	5,220,040	56,449,285	35,999,582	7,941,335	0	136,949,611

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Street Resurfacing												
2017 City-County Street Maintenance	W179	0556	Citywide	2,102,818	0	2,102,818	0	0	0	0	0	2,102,818
2017 Planned Bond Funding Replacement	W192	1T22	Citywide	1,100,000	730,184	369,816	0	0	0	0	0	1,100,000
		1U22	Citywide	60,000	0	60,000	0	0	0	0	0	60,000
		2T22	Citywide	770,000	0	770,000	0	0	0	0	0	770,000
		2U22	Citywide	650,000	0	650,000	0	0	0	0	0	650,000
		3R22	Citywide	1,700,000	17,410	1,682,590	0	0	0	0	0	1,700,000
		3T22	Citywide	220,000	0	220,000	0	0	0	0	0	220,000
		3U22	Citywide	550,000	0	550,000	0	0	0	0	0	550,000
		4R22	Citywide	200,000	0	200,000	0	0	0	0	0	200,000
		5R22	Citywide	300,000	0	300,000	0	0	0	0	0	300,000
		6R22	Citywide	200,000	0	200,000	0	0	0	0	0	200,000
		6T22	Citywide	250,000	0	250,000	0	0	0	0	0	250,000
		7T22	Citywide	500,000	0	500,000	0	0	0	0	0	500,000
		8T22	Citywide	500,000	0	500,000	0	0	0	0	0	500,000
Abrams Rd from E University Blvd to Chesley Ln	U_V942	F_1V22	9	0	0	0	0	0	450,000	0	0	450,000
Abrams Rd from Glennox Ln to E Lovers Ln	U_V949	F_1V22	9	0	0	0	0	0	0	129,585	0	129,585
Abrams Rd from Trammel Dr to E University Blvd	U_V921	F_1V22	9	0	0	0	0	0	145,981	0	0	145,981
Acapulco Dr from Bar Harbor Dr to Bar Harbor Dr	U_V473	F_1V22	3	0	0	0	360,459	0	0	0	0	360,459
Adelaide Dr from Yewpon Ave to Ramona	U_V658	F_1V22	4	209,470	0	209,470	0	0	0	0	0	209,470
Adler Dr from Adler Dr to Cockrell Hill Rd	U_V799	F_1V22	3	0	0	0	0	0	414,173	0	0	414,173
Adleta Blvd from Adleta Ct to Adleta Blvd	U_V774	F_1V22	10	0	0	0	0	0	443,396	0	0	443,396
Alco Ave from N. Plymouth Rd to N Hampton Rd	U_V435	F_1V22	1	0	0	0	334,295	0	0	0	0	334,295
Alcott St from N Fitzhugh Ave to Lee St	U_V486	F_1V22	14	0	0	0	0	74,568	0	0	0	74,568
Allegro Dr from Balalaika Rd to Firebird Dr	U_V582	F_1V22	8	0	0	0	146,770	0	0	0	0	146,770
Allen St from McKinney Ave to Laclede St	U_V970	F_1V22	14	0	0	0	0	0	0	155,482	0	155,482
Alma from Cockrell Ave to End of Pavement	U_V615	F_1V22	2	0	0	0	169,785	0	0	0	0	169,785
Amberton Pkwy from Chimney Sweep Ln to Chimney Corner	U_V397	F_1V22	10	0	0	0	126,190	0	0	0	0	126,190
Amberton Pkwy from Emberglow Ln to Chimney Sweep Ln	U_V518	F_1V22	10	203,120	0	203,120	0	0	0	0	0	203,120

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Amberton Pkwy from Greenville Ave to Emburglow Ln	U_V524	F_1V22	10	0	0	0	0	367,284	0	0	0	367,284
Annapolis Ln from Ridgelawn Dr to Berwyn Ln	U_V795	F_1V22	9	0	0	0	0	0	0	228,198	0	228,198
Antoinette St from Greenhaven Dr to Hillburn Dr	U_V792	F_1V22	8	0	0	0	0	182,819	0	0	0	182,819
Arapaho Rd from Golden Creek Rd to Meadowcreek Dr	U_V939	F_1V22	12	0	0	0	0	0	870,363	0	0	870,363
Arapaho Rd from Hillcrest Rd to Meandering Way	U_V947	F_1V22	12	0	0	0	0	1,002,109	0	0	0	1,002,109
Arapaho Rd from Meadowcreek Dr to Hillcrest Rd	U_V931	F_1V22	12	0	0	0	0	0	714,949	0	0	714,949
Arborcrest Dr from Glencairn Dr to S RL Thornton Serv W	U_V659	F_1V22	8	0	0	0	0	93,741	0	0	0	93,741
Arborhill Dr from Arborhill Dr to Arbor Park Dr	U_V543	F_1V22	10	165,532	0	165,532	0	0	0	0	0	165,532
Ash Ln from Caldwell Ave to S Fitzhugh Ave	U_V402	F_1V22	2	116,346	0	116,346	0	0	0	0	0	116,346
Atha Dr from N Longacre Ln to Tina Ln	U_V770	F_1V22	8	0	0	0	0	135,279	0	0	0	135,279
Atha Dr from Tina Ln to Woodmont Dr	U_V551	F_1V22	8	0	0	0	57,418	0	0	0	0	57,418
Atlas Dr from Frio Dr to S Lancaster Rd	U_V520	F_1V22	4	324,718	0	324,718	0	0	0	0	0	324,718
Audelia Rd from Faircrest Dr to Royal Ln	U_V961	F_1V22	10	0	0	0	0	0	571,847	0	0	571,847
Avenue F from E 11th St Sanderson Ave	U_V323	F_1V22	4	409,062	0	409,062	0	0	0	0	0	409,062
Axton Ln from Abrams Rd to Kelman St	U_V749	F_1V22	9	0	0	0	165,189	0	0	0	0	165,189
Balalaika Rd From Allegro Dr To Laura Ln	U_V839	F_1V22	8	58,790	0	58,790	0	0	0	0	0	58,790
Balalaika Rd from Duet Dr to Allegro Dr	U_V834	F_1V22	8	0	0	0	63,832	0	0	0	0	63,832
Bambi St from Elkton Cir to Dowdy Ferry Rd	U_V358	F_1V22	8	60,471	0	60,471	0	0	0	0	0	60,471
Bambi St from Murdock Rd to Elkton Cir	U_V816	F_1V22	8	0	0	0	0	0	143,408	0	0	143,408
Banting Way from Enchanted Ln to Ashbrook Rd	U_V812	F_1V22	7	0	0	0	0	0	178,017	0	0	178,017
Baraboo Dr from End of Pavement to Tioga St	U_V579	F_1V22	8	0	0	0	151,675	0	0	0	0	151,675
Beechmont Dr from Ferguson Rd to Felicia Ct	U_V827	F_1V22	7	0	0	0	0	0	206,245	0	0	206,245
Beeman-ERL Thornton to Henderson	U_W251	F_3U22		400,000	229,904	170,096	0	0	0	0	0	400,000
Belford Dr from Ashford Dr to Ravendale Ln	U_V436	F_1V22	9	0	0	0	94,599	0	0	0	0	94,599
Belmont Ave from Matilda St to Skillman St	U_V592	F_1V22	14	0	0	0	465,382	0	0	0	0	465,382
Belmont Ave from Summit Ave to Greenville Ave	U_V320	F_1V22	14	0	0	0	111,304	0	0	0	0	111,304
Benedict Dr from Chapel Hill Rd to Kimberly Ln	U_V460	F_1V22	9	0	0	0	277,761	0	0	0	0	277,761
Bennett Ave from Monarch St to Fuqua St	U_V554	F_1V22	2	0	0	0	128,042	0	0	0	0	128,042
Bennington Dr from Trammel Dr to Middlebury Dr	U_V668	F_1V22	9	0	0	0	0	0	150,337	0	0	150,337

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Benson St from S Washington Ave to S Hill Ave	U_V597	F_1V22	2	0	0	0	133,050	0	0	0	0	133,050
Bentley Ave from Chalmers St to S Hampton Rd	U_V349	F_1V22	1	0	0	0	229,810	0	0	0	0	229,810
Berkley Ave from Rugged Dr to S Edgefield Ave	U_V536	F_1V22	1	0	0	0	257,250	0	0	0	0	257,250
Berwyn Ln from Ridgelawn Dr to E University Blvd	U_V735	F_1V22	9	0	0	0	0	0	141,556	0	0	141,556
Bickers St from Melinda Hills Dr to N Westmoreland Rd	U_V943	F_1V22	6	0	0	0	175,513	0	0	0	0	175,513
Bishop College Dr from Lovingood Dr to End of Pavement	U_V406	F_1V22	8	16,636	0	16,636	0	0	0	0	0	16,636
Bissonet Ave from Atha Dr to Antler Ave	U_V368	F_1V22	8	167,727	0	167,727	0	0	0	0	0	167,727
Blackburn St from N Haskell Ave to Noble Ave	U_V963	F_1V22	14	0	0	0	0	0	168,962	0	0	168,962
Blackburn St from Turtle Creek Blvd to Oak Lawn Ave	U_V957	F_1V22	14	0	0	0	0	0	261,538	0	0	261,538
Blackburn St from Turtle Creek Blvd to Travis St	U_V971	F_1V22	14	0	0	0	0	0	267,774	0	0	267,774
Blanch Cir from Hillside Dr to Nonesuch Rd	U_V773	F_1V22	9	0	0	0	0	0	162,068	0	0	162,068
Blessing Cir from End of Pavement to Blessing Dr	U_V648	F_1V22	9	0	0	0	0	0	58,550	0	0	58,550
Bluffdale Dr from Berkshire Dr to Brookhurst Dr	U_V805	F_1V22	9	0	0	0	0	0	0	93,570	0	93,570
Bluffton from Freeport Dr to End of Pavement	U_V726	F_1V22	7	0	0	0	276,458	0	0	0	0	276,458
Boca Chica Cir from End of Pavement to Boca Chica Dr	U_V325	F_1V22	3	49,010	4,213	44,797	0	0	0	0	0	49,010
Boca Chica Dr from Boca Chica Cir to Bar Harbor Dr	U_V414	F_1V22	3	746,958	220,744	526,215	0	0	0	0	0	746,958
Bonham St from Midway Rd to End of Pavement	U_V684	F_1V22	13	0	0	0	0	0	294,397	0	0	294,397
Bonnywood Ln from S Hampton Rd to Wayland Dr	U_V602	F_1V22	3	0	0	0	356,034	0	0	0	0	356,034
Branchfield Dr from W Lawther Dr to Fisher Rd	U_V803	F_1V22	9	0	0	0	0	0	224,288	0	0	224,288
Brandeis Ln from Creighton Dr to Ridgelawn Dr	U_V784	F_1V22	9	0	0	0	0	0	173,284	0	0	173,284
Brendenwood Dr from Gaston Ave to Avalon Ave	U_V417	F_1V22	9	0	0	0	96,829	0	0	0	0	96,829
Brennans Pl from End of Pavement to Brennans Dr	U_V843	F_1V22	9	0	0	0	0	0	0	42,429	0	42,429
Brentridge Ct from Brentridge Dr to End of Pavement	U_V403	F_1V22	10	0	0	0	111,406	0	0	0	0	111,406
Brentridge Dr from Deermond Trl to Brentridge Ct	U_V494	F_1V22	10	0	0	0	64,690	0	0	0	0	64,690
Briar Tree Dr from Village Ln to Village Ln	U_V427	F_1V22	11	0	0	0	244,559	0	0	0	0	244,559
Briaridge Rd from Spring Creek Rd to Coit Rd	U_V813	F_1V22	11	0	0	0	0	0	211,803	0	0	211,803
Broadmoor Dr from Broadmoor Dr to Garland Rd	U_V847	F_1V22	9	0	0	0	0	0	0	127,013	0	127,013
Brockbank Dr from Coogan Dr to Royal Ln	U_V875	F_1V22	6	0	0	0	242,741	0	0	0	0	242,741
Brookhurst Dr from Edgelake Dr to Northcliff Dr	U_V682	F_1V22	9	0	0	0	0	0	322,763	0	0	322,763

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Brown St from Shelby Ave to Reagan St	U_V569	F_1V22	2	0	0	0	0	61,809	0	0	0	61,809
Bucknell Dr from Bennington Dr to Trammel Dr	U_V651	F_1V22	9	0	0	0	0	0	117,375	0	0	117,375
Burlew St from Bryan St to San Jacinto St	U_V646	F_1V22	2	0	0	0	0	122,108	0	0	0	122,108
Cadiz St from S Ervay St to Browder St	U_V894	F_1V22	2	0	0	0	147,464	0	0	0	0	147,464
Campbell Rd from Colegrove Dr to Hillcrest Rd	U_V918	F_1V22	12	0	0	0	0	316,418	0	0	0	316,418
Campbell Rd from Hillcrest Rd to Meandering Way	U_V919	F_1V22	12	0	0	0	928,467	0	0	0	0	928,467
Campbell Rd from Meandering Way to Coit Rd	U_V941	F_1V22	12	0	0	0	1,378,860	0	0	0	0	1,378,860
Campbell Rd from Preston Rd to Preston Bend Ct	U_V959	F_1V22	12	0	0	0	0	0	733,506	0	0	733,506
Campbell Rd from Preston Rd to Preston Trail Dr	U_V952	F_1V22	11	0	0	0	0	0	165,943	0	0	165,943
Capitol Ave from N Peak St to N Carroll Ave	U_V541	F_1V22	2	0	0	0	171,962	0	0	0	0	171,962
Carillon Dr from Rolling Hills Ln to Peyton Dr	U_V423	F_1V22	11	113,842	0	113,842	0	0	0	0	0	113,842
Carillon Dr from Spring Grove Ave to Rolling Hills Ln	U_V461	F_1V22	11	0	0	0	52,513	0	0	0	0	52,513
Carissa Dr from Carissa Cir to Jupiter Rd	U_V831	F_1V22	9	0	0	0	0	0	147,799	0	0	147,799
Carissa Dr from Ridgelake Dr to Sunland St	U_V763	F_1V22	9	0	0	0	0	0	214,855	0	0	214,855
Carnegie Dr from Carnegie Pl to Peavy Rd	U_V823	F_1V22	9	0	0	0	0	0	97,241	0	0	97,241
Carriage Ln From Dentcrest Dr To Belt Line Rd	U_V408	F_1V22	11	52,376	0	52,376	0	0	0	0	0	52,376
Carrollwood Dr from Briarnoll Dr to Debbe Dr	U_V345	F_1V22	12	195,098	0	195,098	0	0	0	0	0	195,098
Carrousel Cir from Lyre Ln to Lyre Ln	U_V676	F_1V22	9	0	0	0	0	0	148,553	0	0	148,553
Caulan Dr from Willowdell Dr to Galva Dr	U_V611	F_1V22	10	0	0	0	0	54,057	0	0	0	54,057
Cedar Springs Rd from Fairmount St to Routh St	U_V888	F_1V22	14	0	0	0	0	447,855	0	0	0	447,855
Center Court Dr from Baseline Dr to Chimney Hill Ln	U_V333	F_1V22	10	0	0	0	92,233	0	0	0	0	92,233
Champa Dr from Blanning Dr to Hambrick Rd	U_V372	F_1V22	9	0	0	0	52,685	0	0	0	0	52,685
Chapel Hill Rd from Cathedral Dr to Kimberly Ln	U_V429	F_1V22	9	103,860	0	103,860	0	0	0	0	0	103,860
Chapel Hill Rd from W Lawther Dr to Cathedral Dr	U_V557	F_1V22	9	0	0	0	0	169,065	0	0	0	169,065
Charing Cross Ln from Staffordshire Dr to Flicker Ln	U_V594	F_1V22	10	96,280	0	96,280	0	0	0	0	0	96,280
Chariot Dr from Trace Rd to Wimbelton Way	U_V840	F_1V22	7	0	0	0	0	0	338,061	0	0	338,061
Charlestown Dr from Nuestra Dr to Preston Rd	U_V603	F_1V22	13	0	0	0	0	0	411,943	0	0	411,943
Checota Dr from N Masters Dr to Amity Ln	U_V683	F_1V22	5	0	0	0	283,935	0	0	0	0	283,935
Chesterton Dr from Lynbrook Dr to Lanward Dr	U_V649	F_1V22	10	0	0	0	0	110,446	0	0	0	110,446

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Chiswell Rd from Lanshire Dr to Audelia Rd	U_V632	F_1V22	10	0	0	0	0	86,470	0	0	0	86,470
Christensen Dr from Latta St to Glover Pass	U_V525	F_1V22	5	0	0	0	243,736	0	0	0	0	243,736
Church Cir from End of Pavement to Church Rd	U_V809	F_1V22	10	0	0	0	0	0	64,278	0	0	64,278
Churchill Way From Whitley To Preston	S479	4U22	11	116,990	0	116,990	0	0	0	0	0	116,990
Clarksdale Pl from Clarksdale Dr to End of Pavement	U_V798	F_1V22	9	0	0	0	0	0	0	53,474	0	53,474
Classen Dr from E Northwest Hwy to Van Dyke Rd	U_V785	F_1V22	9	0	0	0	0	0	383,062	0	0	383,062
Classen Dr from Northlake Dr to Waterview Rd	U_V707	F_1V22	9	0	0	0	0	0	222,950	0	0	222,950
Claybrook Dr from Cliffrose Ln to Walnut Hill Ln	U_V470	F_1V22	10	0	0	0	0	0	165,189	0	0	165,189
Clearbrook Ln from Duxbury Dr to Cheswick St	U_V505	F_1V22	9	0	0	0	238,316	0	0	0	0	238,316
Clearsprings Rd from Sapling Way to Waterfall Way	U_V584	F_1V22	11	0	0	0	0	163,851	0	0	0	163,851
Clearsprings Rd from Waterfall Way to Maham Rd	U_V686	F_1V22	11	0	0	0	0	171,603	0	0	0	171,603
Clearwater Dr from Angleton Pl to Westfield Dr	U_V405	F_1V22	10	0	0	0	156,064	0	0	0	0	156,064
Clearwater Dr from Westfield Dr to Stuitts Rd	U_V504	F_1V22	10	0	0	0	207,480	0	0	0	0	207,480
Clearwater Dr from Woodbrook Dr to Angleton Pl	U_V381	F_1V22	10	0	0	0	101,013	0	0	0	0	101,013
Cliff Creek Crossing Dr from Kirmwood Dr to Marvin D Love Serv E	U_V425	F_1V22	8	0	0	0	443,979	0	0	0	0	443,979
Club Glen Dr from Whitehurst Dr to Arbor Trail Dr	U_V347	F_1V22	10	0	0	0	155,551	0	0	0	0	155,551
Club Manor Dr from S Hampton Rd to Club Wood Dr	U_V484	F_1V22	3	346,328	130,975	215,353	0	0	0	0	0	346,328
Club Terrace Dr S Hampton Rd to Club Wood Dr	U_V399	F_1V22	3	360,039	176,396	183,642	0	0	0	0	0	360,039
Cochran Chapel Cir from Midway Rd to Cochran Chapel Cir	U_V339	F_1V22	13	140,000	0	140,000	0	0	0	0	0	140,000
Cockrell Hill from Bronze Way to Bass Way	U_V885	F_1V22	3	0	0	0	0	427,893	0	0	0	427,893
Cole St from N Riverfront Blvd to Slocum St	U_V380	F_1V22	6	0	0	0	245,794	0	0	0	0	245,794
Coleridge St from Easton Dd to Sasanqua Ln	U_V824	F_1V22	9	0	0	0	0	0	0	30,664	0	30,664
Commerce St from East Side Ave to Benson St	U_V808	F_1V22	2	0	0	0	0	68,874	0	0	0	68,874
Concho St from McCommas Blvd to Martel Ave	U_V393	F_1V22	14	0	0	0	104,546	0	0	0	0	104,546
Concho St from Monticello Ave to Mercedes Ave	U_V409	F_1V22	14	0	0	0	0	0	58,790	0	0	58,790
Congress Ave from Reagan St to Throckmorton St	U_V616	F_1V22	2	71,344	0	71,344	0	0	0	0	0	71,344
Corinth St from S Hardwood St to S Cesar Chavez Blvd	U_V533	F_1V22	2	0	0	0	89,647	0	0	0	0	89,647
Cortez Dr from Larga Dr to El Centro Dr	U_V498	F_1V22	2	0	0	0	158,891	0	0	0	0	158,891
Cortez Dr from Mixon Dr to Lenel Pl	U_V521	F_1V22	2	0	0	0	187,887	0	0	0	0	187,887

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Cosgrove Dr from Merriman Pkwy to Tabor Dr	U_V728	F_1V22	10	0	0	0	0	0	150,321	0	0	150,321
Cotillion Dr from Ferguson Rd to Puerto Rico Dr	U_V710	F_1V22	9	0	0	0	0	0	99,642	0	0	99,642
Covey Ct from Quail Run to End of Pavement	U_V576	F_1V22	10	100,000	0	100,000	0	0	0	0	0	100,000
Cragmont Ave from Abbott Ave to Glenwood Ave	U_V322	F_1V22	14	80,452	74,347	6,106	60,693	0	0	0	0	141,145
Creek Cove Dr from Great Trinity Forest Way to Ezekial Ave	U_V777	F_1V22	8	0	0	0	0	197,602	0	0	0	197,602
Creel Creek Cir from Creel Creek to End of Pavement	U_V575	F_1V22	9	0	0	0	0	60,745	0	0	0	60,745
Creel Creek Dr from Creel Creek Cir to Springwater Dr	U_V445	F_1V22	9	0	0	0	0	49,152	0	0	0	49,152
Creel Creek Dr from Mercer Dr to Creel Creek Cir	U_V634	F_1V22	9	0	0	0	0	161,313	0	0	0	161,313
Crickit Dr from S Trego St to S Pleasant Woods Dr	U_V453	F_1V22	5	175,479	0	175,479	0	0	0	0	0	175,479
Cromwell Dr from Whirlaway Rd to Flaxley Dr	U_V685	F_1V22	13	0	0	0	0	0	364,609	0	0	364,609
Crossman Ave From Pueblo St To Nomas St	U_V733	F_1V22	6	57,590	0	57,590	0	0	0	0	0	57,590
Cypress Hills Dr. from Black Berry Ln to La Cosa Dr.	U_V337	F_1V22	11	66,371	3,792	62,578	0	0	0	0	0	66,371
Cypress Hills Dr from Fox Trl to Black Berry Ln	U_V446	F_1V22	11	0	0	0	201,170	0	0	0	0	201,170
Dale Glade Dr from E Shore Dr to N St Augustine Dr	U_V781	F_1V22	5	0	0	0	233,240	0	0	0	0	233,240
Danville Dr from Holcomb Rd to Oak Hill Cir	U_V654	F_1V22	5	157,094	0	157,094	0	0	0	0	0	157,094
Dart Ave from Woodmont Dr to Bissonet Ave	U_V535	F_1V22	8	0	0	0	179,698	0	0	0	0	179,698
Dawn Dr from Gus Thomasson Rd to Thale Dr	U_V636	F_1V22	9	0	0	0	0	174,827	0	0	0	174,827
Daytonia Ave from Sanford Ave to Tavaros Ave	U_V740	F_1V22	9	0	0	0	113,842	0	0	0	0	113,842
Debbe Dr from Briarnoll Dr to Carrollwood Dr	U_V330	F_1V22	12	144,746	0	144,746	0	0	0	0	0	144,746
Debbe Dr from Judi St to Meandering Way	U_V497	F_1V22	12	137,646	0	137,646	0	0	0	0	0	137,646
Debbe Dr from Meandering Way to Briarnoll Dr	U_V483	F_1V22	12	143,889	0	143,889	0	0	0	0	0	143,889
Deepwood St from Carter Rd to Western Hills Dr	U_V629	F_1V22	8	0	0	0	0	250,973	0	0	0	250,973
Deermont Trl from Brentridge Dr to Whispering Hills Dr	U_V467	F_1V22	10	0	0	0	146,735	0	0	0	0	146,735
Delano Pl from N Haskell Ave to N Peak St	U_V721	F_1V22	2	0	0	0	0	119,741	0	0	0	119,741
Desdemona Dr from Barnes Bridge Rd to Housley Dr	U_V667	F_1V22	9	0	0	0	0	0	103,517	0	0	103,517
Diceman Dr from Sanford Ave to Tavaros Ave	U_V756	F_1V22	9	0	0	0	0	0	117,375	0	0	117,375
Dixie Ln from Ash Creek Dr to Mariposa Dr	U_V790	F_1V22	9	0	0	0	0	0	0	182,750	0	182,750
Dolores way from McKissick Ln to Indian Ridge Trl	U_V501	F_1V22	8	0	0	0	132,741	0	0	0	0	132,741
Dorrington Dr from Ferguson Rd to Telegraph Ave	U_V424	F_1V22	7	0	0	0	319,573	0	0	0	0	319,573

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Douglas Ave from Herschel Ave to Prescott Ave	U_V734	F_1V22	14	0	0	0	0	0	70,555	0	0	70,555
Douglas Ave from Luther Ln to W Northwest Hwy	U_V912	F_1V22	13	0	0	0	267,403	0	0	0	0	267,403
Douglas Ave from Newton Ave to Wycliff Ave	U_V825	F_1V22	14	0	0	0	0	0	57,727	0	0	57,727
Douglas Ave from Wycliff Ave to Herschel Ave	U_V815	F_1V22	14	0	0	0	0	0	70,144	0	0	70,144
Dove Brook Cir from Stone Canyon Rd to End of Pavement	U_V587	F_1V22	11	0	0	0	0	87,911	0	0	0	87,911
Dove Meadow Dr from Whitehurst Dr to Middle Glen Dr	U_V442	F_1V22	10	0	0	0	192,732	0	0	0	0	192,732
E 7Th St From N Beckley Ave To N Crawford St	U_V610	F_1V22	1	58,859	0	58,859	0	0	0	0	0	58,859
E Colorado Blvd from Zang to N Marsalis Ave	U_V883	F_1V22	1	585,244	0	585,244	0	0	0	0	0	585,244
E Jerden Ln from Rockwood St to Cumberland St	U_V335	F_1V22	4	55,052	0	55,052	0	0	0	0	0	55,052
E Kiest Blvd from Kellogg Ave to Bonnie View Rd	U_V896	F_1V22	4	2,051,544	1,025,770	1,025,774	5,371	0	0	0	0	2,056,915
E Mockingbird Ln from Hillside Dr to Yosemite Ln	U_V866	F_1V22	9	217,119	0	217,119	0	0	0	0	0	217,119
E Mockingbird Ln from Yosemite Ln to Williamson Rd	U_V861	F_1V22	9	0	0	0	431,494	0	0	0	0	431,494
E Oakenwald St to Plowman Ave to N Zang Blvd	U_V516	F_1V22	1	0	0	0	135,862	0	0	0	0	135,862
E Pentagon Pkwy from Veterans Dr to End of Pavement	U_V857	F_1V22	8	379,358	0	379,358	0	0	0	0	0	379,358
East Side Ave from S Haskell Ave to S Peak St	U_V725	F_1V22	2	0	0	0	0	140,699	0	0	0	140,699
Easton Rd from Garland Rd to San Felipe Dr	U_V966	F_1V22	9	0	0	0	0	191,394	0	0	0	191,394
Easton Rd from Hermosa Dr to Gus Thomasson Rd	U_V884	F_1V22	9	0	0	0	0	107,565	0	0	0	107,565
Easton Rd from Losa Dr to Hermosa Dr	U_V882	F_1V22	9	0	0	0	0	203,851	0	0	0	203,851
Easton Rd from San Felipe Dr to Losa Dr	U_V873	F_1V22	9	0	0	0	0	137,200	0	0	0	137,200
Echo Valley Dr from Loma Vista Dr to Raeford Dr	U_V369	F_1V22	10	0	0	0	50,833	0	0	0	0	50,833
Echo Valley Dr from Raeford Dr to Whitehurst Dr	U_V558	F_1V22	10	168,893	0	168,893	0	0	0	0	0	168,893
Edgedale Dr From Silverdale Dr To Racine Dr	U_V434	F_1V22	8	53,542	0	53,542	0	0	0	0	0	53,542
Edison St from Slocum St to Hi Line Dr	U_V441	F_1V22	6	0	0	0	208,853	0	0	0	0	208,853
Edwards Cir from S Polk St to Savoy St	U_V386	F_1V22	4	158,603	0	158,603	0	0	0	0	0	158,603
Egyptian Dr from McKissick Ln to Indian Ridge Trl	U_V418	F_1V22	8	0	0	0	114,528	0	0	0	0	114,528
Elderleaf Dr from End of Pavement to Elder Oaks Ln	U_V359	F_1V22	3	257,717	115,287	142,430	0	0	0	0	0	257,717
Elderoaks from W. Camp Wisdom Rd to S. Hampton Rd	U_V477	F_1V22	3	108,474	108,474	0	198,751	0	0	0	0	307,225
Elderoaks Pl from End of Pavement to Elderoaks Lane	U_V357	F_1V22	3	218,392	169,349	49,043	0	0	0	0	0	218,392
Eldorado Ave from Elisabeth Ave to N Beckley Ave	U_V779	F_1V22	1	171,500	0	171,500	0	0	0	0	0	171,500

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Elihu St from End of Pavement to JB Jackson Jr Blvd	U_V444	F_1V22	7	0	0	0	122,005	0	0	0	0	122,005
Ella Ave from Ezekial Ave to Alcorn Ave	U_V334	F_1V22	8	331,407	0	331,407	0	0	0	0	0	331,407
Elsie Faye Heggins St from S Central Expy to S Malcolm X Blvd.	U_V856	F_1V22	7	2,114,561	762,696	1,351,865	0	0	0	0	0	2,114,561
Elsie Faye Heggins St from S Malcolm X Blvd to Meadow St	U_V852	F_1V22	7	725,794	108,324	617,470	0	0	0	0	0	725,794
Emmett St from S Westmoreland Rd to S Ravinia Rd	U_V485	F_1V22	1	0	0	0	288,529	0	0	0	0	288,529
Enchanted Ln from Breakwood Dr to Urban Crest Rd	U_V776	F_1V22	7	0	0	0	326,149	0	0	0	0	326,149
Enderly Pl from Banting Way to Samuel Blvd	U_V810	F_1V22	7	0	0	0	0	0	108,765	0	0	108,765
Engle Ave from S Waverly Dr to Clearview Cir	U_V343	F_1V22	4	84,275	0	84,275	0	0	0	0	0	84,275
Esmalda Dr from Toronto St to Nomias St	U_V338	F_1V22	6	0	0	0	120,599	0	0	0	0	120,599
Estacado Dr from Coldwater Cir to Ash Creek Dr	U_V757	F_1V22	9	0	0	0	0	0	209,607	0	0	209,607
Exeter Ave from Sunnyvale St to Tacoma St	U_V574	F_1V22	4	0	0	0	190,537	0	0	0	0	190,537
Fabrication St from Topeka Ave to Sylvan Ave	U_V370	F_1V22	6	0	0	0	51,313	0	0	0	0	51,313
Faircrest Dr from A11639 to Ferndale Rd	U_V714	F_1V22	10	0	0	0	0	0	118,232	0	0	118,232
Fairhaven Ln from McCutcheon Ln to Blanton St	U_V537	F_1V22	5	0	0	0	480,577	0	0	0	0	480,577
Fairmount St from Shelby Ave to Reagan St	U_V388	F_1V22	2	70,555	0	70,555	0	0	0	0	0	70,555
Fallon Pl from Hazelhurst Ln to Hazelhurst Ln	U_V822	F_1V22	7	0	0	0	0	0	193,726	0	0	193,726
Falls Dr from S Cockrell Hill Rd to Andrews St	U_V440	F_1V22	1	0	0	0	169,259	0	0	0	0	169,259
Fenchurch Rd from Buxhill Dr to Lanshire Dr	U_V637	F_1V22	10	0	0	0	118,061	0	0	0	0	118,061
Fenchurch Rd from Fitzroy Dr to Shadydale Ln	U_V472	F_1V22	10	0	0	0	52,205	0	0	0	0	52,205
Fenchurch Rd from Shadydale Ln to Buxhill Dr	U_V523	F_1V22	10	0	0	0	58,962	0	0	0	0	58,962
Fernald Ave from Dixfield Dr to Lochwood Blvd	U_V724	F_1V22	9	0	0	0	0	0	350,032	0	0	350,032
Fernald Ave from Yeager Dr to Holt Dr	U_V750	F_1V22	9	0	0	0	0	0	209,093	0	0	209,093
Ferndale Ave from S Edgefield Ave to S Clinton Ave	U_V546	F_1V22	1	0	0	0	149,205	0	0	0	0	149,205
Ferris Branch Blvd from Whitehurst Dr to W Ferris Branch Blvd	U_V367	F_1V22	10	0	0	0	175,582	0	0	0	0	175,582
Ferris Creek Ln from Chimney Hill Ln to End of Pavement	U_V363	F_1V22	10	0	0	0	145,809	0	0	0	0	145,809
Firebird Dr from Postglen Dr to Troyglen Dr	U_V471	F_1V22	8	0	0	0	145,604	0	0	0	0	145,604
Fitzroy Dr from Audelia Rd to Fenchurch Rd	U_V744	F_1V22	10	0	0	0	98,510	0	0	0	0	98,510
Flanary Ln from Garlinghouse Ln to Amador Ave	U_V666	F_1V22	12	0	0	0	163,165	0	0	0	0	163,165
Forest Ct from End of Pavement to Forest Ln	U_V793	F_1V22	11	0	0	0	0	121,868	0	0	0	121,868

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Forest Lane From Cromwell To March Resurfacing Project	U_V981	F_1V22	14	1,100,000	589,778	510,222	0	0	0	0	0	1,100,000
Forest Ln from Grissom Ln to Josey Ln	U_V955	F_1V22	6	0	0	0	654,856	0	0	0	0	654,856
Fort Worth Ave from Bahama Dr to W Colorado Blvd	U_V858	F_1V22	1	0	0	0	844,638	0	0	0	0	844,638
Frankford Rd from Hillcrest Rd to Coit Rd	U_V933	F_1V22	12	0	0	0	0	2,212,007	0	0	0	2,212,007
Frankford Rd from Preston Rd to Hillcrest Rd	U_V928	F_1V22	12	0	0	0	0	1,754,016	0	0	0	1,754,016
French Settlement Rd from La Reunion Pkwy to Norwich St	U_V850	F_1V22	6	0	0	0	512,408	0	0	0	0	512,408
Galena St from Norwood Dr to Fenwick Dr	U_V705	F_1V22	9	0	0	0	0	177,331	0	0	0	177,331
Gardenia Pl from Gardenia Dr to Gardenia Dr	U_V758	F_1V22	9	0	0	0	0	59,442	0	0	0	59,442
Gaston Pkwy from Old Gate Ln to Knob Oak Dr	U_V844	F_1V22	9	0	0	0	0	0	121,456	0	0	121,456
Gatewood Pl from End of Pavement to Jupiter Rd	U_V845	F_1V22	9	0	0	0	0	0	168,173	0	0	168,173
Gilbert Ave from Knight St to Douglas Ave	U_V645	F_1V22	14	0	0	0	0	88,082	0	0	0	88,082
Gladeside Ct from Gladeside Ct to Preston Trail Dr	U_V656	F_1V22	11	0	0	0	0	109,932	0	0	0	109,932
Glen Springs Cir from End of Pavement to Glen Springs Dr	U_V580	F_1V22	10	55,840	0	55,840	0	0	0	0	0	55,840
Glen Springs Dr from Glen Springs Cir to Whitehurst Dr	U_V457	F_1V22	10	71,310	0	71,310	0	0	0	0	0	71,310
Glen Springs Dr from Robin Meadow Dr to Glen Springs Cir	U_V608	F_1V22	10	82,251	0	82,251	0	0	0	0	0	82,251
Golden Hills Dr from Bellcrest Dr to Bishop College Dr	U_V530	F_1V22	8	0	0	0	226,826	0	0	0	0	226,826
Gooding Dr from Killion Dr to Merrell Rd	U_V627	F_1V22	13	0	0	0	0	0	261,332	0	0	261,332
Gould St from McKee St to Beaumont St	U_V604	F_1V22	2	0	0	0	0	64,897	0	0	0	64,897
Grandview Ave from Lindsley Ave to Santa Fe Ave	U_V356	F_1V22	2	234,135	0	234,135	0	0	0	0	0	234,135
Green Oaks Cir from Greenville Ave to End of Pavement	U_V360	F_1V22	10	0	0	0	163,268	0	0	0	0	163,268
Greenhaven Dr from Antoinette St to CF Hawn Serv S	U_V426	F_1V22	8	220,240	0	220,240	0	0	0	0	0	220,240
Greenspan Ave from W Millet Dr to W Camp Wisdom Rd	U_V465	F_1V22	3	3,000	0	3,000	719,898	0	0	0	0	722,898
Greentree Ln from Greenbrook Ln to W Circle Dr	U_V814	F_1V22	9	0	0	0	0	0	0	212,660	0	212,660
Greenwich Ln from Hampstead Ln to Forest Ln	U_V780	F_1V22	11	0	0	0	0	162,136	0	0	0	162,136
Grissom Ln from Royal Ln to Nova Dr	U_V794	F_1V22	6	0	0	0	0	0	896,633	0	0	896,633
Gross Rd from N Buckner Blvd to Peavy Rd	U_V800	F_1V22	7	0	0	0	0	0	330,275	0	0	330,275
Groveland Dr from Kirmwood Dr to Cleardale Dr	U_V760	F_1V22	8	0	0	0	136,343	0	0	0	0	136,343
Gus Thomasson Rd from Dawn Dr to Desdemona Dr	U_V937	F_1V22	9	0	0	0	0	90,552	0	0	0	90,552
Gus Thomasson Rd from Easton Rd to Sylvia Dr	U_V893	F_1V22	9	0	0	0	365,021	0	0	0	0	365,021

