

— CITY OF DALLAS —

ANNUAL BUDGET For Fiscal Year 2014-2015

October 1, 2014 – September 30, 2015

*As Approved on September 17, 2014 by
The Honorable Mayor and Members of the Dallas City Council*

Passage of S.B. No. 656, Section 102.007 of the Texas Local Government Code requires that the following information be included on the cover page of a budget:

| Adoption of the Fiscal Year 2014-2015 Annual Budget | | | | | |
|------------------------------------------------------------|--------------------|-----------------------|--------------------|-----------------------|--------------------|
| Council Member | Record Vote | Council Member | Record Vote | Council Member | Record Vote |
| Mayor Michael S. Rawlings | Yes | Vonciel Jones Hill | Yes | Jerry R. Allen | Yes |
| MPT Tennell Atkins | Yes | Dwaine R. Caraway | Yes | Lee M. Kleinman | Yes |
| DMPT Monica R. Alonzo | Yes | Rick Callahan | Yes | Sandy Greyson | Yes |
| Scott Griggs | Yes | Carolyn R. Davis | Yes | Jennifer S. Gates | Yes |
| Adam Medrano | Yes | Sheffie Kadane | Yes | Philip T. Kingston | Yes |

| | FY 2013-2014 | FY 2014-2015 |
|-----------------------------------------------|--------------|--------------|
| Adopted Property Tax Rate | \$0.797000 | \$0.797000 |
| Effective Tax Rate | \$0.776804 | \$0.760150 |
| Effective Maintenance and Operations Tax Rate | \$0.522645 | \$0.526116 |
| Rollback Tax Rate | \$0.801356 | \$0.800605 |
| Debt Rate | \$0.236900 | \$0.232400 |

The total amount of bonds and other debt obligations owed by the City of Dallas as of 9/30/14 is \$1,573,702,904.

This budget will raise more revenue from property taxes than last year's budget by an amount of \$46,916,907, which is a 6.75% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$12,442,211.



DALLAS CITY COUNCIL

| | |
|-------------------------------------------------------|-------------|
| Michael S. Rawlings , Mayor | |
| Tennell Atkins , Mayor Pro Tem (MPT) | District 8 |
| Monica R. Alonzo , Deputy Mayor Pro Tem (DMPT) | District 6 |
| Scott Griggs | District 1 |
| Adam Medrano | District 2 |
| Vonciel Jones Hill | District 3 |
| Dwaine R. Caraway | District 4 |
| Rick Callahan | District 5 |
| Carolyn R. Davis | District 7 |
| Sheffie Kadane | District 9 |
| Jerry R. Allen | District 10 |
| Lee M. Kleinman | District 11 |
| Sandy Greyson | District 12 |
| Jennifer S. Gates | District 13 |
| Philip T. Kingston | District 14 |





City of Dallas

I'd like to extend my thanks to the many individuals that contributed to the production of the FY 2014-15 budget. This process requires a large commitment of time and energy and is an essential piece of the City's strategic planning efforts. I would like to recognize the individuals below for their commitment and participation in this year's budget process.



A. C. Gonzalez
City Manager

| | | | | |
|-------------------------|--------------------|---------------------|---------------------|--------------------|
| Haroon Abdoh | Mark Duebner | Holly Holt | Patricia Marsolais | Cecilia Scheu |
| Mary Anderson | Nikki Dunklin | Torie Horton | James Martin | Edward Scott |
| Sirak Bahta | Russell Dyer | Sue Hounsel | Kimberly Martin | Bridgette Smith |
| Twana Banks | Marcia Easterly | Sheneice Hughes | Esmeralda Martinez | Craig Smith |
| Iva Benson | Warren M. S. Ernst | Jack Ireland | Molly McCall | Judge Daniel Solis |
| Robert Bollinger | Benjamin Espino | LaToya Jackson | Sean McGrew | Steve Spence |
| Peter Bratt | Ryan Evans | Cheryl Jones | Bryan McKinney | Erick Thompson |
| Chief Louie Bright, III | Liz Fernandez | Jill Jordan | Bernadette Mitchell | Mike Tiegreen |
| Chief David Brown | William Finch | Philip Keaton | Hodges Mitchell | Daisy Torres |
| Joi Browning | Charles Friend | Ron King | Maria Muñoz-Blanco | Forest Turner |
| Brittany Burrell | Mike Frosch | Sandra King | Quyên Nguyen | Wally Waits |
| Bobby Cano | Lisa Fullerton | Craig Kinton | Than Nguyen | Dennis Ware |
| Elsa Cantu | Ricardo Galceran | Lindsay Kramer | Caroline Nosworthy | Paul White |
| Jeri Carter Lawson | Keith Gary | Zachery Kuentz | Theresa O'Donnell | Don Whitmire |
| Chief Charles Cato | Robyn Gerard | Charles Langley | Anna Pham | Chan Williams |
| Maria Chagollan | Andrew Gilbert | Clinton Lawrence | Jody Puckett | Shawn Williams |
| Claudia Chavez | Clifton Gillespie | Delores Lewis | Valanda Quaite | Willis Winters |
| Jeanne Chipperfield | Jo Giudice | Paris Long | Rosa Rios | Jing Xiao |
| Victoria Chittam | Fernando Gray | David Lopez | Francisco Rodriguez | Joey Zapata |
| David Cossum | Virginia Haralson | Gloria López-Carter | Crystal Ross | Karl Zavitkovsky |
| Patrick Diviney | Haytham Hassan | Kim Mackey | | |
| Tanishia Dorsey | Kelly High | John Madison | | |





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Dallas

Texas

For the Fiscal Year Beginning

October 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Dallas for its annual budget for the fiscal year beginning October 1, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and are submitting it to GFOA to determine its eligibility for another award.





City of Dallas

To: The Honorable Mayor and Members of the Dallas City Council

The FY 2014-15 budget is balanced and reflects a fiscally responsible approach to address the challenges and leverage the opportunities to improve the quality of life for Dallas citizens.

Executive Summary

This budget will empower the City of Dallas to “Improve, Maintain and Restore.” To take Dallas to the next level, we plan to: **Improve** the vitality of our neighborhoods, **Maintain** our momentum in public safety and **Restore** previously reduced services. Dallas is well positioned for growth and ready to move past many of the difficulties created by the economic downturn of previous years. The council, city staff, residents and community partners have helped to propel the city to pre-recession levels in many economic categories. We’ve also seen record rates of crime reduction, continued investment in the central business district and an expansion of our parks and cultural amenities. As we look forward, positive changes within the City of Dallas will strengthen our ability to deliver services that impact the quality of life for our residents.

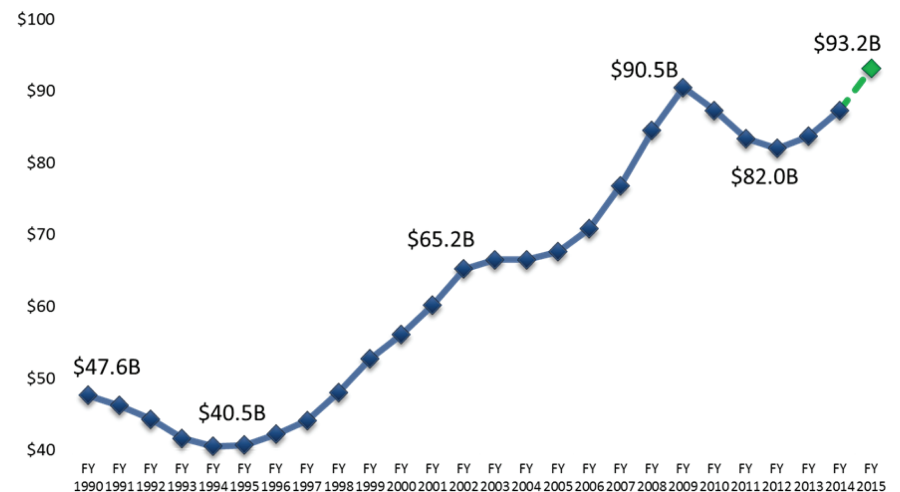
Economic Outlook:

The current City of Dallas unemployment rate (June 2014) of 5.7% is below the national average (6.3%) and existing home sales and housing starts continue to grow. House prices continue to rebound and personal income gains should boost sales tax revenue. While the DFW region has created many high-wage jobs in technology, managerial, and financial industries, the pattern of job growth shows relatively few mid-wage jobs being created. The City should continue to exercise prudent optimism in the near term.

Our key revenue sources continue a trend of steady growth. We are pleased that there has been an increase in revenues, but the reality is there are significant limits to how much of the increased revenues are available for use outside of our agreed upon commitment to Public Safety.

Property tax values are up, having grown 6.8% which represents \$36M additional revenue for the general fund. Property taxes account for 45% of the General Fund’s revenue.

Property Tax Base Values (\$ in Billions)



Sales tax revenue accounts for about 23% of the General Fund revenues. It is assumed the total sales tax collections will see a 4.3% increase and total \$269M.

The guiding principles and development goals used to construct the FY 2014-15 budget are as follows:

Sales Tax Revenue (\$ in Millions)



Guiding Principles:

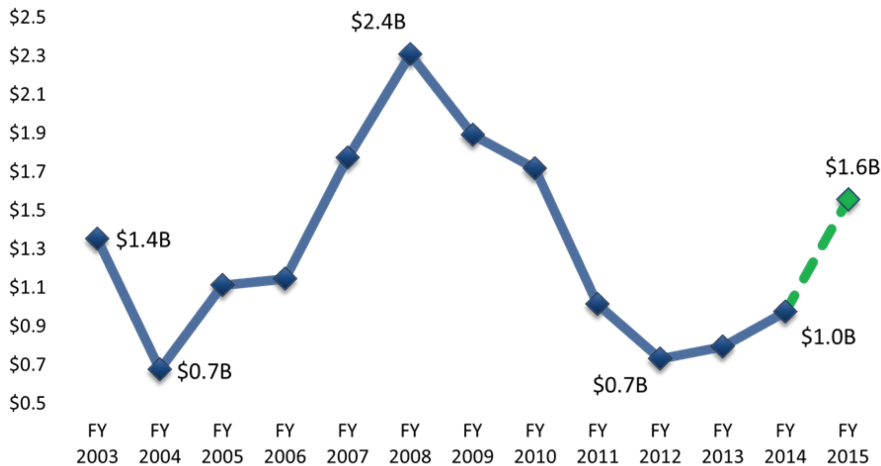
- Improve and revitalize the quality of life in our neighborhoods.
- Sustain unprecedented crime rate reduction in public safety.
- Continue restoration of key services previously reduced and strengthen current services.
- Implement strategic changes within the organization to take our services to the next level.
- Maintain improvements within the existing tax rate.

Development Goals:

- Initiate comprehensive planning to address infrastructure needs regarding streets, drainage, alleys, signal lights and buildings.
- Identify efficiency opportunities within public safety such as civilianization in the Dallas Police Department and Community Paramedics approach in Dallas Fire-Rescue.
- Expand opportunities for economic development through public-private partnerships and continue to grow the tax base.
- Reimagine our approach to housing by focusing on neighborhood sustainability and approaching this issue holistically.

New construction appraised values continue to increase but remain significantly below the 2008 peak.

New Construction Appraised Values (\$ in Millions)



Value of new construction provided by Appraisal Districts.

The City's budget priorities are closely aligned with our strategic plan and key focus areas. The FY 2014-15 budget continues along the path of fiscal responsibility, adheres to established priorities, and extends the City's effort to fully recover and restore services. We have met our current obligations. All current year service levels are maintained, and there are several important service enhancements included in the budget.

This was accomplished with the property tax rate remaining the same. No new taxes.

Service Priorities:

Public Safety:

- Hire 165 police officers and 20 public service officers (civilians).
- Reassign 37 desk duty officers to patrol.
- Add 90 additional cameras to high crime areas.
- Continue paramedic training.
- Continue to expand EMS service from traditional response-only model to Mobile Community Healthcare Program.

Economic Vibrancy:

- Establish a Planning and Neighborhood Vitality Department to improve innovation and effectiveness.
- Expand operations, maintenance and programming within the Trinity River Corridor Project.
- Increase activity at Dallas Love Field as the Wright Amendment ends in October 2014.
- Increase lane miles of partial reconstruction of major thoroughfares from 80 to 115.

Clean, Healthy Environment:

- Add funding to continue PetSmart Everyday Adoption Center in North Dallas.
- Increase funding for medical, cleaning, and food supplies at Dallas Animal Services.
- Add funding for demolition of blighted structures.
- Begin implementation of Single-Use Bag Ordinance.
- Add funds to senior medical transportation and dental programs.
- Increase funding to The Bridge homeless assistance facility.

Culture, Arts, Recreation and Education:

- Begin a two-year plan to increase library hours.
- Increase funding for library materials.

- Add funding for new library strategic plan.
- Increase hours at recreation centers for second year in a row.
- Add funding for utility costs at The Music Hall at Fair Park (Dallas Summer Musicals) and Sammons Center.
- Increase funding for cultural contracts and restore funding for public art maintenance.

E-Gov:

- Add five positions in City Attorney's Office.
- Add a position to Ethics and Diversity Office to expand training for employees.
- Invest in new technology, including Code Compliance Case Management System, software to allow digital signatures of documents, and 311 Call Center technology upgrades.

Workforce Impacts:

The budget includes increased compensation expenses associated with the Meet and Confer agreement with the police and fire department uniformed personnel. These expenses include continuation of the step pay program as well as a 4% across the board pay increase effective April 1, 2015.

The City continues implementation of the total compensation study conducted in 2012. Approximately 1,700 civilian employees will receive pay adjustments due to deficiencies in salary identified by the study. These adjustments will help bring civilian salaries more in line with peer cities and the private sector. In addition, civilian employees will be eligible for an average 3% merit increase effective January 1, 2015.

There are no increases in healthcare premiums for employees or their children. Premiums for spouse coverage increase by \$25 per month. Retirees and retiree spouses' premiums will also increase by \$25.

This year's budget also adds funding to subsidize DART passes for employees and continues the tuition reimbursement program.

Other Rates:

Water:

Texas still faces drought and water challenges, and the City continues to focus on maintaining infrastructure, conserving resources and providing for future needs through rehabilitation and/or replacement of 65 miles of aging water and wastewater mains; pump stations; storage tanks; water treatment plant improvements to enhance reliability and water quality and increase capacity; and continued water conservation efforts. To achieve these goals, the typical residential monthly bill will increase by 1.9%.

Sanitation:

Residential collection fees will increase by \$0.67 from \$20.64 to \$21.31 per month to allow for storm response contingencies and fleet maintenance expenses.

Stormwater Drainage Management:

There is no rate change in FY 2014-15.

Looking Forward:

Our focus is to Improve, Maintain and Restore: Improve the vitality of our neighborhoods, maintain our momentum in public safety, and restore services.

It is impressive to see the number of milestones successful public/private partnerships have achieved in Dallas during a time of financial turmoil. As we move forward, let's continue to set the bar high and achieve ambitious goals. Just as important, we must prepare to address present and future challenges, so we can continue to attract – and keep – the businesses and people who energize our city. In the upcoming fiscal year my team will make positive changes in the way we do business. I am committed to taking customer service to the next level. Our initiatives will cultivate a culture that is consistently **Respectful, Responsive and Resourceful** at every point of contact.

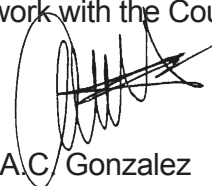
Dallas is the center city in one of the fastest growing regions in the United States. At times in the recent past, we've tried to emulate the suburbs that surround us. Our diversity is a distinctive strength. Moving forward, we must differentiate Dallas' other competitive advantages that distinguish us from our suburban neighbors. Every day, more people around the country are returning to the urban core in search of dense walkable neighborhoods, access to public transit and cultural amenities. Investment in these areas has already paid dividends in places like Uptown, North Oak Cliff, the Cedars and the Farmers Market. Establishment of Trinity Groves and redevelopment of Deep Ellum have transformed both into attractive neighborhoods to live and play.

The Housing Plus strategy will design policies to attract families, preserve housing affordability, broaden the mix of housing types and stabilize neighborhoods. Housing Plus will allow us to continue to hold to the principles of fair housing while addressing gaps that currently exist for some middle income homebuyers.

Throughout the city we've seen a number of projects completed that have added to our overall vitality. The Love Field Modernization Project is nearing its end and DART's DFW Airport Station is completed. Lancaster Urban Village recently opened as the largest transit-oriented development in Southern Dallas. The Continental Avenue Bridge and West Dallas Gateway now offer a unique experience to cyclists and pedestrians while providing a gathering place for surrounding neighborhoods. The opening of the Trinity Skyline Trails provide a new level of recreation and interaction near the river, which is fast becoming a destination for residents from around the city.

Other projects scheduled to be completed in the upcoming year include the Texas Horse Park, Downtown-Oak Cliff Streetcar, street enhancements and more lighting improvements at Fair Park, and retail construction at the Dallas Omni Hotel.

I am optimistic about the future and enthusiastic about continuing our work with the Council to take Dallas to the next level.



A.C. Gonzalez
City Manager

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HOW TO USE THIS DOCUMENT

This page is included to provide an overview on how this document is organized.

The hierarchy of organization is **Key Focus Areas** supported by individual **Services**:

Key Focus Areas

The FY 2014-15 Budget is presented by five (5) City Council established Key Focus Areas as the City's top priorities. The five Key Focus Areas are:

1. Public Safety
2. Economic Vibrancy
3. Clean, Healthy Environment
4. Culture, Arts, Recreation & Education
5. E-Gov

Services are functional activities that are not dependent on other Services and were identified by City Departments.

Summary of Services (See Tab)

- This section includes a summary of all Services by Key Focus Area.
- A numbering system (1.1, 1.2, 1.3, etc.) is used to identify the Service. The first digit represents the Key Focus Area number (See above). The second digit represents the Service.
- The summary includes the responsible Department, Total Proposed Dollars (all funding sources), General Fund Proposed Dollars and General Fund FTEs.

Service Detail Pages by Key Focus Area (See Tabs listed by Key Focus Name)

- Each Service is organized by Key Focus Area. Use the 2 digit identifying number to find a specific Service from the Summary page.
- The Services include both General Fund and Enterprise Fund Services and are sorted alphabetically by Service name.
- Each detail page includes a Description, Funding Chart, Efficiency Measure, and Service Target FY 2014-15
 - Funding Chart includes operating budgets (shown as either General Fund or Enterprise Funds). Additional Resources reflect, for example, reimbursement from the Capital Budget, Storm Water or Other funds as well as Grants and Donations.
 - Measures provide additional information and are tied to the Performance Management system.

EXPENDITURE AND PROPERTY TAX OVERVIEW

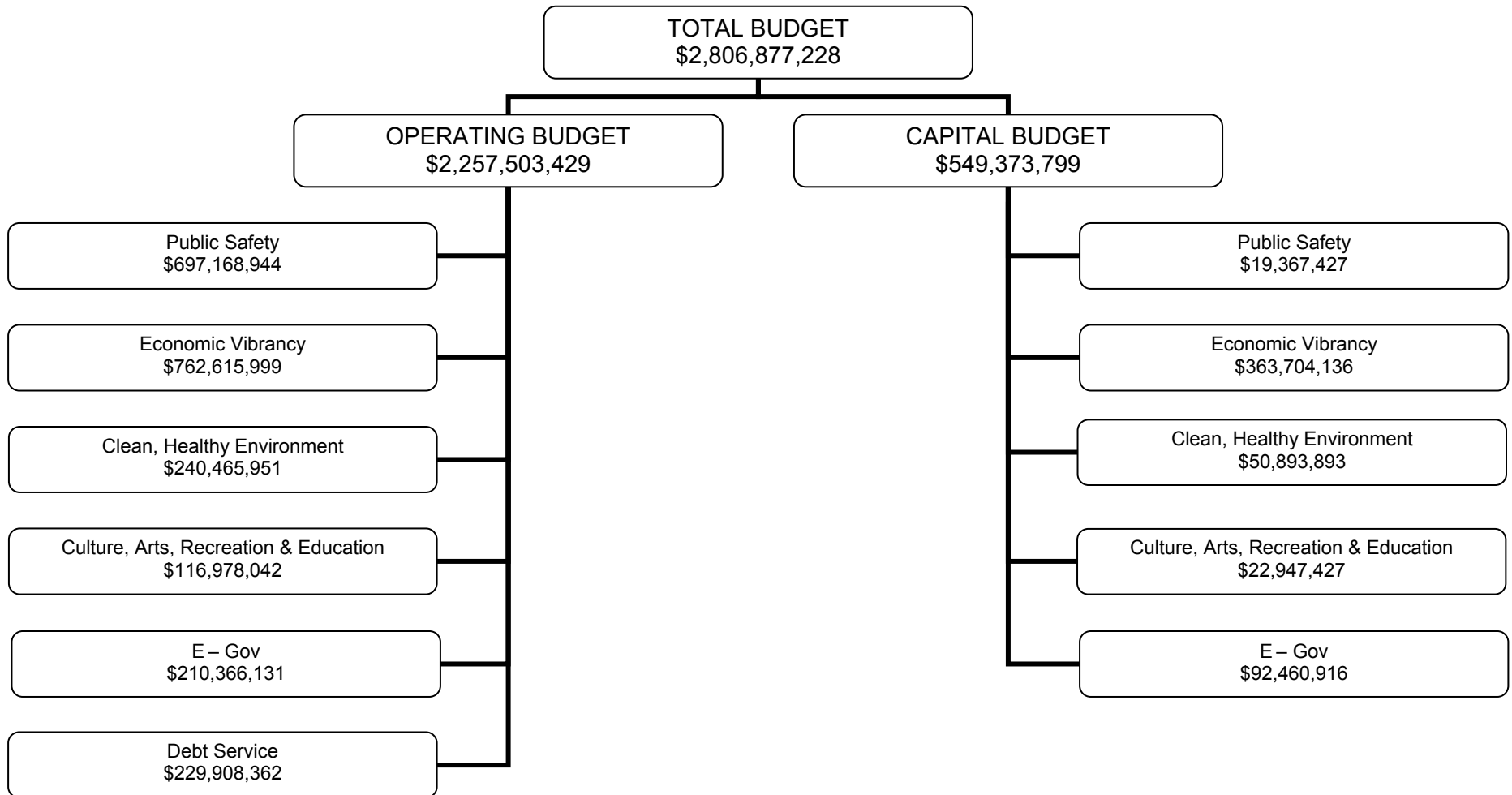
The City of Dallas has been consistently recognized for its judicious management of financial resources. An excellent bond rating, steady tax rate, and fair fee structures ensure the availability of necessary funds to support City services.

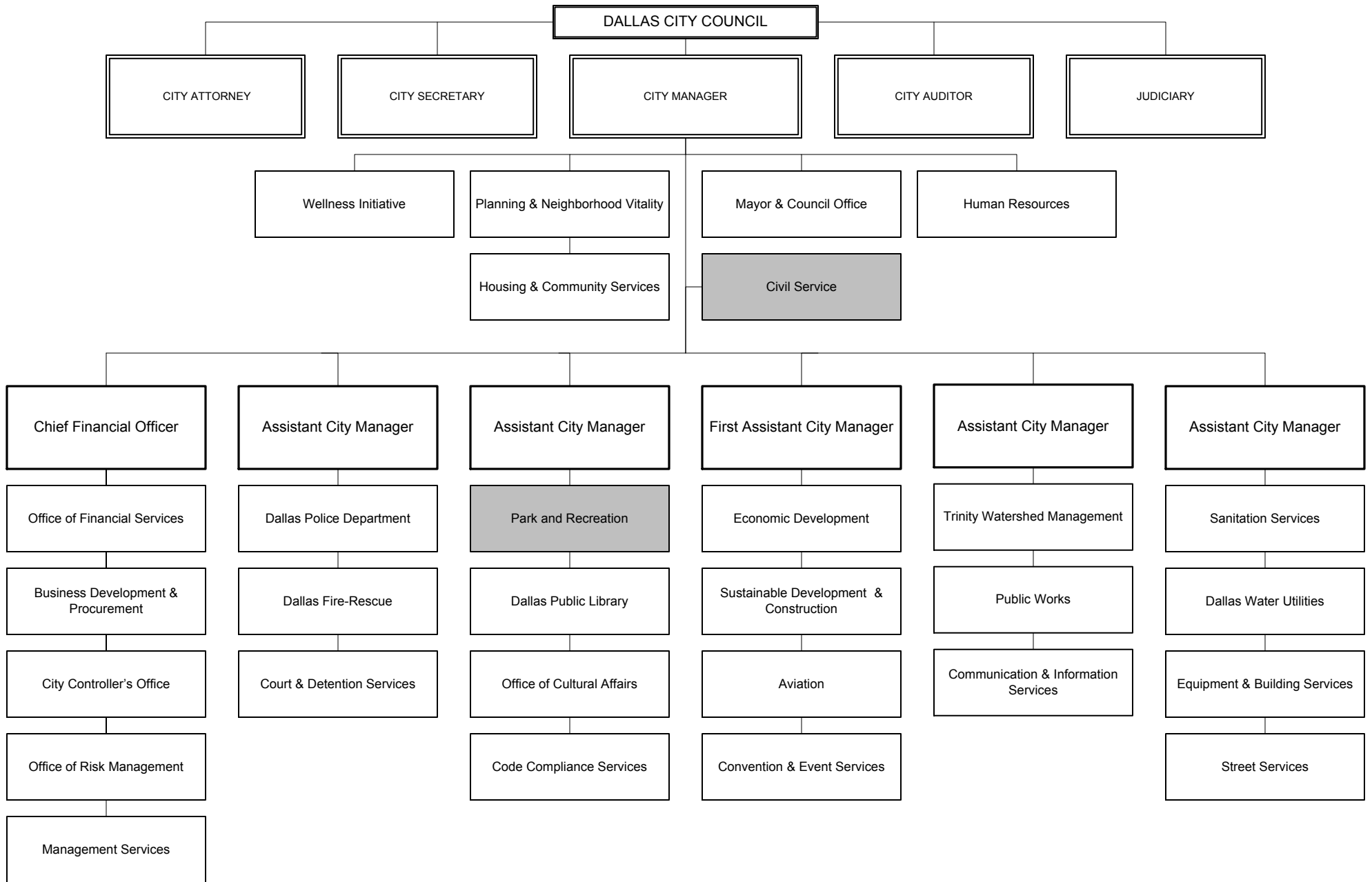
Property values increased 6.75% from \$87.25 billion in 2014 to \$93.14 billion in 2015. The adopted tax rate of \$0.7970 per \$100 valuation remains the same as the FY 2013-14 adopted tax rate. The adopted tax rate is split into two rates with \$0.5646 (70.8%) used to pay for operating and maintenance costs incurred in the General Fund, and \$0.2324 (29.2%) used to pay principal and interest on the City's outstanding general obligation debt. The City's property tax, sales tax receipts and other revenues support this budget.

| Expenditures | FY 2013-14 AMENDED BUDGET | FY 2014-15 ADOPTED BUDGET | % CHANGE |
|------------------------------------------|------------------------------------------|------------------------------------------|-----------------|
| General Fund | \$1,130,580,755 | \$1,166,685,000 | 3.19% |
| Aviation | 66,852,583 | 86,544,784 | 29.46% |
| Convention and Event Services | 75,606,836 | 77,345,050 | 2.30% |
| Municipal Radio | 2,379,435 | 2,061,761 | -13.35% |
| Storm Water Drainage Management | 55,011,250 | 53,598,761 | -2.57% |
| Sustainable Development and Construction | 25,262,223 | 26,838,534 | 6.24% |
| Water Utilities | 595,314,797 | 614,521,177 | 3.23% |
| Debt Service | 234,511,248 | 229,908,362 | -1.96% |
| Total Operating Budget | \$2,185,519,127 | \$2,257,503,429 | 3.29% |
| Capital Budget | 672,632,404 | 549,373,799 | -18.32% |
| Total Budget | \$2,858,151,531 | \$2,806,877,228 | -1.79% |

*Note – FY 2013-14 operating and capital budgets have been restated to reflect adjustments approved by City Council on September 10, 2014.

ORGANIZATION OF THE TOTAL BUDGET FOR FY 2014-15 BY KEY FOCUS AREA





Note: Shading Indicates Liaison Relationship

BUDGET PROCESS

Preparing the Budget

- In January, preliminary revenue projections are used to create a starting point for the upcoming budget. Money is subdivided by KFA and departments begin to submit service bids to address the City Council's Key Focus Area goals.
- February-May, five city staffed budget teams (known as KFA Teams) rank service bids according to their ability to meet the Council's Key Focus Area goals. Rankings are given within each Key Focus Area category. The ranking of bids in each category continues until the KFA's budget allocation (derived from of the preliminary revenue projections mentioned earlier) is depleted. City Management and the Office of Financial Services oversee this initial process.

Reviewing the Budget

- In May, the City Manager presents the bid rankings to Council. This is the first draft version of the budget seen by Council and the public. A citywide citizen public hearing is held later in the month to receive citizen input. The City Manager and Office of Financial Services take the input given to them from citizens and Council and make adjustments where feasible.
- By late June, a briefing is provided to Council on the preliminary budget outlook. This briefing highlights progress made on the budget since May and gives a recap as to what services are "funded", "should be funded", or "not funded". The "should be funded" category is a list of services that are not funded at this point due to insufficient revenue estimates, but based on citizen and Council input "should be funded" if additional revenues or savings become available.
- In August, the City Manager's Proposed Budget is presented to Council and Council Members hold Budget Town Hall Meetings with citizens in their districts to receive opinions about the City Manager's Proposed Budget.
- In late August, a budget workshop and a public hearing allow Council and citizens an opportunity to collectively share opinions on the proposed operating, capital, and grants & trust budgets.

Amending the Budget

- In September, City Council holds a Budget Amendment Workshop where Council Members submit proposed amendments to the City Manager's Proposed Budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote decides if the amendment is included in the final budget.

Adopting the Budget

- Early September, City Council adopts the budget on its first reading.
- Mid September, City Council adopts the upcoming year operating, capital and grants & trusts budget on the second reading. Any approved amendments are included in this adoption.

BUDGET PROCESS CALENDAR

The City of Dallas' budget process consists of a nine month schedule of presentations, hearings, and deliberations. The FY 2014-15 budget process dates are as follows:

| | |
|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| <u>January 2014</u> | Various Consolidated Plan Public Hearings |
| <u>February 13</u> | Budget kick-off - City departments receive instructions on development of their FY 2014-15 budgets for all services |
| <u>February 5</u> | City Council Planning Session – FY 2014-15 Preliminary Outlook |
| <u>March 26</u> | Public Hearing on the Operating, Capital, and Grants and Trusts Budgets |
| <u>April – August 1</u> | City Manager's Office holds budget deliberations including individual department presentations |
| <u>April 3</u> | Community Development Commission amendments and recommendations on the Consolidated Plan Budget |
| <u>May 21</u> | City Council Briefing – 2014-15 Budget Update |
| <u>May 14</u> | City Council preliminary adoption of Consolidated Plan Budget |
| <u>May 28</u> | Public hearing on the Operating, Capital, and Grants and Trust Budget |
| <u>June 11</u> | City Council Consolidated Plan Budget Public Hearing |
| <u>June 18</u> | City Council Briefing – FY 2014-15 Rankings and Budget Review |
| <u>June 25</u> | City Council final adoption of Consolidated Plan Budget |
| <u>August 12</u> | City Manager's FY 2014-15 Proposed Budget presented to City Council in a formal Council briefing. Council feedback is received. |

BUDGET PROCESS CALENDAR

August 12-29

City Council Budget Town Hall Meetings – Scheduled by the individual Councilmembers. An Assistant City Manager presents the City Manager’s recommended budget to those in attendance and the Councilmember receives comments and feedback from their constituents on the budget.

August 20

City Council Budget Workshop – Specific budget related topics are briefed to the Council. Councilmembers provide their comments on possible changes to the recommended budget. Discussion of FY 2014-15 tax rate.

August 26

City Council Budget Workshop - Specific budget related topics are briefed to the Council. Councilmembers provide their comments on possible changes to the recommended budget.

August 27

Public Hearing on the Operating, Capital, and Grants & Trusts Budget

September 3

City Council adopts budget on first reading (requires a majority vote). Council members consider amendments to the City Manager’s recommended budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority “straw” vote is required for an amendment to be included in the recommended budget. First public hearing on property tax rate.

September 10

Second public hearing on property tax rate.

September 17

City Council adopts FY 2014-15 Operating, Capital, and Grants & Trusts Budget on second reading and sets property tax rate (requires a majority vote).

City of Dallas Strategic Plan

The Strategic Plan sets the course for the City of Dallas and serves as the foundation for the City's five Key Focus Areas. The Key Focus Areas and their goals, listed below, allow the City to align its efforts and resources to accomplish objectives and make positive progress for the residents of Dallas. The City's Strategic Plan can be found at dallascityhall.com.



Public Safety

Enhance public safety to ensure people feel safe and secure where they live, work, and play



Culture, Arts, Recreation & Education

Support lifelong opportunities for Dallas residents and visitors in education, culture, recreation and art that contribute to Dallas' prosperity, health and well-being



Economic Vibrancy

Grow a sustainable economy by job creation, private investment in the region, a broadened tax base, sustainable neighborhoods, and livability and quality of the built environment



E - Gov

Provide excellent government services to meet the needs of the City



Clean, Healthy Environment

Dallas, a sustainable community with a clean, healthy environment



Key Focus Area 1: Public Safety

| Service(s) | Department | FY 2014-15 Total Adopted (Dollars) | FY 2014-15 GF Adopted (Dollars) | FY 2014-15 GF Adopted FTEs | |
|----------------------------------------|---------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|----------------|
| Key Focus Area 1: Public Safety | | | | | |
| 1.1 | Adjudication Office | Public Works | 467,679 | 467,679 | 6.4 |
| 1.2 | City Detention Center | Court and Detention Services | 1,455,085 | 1,455,085 | 27.0 |
| 1.3 | Civil Adjudication Court | Judiciary | 442,543 | 442,543 | 4.0 |
| 1.4 | Community Court | Judiciary | 83,020 | 33,063 | .6 |
| 1.5 | Court Security | Judiciary | 971,534 | 791,896 | 15.3 |
| 1.6 | Dallas City Marshal | Court and Detention Services | 2,221,663 | 2,221,663 | 33.5 |
| 1.7 | Emergency Management Operations | Management Services | 1,000,606 | 639,116 | 6.0 |
| 1.8 | Fire and Rescue Emergency Response | Fire | 179,884,351 | 179,449,341 | 1,659.6 |
| 1.9 | Fire Dispatch and Communications | Fire | 16,562,687 | 12,777,687 | 70.4 |
| 1.10 | Fire Investigation & Explosive Ordnance Disposal | Fire | 4,444,533 | 4,444,533 | 32.3 |
| 1.11 | Fire Training and Recruitment | Fire | 13,752,961 | 13,752,961 | 138.0 |
| 1.12 | Fire-Rescue Equipment Maintenance and Supply | Fire | 9,035,333 | 8,808,244 | 72.1 |
| 1.13 | Inspection and Life Safety Education | Fire | 7,503,828 | 7,429,553 | 76.4 |
| 1.14 | Juvenile Case Managers/First Offender Program | Police | 462,813 | 0 | 7.0 |
| 1.15 | Lew Sterrett Jail Contract | Court and Detention Services | 7,983,142 | 7,983,142 | 0.0 |
| 1.16 | Municipal Court Services | Court and Detention Services | 8,525,026 | 8,525,026 | 102.0 |
| 1.17 | Municipal Judges/Cases Docketed | Judiciary | 2,427,754 | 2,427,754 | 20.2 |
| 1.18 | Police Academy and In-service Training | Police | 16,574,749 | 16,324,749 | 203.2 |
| 1.19 | Police Administrative Support | Police | 30,027,812 | 29,725,003 | 108.3 |
| 1.20 | Police Community Outreach | Police | 1,733,463 | 1,733,463 | 21.1 |
| 1.21 | Police Criminal Investigations | Police | 59,556,507 | 57,853,146 | 495.4 |
| 1.22 | Police Field Patrol | Police | 246,676,659 | 246,624,665 | 2,396.3 |
| 1.23 | Police Intelligence | Police | 8,860,549 | 8,774,049 | 79.1 |
| 1.24 | Police Investigation of Vice Related Crimes | Police | 4,231,767 | 4,066,417 | 37.9 |
| 1.25 | Police Investigations of Narcotics Related Crimes | Police | 16,737,528 | 12,937,463 | 121.9 |
| 1.26 | Police Legal Liaison & Prosecution | City Attorney's Office | 2,667,488 | 2,667,488 | 28.7 |
| 1.27 | Police Operational Support | Police | 35,075,808 | 24,780,808 | 435.2 |
| 1.28 | Police Recruiting and Personnel Service | Police | 8,311,405 | 8,111,405 | 69.3 |
| 1.29 | Police Special Operations | Police | 35,865,204 | 27,128,761 | 305.0 |
| 1.30 | Security Service for City Facilities | EBS - Building Services | 4,431,222 | 3,994,797 | 65.1 |
| 1.31 | Special Operations | Fire | 6,451,848 | 797,444 | 46.7 |
| Total for Key Focus Area 1: | | | \$734,426,567 | \$697,168,944 | 6,684.0 |

Note: FY 2014-15 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.

Key Focus Area 2: Economic Vibrancy

| Service(s) | Department | FY 2014-15 Total Adopted (Dollars) | FY 2014-15 GF Adopted (Dollars) | FY 2014-15 GF Adopted FTEs | |
|--------------------------------------------|--------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------|----------------------------------|------|
| Key Focus Area 2: Economic Vibrancy | | | | | |
| 2.1 | Area Redevelopment | Office of Economic Development | 886,623 | 112,756 | 10.0 |
| 2.2 | Authorized Hearings | Sustainable Development and Construction | 409,648 | 409,648 | 4.1 |
| 2.3 | Bullington Truck Terminal and Thanksgiving Square | EBS - Building Services | 674,621 | 674,621 | 1.0 |
| 2.4 | Business Development | Office of Economic Development | 1,168,919 | 238,130 | 11.0 |
| 2.5 | Capital and Interagency Planning and Programming | Public Works | 7,135,208 | 1,943,859 | 86.2 |
| 2.6 | Capital Construction and Debt Service | Aviation | 28,887,818 | 0 | 0.0 |
| 2.7 | Capital Facilities | Public Works | 2,617,402 | 1,579,272 | 20.2 |
| 2.8 | Construction Plan Review and Permitting | Sustainable Development and Construction - Enterprise | 11,892,170 | 0 | 0.0 |
| 2.9 | Convention Center Debt Service Payment | Convention and Event Services | 20,868,820 | 0 | 0.0 |
| 2.10 | Dallas CityDesign Studio | Planning and Neighborhood Vitality | 827,285 | 638,982 | 8.9 |
| 2.11 | Dallas Convention Center | Convention and Event Services | 55,211,933 | 0 | 0.0 |
| 2.12 | Dallas Film Commission | Office of Economic Development | 415,363 | 213,797 | 5.0 |
| 2.13 | Dallas Love Field | Aviation | 53,490,590 | 0 | 0.0 |
| 2.14 | Economic Development Major Projects & Other Programs | Office of Economic Development | 711,182 | 364,117 | 5.0 |
| 2.15 | Economic Development Research and Information Services | Office of Economic Development | 530,776 | 19,586 | 5.8 |
| 2.16 | Engineering & Inspection Review for Private Development | Sustainable Development and Construction - Enterprise | 2,063,283 | 0 | 0.0 |
| 2.17 | Express Plan Review | Sustainable Development and Construction - Enterprise | 1,536,188 | 0 | 0.0 |
| 2.18 | Field Inspections of Private Development Construction Sites | Sustainable Development and Construction - Enterprise | 7,815,061 | 0 | 0.0 |
| 2.19 | Fire Inspection for New Construction | Fire | 1,548,813 | 548,813 | 14.1 |
| 2.20 | Flood Control | Trinity Watershed Management – Storm Drainage Management | 15,090,248 | 0 | 0.0 |
| 2.21 | Floodplain and Drainage Management | Trinity Watershed Management – Storm Drainage Management | 2,896,489 | 0 | 0.0 |
| 2.22 | General Aviation Facilities - Dallas Executive Airport & Vertiport | Aviation | 4,166,376 | 0 | 0.0 |
| 2.23 | GIS Mapping for Private Development | Sustainable Development and Construction - Enterprise | 585,890 | 0 | 0.0 |
| 2.24 | Historic Preservation | Sustainable Development and Construction | 781,246 | 703,044 | 7.1 |
| 2.25 | Home Ownership/Development | Housing / Community Services | 6,581,932 | 350,957 | 4.0 |
| 2.26 | Housing Preservation | Housing / Community Services | 4,973,491 | 0 | 0.0 |
| 2.27 | Land Use and Neighborhood Vitality | Planning and Neighborhood Vitality | 2,985,687 | 1,017,580 | 12.0 |
| 2.28 | Mobility Planning | Planning and Neighborhood Vitality | 870,498 | 870,498 | 8.4 |
| 2.29 | Office of Special Events | Convention and Event Services | 493,297 | 0 | 0.0 |
| 2.30 | Operation & Maintenance of Fair Park | Park and Recreation | 10,965,140 | 10,391,643 | 59.6 |
| 2.31 | Pavement Management | Public Works | 265,900 | 265,900 | 3.2 |
| 2.32 | Private Development Records and Archival Library | Sustainable Development and Construction - Enterprise | 950,890 | 0 | 0.0 |
| 2.33 | Private Development Survey | Sustainable Development and Construction - Enterprise | 402,372 | 0 | 0.0 |
| 2.34 | Real Estate and Relocation | Sustainable Development and Construction | 2,156,493 | 427,007 | 26.4 |
| 2.35 | Regulation and Enforcement of For Hire Transportation | Code Compliance Services | 876,592 | 815,855 | 13.0 |
| 2.36 | Rights-of-Way Maintenance Contracts and Inspections Group | Street Services | 11,164,981 | 10,210,981 | 24.0 |

Note: FY 2014-15 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.

