

— CITY OF DALLAS —

ANNUAL BUDGET For Fiscal Year 2016-2017

October 1, 2016 – September 30, 2017

*As Approved on September 21, 2016 by
The Honorable Mayor and Members of the Dallas City Council*

Passage of S.B. No. 656, Section 102.007 of the Texas Local Government Code requires that the following information be included on the cover page of a budget:

Adoption of the Fiscal Year 2016-2017 Annual Budget					
Council Member	Record Vote	Council Member	Record Vote	Council Member	Record Vote
Mayor Michael S. Rawlings	Yes	Casey Thomas, II	Yes	B. Adam McGough	Yes
MPT Monica R. Alonzo	Yes	Carolyn King Arnold	Absent	Lee M. Kleinman	Yes
DMPT Erik Wilson	Yes	Rickey D. Callahan	Yes	Sandy Greyson	Yes
Scott Griggs	Yes	Tiffinni A. Young	Yes	Jennifer S. Gates	Yes
Adam Medrano	Yes	Mark Clayton	Yes	Philip T. Kingston	Yes

	FY 2015-2016	FY 2016-2017
Adopted Property Tax Rate	\$0.797000	\$0.782500
Effective Tax Rate	\$0.759895	\$0.749077
Effective Maintenance and Operations Tax Rate	\$0.529394	\$0.520241
Rollback Tax Rate	\$0.804145	\$0.784260
Debt Rate	\$0.232400	\$0.222400

The total amount of bonds and other debt obligations owed by the City of Dallas as of 9/30/16 is \$1,784,890,086.

This budget will raise more revenue from property taxes than last year's budget by an amount of \$64,241,271, which is an 8.03% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$19,843,077.



DALLAS CITY COUNCIL

Michael S. Rawlings , Mayor	
Monica R. Alonzo , Mayor Pro Tem (MPT)	District 6
Erik Wilson , Deputy Mayor Pro Tem (DMPT)	District 8
Scott Griggs	District 1
Adam Medrano	District 2
Casey Thomas, II	District 3
Carolyn King Arnold	District 4
Rickey D. Callahan	District 5
Tiffinni A. Young	District 7
Mark Clayton	District 9
B. Adam McGough	District 10
Lee M. Kleinman	District 11
Sandy Greyson	District 12
Jennifer S. Gates	District 13
Philip T. Kingston	District 14





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Dallas

Texas

For the Fiscal Year Beginning

October 1, 2015

A handwritten signature in cursive script, reading "Jeffrey R. Egan".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Dallas for its annual budget for the fiscal year beginning October 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and are submitting it to GFOA to determine its eligibility for another award.





City of Dallas

To: The Honorable Mayor and Members of the Dallas City Council

Strengthen the City, Maintain Infrastructure and Prepare for our Future

Before discussing the FY 2016-17 budget, I want to recognize that these are not ordinary times. In the wake of a terrible tragedy, our city has come together to mourn, support and open dialogue to greater understanding. Our response has been one of unity and we have become a model for the rest of the country. “Dallas Strong” is not just a slogan, but also a true reflection of our character, compassion and resilience as a city.

In the 2016 survey of our citizens, we heard what they loved about services of the City of Dallas and where they wanted improvements. Upon receiving the results of the Citizen Survey, we also heard City Council embrace those observations while expressing additional aspirations. These shared priorities became our priorities in the development of the coming fiscal year’s budget. For the first time in ten years, citizens will see a tax rate decrease. At the same time, we will focus resources to **strengthen** public safety and code enforcement, **maintain** streets and **prepare** for some of the biggest challenges to ever threaten the financial stability of our city.

To accomplish our overall goals, the city’s budget must also address other social concerns for Dallas to continue to attract jobs and enhance citizens’ quality of life.

Strengthen

In working closely with the Police Chief, we will strengthen the police force with the addition of 100 police officers and 50 public safety officers, increasing compensation with a police and fire double-step pay increase totaling 10-percent for those who are eligible. With the help of federal grant funding, we will provide \$4.4 million in equipment to DPD. This will provide officers with additional vests, helmets, ballistic panels for vehicles, cameras for helicopters and firearms. We will provide the DPD Fusion Center with more tools to enhance intelligence gathering. DPD is also exploring non-lethal equipment that will increase officer safety and limit the use of firearms.

To improve code enforcement, we will add \$1.5 million for both overnight staff at Dallas Animal Services four nights per week and free spay/neuter surgeries and microchipping to combat loose dogs in high impact areas. Additionally, Dallas Animal Services will see an increase of \$1.2 million to implement recommendations from Boston Consulting Group. The adopted budget adds 15 positions to support revisions to minimum single-family rental property standards and 8 positions to address multi-tenant property standards.

This year, we saw an influx of homeless in our city. Addressing homelessness in Dallas will take years, but we are on the right track in partnership with non-profits, community leaders and concerned residents. This coming fiscal year, we will add \$1 million to help address homelessness with street outreach, caseworkers, support services, and an anti-panhandling initiative.

Maintain

Streets and alleys are a priority for us, and we will maintain the overall satisfactory level. It is important to note that to maintain the current condition of our streets, it will require the adopted budget and the 2017 Bond Program, which will provide the major funding to improve overall street conditions.

In the adopted budget, we plan to improve the efficiency of street services by establishing a new Mobility and Street Services Department. This will combine the departments of Public Works, Street Services and Transportation

Planning. These changes will enhance our focus on streets and alleys as we anticipate the approval of the 2017 Bond Program. The condition of our traffic signals is a dire issue due to the age of the infrastructure. We have provided \$1.8 million to leverage about \$10 million in grant funding for 25 traffic signals in the city.

Prepare

Unfortunately, the City's biggest challenges are posed by two major unresolved issues; the grave condition of the Police and Fire Pension Fund, which has been under the direction of its independent pension board (completely separate from the City's civilian pension fund) and by the lawsuit against the City of Dallas which involves a dispute over the 1979 police and fire pay referendum that has been in litigation since 1994. These have the potential to seriously jeopardize the fiscal health of our city and could eliminate the possibility of a much-needed 2017 Bond Program to repair our streets, infrastructure and other major public improvements. While these issues have been in the making for decades, both could come to a head in the next 12 to 24 months. These matters can no longer be ignored, and their potential impact cannot be underestimated as we make shorter-term budget decisions.

Here are other highlights from this year's adopted budget that are dedicated to preparing for our future:

- **Public Safety**
 - Hire a total of 451 police officers, including 100 additional new positions, in FY17 to have a total of 3,613 officers
 - Continue replacement of police marked squad cars
 - Hire additional 18 fire-recruits to compensate for higher attrition in FY16
 - Continue replacement of fire apparatus
 - \$300,000 in safety training and additional grant funds for second Dallas Fire-Rescue hazmat team equipment
 - Improve court services by extending hours one evening during the week and providing similar services at the City Detention Center

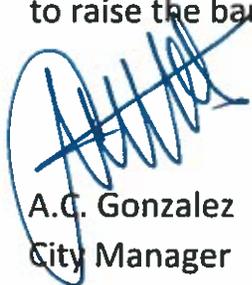
- Economic Vibrancy
 - Add an urban forestry division within Mobility and Street Services department
 - Provide funding of \$2 million for South Dallas Fair Park Trust Fund and neighborhood investments in accordance with a previous City Council resolution
 - Re-engineer seven Business Assistance Centers by partnering with local community colleges
 - Fund second year of Oak Cliff Streetcar, including extension to Bishop Arts District

- Culture, Arts, Recreation and Education
 - Transfer \$1.5 million Hotel Occupancy Tax collections to support arts programming (second year)
 - Increase support to AT&T Performing Arts Center by \$1.5 million for 10 years for services to city-supported arts groups
 - Continue funding for current library service hours and material
 - Partner with Dallas Police Athletic League and Dallas Apartment Association to develop a boxing and fitness gym in northeast Dallas for youth
 - Provide funding for a public-private partnership for Fair Park
 - Pilot program with DISD for aquatics programming during the school year
 - Continue aquatics hours for 17 community pools, Bahama Beach and Bachman indoor pool
 - Continue park maintenance at current-year levels

- Dallas Water Utilities and Sanitation Services
 - Increases in water and sanitation fees to invest in our infrastructure, staffing and equipment resources while continuing to stay competitively priced with other cities

In the past few years, taking a balanced approach has helped Dallas make significant strides in growing the economy, producing jobs, and reducing crime at unparalleled levels. The opportunities are great, but so are the challenges that threaten this delicate balance.

The budget for 2017 reflects what our citizens and this Council have told us is important. It shows that we continue to raise the bar in being respectful, responsive and resourceful in serving our citizens and our city.



A.C. Gonzalez
City Manager



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EXPENDITURE AND PROPERTY TAX OVERVIEW

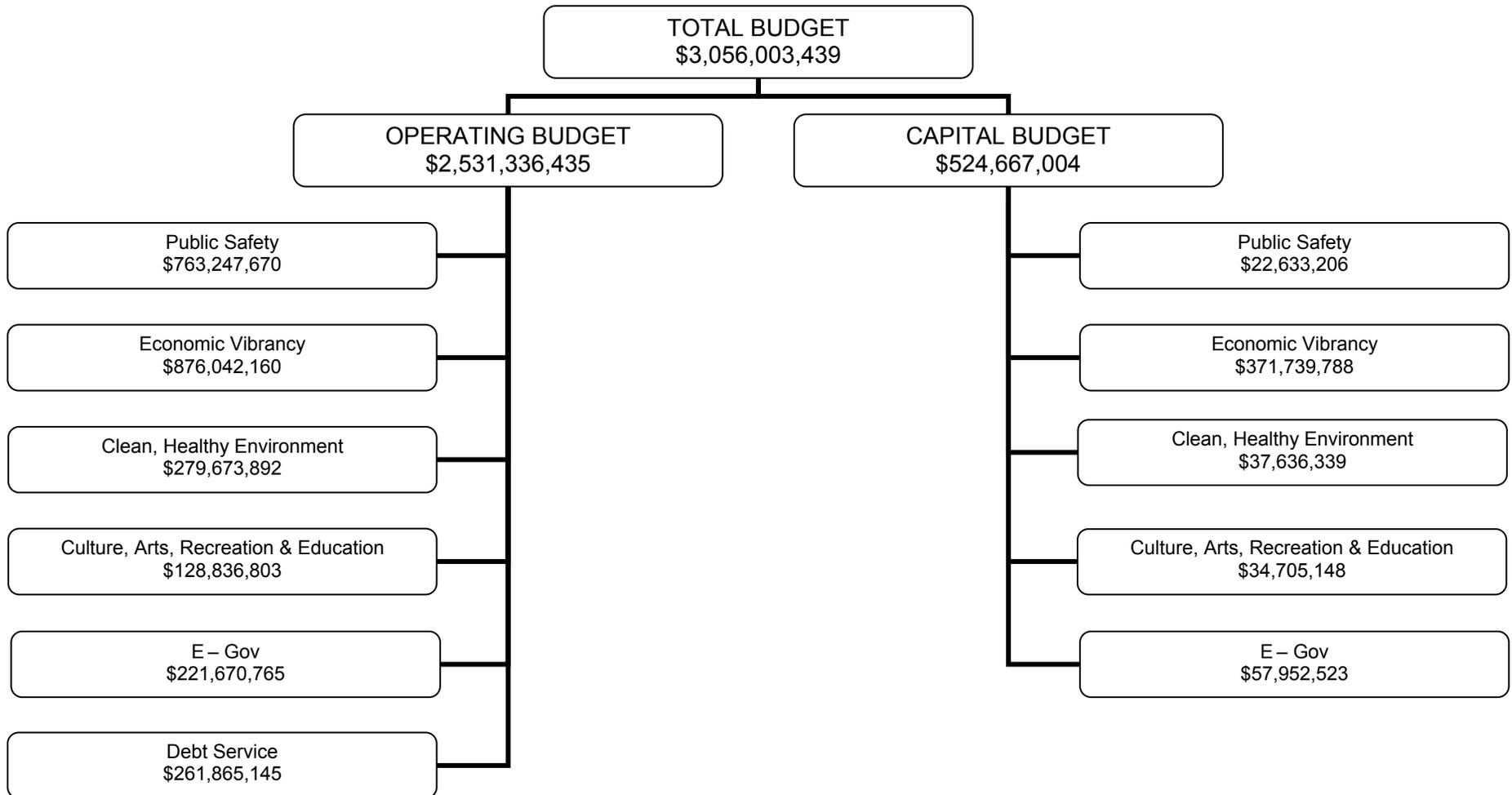
The City of Dallas has been consistently recognized for its judicious management of financial resources. An excellent bond rating, steady tax rate, and fair fee structures ensure the availability of necessary funds to support City services.

Property values increased 10.04% from \$100.32 billion in 2016 to \$110.39 billion in 2017. The adopted tax rate of \$0.7825 per \$100 valuation is a reduction of \$0.0145 from the FY 2015-16 adopted tax rate. The adopted tax rate is split into two rates with \$0.5601 (71.6%) used to pay for operating and maintenance costs incurred in the General Fund, and \$0.2224 (28.4%) used to pay principal and interest on the City's outstanding general obligation debt. The City's property tax, sales tax receipts and other revenues support this budget.

Expenditures	FY 2015-16 AMENDED BUDGET*	FY 2016-17 ADOPTED BUDGET	% CHANGE
General Fund	\$1,150,483,503	\$1,229,338,885	6.85%
Aviation	96,366,426	99,187,992	2.93%
Convention and Event Services	93,838,892	96,403,076	2.73%
Municipal Radio	2,054,549	2,032,482	-1.07%
Sanitation Services	90,480,147	95,946,054	6.04%
Storm Drainage Management	53,016,846	53,007,769	-0.02%
Sustainable Development and Construction	30,696,618	36,090,295	17.57%
Water Utilities	645,128,387	657,464,737	1.91%
Debt Service	255,325,736	261,865,145	2.56%
Total Operating Budget	\$2,417,391,104	\$2,531,336,435	4.71%
General Purpose Capital	462,968,883	177,410,919	-61.68%
Enterprise Capital	241,786,923	347,256,085	43.62%
Total Capital Budget	704,755,806	524,667,004	-25.55%
Total Budget	\$3,122,146,910	\$3,056,003,439	-2.12%

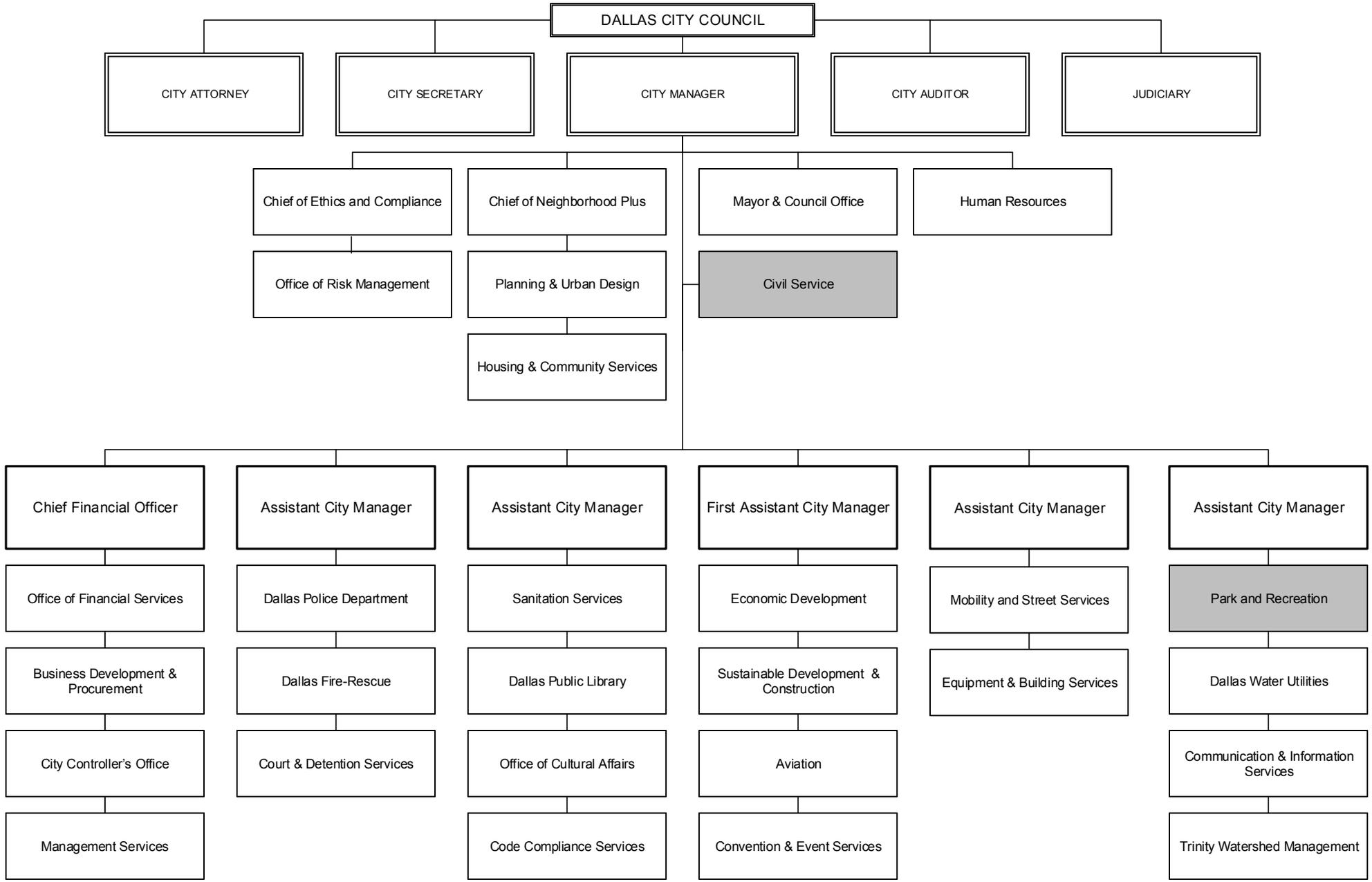
* FY 2015-16 budget has been restated to reflect adjustments approved by City Council on August 24, 2016 and the use of contingency funds approved by City Council throughout the year.

ORGANIZATION OF THE TOTAL BUDGET FOR FY 2016-17 BY KEY FOCUS AREA



*Operating Budget includes dollars from general fund and enterprise. Dollars from internal service funds and additional resources are not included.

City of Dallas Organization Chart



Note: Shading Indicates Liaison Relationship

BUDGET PROCESS

Preparing the Budget

- In December, early revenue and expense projections are provided to council in a preliminary budget outlook briefing.
- In January, Office of Financial Services staff use preliminary revenue projections to create a starting point for the upcoming budget. Money is allocated by department.
- In February, a City Council planning session is held and includes exercises designed for Council Members to define budget priorities and goals for the upcoming budget.
- February-March, departments begin to submit service bids to address the City Council's Key Focus Area goals. Staff from the Office of Financial Services oversee this process.
- April-May, City management meets with departmental staff to review and discuss budget requests.

Reviewing the Budget

- In May, the City Manager presents an updated outlook to Council. A citywide citizen public hearing is held later in the month to receive citizen input. The City Manager and Office of Financial Services take the input given to them from citizens and Council and make adjustments where feasible.
- Also in May, a citizen budget survey is conducted to receive additional citizen input on priorities for the upcoming budget.
- By late June, a briefing is provided to Council on the preliminary budget outlook. This includes a list of services submitted by departments for funding consideration.
- In August, the City Manager's Proposed Budget is presented to Council and Council Members hold Budget Town Hall Meetings with citizens in their districts to receive opinions about the City Manager's Proposed Budget.
- In late August, a budget workshop and a public hearing allow Council and citizens an opportunity to collectively share opinions on the proposed operating, capital, and grants & trust budgets.

Amending the Budget

- In September, City Council holds a Budget Amendment Workshop where Council Members submit proposed amendments to the City Manager's Proposed Budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote decides if the amendment is included in the final budget.

Adopting the Budget

- Early September, City Council adopts the budget on its first reading.
- Late September, City Council adopts the upcoming year operating, capital and grants & trusts budget on the second reading. Any approved amendments are included in this adoption.

BUDGET PROCESS CALENDAR

The City of Dallas' budget process consists of a nine month schedule of presentations, hearings, and deliberations. The FY 2016-17 budget process dates are as follows:

<u>December 2</u>	City Council Briefing – FY 2016-17 Preliminary Outlook
<u>February 2-3</u>	City Council Planning Session
<u>February 11</u>	Budget kick-off - City departments receive instructions on development of FY 2016-17 budgets for all services
<u>March 2</u>	City Council Briefing – FY 2016-17 Budget Update
<u>March 23</u>	Public Hearing on the Operating, Capital, and Grants and Trusts Budgets
<u>April – July 31</u>	City Manager's Office holds budget deliberations including individual department presentations
<u>May 4</u>	City Council Briefing – FY 2016-17 Budget Update
<u>May 25</u>	Public hearing on the Operating, Capital, and Grants and Trust Budget
<u>June 8</u>	City Council Briefing – FY 2016-17 Budget Update
<u>August 9</u>	City Manager's FY 2016-17 Proposed Budget presented to City Council in a formal Council briefing. Council feedback is received.
<u>August 9- 25</u>	City Council Budget Town Hall Meetings – Scheduled by the individual Councilmembers. Presentation of the City Manager's recommended budget to those in attendance and the Councilmember receives comments and feedback from constituents on the budget.

BUDGET PROCESS CALENDAR

- August 17** City Council Budget Workshop – Specific budget related topics are briefed to the Council. Councilmembers provide comments on possible changes to the recommended budget. Discussion of FY 2016-17 tax rate.
- August 24** Public Hearing on the Operating, Capital, and Grants & Trusts Budget
- August 30** City Council Budget Workshop.
- September 7** City Council adopts budget on first reading (requires a majority vote). First public hearing on property tax rate.
- September 13** City Council Budget Amendments Workshop – Council members submit proposed amendments to the City Manager’s recommended budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority “straw” vote is required for an amendment to be included in the recommended budget. Second public hearing on property tax rate.
- September 14** Second public hearing on property tax rate.
- September 21** City Council adopts FY 2016-17 Operating, Capital, and Grants & Trusts Budget on second reading and sets property tax rate (requires a majority vote).



Business Development and Procurement Services

Conduct procurement in a deliberate, fair, transparent and ethical manner. Purchase the proper good or services to meet the needs of the City.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Vendor Development	EV	215,758	0	215,758	220,907	0	220,907	222,017	0	222,017
BID Compliance Monitoring	EGOV	497,667	77,110	574,777	498,822	77,110	575,932	471,376	77,110	548,486
Purchasing/Contract Management	EGOV	2,170,927	0	2,170,927	2,164,623	0	2,164,623	2,347,122	0	2,347,122
	Total	2,884,352	77,110	2,961,462	2,884,352	77,110	2,961,462	3,040,515	77,110	3,117,625



Department: Business Development & Procurement Services

Vendor Development

Key Focus Area 2: Economic Vibrancy

2.62 *Description:* Business Development and Procurement Services, through the ResourceLink team (RLT) (the "sales force" of the City) recruits and educates local, small and minority vendors on the City's procurement process for increased competition, which results in competitive pricing.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$215,758	3	\$220,907	3	\$222,017	3
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$215,758	3	\$220,907	3	\$222,017	3

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage spent with local businesses	45%	53.2%	45%
Change in registered vendors over prior year	175	221	200
Number of awareness events	130	141	120

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: To increase vendor registration in specific contract types where low participation has been identified.

Major Budget Items: None

Department: Business Development & Procurement Services

Business Inclusion & Development Compliance Monitoring

Key Focus Area 5: E-Gov

5.10 Description: The Business Inclusion and Development (BID) program is a City Council policy that requires inclusion of Minority/Women Business Enterprises (M/WBEs) to the greatest extent feasible in the City's procurement solicitations. Business Development and Procurement Services' BID Contract Compliance Group (CCG) provides a centralized service to ensure all procurements and construction contracts adhere to this policy.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$497,667	6	\$498,822	6	\$471,376	6
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$77,110	0	\$77,110	0	\$77,110	0
Total	\$574,777	6	\$575,932	6	\$548,486	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Overall M/WBE participation	20%	23.9%	21%
Percentage of contracts reviewed by BID Compliance	100%	95%	95%
Percentage of agenda items reviewed within 10 days	98%	97.3%	98%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Continue to ensure City's contracts meet the requirements of the BID policy to include M/WBE participation to the greatest extent feasible.

Major Budget Items:

Additional Resources include reimbursement from Dallas Water Utilities to fund 1 staff position for the Integrated Pipeline Project.

Department: Business Development & Procurement Services

Purchasing/Contract Management

Key Focus Area 5: E-Gov

5.46 *Description:* The Purchasing/Contract Management Division is responsible for purchasing goods, general & professional services in compliance with respective prevailing local, state & federal statutes. To achieve the greatest efficiencies and to ensure compliance with purchasing statutes, the City uses a centralized purchasing model managed by BDPS. BDPS utilizes strategic purchasing and aggregation to maximize competition and minority vendor participation to obtain the most advantageous pricing.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$2,170,927	27	\$2,164,623	27	\$2,347,122	24
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$2,170,927	27	\$2,164,623	27	\$2,347,122	24

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of spend captured on contract	94%	92.64%	94%
Average number of bids received per solicitation	5	7	5
Number of days for processing informal solicitations	7	7	7
Percentage of contracts renewed before expiration	85%	88.04%	85%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Continue to maximize the value of public funds through a transparent and competitive bidding process.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels and a transfer in of one position from Internal Control Task Force.





City Attorney's Office

The mission of the City Attorney's Office is to provide the highest quality legal services with integrity, efficiency, independence, and professionalism.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Municipal Prosecution	PS	2,015,144	0	2,015,144	1,972,111	0	1,972,111	2,096,179	0	2,096,179
Police Legal Liaison	PS	630,512	0	630,512	641,113	0	641,113	682,222	0	682,222
Code Litigation	CHE	1,042,162	0	1,042,162	1,009,368	0	1,009,368	1,060,199	0	1,060,199
Community Prosecution & Community Courts	CHE	1,789,859	1,096,534	2,886,393	1,814,106	1,092,737	2,906,843	1,988,053	1,058,080	3,046,133
Environmental Enforcement	CHE	0	96,308	96,308	0	72,675	72,675	0	98,665	98,665
DFW Int'l Airport Legal Counsel	EGOV	554,501	0	554,501	562,151	0	562,151	567,326	0	567,326
General Counsel	EGOV	4,504,370	93,701	4,598,071	4,551,268	117,911	4,669,179	4,531,342	323,340	4,854,682
Litigation	EGOV	5,149,559	120,842	5,270,401	5,171,083	93,701	5,264,784	5,234,269	125,706	5,359,975
Total		15,686,107	1,407,385	17,093,492	15,721,200	1,377,024	17,098,224	16,159,590	1,605,791	17,765,381



Department: City Attorney's Office

Municipal Prosecution

Key Focus Area 1: Public Safety

- 1.20** *Description:* Municipal Prosecution prosecutes all Class C misdemeanors and fine-only city ordinance violations in the municipal courts. Municipal Prosecution also represents the City of Dallas in the Hearing Officer's Court and in civil proceedings pertaining to animal cruelty, bond forfeiture, dangerous dog appeals, non-compliance, red light, parking, and school bus stop arm violations. This service also provides the specialized Family Violence, Juvenile, and Environmental dockets.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$2,015,144	26	\$1,972,111	26	\$2,096,179	26
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$2,015,144	26	\$1,972,111	26	\$2,096,179	26

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Median staff attorney hourly rate as a percentage of median hourly rate of government/administrative practice area attorneys in DFW Metroplex	17%	17%	17%
Number of family violence cases prosecuted	2,000	2,549	2,400
Number of trials held	350	235	200
Number of cases prosecuted in municipal court	200,000	223,467	200,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Prosecute Class C misdemeanors, increase fines collected, and reduce dismissals.

Major Budget Items: None

Department: City Attorney's Office

Police Legal Liaison

Key Focus Area 1: Public Safety

- 1.29** *Description:* Police Legal Liaison serves as general legal counsel to the Dallas Police Department. This service provides legal training to Police Academy recruits; legal advice regarding subpoenas, public information requests, and expunctions to the Dallas Police Department; researches and prepares legal opinions and legal bulletins; requests decisions from the Attorney General; and files answers in state courts.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$630,512	6	\$641,113	6	\$682,222	6
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$630,512	6	\$641,113	6	\$682,222	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Median staff attorney hourly rate as a percentage of median hourly rate of government/administrative practice area attorneys in DFW Metroplex	26%	26%	26%
Number of training courses taught for DPD	30	27	30
Number of open records responses processed for DPD	2,000	1,379	1,200
Number of legal opinions and legal bulletins written for DPD	5	9	6

FY 15-16 Performance Measure Status: X *The estimate for # of open records requests (ORR) is below target due to a process improvement which has allowed DPD's ORR unit to handle more requests while more complex/media requests are processed by CAO.*
Not on Track

Service Target FY 2016-17: Handle all open records requests submitted for review, all subpoenas, expunctions, legal advice, opinions, and bulletins for the Dallas Police Department in a timely manner.

Major Budget Items: Increase in FY 2015-16 estimate and FY 2016-17 budget reflects filling 1 vacant position with a senior-level employee that transferred in from another section. FY 2016-17 budget reflects full year funding for merits and increased rates for pension and benefits.

Code Litigation

- 3.8** **Description:** Code Litigation provides legal services to support the enforcement of code, zoning, criminal nuisance, and fair housing laws aimed at increasing positive environmental behaviors and sustainable land use practices within the City of Dallas. Code Litigation also enforces city ordinances relating to the operation of sexually oriented businesses and assists in closing businesses operating as a front for human trafficking and exploitation.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$1,042,162	11	\$1,009,368	11	\$1,060,199	11
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$1,042,162	11	\$1,009,368	11	\$1,060,199	11

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Median staff attorney hourly rate as a percentage of median hourly rate of government/administrative practice area attorneys in DFW Metroplex	25%	25%	25%
Number of fair housing complaints handled	60	59	60
Number of code cases and nuisance abatements resolved	50	85	75
Number of demolition orders obtained	250	259	250

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Assist departments and the community in resolving ongoing neighborhood quality of life issues through litigation and mediation.

Major Budget Items: Projected savings for FY 2015-16 are primarily due to hiring delay for 1 position that is currently filled. FY 2016-17 budget reflects full year funding for merits and increased rates for pension and benefits.

Community Prosecution & Community Courts

3.9 *Description:* Community Prosecution and Community Courts utilize civil and criminal litigation and creative problem-solving strategies to address and abate code violations, improve the quality of life, increase public safety, and strengthen communities throughout the City of Dallas. Community prosecutors office within the neighborhoods they serve, file lawsuits related to substandard housing and illegal businesses, prosecute criminal offenders, and serve as the prosecutors in the community courts.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$1,789,859	23	\$1,814,106	23	\$1,988,053	23
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$1,096,534	11	\$1,092,737	11	\$1,058,080	11
Total	\$2,886,393	34	\$2,906,843	34	\$3,046,133	34

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Median staff attorney hourly rate as a percentage of median hourly rate of government/administrative practice area attorneys in DFW Metroplex	21%	21%	21%
Number of cases resolved through voluntary compliance	250	187	250
Number of criminal and civil cases prosecuted	100	188	130
Number of cases handled by community courts	5,000	5,269	5,500

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Strengthen communities throughout the City of Dallas through legal strategies and creative problem-solving.

Major Budget Items: FY 2016-17 budget reflects full year funding for three positions that were partially funded in FY 2015-16, merits, and increased rates for pension and benefits. Additional resources include CDBG and Substance Abuse and Mental Health Services Administration (SAMHSA) grant funds.

Department: City Attorney's Office

**Environmental Enforcement, Compliance, and Support
(Legal Services)**

Key Focus Area 3: Clean, Healthy Environment

3.16 *Description:* Environmental Enforcement, Compliance, and Support (Legal Services) prosecutes stormwater and other environmental violations, handles stormwater and other environmental litigation and provides legal advice to City departments regarding stormwater and other environmental compliance.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	1	\$0	1	\$0	1
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$96,308	0	\$72,675	0	\$98,665	0
<i>Total</i>	\$96,308	1	\$72,675	1	\$98,665	1

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Median staff attorney hourly rate as a percentage of median hourly rate of government/administrative practice area attorneys in DFW Metroplex	19%	16%	16%
Number of wastewater, illegal dumping, and other environmental related cases prosecuted in municipal court	100	268	175
Number of stormwater related cases prosecuted in municipal court	200	391	300

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide timely legal support and assistance to enforcement programs regarding all applicable stormwater laws.

Major Budget Items:

FY 2015-16 estimate reflects savings in supplies and services. This service is fully reimbursed through Stormwater Drainage Management Funds.

5.23 *Description:* DFW International Airport Legal Counsel provides legal services for the DFW International Airport Board and staff focusing largely on federal regulatory matters, contracts with airlines, commercial real estate, labor law, environmental law, contract compliance and procurement, and ground transportation regulations. This service provides full year funding for 3 attorneys whose salaries are reimbursed by DFW Airport.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$554,501	3	\$562,151	3	\$567,326	3
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$554,501	3	\$562,151	3	\$567,326	3

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of contracts written (reviewed)	125	180	130
Number of resolutions drafted/reviewed	120	255	200
Number of board and committee meetings attended	30	53	40
Number of open records responses	1,300	1,572	1,400

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide timely preparation and review of all contracts, legal opinions and other legal support to DFW Airport.

Major Budget Items:

FY 2016-17 budget reflects full year funding for merits and increased rates for pension and benefits. Funds are received from DFW International Airport, which cover 100% of cost and are recorded as revenue in the City Attorney's budget.

Department: City Attorney's Office

General Counsel

Key Focus Area 5: E-Gov

- 5.31** **Description:** General Counsel provides legal support to City departments, boards, commissions, and the City Council. The City Charter requires the City Attorney's Office to approve all proposed ordinances; to draft ordinances granting franchises; to review and approve all papers, documents, contracts, and other instruments; to be the legal adviser to the City Manager, the City Council, committees, boards, commissions, City officers and employees; and to advise the City concerning legislation.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$4,504,370	41	\$4,551,268	41	\$4,531,342	40
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$93,701	0	\$117,911	0	\$323,340	0
Total	\$4,598,071	41	\$4,669,179	41	\$4,854,682	40

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of opinions given/open records requests	811	1,400	1,300
Number of contracts/agreements/Administrative Actions completed	4,760	4,900	4,800
Number of ordinances and resolutions prepared	450	449	450
Number of real estate matters completed	2,500	3,200	2,800

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide timely preparation and review of all contracts, ordinances and resolutions and provide legal support to City Council and at Board and Commission meetings.

Major Budget Items:

FY 2016-17 includes a reduction of 1 positions to more accurately reflect funding levels. Also, in FY 2016-17, Aviation will begin to reimburse the City Attorney's Office for 1.5 positions. Additional resources also include reimbursement from Dallas Water Utilities for 1 position.

Litigation

Key Focus Area 5: E-Gov

5.42 *Description:* Litigation represents the City, its officers and its employees in lawsuits, claims, and appeals. Litigation handles matters involving civil rights, personal injuries, employment, contracts, collections, eminent domain, bankruptcy, city ordinances, open records, open meetings, zoning, land use, the environment, public utilities, and other issues. This includes the City's most challenging and high-profile cases, such as cases regarding Love Field gates and the gas drilling ordinance.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$5,149,559	47	\$5,171,083	47	\$5,234,269	47
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$120,842	0	\$93,701	0	\$125,706	0
Total	\$5,270,401	47	\$5,264,784	47	\$5,359,975	47

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Median staff attorney hourly rate as a percentage of median hourly rate of government/administrative practice area attorneys in DFW Metroplex	31%	31%	31%
Amount of money collected	\$2,550,000.00	\$2,313,029.00	\$2,550,000.00
Number of properties acquired	20	41	30
Number of claims and lawsuits resolved	230	213	230

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide competent and diligent handling of all lawsuits and claims filed against the City as well as the lawsuits the City files to acquire properties for City projects or collect funds owed to the City.

Major Budget Items:

Increase in FY 2016-17 budget reflects funding for merits and increased rates for pension, benefits, and internal services. Additional resources include reimbursement from Dallas Water Utilities for 1 position.



City Auditor's Office

Our mission is to promote public trust and advance accountability by providing independent, objective and useful professional services.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Audits, Attestations and Investigations	EGOV	2,954,057	0	2,954,057	2,961,874	0	2,961,874	3,194,434	0	3,194,434
	Total	2,954,057	0	2,954,057	2,961,874	0	2,961,874	3,194,434	0	3,194,434



Audits, Attestations and Investigations

Key Focus Area 5: E-Gov

- 5.8** *Description:* The Office of the City Auditor is established by the City Charter, Chapter IX as an independent audit function with the primary responsibility of serving at the direction of the City Council. Information to City Council is provided on: (A) accountability of City resources; (B) adequacy of internal controls; (C) accuracy of information; and, (D) efficiency and effectiveness of City programs, projects, and departments.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$2,954,057	25	\$2,961,874	25	\$3,194,434	26
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$2,954,057	25	\$2,961,874	25	\$3,194,434	26

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per direct audit hour	\$81.00	\$78.44	\$86.63
Percent of audit report recommendations agreed to by management	90%	96%	93%
Percent of department hours completed on direct project services	75%	77%	75%
Number of deliverables (comprised of audit and attestation reports, non-audit service deliverables, presentations, etc.)	60	55	53

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Produce 53 deliverables, including audits, attestation reports, non-audit service deliverables, investigative reports, and presentations.

Major Budget Items:

Provides: (1) full funding for 25 authorized positions, (2) addition of one full-time Executive Assistant; and, (3) funding for Information Technology server maintenance assistance.





City Controller's Office

The Controller's Office mission is to provide timely, accurate, transparent and complete financial information to City departments, citizens, vendors, investors and overall community by Controller's Office staff who exhibit integrity, dedication and excellence; provide professional support to City departments, so that assets are properly protected; and encourage continuous improvement and professional service among the Controller's Office staff.

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Accounts Payable	EGOV	1,042,106	0	1,042,106	1,042,356	0	1,042,356	1,093,842	0	1,093,842
Cash and Debt Management	EGOV	664,430	0	664,430	683,716	0	683,716	697,370	0	697,370
Deferred Compensation	EGOV	118,198	105,300	223,498	114,025	105,300	219,325	103,667	116,800	220,467
Financial Reporting	EGOV	2,020,742	0	2,020,742	1,849,468	0	1,849,468	2,133,978	0	2,133,978
Independent Audit	EGOV	789,495	0	789,495	840,000	0	840,000	865,200	0	865,200
Payroll	EGOV	565,486	0	565,486	683,187	0	683,187	653,624	0	653,624
	Total	5,200,457	105,300	5,305,757	5,212,752	105,300	5,318,052	5,547,681	116,800	5,664,481



Department: City Controller's Office

Accounts Payable

Key Focus Area 5: E-Gov

- 5.2** *Description:* The Accounts Payable Division of the City Controller's Office is responsible for data entry, quality control and check distribution of all City payments disbursed to vendors for the purchase of goods and services used in the operations of the City. The Accounts Payable Division also ensures vendor invoices and employee reimbursements are in compliance with the City Administrative Directives, which helps to prevent duplication and overpayments to vendors.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$1,042,106	18	\$1,042,356	18	\$1,093,842	17
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$1,042,106	18	\$1,042,356	18	\$1,093,842	17

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per check disbursed	\$11.25	\$15.25	\$10.25
Percent of invoices processed within 30 days	98.6%	98.6%	99.6%

FY 15-16 Performance Measure Status: ✘ *Due to several vendors/ employees that receive checks as opposed to EFT disbursement.*
Not on Track

Service Target FY 2016-17: Timely completion of data entry of external and internal payments as mandated by the Prompt Pay Act.

Major Budget Items: For FY 2016-17, 1 position transferred to Ethics and Compliance.

Cash and Debt Management

Key Focus Area 5: E-Gov

5.11 Description: The Cash and Debt Management Division is responsible for managing the City's investment portfolio, coordinating bond sales, and maintaining banking services. The Division manages Citywide cash flow by purchasing investments and reporting on portfolio activities. The portfolio is approximately \$2.0 billion in size. Proceeds from bond sales fund capital improvement projects.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$664,430	5	\$683,716	5	\$697,370	5
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$664,430	5	\$683,716	5	\$697,370	5

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Management costs per \$100 invested	\$0.04	\$0.04	\$0.04
Percent of investment transactions in compliance with portfolio investment strategies	100%	100%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Maintain compliance with portfolio investment strategies while ensuring the City's banking services and debt structures are used in the most effective and efficient way which benefits both internal and external customers.

Major Budget Items: None

Deferred Compensation

5.22 Description: The Deferred Compensation Division of the City Controller's Office is responsible for oversight of the mandatory 457(b) Plan as well as the voluntary 401(k) and 457(b) Plans. The plans have assets of \$506 million. The Division facilitates communication and education services to support City employees in their efforts to achieve a financially secure retirement.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$118,198	2	\$114,025	2	\$103,667	2
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$105,300	0	\$105,300	0	\$116,800	0
Total	\$223,498	2	\$219,325	2	\$220,467	2

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Operational cost per participant in City's Voluntary Deferred Compensation Plan	\$9.10	\$9.26	\$8.89
Percent of employees enrolled in City's Voluntary Deferred Compensation Plans	47.4%	47.3%	47.8%
Number of employees that meet with retirement counselor	2,075	2,691	2,100

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Increase overall participation in the Voluntary Plans 1.0% by customizing communication and education services campaigns for all non-enrolled employees.

Major Budget Items:

Revenue decrease in FY 2016-17 due to 128 fewer employees participating in the mandatory 457(b) Plan. Additional Resources includes reimbursements from the plan administrative expense account.

5.29 *Description:* The Financial Reporting service is responsible for the preparation of the City's Comprehensive Annual Financial Report (CAFR) and the annual financial statements for the Water Utilities, Aviation, Economic Development Tax Increment Finance funds and Local Government Corporations. Financial Reporting also includes Reconciliation and Cost Accounting / Fixed Assets which are responsible for ensuring the accuracy of the City's cash balance and fixed asset system.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$2,020,742	29	\$1,849,468	29	\$2,133,978	22
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$2,020,742	29	\$1,849,468	29	\$2,133,978	22

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of accuracy of financial data through no audit findings	99%	99%	99%
Percent of transactions approved before month end close	98.5%	98.5%	98.5%
Number of days to complete bank reconciliation after month end	58	58	58

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Complete audit with no more than two external audit findings

Major Budget Items:

FY 2015-16 estimate below budget due to several vacancies. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Independent Audit

Key Focus Area 5: E-Gov

5.37 *Description:* The annual audit is performed by the independent auditors and includes examining, on a test basis, evidence supporting the amounts and disclosures in the Comprehensive Annual Financial Report (CAFR). The audit is performed in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$789,495	0	\$840,000	0	\$865,200	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$789,495	0	\$840,000	0	\$865,200	0

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Work with the external auditors to maintain timeliness of the external audit by increasing the reliance of controls based testing. Complete CAFR by March 31, 2017.

Major Budget Items:

Increase in FY 2015-16 estimate and FY 2016-17 reflect final contract costs.

Department: City Controller's Office

Payroll

Key Focus Area 5: E-Gov

5.44 *Description:* The Payroll Division is responsible for managing the payroll function for all City of Dallas employees. The Payroll Division processes employees' pay, monitors time entries, files payroll tax forms, and remits benefit payments.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$565,486	10	\$683,187	10	\$653,624	6
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$565,486	10	\$683,187	10	\$653,624	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average Cost Per Payroll Transaction	\$1.22	\$1.15	\$1.34
Average weekly payroll transactions	36,275	36,670	37,877
Percent of employees using direct pay or pay card	100%	100%	100%
Number of payment transactions annually	437,250	440,125	454,528

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Reduce the cost per payroll transaction to \$1.34.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. FY 2016-17 also includes \$150k for temporary back fill associated with the HR Payroll system replacement.



City Manager's Office

The mission of the City Manager's Office is to provide strategic, fiscal, and management oversight for all operations of the City of Dallas consistent with the adopted policies of the City Council.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
City Administration	EGOV	1,972,061	597,607	2,569,668	1,972,061	597,607	2,569,668	1,965,631	614,856	2,580,487
	Total	1,972,061	597,607	2,569,668	1,972,061	597,607	2,569,668	1,965,631	614,856	2,580,487



Department: City Manager's Office

City Administration

Key Focus Area 5: E-Gov

5.13 *Description:* Oversee the daily operations and fiscal health of the municipal organization, with a FY 2016-17 budget of approximately \$3.05 billion and approximately 16,000 positions.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$1,972,061	21	\$1,972,061	21	\$1,965,631	19
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$597,607	4	\$597,607	4	\$614,856	0
<i>Total</i>	\$2,569,668	25	\$2,569,668	25	\$2,580,487	19

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent increase of citizens who believe they receive good value for taxes paid	1%	1%	1%
Overall satisfaction index with the quality of City services (See 2016 Community Survey)	103.8	107.1	107.1
Percent increase in respondents that believe City government welcomes citizen involvement	43%	39%	39%
Percent of Community Survey respondents who feel Dallas is an "excellent" or "good" place to live, work, and do business	84%	85.6%	85.6%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain the percent of Community Survey respondents that feel Dallas is an excellent or good place to live, work, and do business equal or greater than 85.6 percent.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. Additional Resources include reimbursements from Storm Drainage Management and other departments.





City Secretary's Office

Established in 1871, the mission of the City Secretary's Office is to provide professional standards of administration, preserving city history and ensure transparency in the municipality's conduct of business.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Archives	EGOV	171,583	0	171,583	172,104	0	172,104	179,306	0	179,306
Boards and Commissions Support	EGOV	340,158	0	340,158	340,074	0	340,074	338,771	0	338,771
City Council Support	EGOV	698,647	0	698,647	719,074	0	719,074	715,485	0	715,485
Customer Service	EGOV	205,068	0	205,068	195,538	0	195,538	204,740	0	204,740
Elections	EGOV	753,724	0	753,724	96,828	0	96,828	1,400,603	0	1,400,603
Records Management	EGOV	589,150	0	589,150	592,145	0	592,145	591,004	0	591,004
	Total	2,758,330	0	2,758,330	2,115,763	0	2,115,763	3,429,909	0	3,429,909



- 5.7** **Description:** Municipal Archives manages, preserves, and provides access to over 2,000 cu. ft. of permanently valuable historical city documents, including ledgers, manuscripts, maps, photographs, microforms, and printed materials. Historical records received from city departments are catalogued, maintained, and made available to citizens, Council, and City staff. The unit also provides disaster recovery for permanent City Secretary files in accordance with Texas statutes and retention requirements.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$171,583	2	\$172,104	2	\$179,306	2
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$171,583	2	\$172,104	2	\$179,306	2

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of guides for historical collection (10/1/15)	8	8	12
Number of community outreach events	2	2	2

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Update Disaster Plan and continue finalizing historical collections (complete 12 out of 264 pending collections).

Major Budget Items: None

Boards and Commissions Support

Key Focus Area 5: E-Gov

- 5.9** **Description:** Boards & Commissions (B&C) oversees the process of receiving nominations for 53 boards & commissions, conducts 450+ background checks, and coordinates departments that work directly with each board. B&C serves as the coordinating unit for the Permit & License Appeal Board and the Ethics Advisory Commission and documents compliance of the gift & financial disclosure reports, and personal financial statements from those required to file under Chapter 12A (Dallas City Code) and state law.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$340,158	3	\$340,074	3	\$338,771	3
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$340,158	3	\$340,074	3	\$338,771	3

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of community outreach events	5	5	5
Number of trainings provided to boards & commissions members	4	4	4
Percent of background checks initiated within 3 business days	100%	100%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Identify boards and commissions program that provides for dual entry - term date and application.

Major Budget Items: None

Department: City Secretary's Office

City Council Support

Key Focus Area 5: E-Gov

- 5.15 Description:** Council Support provides leadership and administration support to City Council and other department divisions which are sole source for the services provided by attending all meetings of the City Council and keeping accurate records of all actions taken, preparing minutes of City Council meetings, managing and certifying official records of the City, and performing specific functions mandated by various statutes, charter and code provisions.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$698,647	6	\$719,074	6	\$715,485	6
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$698,647	6	\$719,074	6	\$715,485	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of quarterly reports distributed to City Council	100%	100%	100%
Percent of Council voting agenda items distributed to departments/placed on-line within 10 working days of the meeting	100%	100%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Enhancement of the lobbyist program system.

Major Budget Items: None

Department: City Secretary's Office

Customer Service

Key Focus Area 5: E-Gov

5.21 Description: Customer Service is the first point of contact for City Council, city staff and citizens in person, telephone and email. Posts meeting notices for Council and all city boards, accepts legal notices served to the city, registers citizens to speak at council meetings, processes Administrative Actions/council documents, provides copies to departments, prepares certifications for legal proceedings, processes payments, and indexes official documents filed with the City Secretary as required by law.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$205,068	4	\$195,538	4	\$204,740	3
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$205,068	4	\$195,538	4	\$204,740	3

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of public meeting notices processed & posted within 2 hours	100%	100%	100%
Percent of service requests completed within 10 business days	100%	100%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Implement an on-line speaker registration program and speaker guidelines.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Elections

Key Focus Area 5: E-Gov

5.25 Description: In accordance with Dallas City Charter, Chapter IV, all municipal elections shall be held under the provisions of the Charter unless the laws of the State of Texas applicable to city elections require otherwise. Chapter IIIA, Section 3, states the City Secretary shall serve as the election official for all city elections. The Elections Manager is appointed by the City Secretary to manage the joint election contracts with Dallas, Denton and Collin Counties.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$753,724	1	\$96,828	1	\$1,400,603	1
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$753,724	1	\$96,828	1	\$1,400,603	1

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of Campaign Finance Reports locked down/reported within 1 business day	100%	100%	100%
Percent of service requests initiated within 3 business days	100%	100%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Purchase petition verification program and enhancement of the campaign finance system.

Major Budget Items: FY 2016-17 increase due to General election and Bond election in May 2017

Records Management

Key Focus Area 5: E-Gov

5.47 Description: Records Management oversees city-wide program as required by Texas statute and City Code 39C. Advises the Records Management Policy Committee on program policies; ascertains the City's compliance with recordkeeping requirements including electronic records; facilitates access to public information; applies record retention and disposition schedules; operates the Records Center; trains City staff; quality controls Council action files; posts resolutions to the web; and creates minute books.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$589,150	3	\$592,145	3	\$591,004	3
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$589,150	3	\$592,145	3	\$591,004	3

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of Authorization for Records Disposal (AFRD) forms processed within 3 business days	100%	100%	100%
Percent of open records request completed within 10 business days	100%	100%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Implementation of electronic Document Management System and support systems.

Major Budget Items: None



Civil Service

The mission of the Civil Service Department is to ensure that employment and promotion are based on merit, fitness, and job-related factors independent of political or other influence.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Analysis/Development & Validation	EGOV	775,325	0	775,325	777,491	0	777,491	770,765	0	770,765
Applicant Processing - Civilian	EGOV	765,064	0	765,064	757,803	0	757,803	854,790	0	854,790
Applicant Processing - Uniform	EGOV	561,883	0	561,883	564,185	0	564,185	710,891	0	710,891
Civil Service Board Administration	EGOV	422,904	0	422,904	421,684	0	421,684	458,022	0	458,022
Fire - Physical Abilities Testing	EGOV	43,807	0	43,807	42,592	0	42,592	92,869	0	92,869
	Total	2,568,983	0	2,568,983	2,563,755	0	2,563,755	2,887,337	0	2,887,337



Department: Civil Service

Analysis/Development and Validation

Key Focus Area 5: E-Gov

- 5.4 Description:** The Analysis/Development/Validation Division provides job-related tests for Civil Service positions, promotional and otherwise, under the authority of City Charter Chapter XVI, Sections 5 and 6, Civil Service Rules VIII, IX, X, XIV, XXIII, and XXIV, and other guidelines as prescribed by law. Examinations must be developed and administered to establish new lists from which departments can hire.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$775,325	6	\$777,491	6	\$770,765	6
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$775,325	6	\$777,491	6	\$770,765	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of written complaints regarding test administration	4%	0%	2%
Cost per candidate processed	\$164.00	\$173.00	\$110.00
Number of candidates processed	4,900	4,500	7,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: 7000 candidates will be processed for police, fire and other tests.

Major Budget Items: FY 2016-17 includes 1 additional Test Validation Specialist position as part of Hire Dallas initiative.

Department: Civil Service

Applicant Processing - Civilian

Key Focus Area 5: E-Gov

5.5 Description: The Civilian Applicant Processing service handles recruitment activities, develops minimum qualifications for approximately 800 job titles/subsets, and uses multiple strategies to seek job applicants. In addition, the reduction-in-force (RIF) rules and process are overseen by this unit. These services are performed under the guidelines of City Charter Chapter XVI, Sections 5, 6, and 13 and Civil Service Rules VI, VII, VIII, IX, X, XI, XIV, XV, and XXX.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$765,064	11	\$757,803	11	\$854,790	10
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$765,064	11	\$757,803	11	\$854,790	10

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per civilian applicant processed	\$11.00	\$10.83	\$11.87
Percent of time requisition remains unprocessed due to incomplete/inaccurate information	52%	50%	50%
Percent of certified registers provided to hiring authority within 20 business days of close of announcement or 10 business days of the administration of examination	83%	90%	90%
Number of applications processed	70,000	70,000	72,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

90% of first candidates qualified on certified registers provided to hiring authority within 20 business days of close of announcement or 10 business days of the administration of examination.

Major Budget Items:

FY 2016-17 includes an additional Recruiter as part of the Hire Dallas initiative and a reduction of 2 positions to more accurately reflect funding levels.

Department: Civil Service

Applicant Processing - Uniform

Key Focus Area 5: E-Gov

5.6 Description: The Uniform Applicant Processing service screens applicants for entry-level and promotional Police and Fire Department positions under the guidelines of City Charter Chapter XVI, Sections 5, 6, and 13 and Civil Service Rules VI, VII, VIII, IX, X, XI, XIV, XXIII, XXIV, and XXX. Certified registers of qualified candidates are provided to the Police and Fire Departments after evaluation of employment applications, personnel files, and applicable tests.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$561,883	7	\$564,185	7	\$710,891	9
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$561,883	7	\$564,185	7	\$710,891	9

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per uniform applicant processed	\$80.00	\$87.00	\$95.00
Percent of certified registers provided to hiring authority within 10 business days of close of announcement period or administration of examination	95%	97%	97%
Number of Uniform Applications processed per position	1,000	1,625	1,500
Number of Uniform Applications processed	7,000	6,500	7,500

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Achieve a 97% success rate for providing certified registers to hiring authorities within 7 business days of the close of the announcement period or within 7 business days of the administration of the examination.

Major Budget Items:

FY 2016-17 includes an additional Coordinator IV & Data Analyst for the Hire Dallas initiative.

Department: Civil Service

Civil Service Board Administration/Employee Appeals Process

Key Focus Area 5: E-Gov

5.18 *Description:* The Civil Service Department Administrative Division is responsible for the coordination of the employee discharge/demotion appeals and grievances for eligible employees under the guidelines of City Charter Chapter XVI Sections 12 and 12.1 and Personnel Rule Sections 34-38, 34-39 and 34-40. Financial responsibilities, testing oversight, and overall administrative duties are also mandated by Chapter XVI of the City Charter and Council approved Civil Service Rules and Regulations.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$422,904	4	\$421,684	4	\$458,022	3
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$422,904	4	\$421,684	4	\$458,022	3

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of appeals scheduled within 60-90 day timeframe specified by City of Dallas Personnel Rules	100%	100%	100%
Cost per hearing conducted	\$169.00	\$108.00	\$153.00
Number of Appeals and Grievance Actions, including scheduling trials, corresponding with board members, Judges, attorneys, witnesses, department directors, city attorneys, issuing subpoenas, and posting public notices	2,500	3,900	3,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Schedule appeal hearings within a 60-90 day timeframe as specified by the Personnel Rules.

Major Budget Items: FY 2016-17 includes a reduction of 1 position to more accurately reflect funding levels.

Fire Applicant - Physical Abilities Testing

Key Focus Area 5: E-Gov

5.30 *Description:* The Fire Candidate Physical Ability Test is administered by Civil Service Department staff to applicants in order to assess the physical ability of candidates on the performance of firefighting duties pursuant to City Charter Chapter XVI, Sec. 5 and Sec. 13 and Civil Service Rule XXIV, Sec. 1(5).

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$43,807	1	\$42,592	1	\$92,869	1
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$43,807	1	\$42,592	1	\$92,869	1

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of complaints and challenges regarding test administration	3%	0%	2%
Cost per applicant tested	\$109.00	\$137.00	\$219.00
Number of physical abilities tests administered	400	312	425

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Conduct 425 Fire Candidate Physical Ability Tests (CPAT)

Major Budget Items: None





Code Compliance Services

The mission of the Department of Code Compliance is to foster clean, healthy, safe, enriching communities while preventing physical blight from Dallas neighborhoods.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Regulation of For Hire Transportation	EV	1,377,617	168,168	1,545,785	1,157,005	168,168	1,325,173	0	0	0
Consumer Health	CHE	4,941,499	204,560	5,146,059	3,297,934	204,560	3,502,494	3,070,306	204,560	3,274,866
Dallas Animal Services	CHE	10,441,801	200,000	10,641,801	10,573,673	100,000	10,673,673	13,648,171	160,000	13,808,171
Neighborhood Code Compliance	CHE	17,573,448	1,723,433	19,296,881	17,783,121	1,723,433	19,506,554	20,099,624	1,816,691	21,916,315
Neighborhood Nuisance Abatement	CHE	5,389,948	893,597	6,283,545	5,084,283	893,597	5,977,880	5,567,435	893,597	6,461,032
	Total	39,724,313	3,189,758	42,914,071	37,896,016	3,089,758	40,985,774	42,385,536	3,074,848	45,460,384



Department: Code Compliance Services

Regulation and Enforcement of For Hire Transportation

Key Focus Area 2: Economic Vibrancy

2.43 *Description:* Transportation Regulation promotes safety and quality in transportation-for-hire services in the City of Dallas. The work undertaken by Transportation Regulation supports the City of Dallas mission by ensuring that transportation-for-hire services continue to be a viable component of the transportation system and allowing consumers to select the type of transportation services they prefer to use.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$1,377,617	15	\$1,157,005	15	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$168,168	0	\$168,168	0	\$0	0
Total	\$1,545,785	15	\$1,325,173	15	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Total number of permits/licenses issued	43,000	40,591	N/A
Cost per license/permit for processing & enforcement activities	\$29.00	\$27.00	N/A
Percent of proactive cases created by Transportation Inspectors	75%	85%	N/A
Percent of complaints resolved within 15 days	95%	95%	N/A

FY 15-16 Performance Measure Status:  *Service transferred*
Combined/Separated Service

Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service transfers to Aviation.

3.12 Description: Consumer Health is committed to enhancing the health and safety of the citizens of Dallas. The Consumer Health Division contains two specialized programs that work to ensure all residents and visitors have access to food that is safe through the efforts of the Food Protection/Education unit and protection from mosquito-borne diseases through the efforts of the Mosquito Abatement unit.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$4,941,499	44	\$3,297,934	44	\$3,070,306	40
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$204,560	0	\$204,560	0	\$204,560	0
Total	\$5,146,059	44	\$3,502,494	44	\$3,274,866	40

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Complete mosquito control activities within 48 hours of report	95%	95%	95%
Average weekly cost to maintain a mosquito trap (May - Nov)	\$160.00	\$159.00	\$160.00
Number of Food Establishment inspections conducted per FTE - Sanitarian	880	885	885

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide response to mosquito investigations within 48 hours.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels and vacancy savings.

Additional Resources include a reimbursement from Storm Drainage Management.

Department: Code Compliance Services

Dallas Animal Services

Key Focus Area 3: Clean, Healthy Environment

- 3.14** *Description:* Dallas Animal Services (DAS) contributes to the City's clean, healthy environment key focus area and supports public safety through the enforcement of the laws pertaining to animals, community outreach services and the operation of an open admissions shelter and an offsite adoption facility. The division strives to enhance resources and outreach initiatives that strengthen the relationships between people and their pets through partnerships with the community.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$10,441,801	120	\$10,573,673	120	\$13,648,171	142
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$200,000	11	\$100,000	11	\$160,000	5
Total	\$10,641,801	131	\$10,673,673	131	\$13,808,171	147

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per animal handled by Animal Services (includes all animals / all intake types)	\$377.94	\$367.83	\$417.39
Shelter intake per capita	0.02	0.02	0.03
Percent of reduction in loose animal service request	5%	1%	3%
Live Release Rate	50%	50.5%	50%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Reduce loose animal service requests to 3% by increased targeted responses, community engagement, expanded education, and community partnerships. Animal Service Officer have issued 3,315 citations from 10/1/15-6/30/16 due to increased enforcement.

Major Budget Items:

FY 2016-17 includes a \$1.5m enhancement to establish an on-duty overnight shift 4 nights per week; adds 4 Animal Service Officers and 1 Supervisor; and provides free spay/neuter surgeries, microchips and funding for transfer partners and other outreach efforts. FY 2016-17 also includes vacancy savings of \$0.3m. Council amendment added \$1.2m and 17 positions in DAS, 2 positions in 311 Operations and 1 position in CIS. Additional Resources includes grant funding and eliminates 6 positions.

Department: Code Compliance Services

Neighborhood Code Compliance Services

Key Focus Area 3: Clean, Healthy Environment

3.20 *Description:* Neighborhood Code Compliance fosters safe, healthy and clean neighborhoods through public education, community outreach programs, and enforcement of City Code. The division is responsible for seven Neighborhood Code Districts as well as specialized units, including Demolition, Multi-Tenant Inspection, Consumer Protection, Community Prosecution and Boarding Homes.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$17,573,448	307	\$17,783,121	307	\$20,099,624	274
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$1,723,433	8	\$1,723,433	8	\$1,816,691	8
Total	\$19,296,881	315	\$19,506,554	315	\$21,916,315	282

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of single family rental properties inspected (initial inspections and reinspections).	N/A	N/A	13,850
Percent of 311 service requests responded to within stated Estimated Response Time (ERT)	92%	95.5%	96%
Percent of citizens that rate Code Compliance customer service as fair or better	85%	80%	85%
Number of commercial/residential properties demolished	300	275	300

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Increase percent of 311 services requests responded to within stated Estimated Response Time (ERT) to 96%.

Major Budget Items: FY 2016-17 includes \$1.1m and 15 positions for a new Single Family Inspection Program (SFIP); \$0.5m for 8 additional multi-tenant (MCIS) inspectors; and a reduction of \$0.5m for vacancy savings. The SFIP and additional resources for MCIS are offset by revenue. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. Additional Resources include reimbursements from Storm Drainage Management and Dallas Water Utilities.

Department: Code Compliance Services

Neighborhood Nuisance Abatement

Key Focus Area 3: Clean, Healthy Environment

3.21 Description: The Neighborhood Nuisance Abatement Division brings properties with code violations into compliance after all enforcement options have been exhausted. In order to efficiently foster a clean and healthy environment, abatement crews remove high weeds/grass, litter, obstructions, graffiti, tires and debris resulting from illegal dumping.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$5,389,948	81	\$5,084,283	81	\$5,567,435	76
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$893,597	0	\$893,597	0	\$893,597	0
Total	\$6,283,545	81	\$5,977,880	81	\$6,461,032	76

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of abated graffiti violations.	4,200	4,210	4,225
Average cost of lots mowed/cleaned	\$149.00	\$140.00	\$140.00
Percent of lots completed within Service Level Agreement (SLA) after referral	95%	95%	95%
Number of lots mowed and cleaned	36,210	36,215	36,230

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Reduce the average cost of lots mowed and cleaned.

Major Budget Items: FY 2016-17 budget includes the reduction of 5 position and vacancy savings of \$0.3m. Additional Resources include reimbursement from Storm Drainage Management and Sustainable Development and Construction for tax foreclosure sales.





Court and Detention Services

To manage and operate the Dallas Municipal Court that adjudicates Class C Misdemeanors and civil cases – Chapter 54, provide support as Official Clerk of the Court of Record, direct and manage the activity of the Municipal Court, the Dallas Marshal, the Dallas Inebriate Detention Center, and the incarceration of City of Dallas prisoners at the Dallas County Lew Sterrett Justice Center Facility.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
City Detention Center	PS	1,518,544	0	1,518,544	1,385,615	0	1,385,615	1,563,303	0	1,563,303
Dallas City Marshal	PS	2,595,905	0	2,595,905	2,521,599	0	2,521,599	2,999,848	0	2,999,848
Jail Contract	PS	7,557,391	0	7,557,391	7,557,391	0	7,557,391	7,812,862	0	7,812,862
Municipal Court Services	PS	7,023,341	0	7,023,341	7,112,783	0	7,112,783	6,934,015	0	6,934,015
Parking Adjudication	PS	0	0	0	0	0	0	478,485	0	478,485
Illegal Dump Team	CHE	0	913,180	913,180	185,129	913,180	1,098,309	0	913,180	913,180
	Total	18,695,181	913,180	19,608,361	18,762,517	913,180	19,675,697	19,788,513	913,180	20,701,693



Department: Court and Detention Services

Adjudication Office

Key Focus Area 1: Public Safety

- 1.1** *Description:* Provides an effective and efficient administrative appeal process for citizens to contest parking, red light and school bus stop-arm citations. The administrative appeal or hearing process is a civil (not a criminal) proceeding managed by Court and Detention Services.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$478,485	7
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$0	0	\$0	0	\$478,485	7

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of contested parking, safelight and stop-arm hearings	N/A	N/A	16,500
Budget expense per case heard	N/A	N/A	\$28.99
Number of hearings (for parking, red-light and school bus stop-arm tickets) conducted per hearing officer	N/A	N/A	4,125
Average number of days to close out mail hearings and continued hearings	N/A	N/A	29

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: Decrease the expense per case heard by 5% from prior budget year.

Major Budget Items: For FY 2016-17, this service transferred from Public Works.

Department: Court and Detention Services

City Detention Center

Key Focus Area 1: Public Safety

- 1.3** *Description:* The City Detention Center (CDC) detains prisoners arrested for public intoxication and/or class C misdemeanor warrants 24 hours daily, 7 days a week, 365 days per year.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$1,518,544	27	\$1,385,615	27	\$1,563,303	27
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$1,518,544	27	\$1,385,615	27	\$1,563,303	27

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of prisoners processed due to public intoxication arrests	6,168	6,894	7,283
Number of prisoners processed due to misdemeanor warrant arrests	6,682	6,756	7,132
Average prisoner processing time (minutes)	10.64	9.6	9.7
Cost per prisoner processed	\$118.64	\$101.51	\$108.45

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Safely operate the Detention Center and maintain a preventive accident/injury rate of less than 3 per year.

Major Budget Items: None

Department: Court and Detention Services

Dallas City Marshal

Key Focus Area 1: Public Safety

- 1.7 Description:** Dallas City Marshal's Office provides law enforcement and clerical support for the Dallas Municipal Court. Staff assists the Clerk of the Court. The enforcement duties include: warrant enforcement, prisoner transfers, internal investigations and responding to inquiries/complaints. Clerical support duties include: warrant confirmation, courtroom support, docket preparation, Court Case Management System updates, bond processing and the collection of fines and fees.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>FY 2015-16 Budget Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>FY 2015-16 Estimate Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>FY 2016-17 Adopted Positions</i>
General Fund	\$2,595,905	46	\$2,521,599	46	\$2,999,848	46
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$2,595,905	46	\$2,521,599	46	\$2,999,848	46

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Warrants confirmed per position	1,283	1,512	1,555
Warrants confirmed	59,000	69,571	71,536
Warrant enforcement arrests	1,950	1,161	1,194
Warrants cleared	18,600	12,856	12,618

FY 15-16 Performance Measure Status:
Caution



Refocus of energy to cases with a higher probability of resolution has resulted in lower warrant clearance rates, but an increased count of cases resolved.

Service Target FY 2016-17: Increase the number of warrants confirmed by more than 10% from prior year's budget.

Major Budget Items: FY 2015-16 estimate below budget due to delayed hiring.

Department: Court and Detention Services

Low Sterrett Jail Contract

Key Focus Area 1: Public Safety

- 1.17 Description:** Dallas County provides jail services to the City of Dallas for the Dallas Police Department and Dallas City Marshal's Office through the Low Sterrett Jail Contract. The jail services include jail administration, intake, release, and housing (including 100 beds for Class C prisoners).

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$7,557,391	0	\$7,557,391	0	\$7,812,862	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$7,557,391	0	\$7,557,391	0	\$7,812,862	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per prisoner processed	\$388.50	\$395.55	\$412.96
Number of prisoners arraigned	14,761	12,194	11,227
Number of prisoners processed	19,453	19,106	18,919

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Continue to use video magistration to reduce the number of prisoners arraigned by 10% from prior year's budget.

Major Budget Items:

Increase in FY 2016-17 is due to higher intake unit costs.

Department: Court and Detention Services

Municipal Court Services

Key Focus Area 1: Public Safety

- 1.18** *Description:* Municipal Court Services provides administrative and clerical support for the Dallas Municipal Court. Staff assists the Clerk of the Court by processing criminal and civil cases. Responsibilities include: administering court programs; providing courtroom support; collecting fines and fees; preparing court dockets; managing court records; providing oversight of contract compliance and financial services; and responding to information requests.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$7,023,341	130	\$7,112,783	130	\$6,934,015	104
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$7,023,341	130	\$7,112,783	130	\$6,934,015	104

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per case disposed	\$38.31	\$33.92	\$35.24
Customer satisfaction survey score	90%	93.25%	92%
Percent of defendants responding within the first 21 day deadline	42%	39.75%	42%
Average window wait time (minutes)	5	7	5

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Resolve more cases in FY 2016-17 than new cases filed.

Major Budget Items: For FY 2016-17, Saturday collection window operations will be moved to our 24/7 operations at 1600 Chestnut, while expanded online options, kiosks, and additional evening hours at 2014 Main St. will expand defendant resolution options. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Department: Court and Detention Services

Illegal Dump Team - Criminal Investigations and Arrests

Key Focus Area 3: Clean, Healthy Environment

3.18 *Description:* The Illegal Dump Team (IDT) conducts criminal investigations of environmental offenses cited in the Texas Health and Safety Code and the Texas Water Code, and arrests individuals violating city, state, and federal statutes related to these crimes. IDT duties include monitoring chronic dumpsites, filing criminal cases, patrolling the Trinity River Corridor and enforcing City Ordinances including Transport, Motor Vehicle Idling, Unsecured Loads, and Scrap Tire violations.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$0	13	\$185,129	13	\$0	13
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$913,180	0	\$913,180	0	\$913,180	0
Total	\$913,180	13	\$1,098,309	13	\$913,180	13

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of cases filed on environmental violators per position	16	20	21
Number of citations issued for environmental offenses per position	62	97	102
Cost per enforcement action	\$311.67	\$196.36	\$153.16
Number of enforcement actions per square mile of the city of Dallas	7.6	14.8	15.5

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Attend at least 40 community meetings to spread citizen awareness and education.

Major Budget Items: Additional Resources are Storm Drainage Management Funds. FY2015-16 estimated expenses exceeded reimbursable costs resulting in the use of General Fund to purchase cameras that have resulted in an increase in arrests and prosecutions of environmental crimes.



Equipment & Building Services

Equipment and Building Services is committed to providing effective and efficient facility and fleet services to 13,000 City employees as they Build, Innovate, and Give to make Dallas a great place to live, work, and play.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Security Service for City Facilities	PS	3,937,207	436,425	4,373,632	3,399,949	1,061,276	4,461,225	4,141,396	1,162,618	5,304,014
Bullington Truck Terminal and Thanksgiving Square	EV	629,324	0	629,324	686,120	0	686,120	650,228	0	650,228
Placemaking Public Building Design and Construction	EV	0	0	0	0	0	0	1,393,579	0	1,393,579
City Facility Operation, Maintenance and Repair	CHE	12,995,339	853,544	13,848,883	14,124,754	2,076,313	16,201,067	13,120,389	1,362,858	14,483,247
Custodial Maintenance	CHE	3,375,889	102,829	3,478,718	3,320,755	142,829	3,463,584	3,546,723	102,829	3,649,552
Energy Procurement and Monitoring	CHE	3,033,136	159,493	3,192,629	2,725,509	159,493	2,885,002	2,459,668	159,493	2,619,161
Total		23,970,895	1,552,291	25,523,186	24,257,087	3,439,911	27,696,998	25,311,983	2,787,798	28,099,781



Department: EBS - Building Services

Security Service for City Facilities

Key Focus Area 1: Public Safety

- 1.33** *Description:* This service provides security services at 17 City facilities (representing 6m square feet), including: City Hall, the Municipal Court Complex, Jack Evans Police Headquarters, Martin Luther King Jr. (MLK) Multi-Purpose Center, Oak Cliff Municipal Center, West Dallas Multi-Purpose Center, Bullington Truck Terminal, the Kay Bailey Hutchison Convention Center, and others.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$3,937,207	64	\$3,399,949	64	\$4,141,396	75
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$436,425	0	\$1,061,276	0	\$1,162,618	0
Total	\$4,373,632	64	\$4,461,225	64	\$5,304,014	75

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of security services per square foot patrolled	\$1.09	\$1.11	\$0.88
Number of in-house security hours provided	118,200	134,654	164,320

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Complete replacement and expansion of outdated video and access control system in City Hall.

Major Budget Items:

FY 2015-16 estimate includes \$500k of increased reimbursements from Park and Recreation and miscellaneous events. FY 2016-17 adds 13 positions for security services at the Kay Bailey Hutchison Convention Center (\$644k reimbursed by Convention and Event Services) and West Dallas Multi-Purpose Center (replaces contract with City staff, \$114k). FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. Additional Resources include reimbursements for security service.

Bullington Truck Terminal and Thanksgiving Square

Key Focus Area 2: Economic Vibrancy

2.3 *Description:* This service provides security, operation, maintenance and repair to the Bullington Truck Terminal and Thanksgiving Square Pedestrian Way and includes the contractually-obligated annual payment to the Thanksgiving Square Foundation.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$629,324	1	\$686,120	1	\$650,228	1
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$629,324	1	\$686,120	1	\$650,228	1

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Total operational cost	\$261,723.00	\$301,051.00	\$265,159.00
Total operational cost per delivery at truck terminal	\$15.86	\$18.08	\$15.78
Deliveries received in truck terminal	16,500	16,653	16,800

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Increase frequency of billing tenants for special hours of terminal operations from quarterly to monthly.

Major Budget Items: Commercial tenants contribute pro-rata share (\$313k) of operating costs.
 FY 2015-16 estimate includes \$40k of increased costs for receipt of deliveries for terminal-related construction.

Department: EBS - Building Services

Placemaking Public Building Design and Construction

Key Focus Area 2: Economic Vibrancy

2.36 *Description:* This service provides project management for City facility engineering and architectural projects supporting economic growth, business attraction, retention, and quality of life in the City of Dallas. Projects include the design and construction of City facilities, energy management, major maintenance at City-owned buildings, and replacement of underground storage tanks.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$1,393,579	17
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$0	0	\$0	0	\$1,393,579	17

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average customer satisfaction survey rating	N/A	N/A	80%
Number of LEED certified buildings	N/A	N/A	2

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: Update City Facilities Needs Inventory.

Major Budget Items: In FY 2016-17, Placemaking- Public Buildings and Underground Storage Tank Replacement will be combined into one service and transferred from Public Works.

Department: EBS - Building Services

City Facility Operation, Maintenance and Repair

Key Focus Area 3: Clean, Healthy Environment

- 3.6** *Description:* This service performs daily operations and routine, preventive and emergency repairs of mechanical, electrical, plumbing, and roofing systems in 510 City facilities (~10.5m square feet). Additionally, this service performs HVAC maintenance on 269 Dallas Water Utilities (DWU) facilities (~3m square feet).

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$12,995,339	177	\$14,124,754	177	\$13,120,389	150
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$853,544	0	\$2,076,313	0	\$1,362,858	0
Total	\$13,848,883	177	\$16,201,067	177	\$14,483,247	150

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of facility operation, maintenance and repair per square foot maintained (non-DWU)	\$1.22	\$1.30	\$1.16
Customer satisfaction rating for facility operation, maintenance and repair	92%	93%	94%
Percent of preventive maintenance completed	N/A	84%	89%
Total number of maintenance and repair work orders completed per year	N/A	10,248	13,350

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Implement building facility assessment and associated software.

Major Budget Items: FY 2015-16 estimate overrun of \$2.3m due to overtime, HVAC repairs, and supplies. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels and to increase span of control. In FY 2016-17, roofing unit will be eliminated and replaced with contracted work at a lower cost. Additionally, 9 new HVAC/electrical/carpenter positions will allow the completion of more preventative maintenance and corrective work. Additional Resources include reimbursements for maintenance.

Department: EBS - Building Services

Custodial Maintenance

Key Focus Area 3: Clean, Healthy Environment

3.13 *Description:* This service provides facility cleaning services at 101 City facilities (~3.9m square feet of service area) using a combination of City staff and service contracts. This service also manages contracted pest control services for 86 City facilities.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$3,375,889	59	\$3,320,755	59	\$3,546,723	48
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$102,829	0	\$142,829	0	\$102,829	0
<i>Total</i>	\$3,478,718	59	\$3,463,584	59	\$3,649,552	48

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of custodial services per square foot cleaned	\$0.92	\$0.90	\$0.88
Customer satisfaction rating for custodial services	80%	81%	75%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Increase office paper recycling by 15%.

Major Budget Items:

FY 2016-17 increases, due to Wage Floor Ordinance and additional staff costs, are partially offset by cost-saving efficiencies such as waste diversion and recycling at City buildings. These efficiencies allow staff to clean some currently contracted facilities. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Additional Resources includes reimbursement from City Hall Garage.

3.15 *Description:* This service procures the City's electricity and manages 2,700 individual electricity accounts.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$3,033,136	2	\$2,725,509	2	\$2,459,668	2
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$159,493	0	\$159,493	0	\$159,493	0
Total	\$3,192,629	2	\$2,885,002	2	\$2,619,161	2

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of annual electricity EBS Buildings (including City Hall) per kwh	\$0.08	\$0.08	\$0.07
Electricity consumed annually citywide (kwh)	716,879,451	717,719,369	704,165,140
Electricity consumed annually EBS Buildings (including City Hall) (kwh)	27,538,166	24,933,390	24,933,390

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Explore automated energy monitoring for FY 2017-18 consideration.

Major Budget Items: FY 2016-17 includes \$495k savings for ten (10) EBS buildings based on terms of contract approved June 2015.
Additional Resources includes reimbursement from City Hall Garage.



Dallas Fire Rescue

To prevent and suppress fires, educate and rescue citizens, provide emergency medical services, promote public safety and foster community relations.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
EMS Administration, Contracts, and Community Health	PS	15,631,344	0	15,631,344	15,527,030	0	15,527,030	16,963,269	0	16,963,269
Fire and Rescue Emergency Response	PS	174,937,253	264,000	175,201,253	177,240,490	264,000	177,504,490	184,334,416	264,000	184,598,416
Fire Dispatch and Communications	PS	11,786,594	3,461,000	15,247,594	12,034,235	3,461,000	15,495,235	14,834,961	2,975,000	17,809,961
Fire Investigation & Explosive Ordnance Disposal	PS	4,234,978	0	4,234,978	4,417,789	0	4,417,789	4,765,132	0	4,765,132
Fire Training and Recruitment	PS	13,692,875	0	13,692,875	13,527,749	0	13,527,749	14,463,316	0	14,463,316
Equipment Maintenance and Supply	PS	8,865,832	133,017	8,998,849	7,150,568	133,017	7,283,585	8,812,936	133,017	8,945,953
Inspection and Life Safety Education	PS	9,217,340	74,275	9,291,615	9,052,917	74,275	9,127,192	9,690,901	0	9,690,901
Special Operations	PS	594,781	5,951,946	6,546,727	607,354	5,951,946	6,559,300	737,582	5,951,946	6,689,528
Fire Inspection for New Construction	EV	606,344	1,000,000	1,606,344	0	1,998,000	1,998,000	0	1,629,602	1,629,602
Total		239,567,341	10,884,238	250,451,579	239,558,132	11,882,238	251,440,370	254,602,513	10,953,565	265,556,078



Department: Fire

**Emergency Medical Services Administration,
Contracts, and Community Health**

Key Focus Area 1: Public Safety

- 1.9** *Description:* The Emergency Medical Service Bureau (EMS) provides administrative oversight for constant delivery of emergency and non-emergency EMS response within the City of Dallas. Oversight is accomplished through administrative activities that include EMS billing, collections, quality management, compliance, medical direction, initial training of paramedics, required continuing education for existing paramedics, and communicable disease testing and prevention.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$15,631,344	107	\$15,527,030	107	\$16,963,269	113
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$15,631,344	107	\$15,527,030	107	\$16,963,269	113

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of EMS patients transported	44.6%	43.23%	44.6%
Cost per citizen for EMS operations	\$12.43	\$11.95	\$12.37
Percent of customers rating EMS services as "Good" or "Excellent" (Annual Citizen Survey)	85%	88%	88%
Average response time for 1st paramedic on scene for EMS calls (in minutes)	5.25	4.59	4.59

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Achieve a 90% first fire company average response time within 5:20. Respond to EMS calls within 9 minutes or less at least 90% of the time.

Major Budget Items:

FY 2016-17 includes double merit increases for uniform officers. Council amendment added \$0.9m and 6 positions to enhance services.

Department: Fire

Fire and Rescue Emergency Response

Key Focus Area 1: Public Safety

- 1.10 Description:** The Emergency Response Bureau provides for constant delivery of emergency fire and EMS response within the City of Dallas. Currently, this is accomplished through staffing emergency response apparatus at 58 fire stations throughout the City. This equipment includes 57 fire engines, 22 ladder trucks and 43 ambulances.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$174,937,253	1,710	\$177,240,490	1,710	\$184,334,416	1,705
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$264,000	0	\$264,000	0	\$264,000	0
Total	\$175,201,253	1,710	\$177,504,490	1,710	\$184,598,416	1,705

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per hour (personnel) for 1 Alarm Fires	\$1,083.80	\$1,232.53	\$1,232.53
Percent of customers rating Fire services as "Good" or "Excellent" (Annual Citizen Survey)	95%	86%	95%
Percent of EMS Responses within 9 minutes or less (National Fire Protection Agency Standard 1710)	90.5%	90%	90.5%
Percent of 1st Company responding to structure fires within 5 minutes and 20 seconds of dispatch (National Fire Protection Agency Standard 1710)	90%	88%	90%

FY 15-16 Performance Measure Status:  *Calculation revised to include pension and FICA.*
Caution

Service Target FY 2016-17: Achieve a 90% first fire company average response time within 5:20. Respond to EMS calls within 9 minutes or less at least 90% of the time.

Major Budget Items: FY 2015-16 increase in estimate primarily due to unbudgeted Cypress Waters staffing and increased cost of repair and maintenance of apparatus. FY 2016-17 includes double merit increases for uniform officers, an additional \$300,000 for officer enrichment training program and a reduction of positions to more accurately reflect funding levels. Council amendment added \$1.6m for uniform pay increases.

Additional Resources include the DWU-Fire Hydrant Maintenance reimbursement.

Department: Fire

Fire Dispatch and Communications

Key Focus Area 1: Public Safety

- 1.11 Description:** Fire Dispatch and Communications is critical to the City's efficient and effective handling of 9-1-1 calls. Highly trained dispatchers handle a multitude of requests for emergency services. This division supports inventory of technology equipment required for timely service delivery. The "Personnel Support" aspect of operations include Chaplain Services, Workers Compensation and other personnel functions that sustain employee support in a physically and emotionally demanding profession.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$11,786,594	75	\$12,034,235	75	\$14,834,961	75
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$3,461,000	0	\$3,461,000	0	\$2,975,000	0
Total	\$15,247,594	75	\$15,495,235	75	\$17,809,961	75

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average salary cost per dispatch of resources	\$11.38	\$22.36	\$21.95
Number of calls dispatched (runs) EMS only	206,875	200,142	203,000
Number of calls dispatched Fire only	45,000	43,252	45,000
Number of incidents dispatched and monitored annually	251,875	243,394	248,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Process calls within 1 minute 72% of the time.

Major Budget Items: FY 2016-17 includes double merit increases for uniform officers, increased technology costs, funding for promotional exams, and a reduction in 9-1-1 reimbursement.

Additional resources include 9-1-1 communications reimbursement.

Department: Fire

Fire Investigation & Explosive Ordnance Disposal

Key Focus Area 1: Public Safety

- 1.12 Description:** The Fire Investigation and Explosive Ordnance Disposal (EOD) Division investigates the origin of over 1,500 fires annually, while also preventing and reducing crime through the prosecution of arsonists and counseling through the Juvenile Fire-setter Intervention program. The division is responsible for determining the origin, cause, and circumstances of all fires that occur within the City. In addition, this Division investigates bomb threats and renders safe explosive ordnances.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$4,234,978	29	\$4,417,789	29	\$4,765,132	29
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$4,234,978	29	\$4,417,789	29	\$4,765,132	29

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
ICMA standard of 1 fire fatality per 100,000 population (October 17, 2014 standard)	1.3	1	1
Average cost per explosive ordnance incident response	\$1,050.00	\$917.00	\$954.00
Percent Clearance rate for all arson fires (National average for 1M + population is 11.4%)	24%	21.77%	25%
Percent of juveniles enrolled in the Juvenile Firesetters Program that do not have a repeat offense within one year	100%	100%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Achieve two times the FBI UCR national average of Arson Clearance rate of 11.4%.

Major Budget Items: FY 2016-17 includes double merit increases for uniform officers.

Department: Fire

Fire Training and Recruitment

Key Focus Area 1: Public Safety

- 1.13** *Description:* Training and Recruitment, a division of Training and Support Services Bureau, provides recruitment, selection and screening, hiring and training of new fire and rescue officers; facilitates professional development opportunities for incumbent firefighters and officers; manages the Wellness-Fitness Program designed to detect and/or prevent life-threatening diseases; and funds hiring of firefighter recruits for replacements due to retirements or terminations.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$13,692,875	257	\$13,527,749	257	\$14,463,316	147
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$13,692,875	257	\$13,527,749	257	\$14,463,316	147

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per new recruit	\$69,161.00	\$71,777.00	\$71,777.00
Percent of recruits graduating from DFR academy (annually)	97%	98%	98%
Number of applicants screened (annually)	900	404	500
Number of applicants hired (annually)	88	88	98

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide a recruit trainee pass rate of at least 98% or better.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

FY 2016-17 includes double merit increases for uniform officers and hiring 18 additional new recruits due to higher attrition in FY 2015-16.

Department: Fire

Fire-Rescue Equipment Maintenance and Supply

Key Focus Area 1: Public Safety

- 1.14 Description:** Fire Equipment & Facilities Maintenance and Supply (FEFMS), a division of Training and Support Services, is the Logistic Center for all of Dallas Fire-Rescue Department's (DFR) emergency fire apparatus and equipment purchases, maintenance, medical supplies, clothing, and stations supplies. It ensures uniformed personnel are properly equipped, supplied, and clothed for performance of duties. The service provides supplies to all 58 fire stations in the City of Dallas.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$8,865,832	62	\$7,150,568	62	\$8,812,936	62
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$133,017	0	\$133,017	0	\$133,017	0
Total	\$8,998,849	62	\$7,283,585	62	\$8,945,953	62

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost of preventative maintenance per rescue unit (parts & labor)	\$2,175.00	\$1,602.13	\$1,873.00
Percent of fleet in optimal state of readiness for delivery of service	89%	91.38%	91.55%
Number of apparatus maintained (monthly)	325	231	275
Number of environmental compliance inspections conducted annually	253	253	250

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Optimal state of readiness for service delivery will increase to 91.55%.

Major Budget Items:

FY 2015-16 lower estimate due to inventory items budgeted in this service and expensed at unit levels.

FY 2016-17 capital budget includes \$8.5m for purchase of apparatus including 5 engines, 2 aerial trucks, and 14 ambulances.

Additional Resources include reimbursement from Storm Drainage Management.

Department: Fire

Inspection and Life Safety Education

Key Focus Area 1: Public Safety

- 1.15** *Description:* The Inspection and Life Safety Education (I&LSE) Division improves safety throughout the City by preventing the occurrence of fire and fire-related deaths and injuries through municipal code development, enforcement, and public fire safety education. Additionally, the division provides free technical assistance to local City departments, health educators, medical and public health professionals, classroom teachers, geriatric service providers, and community service organizations.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$9,217,340	87	\$9,052,917	87	\$9,690,901	87
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$74,275	0	\$74,275	0	\$0	0
Total	\$9,291,615	87	\$9,127,192	87	\$9,690,901	87

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per educational presentation	\$60.00	\$60.70	\$63.09
Number of inspections and reinspections performed	105,000	111,000	110,000
Educational presentations made per uniformed educator	1,800	2,200	1,500
Number of smoke detectors installed	6,500	6,600	6,750

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: Maintain completion rate of service requests within the established service level agreement (98%).

Major Budget Items: FY 2016-17 includes double merit increases for uniform officers.
 Additional Resources include SAFE Team funding moving from Community Development Block Grant (CDBG) to the General Fund (GF).

Department: Fire

Special Operations

Key Focus Area 1: Public Safety

- 1.34** *Description:* The Special Operations Bureau provides all-hazards response and mitigation capability for the City of Dallas and the North Central Texas Region (16 counties) by the acceptance of several cooperative agreements. This includes hazardous materials response, urban search and rescue, swift water rescue, aircraft firefighting and rescue at Dallas Love Field and Executive Airport, rescue operations on Lake Ray Hubbard and wild-land fire response.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$594,781	43	\$607,354	43	\$737,582	43
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$5,951,946	0	\$5,951,946	0	\$5,951,946	0
Total	\$6,546,727	43	\$6,559,300	43	\$6,689,528	43

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per hour (personnel) for HAZMAT response	\$410.16	\$454.71	\$454.71
Percent of time Urban Search and Rescue responders arrive on scene within 20 minutes	52%	55%	55%
Percent of time ARFF responders arrive on scene within 4 minutes	90%	89%	90%
Hazmat average response time (minutes)	15	16	15

FY 15-16 Performance Measure Status:  *Calculation revised to include pension and FICA.*

Caution

Service Target FY 2016-17: Response time of ARFF responders to arrive on scene within 4 minutes and Hazmat within 15 minutes. Response time of Urban Search and Rescue responders arrive on scene within 20 minutes.

Major Budget Items: FY 2016-17 includes double merit increases for uniform officers and an increase due to non-reimbursable salary expenses.

Additional resources include Reimbursements from Storm Drainage Management and Aviation.

Department: Fire

Fire Inspection for New Construction

Key Focus Area 2: Economic Vibrancy

2.18 *Description:* The Fire Inspection for New Construction Division performs fire inspections and tests life-safety systems throughout the construction process to assure the general public and future occupants that structures are safe and systems are in place to provide continued safety.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$606,344	18	\$0	18	\$0	18
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$1,000,000	0	\$1,998,000	0	\$1,629,602	0
<i>Total</i>	\$1,606,344	18	\$1,998,000	18	\$1,629,602	18

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average monthly cost per new construction test	\$24.00	\$24.00	\$29.88
Percent of tests conducted within contractor expectations (4 days)	98%	95%	98%
Construction tests performed per position	3,250	3,250	3,250
Construction inspections made per position	2,500	1,800	2,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Conduct 98% of New Construction inspections within four (4) business days of contractor request.

Major Budget Items:

FY 2016-17 includes double merit increases for uniform officers.

Additional resources include the full cost recovery of New Construction expenses from Building Inspection (Sustainable Development and Construction).





Housing/Community Services

Housing/Community Services is a multi-dimensional service based department dedicated to serving the citizens of Dallas through providing housing and community services. We plan to increase the quality of life with affordable housing, rehabilitation, home repair, mortgage assistance, community center activities, services for our senior citizens and homeless residents, financial literacy and assistance, and Women Infants and Children (WIC).

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Home Ownership/ Development	EV	338,405	7,124,105	7,462,510	336,410	6,880,553	7,216,963	1,248,613	8,415,840	9,664,453
Housing Preservation	EV	0	5,161,392	5,161,392	0	5,095,212	5,095,212	500,000	5,113,009	5,613,009
Community/Senior Services	CHE	3,545,845	21,485,962	25,031,807	3,672,601	20,940,855	24,613,456	3,644,313	23,139,167	26,783,480
Comprehensive Homeless Outreach	CHE	7,293,230	5,030,901	12,324,131	7,007,801	5,795,021	12,802,822	8,241,767	8,430,848	16,672,615
Housing Management /Contract Support	EGOV	758,144	1,556,442	2,314,586	916,279	1,463,575	2,379,854	768,370	1,789,914	2,558,284
	Total	11,935,624	40,358,802	52,294,426	11,933,091	40,175,216	52,108,307	14,403,063	46,888,778	61,291,841



Department: Housing / Community Services

Home Ownership/Home Development

Key Focus Area 2: Economic Vibrancy

2.24 *Description:* Provides financing for housing construction, land acquisition and development infrastructure through mortgage subsidy, development loans and grants, nonprofit operating assistance and homebuyer counseling assistance services.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$338,405	5	\$336,410	5	\$1,248,613	18
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$7,124,105	24	\$6,880,553	24	\$8,415,840	7
<i>Total</i>	\$7,462,510	29	\$7,216,963	29	\$9,664,453	25

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of housing units produced	N/A	N/A	250
Average amount of approved loans for low/mod home buyers	\$13,500.00	\$14,000.00	\$15,500.00
Number of mortgage loans closed	120	140	120
Average subsidy per unit	\$50,000.00	\$50,000.00	\$50,000.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Create housing opportunities and choices throughout Dallas.

Major Budget Items:

Service combines: Urban Land Bank, Support for Housing Development, Housing Development Loan, Housing Services, Mortgage Assistance Program, Neighborhood Non-Profits Housing Development, Residential Development Acquisition Loan Program, and CDBG.

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels and a transfer of 13 Housing Development staff to General Fund from grant funds.

Additional Resources: CDBG/HOME \$8.4m (Increase \$1.6m for Neighborhood Plus).

Department: Housing / Community Services

Housing Preservation

Key Focus Area 2: Economic Vibrancy

2.25 *Description:* Helps improve the quality of neighborhoods in decline, assist homeowners and businesses with financial assistance to adequately upgrade/and or maintain property, repair or replace structures, and prevent unnecessary deterioration.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$500,000	2
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$5,161,392	35	\$5,095,212	35	\$5,113,009	33
<i>Total</i>	\$5,161,392	35	\$5,095,212	35	\$5,613,009	35

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Avg. Cost Per Rebate	N/A	N/A	\$5,000.00
Number of owner-occupied homes that received repairs	N/A	N/A	436
Average cost of materials per home repaired (People Helping People)	\$1,165.00	\$1,155.00	\$1,175.00
Percent of customers satisfied	96%	98.4%	96%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide assistance for home repairs to preserve existing housing stock.

Major Budget Items:

Funding for this service is primarily through the Consolidated Plan for U.S. Department of Housing and Urban Development. Preservation programs undertaken are Major Systems Repair, People Helping People, and \$500k new funding for the Home Improvement Rebate Program (Neighborhood Plus initiative).

FY 2016-17 includes a transfer of 2 Housing Development support staff from Grant Fund to General Fund.