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Gus Thomasson Rd from Libby Ln to Maylee Blvd	U_V878	F_1V22	9	0	0	0	0	155,070	0	0	0	155,070
Gus Thomasson Rd from Materhorn Dr to Libby Ln	U_V909	F_1V22	9	0	0	0	0	251,968	0	0	0	251,968
Gus Thomasson Rd from Sylvia Dr to Dawn Dr	U_V897	F_1V22	9	0	0	0	0	90,243	0	0	0	90,243
Haas Dr from 51st St to Dahlia Dr	U_V618	F_1V22	4	0	0	0	379,426	0	0	0	0	379,426
Hambrick Rd from Champa Dr to Northlake Dr	U_V614	F_1V22	9	0	0	0	0	127,870	0	0	0	127,870
Happy Canyon Dr from Baraboo Dr to Park Manor Dr	U_V560	F_1V22	8	0	0	0	331,715	0	0	0	0	331,715
Haraby Ct from Preston Trail Dr to End of Pavement	U_V644	F_1V22	11	0	0	0	0	83,040	0	0	0	83,040
Hargrove Dr From Oradell Ln To Webb Chapel Ext	U_V671	F_1V22	2	57,075	0	57,075	0	0	0	0	0	57,075
Harmony Ln from Singing Hills Dr to Lazy River Dr	U_V559	F_1V22	3	0	0	0	270,901	0	0	0	0	270,901
Harry Hines Blvd from Moody St to N Field St	U_V964	F_1V22	14	0	0	0	0	0	73,471	0	0	73,471
Hartsdale Dr from Forth Worth Ave to W Colorado Blvd	U_V455	F_1V22	1	0	0	0	217,874	0	0	0	0	217,874
Harvest Hill Rd from Spurling Dr to Preston Rd	U_V849	F_1V22	13	0	0	0	321,940	0	0	0	0	321,940
Haverford Dr from Bucknell Dr to Trammel Dr	U_V716	F_1V22	9	0	0	0	0	0	190,674	0	0	190,674
Haverford Dr from Trammel Dr to Middlebury Dr	U_V745	F_1V22	9	0	0	0	0	0	156,065	0	0	156,065
Hawthorne Ave from Bowser Ave to Holland Ave	U_V410	F_1V22	14	0	0	0	68,909	0	0	0	0	68,909
Hawthorne Ave from Hartford St to Cedar Springs Rd	U_V513	F_1V22	2	0	0	0	111,644	0	0	0	0	111,644
Haymeadow Dr from Coit Rd to Spring Valley Rd	U_V464	F_1V22	11	0	0	0	530,964	0	0	0	0	530,964
Hazelhurst Ln from Ashbrook Rd to Fallon Pl	U_V718	F_1V22	7	0	0	0	0	103,552	0	0	0	103,552
Hazelhurst Ln from Hovenkamp Dr to Marview Ln	U_V835	F_1V22	7	0	0	0	0	0	106,913	0	0	106,913
Hedgeapple Dr from Desert Willow Dr to Buckingham Rd	U_V336	F_1V22	10	0	0	0	81,050	0	0	0	0	81,050
Henderson Ave (N) From Richard To Ross	S353	3U22	2,14	740,200	0	740,200	0	0	0	0	0	740,200
Hendricks Ave from Fernwood Ave to Cedar Haven Ave	U_V326	F_1V22	4	0	0	0	94,771	0	0	0	0	94,771
Henry St from Commerce St to Canton St	U_V547	F_1V22	2	0	0	0	83,246	0	0	0	0	83,246
Hickory Hill Dr from Golden Creek Rd to End of Pavement	U_V479	F_1V22	11	0	0	0	131,506	0	0	0	0	131,506
Highland Hills Dr from Bonnie View Rd to Simpson Stuart Rd	U_V739	F_1V22	8	354,771	0	354,771	0	0	0	0	0	354,771
Highland Woods Cir from Highland Woods Dr to End of Pavement	U_V622	F_1V22	8	0	0	0	0	59,716	0	0	0	59,716
Hillbrook St from South Ridge Dr to North Ridge Dr	U_V549	F_1V22	9	0	0	0	53,542	0	0	0	0	53,542
Hillburn Dr from Bruton Rd to Ravehill Ln	U_V350	F_1V22	5	365,925	0	365,925	0	0	0	0	0	365,925
Hillburn Dr from Umphress Rd to Tillman St	U_V578	F_1V22	5	217,496	0	217,496	0	0	0	0	0	217,496

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Hillcrest Rd from McCallum Blvd to Riseden Dr	U_V965	F_1V22	12	0	0	0	0	0	0	814,911	0	814,911
Hillcrest Rd from Park Ln to Walnut Hill Ln	U_V880	F_1V22	13	0	0	0	934,132	0	0	0	0	934,132
Holcomb Rd from Eden Valley Ln to Files St	U_V607	F_1V22	5	0	0	0	295,838	0	0	0	0	295,838
Holland Ave from Douglas Ave to Wycliff Ave	U_V564	F_1V22	14	0	0	0	107,393	0	0	0	0	107,393
Holland Ave from Turtle Creek Blvd to Bowser Ave	U_V836	F_1V22	14	0	0	0	0	106,399	0	0	0	106,399
Holt Dr from Strand St to Dorchester Dr	U_V755	F_1V22	9	0	0	0	0	53,714	0	0	0	53,714
Housley Dr from Desdemona Dr to Housley Dr	U_V737	F_1V22	9	0	0	0	71,618	0	0	0	0	71,618
Housley Dr from Housley Dr to Joaquin Dr	U_V438	F_1V22	9	0	0	0	107,942	0	0	0	0	107,942
Hunnicut Rd from Highland Rd to Dorrington Dr	U_V731	F_1V22	7	0	0	0	0	618,120	0	0	0	618,120
Hymie Circle from Glengreen Dr to Shayna Dr	U_V437	F_1V22	5	153,440	0	153,440	0	0	0	0	0	153,440
Illinois Ave from Oriol Ave to Brookhaven	U_V765	F_1V22	4	0	0	0	795,074	0	0	0	0	795,074
Inca Dr from Eastgate Cir to Horizon Dr	U_V503	F_1V22	3	0	0	0	294,225	0	0	0	0	294,225
Jennie Lee Cir from Jennie Lee Ln to End of Pavement	U_V331	F_1V22	5	69,412	0	69,412	0	0	0	0	0	69,412
Jennie Lee Ln from N Prairie Creek Rd to Cypress Ave	U_V600	F_1V22	7	0	0	0	0	346,910	0	0	0	346,910
Jennie Lee Ln from N St Augustine Dr to A7014	U_V902	F_1V22	7	0	0	0	247,132	0	0	0	0	247,132
Joaquin Dr from Housley Dr to San Francisco Dr	U_V482	F_1V22	9	0	0	0	147,559	0	0	0	0	147,559
Jubilee Trl from Webb Chapel Rd to Marsh Ln	U_V344	F_1V22	13	0	0	0	830,643	0	0	0	0	830,643
Judge Dupree Dr from Gentle River Dr to Silverhill Dr	U_V562	F_1V22	8	0	0	0	144,918	0	0	0	0	144,918
Junius St from N Munger Blvd to Dumas St	U_V421	F_1V22	14	0	0	0	69,217	0	0	0	0	69,217
Kalani Pl from Hughes Ln to End of Pavement	U_V581	F_1V22	11	0	0	0	145,466	0	0	0	0	145,466
Keeneland Pkwy from Bluegrass Dr to Cherry Laurel Ln	U_V720	F_1V22	6	0	0	0	0	165,257	0	0	0	165,257
Kelly Blvd from Harbinger Ln to Frankford Rd	U_V901	F_1V22	12	374,590	0	374,590	0	0	0	0	0	374,590
Kelly Blvd from Old Mill Rd to Harbinger Ln	U_V892	F_1V22	13	367,147	0	367,147	0	0	0	0	0	367,147
Kelman St from Trammel Dr to Axton Ln	U_V605	F_1V22	9	0	0	0	0	61,809	0	0	0	61,809
Kelsey Rd from Inwood Rd to Meaders Ln	U_V690	F_1V22	13	0	0	0	0	0	412,526	0	0	412,526
Kendall from Harry Hines Blvd to Macatee Dr	U_V391	F_1V22	2	352,136	0	352,136	0	0	0	0	0	352,136
Kiest Meadow from Kiest Knoll to end of pavement	U_V751	F_1V22	3	287,434	83,740	203,694	0	0	0	0	0	287,434
Kilarney Dr from Tranquilla Dr to Peavy Rd	U_V555	F_1V22	9	0	0	0	127,184	0	0	0	0	127,184
Kilkirk Ln from Ruidosa Ave to End of Pavement	U_V623	F_1V22	9	0	0	0	0	376,065	0	0	0	376,065

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Kingsley Rd from Crofton Dr to Winedale Dr	U_V463	F_1V22	10	0	0	0	116,311	0	0	0	0	116,311
Kirkmeadow Ln from Midway Rd to Timberglen Rd	U_V361	F_1V22	12	182,236	0	182,236	0	0	0	0	0	182,236
Kirwood Ct from End of Pavement to Kirwood Dr	U_V528	F_1V22	8	0	0	0	66,679	0	0	0	0	66,679
Knight St from Congress Ave to Dickason Ave	U_V612	F_1V22	2	0	0	0	0	98,235	0	0	0	98,235
Knollview Dr from Hillcrest Rd to Hillcrest Rd	U_V653	F_1V22	11	0	0	0	0	200,141	0	0	0	200,141
Knoxville St from Golf Club Dr to W Illinois Ave	U_V677	F_1V22	3	0	0	0	444,322	0	0	0	0	444,322
Komalty Dr from Oklaunion Dr to Tiawah Dr	U_V768	F_1V22	8	0	0	0	0	107,085	0	0	0	107,085
Lahoma St from Kings Rd to Crestview Dr	U_V529	F_1V22	2	0	0	0	294,085	0	0	0	0	294,085
Lakemere Dr from Lynbrook Dr to Plano Rd	U_V679	F_1V22	10	0	0	0	0	166,355	0	0	0	166,355
Lamplighter Ln from Meadow Crest Dr to Del Roy Dr	U_V846	F_1V22	13	0	0	0	115,351	0	0	0	0	115,351
Laurel Valley Rd from Golden Creek Rd to Brook Lake Dr	U_V375	F_1V22	12	182,373	0	182,373	0	0	0	0	0	182,373
Lavalle Ln from Woodbrook Dr to Greenville Ave	U_V664	F_1V22	10	0	0	0	0	111,990	0	0	0	111,990
Ledgestone Dr from Crestmont Dr to Abrams Rd	U_V327	F_1V22	14	0	0	0	329,691	0	0	0	0	329,691
Lemmon Ave E from Noble Ave to McKinney Ave	U_V904	F_1V22	14	0	0	0	0	0	98,613	0	0	98,613
Lemmon Ave from Lemmon Ave to Howell St	U_V900	F_1V22	14	0	0	0	0	0	98,990	0	0	98,990
Lemmon Ave from Reagan St to Throckmorton St	U_V922	F_1V22	14	0	0	0	0	0	195,956	0	0	195,956
Lemmon Ave from Throckmorton St to Knight St	U_V944	F_1V22	14	0	0	0	0	0	236,876	0	0	236,876
Lenel PL from Walnut Hill Ln to Lively	U_V481	F_1V22	6	443,225	0	443,225	0	0	0	0	0	443,225
Lingo Ln from Hartline Dr to San Marcus Ave	U_V419	F_1V22	9	104,032	0	104,032	0	0	0	0	0	104,032
Linkwood Dr from Ferndale Rd to Lockhaven Dr	U_V741	F_1V22	10	0	0	0	0	0	152,018	0	0	152,018
Lippitt Ave from Jupiter Rd to Mayfair Blvd	U_V715	F_1V22	9	0	0	0	0	0	115,008	0	0	115,008
Lippitt Ave from Sahara Way to Neering Dr	U_V673	F_1V22	9	0	0	0	0	0	53,885	0	0	53,885
Liptonshire Dr from McCree Rd to Lakemere Dr	U_V502	F_1V22	10	3,000	0	3,000	218,089	0	0	0	0	221,089
Llano Ave from Matilda St to Delmar Ave	U_V642	F_1V22	14	0	0	0	0	112,504	0	0	0	112,504
Lockhart Ave from Rustown Dr to Shiloh Dr	U_V775	F_1V22	7	0	0	0	0	0	481,572	0	0	481,572
Loma Vista Dr from Club Meadows Dr to Echo Valley Dr	U_V688	F_1V22	10	0	0	0	0	260,954	0	0	0	260,954
Longmeadow Dr from Ferndale Rd to Larchwood Dr	U_V660	F_1V22	10	0	0	0	55,738	0	0	0	0	55,738
Longmeadow Dr from Larchwood Dr to Liptonshire Dr	U_V613	F_1V22	10	0	0	0	50,833	0	0	0	0	50,833
Longmeadow Dr From Liptonshire Dr To Leaside Dr	U_V454	F_1V22	10	52,513	0	52,513	0	0	0	0	0	52,513

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Loree Dr from Carnegie Dr to Mercer Dr	U_V778	F_1V22	9	0	0	0	0	0	57,110	0	0	57,110
Loving Ave from Pasadena Ave to Winsted Dr	U_V706	F_1V22	9	0	0	0	0	0	35,466	0	0	35,466
Loving Ave from Shook Ave to Wildgrove Ave	U_V687	F_1V22	9	0	0	0	0	0	65,719	0	0	65,719
Lovington Dr from Genstar Ln to Amador Ave	U_V585	F_1V22	12	163,851	0	163,851	0	0	0	0	0	163,851
Mack Lane from Bruton Rd to Ravehill Ln	U_V512	F_1V22	5	253,683	0	253,683	0	0	0	0	0	253,683
Maham Rd from Spring Valley to N Central Serv W	U_V962	F_1V22	11	0	0	0	1,226,602	0	0	0	0	1,226,602
Main Street From Harwood To Lamar	S363	2T22	14	22,430	21,089	1,341	0	0	0	0	0	22,430
		2U22	14	82,245	35,202	47,043	0	0	0	0	0	82,245
		4U22	14	716,040	56,387	659,653	0	0	0	0	0	716,040
Maple Glen Dr from A3677 to Westbend Dr	U_V661	F_1V22	10	0	0	0	84,309	0	0	0	0	84,309
Maple Glen Dr from Westbend Dr to Arborgate Dr	U_V561	F_1V22	10	143,751	0	143,751	0	0	0	0	0	143,751
Maple Routh Conn from Thomas Ave to McKinney Ave	U_V917	F_1V22	14	0	0	0	0	0	139,430	0	0	139,430
Marlin Dr from Modlin St to La Prada Dr	U_V711	F_1V22	9	0	0	0	0	0	175,136	0	0	175,136
Marsh Ln from Briargrove Ln to Frankford Rd	U_V960	F_1V22	12	0	0	0	597,883	0	0	0	0	597,883
Martin Luther King Jr from S Ervay St to S Central Serv W	U_V862	F_1V22	7	0	0	0	500,780	0	0	0	0	500,780
Materhorn Dr from Shiloh Rd to Crest Ridge Dr	U_V478	F_1V22	9	0	0	0	155,551	0	0	0	0	155,551
Matilda from McCommas to Vanderbilt	U_V451	F_1V22	14	437,047	437,047	0	0	0	0	0	0	437,047
Matilda from Penrose to Martel	U_V433	F_1V22	14	80,811	80,811	0	0	0	0	0	0	80,811
Matilda St from Belmont Ave to Oram St	U_V401	F_1V22	14	305,000	0	305,000	0	0	0	0	0	305,000
Matilda St from Martel Ave to McCommas Blvd	U_V411	F_1V22	14	135,657	135,657	0	0	0	0	0	0	135,657
Matilda St from Oram St to Ross Ave	U_V640	F_1V22	14	526,986	0	526,986	0	0	0	0	0	526,986
Matilda St from Vanderbilt Ave to Velasco Ave	U_V377	F_1V22	14	736,313	370,028	366,284	0	0	0	0	0	736,313
Matilda St from Velasco Ave to Belmont Ave	U_V382	F_1V22	14	341,182	0	341,182	0	0	0	0	0	341,182
Matilda St from Winton to Penrose Ave	U_V499	F_1V22	14	370,234	156,623	213,611	0	0	0	0	0	370,234
Matland Dr/Club Wood Dr from S Hampton Dr to Club Terrace Dr	U_V420	F_1V22	3	0	0	0	339,982	0	0	0	0	339,982
McKinney Ave from Allen St to Oak Grove Ave	U_V972	F_1V22	14	0	0	0	0	0	0	117,752	0	117,752
McKinney Ave from Boll St to Worthington St	U_V974	F_1V22	14	0	0	0	0	0	0	114,905	0	114,905
McKinney Ave from Fairmount St to Routh St	U_V975	F_1V22	14	0	0	0	0	0	0	116,345	0	116,345
McKinney Ave from Maple Routh Conn to Leonard St	U_V979	F_1V22	14	0	0	0	0	0	0	67,159	0	67,159

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
McKinney Ave from N Hall St to Lemmon Ave	U_V976	F_1V22	14	0	0	0	0	0	0	155,516	0	155,516
McKinney Ave from Routh St to Boll St	U_V973	F_1V22	14	0	0	0	0	0	0	112,333	0	112,333
McKinney Ave from Worthington St to Allen St	U_V978	F_1V22	14	0	0	0	0	0	0	128,351	0	128,351
McLarty Dr from Wild Honey Dr to Stagecoach Trl	U_V515	F_1V22	8	0	0	0	125,812	0	0	0	0	125,812
Meadow St from Pennsylvania Ave to Tuskegee St	U_V638	F_1V22	7	0	0	0	0	486,248	0	0	0	486,248
Meadowlark Ln from Santa Maria Ln to Sperry St	U_V829	F_1V22	9	0	0	0	0	106,399	0	0	0	106,399
Meadowside Dr from Laurel Wood Ln to Kendallwood Dr	U_V662	F_1V22	11	0	0	0	0	197,294	0	0	0	197,294
Meandering Way from Alpha Rd to Purple Sage Rd	U_V910	F_1V22	11	1,039,762	6,994	1,032,768	0	0	0	0	0	1,039,762
Meandering Way from Brushcreek Ln to Alpha Rd	U_V872	F_1V22	11	481,190	240,594	240,596	0	0	0	0	0	481,190
Meandering Way from LBJ Serv N to Brushcreek Ln. I	U_V926	F_1V22	11	179,373	66,335	113,038	0	0	0	0	0	179,373
Meandering Way from Purple Sage to Spring Grove	U_V924	F_1V22	11	76,240	0	76,240	0	0	0	0	0	76,240
Meandering Way from Spring Grove Ave to Far Hills Ln	U_V977	F_1V22	11	0	0	0	220,069	0	0	0	0	220,069
Mehalia Dr from Baraboo Dr to Flagstaff Dr	U_V591	F_1V22	8	3,000	0	3,000	187,150	0	0	0	0	190,150
Mercer Dr from N Buckner Blvd to Mariposa Dr	U_V553	F_1V22	9	0	0	0	305,922	0	0	0	0	305,922
Merrimac Ave from Laneri Ave to Glencoe St	U_V511	F_1V22	14	0	0	0	0	129,894	0	0	0	129,894
Merrimac Dr from End of Pavement to Church Rd	U_V364	F_1V22	10	0	0	0	141,488	0	0	0	0	141,488
Michigan Ave from E Illinois Ave to E Ohio Ave	U_V321	F_1V22	4	0	0	0	73,676	0	0	0	0	73,676
Middle Cove Dr from Meadowcreek Dr to Windy Meadow Dr	U_V572	F_1V22	12	232,588	0	232,588	0	0	0	0	0	232,588
Middle Glen Dr from Dove Meadow Dr to Mill Hollow Dr	U_V412	F_1V22	10	0	0	0	155,551	0	0	0	0	155,551
Middlebury Dr from Rockhurst Dr to Rutgers Dr	U_V754	F_1V22	9	0	0	0	0	0	30,596	0	0	30,596
Middlebury Dr from Rutgers Dr to Haverford Dr	U_V566	F_1V22	9	0	0	0	0	0	106,570	0	0	106,570
Midpark Rd from Goldmark Dr to N Central Serv E	U_V934	F_1V22	11	0	0	0	0	264,007	0	0	0	264,007
Military Cir From Military Pkwy To End Of Pavement	U_V589	F_1V22	5	31,583	0	31,583	0	0	0	0	0	31,583
Military Pkwy from Dolphin Rd to Forney Rd	U_V886	F_1V22	2	0	0	0	0	242,873	0	0	0	242,873
Minuet Ln from Singing Hills Dr to Summertime Ln	U_V506	F_1V22	3	0	0	0	113,499	0	0	0	0	113,499
Mirage Valley Dr from Aldenwood Dr to Mill Stream Dr	U_V736	F_1V22	8	0	0	0	0	104,546	0	0	0	104,546
Mirage Valley Dr from Kirmwood Dr to Aldenwood Dr	U_V539	F_1V22	8	0	0	0	66,885	0	0	0	0	66,885
Modlin St from Hillglenn Rd to Marlin Dr	U_V674	F_1V22	9	0	0	0	0	0	93,570	0	0	93,570
Mojave Dr from Texoma Way to Plaza Blvd	U_V693	F_1V22	8	0	0	0	0	190,365	0	0	0	190,365

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Monarch St from N Fitzhugh Ave to Bennett Ave	U_V507	F_1V22	2	0	0	0	87,122	0	0	0	0	87,122
Monticello Ave from Monticello Ave to Homer St	U_V820	F_1V22	14	0	0	0	111,269	0	0	0	0	111,269
Moonstone Dr from Highland Hills Dr to Moonstone Dr	U_V787	F_1V22	8	101,494	0	101,494	0	0	0	0	0	101,494
Morningside Ave from Worcola St to Greenville Ave	U_V819	F_1V22	14	0	0	0	0	0	107,016	0	0	107,016
Moser Ave from Monarch St to Fuqua St	U_V458	F_1V22	2	117,203	0	117,203	0	0	0	0	0	117,203
Moss Meadows Dr from Arborside Dr to Abrams Rd	U_V571	F_1V22	10	215,678	0	215,678	0	0	0	0	0	215,678
Motor City Blvd from Peterbilt Ave to S Lancaster Rd	U_V830	F_1V22	8	0	0	0	0	0	216,981	0	0	216,981
Mountain Creek Pkwy from Mountainview Dr to Eagle Ford Dr	U_V913	F_1V22	3	0	0	0	0	0	222,676	0	0	222,676
Mt Washington St from Gilpin Ave to End of Pavement	U_V769	F_1V22	1	217,493	0	217,493	0	0	0	0	0	217,493
Myrtice Dr from Ruidosa Ave to Tisinger Ave	U_V469	F_1V22	9	0	0	0	219,417	0	0	0	0	219,417
N. Hall St from Welborn St to Turtle Creek Blvd	U_V854	F_1V22	14	0	0	0	231,525	0	0	0	0	231,525
N Beckley Ave from E 6th St to E 5th St	U_V903	F_1V22	1	75,518	0	75,518	0	0	0	0	0	75,518
N Beckley Ave from E Davis St to E Neely St	U_V950	F_1V22	1	93,643	0	93,643	0	0	0	0	0	93,643
N Beckley Ave from W Colorado Blvd to E Oakenwald St	U_V865	F_1V22	1	0	0	0	230,736	0	0	0	0	230,736
N Collett Ave from Reiger Ave to Victor St	U_V430	F_1V22	14	0	0	0	120,565	0	0	0	0	120,565
N Edgefield Ave from Stewart Dr to W Colorado Blvd	U_V404	F_1V22	1	0	0	0	0	288,463	0	0	0	288,463
N Fitzhugh Ave from Abbott Ave to Turtle Creek Bnd	U_V905	F_1V22	14	0	0	0	0	0	179,218	0	0	179,218
N Fitzhugh Ave from Bennett Ave to Manett St	U_V828	F_1V22	2	0	0	0	0	0	197,259	0	0	197,259
N Hall St from Floyd St to Swiss Ave	U_V881	F_1V22	14	0	0	0	0	58,790	0	0	0	58,790
N Hall St from Gaston Ave to Floyd St	U_V869	F_1V22	14	0	0	0	0	114,665	0	0	0	114,665
N Hall St from Indiana St to Main St	U_V877	F_1V22	2	0	0	0	192,080	0	0	0	0	192,080
N Hall St from Oak Lawn Ave to Reagan St	U_V838	F_1V22	14	0	0	0	0	0	88,871	0	0	88,871
N Hall St from Welborn St to Oak Lawn Ave	U_V837	F_1V22	14	0	0	0	0	0	86,710	0	0	86,710
N Hampton Rd from Dennison St to Kraft St	U_V879	F_1V22	6	0	0	0	279,133	0	0	0	0	279,133
N Hampton Rd from I-30 W Commerce St	U_V969	F_1V22	6	0	0	0	0	0	955,255	0	0	955,255
N Marsalis Ave from E 8th St to E 7th St	U_V889	F_1V22	1	148,382	0	148,382	0	0	0	0	0	148,382
N Munger Blvd from Gaston Ave to Live Oak	U_V915	F_1V22	14	0	0	0	0	0	620,165	0	0	620,165
N Murdeaux Ln from Antoinette St to CF Hawn Serv S	U_V596	F_1V22	8	0	0	0	286,679	0	0	0	0	286,679
N Prairie Ave from Junius St to Tremont St	U_V655	F_1V22	2	0	0	0	0	120,050	0	0	0	120,050

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
N Prairie Creek Rd from Lake June Rd to Palisade Dr	U_V914	F_1V22	5	0	0	0	0	1,534,411	0	0	0	1,534,411
N Randolph Dr from S Randolph Dr to Mt Ranier St	U_V328	F_1V22	3	0	0	0	193,349	0	0	0	0	193,349
N St Mary Ave from Columbia Ave to N Munger Blvd	U_V802	F_1V22	2	0	0	0	0	44,076	0	0	0	44,076
N Van Buren Ave from W 10th St to W Davis St	U_V556	F_1V22	1	319,191	0	319,191	0	0	0	0	0	319,191
N Westmoreland Rd from Bickers St to Bernal Rd	U_V956	F_1V22	6	0	0	0	0	216,193	0	0	0	216,193
N Windomere Ave from W 8th St to Taft St	U_V492	F_1V22	1	0	0	0	302,464	0	0	0	0	302,464
Neches St from N Madison Ave to N Bishop Ave	U_V395	F_1V22	1	0	0	0	0	360,848	0	0	0	360,848
Neering Dr from Lippitt Ave to Lanewood Cir	U_V700	F_1V22	9	0	0	0	0	0	74,671	0	0	74,671
Newcombe Dr from San Juan Ave to Crest Ridge Dr	U_V496	F_1V22	9	0	0	0	171,946	0	0	0	0	171,946
Newmore Ave from Kaywood Dr to Robin Rd	U_V422	F_1V22	2	180,938	0	180,938	0	0	0	0	0	180,938
Nomas Sr from N Westmoreland Rd to Furey St	U_V619	F_1V22	6	0	0	0	0	157,094	0	0	0	157,094
Nonesuch Ed from Blanch Cir to Westlake Ave	U_V542	F_1V22	9	0	0	0	141,488	0	0	0	0	141,488
Norcross Ln from Castlegate Dr to Marsh Ln	U_V842	F_1V22	13	0	0	0	0	0	246,754	0	0	246,754
North Ridge Dr from Hillbrook St to Sperry St	U_V329	F_1V22	9	180,727	0	180,727	0	0	0	0	0	180,727
Northaven Rd from Marsh Ln to Cox Ln	U_V568	F_1V22	13	0	0	0	0	0	372,361	0	0	372,361
Northcliff Dr from Bondstone Dr to Classen Dr	U_V729	F_1V22	9	0	0	0	0	0	86,265	0	0	86,265
Northcliff Dr from N Buckner Blvd to Harter Rd	U_V680	F_1V22	9	0	0	0	0	0	160,078	0	0	160,078
Northlake Dr from Coolair Dr to Kirkwood Dr	U_V764	F_1V22	9	0	0	0	0	0	157,231	0	0	157,231
Northlake Dr from Kirkwood Dr to Hambrick Rd	U_V766	F_1V22	9	0	0	0	0	0	108,251	0	0	108,251
Norwalk Ave from Timberline Dr to Hargrove Dr	U_V493	F_1V22	2	0	0	0	187,484	0	0	0	0	187,484
Norwood Dr from Newcombe Dr to Galena St	U_V378	F_1V22	9	0	0	0	52,856	0	0	0	0	52,856
Oak Creek Cir from Urban Ave to Military Serv S	U_V742	F_1V22	5	0	0	0	385,909	0	0	0	0	385,909
Oak Grove Ave from N Hall St to Lemmon Ave	U_V396	F_1V22	14	0	0	0	123,171	0	0	0	0	123,171
Oceanview Dr from Greenspan Ave to Silverdale Dr	U_V449	F_1V22	8	0	0	0	192,389	0	0	0	0	192,389
Old Bent Tree Ln From Dallas Pkwy To Parkway Ln	U_V650	F_1V22	12	109,143	0	109,143	0	0	0	0	0	109,143
Old Gate Ln from San Leandro Dr to Groveland Dr	U_V672	F_1V22	9	0	0	0	0	0	50,009	0	0	50,009
Old Ox Rd from Glendale Park Enter to Caravan Trl	U_V590	F_1V22	3	0	0	0	0	310,312	0	0	0	310,312
Oradell Ln from Timberline Dr to Hargrove Dr	U_V545	F_1V22	2	0	0	0	269,509	0	0	0	0	269,509
Orchid Ln from Hillcrest Rd to Forestglade Cir	U_V609	F_1V22	11	0	0	0	0	130,066	0	0	0	130,066

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Overview Dr from Village Trail Dr to Dentrest Dr	U_V532	F_1V22	11	0	0	0	37,353	0	0	0	0	37,353
Palo Pinto Ave from Concho St to Skillman St	U_V407	F_1V22	14	0	0	0	131,163	0	0	0	0	131,163
Park Highlands Dr from Plano Rd to Walnut Hill Ln	U_V475	F_1V22	10	0	0	0	199,557	0	0	0	0	199,557
Park Ln from Greenville Ave to Fair Oaks Ave	U_V899	F_1V22	13	0	0	0	0	0	558,541	0	0	558,541
Park Ln from Hillcrest Rd to Sarah Nash Ct	U_V930	F_1V22	13	0	0	0	0	0	701,085	0	0	701,085
Park Row Ave from Malcolm X Blvd to Jeffries St	U_V376	F_1V22	7	0	0	0	102,900	0	0	0	0	102,900
Parry Ave from S Peak St to Ann Ave	U_V870	F_1V22	2	0	0	0	99,401	0	0	0	0	99,401
Pasadena Pl from Pasadena Ave to Winsted Dr	U_V598	F_1V22	9	0	0	0	0	52,376	0	0	0	52,376
Payne St from Levee St to N Riverfront Blvd	U_V468	F_1V22	6	0	0	0	249,052	0	0	0	0	249,052
Pearlstone St from Dawson St to Hickory St	U_V389	F_1V22	2	97,785	0	97,785	0	0	0	0	0	97,785
Pearson Dr from Avalon Ave to Lakewood Blvd	U_V702	F_1V22	9	0	0	0	0	0	85,304	0	0	85,304
Peavy Rd from Garland Rd to Losa Dr	U_V863	F_1V22	9	0	0	0	277,761	0	0	0	0	277,761
Peavy Rd from Hermosa Dr to E Zacha Dr	U_V855	F_1V22	9	219,625	0	219,625	0	0	0	0	0	219,625
Peavy Rd from Losa Dr to Hermosa Dr	U_V853	F_1V22	9	329,878	0	329,878	0	0	0	0	0	329,878
Pindar Ave from Godfrey Ave to Sarah Lee Dr	U_V531	F_1V22	5	0	0	0	168,550	0	0	0	0	168,550
Pine St from Holmes St to S Central Serv W	U_V689	F_1V22	7	0	0	0	0	272,857	0	0	0	272,857
Planters Glen Dr from Harvest Hill Rd to Sugar Mill Rd	U_V443	F_1V22	13	146,941	0	146,941	0	0	0	0	0	146,941
Postal Way from I-30 Frontage Rd to Lone Star Dr	U_V958	F_1V22	6	0	0	0	0	105,758	0	0	0	105,758
Postal Way from W Commerce St to Lone Star Dr	U_V898	F_1V22	6	0	0	0	0	499,785	0	0	0	499,785
Princess Ln from Marquis Ln to Marsh Ln	U_V697	F_1V22	13	0	0	0	0	0	448,095	0	0	448,095
Prospect Ave from Matilda St to Delmar Ave	U_V416	F_1V22	14	0	0	0	130,957	0	0	0	0	130,957
Province Ln from Tellerson Ave to Casa Oaks Dr	U_V691	F_1V22	9	0	0	0	0	0	211,631	0	0	211,631
Pryor St from Main St to Commerce St	U_V508	F_1V22	2	0	0	0	0	42,704	0	0	0	42,704
Purple Sage Rd from Alpha Rd to Meandering Way	U_V432	F_1V22	11	0	0	0	124,132	0	0	0	0	124,132
Purple Sage Rd from Meandering Way to Willow Bend Rd	U_V833	F_1V22	11	0	0	0	139,189	0	0	0	0	139,189
Quail Run from Capri Dr to Rolling Rock Ln	U_V628	F_1V22	10	121,285	0	121,285	0	0	0	0	0	121,285
Queenswood Ln from Walnut Hill Ln to Knoll Krest Dr	U_V801	F_1V22	10	0	0	0	0	0	139,361	0	0	139,361
Querida Ln from Spring Creek to La Manga	U_V631	F_1V22	12	202,336	98,958	103,378	0	0	0	0	0	202,336
Ramblewood Trl from Clearsprings Rd to Greenhollow Ln	U_V480	F_1V22	11	0	0	0	157,574	0	0	0	0	157,574