Key Focus Area 2: Economic Vibrancy

| Service(s) | Department | FY 2014-15 Total Adopted (Dollars) | FY 2014-15 GF Adopted (Dollars) | FY 2014-15 GF Adopted FTEs |
|------------------------------------|------------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| 2.37 | Service Maintenance Areas | 15,073,881 | 11,140,438 | 220.5 |
| 2.38 | Small Business Initiatives | 2,796,938 | 628,214 | 8.7 |
| 2.39 | Street Cut and Right-of-Way Management (Cut Control) | 693,550 | 318,760 | 10.7 |
| 2.40 | Street Lighting | 17,922,510 | 17,922,510 | 1.0 |
| 2.41 | Street Repair Division - Asphalt | 13,645,915 | 13,081,156 | 112.8 |
| 2.42 | Street Repair Division - Concrete | 20,157,294 | 19,254,990 | 143.5 |
| 2.43 | Subdivision Plat Review | 467,868 | 0 | 0.0 |
| 2.44 | Tax Increment Financing Districts Payments | 21,052,443 | 21,052,443 | 0.0 |
| 2.45 | Traffic Operations Maintenance | 7,994,868 | 7,122,719 | 64.8 |
| 2.46 | Traffic Safety and Congestion Management | 5,463,987 | 5,103,797 | 31.8 |
| 2.47 | Transportation and Construction Management | 1,337,457 | 1,321,097 | 7.6 |
| 2.48 | Trinity River Corridor Implementation and Operations | 1,935,228 | 1,350,771 | 17.6 |
| 2.49 | Union Station | 771,000 | 0 | 0.0 |
| 2.50 | Vendor Development | 208,323 | 208,323 | 2.5 |
| 2.51 | Water Capital Funding | 296,114,544 | 0 | 0.0 |
| 2.52 | Water Production and Delivery | 112,797,105 | 0 | 0.0 |
| 2.53 | Water Utilities Capital Program Management | 14,712,981 | 0 | 0.0 |
| 2.54 | Zoning & Board of Adjustment | 1,694,189 | 0 | 0.0 |
| Total for Key Focus Area 2: | | \$799,739,306 | \$130,302,264 | 950.5 |

Note: FY 2014-15 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.

Key Focus Area 3: Clean, Healthy Environment

| Service(s) | Department | FY 2014-15 Total Adopted (Dollars) | FY 2014-15 GF Adopted (Dollars) | FY 2014-15 GF Adopted FTEs | |
|-----------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------|----------------------------------|----------------|
| Key Focus Area 3: Clean, Healthy Environment | | | | | |
| 3.1 | Air Quality Compliance | Public Works | 783,757 | 258,640 | 9.7 |
| 3.2 | Ambient Air Monitoring | Public Works | 947,479 | 206,201 | 11.4 |
| 3.3 | Animal Remains Collection | Sanitation Services | 548,798 | 548,798 | 9.5 |
| 3.4 | Brush/Bulk Waste Removal Services | Sanitation Services | 13,088,742 | 13,088,742 | 136.4 |
| 3.5 | City Facility Services | Sanitation Services | 711,266 | 711,266 | 2.0 |
| 3.6 | Community/Senior Services | Housing / Community Services | 24,456,955 | 3,252,708 | 27.0 |
| 3.7 | Comprehensive Homeless Outreach | Housing / Community Services | 12,967,501 | 7,165,676 | 24.0 |
| 3.8 | Consumer Health | Code Compliance Services | 3,112,936 | 2,874,648 | 37.0 |
| 3.9 | Custodial Maintenance | EBS - Building Services | 3,586,931 | 3,484,102 | 47.1 |
| 3.10 | Dallas Animal Services | Code Compliance Services | 9,074,330 | 8,874,330 | 101.5 |
| 3.11 | Environmental Enforcement, Compliance, and Support (Legal Services) | City Attorney's Office | 96,533 | 0 | 1.0 |
| 3.12 | Environmental Quality | Management Services | 2,672,229 | 1,105,624 | 26.4 |
| 3.13 | Illegal Dump Team - Criminal Investigations and Arrests | Court and Detention Services | 846,910 | 0 | 13.0 |
| 3.14 | Landfill Services | Sanitation Services | 16,896,973 | 16,896,973 | 159.0 |
| 3.15 | Neighborhood Code Compliance Services | Code Compliance Services | 21,218,700 | 17,234,366 | 220.0 |
| 3.16 | Neighborhood Integrity and Advocacy (Legal Services) | City Attorney's Office | 3,379,750 | 2,273,279 | 27.0 |
| 3.17 | Neighborhood Nuisance Abatement | Code Compliance Services | 6,520,610 | 5,583,406 | 79.0 |
| 3.18 | Residential Refuse Collection | Sanitation Services | 33,351,069 | 33,351,069 | 412.9 |
| 3.19 | Storm Drainage Management Fund | Trinity Watershed Management – Storm Drainage Management | 29,536,928 | 0 | 0.0 |
| 3.20 | Stormwater Management | Trinity Watershed Management – Storm Drainage Management | 6,101,096 | 0 | 0.0 |
| 3.21 | Underground Storage Tank Replacement and Inspection | Public Works | 397,431 | 397,431 | 1.4 |
| 3.22 | Waste Diversion Service | Sanitation Services | 11,097,002 | 11,097,002 | 141.6 |
| 3.23 | Wastewater Collection | Water Utilities | 19,060,409 | 0 | 0.0 |
| 3.24 | Wastewater Treatment | Water Utilities | 50,707,472 | 0 | 0.0 |
| 3.25 | Water Conservation | Water Utilities | 6,655,785 | 0 | 0.0 |
| Total for Key Focus Area 3: | | | \$277,817,592 | \$128,404,261 | 1,486.9 |

Note: FY 2014-15 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.

Key Focus Area 4: Culture, Arts, Recreation and Education

| Service(s) | Department | FY 2014-15 Total Adopted (Dollars) | FY 2014-15 GF Adopted (Dollars) | FY 2014-15 GF Adopted FTEs |
|---------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------|------------------------------------------------|-------------------------------------------|
| Key Focus Area 4: Culture, Arts, Recreation and Education | | | | |
| 4.1 Aquatic Services | Park and Recreation | 3,090,380 | 3,090,380 | 65.2 |
| 4.2 City-Owned Cultural Venues | Office of Cultural Affairs | 11,920,721 | 11,920,721 | 62.6 |
| 4.3 Cultural Services Contracts | Office of Cultural Affairs | 5,216,935 | 5,216,935 | 3.8 |
| 4.4 Golf and Tennis Centers | Park and Recreation | 6,738,536 | 4,156,751 | 59.7 |
| 4.5 Leisure Venue Management | Park and Recreation | 17,880,631 | 17,780,631 | 3.1 |
| 4.6 Library Materials & Collection Management | Library | 7,487,381 | 7,218,093 | 21.5 |
| 4.7 Library Operations & Public Service | Library | 18,228,742 | 18,211,666 | 315.5 |
| 4.8 Literacy Initiatives, Education & Community Engagement | Library | 713,871 | 713,871 | 13.0 |
| 4.9 Park Land Maintained | Park and Recreation | 33,135,346 | 26,933,753 | 418.7 |
| 4.10 Planning, Design and Construction & EMS and Environmental Compliance | Park and Recreation | 2,581,967 | 2,481,967 | 23.9 |
| 4.11 Public Art for Dallas | Office of Cultural Affairs | 416,429 | 150,000 | 4.9 |
| 4.12 Recreation Services | Park and Recreation | 20,750,898 | 17,041,513 | 307.3 |
| 4.13 WRR Municipal Radio Classical Music | Office of Cultural Affairs – Municipal Radio | 2,061,761 | 0 | 0.0 |
| Total for Key Focus Area 4: | | \$130,223,598 | \$114,916,281 | 1,299.2 |

Note: FY 2014-15 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.

Key Focus Area 5: E-Gov

| Service(s) | Department | FY 2014-15 Total Adopted (Dollars) | FY 2014-15 GF Adopted (Dollars) | FY 2014-15 GF Adopted FTEs |
|--------------------------------|------------------------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| Key Focus Area 5: E-Gov | | | | |
| 5.1 | 311 Customer Service Center | 6,211,103 | 2,081,450 | 103.5 |
| 5.2 | Accounts Payable | 1,204,453 | 1,204,453 | 18.8 |
| 5.3 | Administrative Support for the Mayor and City Council | 3,923,178 | 3,923,178 | 35.5 |
| 5.4 | Analysis/Development and Validation | 638,209 | 638,209 | 5.5 |
| 5.5 | Applicant Processing - Civilian | 724,553 | 724,553 | 9.0 |
| 5.6 | Applicant Processing - Uniform | 534,378 | 534,378 | 7.0 |
| 5.7 | Archives | 137,512 | 137,512 | 1.0 |
| 5.8 | Audits, Attestations and Investigations | 2,844,107 | 2,844,107 | 23.1 |
| 5.9 | Boards and Commissions Liaison | 77,764 | 77,764 | 1.0 |
| 5.10 | Boards and Commissions Support | 356,691 | 356,691 | 3.0 |
| 5.11 | Business Inclusion & Development Compliance Monitoring | 531,852 | 451,934 | 5.5 |
| 5.12 | Cable Access and Audiovisual Services | 593,928 | 593,928 | 7.0 |
| 5.13 | Cash and Debt Management | 633,572 | 633,572 | 5.4 |
| 5.14 | City Administration | 2,413,648 | 1,829,414 | 14.0 |
| 5.15 | City Agenda Process | 196,380 | 196,380 | 3.0 |
| 5.16 | City Council Support | 700,995 | 700,995 | 6.0 |
| 5.17 | City Facility Operation, Maintenance and Repair | 12,813,397 | 12,159,853 | 147.7 |
| 5.18 | City GIS Services | 1,412,458 | 0 | 0.0 |
| 5.19 | Citywide Capital and Operating Budget Development and Monitoring | 1,215,434 | 1,215,434 | 12.0 |
| 5.20 | Civil Service Board Administration/Employee Appeals Process | 402,830 | 402,830 | 3.0 |
| 5.21 | Compensation Analysis / Classification | 540,489 | 540,489 | 4.0 |
| 5.22 | Contingency Reserve | 450,000 | 450,000 | 0.0 |
| 5.23 | Customer Service | 206,601 | 206,601 | 3.0 |
| 5.24 | Deferred Compensation | 268,417 | 110,117 | 2.0 |
| 5.25 | DFW International Airport Legal Counsel | 546,176 | 546,176 | 3.0 |
| 5.26 | DWU General Expense | 84,229,174 | 0 | 0.0 |
| 5.27 | Efficiency Team | 307,220 | 307,220 | 3.0 |
| 5.28 | Elections | 1,098,639 | 1,098,639 | 1.0 |
| 5.29 | EMS Compliance Program | 311,851 | 311,851 | 2.0 |
| 5.30 | Energy Procurement and Monitoring | 3,741,937 | 3,582,444 | 2.0 |
| 5.31 | Ethics and Diversity | 194,548 | 194,548 | 2.0 |
| 5.32 | Fair Housing and Human Rights Compliance | 1,013,313 | 75,515 | 1.0 |
| 5.33 | Financial Reporting | 1,976,332 | 1,976,332 | 25.1 |
| 5.34 | Fire Applicant - Physical Abilities Testing | 44,545 | 44,545 | .5 |
| 5.35 | General Counsel | 4,773,986 | 4,667,783 | 39.4 |
| 5.36 | General Obligation Commercial Paper and Master Lease Programs | 12,497,176 | 12,497,176 | 0.0 |
| 5.37 | Grant Administration | 1,953,282 | 1,303,508 | 14.5 |

Note: FY 2014-15 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.

Key Focus Area 5: E-Gov

| Service(s) | Department | FY 2014-15 Total Adopted (Dollars) | FY 2014-15 GF Adopted (Dollars) | FY 2014-15 GF Adopted FTEs |
|------------------------------------|---------------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| 5.38 | Housing Management/Contract Support | 2,276,849 | 729,487 | 6.4 |
| 5.39 | HRIS and HR Payroll Services | 1,489,625 | 1,489,625 | 18.0 |
| 5.40 | Human Resource Consulting | 2,608,307 | 2,608,307 | 19.0 |
| 5.41 | Independent Audit | 921,253 | 921,253 | 0.0 |
| 5.42 | Intergovernmental Services | 808,697 | 332,175 | 9.0 |
| 5.43 | Internal Control Task Force | 416,744 | 416,744 | 4.0 |
| 5.44 | Land Surveying Services | 772,451 | 102,316 | 10.6 |
| 5.45 | Liability/Claims Fund Transfer | 4,169,788 | 4,169,788 | 0.0 |
| 5.46 | Litigation | 5,076,614 | 4,992,070 | 44.6 |
| 5.47 | Non-Departmental | 14,869,112 | 14,869,112 | 1.0 |
| 5.48 | Payroll | 757,427 | 757,427 | 8.5 |
| 5.49 | Public Information Office / Marketing & Media Relations | 812,613 | 547,613 | 8.0 |
| 5.50 | Purchasing/Contract Management | 2,194,305 | 2,194,305 | 24.0 |
| 5.51 | Records Management | 527,110 | 527,110 | 3.0 |
| 5.52 | Salary and Benefit Reserve | 1,800,000 | 1,800,000 | 0.0 |
| 5.53 | Strategic Customer Services | 479,035 | 479,035 | 4.8 |
| 5.54 | Utility Management | 337,304 | 337,304 | 1.5 |
| 5.55 | Vital Statistics | 1,098,747 | 0 | 0.0 |
| 5.56 | Water Planning, Financial and Rate Services | 3,923,148 | 0 | 0.0 |
| 5.57 | Water Utilities Customer Account Services | 26,461,477 | 0 | 0.0 |
| Total for Key Focus Area 5: | | \$223,520,734 | \$95,893,250 | 675.9 |

Note: FY 2014-15 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.





2014-2015 ANNUAL BUDGET

Public Safety

Enhance public safety to ensure people feel safe and secure where they live, work, and play



Key Focus Area 1: Public Safety

Adjudication Office

Department: Public Works

- 1.1** **Description:** Provides an effective and efficient administrative appeal process for citizens to contest parking, red light and school bus stop-arm citations. The administrative appeal or hearing process is a civil (not a criminal) proceeding managed by the Public Works Department.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$438,813 | 6.4 | \$487,566 | 6.6 | \$467,679 | 6.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$438,813 | 6.4 | \$487,566 | 6.6 | \$467,679 | 6.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of contested parking, safelight and stop-arm hearings | 18,000 | 16,250 | 16,500 |
| Budget expenses per case heard | N/A | \$30.00 | \$27.00 |
| Number of hearings (for parking, red-light and school bus stop-arm tickets) conducted per hearing officer | N/A | 3,250 | 3,300 |
| Average number of days to close out mail hearings and continued hearings | 32 | 34 | 33 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Comply with all provisions of Chapter 28 of the Dallas City Code relating to adjudication of parking, red light and school bus stop arm violations.

Major Budget Items: None

Key Focus Area 1: Public Safety

City Detention Center

Department: Court and Detention Services

- 1.2** *Description:* The City Detention Center (CDC) detains prisoners arrested for public intoxication and/or class C misdemeanor warrants 24 hours daily, 7 days a week, 365 days per year.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,367,125 | 27.0 | \$1,305,231 | 23.9 | \$1,455,085 | 27.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$1,367,125 | 27.0 | \$1,305,231 | 23.9 | \$1,455,085 | 27.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of prisoners processed | 17,105 | 14,200 | 16,500 |
| Average prisoner processing time (minutes) | 15 | 11 | 15 |
| Percent of DPD officers returned to duty within 25 minutes | 93% | 95.25% | 95% |
| Cost per prisoner processed | \$79.92 | \$91.92 | \$88.19 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue services that allow DPD arresting/transporting officers to return to duty within 25 minutes.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 1: Public Safety

Civil Adjudication Court

Department: Judiciary

- 1.3** **Description:** Responsible for the adjudication of civil hearings under which administrative penalties may be imposed for property code violations. Provides an appellate process for red light and parking violations, appeals from an order of the hearing officer and the disposition of urban rehabilitation (Chapter 27 and Chapter 54) causes of action.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$404,278 | 4.0 | \$359,809 | 4.0 | \$442,543 | 4.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$404,278 | 4.0 | \$359,809 | 4.0 | \$442,543 | 4.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per adjudicated case | \$62.20 | \$48.81 | \$59.00 |
| Percent of cases disposed of within 60 days of citation | 89% | 92% | 95% |
| Number of Safe (red) Light Appeals | 50 | 57 | 55 |
| Number of cases docketed | 6,500 | 7,371 | 7,500 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase compliance rate by educating the public on various laws, ordinances, and procedures related to public nuisance offenses.

Major Budget Items: None

Key Focus Area 1: Public Safety

Community Court

Department: Judiciary

- 1.4** *Description:* Provide a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities and private organizations to promote public safety and enhance neighborhood quality of life.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$30,358 | 0.6 | \$31,351 | 0.6 | \$33,063 | 0.6 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$49,957 | 0.0 | \$49,957 | 0.0 | \$49,957 | 0.0 |
| Total | \$80,315 | 0.6 | \$81,308 | 0.6 | \$83,020 | 0.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per adjudicated case | \$6.18 | \$6.79 | \$6.64 |
| Average time (in days) to adjudicate cases | 5 | 5 | 5 |
| Total number of cases docketed | 5,500 | 4,986 | 5,200 |
| Number of community service hours performed by defendants | 13,000 | 11,830 | 12,500 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Ensure clean, well-planned, and functional communities through coordination and interaction with other city departments and the private sector to promote public safety and enhance neighborhood quality of life.

Major Budget Items:

None

Key Focus Area 1: Public Safety

Court Security

Department: Judiciary

- 1.5** *Description:* Maintain order, security and decorum in 11 municipal courtrooms, 3 Community Courts, 2 Jail Arraignment Dockets, Civil Hearing Officer's Court. Provides additional protection to the occupants of the Municipal Courts Building.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$715,871 | 15.3 | \$753,330 | 13.3 | \$791,896 | 15.3 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$268,611 | 0.0 | \$179,638 | 0.0 | \$179,638 | 0.0 |
| Total | \$984,482 | 15.3 | \$932,968 | 13.3 | \$971,534 | 15.3 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------|-------------------|---------------------|--------------------|
| Security cost per case docketed | \$3.43 | \$3.70 | \$3.90 |
| Number of Jury Trials held | 100 | 58 | 62 |

FY 13-14 Performance Measure Status:
Caution



Defendants and prosecutors enter into a plea bargain, saving the court and defendants cost and time of going to trial.

Service Target FY 2014-15:

Protect the integrity and safety of the City's court system and its participants by effectively evaluating, planning, and proactively managing potential threats through a remote satellite office surveillance system.

Major Budget Items:

61% decline in collection of Court Security Funds resulting from a reduction in the number of citations issued.

Key Focus Area 1: Public Safety

Dallas City Marshal

Department: Court and Detention Services

- 1.6** **Description:** Dallas City Marshal's Office provides law enforcement and clerical support for the Dallas Municipal Court. Staff assists the Clerk of the Court. The enforcement duties include: warrant enforcement, prisoner transfers, internal investigations and responding to inquiries/complaints. Clerical support duties include: warrant confirmation, courtroom support, docket preparation, Court Case Management System updates, bond processing and the collection of fines and fees.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,993,688 | 34.0 | \$2,119,762 | 33.8 | \$2,221,663 | 33.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$1,993,688 | 34.0 | \$2,119,762 | 33.8 | \$2,221,663 | 33.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------|-------------------|---------------------|--------------------|
| Warrants confirmed | 30,000 | 23,200 | 30,000 |
| Prisoners transferred by warrant enforcement officers | 2,400 | 1,377 | 2,250 |
| Warrant enforcement arrests | 1,500 | 930 | 1,500 |
| Warrants cleared | 14,400 | 8,150 | 12,400 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Ensure compliance with State laws and City ordinances.

Major Budget Items: In FY 2014-15, the Dallas City Marshal's Office has been separated into its own service. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 1: Public Safety

Emergency Management Operations

Department: Management Services

- 1.7** **Description:** The Office of Emergency Management (OEM) is responsible for coordinating the response for all departments to large-scale incidents, staffing the Emergency Operations Center during significant emergencies. OEM is also responsible for writing and maintaining emergency plans and procedures, managing a multitude of emergency response programs and projects including severe weather, hazardous materials, pandemic flu, other public health programs, disaster exercises, and public outreach programs.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$538,481 | 6.0 | \$543,983 | 6.0 | \$639,116 | 6.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$362,644 | 2.0 | \$362,644 | 2.0 | \$361,490 | 2.0 |
| Total | \$901,125 | 8.0 | \$906,627 | 8.0 | \$1,000,606 | 8.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Dollars spent on emergency preparedness per resident | N/A | \$0.50 | \$0.53 |
| Number of emergency management social media followers | N/A | 3,000 | 5,000 |
| Hours of public education, training courses or exercises provided to citizens | N/A | 98 | 150 |
| Number of citizens trained as Community Emergency Response Team (CERT) members | 150 | 175 | 250 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue National Incident Management System (NIMS) requirement training for 100% of Emergency Response Personnel.

Major Budget Items: Grant funds will be used to update the City's Continuity of Operations Plan (COOP) and to start the process of obtaining the industry standard - Emergency Management Accreditation program (EMAP) accreditation.

Key Focus Area 1: Public Safety

Fire and Rescue Emergency Response

Department: Fire

- 1.8** **Description:** Fire and Rescue Emergency Response provides for constant delivery of emergency and non-emergency fire and EMS response within the City of Dallas. This is accomplished through staffing emergency response apparatus at 57 fire stations throughout the city. This equipment includes 56 fire engines, 22 ladder trucks and 43 ambulances. Additional components of this service are EMS billing, collections, compliance, medical direction, initial training and required continuing education.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|---------|---------------------|---------|--------------------|---------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$174,137,530 | 1,597.1 | \$175,523,233 | 1,611.7 | \$179,449,341 | 1,659.6 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$425,944 | 0.0 | \$426,355 | 0.0 | \$435,010 | 0.0 |
| Total | \$174,563,474 | 1,597.1 | \$175,949,588 | 1,611.7 | \$179,884,351 | 1,659.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per hour (personnel) for 1 Alarm Fires | N/A | \$695.00 | \$727.00 |
| Number of patients receiving CPR that resume a pulse (National avg. 5%; DFR avg. 26%) | 190 | 193 | 193 |
| Average response time for 1st paramedic on scene for EMS calls (in minutes) | 5.25 | 5.15 | 5.2 |
| Percent of 1st Company responding to structure fires within 5 minutes and 20 seconds of dispatch (National Fire Protection Agency Standard 1710) | 86% | 85% | 90% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Achieve a 90% first fire company average response time within 5:20. Respond to EMS calls within 9 minutes or less at least 90% of the time.

Major Budget Items:

FY 2014-15 includes cost to send 65 officers to paramedic training; 4 medics and 1 Office Assistant for the Mobile Community Healthcare Program (MCHP) adding \$1,059,500 in revenue; and 1 Financial Services Coordinator. Additional resources include DWU-Fire Hydrant Maintenance and Stormwater reimbursement. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13. FTE change reflects greater accuracy of staff placement.

Key Focus Area 1: Public Safety

Fire Dispatch and Communications

Department: Fire

- 1.9** **Description:** Fire Dispatch and Communications operations is critical to the City's efficient and effective handling of 9-1-1 emergency calls. Highly trained dispatchers handle a myriad of requests for emergency services. This Division supports inventory of technology equipment required for timely service delivery. The "Personnel Support" operations include Chaplain Services, Workers Compensation and other personnel functions that sustain employee support in a physically and emotionally demanding profession.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$14,145,900 | 65.7 | \$14,177,891 | 69.1 | \$12,777,687 | 70.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$3,801,136 | 0.0 | \$1,801,136 | 0.0 | \$3,785,000 | 0.0 |
| Total | \$17,947,036 | 65.7 | \$15,979,027 | 69.1 | \$16,562,687 | 70.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------|-------------------|---------------------|--------------------|
| Average salary cost per dispatch of resources | N/A | \$11.81 | \$12.19 |
| Number of Calls Dispatched (Runs) EMS Only | N/A | 168,745 | 174,482 |
| Number of Calls Dispatched Fire Only | N/A | 41,277 | 45,404 |
| Number of incidents dispatched and monitored annually | N/A | 224,000 | 226,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Process calls within 1 minute 68% of the time.

Major Budget Items: Additional resource is a reimbursement from the 911 Fund. The 911 reimbursement for FY 2013-14 is estimated to be \$2m less than budgeted. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13. FTE change reflects greater accuracy of staff placement.

Key Focus Area 1: Public Safety

Fire Investigation & Explosive Ordnance Disposal

Department: Fire

- 1.10** *Description:* The Fire Investigation and Explosive Ordnance Disposal Division of the Fire Prevention and Investigations Bureau investigates the origin of over 1,500 fires annually, while also preventing and reducing crime through the prosecution of Arsonists and Juvenile Firesetting Counseling. In addition, this Division investigates bomb threats and renders safe explosive ordnances.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget Dollars</i> | <i>FTE</i> | <i>FY 2013-14 Estimate Dollars</i> | <i>FTE</i> | <i>FY 2014-15 Adopted Dollars</i> | <i>FTE</i> |
|--------------------------------------|--------------------------------------|------------|----------------------------------------|------------|---------------------------------------|------------|
| General Fund | \$3,722,127 | 27.3 | \$4,137,271 | 30.3 | \$4,444,533 | 32.3 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$3,722,127 | 27.3 | \$4,137,271 | 30.3 | \$4,444,533 | 32.3 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|---------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| ICMA standard of fire fatalities per 100,000 population (FY 2012 standard 1%) | N/A | 1.06% | 1% |
| Average cost per explosive ordnance incident response | N/A | \$917.00 | \$954.00 |
| Percent Clearance rate for all arson fires (National average for 1M + population is 13%) | 28% | 25% | 28% |
| Percent of juveniles enrolled in the Juvenile Firesetters Program that do not have a repeat offense within one year | 100% | 100% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Achieve 1.5 times the national average of Arson Clearance rate of 13.89%. Therefore, the City of Dallas service target would equate to 28%.

Major Budget Items:

FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13. FTE change reflects greater accuracy of staff placement.

Key Focus Area 1: Public Safety

Fire Training and Recruitment

Department: Fire

- 1.11** *Description:* The bureau provides recruitment, selection, screening, hiring, and training of new fire and rescue officers; facilitates professional development opportunities for incumbent firefighters and officers; manages the Wellness-Fitness Program designed to prevent and/or detect life-threatening diseases; and funds hiring of firefighter recruits for replacements due to retirements.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$13,821,077 | 205.3 | \$10,979,377 | 164.4 | \$13,752,961 | 138.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$13,821,077 | 205.3 | \$10,979,377 | 164.4 | \$13,752,961 | 138.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per new recruit | N/A | \$64,028.00 | \$66,501.00 |
| Percent of recruits graduating from DFR academy (annually) | 95% | 97% | 97% |
| Number of applicants screened (annually) | 1,300 | 800 | 800 |
| Number of applicants hired (annually) | 80 | 80 | 103 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide a recruit trainee pass rate of at least 97% or better.

Major Budget Items: FY 2014-15 includes the hiring of 103 new recruits to cover attrition for FY 2012-13 (12 more than anticipated), FY 2013-14 (11 more than anticipated), and FY 2014-15 (80 members projected to leave). FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13. FTE change reflects greater accuracy of staff placement.

Key Focus Area 1: Public Safety

Fire-Rescue Equipment Maintenance and Supply

Department: Fire

- 1.12** **Description:** Equipment Facility Maintenance and Supply designs, purchases, and maintains emergency fire apparatus and appliances for the entire Fire Department. It ensures uniformed personnel are properly equipped, supplied, and clothed for performance of duties. Additionally, the service provides supplies to all 57 fire stations in the City of Dallas.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$7,491,409 | 66.0 | \$8,576,284 | 64.5 | \$8,808,244 | 72.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$201,502 | 0.0 | \$203,181 | 0.0 | \$227,089 | 0.0 |
| Total | \$7,692,911 | 66.0 | \$8,779,465 | 64.5 | \$9,035,333 | 72.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost of preventative maintenance per rescue unit (parts & labor) | N/A | \$2,250.00 | \$2,250.00 |
| Percent of fleet in optimal state of readiness for delivery of service | 93% | 96% | 93% |
| Number of apparatus maintained (monthly) | 340 | 302 | 340 |
| Number of environmental compliance inspections conducted annually | 249 | 251 | 249 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain 93% of fleet in an optimal state of readiness for delivery of service.

Major Budget Items: FY 2014-15 includes one-time reduction of \$232k for shirts, shorts and caps used as summer uniforms. Additional resources include water conservation and Stormwater reimbursements. FY 2013-14 estimate and 2014-15 increase due to reallocation of expenses for department-wide vehicle parts and tires. FTE change reflects greater accuracy of staff placement.

Key Focus Area 1: Public Safety

Inspection and Life Safety Education

Department: Fire

- 1.13** *Description:* The Inspection and Life Safety Education Division improves safety throughout the city by preventing the occurrence of fire and fire-related deaths and injuries through municipal code development, enforcement and public fire safety education. The Division provides over 5,250 fire safety and injury prevention presentations to over 100,000 individuals on “all hazards” injury prevention and conducts more than 114,000 inspections annually.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| General Fund | \$7,012,286 | 73.4 | \$6,497,889 | 65.3 | \$7,429,553 | 76.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$73,450 | 0.0 | \$74,275 | 0.0 | \$74,275 | 0.0 |
| Total | \$7,085,736 | 73.4 | \$6,572,164 | 65.3 | \$7,503,828 | 76.4 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|-------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per educational presentation | N/A | \$54.00 | \$57.00 |
| Number of inspections and reinspections performed | 96,254 | 102,765 | 105,000 |
| Educational presentations made per uniformed educator | 152 | 1,500 | 1,750 |
| Number of smoke detectors installed | 5,790 | 5,364 | 5,790 |

FY 13-14 Performance Measure Status:
Caution



FY 2013-14 budget was based on total FTEs, not 6 FTEs specifically assigned to educational presentations. We will adjust the FY 2014-15 FTE calculations to ensure accuracy.

Service Target FY 2014-15: Maintain completion rate of service requests within the established service level agreement (98%).

Major Budget Items: FY 2014-15 includes an additional seven Fire Prevention Officers (FPO), one Fire Prevention Lt., three Office Assistant II, \$150k for smoke detectors, and a \$1m increase in revenues for high risk inspections. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13. FTE change reflects greater accuracy of staff placement. Additional resource is SAFE Team reimbursement.

Key Focus Area 1: Public Safety

Juvenile Case Managers/First Offender Program

Department: Police

- 1.14** *Description:* The Juvenile Case Managers Program (JCM) combats the high rate of truancy that exists in the City of Dallas and significantly contributes to the number of incidences of juvenile crime, juvenile violence, and juvenile gang activity occurring during school hours. The First Offender Program (FOP) reduces the recidivism rate among juveniles by providing counseling and educational programs to juvenile offenders before their first conviction.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 7.0 | \$0 | 5.7 | \$0 | 7.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$448,861 | 0.0 | \$408,371 | 0.0 | \$462,813 | 0.0 |
| Total | \$448,861 | 7.0 | \$408,371 | 5.7 | \$462,813 | 7.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per juvenile who successfully completes FOP | N/A | \$844.00 | \$936.00 |
| Number of juveniles who successfully complete FOP | N/A | 435 | 445 |
| Percent juvenile recidivism rate | 10.3% | 10.6% | 10.1% |
| Referrals to outside agencies | 500 | 595 | 600 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide a program to teach skills to modify an adolescent's inappropriate behavior, strengthen family relationships, and improve communication and decision making skills.

Major Budget Items: This service is fully reimbursed by the Juvenile Case Manager Fund.

Key Focus Area 1: Public Safety

Low Sterrett Jail Contract

Department: Court and Detention Services

- 1.15** *Description:* Dallas County provides jail services to the City of Dallas for the Dallas Police Department and Dallas City Marshal's Office through the Low Sterrett Jail Contract. The jail services include jail administration, intake, release, and housing (including 100 beds for Class C prisoners).

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$8,713,637 | 0.0 | \$8,713,637 | 0.0 | \$7,983,142 | 0.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$8,713,637 | 0.0 | \$8,713,637 | 0.0 | \$7,983,142 | 0.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------|-------------------|---------------------|--------------------|
| Cost per prisoner processed | \$406.36 | \$440.42 | \$394.31 |
| Number of prisoners arraigned | 18,152 | 14,216 | 12,322 |
| Number of prisoners processed | 21,443 | 19,785 | 20,246 |

FY 13-14 Performance Measure Status:
Caution



Cost per prisoner metric will greatly improve in FY 2014-15 as Dallas County's prorated jail operating expenses are reallocated. Neighboring suburbs have increased their usage of the jail, which offsets the City of Dallas' cost responsibility.

Service Target FY 2014-15: Continue to monitor service levels and prisoner counts.

Major Budget Items: Decrease in FY 2014-15 expenses are the result of increased jail occupancy rates from neighboring suburbs. Higher suburban occupancy rates reduce the City of Dallas' prorated portion of total jail expenses.

Key Focus Area 1: Public Safety

Municipal Court Services

Department: Court and Detention Services

- 1.16** **Description:** Municipal Court Services provides administrative and clerical support for the Dallas Municipal Court. Staff assists the Clerk of the Court by processing criminal and civil cases. Responsibilities include: administering court programs; providing courtroom support; collection of fines and fees; preparing court dockets; managing over court records, providing oversight of contract compliance and financial services, and responding to information requests.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$7,964,527 | 111.0 | \$7,734,592 | 101.6 | \$8,525,026 | 102.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$7,964,527 | 111.0 | \$7,734,592 | 101.6 | \$8,525,026 | 102.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Customer satisfaction survey score | 88% | 86.15% | 88% |
| Percent of defendants responding within the first 21 day deadline | 36% | 40% | 40% |
| Percent of traffic and ordinance cases heard within 30 days of request | 95% | 93.9% | 95% |
| Average window wait time (minutes) | 7 | 6 | 5 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Continue exit surveys to maintain a high level of customer service and efficiency.

Major Budget Items:

Reduction of 9 vacant FTEs and various other expenses to account for declining citation trends. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study. In FY 2014-15, the Dallas City Marshal's Office has been separated from this service.

Key Focus Area 1: Public Safety

Municipal Judges/Cases Docketed

Department: Judiciary

- 1.17** *Description:* Provides fair and impartial trials within a reasonable period of time to persons charged with violations of class 'C' misdemeanors, State statutes, City ordinances and traffic offenses. Serves as Magistrate in the issuance of search warrants and arrest warrants for all criminal offenses, including capital murder.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| General Fund | \$2,377,260 | 20.2 | \$2,261,792 | 19.2 | \$2,427,754 | 20.2 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$2,377,260 | 20.2 | \$2,261,792 | 19.2 | \$2,427,754 | 20.2 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per adjudicated case | \$12.00 | \$11.12 | \$12.14 |
| Percent of case dispositions per new cases filed (Case Clearance Rate) | 95% | 98% | 95% |
| Number of alias and capias warrants issued | 110,000 | 104,682 | 105,750 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Ensure prompt and fair adjudication of all cases, and improve public confidence in the Courts through increased accessibility, communication, and education.

Major Budget Items:

None

Key Focus Area 1: Public Safety

Police Academy and In-service Training

Department: Police

- 1.18** **Description:** Police Academy and In-Service Training provides a complete 36 and one half weeks basic training for new recruits and year round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications for all sworn members of the department. The unit also conducts the Citizen's Police Academy.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$17,272,068 | 255.4 | \$17,994,201 | 268.4 | \$16,324,749 | 203.2 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$200,274 | 0.0 | \$200,274 | 0.0 | \$250,000 | 0.0 |
| Total | \$17,472,342 | 255.4 | \$18,194,475 | 268.4 | \$16,574,749 | 203.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------|-------------------|---------------------|--------------------|
| Hours of in-service training per officer | N/A | 11.9 | 14 |
| Number of recruits starting the Police Academy | N/A | 233 | 165 |
| Percent of recruits passing TCOLE test on 1st attempt | 97% | 95% | 97% |
| Number of recruits hired as a percentage of sworn attrition | 110% | 116% | 82% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Hire and train 165 recruits.

Major Budget Items: Hire 165 sworn recruits & increase crime fighting technology as part of the department's proactive policing strategies. Phase one of civilianization includes hiring civilian Public Service Officers to replace sworn officers & moving additional administrative officers who will be redirected to proactive policing, crime prevention, & community policing efforts. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Administrative Support

Department: Police

- 1.19** *Description:* Police Administrative Support provides clothing & equipment for over 4,000 employees; management of Police Headquarters including power, janitorial, security & parking garage costs; management & tracking of general fund budget, grant budgets, red light camera contract costs and payments to the State of Texas; filing of criminal cases and distribution of court notices & subpoenas; and includes all departmental programming costs for computer aided dispatch, networks, & information systems.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$28,519,440 | 107.1 | \$28,542,128 | 108.5 | \$29,725,003 | 108.3 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$497,528 | 0.0 | \$368,295 | 0.0 | \$302,809 | 0.0 |
| Total | \$29,016,968 | 107.1 | \$28,910,423 | 108.5 | \$30,027,812 | 108.3 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per report processed by Records Unit | N/A | \$6.32 | \$5.82 |
| Percent of media requests answered by deadline | 98% | 100% | 98% |
| Percent of cases filed with the DA within 2 days | 100% | 99% | 100% |
| Number of Open Records requests processed | 15,000 | 13,914 | 15,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

File 100% of cases with the District Attorney's Office within 2 days of submission by the Investigative Unit.

Major Budget Items:

Additional resources include Stormwater reimbursement and Bullet Proof Vest Grant reimbursement. Grant funding for bullet proof vests in FY 2014-15 budget will be discontinued. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Community Outreach

Department: Police

- 1.20** **Description:** Police Community Outreach serves as a liaison between the police department, its employees and the community by establishing and maintaining a positive relationship. Community Outreach provides safety and educational programs such as 10-70-20, Chief on the Beat, and Coffee with Cops. The unit also consists of Crisis Intervention, which provides advocacy services to citizens experiencing neglect or mental illness.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| General Fund | \$1,582,754 | 21.5 | \$1,669,917 | 20.7 | \$1,733,463 | 21.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$120,880 | 0.0 | \$44,000 | 0.0 | \$0 | 0.0 |
| Total | \$1,703,634 | 21.5 | \$1,713,917 | 20.7 | \$1,733,463 | 21.1 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|---------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per client assessed by Crisis Assistance | N/A | \$1,806.00 | \$1,926.00 |
| Number of outreaches by Crisis Intervention per FTE | N/A | 220 | 224 |
| Percent of clients with stabilization plans / placement | 56% | 51% | 56% |
| Number of clients assessed by Crisis Assistance | 900 | 949 | 900 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue to grow crime watch groups by 2% and utilize social media.

Major Budget Items: Additional resources include a reduction in the Crime Reduction Program Grant not being awarded as anticipated for FY 2013-14 estimate. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Criminal Investigations

Department: Police

- 1.21** *Description:* Police Criminal Investigations provides investigation for all crimes related to the following: homicide; assault; sexual assault; robbery; kidnapping; property and financial theft; domestic violence; offenses involving juveniles; and gang activity.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$56,841,999 | 492.5 | \$56,373,913 | 493.9 | \$57,853,146 | 495.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,840,169 | 13.5 | \$1,533,384 | 11.5 | \$1,703,361 | 13.5 |
| Total | \$58,682,168 | 506.0 | \$57,907,297 | 505.4 | \$59,556,507 | 508.9 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------|-------------------|---------------------|--------------------|
| Cost per homicide investigation | N/A | \$21,230.00 | \$25,425.00 |
| Homicide clearance rate | N/A | 60% | 65% |
| Family violence offense clearance rate | 89% | 85% | 89% |
| Number of burglary offenses investigated | 15,147 | 11,733 | 11,498 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Meet or exceed annual clearance rate of 85% for child abuse offenses.

Major Budget Items:

Additional Resources include Victim Service grant, Auto Burglary and Theft Prevention Authority (ABTPA) grant; Internet Crimes Against Children (ICAC) grants, task forces, & Sexual Assault training grant. Hire 20 civilian Public Service Officers to redirect 20 police officers to proactive policing, crime, prevention, and community policing efforts. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Field Patrol

Department: Police

- 1.22** **Description:** Police Field Patrol is the primary responder for police service calls for the 1.2 million+ citizens of Dallas. The Patrol watches are the primary responders for citizen calls for service. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the police department.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|---------|---------------------|---------|--------------------|---------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$237,374,315 | 2,334.0 | \$237,901,251 | 2,371.0 | \$246,624,665 | 2,396.3 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$310,131 | 1.0 | \$259,742 | 0.5 | \$51,994 | 1.0 |
| Total | \$237,684,446 | 2,335.0 | \$238,160,993 | 2,371.5 | \$246,676,659 | 2,397.3 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------|-------------------|---------------------|--------------------|
| Cost per Priority I call | N/A | \$148.00 | \$124.00 |
| Number of Priority I calls answered | 33,000 | 26,773 | 28,500 |
| Percent reduction in Part I offenses | N/A | 9% | 5% |
| Number of arrests - Field Patrol | N/A | 88,000 | 88,000 |

FY 13-14 Performance Measure Status:
Caution



Field Services utilized non-uniformed personnel on special assignment last year to assist in call answering. This program has not been used this year.

Service Target FY 2014-15: Reduce overall crime by 5%.

Major Budget Items:

Expand technology by adding 9 Targeted Area Action Grid (TAAG) areas, for a total of 20 out of 27 TAAGs. As a component of the FY 2014-15 fleet effectiveness plan, replacement marked squad cars is reduced by 70 from 207 to 137, a savings of \$2.1m in the FY 2014-15 budget. Additional resources include Safe CDBG Grant & one-time task force reimbursement. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Intelligence

Department: Police

- 1.23** *Description:* Police Intelligence is responsible for providing the Police Department, City Hall, outside agencies and the citizens of Dallas with accurate and timely information to keep them informed on matters of general crime activity, organized crime, business fraud, terrorism and public disturbances.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$8,489,769 | 78.5 | \$8,589,952 | 81.4 | \$8,774,049 | 79.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$86,500 | 0.0 | \$86,500 | 0.0 | \$86,500 | 0.0 |
| Total | \$8,576,269 | 78.5 | \$8,676,452 | 81.4 | \$8,860,549 | 79.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per protest assignment | N/A | \$2,137.00 | \$2,215.00 |
| Number of protest assignments per Intelligence officer | N/A | 50 | 50 |
| Number of reports evaluated resulting in a follow-up investigation | 460 | 513 | 460 |
| Number of criminal bulletins developed by Fusion Center | 365 | 415 | 380 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Conduct over 500 investigations, protective assignments and protest assignments.

