



INFRASTRUCTURE, SAFETY,  
AND ENVIRONMENT

# ***RAND Introduction and Overview***

**November 6, 2006**

# *What is RAND?*

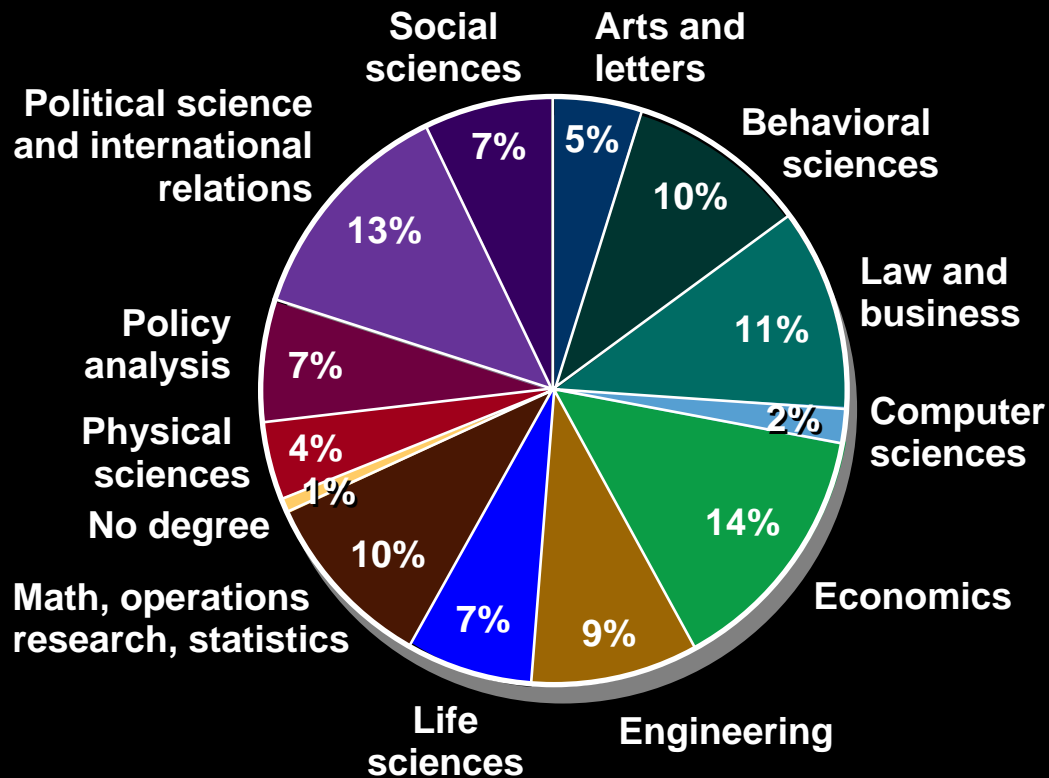
- **An independent, nonpartisan, nonprofit research institution focused on objective analysis of critical policy issues**
- **A center for education and training in policy analysis**
- **Not a university and not a management consultant—but with the capabilities of both**

# ***RAND Is the Original “Think Tank”***

- **RAND’s mission is to improve policy and decision-making through research and analysis**
  - **Providing practical solutions to complex problems**
  - **Supporting evaluation and implementation**
  - **Improving knowledge and analytic methods**

# *RAND's Approach Is Multidisciplinary*

## *Degree Disciplines*



- Over 750 researchers
- Multidisciplinary teams draw on diverse methods, perspectives and experiences
- Unparalleled research support
  - Survey design, execution and analysis
  - Statistical programming
  - Full-scale publication editing, design and marketing
  - Rigorous quality assurance standards and processes

# ***RAND Collaborates With Police Agencies To Create Innovative Solutions***

- **Accusations of race bias in Oakland**
- **Disrupting illegal firearms markets in Los Angeles**
- **Improving Cincinnati's police-community relations**
- **Strategic force planning in Long Beach**
- **Problem-solving with the FBI**

# ***RAND's Center on Quality Policing is a Central Element of Our Ability to Drive Transformation***



# ***CFT Will Potentially Provide “Strategic Innovation” Assistance to Dallas Police Department***

- **Initial \$5M gift allowed updating of equipment**
- **Potential for \$10M in additional assistance to build capacity of Dallas Police Department for long term**
- **Innovation funded with Phase II gift should:**
  - **Have “transformational” effect on DPD**
  - **Advance frontiers of law enforcement**
  - **Produce clear enhancement of public safety**

# ***RAND Has Been Retained to Help CFT and DPD Identify Strategic Innovation Opportunities***

- **Help DPD and CFT to think through novel uses for gift**
  - **Examination of current DPD practices**
  - **Review of national best practices**
- **Provide analysis of costs and benefits of concepts under consideration**

# *There Are Three Phases to the Project*

- **Assess departmental needs**
- **Focus on one or a small number of alternative ways to use gift**
- **Refine concept with DPD & CFT**

# ***In Phase I The Team Will Conduct a Needs Assessment***

- **The needs assessment will include:**
  - **Interviews with heads of DPD bureaus**
  - **Focus groups with bureau staff**
  - **Interviews with key community stakeholders**
- **The data will be analyzed to determine which areas of need are specific to single bureau, which cut across bureaus**
- **We will hold team meetings to examine results, prioritize areas**
- **We will present the initial results to DPD, CFT for feedback and refinement**

# ***There Are Multiple Potential Areas Of Strategic Innovation And Additional Ones May Be Identified***

- **Technology/data capabilities**
- **Staff development**
- **Metrics to assess performance of bureaus**
- **Crime analysis**
- **Community relations**
- **Accountability systems (citizen complaints, EWS)**
- **Ability of officers to engage in proactive work**

## *In Phase II We Will Narrow The Focus*

- **In selected area we will:**
  - **Synthesize information on best national practices**
  - **Assess local assets that can be used in implementing innovation**
  - **Develop program model**
  - **Quantify likely benefits of investment**
  - **Help achieve consensus with CFT, DPD**

## *In Phase III We Will Help Prepare The Concept for CFT Support*

- **Refine and complete concept for strategic innovation in a memo to CFT**
- **Assist DPD in developing proposal to CFT**

# *The Project is Very Quick Turn-Around*

- **9 months start to finish**
- **Completion in early June**

# *Staff*

- **Jack Riley, Associate Director of RAND ISE**
- **Policing/security experts: Rob Davis, Jeremy Wilson, Brian Jackson, Sarah Cotton**
- **Leadership training: Chris Ortiz, Carl Jensen**
- **Computer databases: Susan Straus**
- **Cost-benefit analysis: Jeremy Arkes**
- **Content analysis: Lara Hilton**

# *Ways to Contact Me for More Information*

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**Questions?**