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Randolph Dr from S Randolph Dr to Lakehurst Ct	U_V708	F_1V22	3	0	0	0	0	0	96,966	0	0	96,966
Ravehill Ln from Santa Cruz Dr to Waycross Dr	U_V517	F_1V22	5	0	0	0	196,779	0	0	0	0	196,779
Ravendale Ln from Belford Dr to Rockaway Dr	U_V743	F_1V22	9	0	0	0	0	0	149,102	0	0	149,102
Ravendale Ln from Lange Cir to Belford Dr	U_V730	F_1V22	9	0	0	0	0	0	218,868	0	0	218,868
Ravenview Rd from Appleberry Dr to Shepherd Ln	U_V415	F_1V22	8	258,073	0	258,073	0	0	0	0	0	258,073
Ravenview Rd from Smoke Tree Ln to Garden Grove Dr	U_V400	F_1V22	8	112,504	0	112,504	0	0	0	0	0	112,504
Reagan St From Lemmon Ave To Bowser Ave	U_V355	F_1V22	14	75,632	0	75,632	0	0	0	0	0	75,632
Redstart Ln from Lyre Ln to Santa Barbara Dr	U_V669	F_1V22	9	0	0	0	0	0	150,817	0	0	150,817
Regent Dr from Cromwell Dr to Lathrop Dr	U_V712	F_1V22	13	0	0	0	0	0	255,878	0	0	255,878
Rexton Ln from Glennox Ln to E Lovers Ln	U_V797	F_1V22	9	0	0	0	0	0	0	61,466	0	61,466
RHAPSODY LN from Bowling Brook Dr to Lazy River Dr	U_V379	F_1V22	3	0	0	0	251,488	0	0	0	0	251,488
Richmond Ave from Abrams Rd to Skillman St	U_V462	F_1V22	14	0	0	0	0	704,600	0	0	0	704,600
Richmond Ave from Matilda St to Skillman St	U_V620	F_1V22	14	0	0	0	0	571,644	0	0	0	571,644
Ridge Park Ln from End of Pavement to Indian Ridge Trl	U_V626	F_1V22	8	0	0	0	0	48,294	0	0	0	48,294
Ridgemoor Dr from Lochwood Blvd to Midlake Dr	U_V738	F_1V22	9	0	0	0	0	0	83,761	0	0	83,761
Ridgemoor Dr from Highgate Ln to Santa Anita Dr	U_V723	F_1V22	9	0	0	0	0	0	155,722	0	0	155,722
Ridgemoor Cir from Highland Woods Dr to End of Pavement	U_V796	F_1V22	8	0	0	0	0	77,244	0	0	0	77,244
Ring St from East Grand Ave to Hay St	U_V713	F_1V22	2	0	0	0	0	82,429	0	0	0	82,429
Rio Grande Cir from Rio Grande Ave to Kimball Ridge Dr	U_V595	F_1V22	3	0	0	0	0	185,597	0	0	0	185,597
Rio Verde Way from Shiloh Rd to Kil Kirk Ln	U_V652	F_1V22	9	0	0	0	0	0	121,285	0	0	121,285
River Bend Dr from N Stemmons Serv E to River Bend Dr	U_V732	F_1V22	2	0	0	0	0	0	427,902	0	0	427,902
Rock Creek Dr from Stonebridge Dr to Rock Creek Dr	U_V439	F_1V22	14	0	0	0	44,590	0	0	0	0	44,590
Rooster Ln from Seedling Ln to Daybreak Dr	U_V456	F_1V22	12	0	0	0	50,181	0	0	0	0	50,181
Roseland Ave from N Peak St to Ashby St	U_V675	F_1V22	2	0	0	0	0	77,381	0	0	0	77,381
Royal Ln from Ashcroft Ave to Greenville Ave	U_V967	F_1V22	10	0	0	0	0	0	0	500,238	0	500,238
Royal Ln from Brockbank Dr to Coogan Dr	U_V923	F_1V22	13	0	0	0	0	0	455,127	0	0	455,127
Royal Ln from Cromwell Dr to Marsh Ln	U_V891	F_1V22	13	0	0	0	0	0	670,000	0	0	670,000
Royal Ln from Harry Hines Blvd to Grissom Ln	U_V951	F_1V22	6	0	0	0	0	0	584,815	0	0	584,815
Royal Ln from St Jude's Dr to Lavendale Ave	U_V908	F_1V22	11	0	0	0	0	300,125	0	0	0	300,125

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Ruidosa Ave from Featherbrook Dr to Cotillion Dr	U_V727	F_1V22	9	0	0	0	0	0	100,671	0	0	100,671
Rutgers Dr from Trammel Dr to Middlebury Dr	U_V583	F_1V22	9	0	0	0	0	144,918	0	0	0	144,918
Rylie Rd from S St Augustine Dr to Thorne St	U_V906	F_1V22	8	0	0	0	0	332,607	0	0	0	332,607
Rylie Rd from Thorne St to Bloomfield Dr	U_V925	F_1V22	8	0	0	0	0	259,856	0	0	0	259,856
S Barnett Ave from W Illinois Ave to Dutton Rd	U_V500	F_1V22	1	0	0	0	321,855	0	0	0	0	321,855
S Barry Ave from East Grand Ave to Ware St	U_V895	F_1V22	2	0	0	0	0	305,031	0	0	0	305,031
S Belt Line Rd from Fish Rd to W Lawson Rd	U_V953	F_1V22	8	0	0	0	0	146,713	0	0	0	146,713
S Belt Line Rd from Sarah Ln to Greengrove Ln	U_V911	F_1V22	8	0	0	0	0	165,875	0	0	0	165,875
S Belt Line Rd from W Lawson Rd to Sarah Ln	U_V954	F_1V22	8	0	0	0	0	146,701	0	0	0	146,701
S Ewing Ave from Georgia Ave to E Louisiana Ave	U_V968	F_1V22	4	0	0	0	0	64,964	0	0	0	64,964
S Ewing Ave from McVey Ave to Graceland Ave	U_V643	F_1V22	4	0	0	0	324,272	0	0	0	0	324,272
S Franklin St from W Kiest Blvd to Southwood Dr	U_V625	F_1V22	3	0	0	0	0	306,745	0	0	0	306,745
S Hall St from Chestnut St to Jeffries St	U_V948	F_1V22	2	0	0	0	0	0	135,485	0	0	135,485
S Haskell Ave from Garland Ave to Parry Ave	U_V851	F_1V22	2	80,159	0	80,159	0	0	0	0	0	80,159
S Henderson Ave from Columbia Ave to Terry St	U_V567	F_1V22	2	0	0	0	237,237	0	0	0	0	237,237
S Lewellyn Ave from Pratt St to Wynnewood Plaza	U_V431	F_1V22	1	0	0	0	228,095	0	0	0	0	228,095
S Montreal Ave from Barlow Ave to Savoy St	U_V348	F_1V22	4	0	0	0	140,356	0	0	0	0	140,356
S St Paul St from Young St to Marilla St	U_V876	F_1V22	2	0	0	0	84,229	0	0	0	0	84,229
S Westmoreland Rd from Poinsettia Dr to Dutton Dr	U_V859	F_1V22	1	0	0	0	145,678	0	0	0	0	145,678
San Diego Dr from Shiloh Rd to Santa Anna Ave	U_V782	F_1V22	9	0	0	0	0	0	335,283	0	0	335,283
San Fernando Way from Whittier Ave to Lakeland Dr	U_V366	F_1V22	9	154,213	0	154,213	0	0	0	0	0	154,213
San Jacinto St from Bennett Ave to N Garrett Ave	U_V621	F_1V22	2	0	0	0	0	101,905	0	0	0	101,905
San Juan Ave from Newcombe Dr to Crest Ridge Dr	U_V772	F_1V22	9	0	0	0	0	0	172,289	0	0	172,289
San Marcus Ave from Lingo Ln to Ferguson Rd	U_V703	F_1V22	9	0	0	0	0	0	154,213	0	0	154,213
Sandstone Dr from Jennie Lee Ln to Cypress Ave	U_V526	F_1V22	7	0	0	0	137,317	0	0	0	0	137,317
Santa Anna Ave from Shiloh Rd to Vista Mar Dr	U_V747	F_1V22	9	0	0	0	0	0	104,718	0	0	104,718
Santa Barbara Dr from Santa Maria Ln to E Mockingbird Ln	U_V771	F_1V22	9	0	0	0	0	0	171,877	0	0	171,877
Santa Fe Ave from Clermont Ave to Monte Vista Dr	U_V817	F_1V22	14	0	0	0	0	0	61,294	0	0	61,294
Santa Fe Ave from Cordova St to Clermont Ave	U_V826	F_1V22	14	0	0	0	0	0	56,595	0	0	56,595

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Santa Teresa Ave from Materhorn Dr to Santa Garza Dr	U_V447	F_1V22	9	0	0	0	179,218	0	0	0	0	179,218
Satsuma Dr from Dennis Rd to Sundial Dr	U_V398	F_1V22	13	0	0	0	0	458,694	0	0	0	458,694
Scottsboro Ln from S Marsalis Ave to Grassy Ridge Trl	U_V748	F_1V22	3	0	0	0	0	0	219,791	0	0	219,791
Seabeach Rd from Greenspan Ave to Silverdale Dr	U_V522	F_1V22	8	0	0	0	168,379	0	0	0	0	168,379
Sevilla St from Valencia St to Cordova St	U_V476	F_1V22	14	0	0	0	39,376	0	0	0	0	39,376
Shadow Ridge Dr from Timber Oaks Dr to Timber Oaks Dr	U_V696	F_1V22	12	0	0	0	203,468	0	0	0	0	203,468
Shadow Way from Audelia Rd to Creekspan Dr	U_V586	F_1V22	10	145,226	0	145,226	0	0	0	0	0	145,226
Shadow Way from Creekspan Dr to Candlebrook Dr	U_V692	F_1V22	10	0	0	0	229,433	0	0	0	0	229,433
Shadow Wood Dr from W Saner Ave to S Edgefield Ave	U_V701	F_1V22	4	0	0	0	598,261	0	0	0	0	598,261
Shady Oak Ln From End Of Pavement To Timberview Rd	U_V647	F_1V22	13	110,000	0	110,000	0	0	0	0	0	110,000
Shady Trl from Manana Dr to Andjon Dr	U_V946	F_1V22	6	0	0	0	0	113,670	0	0	0	113,670
Shady Valley Dr from Royal Highlands Dr to Shady Valley Dr	U_V390	F_1V22	10	0	0	0	103,689	0	0	0	0	103,689
Shady Valley Dr from Shady Valley Dr to Winding Ridge Dr	U_V540	F_1V22	10	89,695	0	89,695	0	0	0	0	0	89,695
Sheila Ln from Timberline Dr to Hargrove Dr	U_V413	F_1V22	2	243,433	0	243,433	0	0	0	0	0	243,433
Shelley Blvd from Coombs Creek Dr to S Westmoreland Rd	U_V374	F_1V22	1	0	0	0	180,075	0	0	0	0	180,075
Shelley Blvd from Keats Dr to Dryden Dr	U_V544	F_1V22	1	0	0	0	158,260	0	0	0	0	158,260
Sherry Ln from Douglas Ave to Preston Rd	U_V864	F_1V22	13	0	0	0	230,393	0	0	0	0	230,393
Shiremont Dr from Talmadge Ln to End of Pavement	U_V373	F_1V22	11	59,373	0	59,373	0	0	0	0	0	59,373
Silverdale Dr from Oceanview Dr to Seabeach Rd	U_V519	F_1V22	8	0	0	0	55,738	0	0	0	0	55,738
Silverhill Dr from Baraboo Dr to A9958	U_V552	F_1V22	8	85,476	0	85,476	0	0	0	0	0	85,476
Silverton Dr from Caraway Dr to Webb Chapel Rd	U_V633	F_1V22	13	0	0	0	0	0	315,183	0	0	315,183
Sinclair Ave from Jupiter Rd to Gaston Pkwy	U_V746	F_1V22	9	0	0	0	0	0	189,165	0	0	189,165
Sinclair Ave from Sunland St to Jupiter Rd	U_V681	F_1V22	9	0	0	0	0	0	293,745	0	0	293,745
Skillman St from Gaston Ave to Swiss Ave	U_V354	F_1V22	14	0	0	0	100,156	0	0	0	0	100,156
Skillman St from Richmond Ave to Llano Ave	U_V907	F_1V22	14	0	0	0	0	0	654,770	0	0	654,770
Songwood Dr from Blue Moon Dr to Lazy River Dr	U_V548	F_1V22	3	0	0	0	278,345	0	0	0	0	278,345
South Blvd from Malcolm X Blvd to Meadow St	U_V698	F_1V22	7	0	0	0	0	411,600	0	0	0	411,600
South Ridge Dr from Sperry St to Wildbriar Ln	U_V450	F_1V22	9	0	0	0	253,683	0	0	0	0	253,683
Southern Knoll Dr from Trails End Dr to Golden Creek Rd	U_V570	F_1V22	11	0	0	0	165,360	0	0	0	0	165,360

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Sperry St from Meadowlark Ln to Santa Barbara Dr	U_V488	F_1V22	9	0	0	0	0	113,842	0	0	0	113,842
Sperry St From Williamson Rd To Lyre Ln	U_V324	F_1V22	9	74,808	0	74,808	0	0	0	0	0	74,808
Springhill Dr from Mercer Dr to Stanwood Dr	U_V832	F_1V22	9	0	0	0	0	0	0	77,004	0	77,004
St Croix Dr from End of Pavement to Dartmoor Dr	U_V342	F_1V22	13	0	0	0	312,199	0	0	0	0	312,199
St Francis Ave from Ferguson Rd to Hunnicut Rd	U_V752	F_1V22	7	0	0	0	797,990	0	0	0	0	797,990
St Francis Ave from Ralph Ln to S Buckner Blvd	U_V783	F_1V22	7	0	0	0	410,468	0	0	0	0	410,468
St Francis Ave from San Leandro Dr to Barbaree Blvd	U_V759	F_1V22	9	0	0	0	117,066	0	0	0	0	117,066
Stagecoach Trl from Maxine Dr to Stagecoach Cir	U_V459	F_1V22	8	0	0	0	53,199	0	0	0	0	53,199
Stagecoach Trl from McLarty Dr to Sebring Dr	U_V534	F_1V22	8	0	0	0	51,176	0	0	0	0	51,176
State St from Routh St to Boll St	U_V789	F_1V22	14	0	0	0	0	0	76,215	0	0	76,215
Stefani Dr from Hillcrest Rd to Boedeker St	U_V392	F_1V22	13	0	0	0	0	446,576	0	0	0	446,576
Stella Ave from S Corinth St to Cedar Crest Blvd	U_V916	F_1V22	4	0	0	0	257,101	0	0	0	0	257,101
Steuben Ct from Preston Trail Dr to Steuben Ct	U_V657	F_1V22	11	0	0	0	0	167,487	0	0	0	167,487
Strathmore Dr from E Northwest Pkwy to Flicker Ln	U_V550	F_1V22	10	152,018	0	152,018	0	0	0	0	0	152,018
Strathmore Dr from Flicker Ln to Kingspoint Dr	U_V606	F_1V22	10	0	0	0	51,622	0	0	0	0	51,622
Summit Ave from Alta Ave to Sears St	U_V490	F_1V22	2	0	0	0	72,785	0	0	0	0	72,785
Summit Ave from Rowena St to Alta Ave	U_V663	F_1V22	2	0	0	0	0	166,527	0	0	0	166,527
Sunbriar Ave from Godfrey Ave to Sarah Lee Dr	U_V514	F_1V22	5	0	0	0	163,165	0	0	0	0	163,165
Sundial Dr from Dennis Rd to Satsuma Dr	U_V385	F_1V22	13	0	0	0	404,637	0	0	0	0	404,637
Sunny Crest Ln From E Red Bird Ln To Woodburn Trl	U_V474	F_1V22	3	63,700	0	63,700	0	0	0	0	0	63,700
Sunnvale St from Ann Arbor Ave to Cummings St	U_V929	F_1V22	4	0	0	0	301,397	0	0	0	0	301,397
Sylvania Dr from Sinclair Ave to Vinemont St	U_V807	F_1V22	9	0	0	0	0	0	0	180,898	0	180,898
Sylvester St from Vargas St to Knight St	U_V527	F_1V22	2	0	0	0	126,676	0	0	0	0	126,676
Sylvia Dr from Crest Ridge Dr to Desdemona Dr	U_V641	F_1V22	9	0	0	0	0	124,749	0	0	0	124,749
Syracuse Dr from Wake Forrest Dr to Wake Forrest Dr	U_V804	F_1V22	9	0	0	0	0	0	0	240,512	0	240,512
Tabor Dr from Kenwhite Dr to Cosgrove Dr	U_V365	F_1V22	10	0	0	0	141,693	0	0	0	0	141,693
Tara Ln from Edgeglen Dr to Uarda Dr	U_V722	F_1V22	5	0	0	0	74,637	0	0	0	0	74,637
Terry St from S Haskell Ave to S Peak St	U_V811	F_1V22	2	0	0	0	0	0	142,345	0	0	142,345
Timberline Dr from Community Dr to Kendale Dr	U_V890	F_1V22	6	0	0	0	0	107,085	0	0	0	107,085

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Tina Ln from Atha Dr to A4938	U_V563	F_1V22	8	0	0	0	26,685	0	0	0	0	26,685
Tioga St from La Grange Dr to Bonnie View Rd	U_V874	F_1V22	8	64,175	0	64,175	0	0	0	0	0	64,175
Tisinger Ave from Tascosa St to Ulloa Ln	U_V466	F_1V22	9	0	0	0	52,685	0	0	0	0	52,685
Tobian St from Bellafonte Dr to Dandridge Dr	U_V452	F_1V22	10	0	0	0	106,399	0	0	0	0	106,399
Trammel Dr from Bennington Dr to Clemson Dr	U_V841	F_1V22	9	0	0	0	0	0	164,228	0	0	164,228
Trammel Dr from Clemson Dr to E Northwest hwy	U_V806	F_1V22	9	0	0	0	0	0	216,982	0	0	216,982
Trammel Dr from Fisher Rd to Bennington Dr	U_V791	F_1V22	9	0	0	0	0	0	421,204	0	0	421,204
Trio Ln from Wagon Wheels Trl to Caravan Trl	U_V448	F_1V22	3	0	0	0	189,027	0	0	0	0	189,027
Tulip Ln from Camellia Dr to Thackery St	U_V573	F_1V22	13	0	0	0	0	580,150	0	0	0	580,150
Turtle Creek Blvd from Turtle Creek Blvd to Turtle Creek Blvd	U_V848	F_1V22	14	0	0	0	210,739	0	0	0	0	210,739
Tuscany Way from Sinclair Ave to Lippitt Ave	U_V818	F_1V22	9	0	0	0	0	0	150,337	0	0	150,337
Utica Dr from Bruton Rd to Cordell Dr	U_V565	F_1V22	5	0	0	0	171,808	0	0	0	0	171,808
Utica Dr from Cordell Dr to Jennie Lee Ln	U_V353	F_1V22	5	142,722	0	142,722	0	0	0	0	0	142,722
Valencia St from Sevilla St to East Grand Ave	U_V709	F_1V22	14	0	0	0	0	0	112,504	0	0	112,504
Valley View Ln from Valley View Ln to L B J Serv	U_V639	F_1V22	11	0	0	0	0	86,402	0	0	0	86,402
Vandelia St from Prescott Ave to Hawthorne Ave	U_V601	F_1V22	14	0	0	0	0	82,080	0	0	0	82,080
Velasco Ave from Abrams Rd to Pearson Dr	U_S571	F_2U22	9	5,987	5,987	0	0	0	0	0	0	5,987
		F_4U22	9	258,468	19,308	239,160	0	0	0	0	0	258,468
Viceroy Dr from King George Dr to Regal Row	U_V617	F_1V22	2	0	0	0	0	0	273,786	0	0	273,786
Vickery Blvd from Laneri Ave to Glencoe St	U_V383	F_1V22	14	0	0	0	129,380	0	0	0	0	129,380
Vinecrest Dr from Cox Ln to End of Pavement	U_V384	F_1V22	13	0	0	0	231,525	0	0	0	0	231,525
Vinmont St from Forest Grove Dr to Easton Rd	U_V761	F_1V22	9	0	0	0	0	0	136,994	0	0	136,994
W Amherst Ave from Huron Dr to Thurston Dr	U_V332	F_1V22	2	204,040	0	204,040	0	0	0	0	0	204,040
W Bay Cir from W Lawther Dr to Branchfield Dr	U_V786	F_1V22	9	0	0	0	0	0	342,520	0	0	342,520
W Clarendon from S Waverly Dr to S Edgefield Ave	U_V860	F_1V22	1	0	0	0	0	403,512	0	0	0	403,512
W Colorado Blvd from Leander Dr to N Hampton Rd	U_V489	F_1V22	1	0	0	0	281,260	0	0	0	0	281,260
W Commerce St from N Hampton Rd to Postal Way	U_V932	F_1V22	6	0	0	0	0	639,078	0	0	0	639,078
W Greenbriar Ln from Stemmons Ave to N Beckley Ave	U_V788	F_1V22	1	296,974	0	296,974	0	0	0	0	0	296,974
W Grover C Washington Ave from Oriol Ave to Toluca Ave	U_V821	F_1V22	4	0	0	0	92,713	0	0	0	0	92,713

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
W Lovers Ln from Menier St to Preston Park Dr	U_V940	F_1V22	13	0	0	0	317,995	0	0	0	0	317,995
W Mockingbird Ln from N Stemmons Serv E to Brookriver Dr	U_V868	F_1V22	2	314,098	0	314,098	0	0	0	0	0	314,098
W Mockingbird Ln from W John Carpenter Fwy to N Stemmons Serv E	U_V887	F_1V22	6	0	0	0	0	406,695	0	0	0	406,695
W Pentagon Pkwy from Spruce Valley Ln to Coombs Creek Dr	U_V577	F_1V22	3	259,445	0	259,445	0	0	0	0	0	259,445
W University Blvd from Inwood Rd to Eastern Ave	U_V935	F_1V22	13	0	0	0	0	0	0	429,539	0	429,539
W University Blvd from Robin Rd to Inwood Rd	U_V938	F_1V22	2	0	0	0	0	103,472	0	0	0	103,472
Wake Forrest Dr from Lehigh Dr to Trammel Dr	U_V670	F_1V22	9	0	0	0	0	0	52,513	0	0	52,513
Waldorf Dr from Cromwell Dr to Lathrop Dr	U_V491	F_1V22	13	0	0	0	0	252,174	0	0	0	252,174
WALMSLEY AVE FROM MONTCLAIR AVE TO WILLOMET AVE	U_S572	F_2T22	6	221,649	16,313	205,336	0	0	0	0	0	221,649
Walnut Hill From Marsh To Midway Resurfacing Project	U_V980	F_1V22	1	2,200,000	0	2,200,000	0	0	0	0	0	2,200,000
Walnut Hill Ln from Chireno St to Marsh Ln	U_V871	F_1V22	13	0	0	0	414,501	0	0	0	0	414,501
Walnut Hill Ln from Midway Rd to Crestline Ave	U_V945	F_1V22	13	0	0	0	441,863	0	0	0	0	441,863
Walnut Hill Ln from Thackery St to Hillcrest Rd	U_V927	F_1V22	13	0	0	0	470,356	0	0	0	0	470,356
Waterview Rd from Bondstone Dr to Classen Dr	U_V704	F_1V22	9	0	0	0	0	0	56,081	0	0	56,081
Webb Chapel Ext from Hargrove Dr to Larga Dr	U_V538	F_1V22	2	0	0	0	176,183	0	0	0	0	176,183
Webb Chapel Ext from Larga Dr to Webb Chapel Rd	U_V920	F_1V22	6	0	0	0	0	484,899	0	0	0	484,899
Webb Chapel Rd from Forest Ln to LBJ Service S	U_V936	F_1V22	6	0	0	0	0	390,163	0	0	0	390,163
Weeburn Dr from Marsh Ln to Cox Ln	U_V694	F_1V22	13	0	0	0	0	0	370,028	0	0	370,028
Westlake Ave from Velasco Ave to Wendover Rd	U_V341	F_1V22	9	82,937	0	82,937	0	0	0	0	0	82,937
Westover Dr from Arboreside Dr to Ridgemark Dr	U_V371	F_1V22	10	0	0	0	156,923	0	0	0	0	156,923
Whittier Ave from San Benito Way to San Leandro Dr	U_V767	F_1V22	9	0	0	0	0	0	80,228	0	0	80,228
Whittier Ave from Santa Clara Dr to San Benito Way	U_V630	F_1V22	9	0	0	0	0	0	142,379	0	0	142,379
Wickersham Rd from McCree Rd to Wallbrook Dr	U_V495	F_1V22	10	76,249	0	76,249	0	0	0	0	0	76,249
Wightman Pl from Baseline Dr to Chimney Hill Ln	U_V351	F_1V22	10	0	0	0	52,033	0	0	0	0	52,033
Wild Honey Dr From Tioga St To A11316	U_V428	F_1V22	8	27,028	0	27,028	0	0	0	0	0	27,028
Willis Ave from Worcola St to Greenville Ave	U_V394	F_1V22	14	0	0	0	0	85,476	0	0	0	85,476
Willis Avenue from Northbound Service Road of I.H. 75 to Hen	U_W248	F_0717	14	50,252	0	50,252	0	0	0	0	0	50,252
Willowdell Dr from Caulan Dr to Towns St	U_V699	F_1V22	10	0	0	0	0	388,688	0	0	0	388,688
Winding Ridge from 9800 Winding Ridge Dr to Church Rd	U_V665	F_1V22	10	0	0	0	0	85,750	0	0	0	85,750

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Winedale Dr from Walnut Hill Ln to Lacrosse Dr	U_V387	F_1V22	10	0	0	0	136,742	0	0	0	0	136,742
Winsted Dr from Lakeforest Ct to Pasadena Pl	U_V588	F_1V22	9	0	0	0	0	0	107,256	0	0	107,256
Winsted Dr from Lakewood Blvd to Westlake Ave	U_V719	F_1V22	9	0	0	0	0	0	66,714	0	0	66,714
Winsted Dr from Pasadena Pl to White Rock Rd	U_V635	F_1V22	9	0	0	0	0	0	51,515	0	0	51,515
Winsted Dr from Westlake Ave to Meadow Lake Ave	U_V753	F_1V22	9	0	0	0	0	0	63,009	0	0	63,009
Winsted Dr from White Rock Rd to Tokalon Dr	U_V362	F_1V22	9	273,783	0	273,783	0	0	0	0	0	273,783
Winters St from S Ewing St to Harlandale Ave	U_V678	F_1V22	4	0	0	0	61,466	0	0	0	0	61,466
Woodbrook Dr from Ashcroft Ave to Stillwater Dr	U_V593	F_1V22	10	73,642	0	73,642	0	0	0	0	0	73,642
Woodleigh Dr from Timber Trail Dr to Marsh Ln	U_V346	F_1V22	13	0	0	0	237,287	0	0	0	0	237,287
Woodmont Dr from Elam Rd to Lucy St	U_V340	F_1V22	5	286,611	0	286,611	0	0	0	0	0	286,611
Woodshire Dr from Kirwood Dr to Cleardale Dr	U_V762	F_1V22	8	0	0	0	0	233,583	0	0	0	233,583
Woodspan Dr from Emberwood Dr to Fairwood Dr	U_V509	F_1V22	8	53,199	0	53,199	0	0	0	0	0	53,199
Woodthrush Dr from Boedeker St to Stone Canyon Rd	U_V352	F_1V22	11	141,007	0	141,007	0	0	0	0	0	141,007
Worth St from N Haskell Ave to N Peak St	U_V599	F_1V22	2	0	0	0	0	161,210	0	0	0	161,210
Wyatt St from Maplegrove Ln to Wyatt Cir	U_V624	F_1V22	9	0	0	0	0	53,199	0	0	0	53,199
Wycliff Ave from Holland Ave to Gilbert Ave	U_V867	F_1V22	14	0	0	0	77,175	0	0	0	0	77,175
Yellowstone Rd from Sleepy Hollow Dr to Record Crossing Rd	U_V487	F_1V22	2	0	0	0	101,014	0	0	0	0	101,014
Yorkmont Cir from End of Pavement to Evangeline Way	U_V510	F_1V22	9	157,231	0	157,231	0	0	0	0	0	157,231
Yorksprings Dr from Meadowspring Ln to Yorksprings Pl	U_V695	F_1V22	9	0	0	0	0	0	117,718	0	0	117,718
Yorksprings Dr from Valley Spring Dr to Meadowspring Ln	U_V717	F_1V22	9	0	0	0	0	0	199,317	0	0	199,317
Total Street Resurfacing				44,704,785	6,298,716	38,406,068	46,945,157	29,829,366	33,119,082	9,101,860	0	163,700,250
Streetscape / Urban Design												
Bishop from 10th St to Jefferson Blvd	U_V984	F_1V22	7	0	0	0	0	1,590,767	0	0	0	1,590,767
Casa View Street Improvements	U_V985	F_1V22	7	113,390	0	113,390	0	512,948	0	5,670,000	0	6,296,338
Colorado Blvd./Beckley Av. Area Sidewalk Enhancement	P791	2T22	1,3	58,619	9,392	49,227	0	0	0	0	0	58,619
		3T22	1,3	351,802	23,570	328,232	0	0	0	0	0	351,802
		7T22	1,3	12,379	0	12,379	0	0	0	0	0	12,379
Commerce from Good-Latimer to Hall	U_U733	F_1T22	2	1,831	1,831	0	0	0	0	0	0	1,831

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_2T22	2	4,090	4,090	0	0	0	0	0	0	4,090
		F_3T22	2	1,680	1,680	0	0	0	0	0	0	1,680
		F_7T22	2	221,239	221,070	170	0	0	0	0	0	221,239
		F_8T22	2	301,234	290,788	10,446	0	0	0	0	0	301,234
Ferguson Rd And Lakeland Dr Intersection Improvements	U_V986	F_1V22	1	74,564	0	74,564	0	0	0	675,000	0	749,564
Ferguson Rd From Oates Dr To Lakeland Dr	U_V987	F_1V22	5	51,822	0	51,822	0	0	0	469,125	0	520,947
Greater Casa View Area Streetscape Improvements	U_W053	F_2U22	1	293,653	273,290	20,364	0	0	0	0	0	293,653
Griffin from IH30 to Main	U_U738	F_1T22	Citywide	203,328	203,328	0	0	0	0	0	0	203,328
		F_2T22	Citywide	2,779,672	2,329,102	450,570	0	0	0	0	0	2,779,672
		F_3T22	Citywide	5,309	5,309	0	0	0	0	0	0	5,309
		F_6T22	Citywide	566,522	543,944	22,578	0	0	0	0	0	566,522
		F_1U22	Citywide	172,866	172,072	794	0	0	0	0	0	172,866
		F_2U22	Citywide	47,478	0	47,478	0	0	0	0	0	47,478
Jefferson Blvd From Adams Ave To Polk St	U_V988	F_1V22	1	100,000	0	100,000	0	0	900,000	0	0	1,000,000
Jefferson Complete Street Project - LED Median Street Lights	W205	2T22	1	50,000	0	50,000	0	0	0	0	0	50,000
Lamar Streetscape Project	U_W045	F_3T22	9	1,675,000	0	1,675,000	0	0	0	0	0	1,675,000
Military Parkway from Elva Ave to Rockbluff Dr (Complete Street)	U_V989	F_1V22	1	0	0	0	0	200,000	0	1,800,000	0	2,000,000
N Pearl St / Flora St Streetscape And Pedestrian Improvements	U_V982	F_1V22	1	0	0	0	0	0	0	1,000,000	0	1,000,000
Pedestrian Way On Elm St Between Ervay - Stone St	U_U748	F_3T22	14	157,772	0	157,772	0	0	0	0	0	157,772
		F_4T22	14	2,166,375	0	2,166,375	0	0	0	0	0	2,166,375
Routh St Gateway Streetscape And Pedestrian Improvements	U_V983	F_1V22	9	0	0	0	0	0	0	250,000	0	250,000
Royal Lane - Denton	U_U750	F_1T22	6	500,000	500,000	0	0	0	0	0	0	500,000
		F_2T22	6	665	665	0	0	0	0	0	0	665
		F_3T22	6	665	665	0	0	0	0	0	0	665
West End Plaza, Streetscape/Urban Design	U_U757	F_2T22	1	2,835,000	3,900	2,831,100	0	0	0	0	0	2,835,000
		F_3T22	1	1,169,189	0	1,169,189	0	0	0	0	0	1,169,189
		F_8T22	1	36,461	21,309	15,152	0	0	0	0	0	36,461
Total Streetscape / Urban Design				13,952,604	4,606,005	9,346,602	0	2,303,715	900,000	9,864,125	0	27,020,444

PUBLIC WORKS CAPITAL IMPROVEMENTS

Target Neighborhood	Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
12th St From Upton To 200 Ft East Of Upton		U_V992	F_1V22	4	34,558	0	34,558	0	312,843	0	0	0	347,401
17604-17630 Davenport Alley Construction		U_VA05	F_1V22	14	49,767	0	49,767	0	450,521	0	0	0	500,288
5701-5745 Palo Pinto Ave - 5702-5746 Velasco Ave [Alley Imp]		U_VA06	F_1V22	6	21,025	0	21,025	0	0	190,336	0	0	211,361
7704-78400 Carbondale St - 7703-7835 Brownville [Alley Imp]		U_VA01	F_1V22	7	35,021	0	35,021	0	317,035	0	0	0	352,056
Alley Imp Between 8Th St - Church From IH 35E To N Cliff		U_V993	F_1V22	4	23,514	0	23,514	0	212,863	0	0	0	236,377
Alley Imp Between Ewing Ave - Upton From Viola To Clarendon		U_V994	F_1V22	5	17,504	0	17,504	0	158,454	0	0	0	175,958
Burma From Kiska St To Saipan St		U_VA02	F_1V22	7	63,694	0	63,694	0	576,596	0	0	0	640,290
Burma Rd From Carbondale St To Kiska St		U_VA04	F_1V22	14	76,257	0	76,257	0	690,327	0	0	0	766,584
Fellows Ln From Saipan St To End Of Pavement		U_VA03	F_1V22	12	56,000	0	56,000	0	506,940	0	0	0	562,940
Gooch St From S Lancaster Rd To Tracy Rd Block		S602	2U22	8	188,243	186,125	2,118	0	0	0	0	0	188,243
			4U22	8	1,100,720	670	1,100,050	0	0	0	0	0	1,100,720
Hendricks From Denley To Moore		S603	2U22	4	90,665	69,206	21,459	0	0	0	0	0	90,665
			3U22	4	213,412	2,919	210,492	0	0	0	0	0	213,412
			4U22	4	254,939	0	254,939	0	0	0	0	0	254,939
Holly Hill From Phoenix To Pineland		S604	2U22	13	123,330	105,888	17,442	0	0	0	0	0	123,330
			3U22	13	728,620	3,653	724,967	0	0	0	0	0	728,620
			4U22	13	5,250	0	5,250	0	0	0	0	0	5,250
Hughes Lane From Churchill Way To Lafayette Way		S605	2U22	11	117,158	103,221	13,937	0	0	0	0	0	117,158
			3U22	11	692,155	23,945	668,210	0	0	0	0	0	692,155
			4U22	11	4,988	0	4,988	0	0	0	0	0	4,988
Jefferson- Twelfth Connector Lane Diet-Removal		U_V990	F_1V22	4	198,838	0	198,838	0	0	0	1,800,000	0	1,998,838
N Arcadia Dr From S Ira Ave S Tillery Ave		U_V998	F_1V22	7	92,836	0	92,836	0	0	835,520	0	0	928,356
N Ira Ave From N Arcadia Dr To W Jefferson Blvd		U_V999	F_1V22	7	65,148	0	65,148	0	0	586,329	0	0	651,477
North Boulevard Terrace Extension-Bridget To Plymouth		U_V991	F_1V22	4	68,853	0	68,853	0	244,334	0	1,829,375	0	2,142,562
Phoenix From Fair Oaks To Holly Hill		S609	2U22	13	123,330	76,815	46,515	0	0	0	0	0	123,330
			3U22	13	728,620	0	728,620	0	0	0	0	0	728,620
			4U22	13	5,250	0	5,250	0	0	0	0	0	5,250
Rosemont Rd From Buckner To Hillburn		U_V996	F_1V22	6	152,220	0	152,220	0	0	1,369,980	0	0	1,522,200