Major Budget Items: Additional resources include task force reimbursement. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Investigation of Vice Related Crimes

Department: Police

- 1.24** *Description:* Police Investigation of Vice Related Crimes involving prostitution, gambling, and obscenity offenses. Vice related offenses can often be associated with theft, robbery, sexual assault and murder; therefore, combating vice related crimes is an essential part of police operations.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$4,261,629 | 38.5 | \$3,906,603 | 37.3 | \$4,066,417 | 37.9 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$276,375 | 0.0 | \$192,042 | 0.0 | \$165,350 | 0.0 |
| Total | \$4,538,004 | 38.5 | \$4,098,645 | 37.3 | \$4,231,767 | 37.9 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------|-------------------|---------------------|--------------------|
| Cost per arrest | N/A | \$2,846.00 | \$2,821.00 |
| Number of arrests - Vice | 1,918 | 1,440 | 1,500 |
| Number of complaints worked per detective | N/A | 22 | 24 |
| Licenses reviewed per detective | N/A | 45 | 48 |

FY 13-14 Performance Measure Status:
Caution



Greater focus placed on gambling investigations

Service Target FY 2014-15: Conduct 168 Prostitution Enforcement Operations.

Major Budget Items: Additional resources include Multi-Disciplinary Anti-Trafficking grant, Tobacco Compliance grant and Vice task force. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Investigations of Narcotics Related Crimes

Department: Police

1.25 *Description:* Police Investigations of Narcotics Related Crimes involving the illegal selling, buying and possession of dangerous drugs or narcotics.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$12,878,536 | 126.9 | \$12,606,208 | 121.4 | \$12,937,463 | 121.9 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$3,050,000 | 0.0 | \$3,430,065 | 0.0 | \$3,800,065 | 0.0 |
| Total | \$15,928,536 | 126.9 | \$16,036,273 | 121.4 | \$16,737,528 | 121.9 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per arrest | N/A | \$19,485.00 | \$18,597.00 |
| Percent of search warrants resulting in narcotics and guns seized, and arrests | N/A | 90% | 90% |
| Investigations conducted per detective | N/A | 12 | 12.5 |
| Total arrests by Narcotics Division | 900 | 823 | 900 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Conduct over 700 Narcotic operations and investigations.

Major Budget Items: Additional resources include Confiscated funds, Narcotics task forces, and Southwest Border Anti-Money Laundering grant. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Legal Liaison & Prosecution

Department: City Attorney's Office

- 1.26** *Description:* Police Legal Liaison & Prosecution serves as general legal counsel to the Dallas Police Department and prosecutes all Class C misdemeanors in the municipal courts and handles related criminal law matters in the municipal, magistrate and community courts.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$2,784,998 | 28.7 | \$2,305,312 | 26.6 | \$2,667,488 | 28.7 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$2,784,998 | 28.7 | \$2,305,312 | 26.6 | \$2,667,488 | 28.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of open records responses processed for DPD | 13,000 | 3,744 | 2,000 |
| Number of legal opinions and legal bulletins written for DPD | 6 | 3 | 5 |

FY 13-14 Performance Measure Status:
Not on Track



In January 2014, DPD changed their process for reviewing and processing open records, and began to handle more requests internally. Additionally, the number of cases prosecuted in municipal court declined due to the number of citations issued.

Service Target FY 2014-15: Handle all open records requests submitted for review, all subpoenas, expunctions, legal advice, opinions, and bulletins for the Dallas Police Department, prosecute Class C misdemeanors, increase fines collected and reduce dismissals.

Major Budget Items: An additional Municipal Prosecutor position is included for FY 2014-15.

Key Focus Area 1: Public Safety

Police Operational Support

Department: Police

- 1.27** **Description:** Police Operational Support manages the operation of the 911 emergency call center and computer aided dispatch, vehicle impoundment, confirmation of adult arrests through detention services, investigation and storage of property used for evidence and returning recovered property to the lawful owner.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$25,608,936 | 435.0 | \$25,667,126 | 442.6 | \$24,780,808 | 435.2 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$10,520,394 | 2.0 | \$8,388,307 | 0.0 | \$10,295,000 | 0.0 |
| Total | \$36,129,330 | 437.0 | \$34,055,433 | 442.6 | \$35,075,808 | 435.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per prisoner processed | N/A | \$92.00 | \$87.00 |
| Percent of environmental audits in compliance | N/A | 90% | 90% |
| Percent of 911 calls answered within 10 seconds | 90% | 96% | 90% |
| Number of prisoners processed | 45,000 | 39,366 | 40,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Answer 90% of 911 calls within 10 seconds.

Major Budget Items: Additional resources includes reimbursement from 911 Fund, NIBIN grant, and AFIS Technology grant. The 911 reimbursement for FY 2013-14 is estimated to be \$2m less than budgeted. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Recruiting and Personnel Service

Department: Police

- 1.28** *Description:* Police Recruiting and Personnel Services are responsible for recruiting and completing background investigations for all police and civilian applicants for employment with the police department.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$7,701,819 | 69.2 | \$7,968,433 | 69.6 | \$8,111,405 | 69.3 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$200,000 | 0.0 | \$200,000 | 0.0 | \$200,000 | 0.0 |
| Total | \$7,901,819 | 69.2 | \$8,168,433 | 69.6 | \$8,311,405 | 69.3 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per recruit hired | N/A | \$26,293.00 | \$37,779.00 |
| Percent of recruits remaining with the department after 2 years | 80% | 86% | 80% |
| Percent of applicants hired | 13% | 14% | 13% |
| Number of hours worked by Reserve officers | 14,904 | 16,433 | 14,904 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Recruit and hire 165 officers.

Major Budget Items: Additional resources include LEOSE funds for training. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Police Special Operations

Department: Police

- 1.29** *Description:* Police Special Operations provides support for patrol activities by responding to emergency calls using special weapons and tactics, assisting patrol calls from an aerial perspective, enforcing vehicle and traffic laws, providing security at Love Field Airport and a visible presence at events.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$28,412,110 | 296.5 | \$27,221,517 | 303.3 | \$27,128,761 | 305.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$6,937,051 | 0.0 | \$7,947,648 | 0.0 | \$8,736,443 | 0.0 |
| Total | \$35,349,161 | 296.5 | \$35,169,165 | 303.3 | \$35,865,204 | 305.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per Helicopter call response | N/A | \$687.00 | \$698.00 |
| Percent of Canine calls that result in arrest, track or search | N/A | 23% | 23% |
| Percent of time Love Field officers respond to check point within 5 minutes | 99% | 100% | 99% |
| Number of vehicle accidents worked by Accident Investigators | 6,100 | 6,055 | 6,100 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Provide support with average response time within four minutes for Helicopter Unit.

Major Budget Items:

Additional resources include Traffic grants, Love Field reimbursement, and task forces. Increases in FY 2013-14 estimate and FY 2014-15 budget are due to additional police assigned at Love Field, which is reimbursed by Aviation. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13.

Key Focus Area 1: Public Safety

Security Service for City Facilities

Department: EBS - Building Services

- 1.30** **Description:** Equipment and Building Services (EBS) Security provides security for 9 City facilities: City Hall, Central Library, Martin Luther King, Jr. Center, Municipal Court, Oak Cliff Municipal Center, Bullington Truck Terminal, Southeast Service Center, Trinity Audubon Center, and the West Dallas Multipurpose Center. EBS also provides security support for the Trinity Watershed Management Levee and coordinates contract security for Union Station. This service also operates the City Hall Parking Garage.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$3,897,421 | 62.3 | \$3,351,009 | 57.2 | \$3,994,797 | 65.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$343,653 | 0.0 | \$508,562 | 0.0 | \$436,425 | 0.0 |
| Total | \$4,241,074 | 62.3 | \$3,859,571 | 57.2 | \$4,431,222 | 65.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of security staff completing Texas security certification training | 100% | 100% | 100% |
| Cost of security services per square foot patrolled | \$1.20 | \$1.09 | \$1.25 |
| Percent of security staff completing enhanced readiness training | 90% | 88% | 90% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Establish a satisfaction rating of 85% for security services.

Major Budget Items: This service receives \$385,488 in Convention Center funding and \$50,937 in Trinity Watershed Management funding.

Key Focus Area 1: Public Safety

Special Operations

Department: Fire

- 1.31** **Description:** The Special Operations Division provides all-hazards response and mitigation capability for the City of Dallas and the North Central Texas Region (16 counties) by the acceptance of several cooperative agreements. This includes hazardous materials response, urban search and rescue, trench and confined space rescue, swift water rescue, aircraft firefighting and rescue at Dallas Love Field and Executive Airport, rescue operations on Lake Ray Hubbard and wildland fire response.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$831,196 | 43.7 | \$753,833 | 45.7 | \$797,444 | 46.7 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$5,644,655 | 0.0 | \$5,644,555 | 0.0 | \$5,654,404 | 0.0 |
| Total | \$6,475,851 | 43.7 | \$6,398,388 | 45.7 | \$6,451,848 | 46.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per hour (personnel) for HAZMAT response | N/A | \$230.00 | \$243.00 |
| Percent of time Urban Search and Rescue responders arrive on scene within 20 minutes | N/A | 52% | 52% |
| Percent of time ARFF responders arrive on scene within 4 minutes | 90% | 90% | 90% |
| Hazmat average response time (minutes) | 15 | 17 | 15 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Response time of ARFF responders to arrive on scene within 4 minutes and Hazmat within 15 minutes.

Major Budget Items: Additional resources include Stormwater and Aviation reimbursements. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13. FTE change reflects greater accuracy of staff placement.





2014-2015 ANNUAL BUDGET

Economic Vibrancy

Grow a sustainable economy by job creation, private investment in the region, a broadened tax base, sustainable neighborhoods, and livability and quality of the built environment



Key Focus Area 2: Economic Vibrancy

Area Redevelopment

Department: Office of Economic Development

- 2.1** **Description:** Coordinates and implements redevelopment efforts within the Tax Increment Financing Districts (TIFs), Public Improvement Districts (PIDs) and Municipal Management Districts (MMDs) to promote dense, mixed-use, pedestrian-friendly development. Develop and implement economic development, land use, transportation and infrastructure planning activity for these neighborhoods including retail recruitment, parking, open space, transit and reuse of vacant/underdeveloped buildings.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|-----|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$90,725 | 10.0 | \$84,784 | 9.0 | \$112,756 | 10.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$773,867 | 0.0 | \$763,076 | 0.0 | \$773,867 | 0.0 |
| Total | \$864,592 | 10.0 | \$847,860 | 9.0 | \$886,623 | 10.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------|-------------------|---------------------|--------------------|
| Leveraged private investment per public dollar | \$6.00 | \$4.80 | \$5.00 |
| Projects Managed per FTE | 30 | 31 | 30 |
| Private investment committed per FTE | \$40,000,000.00 | \$65,053,991.00 | \$40,000,000.00 |
| Downtown residential units added to existing stock | 65 | 183 | 592 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Supports the Economic Development Strategic Plan by targeting redevelopment in special districts, including the greater downtown area.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Authorized Hearings

Department: Sustainable Development and Construction

- 2.2** *Description:* This service provides support to the City Council, Council Committees, and City Plan Commission (CPC) on City-initiated zoning hearings and code amendments.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$260,777 | 4.0 | \$280,332 | 3.0 | \$409,648 | 4.1 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$260,777 | 4.0 | \$280,332 | 3.0 | \$409,648 | 4.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of Authorized Hearings greater than 50 acres annually | N/A | 1 | 2 |
| Percent of staff recommendations adopted | 90% | 100% | 90% |
| Authorized hearings processed per planner annually | 2 | 1 | 2 |
| Number of Development Code amendments processed annually | 10 | 3 | 6 |

FY 13-14 Performance Measure Status: ✗ *Authorized hearings are behind target as additional public input and review time has been necessary for two pending major re-zonings.*
Not on Track

Service Target FY 2014-15: Initiate work on eight City Council or City Plan Commission (CPC) initiated rezoning cases and six code amendments.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Bullington Truck Terminal and Thanksgiving Square

Department: EBS - Building Services

- 2.3** **Description:** This service operates and maintains the Bullington Truck Terminal and Thanksgiving Square Pedestrian Way. The truck terminal receives off-street deliveries for: Republic Center, Republic Tower (Gables), Energy Plaza, and Thanksgiving Tower. This service is the result of a 75-year Public/Private contractual agreement (1972) to divert truck traffic as well as establish a park at Thanksgiving Square.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| General Fund | \$693,969 | 1.0 | \$552,506 | 1.0 | \$674,621 | 1.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$693,969 | 1.0 | \$552,506 | 1.0 | \$674,621 | 1.0 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|-------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Total operational cost for truck terminal | \$320,320.00 | \$178,857.00 | \$300,972.00 |
| Total operational cost per delivery at truck terminal | \$20.67 | \$10.04 | \$17.70 |
| Deliveries received in truck terminal | 15,500 | 17,821 | 17,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Add one additional tenant for associated truck terminal use

Major Budget Items: For FY 2014-15, Bullington Truck Terminal and Thanksgiving Square are combined into one service.

Key Focus Area 2: Economic Vibrancy

Business Development

Department: Office of Economic Development

- 2.4** **Description:** Facilitates business development by recruiting new businesses and retention/expansion of existing companies. Mission is job creation, leveraging private investment in the tax base, and expansion of retail opportunities in southern Dallas. Provides marketing, communication, and incentive strategies to support these efforts.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|-----|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$199,321 | 10.0 | \$211,249 | 8.4 | \$238,130 | 11.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,008,309 | 0.0 | \$852,226 | 0.0 | \$930,789 | 0.0 |
| Total | \$1,207,630 | 10.0 | \$1,063,475 | 8.4 | \$1,168,919 | 11.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------|-------------------|---------------------|--------------------|
| Businesses attracted per FTE | 2 | 3 | 2.5 |
| Private investment negotiated per FTE | \$30,000,000.00 | \$24,000,000.00 | \$30,000,000.00 |
| Qualified requests for information completed | 75 | 85 | 80 |
| Private investment leveraged | \$150,000,000.00 | \$120,000,000.00 | \$150,000,000.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Secure commitments for 2,500 jobs created or retained.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Capital and Interagency Planning and Programming

Department: Public Works

- 2.5** **Description:** Create and maintain the fundamental transportation infrastructure systems required for economic growth by planning, designing and constructing barrier-free pedestrian ramps, sidewalks, alleys, streets, trails and bridges included in the Capital Bond Programs. The service also leverages funding participation with the State, Dallas County, DART, and neighboring cities to design and construct public works and transportation improvements.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,668,653 | 86.2 | \$1,656,189 | 69.9 | \$1,943,859 | 86.2 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$4,991,929 | 0.0 | \$4,830,162 | 0.0 | \$5,191,349 | 0.0 |
| Total | \$6,660,582 | 86.2 | \$6,486,351 | 69.9 | \$7,135,208 | 86.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per sidewalk project completed per linear foot | N/A | \$8.81 | \$8.21 |
| Service Quality - Percent of projects awarded within 90 days of the planned date | 90% | 85% | 90% |
| Average number of projects under construction | 110 | 110 | 120 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Award 90% of the scheduled projects in the work plan within 90 days of the established schedule.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Capital Construction and Debt Service

Department: Aviation

- 2.6** *Description:* This service provides for the principal and interest payments of revenue supported bond indebtedness Series 2001 (ten year bonds ended in 2011) for an additional parking garage at Love Field. Currently, debt service (LFMP) reimbursement to Southwest Airlines, operating budget transfers to the Capital Construction fund and administrative overhead expenses associated with this service are included.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$23,174,685 | 0.0 | \$23,463,280 | 0.0 | \$28,887,818 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$23,174,685 | 0.0 | \$23,463,280 | 0.0 | \$28,887,818 | 0.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------|-------------------|---------------------|--------------------|
| Capital Project Revenue Transfer | \$4,779,724.00 | \$10,679,724.00 | \$13,597,427.00 |
| Debt Service Cost Per Passenger | \$1.29 | \$1.25 | \$1.21 |
| Capital Project Revenue Per Passenger | \$0.57 | \$1.23 | \$1.28 |
| Debt Service Payments | \$10,839,758.00 | \$10,839,758.00 | \$12,843,977.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Develop facilities and infrastructure which will enable air transportation growth by 50% over the next 8 years.

Major Budget Items: FY 2014-15 includes a \$13.6m transfer to the Aviation Capital Construction fund. The FY 2013-14 estimate reflects a \$5.9m increase in rental revenue to be transferred to the Capital Project Construction Fund.

FY 2014-15 includes \$12.8m Love Field Modernization Program debt service reimbursement to Southwest Airlines.

Key Focus Area 2: Economic Vibrancy

Capital Facilities

Department: Public Works

- 2.7** **Description:** Provides project management for over \$600m in capital facility projects that support economic growth, business attraction, retention, and quality of life in the City of Dallas. Projects include design and construction of the Dallas Convention Center Improvement Program (\$60m), Love Field Modernization and Airport Systems (\$519m), 12 new City facilities from the 2003/2006 bond programs, and several major maintenance projects from over 800 City-owned buildings (\$55m).

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,638,427 | 20.7 | \$1,709,534 | 19.7 | \$1,579,272 | 20.2 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,062,908 | 0.0 | \$980,155 | 0.0 | \$1,038,130 | 0.0 |
| Total | \$2,701,335 | 20.7 | \$2,689,689 | 19.7 | \$2,617,402 | 20.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of project management cost to total annual (design and construction) project awards | N/A | 4.49% | 3.86% |
| Number of new LEED certified buildings | N/A | 2 | 3 |
| Service Quality - Percent of projects awarded within 90 days of the planned date | N/A | 90% | 90% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Award 90% of the projects in the annual work plan within 90 days of the established schedule.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Construction Plan Review and Permitting

Department: Sustainable Development and Construction - Enterprise

- 2.8** *Description:* The Building Inspection division's core responsibility is to safeguard the public health, safety and general welfare through a well-coordinated application of the City's comprehensive development codes and other federal and state mandates; to supplement a sustainable built environment base where citizens live, work and play; and to ensure safety to fire fighters and emergency responders during emergency operations.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$11,599,564 | 98.4 | \$11,254,593 | 92.4 | \$11,892,170 | 96.6 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$11,599,564 | 98.4 | \$11,254,593 | 92.4 | \$11,892,170 | 96.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| 2 Business days to issue new single family dwelling permits | N/A | 90% | 95% |
| 12 Business days for average time to completion of first plan review for commercial permits | N/A | 85% | 90% |
| Total monthly number of permits issued (building and trade) | N/A | 3,100 | 3,200 |
| Average wait time in minutes for over-the-counter construction plan review | 30 | 30 | 25 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Decrease customer wait times by 15%.

Major Budget Items: For FY 2014-15, transfer in 1 FTE from Real Estate and transfer out 2 FTEs to Zoning & Board of Adjustment and 1 FTE to Private Development Survey. Additionally, dedicate a coordinator as a GrowSouth concierge to facilitate, support, and accelerate projects in Southern Dallas. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Convention Center Debt Service Payment

Department: Convention and Event Services

- 2.9** *Description:* Provides for the payment of the principal and interest on approximately 2.8 million square feet of facilities on the Convention Center's outstanding revenue refunding and improvement bonds.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$20,221,639 | 0.0 | \$20,186,099 | 0.0 | \$20,868,820 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$20,221,639 | 0.0 | \$20,186,099 | 0.0 | \$20,868,820 | 0.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------|-------------------|---------------------|--------------------|
| Average indebtedness per square foot | \$206.41 | \$206.41 | \$199.28 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain sufficient fund reserves to pay debt principal and interest twice a year to bondholders.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Dallas CityDesign Studio

Department: Planning and Neighborhood Vitality

- 2.10** *Description:* The Dallas CityDesign Studio works to better connect our city to its river, raise the level of design across the city, and integrate urban design thinking into departments throughout the organization. The desired result is to improve the design of our city, enhance quality of life, help neighborhoods realize their full potential as the city's biggest asset, and set the stage for continued long-term economic growth.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget Dollars</i> | <i>FTE</i> | <i>FY 2013-14 Estimate Dollars</i> | <i>FTE</i> | <i>FY 2014-15 Adopted Dollars</i> | <i>FTE</i> |
|--------------------------------------|--------------------------------------|------------|----------------------------------------|------------|---------------------------------------|------------|
| <i>General Fund</i> | \$475,999 | 5.0 | \$475,232 | 4.1 | \$638,982 | 8.9 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$118,999 | 1.0 | \$118,999 | 1.0 | \$188,303 | 0.0 |
| <i>Total</i> | \$594,998 | 6.0 | \$594,231 | 5.1 | \$827,285 | 8.9 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|----------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of participants satisfied with planning process | N/A | N/A | 75% |
| Cost of engagement and outreach per participant | N/A | \$70.00 | \$70.00 |
| Percent of projects complying with Peer Review Panel recommendations | 80% | 90% | 85% |
| Number of direct design projects undertaken | 12 | 17 | 12 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Continuation of Connected City and LINC initiatives; Implementation of The Bottom, Southside and West Dallas plans; Adoption of plans for 2 additional urban design programs.

Major Budget Items:

This service has been moved from Management Services to a new Planning and Neighborhood Vitality Department. Additional FTEs for FY 2014-15 include this service's share of Department Support for the new department and an additional TIF-funded position to work on urban design initiatives in targeted redevelopment areas. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Dallas Convention Center

Department: Convention and Event Services

- 2.11** **Description:** The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) is one of the region's most powerful economic engines. The Convention Center effectively generates dollars that reduce the burden to local taxpayers, creates region-wide jobs and economic benefits, and serves as an important community gathering place. The Convention Center provides approximately one million square feet of exhibit hall space for conventions, trade, and consumer shows.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$54,150,887 | 108.0 | \$53,778,753 | 94.0 | \$55,211,933 | 114.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$54,150,887 | 108.0 | \$53,778,753 | 94.0 | \$55,211,933 | 114.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| KBHCCD revenue generated per employee | N/A | \$234,496.00 | \$152,738.00 |
| Percent of survey respondents who rated their overall experience "Excellent" or "Good" | N/A | 64.2% | 80% |
| Return on City investment (funding) with Economic Impact | \$9.97 | \$10.82 | \$10.64 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain 80% of survey respondents who rate their overall convention center experience "Excellent" or "Good."

Major Budget Items: FY 2013-14 estimate includes \$4.9m expense for deferred repair and maintenance projects and \$1.5m transfer to Convention Center Capital Construction Fund for improvement projects. The FY 2014-15 budget includes \$2.8m funding for deferred repair and maintenance projects and a \$3.5m transfer to Convention Center Capital Construction Fund for improvement projects. The FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Dallas Film Commission

Department: Office of Economic Development

- 2.12** *Description:* Promotes Dallas through the production of film, television, creative media projects and ancillary services. Serves as a resource/primary liaison and advocates for support and cooperation. Dallas' appearance in the media is a powerful promotional tool, and creates awareness of the city's attributes and diversity. \$92.7m in direct spending in the Dallas area economy and 3,141 shoot days are estimated for FY 2013-14.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$195,584 | 5.0 | \$182,617 | 3.9 | \$213,797 | 5.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$201,566 | 0.0 | \$169,093 | 0.0 | \$201,566 | 0.0 |
| Total | \$397,150 | 5.0 | \$351,710 | 3.9 | \$415,363 | 5.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of productions | 250 | 382 | 350 |
| Business attracted per FTE - direct spend as reported/tracked | \$21,500,000.00 | \$30,911,755.00 | \$31,000,000.00 |
| Number of shoot days completed | 2,750 | 3,141 | 3,000 |
| Economic impact, induced and indirect - using standard 2.3 multiplier | \$151,500,000.00 | \$213,291,109.00 | \$210,000,000.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: \$93m in direct spending in the Dallas area economy.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Dallas Love Field

Department: Aviation

- 2.13** *Description:* The City of Dallas owns and operates Dallas Love Field, a commercial service airport. The airfield is located seven miles northwest of the downtown central business district and is managed by the City's Department of Aviation.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$39,735,578 | 206.3 | \$39,697,450 | 211.1 | \$53,490,590 | 221.6 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$39,735,578 | 206.3 | \$39,697,450 | 211.1 | \$53,490,590 | 221.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------|-------------------|---------------------|--------------------|
| Operation and Maintenance Cost Per Passenger | \$4.83 | \$4.67 | \$5.17 |
| Public Safety Cost Per Passenger | \$1.31 | \$1.27 | \$1.21 |
| Total Cost Per Passenger | \$6.81 | \$7.27 | \$7.77 |
| Overall Customer Satisfaction Index (scale 1-5) | 4.5 | 4.5 | 4.75 |

FY 13-14 Performance Measure Status:
Caution



Service provider no longer provides data for the measure related to waste recycled.

Service Target FY 2014-15:

Develop facilities and infrastructure which will enable air transportation growth by 50% over the next 8 years.

Major Budget Items:

FY 2014-15 increases due to service levels post Wright Amendment including major items such as \$3.8m for Airport Systems Management acquisition and maintenance, \$1.7m DPD security enhancements, \$0.9m for professional services and outsourced custodial services, \$0.8m for employee parking shuttle, and \$1.7m for salary adjustments. For FY 2014-15 11 new positions added.

Key Focus Area 2: Economic Vibrancy

Economic Development Major Projects & Other Programs

Department: Office of Economic Development

- 2.14** **Description:** Contributes to economic development through major investment opportunities and job creation. Recruits international business and foreign investors to Dallas, primarily through the City of Dallas Regional Center (CDRC) EB-5 Program and other marketing efforts. Objective is to increase the City's tax base and increase the number of jobs available to City residents with special focus in the southern sector and International Inland Port.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$301,585 | 5.7 | \$282,199 | 5.2 | \$364,117 | 5.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$362,065 | 0.0 | \$377,565 | 0.0 | \$347,065 | 0.0 |
| Total | \$663,650 | 5.7 | \$659,764 | 5.2 | \$711,182 | 5.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Leveraged Foreign Investment Commitment | \$20.11 | \$20.37 | \$19.57 |
| Jobs created by CDRC Investments in Dallas | 0 | 2,026 | 2,000 |
| Value of new vertical project commitments (International Inland Port of Dallas) | \$40,000,000.00 | \$40,000,000.00 | \$25,000,000.00 |
| CDRC Commitments subscribed | \$100,000,000.00 | \$101,300,000.00 | \$100,000,000.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Mayor's International Recruitment Fund (MIRF) Protocol: Fundraising goal - \$35,000

Major Budget Items: This service combines ECO Major Projects (previously a part of Business Development); International Business Development, International Inland Port Development and Protocol/World Affairs Council Contract (previously reported separately).

Key Focus Area 2: Economic Vibrancy

Economic Development Research and Information Services

Department: Office of Economic Development

- 2.15** **Description:** Produces real estate and economic data, analysis and policy guidance used by City Council, City Management, other City departments, outside government agencies and firms to make business decisions that impact business investment, employment and the tax base in Dallas. Assists with strategic planning and marketing for the Office of Economic Development.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$33,976 | 6.2 | \$26,182 | 5.2 | \$19,586 | 5.8 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$545,468 | 0.0 | \$451,514 | 0.0 | \$511,190 | 0.0 |
| Total | \$579,444 | 6.2 | \$477,696 | 5.2 | \$530,776 | 5.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------|-------------------|---------------------|--------------------|
| Average cost per item completed | \$2,577.18 | \$1,929.70 | \$2,223.80 |
| Projects per unit staff | 51 | 58.4 | 53.8 |
| Research workplan projects completed | 55 | 68 | 69 |
| Ad-hoc research requests completed | 200 | 210 | 200 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: 95% of research work plan projects complete in the fiscal year.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Engineering & Inspection Review for Private Development

Department: Sustainable Development and Construction - Enterprise

- 2.16** *Description:* This service reviews and approves engineering plans for infrastructure improvements that will be dedicated to the City by private developers. This service also inspects the construction of the infrastructure improvements that will be dedicated to the City to ensure that all construction is to City standards and specifications.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$1,594,579 | 21.4 | \$1,470,564 | 19.9 | \$1,573,797 | 21.5 |
| Additional Resources | \$469,154 | 0.0 | \$469,154 | 0.0 | \$489,486 | 0.0 |
| Total | \$2,063,733 | 21.4 | \$1,939,718 | 19.9 | \$2,063,283 | 21.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------|-------------------|---------------------|--------------------|
| Review Time for Water and Wastewater Plans in days | 8 | 20 | 10 |
| Review Time for Paving and Drainage Plans in days | 5 | 6.5 | 5 |
| Plans Reviewed (water and wastewater) | 250 | 300 | 350 |
| Plans Reviewed (pavement and drainage) | 450 | 550 | 550 |

FY 13-14 Performance Measure Status:
Caution



Vacancy of an engineer position has delayed review of water and waste water plans. A vacant engineer position is currently being filled. DWU has assisted when able to help with reviews.

Service Target FY 2014-15: Fill vacant Engineer and Inspector positions to eliminate backlog for water and wastewater plan review requests.

Major Budget Items: Engineering Review and Infrastructure Inspection are combined into one service for FY 2014-15.

Key Focus Area 2: Economic Vibrancy

Express Plan Review

Department: Sustainable Development and Construction - Enterprise

- 2.17 Description:** Express Plan Review is an elective service that expedites a coordinated construction plan review process for an additional fee. Plan review and permits are required to safeguard the public health, safety and general welfare for new construction, remodels, renovations, and certificate of occupancies and ensure compliance with Dallas Development Codes, Building and Construction codes and applicable ordinances. Predevelopment meetings are offered for a fee for projects in the development phase.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$1,513,322 | 21.0 | \$924,397 | 15.5 | \$1,536,188 | 20.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$1,513,322 | 21.0 | \$924,397 | 15.5 | \$1,536,188 | 20.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------|-------------------|---------------------|--------------------|
| Projects reviewed per year | 600 | 580 | 580 |
| Predevelopment meetings scheduled | 170 | 190 | 195 |
| Percentage of plan review meetings held within SLA | 95% | 96% | 96% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: 90% of in-house reviews within 5 days.

Major Budget Items: For FY 2014-15, dedicate a coordinator as a GrowSouth concierge to facilitate, support, and accelerate projects in Southern Dallas.

Key Focus Area 2: Economic Vibrancy

Field Inspections of Private Development Construction Sites

Department: Sustainable Development and Construction - Enterprise

- 2.18** *Description:* Field Inspections ensures commercial and residential structures are constructed, reconstructed, or renovated to meet mandatory standards for quality of life and building safety. This service also supports and administers the enforcement of building, plumbing, mechanical, electrical, zoning, certificate of occupancy, green ordinance and sign code requirements through field inspection of construction activity and changes in property use.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$6,874,410 | 81.4 | \$6,287,608 | 72.9 | \$7,815,061 | 81.5 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$6,874,410 | 81.4 | \$6,287,608 | 72.9 | \$7,815,061 | 81.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Maintain service delivery of same day inspection for requests received before 7 am | 98% | 96.67% | 98% |
| Inspections per FTE per year | 3,434 | 3,509 | 3,547 |
| Field Inspections completed annually | 182,000 | 186,000 | 188,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Perform 98% of requested inspections on the same day as requested.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Fire Inspection for New Construction

Department: Fire

- 2.19** **Description:** The New Construction Division performs fire inspections and tests life safety systems at construction sites to assure public and future occupants of buildings that structures are safe. It also conducts over 36 different life-safety inspections to streamline the certificate of occupancy approval process. This facilitates building occupation without unnecessary delays, thus improving customer satisfaction and allowing businesses to expedite their contributions to the local economy.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$556,243 | 14.1 | \$494,110 | 12.5 | \$548,813 | 14.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,000,000 | 0.0 | \$1,000,000 | 0.0 | \$1,000,000 | 0.0 |
| Total | \$1,556,243 | 14.1 | \$1,494,110 | 12.5 | \$1,548,813 | 14.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average monthly cost per new construction test | N/A | \$24.97 | \$30.00 |
| Percent of tests conducted within contractor expectations (4 days) | 98% | 99% | 98% |
| Construction tests performed per FTE | 1,352 | 2,063 | 1,352 |
| Construction inspections made per FTE | 1,200 | 1,564 | 1,200 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Conduct 98% of tests and/or inspection within four (4) days of contractor request.

Major Budget Items:

Additional resource is Building Inspection reimbursement. FY 2014-15 budget includes step pay and 4% across-the-board according to the Meet and Confer agreement approved by Council on 12/11/13. FTE change reflects greater accuracy of staff placement.

Key Focus Area 2: Economic Vibrancy

Flood Control

Department: Trinity Watershed Management – Storm Drainage Management

- 2.20 Description:** Flood Protection and Storm Drainage System maintenance are the primary services provided by the Flood Control Division. Flood protection includes: maintenance and operation of the Dallas Floodway Levee System, consisting of pump stations, pressure sewers, levees, flood walls, Flooded Roadway Warning System, and drainage/closure structures. Storm Drainage System maintenance includes: storm drainage pipes, City-owned creeks and channels, and other storm drainage facilities.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$14,989,440 | 162.5 | \$14,987,580 | 137.8 | \$15,090,248 | 162.2 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$14,989,440 | 162.5 | \$14,987,580 | 137.8 | \$15,090,248 | 162.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per unit for electronic preventive maintenance for the Flooded Roadway Warning System | N/A | \$90.00 | \$90.00 |
| Cost per acre mowed | \$28.00 | \$24.70 | \$28.00 |
| Number of miles of channel maintenance | 60 | 56 | 60 |
| Number of acres mowed including levees, floodway, sumps and basins | 18,000 | 18,077 | 18,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain the percentage of pump station uptime at 93% or greater.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Floodplain and Drainage Management

Department: Trinity Watershed Management – Storm Drainage Management

- 2.21** *Description:* Provides capital project implementation for drainage projects, initiates studies and mapping to ensure public/private infrastructures/developments are designed to avoid flooding, prohibits development in areas prone to flooding without state required floodplain permit, qualifies Dallas property owners for a discount on flood insurance. Provides in-house construction management and inspections for TWM projects: storm drainage, erosion control, and other complex projects.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$2,152,589 | 19.6 | \$2,013,667 | 18.1 | \$2,870,489 | 27.0 |
| Additional Resources | \$26,000 | 0.0 | \$26,000 | 0.0 | \$26,000 | 0.0 |
| Total | \$2,178,589 | 19.6 | \$2,039,667 | 18.1 | \$2,896,489 | 27.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per fill permit | N/A | \$6,500.00 | \$6,500.00 |
| Service Quality - Percent of projects awarded within 90 days of the planned date | 90% | 92.5% | 90% |
| Number of customers assisted | 2,500 | 2,714 | 2,500 |
| Number of contracts awarded | 6 | 6 | 6 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Assist customers outside the service request system on issues with floodplain management.

Major Budget Items:

This service includes the addition of 6 FTEs to provide in-house construction management and inspections; and transferred in 1 FTE from Trinity River Corridor Implementation and Operations in FY 2013-14. The \$68m Able Pump Station begins construction in the Fall of 2014 and work continues on the \$200m Mill Creek Tunnel which awards for construction in Fall of 2015.

Key Focus Area 2: Economic Vibrancy

General Aviation Facilities - Dallas Executive Airport & Vertiport

Department: Aviation

- 2.22** *Description:* The City of Dallas owns and operates Dallas Executive Airport (RBD) and the downtown Vertiport, providing outstanding infrastructure for the City and Region's General Aviation Community. Dallas Executive Airport is located on a 1,040-acre site in southwest Dallas, conveniently located 6.5 miles southwest of the central business district. The Vertiport is located atop the south end of the Dallas Convention Center.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$3,942,320 | 13.5 | \$3,691,853 | 11.0 | \$4,166,376 | 17.3 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$3,942,320 | 13.5 | \$3,691,853 | 11.0 | \$4,166,376 | 17.3 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------|-------------------|---------------------|--------------------|
| Fuel flowage (in gallons) | 760,000 | 760,000 | 500,000 |
| Number of public outreach events | 12 | 12 | 18 |
| Operation and maintenance cost per flight operation | \$87.00 | \$71.00 | \$102.00 |
| Number of tenant employees | 98 | 110 | 125 |

FY 13-14 Performance Measure Status:
Caution



Due to construction activities, the number of operations and number of tenants have decreased.

Service Target FY 2014-15:

Develop facilities and infrastructure which will enable air transportation growth by 50% over the next 8 years.

Major Budget Items:

\$27k in General Aviation service capital equipment includes EZ-Liner walk-behind paint machine with pressurized bead applicator.

Four new positions include 2 Airfield Maintenance Technicians, 1 Crew Leader and 1 Supervisor II.

Key Focus Area 2: Economic Vibrancy

GIS Mapping for Private Development

Department: Sustainable Development and Construction - Enterprise

- 2.23** *Description:* GIS mapping for Private Development provides mapping, data, and applications for development activities, including zoning, platting, notification, and permitting. Specific activities include: 1) creating plat parcel GIS data to serve as the authoritative base for development activities; 2) maintaining the official zoning map of the City; 3) generating mandated notifications for public hearings; and 4) maintaining applications that provide data to staff and citizens.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| <i>General Fund</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$553,534 | 6.3 | \$499,945 | 5.5 | \$585,890 | 6.4 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Total</i> | \$553,534 | 6.3 | \$499,945 | 5.5 | \$585,890 | 6.4 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|-----------------------------------------|--------------------------|----------------------------|---------------------------|
| Notification Cases processed per month | 50 | 52 | 50 |
| Percent of Workplan Completed | 85% | 95% | 95% |
| Public hearing notices produced on time | 100% | 100% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Launch updated website to enhance user-friendly function and improve customer satisfaction.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Historic Preservation

Department: Sustainable Development and Construction

- 2.24** *Description:* Historic Preservation maintains and preserves Dallas' historic heritage and distinctive character by supporting preservation and conservation efforts of neighborhoods and establishing and managing historic and conservation districts.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$533,305 | 7.0 | \$480,767 | 5.7 | \$703,044 | 7.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$76,063 | 0.0 | \$76,063 | 0.0 | \$78,202 | 0.0 |
| Total | \$609,368 | 7.0 | \$556,830 | 5.7 | \$781,246 | 7.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of work reviews approved annually | N/A | 570 | 580 |
| Number of Designation Ordinances presented to Council | 2 | 2 | 2 |
| Number of Certificates of Appropriateness processed to Landmark per planner annually | 60 | 72 | 60 |
| Number of Certificates of Eligibility processed annually | 15 | 16 | 20 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Timely review of all work review forms (2 weeks) and routine certificate of appropriateness (2 weeks).

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Home Ownership/Development

Department: Housing / Community Services

- 2.25** *Description:* Financing for housing construction, land acquisition and development infrastructure through mortgage subsidy, development loans and grants, nonprofit operating assistance and homebuyer counseling assistance services.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$326,789 | 4.0 | \$293,292 | 4.0 | \$350,957 | 4.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$5,649,276 | 19.0 | \$6,482,049 | 17.0 | \$6,230,975 | 19.0 |
| Total | \$5,976,065 | 23.0 | \$6,775,341 | 21.0 | \$6,581,932 | 23.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average funding per loan closed for home buyers assistance | N/A | \$14,000.00 | \$13,500.00 |
| Number of mortgage loans closed | N/A | 120 | 120 |
| Average cost per unit subsidy | N/A | \$55,000.00 | \$50,000.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Continue to provide affordable housing units for the citizens of Dallas.

Major Budget Items:

This service combines: Urban Land Bank, Support for Housing Development, Housing Development Loan, Housing Services, Mortgage Assistance Program, Neighborhood Non-Profits Housing Development, Residential Development Acquisition Loan Program, Community Based Development Organization.

The FY 2013-14 budget for the NIP and NEP Programs has been restated to reflect the transfer to the Planning and Neighborhood Vitality Department.

Additional Resources: CDBG/HOME \$6,230,975

Key Focus Area 2: Economic Vibrancy

Housing Preservation

Department: Housing / Community Services

- 2.26** *Description:* This service is designed to help improve the quality of neighborhoods in decline, assist homeowners and businesses with financial assistance to adequately upgrade/and or maintain, repair or replace structures and prevent unnecessary deterioration.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$4,972,439 | 35.0 | \$5,238,784 | 32.0 | \$4,973,491 | 35.0 |
| Total | \$4,972,439 | 35.0 | \$5,238,784 | 32.0 | \$4,973,491 | 35.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------|-------------------|---------------------|--------------------|
| Number of inspections per inspector | N/A | 50 | 50 |
| Average cost of materials per home repaired | N/A | \$1,000.00 | \$1,165.00 |
| Percent of customers satisfied | N/A | 96% | 100% |
| Number of applications for assistance submitted | 110 | 100 | 100 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide assistance for home repairs or reconstruction.

Major Budget Items: This service combines: Housing/Community Services Consolidated Plan for U.S. Department of Housing and Urban Development Programs: Home Repair – South Dallas/Fair Park, Support for Home Repair/Replacement Programs, Reconstruction Program, Major Systems Repair Program, People Helping People.

The FY 2013-14 budget for the NIP and NEP Programs has been restated to reflect the transfer to the Planning and Neighborhood Vitality Department.

Additional Resources: CDBG \$4,973,491

Key Focus Area 2: Economic Vibrancy

Land Use and Neighborhood Vitality

Department: Planning and Neighborhood Vitality

- 2.27** **Description:** Land Use and Neighborhood Vitality advances the goals of the forwardDallas! by developing integrated land use, economic development, transportation, infrastructure, and housing plans. This service positions the City to maximize key redevelopment areas that build the tax base, leverage public investment, and enhance neighborhoods and quality of life. In addition, this service manages community issues to effect positive change and better engages with communities to connect with City resources.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$940,567 | 9.1 | \$898,670 | 8.6 | \$1,017,580 | 12.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,466,802 | 5.0 | \$1,466,802 | 5.0 | \$1,968,107 | 5.0 |
| Total | \$2,407,369 | 14.1 | \$2,365,472 | 13.6 | \$2,985,687 | 17.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of customer satisfaction with Community Engagement Team | 93% | 100% | 93% |
| Mean attendance at public events | 50 | 80 | 50 |
| Projects submitted for Council adoption | 2 | 2 | 2 |
| Percent of work plan items completed | 90% | 90% | 90% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Complete the Housing Plus Plan, present two neighborhood plans for CPC briefings, and conclude conceptual design process for 3 complete streets projects.

Major Budget Items: This service combines portions of Management Services, Housing, and Sustainable Development into a new Planning and Neighborhood Vitality Department. Additional FTEs for FY 2014-15 include this service's share of Department Support, an additional TIF-funded position for planning initiatives in targeted redevelopment areas, and an enterprise fund supported position to provide development assistance for housing projects. This service also includes CDBG funded housing planning initiatives.