Additional Resources include CDBG Grant (\$5.1m).

Department: Housing / Community Services

Community/Senior Services

Key Focus Area 3: Clean, Healthy Environment

3.10 Description: Community service provide and coordinate essential services such as senior medical transportation, dental health care, child care services, and emergency assistance to citizens in crisis. The Community Centers house community agencies, address issues such as homelessness, health, education and employment. Senior Services provide information through telephone assistance and referrals, education, and bilingual case management. Additionally, it provides support to the Senior Affairs Commission.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$3,545,845	29	\$3,672,601	29	\$3,644,313	22
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$21,485,962	308	\$20,940,855	308	\$23,139,167	272
Total	\$25,031,807	337	\$24,613,456	337	\$26,783,480	294

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per HIV/AIDS household served (Fin Asst/Case Mgmt)	\$5,300.00	\$4,408.00	\$5,300.00
Number of Community Center clients assisted (financial, food, referrals, donations) per caseworker	6,500	6,725	7,000
Percent of families receiving WIC nutrition education or nutrition counseling at time of benefits issuance	97%	97.2%	97%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Provide direct services to citizens.

Major Budget Items: FY 2016-17 includes increases of \$100k for Dental Health Services and \$270k for senior emergency home repair. Senior medical transportation services will be outsourced. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Additional Resources: TXU \$680k, Reliant CARE Program \$25k, DWU Operation Water Share \$15k, ATMOS \$35k, ESG \$61k, HOPWA \$6m, CDBG \$719k, WIC \$15m.

Comprehensive Homeless Outreach

Key Focus Area 3: Clean, Healthy Environment

3.11 Description: Service supports the contract operation of The Bridge Homeless Assistance Center, Homeless Housing Services, Homeless Administration, and Emergency Social Services. Under the contract operation, The Bridge provides services for as many as 2,200 adults experiencing homelessness on a monthly basis. The Bridge delivers and coordinates extensive social services that benefit homeless individuals that are already under-served.

Source of Funds:	FY 2015-16 Budget		FY 2015-16 Estimate		FY 2016-17 Adopted	
	Dollars	Positions	Dollars	Positions	Dollars	Positions
General Fund	\$7,293,230	28	\$7,007,801	28	\$8,241,767	32
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$5,030,901	80	\$5,795,021	80	\$8,430,848	73
Total	\$12,324,131	108	\$12,802,822	108	\$16,672,615	105

Performance Measures	FY 2015-16 Budget	FY 2015-16 Estimate	FY 2016-17 Adopted
Number of clients receiving case management	17,000	17,500	17,740
Annual average cost per person housed	\$7,057.00	\$7,500.00	\$7,950.00
Number of unduplicated homeless persons placed in housing	350	380	476
Percent of clients staying in permanent supportive housing for seven (7) months or longer	92%	95%	95%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Ensure provision of services to person that are homeless with 100% compliance with federal, state and local rules and regulations.

Major Budget Items: FY 2016-17 includes \$1m enhancement for Homeless Outreach (6 positions, housing vouchers, clean-up). Homeless Outreach will include anti-panhandling initiative per council amendment.

FY 2016-17 includes position reduction to more accurately reflect funding levels and increase of 8 new positions. Additional Resources: ESG \$1.2m; Continuum of Care \$3.2m; HOPWA \$602k; TDHCA-HHSP \$790k; DSHS \$2.6m; ESG Dallas County for the Bridge \$113k.

Housing Management/Contract Support

Key Focus Area 5: E-Gov

5.34 *Description:* This service provides for management oversight, and support for contract administration for Housing/Community Services. Included in this service are technical assistance, compliance monitoring and regulatory reporting of activities for public service and portfolio management of housing loans. This service addresses the legal mandates for the City of Dallas to appoint a public health authority through an inter-local agreement with Dallas County.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$758,144	6	\$916,279	6	\$768,370	10
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$1,556,442	74	\$1,463,575	74	\$1,789,914	55
Total	\$2,314,586	80	\$2,379,854	80	\$2,558,284	65

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per affordability/technical review	\$30.05	\$30.95	\$31.87
Percent of projects in compliance based on reviews	99%	97.2%	98%
Average number of compliance monitoring reviews for positions	320	329	338
Number of Property Liens Released	675	695	715

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Management oversight provides operational support, such as finance, compliance and regulatory reporting, technical assistance for all funds administered by the department. This accounts for about 3% of all program funds.

Major Budget Items:

Service combines: Housing Contract Administration and Housing Management Support. Both services provide oversight, monitoring and compliance with federal, state and local funding regulations.

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels and a transfer of 4 Housing Development support staff from Grant Fund to General Fund.

Additional Resources: CDBG/HOME: \$1,789,914.





Human Resources

Human Resources exists to provide and administer personnel programs, rules, regulation, procedures, and actions affecting employment.

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Compensation Analysis/Classification	EGOV	481,273	0	481,273	462,749	0	462,749	513,763	0	513,763
HRIS and HR Payroll Services	EGOV	1,730,602	0	1,730,602	1,702,578	0	1,702,578	1,882,201	0	1,882,201
Human Resource Consulting	EGOV	2,576,549	0	2,576,549	2,601,730	0	2,601,730	2,823,894	0	2,823,894
	Total	4,788,424	0	4,788,424	4,767,057	0	4,767,057	5,219,858	0	5,219,858



Department: Human Resources

Compensation Analysis / Classification

Key Focus Area 5: E-Gov

- 5.19 Description:** The mission of the HR Compensation and Analysis Division is to ensure that employees are placed in the correct job classification and at the correct pay grade. This division provides compensation, job classification and position management services to ensure that jobs are classified in pay grades commensurate with market-competitive pay. This Division works to ensure that the City offers competitive compensation packages and career paths to attract/retain a competent and skilled workforce.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>FY 2015-16 Budget Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>FY 2015-16 Estimate Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>FY 2016-17 Adopted Positions</i>
<i>General Fund</i>	\$481,273	77	\$462,749	77	\$513,763	25
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	1	\$0	1	\$0	0
Total	\$481,273	78	\$462,749	78	\$513,763	25

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per compensation survey	\$64.57	\$65.20	\$66.26
Cost per hour for compensation consulting and analysis	\$57.70	\$57.95	\$58.87
Number of job classifications reviewed in the annual one-fourth review	65	70	94

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Continue to monitor the City's compensation plan compared to the market.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Department: Human Resources

HRIS and HR Payroll Services

Key Focus Area 5: E-Gov

5.35 *Description:* The HRIS/Payroll Division maintains the Human Resources Information System (HRIS) database which stores all employee records and personnel data. Division staff completes all database entries including approximately 30,000 pay change requests and/or adjustments per year and provides support to employees regarding pay and leave questions. Additionally, one staff member in this division recruits, interviews and hires all laborers and truck drivers.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$1,730,602	26	\$1,702,578	26	\$1,882,201	26
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$1,730,602	26	\$1,702,578	26	\$1,882,201	26

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per employee per month to manage employee master file data in Lawson	\$3.44	\$3.34	\$3.49
Cost per job to recruit, interview and place laborers and truck drivers	\$400.00	\$375.00	\$400.00
HR cost to process each paycheck	\$1.58	\$1.75	\$1.82
Number of payroll / HR training sessions for managers and employees to enhance user knowledge of payroll / HR systems and decrease entry errors	12	21	20

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Expand Kronos functionality to eliminate dual entry to set up employees and upgrade HRIS.

Major Budget Items: None

Department: Human Resources

Human Resource Consulting

Key Focus Area 5: E-Gov

- 5.36** *Description:* Members of the Employee Relations Division (ER) are the first responders for employees' Human Resources questions, issues, and concerns. The ER Division provides assistance to all employees with matters related to employee on-boarding, grievances and appeals, performance management, training and coaching. This Division conducts investigations and works with management to ensure that discipline is applied consistently and appropriately.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$2,576,549	25	\$2,601,730	25	\$2,823,894	26
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$2,576,549	25	\$2,601,730	25	\$2,823,894	26

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per investigation of personnel related issues	\$3,219.00	\$3,316.00	\$3,350.00
Cost for each disciplinary action, appeal and grievance	\$309.00	\$319.00	\$325.00
Number of Supervisors trained on supervisory development annually	450	475	500

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Develop and implement additional Employee and Leadership Development Training.

Major Budget Items: For FY 2016-17, this service includes an increase of 1 position for the Hire Dallas Initiative.





Judiciary

In keeping with the American concepts of justice, the rule of law, and the integrity and independence of the judiciary, our mission is to provide the citizens of Dallas with an independent, impartial and efficient court system which will interpret and apply the laws fairly.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Civil Adjudication Court	PS	437,565	0	437,565	378,216	0	378,216	401,313	0	401,313
Community Court	PS	30,404	49,957	80,361	49,845	30,786	80,631	64,839	32,275	97,114
Court Security	PS	472,430	292,100	764,530	517,161	302,100	819,261	703,228	274,168	977,396
Municipal Judges/Cases Docketed	PS	2,050,117	0	2,050,117	2,067,556	0	2,067,556	2,126,296	0	2,126,296
Total		2,990,516	342,057	3,332,573	3,012,778	332,886	3,345,664	3,295,676	306,443	3,602,119



- 1.4** **Description:** Responsible for the adjudication of civil hearings under which administrative penalties may be imposed for property code violations. Provides an appellate process for red light and parking violations, appeals from an order of the hearing officer and the disposition of urban rehabilitation (Chapter 27 and Chapter 54) causes of action.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$437,565	9	\$378,216	9	\$401,313	6
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$437,565	9	\$378,216	9	\$401,313	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per adjudicated case	\$32.45	\$32.45	\$33.44
Percent of cases disposed of within 60 days of citation	90%	91%	85%
Number of Safe (red) Light Appeals	40	52	40
Number of cases docketed	8,000	11,653	12,000

FY 15-16 Performance Measure Status:
Caution



More defendants resolved their safe light cases at the hearing level resulting in fewer appeal; Process improvements decreased the number of non-suit cases; Limited resources increased the average time for a defendant to dispose of a case

Service Target FY 2016-17: Increase compliance rate by 25% through public awareness of various laws, ordinances, and procedures related to public nuisance offenses.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. Also includes savings from senior bailiffs retiring and new bailiffs being hired at lower rate.

Department: Judiciary

Community Court

Key Focus Area 1: Public Safety

- 1.5** *Description:* Provide a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities and private organizations to promote public safety and enhance neighborhood quality of life.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$30,404	1	\$49,845	1	\$64,839	1
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$49,957	0	\$30,786	0	\$32,275	0
<i>Total</i>	\$80,361	1	\$80,631	1	\$97,114	1

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per adjudicated case	\$10.19	\$12.88	\$9.40
Average time (in days) to adjudicate cases	5	5	5
Total number of cases docketed	5,000	4,890	5,000
Number of community service hours performed by defendants	12,500	11,351	12,500

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Reduce the number of quality of life offenses by 10% through diversion programs and alternatives to incarceration with the cooperation of other city departments, the public, and appointed officials.

Major Budget Items:

Additional Resources include CDBG funding.

Department: Judiciary

Court Security

Key Focus Area 1: Public Safety

- 1.6** *Description:* Maintain order, security and decorum in 11 municipal courtrooms, 3 Community Courts, 2 Jail Arraignment Dockets, Civil Hearing Officer's Court and provide additional protection to the occupants of the Municipal Courts Building.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$472,430	16	\$517,161	16	\$703,228	15
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$292,100	0	\$302,100	0	\$274,168	0
<i>Total</i>	\$764,530	16	\$819,261	16	\$977,396	15

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Security cost per case docketed	\$3.95	\$2.71	\$3.70
Municipal Court Building Security Fund	\$292,100.00	\$302,100.00	\$274,168.00
Number of jury trials held	75	63	75

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Reduce the number of potential threats in the courtroom and building facility 100% by proactively monitoring public activity at all times

Major Budget Items:

FY 2016-17 includes additional personnel cost including merits & health benefits, as well as funding to provide security for a new Veterans Docket, Prostitution Diversion Initiative Docket (PDI), and new Drug Court. Additional resources received from Court Security Funds.

Department: Judiciary

Municipal Judges/Cases Docketed

Key Focus Area 1: Public Safety

- 1.19** *Description:* Provides fair and impartial trials within a reasonable period of time to persons charged with violations of class 'C' misdemeanors, State statutes, City ordinances and traffic offenses. The judges serve as magistrate in the issuance of search warrants and arrest warrants for all criminal offenses, including capital murder.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$2,050,117	38	\$2,067,556	38	\$2,126,296	36
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$2,050,117	38	\$2,067,556	38	\$2,126,296	36

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per adjudicated case	\$14.48	\$13.38	\$14.70
Percent of case dispositions per new cases filed (Case Clearance Rate)	95%	82%	90%
Number of alias and capias warrants issued	175,000	186,200	200,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Increase the efficiency of case disposition by 25% through improved accessibility to the court.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.



Library

The mission of the Dallas Public Library is to link resources and customers to enhance lives. The Library is committed to inform, entertain, enrich, and to foster the self-learning process by facilitating access to its collections, services, and facilities to all members of the community. All service efforts will focus on customer expectations and needs.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Materials & Collection Management	CARE	7,113,563	435,403	7,548,966	7,077,730	435,403	7,513,133	6,479,056	465,403	6,944,459
Operations & Public Service	CARE	22,077,543	208,988	22,286,531	22,360,323	208,988	22,569,311	22,738,808	182,988	22,921,796
Literacy Initiatives, Education & Community Engagement	CARE	842,571	0	842,571	860,624	0	860,624	765,861	0	765,861
	Total	30,033,677	644,391	30,678,068	30,298,677	644,391	30,943,068	29,983,725	648,391	30,632,116



Department: Library

Library Materials & Collection Management

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.6** *Description:* Library Materials & Collection Management provides access to library books, media, online databases, downloadable materials, the Library catalog, and maintains a delivery system through which customers can request materials be delivered to their location of choice.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$7,113,563	23	\$7,077,730	23	\$6,479,056	23
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$435,403	0	\$435,403	0	\$465,403	0
<i>Total</i>	\$7,548,966	23	\$7,513,133	23	\$6,944,459	23

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Value of materials circulated	\$112,340,853.00	\$113,084,561.00	\$114,392,854.00
Total number of library materials used annually	10,949,401	11,021,887	11,149,401
Materials expenditure per capita	\$3.34	\$3.34	\$3.28
Customers rating overall variety of materials as "excellent" or "good" (internal survey)	95%	94.77%	95.25%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Continue to utilize evidence-based trend reports for collection purchases to better meet citizen needs and increase customer satisfaction by 0.48%.

Major Budget Items:

FY 2016-17 maintains current year materials funding level of \$4,200,000. Decrease in FY 2016-17 due to moving computer service charges to correct operating unit within Library Operations and Public Service. Additional Resources include endowments, gifts, and donations.

Department: Library

Library Operations & Public Service

Key Focus Area 4: Culture, Arts, Recreation and Education

4.7 Description: The Dallas Public Library's 29 locations provide lifelong learning opportunities through a wide-variety of materials and professional expertise, as well as educational, arts, cultural and recreational programs designed to meet individual neighborhood needs.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$22,077,543	394	\$22,360,323	394	\$22,738,808	377
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$208,988	25	\$208,988	25	\$182,988	15
Total	\$22,286,531	419	\$22,569,311	419	\$22,921,796	392

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Visits (in-person and virtual) per capita	5.43	5.51	5.49
Cost per visit (in-person and virtual)	\$4.47	\$4.37	\$4.26
Number of visitors (in-person and virtual)	6,828,605	6,926,730	7,033,463
Customers rating overall quality of service as "excellent" or "good" (internal survey)	98.5%	98.4%	98.7%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Leverage relocation and visitors (approx. 52,000) of Vital Statistics to Central Library to increase customer visits and awareness of Library Services. Begin 1st phase of 2 year re-org of Central Library's collection to maximize ease of customer use.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. FY 2016-17 maintains current year levels of service and hours of operations - 1,510.50 hours per week across the entire Library system. Additional Resources include endowments, gifts, and donations.

Department: Library

Literacy Initiatives, Education & Community Engagement

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.8** *Description:* The Dallas Public Library provides City-wide educational enhancement programs and curriculum-based literacy classes for residents of all ages. Engagement services via community outreach, private/public collaborations and Bookmarks @ NorthPark Center, enable us to provide vital services beyond our buildings and in non-traditional locations.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$842,571	15	\$860,624	15	\$765,861	12
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$842,571	15	\$860,624	15	\$765,861	12

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of library ESL students whose post-test scores indicate improvement in English proficiency upon completing an ESL class	75%	75%	80%
Number of library GED students who successfully pass all four of the official GED subject tests and receive their GED certificate	40	65	50
Cost savings of volunteer hours for the Library system	\$1,059,071.00	\$1,092,469.00	\$1,076,920.00
Customers rating overall quality of programs/events as "excellent" or "good" (internal survey)	97%	97.1%	97.5%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Develop system-wide programming plan for adult & youth services based on customer feedback and community need to increase customer satisfaction by 0.40%. Establish baseline for outreach efforts to quantify impact and increase number of events by 5%.

Major Budget Items:

FY 2016-17 includes a reduction of 3 positions and eliminates funding for Bookmobile Services. The outreach efforts provided by this service will be realigned to utilize resources more efficiently and expand Library services in the areas currently served by the Bookmobiles to maintain access; and coincide with existing and future outreach opportunities throughout the City of Dallas.





Management Services

Provide effective, efficient government services to uphold and achieve the City's mission.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Emergency Management Operations	PS	643,618	522,194	1,165,812	643,552	600,311	1,243,863	637,595	665,810	1,303,405
Resiliency Office	EV	282,258	0	282,258	276,939	0	276,939	325,256	0	325,256
Air Quality	CHE	0	0	0	0	0	0	193,269	1,266,395	1,459,664
Environmental Quality	CHE	802,207	1,878,701	2,680,908	799,585	1,482,581	2,282,166	979,920	1,878,701	2,858,621
311 Customer Service Center	EGOV	2,126,034	4,129,653	6,255,687	2,120,799	4,129,663	6,250,462	2,819,439	4,129,653	6,949,092
Center for Performance Excellence	EGOV	941,148	306,774	1,247,922	940,770	313,150	1,253,920	1,216,428	313,944	1,530,372
City Agenda Process	EGOV	289,591	0	289,591	289,444	0	289,444	296,421	0	296,421
EMS Compliance Program	EGOV	528,321	0	528,321	525,196	0	525,196	650,405	0	650,405
Ethics and Compliance	EGOV	258,930	22,529	281,459	255,712	0	255,712	445,912	0	445,912
Fair Housing	EGOV	136,824	961,528	1,098,352	136,570	998,804	1,135,374	371,617	1,028,769	1,400,386
Intergovernmental Services	EGOV	452,741	332,215	784,956	450,442	332,215	782,657	570,270	398,625	968,895
Internal Control Task Force	EGOV	433,830	0	433,830	431,877	0	431,877	360,209	0	360,209
Public Information Office	EGOV	1,198,868	322,573	1,521,441	1,196,602	322,573	1,519,175	1,368,490	322,573	1,691,063
Total		8,094,370	8,476,167	16,570,537	8,067,488	8,179,297	16,246,785	10,235,231	10,004,470	20,239,701



Department: Management Services

Emergency Management Operations

Key Focus Area 1: Public Safety

- 1.8** *Description:* The Office of Emergency Management (OEM) is responsible for coordinating response for all departments for large-scale incidents and staffing the Emergency Operations Center during significant emergencies. OEM is also responsible for writing and maintaining emergency plans and procedures and managing a multitude of emergency response programs and projects including: severe weather, hazardous materials, pandemic flu, other public health programs, disaster exercises, and public outreach programs.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$643,618	8	\$643,552	8	\$637,595	7
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$522,194	7	\$600,311	7	\$665,810	8
Total	\$1,165,812	15	\$1,243,863	15	\$1,303,405	15

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Dollars spent on emergency preparedness per resident	\$0.92	\$0.99	\$0.92
Number of emergency management social media followers	7,000	5,500	7,000
Hours of public education, training courses or exercises provided to citizens	200	175	200

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Conduct minimum of four exercises in FY 2016-17.

Major Budget Items:

In FY 2016-17, using existing grant money to fund \$180,000 enhancement for new sirens.

Additional Resources include reimbursements from Dallas Water Utilities, Storm Drainage Management, and Department of Homeland Security/FEMA grants.

Department: Management Services

Resilience Office

Key Focus Area 2: Economic Vibrancy

2.44 *Description:* This senior executive position and executive assistant position have been established in partnership with the 100 Resilient Cities Initiative, pioneered by the Rockefeller Foundation. The Chief Resilience Officer will interface with executive and managerial levels of city/local government, outside agencies, and service providers to develop a Resilience Strategy within the 100 Resilient Cities framework.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>	<i>FY 2015-16 Estimate Dollars Positions</i>	<i>FY 2016-17 Adopted Dollars Positions</i>
<i>General Fund</i>	\$282,258 2	\$276,939 2	\$325,256 2
<i>Enterprise/Internal Svc/Other</i>	\$0 0	\$0 0	\$0 0
<i>Additional Resources</i>	\$0 0	\$0 0	\$0 0
Total	\$282,258 2	\$276,939 2	\$325,256 2

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of inter-departmental taskforce meetings	10	10	10
Number of external stakeholder meetings	12	14	10

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Implementation of the Resilience Strategy action items.

Major Budget Items: None

Department: Management Services

Air Quality

Key Focus Area 3: Clean, Healthy Environment

- 3.2 Description:** Provides four air monitoring networks across Dallas that measure air contaminants designated by the EPA, DHS, and the TCEQ, to have the potential to be injurious to or to adversely affect human health and the environment. Measured air quality is compared to National Standards with the ultimate goal of attaining and maintaining clean air. Provides regulatory investigations and inspections of industry and businesses with the potential to emit air pollutants, including citizen complaints.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$193,269	17
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$1,266,395	0
Total	\$0	0	\$0	0	\$1,459,664	17

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number or regulated source investigations	N/A	N/A	790
Percent of complaints worked within 2 working days after receipt.	N/A	N/A	97%
BioWatch air sample collected per position	N/A	N/A	665
Cost per ambient air sample collected.	N/A	N/A	\$1.27

FY 15-16 Performance Measure Status:
 Combined/Separated Service

Service Target FY 2016-17: Meet and exceed the state standard (85%) for "percent of valid samples collected" with a target of 97%.

Major Budget Items: For FY 2016-17, Air Quality Compliance and Ambient Air Monitoring were combined and transferred from Public Works. Additional Resources include reimbursements from the Texas Commission on Environmental Quality (TCEQ).

Department: Management Services

Environmental Quality

Key Focus Area 3: Clean, Healthy Environment

- 3.17** *Description:* Office of Environmental Quality (OEQ) assists City departments to comply with federal, state and local environmental regulations to avoid regulatory penalties, and provides training to both City employees and citizens on pollution prevention methods. The Environmental Management System (EMS) saves money by promoting regulatory compliance, reducing pollution at its source, and increasing operation efficiency. The City's Sustainability Plan includes goals from the EMS and Strategic Plan.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$802,207	25	\$799,585	25	\$979,920	24
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$1,878,701	0	\$1,482,581	0	\$1,878,701	0
Total	\$2,680,908	25	\$2,282,166	25	\$2,858,621	24

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of MSD applications processed within 9 months	80%	80%	80%
Average number of compliance internal audit nonconformances per 100 COD business unit internal audits	25	16	20
Cost savings of OEQ Spill Team cleaning up spills rather than a contractor	\$990,000.00	\$920,000.00	\$990,000.00
Percent of positive environmental training course evaluation responses	95%	95%	95%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Continue to reduce environmental impact of City operations by completing assessment and revision of citywide and multi-departmental objectives and targets.

Major Budget Items:

Additional resources include reimbursements from Storm Drainage Management, Dallas Water Utilities and Aviation. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Department: Management Services

311 Customer Service Center

Key Focus Area 5: E-Gov

- 5.1 Description:** The 311 Customer Service Center provides direct access for residents requesting City services, information, water billing assistance, and Court & Detention Services information. The CRM system routes service requests directly to front line departments to resolve residents' concerns. City Hall on the Go! includes a vehicle equipped with technology to enable residents to submit service requests, pay bills, and get information about city services without traveling to City Hall.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$2,126,034	103	\$2,120,799	103	\$2,819,439	105
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$4,129,653	0	\$4,129,653	0	\$4,129,653	0
Total	\$6,255,687	103	\$6,250,452	103	\$6,949,092	105

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of caller hang-ups (all phone queues)	7.5%	12.15%	10%
Percent of calls answered within 90 seconds	80%	64.75%	70%
Percent of customers satisfied with call experience	94%	95.3%	95%
Cost per call (salaries only)	\$3.45	\$2.65	\$3.00

FY 15-16 Performance Measure Status:
Caution



Phone technology problems early in the fiscal year plus higher than normal call volume negatively impacted customer wait times.

Service Target FY 2016-17: Complete procurement of a new CRM software.

Major Budget Items: Additional Resources include reimbursements from Dallas Water Utilities and Sanitation Services.

Department: Management Services

Center for Performance Excellence

Key Focus Area 5: E-Gov

- 5.12** *Description:* Encourages accountability through monitoring of measures and benchmarking City departments against other entities; oversees the City's strategic plan and departmental business plans; promotes continuous improvement through implementation of ISO 9001 Quality Management Services and LEAN Six Sigma projects; leads customer service training initiatives citywide; conducts internal and external surveys; and supports citywide initiatives such as the budget and Sunset Review processes

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$941,148	11	\$940,770	11	\$1,216,428	12
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$306,774	0	\$313,150	0	\$313,944	0
Total	\$1,247,922	11	\$1,253,920	11	\$1,530,372	12

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of employees trained in LSS methodology (Blue, Green, Black Belts)	200	200	460
Number of internal ISO audits performed	90	103	161
Percent of attendees who initiate action plan 30 days after customer service or critical thinking training	65%	85.8%	85%
Cost per training session per attendee	\$15.00	\$5.45	\$6.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Train 400 employees in LEAN Six Sigma methodologies.

Major Budget Items: For FY 2016-17, this service includes a transfer of one position from the Office of Ethics and Compliance to support Employee Advisory Committee and adds funds for smart city efforts through a public/private partnership.

Additional Resources include reimbursements from Aviation, Convention and Event Services, Dallas Water Utilities, Storm Drainage Management, and Sanitation Services.

Department: Management Services

City Agenda Process

Key Focus Area 5: E-Gov

5.14 Description: The Council Agenda Process ensures that all departments present voting and briefing items to the City Council, citizens and concerned parties in an accurate, uniform, and consistent manner. The Boards & Commissions Liaison provides administrative support and agendas to the Citizens/Police Review Board, Judicial Nominating Commission, and the Ad Hoc Judicial Nominating Committee.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$289,591	4	\$289,444	4	\$296,421	4
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$289,591	4	\$289,444	4	\$296,421	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per agenda item reviewed	\$123.63	\$143.94	\$145.00
Percent of agenda items posted without correction or deletion	97%	97%	97.5%
Number of Agenda Items reviewed per year	1,650	1,416	1,450

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Increase percent of agenda items posted without correction or deletion to 97.5%

Major Budget Items:

For FY 2016-17, the Board and Commissions Liaison service has been combined with the City Agenda Process.

Department: Management Services

EMS Compliance Program

Key Focus Area 5: E-Gov

5.26 *Description:* The EMS Compliance Program works to promote an ethical culture of compliance with state and federal laws, within the City of Dallas operations, and to prevent, detect and mitigate areas of noncompliance.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$528,321	4	\$525,196	4	\$650,405	4
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$528,321	4	\$525,196	4	\$650,405	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of billing errors in annual review of EMS payments from Medicare and Medicaid (acceptable error rate <5%)	5%	3.7%	5%
Percent of employees who received mandatory compliance training within prescribed time frame	100%	99.8%	100%
Number of employees who received mandatory compliance training	2,220	2,050	2,050
Number of calls received by Compliance Hotline	50	20	20

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide oversight of the the City's healthcare operations as it relates to compliance with federal regulations, HIPAA and the submission of medical claims.

Major Budget Items:

FY 2016-17 includes funding to perform a HIPAA Security Risk Assessment which is a required element under HIPAA.

Ethics and Compliance

Key Focus Area 5: E-Gov

5.27 Description: The Ethics and Compliance service works to reduce risk to the City by maintaining an effective and integrated ethics and compliance program based on the City's Code of Ethics (City Code Chapter 12A), the Federal sentencing guidelines, and other best practices. Ethics and compliance awareness are promoted through education, training, and monitoring.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$258,930	3	\$255,712	3	\$445,912	4
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$22,529	0	\$0	0	\$0	0
Total	\$281,459	3	\$255,712	3	\$445,912	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average hourly cost per ethics investigation	N/A	\$38.00	\$45.00
Percent of Opportunity Innovation Form recommendations implemented within 90 days	N/A	50%	60%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Centralized compliance oversight and monitoring (added as a component of this service for FY 2016-17) will be integrated into the Ethics program as well as continuing efforts to establish and maintain a strong ethics program for City employees.

Major Budget Items:

Funding for three positions was included in the FY 2015-16 Budget, although one position was vacant for the majority of the year causing an under run in expenses. For FY 2016-17, the budget includes the addition of funding for one position (total 4 positions) to manage the City's compliance with the Americans with Disabilities Act (ADA).

Department: Management Services

Fair Housing and Human Rights Compliance

Key Focus Area 5: E-Gov

5.28 Description: Fair Housing and Human Rights Compliance operates under a Memorandum of Understanding with the U.S. Department of Housing and Urban Development and is responsible for housing discrimination investigations and mediation under City Code Chapter 20A. The office also provides discrimination investigations in housing, employment, and public accommodation based on sexual orientation under City Code Chapter 46, and educates the community on fair housing laws, human rights laws and responsibilities.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$136,824	3	\$136,570	3	\$371,617	3
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$961,528	12	\$998,804	12	\$1,028,769	12
Total	\$1,098,352	15	\$1,135,374	15	\$1,400,386	15

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of non-litigated cases closed within 120 days	70%	65%	67%
Number of fair housing education and outreach events	70	67	70
Number of citizen assistance inquiries processed and/or referred annually	2,500	2,817	3,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide 70 outreach and education events and process approximately 3,000 citizen assistance inquiries.

Major Budget Items:

FY 2016-17 includes \$200,000 to complete the HUD required Assessment of Fair Housing (AFH) study. Additional Resources include Community Development Block Grant (CDBG) funds, Fair Housing Assistance Program (FHAP) grant funds and Fair Housing Trust fund.

Department: Management Services

Intergovernmental Services

Key Focus Area 5: E-Gov

5.38 *Description:* The Office of Intergovernmental Services (IGS) supports the City's government relations and legislative activities, and secures grants to fill critical gaps in City funding. The Fund Development Team is the City's clearinghouse for identifying, writing, submitting, and managing competitive grants from private sector and governmental sources. The Legislative Services team advances the City's interests with local/state/federal legislators and agencies to achieve Dallas' legislative priorities.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$452,741	11	\$450,442	11	\$570,270	11
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$332,215	3	\$332,215	3	\$398,625	3
<i>Total</i>	\$784,956	14	\$782,657	14	\$968,895	14

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Competitive grant dollars received per general fund dollar spent on fund development salaries	N/A	\$41.00	\$40.00
Number of policy positions or legislative analyses prepared per legislative FTE	35	39	50
Percent of customers that agree or strongly agree that IGS staff is knowledgeable as indicated in the annual internal services survey	92%	91%	92%
Percent of legislative priorities achieved (Federal and State)	65%	64%	65%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Submit 50 competitive grants applications.

Major Budget Items:

FY 2016-17 includes a \$75,000 transportation consultant contract with Brunk Government Relations and additional staff support for the youth commission. Additional staff support will be funded through additional resources.

Additional Resources include reimbursements from Aviation, Dallas Water Utilities, Convention and Event Services, Storm Drainage Management, Sanitation Services and Justice Assistance Grant.

Department: Management Services

Internal Control Task Force

Key Focus Area 5: E-Gov

- 5.39** *Description:* The Internal Control Task Force (ICTF), formed October 1, 2012, evaluates, documents and improves the City's internal controls. The team serves as a resource for internal control questions and concerns, and provides training classes in Cash Handling and Internal Control. The team closely monitors implementation of City Auditor audit recommendations and works with departments to assist them in ensuring audit recommendations are fully implemented and associated risks are mitigated.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$433,830	4	\$431,877	4	\$360,209	3
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$433,830	4	\$431,877	4	\$360,209	3

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of audit recommendations management judges implemented	90%	85%	90%
Number of training classes held to improve internal controls	10	30	20

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Achieve 90% management judged implementation rate for audit recommendations made by the City Auditor.

Major Budget Items: For FY 2016-17, one position transferred to Business Development and Procurement Services.

Department: Management Services

Public Information Office / Communications & Broadcasting

Key Focus Area 5: E-Gov

5.45 *Description:* The Public Information Office (PIO) is dedicated to enhancing transparency and educating the community about City news, events and services via DallasCityHall.com, DallasCityNews.net, government cable channels, social media, traditional media and public engagement. PIO also manages the processing of open records requests, with the exception of DPD. The Dallas City News broadcast team provides A/V, broadcasting and online archiving services. DCN manages the City cable channels and TV studio.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$1,198,868	17	\$1,196,602	17	\$1,368,490	17
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$322,573	0	\$322,573	0	\$322,573	0
Total	\$1,521,441	17	\$1,519,175	17	\$1,691,063	17

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of AV/meetings/videos produced per position	N/A	225	225
Percent increase in social impressions	N/A	20%	25%
Percent increase in web traffic on City News site	N/A	10%	10%
Number of ORRs processed per position	N/A	8265	8300

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: Provide five or more weekly content updates to DallasCityNews.net

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.
 For FY 2016-17, this service includes a transfer of one position from Equipment and Building Services. Additionally, added funds for broadcasting equipment that is offset by revenue from external customers.
 Additional Resources include reimbursements from Aviation, Storm Drainage Management, Dallas Water Utilities, and Sanitation Services.





Mayor and Council

To enrich the quality of life for all citizens by providing excellent government services, grow a sustainable economy, enhance public safety, create sustainable neighborhoods and a clean healthy environment.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Mayor and City Council	EGOV	4,331,189	0	4,331,189	4,321,573	0	4,321,573	4,465,390	0	4,465,390
	Total	4,331,189	0	4,331,189	4,321,573	0	4,321,573	4,465,390	0	4,465,390



Department: Mayor and Council

Administrative Support for the Mayor and City Council

Key Focus Area 5: E-Gov

- 5.3** **Description:** Provides professional and administrative support to the Mayor and 14 City Councilmembers as needed for the performance of their official duties. Support staff serves as constituent liaison to the Mayor and Council by responding to calls, resolving issues, directing citizens' requests to appropriate department, scheduling meetings, coordinating approximately 50 in-person and virtual town hall meetings annually, and disseminating pertinent information to the citizens of Dallas.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$4,331,189	53	\$4,321,573	53	\$4,465,390	55
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$4,331,189	53	\$4,321,573	53	\$4,465,390	55

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per citizen contact	\$14.50	\$13.50	\$13.50
Number of citizen phone calls	41,000	41,519	41,500
Number of Service Requests created by Mayor & Council Office staff	5,500	5,039	5,300
Number of neighborhood meetings	1,250	1,353	1,250

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Increase the number of Service Requests created by Mayor and Council staff.

Major Budget Items: Council amendment added \$138,855 and 2 positions for public information initiative.





Mobility and Street Services

To ensure safety of streets and mobility within the City of Dallas, enhancing economic vibrancy and quality of life.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Capital and Implementation Program	EV	0	0	0	0	0	0	1,174,089	5,556,811	6,730,900
Interagency and Transportation Administration	EV	0	0	0	0	0	0	712,799	772,450	1,485,249
Land Surveying Services	EV	0	0	0	0	0	0	153,118	715,730	868,848
Mobility Planning	EV	0	0	0	0	0	0	1,292,880	0	1,292,880
Pavement Management	EV	0	0	0	0	0	0	295,104	0	295,104
Rights-of-Way Maintenance Contracts and Inspections	EV	10,616,900	954,000	11,570,900	10,827,630	954,000	11,781,630	10,607,778	954,000	11,561,778
Service Maintenance Areas	EV	11,219,120	3,425,443	14,644,563	11,411,263	3,425,443	14,836,706	11,886,125	3,000,975	14,887,100
Street Cut and Right-of-Way Management (Cut Control)	EV	0	0	0	0	0	0	255,788	438,541	694,329
Street Forestry Division	EV	0	0	0	0	0	0	498,804	0	498,804
Street Lighting	EV	17,525,192	0	17,525,192	17,525,192	0	17,525,192	16,956,026	0	16,956,026
Street Repair Division - Asphalt	EV	13,212,569	0	13,212,569	13,070,147	0	13,070,147	13,243,288	0	13,243,288
Street Repair Division - Concrete	EV	26,622,066	1,975,063	28,597,129	25,248,699	1,975,063	27,223,762	31,571,179	1,975,063	33,546,242
Street Resurfacing	EV	0	0	0	0	0	0	138,557	425,499	564,056
Traffic Operations Maintenance	EV	7,153,824	837,449	7,991,273	6,790,702	924,866	7,715,568	7,155,484	784,449	7,939,933
Traffic Safety and Congestion Management	EV	3,906,708	195,029	4,101,737	5,335,180	29,330	5,364,510	5,592,108	40,500	5,632,608
Total		90,256,379	7,386,984	97,643,363	90,208,813	7,308,702	97,517,515	101,533,127	14,664,018	116,197,145



Department: Mobility and Street Services

Capital and Implementation Program

Key Focus Area 2: Economic Vibrancy

2.5 Description: Create and maintain the fundamental transportation infrastructure systems required for economic growth by planning, designing, and constructing barrier-free pedestrian ramps, sidewalks, alleys, streets, trails, and bridges included in the Capital Bond Programs.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$1,174,089	96
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$5,556,811	0
Total	\$0	0	\$0	0	\$6,730,900	96

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Total amount of awards for design and construction of Street Improvement projects	N/A	N/A	\$77,725,510.00
Cost Share Sidewalk Replacement commitments (resident share paid)	N/A	N/A	450
Service Quality - Percent of projects awarded within 90 days of the planned date	N/A	N/A	89%
Average number of projects under construction	N/A	N/A	125

FY 15-16 Performance Measure Status:
 Combined/Separated Service 

Service Target FY 2016-17: Award 90 of the scheduled design and construction contracts. This number will increase with passage of the 2017 Bond Program.

Major Budget Items: For FY 2016-17, this service is transferred from Public Works. If the 2017 bond program passes, the anticipated construction and design awards will increase from 90 to 160. The amount is anticipated to increase from \$77m to approximately \$97m. Also, if the 2017 Bond Program passes, an additional 4 positions will need to be added.

Additional Resources include reimbursements from Capital Bond Program, Dallas Water Utilities, and Storm Drainage Management.

Department: Mobility and Street Services

Interagency and Transportation Administration

Key Focus Area 2: Economic Vibrancy

- 2.26** *Description:* Plans and develops bond programs and provides technical analysis for transportation projects related to transit, freeways/tollways, bike lanes, sidewalks, bridges, intersections, and thoroughfares. It also plans, designs, and constructs basic transportation systems required for supporting economic growth, improving air quality, and enhancing safety. This work is accomplished through collaboration and funding partnerships with TxDOT, NTTA, NCTCOG, Dallas County, DART, and neighboring cities.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$712,799	13
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$772,450	0
<i>Total</i>	\$0	0	\$0	0	\$1,485,249	13

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Total funds leveraged from other agencies	N/A	N/A	\$10,250,000.00
Percentage of Major Corridor projects not requiring additional funding from the City	N/A	N/A	50%
Dollars leveraged from other agencies for each City dollar spent	N/A	N/A	1

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: Maintain City's interests in coordinating Transportation Infrastructure projects with TxDOT, NTTA, DART, & Dallas County and to leverage \$10m from other agencies.

Major Budget Items: For FY 2016-17, this service is transferred from Public Works.

Additional Resources include reimbursements from Capital Bond Program, Dallas Water Utilities, Storm Drainage Management, and TxDOT.

Department: Mobility and Street Services

Land Surveying Services

Key Focus Area 2: Economic Vibrancy

- 2.28** *Description:* Provides land surveying services, project management, and review of consultant proposals and submittals for land surveying for all City departments. Review of consultant proposals and work products provides quality control and assures compliance with City of Dallas ordinances, and State of Texas Surveying Act and Rules.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$153,118	11
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$715,730	0
Total	\$0	0	\$0	0	\$868,848	11

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of Alternate Monument Requests reviewed within ten working days	N/A	N/A	95%
Percent of Monument Verification Surveys completed within ten working days	N/A	N/A	95%
Net cost per research request	N/A	N/A	\$98.67
Number of completed research requests	N/A	N/A	8,200

FY 15-16 Performance Measure Status:
 Combined/Separated Service 

Service Target FY 2016-17: Provide Land Surveying services, consultant submittal reviews, research and surveys within required time for 90% of requests received.

Major Budget Items: For FY 2016-17, this service is transferred from Public Works. If the 2017 Bond Program passes, one additional position will need to be added.

Additional Resources include reimbursements from Capital Bond Program, Dallas Water Utilities, Storm Drainage Management, and Aviation.

Department: Mobility and Street Services

Mobility Planning

Key Focus Area 2: Economic Vibrancy

2.29 *Description:* Mobility Planning provides technical analysis for transportation projects related to pedestrian, bicycle and transit facilities, thoroughfares and freeways/tollways. This includes identification & definition of transportation-related infrastructure needed to support economic development and enhance quality of life that can be funded through bond programs and interagency partnerships. Extensive collaboration with other City departments and outside agencies is a significant part of this service.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$1,292,880	7
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$0	0	\$0	0	\$1,292,880	7

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of work plan on track	N/A	N/A	85%
Average cost per Thoroughfare Plan amendment	N/A	N/A	\$3,500.00
Average number of months to complete Thoroughfare Plan Study	N/A	N/A	8

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: Advance Council multi-modal mobility priorities including the D2 alignment and bike lane implementation.

Major Budget Items: For FY 2016-17, this service transferred from Planning & Urban Design.

Department: Mobility and Street Services

Pavement Management

Key Focus Area 2: Economic Vibrancy

2.34 *Description:* Collects data and assesses the condition of streets and alleys throughout Dallas. Analyzes data to identify current and projected pavement conditions in support of both street maintenance programs and capital improvement programs.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$295,104	3
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$0	0	\$0	0	\$295,104	3

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Budgeted operational cost per lane-miles assessed	N/A	N/A	\$25.61
Percentage of total street lane miles assessed per year	N/A	N/A	100%
Lane mile of streets assessed	N/A	N/A	11,700
Vehicle miles traveled per lane mile of data collected	N/A	N/A	2.8

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: Assess 11,700 lane miles of streets for the City Pavement Condition Inventory, assuming that a consultant is used instead of staff.

Major Budget Items: For FY 2016-17, this service transferred from Public Works.

Department: Mobility and Street Services

Rights-of-Way Maintenance Contracts and Inspections Group

Key Focus Area 2: Economic Vibrancy

2.45 *Description:* The Rights-of-Way (ROW) Maintenance Contracts and Inspection Group administers contracted services including major thoroughfare sweeping, median/ROW mowing, TxDOT ROW mowing, slurry and micro surfacing, and oversees the MOWmentum Program. This service provides inspections for departmental program work and outside contractors to ensure quality control. Internal inspections are conducted on concrete repair, asphalt repair, pothole repair, storm sewer inlet repair, guardrail repair, etc.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$10,616,900	28	\$10,827,630	28	\$10,607,778	24
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$954,000	0	\$954,000	0	\$954,000	0
Total	\$11,570,900	28	\$11,781,630	28	\$11,561,778	24

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of internal inspection pass rate	99%	99.2%	99%
Street sweeping initial inspection pass rate	95.4%	95.4%	95%
Median maintenance initial inspection pass rate	95%	96.9%	97%
Total number of lane miles of street preventative maintenance completed	335	335	335

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: Continue to increase internal inspection pass rate.

Major Budget Items: FY 2016-17 decrease due to net of CIS, EBS, and Risk Management adjustments. Also includes reduction of 4 positions to more accurately reflect funding levels.

Additional Resources include reimbursement for stormwater related activities.

Department: Mobility and Street Services

Service Maintenance Areas

Key Focus Area 2: Economic Vibrancy

2.46 *Description:* Mobility and Street Services has four Service Maintenance Areas (SMAs) that serve as the primary intake for approximately 35,000 customer service requests annually. SMAs provide daily maintenance and repair activities associated with streets, alleys, and rights-of-way, as well as street sweeping in the Central Business District (CBD).

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$11,219,120	331	\$11,411,263	331	\$11,886,125	204
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$3,425,443	0	\$3,425,443	0	\$3,000,975	0
Total	\$14,644,563	331	\$14,836,706	331	\$14,887,100	204

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of service requests closed on time	N/A	98%	98%
Average cost per pothole repaired	\$15.00	\$17.46	\$17.50
Number of square yards of asphalt repair level-ups	74,000	115,000	100,000
Number of potholes repaired	30,000	34,000	34,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Maintain 98% of service requests closed on time according to the service level agreement.

Major Budget Items: FY 2016-17 includes transfer of eight positions and budget for inlet cleaning activities to Stormwater Management and a reduction in the Stormwater reimbursement. Also includes a reduction of 119 positions to more accurately reflect funding levels.

Additional Resources include reimbursement for stormwater related activities.

Department: Mobility and Street Services

Street Cut and Right-of-Way Management (Cut Control)

Key Focus Area 2: Economic Vibrancy

- 2.48** *Description:* This service monitors and enforces activities within the public infrastructure by permitting and inspecting construction, repair and modifications for water, sewer, storm drainage, paving, electric, gas, phone, cable TV, and communication facilities. Sidewalks and drive approach construction within the public Right-of-Way are also our responsibility. This service is vital to maintaining the street infrastructure necessary to support Economic Vibrancy, Public Safety and Quality of Life.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$255,788	11
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$438,541	0
<i>Total</i>	\$0	0	\$0	0	\$694,329	11

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Net cost per Street Cut and Excavation Permits	N/A	N/A	\$36.55
Number of Street Cut and Excavation Permits issued	N/A	N/A	16,400
Percent of violations resolved prior to becoming citations	N/A	N/A	96%

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: Continue to work with service providers to protect the City infrastructure and minimize violations. Implement new Right-of-Way management software program.

Major Budget Items: For FY 2016-17, this service transferred from Public Works.
 Additional Resources include reimbursements from Dallas Water Utilities and Building Inspection.

Department: Mobility and Street Services

Street Forestry Division

Key Focus Area 2: Economic Vibrancy

2.50 *Description:* Provides maintenance for existing street trees in the City's medians and Rights-of-Way (ROW), remove decaying and damaged trees and plant new trees. This service provides educational outreach to citizens to encourage the planting of new trees and the proper care for existing trees.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$498,804	6
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$0	0	\$0	0	\$498,804	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of street trees inventoried in Rights-of-Way (ROW)	N/A	N/A	50%
Percentage of employees trained on proper tree trimming techniques	N/A	N/A	75%
Number of tree planting educational outreach events	N/A	N/A	3

FY 15-16 Performance Measure Status:
New Service



Service Target FY 2016-17: Develop inventory of trees in street medians and Rights-of-Way.

Major Budget Items: Funds Street Forestry staff: Sr. Forester, Forester, Crew leader, 2 Forestry Workers, Laborer and equipment for year one.

Department: Mobility and Street Services – Street Lighting

Street Lighting

Key Focus Area 2: Economic Vibrancy

2.51 *Description:* Street Lighting provides funding for electricity and maintenance of approximately 88,000 street lights on City streets and freeways. 72,000 street lights are owned by Oncor, 9,000 are owned by TxDOT, and 7,000 are owned by the City of Dallas.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$17,525,192	4	\$17,525,192	4	\$16,956,026	4
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$17,525,192	4	\$17,525,192	4	\$16,956,026	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost to operate street lights	\$176.00	\$171.54	\$166.06
Percent of service requests meeting service level agreement	99%	98.5%	99%
Percent of surveyed thoroughfare street lights working	96%	95.5%	96%
Number of thoroughfare street lights surveyed monthly for outages	7,000	6,500	7,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Maintain 7k thoroughfare street lights surveyed monthly for outages.

Major Budget Items: FY 2016-17 decrease due to decline in electricity rates.

Department: Mobility and Street Services

Street Repair Division - Asphalt

Key Focus Area 2: Economic Vibrancy

2.52 Description: Street Repair Division-Asphalt maintains an inventory of approximately 6,200 lane miles of asphalt streets and 104 miles of paved alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests and by planned program work such as the Street Rehabilitation and Street Restoration Programs.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$13,212,569	142	\$13,070,147	142	\$13,243,288	107
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$13,212,569	142	\$13,070,147	142	\$13,243,288	107

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of service requests meeting service level agreement	90%	85%	90%
Number of lane miles of asphalt street restoration	56	56	56
Number of lane miles of asphalt street rehabilitation	30	30	30
Number of lane miles full depth asphalt street repair	60	60	60

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Increase the percentage of service requests completed within the service level agreement.

Major Budget Items: FY 2016-17 budget decrease due to net of CIS, EBS and Risk Management adjustments. Also includes a reduction of 35 positions to more accurately reflect funding levels.

Department: Mobility and Street Services

Street Repair Division - Concrete

Key Focus Area 2: Economic Vibrancy

2.53 Description: Street Repair Division-Concrete maintains an inventory of approximately 5,500 lane miles of concrete streets and 1,150 miles of paved alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests and by planned program work like the Partial Reconstruction Program.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$26,622,066	170	\$25,248,699	170	\$31,571,179	136
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$1,975,063	0	\$1,975,063	0	\$1,975,063	0
Total	\$28,597,129	170	\$27,223,762	170	\$33,546,242	136

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per square yard of permanent concrete street repair	\$78.00	\$81.50	\$85.00
Percent of service requests meeting service level agreement	92%	85.2%	90%
Number of lane miles of partial reconstruction	163	164	164
Number of linear feet of curb and gutter repaired	79,000	84,000	79,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: On average, scope of work per service request location showed an increase in square yardage needed for repair

Major Budget Items: FY 2016-17 includes an \$11.7m transfer to the Street & Alley Maintenance Fund, an increase of \$5.4m from FY 2015-16. Also includes a reduction of 34 positions to more accurately reflect funding levels.

Additional resources include reimbursement for stormwater related activities.

Department: Mobility and Street Services

Street Resurfacing

Key Focus Area 2: Economic Vibrancy

2.54 *Description:* This service will administer street resurfacing contracts that will exceed approximately \$36 million which equates to approximately 162 lane miles with the approval of the 2017 Bond Program.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$138,557	6
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$425,499	0
<i>Total</i>	\$0	0	\$0	0	\$564,056	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of street segments completed within scheduled work days	N/A	N/A	90%
Number of lane miles resurfaced	N/A	N/A	162
Total Amount of awards for Resurfacing Projects	N/A	N/A	\$36,000,000.00

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: Award 30 lane miles of resurfacing projects to complete the 2012 Bond Program resurfacing work. This number should dramatically increase with passage of the 2017 Bond Program.

Major Budget Items: For FY 2016-17, this service is a new service and transferred from Public Works. The measures and service target will need to be adjusted if the 2017 Bond Program does not pass. The total amount of awards for resurfacing projects will decrease to \$11m and the number of lane miles resurfaced will decrease to 50. Also, if the 2017 Bond Program passes an additional 6 positions will be added.

Additional resources include reimbursements from Capital Bond Program and Dallas Water Utilities.

Department: Mobility and Street Services

Traffic Operations Maintenance

Key Focus Area 2: Economic Vibrancy

2.58 *Description:* Traffic Operations Maintenance is responsible for the installation and maintenance of traffic signals, traffic control signs, and pavement markings to allow for the safe and efficient flow of traffic.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$7,153,824	70	\$6,790,702	70	\$7,155,484	70
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$837,449	0	\$924,866	0	\$784,449	0
<i>Total</i>	\$7,991,273	70	\$7,715,568	70	\$7,939,933	70

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost to perform traffic signal repairs	\$191.00	\$186.84	\$210.00
Percent of streets with visible striping	58%	53.1%	50%
Average response time in minutes for emergency traffic sign calls	27	26	27
Average response time in minutes for emergency signal malfunction calls	57	55	57

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain 57 minute average response time for emergency signal malfunction calls.

Major Budget Items:

The average cost to perform traffic signal repairs is increasing due to major underground repairs.

Additional Resources include reimbursements from internal departments, TxDOT, and bond program funds.

Department: Mobility and Street Services

Traffic Safety and Congestion Management

Key Focus Area 2: Economic Vibrancy

2.59 *Description:* Traffic Safety and Congestion Management oversees the design, construction, and operation of the traffic control devices citywide. It ensures the safety and mobility through the design and installation of traffic signals, traffic control signs, and pavement markings based on approved standards. Engineers conduct field studies and implement measures to prevent accidents, reduce congestion, and improve way-finding.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$3,906,708	33	\$5,335,180	33	\$5,592,108	33
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$195,029	0	\$29,330	0	\$40,500	0
Total	\$4,101,737	33	\$5,364,510	33	\$5,632,608	33

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per traffic study	\$210.00	\$284.21	\$322.00
Percent of traffic engineering service requests completed within service level agreement	95%	91%	88%
Percent of traffic signals with working communications to central computer	96%	96.4%	96%
Total traffic studies completed	4,750	5,800	6,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain 96% of traffic signals with working communication to central computer.

Major Budget Items:

FY 2015-16 estimate includes \$1.4m in HSIP expenditures to secure \$6.5m in traffic signal improvement grants. The FY 2016-17 increase of \$1.8m is to secure an additional \$10m in grants for traffic signal improvements.

Additional Resources include reimbursements from internal departments, TxDOT, and bond program funds.





Non-Departmental and Reserves & Transfers

Ensure that funding is available to meet commitments and contractual obligations of a city-wide nature.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
TIF Districts Payments	EV	26,182,783	0	26,182,783	26,017,572	0	26,017,572	34,130,456	0	34,130,456
Commercial Paper and Master Lease	EGOV	14,697,733	0	14,697,733	14,757,870	0	14,757,870	19,300,425	0	19,300,425
Non-Departmental	EGOV	16,204,596	0	16,204,596	16,824,545	0	16,824,545	16,981,558	0	16,981,558
Contingency Reserve	EGOV	2,628,101	0	2,628,101	2,628,101	0	2,628,101	1,650,000	0	1,650,000
Liability/Claims Fund Transfer	EGOV	1,994,219	0	1,994,219	1,994,219	0	1,994,219	4,282,542	0	4,282,542
Salary and Benefit Reserve	EGOV	387,000	0	387,000	1,837,000	0	1,837,000	2,000,000	0	2,000,000
	Total	62,094,432	0	62,094,432	64,059,307	0	64,059,307	78,344,981	0	78,344,981



Tax Increment Financing Districts Payments

2.57 *Description:* The City's General Fund required payment to 18 tax increment financing (TIF) districts based on TIF agreements.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$26,182,783	0	\$26,017,572	0	\$34,130,456	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$26,182,783	0	\$26,017,572	0	\$34,130,456	0

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Transfer increment payments to TIF funds by May 1, 2017.

Major Budget Items:

Increase in FY 2016-17 due to 17.9% growth in property value within TIF districts. Total City cost is \$47.6m including payment from General Fund of \$34.1m and payment from the Debt Service Fund of \$13.5m.

Department: Non-Departmental

General Obligation Commercial Paper and Master Lease Programs

Key Focus Area 5: E-Gov

5.32 *Description:* The General Obligation Commercial Paper Program funds interim financing for capital improvement projects. Expenses include credit facility fees and paying agent fees. Commercial Paper interest costs are paid by the Debt Service Fund. Commercial Paper is retired through the issuance of bonds previously approved by voters. The Master Lease Program funds the purchase of equipment and technology improvements (\$25m-\$30m each year) and expenses include payments for principal and interest.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$14,697,733	0	\$14,757,870	0	\$19,300,425	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$14,697,733	0	\$14,757,870	0	\$19,300,425	0

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Continue the Commercial Paper and Master Lease Programs to provide "just-in-time" borrowing and reduce the City's debt cost.

Major Budget Items:

In FY 2016-17 an additional \$30m in equipment & technology will be purchased resulting in an increase in the City's debt cost in future years.

Department: Non-Departmental

Non-Departmental

Key Focus Area 5: E-Gov

5.43 *Description:* Non-Departmental provides funds for miscellaneous items not falling within a single department. Some of the most significant items funded in this service include the general fund's portion of unemployment payment, professional services for legislative services, bank contracts, appraisal district contracts, Dallas County Tax Collection contract, contract wrecker services, city-wide memberships, and Public Improvement District (PID) assessment payments.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$16,204,596	8	\$16,824,545	8	\$16,981,558	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$16,204,596	8	\$16,824,545	8	\$16,981,558	0

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Ensure sufficient funding in FY 2016-17 for costs related to city-wide efforts.

Major Budget Items:

FY 2015-16 estimate includes unbudgeted costs such as an actuarial review related to the Police and Fire Pension Fund and efforts related to ADA Compliance.

Department: Office of Financial Services - Reserves and Transfers

Contingency Reserve

Key Focus Area 5: E-Gov

5.20 *Description:* The Contingency Reserve provides funds for unanticipated expenditures of a non-recurring nature, including: expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$2,628,101	0	\$2,628,101	0	\$1,650,000	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$2,628,101	0	\$2,628,101	0	\$1,650,000	0

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain a Contingency Reserve level ranging from 0.5% to 1.0% of budgeted General Fund department expenditures in compliance with the City's Financial Management Performance Criteria (FMPC).

Major Budget Items:

In FY 2015-16, Contingency Reserve funding was used for unbudgeted expenses related to an executive search. FY 2016-17 allocation will bring the total Contingency Reserve level to \$7.28m which is 0.59% of FY 2016-17 General Fund.

Department: Office of Financial Services - Reserves and Transfers

Liability/Claims Fund Transfer

Key Focus Area 5: E-Gov

- 5.41** *Description:* The Liability and Claims Fund is used by the City to pay claims, settlements and judgments for damages to real or personal property and for personal injury suffered by any member of the public that results from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$1,994,219	0	\$1,994,219	0	\$4,282,542	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$1,994,219	0	\$1,994,219	0	\$4,282,542	0

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Ensure sufficient funding for FY 2016-17 for the payments of claims, settlements, and judgments against the City.

Major Budget Items:

This service includes funding for the Liability and Claims Fund from the General Fund only. Other operating funds contribute based on their allocated share of the costs. Increase in FY 2016-17 due to increased litigation and less prior year ending balance.

Department: Office of Financial Services - Reserves and Transfers

Salary and Benefit Reserve

Key Focus Area 5: E-Gov

5.48 *Description:* The Salary and Benefit Reserve is a central location for the payment of General Fund civilian employees' termination payments.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$387,000	0	\$1,837,000	0	\$2,000,000	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$387,000	0	\$1,837,000	0	\$2,000,000	0

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Ensure sufficient funding for FY 2016-17 for termination payments associated with resignations and retirements.

Major Budget Items: None



Office of Cultural Affairs

To establish a cultural system that ensures all Dallas citizens and visitors have an opportunity to experience the finest in arts and culture.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
City-Owned Cultural Venues	CARE	12,001,824	0	12,001,824	12,289,266	0	12,289,266	14,396,564	0	14,396,564
Cultural Services Contracts	CARE	5,509,238	1,400,000	6,909,238	5,181,936	1,416,822	6,598,758	4,935,373	1,530,267	6,465,640
Public Art for Dallas	CARE	190,000	266,429	456,429	217,478	235,000	452,478	272,574	208,739	481,313
	Total	17,701,062	1,666,429	19,367,491	17,688,680	1,651,822	19,340,502	19,604,511	1,739,006	21,343,517



Department: Office of Cultural Affairs

City-Owned Cultural Venues

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.2** *Description:* Manages and supports the operations of 22 City-owned cultural centers and facilities in the downtown area (Arts District and Historic District), South Dallas, Uptown, East Dallas and Oak Cliff. This service supports programming at 7 OCA-managed cultural centers, contract administration with 11 nonprofit partners for the management of 15 City-owned arts venues, and payment of utilities and operational support for venues.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$12,001,824	106	\$12,289,266	106	\$14,396,564	104
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$12,001,824	106	\$12,289,266	106	\$14,396,564	104

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Dollars leveraged by facilities partners to support operations of city-owned venues	\$101,700,000.00	\$94,274,943.00	\$88,618,446.00
Number of attendees at cultural events in city-owned cultural venues (cultural centers and facilities partners)	4,410,200	3,688,781	3,467,454
Number of cultural events in city-owned cultural venues (cultural centers and facilities partners)	34,425	27,772	26,106

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain support for programs at OCA cultural centers and facilities, and increase support for citywide Arts Month. Decrease in attendance and events due to data collection adjustments and leveling out of attendance at major cultural institutions.

Major Budget Items:

FY 2016-17 includes \$1.5 million increase to AT&T Performing Arts Center (ATTPAC) for support services to City supported organizations, approx. \$600,000 for increased security and custodial costs and a \$300,000 reallocation of interdepartmental charges. An additional \$1 million is included in capital budget for facility maintenance. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Cultural Services Contracts

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.3** *Description:* Manages cultural services contracts with over 70 non-profit cultural organizations that leverage private sector support and provide over 60,000 cultural services in destinations throughout the city. Contracted services include free and low-cost cultural programs, festivals, museum exhibitions, plays, concerts, and workshops that reach over 5.2 million people annually.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$5,509,238	9	\$5,181,936	9	\$4,935,373	9
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$1,400,000	1	\$1,416,822	1	\$1,530,267	1
Total	\$6,909,238	10	\$6,598,758	10	\$6,465,640	10

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Dollars leveraged by contracted arts organizations	\$143,800,000.00	\$137,047,506.00	\$139,778,456.00
Cost per citizen served by contracted arts organizations	\$0.93	\$1.05	\$1.01
Attendance at cultural events	5,801,206	5,628,151	5,290,462
Number of cultural services provided to citizens and visitors of Dallas	78,892	65,895	61,941

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain support of cultural and artistic programs through contracts with cultural partners at current level. Attendance and event totals down due to data collection adjustments and leveling out of attendance at major cultural institutions.

Major Budget Items:

Additional resources includes a 2.6% allocation of Hotel Occupancy Tax in support of cultural programs. FY 2016-17 General Fund reduction is due to proposed transfer of funds to new Fair Park non-profit management organization.

Department: Office of Cultural Affairs

Public Art for Dallas

Key Focus Area 4: Culture, Arts, Recreation and Education

4.11 *Description:* Manages and implements the City of Dallas' Public Art Ordinance through the commission, acquisition, and maintenance of public artworks for City facilities such as libraries, fire stations, Love Field Airport, parks, recreation centers and other publicly-accessible spaces.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$190,000	5	\$217,478	5	\$272,574	4
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$266,429	0	\$235,000	0	\$208,739	0
<i>Total</i>	\$456,429	5	\$452,478	5	\$481,313	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of public art projects awarded to new/emerging artists	30%	40%	45%
Percentage of public art collection reviewed annually to determine condition and identify maintenance requirements	35%	100%	33%
Number of public art projects initiated	15	14	15
Number of public art projects completed	12	15	21

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Increase in percent of public art projects awarded to new/emerging artists from 40% to 45%.

Major Budget Items:

Includes \$160,000 for public art conservation and maintenance, and approximately \$200,000 in additional resources from multiple bonds for personnel costs associated with public art implementation. Additional funds in this service are for staff costs associated with the public art program. FY 2016-17 includes a reduction of a position to more accurately reflect funding levels.





Office of Economic Development

Putting people and resources back to work.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Area Redevelopment	EV	136,125	773,867	909,992	132,549	745,000	877,549	182,712	774,334	957,046
Business Development	EV	292,733	930,673	1,223,406	290,786	543,061	833,847	294,440	892,173	1,186,613
Dallas Film Commission	EV	235,328	201,298	436,626	228,319	110,000	338,319	240,754	201,298	442,052
Major Projects & Other Programs	EV	386,998	346,752	733,750	380,859	308,778	689,637	387,575	346,752	734,327
Research and Information Services	EV	59,808	511,191	570,999	61,716	528,787	590,503	73,550	549,691	623,241
Small Business Initiatives	EV	707,431	2,108,925	2,816,356	724,194	1,467,873	2,192,067	1,395,504	448,342	1,843,846
	Total	1,818,423	4,872,706	6,691,129	1,818,423	3,703,499	5,521,922	2,574,535	3,212,590	5,787,125



Department: Office of Economic Development

Area Redevelopment

Key Focus Area 2: Economic Vibrancy

- 2.1** **Description:** Coordinates and implements redevelopment efforts within the Tax Increment Financing Districts (TIFs), Public Improvement Districts (PIDs) and Municipal Management Districts (MMDs) to promote dense, mixed-use, pedestrian-friendly development. Develop and implement economic development, land use, transportation and infrastructure planning activity for these neighborhoods including retail recruitment, parking, open space, transit and reuse of vacant/underdeveloped buildings.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$136,125	12	\$132,549	12	\$182,712	10
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$773,867	0	\$745,000	0	\$774,334	0
Total	\$909,992	12	\$877,549	12	\$957,046	10

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Private investment committed per Position	\$60,000,000.00	\$40,000,000.00	\$30,000,000.00
Projects Managed per Position	34	45	42
Leveraged private investment per public dollar	\$6.00	\$5.60	\$5.35
Downtown residential units added to existing stock	1,010	1,332	750

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: Supports the Economic Development Strategic Plan by targeting redevelopment in special districts, including the greater downtown area.

Major Budget Items: FY 2016-17 anticipates that the demand for assistance with multi-family projects will decrease.

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Additional Resources include Tax Increment Financing Reimbursement (\$571k) and City of Dallas Regional Center Reimbursement (\$203k).

Department: Office of Economic Development

Business Development

Key Focus Area 2: Economic Vibrancy

- 2.4** **Description:** Facilitates business development by recruiting new businesses and retention/expansion of existing companies. Mission is job creation, leveraging private investment in the tax base, and expansion of retail opportunities in southern Dallas. Provides marketing, communication, and incentive strategies to support these efforts.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$292,733	12	\$290,786	12	\$294,440	11
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$930,673	0	\$543,061	0	\$892,173	0
Total	\$1,223,406	12	\$833,847	12	\$1,186,613	11

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Private investment negotiated per Position	\$40,000,000.00	\$50,000,000.00	\$50,000,000.00
Businesses attracted per Position	4	5	4
Qualified requests for information completed	60	50	60
Private investment leveraged	\$200,000,000.00	\$270,000,000.00	\$150,000,000.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Secure commitments for 2,500 jobs; \$150 million committed investment.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Additional Resources include Tax Increment Funding Reimbursement (\$6k), Public/Private Partnership Reimbursement (\$592k), and Aviation Reimbursement (\$150k).

Decreases in FY 2016-17 measures result from observed reduction in market activity.

Department: Office of Economic Development

Dallas Film Commission

Key Focus Area 2: Economic Vibrancy

- 2.11** *Description:* Promotes Dallas through the production of film, television, creative media projects and ancillary services. Serves as a resource/primary liaison and advocates for support and cooperation. Dallas' appearance in the media is a powerful promotional tool that creates awareness of the city's attributes and diversity. \$64.4m in direct spending in the Dallas area economy and 1,480 shoot days are proposed for FY 2016-17.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$235,328	5	\$228,319	5	\$240,754	5
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$201,298	0	\$110,000	0	\$201,298	0
Total	\$436,626	5	\$338,319	5	\$442,052	5

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Business attracted per position - direct spend as reported/tracked	\$28,050,179.00	\$26,767,588.66	\$21,461,894.00
Number of productions	355	327	307
Number of shoot days completed	2,939	1,726	1,480
Economic impact, induced and indirect - using standard 2.3 multiplier	\$193,546,239.00	\$184,696,361.75	\$148,087,068.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: \$64.4m in direct spending in the Dallas area economy.

Major Budget Items:

FY 2016-17 activity is expected to drop off due to the lack of available state incentives. The Texas Moving Image incentive program suffered significant reduction in past legislative session.

Additional Resources include Public/Private Partnership Reimbursement (\$88k), Convention and Event Services Reimbursement (\$70k), and Creative Industries Funds Reimbursements (\$43k).

Department: Office of Economic Development

Economic Development Major Projects & Other Programs

Key Focus Area 2: Economic Vibrancy

2.13 *Description:* Contributes to economic development through major investment opportunities and job creation. Recruits international business and foreign investors to Dallas, primarily through the City of Dallas Regional Center (CDRC) EB-5 Program and other marketing efforts. Objective is to increase the City's tax base and increase the number of jobs available to City residents with special focus in the southern sector and International Inland Port. Budget, Estimate include one unfunded position.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$386,998	6	\$380,859	6	\$387,575	4
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$346,752	0	\$308,778	0	\$346,752	0
Total	\$733,750	6	\$689,637	6	\$734,327	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Private Investment Leveraged CDRC Commitments	\$262,500,000.00	\$200,000,000.00	\$175,000,000.00
Value of new project commitments (International Inland Port of Dallas)	\$30,000,000.00	\$50,000,000.00	\$20,000,000.00
Jobs created by CDRC Investments in Dallas	2,000	1,250	840
CDRC Commitments subscribed	\$75,000,000.00	\$50,000,000.00	\$43,750,000.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Roll out Dallas Business and Information Network (B.R.A.I.N.) program to all library branches in FY 2016-17.

Major Budget Items:

FY 2016-17 includes a transfer out of 2 positions to Research and Information Services.

Anticipated reduction in market activity and less developable acreage within Dallas will reduce International Inland Port of Dallas (IIPD) projects for FY 2016-17.

Additional Resources include Tax Increment Financing Reimbursement (\$20k), Public/Private Partnership Reimbursement, (\$80k), and City of Dallas Regional Center Reimbursement (\$247k).

Department: Office of Economic Development

Economic Development Research and Information Services

Key Focus Area 2: Economic Vibrancy

2.14 Description: Produces real estate and economic data, analysis and policy guidance used by City Council, City Management, other City departments, outside government agencies and firms to make business decisions that impact business investment, employment and the tax base in Dallas. Assists with strategic planning and marketing for the Office of Economic Development.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$59,808	6	\$61,716	6	\$73,550	9
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$511,191	0	\$528,787	0	\$549,691	0
Total	\$570,999	6	\$590,503	6	\$623,241	9

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per item completed	\$2,583.00	\$2,583.00	\$4,014.00
Projects per unit staff	56.2	68	62
Research workplan projects completed	86	85	85
Ad-hoc research requests completed	225	260	230

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Complete new external communications strategy, web site, and Salesforce deployment.

Major Budget Items: FY 2016-17 includes a transfer in of 2 positions from Major Projects and Other Programs service and an increase of 1 position related to reallocation of department support.

Additional Resources include Tax Increment Financing Reimbursement (\$27k), Public/Private Partnership Reimbursement (\$394k), and City of Dallas Regional Center Reimbursement (\$129k).

Department: Office of Economic Development

Small Business Initiatives

Key Focus Area 2: Economic Vibrancy

2.47 *Description:* Encourage small business startup and expansion to increase job creation and/or retention. Small businesses are major contributors to the City's tax base. They employ nearly one third of the city's workforce. New Markets Tax Credits (NMTC's), the Mayor's GrowSouth Initiative, the Southern Dallas Development Corp., the South Dallas Fair Park Trust Fund, CDBG programs and the Dallas B.R.A.I.N.(Business.Resource.And.Information.Network) are all resources that impact and benefit small business.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$707,431	13	\$724,194	13	\$1,395,504	12
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$2,108,925	6	\$1,467,873	6	\$448,342	3
Total	\$2,816,356	19	\$2,192,067	19	\$1,843,846	15

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Small Business Loans and Public/Private Partnership Funds	N/A	\$3,019,000.00	\$1,000,000.00
Grants/Loans Approved - S. Dallas/Fair Park Trust Fund	20	21	20
Applications Processed - S. Dallas/Fair Park Trust Fund	38	41	30
New Markets Tax Credit Projects Closed	2	3	2

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Retrofit Dallas Public Library to allow small business system resources partners to provide resources, seminars and other direct linkages to small business owners.

Major Budget Items:

FY 2016-17 includes Business Assistance Centers (BACs) small business development program, previously funded through CDBG.

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Additional Resources include Public/Private Partnership Reimbursement (\$246k), City of Dallas Regional Center Reimbursement (\$6k), South Dallas/Fair Park Trust Fund Reimbursement (\$29k), Tax Increment Financing Reimbursement (\$51k), and New Markets Tax Credit Reimbursement (\$116k).



Office of Financial Services

The mission of the Office of Financial Services is to protect the financial resources of the City of Dallas through fiscally responsible forecasting, allocation of resources, monitoring of revenues and expenditures, and compliance with applicable rules and laws in order to ensure the goals and objectives of the City are met.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Citywide Capital and Operating Budget	EGOV	1,236,817	0	1,236,817	1,235,383	0	1,235,383	1,214,686	0	1,214,686
Grant Administration	EGOV	1,351,754	673,984	2,025,738	1,339,102	673,984	2,013,086	1,398,168	721,050	2,119,218
Utility Management	EGOV	343,806	0	343,806	326,450	0	326,450	343,765	0	343,765
	Total	2,932,377	673,984	3,606,361	2,900,935	673,984	3,574,919	2,956,619	721,050	3,677,669



Department: Office of Financial Services

Citywide Capital and Operating Budget Development and Monitoring

Key Focus Area 5: E-Gov

5.17 Description: This service provides centralized preparation, oversight, and management of the City's operating and capital improvement program budgets and funds. This division manages production of the Annual Budget, monthly Financial Forecast Reports, and provides financial analysis to the City Manager, City Council, and all City Departments.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$1,236,817	14	\$1,235,383	14	\$1,214,686	12
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$1,236,817	14	\$1,235,383	14	\$1,214,686	12

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
General Fund End of Year revenues as a percent of budget	99%	101%	99%
General Fund End of Year expenditures as a percent of budget	99%	101%	99%
Number of Financial Forecast Reports completed	10	10	10

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain a balanced General Fund budget and utilize new budget preparation management system to improve the quality and timeliness of information used in decision making.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels and \$40,000 in vacancy savings.

Department: Office of Financial Services

Grant Administration

Key Focus Area 5: E-Gov

5.33 Description: This service provides planning and program oversight, compliance monitoring, financial management of grant funds for City's Consolidated Plan and other governmental grants in accordance with applicable federal/state regulations. Also provides on-site monitoring of sub-recipient contracts, administers budget development, maintains timely reporting to grant agencies, monitors citizen participation and serve as the City's liaison to various federal and state agencies which the City receives funds.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$1,351,754	19	\$1,339,102	19	\$1,398,168	15
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$673,984	11	\$673,984	11	\$721,050	12
Total	\$2,025,738	30	\$2,013,086	30	\$2,119,218	27

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of reports produced according to schedule	98%	97%	95%
Number of compliance reviews completed	110	118	130
Percent of citizens reporting that presentations were helpful and informative	95%	95%	95%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Administer and monitor grant funds in accordance with prescribed guidelines.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. Additionally, one position moved from the general fund to Community Development Block Grant fund. Additional Resources include Community Development Block Grant.

Department: Office of Financial Services

Utility Management

Key Focus Area 5: E-Gov

5.49 *Description:* Utility Management oversees and manages franchised utilities and certificated telecommunication providers use of the public rights-of-way including electric, natural gas, and cable television.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$343,806	2	\$326,450	2	\$343,765	1
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$343,806	2	\$326,450	2	\$343,765	1

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per franchised utility and certificated telecommunication provider monitored	N/A	\$3,587.00	\$3,778.00
Percent of complaints responded to within 30 days	100%	100%	100%
Number of complaints reviewed	200	120	150

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Provide oversight in accordance with guidelines.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.





Park and Recreation

Champion lifelong recreation and serve as responsible stewards of the city's parks, trails and open spaces.*

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Operation of Fair Park	EV	10,712,612	48,670	10,761,282	10,292,456	579,499	10,871,955	17,456,941	288,493	17,745,434
Aquatic Services	CARE	3,261,019	0	3,261,019	3,235,476	0	3,235,476	3,274,488	0	3,274,488
Golf and Tennis Centers	CARE	4,782,986	1,394,478	6,177,464	4,789,145	2,449,015	7,238,160	5,317,033	2,243,707	7,560,740
Leisure Venue Management	CARE	18,123,257	0	18,123,257	18,508,453	0	18,508,453	18,142,603	0	18,142,603
Park Land Maintained	CARE	28,359,094	5,051,539	33,410,633	28,280,325	4,638,632	32,918,957	28,830,752	4,159,053	32,989,805
Planning, Design and Construction	CARE	2,682,729	100,000	2,782,729	2,617,520	100,000	2,717,520	2,529,646	100,000	2,629,646
Recreation Services	CARE	18,249,369	3,857,249	22,106,618	18,417,368	3,983,915	22,401,283	19,121,563	4,265,662	23,387,225
Total		86,171,066	10,451,936	96,623,002	86,140,743	11,751,061	97,891,804	94,673,026	11,056,915	105,729,941



Department: Park and Recreation

Operation & Maintenance of Fair Park

Key Focus Area 2: Economic Vibrancy

2.33 *Description:* Fair Park is a 277-acre tourist destination and Texas' most visited public park with diverse offerings, sporting events, and first class entertainment at multiple event venues. More than 5.1 million patrons visit Fair Park annually attending over 1,000 special events. This service provides Fair Park maintenance, operations, event sales, and visitor services.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$10,712,612	81	\$10,292,456	81	\$17,456,941	59
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$48,670	0	\$579,499	0	\$288,493	0
Total	\$10,761,282	81	\$10,871,955	81	\$17,745,434	59

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Total number of annual events and activities	1,000	972	175
Percent of Fair Park lessees rating facilities and service quality as good to excellent	90%	93%	93.2%
Annual value of volunteer hours for Fair Park	\$545,000.00	\$545,060.00	\$250,000.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Host more than 5 million visitors in FY 2016-17.

Major Budget Items:

FY 2016-17 includes City operating expenses (\$3.3m) through December 31, 2016 and funds a management fee (\$12.5m) for a non-profit foundation to manage Fair Park beginning January 1, 2017. Fair Park revenues will be retained by the non-profit foundation, beginning January 1, 2017. Utility expenses (\$1.6m) incurred by the City will be offset by revenue paid to the City from the non-profit foundation. FY 2016-17 also includes a reduction in positions to more accurately reflect funding levels.

Department: Park and Recreation

Aquatic Services

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.1 Description:** Funds the operation and maintenance of 17 community swimming pools, Bahama Beach Waterpark, Bachman indoor pool, and a pilot program at one DISD indoor pool. The community pools and Bachman will serve approximately 130,000 participants with a variety of aquatic programs. Bahama Beach is the nation's first publicly owned urban waterpark; serving an average of 55,000 visitors each year while providing year round water safety education, training, and summer jobs for 215 teens and young adults.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$3,261,019	317	\$3,235,476	317	\$3,274,488	246
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$3,261,019	317	\$3,235,476	317	\$3,274,488	246

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per community pool attendee	\$9.48	\$8.67	\$8.74
Percent of customers rating aquatic facilities service as good or excellent	87%	88.1%	88.5%
Annual number of daily visits to programs or facilities	189,659	191,556	193,471

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain a customer satisfaction rating of 90% good to excellent for aquatic facilities services.

Major Budget Items:

FY 2016-17 includes implementation of pilot program at one DISD indoor pool (\$98k), Funds 17 community swimming pools, Bachman indoor pool and Bahama Beach at current year service levels. FY 2016-17 also includes a reduction of positions to more accurately reflect funding levels.

Department: Park and Recreation

Golf, Tennis Centers & EMS and Environmental Compliance

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.4 Description:** Provides management of six golf courses and five tennis centers opened to the public 7 days per week, 365 days per year and are managed through a combination of city staff and contracted professionals. Also provides management of the department's Environmental Management System; management of the environmental compliance program; EPA Consent Decree management; and environmental inspections, audits and training of department facilities and staff.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$4,782,986	74	\$4,789,145	74	\$5,317,033	79
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$1,394,478	20	\$2,449,015	20	\$2,243,707	20
Total	\$6,177,464	94	\$7,238,160	94	\$7,560,740	99

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of participants rating service as good or higher in customer survey	93%	85.1%	98%
Number of compliance assessments and/or inspections performed	80	108	94
Annual number of visits to programs or facilities	300,000	302,464	338,453
Average amount of revenue generated per participant visit	\$9.97	\$9.13	\$8.63

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Customer surveys reflect a satisfaction rating of Golf Course and Tennis Centers of at least 98%.

Major Budget Items:

For FY 2016-17, \$432k and 5 positions transferred from another service to fund EMS and Environmental Compliance Division. Increase of \$277k due to reallocation of utilities budget among services; merit adjustments including pension, benefits, and FICA; and sacred code adjustments.

Additional resources include reimbursements from the Golf Improvement Fund.

Department: Park and Recreation

Leisure Venue Management

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.5** *Description:* Provides financial support and contract management for visitor destinations including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, MoneyGram Soccer Complex, and Klyde Warren Park. These destinations provide outdoor educational, scientific, and leisure exhibits and programs for over 1.7M residents and visitors. Also provides oversight of the Elm Fork Gun Range, outdoor programs, and concessions in Dallas parks.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$18,123,257	5	\$18,508,453	5	\$18,142,603	4
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$18,123,257	5	\$18,508,453	5	\$18,142,603	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average stipend/mgmt fee dollar allocated per visitor (DZM, DABS, TDG, CRP, TRAC, FCD)	\$4.62	\$4.60	\$4.56
Annual number of visits to partnership programs/facilities including the Dallas Arboretum, Texas Discovery Garden, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo and Children's Aquarium at Fair Park, and MoneyGram Soccer Park	3,256,202	3,269,202	3,317,445
Percent of survey respondents who rate overall visitor experience as good to excellent (DZM, DABS, TDG, CRP, TRAC)	87%	87.15%	88%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Partnership program facilities including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, and the Trinity River Audubon Center will provide 130,000 educational units to children annually.

Major Budget Items:

FY 2016-17 includes a reduction of one position to more accurately reflect funding levels. \$190k increase includes annual CPI adjustment, salary, pension and benefit adjustments and re-allocation of utilities budget among services.

Department: Park and Recreation

Park Land Maintained

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.9** *Description:* Provides maintenance, infrastructure improvements, departmental reservations, and volunteer coordination services for over 23,000 acres of park land, park facilities, trails, athletic fields, and playgrounds. Also provides graffiti removal, horticulture, forestry and reforestation efforts, irrigation, pesticide applications, athletic field lighting, security lights, and routine infrastructure repairs for the City of Dallas Park System.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$28,359,094	509	\$28,280,325	509	\$28,830,752	439
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$5,051,539	0	\$4,638,632	0	\$4,159,053	0
Total	\$33,410,633	509	\$32,918,957	509	\$32,989,805	439

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Annual value of volunteer hours for parks	\$4,750,200.00	\$6,158,318.00	\$5,576,458.00
Average minimum litter pick-up and removal cycles per week	4	4.1	4
Average frequency of grounds maintenance per park in days (includes mowing and horticulture)	10	10.9	10
Percent of monthly graffiti reports resolved within 3 working days	N/A	98%	100%

FY 15-16 Performance Measure Status:  *Weather and ground conditions limited the number of maintenance cycles normally performed.*
Caution

Service Target FY 2016-17: Mow parks on an average of every 10 days during the peak mowing season.

Major Budget Items: FY 2016-17 includes \$434k in O&M funding for new and renovated facilities. Additional funding provided for merit, pension, benefits, and sacred code adjustments. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.
 Additional Resources include reimbursements from internal departments, Storm Drainage Management, Dallas Water Utilities, Convention and Event Services, and the Capital Bond Program.

Department: Park and Recreation

Planning, Design and Construction

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.10** *Description:* Manages the implementation of the Park and Recreation Department’s capital program as well as myriad other projects funded by private donations and partnerships. Also includes site and facility planning, land acquisition, and management of design and construction projects that significantly enhance the City’s neighborhood and community parks, recreational facilities, trails and aquatic facilities, as well as the City’s signature park destinations.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$2,682,729	31	\$2,617,520	31	\$2,529,646	24
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$100,000	0	\$100,000	0	\$100,000	0
Total	\$2,782,729	31	\$2,717,520	31	\$2,629,646	24

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Value of projects per project manager	\$14,582,680.00	\$14,582,680.00	\$13,277,284.00
Number of park development and facility improvement projects completed	75	70	75
Percent of 2006 Capital Bond Program budget expended	98%	92.1%	98%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Award 90% of the projects in the annual work plan within 90 days of the established schedule.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. Additionally, a reduction of \$153k reflects Environmental Services Division budget being moved to another service, adjustments to salaries, benefits, pension and FICA, and sacred codes.

Additional resources include reimbursements from the Capital Bond Program.

Department: Park and Recreation

Recreation Services

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.12 Description:** Operates 42 recreation centers. Recreation centers are destinations where residents experience the benefits of innovative and inclusive recreational programs and activities for all ages and socioeconomic groups. Recreation centers are also the hub of the community where people go to enjoy themselves, interact with others, and pursue lifelong physical and recreational interests.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$18,249,369	591	\$18,417,368	591	\$19,121,563	518
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$3,857,249	215	\$3,983,915	215	\$4,265,662	212
Total	\$22,106,618	806	\$22,401,283	806	\$23,387,225	730

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average operating expenditure per recreation center visitor	\$13.39	\$13.63	\$14.01
Percent increase in activity attendees annually	3.07%	9.84%	10%
Percent of survey respondents who rate After School programs as satisfactory or above	90.25%	91.85%	92%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Offer a total of 136,605 operational hours.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. Additionally included is a \$130k increase to fund new boxing program, a \$350k increase due to contract instructor expense (matched with \$500k increase to revenue), and funding for adjustments to merit, pension, benefits, FICA, and sacred codes.

Additional resources include reimbursements from Recreation Program Funds.





Planning and Urban Design

To practice and promote multi-disciplinary, collaborative planning and implementation through integration of related projects and activities across departments and external partners to achieve the strategic advancement of livability, resiliency and economic vibrancy in all Dallas neighborhoods.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Mobility Planning	EV	1,227,891	0	1,227,891	1,816,753	0	1,816,753	0	0	0
Neighborhood Vitality	EV	1,089,997	0	1,089,997	1,119,261	0	1,119,261	1,389,695	0	1,389,695
Planning and Design Studio	EV	1,464,293	293,405	1,757,698	1,196,080	199,102	1,395,182	1,638,862	199,102	1,837,964
	Total	3,782,181	293,405	4,075,586	4,132,094	199,102	4,331,196	3,028,557	199,102	3,227,659



Department: Planning and Urban Design

Mobility Planning

Key Focus Area 2: Economic Vibrancy

- 2.30** *Description:* Mobility Planning provides planning and technical analysis for transportation projects including pedestrian, bicycle and transit facilities, thoroughfares and freeways/tollways. This includes identification of transportation-related infrastructure needed to support economic development and enhance quality of life, funded through bond programs and interagency partnerships. Extensive collaboration with other City departments and outside agencies is a significant part of this service.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$1,227,891	10	\$1,816,753	10	\$0	0
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$1,227,891	10	\$1,816,753	10	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of work plan on track	90%	80%	N/A
Average cost per Thoroughfare Plan amendment	\$3,500.00	\$9,000.00	N/A
Percent of Thoroughfare Plan amendments incorporating complete street elements	95%	90%	N/A
Average number of months to complete a Thoroughfare Plan Study	4.5	8	N/A

FY 15-16 Performance Measure Status:  *Combined/Separated Service* The thoroughfare plan amendment process has been taking longer than usual to build community consensus on design, thus consuming more staff time.

Service Target FY 2016-17: None

Major Budget Items: In FY 2016-17, this service transferred to the new Mobility and Street Services department.

Department: Planning and Urban Design

Neighborhood Vitality

Key Focus Area 2: Economic Vibrancy

2.31 Description: Neighborhood Vitality is facilitating a shift towards a strategic, neighborhood-based, collective impact model based on the Neighborhood Plus Plan. This service focuses neighborhood revitalization in targeted areas and leverages internal and external resources to enhance collective impact and build the capacity of neighborhood-based organizations. This service will focus primarily on Council identified target areas.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$1,089,997	14	\$1,119,261	14	\$1,389,695	13
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	1	\$0	1	\$0	0
Total	\$1,089,997	15	\$1,119,261	15	\$1,389,695	13

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of participant satisfaction with meeting content	75%	78%	80%
Average attendance per public outreach event	50	60	65
Percent of work plan on track	90%	96%	90%
Average cost per neighborhood outreach event	\$600.00	\$1,400.00	\$1,200.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Advance action plans for 11 Neighborhood Plus target areas.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Department: Planning and Urban Design

Planning and Design Studio

Key Focus Area 2: Economic Vibrancy

2.38 Description: The Planning and Design Studio develops and reviews plans and policies to achieve neighborhood livability, economic vibrancy and resiliency. The Studio employs a multi-disciplinary process to integrate projects across departments, external agencies, and private initiatives to build a connected city, enhance the quality of life in neighborhoods for all citizens, and to increase the tax base.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$1,464,293	20	\$1,196,080	20	\$1,638,862	21
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$293,405	0	\$199,102	0	\$199,102	0
Total	\$1,757,698	20	\$1,395,182	20	\$1,837,964	21

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of work plan on track	90%	88%	90%
Average cost per direct design project	\$5,500.00	\$6,500.00	\$7,500.00
Number of projects receiving policy or design review	50	600	400
Number of outreach events held	36	80	75

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Implement Downtown 360, advance the high-speed rail initiative through station area planning, draft urban design policy, and implement a comprehensive review process for all development related projects.

Major Budget Items:

Position increase in FY 2016-17 due to reallocation of department support. Additional Resources include reimbursements from TIF and Sustainable Development and Construction.





Police

The Police Department, in serving the people of Dallas, strives to reduce crime and provide a safe city.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Juvenile Case Managers	PS	0	489,854	489,854	0	420,009	420,009	0	481,945	481,945
Police Academy	PS	20,039,222	250,000	20,289,222	18,755,921	250,000	19,005,921	27,425,364	250,000	27,675,364
Police Administrative Support	PS	29,427,800	325,051	29,752,851	28,677,909	325,051	29,002,960	33,476,936	325,051	33,801,987
Police Community Outreach	PS	1,756,560	0	1,756,560	1,611,265	0	1,611,265	1,822,391	0	1,822,391
Police Criminal Investigations	PS	58,792,237	1,800,671	60,592,908	62,668,687	1,898,291	64,566,978	63,451,998	1,993,579	65,445,577
Police Field Patrol	PS	264,040,634	46,122	264,086,756	258,189,072	258,707	258,447,779	262,400,125	4,500,498	266,900,623
Police Intelligence	PS	9,618,506	86,500	9,705,006	8,048,194	86,500	8,134,694	8,250,085	86,500	8,336,585
Vice Related Crimes	PS	3,749,708	211,375	3,961,083	4,047,772	91,025	4,138,797	4,147,416	91,025	4,238,441
Narcotics Related Crimes	PS	13,315,063	5,880,065	19,195,128	14,134,873	4,340,309	18,475,182	14,048,639	5,674,130	19,722,769
Police Operation Support	PS	23,949,087	9,419,000	33,368,087	27,519,886	9,419,000	36,938,886	27,571,487	8,139,000	35,710,487
Recruiting and Personnel	PS	8,182,592	200,000	8,382,592	7,818,680	200,000	8,018,680	7,832,036	200,000	8,032,036
Special Operations	PS	26,535,382	10,366,545	36,901,927	28,883,840	10,002,607	38,886,447	27,577,099	10,807,324	38,384,423
Total		459,406,791	29,075,183	488,481,974	460,356,099	27,291,499	487,647,598	478,003,576	32,549,052	510,552,628



Juvenile Case Managers/First Offender Program

Key Focus Area 1: Public Safety

- 1.16** *Description:* The Juvenile Case Managers Program (JCM) combats the high level of juvenile crime in the City of Dallas which includes juvenile (family) violence, Class C misdemeanors and truancy during school hours. The First Offenders Program reduces the likelihood that a juvenile first offender will reoffend (recidivism rate) by providing case management and educational programs to first offenders and their parents.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	7	\$0	7	\$0	7
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$489,854	0	\$420,009	0	\$481,945	0
<i>Total</i>	\$489,854	7	\$420,009	7	\$481,945	7

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per juvenile who successfully completes FOP	\$2,204.34	\$2,054.66	\$2,235.83
Number of juveniles who successfully complete FOP	200	184	194
Percent juvenile recidivism rate	11%	10.6%	10.5%
Referrals to outside agencies	360	629	692

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide a program to teach decision making skills, improve communication, instill positive behavior, and strengthen family relationships through referrals to outside agencies, case mgt. & home/school visits to reduce the likelihood to recidivate .

Major Budget Items:

This service is fully reimbursed by the Juvenile Case Manager Fund.

Department: Police

Police Academy and In-service Training

Key Focus Area 1: Public Safety

1.21 Description: Police Academy and In-Service Training provides a complete 36 week basic training for new recruits and year round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications for all sworn members of the department. The unit also conducts the Citizen's Police Academy.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$20,039,222	259	\$18,755,921	259	\$27,425,364	322
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$250,000	0	\$250,000	0	\$250,000	0
Total	\$20,289,222	259	\$19,005,921	259	\$27,675,364	322

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost to train a recruit	\$65,804.00	\$65,834.00	\$72,996.00
Average hours of in-service training per officer (bi-annually)	31	30	31
Number of recruits starting the Police Academy	200	150	451
Percent of recruits passing TCOLE test on 1st attempt	94%	98%	98%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Hire and train 451 recruits for attrition.

Major Budget Items: FY 2016-17 increases the authorized sworn strength from 3,511 to 3,613. FY 2016-17 includes pay adjustments for sworn officers (also includes an increase in starting pay for new recruits). FY 2015-16 estimate is under budget due to hiring less than anticipated attrition. Additional Resources includes El Centro funding for training.

Department: Police

Police Administrative Support

Key Focus Area 1: Public Safety

- 1.22** *Description:* Police Administrative Support provides clothing & equipment for over 4,000 employees; management of Police Headquarters including power, janitorial, security & parking garage costs; management & tracking of general fund budget, grant budgets, red light camera contract costs and payments to the State of Texas; filing of criminal cases and distribution of court notices & subpoenas; and includes all departmental programming costs for computer aided dispatch, networks, & information systems.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$29,427,800	117	\$28,677,909	117	\$33,476,936	116
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$325,051	0	\$325,051	0	\$325,051	0
Total	\$29,752,851	117	\$29,002,960	117	\$33,801,987	116

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of cases filed with the DA within 5 days	100%	100%	100%
Cost per report processed by Records Unit	\$6.87	\$7.55	\$8.40
Percent of media requests answered by deadline	98%	98%	99%
Number of Open Records requests processed	21,000	26,874	29,561

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: File 100% of cases with the District Attorney's Office within 5 days of submission by the Investigative Unit.

Major Budget Items: FY 2016-17 includes funding for uniform pay adjustments, additional \$1.4m in uniform clothing and equipment, \$2.8m in parking contract and \$1.5m in programming expense. Additional Resources includes Storm Drainage Management reimbursement for 2 environmental coordinators, and day laborers at the Auto Pound and Mounted Unit.