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Rosemont Rd From Hillburn To Jim Miller	U_V997	F_1V22	6	107,225	0	107,225	219,626	0	2,941,655	0	0	3,268,506
Upton St From I-35 E To 12Th St	U_V995	F_1V22	5	56,361	0	56,361	0	510,218	0	0	0	566,579
Westshore - Santa Fe Tr - Alley N Of Coronado [Rw-Dng - Sw]	U_VA07	F_1V22	14	91,341	0	91,341	0	0	826,875	0	0	918,216
Yancy S From Carbondale St To Saipan St	S610	3U22	7	426,550	20,885	405,664	0	0	0	0	0	426,550
Total Target Neighborhood				6,013,390	593,327	5,420,062	219,626	3,980,131	6,750,695	3,629,375	0	20,593,217
Thoroughfares												
Abrams Rd from Gaston Ave to S Beacon St	U_VA14	F_1V22	2	0	0	0	0	375,000	0	3,375,000	0	3,750,000
Bellevue from Akard to Ervay	U_U773	F_2T22	2	303,951	303,951	0	0	0	0	0	0	303,951
		F_7T22	2	148,875	120,141	28,734	0	0	0	0	0	148,875
Camp Wisdom Rd from FM 1382 to Mountain Creek Pkwy	U_VA13	F_1V22	4	0	0	0	574,134	143,534	143,534	4,880,142	0	5,741,344
Canada Drive From Westmoreland To Hampton	U_VA08	F_1V22	6	49,486	0	49,486	0	7,373,193	0	0	0	7,422,679
CBD Fair Park Link From Main to IH30 (Design And ROW)	U_VA11	F_1V22	14	0	0	0	1,500,000	0	0	0	0	1,500,000
Central Boulevard - Commerce to Live Oak	U_U779	F_OM22	6	57,695	57,430	266	0	0	0	0	0	57,695
		F_1T22	6	3,650,852	3,650,852	0	0	0	0	0	0	3,650,852
		F_2T22	6	9,671	9,671	0	0	0	0	0	0	9,671
		F_2U22	6	1,086,471	40,476	1,045,995	0	0	0	0	0	1,086,471
		F_3T22	6	2,015	0	2,015	0	0	0	0	0	2,015
		F_4R22	6	239,014	230,452	8,562	0	0	0	0	0	239,014
		F_6T22	6	124,802	114,094	10,707	0	0	0	0	0	124,802
		F_7T22	6	6,419,246	6,254,095	165,151	0	0	0	0	0	6,419,246
		F_8T22	6	2,725,440	1,624,292	1,101,148	0	0	0	0	0	2,725,440
Chalk Hill Rd - Davis St to 800 south of IH-30	U_U781	F_1T22	6	223,314	171,394	51,920	0	0	0	0	0	223,314
		F_2T22	6	63,208	61,673	1,535	0	0	0	0	0	63,208
		F_3T22	6	5,499,690	1,558,019	3,941,672	0	0	0	0	0	5,499,690
		F_7T22	6	679,337	678,731	606	0	0	0	0	0	679,337
		F_2U22	6	3,267,452	3,234,704	32,747	0	0	0	0	0	3,267,452
Chalk Hill - I 30 EB frontage road to Singleton	U_U780	F_2T22	6	1,867,223	131,575	1,735,648	0	0	0	0	0	1,867,223
		F_3T22	6	3,731	0	3,731	0	0	0	0	0	3,731

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_7T22	6	967,907	909,146	58,761	0	0	0	0	0	967,907
Cheyenne From Big Thicket To Elam	U_VA18	F_1V22	5	247,501	0	247,501	0	200,000	0	4,050,000	0	4,497,501
Cheyenne From Lake June To Big Thicket Phase I	U_VA17	F_1V22	8	245,989	0	245,989	0	200,000	0	6,651,000	0	7,096,989
Cole From Harvard To Lee	S332	2U22	14	59,611	24,336	35,275	0	0	0	0	0	59,611
		4U22	14	641,293	34,474	606,819	0	0	0	0	0	641,293
Commerce Street From Good Latimer To Exposition	U_VA16	F_1V22	5	31,038	373	30,665	0	933,324	5,126,647	3,603,353	0	9,694,362
Community - Harry Hines To N.W. Hwy.	R803	6R21	6	632,467	68,553	563,914	0	0	0	0	0	632,467
Continental - Industrial to IH 35E	U_U783	F_1T22	6	30,520	30,177	343	0	0	0	0	0	30,520
		F_2T22	6	5,032,480	4,741,397	291,082	0	0	0	0	0	5,032,480
		F_6R22	6	142,201	68,052	74,149	0	0	0	0	0	142,201
		F_6T22	6	6,241	6,240	1	0	0	0	0	0	6,241
		F_7T22	6	547,811	521,550	26,261	0	0	0	0	0	547,811
Crouch Rd From Old Ox Rd To S Lancaster Rd	U_VA19	F_1V22	8	83,805	0	83,805	0	537,869	0	3,535,842	0	4,157,516
Edd Rd From Seagoville To Garden Grove (Design and ROW only)	U_VA20	F_1V22	14	0	0	0	0	750,000	0	0	0	750,000
Ewing Ave. From I35 E To Clarendon	U_VA15	F_1V22	5	596,687	0	596,687	0	300,000	0	5,100,000	0	5,996,687
Fort Worth Ave From Sylvan To West Commerce	P838	0556	6	2,000,000	0	2,000,000	0	0	0	0	0	2,000,000
		4T22	6	1,178,599	3,385	1,175,214	0	0	0	0	0	1,178,599
		7T22	6	297,750	17,563	280,187	0	0	0	0	0	297,750
Goodnight - Joe Field to Royal	U_U788	F_0P22	13	1,386	1,386	0	0	0	0	0	0	1,386
		F_1T22	13	975,885	975,885	0	0	0	0	0	0	975,885
		F_2T22	13	716,989	570,838	146,151	0	0	0	0	0	716,989
		F_8T22	13	342,964	341,335	1,630	0	0	0	0	0	342,964
Goodnight - Royal to North of Harcourt	U_U787	F_1T22	6	11,409	11,409	0	0	0	0	0	0	11,409
		F_2T22	6	635,582	633,672	1,910	0	0	0	0	0	635,582
		F_4T22	6	2,304,352	35,528	2,268,824	0	0	0	0	0	2,304,352
		F_7T22	6	5,992	5,986	6	0	0	0	0	0	5,992
		F_8T22	6	546,816	537,618	9,198	0	0	0	0	0	546,816
Highland Rd From Ferguson To N. Of Entrance To Primrose	S611	0556	9	783,357	0	783,357	0	0	0	0	0	783,357
		2U22	9	222,228	218,373	3,855	0	0	0	0	0	222,228

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		4U22	9	1,013,045	11,509	1,001,536	0	0	0	0	0	1,013,045
Lamar (S) From IH 45 To Hatcher	S996	2U22	7	9,320,993	5,404,310	3,916,684	0	0	0	0	0	9,320,993
		3U22	7	42,656	32,895	9,762	0	0	0	0	0	42,656
Live Oak -Olive to Central Boulevard	U_U791	F_2T22	Citywide	403,968	40,551	363,416	0	0	0	0	0	403,968
		F_7T22	Citywide	72,636	72,495	141	0	0	0	0	0	72,636
Pearl -Commerce to Live Oak	U_U798	F_2T22	6	789,568	445,191	344,377	0	0	0	0	0	789,568
		F_6R22	6	157,426	148,311	9,115	0	0	0	0	0	157,426
		F_6T22	6	725,070	27,443	697,627	0	0	0	0	0	725,070
		F_7T22	6	1,167,284	1,071,525	95,759	0	0	0	0	0	1,167,284
		F_8T22	6	236,964	31,052	205,912	0	0	0	0	0	236,964
Pemberton Hill from Great Trinity Forest to Lake June	U_VA10	F_1V22	3	0	0	0	0	1,200,000	604,920	12,175,080	0	13,980,000
Red Bird Area Street Improvements	S612	1U22	3	20,313	0	20,313	0	0	0	0	0	20,313
		2T22	3	244,518	0	244,518	0	0	0	0	0	244,518
		2U22	3	2,100	0	2,100	0	0	0	0	0	2,100
		3U22	3	580,859	0	580,859	0	0	0	0	0	580,859
		4U22	3	1,140,010	0	1,140,010	0	0	0	0	0	1,140,010
Sylvan Ave Phase II [Funding For the Pedestrian Lightings]	U_VA09	F_1V22	2	6,522	0	6,522	0	242,025	0	0	0	248,547
Sylvan -West Commerce to Singleton	U_U802	F_0556	8	25,000	0	25,000	0	0	0	0	0	25,000
		F_1T22	8	475,579	473,779	1,800	0	0	0	0	0	475,579
		F_2T22	8	144,649	144,609	40	0	0	0	0	0	144,649
		F_3U22	8	5,232	5,232	0	0	0	0	0	0	5,232
		F_7T22	8	286	285	1	0	0	0	0	0	286
Wheatland - Lancaster CL to Lancaster Rd Plaza	U_U803	F_2T22	Citywide	84,444	84,443	1	0	0	0	0	0	84,444
		F_4T22	Citywide	186,712	0	186,712	0	0	0	0	0	186,712
		F_5R22	Citywide	117,695	76,818	40,876	0	0	0	0	0	117,695
		F_6R22	Citywide	102,208	27,912	74,296	0	0	0	0	0	102,208
		F_7T22	Citywide	470,713	469,163	1,550	0	0	0	0	0	470,713
Total Thoroughfares				63,246,784	36,566,348	26,680,434	2,074,134	12,254,945	5,875,101	43,370,417	0	126,821,381

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Traffic Intersection Capacity and Safety Improvement												
Polk/Tyler Roundabouts	P894	3T22	1	444,694	366,310	78,384	0	0	0	0	0	444,694
		4T22	1	2,279,425	0	2,279,425	0	0	0	0	0	2,279,425
Total Traffic Intersection Capacity and Safety Improvement				2,724,119	366,310	2,357,809	0	0	0	0	0	2,724,119
Traffic Signal Upgrades												
Central Signal Computer	R090	2T22	2,14	2,327,583	1,116,328	1,211,255	0	0	0	0	0	2,327,583
		3R22	2,14	200,000	59,837	140,163	0	0	0	0	0	200,000
		4R22	2,14	469,027	186,536	282,490	0	0	0	0	0	469,027
		4T22	2,14	2,075,038	0	2,075,038	0	0	0	0	0	2,075,038
		5R22	2,14	858,970	485,832	373,138	0	0	0	0	0	858,970
		6R22	2,14	763,412	107,961	655,451	0	0	0	0	0	763,412
		6T22	2,14	27,098	0	27,098	0	0	0	0	0	27,098
Total Traffic Signal Upgrades				6,721,128	1,956,494	4,764,633	0	0	0	0	0	6,721,128
Trinity River Corridor												
Great Trinity Forest Park	U_N966	F_3P14		515,773	511,404	4,369	0	0	0	0	0	515,773
		F_4P14		701,264	693,539	7,725	0	0	0	0	0	701,264
		F_5P14		18,083,119	17,950,407	132,712	0	0	0	0	0	18,083,119
		F_6P14		4,030,976	3,933,992	96,984	0	0	0	0	0	4,030,976
		F_8P14		8,680,295	8,646,749	33,545	0	0	0	0	0	8,680,295
		F_9P14		620,956	617,647	3,309	0	0	0	0	0	620,956
Joppa Connector Trail Project	U_P922	F_6R22	5	1,253,788	1,253,788	0	0	0	0	0	0	1,253,788
		F_6P14	5	48,276	31,216	17,060	0	0	0	0	0	48,276
Trinity River Corridor Pr	U_N962	F_4P14		278,599	276,920	1,679	0	0	0	0	0	278,599
		F_5P14		1,890,994	1,854,552	36,442	0	0	0	0	0	1,890,994
		F_6P14		1,701,262	1,700,843	419	0	0	0	0	0	1,701,262
		F_8P14		6,819,236	5,605,744	1,213,492	0	0	0	0	0	6,819,236
		F_9P14		11,849,530	9,897,013	1,952,518	0	0	0	0	0	11,849,530

PUBLIC WORKS CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_TP14		6,529,878	0	6,529,878	0	0	0	0	0	6,529,878
Total Trinity River Corridor				63,003,946	52,973,814	10,030,132	0	0	0	0	0	63,003,946
Warranted Signals and School Flashers												
Traffic Signal Synchronization Project	U_VA27	F_1V22	9	4,009,228	173,174	3,836,054	0	0	0	0	0	4,009,228
Warranted Signals and School Flashers - On-Demand	U_U811	F_3R22	Citywide	358,609	358,609	0	0	0	0	0	0	358,609
		F_6R22	Citywide	60,813	60,813	0	0	0	0	0	0	60,813
		F_3T22	Citywide	1,651,257	1,169,137	482,120	0	0	0	0	0	1,651,257
		F_4T22	Citywide	11,482	11,482	0	0	0	0	0	0	11,482
		F_6T22	Citywide	552,843	553,119	276	0	0	0	0	0	552,843
		F_7T22	Citywide	808,241	850,657	42,416	0	0	0	0	0	808,241
		F_8T22	Citywide	71,810	69,171	2,639	0	0	0	0	0	71,810
Total Warranted Signals and School Flashers				7,524,283	3,246,162	4,278,121	0	0	0	0	0	7,524,283
Total by Department				\$432,976,885	\$176,276,100	\$256,700,783	\$95,076,498	\$144,503,440	\$160,922,617	\$106,655,485	\$20,400,373	\$960,535,298

PUBLIC WORKS CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Capital Projects require operating and maintenance costs to maintain and extend the life of the completed project. Operating and maintenance costs are budgeted after the completion of the project.

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Abrams Rd From Gaston Ave To S Beacon St	VA14	\$0	\$0	\$0	\$7,500	\$7,000
Bishop From 10th St To Jefferson Blvd	V984	0	0	0	2,500	2,400
Bishop from Jefferson to 8th	S390	4,000	4,000	4,000	4,000	4,000
Canada Dr From Tamerisk St To Westmoreland Rd	S309	0	0	48,000	45,000	45,000
Canada Drive from Westmoreland To Hampton	VA08	0	0	0	15,620	15,000
CBD Fair Park Link from Main to IH30 (Design And ROW)	VA11	0	0	0	0	0
Cedar Springs Ave From Douglas To Oak Lawn	S391	0	0	8,000	8,000	6,000
Columbia Ave/Main St From S Beacon St To Deep Ellum	VA12	0	0	0	11,250	10,500
Commerce from Good-Latimer To Hall	U733	0	0	3,000	3,000	3,000
Continental - Industrial to IH 35E	U783	0	25,000	21,000	18,500	16,500
Davis Street from Beckley To Hampton	S405	\$0	\$8,000	\$8,000	\$8,000	\$8,000

PUBLIC WORKS CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Davis Street from Cockrell Hill To Clinton Ave	V135	0	0	0	24,000	20,000
Dolphin Road from Haskell To Spring	V139	0	0	0	0	3,500
Ewing Ave. From I35 E to Clarendon	VA15	0	0	0	6,500	5,500
Ferguson Rd And Lakeland Dr Intersection Improvements	V986	0	0	0	3,500	3,300
Ferguson Rd From Oates Dr To Lakeland Dr	V987	0	0	0	3,000	2,800
Fort Worth Ave From Sylvan to West Commerce	P838	0	4,000	4,000	4,000	4,000
Grand from R.B. Cullum To Good Latimer	S406	0	7,500	7,000	6,500	6,500
Greenville Area Retail	S393	0	5,750	6,500	6,000	6,000
Griffin from IH30 To Main	U738	0	8,000	8,000	8,000	8,000
Henderson St From US 75 To Ross Ave	S407	0	4,000	4,000	4,000	4,000
Industrial Blvd - Cadiz St To Continental Ave	U215	0	43,000	42,000	48,500	43,000
Jefferson Blvd From Adams Ave To Polk St	V988	0	0	0	0	12,000
Jefferson Blvd From Crawford To van Buren	S395	\$0	\$30,000	\$20,000	\$15,000	\$15,000

PUBLIC WORKS CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Jefferson-Twelfth Connector Lane Diet-Removal	V990	\$0	\$0	\$0	\$12,000	\$11,000
Knox from Katy Trail to US 75	S408	2,000	3,000	3,000	2,500	2,000
Main St From Good Latimer To Exposition	S397	3,000	3,000	3,000	3,000	3,000
Main Street from Harwood To Lamar	S363	0	18,000	18,000	16,000	16,000
Meadowcreek Drive Arapaho To Campbell - Pedestrian and Traffic	S409	0	4,000	4,000	4,000	4,000
Military Parkway from Elva Ave To Rockbluff Dr (Complete Street)	V989	0	0	0	5,800	5,500
MLK From RB Cullum To SM Wright	S398	0	40,000	48,000	45,000	45,000
Pemberton Hill From Great Trinity Forest to Lake June	VA10	0	0	0	8,000	7,000
Riverfront from UPRR Tracks to Cadiz	V134	0	0	0	52,000	47,500
Sylvan Ave Phase Ii [Funding for the Pedestrian Lightings]	Va09	0	0	0	25,000	25,000
Sylvan -West Commerce to Singleton	U802	0	12,000	11,000	9,000	8,000
West Dallas Gateway	S399	0	0	0	76,000	76,000
Operating and Maintenance Department Total		\$9,000	\$219,250	\$270,500	\$510,670	\$501,000



STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

MISSION

This program focuses on preparing plans, specifications, and construction project implementation to improve storm drainage and reduce the loss of lives and property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of floodplain management plans to improve the flood protection system.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Continued construction on Able Sump Station improvements, and began pump testing operations.
2. Initiated construction of the Mill Creeks, Peaks Branch/State Thomas Drainage Relief Tunnel Project flood protection and storm drainage improvements.
3. Initiated design on 67 erosion control, drainage and 15 major maintenance projects related to post-flood repairs.
4. Completed design on 71 erosion control projects and six other major maintenance projects related to post-flood repairs.
5. Initiated construction on 47 erosion control projects and six other major maintenance projects related to post-flood repairs.
6. Completed construction on 12 erosion control projects and other capital and major maintenance projects.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Complete construction on Able Sump Station improvements.
2. Continue construction of Mill Creeks, Peaks Branch/State Thomas Drainage Relief Tunnel Project flood protection and storm drainage improvements.
3. Complete design on 52 erosion control and storm drainage projects and ten other capital drainage and major maintenance projects.
4. Initiate design on an additional 15 new capital drainage projects.
5. Complete construction of over 52 erosion control and other capital drainage projects and four major maintenance projects related to post-flood repairs.
6. Initiate construction of over 53 erosion control and drainage projects
7. Begin design on 10 new major maintenance projects.

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS

Erosion Control

Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. This category would provide armoring of natural creek banks to protect soil against further erosion loss.

Flood Management

Comprised of projects recommended in Floodplain Management Master Plans and Hydrologic Studies of creeks and tributaries. The emphasis is reducing severe flood impact on bridges and neighborhoods bordering floodplain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins and construction of flood protection levees.

Storm Drainage Relief System

Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate due to age of the system, prior construction using lessor design standards and increased development densities. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for phased design and construction.



STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY

Activity	Capital Budget Adopted	Expenditure to Date	Remaining Balance
Erosion Control	\$235,031,752	\$5,201,557	\$229,830,195
Flood Management	113,167,111	85,282,342	27,884,772
Storm Drainage Relief System	117,169,356	33,766,382	83,402,975
Storm Water Drainage Management	14,980,668	0	14,980,668
Department Total	\$480,348,887	\$124,250,281	\$356,098,610

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
\$8,590,600	\$3,516,900	\$175,500	\$0	\$0	\$247,314,752
0	0	1,000,000	0	0	114,167,111
7,605,000	16,612,000	7,870,800	0	0	149,257,156
6,024,848	18,384,993	17,878,653	11,348,653	17,808,653	86,426,468
\$22,220,448	\$38,513,893	\$26,924,953	\$11,348,653	\$17,808,653	\$597,165,487



STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
ACTIVITY												
Erosion Control												
10836, 10840, 10844 Meadowcliff Cir	U_W093	F_8T23	10	\$1,721	\$178	\$1,543	\$0	\$0	\$0	\$0	\$0	1,721
		F_3U23	10	580,263	148,478	431,785	0	0	0	0	0	580,263
845 N Oak Cliff Blvd	U_W090	F_3T23	1	211,171	203,171	8,000	0	0	0	0	0	211,171
		F_8T23	1	75,154	81,449	6,295	0	0	0	0	0	75,154
Abrams Rd Bridge - Hike - Bike Trail	U_S700	F_8T23	10	1,013	0	1,013	0	0	0	0	0	1,013
		F_3U23	10	121,364	8,940	112,424	0	0	0	0	0	121,364
Anderson Bonner Park Site 1 - Hike - Bike Trail [WRC 164]	U_S701	F_8T23	10	1,223	0	1,223	0	0	0	0	0	1,223
		F_3U23	10	508,468	123,975	384,493	0	0	0	0	0	508,468
Audelia 11601 [Audelia - E Bank]	U_S702	F_3U23	10	587,700	49,198	538,502	0	0	0	0	0	587,700
Bainbridge 2733	U_S703	F_8T23	3	1,043	0	1,043	0	0	0	0	0	1,043
		F_3U23	3	89,625	37,562	52,063	0	0	0	0	0	89,625
		F_0L23	3	488	488	0	0	0	0	0	0	488
Baymar Lane, 6201	U_VD26	F_1V23	12	0	0	0	40,000	160,000	0	0	0	200,000
Beechmont Dr 2507	U_S704	F_3U23	9	117,253	7,847	109,407	0	0	0	0	0	117,253
Betty Jane, 10225	U_VD27	F_1V23	13	0	0	0	39,400	157,600	0	0	0	197,000
Blackstone 2709	U_S705	F_1T23	3	1,565	1,565	0	0	0	0	0	0	1,565
		F_8T23	3	1,810	0	1,810	0	0	0	0	0	1,810
		F_1U23	3	22,494	22,494	0	0	0	0	0	0	22,494
		F_2U23	3	88,720	30,341	58,379	0	0	0	0	0	88,720
		F_3U23	3	143,789	21,930	121,859	0	0	0	0	0	143,789
Blackstone 2729	U_S706	F_1T23	3	588	0	588	0	0	0	0	0	588
		F_8T23	3	1,223	0	1,223	0	0	0	0	0	1,223
		F_3U23	3	203,849	79,955	123,894	0	0	0	0	0	203,849
Blackstone 2745	U_S707	F_8T23	3	1,223	0	1,223	0	0	0	0	0	1,223
		F_3U23	3	261,884	100,906	160,978	0	0	0	0	0	261,884

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Blue Ridge 3721	U_S708	F_8T23	3	1,223	0	1,223	0	0	0	0	0	1,223
		F_3U23	3	125,339	0	125,339	0	0	0	0	0	125,339
Bonnie View Over Five Mile Creek	U_VD12	F_1V23	8	129,000	0	129,000	516,000	0	0	0	0	645,000
Brittania Way, 8470-8506, Erosion Control Pilot	U_VD20	F_1V23	10	0	0	0	54,000	216,000	0	0	0	270,000
Brushy Creek Trail, 5719	U_VD23	F_1V23	12	0	0	0	63,000	252,000	0	0	0	315,000
Burninglog 13156	U_S709	F_3U23	10	68,600	0	68,600	0	0	0	0	0	68,600
Caracas 5410 - 5416	U_S710	F_8T23	3	1,373	0	1,373	0	0	0	0	0	1,373
		F_3U23	3	338,443	30,468	307,974	0	0	0	0	0	338,443
Cavender 445	U_S711	F_8T23	1	1,223	0	1,223	0	0	0	0	0	1,223
		F_3U23	1	99,978	0	99,978	0	0	0	0	0	99,978
Cedar Springs 5910	U_S712	F_8T23	2	1,283	0	1,283	0	0	0	0	0	1,283
		F_3U23	2	206,911	0	206,911	0	0	0	0	0	206,911
Church Rd 9233	U_S713	F_8T23	10	2,578	0	2,578	0	0	0	0	0	2,578
		F_3U23	10	339,010	18,716	320,294	0	0	0	0	0	339,010
Claren Court 7106, 7110, 7114	U_VD24	F_1V23	12	0	0	0	34,600	138,400	0	0	0	173,000
Clarendon 3435	U_S714	F_8T23	1	1,163	0	1,163	0	0	0	0	0	1,163
		F_3U23	1	106,683	0	106,683	0	0	0	0	0	106,683
		F_0L23	1	588	588	0	0	0	0	0	0	588
Clearbrook Lane 10500 Blk	U_VD17	F_1V23	9	0	0	0	30,000	120,000	0	0	0	150,000
Clubcreek Circle 8903, 8907, 8911	U_VD14	F_1V23	10	175,400	0	175,400	701,600	0	0	0	0	877,000
Clubhouse Circle 6523 - 6527	U_S715	F_3U23	11	112,341	14,225	98,116	0	0	0	0	0	112,341
Colorado [W] 705	U_S716	F_8T23	1	1,223	0	1,223	0	0	0	0	0	1,223
		F_3U23	1	150,352	130,310	20,042	0	0	0	0	0	150,352
Coombs Creek - Hampton To Davis [Coordinate]	U_VD01	F_1V23	1	0	0	0	2,100,000	0	0	0	0	2,100,000
Coombs I-30 Outfalls	U_W091	F_8T23	1	92,387	73,499	18,888	0	0	0	0	0	92,387
Country Brook Pond Btwn Park Grove Ln - Quail	U_S717	F_3U23	12	49,157	14,196	34,961	0	0	0	0	0	49,157
Deep Hill Circle 2625, 2641, 2663, 2667, 2687, 2691	U_VD02	F_1V23	3	207,573	0	207,573	1,096,000	0	0	0	0	1,303,573
Deep Hill Circle 2671, 2675, 2679, 2683	U_S718	F_8T23	3	1,223	0	1,223	0	0	0	0	0	1,223

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_3U23	3	770,964	76,085	694,879	0	0	0	0	0	770,964
		F_0L23	3	488	488	0	0	0	0	0	0	488
Dixon Branch At Easton Rd	U_S719	F_3U23	9	8,452	7,838	614	0	0	0	0	0	8,452
El Cerrito, 2420, 2460, 2522	U_VD10	F_1V23	7	105,600	0	105,600	422,400	0	0	0	0	528,000
El Cerrito Storm Drainage, 2470	U_VD11	F_1V23	7	40,000	0	40,000	160,000	0	0	0	0	200,000
Fair Oaks Crossing 8201	U_S720	F_3U23	10	126,890	29,235	97,655	0	0	0	0	0	126,890
Fair Oaks Crossing 8849	U_S721	F_8T23	10	1,543	0	1,543	0	0	0	0	0	1,543
		F_3U23	10	295,070	39,946	255,124	0	0	0	0	0	295,070
Five Mile Pkwy W. 622	U_T465	F_8T23	4	300	0	300	0	0	0	0	0	300
Five Mile Pkwy W 922	U_S722	F_8T23	4	1,223	0	1,223	0	0	0	0	0	1,223
		F_3U23	4	358,260	29,973	328,287	0	0	0	0	0	358,260
Glen Oaks 816	U_S723	F_3U23	4	137,100	0	137,100	0	0	0	0	0	137,100
Glendale Park Sit E1 - Pavilion	U_S724	F_3U23	3	86,576	5,740	80,836	0	0	0	0	0	86,576
Glendale Park Site 3- S Of Food Bridge	U_S725	F_3U23	3	34,300	0	34,300	0	0	0	0	0	34,300
Glendale Park Site 4 - N Of Footbridge	U_S726	F_3U23	3	34,300	4,900	29,400	0	0	0	0	0	34,300
Greenville Ave 9230-Vista View 8915	U_S728	F_3U23	10	201,077	16,460	184,617	0	0	0	0	0	201,077
Hampton Rd [S] 3817	U_S729	F_8T23	3	1,373	0	1,373	0	0	0	0	0	1,373
		F_3U23	3	337,936	41,586	296,351	0	0	0	0	0	337,936
		F_0M23	3	42	42	0	0	0	0	0	0	42
		F_0N23	3	546	546	0	0	0	0	0	0	546
Harry Moss Park Site 1 - S Of Ped Bridge	U_S730	F_8T23	10	1,163	0	1,163	0	0	0	0	0	1,163
		F_3U23	10	177,696	6,227	171,470	0	0	0	0	0	177,696
Healey 2116 - Kingsman 9869	U_S731	F_3U23	9	137,177	4,706	132,470	0	0	0	0	0	137,177
Highland Road, 2447	U_VD68	F_1V23	7	0	0	0	0	19,500	175,500	0	0	195,000
Hillside Drive, 3604	U_VD18	F_1V23	9	0	0	0	30,000	120,000	0	0	0	150,000
Joe's Creek - TXU ROW and 3900 Block Vinecreek	U_VD28	F_1V23	13	0	0	0	35,000	315,000	0	0	0	350,000
Kalani 6323	U_S732	F_3U23	11	20,111	0	20,111	0	0	0	0	0	20,111
Kiesthill Dr 3431	U_S733	F_8T23	3	1,223	0	1,223	0	0	0	0	0	1,223

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_3U23	3	234,970	0	234,970	0	0	0	0	0	234,970
		F_0L23	3	588	588	0	0	0	0	0	0	588
Kiesthill Drive, 3335	U_VD04	F_1V23	3	60,000	0	60,000	240,000	0	0	0	0	300,000
Kildare 4927	U_S734	F_3U23	3	85,700	7,215	78,485	0	0	0	0	0	85,700
Kiltartan 1511	U_S735	F_3U23	9	169,638	29,045	140,593	0	0	0	0	0	169,638
Kiowa Parkway Hiike - Bike Trail	U_S736	F_8T23	11	1,013	0	1,013	0	0	0	0	0	1,013
		F_3U23	11	141,208	10,828	130,380	0	0	0	0	0	141,208
Lanett Circle N 10741	U_S737	F_8T23	10	1,543	50	1,493	0	0	0	0	0	1,543
		F_3U23	10	338,150	29,701	308,450	0	0	0	0	0	338,150
Langdale Circle 8668 - 8656	U_S738	F_8T23	10	186	186	0	0	0	0	0	0	186
		F_3U23	10	856,195	46,816	809,379	0	0	0	0	0	856,195
Lyre Lane 6909 - Chantilly Ct	U_S739	F_3U23	9	143,269	10,850	132,418	0	0	0	0	0	143,269
Martin Weiss Park Site 1 - Pavilion	U_S740	F_8T23	1	1,013	0	1,013	0	0	0	0	0	1,013
		F_3U23	1	86,478	4,486	81,992	0	0	0	0	0	86,478
Martin Weiss Park Site 3 - Ped Bridge	U_S741	F_3U23	1	34,900	4,486	30,414	0	0	0	0	0	34,900
Meadowcliff 10720, 10726	U_VD13	F_1V23	10	170,600	0	170,600	682,400	0	0	0	0	853,000
Mercedes 6607, 6615, 6621	U_S742	F_8T23	9	1,243	0	1,243	0	0	0	0	0	1,243
		F_3U23	9	214,565	29,021	185,544	0	0	0	0	0	214,565
Mill Creek, Peaks Branch And State Thomas	U_S769	F_4U23	2,7,14	218,600,000	2,428,296	216,171,704	0	0	0	0	0	218,600,000
Nedra Way, 15821, 15827	U_VD25	F_1V23	12	0	0	0	29,000	116,000	0	0	0	145,000
Oates Drive 1407	U_VD19	F_1V23	9	0	0	0	38,000	152,000	0	0	0	190,000
Pagewood 10553	U_S743	F_3U23	11	29,700	0	29,700	0	0	0	0	0	29,700
Parkdale Bridge - White Rock Creek Tributary	U_VD08	F_1V23	7	19,400	0	19,400	77,600	0	0	0	0	97,000
Pentagon Parkway, W. 1122	U_VD06	F_1V23	4	96,000	0	96,000	384,000	0	0	0	0	480,000
Public Erosion Control	U_VD15	F_1V23	CW	62,000	0	62,000	248,000	0	0	0	0	310,000
Putting Green 6521, 6629, 6637, 6729	U_VD03	F_1V23	3	160,000	0	160,000	640,000	0	0	0	0	800,000
Riverhill Drive, 17418	U_VD22	F_1V23	12	0	0	0	37,600	150,400	0	0	0	188,000
Rocky Branch - Middle Downs Sites 1-4	U_S744	F_8T23	10	7,413	0	7,413	0	0	0	0	0	7,413

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_3U23	10	601,225	539,747	61,477	0	0	0	0	0	601,225
Rosemont Rd 7322	U_S745	F_3U23	5	97,155	46	97,109	0	0	0	0	0	97,155
		F_4U23	5	17,145	11,751	5,394	0	0	0	0	0	17,145
Royal Lane 7832 - 7920	U_S746	F_8T23	11	9,800	0	9,800	0	0	0	0	0	9,800
		F_3U23	11	522,886	65,714	457,172	0	0	0	0	0	522,886
		F_ON23	11	551	551	0	0	0	0	0	0	551
Royal Lane 9750 [Jackson Branch - E Branch]	U_S747	F_3U23	10	321,005	35,125	285,880	0	0	0	0	0	321,005
Shady Hollow Ct, 3300 Block & Boulder Drive	U_VD16	F_1V23	3	0	0	0	340,000	1,360,000	0	0	0	1,700,000
Skillman 7920 [Jackson Branch - E Branch]	U_S748	F_3U23	10	358,554	61,132	297,422	0	0	0	0	0	358,554
Skillman 8109	U_S749	F_8T23	10	1,013	0	1,013	0	0	0	0	0	1,013
		F_3U23	10	317,283	0	317,283	0	0	0	0	0	317,283
Sperry St 3220	U_S750	F_3U23	9	85,391	3,522	81,869	0	0	0	0	0	85,391
Spring Grove 13316	U_S751	F_3U23	11	77,615	13,753	63,861	0	0	0	0	0	77,615
Spring Valley 8444	U_S752	F_3U23	11	227,970	37,720	190,250	0	0	0	0	0	227,970
Springwater 9204, 9210, 9216	U_S753	F_3U23	9	302,775	46,006	256,768	0	0	0	0	0	302,775
Squaw Valley 17628	U_S754	F_3U23	12	80,140	2,302	77,838	0	0	0	0	0	80,140
		F_4U23	12	13,501	12,687	814	0	0	0	0	0	13,501
Stedman Cir 17309 & 17315	U_VD21	F_1V23	12	0	0	0	60,000	240,000	0	0	0	300,000
Summer Creek Crc 6121, 6123, 6125, 6127, 61	U_S755	F_8T23	13	17,660	0	17,660	0	0	0	0	0	17,660
		F_3U23	13	212,661	4,825	207,836	0	0	0	0	0	212,661
		F_4U23	13	65,130	61,850	3,280	0	0	0	0	0	65,130
		F_ON23	13	551	551	0	0	0	0	0	0	551
Sunland St 11825	U_S756	F_3U23	9	6,214	6,214	0	0	0	0	0	0	6,214
Talbot Parkway, 6760	U_VD05	F_1V23	3	73,000	0	73,000	292,000	0	0	0	0	365,000
Tamarack 1745, 1739, 1751	U_S757	F_2U23	9	242,725	56,675	186,050	0	0	0	0	0	242,725
		F_3U23	9	65,775	536	65,239	0	0	0	0	0	65,775
Tranquilla Dr 1251	U_S758	F_8T23	9	1,243	0	1,243	0	0	0	0	0	1,243
		F_3U23	9	142,220	15,078	127,142	0	0	0	0	0	142,220

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
		F_0L23	9	588	588	0	0	0	0	0	0	588
Tranquilla Drive, 1231	U_T488	F_8T23	9	1,255	0	1,255	0	0	0	0	0	1,255
Turtle Creek Greenbelt Site 1- Bike Trail	U_S759	F_3U23	14	189,380	0	189,380	0	0	0	0	0	189,380
		F_4U23	14	33,420	21,580	11,840	0	0	0	0	0	33,420
Twin Creek 9726	U_S760	F_3U23	9	120,361	0	120,361	0	0	0	0	0	120,361
		F_4U23	9	18,008	16,184	1,824	0	0	0	0	0	18,008
Twin Falls Park Trail	U_S761	F_3U23	3	218,535	0	218,535	0	0	0	0	0	218,535
		F_4U23	3	38,565	32,796	5,769	0	0	0	0	0	38,565
Urban 3100 Private Erosion Control	U_VD07	F_1V23	5	50,000	0	50,000	200,000	0	0	0	0	250,000
Whitehurst 9727 [Jackson Branch - E Branch]	U_S762	F_3U23	10	294,015	26,875	267,141	0	0	0	0	0	294,015
		F_4U23	10	51,885	0	51,885	0	0	0	0	0	51,885
Whitehurst 9730 [Audelia Branch - W Bank]	U_S763	F_8T23	10	2,785	0	2,785	0	0	0	0	0	2,785
		F_3U23	10	317,955	0	317,955	0	0	0	0	0	317,955
		F_4U23	10	66,855	61,489	5,367	0	0	0	0	0	66,855
Wild Oak 2488	U_S764	F_3U23	7	112,407	0	112,407	0	0	0	0	0	112,407
		F_4U23	7	22,245	0	22,245	0	0	0	0	0	22,245
		F_0M23	7	441	441	0	0	0	0	0	0	441
Total Erosion Control				235,031,752	5,201,557	229,830,195	8,590,600	3,516,900	175,500	0	0	247,314,752
Flood Management												
Ash Creek - S Fork - Bridges - Lakeland	U_T497	F_3T23	9	3,662,060	888,707	2,773,353	0	0	0	0	0	3,662,060
Bahama Drive Relief System	U_S765	F_8T23	1	1,318,489	1,275,201	43,288	0	0	0	0	0	1,318,489
		F_2U23	1	119,418	119,417	1	0	0	0	0	0	119,418
		F_3U23	1	507,582	464,571	43,011	0	0	0	0	0	507,582
Council District 10	U_VD84	F_1V23	10	0	0	0	0	0	1,000,000	0	0	1,000,000
Elmwood Branch Bridge - Franklin	U_T505	F_4T23	1	1,257,700	1,276,065	18,365	0	0	0	0	0	1,257,700
		F_7T23	1	43,690	42,700	991	0	0	0	0	0	43,690
		F_BT23	1	670	666	5	0	0	0	0	0	670