Key Focus Area 2: Economic Vibrancy

Mobility Planning

Department: Planning and Neighborhood Vitality

- 2.28** *Description:* Mobility Planning develops multi-modal transportation infrastructure plans that support economic development and sustainable communities. Establishing plans in support of vertical development with integration of transportation alternatives is vital to charting the city's future. This service supports strategic projects that meet the long range goals for a livable city.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$664,422 | 7.0 | \$592,466 | 5.7 | \$870,498 | 8.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$664,422 | 7.0 | \$592,466 | 5.7 | \$870,498 | 8.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of Thoroughfare Plan amendments approved by Council that concur with staff recommendations | 90% | 90% | 90% |
| Average number of months to complete a Thoroughfare Plan Study | 4.5 | 4 | 4.5 |
| Percent of Mobility Planning work completed | 90% | 80% | 90% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Establish program to advance multi-modal mobility efforts such as bike lanes, streetcar, and complete streets design practices.

Major Budget Items: This service has been moved from Public Works to a new Planning and Neighborhood Vitality Department. Additional FTEs for FY 2014-15 include this service's share of Department Support for the new department and an additional position to handle regional transportation coordination previously handled through temporary services or by special services contract.

Key Focus Area 2: Economic Vibrancy

Office of Special Events

Department: Convention and Event Services

- 2.29** *Description:* The Office of Special Events facilitates the promotion of events and activities within the City of Dallas, particularly within the Central Business District, to promote a positive image of the City and to stimulate significant economic growth. To meet these City goals, the Office of Special Events is charged to encourage and give high priority to established special events that have a record of significantly benefiting the City and to support commercial film development.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$526,243 | 7.0 | \$456,404 | 5.8 | \$493,297 | 7.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$526,243 | 7.0 | \$456,404 | 5.8 | \$493,297 | 7.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Overall experience related to applying for a special event permit rated excellent or good from customers surveyed | N/A | 78.83% | 80% |
| Ratio of revenue to expense | 16.97% | 19.47% | 18.45% |
| Average cost per permit | \$657.80 | \$607.73 | \$657.73 |
| Number of permits issued by the Office of Special Events annually | 800 | 751 | 750 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain 80% of survey respondents who rate their overall permitting experience as "Excellent" or "Good."

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Operation & Maintenance of Fair Park

Department: Park and Recreation

- 2.30** *Description:* Fair Park is a 277-acre tourist destination and Texas' second most visited public park with diverse offerings, sporting events, and first class entertainment at multiple event venues. Over 5.3m patrons visit Fair Park annually to attend special events. This service provides for Fair Park maintenance, operations, and event sales.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget Dollars</i> | <i>FTE</i> | <i>FY 2013-14 Estimate Dollars</i> | <i>FTE</i> | <i>FY 2014-15 Adopted Dollars</i> | <i>FTE</i> |
|--------------------------------------|--------------------------------------|------------|----------------------------------------|------------|---------------------------------------|------------|
| <i>General Fund</i> | \$11,114,407 | 70.5 | \$11,435,164 | 67.9 | \$10,391,643 | 59.6 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$1,327,698 | 0.0 | \$1,327,698 | 0.0 | \$573,497 | 0.0 |
| Total | \$12,442,105 | 70.5 | \$12,762,862 | 67.9 | \$10,965,140 | 59.6 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|-----------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of Fair Park lessees rating facilities and service quality as good to excellent | N/A | 0% | 85% |
| Annual value of volunteer hours for Fair Park | N/A | \$238,680.00 | \$247,080.00 |
| Revenue generated per attendee at non-State Fair and campus member events | N/A | \$2.15 | \$2.25 |
| Total number of annual events | N/A | 660 | 675 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Host 5.3 million visitors in FY 2014-15.

Major Budget Items: This service includes \$1.25m out of \$2m Mayor's Initiative funding, and \$113k in O&M added for new and renovated facilities. Additionally, there is a reduction of \$200k due to the reallocation of department support and a reduction of \$500k and 10.9 FTEs for Reservations and Volunteer services moving to Park Land Maintained service. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Pavement Management

Department: Public Works

- 2.31** *Description:* Collects data and assesses the condition of streets and alleys throughout Dallas, including Love Field and Executive Airport. This data is used to determine candidates for bond program projects and for performing annual street maintenance. Analyze data to identify current and projected pavement conditions, in support of both street maintenance programs and capital improvement programs.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$240,360 | 3.2 | \$256,163 | 3.2 | \$265,900 | 3.2 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$240,360 | 3.2 | \$256,163 | 3.2 | \$265,900 | 3.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------|-------------------|---------------------|--------------------|
| Budgeted operational cost per lane-miles assessed | N/A | \$42.29 | \$30.00 |
| Percentage of total street lane miles assessed per year | N/A | 45.3% | 65% |
| Vehicle miles traveled per lane mile of data collected | 2.8 | 2.68 | 2.8 |
| Lane mile of streets assessed | 9,000 | 8,000 | 9,000 |

FY 13-14 Performance Measure Status: ✗ *Status due to equipment repairs and staff shortage earlier in the fiscal year.*
Not on Track

Service Target FY 2014-15: Demonstrate 9,750 lane miles of accurately updated street and alley data to the City Pavement Condition Inventory.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Private Development Records and Archival Library

Department: Sustainable Development and Construction - Enterprise

- 2.32** *Description:* Central Files records and archives building plans and permits as required by state law and industry practice. Currently, the Central Files service maintains, retrieves, and provides historical records on permitted private development plans and inspection reports. Central Files responds to open records requests and provides certified records or absence of records for court proceedings.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$906,706 | 14.1 | \$870,882 | 13.6 | \$950,890 | 14.2 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$906,706 | 14.1 | \$870,882 | 13.6 | \$950,890 | 14.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of Open Records Requests answered in less than 10 working days | 99% | 100% | 99% |
| Documents scanned per FTE per month | 1,666 | 2,000 | 2,400 |
| Customers Served | 8,000 | 7,600 | 7,700 |
| Documents scanned | 180,000 | 200,000 | 225,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Develop and implement a program that will provide training on accessing electronic records to customers.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Private Development Survey

Department: Sustainable Development and Construction - Enterprise

- 2.33** *Description:* The Private Development Survey group reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and State Professional Survey standards.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$307,504 | 3.1 | \$307,504 | 3.1 | \$402,372 | 4.1 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$307,504 | 3.1 | \$307,504 | 3.1 | \$402,372 | 4.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of plats reviewed/completed within service level agreement | 90% | 50% | 80% |
| Average turn around time for reviews (days) | 7 | 17 | 10 |
| Plats reviewed (annually) | 350 | 375 | 450 |
| Number of field notes reviewed (annually) | 600 | 550 | 600 |

FY 13-14 Performance Measure Status: ✗ *Vacancy in the survey division has resulted in a delay in reviewing final plat submittals. A vacant surveyor position is currently being filled.*
Not on Track

Service Target FY 2014-15: Increase surveyor staffing from 3 to 4 to eliminate the current backlog of final plat reviews that is delaying some development.

Major Budget Items: Transfer in 1 FTE (Surveyor) to this service.

Key Focus Area 2: Economic Vibrancy

Real Estate and Relocation

Department: Sustainable Development and Construction

- 2.34** **Description:** Real Estate and Relocation provides three main services: (1) acquires easements and property for public use for Dallas Water Utilities, Public Works, Park and Recreation and other City departments; (2) provides necessary relocation benefits to qualified persons and businesses displaced as a result of public acquisitions; and (3) assists property owners and developers in obtaining abandonments, licenses and leases, plus sells surplus and tax foreclosed properties.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$391,250 | 27.3 | \$391,250 | 25.6 | \$427,007 | 26.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,771,733 | 0.0 | \$1,640,276 | 0.0 | \$1,729,486 | 0.0 |
| Total | \$2,162,983 | 27.3 | \$2,031,526 | 25.6 | \$2,156,493 | 26.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Days to complete public real estate transactions | 65 | 60 | 65 |
| Percentage of transactions completed within service level agreement | 99% | 100% | 100% |
| Public real estate transactions per FTE | 32 | 27 | 32 |
| Number of public, private and relocation property transactions | 950 | 556 | 960 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Maintain service level and internal customer satisfaction for acquisitions, relocations and assisting with private development-related activities.

Major Budget Items:

For FY 2014-15, this service combines Real Estate for Public, Real Estate for Private & Relocation and 1 FTE is transferred to Construction Plan Review and Permitting. Additional resources include reimbursements for property acquisition and relocation services rendered to City departments. Revenue is generated through property sales, and fees for applications, abandonments, licenses and leases. The FY 2013-14 estimate for property transactions is low due to no tax sale transactions.

Key Focus Area 2: Economic Vibrancy

Regulation and Enforcement of For Hire Transportation

Department: Code Compliance Services

- 2.35** **Description:** The Transportation Regulation Division regulates and enforces ordinances related to for-hire transportation services in Dallas. The division is responsible for granting operating authority to taxicabs, limousines, shuttles, private ambulance services, emergency wreckers, vehicle tow operators, carriages, pedicabs, and vehicle immobilization services. Transportation Regulation's costs are primarily supported by fees collected from the regulated industries.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$881,614 | 12.0 | \$929,258 | 12.0 | \$815,855 | 13.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$60,737 | 0.0 |
| Total | \$881,614 | 12.0 | \$929,258 | 12.0 | \$876,592 | 13.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of proactive cases created by Transportation Inspectors | N/A | 70% | 75% |
| Total number of permits/licenses issued | 9,000 | 9,060 | 9,180 |
| Percent of complaints resolved within 15 days | 85% | 88% | 90% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Increase the percentage of complaints resolved within 15 days to 90%.

Major Budget Items:

A full-time Transportation Regulation Inspector position has been added and will be assigned to Dallas Love Field. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Rights-of-Way Maintenance Contracts and Inspections Group

Department: Street Services

- 2.36** *Description:* The Rights-of-Way (ROW) Maintenance Contracts and Inspection Group administers contracted services including major thoroughfare sweeping, median/ROW mowing, TxDOT ROW mowing, slurry and micro surfacing, and oversees the MOWmentum Program. This service provides inspections for departmental program work and outside contractors to ensure quality control. Internal inspections are conducted on concrete repair, asphalt repair, pothole repair, storm sewer inlet repair, guardrail repair, etc.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$10,229,569 | 28.0 | \$10,236,821 | 20.0 | \$10,210,981 | 24.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$954,000 | 0.0 | \$954,000 | 0.0 | \$954,000 | 0.0 |
| Total | \$11,183,569 | 28.0 | \$11,190,821 | 20.0 | \$11,164,981 | 24.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of Internal inspection pass rate | 96% | 96% | 97% |
| Street sweeping initial inspection pass rate | 98% | 98% | 99% |
| Median maintenance initial inspection pass rate | 99% | 99% | 99% |
| Total number of lane miles of street preventative maintenance completed | 335 | 335 | 335 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue to increase initial inspection pass rate of vendor performance.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study. 4 FTEs were transferred to the Street Repair Division - Asphalt group.

Key Focus Area 2: Economic Vibrancy

Service Maintenance Areas

Department: Street Services

- 2.37** **Description:** The Department of Street Services has four Service Maintenance Areas (SMAs) that serve as the primary intake for approximately 35,000 customer service requests annually. SMAs provide daily maintenance and repair activities associated with streets, alleys, and rights-of-way, as well as street sweeping in the Central Business District.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$10,820,261 | 222.3 | \$10,819,115 | 213.3 | \$11,140,438 | 220.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$3,933,443 | 0.0 | \$3,933,443 | 0.0 | \$3,933,443 | 0.0 |
| Total | \$14,753,704 | 222.3 | \$14,752,558 | 213.3 | \$15,073,881 | 220.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per square yard of asphalt level-ups | \$15.00 | \$15.11 | \$16.00 |
| Average cost per pothole repaired | \$16.00 | \$14.70 | \$15.00 |
| Number of square yards of asphalt repair level-ups | 74,000 | 72,000 | 74,000 |
| Number of potholes repaired | 30,000 | 32,250 | 30,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase the percentage of service requests that are closed within service level agreement.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Small Business Initiatives

Department: Office of Economic Development

- 2.38** **Description:** Provide direct assistance and improve access to resources for small businesses to encourage startup and expansion resulting in job creation and/or retention. Successful small businesses add considerably to the City's tax base. These businesses benefit from New Markets Tax Credits (NMTC's), the Mayor's GrowSouth Initiative, the Southern Dallas Development Corporation, the South Dallas Fair Park Trust Fund, other CDBG programs and the SourceLink program.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$301,088 | 8.7 | \$335,248 | 8.7 | \$628,214 | 8.7 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$2,147,600 | 3.0 | \$2,134,613 | 3.0 | \$2,168,724 | 3.0 |
| Total | \$2,448,688 | 11.7 | \$2,469,861 | 11.7 | \$2,796,938 | 11.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Small Business Loan Commitments Public/Private Partnership Funds and CDBG Revolving Loan Fund | \$575,000.00 | \$575,000.00 | \$575,000.00 |
| Grants/Loans Approved - S. Dallas/Fair Park Trust Fund | 22 | 25 | 20 |
| Applications Processed - S. Dallas/Fair Park Trust Fund | 33 | 33 | 35 |
| New Markets Tax Credit Projects Closed | 2 | 2 | 1 |

FY 13-14 Performance Measure Status:
Caution



New Markets Tax Credit Projects Closed: One project has closed so far in FY 2013-14; an additional project is to be closed this fiscal year (current estimate – August, 2014).

Service Target FY 2014-15: SourceLink Dallas Program will create new community outreach processes to increase awareness of existing resources.

Major Budget Items: South Dallas/Fair Park Trust Fund combined with this service for FY 2014-15. Increased funding for Earned Income Tax Credit program in FY 2014-15.

Key Focus Area 2: Economic Vibrancy

Street Cut and Right-of-Way Management (Cut Control)

Department: Public Works

- 2.39** **Description:** Monitors and enforces activities within the public infrastructure by permitting and inspecting construction, repair and modifications for water, sewer, storm drainage, paving, electric, gas, phone, cable TV and communication facilities. Responsible for sidewalks and drive approach construction within the public right-of-way. Maintains the street infrastructure necessary to support economic growth.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|-----|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$212,648 | 10.8 | \$254,504 | 9.3 | \$318,760 | 10.7 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$428,663 | 0.0 | \$366,307 | 0.0 | \$374,790 | 0.0 |
| Total | \$641,311 | 10.8 | \$620,811 | 9.3 | \$693,550 | 10.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Net cost per Street Cut and Excavation Permits | \$37.72 | \$37.27 | \$35.65 |
| Percent of written violations resolved prior to becoming citations | 95% | 94% | 95% |
| Number of Street Cut and Excavation Permits issued | 16,500 | 16,443 | 16,490 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue to work with service providers to protect the City infrastructure and minimize violations.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Street Lighting

Department: Street Services – Street Lighting

2.40 *Description:* Street Lighting provides funding for electricity and maintenance of 89,506 street lights on City streets and freeways.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$18,201,341 | 1.0 | \$18,118,055 | 1.0 | \$17,922,510 | 1.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$18,201,341 | 1.0 | \$18,118,055 | 1.0 | \$17,922,510 | 1.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost to operate one of City's 89,506 street lights (includes electricity and maintenance) | N/A | \$185.00 | \$185.00 |
| Percent of service requests meeting service level agreement | 98% | 99% | 99% |
| Percent of surveyed thoroughfare street lights working | 96% | 96.6% | 97% |
| Number of thoroughfare street lights surveyed monthly for outages | 6,000 | 7,800 | 7,800 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Maintain the increased number of thoroughfare street lights surveyed monthly for outages.

Major Budget Items:

Includes a reduction of \$1,026,346 in electricity costs based on current rate structure and a reduction of \$257,000 in maintenance projects for FY 2014-15.

Key Focus Area 2: Economic Vibrancy

Street Repair Division - Asphalt

Department: Street Services

- 2.41 Description:** Street Repair Division-Asphalt maintains an inventory of approximately 6,200 lane miles of asphalt streets and 1,200 miles of paved alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests and by planned program work such as the Street Rehabilitation and Street Restoration Programs.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$12,842,937 | 109.8 | \$12,834,217 | 102.1 | \$13,081,156 | 112.8 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$564,759 | 0.0 | \$564,759 | 0.0 | \$564,759 | 0.0 |
| Total | \$13,407,696 | 109.8 | \$13,398,976 | 102.1 | \$13,645,915 | 112.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of service requests meeting service level agreement | 90% | 97% | 92% |
| Number of lane miles of asphalt street restoration | 12 | 12 | 12 |
| Number of lane miles of asphalt street rehabilitation | 30 | 30 | 30 |
| Number of lane miles full depth asphalt street repair | 60 | 60 | 60 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase the percentage of service requests completed within the service level agreement.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study. 4 FTEs were transferred from the Rights of Way Maintenance and Inspection group.

Key Focus Area 2: Economic Vibrancy

Street Repair Division - Concrete

Department: Street Services

- 2.42** **Description:** Street Repair Division-Concrete maintains an inventory of approximately 5,500 lane miles of concrete streets and 1,200 miles of paved alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests and by planned program work such as the Partial Reconstruction Program.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$17,379,193 | 135.0 | \$17,368,560 | 146.6 | \$19,254,990 | 143.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$902,304 | 0.0 | \$902,304 | 0.0 | \$902,304 | 0.0 |
| Total | \$18,281,497 | 135.0 | \$18,270,864 | 146.6 | \$20,157,294 | 143.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per square yard of permanent concrete street repair | N/A | \$74.00 | \$75.25 |
| Percent of service requests meeting service level agreement | 90% | 96% | 92% |
| Number of lane miles of partial reconstruction | 80 | 80 | 115 |
| Number of linear feet of curb and gutter repaired | 72,500 | 64,000 | 79,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Increase the percentage of service requests completed within the service level agreement.

Major Budget Items:

Adds \$4.0m for major repairs of high traffic thoroughfares of which \$2.5m is funded from the General Capital Reserve and \$1.5m from general funds. Additionally, 35 lane miles will be added to increase total lane miles from 80 to 115. FY 2014-15 budget also includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Subdivision Plat Review

Department: Sustainable Development and Construction - Enterprise

- 2.43** *Description:* Subdivision provides information on platting regulations to internal and external customers. This service also processes, reviews and formulates staff recommendations on subdivision applications in compliance with the Development Code, state law and accepted land use principles.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$428,184 | 5.4 | \$437,778 | 5.4 | \$467,868 | 5.5 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$428,184 | 5.4 | \$437,778 | 5.4 | \$467,868 | 5.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------|-------------------|---------------------|--------------------|
| Number of preliminary plats reviewed annually | 200 | 215 | 215 |
| Number of final plats reviewed annually | 80 | 80 | 85 |
| Number of early release permits issued | 100 | 140 | 150 |
| Number of customers served daily | 180 | 190 | 190 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Complete all preliminary plat reviews within 21 days of acceptance of application.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Tax Increment Financing Districts Payments

Department: Non-Departmental

2.44 *Description:* The City's General Fund required payment to 18 tax increment financing (TIF) districts based on TIF agreements.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| <i>General Fund</i> | \$17,527,755 | 0.0 | \$16,934,386 | 0.0 | \$21,052,443 | 0.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Total</i> | \$17,527,755 | 0.0 | \$16,934,386 | 0.0 | \$21,052,443 | 0.0 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Transfer increment payments to TIF funds by May 1, 2015.

Major Budget Items: For FY 2014-15, increase in taxable values in various TIF districts results in increased TIF increment payments from the City.

Key Focus Area 2: Economic Vibrancy

Traffic Operations Maintenance

Department: Street Services

- 2.45** *Description:* Traffic Operations Maintenance is responsible for the installation and maintenance of traffic signals, signs, and pavement markings to allow for the safe and efficient flow of traffic.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$7,353,707 | 64.7 | \$7,296,846 | 59.0 | \$7,122,719 | 64.8 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$847,691 | 0.0 | \$823,117 | 0.0 | \$872,149 | 0.0 |
| Total | \$8,201,398 | 64.7 | \$8,119,963 | 59.0 | \$7,994,868 | 64.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost to perform 17,000 traffic signal repairs | N/A | \$206.00 | \$206.00 |
| Percent of streets with visible striping | 92% | 75% | 65% |
| Average response time in minutes for emergency traffic sign calls | 27 | 26 | 27 |
| Average response time in minutes for emergency signal malfunction calls | 58 | 55 | 57 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Reduce average response time for emergency signal malfunction calls.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Traffic Safety and Congestion Management

Department: Street Services

- 2.46** *Description:* Traffic Safety and Congestion Management oversees the design, construction and operation of traffic control devices citywide. Ensures safety and mobility through the design and installation of traffic signals, signs and pavement markings based on approved standards. Engineers conduct field studies and implement measures to prevent accidents, reduce congestion and improve way-finding.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$3,116,661 | 28.4 | \$3,173,521 | 25.6 | \$5,103,797 | 31.8 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$345,172 | 0.0 | \$299,085 | 0.0 | \$360,190 | 0.0 |
| Total | \$3,461,833 | 28.4 | \$3,472,606 | 25.6 | \$5,463,987 | 31.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per traffic study | N/A | \$205.00 | \$205.00 |
| Percent of traffic engineering service requests completed within service level agreement | 99% | 94% | 90% |
| Percent of traffic signals with working communications to central computer | 96% | 96.3% | 96% |
| Total traffic studies completed | 3,900 | 4,700 | 4,700 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Maintain percent of traffic signals with working communication to central computer.

Major Budget Items:

FY 2014-15 includes \$1.3m for the Advanced Transportation Management System upgrade project to leverage \$5.1m in grant funds; \$375,000 to leverage Phase 1 of a \$3.55m Highway Safety Improvement Program TxDOT grant to install/replace traffic signals at high accident locations; and \$234,434 to enhance the inspection of construction sites. FY 2014-15 budget also includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Transportation and Construction Management

Department: Public Works

- 2.47 Description:** Provides technical analysis for transportation projects related to bicycle and pedestrian infrastructure, transit facilities, freeways/tollways and thoroughfares. Transportation Planning services focus on infrastructure needed to support economic development and mobility projects funded through bond programs, grants and interagency partnerships. Collaboration with other City departments and outside agencies is vital for the delivery of projects.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,218,591 | 6.8 | \$1,184,787 | 5.3 | \$1,321,097 | 7.6 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$16,360 | 0.0 | \$16,360 | 0.0 | \$16,360 | 0.0 |
| Total | \$1,234,951 | 6.8 | \$1,201,147 | 5.3 | \$1,337,457 | 7.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of bike lane miles implemented | N/A | 10 | 25 |
| Dollars spent for bike lane striping | \$500,000.00 | \$500,000.00 | \$500,000.00 |
| Average number of bike lane miles designed for implementation | 32 | 24 | 25 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Implement 20 miles of bicycle infrastructure. Increase cycling education, establish bike share program in and around Central Business District. Advance planning for the streetcar program.

Major Budget Items:

FY 2013-14 budget has been restated to reflect the transfer of \$664,422 and 7.0 FTEs to the new Planning & Neighborhood Vitality Department.

Key Focus Area 2: Economic Vibrancy

Trinity River Corridor Implementation and Operations

Department: Trinity Watershed Management

- 2.48** **Description:** This service works toward development of destination areas in and along the Trinity River Corridor as part of the implementation of the Balanced Vision Plan. Provides operation and maintenance of amenities as they open which requires maintenance on a regular cycle (mowing, hand weeding, cleaning parking areas, portable toilets, and trash pickup). Includes coordination with Trinity Trust, Trinity Commons, neighborhood groups and corporate sponsors.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|-----|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$641,387 | 11.3 | \$595,792 | 5.5 | \$1,350,771 | 17.6 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$610,398 | 0.0 | \$478,289 | 0.0 | \$584,457 | 0.0 |
| Total | \$1,251,785 | 11.3 | \$1,074,081 | 5.5 | \$1,935,228 | 17.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of positive surveys for Trinity amenities | N/A | N/A | 90% |
| Cost per programmed hour | N/A | \$133.00 | \$133.00 |
| Number of visitors annually | 25,000 | 25,687 | 52,500 |
| Number of public and volunteer events annually | 5 | 17 | 25 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Continue design and construction of various components of the Trinity River Corridor Project in accordance with the Trinity River Corridor Project Balanced Vision Plan.

Major Budget Items:

Includes full year funding for operation and maintenance of Continental, West Dallas Gateway, and Dallas Skyline Trail which opened in June 2014. Maintenance and operations of the Trinity Overlook and amenities opening in FY 2014-15 including Pavaho Wetlands, Lower Chain of Wetlands, Trinity Horse Park (Big Springs), and public areas of the Cedar Crest Bridge. Includes an additional 8 FTEs for operation of programs and maintenance crew. Transferred 2 FTEs within TWM in FY 2013-14.

Key Focus Area 2: Economic Vibrancy

Union Station

Department: Convention and Event Services

- 2.49** **Description:** Union Station, a City of Dallas owned facility located at 401 S. Houston Street, Dallas, Texas 75202, serves as a hub for the City's major transportation providers. The City leases space to the Dallas Area Rapid Transit's light rail system and AMTRAK. The department of Convention and Event Services is charged with the responsibility of administering the operations of Union Station.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$708,067 | 0.0 | \$827,577 | 0.0 | \$771,000 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$708,067 | 0.0 | \$827,577 | 0.0 | \$771,000 | 0.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------|-------------------|---------------------|--------------------|
| Ratio of Revenue to Expense | 3.62% | 2.61% | 2.8% |
| Operation and maintenance cost per square foot | \$4.40 | \$5.14 | \$4.79 |
| Total Revenue | \$25,616.00 | \$21,616.00 | \$21,616.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain operation and maintenance cost of \$4.79 per square foot.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Vendor Development

Department: Business Development & Procurement Services

- 2.50** *Description:* Business Development and Procurement Services, through the ResourceLink team (RLT) (the "sales force" of the City) recruits and educates local, small and minority vendors on the City's procurement process for increased competition, which results in competitive pricing.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$192,767 | 2.5 | \$191,137 | 2.3 | \$208,323 | 2.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$192,767 | 2.5 | \$191,137 | 2.3 | \$208,323 | 2.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage spent with local businesses | N/A | 45% | 40% |
| Number of increase in new registered vendors over previous year | N/A | 150 | 250 |
| Percentage vendor satisfaction on customer feedback surveys | 90% | 90% | 90% |
| Number of awareness events | 130 | 135 | 125 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase number of new registered vendors through awareness and training events.

Major Budget Items: None

Key Focus Area 2: Economic Vibrancy

Water Capital Funding

Department: Water Utilities

- 2.51** *Description:* Provides funding related to the Water Utilities Capital Improvement Program through the issuance of long and short term debt, as well as cash funding to meet the City's Financial Management Performance Criteria (FMPC).

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$288,020,542 | 0.0 | \$291,598,260 | 0.0 | \$296,114,544 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$288,020,542 | 0.0 | \$291,598,260 | 0.0 | \$296,114,544 | 0.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Maintain minimum FMPC goal of at least 20% cash funding for capital improvement program-Ratio of annual cash transfer for construction to annual capital improvement program | 26.1% | 26.1% | 25.6% |
| Maintain minimum annual bond ordinance coverage requirement of 1.25 with the FMPC goal of at least 1.50 | 1.7 | 1.7 | 1.67 |
| Annual percent of actual to budgeted transfers for construction - Ratio of annual actual transfers for construction to annual budgeted transfers for construction | 100% | 122% | 100% |
| Actual cash transfers for construction - Actual annual transfers from DWU's Operating Budget to DWU's Capital Budget for construction | \$76,000,000.00 | \$93,000,000.00 | \$82,500,000.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide 100% of funding needed for capital projects, including cash and payment of debt.

Major Budget Items: FY 2013-14 includes savings associated with actual capital funding expenses being under budget due to lower interest rates and timing of revenue bond sale. Also includes an increase in cash transfers to construction for future development initiatives.
FY 2014-15 includes increases for funding the DWU capital budget.

Key Focus Area 2: Economic Vibrancy

Water Production and Delivery

Department: Water Utilities

- 2.52** **Description:** Operation and maintenance of facilities to provide drinking water and fire protection to over 2.4 million people in the City of Dallas, 23 customer cities and DFW Airport. This includes a 24/7 operation of three water purification plants, both treated water and raw water pump stations, elevated storage tanks, and approximately 4,925 miles of distribution system. Leak detection and back-flow prevention programs reduce water loss and protect the community from cross-connection contamination.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$108,205,245 | 600.8 | \$105,712,613 | 576.1 | \$112,797,105 | 610.8 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$108,205,245 | 600.8 | \$105,712,613 | 576.1 | \$112,797,105 | 610.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of annual system water loss | 10% | 7.7% | 10% |
| Cost per MG Treated & Delivered | \$701.49 | \$754.55 | \$732.45 |
| Annual percent of compliance with State and Federal Standards and Regulations for drinking water | 100% | 100% | 100% |
| MG Treated - Million gallons of water provided | 154,250 | 140,100 | 154,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Treatment plants will meet or exceed standards set by federal and state regulatory agencies established for safe, drinkable water and provide uninterrupted service 100% of the time.

Major Budget Items:

FY 2014-15 includes an estimate of additional cost of Lake Fork water subject to final negotiations with Sabine River Authority. Changes in FTEs are associated with full year funding.

The FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Water Utilities Capital Program Management

Department: Water Utilities

- 2.53** *Description:* Service provides management for capital improvement projects from inception through start up. This includes capital budget planning; contract procurement; administration of professional and technical services; preparation of documents for right-of-way acquisition; design of utilities; review of plans for major development; relocation of pipelines in advance of outside agency paving projects; construction administration, inspection, testing, training & start up of the required improvements.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$14,493,726 | 169.0 | \$12,820,900 | 146.0 | \$14,712,981 | 166.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$14,493,726 | 169.0 | \$12,820,900 | 146.0 | \$14,712,981 | 166.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of small diameter pipelines replaced annually | 0.75% | 0.96% | 0.89% |
| Total capital projects awarded divided by total FTEs required to manage the Capital Program | \$1,757,988.00 | \$1,995,562.00 | \$1,933,728.00 |
| Total value of capital projects awarded | \$297,100,000.00 | \$291,352,000.00 | \$326,800,000.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Award 95% of the projects in the annual work plan.

Major Budget Items: FY 2014-15 includes project awards of over \$270m for rehabilitation and replacement of water/wastewater pipelines and pump stations. FY 2014-15 includes a reduction in FTEs associated with recurring vacancy rates.

The FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 2: Economic Vibrancy

Zoning & Board of Adjustment

Department: Sustainable Development and Construction - Enterprise

- 2.54** *Description:* Zoning and Board of Adjustment (BDA) provides information on regulations to internal and external customers and processes, reviews, and formulates staff recommendations on development applications in compliance with the Development Code, state law and accepted land use principles.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$1,484,420 | 15.6 | \$1,449,530 | 14.8 | \$1,614,298 | 18.7 |
| Additional Resources | \$61,766 | 0.0 | \$61,766 | 0.0 | \$79,891 | 0.0 |
| Total | \$1,546,186 | 15.6 | \$1,511,296 | 14.8 | \$1,694,189 | 18.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------|-------------------|---------------------|--------------------|
| Cases processed per Board Panel meeting | 5 | 5 | 5 |
| # of new zoning cases per CPC agenda | N/A | 8.7 | 8.5 |
| Zoning cases per planner annually | 60 | 43 | 45 |
| Requests for zoning changes/amendments processed annually | 260 | 186 | 225 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Schedule a minimum of eight new zoning cases per City Plan Commission public hearing.

Major Budget Items: The addition of 2 Chief Planners and 1 Senior Planner will enable the division to more efficiently manage work loads and oversee key development projects. For FY 2014-15, Zoning & Board of Adjustment and Agenda Support are combined into one service.



2014-2015 ANNUAL BUDGET

Clean, Healthy Environment

*Create a sustainable community with a
clean, healthy environment*



Key Focus Area 3: Clean, Healthy Environment

Air Quality Compliance

Department: Public Works

3.1 *Description:* Provides regulatory investigations and inspections of industry and businesses with the potential to emit air pollutants, including citizen complaints.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------------|---------------------|------------|--------------------|------------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$258,640 | 9.9 | \$214,823 | 8.4 | \$258,640 | 9.7 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$525,117 | 0.0 | \$525,117 | 0.0 | \$525,117 | 0.0 |
| Total | \$783,757 | 9.9 | \$739,940 | 8.4 | \$783,757 | 9.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of complaints worked within 2 working days after receipt | N/A | 95% | 98% |
| Percent of complaints resolved after initial investigation | 93% | 93% | 95% |
| Number of regulated source investigations | 810 | 806 | 795 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain the percentage of facilities that are in compliance with the air regulations, through annual investigations, above 90%.

Major Budget Items: None

Key Focus Area 3: Clean, Healthy Environment

Ambient Air Monitoring

Department: Public Works

- 3.2** **Description:** Provides four air monitoring networks across Dallas that measure air contaminants designated by the U.S. Environmental Protection Agency (EPA), the Texas Commission on Environmental Quality (TCEQ) and the Department of Homeland Security (DHS) to have the potential to be injurious to or to adversely affect human health and the environment. Measured air quality is compared to National Standards with the ultimate goal of attaining and maintaining clean air.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$198,172 | 11.3 | \$111,657 | 10.8 | \$206,201 | 11.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$694,653 | 0.0 | \$744,293 | 0.0 | \$741,278 | 0.0 |
| Total | \$892,825 | 11.3 | \$855,950 | 10.8 | \$947,479 | 11.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------|-------------------|---------------------|--------------------|
| BioWatch air samples collected per FTE | N/A | 647.7 | 650 |
| Cost per ambient air samples collected | N/A | \$1.18 | \$1.28 |
| Percent of valid samples collected | 96.5% | 95.5% | 96.55% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain the percentage of valid samples collected above 95% against the State Contract average standard of 83.5%.

Major Budget Items: Grant fund increases from the Rockwall and Biowatch grants.

Key Focus Area 3: Clean, Healthy Environment

Animal Remains Collection

Department: Sanitation Services

- 3.3** **Description:** Provides for the prompt and respectful recovery and disposal of approximately 27,000 animal remains annually from residences, rights-of-way, Dallas Animal Services, and veterinary clinics within Dallas city limits. Expenses are recovered through the residential sanitation fee and direct charges to veterinary clinics and customers (for animals 100 lbs or more).

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$543,122 | 9.5 | \$369,897 | 5.2 | \$548,798 | 9.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$543,122 | 9.5 | \$369,897 | 5.2 | \$548,798 | 9.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per animal collected | \$18.72 | \$13.54 | \$19.96 |
| Percent of service generated cases closed within service level agreement | 99.8% | 100% | 99.8% |
| Number of animals collected | 29,000 | 27,324 | 27,500 |

FY 13-14 Performance Measure Status:

Caution



The number of collection cases has declined due to a reduction in the number of animals requiring collection.

Service Target FY 2014-15: Continue to educate residents about the service.

Major Budget Items: None

Key Focus Area 3: Clean, Healthy Environment

Brush/Bulk Waste Removal Services

Department: Sanitation Services

- 3.4** *Description:* Dallas households generate approximately 150,000 tons of brush/bulky waste each year. Sanitation service crews remove and dispose of waste on a monthly basis from approximately 240,000 households. This service is financially self-supporting through the monthly sanitation fee and cost-plus fees.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$12,203,594 | 136.4 | \$12,998,962 | 163.9 | \$13,088,742 | 136.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$12,203,594 | 136.4 | \$12,998,962 | 163.9 | \$13,088,742 | 136.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------|-------------------|---------------------|--------------------|
| Percent of on time collection pickups | 99.8% | 99.89% | 99.8% |
| Cost per customer served | \$50.63 | \$53.94 | \$54.31 |
| Cost of service per ton | \$81.35 | \$71.92 | \$87.26 |
| Number of brush/bulk tons collected annually | 150,000 | 180,744 | 150,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain response time for "missed service" at 2.6 days.

Major Budget Items: Sanitation Services residential collection fee will increase \$0.67 from \$20.64 to \$21.31 per month for FY 2014-15. Includes increases for merit pay, fleet maintenance and storm contingency.

Key Focus Area 3: Clean, Healthy Environment

City Facility Services

Department: Sanitation Services

- 3.5** *Description:* City Facility Services provides waste collection services for 196 facilities and 231 recycling collection locations which include City facilities and other neighborhood drop off sites.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$755,920 | 2.0 | \$839,011 | 2.2 | \$711,266 | 2.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$755,920 | 2.0 | \$839,011 | 2.2 | \$711,266 | 2.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per recycling ton | N/A | \$88.52 | \$86.78 |
| Average number of tons collected per recycling drop off site | N/A | 14.67 | 14.96 |
| Number of recycle drop-off sites | 225 | 231 | 231 |
| Tons of recyclables collected | 3,300 | 3,389 | 3,457 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase city facility recycling tonnage by 2% for FY 2014-15.

Major Budget Items: None

Key Focus Area 3: Clean, Healthy Environment

Community/Senior Services

Department: Housing / Community Services

- 3.6** **Description:** Community services provides and coordinates essential services such as senior medical transportation, dental health care, child care services, emergency assistance to citizens in crisis. The Community Centers house community agencies and City of Dallas' departments that address issues such as homelessness, health, education and employment. Senior Services provide ombudsman services, outreach, education, bilingual case management and support to the Senior Affairs Commission.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$2,835,814 | 25.0 | \$2,862,545 | 25.0 | \$3,252,708 | 27.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$19,290,775 | 255.0 | \$19,651,344 | 254.0 | \$21,204,247 | 254.0 |
| Total | \$22,126,589 | 280.0 | \$22,513,889 | 279.0 | \$24,456,955 | 281.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per HIV/AIDS household served | \$5,617.00 | \$5,443.00 | \$5,407.00 |
| Percent of medical appointments kept | N/A | 95% | 93% |
| Number of Community Center clients assisted (financial, food, referrals, donations) per caseworker | N/A | 5,676 | 6,875 |
| Percent of families receiving WIC nutrition education or nutrition counseling at time of benefits issuance | 96% | 97% | 96% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide direct assistance to citizens.

Major Budget Items:

This service combines: Community Centers -MLK/WDMC, HIV/AIDS Housing and Services, Sr. Medical Transportation, Sr. Dental Health Services, City Child Care Services and the Supplemental Nutrition Program for Women, Infants and Children. FY 2014-15 budget includes \$233k increase for Senior Services.

Additional Resources: TXU Energy Aid \$210k; Reliant Energy CARE Program \$30k; DWU Operation Water Share \$30k; ATMOS Energy \$10k; ESG \$60k; HOPWA \$5,375,659; CDBG \$804,254, WIC \$14,684,334.

Key Focus Area 3: Clean, Healthy Environment

Comprehensive Homeless Outreach

Department: Housing / Community Services

- 3.7 Description:** Supports the contract operation of The Bridge Homeless Assistance Center, Homeless Housing Services, Homeless Administration, Ex-Offender Services and Emergency Social Services. Under the contract operation, The Bridge provides services for as many as 2,750 adults experiencing homelessness on a monthly basis. The Bridge delivers and coordinates extensive social services that benefits homeless individuals that are already under-served.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$7,020,480 | 24.0 | \$6,879,506 | 24.0 | \$7,165,676 | 24.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$5,067,460 | 13.0 | \$4,746,475 | 13.0 | \$5,801,825 | 13.0 |
| Total | \$12,087,940 | 37.0 | \$11,625,981 | 37.0 | \$12,967,501 | 37.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per household assisted in CoC programs | N/A | \$6,983.00 | \$6,983.00 |
| Percentage of ex-offenders that remain in compliance with conditions of parole/probation | N/A | 85% | 80% |
| Number of clients receiving case management | 577 | 585 | 545 |
| Percent of clients staying in permanent supportive housing for seven (7) months or longer | 95% | 90% | 95% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Ensure provision of services to persons that are homeless with 100% compliance with federal, state and local rules and regulations.

Major Budget Items:

For FY 2014-15, the following services were combined: Comprehensive Homeless Outreach, Ex-Offender Services and Emergency Social Services Contract. The City's contract with the Bridge increased from \$3.8m to \$3.95m (an increase of \$150,000) for operational services.

Additional Resources: ESG \$926,126; Continuum of Care (CoC) \$3,141,083; HOME \$320,000; HOPWA \$414,616. Dallas County maintained funding to MDHA for the Bridge contract of \$1m.

Key Focus Area 3: Clean, Healthy Environment

Consumer Health

Department: Code Compliance Services

- 3.8** **Description:** Consumer Health is committed to enhancing the health and safety of the citizens of Dallas. The Consumer Health Division contains two specialized programs that work to ensure all residents and visitors have access to food that is safe through the efforts of the Food Protection/Education unit and protection from waterborne diseases through the efforts of the Mosquito Abatement unit.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$2,806,659 | 37.0 | \$2,519,354 | 34.0 | \$2,874,648 | 37.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$205,851 | 0.0 | \$238,288 | 0.0 |
| Total | \$2,806,659 | 37.0 | \$2,725,205 | 34.0 | \$3,112,936 | 37.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average weekly cost to maintain a mosquito trap (May - Nov) | N/A | \$175.00 | \$175.00 |
| Complete Mosquito activities within 48 hours of report | 95% | 95% | 95% |
| Maintain overdue inspections per Sanitarian to less than 5% per month | N/A | 5% | 5% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue to provide a response to mosquito investigations within 48 hours.

Major Budget Items: In FY 2014-15, the Food Protection and Mosquito Abatement services were moved from Neighborhood Code to the new Consumer Health division.

Key Focus Area 3: Clean, Healthy Environment

Custodial Maintenance

Department: EBS - Building Services

- 3.9** *Description:* This service regularly cleans 100 City facilities, totaling 3,873,105 square feet. Nine facilities are maintained using in-house staff, and 91 facilities are maintained using contract custodial services. The City's facilities are cleaned in an environmentally friendly manner which improves the overall appearance and general working conditions of City owned buildings.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$3,389,549 | 47.6 | \$3,130,156 | 32.2 | \$3,484,102 | 47.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$107,779 | 0.0 | \$102,829 | 0.0 |
| Total | \$3,389,549 | 47.6 | \$3,237,935 | 32.2 | \$3,586,931 | 47.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of custodial services per square foot cleaned | \$0.87 | \$0.84 | \$0.93 |
| Customer satisfaction rating for custodial services | 75% | 67% | 75% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase the customer satisfaction rating from 67% to 75%.

Major Budget Items: For FY 2014-15, this service is separated from City Facility Operation, Maintenance and Repair. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study. This service includes \$102,829 in additional resources from Convention Center funding for the cleaning of the City Hall Parking Garage.