Department: Police

Police Community Outreach

Key Focus Area 1: Public Safety

- 1.23** *Description:* Police Community Outreach serves as a liaison between the police department, its employees and the community by establishing and maintaining a positive relationship. Community Outreach provides safety and educational programs such as Chief on the Beat, and Coffee with Cops. The unit also consists of Crisis Intervention, which provides advocacy services to citizens experiencing neglect or mental illness.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$1,756,560	26	\$1,611,265	26	\$1,822,391	23
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$1,756,560	26	\$1,611,265	26	\$1,822,391	23

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of new clients assessed by Crisis Assistance Team	815	660	761
Number of community events attended	800	971	1,046
Cost per client assessed by Crisis Assistance	\$855.37	\$976.52	\$908.90
Percent of clients with stabilization plans / placement	65%	74%	78%

FY 15-16 Performance Measure Status: ✔ *On Track* *Clients are only counted once per year; encampment initiatives have been the primary focus during FY15-16, as a result, many client contacts have been with the same clients devising relocation solutions.*

Service Target FY 2016-17: Continue to assist clients assessed by Crisis Assistance case workers.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. This service also includes double merit increases for sworn officers.

Department: Police

Police Criminal Investigations

Key Focus Area 1: Public Safety

1.24 Description: Police Criminal Investigations provides investigation for all crimes related to the following: homicide; assault; sexual assault; robbery; kidnapping; property and financial theft; domestic violence; offenses involving juveniles; and gang activity.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$58,792,237	546	\$62,668,687	546	\$63,451,998	563
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$1,800,671	16	\$1,898,291	16	\$1,993,579	13
<i>Total</i>	\$60,592,908	562	\$64,566,978	562	\$65,445,577	576

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per homicide investigation	\$23,547.95	\$21,776.89	\$22,977.77
Homicide clearance rate	60%	55%	56%
Family violence offense clearance rate	80%	78%	80%
Number of burglary offenses investigated	11,170	11,293	11,427

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Meet or exceed annual clearance rate of 80% for family violence offenses.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels, as well as, double merit increases for sworn officers. Also includes an additional 25 PSO positions and 16 cars. FY 2015-16 estimate includes \$3m in call back overtime expenses. Additional Resources include Victim Services, Commercial Auto Theft, Internet Crimes Against Children and Intellectual Property Enforcement grants.

Department: Police

Police Field Patrol

Key Focus Area 1: Public Safety

- 1.25** *Description:* Police Field Patrol is the primary responder for police service calls for the 1.2 million+ citizens of Dallas. The Patrol watches are the primary responders for citizen calls for service. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the police department.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$264,040,634	2,720	\$258,189,072	2,720	\$262,400,125	2,256
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$46,122	170	\$258,707	170	\$4,500,498	44
Total	\$264,086,756	2,890	\$258,447,779	2,890	\$266,900,623	2,300

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of total costs for patrol services	N/A	56.11%	54.89%
Number of Priority I calls answered	30,000	32,385	32,647
Percent reduction in Part I offenses	2%	1%	1%
Number of arrests - Field Patrol	37,000	47,749	50,015

FY 15-16 Performance Measure Status: ✗ *Early in the fiscal year an increase of crime led to a higher number of arrests. Due to mid-year crime fighting efforts, the city is on track for the 13th consecutive year of crime reduction*
Not on Track

Service Target FY 2016-17: Reduce overall crime by 1%.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels, as well as, increased funding for uniform pay adjustments. FY 2016-17 additional resources includes adding grant funding for boxing equipment for the youth outreach program. Additional Resources include federal grant funds for safety equipment and improvements.

Department: Police

Police Intelligence

Key Focus Area 1: Public Safety

1.26 Description: Police Intelligence is responsible for providing the Police Department, City Hall, outside agencies and the citizens of Dallas with accurate and timely information to keep them informed on matters of general crime activity, organized crime, business fraud, terrorism and public disturbances.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$9,618,506	76	\$8,048,194	76	\$8,250,085	76
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$86,500	0	\$86,500	0	\$86,500	0
Total	\$9,705,006	76	\$8,134,694	76	\$8,336,585	76

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per protest assignment	\$1,925.10	\$1,455.22	\$1,357.75
Number of protest assignments per Intelligence officer	65	68	65
Number of reports evaluated resulting in a follow-up investigation	460	607	629
Number of criminal bulletins developed by Fusion Center	325	489	500

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Conduct over 600 investigations, protective and protest assignments.

Major Budget Items:

FY 2016-17 includes double merit increases for sworn officers. Additional Resources include a reimbursement from the Criminal Intelligence Task Force.

Department: Police

Police Investigation of Vice Related Crimes

Key Focus Area 1: Public Safety

- 1.27** *Description:* Police Investigation of Vice Related Crimes involving prostitution, gambling, and obscenity offenses. Vice related offenses can often be associated with theft, robbery, sexual assault and murder; therefore, combating vice related crimes is an essential part of police operations.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$3,749,708	36	\$4,047,772	36	\$4,147,416	36
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$211,375	0	\$91,025	0	\$91,025	0
<i>Total</i>	\$3,961,083	36	\$4,138,797	36	\$4,238,441	36

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per arrest	\$2,645.39	\$6,095.43	\$6,936.89
Number of arrests - Vice	1,500	679	611
Number of complaints worked per detective	24	64	58
Number of license enforcement operations conducted	140	141	127

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Conduct 165 Prostitution Enforcement Operations.

Major Budget Items: FY 2016-17 includes double merit increases for sworn officers. Additional Resources include Multi-Disciplinary Anti-Trafficking Grant, Tobacco Compliance Grant and Vice Task Force. In FY 2016-17, the multidisciplinary grant will not be funded for Vice overtime.

Department: Police

Police Investigations of Narcotics Related Crimes

Key Focus Area 1: Public Safety

1.28 *Description:* Police Investigations of Narcotics Related Crimes involving the illegal selling, buying and possession of dangerous drugs or narcotics.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$13,315,063	105	\$14,134,873	105	\$14,048,639	105
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$5,880,065	0	\$4,340,309	0	\$5,674,130	0
<i>Total</i>	\$19,195,128	105	\$18,475,182	105	\$19,722,769	105

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per arrest	\$21,348.58	\$18,910.11	\$19,566.24
Percent of search warrants resulting in narcotics/guns seized and arrests	95%	97%	98%
Number of operations conducted per detective	12.5	13.7	15.8
Total arrests by Narcotics Division	900	977	1,008

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Conduct over 700 Narcotic operations.

Major Budget Items:

FY 2016-17 includes double merit increases for sworn officers. FY 2015-16 estimate reflects additional uniform overtime. Additional Resources includes Confiscated Funds, Southwest Boarder Anti-Money Laundering Grant and Various Task Forces.

Department: Police

Police Operational Support

Key Focus Area 1: Public Safety

- 1.30** *Description:* Police Operational Support manages the operation of the 911 emergency call center and computer aided dispatch, vehicle impoundment, confirmation of adult arrests through detention services, investigation and storage of property used for evidence and returning recovered property to the lawful owner.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$23,949,087	511	\$27,519,886	511	\$27,571,487	452
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$9,419,000	0	\$9,419,000	0	\$8,139,000	0
<i>Total</i>	\$33,368,087	511	\$36,938,886	511	\$35,710,487	452

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per prisoner processed	\$103.60	\$84.52	\$80.60
Percent of environmental audits in compliance	100%	98%	98%
Percent of 911 calls answered within 10 seconds	90%	91%	92%
Number of prisoners processed	35,000	45,944	49,469

FY 15-16 Performance Measure Status:
Caution



The increased number of prisoners processed directly correlates to the increased number of citywide arrests made.

Service Target FY 2016-17: Answer 90% of 911 calls within 10 seconds.

Major Budget Items: FY 2016-17 includes double merit increases for sworn officers and an additional 25 PSO positions. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels. FY 2015-16 estimate includes additional civilian overtime and \$500k in sworn overtime. Additional Resources includes \$1.3m reduction in 911 Reimbursement.

Department: Police

Police Recruiting and Personnel Service

Key Focus Area 1: Public Safety

1.31 *Description:* Police Recruiting and Personnel Services are responsible for recruiting and completing background investigations for all police and civilian applicants for employment with the police department.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$8,182,592	209	\$7,818,680	209	\$7,832,036	106
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$200,000	0	\$200,000	0	\$200,000	0
<i>Total</i>	\$8,382,592	209	\$8,018,680	209	\$8,032,036	106

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of hours worked by Reserve Officers	15,000	13,750	14,000
Percent of recruits remaining with the department after 2 years	76.5%	77%	75%
Cost per recruit hired	\$36,974.60	\$39,093.40	\$10,699.50
Percent of applicants hired	18%	15%	13%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Recruit and hire 549 officers. Continue analysis of civilianization opportunities

Major Budget Items:

FY 2016-17 includes a reduction of 103 positions to more accurately reflect funding levels, as well as, double merit increases for sworn officers. Additional Resources includes Law Enforcement Officer Standards and Education (LEOSE) funds for training.

Department: Police

Police Special Operations

Key Focus Area 1: Public Safety

1.32 Description: Police Special Operations provides support for patrol activities by responding to emergency calls using special weapons and tactics, assisting patrol calls from an aerial perspective, enforcing vehicle and traffic laws, providing security at Love Field Airport and a visible presence at events.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$26,535,382	264	\$28,883,840	264	\$27,577,099	258
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$10,366,545	0	\$10,002,607	0	\$10,807,324	0
<i>Total</i>	\$36,901,927	264	\$38,886,447	264	\$38,384,423	258

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of Canine calls resulting in arrests, seizure or evidence recovery	25%	27%	27%
Cost per Helicopter call response	\$825.75	\$603.38	\$597.67
Percent of time Love Field officers respond to check point within 5 minutes	99%	100%	100%
Number of vehicle accidents worked by Accident Investigators	6,100	5,864	6,102

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Helicopter Unit will provide support with an average response time within 4 minutes.

Major Budget Items:

FY 2016-17 includes double merit increases for sworn officers (includes a reduction of 6 positions to more accurately reflect funding levels). Additional Resources include Traffic Grant, Love Field, Bomb Squad, and Task Force reimbursements. FY 2015-16 estimate includes additional \$1.3m in uniform overtime expenses.



Public Works

To preserve, improve and construct Dallas' infrastructure and facilities to provide effective, safe, and efficient protection of property, movement of people and goods, and access to city facilities for citizens of Dallas.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Adjudication Office	PS	487,184	0	487,184	498,635	0	498,635	0	0	0
Capital and Implementation Program	EV	1,242,302	5,164,604	6,406,906	1,111,354	4,502,406	5,613,760	0	0	0
Interagency and Transportation Administration	EV	1,270,306	704,867	1,975,173	1,214,780	669,867	1,884,647	0	0	0
Pavement Management	EV	284,537	0	284,537	284,706	0	284,706	0	0	0
Placemaking-Public Buildings	EV	1,207,142	1,089,826	2,296,968	1,270,277	993,203	2,263,480	0	0	0
Street Cut and Right-of-Way Management (Cut Control)	EV	246,435	455,553	701,988	135,092	482,389	617,481	0	0	0
Street Resurfacing	EV	136,530	425,499	562,029	75,238	425,499	500,737	0	0	0
Air Quality Compliance	CHE	214,504	525,117	739,621	237,039	525,117	762,156	0	0	0
Ambient Air Monitoring	CHE	269,344	741,278	1,010,622	422,832	741,278	1,164,110	0	0	0
Underground Storage Tank Replacement and Inspection	CHE	385,642	0	385,642	384,303	0	384,303	0	0	0
Land Surveying Services	EGOV	166,927	623,819	790,746	251,433	603,819	855,252	0	0	0
Total		5,910,853	9,730,563	15,641,416	5,885,689	8,943,578	14,829,267	0	0	0



Department: Public Works

Adjudication Office

Key Focus Area 1: Public Safety

- 1.2** *Description:* Provides an effective and efficient administrative appeal process for citizens to contest parking, red light and school bus stop-arm citations. The administrative appeal or hearing process is a civil (not a criminal) proceeding.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$487,184	7	\$498,635	7	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$487,184	7	\$498,635	7	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of contested parking, safelight and stop-arm hearings	15,500	16,500	N/A
Budget expense per case heard	\$31.00	\$29.00	N/A
Number of hearings (for parking, red-light and school bus stop-arm tickets) conducted per hearing officer	3,875	4,500	N/A
Average number of days to close out mail hearings and continued hearings	32	29	N/A

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service is transferred to Court and Detention Services.

Capital and Implementation Program

Key Focus Area 2: Economic Vibrancy

2.6 *Description:* Create and maintain the fundamental transportation infrastructure systems required for economic growth by planning, designing, and constructing barrier-free pedestrian ramps, sidewalks, alleys, streets, trails, and bridges included in the Capital Bond Programs.

Source of Funds:	FY 2015-16 Budget		FY 2015-16 Estimate		FY 2016-17 Adopted	
	Dollars	Positions	Dollars	Positions	Dollars	Positions
General Fund	\$1,242,302	118	\$1,111,354	118	\$0	0
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$5,164,604	0	\$4,502,406	0	\$0	0
Total	\$6,406,906	118	\$5,613,760	118	\$0	0

Performance Measures	FY 2015-16 Budget	FY 2015-16 Estimate	FY 2016-17 Adopted
Total amount of awards for design and construction of Street Improvement projects	\$90,635,908.00	\$94,455,268.00	N/A
Service Quality - Percent of projects awarded within 90 days of the planned date	90%	88%	N/A
Cost Share Sidewalk Replacement commitments (resident share paid)	450	400	N/A
Average number of projects under construction	124	122	N/A

FY 15-16 Performance Measure Status:
 Combined/Separated Service 

Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, Street Resurfacing was removed and placed into a separate service. This service transferred to Mobility and Street Services in FY 2016-17.

 Additional resources include reimbursements from Capital Bond Program, Dallas Water Utilities, and Storm Drainage Management.

Department: Public Works

Interagency and Transportation Administration

Key Focus Area 2: Economic Vibrancy

2.27 Description: Plans and develops bond programs and provides technical analysis for transportation projects related to transit, freeways/tollways, bike lanes, sidewalks, bridges, intersections, and thoroughfares. It also plans, designs, and constructs basic transportations systems required for supporting economic growth, improving air quality, and enhancing safety. This work is accomplished through collaboration and funding partnerships with TxDOT, NTTA, NCTCOG, Dallas County, DART, and neighboring cities.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$1,270,306	14	\$1,214,780	14	\$0	0
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$704,867	0	\$669,867	0	\$0	0
Total	\$1,975,173	14	\$1,884,647	14	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Total funds leveraged from other agencies	\$10,000,000.00	\$8,469,717.00	N/A
Dollars leveraged from other agencies for each City dollar spent	2	1	N/A

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service is transferred to Mobility and Street Services.

Department: Public Works

Pavement Management

Key Focus Area 2: Economic Vibrancy

2.35 *Description:* Collects data and assesses the condition of streets and alleys throughout Dallas. Analyzes data to identify current and projected pavement conditions in support of both street maintenance programs and capital improvement programs.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$284,537	5	\$284,706	5	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$284,537	5	\$284,706	5	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of total street lane miles assessed per year	55%	55%	N/A
Vehicle miles traveled per lane mile of data collected	2.8	2.8	N/A
Lane mile of streets assessed	7,500	7,500	N/A

FY 15-16 Performance Measure Status:
Combined/Separated Service

Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service is transferred to Mobility and Street Services.

Department: Public Works

Placemaking- Public Buildings

Key Focus Area 2: Economic Vibrancy

2.37 *Description:* Provides Placemaking oversight for Public Works to integrate and place Urban Design as an underlying focus for engineering and architecture projects, public, and private. Provides Building Design project management for over \$600m in capital facility projects supporting economic growth, business attraction, retention, and quality of life in the City of Dallas. Projects include the design and construction of City facilities, energy and major maintenance on City-owned buildings.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$1,207,142	21	\$1,270,277	21	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$1,089,826	0	\$993,203	0	\$0	0
Total	\$2,296,968	21	\$2,263,480	21	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of project management cost to total annual (design and construction) project awards	4.38%	4.79%	N/A
Number of new LEED certified buildings	3	2	N/A
Service Quality - Percent of projects awarded within 90 days of the planned date	90%	91%	N/A

FY 15-16 Performance Measure Status:

Combined/Separated Service



Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service is transferred to Equipment and Building Services.

Department: Public Works

Street Cut and Right-of-Way Management (Cut Control)

Key Focus Area 2: Economic Vibrancy

- 2.49** *Description:* This service monitors and enforces activities within the public infrastructure by permitting and inspecting construction, repair and modifications for water, sewer, storm drainage, paving, electric, gas, phone, cable TV, and communication facilities. Sidewalks and drive approach construction within the public Right-of-Way are also our responsibility. This service is vital to maintaining the street infrastructure necessary to support Economic Vibrancy, Public Safety and Quality of Life.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$246,435	11	\$135,092	11	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$455,553	0	\$482,389	0	\$0	0
<i>Total</i>	\$701,988	11	\$617,481	11	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Net cost per Street Cut and Excavation Permits	\$36.97	\$36.97	N/A
Percent of written violations resolved prior to becoming citations	95%	95%	N/A
Number of Street Cut and Excavation Permits issued	16,500	16,300	N/A

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service is transferred to Mobility and Street Services.
 Additional resources include reimbursements from Dallas Water Utilities and Building Inspection.

Department: Public Works

Street Resurfacing

Key Focus Area 2: Economic Vibrancy

2.55 *Description:* This service will administer street resurfacing contracts that will exceed approximately \$36 million which equates to approximately 162 lane miles with the approval of the 2017 Bond Program.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$136,530	6	\$75,238	6	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$425,499	0	\$425,499	0	\$0	0
<i>Total</i>	\$562,029	6	\$500,737	6	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of street segments completed within scheduled work days	90%	90%	N/A
Number of lane miles resurfaced	0	105	N/A
Total Amount of awards for Resurfacing Projects	\$0.00	\$23,100,000.00	N/A

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: None

Major Budget Items: FY 2015-16 estimate is lower due to vacancies. For FY 2016-17, this service is a new service created from the Capital and Implementation Program, and is transferred to Mobility and Street Services.

Additional resources include reimbursements from Dallas Water Utilities and Capital Bond Program.

3.1 *Description:* Provides regulatory investigations and inspections of industry and businesses with the potential to emit air pollutants.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$214,504	10	\$237,039	10	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$525,117	0	\$525,117	0	\$0	0
<i>Total</i>	\$739,621	10	\$762,156	10	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of investigations approved within 60 days of initial inspection	99%	99.5%	N/A
Percent of complaints worked within 2 working days after receipt	95%	90%	N/A
Number of regulated source investigations	800	795	N/A

FY 15-16 Performance Measure Status:

Combined/Separated Service



Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service is transferred to Office of Environmental Quality.

Ambient Air Monitoring

- 3.3 Description:** Provides four air monitoring networks across Dallas that measure air contaminants designated by the U.S. Environmental Protection Agency (EPA), the Texas Commission on Environmental Quality (TCEQ) and the Department of Homeland Security (DHS) to have the potential to be injurious to or to adversely affect human health and the environment. Measured air quality is compared to National Standards with the ultimate goal of attaining and maintaining clean air.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$269,344	11	\$422,832	11	\$0	0
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$741,278	0	\$741,278	0	\$0	0
Total	\$1,010,622	11	\$1,164,110	11	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
BioWatch air sample collected per FTE	660	665	N/A
Cost per ambient air sample collected	\$1.26	\$1.27	N/A

FY 15-16 Performance Measure Status:
 Combined/Separated Service 

Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service is transferred to Office of Environmental Quality.

Underground Storage Tank Replacement

3.26 *Description:* Provides management of Underground Storage Tank (UST) Program at City-owned facilities. Public Works will manage the replacement of 3 out of 102 existing USTs at City facilities to provide a reliable, safe and effective 3 year compliance management program for City-owned and tenant-owned customers.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$385,642	1	\$384,303	1	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$385,642	1	\$384,303	1	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per tank replacement design	\$41,500.00	\$42,500.00	N/A
Number of underground storage tanks designed annually	4	3	N/A
Number of underground storage tanks replaced annually	3	1	N/A
Percent of underground storage tank costs within budget	100%	100%	N/A

FY 15-16 Performance Measure Status:
 Combined/Separated Service

Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service is transferred to Equipment and Building Services.

Department: Public Works

Land Surveying Services

Key Focus Area 5: E-Gov

- 5.40** *Description:* Provides land surveying services, project management, and review of consultant proposals and submittals for land surveying for all City departments. Review of consultant proposals and work products provides quality control and assures compliance with City of Dallas ordinances, and State of Texas Surveying Act and Rules.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$166,927	11	\$251,433	11	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$623,819	0	\$603,819	0	\$0	0
Total	\$790,746	11	\$855,252	11	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of Alternate Monument Requests reviewed within ten working days	95%	94%	N/A
Percent of Monument Verification Surveys completed within ten working days	93%	96%	N/A
Net cost per research request	\$97.68	\$97.15	N/A
Number of completed research requests	8,400	8,154	N/A

FY 15-16 Performance Measure Status:
 Combined/Separated Service 

Service Target FY 2016-17: None

Major Budget Items: For FY 2016-17, this service is transferred to Mobility and Street Services.





Sustainable Development & Construction

Guide development of the City and increase its tax base in a responsible and sustainable manner by assisting customers with their development-related requests while ensuring conformance of proposed plans with current ordinances and codes.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Authorized Hearings	EV	381,936	0	381,936	322,727	0	322,727	367,213	0	367,213
Historic Preservation	EV	471,832	74,033	545,865	516,117	74,033	590,150	703,823	167,363	871,186
Real Estate and Relocation	EV	273,974	1,975,366	2,249,340	305,986	1,943,162	2,249,148	314,615	2,163,874	2,478,489
	Total	1,127,742	2,049,399	3,177,141	1,144,830	2,017,195	3,162,025	1,385,651	2,331,237	3,716,888



Department: Sustainable Development and Construction

Authorized Hearings

Key Focus Area 2: Economic Vibrancy

2.2 *Description:* This service provides support to the City Council, Council Committees, and City Plan Commission (CPC) on City-initiated zoning hearings and code amendments.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$381,936	4	\$322,727	4	\$367,213	4
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$381,936	4	\$322,727	4	\$367,213	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per authorized hearing and code amendment	\$27,296.00	\$38,214.00	\$27,836.00
Number of Authorized Hearings greater than 50 acres annually	2	1	2
Authorized hearings processed per planner annually	2	1	2
Number of Development Code amendments processed annually	6	6	6

FY 15-16 Performance Measure Status: ✘ *Not on Track* *Focus on code amendments while steering committees established has impacted number of authorized hearing processed. Article X amendments have consumed additional resources.*

Service Target FY 2016-17: Initiate work on eight City Council or City Plan Commission (CPC) initiated rezoning cases and six code amendments.

Major Budget Items: None

Department: Sustainable Development and Construction

Historic Preservation

Key Focus Area 2: Economic Vibrancy

2.23 *Description:* Historic Preservation maintains and preserves Dallas' historic heritage and distinctive character by supporting preservation and conservation efforts of neighborhoods and establishing and managing historic and conservation districts.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$471,832	8	\$516,117	8	\$703,823	9
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$0	0
<i>Additional Resources</i>	\$74,033	0	\$74,033	0	\$167,363	0
<i>Total</i>	\$545,865	8	\$590,150	8	\$871,186	9

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per CD work review	\$232.68	\$220.27	\$235.12
Number of work reviews approved annually	710	750	720
Number of Certificates of Appropriateness processed to Landmark per planner annually	60	113	100
Number of Certificates of Eligibility processed annually	20	33	25

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Timely review of all work review forms (2 weeks) and routine certificate of appropriateness (2 weeks).

Major Budget Items: FY 2016-17 includes an increase of 1 new position added.
Additional Resources include Code Compliance Reimbursement (\$69k), and Building Inspection Reimbursement (\$98k).

Department: Sustainable Development and Construction

Real Estate and Relocation

Key Focus Area 2: Economic Vibrancy

2.41 Description: Real Estate and Relocation provides three main services: (1) acquires easements and property for public use for Dallas Water Utilities, Public Works, Park and Recreation and other City departments; (2) provides necessary relocation benefits to qualified persons and businesses displaced as a result of public acquisitions; and (3) assists property owners and developers in obtaining abandonments, licenses and leases, plus sells surplus and tax foreclosed properties.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$273,974	28	\$305,986	28	\$314,615	28
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$1,975,366	0	\$1,943,162	0	\$2,163,874	0
Total	\$2,249,340	28	\$2,249,148	28	\$2,478,489	28

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per abandonment	\$8,300.00	\$8,500.00	\$8,750.00
Days to complete public real estate transactions	51	45	43
Public real estate transactions per position	26	32	35
Number of public, private and relocation property transactions	1,200	1,300	1,150

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain service level and internal customer satisfaction for acquisitions, relocations and assisting with private development-related activities at 96%.

Major Budget Items:

Additional Resources include Dallas Water Utilities Reimbursement (\$375k), Naval Air Station Reimbursement (\$97k), Park and Recreation Reimbursement (\$110k), Public Works Reimbursement (\$470k), Private Development Reimbursement (\$119k), Trinity Watershed Management Reimbursement (\$30k), Abandonment Reimbursement (\$394k), Leases Reimbursement (\$213k), Foreclosed Tax Sales Reimbursement (\$299k), and Surplus Sales Reimbursement (\$56k).





Trinity Watershed Management

Building and Innovating the City's drainage system to Give stewardship of the Trinity River system.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		GF	Other	Total	GF	Other	Total	GF	Other	Total
Trinity River Corridor Operations	EV	1,126,320	0	1,126,320	1,415,369	0	1,415,369	1,317,717	0	1,317,717
	Total	1,126,320	0	1,126,320	1,415,369	0	1,415,369	1,317,717	0	1,317,717



Department: Trinity Watershed Management

Trinity River Corridor Operations

Key Focus Area 2: Economic Vibrancy

2.60 *Description:* Provides coordination, operation and maintenance of various projects as part of the implementation of the Balanced Vision Plan through multiple departments. These activities are performed in a concerted effort to attract residents, businesses, and visitors to the Trinity River Corridor ("The Trinity River").

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$1,126,320	21	\$1,415,369	21	\$1,317,717	17
Enterprise/Internal Svc/Other	\$0	0	\$0	0	\$0	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$1,126,320	21	\$1,415,369	21	\$1,317,717	17

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per programmed hour	\$130.00	\$117.16	\$118.00
Number of visitors annually	200,000	320,304	320,000
Number of public and volunteer events annually	35	70	70

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Continue to provide coordination and development of destination areas in and along the Trinity River Corridor in accordance with the Trinity River Corridor Balanced Vision Plan.

Major Budget Items:

FY 2016-17 includes a reduction of 3 positions to more accurately reflect funding levels. Additionally, recreational services to be provided by Park and Recreation through inter-departmental service level agreement.





Aviation

It is the mission of the Department of Aviation to create an innovative Airport experience by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community and contributing a positive economic impact.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		EF	Other	Total	EF	Other	Total	EF	Other	Total
Capital Construction and Debt Service	EV	27,321,892	0	27,321,892	23,530,752	0	23,530,752	21,832,688	0	21,832,688
Dallas Love Field	EV	63,986,250	0	63,986,250	66,252,071	0	66,252,071	70,006,823	0	70,006,823
Dallas Executive Airport & Vertiport	EV	5,058,284	0	5,058,284	6,581,900	0	6,581,900	5,894,156	0	5,894,156
Regulation and Enforcement of For Hire Transportation	EV	0	0	0	0	0	0	1,454,325	0	1,454,325
	Total	96,366,426	0	96,366,426	96,364,723	0	96,364,723	99,187,992	0	99,187,992



Department: Aviation

Capital Construction and Debt Service

Key Focus Area 2: Economic Vibrancy

2.7 Description: This services provides for the principal and interest payments towards revenue supported bond indebtedness for the Love Field Modernization Program (LFMP) Terminal construction debt service reimbursement to Southwest Airlines. Also included is the planned transfer of operating revenues in excess of expense requirements to the Capital Construction Fund for Aviation capital-intensive project expenses.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$27,321,892	0	\$23,530,752	0	\$21,832,688	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$27,321,892	0	\$23,530,752	0	\$21,832,688	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Capital project revenue transfer	\$12,333,923.00	\$8,542,784.00	\$7,159,510.00
Debt service cost per passenger	\$0.89	\$0.83	\$0.81
Debt service payments	\$12,820,000.00	\$12,820,000.00	\$12,641,750.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain Facilities and Infrastructure to provide continued opportunity for air transportation growth of 50% in General Aviation over the next 7 years.

Major Budget Items:

Decrease in FY 2016-17 is primarily due to reductions in the transfer to Aviation Capital Improvement Program and insurance.

Department: Aviation

Dallas Love Field

Key Focus Area 2: Economic Vibrancy

2.12 Description: The City of Dallas owns and operates Dallas Love Field, a commercial service airport. The airfield is located seven miles northwest of the downtown central business district and is managed by the City's Department of Aviation.

Source of Funds:	FY 2015-16 Budget		FY 2015-16 Estimate		FY 2016-17 Adopted	
	Dollars	Positions	Dollars	Positions	Dollars	Positions
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$63,986,250	236	\$66,252,071	236	\$70,006,823	234
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$63,986,250	236	\$66,252,071	236	\$70,006,823	234

Performance Measures	FY 2015-16 Budget	FY 2015-16 Estimate	FY 2016-17 Adopted
Operation and Maintenance cost per passenger	\$4.35	\$3.96	\$3.95
Public Safety cost per passenger	\$0.99	\$0.95	\$0.92
Total cost per passenger	\$5.99	\$5.40	\$5.38
Number of enplaned passengers	7,196,319	7,788,080	8,239,789

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain Facilities and Infrastructure to provide continued opportunity for air transportation growth of 50% in General Aviation over the next 7 years.

Major Budget Items:

FY 2016-17 increases due to increased reimbursement to Dallas Fire Rescue, rental and operations of the remote parking facility for employees and tenants, as well as data processing equipment, software, and charges from Communication and Information Services.

Department: Aviation

General Aviation Facilities - Dallas Executive Airport & Vertiport

Key Focus Area 2: Economic Vibrancy

2.21 Description: The City of Dallas owns and operates Dallas Executive Airport (RBD) and the downtown Vertiport, providing outstanding infrastructure for the City and Region's General Aviation Community. Dallas Executive Airport is located on a 1,040-acre site in southwest Dallas, conveniently located 6.5 miles southwest of the central business district. The Vertiport is located atop the south end of the Kay Bailey Hutchison Convention Center Dallas.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$5,058,284	19	\$6,581,900	19	\$5,894,156	21
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$5,058,284	19	\$6,581,900	19	\$5,894,156	21

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Fuel Flowage (in Gallons)	385,000	258,925	370,920
Number of public outreach events	21	21	25
Operation and Maintenance cost per flight operation	\$94.60	\$130.53	\$148.39
Number of tenant employees	125	125	145

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain Facilities and Infrastructure to provide continued opportunity for air transportation growth of 50% in General Aviation over the next 7 years.

Major Budget Items:

FY 2016-17 increases due to airfield fencing and gate replacement, Parking Revenue Control System Maintenance Contract, Traffic Passur Landing Fee system, and Performance Benchmarking Service.

Regulation and Enforcement of For Hire Transportation

Key Focus Area 2: Economic Vibrancy

2.42 *Description:* Transportation Regulation promotes safety and quality in transportation-for-hire services in the city of Dallas. The work undertaken by Transportation supports the City of Dallas mission by ensuring that transportation-for-hire services continue to be a viable component of the transportation system and allowing consumers to select the type of transportation services they prefer to use.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	0	\$0	0	\$1,454,325	14
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$0	0	\$0	0	\$1,454,325	14

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Total number of permits/licenses issued	N/A	N/A	40,100
Cost per license/permit for processing & enforcement activities	N/A	N/A	\$29.00
Percent of proactive cases created by Transportation Inspectors	N/A	N/A	90%
Percent of complaints resolved within 15 days	N/A	N/A	98%

FY 15-16 Performance Measure Status:
 Combined/Separated Service 

Service Target FY 2016-17: Maintain 98% of complaints resolved within 15 days.

Major Budget Items: This service transferred from Code Compliance Services in FY 2016-17.



Convention and Event Services

To serve as an economic engine for the city of Dallas, through efficient management, marketing and promotion of the Kay Bailey Hutchison Convention Center Dallas and the Office of Special Events, while providing a quality customer experience.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		EF	Other	Total	EF	Other	Total	EF	Other	Total
Convention Center Debt Service Payment	EV	21,583,800	0	21,583,800	21,583,800	0	21,583,800	22,524,413	0	22,524,413
Dallas Convention Center	EV	70,909,042	0	70,909,042	70,106,525	0	70,106,525	72,528,394	0	72,528,394
Office of Special Events	EV	492,686	0	492,686	504,868	0	504,868	603,720	0	603,720
Union Station	EV	853,364	0	853,364	763,756	0	763,756	746,549	0	746,549
Total		93,838,892	0	93,838,892	92,958,949	0	92,958,949	96,403,076	0	96,403,076



Department: Convention and Event Services

Convention Center Debt Service Payment

Key Focus Area 2: Economic Vibrancy

2.9 *Description:* Convention and Event Services sustains the Debt Service Fund which provides for the payment of principal and interest on the Convention Center's outstanding revenue refunding and improvement bonds.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$21,583,800	0	\$21,583,800	0	\$22,524,413	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$21,583,800	0	\$21,583,800	0	\$22,524,413	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average indebtedness per square foot	\$191.88	\$191.88	\$184.16

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Maintain sufficient fund reserves to pay debt principal and interest semi-annually.

Major Budget Items: None

Department: Convention and Event Services

Dallas Convention Center

Key Focus Area 2: Economic Vibrancy

2.10 Description: The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) is one of the region's most powerful economic engines, generating dollars that reduce the burden to local taxpayers, creating region-wide jobs and economic benefits. With over one million square feet of exhibit space, KBHCCD hosts an average of 101 professional, religious, corporate, consumer, trade, sports, and educational events each year.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$70,909,042	193	\$70,106,525	193	\$72,528,394	128
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$70,909,042	193	\$70,106,525	193	\$72,528,394	128

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
KBHCCD revenue generated per employee	\$175,604.00	\$241,137.00	\$200,899.00
Percent of survey respondents who rated their overall experience "Excellent" or "Good"	80%	92%	85%
Return on City investment (funding) with Economic Impact	\$12.70	\$15.01	\$9.44

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Initiate the design phase and implementation plan for new interior and exterior directional and wayfinding signage.

Major Budget Items:

FY 2015-16 includes increased Food & Beverage costs and transfer to the Capital Construction Fund.
 FY 2016-17 includes full-year funding for 128 Positions, \$11.6m transfer to the Capital Construction Fund, \$1.5m transfer to the Office of Cultural Affairs, and an additional \$1m transfer for major maintenance of existing city-owned art facilities.

FY 2016-17 includes a reduction of 66 positions to more accurately reflect funding levels.
 FY 2016-17 includes an increase of 1 position.

Department: Convention and Event Services

Office of Special Events

Key Focus Area 2: Economic Vibrancy

2.32 Description: The Office of Special Events (OSE), a division of Convention and Event Services, serves as the regulatory authority for permitting outdoor special events, street pole banners, neighborhood farmers markets and commercial filming activities. OSE promotes economic development in the City of Dallas by facilitating the development and growth of both new and existing events and activities.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>	<i>FY 2015-16 Estimate Dollars Positions</i>	<i>FY 2016-17 Adopted Dollars Positions</i>
<i>General Fund</i>	\$0 0	\$0 0	\$0 0
<i>Enterprise/Internal Svc/Other</i>	\$492,686 7	\$504,868 7	\$603,720 7
<i>Additional Resources</i>	\$0 0	\$0 0	\$0 0
Total	\$492,686 7	\$504,868 7	\$603,720 7

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Overall experience related to applying for a special event permit rated excellent or good from customers surveyed	90%	93%	90%
Ratio of revenue to expense	20.12%	19.04%	16.87%
Average operating cost per permit	\$578.97	\$596.33	\$693.93
Number of permits issued by the Office of Special Events annually	850	873	850

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Implement and train staff on a new permit tracking software.

Major Budget Items: FY 2016-17 includes \$30k to implement new permit tracking software.

Department: Convention and Event Services

Union Station

Key Focus Area 2: Economic Vibrancy

2.61 Description: Union Station, a City of Dallas owned facility, serves as a hub for major transportation providers, including DART light rail, AMTRAK and TRE. Convention and Event Services is responsible for overseeing the operations of Union Station.

Source of Funds:	FY 2015-16 Budget		FY 2015-16 Estimate		FY 2016-17 Adopted	
	Dollars	Positions	Dollars	Positions	Dollars	Positions
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$853,364	0	\$763,756	0	\$746,549	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$853,364	0	\$763,756	0	\$746,549	0

Performance Measures	FY 2015-16 Budget	FY 2015-16 Estimate	FY 2016-17 Adopted
Ratio of Revenue to Expense	2.53%	2.83%	2.9%
Operation and maintenance cost per square foot	\$5.30	\$4.74	\$4.64
Total Revenue	\$21,616.00	\$21,616.00	\$21,616.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Maintain operation and maintenance cost of \$4.64 per square foot.

Major Budget Items: None



Office of Cultural Affairs - Municipal Radio

To establish a cultural system that ensures all Dallas citizens and visitors have an opportunity to experience the finest in arts and culture.

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		EF	Other	Total	EF	Other	Total	EF	Other	Total
WRR Municipal Radio	CARE	2,054,549	0	2,054,549	1,935,581	0	1,935,581	2,032,482	0	2,032,482
	Total	2,054,549	0	2,054,549	1,935,581	0	1,935,581	2,032,482	0	2,032,482



Department: Office of Cultural Affairs – Municipal Radio

WRR Municipal Radio Classical Music

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.13** *Description:* Manages radio station WRR 101.1 FM that provides 24-hour broadcasts that include classical music and other select musical programming, promotes cultural arts events and broadcasts City Council meetings. The station uses a commercial radio model as licensed by the Federal Communications Commission (FCC) selling commercial air-time and sponsorships to generate revenue to fund operational costs.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$2,054,549	27	\$1,935,581	27	\$2,032,482	15
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$2,054,549	27	\$1,935,581	27	\$2,032,482	15

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Revenues in excess of expenses	\$15,451.00	\$0.00	\$22,518.00
Number of WRR community and marketing events	100	50	65
Website visitors at www.wrr101.com annually	345,000	520,320	480,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain current programming that has resulted in significant increase in listenership and continue to explore opportunities for community based programs. Increase weekly audience by 1.5% versus prior year.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.





Sanitation Services

To benefit our community and environment while garnering benefit from our waste resources by providing excellent customer services that promote waste reduction, resource recovery, and support to the City of Dallas sustainability efforts.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		EF	Other	Total	EF	Other	Total	EF	Other	Total
Animal Remains Collection	CHE	624,251	0	624,251	607,018	0	607,018	679,144	0	679,144
Brush/Bulk Waste Removal Services	CHE	14,902,248	0	14,902,248	14,898,645	0	14,898,645	14,899,791	0	14,899,791
City Facility Services	CHE	760,209	0	760,209	637,784	0	637,784	736,763	0	736,763
Landfill Services	CHE	25,263,747	0	25,263,747	22,844,944	0	22,844,944	27,889,300	0	27,889,300
Recycling Collection and Waste Diversion	CHE	11,013,531	0	11,013,531	11,917,290	0	11,917,290	13,063,893	0	13,063,893
Residential Refuse Collection	CHE	37,916,161	0	37,916,161	38,503,141	0	38,503,141	38,677,163	0	38,677,163
	Total	90,480,147	0	90,480,147	89,408,822	0	89,408,822	95,946,054	0	95,946,054



Department: Sanitation Services

Animal Remains Collection

Key Focus Area 3: Clean, Healthy Environment

- 3.4** *Description:* Animal Remains Collection (ARC) provides for the prompt (7 days a week) and respectful recovery and disposal of animal remains from residences, rights-of-way, Dallas Animal Services, and veterinary clinics within Dallas city limits. ARC has removed 25,000 animal remains annually. Expenses are recovered through the residential sanitation fee and direct charges to veterinary clinics and customers having animals weighing over 100 lbs.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$624,251	8	\$607,018	8	\$679,144	8
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$624,251	8	\$607,018	8	\$679,144	8

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per animal collected	\$22.29	\$24.68	\$27.06
Percent of service generated cases closed within service level agreement	100%	99.71%	100%
Number of animals collected annually	28,000	24,600	25,100

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Close 100% of all cases within 24 hours of service being requested.

Major Budget Items: FY 2016-17 increase primarily due to allocation of street rental fee, equipment maintenance and risk adjustments.

Department: Sanitation Services

Brush/Bulk Waste Removal Services

Key Focus Area 3: Clean, Healthy Environment

- 3.5** *Description:* Sanitation Services provides monthly bulk and brush collections to approximately 240,000 households throughout the City of Dallas. The bulk/brush crews collect and dispose of over 160,000 tons of waste annually. This service is financially self-supporting through the monthly sanitation fee and cost-plus fees.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$14,902,248	141	\$14,898,645	141	\$14,899,791	126
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$14,902,248	141	\$14,898,645	141	\$14,899,791	126

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost to provide Brush/Bulk service per ton	\$89.24	\$90.46	\$89.76
Missed collection calls per 10,000	10.45	10.42	10.4
Cost per customer served (annually)	\$63.88	\$62.17	\$62.08
Number of brush/bulk tons collected (annually)	167,000	164,700	166,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Brief Quality of Life Committee on program service options and associated costs.

Major Budget Items:

FY 2016-17 includes increases in personnel cost (merits, pension and benefits), allocation of street rental fee and risk adjustments. These increases are offset by a decrease in the allocation of equipment maintenance.

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Department: Sanitation Services

City Facility Services

Key Focus Area 3: Clean, Healthy Environment

- 3.7** *Description:* City Facility Services provides waste collection services for 196 city facilities and 231 recycling collection locations which include city facilities and other neighborhood drop off sites. This service is primarily performed through contracted vendors who perform dumpster collection, roll-off collection or compactor collection service.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$760,209	2	\$637,784	2	\$736,763	2
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$760,209	2	\$637,784	2	\$736,763	2

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Collection cost per recycling ton	\$84.28	\$86.00	\$74.29
Average number of tons collected per recycling drop off site	15.15	14.18	15.15
Tons of recyclables collected annually	3,500	3,276	3,500

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Increase city facility recycling tonnage by 4% from FY 2015-16 estimate.

Major Budget Items: None

Department: Sanitation Services

Landfill Services

Key Focus Area 3: Clean, Healthy Environment

- 3.19 Description:** The City's landfill is an essential asset in managing the vast waste stream generated by its customers. The facility accepts waste from residential and business customers and disposes of the waste in accordance with federal, state and local rules and regulations. The landfill utilizes innovation and cutting edge waste cell construction and landfill gas recovery technology to meet basic customer needs while creating positive revenue.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$25,263,747	113	\$22,844,944	113	\$27,889,300	102
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$25,263,747	113	\$22,844,944	113	\$27,889,300	102

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Operational cost per ton annually	\$14.99	\$10.95	\$14.36
Percent of landfill space used annually	1.33%	1.64%	1.6%
Revenue generated from commercial customers	\$17,616,281.00	\$25,993,646.00	\$21,777,462.00
Number of tons of waste received at landfill	1,400,000	2,060,591	1,500,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Increase landfill gas production at McCommas Bluff Landfill by 5% for FY 2016-17.

Major Budget Items:

FY 2016-17 increase primarily due to additional Capital Construction funding and temporary labor contract "wage floor".

Increased revenues due to growth in customer disposal tonnage and the increase in the gate rate from \$21.50/ton to \$25.00/ton.

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Department: Sanitation Services

Recycling Collection and Zero Waste Division

Key Focus Area 3: Clean, Healthy Environment

3.22 Description: Provides the city's weekly residential recycling collection services to approximately 190,000 City of Dallas customers, as well as education and outreach program as outlined in the City's Zero Waste Plan. This service is funded by the Sanitation residential fee (full cost recovery) and the revenue generated from the sale of recyclable materials.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$11,013,531	80	\$11,917,290	80	\$13,063,893	70
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$11,013,531	80	\$11,917,290	80	\$13,063,893	70

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per Residential Recycling customer service annually	\$59.78	\$62.47	\$68.48
Tons of Residential recyclables collected annually	56,421	53,144	55,000
Residential diversion rate (recycle/refuse+recycle)	19.5%	17.88%	17.91%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Increase recycle tonnages by 4% from FY 2015-16 estimate.

Major Budget Items:

FY 2016-17 increase primarily related to personnel cost (merits, pension and benefits), temporary labor contract "wage floor", allocation of street rental fee, risk adjustments, equipment maintenance cost, and debt service for fleet replacement.

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Department: Sanitation Services

Residential Refuse Collection

Key Focus Area 3: Clean, Healthy Environment

3.23 *Description:* Dallas households generate approximately 233,000 tons of refuse each year. Sanitation Service crews remove and dispose of waste on a weekly basis for approximately 240,000 households. This service is financially self-supported through the monthly sanitation fee.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$37,916,161	277	\$38,503,141	277	\$38,677,163	256
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$37,916,161	277	\$38,503,141	277	\$38,677,163	256

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per ton to provide Residential Services annually	\$162.73	\$157.79	\$155.33
Annual Tons of refuse collected	233,000	244,017	249,000
Cost per Residential customer served (refuse)	\$162.53	\$160.68	\$161.15
Percent of on-time collection pickups	99.8%	99.69%	99.8%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide collection for missed service within 1 business day.

Major Budget Items:

FY 2016-17 increase primarily due to personnel cost (merits, pension and benefits), temporary labor contract "wage floor", allocation of debt service for fleet replacement, equipment maintenance cost, street rental fee and risk adjustments.

Residential fee increased in FY 2016-17 by \$1.53 from \$22.79 to \$24.32 per month.

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.



Storm Drainage Management

Building and Innovating the City's drainage system to Give stewardship of the Trinity River system.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		EF	Other	Total	EF	Other	Total	EF	Other	Total
Flood Control	EV	15,600,859	0	15,600,859	15,385,045	0	15,385,045	16,613,373	0	16,613,373
Floodplain and Drainage Management	EV	3,094,549	0	3,094,549	2,957,656	0	2,957,656	3,818,502	0	3,818,502
Storm Drainage Management Fund	CHE	28,795,387	0	28,795,387	29,169,127	0	29,169,127	26,374,433	0	26,374,433
Stormwater Regulations & Enforcement	CHE	5,526,051	0	5,526,051	5,422,829	0	5,422,829	6,201,461	0	6,201,461
	Total	53,016,846	0	53,016,846	52,934,657	0	52,934,657	53,007,769	0	53,007,769



Department: Trinity Watershed Management – Storm Drainage Management

Flood Control

Key Focus Area 2: Economic Vibrancy

2.19 Description: Primary services are: (1) Flood Protection, (2) Storm Drainage System Maintenance, and (3) Flood Emergency Response. These activities include maintenance and operation of: Dallas Floodway Levee System (pump stations, pressure sewers, levees, sumps, and flood walls), City-wide drainage structures and storm drainage pipes, City-owned creeks and channels, other storm drainage facilities (underground lift stations, City-owned detention basins, and dams), and Flooded Roadway Warning System.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$15,600,859	165	\$15,385,045	165	\$16,613,373	161
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$15,600,859	165	\$15,385,045	165	\$16,613,373	161

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of preventative maintenance activities for Flood Control Operation systems: FRWS, ALERT, & SCADA	300	304	300
Percent uptime pump station	94%	94%	94%
Cost per unit for electronic preventive maintenance Flood Control Operation systems: FRWS, ALERT, & SCADA	\$95.00	\$97.51	\$98.00

FY 15-16 Performance Measure Status:
Caution



Weather, river, and ground conditions limited the number of maintenance cycles normally performed.

Service Target FY 2016-17: Maintain the percentage of pump station uptime at 94% or greater.

Major Budget Items: FY 2016-17 budget increase attributed to salaries and benefits, electricity, and equipment payments. Also includes a reduction of 4 positions to more accurately reflect funding levels.

Department: Trinity Watershed Management – Storm Drainage Management

Floodplain and Drainage Management

Key Focus Area 2: Economic Vibrancy

2.20 *Description:* Provides capital project implementation for drainage projects, initiates studies and mapping to ensure public/private infrastructure/development are designed to avoid flooding, prohibits development in flood prone areas without required floodplain permit, qualifies Dallas property owners for a discount on flood insurance. Provides in-house construction management and inspections for storm drainage, erosion control, pump stations, and other Trinity Watershed Management (TWM) projects.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$3,094,549	32	\$2,957,656	32	\$3,818,502	42
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$3,094,549	32	\$2,957,656	32	\$3,818,502	42

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per model update for stream study	\$66,000.00	\$65,688.00	\$66,000.00
Number of hydrologic and hydraulic model updates for stream studies initiated	16	20	16
Service Quality - Percent of projects awarded within 90 days of the planned date	90%	95%	95%
Number of customers assisted	2,700	5,446	2,800

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Identify plan for improving CRS rating.

Major Budget Items: FY 2016-17 Includes transfer of eight positions and equipment for stormwater inlet cleaning from Mobility and Street Services and the addition of two positions to support construction inspection activities.

Department: Trinity Watershed Management – Storm Drainage Management

Storm Drainage Management Fund

Key Focus Area 3: Clean, Healthy Environment

3.24 Description: The Storm Drainage Management Fund reimburses City departments for activities in support of compliance with the City's Stormwater permit issued by the Texas Commission on Environmental Quality (TCEQ). Activities include maintenance of the storm drainage system, stormwater pollution prevention, enforcement, and education measures to comply with federal, state, and local requirements.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$28,795,387	0	\$29,169,127	0	\$26,374,433	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$28,795,387	0	\$29,169,127	0	\$26,374,433	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per gutter miles swept	\$17.00	\$16.52	\$17.00
Number of gutter miles swept	26,444	26,444	26,444
Number of environmental criminal cases filed	15	16	16
Average number of active Stormwater accounts	296,000	276,472	277,682

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Implement and provide oversight of activities within the Stormwater Management Plan (TPDES permit WQ0004396000) as submitted to TCEQ.

Major Budget Items:

Stormwater fee changes will be effective October 1, 2016. The rate structure brings the City in line with industry standards, utilizing measured impervious data for residential and non residential accounts. FY 2016-17 reduces reimbursements to Mobility and Street Services for inlet cleaning and Dallas Water Utilities for dedicated stormwater GIS services.

Department: Trinity Watershed Management – Storm Drainage Management

Stormwater Regulations & Enforcement

Key Focus Area 3: Clean, Healthy Environment

3.25 *Description:* Manages compliance with COD’s TCEQ Stormwater Permit and associated local, state, and federal regulations. Efforts include industrial and construction inspections, spill response, public outreach, creek and stream water quality monitoring, storm sewer inspections and inventory, and coordinating/documenting other required permit activities towards water quality improvements.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$5,526,051	64	\$5,422,829	64	\$6,201,461	70
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$5,526,051	64	\$5,422,829	64	\$6,201,461	70

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of miles of underground storm sewer inspected	180	153	160
Percent of service requests responded to within service level agreement (SLA)	96%	98%	96%
Cost per Base Activity	\$412.22	\$352.09	\$380.30
Sum of base activities including industrial and construction inspections, presentations, publications, and wet and dry weather sampling	13,425	15,402	15,500

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Continue to participate in local and regional effort to measure and improve water quality in the Trinity River through Dallas.

Major Budget Items: FY 2016-17 includes transfer of six positions and dedicated stormwater GIS services from Dallas Water Utilities.



Sustainable Development and Construction

Guide development of the City and increase its tax base in a responsible and sustainable manner by assisting customers with their development-related requests while ensuring conformance of proposed plans with current ordinances and codes.

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		EF	Other	Total	EF	Other	Total	EF	Other	Total
Construction Plan Review and Permitting	EV	13,545,496	0	13,545,496	15,132,317	0	15,132,317	17,143,489	0	17,143,489
Engineering & Inspection Review for Private Development	EV	1,998,623	526,899	2,525,522	1,750,847	526,899	2,277,746	2,425,210	548,741	2,973,951
Express Plan Review	EV	1,578,615	0	1,578,615	1,510,651	0	1,510,651	1,873,691	0	1,873,691
Field Inspections of Private Development Construction Sites	EV	8,779,832	0	8,779,832	7,907,438	0	7,907,438	9,511,180	0	9,511,180
GIS Mapping for Private Development	EV	831,485	0	831,485	616,330	0	616,330	950,360	0	950,360
Private Development Records and Archival Library	EV	989,316	0	989,316	909,981	0	909,981	1,112,055	0	1,112,055
Private Development Survey	EV	605,401	0	605,401	487,927	0	487,927	660,371	0	660,371
Subdivision Plat Review	EV	579,598	0	579,598	579,935	0	579,935	609,356	0	609,356
Zoning & Board of Adjustment	EV	1,788,252	86,388	1,874,640	1,702,412	86,388	1,788,800	1,804,583	88,214	1,892,797
Total		30,696,618	613,287	31,309,905	30,597,838	613,287	31,211,125	36,090,295	636,955	36,727,250



Department: Sustainable Development and Construction - Enterprise

Construction Plan Review and Permitting

Key Focus Area 2: Economic Vibrancy

- 2.8** *Description:* The Building Inspection division's core responsibility is to safeguard the public health, safety and general welfare through a well-coordinated application of the City's comprehensive development codes and other federal and state mandates; to supplement a sustainable built environment base where citizens live, work and play; and to ensure safety to fire fighters and emergency responders during emergency operations.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$13,545,496	105	\$15,132,317	105	\$17,143,489	109
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$13,545,496	105	\$15,132,317	105	\$17,143,489	109

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per permit	\$376.21	\$349.28	\$394.80
Business days to issue new single family dwelling permits	2	4	2
Business days for average time to completion of first plan review for commercial permits	12	14	12
Average wait time in minutes for over-the-counter construction plan review	20	35	28

FY 15-16 Performance Measure Status: ✘ *A 25 percent increase in the number of building permits and permit valuation between June 2015 and June 2016, combined with a loss of experienced staff through promotions and attrition, has impacted review times.*
Not on Track

Service Target FY 2016-17: Decrease customer wait times by 20%.

Major Budget Items: FY 2016-17 includes an increase of 4 positions, which consist of a transfer out of 3 positions, a transfer in of 1 position, and 6 new positions added.
 Fund technology enhancements including digitization contract for historic data, electronic plan review, and engineering review process.

Department: Sustainable Development and Construction - Enterprise

Engineering & Inspection Review for Private Development

Key Focus Area 2: Economic Vibrancy

2.15 Description: This service reviews and approves engineering plans for infrastructure improvements that will be dedicated to the City by private developers. This service also inspects the construction of the infrastructure improvements that will be dedicated to the City to ensure that all construction is to City standards and specifications.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$1,998,623	24	\$1,750,847	24	\$2,425,210	27
Additional Resources	\$526,899	0	\$526,899	0	\$548,741	0
Total	\$2,525,522	24	\$2,277,746	24	\$2,973,951	27

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per engineering review	\$702.00	\$582.00	\$702.00
Review Time for Water and Wastewater Plans in days	10	12	12
Plans Reviewed (water and wastewater)	500	600	600
Plans Reviewed (pavement and drainage)	700	800	800

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Provide two training sessions this year to improve quality of submittals and expedite reviews.

Major Budget Items: FY 2016-17 includes an increase of 3 positions.

Additional Resources include Dallas Water Utilities Reimbursement (\$549k).

Department: Sustainable Development and Construction - Enterprise

Express Plan Review

Key Focus Area 2: Economic Vibrancy

- 2.16** *Description:* Express Plan Review is an elective service that expedites a coordinated construction plan review process for an additional fee. Plan review and permits are required to safeguard the public health, safety and general welfare for new construction, remodels, renovations, and certificate of occupancies and ensure compliance with Dallas Development Codes, Building and Construction codes and applicable ordinances. Predevelopment meetings are offered for a fee for projects in the development phase.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>FY 2015-16 Budget Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>FY 2015-16 Estimate Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>FY 2016-17 Adopted Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$1,578,615	20	\$1,510,651	20	\$1,873,691	23
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$1,578,615	20	\$1,510,651	20	\$1,873,691	23

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average days to hold plan review meeting	N/A	12	11
Cost per project	\$2,654.83	\$2,321.00	\$3,376.00
Projects reviewed per year	595	660	600
Predevelopment meetings scheduled	215	260	230

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Average 11 days to hold plan review meeting.

Major Budget Items: FY 2016-17 includes an increase of 3 positions, which consist of a transfer in of 1 position, and 2 new positions added.

Department: Sustainable Development and Construction - Enterprise

Field Inspections of Private Development Construction Sites

Key Focus Area 2: Economic Vibrancy

2.17 Description: Field Inspections ensures commercial and residential structures are constructed, reconstructed, or renovated to meet mandatory standards for quality of life and building safety. This service also supports and administers the enforcement of building, plumbing, mechanical, electrical, zoning, certificate of occupancy, green ordinance and sign code requirements through field inspection of construction activity and changes in property use.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$8,779,832	90	\$7,907,438	90	\$9,511,180	90
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$8,779,832	90	\$7,907,438	90	\$9,511,180	90

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per inspection	\$45.71	\$42.45	\$45.04
Maintain service delivery of same day inspection for requests received before 7 am	98%	97.2%	98%
Inspections per position per year	3,840	4,348	3,846
Field Inspections completed annually	192,000	205,000	210,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Perform 98% of requested inspections within the same day.

Major Budget Items: FY 2016-17 includes a transfer out of 1 position, and 1 new position added.

Department: Sustainable Development and Construction - Enterprise

GIS Mapping for Private Development

Key Focus Area 2: Economic Vibrancy

2.22 Description: GIS mapping for Private Development provides mapping, data, and applications for development activities including zoning, platting, notification, and permitting. Specific activities include: 1) creating plat parcel GIS data to serve as the authoritative base for development activities; 2) maintaining the official zoning map of the City; 3) generating mandated notifications for public hearings; and 4) maintaining applications that provide data to staff and citizens.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$831,485	9	\$616,330	9	\$950,360	10
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$831,485	9	\$616,330	9	\$950,360	10

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per notification processed	\$107.95	\$107.95	\$109.00
Notification cases processed per month	55	54	55
Percent of workplan completed	97%	100%	97.3%
Public hearing notices produced on time	100%	100%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Build Remote Parking application and integrate Zoning & License documents with electronic document management system.

Major Budget Items: FY 2016-17 includes a transfer in of 1 position.

Department: Sustainable Development and Construction - Enterprise

Private Development Records and Archival Library

Key Focus Area 2: Economic Vibrancy

2.39 *Description:* Central Files records and archives building plans and permits as required by state law and industry practice. Currently, the Central Files service maintains, retrieves, and provides historical records on permitted private development plans and inspection reports. Central Files responds to open records requests and provides certified records or absence of records for court proceedings.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$989,316	14	\$909,981	14	\$1,112,055	15
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$989,316	14	\$909,981	14	\$1,112,055	15

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per scanned document	\$4.21	\$3.67	\$3.03
Percent of Open Records Requests answered in less than 10 working days	99%	100%	99%
Documents scanned per position per month	2,176	3,241	3,472
Documents scanned	235,000	350,000	375,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Develop and implement a procedure to train internal staff on how to perform quality control assessments on a minimum of 1% of historic documents being transferred into the Electronic Document Management System efficiently.

Major Budget Items:

FY 2016-17 includes an increase of 1 position, which includes a transfer out of 1 position, and a transfer in of 2 positions.

Department: Sustainable Development and Construction - Enterprise

Private Development Survey

Key Focus Area 2: Economic Vibrancy

2.40 *Description:* The Private Development Survey group reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and State Professional Survey standards.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$605,401	6	\$487,927	6	\$660,371	6
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$605,401	6	\$487,927	6	\$660,371	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per survey review	\$433.00	\$438.00	\$433.00
Average turn around time for reviews (days)	10	16.7	12
Plats reviewed (annually)	600	500	500
Number of field notes reviewed (annually)	800	800	800

FY 15-16 Performance Measure Status:
Caution



Difficulty in hiring and retaining in a competitive market has meant vacancies in needed survey positions causing impacts on review times. Implementation of ability for 3rd party review in FY 2016-17.

Service Target FY 2016-17: Provide two training sessions this year to improve quality of submittals and expedite reviews.

Major Budget Items: None

Department: Sustainable Development and Construction - Enterprise

Subdivision Plat Review

Key Focus Area 2: Economic Vibrancy

2.56 *Description:* Subdivision provides information on platting regulations to internal and external customers. This service also processes, reviews and formulates staff recommendations on subdivision applications in compliance with the Development Code, state law and accepted land use principles.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$579,598	6	\$579,935	6	\$609,356	6
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$579,598	6	\$579,935	6	\$609,356	6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of customers served daily	\$2,989.51	\$2,265.00	\$2,737.00
Number of preliminary plats reviewed annually	240	288	360
Number of final plats reviewed annually	150	144	160
Number of customers served daily	200	256	210

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Complete all preliminary plat reviews within 21 days of acceptance of application.

Major Budget Items: None

Department: Sustainable Development and Construction - Enterprise

Zoning & Board of Adjustment

Key Focus Area 2: Economic Vibrancy

2.66 *Description:* Zoning and Board of Adjustment (BDA) provides information on regulations to internal and external customers and processes, reviews, and formulates staff recommendations on development applications in compliance with the Development Code, state law and accepted land use principles.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$1,788,252	17	\$1,702,412	17	\$1,804,583	17
<i>Additional Resources</i>	\$86,388	0	\$86,388	0	\$88,214	0
<i>Total</i>	\$1,874,640	17	\$1,788,800	17	\$1,892,797	17

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of Board of Adjustment case per panel	\$18,982.51	\$18,982.00	\$18,429.00
Cases processed per Board Panel meeting	6	5	6
Number of new zoning cases per CPC agenda	9	10	10
Requests for zoning changes/amendments processed annually	240	282	260

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Schedule a minimum of 10 new zoning cases per City Plan Commission public hearing.

Major Budget Items: Additional Resources include Historic Preservation Reimbursement (\$88k).





Water Utilities

We provide services vital to the health and safety of Dallas citizens and our customers, the City's efforts towards economic development, environmental protection, and enhancement of quality of life. These services include water supply, treatment and distribution; and wastewater collection and treatment.

FY 2015-16 Budget

FY 2015-16 Estimate

FY 2016-17 Adopted

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		EF	Other	Total	EF	Other	Total	EF	Other	Total
Water Capital Funding	EV	302,977,526	0	302,977,526	278,229,114	0	278,229,114	306,764,583	0	306,764,583
Water Production and Delivery	EV	130,647,781	0	130,647,781	129,129,012	0	129,129,012	137,936,321	0	137,936,321
Capital Program Management	EV	14,290,174	0	14,290,174	14,148,337	0	14,148,337	13,461,341	0	13,461,341
Wastewater Collection	CHE	18,633,502	0	18,633,502	18,558,167	0	18,558,167	19,574,270	0	19,574,270
Wastewater Treatment	CHE	51,543,398	0	51,543,398	49,848,861	0	49,848,861	50,033,561	0	50,033,561
Water Conservation	CHE	3,740,507	0	3,740,507	3,719,447	0	3,719,447	3,924,276	0	3,924,276
City GIS Services	EGOV	432,078	976,461	1,408,539	372,325	935,107	1,307,432	0	0	0
DWU General Expense	EGOV	92,795,592	0	92,795,592	91,042,815	0	91,042,815	95,400,663	0	95,400,663
Vital Statistics	EGOV	0	1,037,683	1,037,683	0	1,037,683	1,037,683	0	972,659	972,659
Water Planning, Financial and Rate Services	EGOV	3,560,053	0	3,560,053	3,499,126	0	3,499,126	3,696,073	0	3,696,073
Water Utilities Customer Account Services	EGOV	26,507,776	576,915	27,084,691	25,690,354	576,915	26,267,269	26,673,649	576,915	27,250,564
Total		645,128,387	2,591,059	647,719,446	614,237,558	2,549,705	616,787,263	657,464,737	1,549,574	659,014,311



Department: Water Utilities

Water Capital Funding

Key Focus Area 2: Economic Vibrancy

2.63 *Description:* Provides funding related to the Water Utilities Capital Improvement Program through the issuance of long and short term debt, as well as cash funding to meet the City's Financial Management Performance Criteria (FMPC).

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$302,977,526	0	\$278,229,114	0	\$306,764,583	0
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$302,977,526	0	\$278,229,114	0	\$306,764,583	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Maintain minimum FMPC goal of at least 20% cash funding for capital improvement program-Ratio of annual cash transfer for construction to annual capital improvement program	38.76%	30.9%	28.09%
Maintain minimum annual bond ordinance coverage requirement of 1.25 with the FMPC goal of at least 1.50	1.79	1.74	1.77
Annual percent of actual to budgeted transfers for construction - Ratio of annual actual transfers for construction to annual budgeted transfers for construction	100%	79.47%	100%
Actual cash transfers for construction - Actual annual transfers from DWU's Operating Budget to DWU's Capital Budget for construction	\$85,000,000.00	\$67,552,252.00	\$87,500,000.00

FY 15-16 Performance Measure Status:

Caution



Service Target FY 2016-17:

Provide 100% of funding needed for capital projects, including cash and payment of debt.

Major Budget Items:

FY 2015-16 reflects reduced cash transfers to construction by \$18m and \$6.7m in savings due to revenue bond refunding.

FY 2016-17 includes funding for a \$200m revenue bond sale to refund outstanding commercial paper and additional funding for the Integrated Pipeline Project.

Department: Water Utilities

Water Production and Delivery

Key Focus Area 2: Economic Vibrancy

2.64 *Description:* Operation and maintenance of facilities to provide drinking water and fire protection to over 2.4 million people in the City of Dallas, 23 customer cities and DFW Airport. This includes a 24/7 operation of three water purification plants, both treated water and raw water pump stations, elevated storage tanks, and approximately 4,930 miles of distribution system. Leak detection and back-flow prevention programs reduce water loss and protect the community from cross-connection contamination.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>FY 2015-16 Budget Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>FY 2015-16 Estimate Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>FY 2016-17 Adopted Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$130,647,781	628	\$129,129,012	628	\$137,936,321	626
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$130,647,781	628	\$129,129,012	628	\$137,936,321	626

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of annual system water loss	10%	7.17%	10%
Cost per MG Treated & Delivered	\$862.36	\$911.25	\$919.58
Annual percent of compliance with State and Federal Standards and Regulations for drinking water	100%	100%	100%
MG Treated - Million gallons of water provided	151,500	141,706	150,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Treatment plants will meet or exceed standards set by federal and state regulatory agencies established for safe, drinkable water and provide uninterrupted service 100% of the time.

Major Budget Items:

FY 2016-17 includes increased costs of \$3m for dam repairs and improvements at Lakes Fork and Tawakoni; \$0.8m for Lake Lewisville dam slide repair; and continue to fund \$24m for the Sabine River Authority (SRA - Lake Fork) rate dispute. Retail revenue requirements anticipated to increase 2.6% for FY 2016-17. This will impact the average residential customer bill \$1.49 per month.

FY 2016-17 includes a reduction of 2 positions to more accurately reflect funding levels.

Department: Water Utilities

Water Utilities Capital Program Management

Key Focus Area 2: Economic Vibrancy

2.65 Description: Service provides management for capital improvement projects from inception through start up. This includes capital budget planning; contract procurement; administration of professional and technical services; preparation of documents for right-of-way acquisition; design of utilities; review of plans for major development; relocation of pipelines in advance of outside agency paving projects; construction administration, inspection, testing, training & start up of the required improvements.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>FY 2015-16 Budget Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>FY 2015-16 Estimate Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>FY 2016-17 Adopted Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$14,290,174	192	\$14,148,337	192	\$13,461,341	176
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$14,290,174	192	\$14,148,337	192	\$13,461,341	176

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percentage of small diameter pipelines replaced annually	0.95%	1%	1%
Total capital projects awarded divided by total FTEs required to manage the Capital Program	\$1,321,102.00	\$1,351,219.96	\$2,342,263.16
Total value of capital projects awarded	\$219,303,000.00	\$219,303,000.00	\$311,521,000.00

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Award 95% of the projects in the annual work plan.

Major Budget Items: FY 2016-17 includes ongoing commitment to water and wastewater main replacement program. The capital budget has been sized based on system needs, in order to comply with Dallas Water Utilities Financial Management Performance Criteria (FMPC).
FY 2016-17 includes a reduction of 16 positions to more accurately reflect funding levels.

Department: Water Utilities

Wastewater Collection

Key Focus Area 3: Clean, Healthy Environment

3.27 Description: Provides operation and maintenance of approximately 4,020 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater including internal pipeline inspection and cleaning, root control, rehabilitation and replacement of mains, detection and mitigation of inflow and infiltration sources, and flow monitoring.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$18,633,502	246	\$18,558,167	246	\$19,574,270	236
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$18,633,502	246	\$18,558,167	246	\$19,574,270	236

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Total system cost of operation and maintenance per mile	\$4,954.00	\$4,616.00	\$4,869.00
Number of sanitary sewer spills per 100 miles of main	6.2	3.5	3
Percentage of sewer system televised - miles televised/total miles of system	5.7%	5.5%	5.7%
Percentage of sewer system cleaned annually - miles clean/total miles of system	40%	41%	40%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Maintain, clean (40%) and televise (5.7%) of the system.

Major Budget Items: FY 2016-17 program continues the commitment to meet the Texas Commission on Environmental Quality (TCEQ) Sanitary Sewer Overflow Initiative.

FY 2016-17 includes a reduction of 10 positions to more accurately reflect funding levels.

Department: Water Utilities

Wastewater Treatment

Key Focus Area 3: Clean, Healthy Environment

- 3.28** *Description:* Operate and maintain two wastewater treatment plants that treat domestic and industrial wastewater, process and dispose of biosolids and provide reuse effluent water to local area golf courses as a service for the citizens of Dallas. Additionally, we perform wastewater treatment activities for 11 customer cities, operate an analytical laboratory, two process laboratories and provide environmental services related to wastewater discharges to meet federal and state regulatory requirements.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$51,543,398	323	\$49,848,861	323	\$50,033,561	317
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$51,543,398	323	\$49,848,861	323	\$50,033,561	317

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Annual amount of power used by Southside WWTP from the cogeneration process - non-grid derived power	50%	55%	50%
Percent of time plants operate without permit violations	100%	99%	100%
Cost/Million Gallons (MG) Treated	\$838.03	\$709.09	\$806.99
Million Gallons Treated - Total wastewater flow processed plus flows treated by TRA and Garland annually	60,000	70,300	62,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Ensure that any unauthorized discharges from the system are identified and stopped and that standards set by the Environmental Protection Agency (EPA) and other regulatory agencies are met or exceeded 100% of the time.

Major Budget Items:

FY 2016-17 includes a reduction of 6 positions to more accurately reflect funding levels.

Department: Water Utilities

Water Conservation

Key Focus Area 3: Clean, Healthy Environment

- 3.29** *Description:* Provides environmental protection, reduces drought rationing danger, addresses short-term and long-term water shortages, and mitigates the high costs of new water system improvements. The City has maintained a water conservation program since the early 1980s. Current efforts include mandatory requirements relating to lawn and landscape irrigation, education, regional outreach, and incentive initiatives aimed at reducing the growth rate of peak day demand and per capita consumption.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$3,740,507	20	\$3,719,447	20	\$3,924,276	14
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$3,740,507	20	\$3,719,447	20	\$3,924,276	14

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of irrigation audits performed annually	700	715	700
Number of online visits and social media followers through public outreach efforts	130,000	131,100	140,000
Number of million gallons of water saved through plumbing fixture replacement programs annually	520	613	540
Number of Gallons per capita consumption (excluding industrial usage)	179	177	175

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide outreach and rebate programs aimed at reaching at least 9,000 families per year. Additional reduction in gallons per capita demand of 1.0% by 2017.

Major Budget Items:

FY 2016-17 includes a reduction of 6 positions to more accurately reflect funding levels.

Department: Water Utilities

City GIS Services

Key Focus Area 5: E-Gov

- 5.16 Description:** Maintains and delivers information to citizens and staff through Geographic Information System (GIS) technology. Services include, but are not limited to, the development and maintenance of the data used to route emergency response vehicles (CAD), data supporting Storm Water permit compliance reporting, data and tools for the 3-1-1 Customer Service system and the City's internet maps.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$432,078	20	\$372,325	20	\$0	0
Additional Resources	\$976,461	0	\$935,107	0	\$0	0
Total	\$1,408,539	20	\$1,307,432	20	\$0	0

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of customers satisfied with services received	98%	98%	N/A
Percent of Work Plan Completed	100%	93%	N/A
Number of Customer Training Hours by GIS staff	520	540	N/A

FY 15-16 Performance Measure Status:
 Combined/Separated Service 

Service Target FY 2016-17: Complete 100% of Work Plan Project hours and 335 (100%) Special Projects. Complete all work with 100% customer satisfaction.

Major Budget Items: For FY2016-17, City GIS Services transferred to Stormwater Management and Communication and Information Services.

Department: Water Utilities

DWU General Expense

Key Focus Area 5: E-Gov

5.24 Description: Includes payments for services received by the Water Utilities Department from other City departments. Also includes Payment in Lieu of Taxes (PILOT) and Street Rental.

Source of Funds:	FY 2015-16 Budget		FY 2015-16 Estimate		FY 2016-17 Adopted	
	Dollars	Positions	Dollars	Positions	Dollars	Positions
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$92,795,592	0	\$91,042,815	0	\$95,400,663	0
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$92,795,592	0	\$91,042,815	0	\$95,400,663	0

Performance Measures	FY 2015-16 Budget	FY 2015-16 Estimate	FY 2016-17 Adopted
Annual ratio of actual payments to general fund as percent of budgeted amount of payments	100%	98.11%	100%
Annual cost of Water's DWU General Expense as a percent of total Water Utilities budget	14.38%	14.82%	14.51%
Percent of actual payments made for Street Rental as a percent of budget	100%	95.93%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Provide payments to the general fund for services received from other City departments.

Major Budget Items:

FY 2016-17 includes increased funding for Street Rental at 6% of retail operating revenue and Payment in-lieu-of Taxes (PILOT) based on updated 2015 DWU asset value.

Department: Water Utilities

Vital Statistics

Key Focus Area 5: E-Gov

5.50 *Description:* The Bureau of Vital Statistics (BVS) registers and issues certified copies of birth and death certificates to qualified applicants in accordance with Texas Department of State Health Services; enforces regulations established by the Texas Administrative Code; issues burial transit and cremation permits that allow a body to be transported to another state; and preserves vital records.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$0	13	\$0	13	\$0	13
<i>Additional Resources</i>	\$1,037,683	0	\$1,037,683	0	\$972,659	0
Total	\$1,037,683	13	\$1,037,683	13	\$972,659	13

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Ratio of revenue collected to cost to provide service	1.36	1.57	1.54
Number of customers assisted or served by walk-in, mail and online	52,818	56,620	54,773
Total number of deaths registered	11,340	11,722	11,558
Number of birth and death records sold per FTE	6,436	7,533	6,515

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Register 35,100 births and 11,500 deaths. Issue 102,300 certified records.

Major Budget Items: None

Department: Water Utilities

Water Planning, Financial and Rate Services

Key Focus Area 5: E-Gov

5.51 Description: Ensures the City has water both now and in the future to meet the needs of the citizens of Dallas and customer cities while maintaining and acquiring water rights as needed. These divisions coordinate preparation of the capital budget to fund the water and wastewater infrastructure; develop and monitor the Department's annual operating budget; and conduct wholesale cost of service studies; and provide both wholesale and retail rate development.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>		<i>FY 2015-16 Estimate Dollars Positions</i>		<i>FY 2016-17 Adopted Dollars Positions</i>	
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$3,560,053	27	\$3,499,126	27	\$3,696,073	27
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$3,560,053	27	\$3,499,126	27	\$3,696,073	27

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost/million dollars to maintain all financial activities associated with capital and operating budget	\$1,417.15	\$1,467.63	\$1,331.19
Percent of actual Department revenues to budgeted revenues	100%	95.21%	100%
Percent of average residential bill to median income – Average annual residential water and wastewater bill should be less than or equal to 2% median income (EPA guideline)	1.78%	1.53%	1.56%
Annual percent of compliance with water rights permit	100%	100%	100%

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: Meet required deadlines on regulatory and contractual reporting 100% of the time.

Major Budget Items: Increases funding for U.S. Geological Survey (USGS) monitoring of stream gages.

Department: Water Utilities

Water Utilities Customer Account Services

Key Focus Area 5: E-Gov

5.52 Description: Provides water meter reading, billing, collection, and customer service activities for over 300,000 water, wastewater, sanitation, and stormwater utility accounts on a monthly basis. It also includes billing and collection of other City of Dallas account receivables. It provides meter and account maintenance; payment processing: walk-in, online, auto-pay, lockbox; and supports/trains all billing system users.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$26,507,776	312	\$25,690,354	312	\$26,673,649	311
Additional Resources	\$576,915	0	\$576,915	0	\$576,915	0
Total	\$27,084,691	312	\$26,267,269	312	\$27,250,564	311

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of meter reading accuracy	99.94%	99.92%	99.95%
Annual cost to maintain each customer account	\$81.56	\$77.47	\$80.98
Number of service actions performed by field services to repair and test water meters per mile driven	0.42	0.36	0.42
Number of security alarm permits renewed/issued	64,000	63,960	64,500

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: A high level of financial accountability will be maintained through accurate billing and collection of accounts.

Major Budget Items: FY 2016-17 includes a reduction of 1 position to more accurately reflect funding levels.
Additional Resources include reimbursement for city-wide and contractor accounts receivable collection (\$577k).





Communication & Information Services

Our Vision is to Engage, Enrich, Enable & Empower citizens through technology that directly contribute to the mission of City departments resulting in business transformation, excellent customer service, secure infrastructures, and cost efficient performance.

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		IF	Other	Total	IF	Other	Total	IF	Other	Total
9-1-1 Technology/Education Services	EGOV	16,292,461	0	16,292,461	15,797,734	0	15,797,734	16,388,652	0	16,388,652
Business Technology Services	EGOV	21,596,823	0	21,596,823	21,742,083	0	21,742,083	23,485,234	0	23,485,234
Enterprise GIS	EGOV	0	0	0	0	0	0	0	1,048,691	1,048,691
Internal Computer Support	EGOV	6,000,220	0	6,000,220	6,696,880	0	6,696,880	6,323,135	0	6,323,135
Internal Desktop Support	EGOV	6,161,132	0	6,161,132	6,489,357	0	6,489,357	6,618,154	0	6,618,154
Internal Radio Communication	EGOV	5,527,268	0	5,527,268	5,324,151	0	5,324,151	5,189,187	0	5,189,187
Internal Telephone and Data Communication	EGOV	13,045,478	0	13,045,478	12,784,409	0	12,784,409	12,377,687	0	12,377,687
Public Safety Technology Support	EGOV	7,206,153	0	7,206,153	6,048,644	0	6,048,644	6,586,742	0	6,586,742
Strategic Technology Management	EGOV	13,172,281	0	13,172,281	12,599,669	0	12,599,669	14,258,322	0	14,258,322
	Total	89,001,816	0	89,001,816	87,482,927	0	87,482,927	91,227,113	1,048,691	92,275,804



Department: Communication & Information Services

9-1-1 Technology/Education Services

Key Focus Area 5: E-Gov

5.A *Description:* Provides the IT infrastructure, hardware, software and technical support for processing 9-1-1 telephone calls.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$16,292,461	4	\$15,797,734	4	\$16,388,652	4
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$16,292,461	4	\$15,797,734	4	\$16,388,652	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per call for technology support	\$1.55	\$1.44	\$2.69
System availability	100%	100%	100%
Availability of telecommunications devices for the deaf (TDD)	100%	100%	100%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Maintain system availability at all times

Major Budget Items: FY 2016-17 includes the replacement of 911 dispatch computers and a version upgrade to the VESTA software which is used to receive and process incoming 911 calls.

Department: Communication & Information Services

Business Technology Services

Key Focus Area 5: E-Gov

5.C

Description: Provide technology expertise in the identification, selection, implementation and maintenance of systems that enable City departments to accomplish their respective missions. Services include package software implementations, custom developed software solutions, website designs, ecommerce, data exchange and integration, government-to-citizen, government-to-business, and 24/7 operational maintenance support of mission critical systems.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$21,596,823	67	\$21,742,083	67	\$23,485,234	58
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$21,596,823	67	\$21,742,083	67	\$23,485,234	58

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of core business applications per user	\$651.09	\$665.30	\$511.02
Number of available data sets on the open data portal	90	100	150
Number of monthly hits to dallascityhall.com	1,100,000	912,017	1,100,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain 99.8% core system availability during normal business hours.

Major Budget Items:

FY 2016-17 includes funds to replace the City's 311 Citizen Response Management System (CRMS) and the elimination of 9 positions due to the transition to contract services.

Department: Communication & Information Services

Enterprise GIS

Key Focus Area 5: E-Gov

5.H *Description:* Maintains and delivers information to citizens and staff through Geographic Information System (GIS) technology. Services include, but are not limited to, the development and maintenance of the data used to route emergency response vehicles (CAD), data supporting Storm Water permit compliance reporting, data and tools for the 3-1-1 Customer Service system and the City's internet maps.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>	<i>FY 2015-16 Estimate Dollars Positions</i>	<i>FY 2016-17 Adopted Dollars Positions</i>
<i>General Fund</i>	\$0 0	\$0 0	\$0 0
<i>Enterprise/Internal Svc/Other</i>	\$0 0	\$0 0	\$0 10
<i>Additional Resources</i>	\$0 0	\$0 0	\$1,048,691 0
<i>Total</i>	\$0 0	\$0 0	\$1,048,691 10

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of Customers Satisfied or Better	N/A	N/A	100%
Number of Customers Trained	N/A	N/A	550
Percent of Work Plan Completed	N/A	N/A	100%
System Availability	N/A	N/A	95%

FY 15-16 Performance Measure Status:
Combined/Separated Service 

Service Target FY 2016-17: Maintain 95% core system availability during normal business hours

Major Budget Items: FY 2016-17 includes the transfer of 10 positions of the City GIS services from Water Utilities.
 Additional Resources include reimbursement for 100% of cost from DWU and Storm Drainage Management.

Department: Communication & Information Services

Internal Computer Support

Key Focus Area 5: E-Gov

5.L *Description:* Provides 24/7 computer operation support to the City's mainframe computers, data storage systems, tape data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers; installs, maintains, and manages applications to approximately 400 servers; and monitors the reliability and availability of information technology software applications and computer systems.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>	<i>FY 2015-16 Estimate Dollars Positions</i>	<i>FY 2016-17 Adopted Dollars Positions</i>
<i>General Fund</i>	\$0 0	\$0 0	\$0 0
<i>Enterprise/Internal Svc/Other</i>	\$6,000,220 43	\$6,696,880 43	\$6,323,135 35
<i>Additional Resources</i>	\$0 0	\$0 0	\$0 0
<i>Total</i>	\$6,000,220 43	\$6,696,880 43	\$6,323,135 35

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per server supported	\$14,085.02	\$14,340.21	\$13,539.90
Critical production server operating systems meeting standards	99.9%	99.9%	99.9%
Server availability	99.9%	99.9%	99.9%

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: Maintain 99.9% server availability while complying with industry standard practices.

Major Budget Items: FY 2015-16 estimate includes the purchase of additional data backup software licenses. FY 2016-17 includes the increase in maintenance and support for the additional data backup software licenses and the E-Discovery system as well as the elimination of 8 positions.

Department: Communication & Information Services

Internal Desktop Support

Key Focus Area 5: E-Gov

5.M

Description: Supports the City's desktop computers, laptops, smart phones/tablets and e-mail. Technical support includes problem resolution, desk-side support for PCs and software, anti-virus support, and hardware break/fix maintenance.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$6,161,132	1	\$6,489,357	1	\$6,618,154	4
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$6,161,132	1	\$6,489,357	1	\$6,618,154	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent of Priority 1 calls resolved within SLA	96%	100%	96%
Cost per service call	\$36.80	\$35.30	\$33.50
Percent of service desk requests and incident tickets resolved within target levels	95%	96.98%	97%
Percent Move-Add-Change (MAC) requests completed within the scheduled timeframe	95%	97.16%	97%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Resolve 95% of all Priority 1 support calls in 4 business hours or less.

Major Budget Items:

FY 2015-16 estimate includes the cost for destruction of data backup tapes in accordance with records retention schedules and additional costs to transition the help desk contract to a new vendor. FY 2016-17 includes the transfer of 3 positions from the Internal Telephone and Data Communications service.

Department: Communication & Information Services

Internal Radio Communication

Key Focus Area 5: E-Gov

5.N *Description:* Provides installation, repair, and replacement of handheld and fixed in-car mobile radio communication technology for City departments like Police, Fire, and Sanitation. Maintain all two-way radio and microwave communication networks for all City Departments to include UHF, VHF, 800 MHz and 700 MHz radio systems.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$5,527,268	30	\$5,324,151	30	\$5,189,187	31
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$5,527,268	30	\$5,324,151	30	\$5,189,187	31

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per radio installation	\$318.45	\$314.55	\$331.80
Percentage of uptime of the Citywide Radio Network	99.6%	99.71%	99.6%

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: Deliver reliable and quality radio communication services.

Major Budget Items: FY 2015-16 estimate includes costs for a technical consultant for the implementation of a new P25 compliant trunked radio network.

Department: Communication & Information Services

Internal Telephone and Data Communication

Key Focus Area 5: E-Gov

5.0 *Description:* Provides maintenance and support of the City's voice and data communication network system for over 19,000 landline telephones and data lines connecting City facilities.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>	<i>FY 2015-16 Estimate Dollars Positions</i>	<i>FY 2016-17 Adopted Dollars Positions</i>
<i>General Fund</i>	\$0 0	\$0 0	\$0 0
<i>Enterprise/Internal Svc/Other</i>	\$13,045,478 9	\$12,784,409 9	\$12,377,687 6
<i>Additional Resources</i>	\$0 0	\$0 0	\$0 0
Total	\$13,045,478 9	\$12,784,409 9	\$12,377,687 6

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per user	\$979.02	\$947.20	\$917.07
Percentage of site type 1 trouble calls resolved in 4 hours or less	99.5%	93.99%	99.5%
Percentage of uptime of the Citywide Voice and Data network	99%	99.94%	99%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Deliver reliable and quality voice and data network services.

Major Budget Items: FY 2016-17 includes a reduction of positions to more accurately reflect funding levels and the transfer of positions to Internal Desktop Support. FY 2015-16 estimate includes credits from City's main telecom provider for resolved billing disputes.

Department: Communication & Information Services

Public Safety Technology Support

Key Focus Area 5: E-Gov

5.P

Description: Public Safety Support Services provides technology expertise in the identification, selection, implementation and maintenance of public safety systems that enable the Dallas Police Department, Dallas-Fire Rescue, and Court and Detention Services to accomplish their respective missions. Services include package software implementations, custom developed software solutions, website support, data exchange and integration, and 24/7 operational maintenance support of mission critical systems.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$7,206,153	29	\$6,048,644	29	\$6,586,742	22
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$7,206,153	29	\$6,048,644	29	\$6,586,742	22

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per user for core systems	\$125.36	\$117.54	\$101.79
Core system availability	99.96%	99.88%	99.96%
Percentage of priority 1 public safety requests resolved within 24 hours	99.8%	97.5%	99.8%
Defects per public safety application in the first year of production	2	1	2

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Maintain 99.96% core system availability at all times (24 hours / 7 days a week) for public safety operations.

Major Budget Items:

FY 2015-16 estimate includes reductions resulting from the renewal of maintenance and support contracts for various public safety systems. FY 2016-17 includes a reduction of 5 positions and transfer of 2 positions to Business Technology Services.

Department: Communication & Information Services

Strategic Technology Management

Key Focus Area 5: E-Gov

5.R *Description:* Lead the direction of IT governance, project management, financial and contract management, and citywide technology acquisitions in alignment with the City's Key Focus Areas.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>FY 2015-16 Budget Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>FY 2015-16 Estimate Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>FY 2016-17 Adopted Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$13,172,281	73	\$12,599,669	73	\$14,258,322	79
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
Total	\$13,172,281	73	\$12,599,669	73	\$14,258,322	79

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost per user	\$988.54	\$933.52	\$1,056.41
Percent of IT budget to transform business	5%	5.39%	5%
Percent of projects on-time, on budget and meeting functional requirements (actual vs. planned)	92%	80.3%	92%

FY 15-16 Performance Measure Status:  *Insufficient capacity in customer departments to complete system testing and training phases of IT projects, due to unforeseen operational priorities and the inability to overcome the time delay.*
Caution

Service Target FY 2016-17: Achieve 92% on time delivery of projects while complying with industry standard project management practices.

Major Budget Items: FY 2015-16 estimate are lower due to the delayed hiring of vacant positions. FY 2016-17 includes funds to implement the use of Salesforce to manage various business processes and the transfer of 1 position from Business Technology Services.





Employee Benefits

Human Resources exists to provide and administer personnel programs, rules, regulation, procedures, and actions affecting employment.

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		IF	Other	Total	IF	Other	Total	IF	Other	Total
HR Benefits Administration Services	EGOV	1,126,137	0	1,126,137	944,251	0	944,251	998,055	0	998,055
Wellness Program	EGOV	429,603	0	429,603	381,290	0	381,290	349,354	0	349,354
	Total	1,555,740	0	1,555,740	1,325,541	0	1,325,541	1,347,409	0	1,347,409



Department: Employee Benefits

HR Benefits Administration Services

Key Focus Area 5: E-Gov

5.K

Description: The Benefits Division of the Human Resources Department administers the health benefits program for City employees, retirees and their eligible dependents. The benefits program is comprised of two self-funded Exclusive Provider Organization (EPO) Plans; Fully-Insured Retiree Medicare Plans; Employee and Retiree Prescription Drug Plans; Life Insurance; Dental and Vision Plans; Flexible Spending Accounts (Dependent Child Care and Health) and Voluntary Benefits.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$1,126,137	9	\$944,251	9	\$998,055	7
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$1,126,137	9	\$944,251	9	\$998,055	7

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Monthly per member cost to administer the Health Benefits Plan	\$3.65	\$3.00	\$3.01
Percent of customer satisfaction with Benefits Services	93%	94%	95%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Administration services for health care will transition to a new provider effective January 1, 2017.

Major Budget Items:

FY 2016-17 decrease due to reduction in legal services cost. FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Department: Employee Benefits

Wellness Program

Key Focus Area 5: E-Gov

5.S *Description:* Human Resources Department administers the citywide wellness program for City employees. The Wellness Program is designed to engage employees in activities designed to improve their health and lower long-term health care costs. Program activities are incorporated into the workday. Program activities will be delivered through contracted services with wellness service providers.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$429,603	4	\$381,290	4	\$349,354	4
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$429,603	4	\$381,290	4	\$349,354	4

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Percent program participants rating wellness activities "good" or "excellent"	80%	90%	90%
Number of employees engaged in wellness program	1,500	1,650	1,700

FY 15-16 Performance Measure Status:
Caution



Wellness Program enhancements will be implemented through a partnership including wellness staff and programs available through the Health Care Provider

Service Target FY 2016-17: Engage a minimum of 1700 employees in wellness program activities and establish a baseline to measure the percent increase in healthcare costs vs. the National average increase for employer's health plans.

Major Budget Items: None.



Equipment & Building Services

Equipment and Building Services is committed to providing effective and efficient facility and fleet services to 13,000 City employees as they Build, Innovate, and Give to make the Dallas a great place to live, work, and play.

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		IF	Other	Total	IF	Other	Total	IF	Other	Total
City Fleet Asset Management	EGOV	3,368,297	0	3,368,297	4,282,694	2,376,902	6,659,596	3,644,253	4,962,844	8,607,097
City Fleet Maintenance and Repair	EGOV	32,771,282	353,376	33,124,658	33,687,293	295,188	33,982,481	29,111,829	353,376	29,465,205
City Fleet Paint and Body Shop Coordination	EGOV	1,157,297	0	1,157,297	1,560,076	0	1,560,076	1,208,968	35,000	1,243,968
Environmental Services for City Fleet Operations	EGOV	809,263	1,243,962	2,053,225	656,532	831,940	1,488,472	831,559	1,145,676	1,977,235
Fuel Procurement and Management	EGOV	15,902,995	387,231	16,290,226	13,709,480	303,287	14,012,767	16,040,515	358,179	16,398,694
	Total	54,009,134	1,984,569	55,993,703	53,896,075	3,807,317	57,703,392	50,837,124	6,855,075	57,692,199



Department: EBS - Equipment Services

City Fleet Asset Management

Key Focus Area 5: E-Gov

5.D *Description:* This service provides life-cycle coordination for most of the City's fleet (5,200 vehicles/equipment) used for service delivery by City departments. Major activities include specification and procurement of new fleet, preparation of new units for service, and disposal of units either by auction or salvage. This service also includes centralized coordination of City-wide outside rental and an internal motor pool.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars Positions</i>	<i>FY 2015-16 Estimate Dollars Positions</i>	<i>FY 2016-17 Adopted Dollars Positions</i>
<i>General Fund</i>	\$0 0	\$0 0	\$0 0
<i>Enterprise/Internal Svc/Other</i>	\$3,368,297 28	\$4,282,694 28	\$3,644,253 25
<i>Additional Resources</i>	\$0 0	\$2,376,902 0	\$4,962,844 0
<i>Total</i>	\$3,368,297 28	\$6,659,596 28	\$8,607,097 25

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Number of Motor Pool reservations	4,476	8,816	11,020
Fleet rented/leased from outside vendors for short term usage	255	360	300
Percentage of environmentally friendly vehicles within the EBS maintained fleet	35%	38%	36%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Expand fleet replacement fund in order to begin decreasing debt-funded general fund replacements by 60% by FY 2020-21.

Major Budget Items:

- FY 2015-16 estimated overrun due to purchase of parts for make ready of new vehicles for City departments.
- FY 2015-16 estimate in Additional Resources is overrun due to the reimbursable purchase of equipment for City departments, particularly police marked vehicles.
- FY 2016-17 includes a reduction of 3 positions to increase span of control.
- FY 2016-17 Additional Resources due to the anticipated reimbursable purchase of police marked vehicles.

Department: EBS - Equipment Services

City Fleet Maintenance and Repair

Key Focus Area 5: E-Gov

5.E *Description:* This service repairs and maintains 5,200 City-owned vehicles/equipment. Staff performs both scheduled and non-routine maintenance/repairs (preventive maintenance, inspections, towing, welding, and modifications/rebuilds). In FY 2015-16, staff projects completing 175,000 repairs. This service also includes management of parts inventory (new and rebuilt parts, salvaged parts, and tires/wheels).

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$32,771,282	255	\$33,687,293	255	\$29,111,829	219
<i>Additional Resources</i>	\$353,376	0	\$295,188	0	\$353,376	0
Total	\$33,124,658	255	\$33,982,481	255	\$29,465,205	219

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of service per repair	\$185.40	\$194.19	\$178.58
Preventive maintenance services completed within 48 hours	90%	91%	92%

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Explore vendor-managed parts for FY 2017-18 consideration.

Major Budget Items:

FY 2015-16 is over budget due to flooding, special task forces, and increased availability for Sanitation and Street Services.

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels; reduction of 2 positions to increase span of control; 2 positions transferred to City Fleet Asset Management; and 1 position transferred to City Fleet Paint and Body Shop Coordination.

Additional Resources include reimbursements for storm water activities.