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Levee Drainage System - Pavaho Sump	U_T510	F_6T23	Citywide	665,807	665,807	0	0	0	0	0	0	665,807
		F_BT23	Citywide	698,099	698,099	0	0	0	0	0	0	698,099
Levee Drainage System - Sump A	U_T513	F_2T23	1, 2, 6	273,174	273,174	0	0	0	0	0	0	273,174
		F_7T23	1, 2, 6	2,796,518	2,796,517	1	0	0	0	0	0	2,796,518
		F_8T23	1, 2, 6	24,750	24,005	745	0	0	0	0	0	24,750
		F_BT23	1, 2, 6	5,509,094	5,506,311	2,783	0	0	0	0	0	5,509,094
		F_0063	1, 2, 6	2,000,000	0	2,000,000	0	0	0	0	0	2,000,000
Levee Drainage System- Sump A [Able Pump Station]	U_S768	F_2U23	Citywide	83,573,118	67,457,913	16,115,206	0	0	0	0	0	83,573,118
		F_3U23	Citywide	6,412,438	90,517	6,321,921	0	0	0	0	0	6,412,438
McKamy Swale From Mapleshade Ln To Villa Rd	U_S766	F_1T23	12	1,195,363	1,195,363	0	0	0	0	0	0	1,195,363
Mockingbird Ln From Maple Ave To Forest Park	U_S767	F_1U23	2	1,377,506	1,377,506	0	0	0	0	0	0	1,377,506
		F_2U23	2	993,739	967,011	26,728	0	0	0	0	0	993,739
		F_3U23	2	167,299	162,792	4,507	0	0	0	0	0	167,299
Reserve Bond Projects	U_RV23	F_5R23	Citywide	1,066	0	1,066	0	0	0	0	0	1,066
		F_6R23	Citywide	1,350	0	1,350	0	0	0	0	0	1,350
		F_4T23	Citywide	72,474	0	72,474	0	0	0	0	0	72,474
		F_6T23	Citywide	222,646	0	222,646	0	0	0	0	0	222,646
		F_7T23	Citywide	31,148	0	31,148	0	0	0	0	0	31,148
		F_8T23	Citywide	68,827	0	68,827	0	0	0	0	0	68,827
		F_BT23	Citywide	173,086	0	173,086	0	0	0	0	0	173,086
Total Flood Management				113,167,111	85,282,342	27,884,772	0	0	1,000,000	0	0	114,167,111
Storm Drainage Relief System												
Abshire Lane	U_VD62	F_1V23	7	0	0	0	189,000	756,000	0	0	0	945,000
Alderson, 3700	U_VD42	F_1V23	14	0	0	0	237,600	950,400	0	0	0	1,188,000
Ash Creek Estates - Meadow Way	U_T517	F_8T23	9	6,294	0	6,294	0	0	0	0	0	6,294
Chalkhill Branch - I30/Loop 12 interchange	U_VD33	F_1V23	6	0	0	0	156,000	624,000	0	0	0	780,000
Country Brook Pond Improvements	U_VD82	F_1V23	12	22,000	0	22,000	0	88,000	0	0	0	110,000

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Creek Bend Road 7028	U_VD80	F_1V23	12	14,760	0	14,760	0	67,240	0	0	0	82,000
Cypress Branch @ Jennie Lee	U_VD75	F_1V23	7	0	0	0	0	18,300	164,700	0	0	183,000
Forest Ridge 9700 Block-Chiswell 9600 Block	U_VD76	F_1V23	10	170,000	0	170,000	0	1,530,000	0	0	0	1,700,000
Fort Worth Avenue @ Vilbig	U_VD37	F_1V23	6	0	0	0	40,000	160,000	0	0	0	200,000
Gifford-Roanoke Area Relief System - Phase II/Brookhollow Bridge	U_VD38	F_1V23	2	0	0	0	328,000	1,312,000	0	0	0	1,640,000
Greendale 1721, 1716	U_VD67	F_1V23	5	0	0	0	0	21,000	84,000	0	0	105,000
Greenspan - Kirnwood Area	U_VD65	F_1V23	8	0	0	0	105,000	420,000	0	0	0	525,000
Hampton Gate	U_VD34	F_1V23	6	0	0	0	100,000	400,000	0	0	0	500,000
Hatfield Branch @ Seagoville Channel improvements	U_VD71	F_1V23	5	0	0	0	0	97,400	389,600	0	0	487,000
Hearne @ Commerce	U_VD35	F_1V23	6	0	0	0	49,200	196,800	0	0	0	246,000
Hollow Ridge, 4804	U_VD74	F_1V23	7	0	0	0	0	35,000	315,000	0	0	350,000
Homer Street, 3215	U_VD43	F_1V23	14	0	0	0	28,200	112,800	0	0	0	141,000
Hughes Lane - Kalani Place	U_VD78	F_1V23	11	144,000	0	144,000	0	656,000	0	0	0	800,000
Joe's Creek West Fork Bridge @ Walnut Hill	U_VD47	F_1V23	6	0	0	0	0	47,000	423,000	0	0	470,000
Junius Street @ Baylor University Medical Center	U_VD39	F_1V23	2	0	0	0	164,000	656,000	0	0	0	820,000
Kidd Springs - H&H Study	U_VD31	F_1V23	1	0	0	0	89,000	0	0	0	0	89,000
Kings Branch @ Genoa	U_VD61	F_1V23	4	0	0	0	52,000	208,000	0	0	0	260,000
Kings Branch Culvert @ Denley	U_VD60	F_1V23	4	0	0	0	96,000	384,000	0	0	0	480,000
Kings Branch Culvert @ Edgemont	U_VD56	F_1V23	4	0	0	0	34,600	138,400	0	0	0	173,000
Kings Branch Culvert @ Georgia	U_VD54	F_1V23	4	0	0	0	40,000	160,000	0	0	0	200,000
Kings Branch Culvert @ Louisiana	U_VD59	F_1V23	4	0	0	0	74,000	296,000	0	0	0	370,000
Kings Branch Culvert @ Stella	U_VD58	F_1V23	4	0	0	0	38,000	152,000	0	0	0	190,000
Kings Branch Culvert @ Woodin	U_VD57	F_1V23	4	0	0	0	42,400	169,600	0	0	0	212,000
Lake Cliff at Colorado - H&H Study	U_VD30	F_1V23	1	0	0	0	59,000	0	0	0	0	59,000
Lake Highlands Town Center, Dredge Project	U_VD77	F_1V23	10	160,000	0	160,000	0	640,000	0	0	0	800,000
Lake June @ St. Augustine	U_VD72	F_1V23	5	0	0	0	0	144,200	576,800	0	0	721,000
Levee Drainage System	U_T543	F_3T23	4	1,996,008	2,683	1,993,325	0	0	0	0	0	1,996,008
	F_BT23		4	200,000	187,676	12,324	0	0	0	0	0	200,000

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Lively Lane, 3808	U_VD48	F_1V23	6	0	0	0	0	16,000	64,000	0	0	80,000
Loganwood 3602	U_VD69	F_1V23	5	0	0	0	0	51,200	204,800	0	0	256,000
Madison to Beckley Storm Drainage	U_W065	F_3T23	1	1,670,026	1,670,026	0	0	0	0	0	0	1,670,026
		F_8T23	1	215,437	142,248	73,189	0	0	0	0	0	215,437
		F_BT23	1	18,944	18,944	0	0	0	0	0	0	18,944
		F_0063	1	604,171	0	604,171	0	0	0	0	0	604,171
Meandering Way 16209	U_VD81	F_1V23	12	13,320	0	13,320	0	60,680	0	0	0	74,000
Middle Peaks Branch - Phase 1 - to Fair Park	U_T523	F_2T23	2	32,662	0	32,662	0	0	0	0	0	32,662
		F_3T23	2	27,555,772	0	27,555,772	0	0	0	0	0	27,555,772
		F_4T23	2	6,712,378	0	6,712,378	0	0	0	0	0	6,712,378
		F_6T23	2	1,738,030	1,733,904	4,126	0	0	0	0	0	1,738,030
Mill Creek Drainage Relief System - Phase I	U_T525	F_1T23	2,7,14	4,314,084	3,482,102	831,982	0	0	0	0	0	4,314,084
		F_3T23	2,7,14	37,471,780	9,025,451	28,446,329	0	0	0	0	0	37,471,780
		F_6T23	2,7,14	3,954,811	3,953,311	1,500	0	0	0	0	0	3,954,811
		F_0063	2,7,14	4,700,000	0	4,700,000	0	0	0	0	0	4,700,000
Milverton @ Palisade	U_VD73	F_1V23	5	0	0	0	0	87,000	783,000	0	0	870,000
Morning Dew Circle 3844 (RL Area 39)	U_VD55	F_1V23	4	0	0	0	27,000	108,000	0	0	0	135,000
Munger, 1300, 1301	U_VD40	F_1V23	2,14	0	0	0	16,000	64,000	0	0	0	80,000
Nandina - Pine Trail Area	U_VD63	F_1V23	8	0	0	0	182,000	728,000	0	0	0	910,000
Oak Creek Circle 3504 - 3508 RL Voluntary Purchase	U_VD09	F_1V23	5	170,000	0	170,000	0	0	0	0	0	170,000
Peavy - Galway - Fuller	U_T527	F_4T23	9	923,481	900,069	23,412	0	0	0	0	0	923,481
		F_8T23	9	2,368	160,015	157,647	0	0	0	0	0	2,368
Prairie Creek Channel & Bridge Improvement @ 175	U_VD70	F_1V23	5	0	0	0	0	243,400	973,600	0	0	1,217,000
Prairie Oak Drive 9321 (RL Area 33)	U_VD66	F_1V23	5	0	0	0	0	85,000	340,000	0	0	425,000
Preston Hollow Channel, Phases 1&2, Desco	U_VD51	F_1V23	13	0	0	0	0	185,900	1,673,100	0	0	1,859,000
Pruitt Branch Tributary Culvert Improv @ Kingsfield	U_VD64	F_1V23	8	0	0	0	84,000	336,000	0	0	0	420,000
Rexford Drive @ Shorecrest Drive	U_VD53	F_1V23	13	0	0	0	0	16,800	151,200	0	0	168,000
Royal Lane, 3162 (RL Area 7)	U_VD52	F_1V23	13	0	0	0	0	22,000	198,000	0	0	220,000

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Royal Lane, 7012	U_VD50	F_1V23	11	0	0	0	0	105,000	945,000	0	0	1,050,000
Sorcey Road @ White Ash	U_VD41	F_1V23	3	0	0	0	13,000	52,000	0	0	0	65,000
State-Thomas - Antique District [Fairmount - Routh]	U_T534	F_6T23	14	76,850	28,041	48,809	0	0	0	0	0	76,850
State-Thomas - Flora/Boll to Fairmont	U_VD45	F_1V23	14	0	0	0	99,000	396,000	0	0	0	495,000
State-Thomas - Hallsville/Worthington	U_VD44	F_1V23	14	0	0	0	127,200	508,800	0	0	0	636,000
State-Thomas - McKinney Ave.	U_T535	F_6T23	14	139,369	137,496	1,874	0	0	0	0	0	139,369
State-Thomas - Woodall Rodgers	U_T536	F_1T23	2,6,14	310,001	113,735	423,736	0	0	0	0	0	310,001
		F_3T23	2,6,14	8,977,828	2,410,657	6,567,171	0	0	0	0	0	8,977,828
		F_BT23	2,6,14	4,224,296	4,220,281	4,015	0	0	0	0	0	4,224,296
State-Thomas - Woodall Rodgers [Study]	U_T537	F_6T23	2,6,14	9,020	0	9,020	0	0	0	0	0	9,020
Teakwood Elmridge Drainage Relief	U_VD49	F_1V23	11	0	0	0	0	65,000	585,000	0	0	650,000
Tree Shadow Trail, 5910	U_VD79	F_1V23	12	164,520	0	164,520	0	749,480	0	0	0	914,000
Turnpike Distribution IV IH30-Commerce	U_VD36	F_1V23	6	0	0	0	44,800	179,200	0	0	0	224,000
Turtle Creek - Trib 1 Culvert	U_VD46	F_1V23	CW	0	0	0	50,000	200,000	0	0	0	250,000
Versailles, 3500	U_VD83	F_1V23	13	20,600	0	20,600	0	185,400	0	0	0	206,000
Vinemont Channel, Drainage Diversion	U_VD29	F_1V23	9	0	0	0	5,040,000	0	0	0	0	5,040,000
West Dallas - Eagle Ford Sump Basin	U_T541	F_3T23	3	2,020,955	0	2,020,955	0	0	0	0	0	2,020,955
		F_BT23	3	421,950	334,072	87,878	0	0	0	0	0	421,950
West Dallas - Westmoreland Hampton Sump Basin	U_T542	F_1T23	3	6,464,223	5,473,141	991,082	0	0	0	0	0	6,464,223
		F_3T23	3	377,991	0	377,991	0	0	0	0	0	377,991
Wynnewood Village Drainage Improvements	U_VD32	F_1V23	1	1,151,427	0	1,151,427	0	1,727,000	0	0	0	2,878,427
Total Storm Drainage Relief System				117,169,356	33,766,382	83,402,975	7,605,000	16,612,000	7,870,800	0	0	149,257,156
Storm Water Drainage Management												
Belt Line Road S. 2327: Voluntary purchase	U_W229	F_0063	8	31,800	0	31,800	127,200	0	0	0	0	159,000
Calcutta 616 (RL Area 40)	U_W273	F_0063	3	0	0	0	0	0	1,622,037	0	0	1,622,037
Cedar Creek Culvert @ W. Clarendon Drive	U_W230	F_0063	1	41,250	0	41,250	165,000	0	0	0	0	206,250
Channel - Major Maintenance	U_W195	F_0063	Citywide	0	0	0	0	0	250,000	0	0	250,000

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
Coolgreene 8208	U_W231	F_0063	7	31,500	0	31,500	283,500	0	0	0	0	315,000
Elam Creek Voluntary Purchase (1 home)	U_W275	F_0063	5	0	0	0	0	0	146,050	0	0	146,050
Emergency Pipe Repairs - Major Maint. of collapsed pipe in critical areas	U_W268	F_0063	Citywide	100,000	0	100,000	247,400	292,248	250,000	200,000	200,000	1,289,648
Five Mile Pkwy 2200 Block	U_W232	F_0063	4	42,460	0	42,460	382,140	0	0	0	0	424,600
Flood Management Area - Major Maintenance	U_W194	F_0063	Citywide	0	0	0	0	0	360,000	0	0	360,000
Gabion - Major Maintenance	U_W196	F_0063	Citywide	0	0	0	0	0	500,000	0	0	500,000
Greenhollow/Sapling Way/Clearsprings RL Area 4	U_W200	F_0063	11	0	0	0	0	1,370,700	0	0	0	1,370,700
Guilddhall-McCree Storm Drainage Relief System	U_W213	F_0063	Citywide, 10	0	0	0	0	4,230,000	0	0	0	4,230,000
Hickory Creek Floodplain Management Study	U_W270	F_0063	8	0	0	0	0	0	228,066	0	0	228,066
Hunnicut Road, 8223	U_W233	F_0063	7	52,600	0	52,600	210,400	0	0	0	0	263,000
Joel Creek - West Fork Channel and Culvert Improvements	U_W276	F_0063	6	0	0	0	0	0	0	3,445,000	7,692,306	11,137,306
Kiest Boulevard W. 2901	U_W234	F_0063	3	27,500	0	27,500	247,500	0	0	0	0	275,000
Lakeland, 2214	U_W235	F_0063	9	34,375	0	34,375	309,375	0	0	0	0	343,750
Lisbon Area C	U_W204	F_0063	4	0	0	0	0	1,668,870	0	0	0	1,668,870
McCommas Branch - FPMS Alt. 4	U_W277	F_0063	14	0	0	0	0	0	0	550,500	3,119,500	3,670,000
Monte Carlo 1600 and 3400 block (Repetitive Loss Area 37)	U_W274	F_0063	4	0	0	0	0	0	200,000	0	0	200,000
Ohio, W. 412, 416	U_W236	F_0063	4	22,375	0	22,375	89,500	0	0	0	0	111,875
Parrish Branch Culvert @ Wheatland Rd.	U_W237	F_0063	8	46,000	0	46,000	414,000	0	0	0	0	460,000
Paul Quinn College, 3837 Simpson Stewart Road	U_W238	F_0063	8	41,250	0	41,250	371,250	0	0	0	0	412,500
Pensive Drive Channel/Walnut Hill Relief System	U_W212	F_0063	6, 13, Citywide	0	0	0	0	0	9,922,500	0	0	9,922,500
Pleasant Branch - Tonawanda to Bruton	U_W261	F_0063	5	0	0	0	0	4,217,535	0	0	0	4,217,535
Pleasant Branch - Tonawanda to Bruton	U_W279	F_0063	5	468,615	0	468,615	0	4,217,535	0	0	0	4,686,150
Polk Street 3425 (RL Area 38)	U_W272	F_0063	3	0	0	0	0	0	440,000	0	0	440,000
Pyka, 3918	U_W239	F_0063	3	23,200	0	23,200	208,800	0	0	0	0	232,000
Rawlings-Douglas to Knight Drainage Relief	U_W197	F_0063	14	0	0	0	0	1,596,105	0	0	0	1,596,105
Rembrandt Terrace 18731	U_W240	F_0063	12	16,500	0	16,500	148,500	0	0	0	0	165,000
Richwood	U_W241	F_0063	3	203,438	0	203,438	1,830,938	0	0	0	0	2,034,376
Sanford Ave Relief System	U_W199	F_0063	9	0	0	0	0	0	3,960,000	0	0	3,960,000

STORM DRAINAGE MANAGEMENT CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Budget Amended	Expenditure to Date	Remaining Balance	FY2018-19 Adopted	FY2019-20 Planned	FY2020-21 Projected	FY2021-22 Projected	FY2022-23 Projected	Total Budget
South Branch Culvert Louisiana	U_W242	F_0063	1	33,180	0	33,180	132,720	0	0	0	0	165,900
Throckmorton-Reagan-Drainage Improvements	U_W198	F_0063	2	0	0	0	0	792,000	0	0	0	792,000
Timber Trail Dr. 10245	U_W243	F_0063	13	40,625	0	40,625	365,625	0	0	0	0	406,250
Vinewood Drive 8725	U_W244	F_0063	9	24,000	0	24,000	216,000	0	0	0	0	240,000
White Rock Creek Drainage Study update - of 1989 FPMS Study	U_W269	F_0063	10	0	0	0	275,000	0	0	0	0	275,000
Williamson Branch - FPMS Alt. 2	U_W278	F_0063	9	13,700,000	0	13,700,000	0	0	0	6,903,153	6,796,847	27,400,000
Woody Branch Floodplain Management Study	U_W271	F_0063	4	0	0	0	0	0	0	250,000	0	250,000
Total Storm Water Drainage Management				14,980,668	0	14,980,668	6,024,848	18,384,993	17,878,653	11,348,653	17,808,653	86,426,468
Total by Department				\$480,348,887	\$124,250,281	\$356,098,610	\$22,220,448	\$38,513,893	\$26,924,953	\$11,348,653	\$17,808,653	\$597,165,487

TRANSPORTATION CAPITAL IMPROVEMENTS

MISSION

Transportation capital improvements seek to enhance accessibility, safety, and mobility for all Dallas street users.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2017-18

1. Initiated procurement of 400 school flasher communication units to begin upgrading the outdated communication system to digital.
2. Completed design of 15 warranted (new) and reconstructed traffic signals citywide and begin construction of five traffic signals.
3. Initiated design of an additional 39 warranted (new) and reconstructed traffic signals.
4. Initiated procurement of detection equipment to begin the traffic signal synchronization project.

HIGHLIGHTED OBJECTIVES FOR FY 2018-19

1. Complete installation of 400 school flasher communication units to upgrade the communication system to digital.
2. Complete construction of 20 warranted (new) and reconstructed traffic signals citywide.
3. Complete design of 30 warranted (new) and reconstructed traffic signals citywide.
4. Initiate deployment of detection equipment for the traffic signal synchronization project.
5. Initiate design of Elmwood area street lighting, Park Row Avenue (from South Central Expressway to Jeffries) street lighting, and Simpson Stuart Road (from Bonnie View Road to Lancaster Road) street lighting projects.

TRANSPORTATION CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS

Intergovernmental Partnership Projects

Transportation projects in which the City is leveraging funding from other federal, state, and local sources. These projects typically include building roadways to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.

Street Lighting

Installation of new or replacement of existing street lights.

Traffic Intersection Capacity and Safety Improvement

Planning, design, and construction of physical improvements to intersections to improve carrying capacity and traveler and pedestrian safety.

Traffic Signals

Implantation of crosswalks including necessary signage and lighting.



TRANSPORTATION CAPITAL IMPROVEMENTS

USE OF FUNDS SUMMARY

Activity	Capital Budget Adopted	Expenditure ITD	Remaining Balance
Intergovernmental Partnership Projects	\$4,650,929	\$0	\$4,650,929
Street Lighting	616,963	0	616,963
Traffic Intersection Capacity - Safety Improvement	176,432	310	176,122
Traffic Signals	4,414,789	34,795	4,379,994
Department Total	\$9,859,113	\$35,105	\$9,824,008

TRANSPORTATION CAPITAL IMPROVEMENTS

FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total
\$54,300	\$0	\$15,744,350	\$4,244,350	\$0	\$24,693,929
1,961,723	2,346,120	860,430	0	0	\$5,785,236
261,675	880,550	1,535,072	102,500	0	\$2,956,229
4,894,900	8,843,800	8,343,800	0	0	\$26,497,289
\$7,172,598	\$12,070,470	\$26,483,652	\$4,346,850	\$0	\$59,932,683



TRANSPORTATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Adopted	Expenditure to Date	Remaining Balance	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total Budget
ACTIVITY												
Intergovernmental Partnership Projects												
Davis Street from Cockrell Hill to Clinton Ave	U_V135	F_1V22	1, 3	\$0	\$0	\$0	\$0	\$0	\$4,000,000	\$0	\$0	\$4,000,000
McKinney Ave/Cole Two Way Conversion	U_V137	F_1V22	14	0	0	0	0	0	8,000,000	0	0	8,000,000
Modern Streetcar Extension	U_W072	F_3T22	14	4,000	0	4,000	0	0	0	0	0	4,000
Rail Road Crossing Quiet Zones	U_V142	F_1V22	6, 7, 9	0	0	0	54,300	0	244,350	244,350	0	543,000
Riverfront From Uppr Tracks To Cadiz	U_V134	F_1V22	1, 2, 6	4,646,929	0	4,646,929	0	0	0	0	0	4,600,000
UT Southwestern Medical District	U_V140	F_1V22	2	0	0	0	0	0	7,500,000	0	0	7,500,000
Total Intergovernmental Partnership Projects				4,650,929	0	4,650,929	54,300	0	15,744,350	4,244,350	0	24,647,000
Street Lighting												
Elmwood Area Street Lighting	U_V174	F_1V22	1	100,000	0	100,000	450,000	450,000	0	0	0	1,000,000
Elmwood Area Street Lighting	U_V299	F_1V22	14	95,603	0	95,603	95,603	0	860,430	0	0	1,051,636
Park Row Ave From South Central Expy to Jeffries St-Lighting	U_V175	F_1V22	7	84,800	0	84,800	381,600	381,600	0	0	0	848,000
South Blvd F rom South Central Expy To Meadow St Lighting	U_V176	F_1V22	7	120,960	0	120,960	544,320	544,320	0	0	0	1,209,600
Street Lights At Parkdale Dr And Lawnview Ave	U_V177	F_1V22	7	3,200	0	3,200	14,400	14,400	0	0	0	32,000
Street Lights Wendelkin St	U_V178	F_1V22	7	22,400	0	22,400	100,800	100,800	0	0	0	224,000
Street Lights Within Claremont Neighborhood	U_V179	F_1V22	7	120,000	0	120,000	60,000	540,000	0	0	0	720,000
Simpson Stuart Rd From Bonnie View Rd To Lancaster Rd	U_V180	F_1V22	8	70,000	0	70,000	315,000	315,000	0	0	0	700,000
Total Street Lighting				616,963	0	616,963	1,961,723	2,346,120	860,430	0	0	5,785,236
Traffic Intersection Capacity - Safety Improvement												
Council District 14 Pedestrian Safety/Crosswalk Program	U_VA21	F_1V22	14	0	0	0	37,500	37,500	37,500	0	0	150,000
Collete At Tremont And Junius [Pilot Project To Construct Mi	U_VA24	F_1V22	14	17,150	0	17,150	0	77,175	0	0	0	94,325
Council District 1 Pedestrian Safety/Crosswalk Program	U_VA26	F_1V22	1	0	0	0	65,000	65,000	65,000	0	0	260,000
Country Creek Dr-Road Closure-Turn Around	U_VA23	F_1V22	14	\$42,875	\$0	\$42,875	\$0	\$385,875	\$0	\$0	\$0	\$428,750

TRANSPORTATION CAPITAL IMPROVEMENTS

Project	Unit Number	Fund Number	Council District	Capital Adopted	Expenditure to Date	Remaining Balance	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected	Total Budget
Kiest Blvd - Ledbetter Dr Intersection	U_W228	F_0556		\$46,407	\$310	\$46,097						\$46,407
Richmond Ave At Skillman St Intersection Improvements [Remov	U_VA25	F_1V22	14	70,000	0	70,000	0	315,000	0	0	0	385,000
Skillman at Walnut Hill	U_VA22	F_1V22	10	0	0	0	159,175	0	1,432,572	0	0	1,591,747
Total Traffic Intersection Capacity - Safety Improvement				176,432	310	176,122	261,675	880,550	1,535,072	102,500	0	2,956,229
Traffic Signals												
Council District 9 traffic signals improvements [locations f	U_VA29	F_1V22	9	44,000	0	44,000	316,400	253,800	253,800	0	0	868,000
Traffic Signal Synchronization	U_VA27	F_1V22	9	4,009,228	30,189	3,979,039	578,500	4,590,000	4,590,000	0	0	13,767,728
Warranted Traffic Signal	U_VA28	F_1V22	CW	361,561	4,606	356,955	4,000,000	4,000,000	3,500,000	0	0	11,861,561
Total Traffic Signals				4,414,789	34,795	4,379,994	4,894,900	8,843,800	8,343,800	0	0	26,497,289
Total by Department				\$9,859,113	\$35,105	\$9,824,008	\$7,172,598	\$12,070,470	\$26,483,652	\$4,346,850	\$0	\$59,885,754

TRANSPORTATION CAPITAL IMPROVEMENTS

OPERATING AND MAINTENANCE COSTS

Capital projects require operating and maintenance costs to maintain and extend the life of the completed project. Operating and maintenance costs are budgeted after the completion of the project.

Project	Unit Number	FY 2018-19 Adopted	FY 2019-20 Planned	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
Elmwood Area Street Lighting	V174	\$0	\$0	\$0	\$25,000	\$25,000
Park Row Ave From South Central Expy to Jeffries St- Lighting	V175	0	0	0	21,200	21,200
South Blvd From South Central Expy To Meadow St Lighting	V176	0	0	0	30,240	30,240
Street Lights at Parkdale Dr And Lawnview Ave	V177	0	0	0	800	800
Street Lights Wendelkin St	V178	0	0	0	5,600	5,600
Street Lights Within Claremont Neighborhood	V179	0	0	0	30,000	30,000
Simpson Stuart Rd From Bonnie View Rd To Lancaster Rd	V180	0	0	0	17,500	17,500
Skillman at Walnut Hill	VA22	0	0	0	2,500	2,500
Operating and Maintenance Department Total		\$0	\$0	\$0	\$132,840	\$132,840



INDEX OF CAPITAL FUNDS BY DEPARTMENT

Aviation (AVI)

0131	Aviation Construction
0137	Aviation Parking Garage Ct
013B	Aviation Aip Grant Fund 13B
0477	Aviation Passenger Facility Charge (PFC) fund
A477	Aviation Passenger Facility Charge -Near Term Projects
B478	LFMP AVI CIP program
F006	Faa Bio-Explosive Detect
F156	People Mover Connector
F200	AVI-FAA Grant-32 Projects
F310	FAA AIP Grant
F367	AVI-FAA Grant-Reconstruction Taxiway Delta 2
F482	FAA AIP Grant-Runway Incursion Mitigation Project
F491	FAA AIP Grant-Design Taxiway B Rehabilitation Project
F515	FAA AIP Grant-Taxiway M Extension Design Project
F526	FAA AIP Grant-Runway 18-36 Conversion to Taxiway E Project

Convention and Event Services Facilities (CCT)

0070	Arena Project Fund
0071	Arena Construction Fund
0075	Arena Interest [Taxable]
0078	98 Convention Ctr Expan
0081	Conv. Center Asbestos Abate081
0082	Convention Center Const.
0083	Cct Revenue Contingency
0084	Civic Center Expansion
0092	1989 Convention Ctr Expans
0096	92 Convention Ctr Expansion 96
0161	Arena Const Fund[Tax Exemp
0165	Arena Interest [Tax-Exempt
0564	2008 Certificates Of Ob-Convention Center Hotel Land Purchase
0568	Convention Center Revenue Bonds
S245	NCTCOG Grant ILA-Project Paseo

Dallas Water Utilities (DWU)

0102	Water Construction
0103	Sewer Construction
0105	Water System Imp.
0106	Sewer System Imp.
0111	1987 Water Revenue Bonds
0112	1987 Wastewater Revenue Bn

Dallas Water Utilities Cont.

0113	Series 1989 Water System I
0114	1989 Series 1989 Wastewater
0115	Water Capital Improvement
0116	Wastewater Capital Imprv
0119	Series-A Wastewater Syst Im11B
0121	Dwu Public Art Fund
0122	1991 Wastewater Rev Bonds
0123	1991 Water Revenue Bond
0124	Series 1993-A Water Improv
0125	Series 1993-A Wastewater I
0127	91 A Wastewater Revenue Bd
0128	94 Revenue Bonds-Wastewater
0129	94 Revenue Bonds-Water
0141	1994-A Water System Improv
0142	1994-A Waste Water Sys Imp
0143	Water- 95 Revenue Bonds
0144	Wastewater -95 Revenue Bon
0145	1995-A Water Syst Improv Fund
0146	1995-A Wastyewater Syst Improv
0147	1996 Water Syst Improv Fund
0148	1996 Waste Water Syst Impr
0153	97 Water System Improvemen
0154	97 Wastewater Sys Improve
0155	97 Water Sys Imp White Roc
0156	2002 Water Revenu Bonds
0157	Water Rev Bnds Series 2003
0158	Ww Rev Bonds Series 2003
0159	2003A Water Rev Bonds
0160	2003 Wwater Rev Bonds
0569	Capital Equipment Acq Nts
0588	2005 Equip Acquisition Notes
1100	Water Revenue Bonds-Series 2006
1120	Water Revenue Bonds-Series 2009A
1130	Water Revenue Bonds-Series 2009B
1140	Water Revenue Bonds-Series 2009C
1150	Water [Drinking Water]-TWDB
1151	Wastewater[Clean Water]-TWDB
1170	Water Improvement Seriesc
117A	03 Cp-C Retirement Wtr
117B	04 Cp-C Retirement Wtr
117C	06 Cp- C Retirement Wtr
117D	07 Cp- C Retirement Wtr
117E	08 Cp- C Retirement Wtr
1180	Wastewater Imprv Series C
118A	03 Cp-C Retirement Wwtr

Dallas Water Utilities Cont.

118B	04 Cp-C Retirement Wwtr
118D	07 Cp-C Retirement Wwtr
118E	08 Cp-C Retirement Wwtr
2115	Water Capital Improvement Series D
2116	Wastewater Capital Imprv. Series D
3115	Water Capital Improvement Series
3116	Wastewater Capital Imprv. Series
A115	99 Cp Retirement Water
A116	99 Cp Retirement Wastewtr
B115	00 Cp Retirement Water
B116	00 Cp Retirement Wastewtr
C115	01 Cp Retirement Water
C116	01 Cp Retirement Wastewtr
D115	02 Cp Retirement Water
D116	02 Cp Retirement Wastewtr
E115	03 Cp-B Retirement Water
E116	03 Cp-B Retirement Wwtr
F072	Epa Cwwtp Rough Screens
F115	04 Cp-B Retirement Water
F116	04 Cp-B Retirement Wwtr
G115	05 Cp-B Retirement Wtr
G116	05 Cp-B Retirement Wwtr
H115	06 Cp-B Retirement Wtr
H116	06 Cp-B Retirement Wwtr
J115	07 Cp-B Retirement Wtr
J116	07 Cp-B Retirement Wwtr
K115	08 Cp-B Retirement Wtr
K116	08 Cp-B Retirement Wwtr
S138	Twdb Regin Facility Grant

City Facilities (EBS)

0504	Majestic-Music Hall Maj Main
0534	01 Equipment Acquisition
0556	Capital Projects Reimburse
0563	2007 Certificates Of Ob-major maintenance
0566	2008A Certificate Of Obligation-CIS
0569	Capital Equipment Acq Nts
0571	Capital Construction
0578	Iroc Fac. Relocation Fund
0587	2004 Equip Acquisition Nt
0588	2005 Equip Acquisition Notes
0592	2005 Certificate Of Obligation
0595	2006 Equip Acquisition Nt
0598	2007 Equip Acquisition Nt
0600	2008 Equip Acquisition Nt

City Facilities Cont.

0613	2010 Equip Acquisition Nt
0625	2002 General Capital Reser
0629	2010A Equip Acquisition Nt
0671	Capital Construction
0L60	City Facilities Repair- Im
0N60	City Facilities Repairs - Imp
0P41	Fire Protection Fac
0P44	Police Headqtrs Fac Imp
0P46	City Animal Control Fac
0P60	City Fac Imp Fund
1P42	Library Services Imp Fnd
1P60	City Facilities And Imp
1T11	Land Acquisition in Cadillac Heights
1T33	Public Safety Facilities
1T60	City Hall, City Service and Maintenance Facilities
1V33	Public Safety [G]
1V42	Library [E]
1V43	Homeless Assistance [J]
1V60	Facilities [H]
2T33	Public Safety Facilities
2T42	Library Facilities
2T60	City Hall, City Service and Maintenance Facilities
3R41	Fire Station
3R42	Library Facilities
3R44	Police Facilities
3R49	Cultural Arts
3R60	City Services-Facility
3T33	Public Safety Facilities
4R42	Library Facilities 04-05
4R44	Police Facilities
4R49	Cultural Arts 04-05
4T11	Land Acquisition in Cadillac Heights
5R42	Library Facilities Fund
5R44	Police Facilities Fund
5R49	Cultural Arts Facilities Fund
6R41	Fire Station Facilities Fund
6R42	06 Library Facilities
6R44	06 Police Facilities
6R49	06 Cultural Arts Facilities Fund
6T33	Public Safety Facilities
6T42	Library Facilities
6T49	Cultural Arts Facilities
6T60	City Hall, City Service and Maintenance Facilities
7T11	Land Acquisition in Cadillac Heights
7T33	Public Safety Facilities

City Facilities Cont.