Key Focus Area 3: Clean, Healthy Environment

Dallas Animal Services

Department: Code Compliance Services

- 3.10** *Description:* Dallas Animal Services Division fosters a cleaner, healthier city environment through providing for the care and control of animals and the management of a shelter facility with an increased focus on public safety and quality of life for Dallas' residents. Personnel respond to animal attacks and address numerous other animal related service requests daily. The Division continues to seek increased community partnerships to enhance outreach initiatives and strengthen responsible pet ownership.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$7,629,512 | 93.0 | \$8,224,872 | 71.5 | \$8,874,330 | 101.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$350,000 | 2.0 | \$363,972 | 2.0 | \$200,000 | 0.0 |
| Total | \$7,979,512 | 95.0 | \$8,588,844 | 73.5 | \$9,074,330 | 101.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost of spay/neuter surgeries performed | N/A | \$98.50 | \$80.00 |
| Live release rate (total adoptions, transfers and redemptions divided by total outcomes) | 35% | 42% | 47% |
| Number of spay/neuter surgeries facilitated by Animal Services | 6,600 | 8,500 | 7,500 |
| Number of pets registered | 59,604 | 59,700 | 60,782 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Increase community engagement and improve quality of life through the expanded education and community partnerships to increase spay/neuter for sustainable reductions in loose dog calls.

Major Budget Items:

The FY 2014-15 budget includes \$365,000 for the Everyday Adoption Center. Increased funding by \$571,000 for animal food, surgical supplies, emergency generator back-up, routine maintenance and mowing. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 3: Clean, Healthy Environment

Environmental Enforcement, Compliance, and Support (Legal Services)

Department: City Attorney's Office

- 3.11** *Description:* Environmental Enforcement, Compliance, and Support (Legal Services) prosecutes environmental violations, manages environment-related litigation and provides legal advice to City departments regarding environmental compliance.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$0 | 1.0 | \$574 | 1.0 | \$0 | 1.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$91,942 | 0.0 | \$95,447 | 0.0 | \$96,533 | 0.0 |
| Total | \$91,942 | 1.0 | \$96,021 | 1.0 | \$96,533 | 1.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of wastewater, illegal dumping, and other environmental related cases prosecuted in municipal court | 60 | 53 | 60 |
| Number of Stormwater related cases prosecuted in municipal court | 185 | 184 | 185 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide timely legal support and assistance to enforcement programs regarding all applicable environmental laws.

Major Budget Items: None

Key Focus Area 3: Clean, Healthy Environment


Environmental Quality

Department: Management Services

- 3.12** **Description:** The Office of Environmental Quality (OEQ) exists to assist City departments in reducing the environmental impacts of their operations, conducting environmental regulatory compliance audits of City facilities to avoid noncompliance penalties, and providing training to both City employees and citizens on effective pollution prevention methods. Our Environmental and Quality Management Systems save money by assuring regulatory compliance, efficient operations, and customer satisfaction.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$983,109 | 26.4 | \$855,728 | 21.3 | \$1,105,624 | 26.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,570,605 | 0.0 | \$1,509,271 | 0.0 | \$1,566,605 | 0.0 |
| Total | \$2,553,714 | 26.4 | \$2,364,999 | 21.3 | \$2,672,229 | 26.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of MSD applications processed within 16 months | N/A | 50% | 70% |
| Average number of compliance internal audit nonconformances per 100 COD business unit internal audits | N/A | 23 | 25 |
| Cost savings of OEQ Spill Team cleaning up spills rather than a contractor | N/A | \$1,034,287.00 | \$817,000.00 |
| Percent of positive environmental training course evaluation responses | 95% | 94% | 95% |

FY 13-14 Performance Measure Status:  **Caution** Currently MSD applications are under target. However, OEQ anticipates reaching target by end of FY 2013-14.

Service Target FY 2014-15: Continue to reduce environmental impact of City operations by completing assessment and revision of citywide and multi-departmental objectives and targets.

Major Budget Items: Additional resources include reimbursements from Stormwater, Dallas Water Utilities and Aviation.

Key Focus Area 3: Clean, Healthy Environment

Illegal Dump Team - Criminal Investigations and Arrests

Department: Court and Detention Services

- 3.13** *Description:* The Illegal Dump Team conducts criminal investigations of environmental offenses cited in the Texas Health and Safety Code and the Texas Water Code, and arrests individuals violating city, state, and federal statutes related to these crimes. IDT duties include monitoring chronic dumpsites, filing criminal cases, patrolling the Trinity River Corridor and enforcing City Ordinances including Transport, Motor Vehicle Idling, Unsecured Loads, and Scrap Tire violations.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 11.0 | \$75,887 | 10.6 | \$0 | 13.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$748,242 | 0.0 | \$755,958 | 0.0 | \$846,910 | 0.0 |
| Total | \$748,242 | 11.0 | \$831,845 | 10.6 | \$846,910 | 13.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per enforcement action | \$592.43 | \$586.63 | \$535.34 |
| Number of enforcement actions per square mile of the city of Dallas | 3.29 | 3.69 | 4.12 |
| Number of arrests filed on environmental violators per FTE | 14 | 10.78 | 15 |
| Number of citations issued for environmental violators per FTE | 46.45 | 38.68 | 39.3 |

FY 13-14 Performance Measure Status: X *Enforcement, prevention and education programs are being updated to ensure enforcement actions and prosecution in FY 2014-15.*
Not on Track

Service Target FY 2014-15: Provide enforcement of environmental laws, enhanced patrol of the Trinity River Corridor, and expanded community outreach/education by IDT staff.

Major Budget Items: Additional Resources: Stormwater Funds \$846,910. Two additional positions added in FY 2014-15 to provide rapid response and enforcement in the Trinity River levee and the surrounding area.

Key Focus Area 3: Clean, Healthy Environment

Landfill Services

Department: Sanitation Services

- 3.14** *Description:* The City's landfill is an essential asset in managing the vast waste stream generated by its customers. The facility accepts waste from residential and business customers and diverts a portion and disposes the remainder. Its use of innovation and cutting edge technology allows it to meet basic customer needs while creating positive net revenue to the General Fund.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$17,250,977 | 159.0 | \$16,512,309 | 135.5 | \$16,896,973 | 159.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$17,250,977 | 159.0 | \$16,512,309 | 135.5 | \$16,896,973 | 159.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------|-------------------|---------------------|--------------------|
| Cost per ton annually | N/A | \$9.32 | \$12.07 |
| Percent of landfill space used annually | 1.36% | 2.05% | 1.33% |
| Revenue generated from commercial customers | 17,629,805 | 18,600,000 | 17,473,014 |
| Number of tons of waste received at landfill | 1,400,000 | 1,771,270 | 1,400,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase landfill gas production at McCommas Bluff Landfill by 5% for FY 2014-15.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 3: Clean, Healthy Environment

Neighborhood Code Compliance Services

Department: Code Compliance Services

- 3.15** *Description:* The Neighborhood Code Compliance Division fosters safe, healthy and clean neighborhoods through public education, community outreach programs, and enforcement of the City Code related to property standards for all residential, multi-tenant and commercial properties in Dallas. The Division is responsible for seven Neighborhood Code Districts as well as specialized units, including Demolition, Multi-Tenant Inspection Team, Consumer Protection, Community Prosecution and Boarding Homes.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$16,641,347 | 220.0 | \$16,000,878 | 220.0 | \$17,234,366 | 220.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,808,088 | 8.0 | \$2,067,225 | 0.0 | \$3,984,334 | 17.0 |
| Total | \$18,449,435 | 228.0 | \$18,068,103 | 220.0 | \$21,218,700 | 237.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of 311 service requests responded to within stated Estimated Response Time (ERT) | N/A | 80% | 80% |
| Percent of citizens that rate Code Compliance customer service as fair or better | N/A | 77% | 85% |
| Number of commercial/residential properties demolished | 287 | 287 | 302 |
| Percent of proactive Service Requests created | 65% | 60% | 65% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Increase percent of proactive service requests created to 65%.

Major Budget Items:

In FY 2014-15, the Food Protection and Mosquito Abatement units were moved to the new Consumer Health division. In FY 2014-15, the additional resources will be used for implementation of the Single Use Bag ordinance program which allows the City to capture an environmental fee of \$.05 per bag. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study. Additionally, funding for demolition of blighted structures was increased for FY 2014-15.

Key Focus Area 3: Clean, Healthy Environment

Neighborhood Integrity and Advocacy (Legal Services)

Department: City Attorney's Office

- 3.16** *Description:* Neighborhood Integrity and Advocacy (Legal Services) provides legal services to support the enforcement of code and zoning laws, criminal nuisance laws and fair housing laws. This service also engages in community advocacy and service coordination.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,929,103 | 25.0 | \$1,962,411 | 25.0 | \$2,273,279 | 27.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,120,431 | 13.0 | \$1,108,131 | 12.0 | \$1,106,471 | 12.0 |
| Total | \$3,049,534 | 38.0 | \$3,070,542 | 37.0 | \$3,379,750 | 39.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of criminal cases prosecuted | 0 | 15 | 100 |
| Number of cases resolved through voluntary compliance | 0 | 285 | 350 |
| Number of code lawsuits resolved | 350 | 371 | 370 |
| Number of cases handled by community court | 5,000 | 5,504 | 5,500 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Assist departments and the community in resolving ongoing neighborhood quality of life issues through litigation and mediation.

Major Budget Items: An additional Community Prosecutor position is included for FY 2014-15. In addition, a legal assistant moved from grant fund to general fund.

Key Focus Area 3: Clean, Healthy Environment

Neighborhood Nuisance Abatement

Department: Code Compliance Services

- 3.17 Description:** The Neighborhood Nuisance Abatement Division brings properties with code violations into compliance after all enforcement options have been exhausted. In order to most efficiently foster a clean and healthy environment, abatement crews utilize a quality management system to remove high weeds/grass, litter, obstructions, graffiti, tires and debris resulting from illegal dumping.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$5,761,145 | 79.0 | \$5,685,915 | 73.0 | \$5,583,406 | 79.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$922,416 | 0.0 | \$922,416 | 0.0 | \$937,204 | 0.0 |
| Total | \$6,683,561 | 79.0 | \$6,608,331 | 73.0 | \$6,520,610 | 79.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost of lots mowed/cleaned | N/A | \$163.98 | \$158.84 |
| Percent of lots completed within Service Level Agreement (SLA) after referral | N/A | 85% | 90% |
| Number of lots mowed and cleaned | 33,600 | 34,674 | 35,150 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Focus on quality of mowing/cleaning service delivery through use of quality management system in order to produce better results for neighborhoods.

Major Budget Items:

FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 3: Clean, Healthy Environment

Residential Refuse Collection

Department: Sanitation Services

- 3.18** *Description:* Dallas households generate approximately 233,000 tons of refuse each year. Sanitation Service crews remove and dispose of waste on a weekly basis from approximately 240,000 households. This service is financially self-supported through the monthly sanitation fee.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$32,765,270 | 412.9 | \$33,025,553 | 401.7 | \$33,351,069 | 412.9 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$32,765,270 | 412.9 | \$33,025,553 | 401.7 | \$33,351,069 | 412.9 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------|-------------------|---------------------|--------------------|
| Cost per ton | N/A | \$140.14 | \$143.14 |
| Percent of on-time collection pickups | 99.8% | 99.65% | 99.8% |
| Cost per customer served (refuse) | \$135.95 | \$137.03 | \$138.39 |
| Tons of refuse collected | 228,000 | 235,655 | 233,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain a response time for missed service to 1.5 days or less.

Major Budget Items: Sanitation Services residential collection fee will increase \$0.67 from \$20.64 to \$21.31 per month for FY 2014-15. Includes increases for merit pay and fleet maintenance.

Key Focus Area 3: Clean, Healthy Environment

Storm Drainage Management Fund

Department: Trinity Watershed Management – Storm Drainage Management

- 3.19 Description:** The Storm Drainage Management Fund reimburses City departments for activities in support of compliance with the City's Stormwater permit issued by the Texas Commission on Environmental Quality (TCEQ), which includes maintenance of the storm drainage system, stormwater pollution prevention, enforcement, and education measures to comply with federal, state and local requirements.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$32,791,788 | 0.0 | \$33,027,788 | 0.0 | \$29,536,928 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$32,791,788 | 0.0 | \$33,027,788 | 0.0 | \$29,536,928 | 0.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average monthly cost maintenance and sampling of the sand/oil interceptors | N/A | \$70,783.50 | \$79,462.33 |
| Number of sand/oil interceptor cleanings | 500 | 501 | 500 |
| Number of inlets inspected | 25,000 | 26,608 | 25,000 |
| Average number of active Stormwater accounts | N/A | 276,590 | 227,390 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue to deliver quality stormwater services.

Major Budget Items: None

Key Focus Area 3: Clean, Healthy Environment

Stormwater Management

Department: Trinity Watershed Management – Storm Drainage Management

- 3.20 Description:** Manages compliance with COD's TCEQ Stormwater Permit and associated local, state and federal regulations. Efforts include industrial and construction inspections, spill response, public outreach, creek and stream water quality monitoring, televising storm sewers, coordinating/documenting other required permit activities towards water quality improvements, and contract compliance for environmental contracts.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$5,077,433 | 61.5 | \$4,877,438 | 55.5 | \$6,101,096 | 67.7 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$5,077,433 | 61.5 | \$4,877,438 | 55.5 | \$6,101,096 | 67.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of miles of underground storm sewers inspected | 110 | 145 | 180 |
| Cost per Water Quality Sample (wet and dry weather, outfalls, inlets) | N/A | \$127.85 | \$135.00 |
| Cost per inspection (industrial and construction) | N/A | \$156.51 | \$165.00 |
| Sum of base activities including industrial and construction inspections, presentations, publications, and wet and dry weather sampling | 13,125 | 13,127 | 13,425 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Prepare the Stormwater permit renewal application.

Major Budget Items: FY 2014-15 budget includes pay increase for specific position resulting from the City's total compensation study. Includes an additional six FTEs to augment the Closed Circuit Television (CCTV) crew, office support, inspection activities, and contract compliance and transferring \$100,000 for wetland maintenance from Flood Control to this service.

Key Focus Area 3: Clean, Healthy Environment

Underground Storage Tank Replacement and Inspection

Department: Public Works

- 3.21** **Description:** Provides management of underground storage tank (UST) replacement program at City-owned facilities. Public Works will manage the replacement of 102 existing USTs at City facilities to provide a reliable, safe and effective compliance management program for City-owned and tenant-owned customers.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| General Fund | \$461,021 | 1.0 | \$341,701 | 0.1 | \$397,431 | 1.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$461,021 | 1.0 | \$341,701 | 0.1 | \$397,431 | 1.4 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|---------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of underground storage tanks replaced annually | N/A | N/A | 2 |
| Percent of underground storage tanks completed annually | N/A | N/A | 2% |
| Percent of underground storage tank costs within budget | N/A | N/A | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Bid construction for two underground storage tanks.

Major Budget Items: None

Key Focus Area 3: Clean, Healthy Environment

Waste Diversion Service

Department: Sanitation Services

- 3.22** *Description:* Provides the city's weekly residential recycling collection service; the City's participation in Dallas County's Household Hazardous Waste Collection service; and waste diversion education and outreach programs. This service also generates approximately \$2.1 million annually from the sale of recyclable materials.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$11,278,322 | 141.6 | \$10,935,473 | 125.5 | \$11,097,002 | 141.6 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$11,278,322 | 141.6 | \$10,935,473 | 125.5 | \$11,097,002 | 141.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------|-------------------|---------------------|--------------------|
| Cost per customer served | N/A | \$61.44 | \$61.65 |
| Residential diversion rate (recycle/refuse) | N/A | 18.7% | 19.2% |
| Tons of recyclables collected | 55,000 | 54,231 | 55,315 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase recycling tonnage by 2%.

Major Budget Items: Sanitation Services residential collection fee will increase \$0.67 from \$20.64 to \$21.31 per month for FY 2014-15.

Key Focus Area 3: Clean, Healthy Environment

Wastewater Collection

Department: Water Utilities

- 3.23** *Description:* Provides operation and maintenance of approximately 4,018 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater including internal pipeline inspection and cleaning, root control, rehabilitation and replacement of mains, detection and mitigation of inflow and infiltration sources, and flow monitoring.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$18,684,829 | 240.4 | \$18,566,238 | 218.3 | \$19,060,409 | 229.6 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$18,684,829 | 240.4 | \$18,566,238 | 218.3 | \$19,060,409 | 229.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Total system cost of operation and maintenance per mile | \$4,650.00 | \$4,621.00 | \$4,744.00 |
| Number of Sanitary Sewer Spills per 100 Miles of Main | 6.2% | 3.5% | 6.2% |
| Percentage of sewer system televised - Miles Televised/Total Miles of System | 5.7% | 5.47% | 5.7% |
| Percentage of sewer system cleaned annually - Miles Clean/Total Miles of System | 38.5% | 37.31% | 38.5% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain and clean 38.5% and televise 5.7% of the system.

Major Budget Items: Fiscal Year 2014-15 includes a reduction in FTEs associated with recurring vacancy rates.

The FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 3: Clean, Healthy Environment

Wastewater Treatment

Department: Water Utilities

- 3.24** *Description:* Operate and maintain two wastewater treatment plants that treat domestic and industrial wastewater and process and dispose of biosolids as a service for citizens of Dallas and 11 customer cities. Includes Analytical Laboratory and Environmental Services related to wastewater discharges to meet federal and state regulatory requirements.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$51,231,134 | 336.3 | \$49,934,321 | 301.5 | \$50,707,472 | 308.2 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$51,231,134 | 336.3 | \$49,934,321 | 301.5 | \$50,707,472 | 308.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Annual amount of power used by Southside WWTP from the cogeneration process - non-grid derived power | 50% | 42% | 50% |
| Percent of time plants operate without permit violations | 100% | 100% | 100% |
| Cost/Million Gallons (MG) Treated | \$819.70 | \$832.24 | \$808.73 |
| Million Gallons Treated - Total wastewater flow processed plus flows treated by TRA and Garland annually | 62,500 | 60,000 | 62,700 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Ensure that any unauthorized discharges from the system are identified and stopped and that standards set by the Environmental Protection Agency (EPA) and other regulatory agencies are met or exceeded 100% of the time.

Major Budget Items:

FY 2014-15 includes a reduction in FTEs associated with recurring vacancy rates.

The FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 3: Clean, Healthy Environment

Water Conservation

Department: Water Utilities

- 3.25** **Description:** Provides environmental protection, reduces drought rationing danger, addresses short-term and long-term water shortages, and mitigates the high costs of new water system improvements. The City has maintained a water conservation program since the early 1980s. Current efforts include mandatory requirements relating to lawn and landscape irrigation, education, regional outreach, and incentive initiatives aimed at reducing the growth rate of peak day demand and per capita consumption.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$6,839,839 | 13.0 | \$6,546,099 | 10.8 | \$6,655,785 | 13.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$6,839,839 | 13.0 | \$6,546,099 | 10.8 | \$6,655,785 | 13.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of million gallons of water saved through plumbing fixture replacement programs annually | 350 | 376 | 400 |
| Added cash value for annual media buy placement and publicity for Public Awareness Campaign | \$750,000.00 | \$757,000.00 | \$780,000.00 |
| Number of Gallons per capita consumption (excluding industrial usage) | 184 | 187 | 182 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide outreach and rebate programs aimed at reaching at least 9,000 families per year. Additional reduction in gallons per capita demand of 1.5% by 2015.

Major Budget Items: None





2014-2015 ANNUAL BUDGET

Culture, Arts, Recreation & Education

Support lifelong opportunities for Dallas residents and visitors in education, culture, recreation and art that contribute to Dallas' prosperity, health and well-being



Key Focus Area 4: Culture, Arts, Recreation and Education

Aquatic Services

Department: Park and Recreation

- 4.1 Description:** This service funds the operation and maintenance of 16 community swimming pools, Bahama Beach Waterpark and Bachman indoor pool. The community pools and Bachman will serve approximately 130,000 participants annually through swim lessons and other aquatic programs. Bahama Beach is the nation's first publicly owned urban waterpark; serving an average of 55,000 visitors annually and providing year-round water safety education, training and 215 summer job opportunities for teens and young adults.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$3,170,134 | 65.2 | \$2,895,448 | 62.1 | \$3,090,380 | 65.2 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$3,170,134 | 65.2 | \$2,895,448 | 62.1 | \$3,090,380 | 65.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per visitor to Community Pools | N/A | \$6.74 | \$6.10 |
| Cost per visitor to Bahama Beach | N/A | \$6.00 | \$5.50 |
| Percent of customers rating aquatic facilities service as good or excellent | N/A | 82% | 85% |
| Annual number of daily visits to programs or facilities | 185,575 | 185,575 | 189,280 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain a customer satisfaction rating of 85% good to excellent for aquatic facilities services.

Major Budget Items: Funds 16 community swimming pools, Bachman indoor pool and Bahama Beach waterpark at FY 2013-14 service levels.

Key Focus Area 4: Culture, Arts, Recreation and Education

City-Owned Cultural Venues

Department: Office of Cultural Affairs

- 4.2** **Description:** Manages and supports the operations of 22 City-owned cultural centers and facilities in the downtown area (Arts District and Historic District), Fair Park/South Dallas, Uptown, East Dallas and Oak Cliff. This service supports programming at 7 OCA-managed cultural centers, contract administration with 11 nonprofit partners for the management of 15 City-owned arts venues, and payment of utilities and operational support for venues.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$12,142,681 | 61.4 | \$12,128,975 | 59.0 | \$11,920,721 | 62.6 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$12,142,681 | 61.4 | \$12,128,975 | 59.0 | \$11,920,721 | 62.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per event | \$525.66 | \$384.29 | \$348.05 |
| Dollars leveraged by facilities partners to support operations of city-owned venues | \$75,000,000.00 | \$96,397,025.00 | \$98,325,000.00 |
| Number of attendees at cultural events in city-owned cultural venues (cultural centers and facilities partners) | 2,080,000 | 3,928,461 | 4,110,000 |
| Number of cultural events in city-owned cultural venues (cultural centers and facilities partners) | 23,100 | 31,562 | 34,250 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue to support programs and events at the cultural centers and facilities at an increased level.

Major Budget Items: For FY 2014-15, services have been reorganized. Electricity reduced by \$563,313 to reflect energy savings in larger venues where the City directly pays for electricity. Increase funding by \$321,000 for utility reimbursement for Music Hall at Fair Park and Sammons Center for the Arts.

Key Focus Area 4: Culture, Arts, Recreation and Education

Cultural Services Contracts

Department: Office of Cultural Affairs

- 4.3** **Description:** Manages cultural services contracts with over 70 nonprofit cultural organizations that leverage private sector support and provide over 60,000 cultural services in destinations throughout the City. Contracted services include free and low-cost cultural programs, festivals, museum exhibitions, plays, concerts, and workshops that reach over 4.5 million people annually.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$4,773,357 | 3.8 | \$4,784,297 | 3.8 | \$5,216,935 | 3.8 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$4,773,357 | 3.8 | \$4,784,297 | 3.8 | \$5,216,935 | 3.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Dollars leveraged by contracted arts organizations | N/A | \$140,429,249.00 | \$143,200,000.00 |
| Cost per citizen served by contracted arts organizations | N/A | \$0.98 | \$0.98 |
| Attendance at cultural events | 4,550,200 | 4,879,942 | 5,070,000 |
| Number of cultural services provided to citizens and visitors of Dallas | 48,000 | 61,992 | 63,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Support Cultural Contracts Program at increased service level.

Major Budget Items: For FY 2014-15, services have been reorganized. Increased funding for projects and artists, as recommended by the Cultural Affairs Commission, by \$225,000 and funding for Cultural Contracts by \$300,000.

Key Focus Area 4: Culture, Arts, Recreation and Education

Golf and Tennis Centers

Department: Park and Recreation

- 4.4** *Description:* This service provides for the management of six golf courses and five tennis centers. These facilities are open to the public 7 days per week, 365 days per year and are successfully managed through a combination of city staff and contracted professionals.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$4,087,453 | 59.7 | \$4,451,543 | 56.9 | \$4,156,751 | 59.7 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$2,916,385 | 11.5 | \$2,916,385 | 11.5 | \$2,581,785 | 11.5 |
| Total | \$7,003,838 | 71.2 | \$7,367,928 | 68.4 | \$6,738,536 | 71.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Annual number of daily visits to programs or facilities | 368,206 | 326,494 | 314,048 |
| Percent of participants rating service as good or higher in customer survey | 98% | 98% | 98% |
| Average amount of revenue generated per participant visit | \$9.33 | \$9.11 | \$8.63 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Customer surveys reflect a satisfaction rating of Golf Course and Tennis Centers of at least 98%.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 4: Culture, Arts, Recreation and Education

Leisure Venue Management

Department: Park and Recreation

- 4.5** **Description:** Leisure Venue Management provides financial support and/or contract management for seven visitor destinations including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, Elm Fork Soccer Complex, and Klyde Warren Park. Partners provide outdoor educational, scientific and leisure exhibits and programs. The service also provides oversight of Elm Fork Gun Range, outdoor programs and concessions in Dallas.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$16,590,241 | 3.1 | \$16,598,199 | 2.4 | \$17,780,631 | 3.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$345,760 | 0.0 | \$345,760 | 0.0 | \$100,000 | 0.0 |
| Total | \$16,936,001 | 3.1 | \$16,943,959 | 2.4 | \$17,880,631 | 3.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of survey respondents who rate overall visitor experience as good to excellent (DZM, DABS, TDG, CRP, TRAC) | N/A | 0% | 85% |
| Average stipend/mgmt fee dollar allocated per visitor (DZM, DABS, TDG, CRP, TRAC) | N/A | \$6.10 | \$5.70 |
| Annual number of daily visits to partnership programs/facilities including the Dallas Arboretum, Texas Discovery Garden, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo and Children's Aquarium at Fair Park | N/A | 2,400,997 | 2,599,332 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Partnership program facilities including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, and the Trinity River Audubon Center will provide 125,000 educational units to children annually.

Major Budget Items:

This service includes an \$818k increase due to transfer of Elm Fork Soccer Complex funding from the Park Land Maintained service and a \$40k increase for O&M. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 4: Culture, Arts, Recreation and Education

Library Materials & Collection Management

Department: Library

- 4.6** *Description:* Library Materials & Collection Management provides access to library books, media, online databases, downloadable materials, and the Library catalog, and maintains a delivery system through which customers can request materials be delivered to their local branch.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$6,964,901 | 18.5 | \$6,980,573 | 17.5 | \$7,218,093 | 21.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$228,483 | 0.0 | \$228,483 | 0.0 | \$269,288 | 0.0 |
| Total | \$7,193,384 | 18.5 | \$7,209,056 | 17.5 | \$7,487,381 | 21.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Value of materials circulated | N/A | \$106,580,962.08 | \$111,228,568.00 |
| Total number of library materials used annually | 10,600,008 | 10,388,008 | 10,840,991 |
| Materials expenditure per capita | N/A | \$3.31 | \$3.43 |
| Customers rating overall variety of materials as "excellent" or "good" (internal survey) | 90% | 92% | 93% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Complete the first year use of an evidence-based stock management system that targets purchasing patterns based on customer usage and demand to optimize spending, and purchase the opening day collection for the renovated Fretz Park Branch Library.

Major Budget Items:

For FY 2014-15, services have been reorganized. Increase materials budget by \$155,000, for a total materials budget of \$4,200,000. An addition of 3 FTEs to select, process and deliver materials.

Key Focus Area 4: Culture, Arts, Recreation and Education

Library Operations & Public Service

Department: Library

- 4.7** *Description:* The Dallas Public Library's 29 locations provide lifelong learning opportunities through a wide-variety of materials and professional expertise, as well as cultural and recreational programs designed to meet individual neighborhood needs.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$14,970,140 | 229.4 | \$14,954,468 | 225.0 | \$18,211,666 | 315.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$94,836 | 1.5 | \$94,836 | 1.5 | \$17,076 | 1.5 |
| Total | \$15,064,976 | 230.9 | \$15,049,304 | 226.5 | \$18,228,742 | 317.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Visits per capita (in-person and virtual) | N/A | 4.61 | 4.96 |
| Cost per visit (in-person and virtual) | N/A | \$3.97 | \$4.26 |
| Number of visitors (in-person and virtual) | 5,235,588 | 5,639,314 | 6,068,915 |
| Customers rating overall quality of service as "excellent" or "good" (internal survey) | 98% | 98% | 98% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Hire and train 96 new employees to provide extended service levels, complete renovation of the Fretz Park Branch Library and begin renovation of the 7th Floor of the Central Library.

Major Budget Items:

For FY 2014-15, services have been reorganized. An increase of 112 hours of service per week in January 2015, at the Central Library and 6 branch libraries, and an increase of 108 hours of service per week in April 2015 at 6 additional branch libraries, for a total of 220 hours of service per week at 13 geographically dispersed, high-use libraries. Additional funding added for new equipment and a library strategic plan. This is phase one of a two year plan to raise service levels.

Key Focus Area 4: Culture, Arts, Recreation and Education

Literacy Initiatives, Education & Community Engagement

Department: Library

- 4.8** **Description:** The Dallas Public Library provides city-wide educational enhancement programs and curriculum-based literacy classes for residents of all ages. Engagement services, via the Bookmobiles and Bookmarks @ NorthPark Center, enable us to provide vital services beyond our buildings and in non-traditional locations.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$435,157 | 11.0 | \$435,157 | 10.5 | \$713,871 | 13.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$435,157 | 11.0 | \$435,157 | 10.5 | \$713,871 | 13.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of library ESL students whose post-test scores indicate improvement in English proficiency upon completing an ESL class | N/A | 77% | 75% |
| Number of library GED students who successfully pass all four of the official GED subject tests and receive their GED certificate | N/A | 27 | 40 |
| Cost savings of volunteer hours | N/A | \$1,022,580.00 | \$1,022,580.00 |
| Customers rating overall quality of programs/events as "excellent" or "good" (internal survey) | 95% | 95% | 96% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Open a GED testing center on the 3rd floor of the Central Library.

Major Budget Items: For FY 2014-15, services have been reorganized. An addition of 2 FTEs to provide enhanced outreach and literacy services.

Key Focus Area 4: Culture, Arts, Recreation and Education

Park Land Maintained

Department: Park and Recreation

- 4.9** **Description:** This service provides maintenance, infrastructure improvements, departmental reservations and volunteer coordination services for over 21,000 acres of park land including hundreds of park facilities, trails, athletic fields and playgrounds. The service provides graffiti removal, horticulture, forestry and reforestation efforts, irrigation, pesticide applications, athletic field lighting, security lights, and routine infrastructure repairs for the City of Dallas Park System.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$25,807,665 | 402.8 | \$25,791,440 | 377.2 | \$26,933,753 | 418.7 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$7,052,774 | 0.0 | \$7,052,774 | 0.0 | \$6,201,593 | 0.0 |
| Total | \$32,860,439 | 402.8 | \$32,844,214 | 377.2 | \$33,135,346 | 418.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average revenue generated per athletic field reservation | N/A | \$35.00 | \$36.00 |
| Average frequency of grounds maintenance per park (in days). Includes mowing and horticulture | N/A | 10 | 10 |
| Annual value of volunteer hours for parks | N/A | \$146,021.85 | \$187,200.00 |
| Percent of monthly graffiti reports resolved within 3 working days | 95% | 94.9% | 97% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Mow parks on an average of every 10 days during the peak mowing season.

Major Budget Items:

Additional funding of \$500k and 10.9 FTEs for Reservations and Volunteer Services moved into this service. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study as well as a \$493k increase for O&M funding and 5 FTEs added for new and renovated facilities.

Key Focus Area 4: Culture, Arts, Recreation and Education

Planning, Design and Construction & EMS and Environmental Compliance

Department: Park and Recreation

- 4.10** *Description:* This service manages the implementation of the Park and Recreation Department's capital program; the department's Environmental Management System (EMS); and the continued management of the environmental compliance program as required by the EPA Consent Decree. These services include site and facility planning, land acquisition, management of design and construction projects, management of the EMS program, and environmental inspections, audits and training.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$2,345,045 | 23.9 | \$2,325,002 | 21.8 | \$2,481,967 | 23.9 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$200,000 | 0.0 | \$200,000 | 0.0 | \$100,000 | 0.0 |
| Total | \$2,545,045 | 23.9 | \$2,525,002 | 21.8 | \$2,581,967 | 23.9 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of park development and facility improvement projects completed | 35 | 79 | 50 |
| Percent of 2006 Capital Bond Program budget expended | N/A | 87% | 90% |
| Percentage increase in number of compliance assessments and/or inspections performed | N/A | 5% | 5% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Award 90% of the projects in the annual work plan within 90 days of the established schedule.

Major Budget Items:

In FY 2014-15, this service combines EMS & Environmental Compliance and Park and Recreation Department Planning, Design, and Construction. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 4: Culture, Arts, Recreation and Education

Public Art for Dallas

Department: Office of Cultural Affairs

- 4.11** *Description:* Manages and implements the City of Dallas' Public Art Ordinance through the commission and acquisition of public artworks for City facilities such as libraries, fire stations, Love Field Airport, parks, recreation centers and other publicly-accessible spaces.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 4.0 | \$0 | 3.5 | \$150,000 | 4.9 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$255,372 | 0.0 | \$221,003 | 0.0 | \$266,429 | 0.0 |
| Total | \$255,372 | 4.0 | \$221,003 | 3.5 | \$416,429 | 4.9 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of public art projects awarded to new/emerging artists | N/A | 12.5% | 20% |
| Percentage of public art collection reviewed annually to determine condition and identify maintenance requirements | N/A | 0% | 33% |
| Number of public art projects initiated | 15 | 10 | 15 |
| Number of public art projects completed | 14 | 14 | 10 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Increase the number of new projects initiated from 10 to 15. Conduct inventory of existing works to re-establish conservation/maintenance program.

Major Budget Items:

For FY 2014-15, services have been reorganized. Staff and conservation/maintenance funding for City-owned Public Art Collection.

Key Focus Area 4: Culture, Arts, Recreation and Education

Recreation Services

Department: Park and Recreation

- 4.12 Description:** This service operates 17 recreation centers at current service levels and 24 centers at increased operational levels. Recreation Centers are destinations where residents experience the benefits of innovative and inclusive activities for all ages and socioeconomic groups. Recreation centers are the hub of the community where people go to enjoy themselves, interact with others, volunteer, and pursue lifelong physical and recreational interests.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$15,649,456 | 290.2 | \$15,137,377 | 277.7 | \$17,041,513 | 307.3 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$3,763,527 | 39.8 | \$3,763,507 | 39.8 | \$3,709,385 | 39.5 |
| Total | \$19,412,983 | 330.0 | \$18,900,884 | 317.5 | \$20,750,898 | 346.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average operating expenditure per recreation center visitor | N/A | \$15.46 | \$13.10 |
| Percent increase in activity enrollees annually | N/A | 8% | 10% |
| Percent of survey respondents who rate Community Development Block Grant After School programs as satisfactory or above | N/A | 85% | 87.5% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Offer a total of 136,605 operational hours.

Major Budget Items: Increase of \$729k funds 14 FTEs and 5 additional hours per week at 24 recreation centers. \$344k and 2 FTEs in O&M were added for new and renovated facilities.

Key Focus Area 4: Culture, Arts, Recreation and Education

WRR Municipal Radio Classical Music

Department: Office of Cultural Affairs – Municipal Radio

- 4.13** **Description:** Manages radio station WRR 101.1 FM that provides 24-hour classical music broadcasts, promotes cultural arts events, broadcasts City Council meetings, and serves as the City's Homeland Security station. The station uses a commercial radio model as licensed by the Federal Communications Commission (FCC) selling commercial air-time and sponsorships, and generate revenue to cover its costs.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$2,379,435 | 21.0 | \$1,873,785 | 17.7 | \$2,061,761 | 17.3 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$2,379,435 | 21.0 | \$1,873,785 | 17.7 | \$2,061,761 | 17.3 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of citizens who rated council and music programming "excellent" or "good" | 70% | 68% | 70% |
| Revenues in excess of expenses | \$29,319.00 | \$10,246.00 | \$63,667.80 |
| Number of WRR community and marketing events | 90 | 33 | 38 |
| Website visitors at www.wrr101.com annually | 350,000 | 245,000 | 315,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain current service level.

Major Budget Items: Number of WRR community and marketing events decreased due to Classic Café program moved from off-site location to the studio in order to realize staff and resource efficiencies.





2014-2015 ANNUAL BUDGET

E - Gov

*Provide excellent government services to meet the needs
of the City*



Key Focus Area 5: E-Gov

311 Customer Service Center

Department: Management Services

- 5.1 Description:** The 311 Customer Service Center provides 24/7 direct access for residents requesting City services, information, water billing assistance, and Court & Detention Services information. 311 also provides immediate dispatch of City field crews for urgent services (such as traffic light outages, water main breaks, hazardous potholes).

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,340,274 | 104.0 | \$1,233,643 | 99.0 | \$2,081,450 | 103.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$4,129,653 | 0.0 | \$4,209,358 | 0.0 | \$4,129,653 | 0.0 |
| Total | \$5,469,927 | 104.0 | \$5,443,001 | 99.0 | \$6,211,103 | 103.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per call | N/A | \$3.41 | \$3.67 |
| Percent of customers satisfied with call experience | N/A | N/A | 75% |
| Percent of calls answered within 90 seconds | N/A | N/A | 70% |
| Percent of caller hang-ups (all phone queues) | 8.5% | 12% | 10% |

FY 13-14 Performance Measure Status: X *Higher than expected turnover and delays in technology implementation negatively impacted Customer Service Center performance.*
Not on Track

Service Target FY 2014-15: Optimize staffing levels for peak call times to achieve improved speed of answer for customers.

Major Budget Items: For FY 2014-15 one GIS Analyst was moved from Strategic Customer Service to 311 Customer Service Center. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 5: E-Gov

Accounts Payable

Department: City Controller's Office

- 5.2** **Description:** The Accounts Payable Division of the City Controller's Office is responsible for data entry, quality control and check distribution of all City payments disbursed to vendors for the purchase of goods and services used in the operations of the City. The Accounts Payable Division also ensures vendor invoices and employee reimbursements are in compliance with the City Administrative Directives, which helps to prevent duplication and overpayments to vendors.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,003,612 | 18.3 | \$1,009,903 | 18.3 | \$1,204,453 | 18.8 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$1,003,612 | 18.3 | \$1,009,903 | 18.3 | \$1,204,453 | 18.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------|-------------------|---------------------|--------------------|
| Cost per check disbursed | N/A | \$10.14 | \$11.36 |
| Percent of invoices processed within 30 days | 98% | 98.5% | 98.5% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Ensure vendor payments are disbursed within 30 days, which will contribute to building positive vendor relationships.

Major Budget Items: FY 2014-15 includes reallocation of computer costs previously reported in Financial Reporting Division.

Key Focus Area 5: E-Gov

Administrative Support for the Mayor and City Council

Department: Mayor and Council

- 5.3** **Description:** Provides professional, administrative and secretarial support to the Mayor and 14 City Councilmembers as needed for the performance of their official duties. Support staff provides customer service to the citizens of Dallas including resolving issues, directing citizens' requests to the appropriate staff member, responding to questions regarding city services, and coordinating approximately 50 town hall meetings annually.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$3,910,700 | 35.0 | \$3,596,330 | 35.0 | \$3,923,178 | 35.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$3,910,700 | 35.0 | \$3,596,330 | 35.0 | \$3,923,178 | 35.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per citizen contact (phone, in person, email, group) | N/A | \$14.65 | \$15.96 |
| Number of citizen phone calls per year | 38,000 | 41,750 | 39,750 |
| Number of Service Requests created by Mayor & Council Office staff | 3,000 | 4,250 | 3,250 |
| Number of neighborhood meetings | 1,100 | 1,915 | 1,250 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase number of Service Requests created by Mayor and Council staff.

Major Budget Items: This service includes partial-year salary increases for Mayor and members of the City Council, pending voter approval of Charter amendment in November 2014.

Key Focus Area 5: E-Gov

Analysis/Development and Validation

Department: Civil Service

- 5.4** *Description:* This division provides job-related tests for Civil Service positions, promotional and otherwise, under the authority of City Charter Chapter XVI, Sections 5 and 6, Civil Service Rules VIII, IX, X, XIV, XXIII, and XXIV, and other guidelines as prescribed by law. Examinations must be developed and administered to establish new lists from which departments can hire.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$624,948 | 5.5 | \$565,282 | 4.4 | \$638,209 | 5.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$624,948 | 5.5 | \$565,282 | 4.4 | \$638,209 | 5.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of written complaints regarding test administration | 5% | 1% | 4% |
| Cost per candidate processed | \$104.00 | \$94.00 | \$140.00 |
| Number of candidates processed | 6,000 | 6,000 | 6,050 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: 6,050 candidates will be processed for public safety and other tests.

Major Budget Items: None

Key Focus Area 5: E-Gov

Applicant Processing - Civilian

Department: Civil Service

- 5.5** **Description:** The Civilian Applicant processing service handles recruitment activities, develops minimum qualifications for approximately 750 job titles/subsets, and uses multiple strategies to seek job applicants. In addition, the reduction-in-force (RIF) rules and process are overseen by this unit. These services are performed under the guidelines of City Charter Chapter XVI, Sections 5, 6, and 13 and Civil Service Rules VI, VII, VIII, IX, X, XI, XIV, XV, and XXX.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$639,494 | 8.4 | \$652,414 | 8.4 | \$724,553 | 9.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$639,494 | 8.4 | \$652,414 | 8.4 | \$724,553 | 9.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per applicant processed | N/A | \$10.00 | \$10.00 |
| Percent of time requisition remains unprocessed due to incomplete/inaccurate information | 50% | 50% | 50% |
| Percent of certified registers provided to hiring authority within 20 business days of close of announcement or 10 business days of the administration of examination | 80% | 80% | 83% |
| Number of applications processed | 68,000 | 68,000 | 75,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: 83% for providing certified registers provided to hiring authority within 20 business days of close of announcement or 10 business days of the administration of examination.

Major Budget Items: Addition of one HR Analyst to process 911 applications.