Department: EBS - Equipment Services

City Fleet Paint and Body Shop Coordination

Key Focus Area 5: E-Gov

5.F **Description:** This service coordinates paint and body repairs of City equipment. Nearly all paint and body repairs are outsourced.

Source of Funds:	FY 2015-16 Budget		FY 2015-16 Estimate		FY 2016-17 Adopted	
	Dollars	Positions	Dollars	Positions	Dollars	Positions
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$1,157,297	2	\$1,560,076	2	\$1,208,968	2
Additional Resources	\$0	0	\$0	0	\$35,000	0
Total	\$1,157,297	2	\$1,560,076	2	\$1,243,968	2

Performance Measures	FY 2015-16 Budget	FY 2015-16 Estimate	FY 2016-17 Adopted
Cost of service per repair	\$1,394.33	\$2,666.80	\$1,913.80
Parts costs avoided by utilizing City-owned parts	\$250,000.00	\$322,519.00	\$150,000.00
Number of repairs coordinated	830	585	650

FY 15-16 Performance Measure Status: ✘ *Average cost of repair increased due to a higher percentage of heavy units with body damage.*
Not on Track

Service Target FY 2016-17: Expand responsibilities of Auto Collision Repair Adjuster to assist Risk Management with auto claims City-wide.

Major Budget Items: FY 2015-16 estimate accounts for the average cost of repair increasing due to a higher percentage of heavy units with body damage.
 Additional Resources include reimbursements from Risk Management.

5.I *Description:* This service supports Equipment and Building Services' (EBS) compliance with federal, state, and local environmental and safety regulations. Activities include support for the environmental, occupational health and safety, and quality management systems.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>FY 2015-16 Budget Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>FY 2015-16 Estimate Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>FY 2016-17 Adopted Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$809,263	8	\$656,532	8	\$831,559	8
<i>Additional Resources</i>	\$1,243,962	0	\$831,940	0	\$1,145,676	0
Total	\$2,053,225	8	\$1,488,472	8	\$1,977,235	8

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of service per compliance monitoring visit	\$399.85	\$230.34	\$305.98
Number of preventable environmental incidents	7	3	4
Number of compliance monitoring visits	5,135	6,462	6,462

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: Conduct eight (8) operational process audits to reduce business and safety risk.

Major Budget Items: FY 2015-16 Additional Resources estimate has an underrun of \$448k due to weather-related reductions in power washing frequency and decreased stormwater separator/sand/grease trap cleanout.

Additional Resources include stormwater reimbursement.

Department: EBS - Equipment Services

Fuel Procurement and Management

Key Focus Area 5: E-Gov

5.J

Description: This service provides centralized fuel procurement and management for the City fleet. Fuel types include: unleaded, diesel, biodiesel, red-dyed (off-road) diesel, and compressed natural gas (CNG). Equipment and Building Services (EBS) maintains eight self-service fuel islands with bulk inventory at strategic locations throughout the City and delivers fuel to approximately 94 total locations for departments that maintain their own inventories.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$15,902,995	13	\$13,709,480	13	\$16,040,515	14
Additional Resources	\$387,231	0	\$303,287	0	\$358,179	0
Total	\$16,290,226	13	\$14,012,767	13	\$16,398,694	14

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Cost of service per gallon dispensed	\$2.38	\$2.03	\$2.38
Percentage of alternative fuel dispensed	25%	28.7%	33.6%
Total gallons of fuel dispensed	6,845,890	6,906,015	6,899,435

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Design and install new underground storage tanks at North Central Police and South East Police to replace aging infrastructure

Major Budget Items:

FY 2015-16 underrun is due to lower fuel prices.

FY 2016-17 includes the addition of one position reassigned to the Fuel Procurement and Management Service and additional funding for one replacement tank (\$0.6m).

Additional Resources include reimbursements for stormwater activities.





Express Business Center

Conduct procurement in a deliberate, fair, transparent and ethical manner. Purchase the proper good or services to meet the needs of the City.

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		IF	Other	Total	IF	Other	Total	IF	Other	Total
Business Services	EGOV	3,098,629	0	3,098,629	2,891,909	0	2,891,909	3,063,358	0	3,063,358
Disposal of Surplus and Police Unclaimed Property	EGOV	716,047	0	716,047	783,093	0	783,093	716,692	0	716,692
	Total	3,814,676	0	3,814,676	3,675,002	0	3,675,002	3,780,050	0	3,780,050



Department: Express Business Center

Business Services

Key Focus Area 5: E-Gov

5.B

Description: The Business Development and Procurement Services' Express Business Center (EBC) provides reprographic services, citywide U.S. Postal Services (USPS), processes water utility bills and cut-off notices daily. The EBC is also responsible for reviewing, reconciling, and processing bill payments for the office supply and the multi-functional devices contract.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
General Fund	\$0	0	\$0	0	\$0	0
Enterprise/Internal Svc/Other	\$3,098,629	10	\$2,891,909	10	\$3,063,358	8
Additional Resources	\$0	0	\$0	0	\$0	0
Total	\$3,098,629	10	\$2,891,909	10	\$3,063,358	8

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Estimated Citywide postage savings through mail presort	\$383,000.00	\$382,996.00	\$383,000.00
Percentage of reprographic services that meet customer satisfaction	98%	98.6%	98%
Percentage of water bills processed by 3:00 p.m. daily	98%	99.57%	98%
Number of Water Bill Inserts	3,250,000	3,247,904	3,250,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17:

Continue efforts to increase retail sales and other services to the public.

Major Budget Items:

FY 2016-17 includes a reduction of positions to more accurately reflect funding levels.

Disposal of Surplus and Police Unclaimed Property

5.G *Description:* Business Development and Procurement Services (BDPS) is responsible for the disposition of City surplus, police confiscated and unclaimed property which complies with the Administrative Directive 6-1 and City Charter. BDPS utilizes public auctions, sealed bids and a storefront concept (City Store) to display and sell a wide range of property to the general public. This service generates approximately \$5 million annually of revenue for the City.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget Dollars</i>	<i>FY 2015-16 Budget Positions</i>	<i>FY 2015-16 Estimate Dollars</i>	<i>FY 2015-16 Estimate Positions</i>	<i>FY 2016-17 Adopted Dollars</i>	<i>FY 2016-17 Adopted Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$716,047	3	\$783,093	3	\$716,692	3
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$716,047	3	\$783,093	3	\$716,692	3

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Ratio of revenue per dollar spent	7	6.8	7
Percentage of surplus items reused by the City	1%	1.36%	1%
Number of items made available for sale	20,000	23,804	20,000

FY 15-16 Performance Measure Status:

On Track



Service Target FY 2016-17: Increase online auction items.

Major Budget Items: FY 2015-16 estimate increase due to expense and offsetting revenue related to auto auction sales.



Office of Risk Management

To provide comprehensive Risk Management services to all of the City of Dallas’ departments, employees, and residents in the areas of property and casualty insurance, loss prevention/loss control, occupational/non-occupational return-to-work, liability claims management, contract insurance requirements and vendor insurance compliance.

Service	KFA	FY 2015-16 Budget			FY 2015-16 Estimate			FY 2016-17 Adopted		
		IF	Other	Total	IF	Other	Total	IF	Other	Total
Risk Management Services	EGOV	2,593,531	0	2,593,531	2,324,205	0	2,324,205	2,630,314	0	2,630,314
	Total	2,593,531	0	2,593,531	2,324,205	0	2,324,205	2,630,314	0	2,630,314



Department: Risk Management

Risk Management Services

Key Focus Area 5: E-Gov

5.Q *Description:* The Office of Risk Management (ORM) secures various types of insurance coverage by way of risk transfer to protect the City’s assets (excess of \$3 billion). ORM develops, implements, manages, and monitors multiple safety programs that provide a safe working environment for 13,000+ employees; and guards against hazards that could adversely have an impact on City operations and its citizens.

<i>Source of Funds:</i>	<i>FY 2015-16 Budget</i>		<i>FY 2015-16 Estimate</i>		<i>FY 2016-17 Adopted</i>	
	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>	<i>Dollars</i>	<i>Positions</i>
<i>General Fund</i>	\$0	0	\$0	0	\$0	0
<i>Enterprise/Internal Svc/Other</i>	\$2,593,531	28	\$2,324,205	28	\$2,630,314	28
<i>Additional Resources</i>	\$0	0	\$0	0	\$0	0
<i>Total</i>	\$2,593,531	28	\$2,324,205	28	\$2,630,314	28

<i>Performance Measures</i>	<i>FY 2015-16 Budget</i>	<i>FY 2015-16 Estimate</i>	<i>FY 2016-17 Adopted</i>
Average cost per Work Comp claim (total incurred costs)	\$6,859.00	\$7,090.00	\$6,926.00
Percent of subrogation monies recovered by the City	82%	92%	90%
Percent reduction in Work Comp claims count from previous year	1%	1%	1%
Percent of CDL workforce drug tested annually	51%	33%	25%

FY 15-16 Performance Measure Status:
On Track 

Service Target FY 2016-17: Mitigate risks and improve process efficiency by use of a new centralized risk information management system (RMIS) that helps identify relevant trends and provide customizable reporting.

Major Budget Items: None



City of Dallas Strategic Plan

The Strategic Plan sets the course for the City of Dallas and serves as the foundation for the City's five Key Focus Areas. The Key Focus Areas and their goals, listed below, allow the City to align its efforts and resources to accomplish objectives and make positive progress for the residents of Dallas. The City's Strategic Plan can be found at dallascityhall.com.



Public Safety

Enhance public safety to ensure people feel safe and secure where they live, work, and play



Culture, Arts, Recreation & Education

Support lifelong opportunities for Dallas residents and visitors in cultural, artistic, recreational, and educational programs that contribute to Dallas' prosperity, health and well-being



Economic Vibrancy

Grow a sustainable economy by job creation, private investment, a broadened tax base, sustainable neighborhoods, livability and quality of the built environment



E - Gov

Provide excellent government services to meet the needs of the City



Clean, Healthy Environment

Create a sustainable community with a clean, healthy environment



Key Focus Area 1: Public Safety

Service(s)	Department	FY 2016-17 Total Adopted (Dollars)	FY 2016-17 GF Adopted (Dollars)	FY 2016-17 GF Adopted Positions
Key Focus Area 1: Public Safety				
1.1	Adjudication Office	478,485	478,485	7
1.2	Adjudication Office	0	0	0
1.3	City Detention Center	1,563,303	1,563,303	27
1.4	Civil Adjudication Court	401,313	401,313	6
1.5	Community Court	97,114	64,839	1
1.6	Court Security	977,396	703,228	15
1.7	Dallas City Marshal	2,999,848	2,999,848	46
1.8	Emergency Management Operations	1,303,405	637,595	7
1.9	Emergency Medical Services Administration, Contracts, and Community Health	16,063,269	16,063,269	113
1.10	Fire and Rescue Emergency Response	182,998,416	182,734,416	1,705
1.11	Fire Dispatch and Communications	17,809,961	14,834,961	75
1.12	Fire Investigation & Explosive Ordnance Disposal	4,765,132	4,765,132	29
1.13	Fire Training and Recruitment	14,463,316	14,463,316	147
1.14	Fire-Rescue Equipment Maintenance and Supply	8,945,953	8,812,936	62
1.15	Inspection and Life Safety Education	9,690,901	9,690,901	87
1.16	Juvenile Case Managers/First Offender Program	481,945	0	7
1.17	Lew Sterrett Jail Contract	7,812,862	7,812,862	0
1.18	Municipal Court Services	6,934,015	6,934,015	104
1.19	Municipal Judges/Cases Docketed	2,126,296	2,126,296	36
1.20	Municipal Prosecution	2,096,179	2,096,179	26
1.21	Police Academy and In-service Training	28,150,792	27,900,792	322
1.22	Police Administrative Support	34,466,559	34,141,508	116
1.23	Police Community Outreach	1,822,391	1,822,391	23
1.24	Police Criminal Investigations	65,445,577	63,451,998	563
1.25	Police Field Patrol	268,260,623	263,760,125	2,256
1.26	Police Intelligence	8,336,585	8,250,085	76
1.27	Police Investigation of Vice Related Crimes	4,238,441	4,147,416	36
1.28	Police Investigations of Narcotics Related Crimes	19,722,769	14,048,639	105
1.29	Police Legal Liaison	682,222	682,222	6
1.30	Police Operational Support	35,710,487	27,571,487	452
1.31	Police Recruiting and Personnel Service	8,032,036	7,832,036	106
1.32	Police Special Operations	38,384,423	27,577,099	258
1.33	Security Service for City Facilities	5,304,014	4,141,396	75
1.34	Special Operations	6,689,528	737,582	43
Total for Key Focus Area 1:		\$807,255,556	\$763,247,670	6,937

Key Focus Area 2: Economic Vibrancy

Service(s)	Department	FY 2016-17 Total Adopted (Dollars)	FY 2016-17 GF Adopted (Dollars)	FY 2016-17 GF Adopted Positions	
Key Focus Area 2: Economic Vibrancy					
2.1	Area Redevelopment	Office of Economic Development	957,046	182,712	10
2.2	Authorized Hearings	Sustainable Development and Construction	367,213	367,213	4
2.3	Bullington Truck Terminal and Thanksgiving Square	EBS - Building Services	650,228	650,228	1
2.4	Business Development	Office of Economic Development	1,186,613	294,440	11
2.5	Capital and Implementation Program	Mobility and Street Services	6,730,900	1,174,089	96
2.6	Capital and Implementation Program	Public Works	0	0	0
2.7	Capital Construction and Debt Service	Aviation	21,832,688	0	0
2.8	Construction Plan Review and Permitting	Sustainable Development and Construction - Enterprise	17,143,489	0	0
2.9	Convention Center Debt Service Payment	Convention and Event Services	22,524,413	0	0
2.10	Dallas Convention Center	Convention and Event Services	68,730,463	0	0
2.11	Dallas Film Commission	Office of Economic Development	442,052	240,754	5
2.12	Dallas Love Field	Aviation	70,006,823	0	0
2.13	Economic Development Major Projects & Other Programs	Office of Economic Development	734,327	387,575	4
2.14	Economic Development Research and Information Services	Office of Economic Development	623,241	73,550	9
2.15	Engineering & Inspection Review for Private Development	Sustainable Development and Construction - Enterprise	2,973,951	0	0
2.16	Express Plan Review	Sustainable Development and Construction - Enterprise	1,873,691	0	0
2.17	Field Inspections of Private Development Construction Sites	Sustainable Development and Construction - Enterprise	9,511,180	0	0
2.18	Fire Inspection for New Construction	Fire	1,629,602	0	18
2.19	Flood Control	Trinity Watershed Management – Storm Drainage Management	16,613,373	0	0
2.20	Floodplain and Drainage Management	Trinity Watershed Management – Storm Drainage Management	3,818,502	0	0
2.21	General Aviation Facilities - Dallas Executive Airport & Vertiport	Aviation	5,894,156	0	0
2.22	GIS Mapping for Private Development	Sustainable Development and Construction - Enterprise	950,360	0	0
2.23	Historic Preservation	Sustainable Development and Construction	871,186	703,823	9
2.24	Home Ownership/Home Development	Housing / Community Services	9,664,453	1,248,613	18
2.25	Housing Preservation	Housing / Community Services	5,613,009	500,000	2
2.26	Interagency and Transportation Administration	Mobility and Street Services	1,485,249	712,799	13
2.27	Interagency and Transportation Administration	Public Works	0	0	0
2.28	Land Surveying Services	Mobility and Street Services	868,848	153,118	11
2.29	Mobility Planning	Mobility and Street Services	1,292,880	1,292,880	7
2.30	Mobility Planning	Planning and Urban Design	0	0	0
2.31	Neighborhood Vitality	Planning and Urban Design	1,389,695	1,389,695	13
2.32	Office of Special Events	Convention and Event Services	603,720	0	0
2.33	Operation & Maintenance of Fair Park	Park and Recreation	17,745,434	17,456,941	59
2.34	Pavement Management	Mobility and Street Services	295,104	295,104	3
2.35	Pavement Management	Public Works	0	0	0
2.36	Placemaking Public Building Design and Construction	EBS - Building Services	1,393,579	1,393,579	17

Key Focus Area 2: Economic Vibrancy

Service(s)	Department	FY 2016-17 Total Adopted (Dollars)	FY 2016-17 GF Adopted (Dollars)	FY 2016-17 GF Adopted Positions
2.37	Placemaking- Public Buildings	0	0	0
2.38	Planning and Design Studio	1,837,964	1,638,862	21
2.39	Private Development Records and Archival Library	1,112,055	0	0
2.40	Private Development Survey	660,371	0	0
2.41	Real Estate and Relocation	2,478,489	314,615	28
2.42	Regulation and Enforcement of For Hire Transportation	1,454,325	0	0
2.43	Regulation and Enforcement of For Hire Transportation	0	0	0
2.44	Resilience Office	325,256	325,256	2
2.45	Rights-of-Way Maintenance Contracts and Inspections Group	11,561,778	10,607,778	24
2.46	Service Maintenance Areas	14,887,100	11,886,125	204
2.47	Small Business Initiatives	1,843,846	1,395,504	12
2.48	Street Cut and Right-of-Way Management (Cut Control)	694,329	255,788	11
2.49	Street Cut and Right-of-Way Management (Cut Control)	0	0	0
2.50	Street Forestry Division	498,804	498,804	6
2.51	Street Lighting	16,956,026	16,956,026	4
2.52	Street Repair Division - Asphalt	13,243,288	13,243,288	107
2.53	Street Repair Division - Concrete	33,546,242	31,571,179	136
2.54	Street Resurfacing	564,056	138,557	6
2.55	Street Resurfacing	0	0	0
2.56	Subdivision Plat Review	609,356	0	0
2.57	Tax Increment Financing Districts Payments	34,130,456	34,130,456	0
2.58	Traffic Operations Maintenance	7,939,933	7,155,484	70
2.59	Traffic Safety and Congestion Management	5,632,608	5,592,108	33
2.60	Trinity River Corridor Operations	1,317,717	1,317,717	17
2.61	Union Station	746,549	0	0
2.62	Vendor Development	222,017	222,017	3
2.63	Water Capital Funding	306,764,583	0	0
2.64	Water Production and Delivery	137,936,321	0	0
2.65	Water Utilities Capital Program Management	13,461,341	0	0
2.66	Zoning & Board of Adjustment	1,892,797	0	0
Total for Key Focus Area 2:		\$908,735,075	\$165,766,677	994

Key Focus Area 3: Clean, Healthy Environment

Service(s)	Department	FY 2016-17 Total Adopted (Dollars)	FY 2016-17 GF Adopted (Dollars)	FY 2016-17 GF Adopted Positions
Key Focus Area 3: Clean, Healthy Environment				
3.1	Air Quality Compliance	0	0	0
3.2	Air Quality	1,459,664	193,269	17
3.3	Ambient Air Monitoring	0	0	0
3.4	Animal Remains Collection	679,144	0	0
3.5	Brush/Bulk Waste Removal Services	14,899,791	0	0
3.6	City Facility Operation, Maintenance and Repair	14,483,247	13,120,389	150
3.7	City Facility Services	736,763	0	0
3.8	Code Litigation	1,060,199	1,060,199	11
3.9	Community Prosecution & Community Courts	3,046,133	1,988,053	23
3.10	Community/Senior Services	26,783,480	3,644,313	22
3.11	Comprehensive Homeless Outreach	16,672,615	8,241,767	32
3.12	Consumer Health	3,274,866	3,070,306	40
3.13	Custodial Maintenance	3,649,552	3,546,723	48
3.14	Dallas Animal Services	12,608,171	12,448,171	142
3.15	Energy Procurement and Monitoring	2,619,161	2,459,668	2
3.16	Environmental Enforcement, Compliance, and Support (Legal Services)	98,665	0	1
3.17	Environmental Quality	2,858,621	979,920	24
3.18	Illegal Dump Team - Criminal Investigations and Arrests	913,180	0	13
3.19	Landfill Services	27,889,300	0	0
3.20	Neighborhood Code Compliance Services	21,916,315	20,099,624	274
3.21	Neighborhood Nuisance Abatement	6,461,032	5,567,435	76
3.22	Recycling Collection and Zero Waste Division	13,063,893	0	0
3.23	Residential Refuse Collection	38,677,163	0	0
3.24	Storm Drainage Management Fund	26,374,433	0	0
3.25	Stormwater Regulations & Enforcement	6,201,461	0	0
3.26	Underground Storage Tank Replacement	0	0	0
3.27	Wastewater Collection	19,574,270	0	0
3.28	Wastewater Treatment	50,033,561	0	0
3.29	Water Conservation	3,924,276	0	0
Total for Key Focus Area 3:		\$319,958,956	\$76,419,837	875

Key Focus Area 4: Culture, Arts, Recreation and Education

Service(s)	Department	FY 2016-17 Total Adopted (Dollars)	FY 2016-17 GF Adopted (Dollars)	FY 2016-17 GF Adopted Positions
Key Focus Area 4: Culture, Arts, Recreation and Education				
4.1 Aquatic Services	Park and Recreation	3,274,488	3,274,488	246
4.2 City-Owned Cultural Venues	Office of Cultural Affairs	14,396,564	14,396,564	104
4.3 Cultural Services Contracts	Office of Cultural Affairs	6,366,893	4,935,373	9
4.4 Golf, Tennis Centers & EMS and Environmental Compliance	Park and Recreation	7,560,740	5,317,033	79
4.5 Leisure Venue Management	Park and Recreation	18,142,603	18,142,603	4
4.6 Library Materials & Collection Management	Library	6,944,459	6,479,056	23
4.7 Library Operations & Public Service	Library	22,921,796	22,738,808	377
4.8 Literacy Initiatives, Education & Community Engagement	Library	765,861	765,861	12
4.9 Park Land Maintained	Park and Recreation	32,989,805	28,830,752	439
4.10 Planning, Design and Construction	Park and Recreation	2,629,646	2,529,646	24
4.11 Public Art for Dallas	Office of Cultural Affairs	481,313	272,574	4
4.12 Recreation Services	Park and Recreation	23,387,225	19,121,563	518
4.13 WRR Municipal Radio Classical Music	Office of Cultural Affairs – Municipal Radio	2,032,482	0	0
	Total for Key Focus Area 4:	\$141,893,875	\$126,804,321	1,839

Key Focus Area 5: E-Gov

Service(s)	Department	FY 2016-17 Total Adopted (Dollars)	FY 2016-17 GF Adopted (Dollars)	FY 2016-17 GF Adopted Positions
Key Focus Area 5: E-Gov				
5.1	311 Customer Service Center	6,949,092	2,819,439	105
5.2	Accounts Payable	1,093,842	1,093,842	17
5.3	Administrative Support for the Mayor and City Council	4,465,390	4,465,390	55
5.4	Analysis/Development and Validation	770,765	770,765	6
5.5	Applicant Processing - Civilian	854,790	854,790	10
5.6	Applicant Processing - Uniform	710,891	710,891	9
5.7	Archives	179,306	179,306	2
5.8	Audits, Attestations and Investigations	3,194,434	3,194,434	26
5.9	Boards and Commissions Support	338,771	338,771	3
5.10	Business Inclusion & Development Compliance Monitoring	548,486	471,376	6
5.11	Cash and Debt Management	697,370	697,370	5
5.12	Center for Performance Excellence	1,530,372	1,216,428	12
5.13	City Administration	2,580,487	1,965,631	19
5.14	City Agenda Process	296,421	296,421	4
5.15	City Council Support	715,485	715,485	6
5.16	City GIS Services	0	0	0
5.17	Citywide Capital and Operating Budget Development and Monitoring	1,214,686	1,214,686	12
5.18	Civil Service Board Administration/Employee Appeals Process	458,022	458,022	3
5.19	Compensation Analysis / Classification	513,763	513,763	25
5.20	Contingency Reserve	1,650,000	1,650,000	0
5.21	Customer Service	204,740	204,740	3
5.22	Deferred Compensation	220,467	103,667	2
5.23	DFW International Airport Legal Counsel	567,326	567,326	3
5.24	DWU General Expense	95,400,663	0	0
5.25	Elections	1,400,603	1,400,603	1
5.26	EMS Compliance Program	650,405	650,405	4
5.27	Ethics and Compliance	445,912	445,912	4
5.28	Fair Housing and Human Rights Compliance	1,400,386	371,617	3
5.29	Financial Reporting	2,133,978	2,133,978	22
5.30	Fire Applicant - Physical Abilities Testing	92,869	92,869	1
5.31	General Counsel	4,854,682	4,531,342	40
5.32	General Obligation Commercial Paper and Master Lease Programs	19,300,425	19,300,425	0
5.33	Grant Administration	2,119,218	1,398,168	15
5.34	Housing Management/Contract Support	2,558,284	768,370	10
5.35	HRIS and HR Payroll Services	1,882,201	1,882,201	26
5.36	Human Resource Consulting	2,823,894	2,823,894	26
5.37	Independent Audit	865,200	865,200	0

Key Focus Area 5: E-Gov

Service(s)	Department	FY 2016-17 Total Adopted (Dollars)	FY 2016-17 GF Adopted (Dollars)	FY 2016-17 GF Adopted Positions
5.38 Intergovernmental Services	Management Services	968,895	570,270	11
5.39 Internal Control Task Force	Management Services	360,209	360,209	3
5.40 Land Surveying Services	Public Works	0	0	0
5.41 Liability/Claims Fund Transfer	Office of Financial Services - Reserves and Transfers	4,282,542	4,282,542	0
5.42 Litigation	City Attorney's Office	5,359,975	5,234,269	47
5.43 Non-Departmental	Non-Departmental	16,981,558	16,981,558	0
5.44 Payroll	City Controller's Office	653,624	653,624	6
5.45 Public Information Office / Communications & Broadcasting	Management Services	1,691,063	1,368,490	17
5.46 Purchasing/Contract Management	Business Development & Procurement Services	2,347,122	2,347,122	24
5.47 Records Management	City Secretary's Office	591,004	591,004	3
5.48 Salary and Benefit Reserve	Office of Financial Services - Reserves and Transfers	2,000,000	2,000,000	0
5.49 Utility Management	Office of Financial Services	343,765	343,765	1
5.50 Vital Statistics	Water Utilities	972,659	0	0
5.51 Water Planning, Financial and Rate Services	Water Utilities	3,696,073	0	0
5.52 Water Utilities Customer Account Services	Water Utilities	27,250,564	0	0
Total for Key Focus Area 5:		\$233,182,679	\$95,900,380	597

Key Focus Area 5: E-Gov

Service(s)	Department	FY 2016-17 Total Adopted (Dollars)	FY 2016-17 GF Adopted (Dollars)	FY 2016-17 GF Adopted Positions
Key Focus Area 5: E-Gov				
5.A	9-1-1 Technology/Education Services	16,388,652	0	0
5.B	Business Services	3,063,358	0	0
5.C	Business Technology Services	23,485,234	0	0
5.D	City Fleet Asset Management	8,607,097	0	0
5.E	City Fleet Maintenance and Repair	29,465,205	0	0
5.F	City Fleet Paint and Body Shop Coordination	1,243,968	0	0
5.G	Disposal of Surplus and Police Unclaimed Property	716,692	0	0
5.H	Enterprise GIS	1,048,691	0	0
5.I	Environmental Services for City Fleet Operations	1,977,235	0	0
5.J	Fuel Procurement and Management	16,398,694	0	0
5.K	HR Benefits Administration Services	998,055	0	0
5.L	Internal Computer Support	6,323,135	0	0
5.M	Internal Desktop Support	6,618,154	0	0
5.N	Internal Radio Communication	5,189,187	0	0
5.O	Internal Telephone and Data Communication	12,377,687	0	0
5.P	Public Safety Technology Support	6,586,742	0	0
5.Q	Risk Management Services	2,630,314	0	0
5.R	Strategic Technology Management	14,258,322	0	0
5.S	Wellness Program	349,354	0	0
Total for Key Focus Area 5:		\$157,725,776	\$0	0

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)
General Fund			
Business Development & Procurement Services			
2.62 Vendor Development	\$215,758	\$220,907	\$222,017
5.10 Business Inclusion & Development Compliance Monitoring	\$497,667	\$498,822	\$471,376
5.46 Purchasing/Contract Management	\$2,170,927	\$2,164,623	\$2,347,122
Total Business Development & Procurement Services	\$2,884,352	\$2,884,352	\$3,040,515
City Attorney's Office			
1.19 Municipal Prosecution	\$2,015,144	\$1,972,111	\$2,096,179
1.29 Police Legal Liaison	\$630,512	\$641,113	\$682,222
3.8 Code Litigation	\$1,042,162	\$1,009,368	\$1,060,199
3.9 Community Prosecution & Community Courts	\$1,789,859	\$1,814,106	\$1,988,053
3.16 Environmental Enforcement, Compliance, and Support (Legal Services)	\$0	\$0	\$0
5.23 DFW International Airport Legal Counsel	\$554,501	\$562,151	\$567,326
5.31 General Counsel	\$4,504,370	\$4,551,268	\$4,531,342
5.42 Litigation	\$5,149,559	\$5,171,083	\$5,234,269
Total City Attorney's Office	\$15,686,107	\$15,721,200	\$16,159,590
City Auditor's Office			
5.8 Audits, Attestations and Investigations	\$2,954,057	\$2,961,874	\$3,194,434
Total City Auditor's Office	\$2,954,057	\$2,961,874	\$3,194,434
City Controller's Office			
5.2 Accounts Payable	\$1,042,106	\$1,042,356	\$1,093,842
5.11 Cash and Debt Management	\$664,430	\$683,716	\$697,370
5.22 Deferred Compensation	\$118,198	\$114,025	\$103,667
5.29 Financial Reporting	\$2,020,742	\$1,849,468	\$2,133,978
5.37 Independent Audit	\$789,495	\$840,000	\$865,200
5.44 Payroll	\$565,486	\$683,187	\$653,624
Total City Controller's Office	\$5,200,457	\$5,212,752	\$5,547,681
City Manager's Office			
5.13 City Administration	\$1,972,061	\$1,972,061	\$1,965,631
Total City Manager's Office	\$1,972,061	\$1,972,061	\$1,965,631

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)
City Secretary's Office			
5.7 Archives	\$171,583	\$172,104	\$179,306
5.9 Boards and Commission Support	\$340,158	\$340,074	\$338,771
5.15 City Council Support	\$698,647	\$719,074	\$715,485
5.21 Customer Service	\$205,068	\$195,538	\$204,740
5.25 Elections	\$753,724	\$96,828	\$1,400,603
5.47 Records Management	\$589,150	\$592,145	\$591,004
Total City Secretary's Office	\$2,758,330	\$2,115,763	\$3,429,909
Civil Service			
5.4 Analysis/Development and Validation	\$775,325	\$777,491	\$770,765
5.5 Applicant Processing - Civilian	\$765,064	\$757,803	\$854,790
5.6 Applicant Processing - Uniform	\$561,883	\$564,185	\$710,891
5.18 Civil Service Board Administration/Employee Appeals Process	\$422,904	\$421,684	\$458,022
5.30 Fire Applicant - Physical Abilities Testing	\$43,807	\$42,592	\$92,869
Total Civil Service	\$2,568,983	\$2,563,755	\$2,887,337
Code Compliance Services			
2.43 Regulation and Enforcement of For Hire Transportation	\$1,377,617	\$1,157,005	\$0
3.12 Consumer Health	\$4,941,499	\$3,297,934	\$3,070,306
3.14 Dallas Animal Services	\$10,441,801	\$10,573,673	\$13,648,171
3.20 Neighborhood Code Compliance Services	\$17,573,448	\$17,783,121	\$20,099,624
3.21 Neighborhood Nuisance Abatement	\$5,389,948	\$5,084,283	\$5,567,435
Total Code Compliance Services	\$39,724,313	\$37,896,016	\$42,385,536
Court and Detention Services			
1.2 City Detention Center	\$1,518,544	\$1,385,615	\$1,563,303
1.6 Dallas City Marshal	\$2,595,905	\$2,521,599	\$2,999,848
1.16 Lew Sterrett Jail Contract	\$7,557,391	\$7,557,391	\$7,812,862
1.17 Municipal Court Services	\$7,023,341	\$7,112,783	\$6,934,015
1.20 Parking Adjudication	\$0	\$0	\$478,485
3.18 Illegal Dump Team - Criminal Investigations and Arrests	\$0	\$185,129	\$0
Total Court and Detention Services	\$18,695,181	\$18,762,517	\$19,788,513

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)
EBS - Building Services			
1.33 Security Service for City Facilities	\$3,937,207	\$3,399,949	\$4,141,396
2.3 Bullington Truck Terminal and Thanksgiving Square	\$629,324	\$686,120	\$650,228
2.36 Placemaking Public Building Design and Construction	\$0	\$0	\$1,393,579
3.6 City Facility Operation, Maintenance and Repair	\$12,995,339	\$14,124,754	\$13,120,389
3.13 Custodial Maintenance	\$3,375,889	\$3,320,755	\$3,546,723
3.15 Energy Procurement and Monitoring	\$3,033,136	\$2,725,509	\$2,459,668
Total EBS - Building Services	\$23,970,895	\$24,257,087	\$25,311,983
Fire			
1.8 Emergency Medical Services Administration, Contracts, and Community Health	\$15,631,344	\$15,527,030	\$16,963,269
1.9 Fire and Rescue Emergency Response	\$174,937,253	\$177,240,490	\$184,334,416
1.10 Fire Dispatch and Communications	\$11,786,594	\$12,034,235	\$14,834,961
1.11 Fire Investigation & Explosive Ordnance Disposal	\$4,234,978	\$4,417,789	\$4,765,132
1.12 Fire Training and Recruitment	\$13,692,875	\$13,527,749	\$14,463,316
1.13 Fire-Rescue Equipment Maintenance and Supply	\$8,865,832	\$7,150,568	\$8,812,936
1.14 Inspection and Life Safety Education	\$9,217,340	\$9,052,917	\$9,690,901
1.34 Special Operations	\$594,781	\$607,354	\$737,582
2.18 Fire Inspection for New Construction	\$606,344	\$0	\$0
Total Fire	\$239,567,341	\$239,558,132	\$254,602,513
Housing / Community Services			
2.24 Home Ownership/Home Development	\$338,405	\$336,410	\$1,248,613
2.25 Housing Preservation	\$0	\$0	\$500,000
3.10 Community/Senior Services	\$3,545,845	\$3,672,601	\$3,644,313
3.11 Comprehensive Homeless Outreach	\$7,293,230	\$7,007,801	\$8,241,767
5.34 Housing Management/Contract Support	\$758,144	\$916,279	\$768,370
Total Housing / Community Services	\$11,935,624	\$11,933,091	\$14,403,063
Human Resources			
5.19 Compensation Analysis / Classification	\$481,273	\$462,749	\$513,763
5.35 HRIS and HR Payroll Services	\$1,730,602	\$1,702,578	\$1,882,201
5.36 Human Resource Consulting	\$2,576,549	\$2,601,730	\$2,823,894
Total Human Resources	\$4,788,424	\$4,767,057	\$5,219,858

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)
Judiciary			
1.3	\$437,565	\$378,216	\$401,313
1.4	\$30,404	\$49,845	\$64,839
1.5	\$472,430	\$517,161	\$703,228
1.18	\$2,050,117	\$2,067,556	\$2,126,296
Total Judiciary	\$2,990,516	\$3,012,778	\$3,295,676
Library			
4.6	\$7,113,563	\$7,077,730	\$6,479,056
4.7	\$22,077,543	\$22,360,323	\$22,738,808
4.8	\$842,571	\$860,624	\$765,861
Total Library	\$30,033,677	\$30,298,677	\$29,983,725
Management Services			
1.7	\$643,618	\$643,552	\$637,595
2.44	\$282,258	\$276,939	\$325,256
3.2	\$0	\$0	\$193,269
3.17	\$802,207	\$799,585	\$979,920
5.1	\$2,126,034	\$2,120,799	\$2,819,439
5.12	\$941,148	\$940,770	\$1,216,428
5.14	\$289,591	\$289,444	\$296,421
5.26	\$528,321	\$525,196	\$650,405
5.27	\$258,930	\$255,712	\$445,912
5.28	\$136,824	\$136,570	\$371,617
5.38	\$452,741	\$450,442	\$570,270
5.39	\$433,830	\$431,877	\$360,209
5.45	\$1,198,868	\$1,196,602	\$1,368,490
Total Management Services	\$8,094,370	\$8,067,488	\$10,235,231
Mayor and Council			
5.3	\$4,331,189	\$4,321,573	\$4,465,390
Total Mayor and Council	\$4,331,189	\$4,321,573	\$4,465,390

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)
Mobility and Street Services			
2.5	\$0	\$0	\$1,174,089
2.26	\$0	\$0	\$712,799
2.28	\$0	\$0	\$153,118
2.29	\$0	\$0	\$1,292,880
2.34	\$0	\$0	\$295,104
2.45	\$10,616,900	\$10,827,630	\$10,607,778
2.46	\$11,219,120	\$11,411,263	\$11,886,125
2.48	\$0	\$0	\$255,788
2.50	\$0	\$0	\$498,804
2.51	\$17,525,192	\$17,525,192	\$16,956,026
2.52	\$13,212,569	\$13,070,147	\$13,243,288
2.53	\$26,622,066	\$25,248,699	\$31,571,179
2.54	\$0	\$0	\$138,557
2.58	\$7,153,824	\$6,790,702	\$7,155,484
2.59	\$3,906,708	\$5,335,180	\$5,592,108
Total Mobility and Street Services	\$90,256,379	\$90,208,813	\$101,533,127
Non-Departmental/Reserves & Transfers			
2.57	\$26,182,783	\$26,017,572	\$34,130,456
5.32	\$14,697,733	\$14,757,870	\$19,300,425
5.43	\$16,204,596	\$16,824,545	\$16,981,558
5.20	\$2,628,101	\$2,628,101	\$1,650,000
5.41	\$1,994,219	\$1,994,219	\$4,282,542
5.48	\$387,000	\$1,837,000	\$2,000,000
Total Non-Departmental/Reserves & Transfers	\$62,094,432	\$64,059,307	\$78,344,981
Office of Cultural Affairs			
4.2	\$12,001,824	\$12,289,266	\$14,396,564
4.3	\$5,509,238	\$5,181,936	\$4,935,373
1.11	\$190,000	\$217,478	\$272,574
Total Office of Cultural Affairs	\$17,701,062	\$17,688,680	\$19,604,511

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)
Office of Economic Development			
2.1 Area Redevelopment	\$136,125	\$132,549	\$182,712
2.4 Business Development	\$292,733	\$290,786	\$294,440
2.11 Dallas Film Commission	\$235,328	\$228,319	\$240,754
2.13 Economic Development Major Projects & Other Programs	\$386,998	\$380,859	\$387,575
2.14 Economic Development Research and Information Services	\$59,808	\$61,716	\$73,550
2.47 Small Business Initiatives	\$707,431	\$724,194	\$1,395,504
Total Office of Economic Development	\$1,818,423	\$1,818,423	\$2,574,535
Office of Financial Services			
5.17 Citywide Capital and Operating Budget Development and Monitoring	\$1,236,817	\$1,235,383	\$1,214,686
5.33 Grant Administration	\$1,351,754	\$1,339,102	\$1,398,168
5.49 Utility Management	\$343,806	\$326,450	\$343,765
Total Office of Financial Services	\$2,932,377	\$2,900,935	\$2,956,619
Park and Recreation			
2.33 Operation & Maintenance of Fair Park	\$10,712,612	\$10,292,456	\$17,456,941
4.1 Aquatic Services	\$3,261,019	\$3,235,476	\$3,274,488
4.4 Golf, Tennis Centers & EMS and Environmental Compliance	\$4,782,986	\$4,789,145	\$5,317,033
4.5 Leisure Venue Management	\$18,123,257	\$18,508,453	\$18,142,603
4.9 Park Land Maintained	\$28,359,094	\$28,280,325	\$28,830,752
4.10 Planning, Design and Construction	\$2,682,729	\$2,617,520	\$2,529,646
4.12 Recreation Services	\$18,249,369	\$18,417,368	\$19,121,563
Total Park and Recreation	\$86,171,066	\$86,140,743	\$94,673,026
Planning and Urban Design			
2.30 Mobility Planning	\$1,227,891	\$1,816,753	\$0
2.31 Neighborhood Vitality	\$1,089,997	\$1,119,261	\$1,389,695
2.38 Planning and Design Studio	\$1,464,293	\$1,196,080	\$1,638,862
Total Planning and Urban Design	\$3,782,181	\$4,132,094	\$3,028,557

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)
Police			
1.15	\$0	\$0	\$0
1.21	\$20,039,222	\$18,755,921	\$27,425,364
1.22	\$29,427,800	\$28,677,909	\$33,476,936
1.23	\$1,756,560	\$1,611,265	\$1,822,391
1.24	\$58,792,237	\$62,668,687	\$63,451,998
1.25	\$264,040,634	\$258,189,072	\$262,400,125
1.26	\$9,618,506	\$8,048,194	\$8,250,085
1.27	\$3,749,708	\$4,047,772	\$4,147,416
1.28	\$13,315,063	\$14,134,873	\$14,048,639
1.30	\$23,949,087	\$27,519,886	\$27,571,487
1.31	\$8,182,592	\$7,818,680	\$7,832,036
1.32	\$26,535,382	\$28,883,840	\$27,577,099
Total Police	\$459,406,791	\$460,356,099	\$478,003,576
Public Works			
1.1	\$487,184	\$498,635	\$0
2.6	\$1,242,302	\$1,111,354	\$0
2.27	\$1,270,306	\$1,214,780	\$0
2.35	\$284,537	\$284,706	\$0
2.37	\$1,207,142	\$1,270,277	\$0
2.49	\$246,435	\$135,092	\$0
2.55	\$136,530	\$75,238	\$0
3.1	\$214,504	\$237,039	\$0
3.3	\$269,344	\$422,832	\$0
3.26	\$385,642	\$384,303	\$0
5.40	\$166,927	\$251,433	\$0
Total Public Works	\$5,910,853	\$5,885,689	\$0
Sustainable Development and Construction			
2.2	\$381,936	\$322,727	\$367,213
2.23	\$471,832	\$516,117	\$703,823
2.41	\$273,974	\$305,986	\$314,615
Total Sustainable Development and Construction	\$1,127,742	\$1,144,830	\$1,385,651
Trinity Watershed Management			
2.60	\$1,126,320	\$1,415,369	\$1,317,717
Total Trinity Watershed Management	\$1,126,320	\$1,415,369	\$1,317,717
General Fund Total	\$1,150,483,503	\$1,152,057,155	\$1,229,338,885

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)	
<u>Enterprise Funds</u>				
Aviation				
2.7	Capital Construction and Debt Service	\$27,321,892	\$23,530,752	\$21,832,688
2.12	Dallas Love Field	\$63,986,250	\$66,252,071	\$70,006,823
2.21	General Aviation Facilities - Dallas Executive Airport & Vertiport	\$5,058,284	\$6,581,900	\$5,894,156
2.42	Regulation and Enforcement of For Hire Transportation	\$0	\$0	\$1,454,325
	Total Aviation	\$96,366,426	\$96,364,723	\$99,187,992
Convention and Event Services				
2.9	Convention Center Debt Service Payment	\$21,583,800	\$21,583,800	\$22,524,413
2.10	Dallas Convention Center	\$70,909,042	\$70,106,525	\$72,528,394
2.32	Office of Special Events	\$492,686	\$504,868	\$603,720
2.61	Union Station	\$853,364	\$763,756	\$746,549
	Total Convention and Event Services	\$93,838,892	\$92,958,949	\$96,403,076
Office of Cultural Affairs -- Municipal Radio				
4.13	WRR Municipal Radio Classical Music	\$2,054,549	\$1,935,581	\$2,032,482
	Total Office of Cultural Affairs -- Municipal Radio	\$2,054,549	\$1,935,581	\$2,032,482
Sanitation Services				
3.4	Animal Remains Collection	\$624,251	\$607,018	\$679,144
3.5	Brush/Bulk Waste Removal Services	\$14,902,248	\$14,898,645	\$14,899,791
3.7	City Facility Services	\$760,209	\$637,784	\$736,763
3.19	Landfill Services	\$25,263,747	\$22,844,944	\$27,889,300
3.22	Recycling Collection and Zero Waste Division	\$11,013,531	\$11,917,290	\$13,063,893
3.23	Residential Refuse Collection	\$37,916,161	\$38,503,141	\$38,677,163
	Total Sanitation Services	\$90,480,147	\$89,408,822	\$95,946,054
Storm Drainage Management				
2.19	Flood Control	\$15,600,859	\$15,385,045	\$16,613,373
2.20	Floodplain and Drainage Management	\$3,094,549	\$2,957,656	\$3,818,502
3.24	Storm Drainage Management Fund	\$28,795,387	\$29,169,127	\$26,374,433
3.25	Stormwater Regulations & Enforcement	\$5,526,051	\$5,422,829	\$6,201,461
	Total Storm Drainage Management	\$53,016,846	\$52,934,657	\$53,007,769

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)
Sustainable Development and Construction - Enterprise			
2.8	\$13,545,496	\$15,132,317	\$17,143,489
2.15	\$1,998,623	\$1,750,847	\$2,425,210
2.16	\$1,578,615	\$1,510,651	\$1,873,691
2.17	\$8,779,832	\$7,907,438	\$9,511,180
2.22	\$831,485	\$616,330	\$950,360
2.39	\$989,316	\$909,981	\$1,112,055
2.40	\$605,401	\$487,927	\$660,371
2.56	\$579,598	\$579,935	\$609,356
2.66	\$1,788,252	\$1,702,412	\$1,804,583
Total Sustainable Development and Construction - Enterprise	\$30,696,618	\$30,597,838	\$36,090,295
Water Utilities			
2.63	\$302,977,526	\$278,229,114	\$306,764,583
2.64	\$130,647,781	\$129,129,012	\$137,936,321
2.65	\$14,290,174	\$14,148,337	\$13,461,341
3.27	\$18,633,502	\$18,558,167	\$19,574,270
3.28	\$51,543,398	\$49,848,861	\$50,033,561
3.29	\$3,740,507	\$3,719,447	\$3,924,276
5.16	\$432,078	\$372,325	\$0
5.24	\$92,795,592	\$91,042,815	\$95,400,663
5.50	\$0	\$0	\$0
5.51	\$3,560,053	\$3,499,126	\$3,696,073
5.52	\$26,507,776	\$25,690,354	\$26,673,649
Total Water Utilities	\$645,128,387	\$614,237,558	\$657,464,737
Enterprise Funds Total	\$1,011,581,865	\$978,438,128	\$1,040,132,405
General Obligation Debt Service	\$255,325,736	\$253,908,728	\$261,865,145
Total Operating Budget	\$2,417,391,104	\$2,384,404,011	\$2,531,336,435

Summary of Services By Department

Service(s)	FY 2015-16 Operating Amended (Dollars)	FY 2015-16 Operating Estimate (Dollars)	FY 2016-17 Operating Adopted (Dollars)
Internal Services			
Communication & Information Services			
5.A	\$16,292,461	\$15,797,734	\$16,388,652
5.C	\$21,596,823	\$21,742,083	\$23,485,234
5.H	\$0	\$0	\$0
5.L	\$6,000,220	\$6,696,880	\$6,323,135
5.M	\$6,161,132	\$6,489,357	\$6,618,154
5.N	\$5,527,268	\$5,324,151	\$5,189,187
5.O	\$13,045,478	\$12,784,409	\$12,377,687
5.P	\$7,206,153	\$6,048,644	\$6,586,742
5.R	\$13,172,281	\$12,599,669	\$14,258,322
Total Communication & Information Services	\$89,001,816	\$87,482,927	\$91,227,113
Employee Benefits			
5.K	\$1,126,137	\$944,251	\$998,055
5.S	\$429,603	\$381,290	\$349,354
Total Employee Benefits	\$1,555,740	\$1,325,541	\$1,347,409
EBS - Equipment Services			
5.D	\$3,368,297	\$4,282,694	\$3,644,253
5.E	\$32,771,282	\$33,687,293	\$29,111,829
5.F	\$1,157,297	\$1,560,076	\$1,208,968
5.I	\$809,263	\$656,532	\$831,559
5.J	\$15,902,995	\$13,709,480	\$16,040,515
Total EBS - Equipment Services	\$54,009,134	\$53,896,075	\$50,837,124
Express Business Center			
5.B	\$3,098,629	\$2,891,909	\$3,063,358
5.G	\$716,047	\$783,093	\$716,692
Total Express Business Center	\$3,814,676	\$3,675,002	\$3,780,050
Risk Management Services			
5.Q	\$2,593,531	\$2,324,205	\$2,630,314
Total Risk Management	\$2,593,531	\$2,324,205	\$2,630,314
Internal Service/Other Funds Total	\$150,974,897	\$148,703,750	\$149,822,010

FY 2016-17 Projected Changes in Fund Balance

FUND	FY 2016-17 BEGINNING BALANCE	FY 2016-17 ADOPTED REVENUES	FY 2016-17 ADOPTED EXPENDITURES	FY 2016-17 ENDING BALANCE
GENERAL FUND	129,903,316	1,229,338,885	1,229,338,885	131,553,316
ENTERPRISE FUNDS				
Aviation	9,906,952	98,173,764	99,187,993	8,892,723
Convention and Event Services	29,149,998	96,403,076	96,403,076	29,149,998
Municipal Radio	1,287,672	2,055,000	2,032,482	1,310,190
Sanitation Services	14,681,027	95,946,054	95,946,054	14,681,027
Storm Drainage Management	6,753,960	50,936,837	53,007,769	4,683,028
Sustainable Development and Construction	36,855,972	30,103,394	36,090,295	30,869,071
Water Utilities	87,037,771	657,464,737	657,464,737	87,037,771
INTERNAL SERVICE FUNDS				
Information Technology	8,865,542	67,635,709	69,649,274	6,851,977
Radio Services	2,312,120	5,189,688	5,189,187	2,312,621
Equipment Services	4,449,813	50,837,124	50,837,124	4,449,813
Express Business Center	1,631,193	3,981,450	3,780,050	1,832,593
OTHER REVENUE FUNDS				
9-1-1 System Operations	5,493,819	12,873,204	16,388,652	1,978,371
Employee Benefits	(5,561,791)	150,461,614	150,461,614	(5,561,791)
Risk Management	(9,709,551)	23,115,402	26,313,491	(12,907,640)
Debt Service	10,776,840	262,286,705	261,865,145	11,198,400
TOTAL CITY FUNDS	333,834,653	2,836,802,642	2,853,955,828	318,331,467

GENERAL FUND

Statement of Revenues and Expenditures

	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 BUDGET*	FY 2015-16 ESTIMATE**	FY 2016-17 ADOPTED
BEGINNING FUND BALANCE	\$114,913,765	\$122,660,249	\$119,974,799	\$134,437,074	\$129,903,316
REVENUES:					
Ad Valorem Taxes	483,297,035	520,450,811	559,636,084	559,643,502	610,219,359
Sales Tax	255,716,129	273,499,270	281,271,586	283,679,162	292,188,504
Franchise Fees	109,461,585	105,775,012	107,198,289	106,710,886	113,774,789
Licenses and Permits	9,760,474	9,607,348	6,067,340	6,144,109	4,890,760
Interest Earnings	539,316	1,285,711	961,569	2,075,173	1,315,526
Intergovernmental	6,861,933	7,518,098	7,431,659	7,687,480	8,500,564
Fines and Forfeitures	32,847,895	33,730,372	35,874,679	38,758,213	38,759,507
Service Fees	155,816,902	159,081,680	71,680,853	69,083,003	77,551,655
Interfund Revenue	61,102,471	56,667,100	70,293,753	67,678,573	74,522,526
Miscellaneous	11,538,030	10,893,576	10,067,691	10,643,296	7,615,695
TOTAL REVENUES	1,126,941,770	1,178,508,978	1,150,483,503	1,152,103,397	1,229,338,885
TOTAL RESOURCES AVAILABLE	1,241,855,535	1,301,169,227	1,270,458,302	1,286,540,471	1,359,242,201
EXPENDITURES:					
General Government & Support Services	83,150,812	96,964,084	111,255,819	111,088,797	129,514,634
Public Safety	672,434,578	690,965,571	720,659,829	721,689,526	755,690,278
Street, Sanitation and Code Compliance	184,728,945	193,376,896	129,980,692	128,104,829	143,918,663
Public Works and Transportation	33,085,296	31,797,329	31,008,068	31,558,145	26,629,700
Culture, Library and Recreation	117,553,041	125,458,112	133,905,805	134,128,100	144,261,262
Env. Health, Comm. & Urban Development	13,517,272	15,875,577	18,663,970	19,028,438	21,391,806
Reserves and Transfers	14,779,132	4,619,788	5,009,320	6,459,320	7,932,542
TOTAL EXPENDITURES	1,119,249,076	1,159,057,357	1,150,483,503	1,152,057,155	1,229,338,885
Changes in Encumbrances and other Balance Sheet Accounts	53,790	(7,674,796)	(7,479,899)	(4,580,000)	1,650,000
ENDING FUND BALANCE***	\$122,660,249	\$134,437,074	\$112,494,900	\$129,903,316	\$131,553,316

*FY 2015-16 budget has been restated to reflect the use of contingency funds approved by City Council as well as an increase in revenue approved by council

**FY 2015-16 includes transfer of \$7.1m, or 30 days, of fund balance to new Sanitation Services enterprise fund

***Ending Fund Balances have been restated to reflect GASB54

ENTERPRISE FUNDS

Statement of Revenues and Expenditures

DEPARTMENT	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 BUDGET	FY 2015-16 ESTIMATE	FY 2016-17 ADOPTED
<u>AVIATION</u>					
BEGINNING FUND BALANCE	\$11,554,285	\$13,783,862	\$16,775,317	\$3,905,249	\$9,906,952
REVENUES:					
Parking	17,492,166	26,062,102	27,443,132	26,375,009	27,142,868
Terminal Concessions	14,537,913	22,427,570	24,913,268	23,912,068	25,415,598
Landing Fees	12,732,422	14,738,878	17,784,135	17,784,135	17,784,135
Rental on Airport - Terminal	7,594,030	16,396,185	13,831,063	22,502,206	14,789,203
Rental on Airport - Field	12,225,294	117,100	9,067,221	1,772,975	8,586,427
Fuel Flow Fees	1,214,650	1,222,013	1,225,397	1,287,493	1,225,397
All Remaining Revenues	2,174,365	2,545,418	2,102,210	2,732,540	3,230,136
TOTAL REVENUES	67,970,839	83,509,266	96,366,426	96,366,426	98,173,764
TOTAL RESOURCES AVAILABLE	79,525,124	97,293,128	113,141,743	100,271,675	108,080,716
TOTAL EXPENDITURES	66,811,429	88,255,476	96,366,426	96,364,723	99,187,993
Changes in Encumbrances and other Balance Sheet Accounts	1,070,167	(5,132,403)	0	6,000,000	0
ENDING FUND BALANCE	13,783,862	3,905,249	16,775,317	9,906,952	8,892,723
<u>CONVENTION AND EVENT SERVICES</u>					
BEGINNING FUND BALANCE	15,201,474	20,473,166	20,606,787	27,135,425	29,149,998
REVENUES:					
Hotel Occupancy Tax	46,981,172	50,432,714	54,221,830	54,513,096	58,856,407
Alcoholic Beverage Tax	10,256,222	11,246,549	12,161,346	12,082,777	12,445,260
Operating Revenues	20,876,118	25,032,286	12,948,826	28,268,954	25,001,909
Office of Special Events	123,045	103,600	15,564,065	108,695	99,500
TOTAL REVENUES	78,236,557	86,815,149	94,896,067	94,973,522	96,403,076
TOTAL RESOURCES AVAILABLE	93,438,031	107,288,315	115,502,854	122,108,947	125,553,074
TOTAL EXPENDITURES	73,421,042	80,623,030	93,838,892	92,958,949	96,403,076
Changes in Encumbrances and other Balance Sheet Accounts	456,177	470,140	0	0	0
ENDING FUND BALANCE	\$20,473,166	\$27,135,425	\$21,663,962	\$29,149,998	\$29,149,998

ENTERPRISE FUNDS

Statement of Revenues and Expenditures

DEPARTMENT	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 BUDGET	FY 2015-16 ESTIMATE	FY 2016-17 ADOPTED
<u>MUNICIPAL RADIO</u>					
BEGINNING FUND BALANCE	\$1,223,577	\$1,161,599	\$1,182,661	\$1,287,076	\$1,287,672
REVENUES:					
Local and National Sales	1,886,198	1,958,715	2,058,200	1,922,777	1,980,000
All Remaining Revenues	13,737	13,170	11,800	13,400	75,000
TOTAL REVENUES	<u>1,899,935</u>	<u>1,971,885</u>	<u>2,070,000</u>	<u>1,936,177</u>	<u>2,055,000</u>
TOTAL RESOURCES AVAILABLE	3,123,512	3,133,484	3,252,661	3,223,253	3,342,672
TOTAL EXPENDITURES	<u>1,994,603</u>	<u>1,967,058</u>	<u>2,054,549</u>	<u>1,935,581</u>	<u>2,032,482</u>
Changes in Encumbrances and other Balance Sheet Accounts	32,690	120,650	0	0	0
ENDING FUND BALANCE	<u><u>1,161,599</u></u>	<u><u>1,287,076</u></u>	<u><u>1,198,112</u></u>	<u><u>1,287,672</u></u>	<u><u>1,310,190</u></u>
<u>SANITATION SERVICES*</u>					
BEGINNING FUND BALANCE	0	0	0	7,108,000	14,681,027
REVENUES:					
Residential Collection	0	0	66,537,267	68,171,043	72,502,354
Cost Plus Bulk/Brush	0	0	114,043	129,733	121,632
Sale of Recyclables	0	0	2,100,000	1,735,008	694,975
City Facility Collection	0	0	761,229	718,142	736,763
Landfill Revenue	0	0	21,675,822	26,102,406	21,890,330
All Remaining Revenues	0	0	0	125,517	0
TOTAL REVENUES	<u>0</u>	<u>0</u>	<u>91,188,361</u>	<u>96,981,849</u>	<u>95,946,054</u>
TOTAL RESOURCES AVAILABLE	0	0	91,188,361	104,089,849	110,627,081
TOTAL EXPENDITURES	<u>0</u>	<u>0</u>	<u>90,480,147</u>	<u>89,408,822</u>	<u>95,946,054</u>
Changes in Encumbrances and other Balance Sheet Accounts	0	0	7,108,000	0	
ENDING FUND BALANCE	<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$7,816,214</u></u>	<u><u>\$14,681,027</u></u>	<u><u>\$14,681,027</u></u>

*New enterprise fund established in FY 2015-16. \$7.1m fund balance transferred from General Fund to new enterprise fund.

ENTERPRISE FUNDS

Statement of Revenues and Expenditures

DEPARTMENT	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 BUDGET	FY 2015-16 ESTIMATE	FY 2016-17 ADOPTED
<u>STORM DRAINAGE MANAGEMENT</u>					
BEGINNING FUND BALANCE	\$9,197,401	\$10,415,123	\$8,114,236	\$9,195,422	\$6,753,960
REVENUES:					
Storm Water Fees	49,313,585	49,982,903	50,412,553	50,412,553	50,856,195
Interest and Other	38,880	126,742	39,746	80,642	80,642
TOTAL REVENUES	<u>49,352,465</u>	<u>50,109,645</u>	<u>50,452,299</u>	<u>50,493,195</u>	<u>50,936,837</u>
TOTAL RESOURCES AVAILABLE	58,549,866	60,524,768	58,566,535	59,688,617	57,690,797
TOTAL EXPENDITURES	<u>50,536,388</u>	<u>51,878,476</u>	<u>53,016,846</u>	<u>52,934,657</u>	<u>53,007,769</u>
Change in Encumbrances and other Balance Sheet Accounts	2,401,645	549,130	0	0	0
ENDING FUND BALANCE	<u>10,415,123</u>	<u>9,195,422</u>	<u>5,549,689</u>	<u>6,753,960</u>	<u>4,683,028</u>
<u>SUSTAINABLE DEVELOPMENT AND CONSTRUCTION</u>					
BEGINNING FUND BALANCE	26,491,868	32,206,798	33,841,806	37,485,186	36,855,972
REVENUES:					
Building Permits	17,201,959	19,187,958	18,770,276	19,103,785	19,239,555
Certificate of Occupancy	1,318,209	1,342,509	1,411,785	1,411,785	1,411,785
Plan Review	3,876,306	4,462,072	3,736,135	3,749,481	3,749,481
Registration/License	1,148,775	1,223,789	1,027,808	1,027,807	1,027,807
Special Plats	903,996	944,720	886,985	886,985	886,985
Private Development	1,125,034	1,478,691	1,009,819	1,009,818	1,009,818
Zoning	1,155,716	1,056,346	1,183,915	1,183,916	1,183,916
Interest Earnings	132,923	232,994	116,768	116,768	116,768
All Remaining Revenues	1,539,586	1,800,367	1,478,276	1,478,279	1,477,279
TOTAL REVENUES	<u>28,402,504</u>	<u>31,729,446</u>	<u>29,621,767</u>	<u>29,968,624</u>	<u>30,103,394</u>
TOTAL RESOURCES AVAILABLE	54,894,372	63,936,244	63,463,573	67,453,810	66,959,366
TOTAL EXPENDITURES	<u>22,690,130</u>	<u>26,640,152</u>	<u>30,696,618</u>	<u>30,597,838</u>	<u>36,090,295</u>
Changes in Encumbrances and other Balance Sheet Accounts	2,556	189,094	0	0	0
ENDING FUND BALANCE	<u>\$32,206,798</u>	<u>\$37,485,186</u>	<u>\$32,766,955</u>	<u>\$36,855,972</u>	<u>\$30,869,071</u>

ENTERPRISE FUNDS

Statement of Revenues and Expenditures

DEPARTMENT	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 BUDGET	FY 2015-16 ESTIMATE	FY 2016-17 ADOPTED
<u>WATER UTILITIES</u>					
BEGINNING FUND BALANCE	\$88,875,506	\$86,190,720	\$86,190,720	\$87,037,771	\$87,037,771
REVENUES:					
Treated Water - Retail	246,929,230	259,257,890	286,483,388	280,426,650	294,427,392
Treated Water - Wholesale	66,693,590	67,687,482	80,081,883	76,691,774	84,700,236
Wastewater - Retail	206,926,320	207,506,458	232,648,981	218,048,940	236,075,185
Wastewater - Wholesale	9,068,050	9,130,621	9,874,253	10,039,270	10,553,845
All Remaining Revenues	35,132,351	37,182,014	36,039,882	29,030,924	31,708,079
TOTAL REVENUES	564,749,541	580,764,465	645,128,387	614,237,558	657,464,737
TOTAL RESOURCES AVAILABLE	653,625,047	666,955,185	731,319,107	701,275,329	744,502,508
TOTAL EXPENDITURES	572,891,558	569,004,809	645,128,387	614,237,558	657,464,737
Changes in Encumbrances and other Balance Sheet Accounts	5,457,231	(10,912,605)	0	0	0
ENDING FUND BALANCE	\$86,190,720	\$87,037,771	\$86,190,720	\$87,037,771	\$87,037,771

INTERNAL SERVICE FUNDS

Statement of Revenues and Expenditures

DEPARTMENT	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 BUDGET	FY 2015-16 ESTIMATE	FY 2016-17 ADOPTED
<u>INFORMATION TECHNOLOGY</u>					
BEGINNING FUND BALANCE	\$9,925,044	\$12,317,220	\$9,715,725	\$12,863,381	\$8,865,542
REVENUES:					
Interdepartmental Charges	44,481,068	51,932,919	52,798,784	52,798,784	58,330,353
Telephones Leased	5,082,870	6,213,394	8,531,701	8,108,937	7,723,287
Circuits	1,682,035	928,627	1,366,868	1,220,180	1,448,614
Desktop Services	932,080	690,860	268,527	54,890	0
Interest	79,240	138,977	130,604	130,604	132,210
All Remaining Revenues	5,377	9,783	2,181	49,808	1,245
TOTAL REVENUES	52,262,670	59,914,560	63,098,665	62,363,203	67,635,709
TOTAL RESOURCES AVAILABLE	62,187,714	72,231,780	72,814,390	75,226,584	76,501,251
TOTAL EXPENDITURES	51,496,290	60,054,451	67,182,087	66,361,042	69,649,274
Changes in Encumbrances and other Balance Sheet Accounts	1,625,796	686,052	0	0	0
ENDING FUND BALANCE	12,317,220	12,863,381	5,632,303	8,865,542	6,851,977
<u>RADIO SERVICES</u>					
BEGINNING FUND BALANCE	1,497,529	2,390,880	1,193,918	2,494,474	2,312,120
REVENUES:					
Equipment Rental	4,960,827	4,936,526	4,546,482	4,545,330	5,002,273
Interest	8,723	12,919	6,536	13,978	18,158
All Remaining Revenues	280,089	249,598	499,862	582,489	169,257
TOTAL REVENUES	5,249,639	5,199,043	5,052,880	5,141,797	5,189,688
TOTAL RESOURCES AVAILABLE	6,747,168	7,589,923	6,246,798	7,636,271	7,501,808
TOTAL EXPENDITURES	4,447,097	5,129,281	5,527,268	5,324,151	5,189,187
Changes in Encumbrances and other Balance Sheet Accounts	90,809	33,832	0	0	0
ENDING FUND BALANCE	\$2,390,880	\$2,494,474	\$719,530	\$2,312,120	\$2,312,621

INTERNAL SERVICE FUNDS

Statement of Revenues and Expenditures

DEPARTMENT	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 BUDGET	FY 2015-16 ESTIMATE	FY 2016-17 ADOPTED
<u>EQUIPMENT SERVICES</u>					
BEGINNING FUND BALANCE	\$3,165,480	\$4,129,102	\$4,129,102	\$4,449,813	\$4,449,813
REVENUES:					
Rental/Wreck	31,466,925	34,202,068	37,139,662	38,713,147	33,541,365
Fuel	22,004,174	17,609,571	16,179,836	13,761,259	16,482,036
Auto Auction Tax/Non Taxable	580,676	584,439	417,506	850,027	417,506
Miscellaneous Revenue	473,808	880,837	267,130	571,142	391,217
All Remaining Revenues	6,445	(1,626)	5,000	500	5,000
TOTAL REVENUES	<u>54,532,028</u>	<u>53,275,289</u>	<u>54,009,134</u>	<u>53,896,075</u>	<u>50,837,124</u>
TOTAL RESOURCES AVAILABLE	57,697,508	57,404,391	58,138,236	58,345,888	55,286,937
TOTAL EXPENDITURES	<u>53,589,846</u>	<u>52,665,861</u>	<u>54,009,134</u>	<u>53,896,075</u>	<u>50,837,124</u>
Changes in Encumbrances and other Balance Sheet Accounts	21,440	(288,717)	0	0	0
ENDING FUND BALANCE	<u><u>4,129,102</u></u>	<u><u>4,449,813</u></u>	<u><u>4,129,102</u></u>	<u><u>4,449,813</u></u>	<u><u>4,449,813</u></u>
<u>EXPRESS BUSINESS CENTER</u>					
BEGINNING FUND BALANCE	1,724,043	1,850,992	1,223,331	1,175,880	1,631,193
REVENUES:					
Postage Sales	2,163,226	2,490,505	2,703,350	2,697,485	2,703,349
All Other Revenues	1,493,044	1,585,792	1,260,100	1,432,830	1,278,101
TOTAL REVENUES	<u>3,656,270</u>	<u>4,076,297</u>	<u>3,963,450</u>	<u>4,130,315</u>	<u>3,981,450</u>
TOTAL RESOURCES AVAILABLE	5,380,313	5,927,289	5,186,781	5,306,195	5,612,643
TOTAL EXPENDITURES	<u>3,524,301</u>	<u>4,757,017</u>	<u>3,814,676</u>	<u>3,675,002</u>	<u>3,780,050</u>
Changes in Encumbrances and other Balance Sheet Accounts	(5,020)	5,608	0	0	0
ENDING FUND BALANCE	<u><u>\$1,850,992</u></u>	<u><u>\$1,175,880</u></u>	<u><u>\$1,372,105</u></u>	<u><u>\$1,631,193</u></u>	<u><u>\$1,832,593</u></u>

OTHER FUNDS

Statement of Revenues and Expenditures

DEPARTMENT	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 BUDGET	FY 2015-16 ESTIMATE	FY 2016-17 ADOPTED
<u>9-1-1 SYSTEM OPERATIONS</u>					
BEGINNING FUND BALANCE	\$8,506,254	\$11,236,038	\$7,089,698	\$8,485,215	\$5,493,819
REVENUES:					
9-1-1 Service Receipts - Wireless	5,971,231	6,293,631	6,256,563	6,307,550	6,374,416
9-1-1 Service Receipts - Wireline	7,036,056	6,967,638	6,898,463	6,450,344	6,450,344
Interest	24,320	68,604	57,593	43,279	43,279
All Remaining Revenues	5,625	5,165	5,165	5,165	5,165
TOTAL REVENUES	<u>13,037,232</u>	<u>13,335,038</u>	<u>13,217,784</u>	<u>12,806,338</u>	<u>12,873,204</u>
TOTAL RESOURCES AVAILABLE	21,543,486	24,571,076	20,307,482	21,291,553	18,367,023
TOTAL EXPENDITURES	<u>10,385,583</u>	<u>16,150,526</u>	<u>16,292,461</u>	<u>15,797,734</u>	<u>16,388,652</u>
Changes in Encumbrances and other Balance Sheet Accounts	78,135	64,665	0		0
ENDING FUND BALANCE	<u>11,236,038</u>	<u>8,485,215</u>	<u>4,015,021</u>	<u>5,493,819</u>	<u>1,978,371</u>
<u>EMPLOYEE BENEFITS</u>					
BEGINNING FUND BALANCE	(1,175,473)	156,217	(5,665,392)	(2,554,441)	(5,561,791)
REVENUES:					
Employee Contributions	37,866,539	39,865,535	39,165,702	39,685,987	40,368,953
Retiree Contributions	27,195,898	27,064,199	27,272,756	27,310,125	28,353,613
City Contributions	68,159,236	76,358,938	78,344,272	78,344,272	80,989,006
All Remaining Revenues	83,630	724,408	879,575	750,042	750,042
TOTAL REVENUES	<u>133,305,303</u>	<u>144,013,080</u>	<u>145,662,305</u>	<u>146,090,426</u>	<u>150,461,614</u>
TOTAL RESOURCES AVAILABLE	132,129,830	144,169,297	139,996,913	143,535,985	144,899,823
TOTAL EXPENDITURES	<u>132,555,115</u>	<u>146,728,880</u>	<u>145,662,305</u>	<u>149,097,776</u>	<u>150,461,614</u>
Changes in Encumbrances and other Balance Sheet Accounts	581,502	5,142	0	0	0
ENDING FUND BALANCE**	<u>\$156,217</u>	<u>(\$2,554,441)</u>	<u>(\$5,665,392)</u>	<u>(\$5,561,791)</u>	<u>(\$5,561,791)</u>

** Fund balance reflects incurred but not reported claims (IBNR). The City budgets for the cash claims expenses expected to occur in the upcoming fiscal year.

OTHER FUNDS

Statement of Revenues and Expenditures

DEPARTMENT	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 BUDGET	FY 2015-16 ESTIMATE	FY 2016-17 ADOPTED
<u>RISK MANAGEMENT</u>					
BEGINNING FUND BALANCE	(\$14,091,388)	(\$3,904,452)	(\$14,600,539)	(\$8,315,131)	(\$9,709,551)
REVENUES:					
Workers' Compensation	13,718,268	5,668,996	9,993,290	10,543,878	10,589,874
Third Party Liability	12,805,444	5,412,071	6,166,529	6,166,529	9,268,184
Purchased Insurance	2,953,870	2,355,455	3,095,917	3,097,274	2,894,523
Interest and Other	491,520	801,434	279,425	389,309	362,821
TOTAL REVENUE	<u>29,969,102</u>	<u>14,237,956</u>	<u>19,535,161</u>	<u>20,196,990</u>	<u>23,115,402</u>
TOTAL RESOURCES AVAILABLE	15,877,714	10,333,504	4,934,622	11,881,859	13,405,851
TOTAL EXPENDITURES	<u>23,930,531</u>	<u>21,271,004</u>	<u>22,012,154</u>	<u>21,591,410</u>	<u>26,313,491</u>
Changes in Encumbrances and other Balance Sheet Accounts	4,148,365	2,622,369	0	0	0
ENDING FUND BALANCE**	<u>(3,904,452)</u>	<u>(8,315,131)</u>	<u>(17,077,532)</u>	<u>(9,709,551)</u>	<u>(12,907,640)</u>
**Fund balance reflects the total current liability for Risk Management (WC/Liability/Property). The City budgets the amount estimated to be the cash expense in the upcoming fiscal year.					
<u>DEBT SERVICE</u>					
BEGINNING FUND BALANCE	5,720,990	3,483,528	12,108,879	13,799,213	10,776,840
REVENUES:					
Ad Valorem Taxes	204,508,103	214,433,784	230,475,333	230,418,698	242,487,406
Interest/Transfers/Other	25,477,941	21,613,824	20,467,657	20,467,657	19,799,299
TOTAL REVENUE	<u>229,986,044</u>	<u>236,047,608</u>	<u>250,942,990</u>	<u>250,886,355</u>	<u>262,286,705</u>
TOTAL RESOURCES AVAILABLE	235,707,034	239,531,136	263,051,869	264,685,568	273,063,545
TOTAL EXPENDITURES	<u>233,780,855</u>	<u>225,841,556</u>	<u>255,325,736</u>	<u>253,908,728</u>	<u>261,865,145</u>
Changes in Encumbrances and other Balance Sheet Accounts	1,557,349	109,633	0	0	0
ENDING FUND BALANCE	<u>\$3,483,528</u>	<u>\$13,799,213</u>	<u>\$7,726,133</u>	<u>\$10,776,840</u>	<u>\$11,198,400</u>

DEBT SERVICE

GENERAL OBLIGATION DEBT

Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City's outstanding general obligation bonds, certificates of obligation and equipment acquisition notes as well as interest on outstanding general obligation commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; flood protection and storm drainage system. The Financial Management Performance Criteria (FMPC) addresses debt management and other requirements adopted by the City Council. The FMPC provides additional guidance on the issuance of debt including restricting the length of maturities and outlines the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the debt service fund is the ad valorem property tax. The adopted ad valorem tax rate of \$0.7825 per \$100 assessed value is split into two rates. Approximately 28% (\$0.2224) of the tax revenue is used to pay principal and interest on the City's outstanding general obligation debt as well as interest on outstanding general obligation commercial paper. The remainder (\$0.5601) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond sales, the principal and interest payments of the existing general obligation debt decline annually. This repayment schedule creates more growth in the capacity to issue new debt within the existing debt service tax rate than a level debt service schedule.

Credit Rating

The City of Dallas' long-term general obligation debt currently holds AA/Aa2 ratings from Standard & Poor's and Moody's Investors Service, respectively. These ratings reflect the strong financial management of the City and the market view of Dallas as a high quality investment allowing for the issuance of relatively low cost debt. These ratings were issued in December 2015.

<u>Credit Rating Service</u>	<u>General Obligation Debt</u>	<u>Commercial Paper Notes</u>
Moody's Investors Service	Aa2	P-1
Standard & Poor's	AA	A-1+
Fitch Ratings Service	AA+	N/A

DEBT SERVICE

Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness, payable from taxation, to 10% of assessed property value. However, the City's Financial Management Performance Criteria (FMPC) limits the net general obligation debt to 4% of the true market valuation of the taxable property of Dallas. Existing debt plus new debt to be issued will constitute 1.5% of the assessed value of \$110.39 billion and 1.1% of the market value of taxable property of \$144.12 billion. Thus, the City will continue to comply with both requirements as of 9/30/2017.

Assessed Value	\$110,387,629,086
10% Legal Debt Margin	\$11,038,762,909
Projected GO Debt 9/30/17	\$1,632,595,997
GO Debt as a percent of Assessed Property Value	1.5%
Market Value of Taxable Property	\$144,124,024,889
4% FMPC Limit	\$5,764,960,996
Projected GO Debt 9/30/16	\$1,632,595,997
GO Debt as a percent of Market Value	1.1%

DEBT SERVICE

FY 2016-17 Debt Service Budget

The FY 2016-17 budget includes principal and interest payments on \$1.77 billion of existing general obligation debt. Principal and interest expense for existing debt in FY 2016-17 are \$142.29 million and \$95.70 million, respectively. In FY 2010-11, a commercial paper program was implemented to interim finance voter-approved capital improvement projects. The fees associated with the commercial paper program are included in the General Fund budget. The interest on outstanding commercial paper is paid by the Debt Service Fund. Based on bond project delivery schedules, the City does not anticipate issuing any new General Obligation bonds for the Fiscal Year ending September 30, 2017. Projects will continue to be awarded using commercial paper and will be refunded at a later date.

Selected Financial Management Performance Criteria - Debt Management

These key criteria, established to ensure sound management of the City's financial resources, are listed below to detail the effects of the issuance of new debt.

Criteria	09/30/15 Actual	09/30/16 Estimate	09/30/17 Adopted
Total direct plus overlapping debt not to exceed 8% of the market value of taxable property	4.7 % In compliance	4.6 % In compliance	3.9 % In compliance
Weighted average general obligation bond maturities (exclusive of pension obligation bonds) not to exceed 10 years	6.3 years In compliance	7.0 years In compliance	7.5 years In compliance
Certificate of obligation debt not to exceed 15% of total authorized and issued general obligation debt	1.4 % In compliance	1.1 % In compliance	0.9 % In compliance
Per capita general obligation debt not to exceed 10% of latest authoritative computation of per capita annual income	2.7 % In compliance	2.8 % In compliance	2.6 % In compliance

DEBT SERVICE

Statement of General Obligation Bonded Indebtedness As of 09/30/2016

Unit Number	Issue Name	Issue Date	Original Issue Amount	Original Term Years	Original Coupon Rate(s)	True Interest Cost	Outstanding Principal
600	Taxable General Obligation Pension Bonds (Current Interest Bonds), Series 2005A	02/16/2005	186,575,000	30	3.2%-5.2%	5.0%	118,845,000
601	Taxable General Obligation Pension Bonds (Capital Appreciation Bonds), Series 2005B	02/16/2005	137,772,609	30	4.1%-5.5%	5.4%	70,860,086
614	General Obligation Bonds, Series 2007	07/10/2007	130,775,000	20	5.0%-5.3%	4.6%	6,540,000
615	General Obligation Refunding and Improvement Bonds, Series 2007A	12/20/2007	363,240,000	20	4.3%-5.0%	4.1%	49,030,000
620	General Obligation Bonds, Series 2008	11/25/2008	209,815,000	20	4.5%-5.1%	4.7%	22,090,000
627	General Obligation Refunding and Improvement Bonds, Series 2010A	03/30/2010	196,615,000	10	3.0%-5.0%	2.8%	152,140,000
628	General Obligation Bonds (Build America Bonds), Taxable Series 2010B	03/30/2010	85,380,000	20	4.4%-5.6%	4.7%	85,380,000
631	General Obligation Refunding Bonds, Series 2010C	11/18/2010	142,035,000	13	3.0%-5.0%	2.6%	86,375,000
632	General Obligation Refunding Bonds, Taxable Series 2010	11/18/2010	77,670,000	14	0.3%-4.7%	4.6%	76,135,000
637	General Obligation Refunding Bonds, Series 2012	10/31/2012	214,495,000	14	2.0%-5.0%	2.1%	185,075,000
638	General Obligation Refunding and Improvement Bonds, Series 2013A	08/06/2013	194,470,000	19	2.0%-5.0%	3.5%	163,755,000
638	General Obligation Refunding Bonds, Taxable Series 2013B	08/06/2013	42,615,000	6	0.8%-2.8	2.2%	41,195,000
1692	General Obligation Refunding and Improvement Bonds, Series 2014	12/22/2014	529,365,000	20	4.0%-5.0%	2.7%	505,765,000
1693	General Obligation Refunding and Improvement Bonds, Series 2015	12/10/2015	195,075,000	19	5.0%	3.0%	195,075,000
Total General Obligation Bonds			2,705,897,609				\$1,758,260,086
617	Combination Tax and Revenue Certificates of Obligation, Series 2007	12/20/2007	5,500,000	10	3.5%-4.0%	3.7%	610,000
622	Combination Tax and Revenue Certificates of Obligation, Series 2008A	11/25/2008	5,400,000	10	3.5%-5.0%	3.8%	1,200,000
629	Combination Tax and Revenue Certificates of Obligation, Series 2010	03/30/2010	21,575,000	10	2.0%-4.0%	1.2%	645,000
635	Combination Tax and Revenue Certificates of Obligation, Series 2012	06/26/2012	21,930,000	10	2.0%-5.0%	1.6%	14,175,000
Total Certificates of Obligation			54,405,000				\$16,630,000
Total General Obligation Debt (excluding Commercial Paper)			\$2,760,302,609				\$1,774,890,086
General Obligation Commercial Paper Notes Projected Outstanding as of 9/30/16			10,000,000				10,000,000
Total General Obligation Debt (including Commercial Paper)			\$2,770,302,609				\$1,784,890,086

Note: Outstanding commercial paper above does not include additional commitments made against the City's commercial paper program to award projects prior to issuing commercial paper.

DEBT SERVICE

General Obligation Debt Service Requirements As of 09/30/2016

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2017	142,294,089	95,697,319	237,991,408
2018	139,508,560	89,950,236	229,458,796
2019	137,475,322	85,238,245	222,713,567
2020	127,271,699	80,434,194	207,705,893
2021	149,150,000	54,657,787	203,807,787
2022	149,625,000	47,205,517	196,830,517
2023	150,545,000	39,817,156	190,362,156
2024	144,830,000	32,613,813	177,443,813
2025	106,071,834	60,812,184	166,884,018
2026	96,960,114	57,527,530	154,487,644
2027	85,642,694	54,801,447	140,444,141
2028	64,004,062	52,925,636	116,929,698
2029	53,258,642	51,864,969	105,123,611
2030	53,560,730	51,105,369	104,666,099
2031	45,055,840	50,602,192	95,658,032
2032	45,053,960	50,512,854	95,566,814
2033	34,822,046	50,792,228	85,614,274
2034	34,824,198	51,320,916	86,145,114
2035	14,936,297	45,590,144	60,526,441
	\$1,774,890,086	\$1,103,469,736	\$2,878,359,822

DEBT SERVICE

Statement of Revenues and Expenditures

	<u>FY 2014-15 Actual</u>	<u>FY 2015-16 Budget</u>	<u>FY 2015-16 Estimate</u>	<u>FY 2016-17 Adopted</u>
Beginning Cash Balance	\$ 3,051,668	\$ 11,638,101	\$ 13,257,720	\$ 10,235,347
<u>Revenues</u>				
Ad Valorem Taxes	214,433,784	230,475,333	230,418,698	242,487,406
"Build America Bonds" Federal Subsidy	1,393,470	1,372,426	1,372,426	1,372,426
Interest/Transfers/Other	20,220,354	19,095,231	19,095,231	18,426,873
Total	236,047,608	250,942,990	250,886,355	262,286,705
Total Available Resources	\$ 239,099,276	\$ 262,581,091	\$ 264,144,075	\$ 272,522,052
<u>Expense</u>				
s Principal- Bonds	131,046,841	120,520,977	120,520,977	142,294,089
Principal- Commercial Paper	0	25,000,000	25,000,000	10,000,000
Interest Payments	86,258,226	98,345,705	97,677,174	95,697,319
Other Expenses	8,536,489	11,459,054	10,710,577	13,873,737
Total	225,841,556	255,325,736	253,908,728	261,865,145
Ending Cash Balance	\$ 13,257,720	\$ 7,255,355	\$ 10,235,347	\$ 10,656,907

DEBT SERVICE

CONVENTION CENTER

Introduction

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In February 2009, the Convention Center Complex issued \$324.94 million in refunding and improvement revenue bonds. This issue included the refunding of all of the Convention Center's \$261.36 million outstanding debt and \$63.58 million of new money. Of the new money issuance, \$60.80 million is being used for planned improvements to the Dallas Convention Center.

7% Hotel Occupancy Tax, non-operating revenue of the Convention Center Complex, and interest earned on cash balances in the bond reserve fund transferred to debt service funds are pledged for repayment of the debt. Operating revenues from the Convention Center Complex are transferred to the debt service fund to meet annual principal and interest payments. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center Complex, should a shortfall in Convention Center revenues occur.

Credit Rating

The Convention Center Complex currently holds A/A1 underlying ratings from Standard & Poor's and Moody's Investors Service, respectively. The bonds are rated AA/A1 based on the bond insurance policy that Assured Guaranty Insurance Corporation is providing.

FY 2016-17 Debt Service Budget

The FY2016-17 budget includes payments on existing debt of \$6.95 million in principal payments and \$15.58 million in interest payments.

Statement of Revenue Bonded Indebtedness, as of 09/30/16

Series Number	Issue Name	Date of Issue	Original Issue Amount	Term Years	Coupon Rate(s)	True Interest Cost	Outstanding Principal
623	Civic Center Convention Complex, Revenue Refunding Bonds	02/15/2009	\$324,940,000	30	3.0%-5.25%	5.2%	\$ 303,335,000
Total Convention Center Outstanding Debt							\$ 303,335,000

DEBT SERVICE
Convention Center Debt Service Requirements
As of 09/30/2016

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2017	6,945,000	15,579,413	22,524,413
2018	8,250,000	15,232,163	23,482,163
2019	8,665,000	14,819,663	23,484,663
2020	9,095,000	14,386,413	23,481,413
2021	9,550,000	13,931,663	23,481,663
2022	10,030,000	13,454,163	23,484,163
2023	10,530,000	12,952,663	23,482,663
2024	11,055,000	12,426,163	23,481,163
2025	11,610,000	11,873,413	23,483,413
2026	12,190,000	11,292,913	23,482,913
2027	12,800,000	10,683,413	23,483,413
2028	13,440,000	10,043,413	23,483,413
2029	14,110,000	9,371,413	23,481,413
2030	14,815,000	8,665,913	23,480,913
2031	15,595,000	7,888,125	23,483,125
2032	16,415,000	7,069,388	23,484,388
2033	17,275,000	6,207,600	23,482,600
2034	18,180,000	5,300,663	23,480,663
2035	19,135,000	4,346,213	23,481,213
2036	20,140,000	3,341,625	23,481,625
2037	21,200,000	2,284,275	23,484,275
2038	22,310,000	1,171,275	23,481,275
	\$303,335,000	\$212,321,946	\$515,656,946

DEBT SERVICE
Statement of Debt Service Revenues and Expenditures
Convention Center

	FY 2014-15 Actual	FY 2015-16 Budget	FY 2015-16 Estimate	FY 2016-17 Adopted
Beginning Cash Balance	\$ 3,729,278	\$ 3,903,246	\$ 3,901,062	\$ 3,934,401
<u>Revenues</u>				
Transfers	20,868,820	21,583,800	21,583,800	22,524,413
Interest/Other	41,377	33,515	56,752	49,065
Total	20,910,197	21,617,315	21,639,752	22,573,478
Total Available Resources	\$ 24,639,475	\$ 25,520,561	\$ 25,369,030	\$ 26,507,879
<u>Expense</u>				
s Principal Payments	4,640,000	5,740,000	5,740,000	6,945,000
Interest Payments	16,098,413	15,866,413	15,866,413	15,579,413
Total	20,738,413	21,606,413	21,606,413	22,524,413
Ending Cash Balance	\$ 3,901,062	\$ 3,925,148	\$ 3,934,401	\$ 3,983,466

DEBT SERVICE

WATER UTILITIES

Introduction

The debt service component of the Operating Budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU's indebtedness. The budget for these payments is prescribed by the following standards:

- ◆ The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues.
- ◆ Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds.
- ◆ Financial criteria for DWU provide for financing of capital improvements (effectively defined as capital projects with useful lives of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels.

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes (CP), which are utilized for interim financing of capital construction projects. On at least a bi-annual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU reimburses other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements DWU makes payments in proportion to its allocated share of the joint use facilities.

Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Current ratings, as of June 2016, of the City's debt instruments are shown in the table below.

<u>Credit Rating Service</u>	<u>Revenue Bonds</u>	<u>Commercial Paper Notes</u>
Moody's Investors Service	Aa1	P-1
Standard & Poor's	AAA	A-1+
Fitch Ratings Service	AA+	N/A

DEBT SERVICE

Revenue Bond and Commercial Paper Note Coverage

The following are established standards for DWU net revenue in relation to future debt service payments.

- ◆ Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest.
- ◆ DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year.
- ◆ Commercial Paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest.

For the latest available audited financial statements, coverage at September 30, 2015 is summarized in the table below.

Debt Service Coverage Requirements As of FY 2014-15 Year-End Close (000 omitted)

Coverage Net Revenue (CNR) = \$280,858

<u>Authority</u>	<u>Ratio</u>	<u>Requirement</u>	<u>Denominator \$</u>	<u>Actual</u>
Bond Ordinance	CNR/Max Year	1.25	182,861	1.54
DWU Criteria	CNR/Max Year	1.50	182,861	1.54
DWU Criteria	CNR/Max CP	1.10	182,861	1.54
Rating Agencies	CNR/Average Annual Debt	N/A	106,067	2.62

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.

DEBT SERVICE

FY 2016-17 Debt Service Budget

The FY 2016-17 Budget provides principal and interest on existing debt of \$100.98 million and \$79.82 million, respectively. Commercial paper issues in FY 2016-17 are forecast at \$200 million with an estimated interest cost and fees of \$4.2 million, which is paid from the Water Utilities Operating Fund.

Water Utilities Financial Criteria for Debt Management

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2016-17 unless otherwise noted (in italics).

- (1) Current revenues will be sufficient to support current expenditures including debt service and other obligations of the system.
- (2) Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.
- (3) Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
- (4) Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
- (5) An equity target will be maintained for each fiscal year-end of at least 20% of the total capital structure, excluding current liabilities.
- (6) Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
- (7) Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
- (8) Revenue bonds will be issued with serial maturities not to exceed thirty (30) years.
- (9) Debt refinancing will only be considered when the current refunding has an overall net present value savings is at least 3% of the principal amount to be refunded, and the advance refund has an overall net present value savings at 4% of the principal amount to be refunded.
- (10) Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

DEBT SERVICE

Statement of Dallas Water Utilities Indebtedness As of 9/30/2016

Unit Number	Issue Name	Issue Date	Original Issue Amount	Original Term Years	Original Coupon Rate(s)	True Interest Cost	Outstanding Principal
Revenue Bonds							
610	Waterworks & Sewer System Refunding and Improvement, Series 2006	5/11/2006	255,375,000	30	4.3-5.5%	4.6%	5,580,000
613	Waterworks & Sewer System Revenue Refunding, Series 2007	4/25/2007	678,480,000	30	4.3-5.0%	4.3%	82,835,000
619	Waterworks & Sewer System Revenue Refunding, Series 2008	6/26/2008	158,655,000	30	4.0%-5.0%	4.6%	10,840,000
624	Waterworks & Sewer System Revenue Refunding, Series 2009A ¹	3/30/2009	15,100,000	20	0.4%-2.9%	2.4%	10,435,000
625	Waterworks & Sewer System Revenue Refunding, Series 2009B ¹	3/30/2009	8,280,000	17	1.3%-2.9%	2.5%	6,925,000
626	Waterworks & Sewer System Revenue Refunding, Series 2009C ¹	3/30/2009	94,723,000	20	0.2%-3.0%	2.1%	74,283,000
630	Waterworks & Sewer System Revenue Refunding, Series 2010	7/14/2010	295,850,000	30	2.5%-5.0%	4.2%	126,265,000
634	Waterworks & Sewer System Revenue Refunding, Series 2011	7/26/2011	239,425,000	30	3.3%-5.0%	2.8%	170,445,000
636	Waterworks & Sewer System Revenue Refunding, Series 2012 A	9/19/2012	259,420,000	30	2.0%-5.0%	2.7%	231,835,000
636	Waterworks & Sewer System Revenue Refunding, Taxable Series 2012 B	9/19/2012	106,720,000	19	0.6%-3.8%	2.7%	85,485,000
1530	Waterworks & Sewer System Revenue Refunding, Series 2013	9/17/2013	156,540,000	30	2.0%-5.0%	4.5%	151,320,000
9712	Waterworks & Sewer System Revenue Refunding, Series 2015A	3/25/2015	453,630,000	30	1.0%-5.0%	3.4%	450,780,000
9712	Waterworks & Sewer System Revenue Refunding, Taxable Series 2015B	3/25/2015	150,630,000	10	2.0%-2.8%	2.5%	150,630,000
1727	Waterworks & Sewer System Revenue Refunding, Series 2016A	7/7/2016	370,100,000	30	3.0%-5.0%	3.0%	370,100,000
1727	Waterworks & Sewer System Revenue Refunding, Taxable Series 2016B	7/7/2016	170,245,000	13	0.6%-2.7%	2.2%	170,245,000
Total Dallas Water Utilities Revenue Bonds			\$3,413,173,000				\$2,098,003,000
Commercial Paper Notes Projected Outstanding as of 9/30/16			60,000,000				60,000,000
Total Dallas Water Utilities Debt			\$3,473,173,000				\$2,158,003,000

¹Texas Water Development Board Bonds

DEBT SERVICE

Dallas Water Utilities Debt Service Requirements As of 9/30/16

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2017	100,980,000	79,818,103	180,798,103
2018	94,855,000	81,465,396	176,320,396
2019	99,370,000	78,158,287	177,528,287
2020	98,820,000	75,171,351	173,991,351
2021	102,105,000	71,883,331	173,988,331
2022	106,910,000	68,354,287	175,264,287
2023	100,880,000	64,860,353	165,740,353
2024	90,010,000	61,257,356	151,267,356
2025	81,415,000	57,604,796	139,019,796
2026	70,605,000	54,289,794	124,894,794
2027	73,710,000	51,168,073	124,878,073
2028	76,805,000	48,058,935	124,863,935
2029	79,903,000	44,962,436	124,865,436
2030	75,025,000	41,515,322	116,540,322
2031	63,795,000	38,118,844	101,913,844
2032	66,920,000	34,996,136	101,916,136
2033	70,765,000	31,680,141	102,445,141
2034	74,190,000	28,255,100	102,445,100
2035	77,700,000	24,751,400	102,451,400
2036	81,315,000	21,131,550	102,446,550
2037	70,040,000	17,669,025	87,709,025
2038	61,145,000	14,575,138	75,720,138
2039	54,560,000	11,824,822	66,384,822
2040	57,200,000	9,176,950	66,376,950
2041	45,300,000	6,764,566	52,064,566
2042	38,130,000	4,779,900	42,909,900
2043	30,425,000	3,141,100	33,566,100
2044	21,420,000	1,947,175	23,367,175
2045	22,410,000	957,800	23,367,800
2046	11,295,000	225,900	11,520,900
	\$2,098,003,000	\$1,128,563,367	\$3,226,566,367

DEBT SERVICE
Statement of Debt Service Revenues and Expenditures
Dallas Water Utilities

	FY 2014-15 <u>Actual</u>	FY 2015-16 <u>Budget</u>	FY 2015-16 <u>Estimate</u>	FY 2016-17 <u>Adopted</u>
Beginning Cash Balance	\$ 138,228,824	\$ 143,156,520	\$ 141,414,971	\$ 139,590,628
<u>Revenues</u>				
Operating Fund Transfers	181,245,559	187,152,526	180,452,123	184,054,582
General Fund Transfers	226,825	0	0	0
General Fund (Sanitation) Transfers	287,433	0	0	0
Storm Water Utility Transfers	936,733	583,855	583,855	292,660
Total	182,696,550	187,736,381	181,035,978	184,347,242
 Total Available Resources	 \$ 320,925,374	 \$ 330,892,901	 \$ 322,450,949	 \$ 323,937,870
<u>Expenses</u>				
Principal Payments	94,545,000	96,675,000	96,675,000	100,980,000
Interest Payments	84,965,403	86,185,321	86,185,321	79,818,103
Total	179,510,403	182,860,321	182,860,321	180,798,103
 Ending Cash Balance	 <u>\$ 141,414,971</u>	 <u>\$ 148,032,580</u>	 <u>\$ 139,590,628</u>	 <u>\$ 143,139,767</u>

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.