7T42	Library Facilities
7T49	Cultural Arts Facilities
7T60	City Hall, City Service and Maintenance Facilities
8P44	Police Headquarters Fac
8T00	Park and Recreation Facilities
8T30	Court Facilities
8T33	Public Safety Facilities
8T42	Library Facilities
8T49	Cultural Arts Facilities
8T60	City Hall, City Service and Maintenance Facilities
9P41	Fire Protection Fac
9T60	City Hall, City Service and Maintenance Facilities
BT11	Land Acquisition in Cadillac Heights
BT30	Court Facilities
BT42	Library Facilities
BT49	Cultural Arts Facilities
ML12	2012 Master Lease-Equipment Fund
ML13	2013 Master Lease-Equipment Fund
ML14	2014 Master Lease-Equipment Fund
ML15	2015 Master Lease-Equipment Fund
ML16	2016 Master Lease-Equipment Fund
ML17	2017 Master Lease-Equipment Fund
ML18	2018 Master Lease-Equipment Fund
ML19	2019 Master Lease-Equipment Fund
MLS2	2019 Sanitation Master Lease-Equipment Fund

Economic Development (ECO)

0030	Cityplace Tax Increment Fn
0032	State Thomas Tif Dist
0033	Cedars Tax Increment Finan
0034	Oak Cliff-Gateway Tif Dist
0035	City Center Tif District
0036	Farmers Market Tif Distric
0038	Sports Arena
0042	2001 City Place Tif Bond
0043	2004 City Place Tif Bond
0044	Downtown Connection TIF
0046	Southwestern Medical TIF District
0048	Vickery Meadow TIF District
0049	Mall Area Redevelopment TIF District
0050	Design District TIF
0052	Skillman Corridor TIF District
0054	Grand Park South TIF District
0056	Deep Ellum TIF
0058	Fort Worth Avenue TIF

Economic Development Cont.

0060	Davis Garden TIF
0062	Transit Oriented Development TIF
0064	Maple-Mockingbird TIF
0066	Cypress Water TIF District
0352	Public-Private Partnership
0368	Dallas Econ Dev Corp-Oper Cost
0556	Capital Projects Reimburse
0625	2002 General Capital Reser
0632	Farmers Market Area Infrastructure
0P52	01 Southport Business Park
1T52	Economic - S. Area of City Transit-Oriented Development
1V52	ECO [I]
2T52	Economic - S. Area of City Transit-Oriented Development
2U52	Economic - S. Area of City Transit-Oriented Development
2U53	Housing Development
3U52	Economic Development and Housing Development Program
4U52	Economic Development and Housing Development Program Fund
6T52	Economic - S. Area of City Transit-Oriented Development
7T52	Economic - S. Area of City Transit-Oriented Development
8T52	Economic - S. Area of City Transit-Oriented Development
9T52	Economic - S. Area of City Transit-Oriented Development
S250	Lake Highlands Project

Housing (HOU)

0035	City Center Tif District
0044	Downtown Connection TIF
0567	2010 Certificate of Obligation-Hou Purposes
0573	Neighborhood Dev Peo-Prp
ONRP	Section 108 Neigh Renaissannrp
1T10	Land Acquisition under the Land Bank Program
1T52	Economic - S. Area of City Transit-Oriented Development
1U53	Housing Development
2T10	Land Acquisition under the Land Bank Program
2U53	Housing Development
3R10	Land Acquisition
3T10	Land Acquisition under the Land Bank Program
3U53	Economic Development and Housing Development
4R10	Land Acquisition 04-05
4U53	Economic Development and Housing Development Program Fund
6S43	Homeless Assistance Facilities Fund
7T52	Economic - S. Area of City Transit-Oriented Development
8T52	Economic - S. Area of City Transit-Oriented Development
9T52	Economic - S. Area of City Transit-Oriented Development

Cultural Facilities (OCA)

0152	Municipal Radio Facility Imp.
0504	Majestic-Music Hall Maj Main
0515	Performing Arts Complex
0671	Capital Construction
1V49	Cultural Affairs [F]
8T42	Library Facilities

Public Works (PBW)

0214	Central Library Gift
0352	Public-Private Partnership
0503	Cbd Parking Garage
0504	Majestic-Music Hall Maj Main
0512	Walker Capital Project
0522	Street System Improvements
0523	Storm Drain Improvements
0532	2000 Cert Of Oblig Police
0533	2000 Cos Bachman Lake Dred
0541	Fire Protection Improvemen
0542	Library Improvement
0544	Police - Multi. Service
0549	Concert Hall Improvement
0550	Street Resurfacing [2010]
0553	Nw Svc Ctr Relocation
0555	Cotton Bowl
0556	Capital Projects Reimburse
0559	2003 Certificate Of Obligation
0581	N. Central Transitway
0582	Central Expwy. Imp.
0589	2004 Certificates Of Ob
0592	2005 Certificate Of Obligation
0671	Capital Construction
0715	Street and Alley Improvement Fund
0717	Resurfacing and Reconstruction Improvements Fund
0A22	Street System Improvements
0A23	Storm Drain Improvements
0A41	Fire Protection Improvemen
0A44	Police - Multi. Service
0B22	Street System Improvements
0B23	Storm Drain Improvements
0B41	Fire Protection Improvemen
0B44	Police - Multi. Service
0C22	Street System Improvements
0C23	Storm Drain Improvements
0CLF	Flood Protection-Land Acquisit
0CLS	Street Sys-Land Acqui-1990 Ser

Public Works Cont.

0D22	Street System Improvements
0D23	Storm Drainage Improvement
0D41	Fire Capital - D Sell
0D42	Library Capital D Sale Pbw
0D44	Police - Multiple Services Fac
0E14	Trinity Park
0E22	Street System Improvements
0E23	Storm Drain Improvements
0E41	Fire Protection Facilities
0E42	Library Capital E Sale
0E44	Police - Multi. Services
0E52	Economic Development Adm
0H82	North Central Exprwy Imprv
0HLC	Central Exprwy-Land Acqui-1990
0I23	Flood Protection
0J23	Storm Drainage Improvement
0L00	Major Park Rec, - Communit
0L08	White Rock Lake Improvemen
0L22	Street System Facilities
0L23	Flood Protection-Storm Drainag
0L60	City Facilities Repair- Im
0M00	Major Park Rec - Comm
0M08	White Rock Lake Imp
0M22	Street System Facilities
0M23	Flood Protection-Storm D
0M41	Fire Protection Fac
0M60	City Facilities Repairs
0N00	Major Park, Rec - Communit
0N22	Street System Facilities
0N23	Flood Protection-Storm Drainge
0N41	Fire Protection Facilities
0N44	Police Headquarters Facility
0N60	City Facilities Repairs - Imp
0P14	Trinity River Corridor Pj
0P22	Street And Throughfare Imp
0P23	01 Flood Protection Storm
0P41	Fire Protection Fac
0P42	Library Services Fac Imp
0P44	Police Headqtrs Fac Imp
0P46	City Animal Control Fac
0P52	01 Southport Business Park
0P60	City Fac Imp Fund
1P14	Trinity River Project 10-11
1P22	Street And Throughfare Imp
1P23	Flood Protection And Storm

Public Works Cont.

1P42	Library Services Imp Fnd
1P46	City Animal Control Fac
1P60	City Facilities And Imp
1T11	Land Acquisition in Cadillac Heights
1T22	Street and Transportation improvements
1T23	Flood Protection and Storm Drainage Facilities
1T33	Public Safety Facilities
1T40	Farmers Market
1T49	Cultural Arts Facilities
1T60	City Hall, City Service and Maintenance Facilities
1U22	Street and Transportation improvements
1V22	Street and Transportation [A]
2P14	Trinity River Coordior Project
2T22	Street and Transportation improvements
2T33	Public Safety Facilities
2T42	Library Facilities
2T49	Cultural Arts Facilities
2T60	City Hall, City Service and Maintenance Facilities
2U22	Street and Transportation improvements
3P14	Trinity River Corridor Project fund
3R07	Arts Theater
3R10	Land Acquisition
3R21	Specified Streets
3R22	Streets And Throughfares
3R23	Flood Protection
3R40	Farmers Mkt
3R41	Fire Station
3R42	Library Facilities
3R44	Police Facilities
3R46	Animal Shelter
3R49	Cultural Arts
3T22	Street and Transportation improvements
3T33	Public Safety Facilities
3T42	Library Facilities
3T49	Cultural Arts Facilities
3U22	Street and Transportation improvements
4P14	Trinity R. Corridor 04-05
4R21	Specified Streets 04-05
4R22	Streets -Throughfares 4-5
4R23	Flood Protection 04-05
4R40	Farmers Mkt 04-05
4R41	Fire Station 04-05
4R42	Library Facilities 04-05
4R43	Homeless Facilities 04-05
4R44	Police Facilities

Public Works Cont.

4R49	Cultural Arts 04-05
4R52	Economic Development 4-05
4T11	Land Acquisition in Cadillac Heights
4T22	Street and Transportation improvements
4T49	Cultural Arts Facilities
4T60	City Hall, City Service and Maintenance Facilities
4U22	Street and Transportation improvements
5P14	Trinity River Corridor Project fund
5R07	Arts theater fund
5R21	Specified Street Projects Fund
5R22	Street and Transportation improvement fund
5R23	Flood Protection and Storm Drainage Fund
5R40	Farmers Market Improvement Fund
5R41	Fire Station Facilities Fund
5R42	Library Facilities Fund
5R44	Police Facilities Fund
5R49	Cultural Arts Facilities Fund
5R52	Economic and Business Development Fund
6P14	06 Trinity River Corridor Project
6R07	06 Arts Theater
6R21	06 Specified Street Project
6R22	06 Street and Transportation Improvements
6R23	06 Flood Protection-Storm Drainage
6R41	Fire Station Facilities Fund
6R42	06 Library Facilities
6R44	06 Police Facilities
6R49	06 Cultural Arts Facilities Fund
6R52	Economic and Business Development
6S43	Homeless Assistance Facilities Fund
6T22	Street and Transportation improvement fund
6T23	Flood Protection and Storm Drainage Facilities
6T33	Public Safety Facilities
6T42	Library Facilities
6T49	Cultural Arts Facilities
6T60	City Hall, City Service and Maintenance Facilities
7T11	Land Acquisition in Cadillac Heights
7T22	Street and Transportation improvements
7T23	Flood Protection and Storm Drainage Facilities
7T33	Public Safety Facilities
7T40	Farmers Market
7T42	Library Facilities
7T49	Cultural Arts Facilities
7T60	City Hall, City Service and Maintenance Facilities
8P14	Trinity River Corridor Pj
8P22	Streets - Thoroughfare Imp

Public Works Cont.

8P23	Flood Protection - Storm D
8P41	Fire Protection Fac
8P42	Library Facilities
8P44	Police Headquarters Fac
8P46	City Animal Control Fac
8P49	Cultural Arts Facilities
8P52	Economic Development
8P60	City Facilities Repair Imp
8T11	Land Acquisition in Cadillac Heights
8T22	Street and Transportation improvements
8T23	Flood Protection and Storm Drainage Facilities
8T30	Court Facilities
8T33	Public Safety Facilities
8T42	Library Facilities
8T49	Cultural Arts Facilities
8T60	City Hall, City Service and Maintenance Facilities
9P14	Trinity River Corridor Pj
9P22	Streets - Thoroughfare Imp
9P23	Flood Protection - Storm D
9P41	Fire Protection Fac
9P42	Library Facilities
9P49	Cultural Arts Facilities
9P52	Economic Development
9P60	City Facilities Repair Imp
9T23	Flood Protection and Storm Drainage Facilities
9T60	City Hall, City Service and Maintenance Facilities
AR07	Performing Arts Theater Advance Fund
BT11	Land Acquisition in Cadillac Heights
BT23	Flood Protection and Storm Drainage Facilities
BT30	Court Facilities
BT42	Library Facilities
BT49	Cultural Arts Facilities
DB49	Dallas Black Dance Theater Participation Fund
DL00	Latino Cultural Ctr Donate
DL14	I-30 Bridge Donation Fund
DL42	Library Private Donation
DM14	Moore Park Gateway Donation Fund
DT14	Woodall Rodgers Bridge Fund
L003	Capital Assesment 2003BP
L006	Capital Assesment 2006BP
L012	Capital Assesment 2012BP
L085	Capital Assesment Fund-85
L095	Capital Assessments Fund
L098	Capital Assesment Fund-98
ML18	2018 Master Lease-Equipment Fund

Public Works Cont.

S232 Regional Toll revenue II - Katy Trail Phase VI
S250 Lake Highlands Project
S295 TxDot RTR-SW - Landscape Imp Off System
TP14 US Army Corps of Engineers Proj Co.
TR02 Woodall Rodgers Ext Design

Parks and Recreation (PKR)

0330 Samuell Park Exp. Trust
0399 Texas Horse Park fund of the Dallas Foundation
0426 Fair Park Naming Sponsorship
0448 Fair Park Improvement Fund
0467 Elgin B. Robertson Land Sale Funds
0530 Capital Gifts Donation & Devlp
0535 State Fair Of Tx Cap Const
0556 Capital Projects Reimburse
0671 Capital Construction
0L00 Major Park Rec, & Communit
0M00 Major Park Rec & Comm
0M05 Neighborhood Park Play
0N00 Major Park, Rec & Communit
0N05 Neighborhood Park, Play & Rec
0P00 01 Park Play Ground Rec
0T00 Park and Recreation Facilities
1P00 02 Park Play Ground Rec
1T00 Park and Recreation Facilities
1V00 Park and Recreation Facilities (B)
1V02 Fair Park Improvements (C)
2T00 Park and Recreation Facilities
3R00 Major Parks
3R05 Neighborhood Parks
3T00 Park and Recreation Facilities
4R00 Major And City Wide Park Rec
4R05 Neighbor And Community Park Pl
4T00 Park and Recreation Facilities
5R00 Major and city wide park and recreation fund
5R05 Neighborhood and community park, playground recreation fund
6R00 06 Major and Citywide Park Recreation
6R05 06 Neighborhood & Community Park. Playground Recreation
6T00 Park and Recreation Facilities
7T00 Park and Recreation Facilities
8P00 Park Play Recreation & Com
8T00 Park and Recreation Facilities
9P00 Park Play Recreation & Com
9T00 Park and Recreation Facilities
BT00 Park and Recreation Facilities

Parks and Recreation Cont.

P119 Collin County PFAP-Moss Glen Park Devt Grant
S210 Texas Park and Wildlife Dept Urban Outdoor Grant Fund

Transportation (TRN)

0556 Capital Projects Reimburse
1V00 Park and Recreation Facilities (B)
1V22 Street and Transportation [A]
3T22 Street and Transportation improvements



DALLAS: A COMMUNITY SNAPSHOT



Credit: Charlene Rathburn



Credit: Dallas Zoo





A LITTLE ABOUT DALLAS

The **City of Dallas** was officially incorporated in 1856, and the City Charter was adopted in 1907. Dallas has evolved over the years, growing from a small settlement established by John Neely Bryan in 1841 to a major city covering 384.93 square miles (343.56 square miles of land and 41.37 square miles of lakes).



Historic Photos Source: Dallas Municipal Archives



DID YOU KNOW? Dallas has two National Historic Landmarks: Dealey Plaza and Fair Park. National Historic Landmarks are nationally significant sites that highlight an important story in U.S. history. To learn more about these historic places, visit the City's [Historic Preservation website](#).

A LITTLE ABOUT DALLAS

Dallas is more than just famous skylines and government buildings. During the 177 years since its founding, Dallas has become a world-renowned center for business and culture. Here is a glimpse of historical business and cultural milestones that helped Dallas become what it is today:^{1,2}

- 1841** Dallas is established as a trading post on a Republic of Texas military highway and Trinity River crossing
- 1907** Luxury retailer Neiman Marcus opens its first store
- 1909** The Praetorian Building, the first skyscraper in the southwestern U.S., opens on Main Street
- 1913** Dallas is awarded the eleventh Federal Reserve district headquarters
- 1927** The world's first convenience store opens, now known as 7-Eleven
- 1928** Dallas purchases Love Field for civilian use
- 1936** Dallas hosts the Texas Centennial Exposition at Fair Park
- 1957** The Adolphus Hotel becomes the first hotel in the world to provide central air conditioning
- 1958-62** The invention of the integrated circuit at Texas Instruments and founding of data processing company Electronic Data Systems make Dallas a technology leader
- 1960** Dallas is granted an NFL franchise, and the Dallas Cowboys are born
- 1971** Southwest Airlines incorporates in Texas and begins service
- 1973** Dallas and Fort Worth collaborate to build DFW International Airport and dedicate its opening with the first landing of a supersonic Concorde in the U.S.
- 1975** The first Chili's opens, pioneering the casual dining industry
- 1978** The TV show *Dallas* first airs in prime time, introducing the city to the world
- 1980** The all-time high temperature of 113°F is recorded on June 26-27
- 1996** Dallas Area Rapid Transit opens the first 11.2 miles of its light rail system
- 2007-08** Comerica and AT&T relocate their headquarters to Dallas
- 2009** AT&T Performing Arts Center opens in the Arts District, the largest arts district in the nation
- 2011** The Dallas Mavericks win their first NBA championship
- 2012** Klyde Warren Park opens, unifying Downtown and Uptown
- 2014-15** Two new multimillion dollar hospitals open: Clements University and Parkland
- 2018** Dallas hosts the AT&T Byron Nelson tournament, the city's first PGA Tour event in decades, at the Trinity Forest Golf Club

¹ <http://www.dallasecodev.org/DocumentCenter/View/2095/Dallas-Economic-Profile?bidId>

² <https://www.cnn.com/travel/article/hotel-pioneers/index.html>

A LITTLE ABOUT DALLAS



Source: Office of Sustainable Development

The world-famous architect Frank Lloyd Wright designed Dallas Theater Center's Kalita Humphreys Theater, the only complete freestanding theater designed by Wright.

The John A. Gillin House, the last home Wright designed before his death in 1959, is also located in Dallas.

Dallas is well-known for being a business hub with national economic influence, but did you know Dallas is also famous for inventions?



Source: Smithsonian Institute

- Mariano Martinez invented the frozen margarita machine at his Dallas restaurant after seeing the Slurpee machine at 7-Eleven.³
- German chocolate cake isn't actually German – it's named for Sam German, who invented the dark chocolate used in the recipe. The recipe, created in Dallas by Mrs. George Clay, was published as a recipe of the day in *The Dallas Morning Star* in 1957.⁴
- Inspired by Star Wars, George Carter opened the first Laser Tag location, initially dubbed "Photon,"⁵ in 1984 on Northwest Highway.
- Dallas native Bette Nesmith Graham invented Liquid Paper, which she called Mistake Out when she began selling it in 1956. Graham sold Liquid Paper to Gillette in 1979 for \$47.5 million.⁶

³ <http://americanhistory.si.edu/food/resetting-table/frozen-margaritas>

⁴ <https://www.npr.org/templates/story/story.php?storyId=11331541>

⁵ <https://www.dallasnews.com/business/technology/2016/08/12/laser-tag-inventor-turns-game-anywhere-anytimeiphone-sport>

⁶ <http://www.women-inventors.com/Bette-Nesmith-Graham.asp>



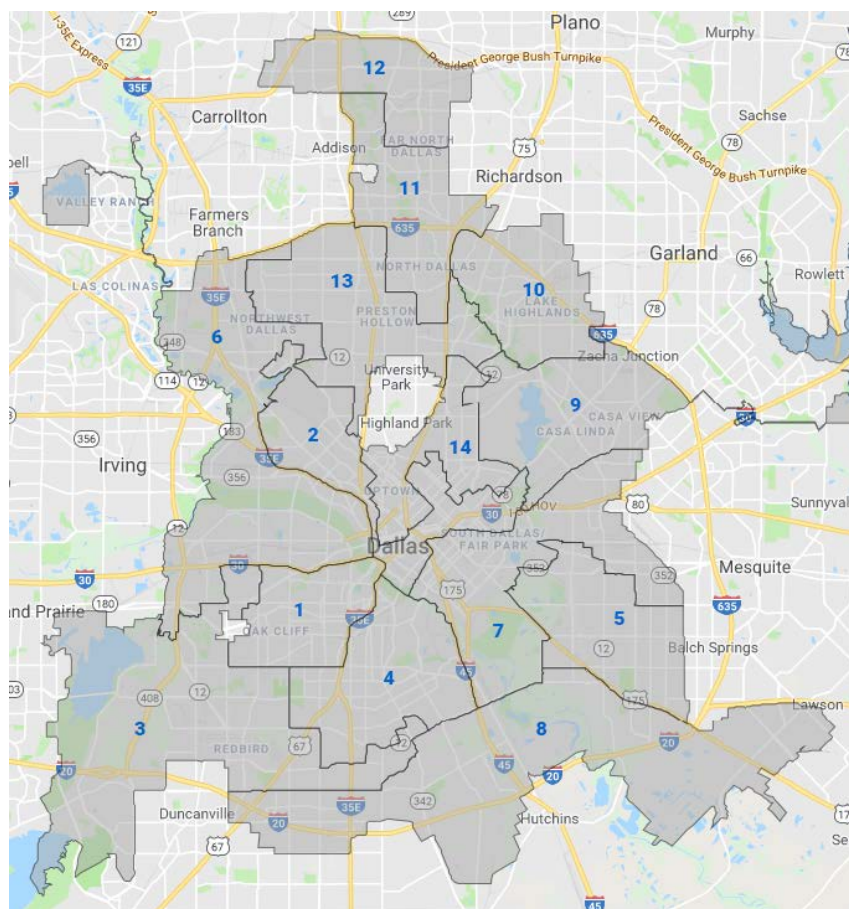
YOUR ELECTED OFFICIALS

Dallas operates under the council-manager form of government with 14 single-member districts and a mayor elected at-large. Every odd-numbered year, Dallas residents vote for members of the City Council, who represent their district for up to four two-year terms. The Mayor serves up to two four-year terms.

The Mayor and City Council:⁷

- Set policy
- Approve the annual budget and plans for capital improvements
- Determine the property tax rate
- Issue and sell municipal bonds
- Purchase and sell property
- Establish City departments
- Approve City ordinances
- Determine City services
- Appoint the City Manager, City Attorney, City Auditor, City Secretary, municipal court judges, and citizen boards and commissions

CITY COUNCIL DISTRICTS



⁷ <https://dallascityhall.com/government/Pages/councilresponsibilities.aspx>

YOUR ELECTED OFFICIALS



Back Row (left to right)

- Lee Kleinman
District 11
- Casey Thomas, II
District 3
- Rickey D. Callahan
District 5
- Tennell Atkins
District 8
- B. Adam McGough
District 10
- Omar Narvaez
District 6
- Philip T. Kingston
District 14
- Scott Griggs
District 1

Front Row (left to right)

- Mark Clayton
District 9
- Jennifer S. Gates
District 13
- Mayor Pro Tem Dwaine Caraway (*Resigned*)
District 4
- Mayor Michael S. Rawlings
At-large
- Deputy Mayor Pro Tem
Adam Medrano
District 2
- Sandy Greyson
District 12
- Kevin Felder
District 7

CITY MANAGEMENT

Your elected officials, the Mayor and City Council, appoint the executive managers of the City, specifically:

- City Manager T.C. Broadnax, appointed in February 2017
- City Attorney Larry E. Casto, appointed in October 2016
- City Auditor Craig D. Kinton, appointed in 2006
- City Secretary Bilierae Johnson, appointed in April 2018
- Municipal Court judges

The City Manager appoints an executive leadership team that collectively oversees the City’s approximately 13,000 employees and more than \$3 billion budget.



Left to right, top to bottom: Assistant City Manager Jon Fortune, City Manager T.C. Broadnax, Assistant City Manager & Chief Resilience Officer Nadia Chandler Hardy, Assistant City Manager Majed Al-Ghafry, Assistant City Manager Joey Zapata, Chief of Staff Kimberly B. Tolbert, and Chief Financial Officer Elizabeth Reich

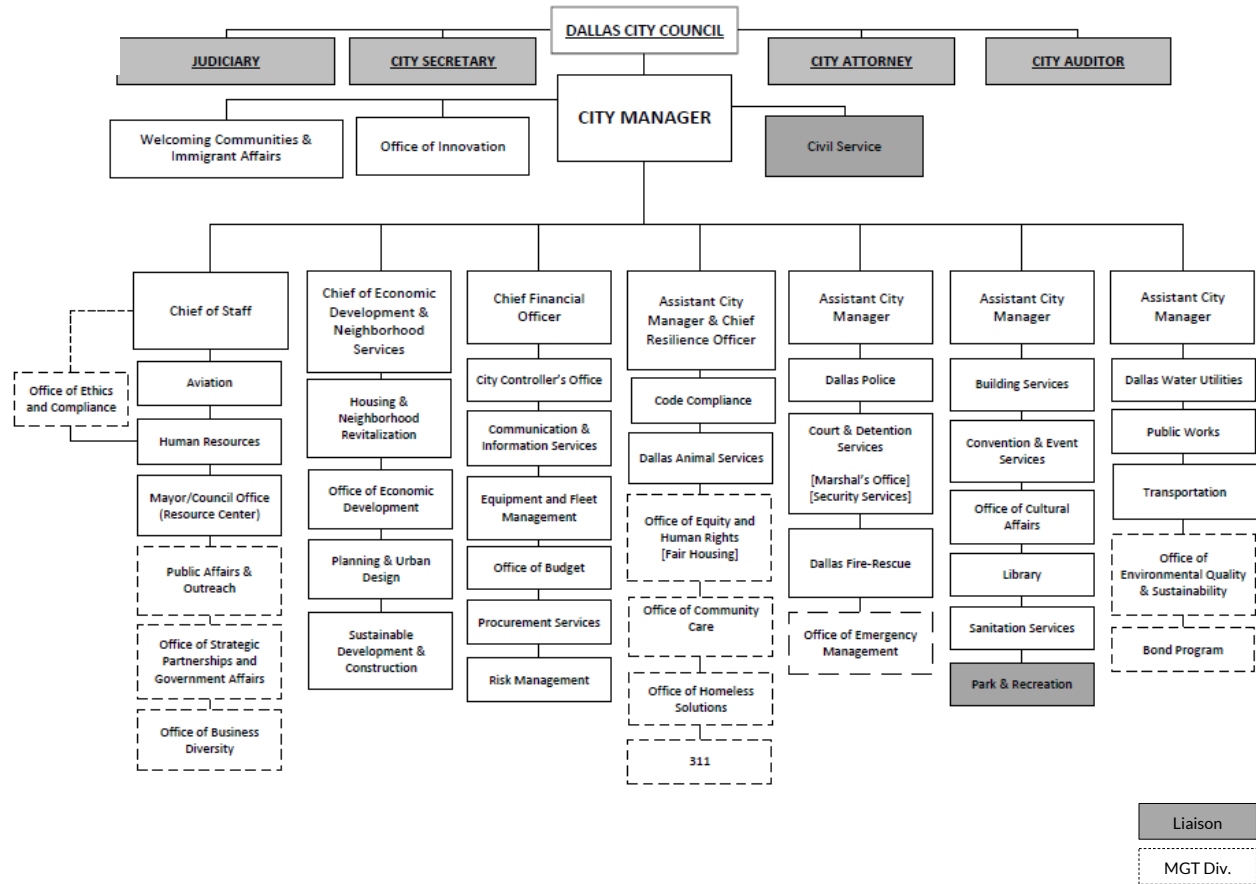
Additionally, the City Manager appoints all department directors except:

- The Director of Civil Service, who is appointed by the Civil Service Board
- The Director of the Park and Recreation Department, who is appointed by the Park and Recreation Board



ORGANIZATIONAL CHART

Effective September 2018





BOARDS & COMMISSIONS

Civic participation in government is a cornerstone of representative democracy, and boards and commissions offer residents an opportunity to actively participate in their local government. The Mayor and City Council appoint community members to serve in various capacities throughout the city on the boards and commissions below:⁸

Animal Advisory Commission	Automated Red Light Enforcement Commission
Board of Adjustment	Building Inspection Advisory, Examining, and Appeals Board
Charter Review Commission	Citizen Homelessness Commission
City Plan Commission	Civil Service Board
Civil Service Board Adjunct Members	Community Development Commission
Cultural Affairs Commission	Dallas Area Partnership to End and Prevent Homelessness Local Government Corporation
Dallas Area Rapid Transit Board	Dallas Central Appraisal District
Dallas Citizens Police Review Board	Dallas Housing Authority Board of Commissioners
Dallas Police and Fire Pension System Board of Trustees	Dallas-Fort Worth International Airport Board
Employees' Retirement Fund Board	Ethics Advisory Commission
Fire Code Advisory and Appeals Board	Housing Finance Corporation
Judicial Nominating Commission	Landmark Commission
Martin Luther King Jr. Community Center Board	Municipal Library Board
North Texas Education Finance Corporation	Park and Recreation Board
Permit and License Appeal Board	Redistricting Commission
Senior Affairs Commission	South Dallas/Fair Park Opportunity Fund Board
Trinity River Corridor Local Government Corporation	Youth Commission

ECONOMIC DEVELOPMENT BOARDS

Cypress Waters Municipal Mgmt. District Board	North Oak Cliff Municipal Mgmt. District Board
Trinity River West Municipal Mgmt. District Board	Reinvestment Zone 3 Board (Oak Cliff Gateway)
Reinvestment Zone 4 Board (Cedars Area)	Reinvestment Zone 5 Board (City Center)
Reinvestment Zone 6 Board (Farmers Market)	Reinvestment Zone 7 Board (Sports Arena)
Reinvestment Zone 8 Board (Design District)	Reinvestment Zone 9 Board (Vickery Meadow)
Reinvestment Zone 10 Board (Southwest Medical)	Reinvestment Zone 11 Board (Downtown Connection)
Reinvestment Zone 12 Board (Deep Ellum)	Reinvestment Zone 13 Board (Grand Park South)
Reinvestment Zone 14 Board (Skillman Corridor)	Reinvestment Zone 15 Board (Fort Worth Avenue)
Reinvestment Zone 16 Board (Davis Garden)	Reinvestment Zone 17 Board (Transit-Oriented Development)
Reinvestment Zone 18 Board (Maple/Mockingbird)	Reinvestment Zone 19 Board (Cypress Waters)
Reinvestment Zone 20 Board (Mall Area)	

⁸ <https://agency.governmentjobs.com/dallasboards/default.cfm?action=agencyspecs>

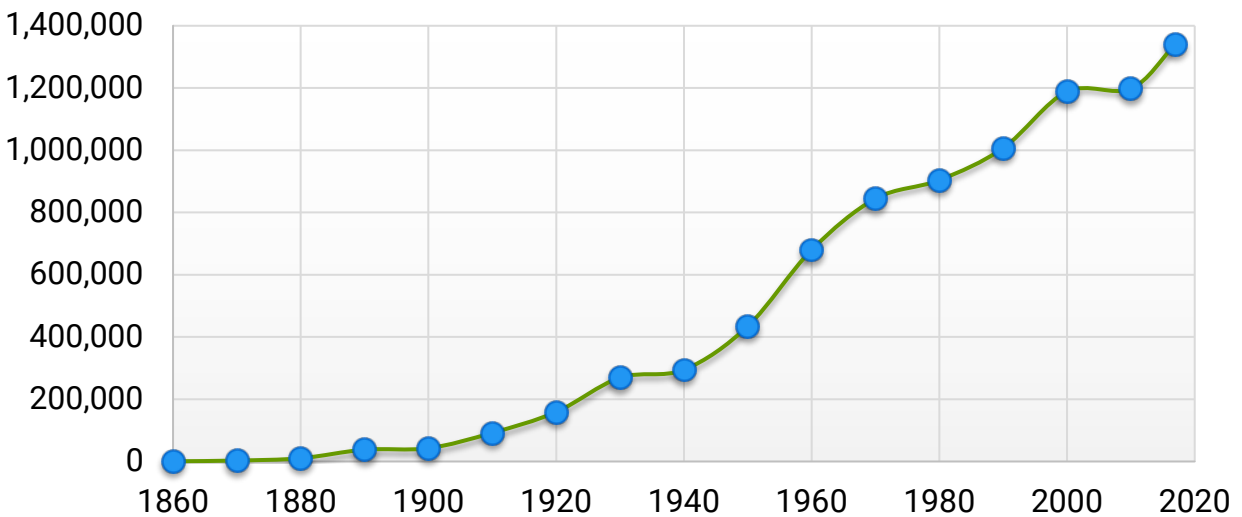


THE PEOPLE OF DALLAS

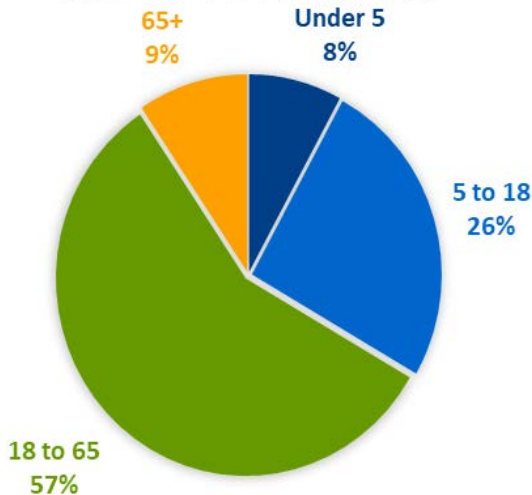
EVERYTHING IS BIGGER IN TEXAS!

With an estimated population of more than 1.3 million residents, Dallas is the third largest city in Texas and the ninth largest city in the nation.⁹ A quick review of Census data shows a 49 percent increase in population in the last 57 years.

Population of Dallas over Time



AGE OF POPULATION



Dallas is now a majority-minority city (70.8 percent of population) with 41.5 percent of residents identifying as Hispanic and 24.6 percent identifying as Black. We have slightly more self-identified women (50.3 percent) than self-identified men (49.7 percent), and we have a wide range of ages throughout Dallas, as shown in the chart to the left.¹⁰

Dallas' population growth includes people migrating from all over the world. In fact, 24.3 percent of Dallas residents are foreign-born.

⁹ 2017 U.S. Census estimates

¹⁰ <https://www.census.gov/quickfacts/fact/table/dallascitytexas/PST045217>

PUBLIC SAFETY

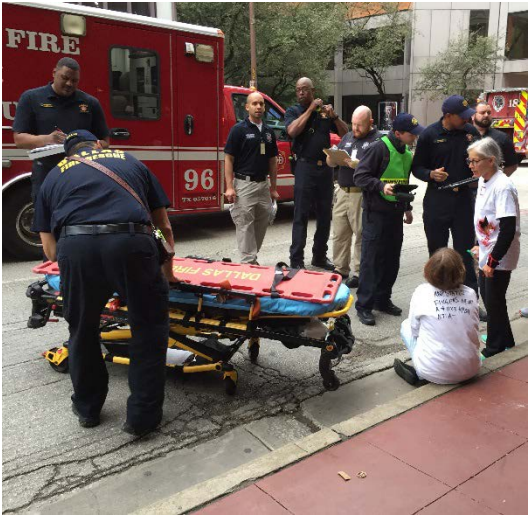
AT YOUR SERVICE

For your public safety needs, Dallas Fire-Rescue maintains 58 fire stations and 42 front-line ambulances.

At the end of FY 2018-19, we plan to have 3,050 police and 1,942 fire personnel putting Service First for your safety.



Dallas Fire-Rescue was established in 1872, followed by the Dallas Police Department in 1881.



MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY



DID YOU KNOW? The City of Dallas’ plumbing repair and replacement programs save approximately 548 million gallons of water a year – that’s enough to fill 830 Olympic swimming pools! To participate go to savedallaswater.com.

MILES AND MILES

Dallas maintains 11,775 paved lane miles, 64 bike lane miles, and 8,977 miles of water and wastewater mains, not to mention stormwater and drainage infrastructure.



WATER, WATER EVERYWHERE

This year, Dallas Water Utilities provided 136 billion gallons of water to Dallas residents, plus 23 other cities, an area of nearly 700 square miles. DWU also treated more than 59 billion gallons of wastewater.

UP, UP, AND AWAY!

15,597,576 passengers traveled through Dallas Love Field last year. That’s like the entire population of Dallas going through the airport more than 11 times!