Key Focus Area 5: E-Gov

Applicant Processing - Uniform

Department: Civil Service

- 5.6** **Description:** The Uniform Applicant Processing service screens applicants for entry-level and promotional Police and Fire Department positions under the guidelines of City Charter Chapter XVI, Sections 5, 6, and 13 and Civil Service Rules VI, VII, VIII, IX, X, XI, XIV, XXIII, XXIV, and XXX. Certified registers of qualified candidates are provided to the Police and Fire Departments after evaluation of employment applications, personnel files, and applicable tests.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$428,846 | 6.0 | \$417,544 | 5.8 | \$534,378 | 7.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$428,846 | 6.0 | \$417,544 | 5.8 | \$534,378 | 7.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per applicant processed | N/A | \$60.00 | \$74.00 |
| Percent of certified registers provided to hiring authority within 10 business days of close of announcement period or administration of examination | 90% | 95% | 95% |
| Number of Uniform Applications processed per FTE | 1,167 | 1,207 | 1,029 |
| Number of Uniform Applications processed | 7,000 | 7,000 | 7,200 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Achieve a 95% success rate for providing certified registers to hiring authorities within 10 business days of the close of the announcement period or within 10 business days of the administration of the examination.

Major Budget Items:

None

Key Focus Area 5: E-Gov

Archives

Department: City Secretary's Office

- 5.7** **Description:** Municipal Archives manages, preserves, and provides access to over 2,000 cu. ft. of permanently valuable historical city documents, including ledgers, manuscripts, maps, photographs, microforms, and printed materials. Historical records received from city departments are catalogued, maintained, and made available to citizens, Council, and City staff. The unit also provides disaster recovery for permanent City Secretary files in accordance with Texas statutes and retention requirements.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$193,106 | 1.0 | \$159,507 | 1.0 | \$137,512 | 1.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$193,106 | 1.0 | \$159,507 | 1.0 | \$137,512 | 1.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of community outreach events | 8 | 8 | 2 |
| Number of guides for historical collection (277 pending completion as of 10/1/14) | 12 | 12 | 8 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Renovate the archive vault room for storage of permanently valuable historical records.

Major Budget Items: None

Key Focus Area 5: E-Gov

Audits, Attestations and Investigations

Department: City Auditor's Office

- 5.8** **Description:** The Office of the City Auditor is established by the City Charter, Chapter IX as an independent audit function with the primary responsibility of serving at the direction of the City Council. Information to City Council is provided on: (A) accountability of City resources; (B) adequacy of internal controls; (C) accuracy of information; and, (D) efficiency and effectiveness of City programs, projects, and departments.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$2,391,124 | 22.0 | \$2,370,445 | 19.9 | \$2,844,107 | 23.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$2,391,124 | 22.0 | \$2,370,445 | 19.9 | \$2,844,107 | 23.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per direct audit hour | N/A | \$83.78 | \$87.19 |
| Percent of audit report recommendations agreed to by management | 90% | 98% | 90% |
| Percent of department hours completed on direct project services | 73% | 75% | 73% |
| Number of deliverables (comprised of audit and attestation reports, non-audit service deliverables, presentations, etc.) | 45 | 63 | 60 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Produce 60 deliverables, including audits, attestation reports, non-audit service deliverables, investigative reports, and presentations.

Major Budget Items:

FY 2014-15 budget brings staffing levels for the Office of the City Auditor back to near historic norms by authorizing 25 total positions. The total budget for salaries will fund the equivalent of 23.1 FTEs for FY 2014-15 (this includes projected turnover vacancy rate). Funds associated with the cost of the addition of new personnel (training, equipment, and memberships) is also included in the overall total budget.

Key Focus Area 5: E-Gov

Boards and Commissions Liaison

Department: Management Services

- 5.9** **Description:** The Boards & Commissions Liaison provides administrative support to the Public Safety Committee, Citizens/Police Review Board, Judicial Nominating Commission, and the Ad Hoc Legislative Committee for Judicial Appointments.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$0 | 0.0 | \$0 | 0.0 | \$77,764 | 1.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$0 | 0.0 | \$0 | 0.0 | \$77,764 | 1.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per meeting | N/A | N/A | \$1,296.07 |
| Percent of agendas posted within prescribed timeframes | N/A | N/A | 100% |
| Number of Boards and Commissions meetings | N/A | N/A | 60 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Achieve a rating of 100% related to number of agendas posted within prescribed timeframes.

Major Budget Items: Appropriations moved from Dallas Police Department to Management Services for FY 2014-15.

Key Focus Area 5: E-Gov

Boards and Commissions Support

Department: City Secretary's Office

- 5.10** **Description:** Boards & Commissions (B&C) oversees the process of receiving nominations for 53 boards & commissions, conducts 450+ background checks, coordinates departments that work directly with each board. B&C serves as the coordinating unit for the Permit & License Appeal Board and the Ethics Advisory Commission and documents compliance of the gift & financial disclosure reports, personal financial statements from those required to file under Chapter 12A (Dallas City Code) and state law.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$335,191 | 3.0 | \$347,060 | 3.0 | \$356,691 | 3.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$335,191 | 3.0 | \$347,060 | 3.0 | \$356,691 | 3.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of community outreach events | 4 | 4 | 2 |
| Number of trainings provided to boards & commissions members | N/A | N/A | 7 |
| Percent of background checks initiated within 3 business days | 100% | 100% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: One-on-one training for new Boards and Commissions coordinators and support staff.

Major Budget Items: FY 2014-15 includes funding for Neogov software annual license and SIRE software maintenance dues.

Key Focus Area 5: E-Gov

Business Inclusion & Development Compliance Monitoring

Department: Business Development & Procurement Services

- 5.11** *Description:* The Business Inclusion and Development (BID) program is a City Council policy that requires inclusion of Minority/Women Business Enterprises (M/WBEs) to the greatest extent feasible in the City's procurement solicitations. Business Development and Procurement Services' BID Contract Compliance Group (CCG) provides a centralized service to ensure all procurements and construction contracts adhere to this policy.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$453,229 | 5.5 | \$452,254 | 5.5 | \$451,934 | 5.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$76,205 | 0.0 | \$91,900 | 0.0 | \$79,918 | 0.0 |
| Total | \$529,434 | 5.5 | \$544,154 | 5.5 | \$531,852 | 5.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------|-------------------|---------------------|--------------------|
| Overall M/WBE participation | N/A | 21% | 20% |
| Percentage of contracts that meet BID policy | 100% | 100% | 100% |
| Percent of agenda items reviewed within 10 days | 98% | 95% | 98% |
| Number of agenda items reviewed | 400 | 375 | 390 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue to ensure City's contracts meet the requirements of the BID policy to include MWBE participation to the greatest extent possible.

Major Budget Items: None

Key Focus Area 5: E-Gov

Cable Access and Audiovisual Services

Department: Management Services

- 5.12** **Description:** Dallas City News network provides A/V services to the City. DCNN supports Council meeting & committee broadcasts, news conferences & the City's Purchasing Bid openings. DCNN is the multi-media engine within the Public Information Office that drives content to DallasCityNewsroom.com & the city TV channel. The DCNN crew manages the city's TV studio, provides recordings such as IVR's for city departments, manages internet Web streaming & provides video copies of open records requests.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$593,928 | 7.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$0 | 0.0 | \$0 | 0.0 | \$593,928 | 7.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of viewership of Dallas City Council meetings and briefings per session online | N/A | \$0.00 | \$1.50 |
| Cost per video produced by request | N/A | \$0.00 | \$560.00 |
| Cost per event to provide A/V support for meetings, press conferences, etc. | N/A | \$0.00 | \$140.00 |
| Cost per Dallas City Council meeting for coverage/technical support | N/A | \$0.00 | \$1,120.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

The Dallas City News Network's mission is to provide coverage of the Dallas City Council with coverage of briefings, committees and press conferences.

Major Budget Items:

This service includes funding for 7 FTEs for Cable Access and Audiovisual Services that has moved from CIS to the General Fund for FY 2014-15.

Key Focus Area 5: E-Gov

Cash and Debt Management

Department: City Controller's Office

- 5.13** **Description:** The Cash and Debt Management Division is responsible for managing the City's investment portfolio, coordinating bond sales, and maintaining banking services. The Division manages Citywide cash flow by purchasing investments and reporting on portfolio activities. The portfolio is approximately \$1.5 billion in size. Proceeds from bond sales fund capital improvement projects, which include blighted infrastructures and facilities.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$585,032 | 5.4 | \$585,759 | 5.2 | \$633,572 | 5.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$585,032 | 5.4 | \$585,759 | 5.2 | \$633,572 | 5.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Management costs per \$100 invested | N/A | \$0.03 | \$0.04 |
| Percent of investment transactions in compliance with portfolio investment strategies | 100% | 100% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Maintain compliance with portfolio investment strategies while ensuring the City's banking services and debt structures are used in the most effective and efficient way which benefits both internal and external customers.

Major Budget Items:

Allocation of computer costs previously reported in Financial Reporting Division.

Key Focus Area 5: E-Gov

City Administration

Department: City Manager's Office

- 5.14** *Description:* Oversee the daily operations and fiscal health of the municipal organization, with approximately 14,600 employees and a budget of over \$2.8 billion, in order to provide effective service delivery to the citizens of Dallas.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,595,962 | 14.0 | \$1,583,398 | 13.2 | \$1,829,414 | 14.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$584,234 | 0.0 | \$584,234 | 0.0 | \$584,234 | 0.0 |
| Total | \$2,180,196 | 14.0 | \$2,167,632 | 13.2 | \$2,413,648 | 14.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Per capita cost of City services (General Fund Operations) | \$889.26 | \$899.29 | \$905.52 |
| Percent of Community Survey respondents who believe City government welcomes citizen involvement | 42% | 42% | 43% |
| Percent of Community Survey respondents who feel Dallas is an excellent or good place to live, work, and do business | 82% | 82% | 83% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase the percent of Community Survey respondents that feel Dallas is an excellent or good place to live, work, and do business to 83 percent.

Major Budget Items: Increase due to salary adjustments.

Key Focus Area 5: E-Gov

City Agenda Process

Department: Management Services

- 5.15** *Description:* The Council Agenda Process ensures that all departments present voting and briefing items to the City Council, citizens and concerned parties in an accurate, uniform, and consistent manner.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$200,960 | 3.0 | \$145,431 | 2.3 | \$196,380 | 3.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$200,960 | 3.0 | \$145,431 | 2.3 | \$196,380 | 3.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per agenda item reviewed | \$118.21 | \$87.61 | \$115.52 |
| Percent of agenda items posted without correction or deletion | 99% | 97.05% | 99% |
| Average number of agenda items reviewed per year per FTE | 566 | 664 | 566 |
| Number of Agenda Items reviewed per year | 1,700 | 1,660 | 1,700 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue to achieve a rating of 100% related to City Council Action & Briefing Agendas posted on time.

Major Budget Items: None

Key Focus Area 5: E-Gov

City Council Support

Department: City Secretary's Office

- 5.16** *Description:* Council Support provides leadership and administration support to City Council, and other department divisions which are sole source for the services provided by attending all meetings of the City Council and keeping accurate records of all actions taken, preparing minutes of City Council meetings, managing and certifying official records of the City, performing specific functions mandated by various statutes, charter and code provisions.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$669,941 | 6.0 | \$670,705 | 6.0 | \$700,995 | 6.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$669,941 | 6.0 | \$670,705 | 6.0 | \$700,995 | 6.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of quarterly reports distributed to City Council | 100% | 100% | 100% |
| Percent of Council voting agenda items distributed to departments/placed on-line within 10 working days of the meeting | 100% | 100% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Involve Assistant City Secretary on the administration of the City Council meetings.

Major Budget Items: None

Key Focus Area 5: E-Gov

City Facility Operation, Maintenance and Repair

Department: EBS - Building Services

- 5.17 Description:** This service performs operations, routine maintenance and repair of mechanical, electrical, plumbing, and roofing systems in 508 City of Dallas' facilities totaling 9.1 million square feet. Preventive maintenance, and in some cases emergency repairs, are needed to keep the City's facilities in full operation and accessible to the public. Facilities include: Dallas City Hall, libraries, fire and police stations, recreational and cultural centers, and other facilities.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$13,893,521 | 143.0 | \$15,378,879 | 155.8 | \$12,159,853 | 147.7 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$756,373 | 0.0 | \$1,946,227 | 0.0 | \$653,544 | 0.0 |
| Total | \$14,649,894 | 143.0 | \$17,325,106 | 155.8 | \$12,813,397 | 147.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of facility operation, maintenance and repair per square foot maintained | \$1.60 | \$1.88 | \$1.39 |
| Customer satisfaction rating for facility operation, maintenance and repair | 90% | 84% | 90% |

FY 13-14 Performance Measure Status:

Caution



Performance targets for FY 13-14 were set at an assertive level.

Service Target FY 2014-15:

Increase the customer service satisfaction rating to 90%.

Major Budget Items:

Custodial services is separated as a new service for FY 2014-15. Overage in FY 2013-14 estimate is due to unplanned major maintenance projects. This service includes an additional \$2 million in the capital budget for major maintenance projects in FY 2014-15. The FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 5: E-Gov

City GIS Services

Department: Water Utilities

- 5.18** *Description:* Maintains and delivers information to citizens and staff through Geographic Information System (GIS) technology. Services include, but are not limited to, the development and maintenance of the data used to route emergency response vehicles (CAD), data supporting Stormwater permit compliance reporting, data and tools for the 3-1-1 Customer Service system and the City's internet maps.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$487,345 | 16.4 | \$446,014 | 11.6 | \$435,997 | 16.4 |
| Additional Resources | \$917,541 | 0.0 | \$917,540 | 0.0 | \$976,461 | 0.0 |
| Total | \$1,404,886 | 16.4 | \$1,363,554 | 11.6 | \$1,412,458 | 16.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of customers satisfied with services received | 95% | 97% | 95% |
| Percent of Work Plan Completed | 100% | 80% | 100% |
| Number of Customer Training Hours by GIS staff | 500 | 480 | 500 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: 100% complete on Work Plan Project hours and 320 (100%) Special Projects. Complete all work with 95% customer satisfaction.

Major Budget Items: None

Key Focus Area 5: E-Gov

Citywide Capital and Operating Budget Development and Monitoring

Department: Office of Financial Services

- 5.19** *Description:* This service provides for the centralized preparation, oversight and management of the City's operating and capital improvement program budgets and funds. This division manages production of the Annual Budget, monthly Financial Forecast Reports, and provides financial analysis to the City Manager, City Council and all City Departments.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,218,478 | 12.0 | \$1,116,787 | 10.7 | \$1,215,434 | 12.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$1,218,478 | 12.0 | \$1,116,787 | 10.7 | \$1,215,434 | 12.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------|-------------------|---------------------|--------------------|
| Internal customers rating services satisfactory | N/A | N/A | 85% |
| General Fund End of Year revenues as a percent of budget | 99% | 101.18% | 99% |
| General Fund End of Year expenditures as a percent of budget | 99% | 100.89% | 99% |
| Number of Financial Forecast Reports completed | 10 | 10 | 10 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain a balanced General Fund budget.

Major Budget Items: None

Key Focus Area 5: E-Gov

Civil Service Board Administration/Employee Appeals Process

Department: Civil Service

- 5.20** *Description:* The Civil Service Department Administrative Division is responsible for the coordination of the employee discharge/demotion appeals and grievances for eligible employees under the guidelines of City Charter Chapter XVI Sections 12 and 12.1 and Personnel Rule Sections 34-38, 34-39 and 34-40. Financial responsibilities, testing oversight, and overall administrative duties are also mandated by Chapter XVI of the City Charter and Council approved Civil Service Rules and Regulations.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$390,136 | 3.0 | \$394,083 | 3.0 | \$402,830 | 3.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$390,136 | 3.0 | \$394,083 | 3.0 | \$402,830 | 3.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of appeals scheduled within 60-90 day timeframe specified by City of Dallas Personnel Rules | 100% | 100% | 100% |
| Cost per hearing conducted | \$195.00 | \$158.00 | \$161.00 |
| Number of Appeals and Grievance Actions, including scheduling trials, corresponding with board members, Judges, attorneys, witnesses, department directors, city attorneys, issuing subpoenas, and posting public notices | 2,000 | 2,500 | 2,500 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Schedule appeal hearings within a 60-90 day timeframe as specified by the Personnel Rules.

Major Budget Items: None

Key Focus Area 5: E-Gov

Compensation Analysis / Classification

Department: Human Resources

- 5.21** *Description:* Provides compensation, job classification and position management services for the City to ensure that jobs are classified in pay grades commensurate with market-competitive pay. The mission of the team is to aid departments in ensuring employees are in the correct job classification at the correct pay grade. In order to build a sustainable workforce, the City must offer a competitive total compensation package and career path to attract and retain a competent and skilled workforce.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$524,384 | 4.0 | \$502,971 | 4.0 | \$540,489 | 4.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$524,384 | 4.0 | \$502,971 | 4.0 | \$540,489 | 4.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per compensation survey | \$71.54 | \$72.27 | \$74.51 |
| Cost per hour for compensation consulting and analysis | \$58.00 | \$58.61 | \$60.43 |
| Number of job classifications reviewed in the annual one-fourth review (includes a review of all employees who work in the job classification) | 94 | 94 | 103 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Continue to monitor the City's compensation plan compared to the market.

Major Budget Items:

Eliminated \$20k due to completion of Total Comp Study. Moved part of department support allocation to this service from another service.

Key Focus Area 5: E-Gov

Contingency Reserve

Department: Office of Financial Services - Reserves and Transfers

- 5.22 Description:** The Contingency Reserve provides funds for unanticipated expenditures of a non-recurring nature, including: expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$3,248,103 | 0.0 | \$3,248,103 | 0.0 | \$450,000 | 0.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$3,248,103 | 0.0 | \$3,248,103 | 0.0 | \$450,000 | 0.0 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Maintain a Contingency Reserve level ranging from 0.5% to 1.0% of budgeted General Fund department expenditures in compliance with the City's Financial Management Performance Criteria (FMPC).

Major Budget Items:

Funds used in FY 2013-14 to make emergency repairs to the Central Library have been replenished and increased using FY 2013-14 surplus. Additional funds in FY 2014-15 will bring the Contingency Reserve level to \$6,850,000, or 0.6%, of the General Fund budget.

Key Focus Area 5: E-Gov

Customer Service

Department: City Secretary's Office

- 5.23** **Description:** Customer service is the first point of contact for City Council, city staff and citizens in person, telephone and/or email. Posts meeting notices for Council and all city boards, accepts legal notices served to the city, registers citizens to speak at council meetings, processes Administrative Actions/council documents, provides copies to departments, prepares certifications for legal proceedings, processes payments, indexes official documents filed with the City Secretary as required by law.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$140,004 | 2.0 | \$137,324 | 2.0 | \$206,601 | 3.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$140,004 | 2.0 | \$137,324 | 2.0 | \$206,601 | 3.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of public meeting notices processed & posted within 2 hours | 100% | 100% | 100% |
| Percent of service requests completed within 10 business days | 99% | 99% | 99% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Implement an on-line speaker sign-up program.

Major Budget Items: Add 1 FTE and \$70k for full year funding for Customer Service Manager.

Key Focus Area 5: E-Gov

Deferred Compensation

Department: City Controller's Office

- 5.24** *Description:* The Deferred Compensation Division of the City Controller's Office is responsible for oversight of the mandatory 457(b) Plan as well as the voluntary 401(k) and 457(b) Plans. The plans have assets of \$476m. The Division facilitates communication and education services to support City employees in their efforts to achieve a financially secure retirement.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$4,271 | 2.0 | \$98,801 | 2.0 | \$110,117 | 2.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$172,937 | 0.0 | \$86,600 | 0.0 | \$158,300 | 0.0 |
| Total | \$177,208 | 2.0 | \$185,401 | 2.0 | \$268,417 | 2.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Operational cost per participant in City's Voluntary Deferred Compensation Plan | N/A | \$7.99 | \$11.46 |
| Percent of employees enrolled in City's Voluntary Deferred Compensation Plans | 47.7% | 47.3% | 47.7% |
| Number of employees that meet with retirement counselor | 2,000 | 2,000 | 2,050 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Increase overall number of participants in the Voluntary Plans 1.0% by expanding the communication and education services for all non-enrolled employees.

Major Budget Items: Additional resources reduced due to accounting reclassification.

Key Focus Area 5: E-Gov


DFW International Airport Legal Counsel

Department: City Attorney's Office

5.25 Description: DFW International Airport Legal Counsel provides legal services for the DFW International Airport Board and staff. By contract, DFW Airport reimburses the City for all DFW legal expenses, including benefits. DFW Airport is obligated by contract to reimburse the City for legal services provided.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget Dollars FTE</i> | <i>FY 2013-14 Estimate Dollars FTE</i> | <i>FY 2014-15 Adopted Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i> | \$525,999 3.0 | \$525,729 3.0 | \$546,176 3.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0 | \$0 0.0 | \$0 0.0 |
| <i>Additional Resources</i> | \$0 0.0 | \$0 0.0 | \$0 0.0 |
| Total | \$525,999 3.0 | \$525,729 3.0 | \$546,176 3.0 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|----------------------------------|--------------------------|----------------------------|---------------------------|
| Number of resolutions drafted | 16 | 11 | 10 |
| Number of open records responses | 1,300 | 1,284 | 1,300 |

FY 13-14 Performance Measure Status:  *The need for drafting resolutions is trending downward and may continue slightly next year.*
Caution

Service Target FY 2014-15: Provide timely preparation and review of all contracts, legal opinions and other legal support to DFW Airport.

Major Budget Items: Reimbursements received from an entity outside of the City of Dallas are recorded as revenue in the City Attorney's budget.

Key Focus Area 5: E-Gov

DWU General Expense

Department: Water Utilities

- 5.26** *Description:* Includes payments for services received by the Water Utilities Department from other City departments. Also includes Payment in Lieu of Taxes (PILOT) and Street Rental.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$79,176,408 | 0.0 | \$78,524,408 | 0.0 | \$84,229,174 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$79,176,408 | 0.0 | \$78,524,408 | 0.0 | \$84,229,174 | 0.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Annual ratio of actual payments to general fund as percent of budgeted amount of payments | 100% | 99.55% | 100% |
| Annual cost of Water's DWU General Expense as a percent of total Water Utilities budget | 13.3% | 13.68% | 13.7% |
| Percent of actual payments made for Street Rental as a percent of budget | 100% | 97.14% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Provide payments to the general fund for services received from other City departments.

Major Budget Items:

FY 2014-15 includes full-year funding of technology costs and initial implementation of CIS/DWU Business Technology Master Plan Program.

Key Focus Area 5: E-Gov

Efficiency Team

Department: Office of Financial Services

- 5.27** **Description:** This service provides a team of professionals to partner with staff throughout the organization to analyze processes and develop strategies that will increase efficiency and productivity, increase revenues and/or decrease expenses.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$191,893 | 2.4 | \$190,404 | 1.7 | \$307,220 | 3.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$191,893 | 2.4 | \$190,404 | 1.7 | \$307,220 | 3.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Dollar savings per position | \$400,000.00 | \$1,133,333.00 | \$800,000.00 |
| Number of processes reviewed/analyzed | 6 | 25 | 25 |
| Cost/time savings or revenue enhancements from organizational or process improvements recommended | \$1,200,000.00 | \$3,400,000.00 | \$2,400,000.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Cost/Time savings or revenue enhancements valued at approximately \$2 million from organizational or process improvements in FY 2014-15.

Major Budget Items: In FY 2014-15, provide full year funding for 3 FTEs that were only partially funded in FY 2013-14.

Key Focus Area 5: E-Gov

Elections

Department: City Secretary's Office

- 5.28** **Description:** In accordance with Dallas City Charter, Chapter IV, all municipal elections shall be held under the provisions of the Charter unless the laws of the State of Texas applicable to city elections require otherwise. Chapter IIIA, Section 3, states the City Secretary shall serve as the election official for all city elections. The Elections Manager is appointed by the City Secretary to manage the joint election contracts with Dallas, Denton and Collin Counties.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,096,074 | 1.0 | \$1,096,074 | 1.0 | \$1,098,639 | 1.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$1,096,074 | 1.0 | \$1,096,074 | 1.0 | \$1,098,639 | 1.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of Campaign Finance Reports locked down/reported within 1 business day | 100% | 100% | 100% |
| Percent of service requests initiated within 3 business days | 100% | 100% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Outreach to major cities and comparable U.S. cities on an in-house Petition Verification System.

Major Budget Items: November 2014 Special Election (Charter Amendments) estimated cost is \$1,000,000. May 2015 General election estimated cost is \$1,000,000 due to mayoral election.

Key Focus Area 5: E-Gov

EMS Compliance Program

Department: Non-Departmental

5.29 Description: To ensure compliance with the City of Dallas' Integrity Agreement with the U.S. Department of Health and Human Services, this service provides federally mandated oversight of the implementation and management of a Compliance Program around ambulance billing claims and provides additional oversight to the City's administration of federal health care programs.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| <i>General Fund</i> | \$310,985 | 2.0 | \$297,024 | 1.5 | \$311,851 | 2.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$310,985 | 2.0 | \$297,024 | 1.5 | \$311,851 | 2.0 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|----------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percentage of billing errors in annual review of EMS payments from Medicare and Medicaid (acceptable error rate <5%) | N/A | N/A | 5% |
| Percent of employees who received mandatory compliance training within prescribed time frame | 100% | 100% | 100% |
| Number of employees who received mandatory compliance training | 3,000 | 2,200 | 2,200 |
| Number of calls received by Compliance Hotline | 100 | 120 | 150 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide oversight to the City's administration of federal health care programs and ambulance billing claims.

Major Budget Items: None

Key Focus Area 5: E-Gov

Energy Procurement and Monitoring

Department: EBS - Building Services

- 5.30** **Description:** This service manages and provides oversight of the City's Energy Procurement and Monitoring Program. The City's energy program includes procuring more than \$70 million annually in renewable and conventional energy, with renewable energy making up 50% of the City's total usage. Equipment and Building Services (EBS) manages the City's energy contracts, processes electricity bills, completes the day-to-day change order requests for most City facilities, and analyzes and forecasts electricity use.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$3,834,869 | 3.0 | \$3,256,232 | 1.0 | \$3,582,444 | 2.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$159,493 | 0.0 | \$557,233 | 0.0 | \$159,493 | 0.0 |
| Total | \$3,994,362 | 3.0 | \$3,813,465 | 1.0 | \$3,741,937 | 2.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------|-------------------|---------------------|--------------------|
| Cost of annual electricity EBS/Multi per kwh | \$0.10 | \$0.09 | \$0.09 |
| Electricity consumed annually citywide (kwh) | 719,902,500 | 718,735,000 | 723,923,927 |
| Electricity consumed annually EBS/Multi (kwh) | 27,640,735 | 27,191,183 | 28,140,467 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Complete procurement of new electricity consultant contract by the end of September 2015.

Major Budget Items: This service includes \$159k in additional resources from Convention Center for electricity costs at the City Hall Parking Garage.

Key Focus Area 5: E-Gov

Ethics and Diversity

Department: Non-Departmental

- 5.31** **Description:** The City's Code of Ethics, Administrative Directives, individual department Codes of Conduct, and other governing documents serve as a roadmap for how City employees can meet the City's commitment to the highest standards of integrity, professionalism and fairness. All those working on behalf of the City must be aware of these governing documents, understand how to apply them, and conduct themselves according to their instruction.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$111,664 | 1.0 | \$89,727 | 0.5 | \$194,548 | 2.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$111,664 | 1.0 | \$89,727 | 0.5 | \$194,548 | 2.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------|-------------------|---------------------|--------------------|
| # of Diversity training sessions held | N/A | N/A | 6 |
| % of trained employees understanding basic diversity issues | N/A | N/A | 85% |
| % of Focus Group members aware of reporting process | N/A | N/A | 80% |
| % of EAC members aware of Ethics/Diversity Office | N/A | N/A | 75% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Provide Ethics Training for new employees on a quarterly basis; review and update personnel rules.

Major Budget Items:

For FY 2014-15, this service has been moved from Human Resources to Non-Departmental and funding added for a Coordinator.

Key Focus Area 5: E-Gov

Fair Housing and Human Rights Compliance

Department: Management Services

- 5.32** **Description:** Fair Housing and Human Rights Compliance operates under a Memorandum of Understanding with the U.S. Department of Housing and Urban Development and is responsible for housing discrimination investigations and mediation under City Code Chapter 20A. The office also provides discrimination investigations in housing, employment, and public accommodation based on sexual orientation under City Code Chapter 46, and educates the community on fair housing laws, human rights laws and responsibilities.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$84,348 | 1.0 | \$87,855 | 1.0 | \$75,515 | 1.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$822,554 | 10.0 | \$862,554 | 10.0 | \$937,798 | 10.0 |
| Total | \$906,902 | 11.0 | \$950,409 | 11.0 | \$1,013,313 | 11.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of non-litigated cases closed within 120 days | 75% | 65% | 75% |
| Number of fair housing education and outreach events | 80 | 63 | 70 |
| Number of citizen assistance inquiries processed and/or referred annually | 1,500 | 1,550 | 1,550 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide 70 outreach and education events and process approximately 1,550 citizen assistance inquiries.

Major Budget Items: Additional Resources include Community Development Block Grant (CDBG) funds, Fair Housing Assistance Program (FHAP) grant funds and FHAP Partnership funds.

Key Focus Area 5: E-Gov

Financial Reporting

Department: City Controller's Office

- 5.33** **Description:** The Financial Reporting service is responsible for the preparation of the City's Comprehensive Annual Financial Report (CAFR) and the annual financial statements for the Water Utilities, Aviation, Economic Development Tax Increment Finance funds and Local Government Corporations. Financial Reporting also includes Reconciliation and Cost Accounting / Fixed Assets which are responsible for ensuring the accuracy of the City's cash balance and fixed asset system.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$2,197,345 | 24.9 | \$2,094,278 | 20.9 | \$1,976,332 | 25.1 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$2,197,345 | 24.9 | \$2,094,278 | 20.9 | \$1,976,332 | 25.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-----------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of accuracy of financial data through no audit findings | 99.5% | 100% | 99.5% |
| Percent of transactions approved before month end close | 98.5% | 98.7% | 99% |
| Number of days to complete bank reconciliation after month end | N/A | 60 | 60 |
| Cost per financial transaction | N/A | \$256.45 | \$288.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide timely and accurate financial statements as demonstrated by the completion of the CAFR by March 31 without internal control findings as communicated by the City's external auditor.

Major Budget Items: Reduction in allocation of computer costs to other service areas. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 5: E-Gov

Fire Applicant - Physical Abilities Testing

Department: Civil Service

- 5.34** *Description:* The Fire Candidate Physical Ability Test is administered by Civil Service Department staff to applicants in order to assess the physical abilities of candidates on the performance of firefighting duties pursuant to City Charter Chapter XVI, Sec. 5 and Sec. 13 and Civil Service Rule XXIV, Sec. 1(5).

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$42,348 | 0.5 | \$42,679 | 0.5 | \$44,545 | 0.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$42,348 | 0.5 | \$42,679 | 0.5 | \$44,545 | 0.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of complaints and challenges regarding test administration | 5% | 5% | 3% |
| Cost per applicant tested | \$94.00 | \$108.00 | \$105.00 |
| Number of physical abilities tests administered | 450 | 396 | 425 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Conduct 425 Fire Candidate Physical Ability Tests (CPAT).

Major Budget Items: None

Key Focus Area 5: E-Gov

General Counsel

Department: City Attorney's Office

- 5.35** **Description:** General Counsel provides legal support to City departments, boards, commissions, and the City Council. The City Charter requires the City Attorney's Office to approve all proposed ordinances; to draft ordinances granting franchises; to review and approve all papers, documents, contracts, and other instruments; to be the legal adviser to the City Manager, the City Council, committees, boards, commissions, City officers and employees; and to advise the City concerning legislation.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$4,385,570 | 37.0 | \$4,267,025 | 35.2 | \$4,667,783 | 39.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$81,515 | 0.0 | \$81,515 | 0.0 | \$106,203 | 0.0 |
| Total | \$4,467,085 | 37.0 | \$4,348,540 | 35.2 | \$4,773,986 | 39.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------|-------------------|---------------------|--------------------|
| Number of real estate matters completed | 2,200 | 2,134 | 2,200 |
| Number of ordinances prepared | 350 | 361 | 360 |
| Number of contracts and agreements completed | 3,000 | 3,991 | 4,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Provide timely preparation and review of all contracts, ordinances and resolutions and provide legal support to City Council and at Board and Commission meetings.

Major Budget Items:

FY 2014-15 budget includes three new attorney positions. The FY 2014-15 budget also includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 5: E-Gov

General Obligation Commercial Paper and Master Lease Programs

Department: Non-Departmental

- 5.36** *Description:* The General Obligation Commercial Paper Program funds interim financing for capital improvement projects. Expenditures include credit facility fees and paying agent fees. The Master Lease Program funds the purchase of equipment and technology improvements and expenditures include principal and interest.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$5,587,785 | 0.0 | \$7,444,768 | 0.0 | \$12,497,176 | 0.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$5,587,785 | 0.0 | \$7,444,768 | 0.0 | \$12,497,176 | 0.0 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Continue the Commercial Paper and Master Lease Programs to provide "just-in-time" borrowing and reduce the City's debt cost.

Major Budget Items:

In FY 2014-15, additional funds reflect debt payment for continued use of the Master Lease program for the purchase of equipment and technology.

Key Focus Area 5: E-Gov

Grant Administration

Department: Office of Financial Services

- 5.37** **Description:** This service provides planning; program oversight and compliance; and management of grant funds for the City's Consolidated Plan and other government grants in accordance with applicable federal and state regulations. Staff also provides on-site monitoring of sub-recipients, oversees budget development, maintains timely reporting to grant agencies, monitors citizen participation and serves as the City's liaison to various federal agencies from which the City receives grant funding.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,071,875 | 12.5 | \$1,068,808 | 11.1 | \$1,303,508 | 14.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$757,815 | 9.0 | \$757,815 | 9.0 | \$649,774 | 7.0 |
| Total | \$1,829,690 | 21.5 | \$1,826,623 | 20.1 | \$1,953,282 | 21.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of citizens reporting that presentations were helpful and informative | N/A | N/A | 92% |
| Percent of grant funds protected from loss or repayment during current fiscal year | 98% | 98% | 98.5% |
| Percent of financial reports produced according to schedule | 98% | 98% | 98% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Administer and monitor grant funds in accordance with prescribed guidelines.

Major Budget Items:

In FY 2014-15, due to a reduction in grant funds, this service funds two FTEs in the Grant Compliance Group that have been previously supported through CDBG funding. In addition, FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 5: E-Gov

Housing Management/Contract Support

Department: Housing / Community Services

- 5.38** *Description:* Provides for management oversight, and support for contract administration for Housing/Community Services. Included in this service are technical assistance, compliance monitoring and regulatory reporting of activities for public service and portfolio management of housing loans. This service addresses the legal mandates for the City of Dallas to appoint a public health authority through an inter-local agreement with Dallas County.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget Dollars</i> | <i>FTE</i> | <i>FY 2013-14 Estimate Dollars</i> | <i>FTE</i> | <i>FY 2014-15 Adopted Dollars</i> | <i>FTE</i> |
|--------------------------------------|--------------------------------------|------------|----------------------------------------|------------|---------------------------------------|------------|
| General Fund | \$1,189,421 | 6.4 | \$1,121,936 | 6.4 | \$729,487 | 6.4 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$1,111,575 | 13.0 | \$1,106,375 | 13.0 | \$1,547,362 | 19.0 |
| Total | \$2,300,996 | 19.4 | \$2,228,311 | 19.4 | \$2,276,849 | 25.4 |

| <i>Performance Measures</i> | <i>FY 2013-14 Budget</i> | <i>FY 2013-14 Estimate</i> | <i>FY 2014-15 Adopted</i> |
|---------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per affordability review | N/A | \$26.97 | \$27.78 |
| Percent of projects in compliance based on reviews | N/A | 97% | 98% |
| Average number of compliance monitoring reviews for FTE | N/A | 248 | 321 |
| Number of Property Liens Released | 350 | 590 | 650 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Administer/management oversight of all resources.

Major Budget Items: This service combines: Housing Contract Administration and Housing Management Support. Both services provide oversight, monitoring and compliance with federal, state and local funding regulations.

This service was renamed from Housing Management Support to Housing Management/Contract Support to reflect the two programs combined in FY 2014-15.

Additional Resources: CDBG/HOME: \$1,547,362

Key Focus Area 5: E-Gov

HRIS and HR Payroll Services

Department: Human Resources

- 5.39** *Description:* The HRIS/Payroll Division maintains the Human Resources Information System (HRIS) database which stores all employee records and personnel data. Divisions staff completes all payroll entries including approximately 1000 pay change requests and/or adjustments per pay period and provides support to employees regarding pay and leave questions. Additionally, one staff member in this division recruits, interviews and hires all laborers and truck drivers.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$1,311,817 | 17.4 | \$1,376,904 | 16.4 | \$1,489,625 | 18.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$1,311,817 | 17.4 | \$1,376,904 | 16.4 | \$1,489,625 | 18.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per employee per month to manage employee master file data in Lawson | \$3.21 | \$3.15 | \$3.25 |
| Cost per job to recruit, interview and place laborers and truck drivers | \$450.00 | \$449.00 | \$463.00 |
| HR cost to process each paycheck | \$1.43 | \$1.45 | \$1.49 |
| Number of payroll / HR training sessions for managers and employees to enhance user knowledge of payroll / HR systems and decrease entry errors | 12 | 24 | 15 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Implementation of electronic on boarding system for civilian employees and implementation of a paperless system for payroll actions.

Major Budget Items: Added \$60k for DART Bus Pass subsidy and CIS charges increased by \$58k.

Key Focus Area 5: E-Gov

Human Resource Consulting

Department: Human Resources

- 5.40** *Description:* The HR Employee Relations Division helps to mitigate grievances, EEOC complaints, Department of Labor investigations, unemployment claims and litigation by providing employees guidance on administering and interpreting local, state and federal employment rules/laws. The team ensures discipline is applied appropriately and grievances are resolved in a timely manner. The team delivers departmental training, supervisory/leadership training, and promotes employee coaching/counseling.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$2,172,747 | 18.6 | \$2,148,739 | 19.6 | \$2,608,307 | 19.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$2,172,747 | 18.6 | \$2,148,739 | 19.6 | \$2,608,307 | 19.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per investigation of personnel related issues | \$5,400.00 | \$5,395.00 | \$5,500.00 |
| Cost for each disciplinary action, appeal and grievance | \$260.00 | \$259.28 | \$267.30 |
| Cost per executive to recruit, interview and place each executive | \$6,852.70 | \$6,921.92 | \$7,136.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Develop and implement expanded Supervisor Trainer, Manager Trainer, and additional Leadership Development Initiatives

Major Budget Items:

Added \$300k for training implementation and CIS charges increased by \$40k. Ethics and Diversity officer moved to Non-Departmental. FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 5: E-Gov

Independent Audit

Department: City Controller's Office

- 5.41** **Description:** The annual audit is performed by the independent auditors and includes examining, on a test basis, evidence supporting the amounts and disclosures in the Comprehensive Annual Financial Report (CAFR). The audit is performed in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$919,253 | 0.0 | \$919,253 | 0.0 | \$921,253 | 0.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$919,253 | 0.0 | \$919,253 | 0.0 | \$921,253 | 0.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------|-------------------|---------------------|--------------------|
| Number of days to conduct audit | 182 | 182 | 180 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Work with the external auditors to maintain the timeliness of the external audit.

Major Budget Items: None

Key Focus Area 5: E-Gov

Intergovernmental Services

Department: Management Services

- 5.42** *Description:* The Office of Intergovernmental Services coordinates the City's legislative activities and secures grants to fill critical gaps in city funding. The Fund Development Team is the City's primary point-of-contact for identifying, writing, submitting, and managing competitive/formula grants received from state and federal sources. The Legislative Services Team supports the City's interests with local, state and federal legislators and agencies to advance Dallas' legislative priorities.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$335,395 | 8.0 | \$335,395 | 7.0 | \$332,175 | 9.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$389,580 | 0.0 | \$439,268 | 0.0 | \$476,522 | 0.0 |
| Total | \$724,975 | 8.0 | \$774,663 | 7.0 | \$808,697 | 9.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of policy positions or legislative analyses prepared per legislative FTE | N/A | N/A | 50 |
| Percent of customers that agree or strongly agree that IGS staff is knowledgeable as indicated in the annual internal services survey | 90% | 92% | 95% |
| Percent of legislative priorities achieved (Federal and State) | 50% | 64% | 62% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Submit 20 grants per grant writer.

Major Budget Items: Legislative Services and Fund Development have been consolidated into one service.

Key Focus Area 5: E-Gov

Internal Control Task Force

Department: Non-Departmental

- 5.43** *Description:* The Internal Control Task Force, formed October 1, 2012, evaluates, documents and improves the City's internal controls. The Task Force also serves as a resource for internal control questions, concerns and training. The Task Force also monitors implementation of City Auditor audit recommendations and functions as a liaison for the City's departments and the Office of the City Auditor.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$296,281 | 3.0 | \$296,069 | 2.5 | \$416,744 | 4.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$296,281 | 3.0 | \$296,069 | 2.5 | \$416,744 | 4.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of training classes held to improve internal controls | 5 | 5 | 5 |
| Number of recommendations to improve internal controls | 75 | 135 | 75 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Provide quality internal control services for City departments.

Major Budget Items:

Add one FTE in FY 2014-15 to facilitate continuous monitoring of financial and operational internal controls and perform computer access control evaluation.

Key Focus Area 5: E-Gov

Land Surveying Services

Department: Public Works

- 5.44** **Description:** Provides land surveying services, project management and review of consultant proposals and submittals for land surveying for all City departments. Review of consultant proposals and work products provides quality control and assures compliance with City of Dallas ordinances, and State of Texas Surveying Act and Rules.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|-----|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$120,759 | 10.6 | \$165,570 | 8.0 | \$102,316 | 10.6 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$622,595 | 0.0 | \$549,164 | 0.0 | \$670,135 | 0.0 |
| Total | \$743,354 | 10.6 | \$714,734 | 8.0 | \$772,451 | 10.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Net cost per research request | \$107.31 | \$111.54 | \$108.49 |
| Percentage of survey requests completed by survey division by requested date | 92% | 90% | 90% |
| Number of completed research requests | 6,500 | 6,000 | 6,600 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide Land Surveying services, consultant submittal reviews, research and surveys within required time for 90% of requests received.

Major Budget Items: None

Key Focus Area 5: E-Gov

Liability/Claims Fund Transfer

Department: Office of Financial Services - Reserves and Transfers

- 5.45** *Description:* The Liability and Claims Fund is used by the City to pay claims, settlements and judgments for damages to real or personal property and for personal injury suffered by any member of the public that results from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| <i>General Fund</i> | \$11,531,029 | 0.0 | \$11,531,029 | 0.0 | \$4,169,788 | 0.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Total</i> | \$11,531,029 | 0.0 | \$11,531,029 | 0.0 | \$4,169,788 | 0.0 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Ensure sufficient funding for FY 2014-15 for the payments of claims, settlements, and judgments against the City.