FY 2016-17 ADOPTED CAPITAL IMPROVEMENT BUDGET

The Adopted FY 2016-17 Capital Improvement Program budget is \$524.7 million consisting of \$177.4 million for General Purpose Capital Improvements and \$347.3 million for Enterprise Fund Capital Improvements. This compares to the Revised FY 2015-16 Budget of \$676.9 million consisting of \$435.1 million for General Purpose projects and \$241.8 million for Enterprise Fund projects.

General Purpose Capital Improvement Program

The General Purpose Capital Improvement Program provides for improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; the flood protection and storm drainage system; other City-owned facilities, and various economic initiatives. General obligation bonds are the primary financing mechanism for these capital improvements. On November 6, 2012 the citizens of Dallas overwhelmingly approved a \$642.00 million Capital Bond program. As of FY 2010-11, commercial paper has been utilized to interim finance capital improvement projects. The commercial paper will be refinanced and retired with general obligation bonds approved by voters in 2006 and 2012.

During FY 2016-17 it is anticipated that a new General Obligation Bond Program will be developed and presented to Dallas voters for a May 2017 election. The Adopted FY 2016-17 General Purpose Capital Improvement Program does not currently include any projects related to the 2017 General Obligation Bond Program. If approved, the FY 2016-17 Capital Improvement Budget will be amended subsequent to the May 2017 election to begin delivering projects.

Enterprise Fund Capital Improvement Program

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, and air transportation facilities. These projects are funded primarily through the transfer of enterprise revenues and the issuance of debt such as commercial paper and/or revenue bonds.

Capital Budget Process

The FY 2016-17 Capital Improvement Program budget was developed according to the same schedule as the City's operating funds. The foundation of the annual General Purpose Capital Improvement Program budget are the 2006 and 2012 General Obligation Bond Programs. The development of these bond programs included the update of a citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and, public hearings.

How to Read the Capital Budget

The Capital Improvement Budget portion of this document is comprised of the following sections:

Summaries – Includes tables and charts highlighting the City's priorities for project funding in the upcoming fiscal year. Projects are identified by the City Council's Key Focus Area, funding source, and capital improvement program.

Bond Issuance Schedules – Provides annual funded amounts, by proposition, for the 1998, 2003, 2006 and 2012 Bond Programs.

Capital Program Sections – Provides information by capital program, service and project. Capital program information includes a narrative for the program mission, current year major accomplishments, and upcoming budget year objectives. Expenditures by funding source and service are summarized by capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are also included. Included in the project detail for each project is the service category, corresponding Council-priority Key Focus Area, council district, funding source, the total project budget over the life of the project, remaining appropriations, and new appropriations for the upcoming budget year. Estimated costs for future phases of current projects beyond FY 2015-16 have been indicated when known. Identification of future cost is not a commitment of future funding.

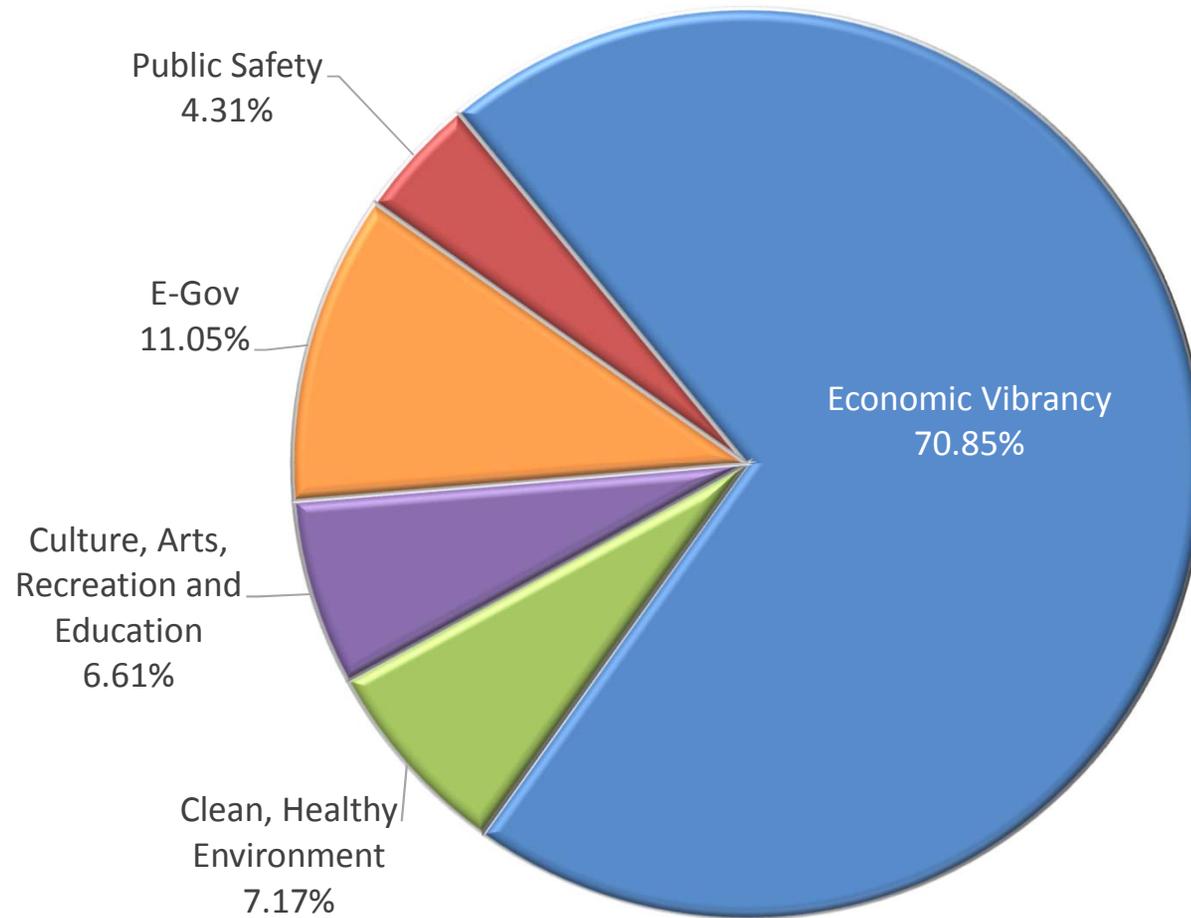
The project costs used in developing the City's bond programs are estimated at the mid-point of the bond program timeframe. By doing this, projects completed earlier in the bond program will generally cost less than originally projected. These cost savings are accumulated in a project contingency reserve and then used to offset overruns for projects scheduled to be completed later in the bond program's life. The current appropriations for the contingency reserves are included in the detailed project listing by proposition. These appropriations are transferred to projects when needed to fully fund a bond program project.



FY 2016-17 ADOPTED CAPITAL IMPROVEMENT BUDGET

<u>Uses of Funds by Key Focus Areas</u>	<u>Budget as of 04-30-16</u>	<u>Spent or Committed 04-30-16</u>	<u>Remaining as of 04-30-16</u>	<u>FY 2016-17 Adopted</u>	<u>FY 2017-18 Estimated</u>	<u>FY 2018-19 Estimated</u>	<u>Future Cost</u>	<u>Total Estimated Cost</u>
Public Safety	104,546,001	83,393,586	21,152,415	22,633,206	0	0	0	127,179,207
Economic Vibrancy	2,776,143,995	2,109,108,711	667,035,284	371,739,788	295,666,774	232,166,667	589,800,000	4,265,517,224
Clean, Healthy Environment	831,091,134	457,032,893	374,058,241	37,636,339	13,000,000	13,500,000	27,500,000	922,727,473
Culture, Arts, Recreation and Education	492,211,334	369,691,303	122,520,031	35,705,148	27,000	223,000	191,000	528,357,482
E-Gov	740,769,968	538,716,363	202,053,606	56,952,523	57,479,000	51,905,000	129,750,000	1,036,856,491
Total	<u>\$4,944,762,432</u>	<u>\$3,557,942,855</u>	<u>\$1,386,819,577</u>	<u>\$524,667,004</u>	<u>\$366,172,774</u>	<u>\$297,794,667</u>	<u>\$747,241,000</u>	<u>\$6,880,637,877</u>

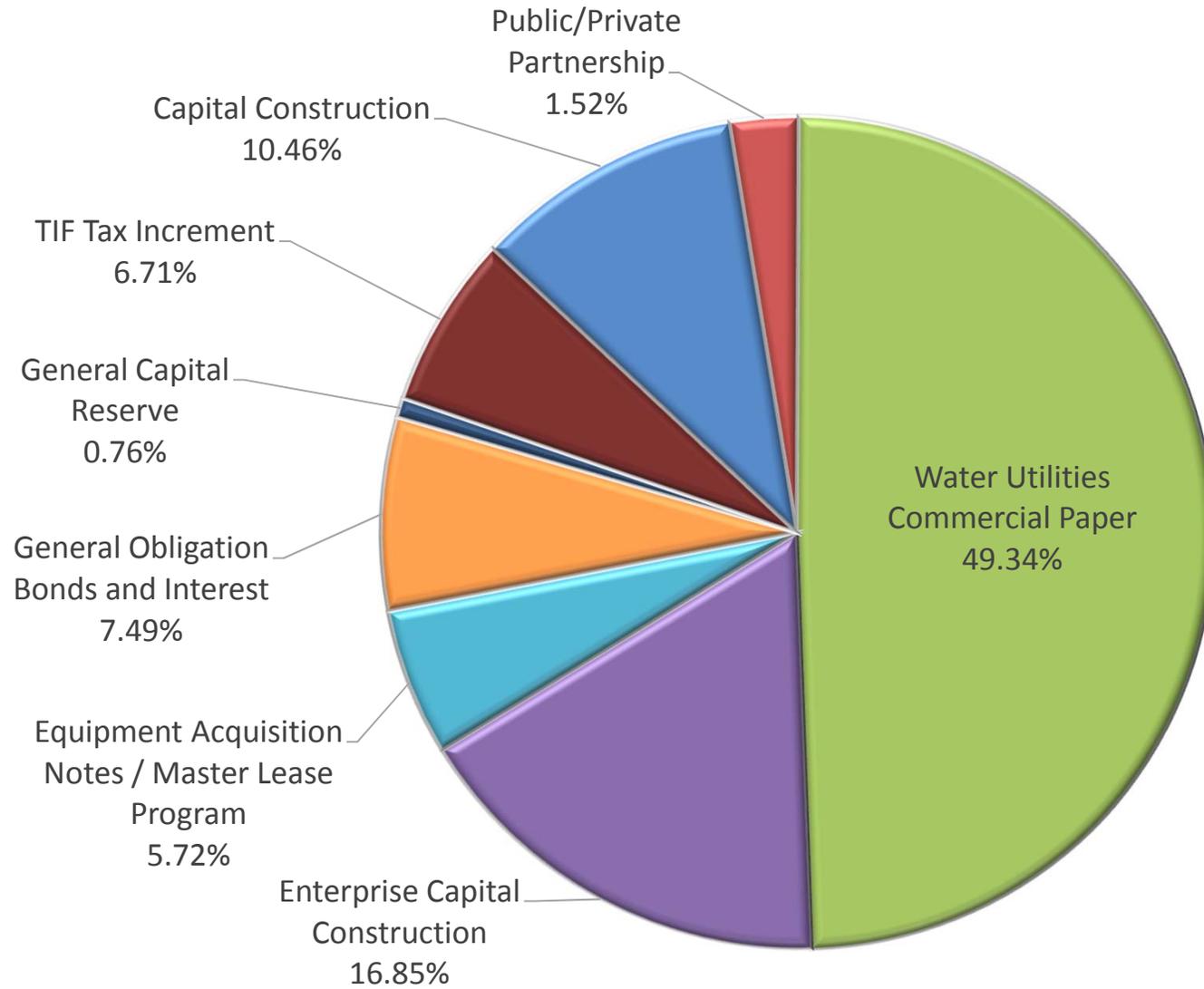
FY 2016-17 ADOPTED CAPITAL BUDGET - KEY FOCUS AREAS



FY 2016-17 ADOPTED CAPITAL IMPROVEMENT BUDGET

<u>Source of Funds</u>	<u>Budget as of 04-30-16</u>	<u>Spent or Committed 04-30-16</u>	<u>Remaining as of 04-30-16</u>	<u>FY 2016-17 Adopted</u>	<u>FY 2017-18 Estimated</u>	<u>FY 2018-19 Estimated</u>	<u>Future Cost</u>	<u>Total Estimated Cost</u>
Aviation Capital Construction and Federal AIP Funds	111,361,481	83,303,667	28,057,813	14,135,085	0	0	0	125,496,566
Capital Construction - General Purpose	17,628,675	9,660,496	7,968,179	4,845,000	0	0	0	22,473,675
Capital Projects Reimbursement	27,905,409	8,995,005	18,910,404	0	0	0	0	27,905,409
Certificates of Obligation	10,400,000	482,922	9,917,078	0	0	0	0	10,400,000
Convention Center Capital Construction	7,156,930	1,153,260	6,003,670	14,600,000	2,066,667	2,066,667	0	25,890,264
Convention Center Revenue Bonds	58,091,700	56,395,835	1,695,865	0	0	0	0	58,091,700
Equipment Acquisition Notes	3,985,000	3,779,399	205,601	0	0	0	0	3,985,000
General Capital Reserve	19,746,000	14,689,000	5,057,000	4,000,000	155,000	155,000	0	24,056,000
General Obligation Bonds and Interest	1,455,444,586	852,623,034	602,821,552	39,284,085	42,449,107	0	0	1,537,177,778
Master Lease Program Funds	31,648,374	28,598,236	3,050,138	30,000,000	0	0	0	61,648,374
Other	30,354,489	25,398,531	4,955,958	29,304,163	0	0	0	59,658,652
Public/Private Partnership Funds	87,483,272	64,152,768	23,330,504	14,000,000	0	0	0	101,483,272
Storm Water Capital Construction Fund	21,685,505	6,020,589	15,664,915	7,000,000	0	0	0	28,685,505
Street & Alley Improvement Funds	17,232,000	7,580,482	9,651,518	20,752,730	0	0	0	37,984,730
Street Assessments	1,077,880	782,874	295,006	0	0	0	0	1,077,880
TIF Tax Increment and Interest	154,967,134	80,770,127	74,197,007	35,224,941	0	0	0	190,192,075
Trinity River Corridor Project Cooperation and Donation Funds	15,388,374	15,078,081	310,293	0	0	0	0	15,388,374
Water Utilities Capital Construction	1,231,848,429	1,128,017,708	103,830,720	52,650,000	51,675,000	54,695,000	119,756,000	1,510,624,429
Water Utilities Commercial Paper	1,608,788,970	1,140,303,141	468,485,829	258,871,000	269,827,000	240,878,000	627,485,000	3,005,849,970
Water Utilities Revenue Bonds	32,968,225	30,157,699	2,810,526	0	0	0	0	32,968,225
Total	\$4,945,162,432	\$3,557,942,855	\$1,387,219,577	\$524,667,004	\$366,172,774	\$297,794,667	\$747,241,000	\$6,881,037,877

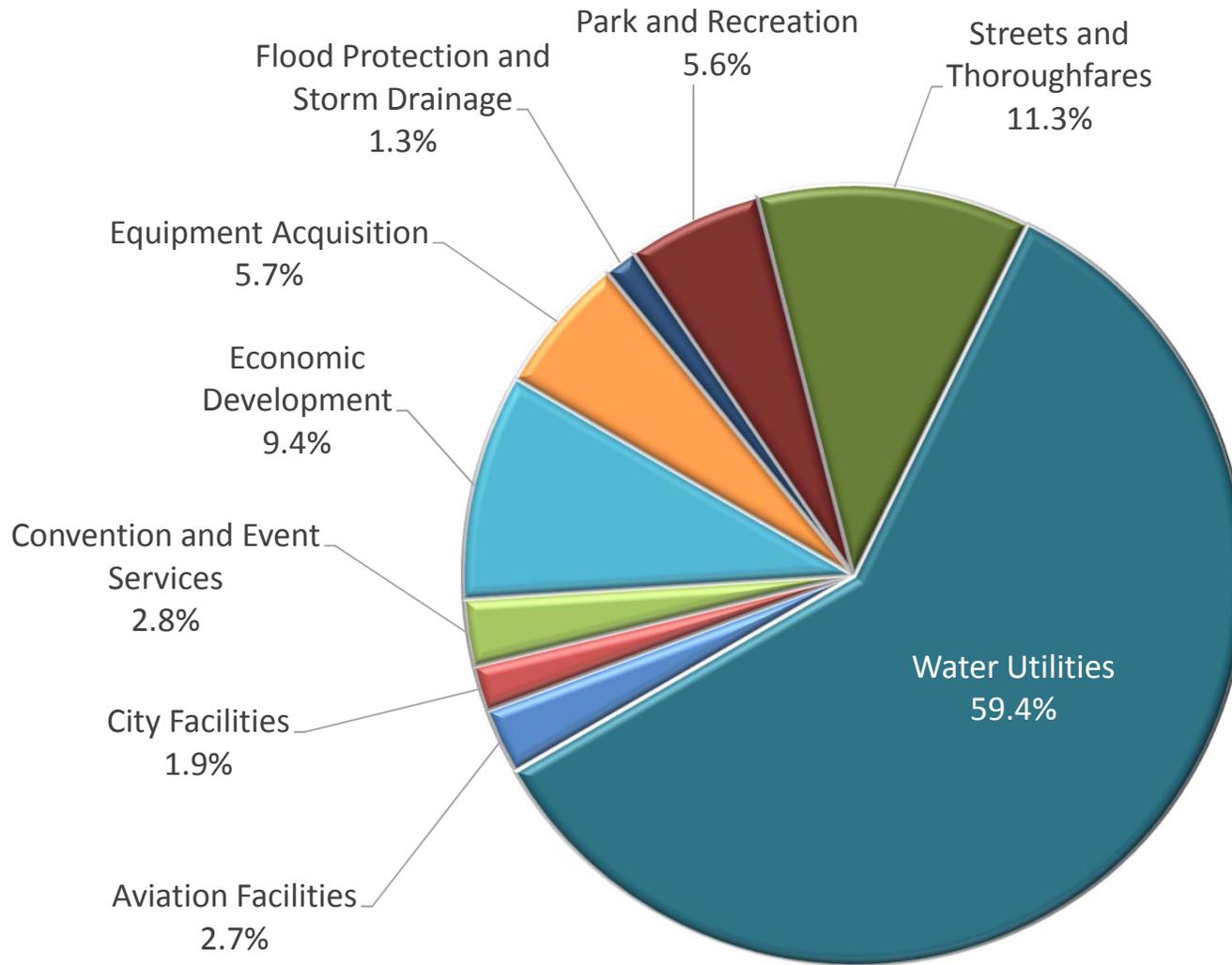
FY 2016-17 ADOPTED CAPITAL BUDGET - SOURCES OF FUNDS



FY 2016-17 ADOPTED CAPITAL IMPROVEMENT BUDGET

<u>Use of Funds by Program</u>	<u>Budget as of 04-30-16</u>	<u>Spent or Committed 04-30-16</u>	<u>Remaining as of 04-30-16</u>	<u>FY 2016-17 Adopted</u>	<u>FY 2017-18 Estimated</u>	<u>FY 2018-19 Estimated</u>	<u>Future Cost</u>	<u>Total Estimated Cost</u>
Aviation Facilities	111,161,481	83,302,173	27,859,308	14,135,085	0	0	0	125,296,566
City Facilities	137,496,808	85,216,519	52,280,288	8,845,000	12,704,000	155,000	0	159,200,808
Convention and Event Services	65,248,630	57,549,095	7,699,535	14,600,000	2,066,667	2,066,667	0	83,981,964
Cultural Facilities	13,706,898	5,281,498	8,425,400	1,000,000	0	0	0	14,706,898
Economic Development	327,988,733	209,758,651	118,230,081	49,224,941	0	0	0	377,213,674
Equipment Acquisition	35,633,374	32,377,635	3,255,739	30,000,000	0	0	0	65,633,374
Flood Protection and Storm Drainage	523,789,538	198,779,439	325,010,099	7,000,000	0	0	0	530,789,538
Park and Recreation	151,575,137	102,709,278	48,865,859	29,304,163	0	0	0	180,879,300
Streets and Thoroughfares	412,488,196	253,165,357	159,322,839	59,036,815	29,900,107	0	0	501,425,118
Trinity River Corridor	292,068,014	231,324,662	60,743,352	0	0	0	0	292,068,014
Water Utilities	2,873,605,624	2,298,478,549	575,127,075	311,521,000	321,502,000	295,573,000	747,241,000	4,549,442,624
Total	\$4,944,762,432	\$3,557,942,855	\$1,386,819,577	\$524,667,004	\$366,172,774	\$297,794,667	\$747,241,000	\$6,880,637,877

FY 2016-17 ADOPTED CAPITAL BUDGET - USES OF FUNDS BY PROGRAM



City of Dallas, Texas
Authorized General Obligation Bonds

Proposition	Amount Authorized	Amount Issued to Date	Unissued Balance
1998 Bond Program- Authorized by voters May 1998			
1 Street & Thoroughfare Improvements	125,025,000	125,025,000	-
2 Park, Playground, Recreation and Community Facilities	47,560,000	47,560,000	-
3 Police Headquarters Facility	42,280,000	42,280,000	-
4 Fire Protection Facilities	3,265,000	3,265,000	-
5 Library Facilities	10,050,000	10,050,000	-
6 Flood Protection and Storm Drainage Improvements	14,370,000	14,370,000	-
7 Cultural Arts Facilities Acquisition and Improvements	10,500,000	10,500,000	-
8 City Facilities Repair & Improvements	24,350,000	24,350,000	-
9 Economic Development, Neighborhood Revitalization and Business Expansion Programs	16,600,000	16,600,000	-
10 Animal Control Facilities	3,500,000	3,500,000	-
11 Trinity River Corridor Project	246,000,000	246,000,000	-
Total 1998 Bond Program	\$543,500,000	\$543,500,000	\$0
2003 Bond Program- Authorized by voters May 2003			
1 Street and Transportation Improvements	198,960,000	198,960,000	-
2 Neighborhood and Community Park, Playground and Recreation Facilities	57,290,000	57,290,000	-
3 Library Facilities	55,525,000	55,525,000	-
4 Flood Protection and Storm Drainage Facilities	16,435,000	16,435,000	-
5 Planning and Designing a Performing Arts Theater and Constructing Related Site Improvements in the Downtown Arts District	11,255,000	11,255,000	-
6 City Service and Maintenance Facilities	16,825,000	16,825,000	-
7 Animal Control Facilities	11,755,000	11,755,000	-
8 Land Acquisition for the Development of Low and Moderate Income, Owner-Occupied Single Family Homes	3,030,000	3,030,000	-
9 Flood Protection and Storm Drainage Facilities for the McCommas Bluff Landfill	24,000,000	24,000,000	-
10 Specified Street Projects Described in the Election Ordinance	67,900,000	67,900,000	-
11 Major and Citywide Park and Recreation Facilities	43,230,000	43,230,000	-
12 Cultural Arts Facilities	17,665,000	17,665,000	-
13 Street, Utility and Other Infrastructure Improvements for Economic & Business Development in the Southern Area of the City	6,000,000	6,000,000	-
14 Fire Station Facilities	19,750,000	19,750,000	-
15 Farmers Market Improvements	3,200,000	3,200,000	-
16 Police Facilities	23,470,000	23,470,000	-
17 Homeless Assistance Facilities	3,000,000	3,000,000	-
Total 2003 Bond Program	\$579,290,000	\$579,290,000	\$0

City of Dallas, Texas
Authorized General Obligation Bonds

Proposition	Amount Authorized	Amount Issued to Date	Unissued Balance
2006 Bond Program- Authorized by voters November 2006			
1 Streets & Transportation Improvements	390,420,000	342,147,000	48,273,000
2 Flood Protection & Storm Drainage Facilities	334,315,000	322,026,000	12,289,000
3 Park and Recreation Facilities	343,230,000	330,216,000	13,014,000
4 Library Facilities	46,200,000	46,200,000	-
5 Cultural Arts Facilities	60,855,000	57,325,000	3,530,000
6 City Hall, City Service and City Maintenance Facilities	34,750,000	23,417,000	11,333,000
7 Land Bank for the Development of Low and Moderate Income Single Family Homes	1,500,000	1,500,000	-
8 Economic Development Programs	41,495,000	41,495,000	-
9 Farmers' Market Improvements	6,635,000	6,635,000	-
10 Land Acquisition in the Cadillac Heights area for future location of City facilities	22,550,000	8,989,000	13,561,000
11 Court Facilities	7,945,000	7,945,000	-
12 Public Safety Facilities	63,625,000	63,625,000	-
Total 2006 Bond Program	\$1,353,520,000	\$1,251,520,000	\$102,000,000
2012 Bond Program- Authorized by voters November 2012			
1 Streets & Transportation Improvements	260,625,000	170,592,000	90,033,000
2 Flood Protection & Storm Drainage Facilities	326,375,000	99,127,000	227,248,000
3 Economic Development Programs	55,000,000	36,971,000	18,029,000
Total 2012 Bond Program	\$642,000,000	\$306,690,000	\$335,310,000
Total 1998, 2003, 2006, 2012 Bond Programs			
	\$3,118,310,000	\$2,681,000,000	\$437,310,000

AVIATION FACILITIES CAPITAL IMPROVEMENTS

MISSION

The Department of Aviation's Capital Improvement Program is directed toward: (1) meeting the obligations incumbent of the City's role in the National Airspace System to maintain safe, delay-free and cost effective airports; (2) maintaining existing systems, pavements and buildings at the City's three aviation facilities to meet federal, state and municipal standards for safety, security and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users; and (4) studying, designing and constructing facilities that enhance customer service and convenience.

The Department of Aviation's facilities include Dallas Love Field, the Downtown Vertiport and Dallas Executive Airport.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2015-16

1. Continue design of Airport Perimeter Roads Rehabilitation Project at Dallas Love Field.
2. Continue Phase I and II Runway Reconstruction projects at Dallas Executive Airport (roads, taxiway improvements, etc.).
3. Complete design of the Field Maintenance Above-Ground Storage Tanks.
4. Complete Fence Replacement at Lemmon Ave and Mockingbird Lane.
5. Complete design of Perimeter Security Enhancements at Dallas Love Field.
6. Complete design to Rehabilitate Taxiway B from B2 to B4 and Connectors B3 & B4.
7. Completed design of Runway Holding Position Relocation at Dallas Love Field.
8. Complete design to Rehabilitate Runway 18-36 Intersections with Taxiways P & C and Remove TWJ.
9. Complete Construction of Runway Holding Positions Relocation at Dallas Love Field.
10. Complete design of Runway 18-36 Conversion at Dallas Love Field.
11. Complete Design of Tom Braniff Taxi Queue Parking Facility.

12. Began Construction of Love Field Parking Garage C.
13. Complete design of Miscellaneous Stormwater Drainage Improvements at Dallas Love Field.
14. Complete Design of Dallas Police Helicopter Hanger at Dallas Executive Airport.
15. Complete design of Runway Incursion Mitigation Project at Dallas Love Field.
16. Begin construction of Runway Incursion Mitigation Project at Dallas Love Field.

HIGHLIGHTED OBJECTIVES FOR FY 2016-17

1. Begin Construction of Airport Perimeter Roads Rehabilitation Project at Dallas Love Field.
2. Continue Phase I and II Runway Reconstruction projects at Dallas Executive Airport (roads, taxiway improvements, etc.).
3. Begin Construction of Garage A and B Structural Improvements at Dallas Love Field.
4. Construction of Dallas Police Helicopter Hanger at Dallas Executive Airport.
5. Tom Braniff Taxi Queue Parking Facility at Dallas Love Field.
6. Begin construction of Perimeter Security Enhancements at Dallas Love Field.
7. Begin Construction to Rehabilitate Taxiway B from B2 to B4 and Connectors B3 & B4.
8. Begin Construction to Rehabilitate Runway 18-36 Intersections with Taxiways P & C and Remove TWJ.
9. Begin design to Relocate Runway 31R Glideslope.
10. Complete construction of the Field Maintenance Above Ground Storage Tanks at Dallas Love Field.
11. Continue Construction of Love Field Parking Garage C
12. Begin Construction of Miscellaneous Stormwater Drainage Improvements at Dallas Love Field.

AVIATION FACILITIES CAPITAL IMPROVEMENTS

13. Begin design of Airport Stormwater Drainage Alternatives Project at Dallas Love Field.
14. Complete construction of Runway Incursion Mitigation Project at Dallas Love Field.

SERVICE DESCRIPTIONS

Airfield Electrical Federal Aviation Regulations establish very detailed requirements for the installation and operation of electrical lighting systems within the Airport Operating Area (AOA). These systems include runway and taxiway lighting, guidance signs, navigational aids and obstruction and apron lighting. Reconstruction and new installation projects are scheduled based on inspection findings and changes in federal regulations.

Aviation Land Acquisition Paragraph 5.4 of the Dallas Love Field Policies directs the Department of Aviation to acquire privately owned parcels within the area bounded by Mockingbird Lane, Lemmon Avenue, Denton Drive and Shorecrest Drive for transportation, aviation or other appropriate uses when such land becomes available for purchase and when City funding is available for such acquisition.

Environmental Federal and State regulations administered by the Environmental Protection Agency (EPA), the Texas Commission on Environmental Quality (TCEQ), and Municipal Codes administered by the City's Environmental and Health Services Department (EHS), direct the environmental projects undertaken by the Department of Aviation.

Landscaping Both Dallas Love Field and Dallas Executive Airport are located within the Dallas city limits and are surrounded by, or in close proximity to, residential housing and retail businesses. The airports strive to maintain a "good neighbor" status and make every possible effort to be aesthetically pleasing.

Parking A Parking Garage Feasibility Study concluded that existing parking facilities at Love Field were inadequate to meet current and projected demands. To remedy this shortage, a new parking garage was constructed to add 5,000 spaces to the existing on-airport parking capacity. A second sky bridge with integral people movers was also added to connect the new parking garage with the terminal building.

Pavement Maintenance/Construction Federal Aviation Regulations establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement areas. These areas require daily inspections. Repair, reconstruction and new construction projects are scheduled based on inspection findings.

Safety/Security Federal Aviation Regulations (FAR) Part 139 and Transportation Security Administration (TSA) Part 1540 and associated Advisory Circulars, establish very detailed requirements for safety and security at air carrier airports such as Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport; aircraft rescue and firefighting (ARFF); and ensuring the safety of personnel and aircraft within the confines of the airport's AOA. TSA Part 1540 focuses on securing the airport from intentional entry into the restricted areas of the airport by unauthorized personnel and protecting personnel and property from weapons and explosive devices.

Terminal Since the airports are the first impression many visitors have of the City of Dallas, it is necessary that the airport terminal facilities be clean, attractive in appearance and provide a high level of customer service. Last year over 8 million passengers passed through the Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updating, renovating and maintenance to maintain the traveling public's favorable impression of Love Field and the City of Dallas. Similar challenges exist at Dallas Executive; however, in accordance with the Master Plan Study, a new replacement terminal building has been constructed to meet both projected special and service needs.

Vertiport The Vertiport is a public use aviation related facility located in the Central Business District on the south end of the Dallas Convention Center; the flight deck covers approximately 169,000 square feet, or about four acres, and is 65 feet above ground. It houses two lighted landing/take-off pads which can be converted to a rollway for future tilt-rotor operations. In addition, there are five 60x60 parking/tie down areas for corporate size

AVIATION FACILITIES CAPITAL IMPROVEMENTS

helicopters. The FAA established dedicated approach and departure corridors which are assets to the complex airspace model for the metroplex. The Vertiport has a dedicated and secured parking area allowing for 26 vehicles at street level, and easy access to the flight deck from street level and the loading dock levels via a vehicular ramp. The Heliport also hosts a full service lobby with ground access, a passenger waiting area, small conference room, pilot's lounge, flight planning area and an operational area for staff.

AVIATION FACILITIES CAPITAL IMPROVEMENTS

<u>Source of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Aviation Capital Construction	69,589,676	56,066,275	13,523,400	14,135,085	0	0	0	83,724,761
FAA Airport Improvement Program	41,571,805	27,235,898	14,335,907	0	0	0	0	41,571,805
Total	\$111,161,481	\$83,302,173	\$27,859,308	\$14,135,085	\$0	\$0	\$0	\$125,296,566

AVIATION FACILITIES CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Aviation Land Acquisition	19,222,844	18,875,044	347,800	0	0	0	0	19,222,844
Love Field Major Maintenance	8,046,302	3,802,377	4,243,925	13,135,085	0	0	0	21,181,387
Parking	20,830,782	17,116,650	3,714,131	0	0	0	0	20,830,782
Pavement Maintenance / Construction	10,269,013	9,755,759	513,254	0	0	0	0	10,269,013
Public Private Partnership	2,000,000	0	2,000,000	0	0	0	0	2,000,000
Safety/Security	11,615,735	8,752,343	2,863,392	1,000,000	0	0	0	12,615,735
Terminal	39,176,805	25,000,000	14,176,805	0	0	0	0	39,176,805
Total	\$111,161,481	\$83,302,173	\$27,859,308	\$14,135,085	\$0	\$0	\$0	\$125,296,566

AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Airport Perimeter Roads Rehabilitation Sections 1 & 2 (Construction)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	0	0	0	3,500,000	0	0	0	3,500,000	Various
Airport Perimeter Roads Rehabilitation, Sections 1 & 2 (Design)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	1,000,000	0	1,000,000	0	0	0	0	1,000,000	Various
ARFF Truck 2 Replacement	Safety/Security	Public Safety	Citywide	Capital Construction	2,396,792	1,935,342	461,450	0	0	0	0	2,396,792	Various
ARFF Vehicle	Safety/Security	Public Safety	Citywide	Federal AIP Grant	1,000,000	876,756	123,244	0	0	0	0	1,000,000	Various
Aviation Land Acquisition	Aviation Land Acquisition	Economic Vibrancy	Citywide	Capital Construction	19,222,844	18,875,044	347,800	0	0	0	0	19,222,844	Various
Aviation Parking Garage	Parking	Public Safety	Citywide	Capital Construction	408,145	408,145	0	0	0	0	0	408,145	Various
Aviation Project Contingency	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	0	0	0	1,000,000	0	0	0	1,000,000	Various
Construct Taxicab Queuing Lot over Tom Braniff Channel (Construction)	Parking	Public Safety	Citywide	Capital Construction	3,684,212	0	3,684,212	0	0	0	0	3,684,212	Various
Conversion of Runway 18/36 to Taxiway	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	1,000,000	762,604	237,396	0	0	0	0	1,000,000	2nd/17
Crossfield Taxiway Reconfiguration (Environmental)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	0	0	0	150,000	0	0	0	150,000	Various
Dallas Executive Airport Runway Replacement	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	5,838,793	5,838,793	0	0	0	0	0	5,838,793	Various
Fiber Ring (Design)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	0	0	0	1,000,000	0	0	0	1,000,000	Various

AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Fiber Ring (Environmental)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	0	0	0	150,000	0	0	0	150,000	Various
Intersection of 18/36 Reconstruction and Rehabilitation	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	1,102,660	942,660	160,000	0	0	0	0	1,102,660	2nd/17
Love Field Modernization Program	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	3,871,302	3,802,377	68,925	0	0	0	0	3,871,302	2nd/15
Love Field Perimeter Rd., Rehab-Phase I	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	1,395,000	1,359,142	35,858	0	0	0	0	1,395,000	3rd/15
Miscellaneous Storm Drainage Improvements	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	1,200,000	0	1,200,000	0	0	0	0	1,200,000	Various
Parking Garage Expansion - Love Field	Parking	Public Safety	Citywide	Capital Construction	16,738,425	16,708,506	29,919	0	0	0	0	16,738,425	Various
Passenger Facility Charge Program	Terminal	Economic Vibrancy	Citywide	Aviation Passenger Facility Charge Fund	39,176,805	25,000,000	14,176,805	0	0	0	0	39,176,805	Various
Pavement Condition Analysis Equipment	Safety/Security	Public Safety	Citywide	Capital Construction	1,413,226	1,385,626	27,600	0	0	0	0	1,413,226	Various
Police Hangar and Apron at Dallas Executive Airport	Safety/Security	Public Safety	Citywide	Capital Construction	606,813	556,813	50,000	0	0	0	0	606,813	4th/17
Redbird Commemorative Air Force Project	Public Private Partnership	Economic Vibrancy	Citywide	Capital Construction	2,000,000	0	2,000,000	0	0	0	0	2,000,000	Various
Rehabilitate Taxiway B from B1 to B3 and Connectors B3 & B4 (Construction)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	619,052	0	619,052	0	0	0	0	619,052	Various
Rehabilitate Taxiway B from Runway 13L to Runway 18-36	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	0	0	0	5,300,000	0	0	0	5,300,000	Various

AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Rehabilitate Taxiway C from Taxiway D to Taxiway C2	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	0	0	0	1,885,085	0	0	0	1,885,085	Various
Relocate Runway 31R Glideslope	Safety/Security	Public Safety	Citywide	Capital Construction	200,000	1,494	198,506	0	0	0	0	200,000	Various
Runway 18-36 Conversion Phase 1 (Construction)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	1,355,948	0	1,355,948	0	0	0	0	1,355,948	Various
Runway Hold Position Relocation	Safety/Security	Public Safety	Citywide	Capital Construction	3,998,904	3,996,312	2,592	0	0	0	0	3,998,904	1st/16
Security Controls Enhancements (Construction)	Safety/Security	Public Safety	Citywide	Capital Construction	2,000,000	0	2,000,000	0	0	0	0	2,000,000	Various
Taxiway B Reconstruction and Rehabilitation	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	932,560	852,560	80,000	0	0	0	0	932,560	2nd/17
Taxiway M Extension (Environmental)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	0	0	0	150,000	0	0	0	150,000	Various
Wildlife Cameras	Safety/Security	Public Safety	Citywide	Capital Construction	0	0	0	1,000,000	0	0	0	1,000,000	Various
Total Aviation Facilities Capital Improvements					\$111,161,481	\$83,302,173	\$27,859,308	\$14,135,085	\$0	\$0	\$0	\$125,296,566	

CITY FACILITIES CAPITAL IMPROVEMENTS

MISSION

The purpose of this program is to protect the City's \$700 million investment in existing facilities, to ensure safe and usable facilities, and to provide a higher level of service to citizens. This is accomplished through extraordinary repair improvements to existing City facilities and when needed, the construction of new facilities. Strategic planning is conducted to evaluate existing City facilities for recommended future renovation, expansion or replacement.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2015-16

1. Completed construction of Fire Station #27 (Douglas Ave. at NW Hwy).
2. Completed construction of Fire Stations #32 (Benning Ave. at Jim Miller Rd.), and #44 (Frank St. at Lagow St.).
3. Completed construction of the replacement Highland Hills library.
4. Completed construction of the Fretz Park library renovation and expansion.
5. Completed HVAC Replacement at Kalita Humphreys Theatre.
6. Awarded design for DPD Security Improvements Phase I
7. Awarded Parking Lot Expansion at South Central Police Station.

HIGHLIGHTED OBJECTIVES FOR FY 2016-17

1. Award the design contract for the City Hall electrical upgrade.
2. Complete design for DPD security improvements and begin construction. Enhancements to be implemented include lobby security improvements at both Jack Evans Police Headquarters as well as in 7 DPD substations as well as video surveillance system enhancements and reconfigured telephone and data infrastructure.
3. Complete construction of the Exterior Renovation at 106 S. Harwood (Old City Hall).

4. Complete construction contract of Fire Station #6 replacement (Harwood St. at Park Row Blvd.).

SERVICE DESCRIPTIONS

Administrative, Internal Services and City Facilities Repairs, modifications and improvements to existing City facilities that house administrative and internal functions. Funding is also provided to improve and maintain service facilities that house such functions as Code Compliance, Court Services, Streets, Equipment Services, and training facilities.

Animal Control Facilities Repairs, modifications and improvements to the Westmoreland Animal Shelter facility which accommodates facilities for animal impoundment and pet adoption activities.

Fire Protection Facilities Projects include site acquisition, design and construction of new and replacement of fire stations and other fire department facilities.

Land Acquisition Funding for the purchase of land which will be used for the future location of City Facilities. Additionally, the 2006 Bond Program included a proposition specifically to acquire land from the Cadillac Heights area.

Library Facilities Site acquisition, design, renovation and construction of new or replacement branch libraries. Funding is also provided for design, renovations, and/or expansion projects at the City's existing Central Library and twenty-two branch libraries.

Major Maintenance Repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains

CITY FACILITIES CAPITAL IMPROVEMENTS

a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Municipal Court Facilities Provides funding for improvements which may include designing, constructing, renovating, equipping and furnishing and/or acquisition of right-of-way for court facilities.

Police Facilities Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks, and for administration of the public art projects.

Solid Waste Facilities Construction of waste disposal cells, and levee/ swale at the McCommas Bluff Landfill for the purpose of managing solid waste providing solid waste facilities improvements including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction; extension of the levee system; swale excavation/environmental protection; drainage improvements; and, relocation of utilities.

Studies and Master Plans Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

Technology This category includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These

capital equipment purchases will also bring the City of Dallas to current computer industry standards.

CITY FACILITIES CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
1998 General Obligation Bonds	607,982	96,389	511,593	0	0	0	0	607,982
2003 General Obligation Bonds	13,370,538	11,913,473	1,457,065	0	0	0	0	13,370,538
2006 General Obligation Bonds	79,306,942	48,839,567	30,467,375	1,000,000	12,549,000	0	0	92,855,942
2008 Certificates of Obligation	10,400,000	482,922	9,917,078	0	0	0	0	10,400,000
Capital Construction	11,728,675	6,871,102	4,857,573	3,845,000	0	0	0	15,573,675
General Capital Reserve	19,746,000	14,689,000	5,057,000	4,000,000	155,000	155,000	0	24,056,000
Library Capital Gifts and Donation	2,336,671	2,324,067	12,605	0	0	0	0	2,336,671
Total	\$137,496,808	\$85,216,519	\$52,280,288	\$8,845,000	\$12,704,000	\$155,000	\$0	\$159,200,808

CITY FACILITIES CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Administrative and Internal Service Facilities	4,785,000	420,999	4,364,001	0	0	0	0	4,785,000
City Facilities	20,901,416	8,481,161	12,420,255	4,000,000	155,000	155,000	0	25,211,416
Environmental	952,577	102,577	850,000	0	0	0	0	952,577
Farmers Market Improvements	9,778,427	8,023,869	1,754,558	0	0	0	0	9,778,427
Fire Protection Facilities	24,445,632	22,388,465	2,057,167	0	0	0	0	24,445,632
Land Acquisition	10,194,414	8,610,579	1,583,835	1,000,000	12,549,000	0	0	23,743,414
Library Facilities	12,420,535	11,115,493	1,305,042	0	0	0	0	12,420,535
Major Maintenance - City Facilities	18,521,244	2,155,137	16,366,107	0	0	0	0	18,521,244
Major Maintenance - Library	51,099	0	51,099	0	0	0	0	51,099
Major Maintenance - Public Safety	2,700,849	477,827	2,223,022	0	0	0	0	2,700,849
Police Facilities	8,949,162	7,382,810	1,566,353	0	0	0	0	8,949,162
Professional Services and Debt Issuance	20,108,910	14,915,431	5,193,479	3,845,000	0	0	0	23,953,910
Public Art	1,684,680	1,142,172	542,508	0	0	0	0	1,684,680
Roof Replacement	60,000	0	60,000	0	0	0	0	60,000
Studies and Master Plans	1,942,862	0	1,942,862	0	0	0	0	1,942,862
Total	\$137,496,808	\$85,216,519	\$52,280,288	\$8,845,000	\$12,704,000	\$155,000	\$0	\$159,200,808

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Animal Shelter - Major Maintenance	Major Maintenance - City Facilities	E-Gov	Citywide	03 Bond Program	70,660	0	70,660	0	0	0	0	70,660	4th/16
Animal Shelter - Major Maintenance	Major Maintenance - City Facilities	E-Gov	Citywide	98 Bond Program	122,391	0	122,391	0	0	0	0	122,391	4th/16
Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 10)	Land Acquisition	E-Gov	Citywide	06 Bond Program	9,000,623	8,509,038	491,585	1,000,000	12,549,000	0	0	22,549,623	Various
Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 12)	Land Acquisition	E-Gov	Citywide	06 Bond Program	1,193,791	101,542	1,092,249	0	0	0	0	1,193,791	Various
Central Library - 7th Floor Interior Renovation	Library Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	517,232	153,506	363,726	0	0	0	0	517,232	3rd/16
Central Library- 7th Floor Renovation	Library Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	3,034,363	2,652,440	381,923	0	0	0	0	3,034,363	3rd/16
Central Library- 7th Floor Renovation	Library Facilities	Culture, Arts, Recreation and Education	Citywide	Donation	2,336,671	2,324,067	12,605	0	0	0	0	2,336,671	3rd/16
CIP Engineering - City Facilities	Professional Services and Debt Issuance	E-Gov	Citywide	03 Bond Program	506,321	381,431	124,890	0	0	0	0	506,321	Various
CIP Engineering - Fire Facilities	Professional Services and Debt Issuance	E-Gov	Citywide	03 Bond Program	11,589	0	11,589	0	0	0	0	11,589	Various
City Facilities - Fair Park and Other Park Facility Repairs	City Facilities	E-Gov	Citywide	Capital Construction	1,000,000	0	1,000,000	0	0	0	0	1,000,000	Various
City Facilities - Major Maintenance	City Facilities	E-Gov	Citywide	Capital Construction	6,114,571	3,894,875	2,219,696	3,845,000	0	0	0	9,959,571	Various
City Facilities - Police Facilities Safety Improvements	City Facilities	E-Gov	Citywide	Capital Construction	1,000,000	0	1,000,000	0	0	0	0	1,000,000	Various

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
City Facility Condition Assessment	Studies and Master Plans	E-Gov	Citywide	06 Bond Program	1,942,862	0	1,942,862	0	0	0	0	1,942,862	1st/17
City Facility Major Maintenance - Various Projects	City Facilities	E-Gov	Citywide	Capital Construction	3,014,104	2,976,227	37,877	0	0	0	0	3,014,104	Various
City Hall - Electrical System Renovations	Major Maintenance - City Facilities	E-Gov	Citywide	06 Bond Program	5,234,653	635,197	4,599,457	0	0	0	0	5,234,653	4th/17
City Hall - Install Automatic Fire Alarm	Major Maintenance - City Facilities	E-Gov	Citywide	06 Bond Program	1,693,540	1,035,911	657,629	0	0	0	0	1,693,540	3rd/16
City Hall - Tank Replacement	Major Maintenance - City Facilities	E-Gov	Citywide	06 Bond Program	1,000,000	1,108	998,892	0	0	0	0	1,000,000	2nd/17
City Hall Data Center - Renovations	Major Maintenance - City Facilities	E-Gov	Citywide	Certificates of Obligation	10,400,000	482,922	9,917,078	0	0	0	0	10,400,000	Various
Contingency Reserve - Fire Facilities	Fire Protection Facilities	Public Safety	Citywide	98 Bond Program	178,911	70,706	108,205	0	0	0	0	178,911	Various
Contingency-Public Safety Facility Enhancements	Police Facilities	Public Safety	Citywide	06 Bond Program	28,550	0	28,550	0	0	0	0	28,550	Various
Contingency-Southeast Service Center	City Facilities	E-Gov	Citywide	06 Bond Program	1,369,313	0	1,369,313	0	0	0	0	1,369,313	Various
Contingency-Southeast Service Center	City Facilities	E-Gov	Citywide	98 Bond Program	37,811	0	37,811	0	0	0	0	37,811	Various
Contingency-Southeast Service Center	City Facilities	E-Gov	Citywide	03 Bond Program	138,841	0	138,841	0	0	0	0	138,841	Various
Farmers Market Improvements	Farmers Market Improvements	Economic Vibrancy	Citywide	06 Bond Program	6,624,027	4,909,123	1,714,903	0	0	0	0	6,624,027	Various

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Farmers Market Shed No. 2 - Renovations	Farmers Market Improvements	Economic Vibrancy	Citywide	03 Bond Program	3,154,400	3,114,745	39,655	0	0	0	0	3,154,400	Various
Fire Museum - Slab Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	64,623	0	64,623	0	0	0	0	64,623	1st/16
Fire Station #05 (N. St. Augustine at Bruton Rd.) - Window Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	60,000	0	60,000	0	0	0	0	60,000	1st/16
Fire Station #06 (Harwood St. at Park Row Blvd) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	7,276,704	6,875,128	401,576	0	0	0	0	7,276,704	4th/16
Fire Station #07 (Davenport Rd. at Preston Rd.) - Parking Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	65,000	0	65,000	0	0	0	0	65,000	4th/16
Fire Station #12-Roof Repair	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	60,532	60,532	0	0	0	0	0	60,532	3rd/16
Fire Station #27 (Douglas Ave. at NW Hwy.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	8,302,551	7,905,684	396,867	0	0	0	0	8,302,551	1st/16
Fire Station #4 - Kitchen Roof Area Repair	Roof Replacement	E-Gov	Citywide	06 Bond Program	60,000	0	60,000	0	0	0	0	60,000	1st/16
Fire Station #44 (Frank St. at Lagow St.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	6,189,237	6,185,043	4,194	0	0	0	0	6,189,237	1st/16
Fire Station #49 (S. Hampton Rd at Challenger) - Window Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	50,000	0	50,000	0	0	0	0	50,000	4th/17
Fire Station #7- Environmental Noise Assessment	Environmental	Clean, Healthy Environment	Citywide	06 Bond Program	102,577	102,577	0	0	0	0	0	102,577	4th/16
Fire Station Roof Abatement - (Various Locations)	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	1,120,000	46,519	1,073,481	0	0	0	0	1,120,000	1st/16

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Fire Station Trench Drain Repairs	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	151,430	151,430	0	0	0	0	0	151,430	3rd/16
Fire Stations - Storm Water Modifications (Various Locations)	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	2,452,230	1,306,901	1,145,329	0	0	0	0	2,452,230	Various
Fire Training Facility Auditorium	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	46,000	45,003	997	0	0	0	0	46,000	1st/17
Fretz Park Branch Library	Library Facilities	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	500,000	418,809	81,191	0	0	0	0	500,000	1st/16
Fretz Park Branch Library	Library Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	6,032,269	5,566,671	465,598	0	0	0	0	6,032,269	1st/16
General Capital Reserve Payment for Madill Corridor Easement from Dallas Water Utilities	City Facilities	E-Gov	Citywide	General Capital Reserve	155,000	155,000	0	155,000	155,000	155,000	0	620,000	Various
General Capital Reserve Transfer to Capital Construction	Professional Services and Debt Issuance	E-Gov	Citywide	General Capital Reserve	19,591,000	14,534,000	5,057,000	3,845,000	0	0	0	23,436,000	Various
Jack Evans DPD Headquarters - Masonry Repairs	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	230,000	138,068	91,932	0	0	0	0	230,000	4th/15
Jack Evans Police HQ-Pedestrian Bridge Stair Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	51,628	23,628	28,000	0	0	0	0	51,628	1st/17
Jack Evans Police HQ-Physical Security Enhancements	Police Facilities	Public Safety	Citywide	06 Bond Program	173,118	124,338	48,780	0	0	0	0	173,118	4th/17
Muchert Center Renovations	Administrative and Internal Service Facilities	E-Gov	Citywide	03 Bond Program	40,057	16,395	23,662	0	0	0	0	40,057	4th/17
Muchert Center Renovations	Administrative and Internal Service Facilities	E-Gov	Citywide	06 Bond Program	4,744,943	404,604	4,340,339	0	0	0	0	4,744,943	4th/17

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Police Academy - Building Programming	Police Facilities	Public Safety	Citywide	03 Bond Program	1,749,670	967,580	782,090	0	0	0	0	1,749,670	Various
Police Academy - Phase I - Site Acquisition	Police Facilities	Public Safety	Citywide	03 Bond Program	6,228,775	6,212,035	16,740	0	0	0	0	6,228,775	Various
Police Facilities - Emergency Generators	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	320,000	0	320,000	0	0	0	0	320,000	2nd/16
Police Motorcycle AST Fueling Location	Police Facilities	Public Safety	Citywide	06 Bond Program	78,856	78,856	0	0	0	0	0	78,856	4th/16
Police Substation - Northwest - Emergency Generator	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	124,270	0	124,270	0	0	0	0	124,270	2nd/17
Police Substation - Southeast - Emergency Generator and HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	338,366	0	338,366	0	0	0	0	338,366	2nd/16
Police Substation - Southeast - Sallyport Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	65,000	57,650	7,350	0	0	0	0	65,000	2nd/16
Prairie Creek Branch Library Lighting	Major Maintenance - Library	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	51,099	0	51,099	0	0	0	0	51,099	4th/16
Public Art Administration - City Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	18,994	0	18,994	0	0	0	0	18,994	Various
Public Art Administration - City Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	55,149	1,719	53,430	0	0	0	0	55,149	Various
Public Art Administration - Court Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	3,039	0	3,039	0	0	0	0	3,039	Various
Public Art Administration - Farmers Markets	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	2,158	0	2,158	0	0	0	0	2,158	Various

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Public Art Administration - Library Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	94,448	58,464	35,984	0	0	0	0	94,448	Various
Public Art Administration - Public Safety Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	56,350	31,062	25,288	0	0	0	0	56,350	Various
Public Art Projects - Animal Control Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	128,686	128,480	206	0	0	0	0	128,686	Various
Public Art Projects - City Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	213,720	23,964	189,756	0	0	0	0	213,720	Various
Public Art Projects - City Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	75,974	0	75,974	0	0	0	0	75,974	Various
Public Art Projects - Court Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	12,156	0	12,156	0	0	0	0	12,156	Various
Public Art Projects - Farmers Market	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	8,631	0	8,631	0	0	0	0	8,631	Various
Public Art Projects - Fire Station Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	173,143	171,255	1,888	0	0	0	0	173,143	Various
Public Art Projects - Library Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	93,982	76,370	17,611	0	0	0	0	93,982	Various
Public Art Projects - Library Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	378,938	331,355	47,583	0	0	0	0	378,938	Various
Public Art Projects - Police Department Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	143,911	112,922	30,989	0	0	0	0	143,911	Various
Public Art Projects - Public Safety Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	225,402	206,580	18,822	0	0	0	0	225,402	Various

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Solar Project-Police NE and SE Substations	Environmental	Clean, Healthy Environment	Citywide	06 Bond Program	250,000	0	250,000	0	0	0	0	250,000	4th/17
South Central Police Substation Parking Expansion	Police Facilities	Public Safety	Citywide	06 Bond Program	690,193	0	690,193	0	0	0	0	690,193	1st/17
Southeast Service Center - Construction	City Facilities	E-Gov	Citywide	06 Bond Program	8,071,776	1,455,059	6,616,717	0	0	0	0	8,071,776	Various
Underground Storage Tank Removal	Environmental	Clean, Healthy Environment	Citywide	Capital Construction	600,000	0	600,000	0	0	0	0	600,000	Various
Total City Facilities Capital Improvements					\$137,496,808	\$85,216,519	\$52,280,288	\$8,845,000	\$12,704,000	\$155,000	\$0	\$159,200,808	

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

MISSION

The Department of Convention and Event Services is directed towards: (1) renovating, maintaining, and preserving existing facilities, (2) replacing equipment to enhance operational efficiency and occupant safety, and (3) expanding Convention Center facilities to ensure adequate space necessary to attract new clients, visitors and citizens to the facility. A variety of convention and event facilities are available to clients, citizens and visitors to Dallas, including the Dallas Convention Center and the Union Station Transportation Hub.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2015-16

1. Complete the renovations of C Building and D Lobby restrooms.
2. Started replacement of lighting controls in A Ballroom.
3. Started the repair, replacement, and addition of upgraded security cameras and recording equipment.
4. Started the improvement and increase of interior way-finding, including addition of digital signage.
5. Replace Carpet in the A & B Building.
6. Replace Ventilation System in East Kitchen.
7. Make needed repairs to Arena Roof.

HIGHLIGHTED OBJECTIVES FOR FY 2016-17

1. Complete replacement of lighting controls in A Ballroom.
2. Complete the repair, replacement, and addition of upgraded security cameras and recording equipment.
3. Complete the improvement and increase of interior way-finding, including addition of digital signage.
4. Start the replacement and upgrade of existing escalators and elevators.

5. Complete replacement and/or upgrade of boilers and chillers in Plants 1 & 2
6. Complete upgrade of sound system in C, D & E Halls, as well as in D100 and D200 Meeting Rooms.

SERVICE DESCRIPTIONS

Convention Center Improvements The Dallas Convention Center has identified a list of needs that has formed the basis for the capital improvement program that will be implemented in two phases. Phase I finished out the D area meeting space and hotel connector integration into the Dallas Convention Center as well as needed HVAC improvements. Phase II will cover life safety improvements and a waterproofing package that includes new roofing and interior improvements.

Union Station Renovations These projects included the masonry wall cleaning and repairs, granite cleaning and repairs, plaster repairs, terra cotta cleaning and repairs, steel window restoration (excludes abatement), north canopy restoration, terrace/loggia waterproofing, roof replacement, and improvement and upgrading HVAC system, electrical and plumbing systems at Union Station.

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

<u>Source of Funds</u>	<u>Budget as of 04-30-16</u>	<u>Spent or Committed 04-30-16</u>	<u>Remaining as of 04-30-16</u>	<u>FY 2016-17 Adopted</u>	<u>FY 2017-18 Estimated</u>	<u>FY 2018-19 Estimated</u>	<u>Future Cost</u>	<u>Total Estimated Cost</u>
Convention Center Capital Construction	7,156,930	1,153,260	6,003,670	14,600,000	2,066,667	2,066,667	0	25,890,264
Convention Center Revenue Bonds	58,091,700	56,395,835	1,695,865	0	0	0	0	58,091,700
Total	\$65,248,630	\$57,549,095	\$7,699,535	\$14,600,000	\$2,066,667	\$2,066,667	\$0	\$83,981,964

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Convention Center Improvements	65,248,630	57,549,095	7,699,535	14,600,000	2,066,667	2,066,667	0	83,981,964
Total	\$65,248,630	\$57,549,095	\$7,699,535	\$14,600,000	\$2,066,667	\$2,066,667	\$0	\$83,981,964

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Ballroom A Electrical Upgrade Project	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	0	0	0	2,000,000	0	0	0	2,000,000	2nd/17
Civic Center Convention Complex Improvements	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	4,003,670	0	4,003,670	0	0	0	0	4,003,670	Various
Civic Center Convention Complex Improvements	Convention Center Improvements	Economic Vibrancy	Citywide	Revenue Bonds	17,249,203	15,747,472	1,501,731	0	0	0	0	17,249,203	Various
Convention Center Facility Improvements	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	0	0	0	7,300,000	0	0	0	7,300,000	Various
Convention Facility Audio System Upgrade Project	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	0	0	0	1,200,000	950,000	950,000	0	3,100,000	Various
Convention Facility Elevator/Escalator Improvement Project	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	0	0	0	1,125,000	1,116,667	1,116,667	0	3,358,334	Various
Convention Facility Security System Upgrade Project	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	0	0	0	2,250,000	0	0	0	2,250,000	3rd/17
Convention Facility Wayfinding Project	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	0	0	0	725,000	0	0	0	725,000	2nd/17
Dallas Convention Center Capital Improvement Program	Convention Center Improvements	Economic Vibrancy	Citywide	Revenue Bonds	24,922,123	24,772,989	149,134	0	0	0	0	24,922,123	Various
DCC Upper Level D	Convention Center Improvements	Economic Vibrancy	Citywide	Revenue Bonds	15,920,373	15,875,373	45,000	0	0	0	0	15,920,373	Various
Kitchen Improvement Project	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	2,000,000	0	2,000,000	0	0	0	0	2,000,000	Various
Stage Riser Equipment Upgrade Project	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	1,153,260	1,153,260	0	0	0	0	0	1,153,260	Various

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Total Convention and Event Services Facilities Improvements					\$65,248,630	\$57,549,095	\$7,699,535	\$14,600,000	\$2,066,667	\$2,066,667	\$0	\$83,981,964	

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

MISSION

This program provides funding for site acquisition, design, construction and/or renovation of the City's cultural facilities including the Meyerson Symphony Center, Dallas Museum of Art, Bath House Cultural Center, City Performance Hall, Latino Cultural Center, Majestic Theatre, Oak Cliff Cultural Center, South Dallas Cultural Center, and WRR 101.1FM. The program includes the strategic Cultural Facilities Master Plan to provide effective and efficient utilization of existing facilities, develop a plan for investment in the existing facilities and funding for any new facilities, as well as Public Art. Private funding participation consistent with the City of Dallas Cultural Policy is required for this program.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2015-16

1. Completed construction contract for HVAC Replacement at Kalita Humphreys Theater.
2. Completed 15 public art projects: Arboretum Entrance sculpture at the Children's Garden, Fire Station #44, Fire Station #6, Deep Ellum Parking Meters (100 meters on Elm Street,) Bexar Streetscape, Triangle Park (4 figures,) Zoo Entrance Sculpture, Fire Station #37, South Lamar Phase I (7 benches by 7 artists)

HIGHLIGHTED OBJECTIVES FOR FY 2016-17

1. Planned Completion of 16 public art projects. Love Field Phase II-Building A Atrium, Spirit of Flight reinstallation in new location at Love Field; Kleberg-Rylie Park, Pleasant Oak Recreation Center, Kiest Park, South Dallas Environmental Project Plan, Exall Park, South Lamar (3 projects by 3 artists,) 6 Aquatics Centers: Tietze, Lake Highlands North, Kidd Springs, Fretz Park, Crawford Park, Samuell Grand Park.
2. Award Phase II of the Latino Cultural Center Project
3. Provide funds for major maintenance of various City-owned and non-City-owned cultural facilities

SERVICE DESCRIPTIONS

Cultural Facilities Site acquisition, design, construction and/or renovation of the City's cultural facilities.

Major Maintenance Repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Municipal Radio Improvements Projects include the upgrading and expanding of digital broadcast equipment to ensure high quality broadcast, uninterrupted service, and compliance with Federal Communications Commission requirements for a 100,000 Kw FM radio transmitter, and the construction of a new broadcast facility or renovation of existing broadcast facility, including building security and production studio improvements.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

Public Art Includes the public art initiatives throughout the City of Dallas. Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
1998 General Obligation Bonds	500,000	488,503	11,497	0	0	0	0	500,000
2003 General Obligation Bonds	841,358	768,803	72,555	0	0	0	0	841,358
2006 General Obligation Bonds	11,625,732	3,407,013	8,218,718	0	0	0	0	11,625,732
Capital Construction	0	0	0	1,000,000	0	0	0	1,000,000
Capital Projects Reimbursement Funds	500,000	377,370	122,630	0	0	0	0	500,000
Private Donations	239,808	239,808	0	0	0	0	0	239,808
Total	\$13,706,898	\$5,281,498	\$8,425,400	\$1,000,000	\$0	\$0	\$0	\$14,706,898

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Cultural Facilities	6,387,500	1,877,063	4,510,437	0	0	0	0	6,387,500
Major Maintenance - Cultural Facilities	7,104,804	3,228,869	3,875,935	1,000,000	0	0	0	8,104,804
Public Art	214,593	175,565	39,028	0	0	0	0	214,593
Total	\$13,706,898	\$5,281,498	\$8,425,400	\$1,000,000	\$0	\$0	\$0	\$14,706,898

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Arts Incubator	Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	539,401	505,874	33,527	0	0	0	0	539,401	Various
Arts Incubator	Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	Reimb	500,000	377,370	122,630	0	0	0	0	500,000	Various
Dallas Museum of Art - Repair Paving at Sculpture Garden	Major Maintenance - Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	3,431,138	485,539	2,945,599	0	0	0	0	3,431,138	4th/15
Dallas Museum of Natural History - Waterproofing	Major Maintenance - Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	1,459,571	1,381,019	78,552	0	0	0	0	1,459,571	3rd/16
Dallas Museum of Natural History - Replace HVAC	Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	450,000	450,000	0	0	0	0	0	450,000	4th/16
Dallas Theater Center - Replace HVAC	Major Maintenance - Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	87,364	87,364	0	0	0	0	0	87,364	2nd/16
Dallas Theater Center - Replace HVAC	Major Maintenance - Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	Donation	239,808	239,808	0	0	0	0	0	239,808	2nd/16
Dallas Theater Center - Replace HVAC	Major Maintenance - Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	986,923	985,145	1,778	0	0	0	0	986,923	2nd/16
Latino Cultural Center	Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	500,000	488,503	11,497	0	0	0	0	500,000	4th/17
Latino Cultural Center - Phase II - Design	Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	957,225	55,316	901,909	0	0	0	0	957,225	4th/17
Latino Cultural Center - Phase II - Black Box Theater	Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	3,440,875	0	3,440,875	0	0	0	0	3,440,875	4th/17
Major Maintenance of City-owned Arts & Cultural Facilities	Major Maintenance - Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	Capital Construction	0	0	0	600,000	0	0	0	600,000	Various

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Major Maintenance of Non-City-Owned Cultural Facilities	Major Maintenance - Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	Capital Construction	0	0	0	400,000	0	0	0	400,000	Various
Morton H. Meyerson Symphony Center - Extend Existing Stage	Major Maintenance - Cultural Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	900,000	49,994	850,006	0	0	0	0	900,000	1st/17
Public Art Administration - Cultural Arts Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	40,063	1,035	39,028	0	0	0	0	40,063	Various
Public Art Administration - Performing Arts Theater	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	15,796	15,796	0	0	0	0	0	15,796	Various
Public Art Projects - Cultural Arts Facilities	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	158,734	158,734	0	0	0	0	0	158,734	Various
Total Cultural Facilities Capital Improvements					\$13,706,898	\$5,281,498	\$8,425,400	\$1,000,000	\$0	\$0	\$0	\$14,706,898	

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

MISSION

The Economic Development Capital Improvement Program assists the creation of an adaptive and resilient economy by promoting job growth and increasing the tax base. Bond program projects include infrastructure improvements to protect the existing public and private assets, balance growth in all areas of the City, and adjust historical disparities in development and facilities. The Public/Private Partnership program facilitates private development by offsetting costs such as infrastructure and development fees. The projects for the eighteen tax increment financing districts (TIFs), in which the City participates, provide funding for TIF-eligible improvements within the boundaries of each TIF Reinvestment Zone.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY2015-16

1. Coordinated construction issues related to Dallas Farmers Market redevelopment. The Shed and the Market (Sheds 1 and 2) were completed.
2. Amended boundary and extended term for the Oak Cliff Gateway TIF District to promote an estimated increase of \$791M in property value for area help connect the Bishop Arts District with the Jefferson Boulevard corridor and support the extension of the Dallas Streetcar line.
3. Provided incentives for several projects in the North Oak Cliff/West Dallas/Design District area including Bishop Arts Village, Oxygen Apartments, Trinity Groves II and Alexan Riveredge (\$180.2M).
4. Made significant progress on Downtown projects with approval of new deals for Thanksgiving Tower, 411 North Akard, 1712 Commerce and Tower Petroleum/Corrigan Tower (\$422.1M).
5. Made significant progress in redevelopment of Sports Arena TIF District. Completed two-way traffic conversion on Houston and Victory Boulevard, started construction on Placemaking improvements, and completed North Garage.
6. Finalized plan and began implementation of revised retail recruitment program for downtown area
7. Garnered approval for additional projects including West Love Hotel,

Alamo Drafthouse and amended lease of Dal Park garage for public parking.

8. Negotiated incentives for Dallas Midtown Phase 1 project in the Mall Area Redevelopment TIF District with an estimated private investment of \$290 million.
9. Completed construction of Lancaster Urban Village with current occupancy of 100%.
10. Telephone Road Phase II construction serving International Inland Port of Dallas (IIPOD) underway with completion anticipated by December 2016.
11. Completed construction of Grady Niblo extension east from Mt. Creek Parkway to facilitate the development of approximately 1.2 million sf of new industrial development.
12. Completed reconstruction of Cleveland Road from Bonnieview Road east to BSNF RR providing which will provide access to over 200 acres of developable property within IIPOD.
13. Secured commitments for private development of over 1.7 million sf of new industrial facilities in southern Dallas as well as the expansion of a Frito-Lay's distribution operation.

HIGHLIGHTED OBJECTIVES FOR FY2016-17

1. Initiate Ground Floor Activation Program. Provide incentives to allow 25,000 square feet of currently vacant retail space to be 'white-boxed' and made ready for retail tenancy.
2. Negotiate two new projects in the North Oak Cliff/West Dallas area (Davis Garden, Fort Worth Avenue, Oak Cliff Gateway and Sports Arena TIF Districts).
3. Negotiate one additional project in Transient-Oriented Development (TOD) TIF District.
4. Coordinate construction issues related to Bishop Arts Village and negotiate one additional project in the Bishop Arts/Jefferson Boulevard area.

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

5. Assist with ongoing redevelopment in the Deep Ellum/Farmers Market area and negotiate one additional project. Pursue redevelopment of Highland Park Apartments in Southeast Oak Cliff.
6. Initiate construction of regional detention and Langdon Road improvements serving the IIPD area delayed by ROW acquisition and design complications.
7. Commence construction of Lancaster/Kiest commercial building with anticipated completion date of first quarter of 2017.

SERVICE DESCRIPTIONS

Acquisition & Demolition Economic development in the Southern area of the city, as well as other areas of the city in connection with transit oriented development, through planning, designing, constructing, improving, extending and expanding public street, utility and other infrastructure facilities, including the acquisition of land therefore, and through funding the city's programs for economic development including the acquisition of improved and unimproved properties, the demolition of existing structures, making loans and grants of bond proceeds and otherwise providing assistance for private commercial, industrial retail, residential and mixed-use development.

Affordable Housing Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes.

Cedars Tax Increment Financing District Initiated in 1992, the Cedars Tax Increment Financing District provides infrastructure improvements in the Cedars area. The TIF District will expire in 2022.

City Center Tax Increment Financing District Initiated in 1996, the City Center Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supporting the office market. The original portion of the TIF will expire in 2022; the expanded portion of the TIF District will expire in 2037.

Cypress Waters Tax Increment Financing District Initiated in 2011, the Cypress Waters Tax Increment Financing District promotes the redevelopment, stabilization, and growth of the Cypress Waters TIF District

area. The TIF District will expire the sooner of 2040 or when increment collections are completed.

Davis Garden Tax Increment Financing District Initiated in 2007, the Davis Garden Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The TIF District will expire in 2039.

Deep Ellum Tax Increment Financing District Initiated in 2005, the Deep Ellum Tax Increment Financing District provides funding to encourage redevelopment of the Deep Ellum area. The TIF District will expire in 2028.

Design District Tax Increment Financing District Initiated in 2005, the Design District Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Design District area. The TIF District will expire in 2028.

Downtown Connection Tax Increment Financing District Initiated in 2005, the Downtown Connection Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund catalyst projects and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supporting the office market. The TIF District will expire in 2036.

Farmers Market Tax Increment Financing District Initiated in 1998, the Farmers Market Tax Increment Financing District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The TIF District will expire in 2028.

Fort Worth Avenue Tax Increment Financing District Initiated in 2007, the Fort Worth Avenue Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete commercial development in the North Oak Cliff area in order to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The TIF District will expire in 2029.

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Grand Park South Tax Increment Financing District Initiated in 2005, the Grand Park South Tax Increment Financing District provides funding for environmental remediation, historic preservation and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. The TIF District will expire in 2036.

Infrastructure Support Provides funding for infrastructure support of economic development and Neighborhood Investment Program projects in Southern Dallas. It also provides funding for infrastructure support for transit-oriented development.

Maple-Mockingbird Tax Increment Financing District Initiated in 2008, the Maple-Mockingbird Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the area between Dallas Love Field Airport and the Southwestern Medical District. The TIF District will expire in 2033.

Neighborhood Revitalization Initiatives Funding for developer fee rebates and housing construction cost participation.

Oak Cliff Gateway Tax Increment Financing District Initiated in 1992, the Oak Cliff Gateway Tax Increment Financing District promotes the redevelopment, stabilization, and growth of the Oak Cliff Gateway TIF District area. The original portion of the TIF District will expire in 2027 and the newly established Bishop Arts/Jefferson Boulevard sub-district will expire in 2044.

Professional Services and Debt Issuance Provides funding for certain costs including studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Public Private Partnership This program provides a funding source for qualified business related projects to facilitate private investment and job creation and real estate development in the City of Dallas. Funds are primarily targeted for business and other development projects occurring in Southern Dallas, the City's Enterprise Zones, targeted industries and transit oriented development. Eligible expenditures include economic development grants to

offset infrastructure costs, development fees and other associated development costs for certain qualifying projects through special programmatic provisions.

Skillman Corridor Tax Increment Financing District Initiated in 2005, the Skillman Corridor Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund environmental remediation in order to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The TIF District will expire in 2036.

Southwestern Medical Tax Increment Financing District Initiated in 2005, the Southwest Medical Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Southwestern Medical area. The TIF District will expire in 2028.

Sports Arena Tax Increment Financing District Initiated in 1998, the Sports Arena Tax Increment Financing District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in the area of Dallas. The original portion of the TIF District will expire in 2028; the Riverfront Gateway and West Dallas Sub-Districts of the TIF District will expire in 2042.

TOD Tax Increment Financing District Initiated in 2008, the TOD Tax Increment Financing District provides funding for environmental remediation infrastructure improvements in three areas along the DART line: the Lancaster-Corridor/8th& Corinth area; the Cedars West area; and the Mockingbird/Lovers Lane area. The TIF District will expire in 2038.

Vickery Meadow Tax Increment Financing District Initiated in 2005, the Vickery Meadow Tax Increment Financing District provides funding for grants, environmental remediation and infrastructure improvements in the Vickery Meadow area. The TIF District will expire in 2028.

Mall Area Redevelopment Tax Increment Financing District Initiated in 2014, the Mall Area Redevelopment Tax Increment Financing District provides a long-term funding program for public infrastructure improvements, economic development grants, and land assembly for public open space, which is intended to stimulate private investment and sustain the orderly redevelopment of two of the City's commercial core assets--the Valley View Center Mall area in northern Dallas and the Southwest Center Mall area in southern Dallas. The TIF District will expire in 2044.

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Source of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
1998 General Obligation Bonds	7,181,955	7,094,056	87,899	0	0	0	0	7,181,955
2003 General Obligation Bonds	3,069,000	3,021,977	47,024	0	0	0	0	3,069,000
2006 General Obligation Bonds	32,777,909	32,643,848	134,061	0	0	0	0	32,777,909
2012 General Obligation Bonds	42,509,462	22,075,875	20,433,587	0	0	0	0	42,509,462
Cedars Tax Increment Financing District Fund	4,316,067	2,190,982	2,125,085	906,499	0	0	0	5,222,566
City Center Tax Increment Financing District Fund	41,221,540	33,388,220	7,833,320	5,335,065	0	0	0	46,556,605
Cityplace Tax Increment Financing District Fund	1,487,267	1,120,221	367,046	0	0	0	0	1,487,267
Cypress Water Tax Increment Financing District Fund	1,912,562	75,888	1,836,674	1,627,568	0	0	0	3,540,130
Davis Garden Tax Increment Financing District Fund	1,806,862	197,807	1,609,055	691,284	0	0	0	2,498,146
Deep Ellum Tax Increment Financing District Fund	3,106,330	811,829	2,294,501	1,482,029	0	0	0	4,588,359
Design District Tax Increment Financing District Fund	7,672,805	358,946	7,313,859	3,177,830	0	0	0	10,850,635
Downtown Connection Tax Increment Financing District Fund	36,411,678	16,339,925	20,071,753	2,254,422	0	0	0	38,666,100
Farmer's Market Tax Increment Financing District Fund	3,338,034	982,734	2,355,300	1,809,966	0	0	0	5,148,000
Fort Worth Ave Tax Increment Financing District Fund	1,564,900	184,708	1,380,192	1,095,479	0	0	0	2,660,379
Grand Park South Tax Increment Financing District Fund	329,395	173,330	156,065	118,262	0	0	0	447,657
Mall Area Redevelopment Tax Increment Financing District Fund	0	0	0	81,470	0	0	0	81,470
Maple/Mockingbird Tax Increment Financing District Fund	1,882,359	66,437	1,815,922	2,232,352	0	0	0	4,114,711
Oak Cliff Gateway Tax Increment Financing District Fund	10,471,319	7,325,725	3,145,594	1,764,792	0	0	0	12,236,111

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Source of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Public/Private Partnership	87,483,272	64,152,768	23,330,504	14,000,000	0	0	0	101,483,272
Skillman Corridor Tax Increment Financing District Fund	2,814,639	326,274	2,488,365	2,738,707	0	0	0	5,553,346
Southwestern Medical Tax Increment Financing District Fund	4,351,662	258,623	4,093,039	1,142,287	0	0	0	5,493,949
Sports Arena Tax Increment Financing District Fund	20,355,606	12,011,990	8,343,616	5,572,426	0	0	0	25,928,032
Transit Oriented Development Tax Increment Financing District Fund	3,434,858	104,153	3,330,705	2,349,221	0	0	0	5,784,079
Vickery Meadow Tax Increment Financing District Fund	8,489,251	4,852,333	3,636,918	845,282	0	0	0	9,334,533
Total	\$327,988,733	\$209,758,651	\$118,230,081	\$49,224,941	\$0	\$0	\$0	\$377,213,674

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Use of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Acquisition and Demolition	15,203,770	15,195,853	7,917	0	0	0	0	15,203,770
Affordable Housing	3,030,000	3,021,000	9,000	0	0	0	0	3,030,000
Cedars Tax Increment Financing District	4,316,067	2,190,982	2,125,085	906,499	0	0	0	5,222,566
City Center Tax Increment Financing District	41,221,540	33,388,220	7,833,320	5,335,065	0	0	0	46,556,605
Cityplace Tax Increment Financing District	1,487,267	1,120,221	367,046	0	0	0	0	1,487,267
Cypress Waters Tax Increment Financing District	1,912,562	75,888	1,836,674	1,627,568	0	0	0	3,540,130
Davis Garden Tax Increment Financing District	1,806,862	197,807	1,609,055	691,284	0	0	0	2,498,146
Deep Ellum Tax Increment Financing District	3,106,330	811,829	2,294,501	1,482,029	0	0	0	4,588,359
Design District Tax Increment Financing District	7,672,805	358,946	7,313,859	3,177,830	0	0	0	10,850,635
Downtown Connection Tax Increment Financing District	36,411,678	16,339,925	20,071,753	2,254,422	0	0	0	38,666,100
Economic and Business Development	25,809,479	9,392,929	16,416,550	81,470	0	0	0	25,890,949
Farmers Market Tax Increment Financing District	3,338,034	982,734	2,355,300	1,809,966	0	0	0	5,148,000
Fort Worth Ave Tax Increment Financing District	1,564,900	184,708	1,380,192	1,095,479	0	0	0	2,660,379
Grand Park South Tax Increment Financing District	329,395	173,330	156,065	118,262	0	0	0	447,657
Housing Infrastructure Improvements	13,291,520	9,217,033	4,074,487	0	0	0	0	13,291,520
Infrastructure Support	15,947,995	15,947,995	0	0	0	0	0	15,947,995
Land Bank	1,500,000	1,500,000	0	0	0	0	0	1,500,000
Maple/Mockingbird Tax Increment Financing District	1,882,359	66,437	1,815,922	2,232,352	0	0	0	4,114,711
Oak Cliff Gateway Tax Increment Financing District	10,471,319	7,325,725	3,145,594	1,764,792	0	0	0	12,236,111
Public Art	165,144	977	164,168	0	0	0	0	165,144
Public Private Partnership	106,633,577	83,228,745	23,404,831	14,000,000	0	0	0	120,633,577

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

<u>Use of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Skillman Corridor Tax Increment Financing District	2,814,639	326,274	2,488,365	2,738,707	0	0	0	5,553,346
Southwestern Medical Tax Increment Financing District	4,351,662	258,623	4,093,039	1,142,287	0	0	0	5,493,949
Sports Arena Tax Increment Financing District	11,795,720	3,495,982	8,299,738	5,572,426	0	0	0	17,368,146
TOD Tax Increment Financing District	3,434,858	104,153	3,330,705	2,349,221	0	0	0	5,784,079
Vickery Meadow Tax Increment Financing District	8,489,251	4,852,333	3,636,918	845,282	0	0	0	9,334,533
Total	\$327,988,733	\$209,758,651	\$118,230,081	\$49,224,941	\$0	\$0	\$0	\$377,213,674

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
1600 Pacific Building Redevelopment	Downtown Connection Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	9,230,400	9,230,391	9	0	0	0	0	9,230,400	3rd/16
2012 Bond Program-Economic Development Projects	Public Private Partnership	Economic Vibrancy	Citywide	12 Bond Program	250,000	195,000	55,000	0	0	0	0	250,000	Various
Bonnieview/Langdon- Water and Sewer Improvements	Economic and Business Development	Economic Vibrancy	08	98 Bond Program	1,222,527	1,135,655	86,872	0	0	0	0	1,222,527	4th/14
Cedars TIF Public Improvements	Cedars Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	2,570,803	1,344,047	1,226,755	906,499	0	0	0	3,477,302	Various
Cedars TIF Administration	Cedars Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	859,175	846,934	12,241	0	0	0	0	859,175	Various
Chapter 380 Grants- Various Projects	Economic and Business Development	Economic Vibrancy	Citywide	Public Private	100,000	72,695	27,305	0	0	0	0	100,000	Various
City Center TIF - Administration	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	2,371,520	2,336,352	35,168	0	0	0	0	2,371,520	Various
City Center TIF - Miscellaneous and Professional Services	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	165,000	133,588	31,412	0	0	0	0	165,000	Various
City Center TIF - Parking Improvements	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	14,153,356	13,812,342	341,014	0	0	0	0	14,153,356	4th/15
City Center TIF - Repayment of Advances	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	12,808,152	8,700,507	4,107,645	0	0	0	0	12,808,152	Various
City Center TIF - Streetscaping	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	3,369,130	3,170,304	198,826	0	0	0	0	3,369,130	Various
City Center TIF - Tax Increment	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	8,156,382	5,172,128	2,984,254	5,335,065	0	0	0	13,491,447	Various

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cityplace TIF - Administration	Cityplace Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	1,287,267	1,012,221	275,046	0	0	0	0	1,287,267	Various
Cityplace TIF - Miscellaneous/Professional Services	Cityplace Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	200,000	108,000	92,000	0	0	0	0	200,000	Various
Continental Building Redevelopment Project	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02, 14	Tax Incr Finance	3,700,000	3,700,000	0	0	0	0	0	3,700,000	Various
Cypress Waters - Repayment of Advances	Cypress Waters Tax Increment Financing District	Economic Vibrancy	06	Tax Incr Finance	1,766,125	0	1,766,125	1,627,568	0	0	0	3,393,693	Various
Cypress Waters - TIF	Cypress Waters Tax Increment Financing District	Economic Vibrancy	06	Tax Incr Finance	146,437	75,888	70,549	0	0	0	0	146,437	Various
Dallas Eco-Business Park (McCommas)	Public Private Partnership	Economic Vibrancy	05	Public Private	2,175,230	1,859,029	316,201	0	0	0	0	2,175,230	Various
Davis Garden TIF - Administration	Davis Garden Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	300,000	197,737	102,263	0	0	0	0	300,000	Various
Davis Garden TIF - Repayment of Advances	Davis Garden Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	1,506,862	70	1,506,792	691,284	0	0	0	2,198,146	Various
Deep Ellum TIF - Administration	Deep Ellum Tax Increment Financing District	Clean, Healthy Environment	02,07,14	Tax Incr Finance	237,459	215,231	22,228	0	0	0	0	237,459	Various
Deep Ellum TIF - Repayment of Advances	Deep Ellum Tax Increment Financing District	Clean, Healthy Environment	02,07,14	Tax Incr Finance	2,868,871	596,598	2,272,273	1,482,029	0	0	0	4,350,900	Various
Design District TIF - Administration	Design District Tax Increment Financing District	Clean, Healthy Environment	02	Tax Incr Finance	275,000	258,840	16,160	0	0	0	0	275,000	Various
Design District TIF - Repayment of Advances	Design District Tax Increment Financing District	Clean, Healthy Environment	02	Tax Incr Finance	7,281,449	0	7,281,449	3,177,830	0	0	0	10,459,279	Various

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Downtown Connection TIF - Increment	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02, 14	Tax Incr Finance	7,926,230	3,379,608	4,546,622	0	0	0	0	7,926,230	Various
Downtown Connection TIF - Repayment of Advances	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02, 14	Tax Incr Finance	15,455,048	0	15,455,048	2,254,422	0	0	0	17,709,470	Various
Economic Development - Infrastructure Improvements	Infrastructure Support	Economic Vibrancy	Citywide	06 Bond Program	13,747,995	13,747,995	0	0	0	0	0	13,747,995	Various
Economic Development and Housing Demand Driven Projects	Economic and Business Development	Economic Vibrancy	Citywide	12 Bond Program	24,486,952	8,184,579	16,302,373	0	0	0	0	24,486,952	Various
Economic Redevelopment	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	2,556,194	2,456,637	99,557	0	0	0	0	2,556,194	Various
Elm St. Fire Corridor	City Center Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	198,000	63,000	135,000	0	0	0	0	198,000	Various
Farmers Market Tax Increment	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	588,383	0	588,383	0	0	0	0	588,383	Various
Farmers Market TIF Administration	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	773,890	702,357	71,533	0	0	0	0	773,890	Various
Farmers Market TIF Miscellaneous/Professional Services	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	50,000	4,000	46,000	0	0	0	0	50,000	Various
Farmers Market TIF Public Improvement	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	1,925,761	276,377	1,649,384	1,809,966	0	0	0	3,735,727	Various
Fort Worth Ave TIF - Administration	Fort Worth Ave Tax Increment Financing District	Clean, Healthy Environment	03,06	Tax Incr Finance	250,000	184,708	65,292	0	0	0	0	250,000	Various
Fort Worth Ave TIF - Repayment of Advances	Fort Worth Ave Tax Increment Financing District	Clean, Healthy Environment	03,06	Tax Incr Finance	1,314,900	0	1,314,900	1,095,479	0	0	0	2,410,379	Various

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Grand Park South - Repayment of Advances	Grand Park South Tax Increment Financing District	Economic Vibrancy	07	Tax Incr Finance	126,367	0	126,367	118,262	0	0	0	244,629	Various
Grand Park South - TIF Administration	Grand Park South Tax Increment Financing District	Economic Vibrancy	07	Tax Incr Finance	203,028	173,330	29,698	0	0	0	0	203,028	Various
Heros House - Community Development Proejct 2120 52nd St	Housing Infrastructure Improvements	Economic Vibrancy		12 Bond Program	450,000	450,000	0	0	0	0	0	450,000	4th/15
Housing - Acquisition and Demolition	Acquisition and Demolition	Economic Vibrancy	Citywide	06 Bond Program	15,203,770	15,195,853	7,917	0	0	0	0	15,203,770	Various
Housing - Land Bank Funds	Land Bank	Economic Vibrancy	Citywide	06 Bond Program	1,500,000	1,500,000	0	0	0	0	0	1,500,000	Various
Housing Demand Driven Projects	Housing Infrastructure Improvements	Economic Vibrancy	Citywide	12 Bond Program	10,066,520	5,992,033	4,074,487	0	0	0	0	10,066,520	Various
Inland Port - Consulting	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	1,807,500	1,765,975	41,525	0	0	0	0	1,807,500	Various
Land Acquisition for development of low/mod Income, Owner-Occupied Single Family Homes	Affordable Housing	Economic Vibrancy	Citywide	03 Bond Program	3,030,000	3,021,000	9,000	0	0	0	0	3,030,000	Various
Malcolm X Boulevard Housing Project	Housing Infrastructure Improvements	Economic Vibrancy	Citywide	12 Bond Program	1,500,000	1,500,000	0	0	0	0	0	1,500,000	Various
Mall Area Redevelopment - TIF Administration	Economic and Business Development	Economic Vibrancy	Citywide	Tax Incr Finance	0	0	0	81,470	0	0	0	81,470	Various
Maple/Mockingbird TIF - Administration	Maple/Mockingbird Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	78,510	66,437	12,073	0	0	0	0	78,510	Various
Maple/Mockingbird TIF - Repayment of Advances	Maple/Mockingbird Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	1,803,849	0	1,803,849	2,232,352	0	0	0	4,036,201	Various

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Marsalis - Ann Arbor Shopping Center Development Support	Infrastructure Support	Economic Vibrancy	04	06 Bond Program	2,200,000	2,200,000	0	0	0	0	0	2,200,000	4th/15
Mercantile Building Redevelopment	Downtown Connection Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	100,000	29,925	70,075	0	0	0	0	100,000	Various
Miscellaneous Economic Redevelopment Area Wide	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	52,565,528	43,455,486	9,110,042	0	0	0	0	52,565,528	Various
Mountain Creek Industrial Business Park	Public Private Partnership	Economic Vibrancy	08	98 Bond Program	5,959,428	5,958,401	1,027	0	0	0	0	5,959,428	Various
Neighborhood Street Assessment Program	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	50,000	36,510	13,491	0	0	0	0	50,000	Various
North Parking Garage Project	Public Private Partnership	Economic Vibrancy	02	Tax Incr Finance	8,559,886	8,516,007	43,879	0	0	0	0	8,559,886	Various
Oak Cliff Gateway Public Improvements	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	2,890,832	591,189	2,299,643	1,764,792	0	0	0	4,655,624	Various
Oak Cliff Gateway TIF Administration	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	840,722	778,544	62,178	0	0	0	0	840,722	Various
Plaza Hotel Project	Cedars Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	886,089	0	886,089	0	0	0	0	886,089	4th/16
Public Art Administration - Economic Development	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	7,800	977	6,824	0	0	0	0	7,800	Various
Public Art Administration - Economic Development	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	25,551	0	25,551	0	0	0	0	25,551	Various
Public Art Projects - Economic Development	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	31,200	0	31,200	0	0	0	0	31,200	Various

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Public Art Projects - Economic Development	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	100,593	0	100,593	0	0	0	0	100,593	Various
Public Private Economic Development Infrastructure (PILOT)	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	23,195,832	10,577,353	12,618,479	14,000,000	0	0	0	37,195,832	Various
Public Private Infrastructure Cost Participation	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	3,582,988	3,571,640	11,348	0	0	0	0	3,582,988	Various
Public Private Partnership - Retail Rehabilitation Demonstration Project	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	1,000,000	0	1,000,000	0	0	0	0	1,000,000	Various
SD Adaptive Reuse Program	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	150,000	90,000	60,000	0	0	0	0	150,000	Various
Skillman Corridor TIF - Administration	Skillman Corridor Tax Increment Financing District	Clean, Healthy Environment	09,10,13,14	Tax Incr Finance	333,635	301,274	32,360	0	0	0	0	333,635	Various
Skillman Corridor TIF - Repayment of Advances	Skillman Corridor Tax Increment Financing District	Clean, Healthy Environment	09,10,13,14	Tax Incr Finance	2,481,004	25,000	2,456,004	2,738,707	0	0	0	5,219,711	Various
Small Business Façade	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	100,000	93,725	6,275	0	0	0	0	100,000	Various
Southern Sector - Action Plan	Public Private Partnership	Economic Vibrancy	01,02,03,04 05,06,07,08	Public Private	200,000	173,719	26,281	0	0	0	0	200,000	Various
Southwestern Medical TIF - Administration	Southwestern Medical Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	280,514	258,623	21,891	0	0	0	0	280,514	Various
Southwestern Medical TIF - Repayment of Advances	Southwestern Medical Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	4,071,148	0	4,071,148	1,142,287	0	0	0	5,213,435	Various
Sports Arena TIF - Administration	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	892,000	739,033	152,967	0	0	0	0	892,000	Various

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sports Arena TIF - Miscellaneous/Professional Services	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	48,000	25,000	23,000	0	0	0	0	48,000	Various
Sports Arena TIF - Repayment of Advances	Sports Arena Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	4,330,932	1,324,015	3,006,917	0	0	0	0	4,330,932	Various
Sports Arena TIF - Tax Increment	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	3,019,788	1,407,935	1,611,853	5,572,426	0	0	0	8,592,214	Various
The Canyon Project	Public Private Partnership	Economic Vibrancy	Citywide	12 Bond Program	2,000	273	1,727	0	0	0	0	2,000	Various
The Canyon Project	Public Private Partnership	Economic Vibrancy	Citywide	12 Bond Program	4,478,990	4,478,990	0	0	0	0	0	4,478,990	Various
Transit Oriented TIF - Administration	TOD Tax Increment Financing District	Economic Vibrancy	02, 04, 05, 07, 08, 14	Tax Incr Finance	3,434,858	104,153	3,330,705	0	0	0	0	3,434,858	Various
Transit Oriented TIF - Repayment of Advances	TOD Tax Increment Financing District	Economic Vibrancy	02,04,05,07,14	Tax Incr Finance	0	0	0	2,349,221	0	0	0	2,349,221	Various
Trinity Groves Improvement	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	3,505,000	0	3,505,000	0	0	0	0	3,505,000	4th/15
Turtle Creek Median Improvements	Design District Tax Increment Financing District	Clean, Healthy Environment	02	Tax Incr Finance	116,356	100,105	16,251	0	0	0	0	116,356	Various
Vickery Meadow TIF - Administration	Vickery Meadow Tax Increment Financing District	Clean, Healthy Environment	09,13	Tax Incr Finance	275,000	246,627	28,373	0	0	0	0	275,000	Various
Vickery Meadow TIF - Repayment of Advances	Vickery Meadow Tax Increment Financing District	Clean, Healthy Environment	09,13	Tax Incr Finance	8,214,251	4,605,707	3,608,544	845,282	0	0	0	9,059,533	Various
West Dallas - Singleton Blvd. - Single Family Development Project	Housing Infrastructure Improvements	Economic Vibrancy		12 Bond Program	1,275,000	1,275,000	0	0	0	0	0	1,275,000	4th/15

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Zang Triangle at 1335 N. Zang	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	6,739,765	5,955,992	783,773	0	0	0	0	6,739,765	4th/15
Total Economic Development Programs and Initiatives					\$327,988,733	\$209,758,651	\$118,230,081	\$49,224,941	\$0	\$0	\$0	\$377,213,674	

EQUIPMENT ACQUISITION

MISSION

This program provides funding for the purchase of capital equipment used in the day-to-day operations of the City.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY2015-16

1. Ordered 395 pieces of fleet equipment (including prisoner transport vans, squad cars, garbage and brush trucks, animal vans, on road and off road construction equipment) which have reached the end of their useful life cycle.
2. Purchased 5 fire engines, 3 aerial trucks, 14 ambulances, and 1 fast attack vehicle. All were replacement of units which exceeded their useful life cycle.
3. Procured and implemented a new electronic patient care reporting (ePCR) system and related hardware for DFR EMS.
4. Procured and implemented a new patient information database system for the Mobile Community Healthcare Program.
5. Pre-incident Plans software-Purchased via grant funding.
6. Completed the upgrade of several core applications that are critical to business operations such as the Voice over IP Phone System, the City Hall Wi-Fi Network, Fire's Electronic Patient Care Reporting System and Water Utilities ITRON System.
7. Implemented new or replaced various software solutions such as Salesforce for IT Contract Management, Economic Development Project Tracking and Formal Solicitation Management for Purchasing.
8. Replaced and enhanced several technology systems such as an Integrated City Hall Badge and Camera System.
9. Decommissioned the legacy Mainframe technology that was 30 years old and no longer supported.
10. Instituted several technology improvements in the public safety business area including the deployment of 90 video surveillance

cameras, 18 automated license plate readers, 10 bait cars with asset tracking capabilities, 1,000 body worn video cameras, 153 in-car video systems in Police squad cars and Marshall vehicles and the outfitting of a video interview room for the arson division of Fire.