ECONOMIC & NEIGHBORHOOD VITALITY

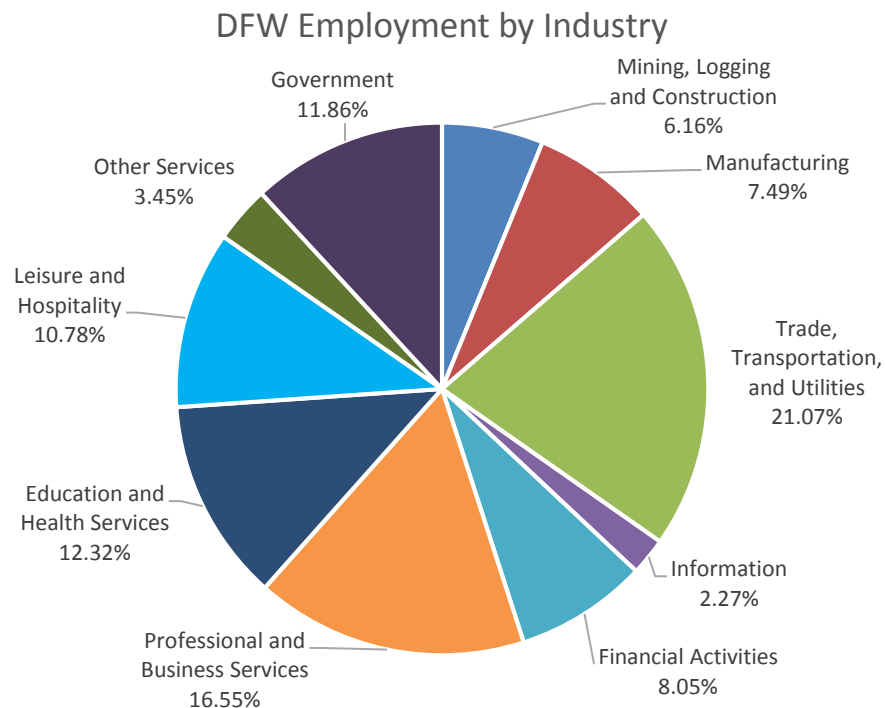
ECONOMIC POWERHOUSE

The Dallas economy continues to grow and expand. The city is home to 16 Fortune 500 companies, including AT&T at number 9. Others include Southwest Airlines and Texas Instruments.¹¹



The Dallas-Fort Worth unemployment rate of 3.6% is well below the national rate of 4.4%.

Three industries account for half of all non-farm employment in DFW: Trade, Transportation, and Utilities at 21.1 percent, Professional and Business Services at 16.6 percent, and Education and Health Services at 12.3 percent. The chart below shows the other industries:



U.S. Bureau of Labor Statistics (bls.gov)

¹¹ <http://fortune.com/fortune500/>

HUMAN & SOCIAL NEEDS

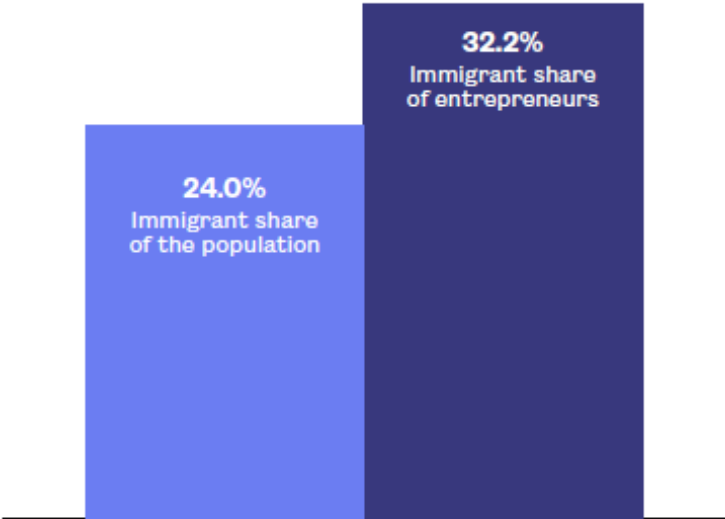
SUPPORTING HOMELESS YOUTH

Dallas has an active and thriving nonprofit community that delivers invaluable care to the city’s most vulnerable residents. One recent collaboration is the After8toEducate program, which will serve unsheltered homeless students (ages 14-21) by providing shelter, academic support, counseling



services, and a 24/7 drop-in center where youth can access laundry service, showers, and meals. The program will be housed in a former Dallas ISD facility; the drop-in center will open this fall, and shelter services are slated to begin in the spring.

DID YOU KNOW? Immigrants represented 31.5 percent of the employed labor force and 32.2 percent of the entrepreneurs in Dallas, earning \$7.9 billion in 2016. To learn more about the work Dallas is doing to be a welcoming city, visit the [Office of Welcoming Communities website](#).



SERVING OUR SENIORS

Dallas has an active and vibrant senior population – nearly 10 percent of Dallas residents are age 65 or older.¹² Sometimes, these adults need help navigating policies and programs to access the resources they need. The Senior Services Program links seniors to services such as food and housing, benefits counseling, information on elder abuse, and other resources that promote a higher quality of life.

¹² 2016 American Community Survey, 5-year estimates (census.gov)

QUALITY OF LIFE

HOWDY, FOLKS!

Fair Park is home to the largest collection of Art Deco architecture in the world and the tallest Ferris wheel in the southwestern U.S. The State Fair of Texas is the largest state fair in the country and home to the largest cowboy in the world: Big Tex. He's 52 feet tall and wears a 95-gallon hat!¹³



"From its auspicious inauguration in 1886 on the site that would later become known as Fair Park, Dallas's state fair has been inextricably linked with the city's emergence as the agricultural and commercial capital of North Texas."
Willis Winters, Fair Park

DID YOU KNOW? Bonnie and Clyde are both buried in Dallas, but in different cemeteries. Clyde is buried in Western Heights Cemetery, and Bonnie is buried in Crown Hill Memorial Park.¹⁴

WILD DALLAS

The City of Dallas maintains and operates six golf courses, five tennis centers, nearly 30 aquatics facilities, 42 recreation centers, and more than 23,000 acres of park land. The

City also provides financial support to the Dallas Arboretum, Texas Discovery Gardens, Trinity River Audubon Center, and Dallas Zoo.



Photo Credit: Dallas Zoo

¹³ Winters, Willis Cecil. Fair Park, 2010

¹⁴ <http://dallas.culturemap.com/guide/entertainment/western-heights-cemetery/>

QUALITY OF LIFE

HISTORY LESSONS

The J. Erik Jonsson Central Library is home to some important historical artifacts, including an original copy of the Declaration of Independence, one of only 26 known to exist, and a copy of Shakespeare’s First Folio, one of 350 printed in 1623.



DOG DAYS

Dallas Animal Services’ live release rate is more than 80 percent, a 47 percent increase from 2015. They’ve achieved this success through adoption specials, improved customer service, and public outreach efforts, such as “Save a Dog” summer camp, which places dogs with short-term fosters.



DID YOU KNOW? The City of Dallas awards more than \$6 million in cultural funding for organizations and individual artists each year. For more information, check out the [Dallas Cultural Plan](#).

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

DID YOU KNOW? Just like individuals have credit scores, local governments receive credit ratings for their municipal bonds based on the economic wellbeing of the city. To learn more about the City’s financial status, visit our [Financial Transparency website](#).

WHAT’S MY CREDIT SCORE?

Credit rating agencies recognize Dallas’ strong economy and solid financial management practices. The City of Dallas’ long-term general obligation debt has the following ratings as of July 3, 2018:

Credit Rating Agency	General Obligation Debt
Moody’s Investors Service	A1 (stable outlook)
Standard and Poor’s (S&P)	AA- (stable outlook)
Fitch Ratings	AA (stable outlook)

Between last fiscal year and now, the three major credit rating agencies upgraded the outlook for Dallas’ debt from negative to stable, which means savings for the City.

BUILDING AN INCLUSIVE ECONOMY

The Office of Business Diversity’s mission is to create opportunities and eliminate barriers for businesses in Dallas, specifically small and minority- and women-owned enterprises (M/WBE). The graphic below highlights their achievements from last fiscal year:



2017 Office of Business Diversity Performance Report

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978, to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contains 54 criteria in seven different categories, in addition to 13 criteria specific to Dallas Water Utilities.

Operating Program: Criteria 1-14

Pension Program: Criteria 15-16

Budgeting and Planning: Criteria 17-24

Capital and Debt Management: Criteria 25-41

Economic Development: Criteria 42-49

Accounting, Auditing, and Financial Planning: Criteria 50-52

Grants and Trusts: Criteria 53-54

Dallas Water Utilities: Criteria DWU 1-13

City Council approved the most recent revision to the FMPC in December 2017. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

Revisions:

9/27/1978

7/8/1981

9/28/2011

10/8/2014

12/13/2017

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

OPERATING PROGRAM

Number: 1
Name: Property tax revenue limit
Type: Operating Program

Description: The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not exceed eight percent, excluding taxable value gained through annexation or consolidation; excluding the value gained through new construction; excluding expenditure increases mandated by the voters or another governmental entity; and not excluding the valuation gained through revaluation or equalization programs.

FY 2017-18 Base Revenue:	\$901.5 million
FY 2018-19 Tax Revenue:	\$974.6 million
Less	
Voter Mandated Debt:	\$9.9 million
New Construction:	\$27.8 million
Adjusted Revenue:	\$936.9 million
Percent Change:	3.9 percent

Status: In compliance. 3.9 percent.

Number: 2
Name: Unassigned fund balance minimum
Type: Operating Program

Description: The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained at a level not less than 40 days of the General Fund operating expenditures less debt service. Funds will be allocated from unassigned fund balance only after the City Manager has prepared an analysis and presented it to the City Council.

FY 2018-19 Emergency Reserve:	\$35 million
FY 2018-19 Contingency Reserve:	\$11.5 million
<u>FY 2018-19 Residual:</u>	<u>\$137.8 million</u>
Total:	\$184.3 million (49.3 days)

Status: In compliance. 49.3 days.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 3
Name: Contingency Reserve
Type: Operating Program

Description: The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year: for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve funds. Funds shall be allocated each year in the budget process to replace any use of the Contingency Reserve funds during the preceding fiscal year and to maintain the balance of the Contingency Reserve at a level ranging from 0.5 percent to 1.0 percent of budgeted departmental expenditures.

Status: In compliance. FY 2018-19 Contingency Reserve is \$11.5 million, or 0.84 percent of the FY 2018-19 proposed General Fund budget.

Number: 4
Name: Emergency Reserve
Type: Operating Program

Description: The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a five percent decline in property values, or an unexpected liability created by federal or state legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide sufficient evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the nature of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Management shall designate up to 20 percent of the General Fund’s projected unassigned fund balance but not less than \$25 million to the Emergency Reserve. Use of the Emergency Reserve shall require a super-majority of City Council.

Status: In compliance. FY 2018-19 Emergency Reserve is \$35 million.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 5
Name: Risk Reserve
Type: Operating Program

Description: The Risk Reserve shall be maintained at a level that, together with purchased insurance policies, adequately protects the City’s assets against loss. An analysis shall be conducted every three years or when the deductible level of the City’s property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve.

Status: In compliance. The FY 2018-19 Risk Reserve is \$1.25 million.

Number: 6
Name: Prohibition of debt for operating expenditures
Type: Operating Program

Description: Debt will not be used to fund current operating expenditures.

Status: In compliance.

Number: 7
Name: Enterprise Funds full-cost funding and minimum net working capital
Type: Operating Program

Description: Each Enterprise Fund of the City will maintain revenues that support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital and avoid cash deficits. Enterprise Funds will maintain positive balances.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 8
Name: Liability/Claims Fund
Type: Operating Program

Description: A General Fund Liability Fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5 million. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund. Additionally, the Liability Fund will include an allocation for unanticipated affirmative litigation.

Status: In compliance. FY 2018-19 Liability/Claims Fund budget is \$10.2 million.

Number: 9
Name: Landfill Closure/Post-Closure Reserve
Type: Operating Program

Description: Consider the establishment of a Landfill Closure/Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees.

Status: Establishment of reserve is not recommended at this time.

Number: 10
Name: Facilities replacement versus maintenance analysis
Type: Operating Program

Description: Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost-benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget.

Status: Not in compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 11
Name: Annual assessment for equipment and maintenance needs
Type: Operating Program

Description: An annual assessment and five-year projection for all equipment and maintenance needs should be performed and a maintenance and replacement schedule developed based on the projection.

Status: Not in compliance. Fleet study underway in FY 2017-18. Report presented to City Council – December 2018.

Number: 12
Name: User fees review
Type: Operating Program

Description: An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years. Where feasible and desirable, the City shall set fees and charges to achieve full cost recovery. The City may subsidize the services funded by fees or charges based on other City objectives.

Status: In compliance.

Number: 13
Name: Employee Benefits Fund minimum cash reserve
Type: Operating Program

Description: The Employee Benefits Fund will maintain a cash reserve of at least the anticipated end-of-year claims incurred but not paid, and other current liabilities. This does not include incurred but not reported (IBNR) claims. The Employee Benefits Fund will maintain a positive cash balance.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 14
Name: Internal Service Funds and Enterprise Funds cash balances
Type: Operating Program

Description: Internal Service Funds and Enterprise Funds will maintain positive cash balances.

Status: In compliance.

PENSION PROGRAM

Number: 15
Name: Sufficient funding for retirement systems
Type: Pension Program

Description: All retirement systems will be financed in a manner to systematically fund liabilities. The City will ensure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to City Council by the pension funds.

Status: In compliance.

Number: 16
Name: Actuarial analysis required on retirement systems
Type: Pension Program

Description: Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed biannually to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

BUDGETING AND PLANNING

Number: 17
Name: Balanced budget
Type: Budgeting and Planning

Description: The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, be used only for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls.

Status: In compliance.

Number: 18
Name: Five-year revenue and expenditure projection
Type: Budgeting and Planning

Description: Management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City.

Status: In compliance.

Number: 19
Name: Financial monitoring
Type: Budgeting and Planning

Description: Financial systems will be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 20
Name: Operating impact of capital improvements
Type: Budgeting and Planning

Description: Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement.

Status: In compliance.

Number: 21
Name: Comparison of financial performance to FMPC
Type: Budgeting and Planning

Description: A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report (CAFR) to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager’s Adopted Budget each year.

Status: In compliance.

Number: 22
Name: Two-year balanced budget
Type: Budgeting and Planning

Description: Each year, the City Manager shall develop and present to the City Council a two-year balanced budget. The City Council will adopt a one-year budget and set the property tax rate in accordance with state law annually. Expenditures shall be budgeted and controlled so as not to exceed current revenues in each year or City Council approved use of fund balance.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 23
Name: Over-65 and disabled homestead exemption modification
Type: Budgeting and Planning

Description: The City will compare the current disabled and over-65 exemption to the most recent annual Consumer Price Index (CPI) every two years and provide the analysis to City Council for consideration prior to June 30 for possible increase of this property tax exemption. Changes to property tax exemptions must be provided to the appraisal districts no later than June 30.

Status: In compliance. Calculated each odd-numbered year.

Number: 24
Name: Effective tax rate-based budget proposal
Type: Budgeting and Planning

Description: The City Manager will develop an estimated effective tax rate budget scenario and, if different from the City Manager’s recommended budget required by Chapter 11, Section 1 of the City Charter, will provide it to the City Council at the same time. The estimated effective tax rate budget scenario will include a prioritized list of services/expenses that could be funded and a prioritized list of services/expenses that could not be funded with the estimated effective tax rate.

Status: In compliance.

CAPITAL AND DEBT MANAGEMENT

Number: 25
Name: Matching of bond funds and useful life of project
Type: Capital and Debt Management

Description: Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project (for example, bonds issued for street resurfacing shall be financed for a period not to exceed 10 years).

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 26
Name: GO debt to market value of taxable property limit
Type: Capital and Debt Management

Description: The net (non-self-supporting) General Obligation (GO) debt of Dallas will not exceed four percent of the true market valuation of the taxable property of Dallas.

Status: In compliance. 1.4 percent.

Number: 27
Name: Direct and overlapping debt to market value of taxable property limit
Type: Capital and Debt Management

Description: Total direct plus overlapping debt shall be managed to not exceed eight percent of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed six percent of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions.

Status: In compliance. 4.0 percent.

Number: 28
Name: Capitalization of interest expense
Type: Capital and Debt Management

Description: Interest expense incurred prior to actual operation will be capitalized only for facilities of enterprise activities.

Status: In compliance.

Number: 29
Name: Average GO bond maturities
Type: Capital and Debt Management

Description: Average (weighted) GO bond maturities (exclusive of Pension Obligation bonds) shall be kept at or below 10 years.

Status: In compliance. 6.8 years.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 30
Name: GO debt service to Governmental Fund expenditures limit
Type: Capital and Debt Management

Description: Annual GO debt service (contribution), including certificates of obligation (CO) debt for risk management funding, shall not exceed 20 percent of the total Governmental Fund expenditures (composed of General Fund, Special Revenue Funds, Debt Service Fund, and Capital Project Funds).

Status: In compliance. 14.60 percent.

Number: 31
Name: Per capita GO debt to personal income limit
Type: Capital and Debt Management

Description: Per capita GO debt, including COs, equipment acquisition notes and GO bonds, will be managed to not exceed 10 percent of the latest authoritative computation of Dallas' per capita annual personal income as determined by the U.S. Department of Commerce Bureau of Economic Analysis.

Status: In compliance. 5.3 percent.

Number: 32
Name: Debt financing for betterment of capital improvements
Type: Capital and Debt Management

Description: Debt may be used to finance betterments intended to extend the service life of original permanent capital improvements under the following conditions: the original improvement is at or near the end of its expected service life; the betterment extends the life of the original improvement by at least one-third of the original service life; the life of the financing is less than the life of the betterment; and the betterment is financed through either COs or GOs.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 33
Name: Interest earnings from GO bond proceeds
Type: Capital and Debt Management

Description: Interest earnings from GO bonds shall be used solely to fund capital expenditures, debt service, or a reserve for capital contingencies.

Status: In compliance.

Number: 34
Name: Certificates of Obligation uses
Type: Capital and Debt Management

Description: COs should be used only to fund tax-supported projects previously approved by the voters or for risk management funding as authorized by the City Council or non-tax revenue-supported projects approved by City Council.

Status: In compliance.

Number: 35
Name: CO limit as percentage of GO debt
Type: Capital and Debt Management

Description: CO debt, including that for risk management funding supported by an ad valorem tax pledge, should not exceed 15 percent of total authorized and issued GO debt. All COs issued in lieu of revenue bonds should not exceed 10 percent of outstanding GO debt.

Status: In compliance. 0.6 percent.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 36
Name: COs for enterprise projects
Type: Capital and Debt Management

Description: COs for an enterprise system will be limited to only those projects that can demonstrate the capability to support the certificate debt either through its own revenues or another pledged source other than ad valorem taxes.

Status: In compliance.

Number: 37
Name: CO authorization limit
Type: Capital and Debt Management

Description: CO authorization will remain in effect for no more than five years from the date of approval by the City Council.

Status: In compliance.

Number: 38
Name: CO authorization limit for risk management funding
Type: Capital and Debt Management

Description: COs authorized for risk management funding shall be issued for a term not to exceed 20 years.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 39
Name: Advance and current refunding criteria
Type: Capital and Debt Management

Description: Advance refunding and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least four percent.

Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least three percent.

Status: In compliance.

Number: 40
Name: Enterprise Fund debt reserve requirements
Type: Capital and Debt Management

Description: Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

Status: In compliance.

Number: 41
Name: GO Debt Service Fund minimum reserve
Type: Capital and Debt Management

Description: The City shall maintain a reserve in the GO Debt Service Fund equal to five percent of the following year's annual principal and interest debt service expense. The Debt Service Fund tax rate and/or future debt will be structured to maintain this debt service reserve.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

ECONOMIC DEVELOPMENT

Number: 42
Name: Tax Increment Financing zones revenue coverage
Type: Economic Development

Description: Tax Increment Financing (TIF) zones should be established where revenues will recover 1.25 times the public cost of debt to provide an adequate safety margin.

Status: In compliance.

Number: 43
Name: TIF zone residential limit
Type: Economic Development

Description: A TIF Reinvestment Zone (RZ) may not be created if more than 10 percent of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 44
Name: RZs to total tax base limit
Type: Economic Development

Description: Pursuant to the provisions of the Texas Tax Code, the City creates RZs both for tax increment financing (TIF RZ) and for tax abatement (TA RZ). TA RZs are created to grant tax abatements on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to collectively as Reinvestment Zones (RZs).

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TA RZs exceeds 15 percent of the total tax base (all real and business personal property) of the City. RZs no longer collecting tax increment or abating taxes (i.e. now contributing 100 percent to the City of Dallas property tax revenues) will be excluded from the calculation.

Status: In compliance.

Number: 45
Name: PID and TIF service impact analysis
Type: Economic Development

Description: All Public Improvement District (PID) and TIF proposals, even pay-as-you-go projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 46
Name: PID and TIF debt issuance criteria
Type: Economic Development

Description: All adopted PID or TIF debt issuances supported by a district's revenues are subject to the following criteria:

- Coverage Tests – The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
 - a developer or property owner provides a credit enhancement, such as a letter of credit or bond insurance from a AAA-rated financial institution, for the entire amount of the debt issue;
 - if there is insufficient TIF increment revenues to retire TIF bonds, which consequently requires the credit enhancement mechanism be called upon to service the TIF-bonded indebtedness, contingent liability to reimburse a credit enhancer would be the sole liability of the developer or its affiliates;
 - if there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with a AAA-rated financial institution within 90 days; and
 - If no replacement of a AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test – The project should include an additional bonds test parallel to the coverage test.
- Reserve Fund – The project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds:
 - The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt.
 - The total amount of PID/TIF debt outstanding should generally not exceed 20 percent of the City's outstanding GO indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted FMPC for debt issuance.
- PID bonds should be limited to those projects that can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: 47
Name: PID and TIF debt issuances maturity limit
Type: Economic Development

Description: All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid.

Status: In compliance.

Number: 48
Name: PID and TIF unrated, high-yield bond limit
Type: Economic Development

Description: The City will not propose the issuance of any unrated, high-yield PID/TIF bond that could be labeled a “high-risk bond,” except for small (less than \$5 million) private placements coordinated with the City’s Financial Advisor. All projects must be carefully evaluated for creditworthiness and meet the criteria above, whether a credit rating is obtained.

Status: In compliance.

Number: 49
Name: PID and TIF bond use
Type: Economic Development

Description: The City should use PID/TIF bonds only when other options have been considered.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

Number: 50

Name: Conformance with Generally Accepted Accounting Principles (GAAP)

Type: Accounting, Auditing, and Financial Reporting

Description: The City will establish and maintain a high degree of accounting practices that conform to GAAP as set forth by the Governmental Accounting Standards Board (GASB). GASB is the independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

Status: In compliance.

Number: 51

Name: Annual independent audit and financial report

Type: Accounting, Auditing, and Financial Reporting

Description: Management will contract with an independent public accounting firm for an annual audit, with the subsequent issuance of an official CAFR in conformity with GAAP and applicable state statutes.

Status: In compliance.

Number: 52

Name: Full disclosure in financial statements and bond representations

Type: Accounting, Auditing, and Financial Reporting

Description: Full disclosure will be provided in the annual financial statements and bond representations.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

GRANTS AND TRUSTS

Number: 53
Name: Grants and gifts compliance
Type: Grants and Trusts

Description: All grants will be managed to comply with the laws, regulations, and guidance of the grantor, and all gifts and donations will be managed and expended according to the wishes and instructions of the donor.

Status: In compliance.

Number: 54
Name: Pre-acceptance fiscal review
Type: Grants and Trusts

Description: Prior to acceptance of proposed gifts, donations, and governmental grants, a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donations, or grants meet the strategic goals of the City, and any potential impact of loss of funds.

Status: In compliance.

DALLAS WATER UTILITIES (DWU)

Number: DWU 1
Name: Matching of current revenues and current expenses
Type: Dallas Water Utilities

Description: Current revenues will be sufficient to support current expenses including debt service and other obligations of the system.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: DWU 2
Name: Use of long-term debt
Type: Dallas Water Utilities

Description: Long-term debt will be used only for capital expansion, replacement, and improvement of plant, not for current expenses.

Status: In compliance.

Number: DWU 3
Name: Short-term debt authorization
Type: Dallas Water Utilities

Description: Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20 percent of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than 10 years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by City Council.

Status: In compliance.

Number: DWU 4
Name: Contingency reserve sufficiency
Type: Dallas Water Utilities

Description: Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: DWU 5
Name: Debt financing maturity limit
Type: Dallas Water Utilities

Description: Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years.

Status: In compliance.

Number: DWU 6
Name: Unreserved cash balance minimum
Type: Dallas Water Utilities

Description: An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital.

Status: In compliance.

Number: DWU 7
Name: Debt service coverage requirements
Type: Dallas Water Utilities

Description: Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: DWU 8
Name: Use of excess current revenues
Type: Dallas Water Utilities

Description: Current revenues that are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes.

Status: In compliance.

Number: DWU 9
Name: Funding from current rates relationship to depreciation expense
Type: Dallas Water Utilities

Description: Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year.

Status: In compliance.

Number: DWU 10
Name: Capital financing methods and equity-to-debt ratio
Type: Dallas Water Utilities

Description: Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity-to-debt ratio of at least 20 percent should be maintained on all capital projects.

Status: In compliance.

Number: DWU 11
Name: Cost of service studies
Type: Dallas Water Utilities

Description: Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but normally no more frequently than annually.

Status: In compliance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

Number: DWU 12
Name: Wholesale water and wastewater rates
Type: Dallas Water Utilities

Description: Wholesale treated water rates for customer cities and other governmental entities will be determined based on the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined based on contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicate a need.

Status: In compliance.

Number: DWU 13
Name: Use of funds generated by DWU
Type: Dallas Water Utilities

Description: Funds generated by DWU will be used solely for the development, operation, and maintenance of the water and wastewater utility system.

Status: In compliance.



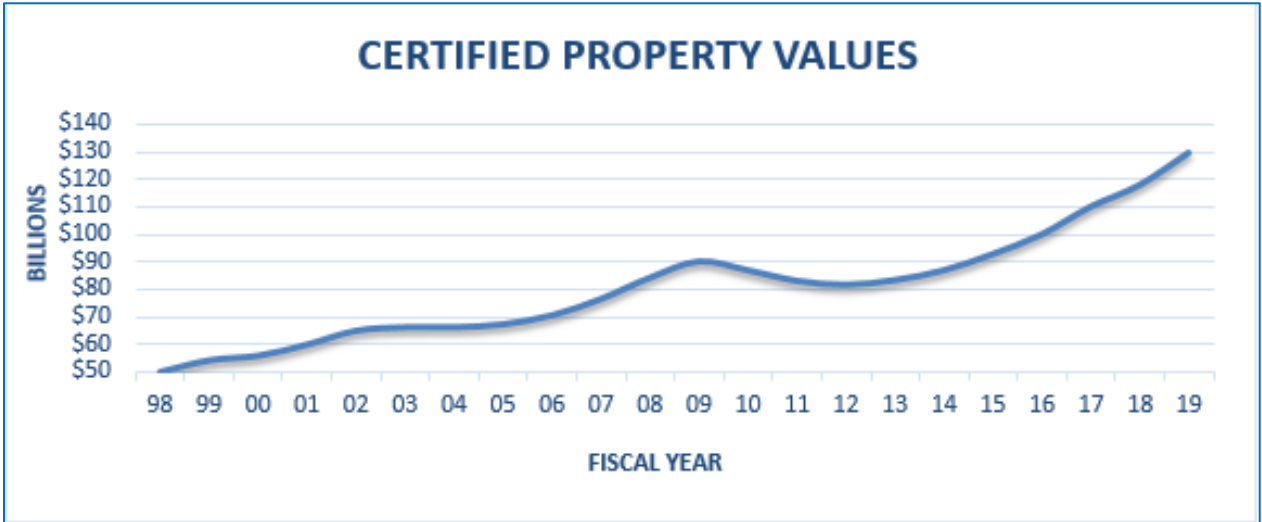
MAJOR REVENUE SOURCES

GENERAL FUND

The revenue sources described in this section account for \$1,211,229,793 of the City’s total general fund operating revenues and \$270,069,503 of the tax supported debt service revenues.

PROPERTY TAXES

Property (ad valorem) taxes attach as an enforceable lien on property as of each January 1st. The City’s property tax is levied each September on the assessed value listed as of the prior January 1st for all real property and income-producing personal property located in the City. Assessed values are established by the appraisal districts in the four counties in which the City of Dallas is located. The assessed taxable value for the tax roll as of January 1, 2018 (upon which the FY 2018-19 levy is based) is \$130,080,986,261. The 2018 tax roll is 9.94 percent more than the 2017 tax roll. Property tax growth for the 2019 tax roll (upon which the FY 2019-20 levy will be based) is currently projected to be 6.25 percent more than the 2018 tax roll.



The City is permitted by Article XI, Section 5 of the State of Texas Constitution to levy taxes up to \$2.50 per \$100.00 of assessed valuation for general governmental services including the payment of principal and interest on general obligation long-term debt. The adopted tax rate for the year ending September 30, 2019 is \$0.7767 per \$100.00 valuation of which \$0.5667 is allocated for general government operations and maintenance and \$0.2100 is allocated for general obligation debt service payments.

Taxes are due October 1st following the September levy and are considered delinquent after January 31st of each year. Based upon historical collection trends, current tax collections for the year ending September 30, 2018 are estimated to be 97.72 percent of levy and will

MAJOR REVENUE SOURCES

generate \$720,361,497 in General Fund revenues and \$266,941,794 in Debt Service revenues for a total of \$987,303,291 in revenues. Prior year taxes, penalties and interest, special inventory tax, and refunds are expected to produce an additional \$10,652,491 in revenues.

The City of Dallas grants a homestead exemption of 20.0 percent or a minimum of \$5,000 of the market value of residence homesteads. The City of Dallas has also granted an additional \$90,000 market value exemption to persons who are 65 or older or disabled.

AMBULANCE REVENUES

The Dallas Fire-Rescue Department provides emergency ambulance services within the boundaries of the City of Dallas to any person requesting aid. The emergency medical staff transports the individual or individuals to a hospital providing emergency aid for a transport charge plus itemized charges. The transport charge is \$1,578 for residents and \$1,678 for non-city residents, and \$125 for treatment/non-transport services.

The billing and collection of ambulance fees and additional supplemental payment from the federal government is provided by vendors contracted by the City of Dallas. To estimate the FY 2018-19 revenue, historical information is used to project the gross amount billed and a projected collection rate is applied to this amount. FY 2018-19 also includes projected reimbursement revenue through Governmental Ambulance Supplemental Payment Program approved by the federal government through Texas Health and Human Services Commission. The program allows governmental ambulance providers to recover a portion of the 'loss' of providing services to Medicaid, Medicaid Managed Care and uninsured patients. The reimbursement amount is calculated by applying a federal medical assistance percentage which is approximately 56.88 percent for Texas in FY 2017-18. This means that the program allows the ambulance providers to be reimbursed up to approximately 56.88 percent of the difference between the cost and the charges (subtracting payments) of providing ambulance services to Medicaid, Medicaid Managed Care and uninsured clients. FY 2019-20 reflects an \$8.7 million reduction in reimbursement revenue through the Governmental Ambulance Supplemental Payment Program due to anticipated mandated program changes to include a charity-care policy that is under development.

MAJOR REVENUE SOURCES

FRANCHISE FEE REVENUE

The City of Dallas maintains non-exclusive franchise agreements with utilities and other service providers that use the City's rights-of-way to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights-of-way. They are in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts as a result of doing business in Dallas. Cable TV providers such as Time Warner, AT&T, and Verizon pay a fee equal to 5.0 percent of gross receipts, paid quarterly, 45 days after the end of the period covered. Franchise fees for Atmos Energy are 5.0 percent of their gross receipts, paid quarterly. Projections for FY 2018-19 revenues for cable are based on historical data trended forward using regression analysis. Franchise fees for Oncor Electric are based on a fee per kilowatt hour consumed and are projected for FY 2018-19 using historical data, trended forward by statistical analysis techniques and normalized for weather.

Certificated telecommunications providers no longer pay franchise fees to the City. Pursuant to Local Government Code 283 telecommunications providers must compensate the City for use of the right-of-way on a per access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter.

MUNICIPAL COURT REVENUES

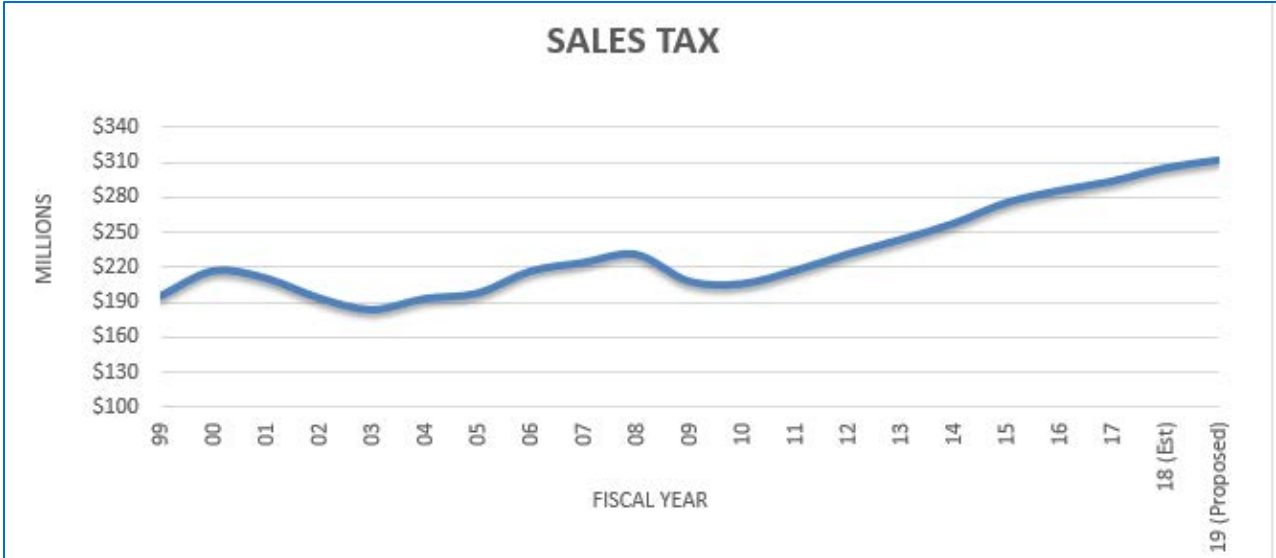
Court and Detention Services collects fines and fees on Class C misdemeanors, including moving/non-moving traffic violations and State law/City ordinance violations. Revenues are collected in-person at cashier windows, through mail, internet, and phone payments. Delinquent accounts receive a warrant, have their driver's license and registration placed on hold (where applicable), and are contacted via mail and phone by an in-house collections unit. Defendants non-responsive to these efforts are pursued through the Marshal's Office and forwarded to a third-party collection agency, where a 30 percent add-on fee is assessed to their case. The methodology used to project Municipal Court revenues is a combination of projecting future citation volumes and factoring in future collection per citation rates.

MAJOR REVENUE SOURCES

SALES TAX

The sales tax rate in the City of Dallas is 8.25 percent of taxable goods or services sold within the City limits. The tax is collected by the retriever at the point of sale and forwarded to the State Comptroller’s Office on a monthly or quarterly basis. Of the 8.25 percent collected, the state retains 6.25 percent and distributes 1.0 percent to the City of Dallas and 1.0 percent to the Dallas Area Rapid Transit transportation authority.

For FY 2018-19, sales tax receipts are projected to be 2.7 percent better than budgeted in FY 2017-18. As illustrated in the graph, sales tax receipts have increased from \$234,709,051 million in FY 1998-99 to a projected \$311,645,016 million in FY 2018-19. For FY 2019-20, sales tax revenues are projected to increase by 4.4 percent to a projected \$325,953,238. Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from budgeted.



SECURITY ALARM PERMIT FEE

The City of Dallas charges an annual permit fee of \$50 for a residence and \$100 for a business permit. A permitted alarm site is allowed three “free” false burglar alarms in a twelve-month period. The fourth, fifth, and sixth false burglar alarms are \$50, seventh and eighth false burglar alarms are \$75, while the ninth+ are \$100 each. All Panic/Hold-up false alarms for a residence are \$100. The first business panic/hold-up false alarm is \$100, second is \$200, third is \$300, while fourth+ are \$400 each.