Major Budget Items:

FY 2013-14 estimate is greater than budget due to increased claims activity in FY 2013-14, and to partially fund FY 2014-15 anticipated needs.

Key Focus Area 5: E-Gov

Litigation

Department: City Attorney's Office

- 5.46** **Description:** Litigation represents the City, its officers and its employees in legal matters and makes recommendations to the City Council regarding the settlement or dismissal of legal proceedings. The matters addressed vary from building code enforcement, to fraud prosecution, to claims investigation, and to debt collection. The division handles a substantial number of actions ranging from property damage to storm water violations, to breach of contract, and to workers' compensation.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$4,829,954 | 42.0 | \$5,339,861 | 41.2 | \$4,992,070 | 44.6 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$84,544 | 0.0 |
| Total | \$4,829,954 | 42.0 | \$5,339,861 | 41.2 | \$5,076,614 | 44.6 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------|-------------------|---------------------|--------------------|
| Amount of money collected | \$2,400,000.00 | \$2,344,800.00 | \$2,400,000.00 |
| Number of claims resolved | 50 | 81 | 70 |
| Number of properties acquired | 20 | 18 | 20 |
| Number of lawsuits resolved | 160 | 149 | 160 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Provide competent and diligent handling of all lawsuits and claims filed against the City as well as the lawsuits the City files to acquire properties for City projects or collect funds owed to the City.

Major Budget Items:

An additional attorney and legal assistant position are included for FY 2014-15. Additionally, FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study. FY 2013-14 estimate over budget due to renovations of former Law Library into office space, new and renewal contracts for online and book reference subscriptions, and online electronic court filings.

Key Focus Area 5: E-Gov

Non-Departmental

Department: Non-Departmental

- 5.47** **Description:** Non-Departmental provides funds for miscellaneous items not falling within a single department. Some of the most significant items funded in this service include the general fund's portion of unemployment payment, professional services for legislative services, bank contracts, appraisal district contract, Dallas County Tax Collection contract, contract wrecker services, city-wide memberships, council travel, and Public Improvement District (PID) assessment payments.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$14,732,618 | 0.0 | \$16,107,690 | 0.0 | \$14,869,112 | 1.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$14,732,618 | 0.0 | \$16,107,690 | 0.0 | \$14,869,112 | 1.0 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain a balanced General Fund budget.

Major Budget Items: FY 2013-14 budget included one-time costs that will not occur again in FY 2014-15.

Key Focus Area 5: E-Gov

Payroll

Department: City Controller's Office

- 5.48** **Description:** The Payroll Division of the City Controller's Office is responsible for managing the payroll function for all City departments. The Payroll Division monitors time entries, establishes payroll deductions and direct deposit requests in accordance with employee requests, City policies, and existing laws. The Payroll Division generates wage payments on a biweekly basis, from which authorized deductions are withheld and forwarded to intended recipients in a timely manner.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$681,092 | 9.2 | \$653,992 | 7.8 | \$757,427 | 8.5 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$681,092 | 9.2 | \$653,992 | 7.8 | \$757,427 | 8.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per payroll transaction | N/A | \$1.74 | \$1.77 |
| Percent of employees using direct pay or pay card | 99.6% | 99.6% | 100% |
| Percent of payroll runs completed within 1 day of payroll end | 99.6% | 99.6% | 100% |
| Number of payment transactions annually | 431,755 | 432,633 | 433,894 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Achieve 100% direct deposit participation through employee outreach initiatives.

Major Budget Items: In FY 2014-15, eliminated one vacant position. Allocation of computer costs previously reported in Financial Reporting Division.

Key Focus Area 5: E-Gov

Public Information Office / Marketing & Media Relations

Department: Management Services

- 5.49** **Description:** The Public Information Office (PIO) imparts information about City services, initiatives, news and events via DallasCityNewsroom.com, DallasCityHall.com, Dallas City News Network, social media channels and directly to residents/business owners, homeowner organizations and the media. The City operates several social media channels including 56 Facebook pages with 82,755 followers and 16 Twitter accounts with 27,218 followers. PIO also manages the Open Record Request process.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$563,975 | 8.0 | \$565,425 | 8.0 | \$547,613 | 8.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$235,000 | 0.0 | \$235,000 | 0.0 | \$265,000 | 0.0 |
| Total | \$798,975 | 8.0 | \$800,425 | 8.0 | \$812,613 | 8.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Produce videos to market the City for use on social media and Dallasnewsroom.com | N/A | 170 | 250 |
| Percent increase of Dallas City Hall Facebook and 1500 Marilla Twitter followers | N/A | 59% | 30% |
| Percent of open records requests responded to within the 10 day legal window | 100% | 95% | 100% |
| Number of Open Records Requests processed | 13,900 | 14,500 | 15,200 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide two to three daily content updates to Dallasnewsroom.com.

Major Budget Items: None

Key Focus Area 5: E-Gov

Purchasing/Contract Management

Department: Business Development & Procurement Services

- 5.50** **Description:** The Purchasing/Contract Management Division is responsible for the centralized purchasing for all goods and services used in the operations of the City. Centralization improves efficiency and allows for aggregation which encourages increased competition which results in better pricing for the City. The Purchasing Division also ensures all purchases are in compliance with the state and federal requirements, the City's charter and administrative directives.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$2,008,470 | 23.2 | \$2,007,520 | 22.6 | \$2,194,305 | 24.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$2,008,470 | 23.2 | \$2,007,520 | 22.6 | \$2,194,305 | 24.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------|-------------------|---------------------|--------------------|
| Average number of bids received per solicitation | N/A | 5 | 5 |
| Number of days for processing informal solicitations | N/A | 7 | 7 |
| Number of contracts managed (Master Agreements) | 765 | 646 | 700 |
| Percent of contracts renewed before expiration | 95% | 90% | 95% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue to maximize the value of public funds through a transparent and competitive bidding process.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study; Insurance and Bond Certificate tracking software.

Key Focus Area 5: E-Gov

Records Management

Department: City Secretary's Office

- 5.51** **Description:** Records Management oversees city-wide program as required by Texas statute and City Code 39C. Advises the records management policy committee on program policies; ascertains the City's compliance with recordkeeping requirements including electronic records; facilitates access to public information; applies record retention and disposition schedules; operates the Records Center; trains City staff; quality controls Council action files; posts resolutions to the web and creates minute books.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$509,405 | 3.0 | \$527,209 | 3.0 | \$527,110 | 3.0 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$509,405 | 3.0 | \$527,209 | 3.0 | \$527,110 | 3.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of Authorization for Records Disposal (AFRD) forms processed within 3 business days | 100% | 100% | 100% |
| Percent of open records request completed within 10 business days | 100% | 100% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Records Management training sessions developed and presented to City staff.

Major Budget Items: A new 60-month storage contract will be awarded the Fall of 2014 and is estimated to be a 10% increase over current costs. City Charter requires this office to operate inactive records storage for all city departments.

Key Focus Area 5: E-Gov

Salary and Benefit Reserve

Department: Office of Financial Services - Reserves and Transfers

- 5.52** *Description:* The Salary and Benefit Reserve is a central location for the payment of General Fund employees' termination payments. Departments' budgets do not include an allocation for termination payments.

| <i>Source of Funds:</i> | <i>FY 2013-14 Budget</i> | | <i>FY 2013-14 Estimate</i> | | <i>FY 2014-15 Adopted</i> | |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
| | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> | <i>Dollars</i> | <i>FTE</i> |
| <i>General Fund</i> | \$1,045,390 | 0.0 | \$2,045,390 | 0.0 | \$1,800,000 | 0.0 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Total</i> | \$1,045,390 | 0.0 | \$2,045,390 | 0.0 | \$1,800,000 | 0.0 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Ensure sufficient funding for FY 2014-15 for termination payments associated with resignations and retirements.

Major Budget Items: None

Key Focus Area 5: E-Gov

Strategic Customer Services

Department: Office of Financial Services

- 5.53** **Description:** Strategic Customer Services (SCS) is responsible for coordinating and monitoring performance measures and benchmarking for all City departments, which links the City's strategic plan and multi-year projects to the allocation of City resources. In addition, SCS manages interdepartmental projects, community issues and works closely with City departments, council members, and citizens to effect positive change, resulting in more effective and efficient delivery of City services.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$532,125 | 6.0 | \$548,488 | 4.5 | \$479,035 | 4.8 |
| Enterprise/Internal Svc/Other | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$532,125 | 6.0 | \$548,488 | 4.5 | \$479,035 | 4.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per session per attendee | N/A | \$43.00 | \$12.71 |
| Percent performance measures updated on time | N/A | 80% | 84% |
| Percent customer satisfaction with City of Dallas services | N/A | 61% | 63% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Implement DallasMeasures citywide performance measurement review process.

Major Budget Items:

Service moved from Management Services to Office of Financial Services in FY 2014-15. In FY 2014-15, eliminated one vacant position.

Key Focus Area 5: E-Gov

Utility Management

Department: Office of Financial Services

- 5.54** *Description:* Utility Management oversees and manages franchised utilities and certificated telecommunication providers use of the public rights-of-way including electric, natural gas, and cable television.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| <i>General Fund</i> | \$343,732 | 1.5 | \$346,028 | 1.5 | \$337,304 | 1.5 |
| <i>Enterprise/Internal Svc/Other</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| <i>Additional Resources</i> | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$343,732 | 1.5 | \$346,028 | 1.5 | \$337,304 | 1.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of complaints responded to within 30 days | 100% | 100% | 100% |
| Number of complaints reviewed | 220 | 176 | 200 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Provide oversight in accordance with guidelines.

Major Budget Items: None

Key Focus Area 5: E-Gov

Vital Statistics

Department: Water Utilities

- 5.55** **Description:** The Bureau of Vital Statistics (BVS) registers and issues certified copies of birth and death certificates to qualified applicants in accordance with Texas Department of State Health Services; enforces regulations established by the Texas Administrative Code; issues burial transit and cremation permits that allow a body to be transported to another state; and preserves vital records.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$0 | 15.7 | \$0 | 15.2 | \$0 | 15.7 |
| Additional Resources | \$1,095,858 | 0.0 | \$1,006,313 | 0.0 | \$1,098,747 | 0.0 |
| Total | \$1,095,858 | 15.7 | \$1,006,313 | 15.2 | \$1,098,747 | 15.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Ratio of revenue collected to cost to provide service | 1.44 | 1.45 | 1.36 |
| Number of customers assisted or served by walk-in, mail and online | 49,200 | 46,997 | 45,303 |
| Total number of deaths registered | 10,500 | 10,500 | 12,634 |
| Number of birth and death records sold per FTE | 6,197 | 7,507 | 6,106 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Sell 95,863 records.

Major Budget Items: None

Key Focus Area 5: E-Gov

Water Planning, Financial and Rate Services

Department: Water Utilities

- 5.56** *Description:* This service ensures that the City has water both now and in the future to meet the needs of the citizens of Dallas and customer cities while maintaining and acquiring water rights as needed. These divisions coordinate preparation of the capital budget to fund the water and wastewater infrastructure; develop and monitor the Department's annual operating budget; and conduct wholesale cost of service studies, and provide both wholesale and retail rate development.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$3,726,372 | 25.3 | \$3,424,898 | 19.8 | \$3,923,148 | 26.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$3,726,372 | 25.3 | \$3,424,898 | 19.8 | \$3,923,148 | 26.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of actual Department revenues to budgeted revenues | 100% | 96.4% | 100% |
| Percent of average residential bill to median income – Average annual residential water and wastewater bill should be less than or equal to 2% median income (EPA guideline) | 1.74% | 1.74% | 1.8% |
| Annual percent of compliance with water rights permit | 100% | 99.42% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Meet required deadlines on regulatory and contractual reporting 100% of the time.

Major Budget Items: FY 2014-15 includes full year funding of personnel costs.

Key Focus Area 5: E-Gov

Water Utilities Customer Account Services

Department: Water Utilities

- 5.57** **Description:** Provides water meter reading, billing, collection, and customer service activities for over 300,000 water, wastewater, sanitation, and stormwater utility accounts on a monthly basis. It also includes billing and collection of other City of Dallas account receivables. It provides meter and account maintenance; payment processing: walk-in, online, auto-pay, lockbox; and supports/trains all billing system users.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$24,449,357 | 288.2 | \$23,308,911 | 270.1 | \$25,884,562 | 289.2 |
| Additional Resources | \$576,915 | 0.0 | \$576,915 | 0.0 | \$576,915 | 0.0 |
| Total | \$25,026,272 | 288.2 | \$23,885,826 | 270.1 | \$26,461,477 | 289.2 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of meter reading accuracy | 99.93% | 99.94% | 99.93% |
| Annual cost to maintain each customer account | \$73.75 | \$70.48 | \$77.97 |
| Number of service actions performed by field services to repair and test water meters per mile driven | 0.42 | 0.45 | 0.42 |
| Number of security alarm permits renewed/issued | 62,500 | 67,560 | 62,500 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: A high level of financial accountability will be maintained through the accurate billing and collection of accounts.

Major Budget Items: The FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.



INTERNAL SERVICES AND OTHER FUNDS

The following information is reported separately from prior Key Focus Areas because the costs are already captured in those Services.

Services included in this section are reported by Key Focus Area. The following funds are included:

- 9-1-1 System Operations
- Communication and Information Services
- Employee Benefits (Administration)
- Equipment and Building Services – Equipment Services
- Express Business Center
- Risk Management (Administration)



Key Focus Area 5: E-Gov

| Service(s) | Department | FY 2014-15 Total Adopted (Dollars) | FY 2014-15 GF Adopted (Dollars) | FY 2014-15 GF Adopted FTEs |
|------------------------------------|---------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| Key Focus Area 5: E-Gov | | | | |
| 5.A | 9-1-1 Technology/Education Services | 17,239,255 | 0 | 0.0 |
| 5.B | Business Services | 3,143,526 | 0 | 0.0 |
| 5.C | Business Technology Services | 21,148,535 | 0 | 0.0 |
| 5.D | Cable Access and Audiovisual Services | 0 | 0 | 0.0 |
| 5.E | City Fleet Asset Management | 3,108,354 | 0 | 0.0 |
| 5.F | City Fleet Maintenance and Repair Services | 27,771,971 | 0 | 0.0 |
| 5.G | City Fleet Paint and Body Shop Coordination | 1,230,092 | 0 | 0.0 |
| 5.H | Disposal of Surplus and Police Unclaimed Property | 1,668,135 | 0 | 0.0 |
| 5.I | Environmental Services for City Fleet Operations | 2,297,321 | 0 | 0.0 |
| 5.J | Fuel Procurement and Management | 22,655,585 | 0 | 0.0 |
| 5.K | HR Benefits Administration Services | 1,370,147 | 0 | 0.0 |
| 5.L | Internal Computer Support | 7,788,566 | 0 | 0.0 |
| 5.M | Internal Desktop Support | 6,017,027 | 0 | 0.0 |
| 5.N | Internal Radio Communication | 6,044,819 | 0 | 0.0 |
| 5.O | Internal Telephone and Data Communication | 11,800,145 | 0 | 0.0 |
| 5.P | Public Safety Technology Support | 6,642,526 | 0 | 0.0 |
| 5.Q | Risk Management Services | 2,525,243 | 0 | 0.0 |
| 5.R | Strategic Technology Management | 11,003,957 | 0 | 0.0 |
| Total for Key Focus Area 5: | | \$153,455,204 | \$0 | 0.0 |

Note: FY 2014-15 Total Adopted includes additional resources.



Key Focus Area 5: E-Gov

9-1-1 Technology/Education Services

Department: Communication & Information Services

5.A *Description:* Provides the IT infrastructure, hardware, software and technical support for processing 9-1-1 telephone calls.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$19,758,165 | 3.0 | \$15,560,039 | 2.7 | \$17,239,255 | 3.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$19,758,165 | 3.0 | \$15,560,039 | 2.7 | \$17,239,255 | 3.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per call as a measure of the cost of technology/service | \$9.88 | \$8.08 | \$8.62 |
| Percent CPU and line capacity during peak hours | N/A | 100% | 100% |
| Availability of telecommunications devices for the deaf (TDD) | N/A | 100% | 100% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain system availability at 100% during peak call times.

Major Budget Items: FY 2013-14 expenses are lower due to a reduction in reimbursements to the Police Department and Dallas Fire-Rescue. FY 2014-15 expenses are lower due to the reduction in one-time charges for the relocation of the Fair Park Radio Tower.

Key Focus Area 5: E-Gov

Business Services

Department: Express Business Center

5.B

Description: The Business Development and Procurement Services' Express Business Center (EBC) provides reprographic services, citywide U.S. Postal Services (USPS), processes water utility bills and cut-off notices daily. The EBC is also responsible for reviewing, reconciling, and processing bill payments for the office supply and the multi-functional devices contract.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$3,144,126 | 8.0 | \$3,113,308 | 8.0 | \$3,143,526 | 8.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$3,144,126 | 8.0 | \$3,113,308 | 8.0 | \$3,143,526 | 8.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of reprographic services that meet customer satisfaction | N/A | 100% | 100% |
| Percent of water bills processed by 3:00 p.m. daily | 98% | 100% | 98% |
| Percent of reprographic services produced within 24 hours | 98% | 100% | 98% |
| Number of Water Bill Inserts | 3,250,000 | 3,203,000 | 3,150,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Continue efforts to maximize reprographic opportunities.

Major Budget Items: FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study.

Key Focus Area 5: E-Gov

Business Technology Services

Department: Communication & Information Services

5.C

Description: Provide technology expertise in the identification, selection, implementation and maintenance of systems that enable City departments to accomplish their respective missions. Services include package software implementations, custom developed software solutions, website designs, ecommerce, data exchange and integration, government-to-citizen, government-to-business, and 24/7 operational maintenance support of mission critical systems.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$16,310,858 | 51.3 | \$15,791,585 | 40.9 | \$21,148,535 | 58.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$16,310,858 | 51.3 | \$15,791,585 | 40.9 | \$21,148,535 | 58.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of core business applications per user | N/A | \$835.68 | \$879.80 |
| Percent of users able to use application / technology unaided after initial training | N/A | 65% | 80% |
| Number of available data sets on the open data portal | N/A | 45 | 69 |
| Number of monthly hits to dallascityhall.com | N/A | 950,000 | 1,000,000 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Achieve 90% on time delivery of projects while complying with industry standard software development practices.

Major Budget Items:

FY 2014-15 includes funding to develop citywide strategies for 3-1-1; Street Services and Big Data; implementation of Digital Signatures; increased support for SAP/Water Utilities Projects; and enhanced support of network and equipment at Dallas Love Field Airport.

Key Focus Area 5: E-Gov

Cable Access and Audiovisual Services

Department: Communication & Information Services

- 5.D** *Description:* Manage cablecast operations of the Dallas City News Network (DCNN) which cablecasts and live streams City Council meetings, briefings, committee meetings, and other City-related programs and events. DCNN contributes content to the City's social media channels and DallasCityNewsroom.com. Oversees the City's involvement with Public, Education, and Government (PEG) access channels as mandated by federal law and provides audio/visual support for City meetings and functions.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$545,086 | 5.8 | \$500,881 | 4.0 | \$0 | 0.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$545,086 | 5.8 | \$500,881 | 4.0 | \$0 | 0.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of coverage/technical support of employee events, meetings, board and commission meetings and press conferences | 162 | 156 | N/A |
| Viewership of Dallas City Council meetings and briefings on DallasCityNewsroom.com and government channel rate increase | 10% | 10% | N/A |
| Percent increase "views rate" of DCNN/PIO produced videos on social media channels and DallasCityNewsroom.com | 12% | 12% | N/A |
| Number of DCNN/PIO videos for government channel, DallasCityNewsroom.com, and social media channel productions | 120 | 140 | N/A |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: N/A

Major Budget Items: This service is consolidated into the Office of Management Services in FY 2014-15.

Key Focus Area 5: E-Gov

City Fleet Asset Management

Department: EBS - Equipment Services

5.E

Description: This service provides life-cycle coordination for most of the City's fleet (5,307 vehicles/equipment) used for service delivery by City departments. Major activities include specification and procurement of new fleet, preparation of new units for service, and disposal of units either by auction or salvage. Short-term departmental needs are provided by centralized outside equipment rental and an internal motor pool.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|-------------------------------|--------------------|-------------|---------------------|-------------|--------------------|-------------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$2,884,325 | 17.0 | \$2,236,583 | 12.7 | \$3,108,354 | 22.4 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$2,884,325 | 17.0 | \$2,236,583 | 12.7 | \$3,108,354 | 22.4 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of service per unit | N/A | \$421.44 | \$585.71 |
| Percentage of alternative fuel vehicles within the EBS maintained fleet | 40% | 38% | 40% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Reduce outside equipment rental by 5%.

Major Budget Items: Adds three FTEs and \$153k for centralized outside equipment rental.

Key Focus Area 5: E-Gov

City Fleet Maintenance and Repair Services

Department: EBS - Equipment Services

5.F

Description: This service repairs and maintains 5,307 City-owned vehicles/equipment. Staff performs both scheduled and non-routine maintenance/repairs (preventative maintenance, inspections, towing, welding, and modifications/rebuilds). In FY 2012-13, staff completed 149,830 repairs citywide. This service also manages parts inventory (new and rebuilt parts, salvaged parts, and "ready to install" tires/wheels).

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-------|---------------------|-------|--------------------|-------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$26,569,754 | 232.8 | \$28,169,943 | 216.7 | \$26,977,882 | 228.0 |
| Additional Resources | \$794,089 | 0.0 | \$746,409 | 0.0 | \$794,089 | 0.0 |
| Total | \$27,363,843 | 232.8 | \$28,916,352 | 216.7 | \$27,771,971 | 228.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of service per repair | N/A | \$203.71 | \$199.64 |
| Achieve and maintain an 85% customer satisfaction rating for EBS Fleet Services | N/A | 75% | 85% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Maintain an overall fleet availability for 5,307 EBS' maintained vehicles/equipment at 90%.

Major Budget Items:

Additional resources include Stormwater reimbursements. FY 2013-14 estimate increase due to equipment purchases and new part purchases for vehicles.

Key Focus Area 5: E-Gov

City Fleet Paint and Body Shop Coordination

Department: EBS - Equipment Services

5.G

Description: This service coordinates paint and body repair for City equipment. Nearly all paint and body repairs are outsourced. Repair estimates are developed by a third-party appraisal company using industry standards.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$1,365,765 | 2.0 | \$1,010,996 | 2.1 | \$1,230,092 | 2.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$1,365,765 | 2.0 | \$1,010,996 | 2.1 | \$1,230,092 | 2.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of service per repair | N/A | \$1,123.33 | \$1,294.83 |
| Parts costs avoided by utilizing City-owned parts | N/A | \$195,000.00 | \$200,000.00 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Improve turn-around time for repairs by 5 percent, from 85% to 90%.

Major Budget Items: None

Key Focus Area 5: E-Gov

Disposal of Surplus and Police Unclaimed Property

Department: Express Business Center

5.H

Description: Business Development and Procurement Services (BDPS) is responsible for the disposition of City surplus, police confiscated and unclaimed property which complies with the Administrative Directive 6-1 and City Charter. BDPS utilizes public auctions, e-Bay, sealed bids and a storefront concept (City Store) to display and sell a wide range of property to the general public. This service generates approximately \$5.1 million annually of revenue for the City.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$667,564 | 3.0 | \$694,245 | 3.0 | \$1,668,135 | 3.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$667,564 | 3.0 | \$694,245 | 3.0 | \$1,668,135 | 3.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------|-------------------|---------------------|--------------------|
| Ratio of revenue per dollar spent | N/A | 7 | 7 |
| Percent of surplus items reused by the City | 3% | 1% | 3% |
| Number of items made available for sale | 25,000 | 23,400 | 20,000 |

FY 13-14 Performance Measure Status:
Not on Track



Items reused by the City are based on departments needs and availability of items.

Service Target FY 2014-15:

Dispose of 100% of all property received, including sales and transfer.

Major Budget Items:

FY 2014-15 includes a \$1.0m transfer to the General Fund.

Key Focus Area 5: E-Gov

Environmental Services for City Fleet Operations

Department: EBS - Equipment Services

- 5.1** *Description:* This service supports Equipment and Building Services (EBS) compliance with federal, state, and local environmental and safety regulations. Activities include support for the Quality, Environmental, and Safety Management Systems and the cleaning and maintenance of sand traps, parking lots, inlet protectors, and stormwater separators to minimize illicit discharges.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$666,180 | 6.5 | \$704,159 | 7.9 | \$800,337 | 8.8 |
| Additional Resources | \$1,733,976 | 0.0 | \$1,273,721 | 0.0 | \$1,496,984 | 0.0 |
| Total | \$2,400,156 | 6.5 | \$1,977,880 | 7.9 | \$2,297,321 | 8.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of service per square foot maintained | N/A | \$0.19 | \$0.22 |
| Percentage of preventable environmental incidents | 8% | 33% | 16% |
| Number of compliance monitoring visits | 4,828 | 4,872 | 4,828 |

FY 13-14 Performance Measure Status:
Not on Track



Three environmental incidents (between one and five gallons) have occurred thus far in FY 2013-14. Education will alleviate this challenge in the future.

Service Target FY 2014-15: Reduce preventable environmental incidents by 17%, from 33% to 16%.

Major Budget Items: FY 2014-15 budget includes \$1.5m in Stormwater reimbursements.

Key Focus Area 5: E-Gov

Fuel Procurement and Management

Department: EBS - Equipment Services

5.J

Description: This service procures approximately 6.8 million gallons of unleaded, Texas Low Emission Diesel (TXLED), biodiesel, off-road dyed-diesel and Compressed Natural Gas (CNG) fuel. This service also manages eight (8) fuel islands and two (2) slow fill CNG stations. It also provides bulk fuel delivery to approximately 94 City locations.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$22,980,453 | 15.5 | \$22,031,307 | 14.4 | \$22,314,859 | 15.7 |
| Additional Resources | \$263,591 | 0.0 | \$203,455 | 0.0 | \$340,726 | 0.0 |
| Total | \$23,244,044 | 15.5 | \$22,234,762 | 14.4 | \$22,655,585 | 15.7 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------|-------------------|---------------------|--------------------|
| Cost of service per gallon dispensed | N/A | \$3.26 | \$3.30 |
| Percentage of alternative fuel dispensed | N/A | 23.7% | 22.5% |
| Total gallons of fuel dispensed | 6,750,920 | 6,823,243 | 6,862,178 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Upgrade 14% of fuel island dispensers.

Major Budget Items:

FY 2014-15 budget includes pay increases for specific positions resulting from the City's total compensation study and \$341k in Stormwater reimbursements.

Key Focus Area 5: E-Gov

HR Benefits Administration Services

Department: Employee Benefits

5.K

Description: The Benefits Division of the Human Resources Department administers the health benefits program for City employees, retirees and their eligible dependents. The benefits program is comprised of three self-funded Exclusive Provider Organization (EPO) Plans; Fully-Insured Retiree Medicare Plans; Employee and Retiree Prescription Drug Plans; Life Insurance; Dental and Vision Plans; Flexible Spending Accounts (Dependent Child Care and Health); Voluntary Benefits and a Wellness Program.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$1,338,724 | 9.0 | \$1,121,064 | 9.0 | \$1,370,147 | 9.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$1,338,724 | 9.0 | \$1,121,064 | 9.0 | \$1,370,147 | 9.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Monthly per employee cost to provide wellness programs to all City employees | \$1.22 | \$1.28 | \$1.28 |
| Monthly per member cost to administer the City of Dallas fitness center program | \$10.11 | \$10.54 | \$10.54 |
| Monthly per member cost to administer the Health Benefits Plan | \$3.60 | \$3.76 | \$3.76 |
| Number of participants using Concentra clinics (per quarter) | 1,760 | 1,726 | 1,730 |

FY 13-14 Performance Measure Status:
Caution



FY 2013-14 data for onsite clinic is below target. City-wide usage exceeded projections. FY 2014-15 data will include both onsite and offsite clinic locations.

Service Target FY 2014-15: Continue to encourage engagement in the WellPoints Program.

Major Budget Items: None

Key Focus Area 5: E-Gov

Internal Computer Support

Department: Communication & Information Services

5.L

Description: Provides 24/7 computer operation support to the City's mainframe computers, data storage systems, tape data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers; installs, maintains, and manages applications to approximately 600 servers; and monitors the reliability and availability of information technology software applications and computer systems.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$7,103,889 | 36.9 | \$7,041,536 | 32.1 | \$7,788,566 | 39.5 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$7,103,889 | 36.9 | \$7,041,536 | 32.1 | \$7,788,566 | 39.5 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Annual KWH savings from Virtual Technology Transition | N/A | \$175,500.00 | \$101,250.00 |
| Critical production server operating system updates meeting configuration standards | 99.7% | 99.86% | 99.7% |
| Server availability | 95.7% | 99.86% | 99.8% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Maintain 99.8% server availability while complying with industry standard practices.

Major Budget Items:

FY 2014-15 includes funding increases for the continued operation and maintenance of the virtual server environment and further enhancements to security monitoring for citywide applications, and protection from cyber threats and viruses.

Key Focus Area 5: E-Gov

Internal Desktop Support

Department: Communication & Information Services

5.M

Description: Supports the City's desktop computers, laptops, Blackberries, smart phones/tablets and e-mail. Technical support includes problem resolution, desk-side support for PCs and software, anti-virus support, and hardware break/fix maintenance.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$5,206,142 | 1.0 | \$5,095,634 | 0.1 | \$6,017,027 | 1.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$5,206,142 | 1.0 | \$5,095,634 | 0.1 | \$6,017,027 | 1.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|-------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per service call | N/A | \$27.09 | \$29.64 |
| Percent of service desk requests and incident tickets resolved within target levels | N/A | 85% | 90% |
| Percent of priority 1 calls resolved within 4 hours or less | 96% | 98.04% | 96% |
| Percent Move-Add-Change (MAC) requests completed within the scheduled timeframe | 90% | 86.97% | 90% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Resolve 90% of all Priority 1 desktop support calls in 4 business hours or less.

Major Budget Items:

FY 2014-15 includes full year funding for the upgrade of the City's email (Office 365); updates to Microsoft Enterprise licenses and increased citywide help desk support.

Key Focus Area 5: E-Gov

Internal Radio Communication

Department: Communication & Information Services

- 5.N** *Description:* Provides installation, repair, and replacement of handheld and fixed in-car mobile radio communication technology for City departments like Police, Fire, and Sanitation. Maintain all two-way radio and microwave communication networks for all City Departments to include UHF, VHF, 800 MHz and 700 MHz radio systems.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$5,632,773 | 31.6 | \$5,209,282 | 28.0 | \$6,044,819 | 30.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$5,632,773 | 31.6 | \$5,209,282 | 28.0 | \$6,044,819 | 30.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per installation | N/A | \$326.09 | \$319.83 |
| Percentage of uptime of the Citywide Radio Network | N/A | 99.8% | 99.8% |
| Percentage of same day repairs for portable and mobile radios | N/A | 80% | 85% |
| Average number of field installations and repairs per FTE per month | 85 | 111 | 110 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Deliver reliable and quality radio communication services.

Major Budget Items: FY 2014-15 funding includes the maintenance and support of the new microwave voice and data network purchased in FY 2013-14 and continued development of a new radio communications network (P25).

Key Focus Area 5: E-Gov

Internal Telephone and Data Communication

Department: Communication & Information Services

- 5.0** *Description:* Provides maintenance and support of the City's voice and data communication network system for over 19,000 landline telephones and data lines connecting City facilities.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$10,257,605 | 7.8 | \$10,996,264 | 5.5 | \$11,800,145 | 7.8 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$10,257,605 | 7.8 | \$10,996,264 | 5.5 | \$11,800,145 | 7.8 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per user | N/A | \$1,324.85 | \$1,421.70 |
| Percentage of uptime of the Citywide Voice and Data network | N/A | 99% | 99% |
| Percentage of trouble calls resolved in 4 business hours or less | 99% | 90.16% | 99% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Deliver reliable and quality voice and data network services.

Major Budget Items: FY 2014-15 budget includes the demand for increased capacity of the City's data network.

Key Focus Area 5: E-Gov

Public Safety Technology Support

Department: Communication & Information Services

5.P

Description: Public Safety Support Services provides technology expertise in the identification, selection, implementation and maintenance of public safety systems that enable the Dallas Police Department, Dallas-Fire Rescue, and Court and Detention Services to accomplish their respective missions. Services include package software implementations, custom developed software solutions, website support, data exchange and integration, and 24/7 operational maintenance support of mission critical systems.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$6,723,891 | 29.4 | \$6,516,602 | 25.0 | \$6,642,526 | 26.1 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$6,723,891 | 29.4 | \$6,516,602 | 25.0 | \$6,642,526 | 26.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of priority 1 public safety requests resolved within 24 hours | 100% | 99.8% | 99.8% |
| Defects per public safety application in the first year of production | 2 | 1 | 2 |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15: Maintain and deliver technology systems that support the priorities of the City's public safety operations.

Major Budget Items: None

Key Focus Area 5: E-Gov

Risk Management Services

Department: Risk Management

5.Q

Description: Risk Management implements and maintains insurance and safety programs designed to protect the City's approximately \$3 billion in assets; safeguards the City in its contracts; provides a safe working environment for 13,000+ employees; and guards against risk/safety hazards that could adversely impact City operations and its citizens.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$2,441,059 | 28.0 | \$2,407,016 | 26.0 | \$2,525,243 | 28.0 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$2,441,059 | 28.0 | \$2,407,016 | 26.0 | \$2,525,243 | 28.0 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per Work Comp claim | N/A | \$6,891.00 | \$6,895.00 |
| Percent of subrogation monies recovered by the City | 81% | 65% | 81% |
| Percent reduction in workers' compensation claims payments | 5% | 5% | 2% |
| Percent of CDL workforce drug tested annually | 57% | 57% | 55% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Mitigate financial risk to the City by implementing new loss prevention web-based software and managing current claims cost control programs.

Major Budget Items:

Risk Management anticipates recovering \$443,703 from third-party damages.

Key Focus Area 5: E-Gov

Strategic Technology Management

Department: Communication & Information Services

5.R

Description: Lead the direction of current and future IT activities, supported by underlying standards and best practices, in alignment with the City's Key Focus Areas. Includes IT governance, project management support, financial and contract management, and citywide technology acquisitions.

| Source of Funds: | FY 2013-14 Budget | | FY 2013-14 Estimate | | FY 2014-15 Adopted | |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
| | Dollars | FTE | Dollars | FTE | Dollars | FTE |
| General Fund | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Enterprise/Internal Svc/Other | \$9,679,114 | 57.9 | \$9,139,292 | 44.0 | \$11,003,957 | 59.1 |
| Additional Resources | \$0 | 0.0 | \$0 | 0.0 | \$0 | 0.0 |
| Total | \$9,679,114 | 57.9 | \$9,139,292 | 44.0 | \$11,003,957 | 59.1 |

| Performance Measures | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|--------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of system and service acquisition contracts that include security requirements and/or specifications | N/A | 90% | 100% |
| Percent of IT budget to transform business | N/A | 1.8% | 5% |
| Percent of projects on-time, on budget and meeting functional requirements (actual vs. planned) | 90% | 91.8% | 92% |

FY 13-14 Performance Measure Status:

On Track



Service Target FY 2014-15:

Achieve 92% on time delivery of projects while complying with industry standard project management practices.

Major Budget Items:

FY 2014-15 budget includes funding for 4 positions for the creation of a new Data Services Division.

FY 2014-15 Projected Changes in Fund Balance

| FUND | FY 2014-15 BEGINNING BALANCE | FY 2014-15 ADOPTED REVENUES | FY 2014-15 ADOPTED EXPENDITURES | FY 2014-15 ENDING BALANCE |
|------------------------------------------|------------------------------------|-----------------------------------|---------------------------------------|---------------------------------|
| GENERAL FUND | 95,869,434 | 1,166,685,000 | 1,166,685,000 | 95,869,434 |
| ENTERPRISE FUNDS | | | | |
| Aviation | 12,042,916 | 86,544,784 | 86,544,784 | 12,042,916 |
| Convention and Event Services | 15,620,698 | 77,391,801 | 77,345,050 | 15,667,449 |
| Municipal Radio | 1,233,823 | 2,126,300 | 2,061,761 | 1,298,362 |
| Storm Drainage Management | 4,619,567 | 51,078,585 | 53,598,761 | 2,099,391 |
| Sustainable Development and Construction | 29,798,058 | 27,505,092 | 26,838,534 | 30,464,616 |
| Water Utilities | 71,875,506 | 614,521,177 | 614,521,177 | 71,875,506 |
| INTERNAL SERVICE FUNDS | | | | |
| Information Technology | 8,029,479 | 62,567,661 | 64,400,756 | 6,196,384 |
| Radio Services | 1,961,476 | 5,034,991 | 6,044,819 | 951,648 |
| Equipment Services | 3,165,480 | 54,431,524 | 54,431,524 | 3,165,480 |
| Express Business Center | 1,887,872 | 3,981,450 | 4,811,661 | 1,057,661 |
| OTHER REVENUE FUNDS | | | | |
| 9-1-1 System Operations | 5,836,554 | 12,917,909 | 17,239,255 | 1,515,208 |
| Employee Benefits | (3,858,714) | 137,020,404 | 142,022,809 | (8,861,119) |
| Risk Management | (12,179,217) | 13,292,386 | 22,375,850 | (21,262,681) |
| Debt Service | 2,011,688 | 235,196,526 | 229,908,362 | 7,299,852 |
| TOTAL CITY FUNDS | 237,914,620 | 2,550,295,590 | 2,568,830,103 | 219,380,107 |

GENERAL FUND

Statement of Revenues and Expenditures

| | FY 2011-12 ACTUAL | FY 2012-13 ACTUAL* | FY 2013-14 BUDGET** | FY 2013-14 ESTIMATE | FY 2014-15 ADOPTED |
|-------------------------------------------------------------|----------------------|-----------------------|------------------------|------------------------|-----------------------|
| BEGINNING FUND BALANCE | 58,730,836 | 72,333,403 | 76,323,885 | 92,676,497 | 95,869,434 |
| REVENUES: | | | | | |
| Ad Valorem Taxes | 439,212,317 | 450,752,434 | 483,897,883 | 484,025,686 | 520,321,181 |
| Sales Tax | 229,577,114 | 241,946,139 | 255,519,109 | 257,519,109 | 268,665,691 |
| Franchise Fees | 104,086,839 | 104,380,417 | 103,908,351 | 107,359,605 | 102,359,689 |
| Licenses and Permits | 9,770,935 | 9,786,100 | 9,090,018 | 9,562,502 | 9,857,148 |
| Interest Earnings | 1,126,846 | 455,091 | 632,257 | 590,581 | 590,581 |
| Intergovernmental | 6,426,787 | 6,715,311 | 6,202,758 | 6,895,776 | 6,638,202 |
| Fines and Forfeitures | 35,080,507 | 34,218,303 | 33,227,158 | 33,450,531 | 31,445,746 |
| Service Fees | 130,147,701 | 136,070,984 | 159,664,570 | 160,967,209 | 152,954,026 |
| Interfund Revenue | 45,572,264 | 46,551,925 | 67,329,767 | 61,953,174 | 61,712,716 |
| Miscellaneous | 12,768,729 | 11,192,252 | 11,108,884 | 11,691,533 | 12,140,020 |
| TOTAL REVENUES | 1,013,770,039 | 1,042,068,956 | 1,130,580,755 | 1,134,015,706 | 1,166,685,000 |
| TOTAL RESOURCES AVAILABLE | 1,072,500,875 | 1,114,402,359 | 1,206,904,640 | 1,226,692,203 | 1,262,554,434 |
| EXPENDITURES: | | | | | |
| General Government & Support Services | 65,043,628 | 72,922,285 | 85,448,655 | 87,210,116 | 100,845,635 |
| Public Safety | 627,010,030 | 631,073,870 | 674,227,887 | 672,936,528 | 689,948,677 |
| Street, Sanitation and Code Compliance | 171,939,786 | 177,095,867 | 188,461,151 | 187,888,617 | 194,913,046 |
| Public Works and Transportation | 23,123,633 | 27,299,997 | 32,806,800 | 32,647,068 | 32,107,743 |
| Culture, Library and Recreation | 97,475,456 | 108,220,385 | 118,050,637 | 117,917,643 | 125,307,924 |
| Env. Health, Comm. & Urban Development | 9,726,876 | 10,734,733 | 15,761,103 | 15,398,275 | 17,142,187 |
| Reserves and Transfers | 6,951,312 | 3,829,932 | 15,824,522 | 16,824,522 | 6,419,788 |
| TOTAL EXPENDITURES | 1,001,270,721 | 1,031,177,069 | 1,130,580,755 | 1,130,822,769 | 1,166,685,000 |
| Changes in Encumbrances and other Balance Sheet Accounts | 1,103,249 | 9,451,207 | 0 | 0 | 0 |
| ENDING FUND BALANCE | 72,333,403 | 92,676,497 | 76,323,885 | 95,869,434 | 95,869,434 |

* Unaudited

**FY 2013-14 budget has been restated to reflect adjustments approved by City Council on September 10, 2014 and the reorganization of services within some departments.