HIGHLIGHTED OBJECTIVES FOR FY2016-17

1. Purchase 5 fire engines, 2 aerial trucks, and 14 ambulances. All will be replacement units that have met and exceeded the useful life cycle.
2. Acquisition of a new Record Management System (RMS) (FY 15-16 through BTR) for Fire (I&LSE) will produce enhanced analytics (trend identification, real time reports) and expedite service response to internal and external (citizens) customers, facilitating better service city wide.
3. A BTR was submitted to procure and implement a quality management software package for EMS.
4. Acquisition of tiered EMS dispatch software for use in the Fire Dispatch Center.
5. Implement new technology solutions such as a citywide Capital Management System, an Integrated Building Management System.
6. Replace legacy software and hardware to take advantage of newer technology such as the citywide Human Resource Capital
7. Start initial implementation of the Big Data Platform build to deliver a citywide data warehouse for improved data sharing and effective decision making.
8. Continue implementing physical and virtual security improvements including the upgrade to the Jack Evans Headquarters Lobby Security System and the upgrade network firewalls to next generation technology for better cyber security.

EQUIPMENT ACQUISITION

SERVICE DESCRIPTIONS

Fleet Replacement This category includes purchases of fleet such as trucks, sedans, vans, dump trucks, backhoes, motorcycle; landfill equipment such as compactors, rotobooms, loaders and bulldozers; and fire emergency apparatus such as pumpers and trucks.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

Technology This category includes the purchase of equipment, software and related professional services that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

Operational Equipment Provides for the purchases of new and/or replacement equipment used to deliver services to the public on a daily basis. Equipment purchases in this category include, but are not limited to, mowers, sanders, concrete saws, street striping machines, tractors, flood warning systems, and paving breakers.

EQUIPMENT ACQUISITION

Source of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Equipment Acquisition Notes	3,985,000	3,779,399	205,601	0	0	0	0	3,985,000
Master Lease Program Funds	31,648,374	28,598,236	3,050,138	30,000,000	0	0	0	61,648,374
Total	\$35,633,374	\$32,377,635	\$3,255,739	\$30,000,000	\$0	\$0	\$0	\$65,633,374

EQUIPMENT ACQUISITION

<u>Use of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Fleet Replacement	7,250,163	7,229,816	20,347	3,966,270	0	0	0	11,216,433
Fleet Replacement - Public Safety	9,646,871	9,321,400	325,471	8,498,121	0	0	0	18,144,992
Fleet Replacement - Sanitation	12,087,966	11,714,599	373,367	8,024,585	0	0	0	20,112,551
Technology	6,648,374	4,111,820	2,536,554	9,511,024	0	0	0	16,159,398
Total	\$35,633,374	\$32,377,635	\$3,255,739	\$30,000,000	\$0	\$0	\$0	\$65,633,374

EQUIPMENT ACQUISITION

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
311 Voice Recognition System Upgrade	Technology	E-Gov	Citywide	Master Lease Program	817,156	707,539	109,617	0	0	0	0	817,156	Various
Central Business District Camera System	Technology	E-Gov	Citywide	Master Lease Program	0	0	0	1,550,060	0	0	0	1,550,060	Various
Citywide IT Improvements	Technology	E-Gov	Citywide	Master Lease Program	900,000	0	900,000	1,450,000	0	0	0	2,350,000	Various
Dallas Fire-Rescue - Ambulance Replacement	Fleet Replacement - Public Safety	Public Safety	Citywide	Master Lease Program	2,972,746	2,665,662	307,084	2,872,345	0	0	0	5,845,091	Various
Dallas Fire-Rescue - Apparatus Replacement	Fleet Replacement - Public Safety	Public Safety	Citywide	Master Lease Program	6,674,125	6,655,738	18,387	5,625,776	0	0	0	12,299,901	Various
Dallas Fire-Rescue - Technology Upgrades	Technology	E-Gov	Citywide	Master Lease Program	742,844	0	742,844	0	0	0	0	742,844	Various
Dallas Police Department - Technology Upgrades	Technology	E-Gov	Citywide	Master Lease Program	2,540,000	1,762,607	777,393	3,877,500	0	0	0	6,417,500	Various
Equipment and Building Services - Fleet Replacement	Fleet Replacement	E-Gov	Citywide	Master Lease Program	3,588,903	3,570,018	18,885	3,966,270	0	0	0	7,555,173	Various
Equipment and Building Services - Street Services Fleet	Fleet Replacement	E-Gov	Citywide	Master Lease Program	3,661,260	3,659,798	1,462	0	0	0	0	3,661,260	Various
Financial Development Software	Technology	E-Gov	Citywide	Master Lease Program	1,648,374	1,641,674	6,700	0	0	0	0	1,648,374	Various
IT Network Equipment Refresh (Phase I)	Technology	E-Gov	Citywide	Master Lease Program	0	0	0	2,633,464	0	0	0	2,633,464	Various
Sanitation - Fleet Replacement	Fleet Replacement - Sanitation	Clean, Healthy Environment	Citywide	Master Lease Program	5,702,966	5,664,502	38,464	5,624,585	0	0	0	11,327,551	Various

EQUIPMENT ACQUISITION

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sanitation - Fleet Replacement - EAN	Fleet Replacement - Sanitation	Clean, Healthy Environment	Citywide	Equipment Acquisition Notes	3,985,000	3,779,399	205,601	0	0	0	0	3,985,000	Various
Sanitation - Landfill Equipment	Fleet Replacement - Sanitation	Clean, Healthy Environment	Citywide	Master Lease Program	2,400,000	2,270,698	129,302	2,400,000	0	0	0	4,800,000	Various
Total Equipment Acquisition					\$35,633,374	\$32,377,635	\$3,255,739	\$30,000,000	\$0	\$0	\$0	\$65,633,374	

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

MISSION

This program focusses on preparing plans, specifications, and construction to improve storm drainage and reduce the loss of property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of floodplain management plans to improve the flood protection system.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2015-16

1. Continued construction on Able Sump Station improvements.
2. Began construction of Middle Peaks Branch flood protection and storm drainage improvements.
3. Completed construction of Baker (Hampton-Oak Lawn) pump station.
4. Completed construction on State Thomas- Antique District and State Thomas- McKinney Avenue storm drainage relief systems.
5. Began design for over 60 erosion control project, and 10 major maintenance projects related to post-flood repairs.

HIGHLIGHTED OBJECTIVES FOR FY 2016-17

1. Continue construction on Able Sump Station improvements.
2. Continue construction of Middle Peaks Branch flood protection and storm drainage improvements.
3. Begin construction of over 60 erosion control project, and 10 major maintenance projects related to post-flood repairs.

SERVICE DESCRIPTIONS

Erosion Control Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not

associated with creek banks or man-made channels is not included in this category. This category would provide armoring of natural creek banks to protect soil against further erosion loss.

Flood Management Comprised of projects recommended in Floodplain Management Master Plans and Hydrologic Studies of creeks and tributaries. The emphasis is reducing severe flood impact on bridges and neighborhoods bordering floodplain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins and construction of flood protection levees.

Storm Drainage Relief System Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate due to age of the system, prior construction using lessor design standards and increased development densities. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for phased design and construction.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
1998 General Obligation Bonds	81,960	53,279	28,681	0	0	0	0	81,960
2003 General Obligation Bonds	102,074	82,276	19,798	0	0	0	0	102,074
2006 General Obligation Bonds	185,075,738	114,793,576	70,282,162	0	0	0	0	185,075,738
2012 General Obligation Bonds	316,844,262	77,829,718	239,014,543	0	0	0	0	316,844,262
Storm Water Capital Construction	21,685,505	6,020,589	15,664,915	7,000,000	0	0	0	28,685,505
Total	\$523,789,538	\$198,779,439	\$325,010,099	\$7,000,000	\$0	\$0	\$0	\$530,789,538

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Erosion Control	2,053,992	56,675	1,997,317	0	0	0	0	2,053,992
Flood Management	416,906,532	158,164,237	258,742,295	7,000,000	0	0	0	423,906,532
Storm Drainage Relief System	104,829,014	40,558,526	64,270,487	0	0	0	0	104,829,014
Total	\$523,789,538	\$198,779,439	\$325,010,099	\$7,000,000	\$0	\$0	\$0	\$530,789,538

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Abrams Road Bridge- Hike & Bike Trail	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	8,940	0	8,940	0	0	0	0	8,940	1st/18
Anderson Bonner Park Site 1- Hike & Bike Trail (WRC 164)	Erosion Control	Clean, Healthy Environment	11	12 Bond Program	34,761	0	34,761	0	0	0	0	34,761	1st/18
Ash Creek - S. Fork - Bridges at Lakeland	Flood Management	Clean, Healthy Environment	09	03 Bond Program	65,385	60,987	4,398	0	0	0	0	65,385	4th/17
Ash Creek - S. Fork - Bridges at Lakeland	Flood Management	Clean, Healthy Environment	09	06 Bond Program	3,886,684	224,662	3,662,022	0	0	0	0	3,886,684	4th/17
Ash Creek Estates at Meadow Way	Storm Drainage Relief System	Clean, Healthy Environment	07	06 Bond Program	633,949	55,870	578,079	0	0	0	0	633,949	4th/17
Audelia 11601 (Audelia Branch - E. Bank Downstream of Audelia Bridge)	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	92,655	0	92,655	0	0	0	0	92,655	4th/17
Bahama Drive Relief System	Flood Management	Clean, Healthy Environment	01	12 Bond Program	597,000	131,549	465,451	0	0	0	0	597,000	2nd/17
Bainbridge 2733	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	10,734	0	10,734	0	0	0	0	10,734	4th/17
Beechmont Dr. 2507	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	8,569	0	8,569	0	0	0	0	8,569	4th/17
Blackstone 2709	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	15,945	0	15,945	0	0	0	0	15,945	4th/17
Blackstone 2729	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	18,005	0	18,005	0	0	0	0	18,005	4th/17
Blackstone 2745	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	17,603	0	17,603	0	0	0	0	17,603	4th/17

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Blue Ridge 3721	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	21,275	0	21,275	0	0	0	0	21,275	4th/17
Burninglog 13156	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	10,290	0	10,290	0	0	0	0	10,290	2nd/18
Caracas 5410 and 5416	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	32,264	0	32,264	0	0	0	0	32,264	4th/17
Cavender 445	Erosion Control	Clean, Healthy Environment	01	12 Bond Program	13,785	0	13,785	0	0	0	0	13,785	4th/17
Cedar Springs 5910	Erosion Control	Clean, Healthy Environment	02	12 Bond Program	26,790	0	26,790	0	0	0	0	26,790	4th/17
Church Road 9233	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	17,283	0	17,283	0	0	0	0	17,283	4th/17
Clarendon 3435	Erosion Control	Clean, Healthy Environment	01	12 Bond Program	20,490	0	20,490	0	0	0	0	20,490	4th/17
Clubhouse Circle 6523 and 6527	Erosion Control	Clean, Healthy Environment	11	12 Bond Program	15,186	0	15,186	0	0	0	0	15,186	4th/17
Colorado (W) 705	Erosion Control	Clean, Healthy Environment	01	12 Bond Program	13,565	0	13,565	0	0	0	0	13,565	4th/17
Conrad 216 - 221	Storm Drainage Relief System	Clean, Healthy Environment	04	06 Bond Program	88,321	8,163	80,158	0	0	0	0	88,321	Various
Country Brook Pond between Park Grove Ln and Quail Hollow Rd	Erosion Control	Clean, Healthy Environment	12	12 Bond Program	15,157	0	15,157	0	0	0	0	15,157	4th/17
Deep Hill Circle 2671, 2675, 2679, 2683	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	77,992	0	77,992	0	0	0	0	77,992	4th/17

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Dixon Branch at Easton Road	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	28,546	0	28,546	0	0	0	0	28,546	4th/17
Elmwood Branch Bridge at Franklin	Flood Management	Clean, Healthy Environment	01	06 Bond Program	1,275,808	17,764	1,258,044	0	0	0	0	1,275,808	1st/17
Fair Oaks Crossing 8201	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	29,735	0	29,735	0	0	0	0	29,735	4th/17
Fair Oaks Crossing 8849	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	44,464	0	44,464	0	0	0	0	44,464	4th/17
Five Mile Pkwy W. 922	Erosion Control	Clean, Healthy Environment	04	12 Bond Program	33,360	0	33,360	0	0	0	0	33,360	4th/17
Glen Oaks 326	Flood Management	Clean, Healthy Environment	04	06 Bond Program	193,998	4,451	189,547	0	0	0	0	193,998	Various
Glen Oaks 816	Erosion Control	Clean, Healthy Environment	04	12 Bond Program	20,565	0	20,565	0	0	0	0	20,565	2nd/18
Glendale Park Site 1- Pavilion	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	10,290	0	10,290	0	0	0	0	10,290	1st/18
Glendale Park Site 3- S. of footbridge	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	5,145	0	5,145	0	0	0	0	5,145	1st/18
Glendale Park Site 4- N. of footbridge	Erosion Control	Clean, Healthy Environment	01	12 Bond Program	5,145	0	5,145	0	0	0	0	5,145	1st/18
Green Oaks Circle 9032	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	1,750	0	1,750	0	0	0	0	1,750	4th/17
Greenville Avenue 9320/Vista View 8915	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	29,655	0	29,655	0	0	0	0	29,655	2nd/18

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hampton Road (S) 3817	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	43,817	0	43,817	0	0	0	0	43,817	4th/17
Harry Moss Park Site 1- S. of pedestrian bridge	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	8,550	0	8,550	0	0	0	0	8,550	1st/18
Healey 2116 and Kingsman 9869	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	20,642	0	20,642	0	0	0	0	20,642	3rd/17
Inland Port Area - Regional Detention	Flood Management	Clean, Healthy Environment	08	06 Bond Program	5,313,244	4,000,432	1,312,812	0	0	0	0	5,313,244	1st/16
Kalani 6323	Erosion Control	Clean, Healthy Environment	11	12 Bond Program	11,865	0	11,865	0	0	0	0	11,865	2nd/18
Kiesthill Drive 3431	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	22,570	0	22,570	0	0	0	0	22,570	4th/17
Kildare 4927	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	12,855	0	12,855	0	0	0	0	12,855	4th/17
Kiltartan 1511	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	31,718	0	31,718	0	0	0	0	31,718	4th/17
Kiowa Parkway Hike and Bike Trail	Erosion Control	Clean, Healthy Environment	11	12 Bond Program	12,294	0	12,294	0	0	0	0	12,294	1st/18
Lanett Circle N. 10741	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	25,266	0	25,266	0	0	0	0	25,266	4th/17
Langdale Circle 8668 and 8656	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	38,996	0	38,996	0	0	0	0	38,996	4th/17
Levee Drainage System - Hampton-Oak Lawn Sump	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	59,608,365	59,262,543	345,822	0	0	0	0	59,608,365	4th/16

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Levee Drainage System - Pressure Sewers	Flood Management	Clean, Healthy Environment	01, 06	06 Bond Program	3,683,631	642,239	3,041,391	0	0	0	0	3,683,631	1st/20
Levee Drainage System - Sump A (Able Pump Station)	Flood Management	Clean, Healthy Environment	01, 02, 06	06 Bond Program	8,922,478	8,919,398	3,080	0	0	0	0	8,922,478	1st/18
Levee Drainage System- Sump A (Able Pump Station)	Flood Management	Clean, Healthy Environment	Citywide	12 Bond Program	93,222,025	75,270,250	17,951,775	0	0	0	0	93,222,025	1st/18
Levee Peer Review	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	1,184,993	1,184,993	0	0	0	0	0	1,184,993	Various
Lyre Lane 6909 and Chantilly Court	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	11,849	0	11,849	0	0	0	0	11,849	4th/17
Martin Weiss Park Site 1- Pavilion	Erosion Control	Clean, Healthy Environment	01	12 Bond Program	10,290	0	10,290	0	0	0	0	10,290	1st/18
Martin Weiss Park Site 3- Pedestrian Bridge	Erosion Control	Clean, Healthy Environment	01	12 Bond Program	5,235	0	5,235	0	0	0	0	5,235	1st/18
McCree Branch - White Rock Trail Bridge	Flood Management	Clean, Healthy Environment	10	06 Bond Program	1,296,174	53,135	1,243,039	0	0	0	0	1,296,174	4th/16
Mercedes 6607, 6615, 6621	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	26,008	0	26,008	0	0	0	0	26,008	4th/17
Mercedes Ave. 5500 Blk at Worcola	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	102,104	0	102,104	0	0	0	0	102,104	1st/20
Middle Peaks Branch - Phase I - to Fair Park	Storm Drainage Relief System	Clean, Healthy Environment	02,07	06 Bond Program	52,553,585	5,043,668	47,509,917	0	0	0	0	52,553,585	1st/20
Middle Peaks Branch - Phase II - Fair Park to Haskell	Storm Drainage Relief System	Clean, Healthy Environment	02,07	06 Bond Program	1,819,196	1,819,196	0	0	0	0	0	1,819,196	1st/22

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Mill Creek Drainage Relief System - Phase I	Storm Drainage Relief System	Clean, Healthy Environment	02, 07	06 Bond Program	13,618,796	12,344,688	1,274,108	0	0	0	0	13,618,796	1st/20
Mill Creek Drainage Relief System - Phase I	Storm Drainage Relief System	Clean, Healthy Environment	02, 07	SDM Construction Fund	4,700,000	0	4,700,000	0	0	0	0	4,700,000	1st/20
Mill Creek, Peaks Branch and State Thomas	Flood Management	Clean, Healthy Environment	Citywide	12 Bond Program	218,600,000	0	218,600,000	0	0	0	0	218,600,000	1st/22
Mockingbird Ln from Maple Ave to Forest Park Blvd	Flood Management	Clean, Healthy Environment	02	12 Bond Program	2,371,245	2,371,245	0	0	0	0	0	2,371,245	4th/16
Non-Structural Flood Management Projects	Storm Drainage Relief System	Clean, Healthy Environment	02, 07	SDM Construction Fund	300,000	0	300,000	0	0	0	0	300,000	Various
Pagewood 10553	Erosion Control	Clean, Healthy Environment	11	12 Bond Program	4,455	0	4,455	0	0	0	0	4,455	2nd/18
Peavy at Galway - Fuller	Storm Drainage Relief System	Clean, Healthy Environment	09	06 Bond Program	1,148,323	55,322	1,093,001	0	0	0	0	1,148,323	3rd/17
Rocky Branch @ Middle Downs Sites 1, 2, 3, 4	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	99,945	0	99,945	0	0	0	0	99,945	4th/17
Rosemont Rd. 7322	Erosion Control	Clean, Healthy Environment	05	12 Bond Program	17,145	0	17,145	0	0	0	0	17,145	4th/17
Royal Lane 7832 and 7920	Erosion Control	Clean, Healthy Environment	11	12 Bond Program	70,432	0	70,432	0	0	0	0	70,432	4th/17
Royal Lane 9750 (Jackson Branch- E. Bank downstream of Royal Bridge)	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	38,910	0	38,910	0	0	0	0	38,910	4th/17
Skillman 7920 (Jackson Branch- E. Bank downstream of Skillman Br)	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	65,245	0	65,245	0	0	0	0	65,245	4th/17

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Skillman 8109	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	24,510	0	24,510	0	0	0	0	24,510	2nd/18
Sperry St. 3220	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	13,991	0	13,991	0	0	0	0	13,991	4th/17
Spring Grove 13316	Erosion Control	Clean, Healthy Environment	11	12 Bond Program	14,715	0	14,715	0	0	0	0	14,715	4th/17
Spring Valley 8444	Erosion Control	Clean, Healthy Environment	11	12 Bond Program	44,565	0	44,565	0	0	0	0	44,565	4th/17
Springwater 9204, 9210, 9216	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	50,240	0	50,240	0	0	0	0	50,240	4th/17
Squaw Valley 17628	Erosion Control	Clean, Healthy Environment	12	12 Bond Program	15,951	0	15,951	0	0	0	0	15,951	4th/17
State-Thomas - Antique District (Fairmount and Routh)	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	1,431,128	1,331,188	99,940	0	0	0	0	1,431,128	4th/16
State-Thomas - McKinney Ave.	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	3,815,422	3,419,245	396,176	0	0	0	0	3,815,422	4th/16
State-Thomas at Woodall Rodgers	Storm Drainage Relief System	Clean, Healthy Environment	02,06,14	06 Bond Program	16,688,554	8,684,654	8,003,900	0	0	0	0	16,688,554	1st/22
Storm Water Drainage Management Capital Improvement Projects	Flood Management	Clean, Healthy Environment	Citywide	SDM Construction Fund	16,685,505	6,020,589	10,664,915	7,000,000	0	0	0	23,685,505	Various
Summer Creek Circle 6121, 6123, 6125, 6127, 6139, 6141	Erosion Control	Clean, Healthy Environment	13	12 Bond Program	65,130	0	65,130	0	0	0	0	65,130	4th/17
Sunland Street 11825	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	12,820	0	12,820	0	0	0	0	12,820	4th/17

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Tamarack 1745, 1739, 1751	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	308,500	56,675	251,825	0	0	0	0	308,500	4th/16
Tranquilla Dr. 1251	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	14,565	0	14,565	0	0	0	0	14,565	4th/17
Turtle Creek Greenbelt Site 1- Bike Trail	Erosion Control	Clean, Healthy Environment	14	12 Bond Program	33,420	0	33,420	0	0	0	0	33,420	1st/18
Twin Creek 9726	Erosion Control	Clean, Healthy Environment	09	12 Bond Program	18,008	0	18,008	0	0	0	0	18,008	1st/18
Twin Falls Park Trail	Erosion Control	Clean, Healthy Environment	03	12 Bond Program	38,565	0	38,565	0	0	0	0	38,565	4th/17
West Dallas - Eagle Ford Sump Basin	Storm Drainage Relief System	Clean, Healthy Environment	06	06 Bond Program	421,950	421,950	0	0	0	0	0	421,950	1st/18
West Dallas - Westmoreland Hampton Sump Basin	Storm Drainage Relief System	Clean, Healthy Environment	06	06 Bond Program	7,189,037	7,107,330	81,707	0	0	0	0	7,189,037	1st/17
Whitehurst 9727 (Jackson Branch- E. Bank upstream of Whitehurst Br)	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	51,885	0	51,885	0	0	0	0	51,885	2nd/18
Whitehurst 9730 (Audelia Branch- W. Bank downstream of Whitehurst)	Erosion Control	Clean, Healthy Environment	10	12 Bond Program	66,855	0	66,855	0	0	0	0	66,855	4th/17
Wild Oak 2488	Erosion Control	Clean, Healthy Environment	07	12 Bond Program	22,245	0	22,245	0	0	0	0	22,245	4th/17
Winnetka (N) - 1100 Block	Storm Drainage Relief System	Clean, Healthy Environment	01	03 Bond Program	36,689	21,289	15,400	0	0	0	0	36,689	4th/14
Yewpon- Kingsley Area	Storm Drainage Relief System	Clean, Healthy Environment	04	98 Bond Program	81,960	53,279	28,681	0	0	0	0	81,960	1st/16

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Yewpon- Kingsley Area	Storm Drainage Relief System	Clean, Healthy Environment	04	06 Bond Program	200,000	192,684	7,316	0	0	0	0	200,000	1st/16
Total Flood Protection and Storm Drainage Capital Improvements					\$523,789,538	\$198,779,439	\$325,010,099	\$7,000,000	\$0	\$0	\$0	\$530,789,538	

PARK AND RECREATION CAPITAL IMPROVEMENTS

MISSION

The mission of the Park and Recreation Capital Improvement Program is to:

- Recover the quality and prestige of the Dallas park system
- Regain the confidence and enthusiasm of our citizens
- Reposition the Dallas Park and Recreation Department as a recognized state and national leader

“A Renaissance Plan for Dallas Parks and Recreation in the 21st Century”

This program provides for the design, construction and maintenance of Park and Recreation facilities including: playgrounds, major parks, public facilities, athletic facilities, aquatic facilities, erosion control, site development, historic preservation, and service facilities.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2015-16

1. Completion of structural repairs and HVAC at Arlington, Marcus, and Janie C. Turner recreation centers, renovations at Pleasant Oaks and Cummings.
2. Completion of trail improvements at White Rock Lake E. Lawther trail, Kiest Park Loop trail, trail amenities package at Kiestwood trail, and Santa Fe trail formerly East Dallas Veloway.
3. Completion of site package for Singing Hills Recreation Center and Briscoe Carpenter Livestock Center.
4. Completion of Wayfinding Signage at Fair Park.
5. Completion of pavilions at McCree and Kidd Springs parks and Kiest Park pergola and fountain.
6. Completion of land archeological survey, master plan, and structure stabilization of Sharrock-Niblo Park.
7. Completion of parking improvements at Fretz Park, site improvements at Garrett Park, horseshoe culvert repair at Kidd Spring Park.

8. Completion of re-design and renovation of Cedar Crest Golf Course.

9. Completion of playgrounds at Tipton Park and Urbandale Park.

HIGHLIGHTED OBJECTIVES FOR FY 2016-17

1. Complete construction of Singing Hills Recreation Center and Briscoe Carpenter Livestock Center.
2. Complete planning and design for Aquatic Facilities Phase I implementation. Start construction for Regional Aquatic Centers at Fretz, Samuell Grand and Crawford Parks.
3. Complete site development for South Central/Joppa Gateway and Joppa Trail.
4. Complete design and construction of Phase III of Bachman Lake trail development from Webb Chapel to Denton Drive (along Shore Crest).
5. Complete extensive major maintenance improvements at Bachman Recreation Center.
6. Complete park improvements, playground, parking lot, walkways and open-air pavilion renovation at Buckner Park.
7. Complete site improvements at Hamilton Park, site improvements and new pavilion at Lakeland Hills Park, dam safety/shoreline improvements at Kidd Springs Park, and roque courts restoration at Robert E. Lee Park.
8. Complete storm water wetland environmental project at Dallas Zoo.
9. Complete renovation of Muchert Service Center and maintenance facility building at Luna Vista Golf Course.
10. Complete citywide Park Signage Package 4.

PARK AND RECREATION CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS

Administrative and Internal Service Facilities Provides for service facilities required to effectively and efficiently deliver services in an expanding park system.

Aquatic Facilities These improvements provide for new neighborhood spraygrounds, family aquatic centers and infrastructure improvements to Park and Recreation public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, re-plastering of pool walls, new perimeter fencing, new decking and improvements to the restroom and changing facilities.

Citywide Parks Projects have a broader benefit to the citizens. Included within these projects are storm water quality improvements, park accessibility improvements and land acquisition.

Code Compliance, Safety and Security Provides a mechanism to address major critical needs throughout the city.

Community Parks These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a 2-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, volleyball etc. There may also be passive recreation opportunities such as walking, viewing, sitting and picnicking.

Dallas Arboretum Provides for the development at Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.

Dallas Zoo This category provides for development within the park and is often accomplished in partnership with the Dallas Zoological Society.

Downtown Parks Provides for the development of parks within the Central Business District.

Environmental Provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas.

Erosion Control These projects employ a variety of engineering techniques to control erosion around creek, channel or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.

Fair Park Provides for the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.

Hike and Bike Trails All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

Historic Restoration These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.

Linear/Linkage These areas are built connections or natural corridors that link parks together. Typically, the linear park is developed for one or more modes of recreational travel such as walking, jogging, skating etc.

Major Maintenance Provides repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Major Park Facilities These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, Golf Courses, and the Arboretum.

PARK AND RECREATION CAPITAL IMPROVEMENTS

Metropolitan Park These parks are large facilities that service several communities. The parks range in size from 100-500 acres which serve the entire City and are natural areas or developed for a variety of outdoor recreation activities.

Mini Park These parks are used to address limited, isolated or unique recreation needs of concentrated populations; usually 1 acre or less in size with less than ¼ mile service radius.

Neighborhood Park Facilities These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions. These parks are from 1 to 15 acres in size and service a ½ mile radius.

Park Land Acquisition Provides funding for the acquisition of land for future park development.

Playground Improvement Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. These costs also include transfers to General Fund.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Public Private Partnership Provides a funding source for leveraging potential participation and private funding to support park development and programming.

Recreation Centers These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions.

Regional Parks These parks are very large multi-use parks that serve several communities within a particular region. They encompass 500+ acres and serve those within a one-hour driving distance. The regional park will provide a wide array of active and passive recreation activities for all age groups.

Site Development Includes the development and implementation of Park master plans. These projects may include installing some or all of the components as outlined in the Plan. Typical components may include: pavilions, sidewalks, barrier free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.

Special Use Areas These areas are for specialized or single purpose recreation activities. There are no specific standards for size or acreage. Included in these areas are: historic areas, nature centers, marinas, golf courses, zoos, arboretums, amphitheaters, plazas and community squares.

Studies and Master Plans Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

Trail Development Provides funding for trails identified within the citywide trails master plan.

PARK AND RECREATION CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
2003 General Obligation Bonds	11,473,511	9,309,976	2,163,535	0	0	0	0	11,473,511
2006 General Obligation Bonds	117,903,617	77,044,646	40,858,971	0	0	0	0	117,903,617
Capital Construction	900,000	0	900,000	0	0	0	0	900,000
Capital Gifts and Donation	9,301,071	4,357,718	4,943,353	716,695	0	0	0	10,017,766
Elgin B Robertson Land Sale	3,307,500	3,307,500	0	28,587,468	0	0	0	31,894,968
State Fair of Texas	8,689,438	8,689,438	0	0	0	0	0	8,689,438
Total	\$151,575,137	\$102,709,278	\$48,865,859	\$29,304,163	\$0	\$0	\$0	\$180,879,300

PARK AND RECREATION CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Administrative and Internal Service Facilities	4,325,647	371,317	3,954,330	0	0	0	0	4,325,647
Aquatic Facilities	4,662,742	4,662,742	0	28,587,468	0	0	0	33,250,210
Citywide Parks	6,482,642	3,756,341	2,726,300	0	0	0	0	6,482,642
Code Compliance, Safety and Security	3,104,071	1,536,490	1,567,581	0	0	0	0	3,104,071
Community Parks	1,713,763	1,259,514	454,248	0	0	0	0	1,713,763
Dallas Arboretum	7,600,000	6,375,313	1,224,687	0	0	0	0	7,600,000
Environmental	1,490,555	1,064,386	426,169	0	0	0	0	1,490,555
Fair Park	13,356,539	13,098,864	257,676	0	0	0	0	13,356,539
Historic Preservation	383,927	343,383	40,544	0	0	0	0	383,927
Land Acquisition	3,840,339	0	3,840,339	0	0	0	0	3,840,339
Linear/Linkage Areas	810,628	802,584	8,044	0	0	0	0	810,628
Major Maintenance	113,957	113,955	2	0	0	0	0	113,957
Major Maintenance - Park Facilities	13,896,457	6,468,966	7,427,492	0	0	0	0	13,896,457
Major Park Facilities	29,004,918	25,555,550	3,449,368	716,695	0	0	0	29,721,613
Neighborhood Park Facilities	2,503,190	951,184	1,552,007	0	0	0	0	2,503,190
Park Land Acquisition	10,511,971	5,596,780	4,915,191	0	0	0	0	10,511,971
Public Art	3,236,599	1,797,263	1,439,336	0	0	0	0	3,236,599
Recreation Facilities and Site Development	30,806,469	19,087,899	11,718,570	0	0	0	0	30,806,469
Regional Parks	2,856,905	2,855,407	1,498	0	0	0	0	2,856,905
Special Use Areas	1,522,134	1,443,005	79,129	0	0	0	0	1,522,134
Structural	192,720	49,695	143,025	0	0	0	0	192,720

PARK AND RECREATION CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Studies and Master Plans	148,979	148,979	0	0	0	0	0	148,979
Trail Development	9,009,984	5,369,662	3,640,323	0	0	0	0	9,009,984
Total	\$151,575,137	\$102,709,278	\$48,865,859	\$29,304,163	\$0	\$0	\$0	\$180,879,300

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Accessibility and Code Compliance Improvements at Various Facilities	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	06 Bond Program	923,651	418,034	505,617	0	0	0	0	923,651	Various
Accessibility and Code Compliance Improvements at Various Facilities	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	03 Bond Program	444,624	423,550	21,074	0	0	0	0	444,624	Various
Accessibility and Code Compliance Improvements at Various Facilities	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	03 Bond Program	85,949	85,949	0	0	0	0	0	85,949	Various
Aquatic Facilities with Support Buildings	Aquatic Facilities	Culture, Arts, Recreation and Education	Citywide	Elgin B Robertson Sale Funds	3,307,500	3,307,500	0	28,587,468	0	0	0	31,894,968	Various
Arlington Recreation Center - Electrical Upgrades	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	02	03 Bond Program	246,252	0	246,252	0	0	0	0	246,252	4th/18
Arlington Recreation Center - Electrical Upgrades	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	02	06 Bond Program	91,498	0	91,498	0	0	0	0	91,498	4th/18
Arlington Recreation Center - Foundation Repair	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	02	03 Bond Program	413,802	253,927	159,875	0	0	0	0	413,802	3rd/16
Arlington Recreation Center - Foundation Repair	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	02	06 Bond Program	277,967	177,486	100,481	0	0	0	0	277,967	3rd/16
Athletic Field Lighting- Various Locations	Major Park Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	1,195,136	865,054	330,082	0	0	0	0	1,195,136	Various
Bachman Lake Site Development	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	02,06	06 Bond Program	2,188,439	1,055,798	1,132,641	0	0	0	0	2,188,439	4th/17
Bachman Recreation Center	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	06	03 Bond Program	209,324	209,324	0	0	0	0	0	209,324	1st/17
Bachman Recreation Center	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	06	06 Bond Program	1,759,781	264,537	1,495,244	0	0	0	0	1,759,781	1st/17

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Beckley Saner- Sprayground	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	04	06 Bond Program	1,031,174	951,123	80,051	0	0	0	0	1,031,174	3rd/14
Buckner Site Acquisition	Community Parks	Culture, Arts, Recreation and Education	02	03 Bond Program	21,672	21,672	0	0	0	0	0	21,672	2nd/17
Buckner Site Acquisition	Community Parks	Culture, Arts, Recreation and Education	02	06 Bond Program	266,030	228,335	37,695	0	0	0	0	266,030	2nd/17
Buckner Site Acquisition	Community Parks	Culture, Arts, Recreation and Education	02	Donation	831,592	831,592	0	0	0	0	0	831,592	2nd/17
Chalk Hill Trail Land Acquisition	Park Land Acquisition	Culture, Arts, Recreation and Education	03	06 Bond Program	2,797,977	1,379,150	1,418,827	0	0	0	0	2,797,977	1st/18
Chalk Hill Trail Land Acquisition	Park Land Acquisition	Culture, Arts, Recreation and Education	03	03 Bond Program	86,392	86,392	0	0	0	0	0	86,392	1st/18
Citywide Security Lighting	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	06 Bond Program	1,012,798	432,907	579,890	0	0	0	0	1,012,798	Various
Community Pool Enhancements	Aquatic Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	1,355,242	1,355,242	0	0	0	0	0	1,355,242	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	07	Donation	1,799	0	1,799	0	0	0	0	1,799	Various
Contingency Reserve	Major Park Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	919,835	0	919,835	0	0	0	0	919,835	Various
Contingency Reserve	Major Park Facilities	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	6,571	0	6,571	0	0	0	0	6,571	Various
Contingency Reserve	Fair Park	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	41,584	0	41,584	0	0	0	0	41,584	Various

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	12	06 Bond Program	100,927	0	100,927	0	0	0	0	100,927	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	12	03 Bond Program	700	0	700	0	0	0	0	700	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	11	06 Bond Program	80,475	0	80,475	0	0	0	0	80,475	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	11	03 Bond Program	15,846	0	15,846	0	0	0	0	15,846	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	07	06 Bond Program	79,889	0	79,889	0	0	0	0	79,889	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	07	03 Bond Program	16,891	0	16,891	0	0	0	0	16,891	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	04	06 Bond Program	209,719	0	209,719	0	0	0	0	209,719	Various
Contingency Reserve	Citywide Parks	Culture, Arts, Recreation and Education	03	06 Bond Program	20,582	0	20,582	0	0	0	0	20,582	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	01	06 Bond Program	384,061	0	384,061	0	0	0	0	384,061	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	01	03 Bond Program	85,780	0	85,780	0	0	0	0	85,780	Various
Contingency Reserve	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	09	06 Bond Program	148,889	61	148,828	0	0	0	0	148,889	Various
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	10	03 Bond Program	177,664	0	177,664	0	0	0	0	177,664	Various

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	14	06 Bond Program	12,382	0	12,382	0	0	0	0	12,382	Various
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	10	06 Bond Program	83	0	83	0	0	0	0	83	Various
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	14	03 Bond Program	86,913	0	86,913	0	0	0	0	86,913	Various
Contract Management Assessment	Citywide Parks	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	3,220,634	933,350	2,287,285	0	0	0	0	3,220,634	Various
Crawford Memorial Master Plan and Design	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	05	06 Bond Program	1,382,958	111,341	1,271,617	0	0	0	0	1,382,958	Various
Dallas Arboretum Parking	Dallas Arboretum	Culture, Arts, Recreation and Education	09	06 Bond Program	7,600,000	6,375,313	1,224,687	0	0	0	0	7,600,000	4th/14
Dallas Arboretum Site Development	Special Use Areas	Culture, Arts, Recreation and Education	09	03 Bond Program	1,522,134	1,443,005	79,129	0	0	0	0	1,522,134	Various
Dallas Zoo - Bird and Reptile Building Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	04	06 Bond Program	29,475	0	29,475	0	0	0	0	29,475	2nd/18
Dallas Zoo - Bird and Reptile Building Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	04	06 Bond Program	140,544	0	140,544	0	0	0	0	140,544	4th/17
Dickerson Street Development	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	12	Donation	1,035,110	6,242	1,028,868	0	0	0	0	1,035,110	Various
District 2 Service Center- 1400 Guard Drive	Administrative and Internal Service Facilities	E-Gov	Citywide	06 Bond Program	2,602,099	221,475	2,380,624	0	0	0	0	2,602,099	Various
Downtown Parks Development	Major Park Facilities	Culture, Arts, Recreation and Education	Citywide	Donation	2,579,172	690,259	1,888,913	716,695	0	0	0	3,295,867	Various

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Elm Fork Athletic Complex - Land Acquisition & Development	Regional Parks	Culture, Arts, Recreation and Education	06	03 Bond Program	2,856,905	2,855,407	1,498	0	0	0	0	2,856,905	1st/14
Elm Fork Greenbelt	Major Park Facilities	Culture, Arts, Recreation and Education	06	06 Bond Program	400	0	400	0	0	0	0	400	3rd/16
Elm Fork Greenbelt	Major Park Facilities	Culture, Arts, Recreation and Education	06	Donation	140,000	140,000	0	0	0	0	0	140,000	3rd/16
Elm Fork Soccer Complex Phase I Construction	Major Park Facilities	Culture, Arts, Recreation and Education	06	06 Bond Program	10,653,667	10,609,633	44,034	0	0	0	0	10,653,667	1st/14
Eloise Lundy Recreation Center - Renovations	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	04	06 Bond Program	482,500	183,700	298,800	0	0	0	0	482,500	4th/14
Eloise Lundy Recreation Center - Renovations	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	04	06 Bond Program	48,250	0	48,250	0	0	0	0	48,250	1st/18
Environmental Conservation	Environmental	Clean, Healthy Environment	Citywide	06 Bond Program	1,490,555	1,064,386	426,169	0	0	0	0	1,490,555	Various
Fair Park - Livestock Building Renovation	Fair Park	Culture, Arts, Recreation and Education	07	06 Bond Program	4,555,000	4,338,908	216,092	0	0	0	0	4,555,000	1st/17
Fair Park - Livestock Building Renovation	Fair Park	Culture, Arts, Recreation and Education	07	State Fair of Texas	8,689,438	8,689,438	0	0	0	0	0	8,689,438	1st/17
Fair Park - Livestock Building Renovation	Fair Park	Culture, Arts, Recreation and Education	07	03 Bond Program	70,517	70,517	0	0	0	0	0	70,517	1st/17
Fireside Recreation Center - ADA Improvements	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	08	06 Bond Program	34,118	0	34,118	0	0	0	0	34,118	1st/18
Five Mile Creek Trail - Glendale to Arden Terrace	Trail Development	Culture, Arts, Recreation and Education	03,08	06 Bond Program	1,247,900	804,564	443,336	0	0	0	0	1,247,900	1st/15

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Five Mile Creek Trail - Glendale to College	Trail Development	Culture, Arts, Recreation and Education	03,08	06 Bond Program	746,850	447,040	299,810	0	0	0	0	746,850	1st/15
Five Mile Creek Trail - Kiest to Kiest Valley	Trail Development	Culture, Arts, Recreation and Education	03,08	06 Bond Program	200,500	162,536	37,964	0	0	0	0	200,500	1st/15
Forest/Audelia Area Park Project	Land Acquisition	E-Gov	Citywide	06 Bond Program	3,840,339	0	3,840,339	0	0	0	0	3,840,339	Various
Freedman's Memorial Cemetery Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	14	06 Bond Program	127,019	102,454	24,565	0	0	0	0	127,019	4th/16
Fretz Park Recreation Center - Reconstruct Parking Lot	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	11	06 Bond Program	348,520	309,777	38,743	0	0	0	0	348,520	1st/16
Garrett Site Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	02	06 Bond Program	400,000	0	400,000	0	0	0	0	400,000	4th/16
Glencoe Pavillion	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	14	06 Bond Program	256,913	58,682	198,231	0	0	0	0	256,913	2nd/18
Grant Matching Funds-Park & Trail Projects	Citywide Parks	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	868,330	867,649	680	0	0	0	0	868,330	Various
Hamilton Open-air Gym/Parking/Pavillion	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	10	03 Bond Program	35,521	12,924	22,597	0	0	0	0	35,521	1st/17
Hamilton Open-air Gym/Parking/Pavillion	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	10	06 Bond Program	334,673	161,890	172,783	0	0	0	0	334,673	1st/17
Janie C. Turner Recreation Center - Improvements	Studies and Master Plans	E-Gov	05	06 Bond Program	148,979	148,979	0	0	0	0	0	148,979	4th/15
Janie C. Turner Recreation Center - Structural Remediation	Structural	Culture, Arts, Recreation and Education	05	06 Bond Program	192,720	49,695	143,025	0	0	0	0	192,720	4th/16

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
K. B. Polk Land Acquisition and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	02	06 Bond Program	531,986	200,704	331,282	0	0	0	0	531,986	4th/15
Katy Trail - ADA, Ramp and Staircase Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	14	06 Bond Program	536,485	536,051	434	0	0	0	0	536,485	1st/15
Kidd Springs Recreation Center - Expansion and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	01	03 Bond Program	39,500	38,595	905	0	0	0	0	39,500	4th/16
Kidd Springs Recreation Center - Expansion and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	01	06 Bond Program	2,096,374	2,086,889	9,485	0	0	0	0	2,096,374	4th/16
Kidd Springs Recreation Center - HVAC	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	01	06 Bond Program	527,400	81,236	446,164	0	0	0	0	527,400	4th/16
Kidd Springs Walkways	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	01	06 Bond Program	117,606	62,762	54,844	0	0	0	0	117,606	4th/16
Kiestwood Trail Amenities	Trail Development	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	222,804	177,786	45,018	0	0	0	0	222,804	4th/15
Kleberg Rylie Recreation Center - Structural Repair	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	08	06 Bond Program	23,900	23,900	0	0	0	0	0	23,900	3rd/17
Lake Highlands Trail (Ferndale to Lake Highlands High School)	Trail Development	Culture, Arts, Recreation and Education	10	06 Bond Program	167,480	82,786	84,694	0	0	0	0	167,480	4th/14
Lakeland Hills - Pavillions, Walkways and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	07	06 Bond Program	505,772	62,616	443,156	0	0	0	0	505,772	3rd/17
Land Acquisition	Park Land Acquisition	Culture, Arts, Recreation and Education	Citywide	Donation	3,911,028	2,207,277	1,703,751	0	0	0	0	3,911,028	Various
Land Acquisition - Ferguson Rd.	Citywide Parks	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	702,401	702,401	0	0	0	0	0	702,401	Various

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Land Acquisition - White Rock Creek Greenbelt	Community Parks	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	494,468	77,935	416,534	0	0	0	0	494,468	Various
Land Acquisition - White Rock Creek Greenbelt	Community Parks	Culture, Arts, Recreation and Education	Citywide	Donation	100,000	99,981	19	0	0	0	0	100,000	Various
Land Acquisition and Planning	Citywide Parks	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	1,108,395	1,044,995	63,400	0	0	0	0	1,108,395	Various
Land Acquisition and Planning	Citywide Parks	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	7,911	1,178	6,733	0	0	0	0	7,911	Various
Luna Vista Service Center	Administrative and Internal Service Facilities	E-Gov	06	06 Bond Program	929,626	73,884	855,743	0	0	0	0	929,626	3rd/17
Luna Vista Service Center	Administrative and Internal Service Facilities	E-Gov	06	03 Bond Program	351,140	55,246	295,894	0	0	0	0	351,140	3rd/17
Main Street Garden Playground Replacement	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	14	06 Bond Program	253,455	0	253,455	0	0	0	0	253,455	1st/17
Marcus Recreation Center - Structural Improvements	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	13	06 Bond Program	300,330	190,822	109,508	0	0	0	0	300,330	4th/16
Martin Weiss Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	01	06 Bond Program	300,000	261,671	38,329	0	0	0	0	300,000	2nd/16
Northaven Trail (Valley Dale to Preston)	Trail Development	Culture, Arts, Recreation and Education	11	06 Bond Program	1,551,887	1,148,457	403,430	0	0	0	0	1,551,887	Various
Park District 6 Service Center- Land Acquisition	Park Land Acquisition	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	3,716,574	1,923,961	1,792,613	0	0	0	0	3,716,574	Various
Park Service Center Replacement	Administrative and Internal Service Facilities	E-Gov	Citywide	06 Bond Program	442,782	20,713	422,070	0	0	0	0	442,782	Various

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Park Signage	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	886,500	114,256	772,244	0	0	0	0	886,500	Various
Pike Master Plan and Schematic	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	02	06 Bond Program	100,479	0	100,479	0	0	0	0	100,479	1st/17
Pleasant Oaks Recreation Center Renovation	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	05	06 Bond Program	2,237,473	2,213,544	23,928	0	0	0	0	2,237,473	2nd/15
Public Art Administration - Park and Recreation	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	772,122	285,140	486,982	0	0	0	0	772,122	Various
Public Art Projects - Park and Recreation	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	2,464,476	1,512,123	952,353	0	0	0	0	2,464,476	Various
Reverchon Master Plan Implementation	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	02	03 Bond Program	78,314	2,083	76,230	0	0	0	0	78,314	1st/18
Reverchon Master Plan Implementation	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	02	06 Bond Program	570,000	0	570,000	0	0	0	0	570,000	1st/18
Robert E. Lee Croquet Courts Restoration	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	14	03 Bond Program	31,000	0	31,000	0	0	0	0	31,000	1st/17
Robert E. Lee Croquet Courts Restoration	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	14	06 Bond Program	387,653	61,928	325,725	0	0	0	0	387,653	1st/17
Security Cameras - Recreation Centers	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	06 Bond Program	637,050	176,050	461,000	0	0	0	0	637,050	Various
Sharrock- Niblo Structure Stabilizaion	Historic Preservation	Culture, Arts, Recreation and Education	03	06 Bond Program	383,927	343,383	40,544	0	0	0	0	383,927	1st/16
Singing Hills Recreation Center	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	08	06 Bond Program	289,500	289,500	0	0	0	0	0	289,500	1st/17

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Singing Hills Recreation Center - Renovation	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	08	06 Bond Program	5,556,853	2,348,441	3,208,412	0	0	0	0	5,556,853	2nd/17
Singing Hills Recreation Center - Renovation	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	08	Capital Construction	900,000	0	900,000	0	0	0	0	900,000	2nd/17
South Central and Joppa Gateway (District 4)	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	04	06 Bond Program	839,496	835,153	4,343	0	0	0	0	839,496	1st/17
South Central and Joppa Gateway (District 5)	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	05	06 Bond Program	570,000	570,000	0	0	0	0	0	570,000	1st/17
Stormwater Quality Site Improvements	Citywide Parks	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	554,389	206,769	347,620	0	0	0	0	554,389	Various
Texas Horse Park Land Acquisition and Development	Major Park Facilities	Culture, Arts, Recreation and Education	05	06 Bond Program	11,450,137	11,440,691	9,446	0	0	0	0	11,450,137	2nd/15
Texas Horse Park Land Acquisition and Development	Major Park Facilities	Culture, Arts, Recreation and Education	05	Donation	350,000	100,000	250,000	0	0	0	0	350,000	2nd/15
Timberglen Site Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	12	06 Bond Program	1,606,353	1,591,191	15,162	0	0	0	0	1,606,353	2nd/15
Timberglen Trail (Timberglen to Barry Barker)	Trail Development	Culture, Arts, Recreation and Education	12	06 Bond Program	143,625	18,522	125,103	0	0	0	0	143,625	3rd/16
Tommie Allen Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	08	06 Bond Program	355,720	355,720	0	0	0	0	0	355,720	4th/16
Tommie Allen Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	08	06 Bond Program	204,528	196,989	7,539	0	0	0	0	204,528	3rd/15
Tommie Allen Security Lights	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	08	06 Bond Program	71,250	0	71,250	0	0	0	0	71,250	4th/16

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Trail Development	Trail Development	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	2,437	0	2,437	0	0	0	0	2,437	Various
Trail Development	Trail Development	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	897,383	84,954	812,429	0	0	0	0	897,383	Various
Trinity River Standing Wave	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	3,727,150	3,595,042	132,109	0	0	0	0	3,727,150	2nd/15
Trinity Strand	Trail Development	Culture, Arts, Recreation and Education	02	06 Bond Program	602,198	580,337	21,861	0	0	0	0	602,198	2nd/15
Trinity Strand	Trail Development	Culture, Arts, Recreation and Education	02	06 Bond Program	621,082	103,293	517,788	0	0	0	0	621,082	2nd/15
Trinity Strand Fiezy Connection	Trail Development	Culture, Arts, Recreation and Education	02	06 Bond Program	203,121	203,121	0	0	0	0	0	203,121	Various
Trinity Strand Trail	Linear/Linkage Areas	Culture, Arts, Recreation and Education	06	03 Bond Program	541,397	537,460	3,937	0	0	0	0	541,397	2nd/15
Trinity Strand Trail	Linear/Linkage Areas	Culture, Arts, Recreation and Education	06	03 Bond Program	269,231	265,124	4,107	0	0	0	0	269,231	2nd/15
Turtle Creek Trail Site Improvements	Trail Development	Culture, Arts, Recreation and Education	14	06 Bond Program	287,250	0	287,250	0	0	0	0	287,250	2nd/17
Urbandale Park	Neighborhood Park Facilities	Culture, Arts, Recreation and Education	05	Donation	70,000	0	70,000	0	0	0	0	70,000	3rd/16
Valley View Trail and Trailhead	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	11	03 Bond Program	49,053	49,053	0	0	0	0	0	49,053	1st/15
Valley View Trail and Trailhead	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	11	06 Bond Program	269,755	269,755	0	0	0	0	0	269,755	1st/15

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Velway	Trail Development	Culture, Arts, Recreation and Education	02	06 Bond Program	1,057,734	1,054,562	3,172	0	0	0	0	1,057,734	3rd/16
Velway	Trail Development	Culture, Arts, Recreation and Education	07	06 Bond Program	1,057,734	501,703	556,031	0	0	0	0	1,057,734	3rd/16
Walnut Hill Recreation Center - Interior Renovations	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	13	06 Bond Program	1,669,516	1,628,789	40,727	0	0	0	0	1,669,516	2nd/14
West Dallas Gateway	Major Park Facilities	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	1,710,000	1,709,914	86	0	0	0	0	1,710,000	3rd/14
White Rock Hills Recreation Center - Land Acquisition	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	09	06 Bond Program	4,750,000	847,954	3,902,046	0	0	0	0	4,750,000	4th/16
White Rock Lake East Lawther Trail Replacement	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	1,772,684	1,772,684	0	0	0	0	0	1,772,684	2nd/16
White Rock Lake Mockingbird Point Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	1,262,035	1,262,035	0	0	0	0	0	1,262,035	3rd/15
White Rock Lake Mockingbird Point Improvements	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	Citywide	Donation	168,413	168,413	0	0	0	0	0	168,413	3rd/15
White Rock Lake Security Lights	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	09, 10	06 Bond Program	271,199	63,915	207,284	0	0	0	0	271,199	3rd/18
White Rock Lake Stone Tables	Major Maintenance	E-Gov	09, 10	Donation	113,957	113,955	2	0	0	0	0	113,957	3rd/15
Willie B Johnson Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts, Recreation and Education	10	06 Bond Program	35,200	2,924	32,276	0	0	0	0	35,200	1st/17
Willie Mae Butler Park- Sprayground	Recreation Facilities and Site Development	Culture, Arts, Recreation and Education	07	06 Bond Program	967,331	864,168	103,163	0	0	0	0	967,331	3rd/14

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Total Park and Recreation Capital Improvements					\$151,575,137	\$102,709,278	\$48,865,859	\$29,304,163	\$0	\$0	\$0	\$180,879,300	

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

MISSION

Street and Thoroughfare capital improvements seek to enhance the overall transportation system in the City of Dallas to provide safe and efficient movement of people, goods and services throughout the City. These projects include transportation systems management, participation with other agencies for improvements to intersections, thoroughfares and alternative modes of transportation, as well as street resurfacing, street petitions, street reconstruction, local collectors, sidewalks, thoroughfare improvements, alley petitions and reconstruction, and bridge repair and modification.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2015-16

1. Completed construction of 18 Alley Reconstruction projects including Coach Light Rd (7204-7260) And Pecan Ridge Dr (7322-7346) A6160, Fallmeadow Ln (7612-7668) And Meandering Way (14800-14800) A9273, Hillfawn Cir (7905-7947) And Woodstone Ln (7938-7992) A9246, Ivywood Dr (807-955) And Havenwood Dr (806-948) A6501, Kirnwood Dr (306-426) And Ryanridge Dr (7729-7769) A6542, La Cosa Dr (7604-7760) And Chalkstone Dr (7605-7747) A9262, La Cosa Dr (7804-7960) And Fallmeadow Ln (7931-7997) A9265, Meadow Bluff Ln (2703-2755) And W Camp Wisdom Rd (2400-2400) A6157, Meadow Dawn Ln (2705-2759) And Meadow Bluff Ln (2706-2756) A6158, Meadow Dawn Ln (2706-2760) And Meadow Harvest Ln (2705-2759) A6154, Meadow Gate Ln (2703-2763) And Meadow Isle Ln (2704-2764) A6161, Meadow Harvest Ln (2706-2760) And Meadow Isle Ln (2709-2763) A6155, Meadow Stone Ln (2705-2759) And Meadow Gate Ln (2710-2762) A6156, Racine Dr (6507-6711) And Autumn Woods Trl (6506-6658) A6456, Roundrock Rd (7707-7823) And Briaridge Rd (7708-7820) A9272, Seedling Ln (2304-2524) And Old Mill Rd (2311-2519) A10364, Shoreview Rd (9222-9246) And Deer Trail Dr (8044-8044) A11633, and Spring Creek Rd (14906-15022) And Hillfawn Cir (7906-7916) A9248.
2. Completed 16 intergovernmental partnership projects including Keller Spring /Preston/Westgrove Roundabout, CBD Wayfinding & Signage Program Phase 3, McKinney Avenue Trolley Olive Street Extension, Southern Extension to the Dallas Streetcar, Marsalis Bridge over Five Mile Creek Replacement, Miller Road Bridge Replacement, Kessler Theater, Bonnie View Road from Langdon to Wintergreen, La Prada from Millmar to Motley, Safety Improvements along UPRR from Municipal to Scyene, Mockingbird Plaza & Midtown/Central/University Development, Walnut Hill from Malibu to Luna, Harry Hines Sidewalk and Pedestrian Bridge improvements from Manana to Royal, Katy Trail Extension Phase IV from Skillman to White Rock Station, Katy Trail Extension Phase III from McCommas to Worcola, and Riverfront Segment A from UPRR to Parkhouse.
3. Completed 2 street petitions projects at Lauderdale Dr - 56th St south to dead-end and Watson Dr. - 56th St. south to dead end.
4. Completed a Complete Street project at Greenville from Belmont to Bell and from Alta to Ross.
5. Completed an Economic Development project at The Canyon - Colorado Extension.
6. Completed a Public Private Partnership project at Red Bird Ln and Polk Street.
7. Completed a Sidewalk Improvement project at Cypress Hills Dr from La Cosa Dr to south of Liberty Hill (east side).
8. Completed 2 Street Reconstruction projects including Dahman Cir from Church Rd to end of pavement and Munger Blvd (N) from Rieger to Tremont.
9. Completed 48 Street Resurfacing projects for a total of 59.79 lane miles.
10. Completed 8 Streetscape/Urban Design projects including Bexar Street Corridor- US 175 to Rochester, Bexar VI from Myrtle to Hatcher, Deep Ellum Streetscape Design, Elm from Good Latimer to Hall, Griffin from IH30 to Main, Rosemont Safe Route to School, Spring Avenue Redevelopment Project, and Walnut Hill @ Harry Hines.
11. Completed 2 Target Neighborhood projects including Polk St (S) - Ferndale Av to Clarendon Av and Polk St (S) - Wilbur St to Ferndale Av.
12. Completed 8 Thoroughfare projects including Bexar - Brigham to Myrtle, Burbank - Denton to Loop 354/ Harry Hines, Cadiz St - Riverfront Boulevard to Union Pacific Railroad, Cleveland Rd - Bonnieview Rd to West of BNSF RR, Continental - Industrial to IH 35E, Elam Rd -Pemberton

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Hill Rd west to Dead End, Routh St - Ross to San Jacinto, and Telephone Road Phase II.

13. Completed 50 slope downs and 200 barrier-free ramps.
14. Completed 468 resident cost-share sidewalk replacement projects.

HIGHLIGHTED OBJECTIVES FOR FY 2016-17

1. Complete 4 Alley Petition projects including Alley between Bishop Avenue and Haines Avenue from Neches Street to Wickford Street, Alley between Idaho Ave and Maryland Ave from Holden Ave to estimated 250' s to Dallas Power & Light property, Alley between Mt. Nebo Street and Mt. Shasta Street from Mt. Royal Street to Mt. Ranier Street, and Bluffman Drive, Castle Hills Drive & Lovingood Dr. - Lovingood Dr. - Loud Dr.
2. Complete 36 alley reconstruction projects such as Aldwick Dr (8805-9031) And Fenchurch Rd (8904-9020) A8409, Beauty Ln (10804-11030) And Royal Ln (3461-3461) A5447, Cedar Bend Dr (12317-12417) A5499, Coral Gables Dr (3608-3660) And Pallos Verdas Dr (3627-3675) A5411, Estate Ln (10111-10171) And Caribou Trl (9909-9949) A8686, La Avenida Dr (7607-7747) And La Bolsa Dr (7616-7748) A9186, and Overwood Rd (9406-9536) And Parkford Dr (9407-9529) A8357.
3. Complete 1 Bridge Repair and Modification project at Houston Street Viaduct.
4. Complete 13 intergovernmental partnership projects including Preston Road at Royal (CMAQ), SH 78 from Buckner (Loop 12) to IH 635, Northwest Highway from Midway to US75, Northwest Highway from US75 to Harry Hines, Mountain Creek Parkway from 2,400 feet southeast of Eagle Ford to Clark, Katy Trail Phase VI from Ellsworth to Worcola, Rosemount Safe Route to School, DART SOC-3, Second Avenue Bridge (NBI#18-057-0-9S23-40-008) Repairs, Second Avenue Bridge (NBI#18-057-0-9S23-40-010) Repairs, Trail Roads Crossing, Riverfront Segment B from UPRR to Cadiz, and Design of the Northern Extension of the Dallas Streetcar.
5. Complete 3 Complete Street projects including Jefferson Blvd from Crawford to Van Buren, Main St from Good Latimer to Exposition and MLK from R.B. Cullum to S.M. Wright.

6. Complete 2 Street Petitions projects at Elmdale Pl from Polk St to Tyler St and Rockwood St from Jerden Ln to Pembroke Ave.
7. Complete 26 Street Reconstruction projects such as Aberdeen Ave from Preston Rd to Tulane St, Fern Ave from Godfrey Ave To C F Hawn Serv Rd, Langdon Ave from Thurston Dr to Denton Dr, Stratton Dr from Calcutta Dr To Penguin Dr, Weeburn from Marsh to Mid Pines, and Overton Rd (E) from Biglow to Garrison.
8. Complete 49 street resurfacing projects for a total of 79.61 lane miles.
9. Complete 2 Streetscape/Urban Design projects including Colorado Blvd - Beckley Area Sidewalk Enhancement and Farmer's Market-Pearl Utilities Relocation.
10. Complete 4 Thoroughfares projects including Central Boulevard - Commerce to Live Oak, Chalk Hill Rd - Davis St to 800' south of IH-30, Live Oak -Olive to Central Boulevard, and Pearl -Commerce to Live Oak.
11. Complete 50 slope downs and 200 barrier-free ramps.
12. Complete 450 resident cost-share sidewalk replacement projects.

SERVICE DESCRIPTIONS

Alley Petitions Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.

Alley Reconstruction Engineering and construction of alleys that have exceeded their structural life expectancy.

Alternate Mode Transportation Trails All-weather trail projects that encourage walking, bicycling and other modes of transportation as an alternative to the automobile. These facilities offer sufficient width to accommodate bicyclists, pedestrians and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

Barrier Free Ramps The general public requests barrier-free-ramp projects. Priority is given to walkways serving government offices and facilities, health care facilities (hospitals, clinics, retirement facilities, etc.), bus stops and transportation centers (DART), commercial districts (private businesses offering goods and services to the public), schools, followed by walkways serving residential areas.

Bridge Repair and Modification Provide for repair and modification of bridges due to structural deficiencies identified in the bi-annual Bridge Inspection and Appraisal Program (BRINSAP) performed by Texas Department of Transportation.

Complete Streets The new complete streets vision is to build streets that are safe and comfortable for everyone: young and old, motorists and bicyclists, walkers and wheelchair users, and bus and train riders alike.

Economic and Business Development Street, utility and other infrastructure improvements in furtherance of economic and business development in the Southern area of the City and other target project sites.

Gateway (West Dallas Gateway) Provides for railroad coordination, temporary track relocation, bridges, retaining walls, street paving including storm drainage, water and wastewater utilities, and other related infrastructure improvements consistent with the City Design Studio West Dallas redevelopment plan.

Housing Infrastructure Improvements Street, alley and drainage infrastructure improvements for low to moderate-income housing. Property owners may be assessed for a portion of the cost.

Intelligent Transportation Systems Projects include changeable turn-lane signs, adaptive signal timing, and Roadside cameras. Changeable turn lane signs will display various turning movement messages throughout the day to help reduce traffic congestion. The adaptive signal timing system will measure traffic flow and automatically download optimized traffic signal timings for freeway ramps and arterials frequently affected by traffic diverting from freeways. Roadside cameras monitor traffic conditions at critical

intersections from the City Hall Traffic Management Center and allow remote traffic signal timing changes to be made more efficiently.

Intergovernmental Partnership Projects Transportation projects where the City is leveraging funding from other federal, state and local sources. These projects typically include building a Roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.

Local Collector Improvements to substandard or over-burdened local collector streets to bring them into compliance with current City standards including safety, lane width, and pavement thickness.

Participation With Other Government Agencies - Alternate Modes Improvements to alternate modes of transportation such as separate bike routes, signage, or parking facilities with matching funds from other agencies.

Participation With Other Government Agencies - Intersections Improvements for turning movements, addition of auxiliary turn lanes, and increasing storage capacity at designated intersections using matching funds from other agencies.

Participation With Other Government Agencies - Thoroughfares Provides for improvement of substandard or overburdened City thoroughfares to bring them into compliance with current City standards including safety, lane width and pavement thickness by using matching funds from other agencies.

PID/TIF Development Public Improvement Districts (PIDs) and Tax Increment Financing (TIF) districts are special districts used to finance planned economic development activities in specific target areas of the City. Capital improvement projects provide for the engineering and construction of street, drainage, landscaping and streetscaping improvements at the beginning of the redevelopment process to encourage private investments in PIDs and TIFs.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Public/Private Partnerships Provides cost participation for street infrastructure improvements related to Public/Private Development.

School Flasher Upgrades Replace existing flasher assemblies. This will eliminate hard-wired electrical connections and electricity costs by using stand-alone solar-powered assemblies. Control equipment will also be upgraded to allow flexible flasher activation schedules.

Sidewalk Improvements Sidewalk replacement cost sharing program between the City and the citizens. This program was created to assist property owners with the cost of replacing sidewalks. Under this program, the City pays 50% and the property owners pay 50% of the cost to replace the sidewalk.

Sidewalk Petitions Provides for a new sidewalk that is petitioned by citizens. Sidewalk petition projects are validated by meeting the following requirements:

- Signatures of 2/3 majority of the abutting property owners and 1/2 of the property frontage, or
- Signatures of 1/2 of the abutting property owners and 2/3rds of the property frontage.

Sidewalk Safety Provides for new sidewalks in high pedestrian areas. These projects are requested by parents, teachers, school administrators and general public and are submitted to the Citizen Safety Advisory Committee for review. Adjacent property owners are assessed for a portion of the cost.

Street Improvements Funding for engineering and construction.

Street Lighting Projects include completion of the 1981 CBD Roadway Lighting Master Plan and installation of historic-style street lights in lieu of conventional street lights in 5 designated historic districts. In the Central Business District, approximately 600 shoe box-style 1000-watt metal halide street lights will be installed.

Street Modifications and Bottleneck Removal Transportation projects that provide a mobility improvement at a location where the capacity is currently constrained.

Street Petitions Engineering and construction of street paving petition improvements requested by property owners through the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for a portion of the cost.

Street Reconstruction Engineering and construction of street that have exceeded their structural life expectancy.

Street Resurfacing Street Resurfacing Design and construction for streets that need resurfacing. Resurfacing consists of removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.

Streetscape/Urban Design Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.

Target Neighborhood Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.

Thoroughfares Roadway projects that improve the capacity of a segment of Roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan.

Traffic Devices - Illuminated Crosswalks Installation of mid-block pedestrian crosswalks with illuminated pavement markers for increased pedestrian safety.

Traffic Signal Control Equipment Upgrades Replace traffic control equipment citywide (signal controllers and conflict monitors) that have exceeded their design life. As electronic equipment ages, the number of failures increases. Equipment reliability effects traffic safety and congestion.

Traffic Signal Upgrades Replacement of traffic signal hardware that is structurally deficient, prone to being damaged by vehicles, and/or requires

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

operational improvement such as the addition of left turn signals or pedestrian signals. In the Central Business District, signal poles will be replaced by a streetscape-style hardware that have higher signal display mounting heights providing better visibility.

Transportation Systems Management Installation of new traffic signals and school flashers where warranted, replacement of structurally deficient traffic signal hardware and installation of Intelligent Transportation System devices to improve traffic flow.

Trinity River Transportation Related Projects Engineering studies, design, initial right-of-way acquisition and construction of transportation related improvements in the Trinity River Corridor.

Warranted Signals, School Flashers and Whistle-Banned Railroad Crossings Construction of traffic signals at approximately 12 un-signalized intersections per year that meet the criteria (warrants) for traffic signal installations. In addition, funds would be used for the installation of approximately 10 to 15 new school zones with flashers per year. This category also provides for the installation of supplemental safety measures required to implement a whistle ban.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

<u>Source of Funds</u>	<u>Budget as of 04-30-16</u>	<u>Spent or Committed 04-30-16</u>	<u>Remaining as of 04-30-16</u>	<u>FY 2016-17 Adopted</u>	<u>FY 2017-18 Estimated</u>	<u>FY 2018-19 Estimated</u>	<u>Future Cost</u>	<u>Total Estimated Cost</u>
1998 General Obligation Bonds	1,529,519	1,471,967	57,551	0	0	0	0	1,529,519
2003 General Obligation Bonds	36,744,658	27,694,266	9,050,392	0	0	0	0	36,744,658
2006 General Obligation Bonds	159,241,107	113,188,194	46,052,914	28,557,723	512,987	0	0	188,311,817
2012 General Obligation Bonds	155,997,624	82,579,051	73,418,573	9,726,362	29,387,120	0	0	195,111,106
Aviation Capital Construction	200,000	1,494	198,506	0	0	0	0	200,000
Capital Construction	5,000,000	2,789,394	2,210,606	0	0	0	0	5,000,000
Capital Projects Reimbursement Funds	27,405,409	8,617,635	18,787,774	0	0	0	0	27,405,409
Private Donations	1,980,000	1,980,000	0	0	0	0	0	1,980,000
Regional Toll Revenue	6,480,000	6,480,000	0	0	0	0	0	6,480,000
Street & Alley Improvement Funds	17,232,000	7,580,482	9,651,518	20,752,730	0	0	0	37,984,730
Street Assessments Funds	1,077,880	782,874	295,006	0	0	0	0	1,077,880
Total	\$412,888,196	\$253,165,357	\$159,722,839	\$59,036,815	\$29,900,107	\$0	\$0	\$501,825,118

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 04-30-16</u>	<u>Spent or Committed 04-30-16</u>	<u>Remaining as of 04-30-16</u>	<u>FY 2016-17 Adopted</u>	<u>FY 2017-18 Estimated</u>	<u>FY 2018-19 Estimated</u>	<u>Future Cost</u>	<u>Total Estimated Cost</u>
Alley Petitions	1,990,285	699,510	1,290,775	0	0	0	0	1,990,285
Alley Reconstruction	20,072,903	13,523,695	6,549,207	0	0	0	0	20,072,903
Barrier Free Ramps	869,150	57,809	811,341	0	0	0	0	869,150
Bridge Repair and Modification	16,251,320	14,121,575	2,129,745	0	0	0	0	16,251,320
Complete Street	11,505,167	6,725,604	4,779,562	786,236	738,360	0	0	13,029,763
Gateway	1,700,322	1,651,240	49,081	2,664,010	28,648,760	0	0	33,013,092
Hike and Bike Trails	1,560,822	1,473,300	87,521	0	0	0	0	1,560,822
Intergovernmental Partnership Projects	92,227,230	67,308,265	24,918,965	12,389,119	512,987	0	0	105,129,336
Participation With Other Government Agencies - Alternate Modes	2,480,080	0	2,480,080	0	0	0	0	2,480,080
Participation With Other Government Agencies - Intersections	111,090	111,090	0	0	0	0	0	111,090
Participation With Other Government Agencies - Thoroughfares	1,430,156	481,848	948,309	0	0	0	0	1,430,156
Professional Services and Debt Issuance	652,044	452,563	199,481	0	0	0	0	652,044
Public Art	1,303,337	607,217	696,120	0	0	0	0	1,303,337
Public Private Partnership	1,743,480	495,114	1,248,367	0	0	0	0	1,743,480
Sidewalk Improvements	2,798,282	1,111,063	1,687,219	150,428	0	0	0	2,948,710
Street Improvements	25,328,635	10,523,993	14,804,642	19,622,501	0	0	0	44,951,136
Street Petitions	7,243,084	2,933,189	4,309,896	4,486	0	0	0	7,247,570
Street Reconstruction	6,065,310	3,908,602	2,156,708	0	0	0	0	6,065,310
Street Reconstruction - Local Streets	27,427,539	18,146,360	9,281,179	0	0	0	0	27,427,539
Street Reconstruction - Thoroughfares	11,606,850	3,844,610	7,762,240	800,000	0	0	0	12,406,850

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Street Resurfacing	24,278,852	9,231,709	15,047,143	4,799,612	0	0	0	29,078,464
Streetscape/Urban Design	26,793,717	18,558,029	8,235,688	5,281,985	0	0	0	32,075,702
Studies and Master Plans	446,000	0	446,000	1,130,229	0	0	0	1,576,229
Target Neighborhood	14,706,668	7,432,541	7,274,127	270,427	0	0	0	14,977,095
Technology	50,000	0	50,000	0	0	0	0	50,000
Thoroughfares	79,077,962	56,548,573	22,529,389	8,576,564	0	0	0	87,654,526
Traffic Intersection Capacity and Safety Improvement	1,576,784	65,743	1,511,041	2,279,425	0	0	0	3,856,209
Traffic Signal Control Equipment Upgrades	1,155,513	1,149,018	6,495	0	0	0	0	1,155,513
Traffic Signal Upgrades	3,459,225	1,203,118	2,256,107	0	0	0	0	3,459,225
Trails	18,287,469	6,219,432	12,068,037	281,793	0	0	0	18,569,262
Transportation Systems Management	247,266	184,590	62,675	0	0	0	0	247,266
Warranted Signals and School Flashers	8,041,655	4,395,956	3,645,699	0	0	0	0	8,041,655
Total	\$412,488,196	\$253,165,357	\$159,322,839	\$59,036,815	\$29,900,107	\$0	\$0	\$501,425,118

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
2012 Public Art Administration - Streets and Transportation	Public Art	Culture, Arts, Recreation and Education	Citywide	12 Bond Program	270,100	0	270,100	0	0	0	0	270,100	Various
2012 Public Art Administration - Streets and Transportation	Public Art	Culture, Arts, Recreation and Education	Citywide	12 Bond Program	67,525	0	67,525	0	0	0	0	67,525	Various
Aberdeen Ave from Preston Rd to Tulane St	Street Reconstruction - Local Streets	Economic Vibrancy	13	06 Bond Program	2,147	2,078	69	0	0	0	0	2,147	1st/17
Aberdeen Ave from Preston Rd to Tulane St	Street Reconstruction - Local Streets	Economic Vibrancy	13	12 Bond Program	908,636	858,995	49,641	0	0	0	0	908,636	1st/17
Abrams Rd from Mockingbird Ln to Lange Cir	Street Resurfacing	Economic Vibrancy	04,09	12 Bond Program	591,273	0	591,273	0	0	0	0	591,273	2nd/17
Aldwick Dr (8805-9031) And Fenchurch Rd (8904-9020)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	213,887	213,742	145	0	0	0	0	213,887	1st/17
Aledo Dr from Crest Ridge Dr to Tisinger Ave	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	721,700	719,910	1,790	0	0	0	0	721,700	1st/16
Allencrest Ln (4608-4732) And Forest Ln (4609-4719)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	209,400	197,848	11,552	0	0	0	0	209,400	1st/17
Allencrest Ln (4807-4931) And Nashwood Ln (4808-4918)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	274,000	233,468	40,532	0	0	0	0	274,000	1st/17
Alpha Rd. - Dallas Pkwy. to Preston Rd. - Phase 1	Thoroughfares	Economic Vibrancy	11	98 Bond Program	255,880	255,880	0	0	0	0	0	255,880	4th/17
Alpha Rd. - Noel Rd. to Monfort	Streetscape/Urban Design	Culture, Arts, Recreation and Education	11	06 Bond Program	0	0	0	1,999,999	0	0	0	1,999,999	4th/17
Alpha Rd. - Noel Rd. to Preston	Intergovernmental Partnership Projects	Economic Vibrancy	11	06 Bond Program	5,359	5,359	0	3,559,027	0	0	0	3,564,386	4th/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Alto Caro Dr (7305-7447) And Clearhaven Dr (7306-7446)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	352,046	346,189	5,857	0	0	0	0	352,046	3rd/17
Ambassador Row from Regal Row to Dividend Drive	Street Resurfacing	Economic Vibrancy	06	12 Bond Program	769,183	0	769,183	0	0	0	0	769,183	2nd/17
Amberwood Rd (16101-16239) And Wickerwood Dr (6401-6535)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	354,332	52,225	302,107	0	0	0	0	354,332	4th/17
Ann Arbor Ave from Malden Ln to Strobel Ave	Street Resurfacing	Economic Vibrancy	04	12 Bond Program	234,800	234,218	582	0	0	0	0	234,800	4th/15
Arapaho Rd (7630-7630) And El Padre (7707-7707)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	28,960	28,960	0	0	0	0	0	28,960	4th/16
Arapaho Rd (7630-7630) And El Padre (7707-7707)	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	178,465	178,465	0	0	0	0	0	178,465	4th/16
Arboreal Dr from 300' north of NW Highway to Walling Ln	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	461,900	460,755	1,145	0	0	0	0	461,900	1st/16
Arizona from Saner to Kiest	Target Neighborhood	Clean, Healthy Environment	04	12 Bond Program	1,714,300	182,300	1,532,001	0	0	0	0	1,714,300	1st/18
Arizona from Saner to Kiest	Target Neighborhood	Clean, Healthy Environment	04	06 Bond Program	12,270	12,270	0	0	0	0	0	12,270	1st/18
Assessments Proceeds for 2006 Bonds	Professional Services and Debt Issuance	E-Gov	Citywide	Capital Assessment	649,000	452,563	196,437	0	0	0	0	649,000	Various
Avondale from Throckmorton to Oak Lawn	Street Resurfacing	Economic Vibrancy	14	12 Bond Program	103,602	12,739	90,863	0	0	0	0	103,602	2nd/17
Azalea Ln (6121-6339) And Royalton Dr (6142-6342)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	253,900	73,093	180,807	0	0	0	0	253,900	2nd/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Azalea Ln (7107-7239) And Currin Dr (7106-7238)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	258,700	37,149	221,551	0	0	0	0	258,700	2nd/18
Bachman Lake Trail	Trails	Economic Vibrancy	02,06,13	12 Bond Program	1,600,000	1,787	1,598,213	0	0	0	0	1,600,000	1st/17
Bachman Lake Trail	Trails	Economic Vibrancy	02,06,13	06 Bond Program	1,000	758	242	0	0	0	0	1,000	1st/17
Barnett Ave from Irwindell Blvd to Brooklyndell Ave	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	84,309	0	84,309	0	0	0	0	84,309	2nd/17
Barrier Free Ramps and Sidewalks	Barrier Free Ramps	Economic Vibrancy	Citywide	06 Bond Program	869,150	57,809	811,341	0	0	0	0	869,150	Various
Baxtershire Dr (7110-7250) And Eudora Dr (7109-7239)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	273,806	44,297	229,508	0	0	0	0	273,806	1st/18
Beall Street from Dolphin to Gifford Street	Street Reconstruction - Local Streets	Economic Vibrancy	07	12 Bond Program	365,100	2,058	363,042	0	0	0	0	365,100	1st/19
Beauty Ln (10804-11030) And Royal Ln (3461-3461)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	388,938	381,259	7,679	0	0	0	0	388,938	2nd/17
Beckley Ave. at Colorado and West Commerce	Intergovernmental Partnership Projects	Economic Vibrancy	01,03,06	03 Bond Program	93,784	93,781	2	0	0	0	0	93,784	1st/17
Beckley Ave. at Colorado and W. Commerce	Street Improvements	Economic Vibrancy	01, 03, 06	06 Bond Program	1,428,000	0	1,428,000	0	0	0	0	1,428,000	1st/17
Beckley Ave. at Colorado and W. Commerce	Street Improvements	Economic Vibrancy	01, 03, 06	12 Bond Program	9,561	0	9,561	0	0	0	0	9,561	1st/17
Belgrade Ave from Lawnview Ave to Bisbee Dr	Street Resurfacing	Economic Vibrancy	07	12 Bond Program	257,000	256,363	637	0	0	0	0	257,000	1st/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Belknap Ave from Illinois Ave to Sutter St	Street Resurfacing	Economic Vibrancy	04	12 Bond Program	249,200	248,582	618	0	0	0	0	249,200	1st/16
Belleview - Akard to Ervay	Thoroughfares	Economic Vibrancy	02	06 Bond Program	452,826	425,860	26,967	547,174	0	0	0	1,000,000	Various
Berry Trail from Preston Rd to Copperhill Dr	Street Reconstruction - Local Streets	Economic Vibrancy	11	06 Bond Program	5,661	5,416	245	0	0	0	0	5,661	1st/17
Berry Trail from Preston Rd to Copperhill Dr	Street Reconstruction - Local Streets	Economic Vibrancy	11	12 Bond Program	752,800	613,605	139,195	0	0	0	0	752,800	1st/17
Bexar St. - Brigham to Myrtle	Thoroughfares	Economic Vibrancy	07	06 Bond Program	1,495,654	914,089	581,564	0	0	0	0	1,495,654	3rd/16
Bexar St. - Brigham to Myrtle	Thoroughfares	Economic Vibrancy	07	98 Bond Program	17,872	17,872	0	0	0	0	0	17,872	3rd/16
Bexar St. Corridor- US 175 to Rochester	Streetscape/Urban Design	Culture, Arts, Recreation and Education	07	03 Bond Program	3,356	3,356	0	0	0	0	0	3,356	3rd/16
Bexar St. Corridor- US 175 to Rochester	Streetscape/Urban Design	Culture, Arts, Recreation and Education	07	03 Bond Program	4,035,806	3,810,040	225,766	0	0	0	0	4,035,806	3rd/16
Bishop Avenue and Haines Avenue from Neches Street to Wickford Street	Alley Petitions	Economic Vibrancy	01	06 Bond Program	4,172	4,003	169	0	0	0	0	4,172	3rd/17
Bishop Avenue and Haines Avenue from Neches Street to Wickford Street	Alley Petitions	Economic Vibrancy	01	12 Bond Program	251,438	251,438	0	0	0	0	0	251,438	3rd/17
Bishop from Jefferson to 8th	Complete Street	Economic Vibrancy	01	06 Bond Program	489,335	489,335	0	0	0	0	0	489,335	1st/18
Bishop from Jefferson to 8th	Complete Street	Economic Vibrancy	01	12 Bond Program	2,246,966	21,845	2,225,120	0	0	0	0	2,246,966	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Bismark Dr from E. Ledbetter to 51st	Street Reconstruction - Local Streets	Economic Vibrancy	04	06 Bond Program	2,912	2,654	258	0	0	0	0	2,912	1st/18
Bismark Dr from E. Ledbetter to 51st	Street Reconstruction - Local Streets	Economic Vibrancy	04	12 Bond Program	900,600	64,611	835,989	0	0	0	0	900,600	1st/18
Blue Mesa Dr (6834-6922) And Hillcrest Rd (17702-17726)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	184,633	30,392	154,241	0	0	0	0	184,633	1st/18
Bluffman Drive, Castle Hills Drive & Lovingood Dr. - Lovingood Dr. - Loud Dr.	Alley Petitions	Economic Vibrancy	08	12 Bond Program	211,004	23,409	187,595	0	0	0	0	211,004	4th/17
Blyth Dr from Freeport Dr to Shiloh Rd	Street Resurfacing	Economic Vibrancy	07	12 Bond Program	310,100	309,331	769	0	0	0	0	310,100	1st/16
Boca Bay Dr (4109-4263) And Shady Bend Dr (4110-4264)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	376,600	369,123	7,477	0	0	0	0	376,600	1st/17
Bonnie View - Langdon to Hutchins C.L.	Thoroughfares	Economic Vibrancy	08	06 Bond Program	3,889,090	1,476,834	2,412,256	0	0	0	0	3,889,090	Various
Bonnie View from Overton to Springview	Street Reconstruction - Local Streets	Economic Vibrancy	04	12 Bond Program	523,300	41,335	481,965	0	0	0	0	523,300	1st/18
Bonnie View from Overton to Springview	Street Reconstruction - Local Streets	Economic Vibrancy	04	06 Bond Program	2,074	2,073	1	0	0	0	0	2,074	1st/18
Bonnie View from Springview to Fordham	Street Resurfacing	Economic Vibrancy	04	12 Bond Program	342,606	0	342,606	0	0	0	0	342,606	2nd/17
Bonnie View Rd. - Langdon to Wintergreen	Intergovernmental Partnership Projects	Economic Vibrancy	08	06 Bond Program	6,029,522	6,029,522	0	0	0	0	0	6,029,522	3rd/16
Bowen St from McKinney Ave to Turtle Creek	Street Resurfacing	Economic Vibrancy	14	12 Bond Program	303,503	259,355	44,148	0	0	0	0	303,503	1st/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Bowling Brook Dr from Humoresque Dr To Lazy River Dr	Street Resurfacing	Economic Vibrancy	03	12 Bond Program	0	0	0	121,800	0	0	0	121,800	1st/18
Bridge Repair and Modification	Bridge Repair and Modification	Economic Vibrancy	Citywide	06 Bond Program	2,051,949	0	2,051,949	0	0	0	0	2,051,949	Various
Brierfield Dr From Brierfield Cir To W Camp Wisdom Rd	Street Reconstruction - Local Streets	Economic Vibrancy	03,08	06 Bond Program	1,326	1,325	1	0	0	0	0	1,326	3rd/17
Brierfield Dr From Brierfield Cir To W Camp Wisdom Rd	Street Reconstruction - Local Streets	Economic Vibrancy	03,08	12 Bond Program	593,521	593,521	0	0	0	0	0	593,521	3rd/17
Briscoe Blvd (S) from W. 10th to W. 12th	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	184,000	183,544	456	0	0	0	0	184,000	1st/16
Brookview Dr (4400-4538) And Gloster Rd (4407-4533)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	295,500	40,104	255,396	0	0	0	0	295,500	2nd/18
Bruton Rd from McKim to N Prairie Creek	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	347,935	347,935	0	0	0	0	0	347,935	1st/16
Bruton Rd from McKim to N Prairie Creek	Street Resurfacing	Economic Vibrancy	05	12 Bond Program	7,341	0	7,341	0	0	0	0	7,341	1st/16
Burbank St. - Denton to Loop 354/Harry Hines	Thoroughfares	Economic Vibrancy	02	03 Bond Program	2,776,508	2,776,395	113	0	0	0	0	2,776,508	4th/16
Burbank St. - Denton to Loop 354/Harry Hines	Thoroughfares	Economic Vibrancy	02	Reimb	900,000	892,532	7,468	0	0	0	0	900,000	4th/16
Buxhill Dr (9405-9735) And Lanshire Dr (9408-9636)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	310,400	308,655	1,745	0	0	0	0	310,400	1st/17
Buxhill Dr (9406-9734) And Shady Dale Ln (9607-9735)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	244,500	243,454	1,046	0	0	0	0	244,500	1st/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cadiz St. - Riverfront Blvd. to Union Pacific Railroad	Thoroughfares	Economic Vibrancy	02	06 Bond Program	4,919,911	4,541,287	378,624	0	0	0	0	4,919,911	3rd/16
Camille Ave from Davenport to Cansler	Street Resurfacing	Economic Vibrancy	12	12 Bond Program	0	0	0	175,500	0	0	0	175,500	1st/17
Camp Wisdom Rd (W) from Woodwick Dr to Polk St	Street Resurfacing	Economic Vibrancy	03,08	12 Bond Program	206,387	206,387	0	0	0	0	0	206,387	1st/16
Campanella Dr from Rialto Dr To TI Blvd	Street Resurfacing	Economic Vibrancy	10	12 Bond Program	0	0	0	245,800	0	0	0	245,800	1st/18
Canada Dr from Tamerisk St to Westmoreland Rd	Street Reconstruction - Thoroughfares	Economic Vibrancy	06	06 Bond Program	285,186	285,186	0	0	0	0	0	285,186	1st/18
Canada Dr from Tamerisk St to Westmoreland Rd	Street Reconstruction - Thoroughfares	Economic Vibrancy	06	12 Bond Program	3,892,698	270,000	3,622,698	0	0	0	0	3,892,698	1st/18
Canty St (W) from Beckley Ave to Madison Ave	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	1,217	1,217	0	0	0	0	0	1,217	3rd/15
Canty St (W) from Beckley Ave to Madison Ave	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	187,259	187,259	0	0	0	0	0	187,259	3rd/15
Capital Projects Data Management	Technology	E-Gov	Citywide	98 Bond Program	50,000	0	50,000	0	0	0	0	50,000	Various
Capps Dr & Rexford Dr from Lemmon Ave parallel to Glencrest Ln	Alley Petitions	Economic Vibrancy	13	12 Bond Program	146,000	18,789	127,211	0	0	0	0	146,000	3rd/18
Caravan Trl from Singing Hills Dr to Lazy River Dr	Street Resurfacing	Economic Vibrancy	03	12 Bond Program	286,607	0	286,607	0	0	0	0	286,607	2nd/17
Carlisle St from Sneed St to N. Hall St	Street Resurfacing	Economic Vibrancy	14	12 Bond Program	217,600	217,060	540	0	0	0	0	217,600	3rd/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Carthage Ln from Chandler Dr to Buckingham Rd (13300 block)	Street Reconstruction - Local Streets	Economic Vibrancy	10	06 Bond Program	138,711	138,711	0	0	0	0	0	138,711	1st/17
Carthage Ln from Chandler Dr to Buckingham Rd (13300 block)	Street Reconstruction - Local Streets	Economic Vibrancy	10	12 Bond Program	324,392	324,392	0	0	0	0	0	324,392	1st/17
Caruth Blvd (7403-7543) And Colgate Ave (7402-7542)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	241,000	35,235	205,765	0	0	0	0	241,000	2nd/18
Catamore Ln (3117-3185) And Flowerdale Ln (3112-3162)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	195,801	195,801	0	0	0	0	0	195,801	2nd/17
Caufield Dr (6701-6805) And Spanky Branch Ct (6904-7000)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	203,500	31,443	172,057	0	0	0	0	203,500	4th/17
CBD Fair Link- Hall St. to IH 30	Intergovernmental Partnership Projects	Economic Vibrancy	02	06 Bond Program	3,806,884	1,631,819	2,175,065	2,494,110	0	0	0	6,300,994	4th/18
CBD Fair Link- Hall St. to IH 30	Intergovernmental Partnership Projects	Economic Vibrancy	02	12 Bond Program	641,182	0	641,182	0	0	0	0	641,182	4th/18
CBD Fair Link- Hall St. to IH 30	Intergovernmental Partnership Projects	Economic Vibrancy	02	98 Bond Program	38,029	38,029	0	0	0	0	0	38,029	4th/18
CBD Wayfinding & Signage Program Phase III	Transportation Systems Management	Economic Vibrancy	Citywide	Reimb	247,266	184,590	62,675	0	0	0	0	247,266	Various
Cedar Bend Dr (12317-12417)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	191,920	191,920	0	0	0	0	0	191,920	2nd/17
Cedar Springs Ave from Douglas to Oak Lawn	Complete Street	Economic Vibrancy	02,14	06 Bond Program	24,900	24,900	0	0	0	0	0	24,900	4th/17
Cedar Springs Ave from Douglas to Oak Lawn	Complete Street	Economic Vibrancy	02,14	12 Bond Program	1,304,100	0	1,304,100	0	0	0	0	1,304,100	4th/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cedarbrush Dr (3809-3951) And Goodfellow Dr (3810-3948)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	337,034	332,048	4,986	0	0	0	0	337,034	1st/17
Central Signal Computer/ Software Upgrade	Traffic Signal Upgrades	Economic Vibrancy	02,14	03 Bond Program	2,291,408	1,203,074	1,088,334	0	0	0	0	2,291,408	Various
Central Signal Computer/ Software Upgrade	Traffic Signal Upgrades	Economic Vibrancy	02,14	06 Bond Program	1,075,583	0	1,075,583	0	0	0	0	1,075,583	Various
Chalk Hill Rd. - IH 30 EB Frontage Rd. to Singleton	Thoroughfares	Economic Vibrancy	06	06 Bond Program	2,912,723	1,079,690	1,833,033	3,717,726	0	0	0	6,630,449	3rd/18
Chalk Hill Rd. - Davis St. to 800' south of IH 30	Thoroughfares	Economic Vibrancy	06	06 Bond Program	6,050,300	5,445,323	604,977	3,133,065	0	0	0	9,183,365	4th/17
Chalk Hill Rd. - Davis St. to 800' south of IH 30	Thoroughfares	Economic Vibrancy	06	12 Bond Program	3,267,452	3,267,452	0	0	0	0	0	3,267,452	4th/17
Chandler Dr from Carthage Ln to Carthage Ln 12900 to 13100	Street Reconstruction - Local Streets	Economic Vibrancy	10	06 Bond Program	7,088	7,088	0	0	0	0	0	7,088	1st/17
Chandler Dr from Carthage Ln to Carthage Ln 12900 to 13100	Street Reconstruction - Local Streets	Economic Vibrancy	10	12 Bond Program	1,095,305	912,839	182,466	0	0	0	0	1,095,305	1st/17
Channel from Royal to Talisman	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	343,700	342,848	852	0	0	0	0	343,700	1st/16
Chapel Downs Dr (3108-3256) And Timberview Rd (3111-3253)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	349,000	339,629	9,371	0	0	0	0	349,000	2nd/17
Chattington Dr (7403-7439) And Meandering Pl (15105-15115)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	130,730	130,730	0	0	0	0	0	130,730	1st/18
Chattington Dr (7507-7625) And Woodstone Ln (7524-7624)	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	9,672	9,672	0	0	0	0	0	9,672	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Chattington Dr (7507-7625) And Woodstone Ln (7524-7624)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	27,795	27,501	294	0	0	0	0	27,795	1st/18
Chesterton Dr (10206-10432) And Walnut Hill Ln (10201-10201)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	302,100	300,556	1,544	0	0	0	0	302,100	1st/17
Chiswell Rd (9707-9747) And Lanshire Dr (9718-9738)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	88,009	88,009	0	0	0	0	0	88,009	1st/17
Churchill Way (6824-6838) And Hillcrest Rd (12361-12361)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	13,605	13,368	237	0	0	0	0	13,605	1st/17
Churchill Way from Whitley to Preston	Street Resurfacing	Economic Vibrancy	11	12 Bond Program	2,310	2,310	0	116,990	0	0	0	119,300	1st/17
CIP Reimbursement - 2006 Bond Program Development Services	Professional Services and Debt Issuance	E-Gov	Citywide	06 Bond Program	3,044	0	3,044	0	0	0	0	3,044	Various
Claren Ct (7114-7122) And Judi Ct (7104-7112)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	165,822	28,411	137,411	0	0	0	0	165,822	1st/18
Clearhaven Dr (7206-7246) And Alto Caro Dr (7249-7279)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	191,682	191,186	495	0	0	0	0	191,682	3rd/17
Clearwater from Boundbrook to Woodbrook	Street Resurfacing	Economic Vibrancy	10	12 Bond Program	0	0	0	130,500	0	0	0	130,500	1st/18
Cleveland Rd-Bonnieview Rd to West of BNSF RR	Thoroughfares	Economic Vibrancy	08	06 Bond Program	2,823,735	2,823,006	729	0	0	0	0	2,823,735	3rd/16
Clodus Fields Rd from Merit Rd to Coit Rd	Street Resurfacing	Economic Vibrancy	11	12 Bond Program	0	0	0	171,100	0	0	0	171,100	1st/18
Coach Light Rd (7204-7260) And Pecan Ridge Dr (7322-7346)	Alley Reconstruction	Economic Vibrancy	08	12 Bond Program	316,100	305,407	10,693	0	0	0	0	316,100	4th/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cockrell Hill - Davis to the City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	41,723	4,157	37,566	0	0	0	0	41,723	4th/18
Cockrell Hill - La Reunion to Singleton	Intergovernmental Partnership Projects	Economic Vibrancy	06	06 Bond Program	2,883,908	12,645	2,871,264	2,282,640	512,987	0	0	5,679,535	3rd/18
Cole from Harvard to Lee	Street Resurfacing	Economic Vibrancy	14	12 Bond Program	37,174	37,174	0	0	0	0	0	37,174	2nd/17
Colorado Blvd/Beckley Ave Area Sidewalk Enhancement	Streetscape/Urban Design	Culture, Arts, Recreation and Education	01,03	06 Bond Program	1,588,945	250,681	1,338,264	0	0	0	0	1,588,945	4th/17
Comcast Utility Operate	Street Improvements	Economic Vibrancy	Citywide	Reimb	150,000	95,507	54,493	0	0	0	0	150,000	Various
Commerce - Good-Latimer to Hall	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02	06 Bond Program	524,305	524,136	169	1,219,376	0	0	0	1,743,681	4th/18
Commerce St. - Levee to Hampton	Thoroughfares	Economic Vibrancy	03,06	03 Bond Program	294,992	293,586	1,406	0	0	0	0	294,992	1st/17
Commerce St. - Levee to Hampton	Thoroughfares	Economic Vibrancy	03,06	06 Bond Program	297,750	297,750	0	0	0	0	0	297,750	1st/17
Community - Harry Hines to Northwest Hwy.	Thoroughfares	Economic Vibrancy	06	03 Bond Program	1,118,447	261,074	857,373	0	0	0	0	1,118,447	3rd/18
Community - NW Hwy. to Denton Rd.	Sidewalk Improvements	Economic Vibrancy	06	06 Bond Program	54,000	11,685	42,315	30,630	0	0	0	84,630	3rd/17
Continental - Industrial to IH 35E	Thoroughfares	Economic Vibrancy	06	03 Bond Program	142,201	142,201	0	0	0	0	0	142,201	3rd/16
Continental - Industrial to IH 35E	Thoroughfares	Economic Vibrancy	06	06 Bond Program	5,728,162	5,544,325	183,836	0	0	0	0	5,728,162	3rd/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Contingency Reserve - 2003 Bond Program Specified Streets Proposition	Street Improvements	Economic Vibrancy	Citywide	03 Bond Program	725,588	0	725,588	0	0	0	0	725,588	Various
Contingency Reserve - 2003 Bond Program Street and Thoroughfares Proposition	Street Improvements	Economic Vibrancy	Citywide	03 Bond Program	433,819	0	433,819	0	0	0	0	433,819	Various
Contingency Reserve - 2006 Bond Program Steet & Transportation Improvements Proposition	Street Improvements	Economic Vibrancy	Citywide	03 Bond Program	1,966	0	1,966	0	0	0	0	1,966	Various
Coolglen Dr from Meadowcreek Dr to End of Pavement	Street Resurfacing	Economic Vibrancy	12	12 Bond Program	0	0	0	105,700	0	0	0	105,700	1st/18
Coombs Creek Trail Phase III (Stevens Park Tennis Court to H)	Hike and Bike Trails	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	1,473,982	1,386,961	87,021	0	0	0	0	1,473,982	2nd/16
Coombs Trinity Connect	Trails	Economic Vibrancy	01	12 Bond Program	330,000	0	330,000	0	0	0	0	330,000	1st/18
Coral Gables Dr (3608-3660) And Pallos Verdas Dr (3627-3675)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	186,000	186,000	0	0	0	0	0	186,000	2nd/17
Corinth St (S) from Woodbine Ave to 11th St	Street Resurfacing	Economic Vibrancy	04	12 Bond Program	243,400	242,796	604	0	0	0	0	243,400	2nd/16
Country Brook Dr (4204-4328)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	252,369	20,880	231,489	0	0	0	0	252,369	1st/18
Crenshaw Dr from Cushing Dr to Old Seagoville Rd	Street Petitions	Economic Vibrancy	05	12 Bond Program	851,950	51,410	800,540	0	0	0	0	851,950	3rd/18
Crest Brook Dr (11311-11439) And Parkchester Dr (11402-11468)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	342,238	51,534	290,704	0	0	0	0	342,238	1st/18
Cromwell Dr (12112-12132) And High Mesa Dr (3404-3416)	Alley Reconstruction	Economic Vibrancy	06	12 Bond Program	182,354	182,354	0	0	0	0	0	182,354	2nd/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cypress Hills Dr from La Cosa Dr to south of Liberty Hill (east side)	Sidewalk Improvements	Economic Vibrancy	11	12 Bond Program	134,556	121,812	12,743	0	0	0	0	134,556	3rd/16
Dahman Cir from Church Rd to end of pavement	Street Reconstruction - Local Streets	Economic Vibrancy	10	12 Bond Program	234,590	198,081	36,509	0	0	0	0	234,590	3rd/16
Dahman Cir from Church Rd to end of pavement	Street Reconstruction - Local Streets	Economic Vibrancy	10	06 Bond Program	3,085	3,085	0	0	0	0	0	3,085	3rd/16
Dallas County - 2006 Call for Projects	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	06 Bond Program	889,858	589,776	300,081	0	0	0	0	889,858	Various
Dallas County - 2006 Call for Projects	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	06 Bond Program	0	0	0	112,038	0	0	0	112,038	Various
Dallas Streetcar Extension	Intergovernmental Partnership Projects	Economic Vibrancy	01	06 Bond Program	1,500,000	194,469	1,305,531	0	0	0	0	1,500,000	4th/16
Danbury Ln from Abrams Rd to Kelman St	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	112,500	112,221	279	0	0	0	0	112,500	2nd/16
Davis - Hampton to Westmoreland	Intergovernmental Partnership Projects	Economic Vibrancy	01,03	06 Bond Program	2,806	2,806	0	0	0	0	0	2,806	4th/17
Davis Street from Beckley to Hampton	Complete Street	Economic Vibrancy	01	06 Bond Program	680	680	0	0	0	0	0	680	1st/18
Davis Street from Beckley to Hampton	Complete Street	Economic Vibrancy	01	12 Bond Program	276,941	275,404	1,537	704,196	0	0	0	981,137	1st/18
Daybreak Dr (2303-2715) And Harbinger Ln (2304- 2612)	Alley Reconstruction	Economic Vibrancy	12	06 Bond Program	114,820	114,820	0	0	0	0	0	114,820	1st/17
Daybreak Dr (2303-2715) And Harbinger Ln (2304- 2612)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	429,740	429,625	115	0	0	0	0	429,740	1st/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Deep Valley Dr (3920-3980) And Clear Cove Ln (3911-3951)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	318,700	315,281	3,419	0	0	0	0	318,700	2nd/17
Deerwood Dr from Library Ln To End of Pavement	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	59,600	59,452	148	0	0	0	0	59,600	4th/15
Del Roy Dr (5209-5439) And Preston Haven Dr (5208-5438)	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	67,912	67,912	0	0	0	0	0	67,912	1st/17
Del Roy Dr (5209-5439) And Preston Haven Dr (5208-5438)	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	296,400	190,583	105,817	0	0	0	0	296,400	1st/17
Delmeta Dr (6811-6957) And Quarterway Dr (6810-6950)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	44,520	43,950	570	0	0	0	0	44,520	1st/18
Denton Drive Phase 1 (Walnut Hill to Royal)	Intergovernmental Partnership Projects	Economic Vibrancy	06	06 Bond Program	2,824,906	2,823,907	999	0	0	0	0	2,824,906	1st/18
Denton Drive Phase 1 (Walnut Hill to Royal)	Intergovernmental Partnership Projects	Economic Vibrancy	06	12 Bond Program	3,166,093	3,166,093	0	0	0	0	0	3,166,093	1st/18
Dickerson St. - McCallum Blvd. to Frankford Rd.	Target Neighborhood	Clean, Healthy Environment	12	98 Bond Program	54,637	54,637	0	0	0	0	0	54,637	3rd/15
Dickerson St. - McCallum Blvd. to Frankford Rd.	Target Neighborhood	Clean, Healthy Environment	12	06 Bond Program	3,339,893	3,334,899	4,994	0	0	0	0	3,339,893	3rd/15
Duffield Dr (6321-6415) And Earthwind Dr (17134-17222)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	141,496	26,468	115,028	0	0	0	0	141,496	1st/18
Earlport Dr from Roundrock Rd to Winterwood Ln	Street Resurfacing	Economic Vibrancy	11	12 Bond Program	0	0	0	73,400	0	0	0	73,400	1st/18
Earlshire from Regent to Royal	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	44,335	44,335	0	0	0	0	0	44,335	3rd/15