MAJOR REVENUE SOURCES

ENTERPRISE FUNDS

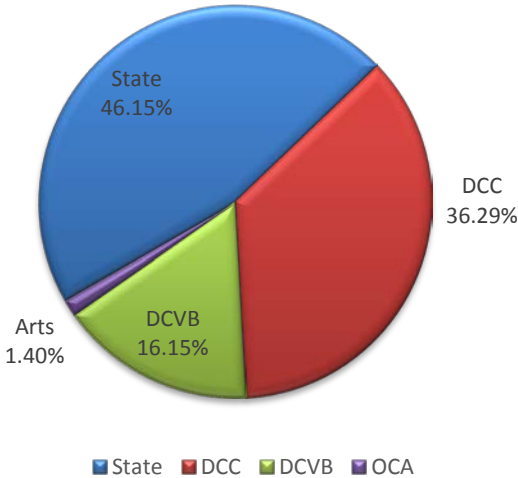
HOTEL OCCUPANCY TAXES

The Hotel Occupancy Tax rate in the City of Dallas is 13.0 percent of the room rate charged within the City limits. The tax is collected by the hotel at the point of sale and forwarded to the State (6.0 percent) and City (7.0 percent) on a monthly basis.

Of the 7.0 percent received by the City of Dallas, 67.4 percent of it is retained by Dallas Convention Center (DCC) to support operations and capital improvements as required by bond ordinance. The FY 2017-18 adopted and FY 2018-19 planned budget assumes 30.0 percent of it will be distributed to the Dallas Convention and Visitors Bureau (DCVB) to market and promote the City of Dallas as a convention and tourist destination, and 2.6 percent will be distributed to the Office of Cultural Arts to encourage, promote, and improve the arts.

Hotel occupancy tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount. For FY 2018-19, the City's portion of the Hotel Occupancy Tax revenue (7.0 percent) is projected at \$61,530,327. For FY 2019-20, the City's portion of the Hotel Occupancy Tax revenue (7.0 percent) is projected at \$64,249,315. The distribution of the 13.0 percent hotel occupancy tax is illustrated in the accompanying graph.

13% HOTEL OCCUPANCY TAX DISTRIBUTION



MAJOR REVENUE SOURCES

SANITATION SERVICES REVENUE

Sanitation Services Revenue is collected to match the cost of providing garbage collection, brush and bulk collection, and recyclables collection services for residential customers and a few small commercial customers. This revenue is based on fees, which are collected through the monthly utility bills issued by Dallas Water Utilities. The FY 2018-19 and FY 2019-20 estimated revenue is determined by multiplying the adopted residential rate of \$27.29 per month for FY 2018-19 (an increase of \$2.11 from FY 2017-18) and \$27.64 per month for FY 2019-20 (an increase of \$0.35 from FY 2018-19) by the projected number of residential customers, plus estimates for fees for “pack out” service, and commercial customers’ fees. The Sanitation rate is partially offset by revenues from the residential recycling program.

PRIVATE DISPOSAL REVENUE

Private disposal revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site. The gate rate at the McCommas Bluff Landfill will increase by 5% from \$25 per ton in FY 2017-18 to \$26.25 per ton in FY 2018-2019. The Bachman Transfer Station rate remains unchanged at \$47 per ton. City of Dallas residents hauling their own household and yard wastes are exempt from the fees (with restrictions). Commercial haulers may also elect to enter into a discount disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal over a specific time period. The solid waste disposal rates for discount disposal contracts will increase by 2.7% for FY 2018-19. The FY 2018-19 and FY 2019-20 revenues are determined by projecting an estimate for waste tons to be delivered to the landfill multiplied by the gate rate for non-contracted customers or by discounted solid waste disposal rates for contracted customers.

STORM DRAINAGE MANAGEMENT REVENUES

The Storm Drainage Management Utility Revenue is collected to support the cost of compliance with the City's storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance and enhancement of the levee system, and operating and maintenance of the City's natural and improved storm drainage system. Compliance activities include, but are not limited to: water quality sampling and analysis; creek monitoring; public education and outreach; hazardous spill response, cleanup and disposal; construction compliance inspections, industrial facility inspections; and engineering, design and inspection of storm sewer infrastructure. Drainage system operating and maintenance activities include, but are not limited to: natural and improved channel maintenance; creek, river and levee maintenance; cleaning and maintenance of storm sewers

MAJOR REVENUE SOURCES

and inlets; and monthly sweeping of the City’s major thoroughfares. The fee is billed and collected through the monthly Dallas Water Utilities bill.

WATER/WASTEWATER REVENUES

The Dallas Water Utilities Department is owned and operated by the City of Dallas as a self-supporting enterprise fund. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes. These classes are Residential, General Service, Municipal, Optional General Service, and Wholesale. The wholesale customer class is comprised of 23 communities outside the City of Dallas which receives water service, and 11 communities, which receive wastewater service. Rates for each class are determined by a cost of service study that assigns costs to each class based on the department’s cost to provide them with these services.

The breakdown of the source of revenues from these customer classes is as follows:

- 35.5 percent of the revenues come from the Residential class,
- 44.1 percent comes from the General class,
- 1.0 percent comes from the Municipal class,
- 3.3 percent comes from the Optional General class,
- 16.1 percent comes from the Wholesale class.

These revenues are used to pay for the following:

- Operating and maintenance costs of providing water and wastewater service to customers;
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities necessary to provide these services;
- Street Rental payment (equivalent to franchise fees assessed to other utilities) to the General Fund for the use of the City’s rights-of-way;
- Cash funding for capital improvement facilities not funded through the sale of revenue bonds or other debt.

The Dallas Water Utilities Department also receives other miscellaneous revenues such as, but not limited to, interest earnings, connection fees, and system improvement contributions. In FY 2018-19, water and wastewater revenues will total \$665 million including an approximately 1 percent decrease in retail revenues. In FY 2019-20, water and wastewater revenues are projected to total \$675.7 million, with no increase in retail revenues. Water revenues can fluctuate depending on the summer temperatures and the amount of rainfall in the area.

MAJOR REVENUE SOURCES

AVIATION

The Department of Aviation manages Dallas Love Field, Dallas Executive Airport and the Dallas Vertiport. Dallas Love Field is one of the busiest medium hub, air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. As a result, Dallas Love Field has evolved from a regional air service to a long-haul air service airport requiring enhanced customer service and amenities to match the needs of approximately 15 million annual travelers.

Rental payments received from tenants for leased property and improvements, terminal building space and associated maintenance and warehouse space at Dallas Love Field and Dallas Executive Airport estimated at \$56,032,045 for both FY 2018-19 and FY 2019-20. Airport parking revenues estimated at \$31,965,251 for both FY 2018-19 and FY 2019-20. Revenues relating to concession contract agreements with airport businesses including food and beverage services, retail stores, advertising, car rental agencies, shoe shine services, and bag cart rental for FY 2018-19 and FY 2019-20 are projected to be \$27,231,066. Landing fees paid by commercial aircraft owners to conduct operations at Dallas Love Field are projected to be \$21,875,259 for FY 2018-19 and FY 2019-20.

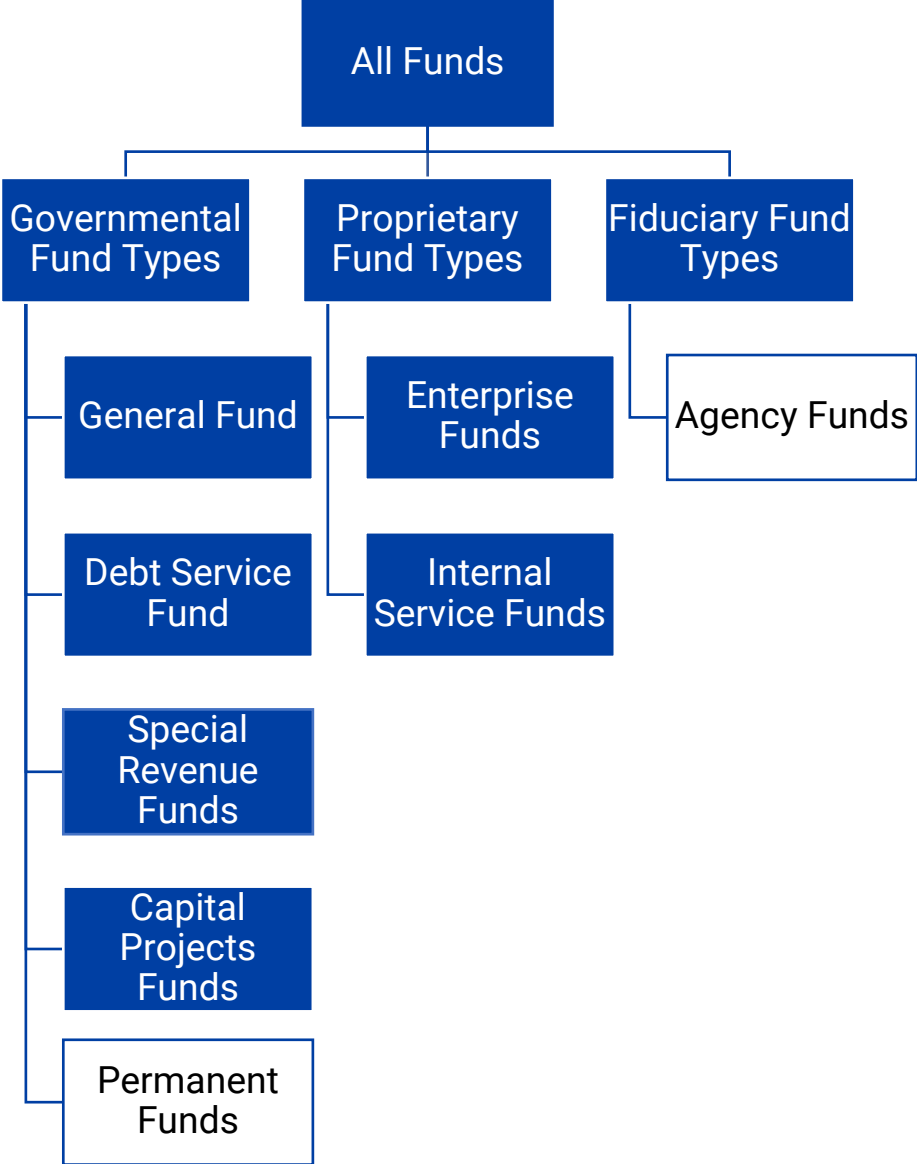
SUSTAINABLE DEVELOPMENT AND CONSTRUCTION

Sustainable Development and Construction provides plan review services for commercial and residential development and redevelopment projects, issues construction and trade permits, and processes Certificates of Occupancy applications for new and existing businesses. Revenues related to construction plan review and permitting activities are projected at \$33,143,848 for FY 2018-19 and FY 2019-20.

MUNICIPAL RADIO

The City of Dallas owned and managed radio station, WRR 101.1 FM, provides 24-hour broadcasts that include classical music and other select musical programming. The station uses a commercial radio model as licensed by the Federal Communications Commission (FCC) selling commercial air-time and sponsorships to generate revenue that will total that will total \$2,178,813 in FY 2018-19 and \$2,178,813 in FY 2019-20.

CITY OF DALLAS FUND STRUCTURE



Note: Shading indicates Funds included in the Biennial Budget



MAJOR FUND DESCRIPTIONS

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

The City maintains twenty-three individual governmental funds. The general and debt service funds are considered the City's two major governmental funds. Data from the other twenty-one funds is consolidated into a single, aggregated presentation on the City's annual Comprehensive Annual Financial Report (CAFR).

Proprietary funds are generally used to account for services for which the City charges customers – either outside customers, or to other units within the City. The City maintains two types of proprietary funds: 1) enterprise funds which are used to report the same functions presented as business-type activities in the government-wide financial statements and 2) internal service funds which accumulate and allocate costs internally among the City's various functions.

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. The City's pension trust and agency funds are reported under the fiduciary funds. Since the resources of these funds are not available to support the City's own programs, they are not reflected in the government-wide financial statements.

Descriptions of City's major governmental, proprietary, and fiduciary funds as outlined in the City's 2017 Comprehensive Annual Financial Report are listed below.

Governmental Funds

The City reports the following major governmental funds:

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The City adopts an annual appropriated budget for its general fund.

Debt Service Fund: The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general long-term debt principal, interest, and related costs.

The City reports the following non-major governmental funds:

Capital Project Funds: The Capital Project Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital-related outflows

MAJOR FUND DESCRIPTIONS

financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

Special Revenue Funds: The Special Revenue Funds are used to account for proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Permanent Funds: The Permanent Funds are used to account for private endowments whereby interest earnings are restricted in accordance with the endowment terms.

Proprietary Funds

The City reports the following major proprietary funds:

Dallas Water Utilities Fund: The Dallas Water Utilities Fund accounts for water and wastewater services for Dallas, area customer cities, and governmental entities. Activities necessary to provide such services are accounted for in the fund, including, but not limited to, administration, operations, maintenance, finance, and related debt service.

Convention Center Fund: The Convention Center Fund accounts for convention and event services for the Dallas Convention Center. Activities necessary to provide such services are accounted for in the fund, including, but not limited to, administration, operations, maintenance, finance, and related debt service.

Airport Revenues Fund: The Airport Revenues Fund accounts for the Dallas Airports System, which includes airport services and administration of Dallas Love Field, Executive Airport, and the Heliport. Activities necessary to provide such services are accounted for in the fund, including, but not limited to, administration, operations, maintenance, finance, and related debt service. DFW airport activity is not included in the financial statements.

Sanitation Fund: The Sanitation Fund accounts for solid waste collection and disposal services for residential and commercial customers in Dallas. Activities necessary to provide such services are accounted for in the fund, including, but not limited to, administration, operations, maintenance, finance, and related debt service.

Other, Non-Major Proprietary Funds: The non-major proprietary funds consist of Enterprise Funds, which are used to account for operations, other than the major proprietary funds listed above, and are operated in a manner similar to private

MAJOR FUND DESCRIPTIONS

business enterprise. Non-major Enterprise Funds include the operation of the municipal radio station and building inspections.

Internal Service Funds: Internal Service Funds are used to allocate associated costs of centralized services on a cost-reimbursement basis. These services predominantly benefit governmental rather than business-type functions. The services provided to other City departments are vehicles, vehicle maintenance, fuel and lubrication, communication services, data processing and programming services, office supplies, printing, copying and mailing services, implementation of the general obligation bond program, and risk financing, including insurance-related activities.

Fiduciary Funds

Pension Trust Fund: Accounts for the activities of the Employees' Retirement System, Police and Fire Pension System, and Supplemental Police and Fire Pension Plan. The three contributory defined benefit plans are used to accumulate resources for pension benefits payments to qualified employees.

Agency Funds: Agency Funds are used to account for assets held by the City, as an agent for individuals (cash escrow, confiscated money, employee war and savings bond fund, and deferred compensation fund), and other funds for assets held by the City, in a trustee capacity (tax distribution, employee benefits, and the Dallas Tourism Public Improvement District deposit account).



BUDGET PROCESS CALENDAR

The City of Dallas' budget process consists of a nine month schedule of presentations, hearings, and deliberations. The FY 2018-19 budget and FY 2019-20 planned process dates are as follows:

<u>January 3</u>	City Council Briefing- Overview and kick-off meeting for 2018 Community Survey
<u>February 21</u>	City Council Planning Session
<u>March 8</u>	Operating Budget kick-off - City departments receive instructions on development of FY 2018-19 and FY 2019-20 budgets for all operating services
<u>March 10-May 4</u>	City Manager Community Budget Engagement Meetings – Scheduled community meetings where Office of Budget staff surveyed citizens on budget priorities to incorporate in budget development.
<u>March 10 – May 4</u>	Budget Survey – Held online and paper surveys available at community meetings.
<u>March 21</u>	City Council Briefing –FY 2018-19 and FY 2019-20 Biennial Budget Update
<u>March 28</u>	Public hearing on the Operating, Capital, and Grants and Trust Budget
<u>March 29</u>	Capital Budget kick-off- City departments involved in capital budget development receive instructions for FY 2018-19 and FY 2019-20 capital budget development
<u>May – July 31</u>	City Manager's Office holds budget deliberations including individual department presentations
<u>May 2</u>	City Council Briefing – 2018 Community Survey results
<u>May 9</u>	Public hearing on the Operating, Capital, and Grants and Trust Budget
<u>June 20</u>	City Council Briefing – FY 2017-18 and FY 2018-19 Budget Update

BUDGET PROCESS CALENDAR

- August 14** Fiscal Year 2018-19 Annual Budget presented to City Council in a formal Council briefing. Council feedback is received.
- August 16-30** City Council Budget Town Hall Meetings – Scheduled by the individual Councilmembers. Presentation of the City Manager’s recommended budget to those in attendance and the Councilmember receives comments and feedback from constituents on the budget.
- August 20** City Council Committee Meetings –Council members submit proposed amendments to the City Manager’s recommended budget via individual Council Committees.
- August 22** Public Hearing on the Operating, Capital, and Grants & Trusts Budget
- August 27** City Council Committee Meetings – Specific budget related topics are briefed to individual Council Committees. Councilmembers provide comments on possible changes to the recommended budget.
- August 29** City Council Budget Amendments Workshop – Committee chairs report and discuss amendments. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority “straw” vote is required for an amendment to be included in the recommended budget.
- September 5** City Council adopts budget on first reading (requires a majority vote). First public hearing on property tax rate.
- September 11** City Council Budget Workshop.
- September 12** Second public hearing on property tax rate.
- September 18** City Council adopts FY 2018-19 Operating, Capital, and Grants & Trusts Budget on second reading and sets property tax rate (requires a majority vote).

BUDGET PROCESS

Preparing the Budget

- In January, Office of Budget staff use preliminary revenue projections to create a starting point for the upcoming budget. In addition, Office of Budget staff prepare a base budget target for each department by removing one-time funding, providing full-year funding for positions and improvement funded for a partial year, and applying a vacancy adjustment to positions.
- In March, a City Council planning session is held to discuss Council priorities.
- In March, departments begin to submit biennial budget requests.
- Also in March, Office of Budget staff surveyed citizens at a variety of community events to gain feedback about their budget priorities.
- May-July, City management meets with departmental staff to review and discuss budget requests.

Reviewing the Budget

- In March-April, a citizen budget survey is conducted to receive additional citizen input on priorities for the upcoming budget.
- In May, the City Manager presents an updated outlook to Council. A citywide citizen public hearing is held later in the month to receive citizen input. The City Manager and Office of Budget take the input from Council and citizens and make adjustments where feasible.
- By late June, a briefing is provided to Council providing a budget update.
- In August, the City Manager's Proposed Budget is presented to Council and Council Members hold Budget Town Hall Meetings with citizens in their districts to receive opinions about the City Manager's Proposed Budget.
- In late August, a budget workshop and a public hearing allow Council and citizens an opportunity to collectively share opinions on the proposed operating, capital, and grants & trust budgets.

Amending the Budget

- In August, City Council holds a Budget Amendment Workshop where Council Members submit proposed amendments to the City Manager's Proposed Budget. Proposed amendments should be balanced with revenue and/or expenditure changes.
- In September, a majority straw vote decides if the amendment is included in the final budget.

Adopting the Budget

- Early September, City Council adopts the budget on its first reading.

BUDGET PROCESS

- Late September, City Council adopts the upcoming year operating, capital and grants & trusts budget on the second reading. Any approved amendments are included in this adoption.

GLOSSARY OF BUDGET TERMINOLOGY

ACCRUAL ACCOUNTING

A measure of the City's revenues earned and expenses incurred during the period, regardless of when cash is received or paid.

ADOPTED BUDGET

Budget approved by City Council at the beginning of the fiscal year.

AD VALOREM TAX

A tax levied on the assessed valuation of real land and improvements and personal property located in the City.

ADDITIONAL RESOURCES

Grants, trusts, or any other source of funds (excluding Capital funds) that contribute to the service.

AGENCY FUND

Agency fund consists of resources retained by the governmental unit as an agent for another governmental unit.

APPROPRIATION

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources.

ARBITRAGE

The interest earnings derived from invested bond proceeds or debt service fund balances.

ASSESSED VALUATION

This represents the total valuation of land and improvements and personal property less all properties exempt from tax. Also identified as taxable valuation.

BALANCED BUDGET

A budget with revenues equal to expenditures.

BIENNIAL BUDGET

A balanced budget that covers two fiscal years.

BOND

A written promise to pay a sum of money on a specified date at a specified interest rate. General Obligation (GO) and Revenue Bonds are used for funding permanent capital improvements such as buildings, streets, and bridges.

GLOSSARY OF BUDGET TERMINOLOGY

BUDGET

A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal services. It is the primary means by which most of the expenditure and service delivery activities of a government are controlled.

CAPITAL CONSTRUCTION FUND

Capital construction funds are used to pay for capital projects which are not debt financed. Funding is usually derived from operating fund transfers.

CAPITAL EXPENDITURE

A capital expenditure is the acquisition or construction of an asset that has a useful life greater than one year.

CAPITAL GIFTS AND DONATIONS

Contributions by individuals or organizations for the purpose of funding capital improvements within the scope of interest of the donor.

CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's plan to finance major infrastructure development and improvement. It is primarily funded through General Obligation Bonds and Revenue Bonds.

CAPITAL PROJECTS FUND

Fund used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

CERTIFICATE OF OBLIGATION (CO)

A written promise secured by the full faith and credit of the City. Used for funding permanent capital improvements. Debt Service is paid from ad valorem taxes or operating revenues.

COMMERCIAL PAPER

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bond.

COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low and moderate income persons.

CONTINGENCY RESERVE

A budgetary reserve which provides for unanticipated expenditures of a non-recurring nature.

GLOSSARY OF BUDGET TERMINOLOGY

CONTRACTUAL SERVICE

The cost related to services performed for the City by individuals, businesses, or utilities.

DEBT SERVICE

Sometimes referred to as the Interest and Sinking Fund, it is used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve.

DEFICIT

Excess of expenses over revenues at a specific point in time.

DEPARTMENT

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIATION

A systematic allocation of cost for a tangible asset during its estimated useful life.

EMERGENCY RESERVE

A budgetary reserve which provides for temporary financing of unforeseen needs of an emergency nature, unanticipated fluctuations in revenue, and individual judgment/settlement payments exceeding a \$5,000,000 liability cap.

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service.

ENTERPRISE FUND

These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

EQUIPMENT ACQUISITION NOTES

Short term note financing secured by the full faith and credit of the City used for funding capital equipment purchases. Debt service requirements are met with ad valorem or operating transfers from fee supported funds.

FIDUCIARY FUND

This type of fund accounts for assets held by the City in a trustee or agency capacity.

GLOSSARY OF BUDGET TERMINOLOGY

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA (FMPC)

The City maintains Financial Management Performance Criteria, established in the late 1970's to reflect financial policies that the City believes necessary for planning purposes and to measure sound financial condition. These criteria are applied to the ongoing management of the City's finances and covers the following aspects of financial management: operating programs; capital and debt management; accounting, auditing and financial planning; cash management; grants and trusts; and Dallas Water Utilities.

FINES AND FORFEITURES

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property.

FISCAL YEAR (FY)

The twelve-month period beginning October 1st and ending the following September 30th to which the annual budget applies.

FRANCHISE FEE

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services. This fee is usually charged as a percentage of gross receipts.

FULL TIME EQUIVALENTS (FTE)

A unit used to quantify staffing. One FTE is a full year, 40 hour per week position. A part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTEs. An FTE equals 2,080 hours of paid time.

FULL YEAR FUNDING (FYF)

The additional required funding necessary for twelve full months of operations related to positions and/or program funding added in the previous fiscal year. This funding complements prior year funding.

FUND

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

GLOSSARY OF BUDGET TERMINOLOGY

FUND BALANCE

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For Other Funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that utilize inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

GENERAL CAPITAL RESERVE

Depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for Capital Improvements and/or to provide interim financing for Capital Projects.

GENERAL FUND

This is the main operating fund of the City. It accounts for basic operating services such as Police, Fire, Streets, Sanitation, Code Enforcement, Park and Recreation, Library, Environmental and Health Services, and others.

GENERAL OBLIGATION BOND (GO)

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges. The repayment of these bonds is made from the levy of property tax. Voter approval is required to issue these bonds.

GOVERNMENTAL FUNDS

Governmental funds are made up of the general fund, special revenue funds, capital projects funds, debt service funds, and permanent funds.

GRANT

A contribution by a government or other organization to support a particular function. Typically, these contributions are made to a local government from the state or federal government.

HEADCOUNT

Number of employees on payroll on any given day or time that count is calculated (changes daily).

IN-SERVICE DATE

Date on which a City facility is available to the public.

GLOSSARY OF BUDGET TERMINOLOGY

INTER-DEPARTMENT FINANCING

Short-term interim financing from one City department to another City department (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place.

INTEREST EARNED

Assets collected through investment of cash.

INTERFUND REVENUE

Assets transferred from one fund to another for services rendered. These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes Dallas Water Utilities street rental payment and surplus property auction revenue.

INTERGOVERNMENTAL REVENUE

Money collected from other governmental entities.

INTERNAL SERVICE FUND

Fund used to account for goods or services given to one department by another on a cost reimbursement basis.

LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities.

LICENSE AND PERMITS REVENUE

These are revenues related to various license and permit fees.

MASTER LEASE

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment and technology improvements instead of the sale of equipment notes.

MISCELLANEOUS REVENUE

These are miscellaneous revenues from rental, gifts and donations, and collections for damages to City property.

MODIFIED ACCRUAL BASIS OF ACCOUNTING

Basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for un-matured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

GLOSSARY OF BUDGET TERMINOLOGY

ONE-TIME RESOURCES

These are non-recurring revenues, which will be used for one-time expenses.

OPERATING AND MAINTENANCE COST

Operational cost incurred by a facility for one year.

OPERATING BUDGET

The personnel, supply, service, and short term capital expenditures of a department.

PARTIAL YEAR FUNDING

The funding required to partially fund operations related to positions and/or program funding added in a fiscal year.

PERMANENT FUND

Fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its citizenry.

PLANNED BUDGET

The second year of the City's financial operations plan (biennial budget). State law does not allow cities in Texas to adopt a two-year appropriation.

POSITION

A specific job with an assigned position identification number, including full-time, part-time, and temporary.

PROGRAM

A sub-unit of a department.

PROPRIETARY FUND

A proprietary fund is one having profit and loss aspects. The two types of proprietary funds are enterprise and internal service funds.

REIMBURSEMENT

Repayment of funds from one fund or department to another for a specific purpose.

REVENUE

Receipt of cash from other entity that requires a cash receipt to be entered in the financial system.

GLOSSARY OF BUDGET TERMINOLOGY

REVENUE FUND

Fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

SERVICE

A specific operation performed within a department or office.

STRATEGIC PRIORITIES

The City Manager established the following Strategic Priorities: Public Safety; Mobility Solutions, Infrastructure and Sustainability; Economic and Neighborhood Vitality; Human and Social Needs; Quality of Life; and Government Performance and Financial Management.

STRUCTURALLY BALANCED BUDGET

A budget that provides for annual recurring total expenditures and encumbrances which are equal to or less than the annual recurring revenue estimate for the fund.

TRUE INTEREST COST

The full cost of a bond issue taking into account the present value (time value) of money. The TIC is the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price.

ACRONYM INDEX

ADA	Americans with Disabilities Act
AFRD	Authorization for Records Disposal
ALJ	Administrative Law Judge
AMTRAK	American Railroad Passenger Corporation
AOA	Airport Operating Area
ARC	Animal Remains Collection
ARFF	Aircraft Rescue and Firefighting
ASAP	Active Senior and Adult Programs
BRINSAP	Bridge Inspection and Appraisal Program
BVS	Bureau of Vital Statistics
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CARE	Community Animal Resource Effort
CBD	Central Business District
CBRNE	Chemical, Biological, Radiological, Nuclear, and Explosive
CCO	City Controller's Office
CDBG	Community Development Block Grant
CDC	City Detention Center
CDRC	City of Dallas Regional Center
CES	Convention & Event Services
CHDO	Community Housing Development Organizations
CIP	Capital Improvement Program
CIS	Communication and Information Services
CNG	Compressed Natural Gas
CNR	Coverage Net Revenue
CO	Certification of Obligation
CoC	Continuum of Care
CP	Commercial Paper
CPE	Center for Performance Excellence
CPI	Consumer Price Index
CTJ	Judiciary
CTS	Court and Detention Services
D/FW	Dallas/Fort Worth Airport
DAL	Dallas Love Field
DART	Dallas Area Rapid Transit
DAS	Dallas Animal Services
DCVB	Dallas Convention and Visitors Bureau
DEV	Sustainable Development and Construction
DFR	Dallas Fire-Rescue
DOT	Department of Transportation
DPD	Dallas Police Department
DPL	Dallas Public Library

ACRONYM INDEX

DROP	Deferred Retirement Option Plan
DSHS	Department of State Health Services
DVRs	Digital Voice Recorders
DWU	Dallas Water Utilities
EBC	Express Business Center
EBS	Equipment and Fleet Management
ECU	Environmental Crimes Unit
EDMS	Electronic Document Management System
EHS	Environmental and Health Services
EMS	Emergency Medical Service
EMS	Environmental Management System
EOD	Explosive Ordnance Disposal
EPA	Environmental Protection Agency
EPO	Exclusive Provider Organization
ERT	Estimated Response Time
ESG	Emergency Solutions Grant Program
ESL	English as a Second Language
FAR	Federal Aviation Regulations
FCC	Federal Communications Commission
FCC	Federal Communications Commission
FFATA	Federal Financial Accountability and Transparency Act
FMPC	Financial Management Performance Criteria
FOP	First Offenders Program
FROT	Fire Rescue Officer Training
FTE	Full-time Equivalent
FY	Fiscal Year
FYF	Full-year funding
GED	General Equivalency Diploma
GIS	Geographic Information System
GO	General Obligation
HOME	Home Investment Partnerships Program
HOPWA	Housing Opportunities for Persons with AIDS
HOT	Hotel Occupancy Tax
HRC	Human Resource Consulting
HRIS	Human Resources Information System
I&LSE	Inspection and Life Safety Education
IBNR	Incurred but not Reported Claims
IIPOD	International Inland Port of Dallas
JCM	Juvenile Case Managers
KBHCCD	Kay Bailey Hutchison Convention Center Dallas
LFMP	Love Field Modernization Program
LPR	License Plate Reader
M/WBE	Minority and Women Owned Business Enterprises
MCC	Mayor and City Council Office

ACRONYM INDEX

MDC	Mobile Data Computers
MLPP	Master Lease Purchase Program
MS4	Municipal Separate Storm Sewer System
MSA	Metropolitan Statistical Area
MSD	Municipal Settings Designation
MVA	Market Value Analysis
NAR	National Association of Realtors
NC	New Construction
NCC	Neighborhood Code Compliance
NCTCOG	North Central Texas Council of Governments
NG	Next Generation
NMTC	New Markets Tax Credit
NNA	Neighborhood Nuisance Abatement
Non-D	Non-Departmental
O&M	Operating and Maintenance
OBD	Office of Business Diversity
OCA	Office of Cultural Affairs
OEM	Office of Emergency Management
OEQ	Office of Environmental Quality and Sustainability
ORM	Office of Risk Management
OSE	Office of Special Events
OSP	Office of Strategic Partnerships
PACE	Property Assessed Clean Energy
P-Card	Purchase Card
PID	Public Improvement District
PILOT	Payment-In-Lieu-of-Taxes
POCPP	Property Owners Cost Participation Program
POM	Procurement Services
RBD	Dallas Executive Airport
RIF	Reduction-in-force
RMIS	Risk Management Information System
ROW	Right of Way
RZ	Reinvestment Zones
S.A.V.E.	Spay, Advocate, Vaccinate, and Educate
SD/FPTF	South Dallas/Fair Park Trust Fund
SDC	Sustainable Development and Construction
SECO	State Energy Conservation Office
SLA	Service Level Agreement
SPEP	Sales Per Enplaned Passenger
SR	Requests for City Services
SSI	Supplemental Security Income
TA RZ	Tax Abatement Reinvestment Zones
TCEQ	Texas Commission on Environmental Quality
TDHCA	Texas Department of Housing and Community Affairs

ACRONYM INDEX

TDSHS	Texas Department of State Health Services
TIF	Tax Increment Financing Districts
TIF RZ	Tax Increment Financing Reinvestment Zones
TNRCC	Texas Natural Resources Conservation Commission
TOD	Transient-Oriented Development
TRE	Trinity Railway Express
TSA	Transportation Security Administration
TWM	Trinity Watershed Management
TxDOT	Texas Department of Transportation
UCMR4	Unregulated Contaminant Monitoring Rule
USPS	U.S. Postal Services
WCIA	Office of Welcoming Communities and Immigrant Affairs
WIC	Women, Infants, and Children
WMD	Weapons of Mass Destruction
WRR	Municipal Radio

POSITION SUMMARY BY DEPARTMENT

Department	FY 2017-18 Adopted	FY 2017-18 Forecast	FY 2018-19 Adopted
General Fund			
Building Services	297	298	210
City Attorney's Office	156	156	158
City Auditor's Office	26	26	26
City Controller's Office	61	61	66
City Manager's Office	16	16	17
City Secretary's Office	18	20	24
Civil Service	29	29	29
Code Compliance Services	380	384	389
Court and Detention Services	178	179	253
Dallas Animal Services	145	146	166
Fire - Civilian	121	121	118
Fire - Uniform	2,171	2,171	2,177
Housing and Neighborhood Revitalization	21	21	19
Human Resources	74	74	78
Judiciary	57	57	56
Library	436	436	436
Management Services	298	298	349
Agenda Office	3	3	3
Office of Business Diversity	9	9	9
CPE	11	11	0
Office of Equity and Human Rights	3	3	7
Office of Strategic Partnerships	10	11	12
Office of Emergency Management	7	7	7
Office of Innovation	0	0	4
Public Affairs & Outreach	17	15	20
311	110	110	106
Office of Environmental Quality	41	41	101
EMS Compliance	3	3	0
Ethics and Diversity	1	1	0
Office of Homeless Solutions	36	36	32
Office of Community Care	42	43	45
Internal Control Task Force	0	0	0
Resiliency Office	2	2	0
Welcoming Communities & Immigrant Affairs	3	3	3
Mayor and Council	53	54	53
Non-Departmental and Reserves and Transfers	0	0	0
Office of Budget	32	32	35
Office of Cultural Affairs	109	110	110
Office of Economic Development	45	45	42
Park and Recreation	1,462	1,470	1,460
Planning and Urban Design	32	32	32
Police - Civilian	671	671	702
Police - Uniform	3,222	3,222	3,222
Procurement Services	25	25	24
Public Works	600	600	483
Sustainable Development and Construction	41	41	41
Transportation	179	179	184
Trinity Watershed Management	14	14	0

POSITION SUMMARY BY DEPARTMENT

Department	FY 2017-18 Adopted	FY 2017-18 Forecast	FY 2018-19 Adopted
	10,969	10,988	10,959
Enterprise Funds			
Aviation	302	302	319
Convention and Event Services	134	134	135
Office of Cultural Affairs – Municipal Radio	13	15	14
Sanitation Services	564	564	558
Storm Drainage Management	276	276	0
Sustainable Development and Construction	304	304	307
Water Utilities	1,544	1,554	1,783
	3,137	3,149	3,116
Internal Service/Other Funds			
Communication and Information Services	237	238	232
Employee Benefits/Wellness	11	11	11
Equipment and Fleet Management	262	261	273
The Office of Bond Management	0	0	160
Express Business Center	11	11	11
Risk Management Services	37	37	44
	558	558	731
Grant/Private/Special Funded Positions			
City Attorney's Office	14	14	13
Office of Budget	10	10	10
Dallas Animal Services	4	3	3
Police - Civilian	39	38	38
Police - Uniform	12	12	12
Office of Economic Development	1	1	0
Housing and Neighborhood Revitalization	62	68	68
Library	4	7	7
Management Services	239	239	234
Fair Housing Office	11	11	11
Intergovernmental Services	3	3	3
Office of Emergency Management	8	8	8
Office of Homeless Solutions	13	13	9
Office of Community Care	204	204	203
Office of Cultural Affairs	1	1	0
Park and Recreation	148	140	140
	534	533	525
	15,198	15,228	15,331

Note: Does not include Employee Retirement Fund positions.