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Earthwind Dr (17101-17409) And Campbell Rd (6001-6101)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	187,540	80,196	107,344	0	0	0	0	187,540	1st/18
East Dallas Veloway - Phase 2A	Street Improvements	Economic Vibrancy	02,09,14	06 Bond Program	385,881	58,610	327,271	0	0	0	0	385,881	1st/16
Easton Rd from Garland Rd to Gus Thomasson (Zacha Dr)	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	466,610	450,680	15,930	0	0	0	0	466,610	1st/16
Easton Rd from Northwest Highway to concrete east of Bon Aire Dr	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	767,793	0	767,793	0	0	0	0	767,793	2nd/17
Edgefield from Clarendon to Illinois	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	965,126	0	965,126	0	0	0	0	965,126	2nd/17
Edgemere from Park Lane to Prestonsire	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	141,700	141,349	351	0	0	0	0	141,700	2nd/16
Elm St. - Good Latimer to Hall	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02	03 Bond Program	482,015	481,925	89	0	0	0	0	482,015	3rd/16
Elm St. - Good Latimer to Hall	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02	06 Bond Program	6,456,033	6,406,760	49,273	0	0	0	0	6,456,033	3rd/16
Elm St. - Good Latimer to Hall	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02	98 Bond Program	35,406	35,406	0	0	0	0	0	35,406	3rd/16
Elmdale Pl from Polk St to Tyler St	Street Petitions	Economic Vibrancy	01	06 Bond Program	3,299	3,220	79	0	0	0	0	3,299	3rd/17
Elmdale Pl from Polk St to Tyler St	Street Petitions	Economic Vibrancy	01	12 Bond Program	471,031	363,892	107,139	0	0	0	0	471,031	3rd/17
Elmwood Parkway pedestrian connection to Kiest Park	Trails	Economic Vibrancy	01,04	06 Bond Program	1,000	973	27	0	0	0	0	1,000	4th/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Elmwood Parkway pedestrian connection to Kiest Park	Trails	Economic Vibrancy	01,04	12 Bond Program	963,132	710,212	252,920	0	0	0	0	963,132	4th/16
Emerald Isle Dr from Garland Rd to park entrance (1000-1100 blocks)	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	115,400	115,114	286	0	0	0	0	115,400	1st/16
Emeraldwood Dr from Harvest Glen Dr to Belt Line Rd	Street Resurfacing	Economic Vibrancy	11	12 Bond Program	46,106	45,387	718	0	0	0	0	46,106	3rd/16
Empire Central St from Harry Hines Blvd to Heartsill Dr	Street Resurfacing	Economic Vibrancy	02	12 Bond Program	0	0	0	0	0	0	0	0	2nd/17
Estate Ln (10111-10171) And Caribou Trl (9909-9949) A8686	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	190,210	178,528	11,682	0	0	0	0	190,210	1st/17
Ewing Ave (S) from Galloway Ave to Genoa Ave	Street Reconstruction - Thoroughfares	Economic Vibrancy	04	06 Bond Program	3,027	2,748	279	0	0	0	0	3,027	1st/18
Ewing Ave (S) from Galloway Ave to Genoa Ave	Street Reconstruction - Thoroughfares	Economic Vibrancy	04	12 Bond Program	1,161,000	148,102	1,012,898	0	0	0	0	1,161,000	1st/18
Ewing Ave (S) from IH 35 to Viola	Street Resurfacing	Economic Vibrancy	04	12 Bond Program	94,702	91,074	3,628	0	0	0	0	94,702	3rd/16
Ewing from 8th to Comal	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	305,500	304,742	758	0	0	0	0	305,500	1st/16
Fair Park Link - Exposition to Hall	Intergovernmental Partnership Projects	Economic Vibrancy	02	03 Bond Program	2,460,664	2,379,476	81,188	0	0	0	0	2,460,664	2nd/17
Fallmeadow Ln (7612-7668) And Meandering Way (14800-14800)	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	161,919	161,919	0	0	0	0	0	161,919	1st/16
Fallmeadow Ln (7612-7668) And Meandering Way (14800-14800)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	33,060	30,240	2,820	0	0	0	0	33,060	1st/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Farmers Market Pearl Utilities Relocation ~ SREC	Street Reconstruction	Economic Vibrancy	Citywide	06 Bond Program	37,150	37,150	0	0	0	0	0	37,150	Various
Fern Ave from Godfrey Ave To C F Hawn Serv Rd	Street Reconstruction - Local Streets	Economic Vibrancy	05	06 Bond Program	592	592	0	0	0	0	0	592	1st/17
Fern Ave from Godfrey Ave To C F Hawn Serv Rd	Street Reconstruction - Local Streets	Economic Vibrancy	05	12 Bond Program	372,781	372,781	0	0	0	0	0	372,781	1st/17
Ferndale Rd from Linkwood to Longmont	Street Resurfacing	Economic Vibrancy	10	12 Bond Program	72,466	0	72,466	0	0	0	0	72,466	2nd/17
Ferndale Rd from Shoreview to NW Highway	Street Resurfacing	Economic Vibrancy	10	12 Bond Program	102,968	0	102,968	0	0	0	0	102,968	2nd/17
Ferndale Rd from Walnut Hill Ln to Vistadale Dr	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	22,984	20,695	2,289	0	0	0	0	22,984	3rd/15
Ferndale Rd from Walnut Hill Ln to Vistadale Dr	Street Resurfacing	Economic Vibrancy	10	12 Bond Program	756,514	756,514	0	0	0	0	0	756,514	3rd/15
Fernheath Ln from South Beltline Rd. to Dead End	Street Petitions	Economic Vibrancy	08	12 Bond Program	184,980	49,724	135,256	0	0	0	0	184,980	3rd/18
Five Mile Dr from Frio Dr To Burnside Ave	Street Reconstruction - Local Streets	Economic Vibrancy	03	06 Bond Program	296	296	0	0	0	0	0	296	1st/17
Five Mile Dr from Frio Dr To Burnside Ave	Street Reconstruction - Local Streets	Economic Vibrancy	03	12 Bond Program	162,171	159,037	3,134	0	0	0	0	162,171	1st/17
Flag Pole Hill Trail from Goforth to the future Park facility at the Jules Muchart Army Reserve Building	Trails	Economic Vibrancy	10	06 Bond Program	5,200	4,698	502	0	0	0	0	5,200	1st/18
Flag Pole Hill Trail from Goforth to the future Park facility at the Jules Muchart Army Reserve Building	Trails	Economic Vibrancy	10	12 Bond Program	1,194,800	154,727	1,040,073	5,200	0	0	0	1,200,000	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Flowerdale Ln and Catamore Ln-Dundee to Royal Chapel Dr	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	115,304	115,304	0	0	0	0	0	115,304	1st/17
Flowerdale Ln and Catamore Ln-Dundee to Royal Chapel Dr	Alley Reconstruction	Economic Vibrancy	13	12 Bond Program	36,060	28,068	7,992	0	0	0	0	36,060	1st/17
Fordham from Bonnie View to Illinois	Street Reconstruction - Thoroughfares	Economic Vibrancy	04	06 Bond Program	2,249	2,249	0	0	0	0	0	2,249	1st/17
Fordham from Bonnie View to Illinois	Street Reconstruction - Thoroughfares	Economic Vibrancy	04	12 Bond Program	721,300	220,078	501,222	800,000	0	0	0	1,521,300	1st/17
Forest from High Meadow to Josey	Street Resurfacing	Economic Vibrancy	06,13	12 Bond Program	1,383,120	0	1,383,120	0	0	0	0	1,383,120	2nd/17
Forest Ln from Preston Haven Dr to High Forest Dr	Street Resurfacing	Economic Vibrancy	11	12 Bond Program	311,987	0	311,987	0	0	0	0	311,987	2nd/17
Fort Worth Ave from Sylvan to West Commerce	Thoroughfares	Economic Vibrancy	06	03 Bond Program	5,192	5,192	0	0	0	0	0	5,192	2nd/18
Fort Worth Ave from Sylvan to West Commerce	Thoroughfares	Economic Vibrancy	06	06 Bond Program	221,130	221,130	0	0	0	0	0	221,130	2nd/18
Fort Worth Ave from Sylvan to West Commerce	Thoroughfares	Economic Vibrancy	06	06 Bond Program	0	0	0	1,178,599	0	0	0	1,178,599	2nd/18
Fort Worth Ave. - Streetscape Design	Streetscape/Urban Design	Culture, Arts, Recreation and Education	03	03 Bond Program	198,500	191,851	6,649	0	0	0	0	198,500	2nd/18
Fox Hill Ln (5949-5977) and W. Red Bird (1007-1031)	Alley Reconstruction	Economic Vibrancy	04	12 Bond Program	17,340	15,085	2,255	0	0	0	0	17,340	2nd/15
Frankford at Kelly	Street Reconstruction	Economic Vibrancy	12	03 Bond Program	31,950	31,650	300	0	0	0	0	31,950	1st/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Frankford at Kelly	Street Reconstruction	Economic Vibrancy	12	06 Bond Program	231,527	17,348	214,179	0	0	0	0	231,527	1st/17
Gardenview Dr from Alto Garden Dr to Loma Garden Av	Street Petitions	Economic Vibrancy	05	12 Bond Program	1,469,400	95,612	1,373,788	0	0	0	0	1,469,400	1st/18
Gentle River Dr from end of pavement to Hidden Trail Dr	Street Reconstruction - Local Streets	Economic Vibrancy	08	06 Bond Program	201,767	201,523	244	0	0	0	0	201,767	3rd/17
Gentle River Dr from end of pavement to Hidden Trail Dr	Street Reconstruction - Local Streets	Economic Vibrancy	08	12 Bond Program	456,400	453,616	2,784	0	0	0	0	456,400	3rd/17
Glen Regal Dr from Rialto Dr To Hallum St	Street Resurfacing	Economic Vibrancy	10	12 Bond Program	0	0	0	149,700	0	0	0	149,700	1st/18
Goldwood Dr from Polk to Woodspan	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	330,328	0	330,328	0	0	0	0	330,328	2nd/17
Gooch St from S Lancaster Rd To Tracy Rd Block	Target Neighborhood	Clean, Healthy Environment	08	06 Bond Program	196	196	0	0	0	0	0	196	1st/18
Gooch St from S Lancaster Rd To Tracy Rd Block	Target Neighborhood	Clean, Healthy Environment	08	12 Bond Program	1,285,700	171,510	1,114,190	0	0	0	0	1,285,700	1st/18
Good Latimer Expwy. (S) - Ferris St. to Corinth St.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	222,458	75,297	147,161	0	0	0	0	222,458	3rd/18
Good Latimer Expwy. (S) - R. L. Thornton Frwy. to Dawson	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	938,277	91,611	846,666	0	0	0	0	938,277	3rd/18
Good Latimer Expwy. (S) -Dawson St. to Ferris St.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	827,860	89,458	738,402	0	0	0	0	827,860	3rd/18
Good Latimer Expwy. (S) -Dawson St. to Ferris St.	Street Reconstruction	Economic Vibrancy	02	06 Bond Program	210,000	0	210,000	0	0	0	0	210,000	3rd/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Goodnight - Royal to North of Harcourt	Thoroughfares	Economic Vibrancy	06	06 Bond Program	3,544,328	1,195,443	2,348,885	0	0	0	0	3,544,328	2nd/18
Goodnight - Joe Field to Royal	Thoroughfares	Economic Vibrancy	06	06 Bond Program	3,842,655	1,764,361	2,078,295	0	0	0	0	3,842,655	1st/18
Goodnight - Joe Field to Royal	Thoroughfares	Economic Vibrancy	06	98 Bond Program	1,386	1,386	0	0	0	0	0	1,386	1st/18
Governor's Row from Regal Row to Empire Central	Street Resurfacing	Economic Vibrancy	06	12 Bond Program	0	0	0	0	0	0	0	0	1st/18
Grand from R.B. Cullum to Good Latimer	Complete Street	Economic Vibrancy	07	12 Bond Program	367,350	264,720	102,630	0	0	0	0	367,350	1st/18
Grand from R.B. Cullum to Good Latimer	Complete Street	Economic Vibrancy	07	06 Bond Program	1,233,196	1,233,196	0	0	0	0	0	1,233,196	1st/18
Gray Wolf Trl (6203-6251) And Bentwood Trl (6211-6247)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	169,600	16,321	153,279	0	0	0	0	169,600	1st/18
Greater Casa View Area Streetscape Improvements	Streetscape/Urban Design	Culture, Arts, Recreation and Education	09	12 Bond Program	17,703	3,573	14,130	0	0	0	0	17,703	1st/19
Greenville Ave Retail Areas	Complete Street	Economic Vibrancy	14	12 Bond Program	0	0	0	82,040	738,360	0	0	820,400	4th/18
Greenville from Belmont to Bell and from Alta to Ross	Complete Street	Economic Vibrancy	14	06 Bond Program	231	231	0	0	0	0	0	231	4th/16
Greenville from Belmont to Bell and from Alta to Ross	Complete Street	Economic Vibrancy	14	12 Bond Program	3,742,593	3,479,947	262,646	0	0	0	0	3,742,593	4th/16
Gretchen Ln from Davenport Rd to Peppy Pl	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	225,340	225,340	0	0	0	0	0	225,340	3rd/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Griffin St. - IH30 to Main	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02,14	06 Bond Program	3,544,890	3,530,938	13,952	0	0	0	0	3,544,890	1st/17
Griffin St. - IH30 to Main	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02,14	06 Bond Program	0	0	0	1,722,610	0	0	0	1,722,610	1st/17
Gus Thomasson Rd from Materhorn Dr to Maylee Blvd	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	0	0	0	0	0	0	0	0	2nd/17
Haas from Marjorie to 51st	Street Reconstruction - Local Streets	Economic Vibrancy	04	12 Bond Program	413,800	58,337	355,463	0	0	0	0	413,800	1st/18
Haas from Marjorie to 51st	Street Reconstruction - Local Streets	Economic Vibrancy	04	06 Bond Program	3,917	3,830	87	0	0	0	0	3,917	1st/18
Hampton Rd (S) from Crow Creek Dr to north of W. Ledbetter Dr.	Street Reconstruction - Thoroughfares	Economic Vibrancy	04	06 Bond Program	3,000	2,748	252	0	0	0	0	3,000	4th/18
Hampton Rd (S) from Crow Creek Dr to north of W. Ledbetter Dr.	Street Reconstruction - Thoroughfares	Economic Vibrancy	04	12 Bond Program	1,855,900	234,702	1,621,198	0	0	0	0	1,855,900	4th/18
Harbinger Ln (2303-2423) And Kingsridge Dr (2308-2424)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	224,618	224,406	212	0	0	0	0	224,618	1st/17
Harbinger Ln (2503-2623) And Kingsridge Dr (2504-2624)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	214,700	200,683	14,017	0	0	0	0	214,700	1st/17
Harry Hines Blvd from Medical District Drive to Butler Street	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	18,170	16,360	1,810	0	0	0	0	18,170	2nd/17
Harry Hines Blvd from Medical District Drive to Butler Street	Street Resurfacing	Economic Vibrancy	02	12 Bond Program	61,847	11,460	50,387	0	0	0	0	61,847	2nd/17
Hatcher (Dolphin Rd.) - Haskell Ave. to Spring	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	07	06 Bond Program	178,443	178,340	104	0	0	0	0	178,443	3rd/18

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hatcher (Dolphin Rd.) - Haskell Ave. to Spring	Participation With Other Government Agencies Thoroughfares	Economic Vibrancy	07	98 Bond Program	1,073	922	151	0	0	0	0	1,073	3rd/18
Havenwood Dr from Woodshire Dr to Woodspan Dr	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	297,269	0	297,269	0	0	0	0	297,269	2nd/17
Heatherdale from Dove Meadow to Abrams	Street Reconstruction - Local Streets	Economic Vibrancy	10	06 Bond Program	2,612	2,612	0	0	0	0	0	2,612	1st/17
Heatherdale from Dove Meadow to Abrams	Street Reconstruction - Local Streets	Economic Vibrancy	10	12 Bond Program	693,200	588,092	105,108	0	0	0	0	693,200	1st/17
Henderson Ave (N) from Richard to Ross	Street Resurfacing	Economic Vibrancy	02,14	12 Bond Program	0	0	0	0	0	0	0	0	1st/18
Henderson St from US 75 to Ross Ave	Complete Street	Economic Vibrancy	02,14	12 Bond Program	0	0	0	0	0	0	0	0	4th/18
Hendricks from Denley to Moore	Target Neighborhood	Clean, Healthy Environment	04	12 Bond Program	296,062	62,188	233,873	254,939	0	0	0	551,001	1st/18
Hibernia Street and McKinney Avenue from Routh Street to Boll Street	Alley Petitions	Economic Vibrancy	14	12 Bond Program	93,723	14,108	79,614	0	0	0	0	93,723	3rd/18
Hibernia Street and State Street from Boll Street to Worthington Street	Alley Petitions	Economic Vibrancy	14	12 Bond Program	92,600	15,843	76,757	0	0	0	0	92,600	3rd/18
Highland Hills Dr from Simpson Stuart Rd to Bonnie View Rd	Street Reconstruction - Local Streets	Economic Vibrancy	08	12 Bond Program	1,257,600	1,202,890	54,710	0	0	0	0	1,257,600	3rd/17
Highland Hills Dr from Simpson Stuart Rd to Bonnie View Rd	Street Reconstruction - Local Streets	Economic Vibrancy	08	06 Bond Program	2,062	2,062	0	0	0	0	0	2,062	3rd/17
Highland Road from Ferguson to north of the entrance to Primrose at Highland (1500' to NE)	Thoroughfares	Economic Vibrancy	09	12 Bond Program	1,226,192	213,147	1,013,045	0	0	0	0	1,226,192	1st/18

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hillcrest Rd (17726-17820) And Blue Mesa Dr (6926-6930)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	133,670	25,194	108,476	0	0	0	0	133,670	1st/18
Hillcrest Rd (17920-18014) And Bremerton Dr (7003-7011)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	139,007	27,157	111,851	0	0	0	0	139,007	1st/18
Hillcrest Rd from Wester Way to McKamy	Street Reconstruction - Local Streets	Economic Vibrancy	12	06 Bond Program	510,272	510,141	131	0	0	0	0	510,272	1st/17
Hillcrest Rd from Wester Way to McKamy	Street Reconstruction - Local Streets	Economic Vibrancy	12	12 Bond Program	634,191	634,191	0	0	0	0	0	634,191	1st/17
Hilton Head Dr (5211-5315) And River Hill Cir (4708-4724)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	159,900	14,676	145,224	0	0	0	0	159,900	1st/17
Hilton Head Dr (5310-5420) And Harbor Town Dr (5305-5323)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	181,200	15,790	165,410	0	0	0	0	181,200	1st/18
Holly Hill from Phoenix to Pineland	Target Neighborhood	Clean, Healthy Environment	13	12 Bond Program	851,950	85,162	766,788	0	0	0	0	851,950	1st/18
Holly Hill from Phoenix to Pineland	Target Neighborhood	Clean, Healthy Environment	13	12 Bond Program	0	0	0	5,250	0	0	0	5,250	1st/18
Houston Street Viaduct	Bridge Repair and Modification	Economic Vibrancy	Citywide	12 Bond Program	6,615,979	6,562,190	53,789	0	0	0	0	6,615,979	3rd/17
Hudspeth Ave from Biglow St to Cardinal Dr	Street Resurfacing	Economic Vibrancy	04	12 Bond Program	421,212	0	421,212	0	0	0	0	421,212	2nd/17
Hughes Lane from Churchill Way to Lafayette Way	Target Neighborhood	Clean, Healthy Environment	11	12 Bond Program	809,313	115,940	693,373	0	0	0	0	809,313	1st/18
Hughes Lane from Churchill Way to Lafayette Way	Target Neighborhood	Clean, Healthy Environment	11	12 Bond Program	0	0	0	4,988	0	0	0	4,988	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hughes Lane from Lafayette Way to the alley north of Linden Ln	Sidewalk Improvements	Economic Vibrancy	11	12 Bond Program	136,956	25,206	111,750	0	0	0	0	136,956	1st/18
Hurley Way and Lenel Place from Williamsburg Road to "T" alley south of Walnut Hill Lane	Alley Petitions	Economic Vibrancy	06	12 Bond Program	202,000	30,162	171,838	0	0	0	0	202,000	3rd/18
Hurley Way and Lenel Place from Williamsburg Road to "T" alley south of Walnut Hill Lane	Alley Petitions	Economic Vibrancy	06	06 Bond Program	2,209	1,368	841	0	0	0	0	2,209	3rd/18
Idaho Ave and Maryland Ave from Holden Ave an estimated 250' south to Dallas Power & Light property	Alley Petitions	Economic Vibrancy	04	12 Bond Program	85,175	11,653	73,522	0	0	0	0	85,175	4th/17
IH-20 Ramps from Haymarket Rd to West of US-175	Intergovernmental Partnership Projects	Economic Vibrancy	05,08	06 Bond Program	662,182	420,000	242,182	0	0	0	0	662,182	1st/18
IH-30 Bridge Concept	Bridge Repair and Modification	Economic Vibrancy	Citywide	98 Bond Program	20,000	20,000	0	0	0	0	0	20,000	Various
IH-30 Signature Design	Bridge Repair and Modification	Economic Vibrancy	01,06	06 Bond Program	5,520,896	5,506,632	14,264	0	0	0	0	5,520,896	2nd/17
IH-30 Signature Design	Bridge Repair and Modification	Economic Vibrancy	01,06	Donation	1,980,000	1,980,000	0	0	0	0	0	1,980,000	2nd/17
IH-635 (LBJ) - Luna to US 75	Intergovernmental Partnership Projects	Economic Vibrancy	06,11,13	03 Bond Program	4,973,104	4,930,807	42,297	0	0	0	0	4,973,104	1st/16
IH-635 (LBJ) - Luna to US 75	Intergovernmental Partnership Projects	Economic Vibrancy	06,11,13	Reimb	2,820,000	2,820,000	0	0	0	0	0	2,820,000	1st/16
IH-635 (LBJ) - US 75 to La Prada	Intergovernmental Partnership Projects	Economic Vibrancy	09,10,11	03 Bond Program	2,371,982	1,593,700	778,281	0	0	0	0	2,371,982	Various
IH-635 (LBJ) at Skillman Interchange	Intergovernmental Partnership Projects	Economic Vibrancy	10	03 Bond Program	2,632,167	2,632,167	0	0	0	0	0	2,632,167	3rd/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
IH-635 corridor (LBJ) - Approaches and Transitions - I-35E to US 75 including I-35E.	Thoroughfares	Economic Vibrancy	13	06 Bond Program	1,609,785	355,911	1,253,874	0	0	0	0	1,609,785	1st/16
Illinois Ave from Oriol Ave to Michigan Ave	Street Resurfacing	Economic Vibrancy	04	12 Bond Program	68,835	12,750	56,085	0	0	0	0	68,835	2nd/17
Illinois Ave from Oriol Ave to Michigan Ave	Street Resurfacing	Economic Vibrancy	04	06 Bond Program	20,188	18,634	1,554	0	0	0	0	20,188	2nd/17
Imperial St from Bertrand Ave To Lagow St	Street Reconstruction - Local Streets	Economic Vibrancy	07	12 Bond Program	649,785	23,600	626,185	0	0	0	0	649,785	1st/18
Indian Springs Rd (7609-7679) And Tophill Ln (7614-7652)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	26,550	25,908	642	0	0	0	0	26,550	1st/18
Industrial Blvd. - S of IH 30 to N of Commerce St. (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	01,06	03 Bond Program	106,915	106,915	0	0	0	0	0	106,915	4th/18
Industrial Blvd. - S of IH 30 to N of Commerce St. (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	01,06	06 Bond Program	300,000	300,000	0	0	0	0	0	300,000	4th/18
Industrial Blvd. - S of IH 30 to N of Commerce St. (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	01,06	98 Bond Program	37,079	34,277	2,803	0	0	0	0	37,079	4th/18
Infrastructure improvements related to Public and Private Partnership	Public Private Partnership	Economic Vibrancy	04,05,07	03 Bond Program	1,610,551	416,885	1,193,666	0	0	0	0	1,610,551	Various
Ivywood Dr (807-955) And Havenwood Dr (806-948)	Alley Reconstruction	Economic Vibrancy	08	12 Bond Program	263,700	191,824	71,876	0	0	0	0	263,700	4th/16
Ivywood Dr from Woodspan Dr to Woodshire Dr	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	297,811	0	297,811	0	0	0	0	297,811	2nd/17
JB Jackson from Grand to MLK	Street Reconstruction - Local Streets	Economic Vibrancy	07	06 Bond Program	775,507	775,507	0	0	0	0	0	775,507	2nd/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
JB Jackson from Grand to MLK	Street Reconstruction - Local Streets	Economic Vibrancy	07	12 Bond Program	1,095,300	1,067,347	27,953	0	0	0	0	1,095,300	2nd/18
Jefferson (W) from Rosemont to Hampton	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	1,031,310	0	1,031,310	0	0	0	0	1,031,310	2nd/17
Jefferson Blvd from Crawford to Van Buren	Complete Street	Economic Vibrancy	01	12 Bond Program	231,444	231,444	0	0	0	0	0	231,444	4th/17
Kathy Trail Extension Phase III - Mccommas to Amesb	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	02,06,09,14	Reimb	2,480,080	0	2,480,080	0	0	0	0	2,480,080	4th/17
Katy Trail Extension - Phase VI	Intergovernmental Partnership Projects	Economic Vibrancy	14	06 Bond Program	4,878,148	4,387,285	490,864	0	0	0	0	4,878,148	2nd/17
Katy Trail Extension - Phase VI	Intergovernmental Partnership Projects	Economic Vibrancy	14	Regional Toll Rev	6,480,000	6,480,000	0	0	0	0	0	6,480,000	2nd/17
Katy Trail Extension - Phase VI	Intergovernmental Partnership Projects	Economic Vibrancy	14	03 Bond Program	77,828	77,828	0	0	0	0	0	77,828	2nd/17
Katy Trail Extension - Phase VI	Intergovernmental Partnership Projects	Economic Vibrancy	14	Reimb	1,000,000	1,000,000	0	0	0	0	0	1,000,000	2nd/17
Katy Trail Extension - Skillman to White Rock Station	Intergovernmental Partnership Projects	Economic Vibrancy	09,14	03 Bond Program	2,345,281	2,342,617	2,664	0	0	0	0	2,345,281	3rd/16
Katy Trail Extension - Skillman to White Rock Station	Intergovernmental Partnership Projects	Economic Vibrancy	09,14	06 Bond Program	1,382,204	1,382,204	0	0	0	0	0	1,382,204	3rd/16
Keller Springs / Preston / Westgrove	Intergovernmental Partnership Projects	Economic Vibrancy	12	12 Bond Program	856,243	839,283	16,960	0	0	0	0	856,243	3rd/16
Keller Springs / Preston / Westgrove	Intergovernmental Partnership Projects	Economic Vibrancy	12	Reimb	342,043	342,043	0	0	0	0	0	342,043	3rd/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Kenwood Ave from Sperry St to Frontier Ln	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	152,314	0	152,314	0	0	0	0	152,314	2nd/17
Kingsridge Dr (2307-2627) And Silverthorne Dr (2304-2516)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	429,320	421,033	8,287	0	0	0	0	429,320	1st/17
Kingsridge Dr (2307-2627) And Silverthorne Dr (2304-2516)	Alley Reconstruction	Economic Vibrancy	12	06 Bond Program	89,770	89,770	0	0	0	0	0	89,770	1st/17
Kirnwood Dr (306-426) And Ryanridge Dr (7729-7769)	Alley Reconstruction	Economic Vibrancy	08	12 Bond Program	166,532	134,139	32,393	0	0	0	0	166,532	4th/16
Kirnwood Dr from Leigh Ann Dr to Woodspan Dr	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	248,570	0	248,570	0	0	0	0	248,570	2nd/17
Knollview Dr (14810-14856) And Tophill Cir (7105-7115)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	21,525	21,449	76	0	0	0	0	21,525	1st/18
La Avenida Dr (7505-7607) And Meandering Way	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	262,725	261,993	732	0	0	0	0	262,725	4th/17
La Avenida Dr (7607-7747) And La Bolsa Dr (7616-7748)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	421,827	413,668	8,159	0	0	0	0	421,827	4th/17
La Cabeza (7707-7765) And Scotia (7702-7718)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	217,766	27,816	189,950	0	0	0	0	217,766	4th/17
La Cabeza Dr from Spring Creek Rd To Querida Ln	Street Resurfacing	Economic Vibrancy	12	12 Bond Program	0	0	0	122,900	0	0	0	122,900	1st/18
La Manga Dr (7707-7765) And La Cabeza Dr (7708-7764)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	222,865	25,495	197,370	0	0	0	0	222,865	4th/17
Lacehaven Dr (14907-14957) And Knollview Dr (14908-14944)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	38,347	33,515	4,832	0	0	0	0	38,347	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Lafayette Way (6207-6263) And Prestoncrest Ln (6206-6262)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	31,804	24,715	7,089	0	0	0	0	31,804	1st/18
Lake Highlands Trail from the White Rock Creek Trail to Skillman	Trails	Economic Vibrancy	10	12 Bond Program	1,600,000	141,833	1,458,167	0	0	0	0	1,600,000	2nd/17
Lake Highlands Trail from the White Rock Creek Trail to Skillman	Trails	Economic Vibrancy	10	06 Bond Program	5,392	5,307	85	0	0	0	0	5,392	2nd/17
Lake Placid from Reynoldston Ln to Red Bird Ln	Street Improvements	Economic Vibrancy	03	12 Bond Program	273,988	0	273,988	0	0	0	0	273,988	4th/16
Lakemere Dr (9807-9951) And Crestwick Dr (9806-9940)	Alley Reconstruction	Economic Vibrancy	10	06 Bond Program	22,639	22,639	0	0	0	0	0	22,639	1st/17
Lakemere Dr (9807-9951) And Crestwick Dr (9806-9940)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	304,500	291,108	13,392	0	0	0	0	304,500	1st/17
Lamar (S) from IH45 to Hatcher	Thoroughfares	Economic Vibrancy	07	06 Bond Program	13,352	13,352	0	0	0	0	0	13,352	1st/18
Lamar (S) from IH45 to Hatcher	Thoroughfares	Economic Vibrancy	07	12 Bond Program	9,936,341	9,936,341	0	0	0	0	0	9,936,341	1st/18
Lamar Streetscape Project	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02,14	06 Bond Program	2,000,000	0	2,000,000	0	0	0	0	2,000,000	1st/18
Lanewood Cir from Neering Dr to Jupiter Rd	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	257,266	0	257,266	0	0	0	0	257,266	2nd/17
Langdon Ave from Thurston Dr to Denton Dr	Street Reconstruction - Local Streets	Economic Vibrancy	02	06 Bond Program	1,422	1,422	0	0	0	0	0	1,422	3rd/17
Langdon Ave from Thurston Dr to Denton Dr	Street Reconstruction - Local Streets	Economic Vibrancy	02	12 Bond Program	600,867	583,743	17,125	0	0	0	0	600,867	3rd/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Lavendale Ave (6111-6339) And Azalea Ln (6118-6338)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	296,675	49,376	247,299	0	0	0	0	296,675	2nd/18
Lavendale Ave (6120-6338) And Royal Ln (6121-6339)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	268,929	44,531	224,398	0	0	0	0	268,929	2nd/18
Lavendale Ave (6404-6474) And Royal Ln (6405-6475)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	229,200	35,415	193,785	0	0	0	0	229,200	2nd/18
Lavendale Ave (6405-6441) And Royalton Dr (6456-6480)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	158,550	24,454	134,096	0	0	0	0	158,550	2nd/16
Lavendale Ave (6908-7048) And Royal Ln (6907-7047)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	295,300	38,510	256,790	0	0	0	0	295,300	2nd/18
Lazy River Dr from Red Bird Ln to University Hills Blvd	Street Resurfacing	Economic Vibrancy	03,08	12 Bond Program	730,525	0	730,525	0	0	0	0	730,525	2nd/17
Lazy River Dr From Wagon Wheels Trl To E. Red Bird Ln	Street Reconstruction - Local Streets	Economic Vibrancy	03	06 Bond Program	296	296	0	0	0	0	0	296	1st/17
Lazy River Dr From Wagon Wheels Trl To E. Red Bird Ln	Street Reconstruction - Local Streets	Economic Vibrancy	03	12 Bond Program	715,876	715,876	0	0	0	0	0	715,876	1st/17
Leameadow Dr (7008-7028) And Knollview Dr (14944-14956)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	26,740	22,153	4,587	0	0	0	0	26,740	1st/18
Leavalley Dr from Hillwood Ln to Winterwood Ln	Street Resurfacing	Economic Vibrancy	11	12 Bond Program	0	0	0	53,200	0	0	0	53,200	1st/18
Ledbetter Dr (E) from Kolloch Dr To Mayforge Dr	Street Reconstruction - Local Streets	Economic Vibrancy	04	06 Bond Program	2,806	2,746	60	0	0	0	0	2,806	1st/18
Ledbetter Dr (E) from Kolloch Dr To Mayforge Dr	Street Reconstruction - Local Streets	Economic Vibrancy	04	12 Bond Program	578,100	25,902	552,198	0	0	0	0	578,100	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Ledbetter Ext. - Merrifield to Mt. Creek (Construction)	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	924	0	924	0	0	0	0	924	3rd/15
Ledbetter Ext. - Merrifield to Mt. Creek (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	314,680	314,340	340	0	0	0	0	314,680	3rd/15
Ledbetter/Grady Niblo Ext - Merrifield to Mt. Creek	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	100,709	100,709	0	0	0	0	0	100,709	3rd/15
Ledbetter/Grady Niblo Ext - Merrifield to Mt. Creek	Intergovernmental Partnership Projects	Economic Vibrancy	03	98 Bond Program	243,303	243,303	0	0	0	0	0	243,303	3rd/15
Ledbetter/Grady Niblo Ext - Merrifield to Mt. Creek	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	1,846,483	1,844,843	1,639	0	0	0	0	1,846,483	3rd/15
Lindsley from Beacon to Munger	Street Reconstruction - Thoroughfares	Economic Vibrancy	02	12 Bond Program	342,600	0	342,600	0	0	0	0	342,600	2nd/17
Linfield Rd from Seay Dr To Humphrey Dr	Street Resurfacing	Economic Vibrancy	04	12 Bond Program	62,880	0	62,880	0	0	0	0	62,880	2nd/17
Live Oak -Olive to Central Blvd.	Thoroughfares	Economic Vibrancy	14	06 Bond Program	477,760	107,228	370,532	0	0	0	0	477,760	2nd/17
Longhorn Street from Bar X St to Ferguson Rd	Street Petitions	Economic Vibrancy	07	06 Bond Program	3,321	3,242	79	0	0	0	0	3,321	4th/17
Longhorn Street from Bar X St to Ferguson Rd	Street Petitions	Economic Vibrancy	07	12 Bond Program	124,905	71,577	53,328	0	0	0	0	124,905	4th/17
Lonsdale from Sarah Lee to Lake June Rd	Street Petitions	Economic Vibrancy	05	12 Bond Program	107,980	107,980	0	0	0	0	0	107,980	3rd/17
Loop 12 - Spur 408 to IH 35E	Intergovernmental Partnership Projects	Economic Vibrancy	03,06	03 Bond Program	98,723	512	98,212	0	0	0	0	98,723	Various

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Macon St./Sunday St. Railroad Crossing	Intergovernmental Partnership Projects	Economic Vibrancy	07	03 Bond Program	382,430	381,684	746	0	0	0	0	382,430	3rd/16
Macon St./Sunday St. Railroad Crossing	Intergovernmental Partnership Projects	Economic Vibrancy	07	Reimb	734,354	734,354	0	0	0	0	0	734,354	3rd/16
Main St from Good Latimer to Exposition	Complete Street	Economic Vibrancy	02	12 Bond Program	730,200	69,760	660,440	0	0	0	0	730,200	4th/17
Main St from Harwood to Lamar	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	22,430	20,196	2,234	0	0	0	0	22,430	2nd/17
Main St from Harwood to Lamar	Street Resurfacing	Economic Vibrancy	14	12 Bond Program	77,280	14,160	63,120	0	0	0	0	77,280	2nd/17
Manana Drive and Park Lane from Larga Drive to Marsh Lane	Alley Petitions	Economic Vibrancy	06	12 Bond Program	368,969	35,744	333,225	0	0	0	0	368,969	3rd/18
Maple Ave from 700' south of Mockingbird Ln to Mockingbird Ln	Street Reconstruction - Thoroughfares	Economic Vibrancy	02	12 Bond Program	730,200	142,711	587,489	0	0	0	0	730,200	1st/18
Marbrook Dr (12109-12323) And Madeleine Cir (12104-12136)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	49,488	41,723	7,765	0	0	0	0	49,488	1st/18
Marbrook Dr (12109-12323) And Madeleine Cir (12104-12136)	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	1,073	1,073	0	0	0	0	0	1,073	1st/18
Marquis from Norcross to Royal	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	228,811	228,811	0	0	0	0	0	228,811	3rd/15
Matagorda Dr from Lake Placid Dr. to Dead End	Street Improvements	Economic Vibrancy	03	12 Bond Program	220,527	0	220,527	0	0	0	0	220,527	4th/16
Mayforge Dr from Le Forge Ave To E Ledbetter Dr	Street Reconstruction - Local Streets	Economic Vibrancy	04	12 Bond Program	294,585	130,115	164,470	0	0	0	0	294,585	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
McMillan from Willis to Monticello	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	32,149	28,947	3,202	0	0	0	0	32,149	1st/18
McMillan from Willis to Monticello	Street Resurfacing	Economic Vibrancy	14	12 Bond Program	20,310	20,310	0	355,290	0	0	0	375,600	1st/18
McVey from Beckley to Marsalis	Target Neighborhood	Clean, Healthy Environment	04	06 Bond Program	763	625	138	0	0	0	0	763	1st/18
McVey from Beckley to Marsalis	Target Neighborhood	Clean, Healthy Environment	04	12 Bond Program	1,338,250	134,652	1,203,599	0	0	0	0	1,338,250	1st/18
Meadow Bluff Ln (2703-2755) And W Camp Wisdom Rd (2400-2400)	Alley Reconstruction	Economic Vibrancy	08	12 Bond Program	155,596	147,076	8,520	0	0	0	0	155,596	4th/16
Meadow Dawn Ln (2705-2759) And Meadow Bluff Ln (2706-2756)	Alley Reconstruction	Economic Vibrancy	08	06 Bond Program	214,197	214,197	0	0	0	0	0	214,197	4th/16
Meadow Dawn Ln (2705-2759) And Meadow Bluff Ln (2706-2756)	Alley Reconstruction	Economic Vibrancy	08	12 Bond Program	46,702	26,381	20,321	0	0	0	0	46,702	4th/16
Meadow Dawn Ln (2706-2760) And Meadow Harvest Ln (2705-2759)	Alley Reconstruction	Economic Vibrancy	08	12 Bond Program	166,996	148,797	18,199	0	0	0	0	166,996	4th/16
Meadow Gate Ln (2703-2763) And Meadow Isle Ln (2704-2764)	Alley Reconstruction	Economic Vibrancy	08	12 Bond Program	196,885	193,316	3,569	0	0	0	0	196,885	4th/16
Meadow Valley Ln from Reynoldston Ln to Caracas Dr.	Street Improvements	Economic Vibrancy	03	12 Bond Program	267,305	0	267,305	0	0	0	0	267,305	4th/16
Meadowcreek Drive Arapaho to Campbell - pedestrian and traffic calming improvements	Complete Street	Economic Vibrancy	12	12 Bond Program	270,135	47,549	222,586	0	0	0	0	270,135	4th/18
Meek St. from Carbondale St. to Hull St.	Public Private Partnership	Economic Vibrancy	07	03 Bond Program	132,929	78,229	54,700	0	0	0	0	132,929	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Merit from Park Central to Clodus Fields	Street Reconstruction - Thoroughfares	Economic Vibrancy	11	06 Bond Program	2,000	1,782	218	0	0	0	0	2,000	3rd/16
Merit from Park Central to Clodus Fields	Street Reconstruction - Thoroughfares	Economic Vibrancy	11	12 Bond Program	1,070,747	1,051,491	19,256	0	0	0	0	1,070,747	3rd/16
Mican Dr from Schofield Dr to end of pavement	Target Neighborhood	Clean, Healthy Environment	06	12 Bond Program	497,000	106,730	390,270	0	0	0	0	497,000	1st/18
Michigan Ave from Saner Ave to Hobson Ave	Street Petitions	Economic Vibrancy	04	12 Bond Program	444,163	31,055	413,108	0	0	0	0	444,163	3rd/18
Midbury Dr (7806-7848) And Northaven Rd (7807-7847)	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	2,673	2,673	0	0	0	0	0	2,673	1st/18
Midbury Dr (7806-7848) And Northaven Rd (7807-7847)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	129,434	21,048	108,386	0	0	0	0	129,434	1st/18
Mingo Street from Dolphin to Gault	Street Reconstruction - Local Streets	Economic Vibrancy	07	12 Bond Program	304,300	1,139	303,161	0	0	0	0	304,300	1st/18
Misty Meadow Dr (3403-3523) And Meadowchase Way (17903-17923)	Alley Reconstruction	Economic Vibrancy	12	06 Bond Program	117,045	117,045	0	0	0	0	0	117,045	1st/17
Misty Meadow Dr (3403-3523) And Meadowchase Way (17903-17923)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	230,100	229,599	501	0	0	0	0	230,100	1st/17
Misty Trl from Golden Creek Rd to Warm Mist Ln	Street Resurfacing	Economic Vibrancy	12	12 Bond Program	0	0	0	85,300	0	0	0	85,300	1st/18
MLK Blvd from R.B. Cullum to S.M. Wright	Complete Street	Economic Vibrancy	07	12 Bond Program	572,037	572,037	0	0	0	0	0	572,037	1st/17
MLK Blvd from R.B. Cullum to S.M. Wright	Complete Street	Economic Vibrancy	07	06 Bond Program	15,059	14,557	502	0	0	0	0	15,059	1st/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Mockingbird Lane Bridge at Santa Barbara Dr	Bridge Repair and Modification	Economic Vibrancy	09	06 Bond Program	4,093	4,093	0	0	0	0	0	4,093	Various
Mockingbird Ln (W) from Maple to Harry Hines	Street Resurfacing	Economic Vibrancy	02	12 Bond Program	1,094,976	0	1,094,976	0	0	0	0	1,094,976	2nd/17
Montclair Ave from Brooklyn Ave to Clarendon Dr	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	0	0	0	165,300	0	0	0	165,300	1st/18
Montie St from Scyene Rd To Junction St	Street Reconstruction - Local Streets	Economic Vibrancy	07	12 Bond Program	860,400	73,981	786,419	0	0	0	0	860,400	1st/18
Montreal Ave (S) from Clarendon Dr to Brandon St	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	0	0	0	157,500	0	0	0	157,500	1st/18
Motor St. - Harry Hines to Stemmons	Thoroughfares	Economic Vibrancy	02	06 Bond Program	336,543	0	336,543	0	0	0	0	336,543	1st/18
Motor St. - Harry Hines to Stemmons	Thoroughfares	Economic Vibrancy	02	12 Bond Program	67,403	0	67,403	0	0	0	0	67,403	1st/18
Motor St. - IH 35E to Medical Center Dr.	Intergovernmental Partnership Projects	Economic Vibrancy	02	Reimb	14,276,490	640,000	13,636,490	0	0	0	0	14,276,490	1st/18
Motor St. - IH 35E to Medical Center Dr.	Intergovernmental Partnership Projects	Economic Vibrancy	02	06 Bond Program	1,927,157	1,332,627	594,531	0	0	0	0	1,927,157	1st/18
Mountain Creek Parkway from 2400' Southeast of Eagle Ford to Clark Road	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	5,325,000	5,325,000	0	1,376,000	0	0	0	6,701,000	2nd/17
Mt. Nebo Street and Mt. Shasta Street from Mt. Royal Street to Mt. Ranier Street	Alley Petitions	Economic Vibrancy	03	12 Bond Program	253,120	252,939	181	0	0	0	0	253,120	3rd/16
Munger Blvd (N) from Rieger to Tremont	Street Reconstruction - Thoroughfares	Economic Vibrancy	02,14	06 Bond Program	158,296	158,296	0	0	0	0	0	158,296	3rd/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Munger Blvd (N) from Rieger to Tremont	Street Reconstruction - Thoroughfares	Economic Vibrancy	02,14	12 Bond Program	1,135,300	1,124,966	10,334	0	0	0	0	1,135,300	3rd/16
Norcross from Webb Chapel to Cromwell	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	294,500	0	294,500	0	0	0	0	294,500	2nd/17
North Beckley Ave at Commer Street -SREC	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	3,566,089	3,566,089	0	0	0	0	0	3,566,089	2nd/17
Northaven Trail Extension	Trails	Economic Vibrancy	11,13	12 Bond Program	1,710,600	0	1,710,600	0	0	0	0	1,710,600	4th/17
Oak Cliff Gardens Walkability Improvements	Sidewalk Improvements	Economic Vibrancy	04	12 Bond Program	118,033	0	118,033	0	0	0	0	118,033	3rd/18
Ocalla Ave from Garland Rd to San Fernando Way	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	0	0	0	88,100	0	0	0	88,100	1st/18
Old Ox Rd from Red Bird Ln to Trade Winds Dr	Street Resurfacing	Economic Vibrancy	03	12 Bond Program	0	0	0	196,900	0	0	0	196,900	1st/18
Olive St. at Ross	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	92,233	44	92,190	0	0	0	0	92,233	4th/17
Olusta Dr from Oklaunion Dr to Murdock Rd	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	0	0	0	205,100	0	0	0	205,100	1st/18
Omni Convention Center Hotel/CCT Street Infra Project	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02	06 Bond Program	2,078,117	2,078,117	0	0	0	0	0	2,078,117	4th/15
Overton Rd (E) from Biglow to Garrison	Street Reconstruction - Thoroughfares	Economic Vibrancy	04	06 Bond Program	16,802	16,802	0	0	0	0	0	16,802	3rd/17
Overton Rd (E) from Biglow to Garrison	Street Reconstruction - Thoroughfares	Economic Vibrancy	04	12 Bond Program	226,545	182,750	43,795	0	0	0	0	226,545	3rd/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Overwood Rd (9406-9536) And Parkford Dr (9407-9529)	Alley Reconstruction	Economic Vibrancy	10	06 Bond Program	50,568	50,568	0	0	0	0	0	50,568	1st/17
Overwood Rd (9406-9536) And Parkford Dr (9407-9529)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	241,400	235,171	6,229	0	0	0	0	241,400	1st/17
Palacios Ave from Ottawa Rd to Canada Dr	Street Petitions	Economic Vibrancy	06	06 Bond Program	1,406	1,406	0	0	0	0	0	1,406	3rd/18
Palacios Ave from Ottawa Rd to Canada Dr	Street Petitions	Economic Vibrancy	06	12 Bond Program	467,628	43,518	424,109	0	0	0	0	467,628	3rd/18
Park Grove Ln (18627-18851) And Kirkmeadow Ln (4007-4131)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	302,500	29,408	273,092	0	0	0	0	302,500	1st/18
Park Ln. - Boedeker to Greenville	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	13	03 Bond Program	748,266	212	748,054	0	0	0	0	748,266	1st/20
Park Ln. - Boedeker to Greenville	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	13	98 Bond Program	302,374	302,374	0	0	0	0	0	302,374	1st/20
Park Ln. - Boedecker to US 75	Intergovernmental Partnership Projects	Economic Vibrancy	13	06 Bond Program	0	0	0	957,225	0	0	0	957,225	1st/20
Park Ln. - US 75 to Greenville	Intergovernmental Partnership Projects	Economic Vibrancy	13	06 Bond Program	529,729	0	529,729	0	0	0	0	529,729	1st/20
Park Ln. Bridge Over Bachman Branch	Bridge Repair and Modification	Economic Vibrancy	03,13	03 Bond Program	9,742	0	9,742	0	0	0	0	9,742	Various
Park Ln. from Thackery St to Hillcrest Rd	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	171,400	0	171,400	0	0	0	0	171,400	2nd/17
Parkford Dr (9819-9963) And Ridgehaven Dr (9806-9950)	Alley Reconstruction	Economic Vibrancy	10	06 Bond Program	38,560	38,560	0	0	0	0	0	38,560	3rd/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Parkford Dr (9819-9963) And Ridgehaven Dr (9806-9950)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	308,400	295,654	12,746	0	0	0	0	308,400	3rd/16
Parkshire, Lizshire, Sanshire, Danashire, Debshire, Clayshire, Pegshire	Street Resurfacing	Economic Vibrancy	10	12 Bond Program	0	0	0	371,200	0	0	0	371,200	1st/18
Partial Reconstruction of Major Thoroughfares	Street Improvements	Economic Vibrancy	Citywide	Capital Construction	5,000,000	2,789,394	2,210,606	0	0	0	0	5,000,000	Various
Pearl -Commerce to Live Oak	Thoroughfares	Economic Vibrancy	02,14	03 Bond Program	157,426	157,426	0	0	0	0	0	157,426	1st/17
Pearl -Commerce to Live Oak	Thoroughfares	Economic Vibrancy	02,14	06 Bond Program	4,268,092	3,090,773	1,177,319	0	0	0	0	4,268,092	1st/17
Peavy Rd from E. Lake Highlands Dr to Northcliff Dr	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	382,088	0	382,088	0	0	0	0	382,088	2nd/17
Pedestrian Way on Elm St. between Ervay and Stone St.	Streetscape/Urban Design	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	157,772	0	157,772	0	0	0	0	157,772	Various
Pensive from Walnut Hill to Merrell	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	327,900	0	327,900	0	0	0	0	327,900	2nd/17
Perryton Dr. Sidewalk Connection	Sidewalk Improvements	Economic Vibrancy	03	03 Bond Program	100,000	0	100,000	0	0	0	0	100,000	4th/17
Phoenix from Fair Oaks to Holly Hill	Target Neighborhood	Clean, Healthy Environment	13	12 Bond Program	0	0	0	5,250	0	0	0	5,250	1st/18
Phoenix from Fair Oaks to Holly Hill	Target Neighborhood	Clean, Healthy Environment	13	12 Bond Program	851,950	86,195	765,755	0	0	0	0	851,950	1st/18
Polk St (S) from Town Creek Drive to Brook Valley Lane	Street Resurfacing	Economic Vibrancy	03,04	12 Bond Program	0	0	0	98,800	0	0	0	98,800	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Polk St from Jefferson Blvd to Davis	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	474,600	0	474,600	0	0	0	0	474,600	3rd/17
Polk St. (S) - Ferndale Ave. to Clarendon Ave.	Target Neighborhood	Clean, Healthy Environment	01	03 Bond Program	350,445	350,333	112	0	0	0	0	350,445	4th/16
Polk St. (S) - Ferndale Ave. to Clarendon Ave.	Target Neighborhood	Clean, Healthy Environment	01	06 Bond Program	1,769,354	1,626,131	143,223	0	0	0	0	1,769,354	4th/16
Polk St. (S) - Wilbur St. to Ferndale Ave.	Target Neighborhood	Clean, Healthy Environment	01	03 Bond Program	144,561	143,610	952	0	0	0	0	144,561	4th/16
Polk St. (S) - Wilbur St. to Ferndale Ave.	Target Neighborhood	Clean, Healthy Environment	01	06 Bond Program	888,374	888,374	0	0	0	0	0	888,374	4th/16
Polk/Tyler Roundabouts	Traffic Intersection Capacity and Safety Improvement	Economic Vibrancy	01	06 Bond Program	65,743	65,743	0	2,279,425	0	0	0	2,345,168	1st/18
Polk/Tyler Roundabouts	Traffic Intersection Capacity and Safety Improvement	Economic Vibrancy	01	12 Bond Program	1,511,041	0	1,511,041	0	0	0	0	1,511,041	1st/18
Preston Rd. at Royal Ln. (CMAQ)	Intergovernmental Partnership Projects	Economic Vibrancy	11,13	03 Bond Program	15,000	15,000	0	0	0	0	0	15,000	Various
Preston Road at Bellline (CMAQ)	Intergovernmental Partnership Projects	Economic Vibrancy	11,13	03 Bond Program	15,000	0	15,000	0	0	0	0	15,000	Various
Prestonshire from Tulane to Edgemere	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	162,800	162,396	404	0	0	0	0	162,800	2nd/16
Public Art Administration - Specified Streets	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	48,998	1,061	47,937	0	0	0	0	48,998	Various
Public Art Administration - Streets and Thoroughfares	Public Art	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	97,247	95,642	1,605	0	0	0	0	97,247	Various

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Public Art Administration - Streets and Transportation	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	133,520	133,520	0	0	0	0	0	133,520	Various
Public Art Administration - Streets and Transportation	Public Art	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	305,961	0	305,961	0	0	0	0	305,961	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	29,900	29,900	0	0	0	0	0	29,900	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	350,086	347,094	2,992	0	0	0	0	350,086	Various
Racine Dr (6507-6711) And Autumn Woods Trl (6506-6658)	Alley Reconstruction	Economic Vibrancy	03	12 Bond Program	418,588	406,355	12,233	0	0	0	0	418,588	4th/16
Racine Dr from Kimwood to Cleardale	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	0	0	0	150,400	0	0	0	150,400	1st/18
Railroad Coordination for City Projects	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	03 Bond Program	47,472	30,603	16,869	0	0	0	0	47,472	Various
Red Bird Lane and Polk Street	Thoroughfares	Economic Vibrancy	03,04	03 Bond Program	329,768	329,768	0	0	0	0	0	329,768	2nd/16
Red Fern Ln From Coit Rd To Blossomheath Ln	Street Reconstruction - Local Streets	Economic Vibrancy	11	06 Bond Program	111	111	0	0	0	0	0	111	1st/16
Red Fern Ln From Coit Rd To Blossomheath Ln	Street Reconstruction - Local Streets	Economic Vibrancy	11	12 Bond Program	601,200	488,459	112,741	0	0	0	0	601,200	1st/16
Reynoldston from Hampton to Heather Glen	Street Reconstruction - Local Streets	Economic Vibrancy	03	12 Bond Program	236,199	0	236,199	0	0	0	0	236,199	1st/17
Rialto Dr from Glen Regal Dr to Bunche Dr	Street Resurfacing	Economic Vibrancy	10	12 Bond Program	0	0	0	73,000	0	0	0	73,000	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Right-of-Way Data Collection & Analysis	Studies and Master Plans	E-Gov	Citywide	Street/Alley Improvement Fund	400,000	0	400,000	1,130,229	0	0	0	1,530,229	Various
Rilla Ave from Dasch St To Hillburn Dr	Street Reconstruction - Local Streets	Economic Vibrancy	05	12 Bond Program	55,129	55,129	0	0	0	0	0	55,129	2nd/16
Rilla Ave from Dasch St To Hillburn Dr	Street Reconstruction - Local Streets	Economic Vibrancy	05	06 Bond Program	532	532	0	0	0	0	0	532	2nd/16
Riverfront Blvd. - Cadiz St. to Continental Ave.	Intergovernmental Partnership Projects	Economic Vibrancy	01, 02, 06	03 Bond Program	462,597	451,299	11,298	0	0	0	0	462,597	4th/17
Riverfront Blvd. - Cadiz St. to Continental Ave.	Intergovernmental Partnership Projects	Economic Vibrancy	01, 02, 06	06 Bond Program	2,175,821	2,174,625	1,196	0	0	0	0	2,175,821	4th/17
Riverfront Blvd. - Cadiz St. to Continental Ave.	Intergovernmental Partnership Projects	Economic Vibrancy	01, 02, 06	06 Bond Program	0	0	0	1,608,079	0	0	0	1,608,079	4th/17
Riverfront Blvd. - Cadiz St. to Continental Ave.	Intergovernmental Partnership Projects	Economic Vibrancy	01, 02, 06	98 Bond Program	25,147	25,147	0	0	0	0	0	25,147	4th/17
Roanoke Ave from Huron Dr to Mohawk Dr	Street Resurfacing	Economic Vibrancy	02	12 Bond Program	0	0	0	53,800	0	0	0	53,800	1st/18
Rockwood St from Jerden Ln to Pembroke Ave	Street Petitions	Economic Vibrancy	04	12 Bond Program	966,050	622,808	343,242	0	0	0	0	966,050	3rd/17
Rocky Ridge Rd From E Ledbetter Dr To Woodacre Dr	Street Reconstruction - Local Streets	Economic Vibrancy	04	12 Bond Program	464,452	464,452	0	0	0	0	0	464,452	2nd/17
Rolling Vista Dr from Woodbriar Dr to Harvest Glen Dr	Street Resurfacing	Economic Vibrancy	11	12 Bond Program	168,900	168,481	419	0	0	0	0	168,900	2nd/16
Ross Ave from N. Field St to Croquette St	Street Resurfacing	Economic Vibrancy	14	12 Bond Program	441,000	439,906	1,094	0	0	0	0	441,000	1st/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Roundrock Rd (7707-7823) And Briaridge Rd (7708-7820)	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	141,744	141,744	0	0	0	0	0	141,744	2nd/16
Roundrock Rd (7707-7823) And Briaridge Rd (7708-7820)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	27,250	17,106	10,144	0	0	0	0	27,250	2nd/16
Routh St. - Ross to San Jacinto	Thoroughfares	Economic Vibrancy	14	03 Bond Program	70,783	70,783	0	0	0	0	0	70,783	1st/16
Routh St. - Ross to San Jacinto	Thoroughfares	Economic Vibrancy	14	06 Bond Program	2,970,416	2,969,672	745	0	0	0	0	2,970,416	1st/16
Royal Lane at Denton	Streetscape/Urban Design	Culture, Arts, Recreation and Education	06	06 Bond Program	500,000	500,000	0	0	0	0	0	500,000	4th/17
Royal Ln from Marsh Lane to Cox Lane	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	391,100	390,130	970	0	0	0	0	391,100	2nd/16
Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trl. and Lazy River Dr. south along Ricketts Br.)	Trails	Economic Vibrancy	03, 08	06 Bond Program	2,410	2,410	0	0	0	0	0	2,410	1st/18
Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trl. and Lazy River Dr. south along Ricketts Br.)	Trails	Economic Vibrancy	03, 08	12 Bond Program	3,397,007	437,589	2,959,418	276,593	0	0	0	3,673,600	1st/18
Rupley Ln from Sunland St to Jupiter Rd	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	166,873	0	166,873	0	0	0	0	166,873	2nd/17
Rustic Valley Dr (7238-7420) And Echo Bluff Dr (7104-7132)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	409,600	58,634	350,966	0	0	0	0	409,600	4th/17
San Leon Ave. - Glenciff Dr. to Dead End	Street Petitions	Economic Vibrancy	05	06 Bond Program	614,528	614,528	0	0	0	0	0	614,528	4th/15
Santa Clara Dr from Lakeland Dr to Ocala Ave	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	242,400	241,799	601	0	0	0	0	242,400	1st/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sebring Dr from Tioga St to Soft Wind Dr	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	0	0	0	176,500	0	0	0	176,500	1st/18
Seedling Ln (2304-2524) And Old Mill Rd (2311-2519)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	353,100	350,915	2,185	0	0	0	0	353,100	1st/16
Seedling Ln (2304-2524) And Old Mill Rd (2311-2519)	Alley Reconstruction	Economic Vibrancy	12	06 Bond Program	78,212	78,096	116	0	0	0	0	78,212	1st/16
SH-78 - Loop 12 to IH 635	Intergovernmental Partnership Projects	Economic Vibrancy	09	Reimb	20,000	20,000	0	0	0	0	0	20,000	1st/17
SH-78 - Loop 12 to IH 635	Intergovernmental Partnership Projects	Economic Vibrancy	09	03 Bond Program	210,000	137,382	72,618	0	0	0	0	210,000	1st/17
Shady Bend from Midway to Haydale	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	0	0	0	205,900	0	0	0	205,900	1st/18
Shiloh Rd from Blyth Dr to Lockhart Ave	Street Resurfacing	Economic Vibrancy	07	12 Bond Program	376,400	0	376,400	0	0	0	0	376,400	2nd/17
Shiloh Rd from Oates Dr to Larry Dr	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	177,900	177,459	441	0	0	0	0	177,900	2nd/16
Shoreview Rd (9222-9246) And Deer Trail Dr (8044-8044)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	74,195	74,195	0	0	0	0	0	74,195	3rd/16
Shoreview Rd (9506-9748) And Audelia Rd (8725-8725)	Alley Reconstruction	Economic Vibrancy	10	06 Bond Program	43,831	43,831	0	0	0	0	0	43,831	3rd/16
Shoreview Rd (9506-9748) And Audelia Rd (8725-8725)	Alley Reconstruction	Economic Vibrancy	10	12 Bond Program	362,841	356,223	6,618	0	0	0	0	362,841	3rd/16
Shoreview Road from Forest Trail to Nimrod Trail	Alley Petitions	Economic Vibrancy	10	12 Bond Program	188,638	26,280	162,358	0	0	0	0	188,638	3rd/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sidewalk Improvements	Sidewalk Improvements	Economic Vibrancy	08	03 Bond Program	329,087	52,400	276,687	0	0	0	0	329,087	Various
Sidewalk Improvements	Sidewalk Improvements	Economic Vibrancy	08	06 Bond Program	98,229	0	98,229	0	0	0	0	98,229	Various
Sidewalk Improvements - CD Projects	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	78,849	0	78,849	0	0	0	0	78,849	Various
Sidewalk Improvements and Barrier Free Ramps	Sidewalk Improvements	Economic Vibrancy	Citywide	Street Assessments	1,077,880	782,874	295,006	0	0	0	0	1,077,880	Various
Sidewalk Improvements District 12	Sidewalk Improvements	Economic Vibrancy	12	12 Bond Program	7,749	2,000	5,749	0	0	0	0	7,749	4th/16
Sidewalk Improvements District 2	Sidewalk Improvements	Economic Vibrancy	02	12 Bond Program	74,541	8,951	65,590	0	0	0	0	74,541	2nd/17
Sidewalk Improvements District 4	Sidewalk Improvements	Economic Vibrancy	04	12 Bond Program	168,402	104,640	63,762	0	0	0	0	168,402	1st/17
Sidewalk Improvements District 4	Sidewalk Improvements	Economic Vibrancy	04	12 Bond Program	0	0	0	119,798	0	0	0	119,798	1st/17
Silvery Moon Dr from Singing Hills Dr To Silvery Moon Cir	Street Resurfacing	Economic Vibrancy	03	12 Bond Program	139,932	0	139,932	0	0	0	0	139,932	2nd/17
Sondra Dr from Hillside Dr to Wendover Rd	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	254,441	0	254,441	0	0	0	0	254,441	2nd/17
SOPAC Trail Phase 3 (East Dallas Veloway)	Intergovernmental Partnership Projects	Economic Vibrancy	09	12 Bond Program	2,081,882	2,081,882	0	0	0	0	0	2,081,882	1st/18
Southview Ln From Coit Rd To Blossomheath Ln	Street Reconstruction - Local Streets	Economic Vibrancy	11	06 Bond Program	444	444	0	0	0	0	0	444	1st/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Southview Ln From Coit Rd To Blossomheath Ln	Street Reconstruction - Local Streets	Economic Vibrancy	11	12 Bond Program	485,577	474,737	10,840	0	0	0	0	485,577	1st/17
Southwell Rd from Harry Hines Blvd to Denton Dr	Street Resurfacing	Economic Vibrancy	06	12 Bond Program	22,568	22,568	0	0	0	0	0	22,568	1st/18
Southwell Rd from Harry Hines Blvd to Denton Dr	Street Resurfacing	Economic Vibrancy	06	12 Bond Program	0	0	0	40,032	0	0	0	40,032	1st/18
Spring Creek Rd (14906-15022) And Hillfawn Cir (7906-7916)	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	150,954	150,954	0	0	0	0	0	150,954	3rd/16
Spring Creek Rd (14906-15022) And Hillfawn Cir (7906-7916)	Alley Reconstruction	Economic Vibrancy	11	12 Bond Program	22,140	17,633	4,507	0	0	0	0	22,140	3rd/16
Spring Glen Dr from Willow Glen Dr To Cedar Glen Dr	Street Resurfacing	Economic Vibrancy	03	12 Bond Program	113,872	0	113,872	0	0	0	0	113,872	2nd/17
Spring Grove from Alpha to Coit	Street Reconstruction - Local Streets	Economic Vibrancy	11	12 Bond Program	2,255,500	249,292	2,006,208	0	0	0	0	2,255,500	2nd/18
Spring Valley Rd from Coit Rd to Goldmark sidewalk and pedestrian improvements	Intergovernmental Partnership Projects	Economic Vibrancy	11	12 Bond Program	152,163	95,441	56,722	0	0	0	0	152,163	4th/18
Spring Valley Rd. at Goldmark	Intergovernmental Partnership Projects	Economic Vibrancy	11	06 Bond Program	146,602	146,602	0	0	0	0	0	146,602	2nd/17
Squaw Valley from End of Pavement to Crested Butte Dr	Street Resurfacing	Economic Vibrancy	12	12 Bond Program	0	0	0	124,700	0	0	0	124,700	1st/18
State Street and Thomas Avenue from Routh Street to Boll Street	Alley Petitions	Economic Vibrancy	14	12 Bond Program	91,238	13,775	77,463	0	0	0	0	91,238	3rd/18
Stefani Dr from Thackery St to Hillcrest Rd	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	0	0	0	128,500	0	0	0	128,500	1st/18

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Stevens St from Cayuga Dr to Davilla Ave and Davilla Ave from Stevens St to Drake St	Street Petitions	Economic Vibrancy	09	12 Bond Program	0	0	0	4,486	0	0	0	4,486	3rd/18
Stevens St from Cayuga Dr to Davilla Ave and Davilla Ave from Stevens St to Drake St	Street Petitions	Economic Vibrancy	09	06 Bond Program	361	180	180	0	0	0	0	361	3rd/18
Stevens St from Cayuga Dr to Davilla Ave and Davilla Ave from Stevens St to Drake St	Street Petitions	Economic Vibrancy	09	12 Bond Program	669,014	38,517	630,497	0	0	0	0	669,014	3rd/18
Stratton Dr from Calcutta Dr To Penguin Dr	Street Reconstruction - Local Streets	Economic Vibrancy	03	12 Bond Program	186,986	186,986	0	0	0	0	0	186,986	1st/17
Strayhorn Dr from Barnes Bridge Rd to Plummer Dr	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	209,035	0	209,035	0	0	0	0	209,035	2nd/16
Street and Alley Improvement Projects	Street Improvements	Economic Vibrancy	Citywide	Street/Alley Improvement Fund	16,432,000	7,580,482	8,851,518	19,622,501	0	0	0	36,054,501	Various
Street Assessment Funds - Sidewalk Program	Sidewalk Improvements	Economic Vibrancy	Citywide	Capital Construction	200,000	1,494	198,506	0	0	0	0	200,000	Various
Street Design and Paving Manual	Studies and Master Plans	E-Gov	Citywide	03 Bond Program	46,000	0	46,000	0	0	0	0	46,000	Various
Superior St from Catherine to W. Clarendon	Street Reconstruction - Local Streets	Economic Vibrancy	01	06 Bond Program	3,352	3,156	196	0	0	0	0	3,352	2nd/17
Superior St from Catherine to W. Clarendon	Street Reconstruction - Local Streets	Economic Vibrancy	01	12 Bond Program	1,208,554	1,208,554	0	0	0	0	0	1,208,554	2nd/17
Sweet Sue Ln from Hidden Valley Dr to Camp Wisdom (E) Rd	Street Reconstruction - Local Streets	Economic Vibrancy	08	12 Bond Program	979,547	979,547	0	0	0	0	0	979,547	4th/17
Sweet Sue Ln from Hidden Valley Dr to Camp Wisdom (E) Rd	Street Reconstruction - Local Streets	Economic Vibrancy	08	06 Bond Program	1,768	1,768	0	0	0	0	0	1,768	4th/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sylvan Ave. -W Commerce to Singleton	Thoroughfares	Economic Vibrancy	06	06 Bond Program	2,545,076	551,274	1,993,803	0	0	0	0	2,545,076	2nd/18
Tacoma from Ann Arbor to Marjorie	Street Reconstruction - Local Streets	Economic Vibrancy	04	12 Bond Program	608,500	579,984	28,516	0	0	0	0	608,500	1st/17
Telephone Rd Phase II	Thoroughfares	Economic Vibrancy	08	06 Bond Program	4,139,557	4,138,348	1,209	0	0	0	0	4,139,557	4th/16
Telephone Rd Phase II	Thoroughfares	Economic Vibrancy	08	Reimb	324,086	324,086	0	0	0	0	0	324,086	4th/16
Tibbs St from Royal Ln to W Ricks Cir	Street Resurfacing	Economic Vibrancy	11	12 Bond Program	206,900	206,387	513	0	0	0	0	206,900	1st/16
Timber Creek Ln (6001-6037) And Gentle Knoll Ln (6002-6030)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	281,310	30,121	251,189	0	0	0	0	281,310	1st/18
Timberview from Pensive to Webb Chapel	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	294,800	0	294,800	0	0	0	0	294,800	2nd/17
Tisinger Ave from Aledo Dr to Estacado Dr	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	149,200	148,830	370	0	0	0	0	149,200	2nd/16
Tomlinson St from Graystone Dr to Meandering Way	Street Resurfacing	Economic Vibrancy	12	12 Bond Program	0	0	0	98,200	0	0	0	98,200	1st/18
Townsey Ct (17203-17215)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	114,846	23,045	91,801	0	0	0	0	114,846	1st/18
Traffic Accident Reduction Roadway Improvements - On-Demand	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	03 Bond Program	253,613	232,863	20,750	0	0	0	0	253,613	4th/17
Traffic Accident Reduction Roadway Improvements - On-Demand	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	06 Bond Program	395,653	102,061	293,592	0	0	0	0	395,653	4th/17

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Traffic Signal Control Equipment Upgrades - Citywide - Phase 1	Traffic Signal Control Equipment Upgrades	Economic Vibrancy	Citywide	06 Bond Program	1,155,513	1,149,018	6,495	0	0	0	0	1,155,513	1st/17
Trail from Timberglen Park to Barry Barker Park	Trails	Economic Vibrancy	12	06 Bond Program	3,628	3,628	0	0	0	0	0	3,628	2nd/17
Trail from Timberglen Park to Barry Barker Park	Trails	Economic Vibrancy	12	12 Bond Program	2,081,700	227,201	1,854,499	0	0	0	0	2,081,700	2nd/17
Trails End from Berry Trl to Arapaho Rd	Street Reconstruction - Local Streets	Economic Vibrancy	11	06 Bond Program	932	902	30	0	0	0	0	932	1st/17
Trails End from Berry Trl to Arapaho Rd	Street Reconstruction - Local Streets	Economic Vibrancy	11	12 Bond Program	1,427,500	1,134,017	293,483	0	0	0	0	1,427,500	1st/17
Transit Signal Priority System	Warranted Signals and School Flashers	Public Safety	Citywide	Reimb	4,000,000	1,453,433	2,546,567	0	0	0	0	4,000,000	Various
Transportation Systems	Participation With Other Government Agencies - Intersections	Economic Vibrancy	Citywide	Reimb	111,090	111,090	0	0	0	0	0	111,090	Various
Tree Shadow Trl (5902-5942) And Flintshire Ct (5901-5923)	Alley Reconstruction	Economic Vibrancy	12	12 Bond Program	244,900	20,732	224,168	0	0	0	0	244,900	1st/18
Trinity River Trail from Sylvan to Moore Park	Trails	Economic Vibrancy	Citywide	12 Bond Program	4,963,437	4,100,145	863,292	0	0	0	0	4,963,437	3rd/18
Trinity Strand Phase 2 from IH 35 at Oak Lawn to DART's Inwood Station	Trails	Economic Vibrancy	02	06 Bond Program	265,560	265,560	0	0	0	0	0	265,560	1st/19
Trinity Strand Phase 2 from IH 35 at Oak Lawn to DART's Inwood Station	Trails	Economic Vibrancy	02	12 Bond Program	162,604	162,604	0	0	0	0	0	162,604	1st/19
Trinity Trails Phase II-B	Hike and Bike Trails	Culture, Arts, Recreation and Education	Citywide	12 Bond Program	86,840	86,340	500	0	0	0	0	86,840	Various

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Tumbling Creek Trl from Leaning Oaks St to Alta Mesa Dr	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	0	0	0	152,100	0	0	0	152,100	1st/18
Underwood St from Kilburn Ave To Modree Ave	Street Resurfacing	Economic Vibrancy	04	12 Bond Program	0	0	0	34,200	0	0	0	34,200	1st/18
Valley View and Walnut - IH 635 to City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	10, 11	06 Bond Program	907,540	458,128	449,412	0	0	0	0	907,540	1st/18
Valley View and Walnut - IH 635 to E. City Limit	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	10,11	06 Bond Program	200,000	0	200,000	0	0	0	0	200,000	1st/18
Velasco Ave from Abrams Rd to Pearson Dr	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	253,352	0	253,352	0	0	0	0	253,352	2nd/17
Walnut Hill - Malibu to Luna	Intergovernmental Partnership Projects	Economic Vibrancy	06	06 Bond Program	3,888,863	3,758,895	129,968	0	0	0	0	3,888,863	1st/16
Walnut Hill at Harry Hines	Streetscape/Urban Design	Culture, Arts, Recreation and Education	06	06 Bond Program	703,819	703,819	0	0	0	0	0	703,819	3rd/16
Warranted Signals and School Flashers (On-Demand)	Warranted Signals and School Flashers	Public Safety	Citywide	03 Bond Program	419,422	419,422	0	0	0	0	0	419,422	1st/17
Warranted Signals and School Flashers (On-Demand)	Warranted Signals and School Flashers	Public Safety	Citywide	06 Bond Program	3,622,233	2,523,101	1,099,132	0	0	0	0	3,622,233	1st/17
Waterview Rd from Buckner Blvd to dead end	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	166,000	165,588	412	0	0	0	0	166,000	2nd/16
Watson Dr. - 56th St. South to Dead End	Street Petitions	Economic Vibrancy	08	06 Bond Program	726,500	704,549	21,951	0	0	0	0	726,500	2nd/16
Watson Dr. - 56th St. South to Dead End	Street Petitions	Economic Vibrancy	08	03 Bond Program	136,569	129,968	6,601	0	0	0	0	136,569	2nd/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Weeburn from Marsh to Mid Pines	Street Reconstruction - Local Streets	Economic Vibrancy	13	06 Bond Program	2,886	2,761	125	0	0	0	0	2,886	1st/17
Weeburn from Marsh to Mid Pines	Street Reconstruction - Local Streets	Economic Vibrancy	13	12 Bond Program	751,214	673,131	78,083	0	0	0	0	751,214	1st/17
West Dallas Gateway	Gateway	Economic Vibrancy	Citywide	12 Bond Program	1,700,322	1,651,240	49,081	2,664,010	28,648,760	0	0	33,013,092	1st/20
West End Plaza	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02	06 Bond Program	4,127,050	37,427	4,089,623	0	0	0	0	4,127,050	4th/17
West End Plaza	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02	06 Bond Program	0	0	0	340,000	0	0	0	340,000	4th/17
West End Plaza	Streetscape/Urban Design	Culture, Arts, Recreation and Education	02	12 Bond Program	340,000	0	340,000	0	0	0	0	340,000	4th/17
West Shore Dr from Tokalon Dr to Meadow Lake Ave	Street Resurfacing	Economic Vibrancy	09	12 Bond Program	296,921	0	296,921	0	0	0	0	296,921	2nd/17
Western St from Sunnyside Ave to Cockrell Hill Rd	Street Resurfacing	Economic Vibrancy	01	12 Bond Program	0	0	0	103,000	0	0	0	103,000	1st/18
Wheatland - Lancaster Cir. to Lancaster Rd. at Plaza	Thoroughfares	Economic Vibrancy	08	03 Bond Program	351,570	92,642	258,928	0	0	0	0	351,570	1st/18
Wheatland - Lancaster Cir. to Lancaster Rd. at Plaza	Thoroughfares	Economic Vibrancy	08	06 Bond Program	5,295,618	555,156	4,740,462	0	0	0	0	5,295,618	1st/18
White Rock Creek Trail Access Paths and Sidewalk Connection	Sidewalk Improvements	Economic Vibrancy	11	06 Bond Program	220,000	0	220,000	0	0	0	0	220,000	4th/17
White Rose Trl from end of pavement to Trails End Dr	Street Resurfacing	Economic Vibrancy	11	12 Bond Program	100,100	99,852	248	0	0	0	0	100,100	3rd/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Wonderland Trl from Northaven Rd to Peter Pan Dr	Street Resurfacing	Economic Vibrancy	13	12 Bond Program	0	0	0	269,200	0	0	0	269,200	1st/18
Woodmeadow from La Prada west to the end of divided roadway	Street Reconstruction - Local Streets	Economic Vibrancy	09	06 Bond Program	1,203	1,203	0	0	0	0	0	1,203	1st/18
Woodmeadow from La Prada west to the end of divided roadway	Street Reconstruction - Local Streets	Economic Vibrancy	09	12 Bond Program	1,703,800	277,657	1,426,143	0	0	0	0	1,703,800	1st/18
Woodmeadow Parkway over Long Branch	Bridge Repair and Modification	Economic Vibrancy	02,09	06 Bond Program	48,660	48,660	0	0	0	0	0	48,660	1st/18
Woodshire Dr from Kirnwood Dr to Clearwood Dr	Street Resurfacing	Economic Vibrancy	08	12 Bond Program	330,534	0	330,534	0	0	0	0	330,534	2nd/17
Yancy St from Carbondale St to Saipan St	Target Neighborhood	Clean, Healthy Environment	07	06 Bond Program	711	711	0	0	0	0	0	711	1st/18
Yancy St from Carbondale St to Saipan St	Target Neighborhood	Clean, Healthy Environment	07	12 Bond Program	500,939	76,079	424,860	0	0	0	0	500,939	1st/18
Total Street and Thoroughfare Capital Improvements					\$412,488,196	\$253,165,357	\$159,322,839	\$59,036,815	\$29,900,107	\$0	\$0	\$501,425,118	

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

MISSION

This program consists of projects along the Trinity River Corridor that provide for flood protection, environmental restoration/preservation, recreation, transportation improvements and economic development. The current Trinity River Corridor projects include the Dallas Floodway Extension and development of flood improvements in the Elm Fork area. Also included are transportation improvements such as the Margaret Hunt Hill (formerly referred to as the Woodall Rodgers Extension) Bridge and the Trinity Parkway, both of which will provide reliever routes to allow the State to make improvements to the Canyon/Mixmaster/Lower Stemmons areas. Other projects will provide for recreational amenities in the Great Trinity Forest and lakes within the Floodway.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2015-16

1. Completed construction of Trinity Trail Phase I along the Dallas Floodway.
2. Completed construction of AT&T Trail (Trinity Forest Trail Phase 3 and 3A).
3. Continued construction of IH-30 (Margaret McDermott) Signature Bridge.
4. Continued construction of Able Sump Station improvements.
5. Completed construction of Baker (Hampton-Oak Lawn) Pump Station.
6. Continued construction of the Upper Chain of Wetland.
7. Continued construction of Beckley Avenue Extension.

HIGHLIGHTED OBJECTIVES FOR FY 2016-17

1. Continue construction of Trinity Trails along the Dallas Floodway.
2. Continue construction of IH-30 (Margaret McDermott) Signature Bridge.
3. Continue construction of Able Sump Station improvements.

4. Continue construction of the Upper Chain of Wetland.
5. Continue construction of Beckley Ave. Extension.

SERVICE DESCRIPTIONS

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds. These costs also include transfers to the General Fund.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Trinity River Projects Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
1998 General Obligation Bonds	273,484,682	213,140,572	60,344,109	0	0	0	0	273,484,682
2003 General Obligation Bonds	3,616,499	3,615,822	677	0	0	0	0	3,616,499
2006 General Obligation Bonds	1,558,460	1,470,187	88,272	0	0	0	0	1,558,460
Private Donations	6,568,203	6,568,203	0	0	0	0	0	6,568,203
US Army Corps of Engineers Project Cooperation Funds	6,840,171	6,529,878	310,293	0	0	0	0	6,840,171
Total	\$292,068,014	\$231,324,662	\$60,743,352	\$0	\$0	\$0	\$0	\$292,068,014

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Hike and Bike Trails	2,573,576	2,555,511	18,065	0	0	0	0	2,573,576
Trinity River Projects	289,494,438	228,769,151	60,725,287	0	0	0	0	289,494,438
Total	\$292,068,014	\$231,324,662	\$60,743,352	\$0	\$0	\$0	\$0	\$292,068,014

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Beckley Ave. Extension	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	5,967,117	5,966,849	268	0	0	0	0	5,967,117	Various
Cedar Crest Bridge Pedestrian and Bicycle Enhancements	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	1,005,066	1,004,389	677	0	0	0	0	1,005,066	4th/17
Cedar Crest Bridge Pedestrian and Bicycle Enhancements	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	06 Bond Program	334,682	246,409	88,272	0	0	0	0	334,682	4th/17
Cedar Crest Bridge Pedestrian and Bicycle Enhancements	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	6,368,905	6,346,221	22,683	0	0	0	0	6,368,905	4th/17
Dallas Floodway Extension	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	43,804,518	39,310,476	4,494,043	0	0	0	0	43,804,518	Various
Dallas Floodway Extension	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	US Army Corps of Engineers	6,840,171	6,529,878	310,293	0	0	0	0	6,840,171	Various
Great Trinity Forest Park	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	65,816,671	65,263,277	553,394	0	0	0	0	65,816,671	4th/15
IH-30 Pedestrian and Bicycle Bridge Construction	Trinity River Projects	Culture, Arts, Recreation and Education	02, 03, 06	03 Bond Program	646,247	646,247	0	0	0	0	0	646,247	3rd/17
IH-30 Pedestrian and Bicycle Bridge Construction	Trinity River Projects	Culture, Arts, Recreation and Education	02, 03, 06	Donation	6,568,203	6,568,203	0	0	0	0	0	6,568,203	3rd/17
IH-30 Pedestrian and Bicycle Bridge Construction	Trinity River Projects	Culture, Arts, Recreation and Education	02, 03, 06	06 Bond Program	1,223,778	1,223,778	0	0	0	0	0	1,223,778	3rd/17
Joppa Connector Trail Project	Hike and Bike Trails	Culture, Arts, Recreation and Education	Citywide	03 Bond Program	1,965,186	1,965,186	0	0	0	0	0	1,965,186	1st/17
Joppa Connector Trail Project	Hike and Bike Trails	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	542,050	542,050	0	0	0	0	0	542,050	1st/17

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Joppa Connector Trail Project	Hike and Bike Trails	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	66,341	48,276	18,065	0	0	0	0	66,341	1st/17
Trinity Lakes Phase I - Lakes	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	302,900	302,900	0	0	0	0	0	302,900	Various
Trinity Lakes Phase I - Parkway	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	751,457	419,327	332,130	0	0	0	0	751,457	Various
Trinity Parkway Corridor Transportation Projects	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	119,238,999	75,034,165	44,204,834	0	0	0	0	119,238,999	Various
Trinity River Chain of Lakes	Trinity River Projects	Culture, Arts, Recreation and Education	Citywide	98 Bond Program	30,625,725	19,907,033	10,718,692	0	0	0	0	30,625,725	Various
Total Trinity River Corridor Capital Improvements					\$292,068,014	\$231,324,662	\$60,743,352	\$0	\$0	\$0	\$0	\$292,068,014	

WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

MISSION

The City of Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the citizens of Dallas and to the surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas citizens and our customers and to support the City's efforts toward economic development, environmental protection and enhancement of quality of life, including water supply, treatment, and distribution; wastewater collection and treatment; and billing, credit and collection and customer service.

The mission of the Water Utilities Department Capital Improvement Program is to provide an adequate water supply and wastewater treatment to its customers by the acquisition of future water and wastewater facilities and to renovate and construct improvements to existing water and wastewater facilities throughout the City of Dallas.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2015-16

1. Awarded Water and Wastewater Main Replacement contracts which will result in the installation of approximately 75 miles of water and wastewater mains, including relocation and private development projects.
2. Awarded the Wastewater Collection System Master Plan Update. The Wastewater Collection System Plan Update will project future wastewater flows and make recommendations for capital and operational improvements to the wastewater collection system.
3. Completed the Large Diameter Interceptor Assessment Project which resulted in the assessment of over 107 miles of wastewater interceptors 24-inches and larger in diameter. This project also provides the tools to prioritize future inspections and capital improvement projects for large diameter wastewater interceptors.
4. Awarded construction of improvements to the Effluent Pump Station at the Central Wastewater Treatment Plant. This project will consist of rehabilitation of all pumps, as well as providing new motors and variable frequency drives to extend the service life of the facility.

5. Awarded construction of Process Control System Improvements at the Central Wastewater Treatment Plant. This project will replace an outdated process control system that has reached its maximum capacity. The new system will reduce operational and maintenance costs by automating and monitoring additional treatment systems within the plant, as well as, standardizing the Central process control system with the other water and wastewater treatment plants.
6. Awarded construction for the East Side Water Treatment Plant Biofiltration Optimization Improvements project. This project will add a non-chlorinated backwash pump station and nutrient chemical feed system to enhance performance of biological filters and improve overall water stability in the distribution system.
7. Awarded the Elm Fork On-Site Sludge Lagoon Cleaning project. This project will remove accumulated treatment residuals from the onsite lagoons at the Elm Fork Water Treatment Plant.
8. Awarded a professional services contract for East Side Water Treatment Plant Off-Site Lagoon Improvements. This project will include cleaning off-site lagoons and operational improvements to allow use of the off-site lagoons in daily operation while improvements are made to the onsite residuals handling facilities. The project will also permit long-term potential for return flows to the East Fork of the Trinity River and allow reuse of residual decant water.
9. Substantially completed the Bachman Water Treatment Plant Water Quality Improvements Contract for the conversion of Bachman WTP to enhanced coagulation and biologically active filters as recommended in the 2010 Water Quality Study final report.

HIGHLIGHTED OBJECTIVES FOR FY 2016-17

1. Award Water and Wastewater Main Replacement contracts which will result in the installation of approximately 82 miles of water and wastewater mains, including relocation and private development projects.
2. Award construction of the Grit Removal Improvements project at the Southside Wastewater Treatment Plant. This project will significantly

WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

reduce operational and maintenance costs by removing grit. From the treatment process thereby reducing clogging and damage to equipment throughout the entire treatment process.

3. Complete construction of the rehabilitation improvements to Clarifiers 1-6 at the Central Wastewater Treatment Plant. This project includes structural, mechanical and electrical improvements to extend the service life of the facility.
4. Award construction of the Elm Fork Residuals Handling Facility. This project will add new gravity thickeners and a new sludge pump station to transfer thickened sludge residuals to the newly constructed off-site Residuals Basin Facility.
5. Award construction of the Elm Fork Pump Station 1 replacement. This project will replace the existing 64 year old existing pump station that includes the both raw water and finished pumping facilities.
6. Award the Walnut Hill design build project. Project will include necessary services to take project from concept to approximately 60% design and a guaranteed maximum price estimate from the design build project team.
7. Award a professional services contract for improvements at the Jim Miller Pump Station. This project will look at electrical, mechanical and yard piping improvements to replace aging electrical infrastructure and improve the operational reliability of this critical facility.

SERVICE DESCRIPTIONS

Homeowner Extensions and Unserved Areas Construction of water and wastewater main extensions to homeowners and meters for water service.

Inflow/Infiltration Remediation Design and construction of improvements to eliminate inflow and infiltration conditions within the wastewater collection system.

Mains, Pump Stations and Associated Facilities Right-of-way acquisition, design and construction of new and replacement mains, pump stations, lift stations, ground storage reservoirs, and elevated tanks citywide as required by growth, development and obsolescence. Surveying, geotechnical and

environmental services are also included.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Raw Water Pumping and Transmission Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities to include the Lake Fork Pump Station and pipeline.

Rehabilitation and Equipment Maintenance and renovation of major water and wastewater facilities.

Relocations In Advance of Paving Replacement and/or relocation of water mains, wastewater mains and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County and State programs.

Service Centers, Offices and Research Facilities Renovation of existing service facilities and business and customer service systems.

Studies and Master Plans Studies related to business, planning, water and wastewater operations and master plan updates.

Wastewater Treatment Plants and Associated Facilities Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants. Funding for the design and construction of the proposed future wastewater treatment plant(s).

Water Supply Reservoirs and Dams Dam inspection, consultation, rehabilitation and erosion studies for various dams. Also includes acquisition of new water supply sources.

Water Treatment Plants and Associated Facilities Design and construction of renovations, expansions and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant and Elm Fork Plant. Funding for the design and construction of the proposed future water treatment plant(s).

Wholesale Customer Facilities Construction of facilities necessary to provide service to the Customer Cities.

WATER UTILITIES CAPITAL IMPROVEMENTS

<u>Source of Funds</u>	<u>Budget as of 04-30-16</u>	<u>Spent or Committed 04-30-16</u>	<u>Remaining as of 04-30-16</u>	<u>FY 2016-17 Adopted</u>	<u>FY 2017-18 Estimated</u>	<u>FY 2018-19 Estimated</u>	<u>Future Cost</u>	<u>Total Estimated Cost</u>
Capital Construction - Wastewater	501,201,033	452,699,916	48,501,117	15,594,000	13,223,000	11,486,000	25,612,000	567,116,033
Capital Construction - Water	726,741,896	674,603,987	52,137,909	36,937,000	38,425,000	42,986,000	93,953,000	939,042,896
Commercial Paper - Wastewater	606,641,175	426,922,982	179,718,193	64,625,000	77,302,000	91,439,000	188,538,000	1,028,545,175
Commercial Paper - Water	1,002,147,79	713,380,159	288,767,636	194,246,000	192,525,000	149,439,000	438,947,000	1,977,304,795
Revenue Bonds - Wastewater	129,565	129,565	0	0	0	0	0	129,565
Revenue Bonds - Water	32,838,660	30,028,134	2,810,526	0	0	0	0	32,838,660
Water Utilities - Public Art Fund	3,905,500	713,805	3,191,695	119,000	27,000	223,000	191,000	4,465,500
Total	\$2,873,605,624	\$2,298,478,549	\$575,127,075	\$311,521,000	\$321,502,000	\$295,573,000	\$747,241,000	\$4,549,442,624

WATER UTILITIES CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY 2016-17 Adopted	FY 2017-18 Estimated	FY 2018-19 Estimated	Future Cost	Total Estimated Cost
Homeowners and Unserved Areas	132,316,660	109,580,836	22,735,824	4,000,000	2,500,000	2,500,000	5,000,000	146,316,660
Inflow/Infiltration Remediation	29,038,136	29,038,135	0	0	0	0	0	29,038,136
Mains, Pump Stations and Associated Facilities	880,256,444	726,201,147	154,055,297	137,400,000	149,700,000	141,600,000	233,800,000	1,542,756,444
Public Art	3,905,500	713,805	3,191,695	119,000	27,000	223,000	191,000	4,465,500
Raw Water Pumping and Transmission	73,640,488	66,992,074	6,648,413	12,500,000	1,500,000	11,500,000	64,000,000	163,140,488
Rehabilitation and Equipment	222,273,698	200,830,635	21,443,063	13,002,000	13,000,000	13,500,000	27,500,000	289,275,698
Relocations In Advance of Paving	219,307,529	162,212,800	57,094,729	25,500,000	18,500,000	14,000,000	28,000,000	305,307,529
Service Centers, Offices and Research Facilities	85,867,064	65,358,461	20,508,604	6,000,000	9,000,000	3,000,000	6,000,000	109,867,064
Studies and Master Plans	61,382,777	50,780,243	10,602,534	1,000,000	4,775,000	1,750,000	6,050,000	74,957,777
Wastewater Treatment Plants and Associated Facilities	493,530,776	375,565,900	117,964,876	26,500,000	31,000,000	47,000,000	117,700,000	715,730,776
Water Supply Reservoirs and Dams	57,494,895	50,190,534	7,304,361	7,000,000	5,000,000	5,000,000	1,500,000	75,994,895
Water Treatment Plants and Associated Facilities	610,680,174	458,999,160	151,681,015	78,000,000	86,000,000	55,000,000	256,500,000	1,086,180,174
Wholesale Customer Facilities	3,911,484	2,014,818	1,896,666	500,000	500,000	500,000	1,000,000	6,411,484
Total	\$2,873,605,624	\$2,298,478,549	\$575,127,075	\$311,521,000	\$321,502,000	\$295,573,000	\$747,241,000	\$4,549,442,624

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Automated Meter Reading Project (AMR)	Service Centers, Offices and Research Facilities	E-Gov	Citywide	Revenue Bonds	5,000,000	3,817,982	1,182,018	0	0	0	0	5,000,000	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	58,000,000	46,729,776	11,270,224	0	0	10,000,000	1,500,000	69,500,000	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	52,630,753	51,818,234	812,519	0	1,500,000	0	16,000,000	70,130,753	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Vibrancy	Citywide	Capital Construction	16,975,554	16,018,885	956,668	0	5,500,000	0	10,000,000	32,475,554	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	E-Gov	Citywide	Capital Construction	52,322,504	51,003,963	1,318,541	0	0	0	0	52,322,504	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	E-Gov	Citywide	Comm'l Paper	137,888,343	110,565,300	27,323,043	500,000	18,000,000	0	2,700,000	159,088,343	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	E-Gov	Citywide	Comm'l Paper	84,342,710	41,756,127	42,586,583	0	0	33,000,000	47,500,000	164,842,710	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	170,489,624	163,788,445	6,701,179	10,000,000	25,000,000	0	30,000,000	235,489,624	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	99,130,543	3,079,513	96,051,030	0	7,000,000	8,000,000	1,000,000	115,130,543	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Vibrancy	Citywide	Capital Construction	40,879,438	39,921,529	957,909	1,000,000	0	0	0	41,879,438	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	102,030,246	74,250,826	27,779,420	27,000,000	0	0	97,000,000	226,030,246	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	23,322,412	18,334,264	4,988,147	40,000,000	47,000,000	25,000,000	98,000,000	233,322,412	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Vibrancy	Citywide	Capital Construction	47,221,605	45,057,687	2,163,918	0	0	12,000,000	3,000,000	62,221,605	Various
Enterprise Billing System	Service Centers, Offices and Research Facilities	E-Gov	Citywide	Revenue Bonds	21,391,000	20,472,617	918,383	0	0	0	0	21,391,000	Various
Future Development Initiatives - Wastewater	Homeowners and Unserved Areas	Economic Vibrancy	Citywide	Capital Construction	8,500,000	0	8,500,000	0	0	0	0	8,500,000	Various
Future Development Initiatives - Water	Homeowners and Unserved Areas	Economic Vibrancy	Citywide	Capital Construction	8,500,000	0	8,500,000	0	0	0	0	8,500,000	Various
Public Art Program - Wastewater	Public Art	Culture, Arts, Recreation and Education	Citywide	Capital Construction	2,069,000	0	2,069,000	6,000	8,000	4,000	56,000	2,143,000	Various
Public Art Program - Water	Public Art	Culture, Arts, Recreation and Education	Citywide	Capital Construction	1,836,500	713,805	1,122,695	113,000	19,000	219,000	135,000	2,322,500	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Economic Vibrancy	Citywide	Comm'l Paper	7,762,003	5,781,529	1,980,473	12,000,000	1,000,000	0	46,000,000	66,762,003	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Economic Vibrancy	Citywide	Capital Construction	59,021,581	58,259,413	762,168	500,000	500,000	0	0	60,021,581	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Economic Vibrancy	Citywide	Comm'l Paper	6,856,904	2,951,132	3,905,772	0	0	11,500,000	18,000,000	36,356,904	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Economic Vibrancy	Citywide	Capital Construction	133,271,514	124,132,911	9,138,603	6,750,000	5,393,000	4,266,000	8,532,000	158,212,514	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	89,012,541	61,535,912	27,476,629	20,125,000	0	37,809,000	25,609,000	172,555,541	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	137,166,840	107,809,899	29,356,941	3,000,000	35,782,000	0	32,609,000	208,557,840	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	E-Gov	Citywide	Comm'l Paper	70,803,673	65,512,500	5,291,173	0	12,000,000	0	47,500,000	130,303,673	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	E-Gov	Citywide	Capital Construction	104,066,321	103,144,247	922,074	0	1,000,000	0	0	105,066,321	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	E-Gov	Citywide	Comm'l Paper	44,107,224	3,583,764	40,523,460	26,000,000	0	14,000,000	20,000,000	104,107,224	Various
Studies and Master Plans	Studies and Master Plans	E-Gov	Citywide	Comm'l Paper	200,000	0	200,000	0	0	0	0	200,000	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Economic Vibrancy	Citywide	Revenue Bonds	6,447,660	5,737,536	710,124	0	0	0	0	6,447,660	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Economic Vibrancy	Citywide	Capital Construction	36,682,884	35,207,728	1,475,156	0	0	1,200,000	250,000	38,132,884	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Economic Vibrancy	Citywide	Comm'l Paper	9,364,351	8,914,152	450,199	2,000,000	0	3,800,000	0	15,164,351	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Economic Vibrancy	Citywide	Comm'l Paper	5,000,000	331,118	4,668,882	5,000,000	5,000,000	0	1,250,000	16,250,000	Various
Wastewater Administrative Order	Inflow/Infiltration Remediation	Clean, Healthy Environment	Citywide	Capital Construction	29,038,136	29,038,135	0	0	0	0	0	29,038,136	Various
Wastewater Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Capital Construction	79,100,797	70,024,990	9,075,807	3,844,000	3,850,000	4,350,000	9,200,000	100,344,797	Various
Wastewater Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Comm'l Paper	575,000	75,000	500,000	0	0	0	0	575,000	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Vibrancy	Citywide	Capital Construction	33,651,984	28,690,718	4,961,266	2,000,000	1,000,000	1,000,000	2,000,000	39,651,984	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Vibrancy	Citywide	Comm'l Paper	1,132,299	1,132,299	0	0	0	0	0	1,132,299	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Vibrancy	Citywide	Revenue Bonds	129,565	129,565	0	0	0	0	0	129,565	Various
Wastewater Relocations	Relocations In Advance of Paving	Economic Vibrancy	Citywide	Capital Construction	32,173,212	29,227,021	2,946,190	3,000,000	480,000	370,000	1,380,000	37,403,212	Various
Wastewater Relocations	Relocations In Advance of Paving	Economic Vibrancy	Citywide	Comm'l Paper	21,213,176	15,735,025	5,478,151	0	5,000,000	6,630,000	6,280,000	39,123,176	Various
Wastewater Relocations	Relocations In Advance of Paving	Economic Vibrancy	Citywide	Comm'l Paper	14,828,019	14,748,957	79,063	14,000,000	4,520,000	0	6,340,000	39,688,019	Various
Wastewater Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E-Gov	Citywide	Capital Construction	8,774,746	5,547,780	3,226,966	0	0	0	0	8,774,746	Various
Wastewater Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E-Gov	Citywide	Comm'l Paper	950,001	0	950,001	1,000,000	0	0	0	1,950,001	Various
Wastewater Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E-Gov	Citywide	Comm'l Paper	0	0	0	0	2,000,000	0	0	2,000,000	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E-Gov	Citywide	Capital Construction	20,276,454	11,864,785	8,411,669	0	1,500,000	1,500,000	4,500,000	27,776,454	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E-Gov	Citywide	Comm'l Paper	4,621,349	4,468,201	153,148	0	0	0	0	4,621,349	Various
Wastewater Wholesale Customer Facilities	Wholesale Customer Facilities	Economic Vibrancy	Citywide	Capital Construction	25,365	25,365	0	0	0	0	0	25,365	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Capital Construction	139,897,901	129,158,378	10,739,523	9,000,000	9,150,000	9,150,000	18,300,000	185,497,901	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Comm'l Paper	2,700,000	1,572,266	1,127,734	0	0	0	0	2,700,000	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Comm'l Paper	0	0	0	158,000	0	0	0	158,000	Various
Water Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Vibrancy	Citywide	Capital Construction	79,902,812	79,628,255	274,557	2,000,000	1,500,000	1,500,000	3,000,000	87,902,812	Various
Water Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Vibrancy	Citywide	Comm'l Paper	500,000	0	500,000	0	0	0	0	500,000	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	228,658,421	197,982,338	30,676,083	36,088,000	93,525,000	0	25,151,000	383,422,421	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Economic Vibrancy	Citywide	Comm'l Paper	136,864,026	89,413,560	47,450,466	60,000,000	0	84,004,000	93,746,000	374,614,026	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Economic Vibrancy	Citywide	Capital Construction	155,283,102	145,326,527	9,956,575	11,437,000	15,000,000	15,521,000	48,153,000	245,394,102	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Economic Vibrancy	Citywide	Comm'l Paper	48,463,477	21,227,214	27,236,263	0	0	6,635,000	0	55,098,477	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Economic Vibrancy	Citywide	Comm'l Paper	46,235,035	26,477,290	19,757,745	0	8,500,000	0	11,300,000	66,035,035	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Economic Vibrancy	Citywide	Capital Construction	56,394,609	54,797,292	1,597,317	8,500,000	0	365,000	2,700,000	67,959,609	Various
Water Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E-Gov	Citywide	Capital Construction	47,311,317	35,520,083	11,791,235	3,000,000	3,000,000	3,000,000	6,000,000	62,311,317	Various
Water Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E-Gov	Citywide	Comm'l Paper	2,440,000	0	2,440,000	2,000,000	4,000,000	0	0	8,440,000	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 04-30-16	Spent or Committed 04-30-16	Remaining as of 04-30-16	FY2016-17 Adopted	FY2017-18 Estimated	FY2018-19 Estimated	Future Cost	Total Estimated Cost	In Service Date
Water Studies and Master Plans	Studies and Master Plans	E-Gov	Citywide	Capital Construction	36,284,974	34,447,257	1,837,717	1,000,000	3,275,000	250,000	1,550,000	42,359,974	Various
Water Wholesale Customer Facilities	Wholesale Customer Facilities	Economic Vibrancy	Citywide	Comm'l Paper	1,500,000	728,500	771,500	0	0	500,000	0	2,000,000	Various
Water Wholesale Customer Facilities	Wholesale Customer Facilities	Economic Vibrancy	Citywide	Capital Construction	2,386,119	1,260,953	1,125,166	500,000	500,000	0	1,000,000	4,386,119	Various
Total Water Utilities Capital Improvements					\$2,873,605,624	\$2,298,478,549	\$575,127,075	\$311,521,000	\$321,502,000	\$295,573,000	\$747,241,000	\$4,549,442,624	

FIVE-YEAR OPERATING AND MAINTENANCE PLAN

The Five Year Operating and Maintenance (O&M) Plan presents a five-year forecast of anticipated incremental costs of operating and maintaining new facilities and other improvements funded in the City’s Capital Improvement Program. This plan estimates funding needs for projects after the project is placed in-service. All associated operating costs, such as human resources, maintenance, utilities, and equipment are included.

Listed below is a summary of the O&M expenses by key focus area. Following the summary is a more detailed listing of the projects comprising the O&M expenses included within each Key Focus Area.

Key Focus Area	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-22
Clean, Healthy Environment	\$37,500	\$50,000	\$360,000	\$369,300	\$378,879
Culture, Arts, Recreation & Education	\$1,834,108	\$1,492,610	\$1,537,389	\$1,583,510	\$1,631,016
Economic Vibrancy	\$14,000	\$140,000	\$156,500	\$202,000	\$177,000
Public Safety	\$353,124	\$448,124	\$781,371	\$448,124	\$448,124
Total	\$2,238,732	\$2,130,734	\$2,835,260	\$2,602,934	\$2,635,018

**CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

Key Focus Area	Project Name	In Service Date	FTE	FY 2017-18 Estimated	FY 2018-19 Estimated	FY 2019-20 Estimated	FY 2020-21 Estimated	FY 2021-22 Estimated
Clean, Healthy Environment	Elm Fork Water Treatment Plant - Residuals Handling Facility Cost: Salaries, Supplies and Utilities	1st/20	2.0	\$0	\$0	\$310,000	\$319,300	\$328,879
Clean, Healthy Environment	Levee Drainage System - Able Sump Cost: Maintenance and Utilities	1st/18	0.0	\$37,500	\$50,000	\$50,000	\$50,000	\$50,000
	Total Clean, Healthy Environment		2.0	\$37,500	\$50,000	\$360,000	\$369,300	\$378,879
Culture, Arts, Recreation & Education	Buckner Park - Playground, parking, walkways Costs: Maintenance, Salaries, Supplies and Utilities	3rd/17	0.0	\$4,349	\$4,479	\$4,614	\$4,752	\$4,895
Culture, Arts, Recreation & Education	Crawford - Regional Aquatic Facility Costs: Maintenance, Salaries, Supplies and Utilities	3rd/18	6.7	\$570,063	\$428,614	\$441,472	\$454,716	\$468,358
Culture, Arts, Recreation & Education	Fretz - Regional Aquatic Facility Costs: Maintenance, Salaries, Supplies and Utilities	3rd/18	5.0	\$523,110	\$428,614	\$441,472	\$454,716	\$468,358
Culture, Arts, Recreation & Education	Guard Way Park - New Play Ground Costs: Maintenance, Salaries, Supplies and Utilities	3rd/17	0.0	\$21,556	\$9,395	\$9,677	\$9,967	\$10,266
Culture, Arts, Recreation & Education	JC Turner Rec Center-30 Space Parking Lot Costs: Maintenance, Salaries, Supplies and Utilities	3rd/17	0.01	\$8,736	\$3,807	\$3,921	\$4,039	\$4,160
Culture, Arts, Recreation & Education	Kidd Springs - Regional Aquatic Facility Costs: TBD	3rd/19	TBD	\$0	TBD	TBD	TBD	TBD
Culture, Arts, Recreation & Education	Kidd Springs Park - Dam/Safety/Shoreline Improvements Costs: Maintenance, Salaries, Supplies and Utilities	3rd/17	0.02	\$1,116	\$1,149	\$1,184	\$1,219	\$1,256
Culture, Arts, Recreation & Education	Lake Highlands - Community Aquatic Facility Costs: TBD	3rd/19	TBD	\$0	TBD	TBD	TBD	TBD
Culture, Arts, Recreation & Education	Lee Park - Roque court renovations Costs: Maintenance, Salaries, Supplies and Utilities	1st/17	0.03	\$5,653	\$5,823	\$5,997	\$6,177	\$6,363
Culture, Arts, Recreation & Education	Main Street Garden - Playground Replacement Costs: Maintenance, Salaries, Supplies and Utilities	2nd/17	0.05	\$3,001	\$3,091	\$3,184	\$3,279	\$3,378
Culture, Arts, Recreation & Education	Moss Glen Park-Loop Trail Costs: Maintenance, Salaries, Supplies and Utilities	4th/17	0.01	\$1,008	\$1,038	\$1,069	\$1,101	\$1,135
Culture, Arts, Recreation & Education	Park Ranger Service Center Costs: Maintenance, Salaries, Supplies and Utilities	2nd/17	0.6	\$30,181	\$31,086	\$32,019	\$32,980	\$33,969
Culture, Arts, Recreation & Education	Replacement Service Center - District 6 (New Site)- BeKay Service Center Costs: Maintenance, Salaries, Supplies and Utilities	4th/18	0.0	\$8,427	\$8,680	\$8,940	\$9,208	\$9,485

**CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

Key Focus Area	Project Name	In Service Date	FTE	FY 2017-18 Estimated	FY 2018-19 Estimated	FY 2019-20 Estimated	FY 2020-21 Estimated	FY 2021-22 Estimated
Culture, Arts, Recreation & Education	Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trail and Lazy River Dr. south along Ricketts onto University Dr.) (PKR - 12' wide, 3 miles) Costs: Maintenance, Salaries, Supplies and Utilities	3rd/17	0.0	\$13,687	\$14,098	\$14,521	\$14,956	\$15,405
Culture, Arts, Recreation & Education	Samuell Grand - Regional Aquatic Facility Costs: Maintenance, Salaries, Supplies and Utilities	3rd/18	5.0	\$522,714	\$428,614	\$441,472	\$454,716	\$468,358
Culture, Arts, Recreation & Education	Singing Hills - Park (Name to be determined) Costs: Maintenance, Salaries, Supplies and Utilities	1st/18	0.3	\$16,142	\$16,626	\$17,125	\$17,639	\$18,168
Culture, Arts, Recreation & Education	Singing Hills Recreation Center Costs: Maintenance, Salaries, Supplies and Utilities	3rd/17	2.0	\$98,592	\$101,550	\$104,596	\$107,734	\$110,966
Culture, Arts, Recreation & Education	Tietze - Neighborhood Aquatic Facility Costs: TBD	3rd/19	TBD	\$0	TBD	TBD	TBD	TBD
Culture, Arts, Recreation & Education	Timberglen Trail - Trail from Timberglen Park to Barry Barker Park (PKR - 12' wide, 1.0 mile) Costs: Maintenance, Salaries, Supplies and Utilities	2nd/17	0.0	\$5,773	\$5,946	\$6,125	\$6,308	\$6,498
	Total Cultural, Arts, Recreation & Education		19.7	\$1,834,108	\$1,492,610	\$1,537,389	\$1,583,510	\$1,631,016
Economic Vibrancy	Beckley/Commerce Extension - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	1st/17	0.0	\$0	\$4,000	\$12,000	\$11,000	\$10,000
Economic Vibrancy	Bishop Ave.- Jefferson to 8th St. - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance	2nd/17	0.0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Economic Vibrancy	Canada Drive from Westmoreland to Hampton - Streetscape improvements including landscaping and bioswales Cost: Contract Expenses	1st/19	0.0	\$0	\$0	\$0	\$60,000	\$45,000
Economic Vibrancy	Continental Ave. - Core St. to Houston St. -Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	1st/18	0.0	\$0	\$22,500	\$25,000	\$21,000	\$18,500
Economic Vibrancy	Elm from Good Latimer to Hall - Streetscape including landscaping, signal hardware and pedestrian lighting Cost: Maintenance	2nd/17	0.0	\$4,000	\$4,000	\$5,000	\$5,000	\$5,000

**CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

Key Focus Area	Project Name	In Service Date	FTE	FY 2017-18 Estimated	FY 2018-19 Estimated	FY 2019-20 Estimated	FY 2020-21 Estimated	FY 2021-22 Estimated
Economic Vibrancy	Fort Worth Ave. - Sylvan to W. Commerce St. Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	4th/17	0.0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Economic Vibrancy	Grand from R.B. Cullum to Good Latimer - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	1st/18	0.0	\$6,000	\$8,000	\$7,500	\$7,000	\$6,500
Economic Vibrancy	Greenville Ave Retail Areas - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance	1st/17	0.0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Economic Vibrancy	Henderson St from US 75 to Ross Ave - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	1st/18	0.0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Economic Vibrancy	Knox from Katy Trail to US 75 - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	1st/18	0.0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Economic Vibrancy	Lamar (S) from IH 45 to Hatcher - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	1st/17	0.0	\$0	\$18,000	\$18,000	\$16,000	\$16,000
Economic Vibrancy	Meadowcreek Drive Arapaho to Campbell - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	4th/17	0.0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Economic Vibrancy	Riverfront Blvd. - Parkhouse St. to Cadiz St. Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	1st/18	0.0	\$0	\$43,500	\$50,000	\$45,000	\$40,000
Economic Vibrancy	Sylvan Phase II - Fort Worth Ave. to Singleton - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Contract Expenses	3rd/17	0.0	\$0	\$12,000	\$11,000	\$9,000	\$8,000

**CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

Key Focus Area	Project Name	In Service Date	FTE	FY 2017-18 Estimated	FY 2018-19 Estimated	FY 2019-20 Estimated	FY 2020-21 Estimated	FY 2021-22 Estimated
Economic Vibrancy	Walnut Hill from Malibu to Luna - Streetscape improvements including landscaping. Cost: Contract Expenses	1st/17	0.0	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
	Total Economic Vibrancy		0.0	\$14,000	\$140,000	\$156,500	\$202,000	\$177,000
Public Safety	Airport Perimeter Roads Rehabilitation, Sections 1 & 2 (Construction) Costs: Maintenance, Salaries, Supplies and Utilities	4th/17	2.0	\$105,000	\$105,000	\$280,000	\$105,000	\$105,000
Public Safety	Miscellaneous Stormwater Drainage Improvements (Construction) Costs: Maintenance, Salaries, Supplies and Utilities	4th/17	3.0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Public Safety	Relocate Runway 31R Glideslope (Construction) Costs: Maintenance, Salaries, Supplies and Utilities	4th/17	3.0	\$124,000	\$124,000	\$124,000	\$124,000	\$124,000
Public Safety	Runway 18-38 Conversion (Conversion) Costs: Maintenance, Salaries, Supplies and Utilities	4th/17	3.0	\$79,124	\$79,124	\$237,371	\$79,124	\$79,124
Public Safety	Wildlife Cameras Costs: Maintenance, Salaries, Supplies and Utilities	4th/17	2.0	\$25,000	\$120,000	\$120,000	\$120,000	\$120,000
	Total Public Safety		13.0	\$353,124	\$448,124	\$781,371	\$448,124	\$448,124
	Totals by Key Focus Areas		34.7	\$2,238,732	\$2,130,734	\$2,835,260	\$2,602,934	\$2,635,018
Summary by Funding Sources:								
	General Fund		19.7	\$1,844,108	\$1,620,610	\$1,680,889	\$1,772,510	\$1,795,016
	Aviation		13.0	\$353,124	\$448,124	\$781,371	\$448,124	\$448,124
	Dallas Water Utilities		2.0	\$0	\$0	\$310,000	\$319,300	\$328,879
	Sanitation		-	\$4,000	\$12,000	\$13,000	\$13,000	\$13,000
	Stormwater Drainage Management Fund		-	\$37,500	\$50,000	\$50,000	\$50,000	\$50,000
	Totals by Fund		34.7	\$2,238,732	\$2,130,734	\$2,835,260	\$2,602,934	\$2,635,018



CITY COUNCIL FY 2016-17 BUDGET AMENDMENTS

Following the first reading of the FY 2016-17 budget, City Council considered amendments to the FY 2016-17 Proposed Budget. The amendments that were approved and subsequently included in the FY 2016-17 Adopted Budget are below.

General Fund Budget Amendments

General Fund - Expenditure Adjustments:

\$1,200,000	Code Compliance Services	Provides funding for 17 new positions in Animal Services, 1 new position in Communication and Information Services and 2 new positions in 311 Operations to support Animal Services related initiatives
\$900,000	Fire Rescue	Provides funding for new fire apparatus and 6 new positions to enhance EMS services
\$1,600,000	Fire Rescue	Provides funding for uniform pay increase
\$100,000	Housing	Additional funding for anti-panhandling initiative
(\$100,000)	Housing	Reduce funding for homeless initiative
\$138,885	Mayor and Council	Provides funding for 2 new positions
\$157,309	Police	Provides funding for 2 new school resource officers
\$1,642,691	Police	Additional funding for overtime
\$3,100,000	Police	Provides funding for uniform pay increase
(\$7,400,000)	Police	Reduce total number of police officers hired from 200 over attrition to 100 over attrition and reduce overtime allocation. FY 2016-17 total authorized sworn strength is 3,613 positions
<u>\$1,338,885</u>		

General Fund - Revenue Adjustments:

\$138,885	Mayor and Council	Additional property tax revenue (\$0.00013 tax rate increase)
<u>\$1,200,000</u>	Code Compliance Services	Additional property tax revenue (\$0.0011 tax rate increase)
\$1,338,885		

Enterprise Fund Budget Amendments

Enterprise Fund - Expenditure Adjustments:

<u>\$3,797,931</u>	Convention and Event Services	Increase in transfer to Cultural Affairs, Capital Construction fund and marketing contract with Dallas Convention Visitors Bureau.
\$3,797,931		

Enterprise Fund - Revenue Adjustments:

<u>\$3,797,931</u>	Convention and Event Services	Additional Hotel Occupancy Tax revenues
\$3,797,931		

Capital Budget Amendments

(\$400,000)	Office of Cultural Affairs	Reduces funding for city-owned cultural art facilities major maintenance
<u>\$400,000</u>	Office of Cultural Affairs	Provides funding for small non-city owned arts/culture facility grant program
\$0		



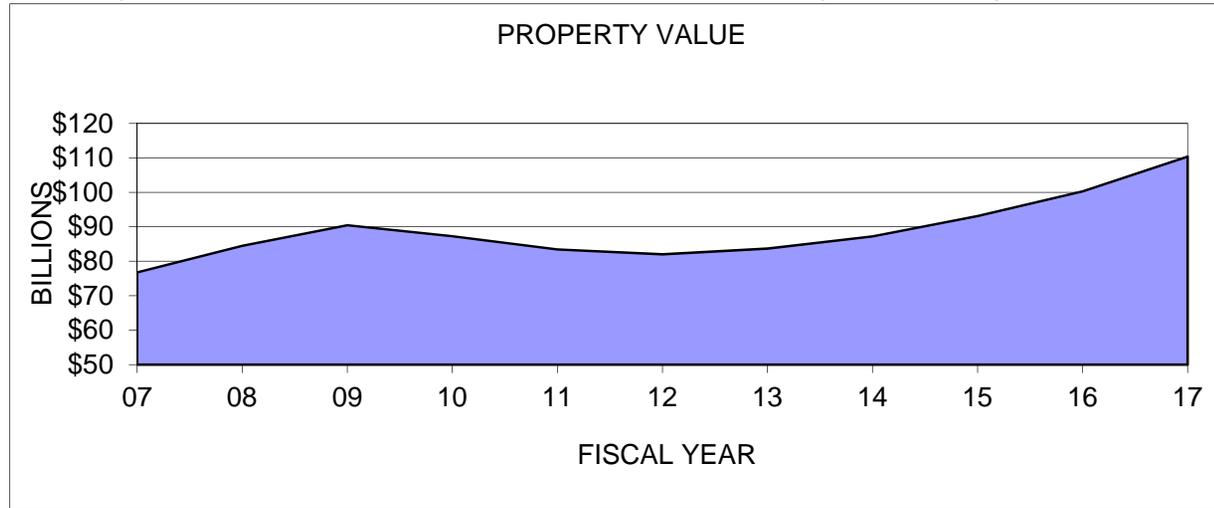
MAJOR REVENUE SOURCES

GENERAL FUND MAJOR REVENUE SOURCES

The revenue sources described in this section account for \$1,071,355,426 of the City's total General Fund operating revenues and \$242,487,406 of the Tax Supported Debt Service revenues.

PROPERTY TAXES

Property (ad valorem) taxes attach as an enforceable lien on property as of each January 1st. The City's property tax is levied each September on the assessed value listed as of the prior January 1st for all real property and income-producing personal



property located in the City. Assessed values are established by the appraisal districts in the four counties in which the City of Dallas is located, 100% of the estimated market value and certified by each Appraisal Review Board. The assessed taxable value for the tax roll as of January 1, 2016 (upon which the FY 2016-17 levy is based) is \$110,387,629,086. The 2016 tax roll is 10.04% more than the 2015 tax roll.

The City is permitted by Article XI, Section 5 of the State of Texas

Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services including the payment of principal and interest on general obligation long-term debt. The adopted tax rate for the year ending September 30, 2017 is \$0.7825 per \$100 valuation of which \$0.5601 is allocated for general government operations and maintenance and \$0.2224 is allocated for general obligation debt service payments.

Taxes are due January 31st following the September levy and are considered delinquent after January 31st of each year. Based upon historical collection trends, current tax collections for the year ending September 30, 2017 are estimated to be 97.55% of levy and will generate \$603,133,223 in General Fund revenues and \$239,487,286 in Debt Service revenues for a total of \$842,620,509 in revenues. Prior year taxes, penalties and interest, and special inventory tax are expected to produce an additional \$10,086,256 in revenues.

MAJOR REVENUE SOURCES

AMBULANCE REVENUES

The Dallas Fire-Rescue Department provides emergency ambulance services within the boundaries of the City of Dallas to any person requesting aid. The emergency medical staff transports the individual or individuals to a hospital providing emergency aid for a transport charge plus itemized charges. The transport charge is \$1,578 for residents and \$1,678 for non-city residents, and \$125 for treatment/non-transport services.

The billing and collection of ambulance fees and additional supplemental payment from the federal government is provided by vendors contracted by the City of Dallas. To estimate the FY 2016-17 revenue, historical information is used to project the gross amount billed and a projected collection rate is applied to this amount. FY 2016-17 also includes projected reimbursement revenue through Governmental Ambulance Supplemental Payment Program approved by the federal government through Texas Health and Human Services Commission. The program allows governmental ambulance providers to recover a portion of the 'loss' of providing services to Medicaid, Medicaid Managed Care and the Uninsured patients. The reimbursement amount is calculated by applying a Federal Medical Assistance Percentage (FMAP) which is 58.05% for Texas in FY 2014-15. This means that the program allows the ambulance providers to be reimbursed for 58.05% of the difference between the cost and the charges (subtracting payments) of providing ambulance services to Medicaid, Medicaid Managed Care and uninsured clients

FRANCHISE FEE REVENUE

The City of Dallas maintains non-exclusive franchise agreements with utilities and other service providers that use the City's rights-of-way to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights-of-way. They are in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts as a result of doing business in Dallas. Cable TV providers such as Time Warner, AT&T and Verizon, pay a fee equal to 5% of gross receipts, paid quarterly, 45 days after the end of the period covered. Franchise fees for Atmos Energy are 5% of their gross receipts, paid quarterly. Projections for FY 2016-17 revenues for cable are based on historical data trended forward using regression analysis. Franchise fees for Oncor Electric are based on a fee per kilowatt hour consumed and are projected for FY 2016-17 using historical data, trended forward by statistical analysis techniques and normalized for weather.

Certificated telecommunications providers no longer pay franchise fees to the City. Pursuant to Local Government Code 283 telecommunications providers must compensate the City for use of the right-of-way on a per access line basis. These fees are to

MAJOR REVENUE SOURCES

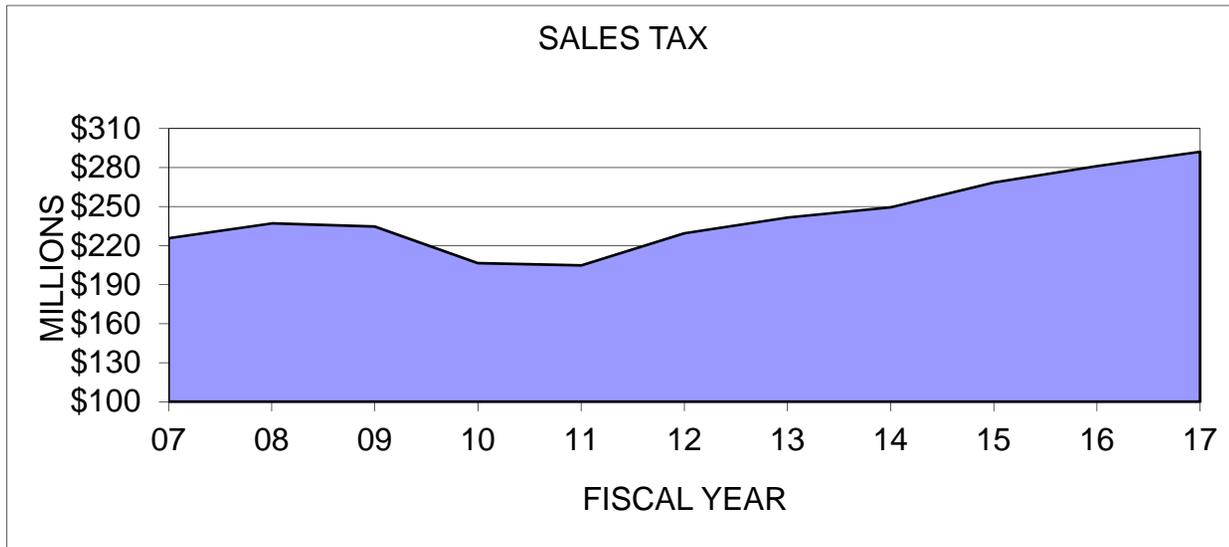
be paid to the City 45 days after the end of each calendar quarter. It is anticipated that these municipal fees for all telecommunications providers in the City will total \$26,851,708 for FY 2016-17.

MUNICIPAL COURT REVENUES

Court and Detention Services collects fines and fees on Class C Misdemeanors, including moving/non-moving traffic violations and State law/City ordinance violations. Revenues are collected in-person at cashier windows, through mail, internet, and phone payments. Delinquent accounts receive a warrant, have their driver's license and registration placed on hold (where applicable), and are contacted via mail and phone calls by an in-house collections unit. Defendants non-responsive to these efforts are pursued through the Marshal's Office and forwarded to a third party collection agency, where a 30% add-on fee is assessed to their case. The methodology used to project Municipal Court revenues is a combination of projecting future citation volumes and factoring in future collection per citation rates.

SALES TAX

The sales tax rate in the City of Dallas is 8.25% of taxable goods or services sold within the City limits. The tax is collected by the retriever at the point of sale and forwarded to the State Comptroller's Office on a monthly or quarterly basis. Of the 8.25% collected, the state retains 6.25% and distributes 1% to the City of Dallas and 1% to the Dallas Area Rapid Transit transportation authority.



As illustrated in the accompanying graph, sales tax receipts have increased from \$225.7 million in FY 2006-07 to a projected \$292,188,504 million in FY 2016-17. Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount.

MAJOR REVENUE SOURCES

SECURITY ALARM PERMIT FEE

The City of Dallas charges an annual permit fee of \$50 for a residence and \$100 for a business permit. A permitted alarm site is allowed three “free” false burglar alarms in a twelve-month period. The 4th, 5th and 6th false burglar alarms are \$50, 7th and 8th false burglar alarms are \$75 while the 9th+ are \$100 each. All Panic/Hold-up false alarms for a residence are \$100. The 1st Business Panic/Hold-up false alarm is \$100, 2nd is \$200, 3rd is \$300 while 4th+ are \$400 each.

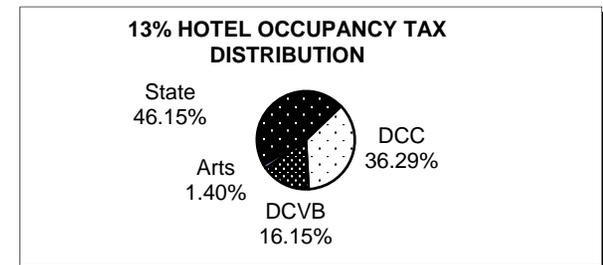
ENTERPRISE FUND MAJOR REVENUE SOURCES

HOTEL OCCUPANCY TAXES

The Hotel Occupancy Tax rate in the City of Dallas is 13% of the room rate charged within the City limits. The tax is collected by the hotel at the point of sale and forwarded to the State (6%) and City (7%) on a monthly basis.

Of the 7% received by the City of Dallas, 67.4% of it is retained by Dallas Convention Center to support operations and capital improvements as required by bond ordinance. The FY 2016-17 adopted budget assumes 30% of it will be distributed to the Dallas Convention and Visitors Bureau (DCVB) to market and promote the City of Dallas as a convention and tourist destination, and 2.6% will be distributed to the Office of Cultural Arts to encourage, promote, and improve the arts.

Hotel occupancy tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount. For FY 2016-17, the City’s portion of the Hotel Occupancy Tax revenue (7%) is projected at \$58,856,407. The distribution of the 13% hotel occupancy tax is illustrated in the accompanying graph.



SANITATION SERVICES REVENUE

Sanitation Services Revenue is collected to match the cost of providing garbage collection, brush and bulky collection, and recyclables collection services for residential customers and a few small commercial customers. This revenue is based on fees, which are collected through the monthly utility bills issued by Dallas Water Utilities. The FY 2016-17 estimated revenue is

MAJOR REVENUE SOURCES

determined by multiplying the residential rate of \$24.32 per month (increase \$1.53 from FY 2015-16) by the projected number of residential customers, plus estimates for fees for “pack out” service, commercial customers’ fees, and fees for collection of dead animals from vets and pet rescue shelters. The Sanitation rate is directly offset by revenues from the residential recycling program.

PRIVATE DISPOSAL REVENUE

Private Disposal Revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site. The rate at the McCommas Bluff Landfill will increase from \$21.50 per ton to \$25 per ton in FY 2016-17. The Bachman Transfer Station rate remains unchanged at \$47 per ton. City of Dallas residents hauling their own household and yard wastes are exempt from the fees (with restrictions). Commercial haulers may also elect to enter into a discount disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal over a specific time period. The FY 2016-17, revenues are determined by projecting an estimate for commercial waste tons to be delivered to the landfill at multiplied by the discounted solid waste disposal fee. The gate rate for discount disposal contracts will be increased by approximately 3% over the current discounted gate rate fees.

STORM DRAINAGE MANAGEMENT REVENUES

The Storm Drainage Management Utility Revenue is collected to support the cost of compliance with the City's storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance and enhancement of the levee system, and operating and maintenance of the City's natural and improved storm drainage system. Compliance activities include, but are not limited to: water quality sampling and analysis; creek monitoring; public education and outreach; hazardous spill response, cleanup and disposal; construction compliance inspections, industrial facility inspections; and engineering, design and inspection of storm sewer infrastructure. Drainage system operating and maintenance activities include, but are not limited to: natural and improved channel maintenance; creek, river and levee maintenance; cleaning and maintenance of storm sewers and inlets; and monthly sweeping of the City's major thoroughfares. The fee is billed and collected through the monthly water bill.

The FY 2016-17 projected revenue and rates are derived from the 2016 fee study. Stormwater fee changes are effective October 1, 2016. The new rate structure brings the City in line with industry standards, utilizing measured impervious data for residential and nonresidential accounts.

MAJOR REVENUE SOURCES

WATER/WASTEWATER REVENUES

The Water Utilities Department is owned and operated by the City of Dallas as a self-supporting enterprise fund. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes. These classes are Residential, General Service, Municipal, Optional General Service, and Wholesale. The wholesale customer class is comprised of 23 communities outside the City of Dallas which receives water service, and 11 communities, which receive wastewater service. Rates for each class are determined by a cost of service study that assigns costs to each class based on the department's cost to provide them with these services.

The breakdown of the source of revenues from these customer classes is as follows:

- 35.6% of the revenues come from the Residential class,
- 43.9% comes from the General class,
- 0.9% comes from the Municipal class,
- 3.3% comes from the Optional General class,
- 16.3% comes from the Wholesale class.

These revenues are used to pay for the following:

- Operating and maintenance costs of providing water and wastewater service to customers,
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities necessary to provide these services,
- Street Rental payment (equivalent to franchise fees assessed to other utilities) to the General Fund for the use of the City's rights-of-way,
- Cash funding for capital improvement facilities not funded through the sale of revenue bonds or other debt.

The Water Utilities Department also receives other miscellaneous revenues such as, but not limited to, interest earnings, connection fees, and system improvement contributions. In FY 2016-17, water and wastewater revenues will total \$657.5M including a 2.6% increase in retail revenues. Water revenues can fluctuate depending on the summer temperatures and the amount of rainfall in the area.

LONG-RANGE FINANCIAL PLAN

Introduction

The Long-Range Plan for the City of Dallas provides a financial planning tool that enables an early look at potential gaps between revenues and expenses for the General Fund over a three-year window beyond the budget year. The forecast is based on a set of assumptions for revenue and expenditures assuming all services are maintained at their FY 2016-17 service levels.

Assumptions

Revenue projections for the long-range financial plan focus primarily on property tax and sales tax revenue which account for about 74% of the General Fund in FY17. The projections are based upon an analysis of variables including gross domestic product, unemployment rate, personal income, population, value of new construction, residential investments, retail vacancy rate, occupied space, and historical trends. Outputs of the forecasting model provide a range of projections ranging from conservative to optimistic. The property tax base growth and sales tax growth assumptions in the below table indicate the projections used in the current long-range forecast plan.

Long-Range Financial Plan Revenue Assumptions			
Revenue Source	FY 2017-18 Projection	FY 2018-19 Projection	FY 2019-20 Projection
Property Base Growth	4.02%	3.53%	5.04%
Sales Tax Growth	3.20%	2.80%	1.10%

Expenditure projections include assumptions for inflation increases to items such as utilities, fuel, and building materials (asphalt, concrete, etc.). Other expense assumptions include increases for healthcare, the cost to provide internal City services (IT services, fleet/facility maintenance), and operating costs associated with completed capital projects. The financial model does not assume any further restoration or addition of services that were reduced during the economic recession. It does not assume any additional investment in infrastructure or bond program.

LONG-RANGE FINANCIAL PLAN

GENERAL FUND FORECAST (\$ in Millions)				
Revenues	FY 2016-17 Adopted	FY 2017-18 Projection	FY 2018-19 Projection	FY 2019-20 Projection
Property Tax Revenues	\$610.2	\$634.5	\$656.7	\$689.4
Sales Tax Revenues	292.2	301.5	309.9	313.4
All Other Revenues	326.9	318.8	320.9	323.0
Total Revenues	\$1,229.3	\$1,254.8	\$1,287.5	\$1,325.8
Expenditures	FY 2016-17 Adopted	FY 2017-18 Projection	FY 2018-19 Projection	FY 2019-20 Projection
Current Service Level	\$1,229.3	\$1,346.6	\$1,395.3	\$1,436.5
Total Expenditures	\$1,229.3	\$1,346.6	\$1,395.3	\$1,436.5
Differential	\$0	(\$91.8)	(\$107.8)	(\$110.7)

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

The City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978 to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contains 52 criteria in 6 different categories in addition to 13 criteria specific to Dallas Water Utilities.

Operating Programs: Criteria 1 – 15

Capital and Debt Management: Criteria 16 – 40

Accounting, Auditing, and Financial Planning: Criteria 41 – 43

Budget: Criteria 44 – 47

Cash Management: Criteria 48 – 50

Grants and Trusts: Criteria 51 – 52

The most recent revision to the FMPC was approved by the City Council in September 2014. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Operating Program

1. The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls.

2. The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not to exceed 8%:
 - Excluding taxable value gained through annexation or consolidation;
 - Excluding the value gained through new construction;
 - Excluding expenditure increases mandated by the voters or another governmental entity; and
 - Not excluding the valuation gained through revaluation or equalization programs.

3. Debt will not be used to fund current operating expenditures.

Status

In Compliance

In Compliance

The percentage change in base revenue (from FY 2015-16 to FY 2016-17) is 2.84%.

Adjusted revenues cannot exceed “base” revenues more than 8%.

Base revenues = FY 2015-16 budgeted revenues	
from current tax roll (in 000's)	\$ 799,541
 FY 2016-17 Ad-Valorem Tax Revenue	 \$ 863,783
 Less:	
Voter Mandated-Debt Service	\$ 21,713
Growth from Annexation	\$ 0
Growth from New Construction	\$ 19,843

Adjusted revenue recommendation:	\$ 822,227
% Change from base revenues:	2.84%

In Compliance

No debt is programmed in the Operating Budget to fund current expenses.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Operating Program (Continued)

4. All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to Council by the pension funds.

5. Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed bi-annually to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims.

6. Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund and Internal Service Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital, and avoid cash deficits.

Status

Not in Compliance

In Compliance

In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Operating Program (Continued)

7. The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5% decline in property values, or an unexpected liability created by Federal or State legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide sufficient evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the nature of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Funds shall be allocated each year in the budget process to replace any use of the Emergency Reserve funds during the preceding fiscal year to maintain the balance of the Emergency Reserve levels.

Status

In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Operating Program (Continued)

8. The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year: for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve funds. Funds shall be allocated each year in the budget process to replace any use of the Contingency Reserve funds during the preceding fiscal year and to maintain the balance of the Contingency Reserve at a level ranging from ½% to 1% of budgeted departmental expenditures.

Status

In Compliance in Proposed Budget

The proposed FY 2016-17 budget included a Contingency Reserve level of \$7,279,145 or 0.6% of the General Fund budget.

Not in Compliance in Adopted Budget

The adopted FY 2016-17 Contingency Reserve level is \$4,208,249 or 0.3% of the General Fund budget due to additional use of contingency reserve on September 7, 2016, September 21, 2016 and September 28, 2016 as approved by the City Council.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Operating Program (Continued)

9. The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained at a level not less than 30 days of the General Fund operating expenditures less debt service. (The Risk Reserve is not included in this calculation.)

Status

In Compliance

Emergency Reserve
9/30/16 (projected ending balance) \$ 17.6M

Contingency Reserve
9/30/16 (projected ending balance) \$ 2.6M
FY2016-17 appropriations \$ 1.7M

Fund Balance 9/30/16 (projected) \$ 106.7M

Combined \$ 128.5M
\$128.5M is 38.1 days of the adopted General Fund budget

10.A Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve.

In Compliance

The adopted Risk Reserve level is \$1,250,000. It will be funded from the FY 2015-16 Risk Reserve ending balance of \$1,250,000.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Operating Program (Continued)

11. A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund.

12. Consider the establishment of a Landfill Closure / Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees.

13. Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget.

14. An annual assessment and five year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection.

Status

In Compliance

The adopted Liability/Claims Fund will be funded at \$11,667,137. It will be funded from the Liability/Claims Fund FY2015-16 projected ending balance of \$2,398,952 and FY2016-17 General Fund contribution of \$4,282,542, General Fund departmental contributions of \$2,822,958 and other funds contributions of \$2,162,685.

Establishment of reserve is not recommended at this time.

Not in Compliance

Not in Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Operating Program (Continued)

15. An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years.

Status

In Compliance
A fees and charges study will be completed for approximately 25% of all fees in FY 2016-17.

Capital and Debt Management

16. Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project. (Bonds issued for street resurfacing shall be financed for a period not to exceed 10 years.)

In Compliance

17. The net (non self-supporting) General Obligation (G.O.) Debt of Dallas will not exceed 4% of the true market valuation of the taxable property of Dallas.

In Compliance
1.1%

18. Total direct plus overlapping debt shall be managed so as to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions.

In Compliance
3.9%

19. Interest expense incurred prior to actual operation will be capitalized only for facilities of enterprise activities.

In Compliance

20. Average (weighted) General Obligation bond maturities (exclusive of Pension Obligation Bonds) shall be kept at or below 10 years.

In Compliance
7.5 Years

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Capital and Debt Management (Continued)

Status

- | | |
|--|---|
| <p>21. Annual General Obligation debt service (contribution) including certificates of obligation debt for risk management funding shall not exceed 20% of the total governmental fund expenditures (comprised of general fund, special funds, debt service funds and capital project funds).</p> | <p>In Compliance
15.1%</p> |
| <p>22. Per Capita General Obligation Debt including Certificates of Obligation, Equipment Acquisition Notes and General Obligation Bonds will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income.</p> | <p>In Compliance
2.6% Total Debt
2.2-GO Bond Debt</p> |
| <p>23. Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:</p> <ul style="list-style-type: none"> • the original improvement is at or near the end of its expected service life; • the betterment extends the life of the original improvement by at least one third of the original service life; • the life of the financing is less than the life of the betterment; • the betterment is financed through either C.O.'s or G.O.'s. | <p>In Compliance</p> |
| <p>24. Interest earnings from G.O. Bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies.</p> | <p>In Compliance</p> |

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Capital and Debt Management (Continued)

	<u>Status</u>
25. Certificates of Obligation should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council.	In Compliance
26. Certificates of Obligation (C.O.) Debt including that for risk management funding supported by an ad valorem tax pledge should not exceed 15% of total authorized and issued General Obligation (G.O.) Debt. <ul style="list-style-type: none">• All C.O.'s issued in lieu of revenue bonds should not exceed 10% of outstanding G.O. Debt.	In Compliance 0.9%
27. Certificates of Obligation will be limited to projects consistent with Financial Management Performance Criteria for debt issuance.	In Compliance
28. Certificates of Obligation for an enterprise system will be limited to only those projects, which can demonstrate the capability to support the certificate debt either through its own revenues, or another pledged source other than ad valorem taxes.	In Compliance
29. Certificates of Obligation authorization will remain in effect for no more than five years from the date of approval by the City Council.	In Compliance
30. Certificates of Obligation authorized for risk management funding shall be issued for a term not to exceed 20 years.	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Capital and Debt Management (Continued)

31. Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt in order to provide an adequate safety margin.

Status

In Compliance

32. A Tax Increment Financing Reinvestment Zone may not be created if more than 10 percent of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units.

In Compliance

33. Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing ("TIF RZ") and for the tax abatement ("TA RZ"). TA RZs are created for the purpose of granting tax abatement on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones ("RZ").

In Compliance

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TA RZs exceeds 10% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Capital and Debt Management (Continued)

34. All PID and TIF proposals, even “pay-as-you-go” projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing.

Status

In Compliance

35. All adopted PID or TIF debt issuances supported by a district's revenues, are subject to the following criteria:

In Compliance

- Coverage Tests - The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
 - a developer or property owner provides a credit enhancement such as a letter of credit or bond insurance from an AAA-rated financial institution for the entire amount of the debt issue; and
 - in the event that there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit-enhancer would be the sole liability of the developer or its affiliates; and
 - in the event that there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Capital and Debt Management (Continued)

Status

- in the event that no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test - the project should include an additional bonds test parallel to the coverage test.
- Reserve Fund - the project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds- The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt, and
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding general obligation indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects, which can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Capital and Debt Management (Continued)

Status

- | | |
|--|---------------|
| 36. All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid, repayment of bonds. | In Compliance |
| 37. The City will not propose the issuance of any unrated, high yield PID/TIF bond which could be labeled a "high risk bond" except for small (less than \$5 million) private placements coordinated with the City's Financial Advisor. <ul style="list-style-type: none">• All projects must be carefully evaluated for credit-worthiness and meet the criteria above whether or not a credit rating is obtained. | In Compliance |
| 38. The City should use PID/TIF bonds only when other options have been considered. | In Compliance |
| 39. Advance refundings and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%.

Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. | In Compliance |

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Capital and Debt Management (Continued)

40. Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

Status

In Compliance

Accounting, Auditing, and Financial Planning

41. The City will establish and maintain a high degree of accounting practices; accounting practices will conform to generally accepted accounting principles as set forth by the authoritative standard setting body for units of local government.

In Compliance

The basis of budgeting for all funds essentially follows the basis of accounting (modified accrual for government funds and full accrual for enterprise and internal service funds). The major differences between the budgeting and accounting basis are: 1) encumbrances are recorded as expenditures (budget basis) rather than assigned, committed, or restricted fund balance (accounting basis); 2) compensated absences (accrued but unused leave) and other long-term liabilities are not reflected in the budget; 3) depreciation expense is not included in the budget; 4) change in fair value of investments is not recognized as income (expenditure) in the budget.

42. An annual audit will be performed by an independent public accounting firm, with the subsequent issue of an official Comprehensive Annual Financial Report (CAFR) within 120 days of the City's fiscal year end.

Not In Compliance

FY 2014-15 CAFR completed April 2016

43. Full disclosure will be provided in the annual financial statements and bond representations.

In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Budget

- | <u>Budget</u> | <u>Status</u> |
|---|----------------------|
| 44. Revenues and expenditures will be projected annually for at least three years beyond the current budget projections. | In Compliance |
| 45. Financial systems will be maintained to monitor expenditures, revenues and performance of all municipal programs on an ongoing basis. | In Compliance |
| 46. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. | In Compliance |
| 47. A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year. | In Compliance |

Cash Management

- | | |
|---|---------------|
| 48. Investments will be made in conformance with the City's investment policy, with the primary objectives of preservation of capital, maintenance of sufficient liquidity and maximization of return on the portfolio. | In Compliance |
| 49. The accounting system and cash forecasting system will provide regular information concerning cash position and investment. | In Compliance |

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Cash Management (Continued)

50. Internal Service Funds and Enterprise Funds will maintain positive cash balances.

Status

In Compliance

Grants and Trusts

51. All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor.

In Compliance

52. Prior to acceptance of proposed gifts and donations and governmental grants a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds.

In Compliance

Dallas Water Utilities

1. Current revenues will be sufficient to support current expenses including debt service and other obligations of the system.

In Compliance

2. Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.

In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2016-17 Adopted Budget Status

Dallas Water Utilities (Continued)

Status

- | | |
|---|---|
| 3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by Council. | In Compliance |
| 4. Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures. | In Compliance |
| 5. Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years. | In Compliance |
| 6. An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital. | In Compliance |
| 7. Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service. | In Compliance
1.77 times maximum annual principal and interest |

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA FY 2016-17 Adopted Budget Status

Dallas Water Utilities (Continued)

	<u>Status</u>
8. Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes.	In Compliance
9. Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year.	In Compliance
10. Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects.	In Compliance
11. Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually.	In Compliance
12. Wholesale treated water rates for customer cities and other governmental entities will be determined on the basis of the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined on the basis of contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore.	In Compliance, current agreement approved by Council in 2010.
13. Funds generated by Dallas Water Utilities will be used solely for the development, operation, and maintenance of the water and wastewater utility system.	In Compliance

GLOSSARY OF BUDGET TERMINOLOGY

ACCRUAL ACCOUNTING

A measure of the City's revenues earned and expenses incurred during the period, regardless of when cash is received or paid.

AD VALOREM TAX

A tax levied on the assessed valuation of real land and improvements and personal property located in the City.

ADDITIONAL RESOURCES

Grants, trusts, or any other source of funds (excluding Capital funds) that contribute to the service.

AGENCY FUND

Agency fund consists of resources retained by the governmental unit as an agent for another governmental unit.

APPROPRIATION

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources.

ARBITRAGE

The interest earnings derived from invested bond proceeds or debt service fund balances.

ASSESSED VALUATION

This represents the total valuation of land and improvements and personal property less all properties exempt from tax. Also identified as taxable valuation.

BALANCED BUDGET

A budget with revenues equal to expenditures.

BOND

A written promise to pay a sum of money on a specified date at a specified interest rate. General Obligation (GO) and Revenue Bonds are used for funding permanent capital improvements such as buildings, streets, and bridges.

BUDGET

A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal services. It is the primary means by which most of the expenditure and service delivery activities of a government are controlled.

GLOSSARY OF BUDGET TERMINOLOGY

CAPITAL CONSTRUCTION FUND

Capital construction funds are used to pay for capital projects which are not debt financed. Funding is usually derived from operating fund transfers.

CAPITAL EXPENDITURE

A capital expenditure is the acquisition or construction of an asset that has a useful life greater than one year.

CAPITAL GIFTS AND DONATIONS

Contributions by individuals or organizations for the purpose of funding capital improvements within the scope of interest of the donor.

CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's plan to finance major infrastructure development and improvement. It is primarily funded through General Obligation Bonds and Revenue Bonds.

CAPITAL PROJECTS FUND

Fund used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

CERTIFICATE OF OBLIGATION (CO)

A written promise secured by the full faith and credit of the City. Used for funding permanent capital improvements. Debt Service is paid from ad valorem taxes or operating revenues.

COMMERCIAL PAPER

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bond. Used for interim financing for water and wastewater improvements.

COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low and moderate income persons.

CONTINGENCY RESERVE

A budgetary reserve which provides for unanticipated expenditures of a non-recurring nature.

GLOSSARY OF BUDGET TERMINOLOGY

CONTRACTUAL SERVICE

The cost related to services performed for the City by individuals, businesses, or utilities.

DEBT SERVICE

Sometimes referred to as the Interest and Sinking Fund, it is used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve.

DEFICIT

Excess of expenses over revenues at a specific point in time.

DEPARTMENT

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIATION

A systematic allocation of cost for a tangible asset during its estimated useful life.

EMERGENCY RESERVE

A budgetary reserve which provides for temporary financing of unforeseen needs of an emergency nature, unanticipated fluctuations in revenue, and individual judgment/settlement payments exceeding a \$5,000,000 liability cap.

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service.

ENTERPRISE FUND

These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

EQUIPMENT ACQUISITION NOTES

Short term note financing secured by the full faith and credit of the City used for funding capital equipment purchases. Debt service requirements are met with ad valorem or operating transfers from fee supported funds.

GLOSSARY OF BUDGET TERMINOLOGY

FIDUCIARY FUND

This type of fund accounts for assets held by the City in a trustee or agency capacity.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

The City maintains Financial Management Performance Criteria (FMPC), established in the late 1970's to reflect financial policies that the City believes necessary for planning purposes and to measure sound financial condition. These criteria are applied to the ongoing management of the City's finances and covers the following aspects of financial management: operating programs; capital and debt management; accounting, auditing and financial planning; cash management; grants and trusts; and Dallas Water Utilities.

FINES AND FORFEITURES

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property.

FISCAL YEAR

The twelve-month period beginning October 1st and ending the following September 30th to which the annual budget applies.

FRANCHISE FEE

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services. This fee is usually charged as a percentage of gross receipts.

FULL TIME EQUIVALENTS (FTE)

A unit used to quantify staffing. One FTE is a full year, 40 hour per week position. A part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTEs.

FULL YEAR FUNDING

The additional required funding necessary for twelve full months of operations related to positions and/or program funding added in the previous fiscal year. This funding complements prior year funding.

FUND

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

GLOSSARY OF BUDGET TERMINOLOGY

FUND BALANCE

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For Other Funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that utilize inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

GENERAL CAPITAL RESERVE

Depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for Capital Improvements and/or to provide interim financing for Capital Projects.

GENERAL FUND

This is the main operating fund of the City. It accounts for basic operating services such as Police, Fire, Streets, Sanitation, Code Enforcement, Park and Recreation, Library, Environmental and Health Services, and others.

GENERAL OBLIGATION BOND

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges. The repayment of these bonds is made from the levy of property tax. Voter approval is required to issue these bonds.

GOVERNMENTAL FUNDS

Governmental funds are made up of the general fund, special revenue funds, capital projects funds, debt service funds, and permanent funds.

GRANT

A contribution by a government or other organization to support a particular function. Typically, these contributions are made to a local government from the state or federal government.

HEADCOUNT

Number of employees on payroll on any given day or time that count is calculated (changes daily).

IN SERVICE DATE

Date on which a City facility is available to the public.

GLOSSARY OF BUDGET TERMINOLOGY

INTER-DEPARTMENT FINANCING

Short-term interim financing from one City department to another City department (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place.

INTEREST EARNED

Assets collected through investment of cash.

INTERFUND REVENUE

Assets transferred from one fund to another for services rendered. These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes Dallas Water Utilities street rental payment and surplus property auction revenue.

INTERGOVERNMENTAL REVENUE

Money collected from other governmental entities.

INTERNAL SERVICE FUND

Fund used to account for goods or services given to one department by another on a cost reimbursement basis.

KEY FOCUS AREA

Dallas City Council established the following Key Focus Areas: Public Safety; Economic Vibrancy; Clean, Healthy Environment; Culture, Arts and Recreation; Education and E³ Government.

LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities.

LICENSE AND PERMITS REVENUE

These are revenues related to various license and permit fees.

MASTER LEASE

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment and technology improvements instead of the sale of equipment notes.

GLOSSARY OF BUDGET TERMINOLOGY

MISCELLANEOUS REVENUE

These are miscellaneous revenues from rental, gifts and donations, and collections for damages to City property.

MODIFIED ACCRUAL BASIS OF ACCOUNTING

Basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

ONE TIME RESOURCES

These are non-recurring revenues, which will be used for one-time expenses.

OPERATING AND MAINTENANCE COST

Operational cost incurred by a facility for one year.

OPERATING BUDGET

The personnel, supply, service, and short term capital expenditures of a department.

PERMANENT FUND

Fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its citizenry.

POSITION

A specific job with an assigned position identification number.

PROGRAM

A sub-unit of a department.

PROPRIETARY FUND

A proprietary fund is one having profit and loss aspects. The two types of proprietary funds are enterprise and internal service funds.

GLOSSARY OF BUDGET TERMINOLOGY

REVENUE

Receipt of cash from other entity that requires a cash receipt to be entered in the financial system.

REIMBURSEMENT

Repayment of funds from one fund or department to another for a specific purpose.

SERVICE

A specific operation performed within a department or office.

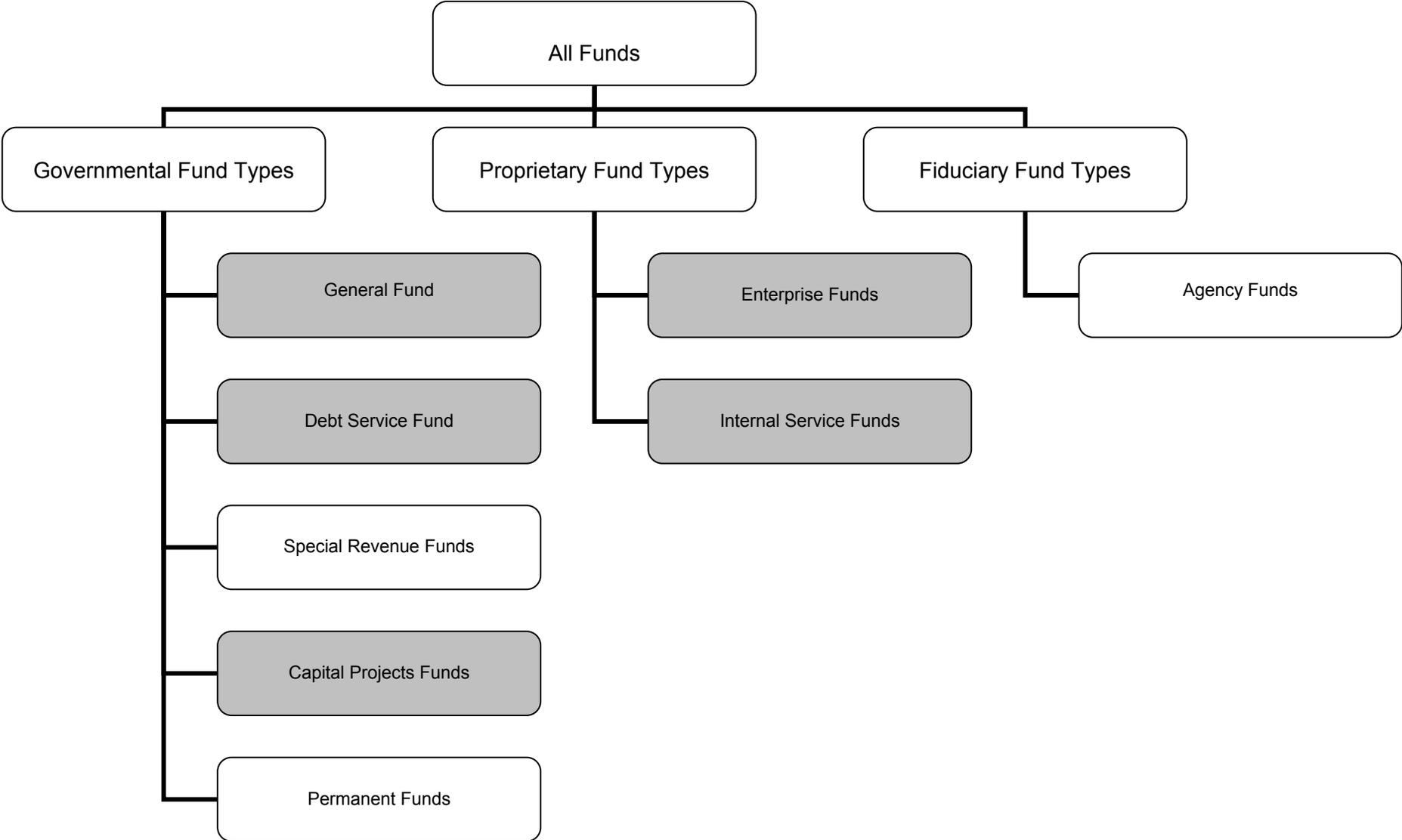
SPECIAL REVENUE FUND

Fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

TRUE INTEREST COST

The full cost of a bond issue taking into account the present value (time value) of money. The TIC is the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price.

CITY OF DALLAS FUND STRUCTURE



Note: Shading indicates Funds included with FY 2016-17 Budget

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

The City of Dallas was incorporated in 1856. The City Charter was adopted in 1907. Dallas is currently the third largest city in the nation with a Council-Manager form of government. There are fourteen single-member districts and a mayor elected at large. The Mayor and Council appoints the City Manager, City Attorney, City Auditor, City Secretary, and the Municipal Court Judges. The City Manager appoints all department directors except the director of Civil Service who is appointed by the Civil Service Board and the director of the Park and Recreation Department who is appointed by the Park and Recreation Board.

**Source: U.S. Census Bureau, 2010 Population Estimates*

Population Trends (Census Data):

1960	679,684		1990	1,007,618
1970	844,401		2000	1,188,580
1980	904,078		2010	1,197,816

The following denotes the 2014 estimate for population and racial/ethnic composition of the City of Dallas:

Population by Race:

Hispanic	41.4%
White	29.2%
Black	24.0%
American Indian	0.2%
Asian	3.3%
Other	0.2%
Two or more races	1.7%

Population by Sex:

Female	50.2%
Male	49.8%

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

Population by Age:

Under 20 years	28.6%
20 to 44 years	40.2%
45 to 64 years	21.8%
65 and over	9.4%

Median Age	32.4
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*Source: U.S. Census Bureau, 2014 American Community Survey

Total area (in square miles):	384.93
<i>Land area (in square miles):</i>	343.56
<i>Lake Area (in square miles)</i>	41.37

Climate:

Daily Mean Temperature, Annual Average (July 2015-June 2016)	69.06°F
Precipitation, Average Annual Total (July 2014-June 2015)	47.39 inches

*Source: National Weather Service; Fort Worth District

Miles of Streets:

Paved (lane miles)	11,771
Unpaved (gravel)	15

Number of street lights	87,760
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Fire Protection:

Number of stations	58
Number of uniformed personnel (Authorized Positions, FY 2016-17 Adopted)	2,163

Police Protection:

Number of stations	7
Number of uniformed personnel (Authorized Positions, FY 2016-17 Adopted)	3,613

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

Parks:

Number of Parks	387
Total Park Acreage	23,468

Public Libraries:

Public Library Locations	29
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Air Transportation:

Love Field (FY 2015)	
Total Passengers	13,400,408

Dallas Executive (General Aviation Airport)	
Number of operations (annual, FY 2015)	47,229

Dallas/Forth Worth International Airport (FY 2015)	
Total Domestic Revenue Passengers	57,169,580
Passenger Enplanements	32,455,216
Total Cargo Tonnage	732,569

Construction Activity (FY 2015):

Permits Issued	38,021
Estimated Value	\$4,321,710,295

Median Family Income:

\$46,880

*Source: U.S. Census Bureau, 2014 American Community Survey

Unemployment Rate (June 2016):

3.9%

*Source: Texas Workforce Commission, Not Seasonally Adjusted

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

Employment:

Largest Public Companies by Revenue *(\$ Millions)**

Revenue *(\$ Millions)*

AT&T	146,801.0
Energy Transfer Equity	42,126.0
Tenet Healthcare	20,111.0
Southwest Airlines	19,820.0
HollyFrontier	13,238.0
Texas Instruments	13,000.0
Dean Foods	8,122.0
Trinity Industries	6,393.0

**Source: "Fortune 500", 2016*

Largest Private Employers *(by Largest Employment Site)**

Local Employees

Texas Instruments	11,527
AT&T	10,000
Baylor University Medical Center	9,671
Southwest Airlines	7,859
Texas Health Presbyterian Hospital Dallas	6,501
TXU	5,500
ClubCorp USA, Inc.	4,634
Children's Medical Center of Dallas	4,487
Wal-Mart Stores	4,204
Air Liquide Electronics US LP	3,476

**Source: Hoovers, DBJ Book of Lists,, and the Office of Economic Development*

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

Institutions of Higher Education:

*(Dallas City Limits)**

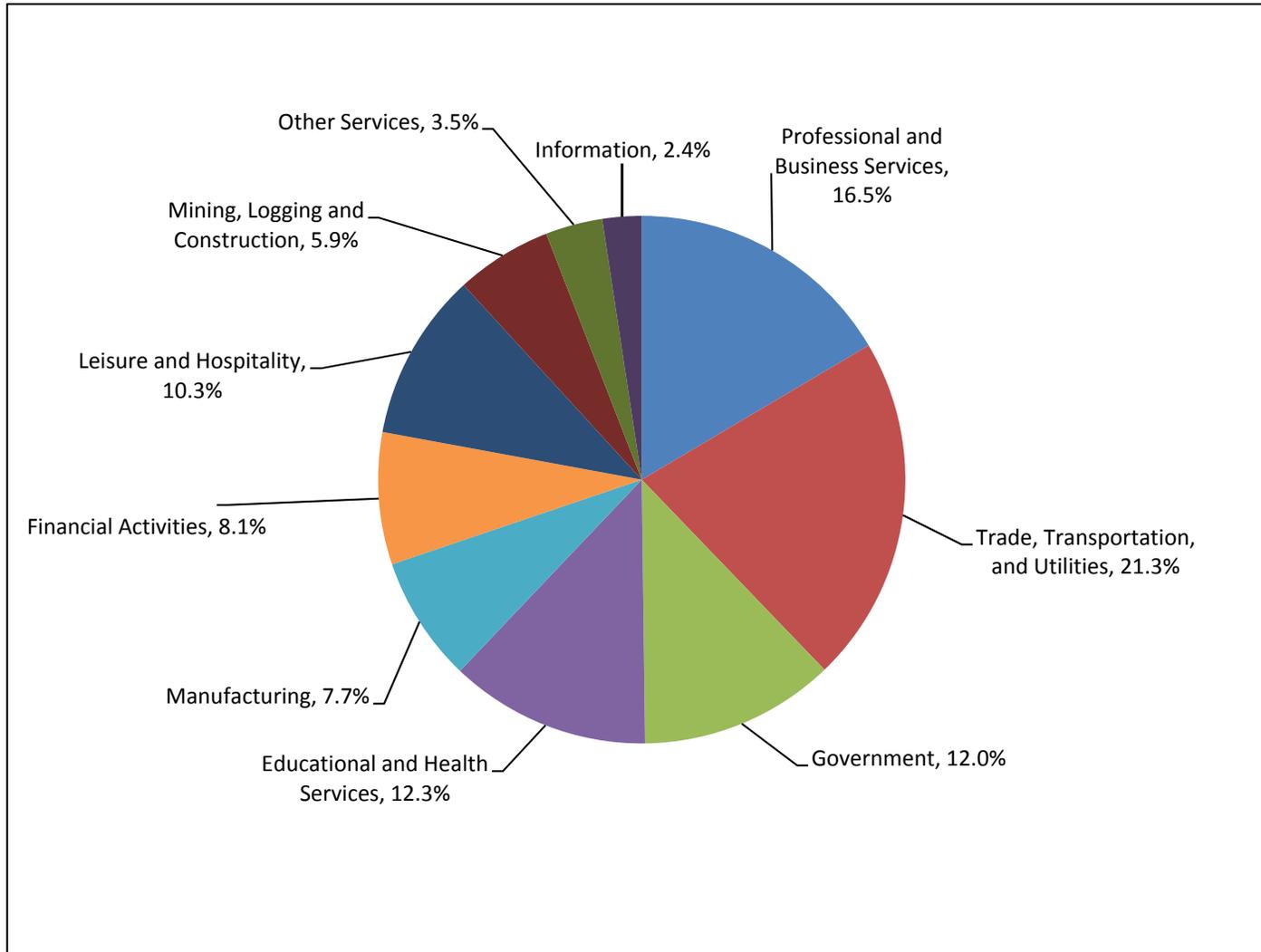
University of North Texas Dallas	Public University
University of North Texas- Dallas College of Law	Public University
University of Texas Southwestern Medical Center at Dallas	Public University
Texas A&M Health Science Center Baylor College of Dentistry	Independent Graduate
Criswell College	Independent Senior College
Dallas Baptist University	Independent Senior College
Paul Quinn College	Independent Senior College
University of Phoenix – Dallas	Independent Senior College
West Coast University	Independent Senior College
Dallas County Community College District:	Community College
Cedar Valley College	
El Centro College	
Mountain View College	
Richland College	

**Source: Office of Economic Development*

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

DFW Employment by Industry

**Source: Reference U.S. Bureau of Labor Statistics 2015 Annual, and Office of Economic Development*



Key Focus Area 1: Public Safety

Service(s)	Department	FY 2015-16 Budget Positions	FY 2015-16 Estimate Positions	FY 2016-17 Adopted Positions
Key Focus Area 1: Public Safety				
1.1	Adjudication Office	0	0	7
1.2	Adjudication Office	7	7	0
1.3	City Detention Center	27	27	27
1.4	Civil Adjudication Court	9	9	6
1.5	Community Court	1	1	1
1.6	Court Security	16	16	15
1.7	Dallas City Marshal	46	46	46
1.8	Emergency Management Operations	15	15	15
1.9	Emergency Medical Services Administration, Contracts, and Community Health	107	107	113
1.10	Fire and Rescue Emergency Response	1,710	1,710	1,705
1.11	Fire Dispatch and Communications	75	75	75
1.12	Fire Investigation & Explosive Ordnance Disposal	29	29	29
1.13	Fire Training and Recruitment	257	257	147
1.14	Fire-Rescue Equipment Maintenance and Supply	62	62	62
1.15	Inspection and Life Safety Education	87	87	87
1.16	Juvenile Case Managers/First Offender Program	7	7	7
1.17	Lew Sterrett Jail Contract	0	0	0
1.18	Municipal Court Services	130	130	104
1.19	Municipal Judges/Cases Docketed	38	38	36
1.20	Municipal Prosecution	26	26	26
1.21	Police Academy and In-service Training	259	259	322
1.22	Police Administrative Support	117	117	116
1.23	Police Community Outreach	26	26	23
1.24	Police Criminal Investigations	562	562	576
1.25	Police Field Patrol	2,890	2,890	2,300
1.26	Police Intelligence	76	76	76
1.27	Police Investigation of Vice Related Crimes	36	36	36
1.28	Police Investigations of Narcotics Related Crimes	105	105	105
1.29	Police Legal Liaison	6	6	6
1.30	Police Operational Support	511	511	452
1.31	Police Recruiting and Personnel Service	209	209	106
1.32	Police Special Operations	264	264	258
1.33	Security Service for City Facilities	64	64	75
1.34	Special Operations	43	43	43
Total for Key Focus Area 1:		7,817	7,817	7,002

Key Focus Area 2: Economic Vibrancy

Service(s)	Department	FY 2015-16 Budget Positions	FY 2015-16 Estimate Positions	FY 2016-17 Adopted Positions
Key Focus Area 2: Economic Vibrancy				
2.1	Area Redevelopment	12	12	10
2.2	Authorized Hearings	4	4	4
2.3	Bullington Truck Terminal and Thanksgiving Square	1	1	1
2.4	Business Development	12	12	11
2.5	Capital and Implementation Program	0	0	96
2.6	Capital and Implementation Program	118	118	0
2.7	Capital Construction and Debt Service	0	0	0
2.8	Construction Plan Review and Permitting	105	105	109
2.9	Convention Center Debt Service Payment	0	0	0
2.10	Dallas Convention Center	193	193	128
2.11	Dallas Film Commission	5	5	5
2.12	Dallas Love Field	236	236	234
2.13	Economic Development Major Projects & Other Programs	6	6	4
2.14	Economic Development Research and Information Services	6	6	9
2.15	Engineering & Inspection Review for Private Development	24	24	27
2.16	Express Plan Review	20	20	23
2.17	Field Inspections of Private Development Construction Sites	90	90	90
2.18	Fire Inspection for New Construction	18	18	18
2.19	Flood Control	165	165	161
2.20	Floodplain and Drainage Management	32	32	42
2.21	General Aviation Facilities - Dallas Executive Airport & Vertiport	19	19	21
2.22	GIS Mapping for Private Development	9	9	10
2.23	Historic Preservation	8	8	9
2.24	Home Ownership/Home Development	29	29	25
2.25	Housing Preservation	35	35	35
2.26	Interagency and Transportation Administration	0	0	13
2.27	Interagency and Transportation Administration	14	14	0
2.28	Land Surveying Services	0	0	11
2.29	Mobility Planning	0	0	7
2.30	Mobility Planning	10	10	0
2.31	Neighborhood Vitality	15	15	13
2.32	Office of Special Events	7	7	7
2.33	Operation & Maintenance of Fair Park	81	81	59
2.34	Pavement Management	0	0	3
2.35	Pavement Management	5	5	0
2.36	Placemaking Public Building Design and Construction	0	0	17

Key Focus Area 2: Economic Vibrancy

Service(s)	Department	FY 2015-16 Budget Positions	FY 2015-16 Estimate Positions	FY 2016-17 Adopted Positions
2.37	Placemaking- Public Buildings	21	21	0
2.38	Planning and Design Studio	20	20	21
2.39	Private Development Records and Archival Library	14	14	15
2.40	Private Development Survey	6	6	6
2.41	Real Estate and Relocation	28	28	28
2.42	Regulation and Enforcement of For Hire Transportation	0	0	14
2.43	Regulation and Enforcement of For Hire Transportation	15	15	0
2.44	Resilience Office	2	2	2
2.45	Rights-of-Way Maintenance Contracts and Inspections Group	28	28	24
2.46	Service Maintenance Areas	331	331	204
2.47	Small Business Initiatives	19	19	15
2.48	Street Cut and Right-of-Way Management (Cut Control)	0	0	11
2.49	Street Cut and Right-of-Way Management (Cut Control)	11	11	0
2.50	Street Forestry Division	0	0	6
2.51	Street Lighting	4	4	4
2.52	Street Repair Division - Asphalt	142	142	107
2.53	Street Repair Division - Concrete	170	170	136
2.54	Street Resurfacing	0	0	6
2.55	Street Resurfacing	6	6	0
2.56	Subdivision Plat Review	6	6	6
2.57	Tax Increment Financing Districts Payments	0	0	0
2.58	Traffic Operations Maintenance	70	70	70
2.59	Traffic Safety and Congestion Management	33	33	33
2.60	Trinity River Corridor Operations	21	21	17
2.61	Union Station	0	0	0
2.62	Vendor Development	3	3	3
2.63	Water Capital Funding	0	0	0
2.64	Water Production and Delivery	628	628	626
2.65	Water Utilities Capital Program Management	192	192	176
2.66	Zoning & Board of Adjustment	17	17	17
Total for Key Focus Area 2:		3,066	3,066	2,749

Key Focus Area 3: Clean, Healthy Environment

Service(s)	Department	FY 2015-16 Budget Positions	FY 2015-16 Estimate Positions	FY 2016-17 Adopted Positions	
Key Focus Area 3: Clean, Healthy Environment					
3.1	Air Quality Compliance	Public Works	10	10	0
3.2	Air Quality	Management Services	0	0	17
3.3	Ambient Air Monitoring	Public Works	11	11	0
3.4	Animal Remains Collection	Sanitation Services	8	8	8
3.5	Brush/Bulk Waste Removal Services	Sanitation Services	141	141	126
3.6	City Facility Operation, Maintenance and Repair	EBS - Building Services	177	177	150
3.7	City Facility Services	Sanitation Services	2	2	2
3.8	Code Litigation	City Attorney's Office	11	11	11
3.9	Community Prosecution & Community Courts	City Attorney's Office	34	34	34
3.10	Community/Senior Services	Housing / Community Services	337	337	294
3.11	Comprehensive Homeless Outreach	Housing / Community Services	108	108	105
3.12	Consumer Health	Code Compliance Services	44	44	40
3.13	Custodial Maintenance	EBS - Building Services	59	59	48
3.14	Dallas Animal Services	Code Compliance Services	131	131	147
3.15	Energy Procurement and Monitoring	EBS - Building Services	2	2	2
3.16	Environmental Enforcement, Compliance, and Support (Legal Services)	City Attorney's Office	1	1	1
3.17	Environmental Quality	Management Services	25	25	24
3.18	Illegal Dump Team - Criminal Investigations and Arrests	Court and Detention Services	13	13	13
3.19	Landfill Services	Sanitation Services	113	113	102
3.20	Neighborhood Code Compliance Services	Code Compliance Services	315	315	282
3.21	Neighborhood Nuisance Abatement	Code Compliance Services	81	81	76
3.22	Recycling Collection and Zero Waste Division	Sanitation Services	80	80	70
3.23	Residential Refuse Collection	Sanitation Services	277	277	256
3.24	Storm Drainage Management Fund	Trinity Watershed Management – Storm Drainage Management	0	0	0
3.25	Stormwater Regulations & Enforcement	Trinity Watershed Management – Storm Drainage Management	64	64	70
3.26	Underground Storage Tank Replacement	Public Works	1	1	0
3.27	Wastewater Collection	Water Utilities	246	246	236
3.28	Wastewater Treatment	Water Utilities	323	323	317
3.29	Water Conservation	Water Utilities	20	20	14
Total for Key Focus Area 3:			2,634	2,634	2,445

Key Focus Area 4: Culture, Arts, Recreation and Education

Service(s)	Department	FY 2015-16 Budget Positions	FY 2015-16 Estimate Positions	FY 2016-17 Adopted Positions
Key Focus Area 4: Culture, Arts, Recreation and Education				
4.1 Aquatic Services	Park and Recreation	317	317	246
4.2 City-Owned Cultural Venues	Office of Cultural Affairs	106	106	104
4.3 Cultural Services Contracts	Office of Cultural Affairs	10	10	10
4.4 Golf, Tennis Centers & EMS and Environmental Compliance	Park and Recreation	94	94	99
4.5 Leisure Venue Management	Park and Recreation	5	5	4
4.6 Library Materials & Collection Management	Library	23	23	23
4.7 Library Operations & Public Service	Library	419	419	392
4.8 Literacy Initiatives, Education & Community Engagement	Library	15	15	12
4.9 Park Land Maintained	Park and Recreation	509	509	439
4.10 Planning, Design and Construction	Park and Recreation	31	31	24
4.11 Public Art for Dallas	Office of Cultural Affairs	5	5	4
4.12 Recreation Services	Park and Recreation	806	806	730
4.13 WRR Municipal Radio Classical Music	Office of Cultural Affairs – Municipal Radio	27	27	15
Total for Key Focus Area 4:		2,367	2,367	2,102

Key Focus Area 5: E-Gov

Service(s)	Department	FY 2015-16 Budget Positions	FY 2015-16 Estimate Positions	FY 2016-17 Adopted Positions	
Key Focus Area 5: E-Gov					
5.1	311 Customer Service Center	Management Services	103	103	105
5.2	Accounts Payable	City Controller's Office	18	18	17
5.3	Administrative Support for the Mayor and City Council	Mayor and Council	53	53	55
5.4	Analysis/Development and Validation	Civil Service	6	6	6
5.5	Applicant Processing - Civilian	Civil Service	11	11	10
5.6	Applicant Processing - Uniform	Civil Service	7	7	9
5.7	Archives	City Secretary's Office	2	2	2
5.8	Audits, Attestations and Investigations	City Auditor's Office	25	25	26
5.9	Boards and Commissions Support	City Secretary's Office	3	3	3
5.10	Business Inclusion & Development Compliance Monitoring	Business Development & Procurement Services	6	6	6
5.11	Cash and Debt Management	City Controller's Office	5	5	5
5.12	Center for Performance Excellence	Management Services	11	11	12
5.13	City Administration	City Manager's Office	25	25	19
5.14	City Agenda Process	Management Services	4	4	4
5.15	City Council Support	City Secretary's Office	6	6	6
5.16	City GIS Services	Water Utilities	20	20	0
5.17	Citywide Capital and Operating Budget Development and Monitoring	Office of Financial Services	14	14	12
5.18	Civil Service Board Administration/Employee Appeals Process	Civil Service	4	4	3
5.19	Compensation Analysis / Classification	Human Resources	78	78	25
5.20	Contingency Reserve	Office of Financial Services - Reserves and Transfers	0	0	0
5.21	Customer Service	City Secretary's Office	4	4	3
5.22	Deferred Compensation	City Controller's Office	2	2	2
5.23	DFW International Airport Legal Counsel	City Attorney's Office	3	3	3
5.24	DWU General Expense	Water Utilities	0	0	0
5.25	Elections	City Secretary's Office	1	1	1
5.26	EMS Compliance Program	Management Services	4	4	4
5.27	Ethics and Compliance	Management Services	3	3	4
5.28	Fair Housing and Human Rights Compliance	Management Services	15	15	15
5.29	Financial Reporting	City Controller's Office	29	29	22
5.30	Fire Applicant - Physical Abilities Testing	Civil Service	1	1	1
5.31	General Counsel	City Attorney's Office	41	41	40
5.32	General Obligation Commercial Paper and Master Lease Programs	Non-Departmental	0	0	0
5.33	Grant Administration	Office of Financial Services	30	30	27
5.34	Housing Management/Contract Support	Housing / Community Services	80	80	65
5.35	HRIS and HR Payroll Services	Human Resources	26	26	26
5.36	Human Resource Consulting	Human Resources	25	25	26
5.37	Independent Audit	City Controller's Office	0	0	0
5.38	Intergovernmental Services	Management Services	14	14	14

Key Focus Area 5: E-Gov

Service(s)	Department	FY 2015-16 Budget Positions	FY 2015-16 Estimate Positions	FY 2016-17 Adopted Positions
5.39 Internal Control Task Force	Management Services	4	4	3
5.40 Land Surveying Services	Public Works	11	11	0
5.41 Liability/Claims Fund Transfer	Office of Financial Services - Reserves and Transfers	0	0	0
5.42 Litigation	City Attorney's Office	47	47	47
5.43 Non-Departmental	Non-Departmental	8	8	0
5.44 Payroll	City Controller's Office	10	10	6
5.45 Public Information Office / Communications & Broadcasting	Management Services	17	17	17
5.46 Purchasing/Contract Management	Business Development & Procurement Services	27	27	24
5.47 Records Management	City Secretary's Office	3	3	3
5.48 Salary and Benefit Reserve	Office of Financial Services - Reserves and Transfers	0	0	0
5.49 Utility Management	Office of Financial Services	2	2	1
5.50 Vital Statistics	Water Utilities	13	13	13
5.51 Water Planning, Financial and Rate Services	Water Utilities	27	27	27
5.52 Water Utilities Customer Account Services	Water Utilities	312	312	311
Total for Key Focus Area 5:		1,160	1,160	1,030

Key Focus Area 5: E-Gov

Service(s)	Department	FY 2015-16 Budget Positions	FY 2015-16 Estimate Positions	FY 2016-17 Adopted Positions
Key Focus Area 5: E-Gov				
5.A	9-1-1 Technology/Education Services	4	4	4
5.B	Business Services	10	10	8
5.C	Business Technology Services	67	67	58
5.D	City Fleet Asset Management	28	28	25
5.E	City Fleet Maintenance and Repair	255	255	219
5.F	City Fleet Paint and Body Shop Coordination	2	2	2
5.G	Disposal of Surplus and Police Unclaimed Property	3	3	3
5.H	Enterprise GIS	0	0	10
5.I	Environmental Services for City Fleet Operations	8	8	8
5.J	Fuel Procurement and Management	13	13	14
5.K	HR Benefits Administration Services	9	9	7
5.L	Internal Computer Support	43	43	35
5.M	Internal Desktop Support	1	1	4
5.N	Internal Radio Communication	30	30	31
5.O	Internal Telephone and Data Communication	9	9	6
5.P	Public Safety Technology Support	29	29	22
5.Q	Risk Management Services	28	28	28
5.R	Strategic Technology Management	73	73	79
5.S	Wellness Program	4	4	4
Total for Key Focus Area 5:		616	616	567

Note: Does not include Employee Retirement Fund positions

Position Summary By Department

Department	FY 2015-16 Adopted	FY 2015-16 Estimate	FY 2016-17 Adopted
General Fund			
Business Development & Procurement Services	36	36	33
City Attorney's Office	169	169	168
City Auditor's Office	25	25	26
City Controller's Office	64	64	52
City Manager's Office	25	25	19
City Secretary's Office	19	19	18
Civil Service	29	29	29
Code Compliance Services	586	586	545
Court and Detention Services	216	216	197
EBS - Building Services	303	303	293
Fire - Civilian	119	119	116
Fire - Uniform	2,269	2,269	2,163
Housing / Community Services	589	589	524
Human Resources	128	128	77
Judiciary	64	64	58
Library	457	457	427
Management Services	217	217	236
Mayor and Council	53	53	55
Mobility and Street Services	0	0	730
Office of Cultural Affairs	121	121	118
Office of Economic Development	60	60	54
Office of Financial Services	54	54	40
Office of Financial Services - Appraisal Districts	0	0	0
Office of Financial Services - Dallas County Tax Collection	0	0	0
Office of Financial Services - Non-Departmental	0	0	0
Office of Financial Services - Reserves and Transfers	0	0	0
Park and Recreation	1,843	1,843	1,601
Planning and Urban Design	45	45	34
Police - Civilian	764	764	764
Police - Uniform	4,298	4,298	3,613
Public Works	215	215	0
Street Services	777	777	0
Street Lighting	1	1	1
Sustainable Development and Construction	40	40	41
Trinity Watershed Management	21	21	17
General Fund Services Total	13,607	13,607	12,049

Position Summary By Department

Department	FY 2015-16 Adopted	FY 2015-16 Estimate	FY 2016-17 Adopted
Enterprise Funds			
Aviation	255	255	269
Convention and Event Services	200	200	135
Office of Cultural Affairs – Municipal Radio	27	27	15
Sanitation Services	621	621	564
Sustainable Development and Construction - Enterprise	291	291	303
Trinity Watershed Management - Storm Drainage Management	261	261	273
Water Utilities	1,781	1,781	1,720
Enterprise Funds Total	3,436	3,436	3,279
Other Funds			
Communication & Information Services	256	256	249
EBS - Equipment Services	306	306	268
Employee Benefits/Wellness	14	14	11
Express Business Center	13	13	11
Risk Management Services	28	28	28
Other Funds Total	617	617	567
Grand Total	17,660	17,660	15,895

Note: Does not include Employee Retirement Fund positions