ENTERPRISE FUNDS

Statement of Revenues and Expenditures

| DEPARTMENT | FY 2011-12 ACTUAL | FY 2012-13 ACTUAL* | FY 2013-14 BUDGET** | FY 2013-14 ESTIMATE | FY 2014-15 ADOPTED |
|-------------------------------------------------------------|----------------------|-----------------------|------------------------|------------------------|-----------------------|
| <u>AVIATION</u> | | | | | |
| BEGINNING FUND BALANCE | 9,551,027 | 13,296,495 | 17,602,256 | 11,554,285 | 12,042,916 |
| REVENUES: | | | | | |
| Field Maintenance | 16,079,714 | 20,090,297 | 25,537,255 | 26,113,604 | 27,571,108 |
| Terminal Maintenance | 15,749,700 | 18,135,553 | 23,111,553 | 22,808,612 | 32,613,038 |
| Parking Garage | 15,540,139 | 15,749,675 | 15,813,317 | 16,448,635 | 24,283,448 |
| All Remaining Revenues | 1,459,211 | 1,478,542 | 2,390,458 | 1,970,363 | 2,077,190 |
| TOTAL REVENUES | <u>48,828,764</u> | <u>55,454,067</u> | <u>66,852,583</u> | <u>67,341,214</u> | <u>86,544,784</u> |
| TOTAL RESOURCES AVAILABLE | 58,379,791 | 68,750,562 | 84,454,839 | 78,895,499 | 98,587,700 |
| TOTAL EXPENDITURES | <u>45,953,743</u> | <u>51,859,896</u> | <u>66,852,583</u> | <u>66,852,583</u> | <u>86,544,784</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | 870,447 | (5,336,381) | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u>13,296,495</u> | <u>11,554,285</u> | <u>17,602,256</u> | <u>12,042,916</u> | <u>12,042,916</u> |
| <u>CONVENTION AND EVENT SERVICES</u> | | | | | |
| BEGINNING FUND BALANCE | 2,770,195 | 4,920,882 | 5,417,988 | 15,201,474 | 15,620,698 |
| REVENUES: | | | | | |
| Hotel Occupancy Tax | 37,992,743 | 42,133,281 | 44,506,330 | 46,434,609 | 50,263,468 |
| Alcoholic Beverage Tax | 6,727,576 | 7,648,276 | 10,466,655 | 9,659,729 | 9,650,000 |
| Contract Services | 8,809,290 | 12,202,374 | 9,500,046 | 9,665,270 | 7,883,336 |
| All Remaining Revenues | 12,214,207 | 12,596,022 | 11,133,805 | 9,908,449 | 9,594,997 |
| TOTAL REVENUES | <u>65,743,816</u> | <u>74,579,953</u> | <u>75,606,836</u> | <u>75,668,057</u> | <u>77,391,801</u> |
| TOTAL RESOURCES AVAILABLE | 68,514,011 | 79,500,835 | 81,024,824 | 90,869,531 | 93,012,499 |
| TOTAL EXPENDITURES | <u>62,636,179</u> | <u>68,387,495</u> | <u>75,606,836</u> | <u>75,248,833</u> | <u>77,345,050</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | (956,950) | 4,088,134 | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u>4,920,882</u> | <u>15,201,474</u> | <u>5,417,988</u> | <u>15,620,698</u> | <u>15,667,449</u> |

* Unaudited

**FY 2013-14 budget has been restated to reflect adjustments approved by City Council on September 10, 2014.

ENTERPRISE FUNDS

Statement of Revenues and Expenditures

| DEPARTMENT | FY 2011-12 ACTUAL | FY 2012-13 ACTUAL* | FY 2013-14 BUDGET** | FY 2013-14 ESTIMATE | FY 2014-15 ADOPTED |
|-------------------------------------------------------------|----------------------|-----------------------|------------------------|------------------------|-----------------------|
| <u>MUNICIPAL RADIO</u> | | | | | |
| BEGINNING FUND BALANCE | 1,188,998 | 1,297,447 | 1,308,835 | 1,223,577 | 1,233,823 |
| REVENUES: | | | | | |
| Local Sales | 2,342,478 | 1,915,291 | 2,374,054 | 1,857,666 | 2,002,500 |
| National Sales | 15,675 | 45,279 | 20,500 | 10,990 | 8,000 |
| Local Political | 0 | 500 | 0 | 3,774 | 4,000 |
| Local New Sales | 0 | 0 | 0 | 0 | 100,000 |
| Interest Earned | 11,754 | 7,099 | 10,000 | 6,300 | 6,500 |
| All Remaining Revenues | 20,407 | 2,622 | 4,200 | 5,300 | 5,300 |
| TOTAL REVENUES | <u>2,390,314</u> | <u>1,970,791</u> | <u>2,408,754</u> | <u>1,884,030</u> | <u>2,126,300</u> |
| TOTAL RESOURCES AVAILABLE | 3,579,312 | 3,268,238 | 3,717,589 | 3,107,607 | 3,360,123 |
| TOTAL EXPENDITURES | <u>2,288,731</u> | <u>2,055,410</u> | <u>2,379,435</u> | <u>1,873,784</u> | <u>2,061,761</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | 6,866 | 10,749 | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u>1,297,447</u> | <u>1,223,577</u> | <u>1,338,154</u> | <u>1,233,823</u> | <u>1,298,362</u> |
| <u>STORM DRAINAGE MANAGEMENT</u> | | | | | |
| BEGINNING FUND BALANCE | 15,080,178 | 11,219,169 | 9,421,761 | 9,197,401 | 4,619,567 |
| REVENUES: | | | | | |
| Storm Water Fees | 50,173,283 | 49,425,929 | 50,111,250 | 50,328,639 | 51,078,585 |
| TOTAL REVENUES | <u>50,173,283</u> | <u>49,425,929</u> | <u>50,111,250</u> | <u>50,328,639</u> | <u>51,078,585</u> |
| TOTAL RESOURCES AVAILABLE | 65,253,461 | 60,645,098 | 59,533,011 | 59,526,040 | 55,698,152 |
| TOTAL EXPENDITURES | <u>54,521,838</u> | <u>54,982,058</u> | <u>55,011,250</u> | <u>54,906,473</u> | <u>53,598,761</u> |
| Change in Encumbrances and other Balance Sheet Accounts | 487,546 | 3,534,361 | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u>11,219,169</u> | <u>9,197,401</u> | <u>4,521,761</u> | <u>4,619,567</u> | <u>2,099,391</u> |

* Unaudited

ENTERPRISE FUNDS

Statement of Revenues and Expenditures

| DEPARTMENT | FY 2011-12 ACTUAL | FY 2012-13 ACTUAL* | FY 2013-14 BUDGET** | FY 2013-14 ESTIMATE | FY 2014-15 ADOPTED |
|-------------------------------------------------------------|----------------------|-----------------------|------------------------|------------------------|-----------------------|
| <u>SUSTAINABLE DEVELOPMENT AND CONSTRUCTION</u> | | | | | |
| BEGINNING FUND BALANCE | 13,154,775 | 19,563,321 | 24,145,865 | 26,491,868 | 29,798,058 |
| REVENUES: | | | | | |
| Building Permits | 13,834,559 | 16,311,690 | 16,482,409 | 16,482,408 | 16,973,493 |
| Certificate of Occupancy | 1,352,007 | 1,347,286 | 1,391,996 | 1,391,996 | 1,323,966 |
| Plan Review | 3,268,107 | 3,630,866 | 3,481,893 | 3,481,893 | 3,562,030 |
| Registration/License | 1,047,885 | 1,145,254 | 968,213 | 968,213 | 1,017,632 |
| Special Plats | 676,518 | 847,629 | 798,176 | 798,176 | 878,203 |
| Private Development | 814,604 | 919,749 | 895,778 | 895,779 | 998,320 |
| Zoning | 866,936 | 1,022,776 | 1,092,795 | 1,092,795 | 1,172,193 |
| Interest Earnings | 95,971 | 122,158 | 119,876 | 119,876 | 115,612 |
| All Remaining Revenues | 1,681,640 | 1,529,560 | 1,549,273 | 1,577,855 | 1,463,643 |
| TOTAL REVENUES | 23,638,227 | 26,876,968 | 26,780,409 | 26,808,991 | 27,505,092 |
| TOTAL RESOURCES AVAILABLE | 36,793,002 | 46,440,289 | 50,926,274 | 53,300,859 | 57,303,150 |
| TOTAL EXPENDITURES | 17,265,935 | 20,229,740 | 25,262,223 | 23,502,801 | 26,838,534 |
| Changes in Encumbrances and other Balance Sheet Accounts | 36,254 | 281,319 | 0 | 0 | 0 |
| ENDING FUND BALANCE | 19,563,321 | 26,491,868 | 25,664,051 | 29,798,058 | 30,464,616 |
| <u>WATER UTILITIES</u> | | | | | |
| BEGINNING FUND BALANCE | 77,647,871 | 70,886,078 | 70,886,078 | 88,875,506 | 71,875,506 |
| REVENUES: | | | | | |
| Treated Water - Retail | 236,307,554 | 247,222,825 | 261,367,058 | 249,701,918 | 271,965,324 |
| Treated Water - Wholesale | 65,758,462 | 66,950,571 | 70,543,520 | 68,646,640 | 72,565,280 |
| Wastewater - Retail | 188,256,199 | 201,538,001 | 213,552,065 | 211,167,913 | 219,097,777 |
| Wastewater - Wholesale | 8,357,637 | 8,982,572 | 10,559,680 | 9,481,205 | 10,216,552 |
| All Remaining Revenues | 30,222,020 | 25,945,122 | 39,292,474 | 34,884,986 | 40,676,244 |
| TOTAL REVENUES | 528,901,872 | 550,639,091 | 595,314,797 | 573,882,662 | 614,521,177 |
| TOTAL RESOURCES AVAILABLE | 606,549,743 | 621,525,169 | 666,200,875 | 662,758,168 | 686,396,683 |
| TOTAL EXPENDITURES | 526,756,193 | 535,070,665 | 595,314,797 | 590,882,662 | 614,521,177 |
| Changes in Encumbrances and other Balance Sheet Accounts | (8,907,472) | 2,421,002 | 0 | 0 | 0 |
| ENDING FUND BALANCE | 70,886,078 | 88,875,506 | 70,886,078 | 71,875,506 | 71,875,506 |

* Unaudited

INTERNAL SERVICE FUNDS

Statement of Revenues and Expenditures

| DEPARTMENT | FY 2011-12 ACTUAL | FY 2012-13 ACTUAL* | FY 2013-14 BUDGET** | FY 2013-14 ESTIMATE | FY 2014-15 ADOPTED |
|-------------------------------------------------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <u>INFORMATION TECHNOLOGY</u> | | | | | |
| BEGINNING FUND BALANCE | 11,438,991 | 13,423,811 | 7,852,539 | 9,925,044 | 8,029,479 |
| REVENUES: | | | | | |
| Interdepartmental Charges | 38,017,412 | 35,493,331 | 45,212,522 | 45,212,522 | 51,934,301 |
| Telephones Leased | 2,727,865 | 3,806,445 | 5,870,388 | 5,870,388 | 7,970,509 |
| Circuits | 2,241,491 | 1,623,390 | 2,034,901 | 2,034,901 | 1,501,011 |
| Desktop Services | 0 | 0 | 0 | 0 | 1,059,912 |
| Interest | 84,997 | 59,848 | 84,997 | 66,463 | 99,747 |
| Miscellaneous | 5,350 | 3,128 | 16,931 | 1,957 | 2,181 |
| TOTAL REVENUES | <u>43,077,115</u> | <u>40,986,142</u> | <u>53,219,739</u> | <u>53,186,231</u> | <u>62,567,661</u> |
| TOTAL RESOURCES AVAILABLE | 54,516,106 | 54,409,953 | 61,072,278 | 63,111,275 | 70,597,140 |
| TOTAL EXPENDITURES | <u>43,426,583</u> | <u>46,943,289</u> | <u>55,826,585</u> | <u>55,081,796</u> | <u>64,400,756</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | 2,334,288 | 2,458,380 | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u><u>13,423,811</u></u> | <u><u>9,925,044</u></u> | <u><u>5,245,693</u></u> | <u><u>8,029,479</u></u> | <u><u>6,196,384</u></u> |
| <u>RADIO SERVICES</u> | | | | | |
| BEGINNING FUND BALANCE | 1,550,996 | 1,972,750 | 1,273,203 | 1,497,529 | 1,961,476 |
| REVENUES: | | | | | |
| Equipment Rental | 3,230,687 | 3,230,565 | 4,957,380 | 4,959,428 | 4,957,380 |
| Miscellaneous | 288,976 | 286,064 | 584,947 | 707,358 | 74,862 |
| Interest | 4,271 | 11,533 | 2,749 | 6,443 | 2,749 |
| TOTAL REVENUES | <u>3,523,934</u> | <u>3,528,161</u> | <u>5,545,076</u> | <u>5,673,229</u> | <u>5,034,991</u> |
| TOTAL RESOURCES AVAILABLE | 5,074,930 | 5,500,911 | 6,818,279 | 7,170,758 | 6,996,467 |
| TOTAL EXPENDITURES | <u>3,147,166</u> | <u>4,057,707</u> | <u>5,632,773</u> | <u>5,209,282</u> | <u>6,044,819</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | 44,986 | 54,325 | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u><u>1,972,750</u></u> | <u><u>1,497,529</u></u> | <u><u>1,185,506</u></u> | <u><u>1,961,476</u></u> | <u><u>951,648</u></u> |

* Unaudited

INTERNAL SERVICE FUNDS

Statement of Revenues and Expenditures

| DEPARTMENT | FY 2011-12 ACTUAL | FY 2012-13 ACTUAL* | FY 2013-14 BUDGET** | FY 2013-14 ESTIMATE | FY 2014-15 ADOPTED |
|-------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <u>EQUIPMENT SERVICES</u> | | | | | |
| BEGINNING FUND BALANCE | 3,442,251 | 2,097,670 | 2,111,670 | 3,165,480 | 3,165,480 |
| REVENUES: | | | | | |
| Rental/Wreck | 27,553,889 | 28,617,114 | 30,796,162 | 31,413,353 | 31,486,099 |
| Fuel | 20,675,857 | 22,247,801 | 23,038,315 | 22,045,009 | 22,596,919 |
| Auto Auction Tax/Non Taxable | 227,710 | 812,735 | 611,000 | 620,635 | 327,506 |
| Miscellaneous Revenue | 200,672 | 235,361 | 16,000 | 71,509 | 16,000 |
| Interest and Other | 0 | 0 | 5,000 | 2,482 | 5,000 |
| TOTAL REVENUES | <u>48,658,128</u> | <u>51,913,011</u> | <u>54,466,477</u> | <u>54,152,988</u> | <u>54,431,524</u> |
| TOTAL RESOURCES AVAILABLE | 52,100,379 | 54,010,681 | 56,578,147 | 57,318,468 | 57,597,004 |
| TOTAL EXPENDITURES | <u>49,110,430</u> | <u>51,728,222</u> | <u>54,466,477</u> | <u>54,152,988</u> | <u>54,431,524</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | (892,279) | 883,021 | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u><u>2,097,670</u></u> | <u><u>3,165,480</u></u> | <u><u>2,111,670</u></u> | <u><u>3,165,480</u></u> | <u><u>3,165,480</u></u> |
| <u>EXPRESS BUSINESS CENTER</u> | | | | | |
| BEGINNING FUND BALANCE | 901,648 | 1,319,922 | 1,552,577 | 1,724,043 | 1,887,872 |
| REVENUES: | | | | | |
| Postage Sales | 2,388,866 | 2,241,600 | 2,703,350 | 2,703,350 | 2,703,350 |
| All Other Revenues | 1,573,769 | 1,597,429 | 1,413,600 | 1,268,034 | 1,278,100 |
| TOTAL REVENUES | <u>3,962,635</u> | <u>3,839,029</u> | <u>4,116,950</u> | <u>3,971,384</u> | <u>3,981,450</u> |
| TOTAL RESOURCES AVAILABLE | 4,864,283 | 5,158,951 | 5,669,527 | 5,695,427 | 5,869,322 |
| TOTAL EXPENDITURES | <u>3,631,679</u> | <u>3,438,802</u> | <u>3,811,690</u> | <u>3,807,555</u> | <u>4,811,661</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | 87,318 | 3,894 | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u><u>1,319,922</u></u> | <u><u>1,724,043</u></u> | <u><u>1,857,837</u></u> | <u><u>1,887,872</u></u> | <u><u>1,057,661</u></u> |

* Unaudited

**FY 2013-14 budget has been restated to reflect adjustments approved by City Council on September 10, 2014.

OTHER FUNDS

Statement of Revenues and Expenditures

| DEPARTMENT | FY 2011-12 ACTUAL | FY 2012-13 ACTUAL* | FY 2013-14 BUDGET | FY 2013-14 ESTIMATE | FY 2014-15 ADOPTED |
|-------------------------------------------------------------|----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <u>9-1-1 SYSTEM OPERATIONS</u> | | | | | |
| BEGINNING FUND BALANCE | 7,431,461 | 11,430,834 | 7,532,820 | 8,506,254 | 5,836,554 |
| REVENUES: | | | | | |
| 9-1-1 Service Receipts - Wireless | 6,485,658 | 6,117,897 | 6,748,992 | 6,003,777 | 5,968,250 |
| Wireline Receipts | 7,461,628 | 7,937,369 | 7,205,160 | 6,844,916 | 6,908,793 |
| Cama Trunk Fees | 8,341 | 6,545 | 7,332 | 6,545 | 6,545 |
| Interest | 48,833 | 53,272 | 84,997 | 35,100 | 34,321 |
| TOTAL REVENUES | <u>14,004,460</u> | <u>14,115,083</u> | <u>14,046,481</u> | <u>12,890,338</u> | <u>12,917,909</u> |
| TOTAL RESOURCES AVAILABLE | 21,435,921 | 25,545,917 | 21,579,301 | 21,396,592 | 18,754,463 |
| TOTAL EXPENDITURES | <u>10,430,157</u> | <u>17,134,629</u> | <u>19,758,165</u> | <u>15,560,038</u> | <u>17,239,255</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | 425,070 | 94,966 | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u><u>11,430,834</u></u> | <u><u>8,506,254</u></u> | <u><u>1,821,136</u></u> | <u><u>5,836,554</u></u> | <u><u>1,515,208</u></u> |
| <u>EMPLOYEE BENEFITS</u> | | | | | |
| BEGINNING FUND BALANCE | (3,422,132) | (14,284,350) | (9,167,313) | (1,175,473) | (3,858,714) |
| REVENUES: | | | | | |
| Employee Contributions | 34,988,400 | 36,182,660 | 40,947,078 | 36,364,246 | 37,724,903 |
| Retiree Contributions | 26,560,441 | 26,792,459 | 26,468,740 | 27,564,667 | 28,272,367 |
| City Contributions | 62,300,029 | 68,228,911 | 66,997,848 | 67,452,372 | 70,903,134 |
| Early Retiree Reinsurance Program | 988,956 | 0 | 0 | 0 | 0 |
| Interest and Other | (91,035) | 4,675 | 0 | 279,349 | 120,000 |
| TOTAL REVENUES | <u>124,746,791</u> | <u>131,208,705</u> | <u>134,413,666</u> | <u>131,660,634</u> | <u>137,020,404</u> |
| TOTAL RESOURCES AVAILABLE | 121,324,659 | 116,924,354 | 125,246,353 | 130,485,161 | 133,161,690 |
| TOTAL EXPENDITURES | <u>123,065,895</u> | <u>120,369,110</u> | <u>134,730,597</u> | <u>134,343,875</u> | <u>142,022,809</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | 12,543,114 | 2,269,283 | 0 | 0 | 0 |
| ENDING FUND BALANCE** | <u><u>(14,284,350)</u></u> | <u><u>(1,175,473)</u></u> | <u><u>(9,484,244)</u></u> | <u><u>(3,858,714)</u></u> | <u><u>(8,861,119)</u></u> |

* Unaudited

** Fund balance reflects incurred but not reported claims (IBNR). The City budgets for the cash claims expenses expected to occur in the upcoming fiscal year.

OTHER FUNDS

Statement of Revenues and Expenditures

| DEPARTMENT | FY 2011-12 ACTUAL | FY 2012-13 ACTUAL* | FY 2013-14 BUDGET | FY 2013-14 ESTIMATE | FY 2014-15 ADOPTED |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------|----------------------|------------------------|-----------------------|
| <u>RISK MANAGEMENT</u> | | | | | |
| BEGINNING FUND BALANCE | (7,489,147) | (14,435,003) | (15,518,329) | (14,091,388) | (12,179,217) |
| REVENUES: | | | | | |
| Workers' Compensation | 12,583,857 | 12,256,048 | 9,701,686 | 10,584,338 | 5,081,360 |
| Third Party Liability | 6,587,153 | 5,447,600 | 6,134,547 | 12,847,030 | 5,411,981 |
| Purchased Insurance | 2,092,423 | 2,390,358 | 2,955,263 | 2,951,303 | 2,355,342 |
| Interest and Other | 168,640 | 425,430 | 607,000 | 298,598 | 443,703 |
| TOTAL REVENUE | <u>21,432,073</u> | <u>20,519,436</u> | <u>19,398,496</u> | <u>26,681,269</u> | <u>13,292,386</u> |
| TOTAL RESOURCES AVAILABLE | 13,942,926 | 6,084,433 | 3,880,167 | 12,589,881 | 1,113,169 |
| TOTAL EXPENDITURES | <u>21,781,284</u> | <u>20,524,392</u> | <u>22,470,409</u> | <u>24,769,098</u> | <u>22,375,850</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | (6,596,645) | 348,571 | 0 | 0 | 0 |
| ENDING FUND BALANCE** | <u>(14,435,003)</u> | <u>(14,091,388)</u> | <u>(18,590,242)</u> | <u>(12,179,217)</u> | <u>(21,262,681)</u> |
| **Fund balance reflects the total current liability for Risk Management (WC/Liability/Property). The City budgets the amount estimated to be the cash expense in the upcoming fiscal year. | | | | | |
| <u>DEBT SERVICE</u> | | | | | |
| BEGINNING FUND BALANCE | 5,749,432 | 6,223,036 | 5,373,406 | 5,720,990 | 2,011,688 |
| REVENUES: | | | | | |
| Ad Valorem Taxes | 211,405,902 | 209,639,298 | 204,863,694 | 204,914,085 | 214,354,152 |
| Interest/Transfers/Other | 37,671,505 | 25,065,628 | 28,348,728 | 25,498,870 | 20,842,374 |
| TOTAL REVENUE | <u>249,077,407</u> | <u>234,704,926</u> | <u>233,212,422</u> | <u>230,412,955</u> | <u>235,196,526</u> |
| TOTAL RESOURCES AVAILABLE | 254,826,838 | 240,927,962 | 238,585,828 | 236,133,945 | 237,208,214 |
| TOTAL EXPENDITURES | <u>248,822,959</u> | <u>235,268,513</u> | <u>234,511,248</u> | <u>234,122,257</u> | <u>229,908,362</u> |
| Changes in Encumbrances and other Balance Sheet Accounts | 219,157 | 61,541 | 0 | 0 | 0 |
| ENDING FUND BALANCE | <u>6,223,036</u> | <u>5,720,990</u> | <u>4,074,580</u> | <u>2,011,688</u> | <u>7,299,852</u> |

* Unaudited



DEBT SERVICE

GENERAL OBLIGATION DEBT

Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City's outstanding general obligation bonds, certificates of obligation and equipment acquisition notes as well as interest on outstanding general obligation commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; flood protection and storm drainage system. The Financial Management Performance Criteria (FMPC) addresses debt management and other requirements adopted by the City Council. The FMPC provides additional guidance on the issuance of debt including restricting the length of maturities and outlines the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the debt service fund is the ad valorem property tax. The proposed ad valorem tax rate of \$0.7970 per \$100 assessed value is split into two rates. Approximately 29% (\$0.2324) of the tax revenue is used to pay principal and interest on the City's outstanding general obligation debt as well as interest on outstanding general obligation commercial paper. The remainder (\$0.5646) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond sales, the principal and interest payments of the existing general obligation debt decline annually. This repayment schedule creates more growth in the capacity to issue new debt within the existing debt service tax rate than a level debt service schedule.

Credit Rating

The City of Dallas' long-term general obligation debt currently holds AA+/Aa1 ratings from Standard & Poor's and Moody's Investors Service, respectively. These exceptionally high ratings reflect the sound management of the City's financial resources and allow for the issuance of relatively low cost debt. These ratings were reaffirmed in December 2013.

| <u>Credit Rating Service</u> | <u>General Obligation Debt</u> | <u>Commercial Paper Notes</u> |
|------------------------------|--------------------------------|-------------------------------|
| Moody's Investors Service | Aa1 | P-1 |
| Standard & Poor's | AA+ | A-1+ |

DEBT SERVICE

Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness, payable from taxation, to 10% of assessed property value. However, the City's Financial Management Performance Criteria (FMPC) limits the net general obligation debt to 4% of the true market valuation of the taxable property of Dallas. Existing debt plus new debt to be issued (refunding of commercial paper) will constitute 1.9% of the assessed value of \$93.14 billion and 1.6% of the market value of taxable property of \$108.01 billion. Thus, the City will continue to comply with both requirements as of 9/30/2015.

| | |
|-------------------------------------------------|-------------------|
| Assessed Value | \$93,138,210,535 |
| 10% Legal Debt Margin | \$9,313,821,054 |
| Projected GO Debt 9/30/15 | \$1,770,801,063 |
| GO Debt as a percent of Assessed Property Value | 1.9% |
| | |
| Market Value of Taxable Property | \$108,007,300,258 |
| 4% FMPC Limit | \$4,320,292,010 |
| Projected GO Debt 9/30/15 | \$1,770,801,063 |
| GO Debt as a percent of Market Value | 1.6% |

DEBT SERVICE

FY 2014-15 Debt Service Budget

The FY 2014-15 budget includes principal and interest payments on \$1.55 billion of existing general obligation debt. Principal and interest expense for existing debt in FY 2014-15 are \$126.43 million and \$81.38 million, respectively. In FY 2010-11, a commercial paper program was implemented to interim finance voter-approved capital improvement projects. The fees associated with the commercial paper program are included in the General Fund budget. The interest on outstanding commercial paper is paid by the Debt Service Fund. The City is anticipating a bond issue of \$350.00 million in fall 2014 to refund commercial paper issued since the last commercial paper refunding as well as provide funds to award a major flood control project. The FY 2014-15 budget includes a projected \$12.69 million interest payment for this new bond issue.

Selected Financial Management Performance Criteria - Debt Management

These key criteria, established to ensure sound management of the City's financial resources, are listed below to detail the effects of the issuance of new debt.

| Criteria | 09/30/13 Actual | 09/30/14 Estimate | 09/30/15 Adopted |
|----------------------------------------------------------------------------------------------------------------------|----------------------------|------------------------------|-----------------------------|
| Total direct plus overlapping debt not to exceed 8% of the market value of taxable property | 5.2 % In compliance | 5.1 % In compliance | 4.7 % In compliance |
| Weighted average general obligation bond maturities (exclusive of pension obligation bonds) not to exceed 10 years | 6.6 years In compliance | 6.7 years In compliance | 6.3 years In compliance |
| Certificate of obligation debt not to exceed 15% of total authorized and issued general obligation debt | 1.6 % In compliance | 1.5 % In compliance | 1.4 % In compliance |
| Per capita general obligation debt not to exceed 10% of latest authoritative computation of per capita annual income | 2.8 % In compliance | 2.7 % In compliance | 2.6 % In compliance |

DEBT SERVICE

Statement of General Obligation Bonded Indebtedness As of 09/30/2014

| Series Number | Issue Name | Issue Date | Issue Amount | Term Years | Coupon Rate(s) | True Interest Cost | Outstanding Principal |
|---------------------------------------------------------------------|-----------------------------------------------------------------|------------|------------------------|------------|----------------|--------------------|------------------------|
| 600 | Pension Obligation Bonds (Current Interest Bonds - Taxable) | 01/19/2005 | 186,575,000 | 30 | 3.2%-5.0% | 5.0% | 118,845,000 |
| 601 | Pension Obligation Bonds (Capital Appreciation Bonds - Taxable) | 01/19/2005 | 137,772,609 | 30 | 4.1%-5.5% | 5.4% | 87,547,904 |
| 604 | General Obligation Refunding Bonds | 04/13/2005 | 156,850,000 | 15 | 5.0% | 4.1% | 37,090,000 |
| 611 | General Obligation Improvement Bonds | 11/01/2006 | 221,830,000 | 19 | 4.5%-5.0% | 4.3% | 11,675,000 |
| 614 | General Obligation Improvement Bonds | 06/01/2007 | 130,775,000 | 20 | 5.0%-5.1% | 4.6% | 71,915,000 |
| 615 | General Obligation Refunding and Improvement Bonds | 11/15/2007 | 363,240,000 | 19 | 4.0%-5.0% | 4.1% | 173,465,000 |
| 620 | General Obligation Improvement Bonds | 11/01/2008 | 209,815,000 | 19 | 4.5%-5.1% | 4.7% | 132,500,000 |
| 627 | General Obligation Refunding and Improvement Bonds | 03/30/2010 | 196,615,000 | 10 | 3.0%-5.0% | 2.8% | 168,925,000 |
| 628 | General Obligation Improvement (Taxable -"Build America") Bonds | 03/30/2010 | 85,380,000 | 19 | 4.4%-5.6% | 4.7% | 85,380,000 |
| 631 | General Obligation Refunding Bonds | 11/09/2010 | 142,035,000 | 13 | 3.0%-5.0% | 2.6% | 124,130,000 |
| 632 | General Obligation Refunding Bonds (Taxable) | 11/09/2010 | 77,670,000 | 14 | 0.3%-5.0% | 4.6% | 76,135,000 |
| 637 | General Obligation Refunding and Improvement Bonds | 10/31/2012 | 214,495,000 | 19 | 2.0%-5.0% | 2.1% | 203,840,000 |
| 638A | General Obligation Refunding and Improvement Bonds | 07/09/2013 | 194,470,000 | 19 | 2.0%-5.0% | 3.5% | 184,230,000 |
| 638B | General Obligation Refunding Bonds (Taxable) | 07/09/2013 | 42,615,000 | 6 | 2.0%-5.0% | 2.2% | 42,615,000 |
| Total General Obligation Bonds | | | \$2,360,137,609 | | | | \$1,518,292,904 |
| 608 | Equipment Acquisition Notes | 11/01/2005 | 32,180,000 | 10 | 3.5%-4.0% | 3.5% | 480,000 |
| 633 | Equipment Acquisition Notes | 11/09/2010 | 17,570,000 | 5 | 3.0%-5.0% | 1.2% | 4,205,000 |
| Total Equipment Acquisition Notes | | | \$49,750,000 | | | | \$4,685,000 |
| 607 | Certificates of Obligation | 04/13/2005 | 6,320,000 | 10 | 3.8%-4.1% | 3.9% | 750,000 |
| 617 | Certificates of Obligation | 11/15/2007 | 5,500,000 | 10 | 3.5%-4.0% | 3.7% | 1,830,000 |
| 622 | Certificates of Obligation | 11/01/2008 | 5,400,000 | 10 | 3.5%-5.0% | 3.8% | 2,400,000 |
| 629 | Certificates of Obligation | 03/30/2010 | 21,575,000 | 10 | 2.0%-4.0% | 1.2% | 1,075,000 |
| 635 | Certificates of Obligation | 05/30/2012 | 21,930,000 | 10 | 2.0%-5.0% | 1.6% | 18,195,000 |
| Total Certificates of Obligation | | | \$60,725,000 | | | | \$24,250,000 |
| Total General Obligation Debt (excluding Commercial Paper) | | | \$2,470,612,609 | | | | \$1,547,227,904 |
| General Obligation Commercial Paper Notes Outstanding as of 9/30/14 | | | 26,475,000 | | | | 26,475,000 |
| Total General Obligation Debt (including Commercial Paper) | | | \$2,497,087,609 | | | | \$1,573,702,904 |

Note: Outstanding commercial paper above does not include additional commitments made against the City's commercial paper line of credit to award projects prior to issuing commercial paper.

DEBT SERVICE

General Obligation Debt Service Requirements As of 09/30/2014

| Fiscal Year | Outstanding Debt | | |
|----------------|------------------------|------------------------|------------------------|
| | Principal | Interest | Total |
| 2015 | 126,426,841 | 81,380,887 | 207,807,728 |
| 2016 | 119,510,977 | 77,137,580 | 196,648,557 |
| 2017 | 115,504,089 | 72,736,944 | 188,241,033 |
| 2018 | 112,718,560 | 68,329,362 | 181,047,921 |
| 2019 | 110,685,322 | 64,956,870 | 175,642,193 |
| 2020 | 107,021,699 | 61,328,819 | 168,350,518 |
| 2021 | 123,375,000 | 36,703,037 | 160,078,037 |
| 2022 | 123,175,000 | 30,602,798 | 153,777,798 |
| 2023 | 124,020,000 | 24,631,625 | 148,651,625 |
| 2024 | 118,230,000 | 18,841,485 | 137,071,485 |
| 2025 | 79,411,834 | 48,440,965 | 127,852,799 |
| 2026 | 70,250,114 | 46,548,311 | 116,798,425 |
| 2027 | 58,877,694 | 45,215,588 | 104,093,281 |
| 2028 | 37,219,062 | 44,703,605 | 81,922,667 |
| 2029 | 26,473,642 | 44,977,594 | 71,451,237 |
| 2030 | 26,775,730 | 45,557,244 | 72,332,974 |
| 2031 | 18,270,840 | 46,393,317 | 64,664,157 |
| 2032 | 18,268,960 | 47,563,479 | 65,832,439 |
| 2033 | 8,037,046 | 49,022,603 | 57,059,649 |
| 2034 | 8,039,198 | 50,731,091 | 58,770,289 |
| 2035 | 14,936,297 | 45,590,144 | 60,526,441 |
| | \$1,547,227,904 | \$1,051,393,349 | \$2,598,621,253 |

DEBT SERVICE

Statement of Revenues and Expenditures

| | FY 2012-13 Actual* | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|---------------------------------------|-----------------------|-----------------------|------------------------|-----------------------|
| Beginning Cash Balance | \$ 5,855,254 | \$ 5,027,471 | \$ 5,291,667 | \$ 1,582,365 |
| <u>Revenues</u> | | | | |
| Ad Valorem Taxes | 209,639,238 | 204,863,694 | 204,914,086 | 214,354,153 |
| "Build America Bonds" Federal Subsidy | 1,422,149 | 1,372,426 | 1,372,426 | 1,372,426 |
| Interest/Transfers/Other | 23,643,479 | 26,976,303 | 24,126,443 | 19,469,948 |
| Total | 234,704,926 | 233,212,422 | 230,412,955 | 235,196,526 |
| Total Available Resources | \$ 240,560,180 | \$ 238,239,893 | \$ 235,704,622 | \$ 236,778,891 |
| <u>Expenses</u> | | | | |
| Principal Payments | 145,717,603 | 143,956,830 | 143,956,830 | 126,426,841 |
| Interest Payments | 80,150,821 | 82,643,589 | 82,643,589 | 94,067,887 |
| Other Expenses | 9,400,089 | 7,910,829 | 7,174,408 | 9,413,634 |
| Total | 235,268,513 | 234,511,248 | 234,122,257 | 229,908,362 |
| Ending Cash Balance | \$ 5,291,667 | \$ 3,728,645 | \$ 1,582,365 | \$ 6,870,529 |

*Unaudited

FY 2015 includes projected \$12.7M interest payment on anticipated \$350M bond issue scheduled for November 2014

DEBT SERVICE

CONVENTION CENTER

Introduction

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In February 2009, the Convention Center Complex issued \$324.94 million in refunding and improvement revenue bonds. This issue included the refunding of all of the Convention Center's \$261.36 million outstanding debt and \$63.58 million of new money. Of the new money issuance, \$60.80 million is being used for planned improvements to the Dallas Convention Center.

7% Hotel Occupancy Tax, non-operating revenue of the Convention Center Complex, and interest earned on cash balances in the bond reserve fund transferred to debt service funds are pledged for repayment of the debt. Operating revenues from the Convention Center Complex are transferred to the debt service fund to meet annual principal and interest payments. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center Complex, should a shortfall in Convention Center revenues occur.

Credit Rating

The Convention Center Complex currently holds A/A1 underlying ratings from Standard & Poor's and Moody's Investors Service, respectively. The bonds are rated AA-/A3 based on the bond insurance policy that Assured Guaranty Insurance Corporation is providing.

FY 2014-15 Debt Service Budget

The FY2014-15 budget includes payments on existing debt of \$4.64 million in principal payments and \$16.10 million in interest payments.

Statement of Revenue Bonded Indebtedness, as of 09/30/14

| Series Number | Issue Name | Date of Issue | Issue Amount | Term Years | Coupon Rate(s) | True Interest Cost | Outstanding Principal |
|-------------------------------------------------|----------------------------------------------------------|---------------|---------------|------------|----------------|--------------------|-----------------------|
| 623 | Civic Center Convention Complex, Revenue Refunding Bonds | 02/15/2009 | \$324,940,000 | 30 | 3.0%-5.25% | 5.2% | \$ 313,715,000 |
| Total Convention Center Outstanding Debt | | | | | | | \$ 313,715,000 |

DEBT SERVICE
Convention Center Debt Service Requirements
As of 09/30/2014

| Fiscal Year | Outstanding Debt | | |
|----------------|----------------------|----------------------|----------------------|
| | Principal | Interest | Total |
| 2015 | 4,640,000 | 16,098,413 | 20,738,413 |
| 2016 | 5,740,000 | 15,866,413 | 21,595,413 |
| 2017 | 6,945,000 | 15,579,413 | 22,524,413 |
| 2018 | 8,250,000 | 15,232,163 | 23,482,163 |
| 2019 | 8,665,000 | 14,819,663 | 23,484,663 |
| 2020 | 9,095,000 | 14,386,413 | 23,481,413 |
| 2021 | 9,550,000 | 13,931,663 | 23,481,663 |
| 2022 | 10,030,000 | 13,454,163 | 23,484,163 |
| 2023 | 10,530,000 | 12,952,663 | 23,482,663 |
| 2024 | 11,055,000 | 12,426,163 | 23,481,163 |
| 2025 | 11,610,000 | 11,873,413 | 23,483,413 |
| 2026 | 12,190,000 | 11,292,913 | 23,482,913 |
| 2027 | 12,800,000 | 10,683,413 | 23,483,413 |
| 2028 | 13,440,000 | 10,043,413 | 23,483,413 |
| 2029 | 14,110,000 | 9,371,413 | 23,481,413 |
| 2030 | 14,815,000 | 8,665,913 | 23,480,913 |
| 2031 | 15,595,000 | 7,888,125 | 23,483,125 |
| 2032 | 16,415,000 | 7,069,388 | 23,484,388 |
| 2033 | 17,275,000 | 6,207,600 | 23,482,600 |
| 2034 | 18,180,000 | 5,300,663 | 23,480,663 |
| 2035 | 19,135,000 | 4,346,213 | 23,481,213 |
| 2036 | 20,140,000 | 3,341,625 | 23,481,625 |
| 2037 | 21,200,000 | 2,284,275 | 23,484,275 |
| 2038 | 22,310,000 | 1,171,275 | 23,481,275 |
| | \$313,715,000 | \$244,286,772 | \$557,990,772 |

DEBT SERVICE
Statement of Debt Service Revenues and Expenditures
Convention Center

| | FY 2012-13 Actual* | FY 2013-14 Budget | FY 2013-14 Estimate | FY 2014-15 Adopted |
|----------------------------------|-----------------------|----------------------|------------------------|-----------------------|
| Beginning Cash Balance | \$ 3,275,353 | \$ 3,297,106 | \$ 3,234,739 | \$ 3,478,090 |
| <u>Revenues</u> | | | | |
| Transfers | 19,114,913 | 20,221,639 | 20,186,099 | 20,868,820 |
| Interest/Other | 40,385 | 5,875 | 14,415 | 10,145 |
| Total | 19,155,299 | 20,227,514 | 20,200,514 | 20,878,965 |
| Total Available Resources | \$ 22,430,652 | \$ 23,524,620 | \$ 23,435,253 | \$ 24,357,055 |
| <u>Expenses</u> | | | | |
| Principal Payments | 2,775,000 | 3,675,000 | 3,675,000 | 4,640,000 |
| Interest Payments | 16,420,913 | 16,282,163 | 16,282,163 | 16,098,413 |
| Total | 19,195,913 | 19,957,163 | 19,957,163 | 20,738,413 |
| Ending Cash Balance | \$ 3,234,739 | \$ 3,567,457 | \$ 3,478,090 | \$ 3,618,642 |

*Unaudited

DEBT SERVICE

WATER UTILITIES

Introduction

The debt service component of the Operating Budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU's indebtedness. The budget for these payments is prescribed by the following standards:

- ◆ The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues.
- ◆ Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds.
- ◆ Financial criteria for DWU provide for financing of capital improvements (effectively defined as capital projects with useful lives of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels.

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes (CP), which are utilized for interim financing of capital construction projects. On at least a bi-annual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU reimburses other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements DWU makes payments in proportion to its allocated share of the joint use facilities.

Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Current ratings of the City's debt instruments are shown in the table below.

| <u>Credit Rating Service</u> | <u>Revenue Bonds</u> | <u>Commercial Paper Notes</u> |
|------------------------------|----------------------|-------------------------------|
| Moody's Investors Service | Aa1 | P-1 |
| Standard & Poor's | AAA | A-1+ |

DEBT SERVICE

Revenue Bond and Commercial Paper Note Coverage

The following are established standards for DWU net revenue in relation to future debt service payments.

- ◆ Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest.
- ◆ DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year.
- ◆ Commercial Paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest.

For fiscal year 2014, coverage at September 30, 2014 is summarized in the table below.

Debt Service Coverage Requirements FY 2013-14 (000 omitted)

Coverage Net Revenue (CNR) = \$320,685

| <u>Authority</u> | <u>Ratio</u> | <u>Requirement</u> | <u>Denominator \$</u> | <u>Actual</u> |
|------------------|----------------------------|--------------------|-----------------------|---------------|
| Bond Ordinance | CNR/Max Year | 1.25 | 178,679 | 1.79 |
| DWU Criteria | CNR/Max Year | 1.50 | 178,679 | 1.79 |
| DWU Criteria | CNR/Max CP | 1.10 | 178,679 | 1.79 |
| Rating Agencies | CNR/Average Annual Debt | N/A | 101,969 | 3.14 |

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.

DEBT SERVICE

FY 2014-15 Debt Service Budget

The FY 2014-15 Budget provides principal and interest on existing debt of \$94.55 million and \$84.13 million, respectively. Commercial paper issues in FY 2014-15 are forecast at \$295 million with an estimated interest cost and fees of \$4.4 million, which is paid from the Water Utilities Operating Fund.

Water Utilities Financial Criteria for Debt Management

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2014-15 unless otherwise noted (in italics).

- (1) Current revenues will be sufficient to support current expenditures including debt service and other obligations of the system.
- (2) Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.
- (3) Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
- (4) Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
- (5) An equity target will be maintained for each fiscal year-end of at least 20% of the total capital structure, excluding current liabilities.
- (6) Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
- (7) Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
- (8) Revenue bonds will be issued with serial maturities not to exceed thirty (30) years.
- (9) Debt refinancing will only be considered when the current refunding has an overall net present value savings is at least 3% of the principal amount to be refunded, and the advance refund has an overall net present value savings at 4% of the principal amount to be refunded.
- (10) Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

DEBT SERVICE

Statement of Dallas Water Utilities Indebtedness As of 09/30/14

| Series Number | Issue Name | Issue Date | Issue Amount | Term Years | Coupon Rate(s) | True Interest Cost | Outstanding Principal |
|----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|------------|------------------------|---------------|----------------|-----------------------|--------------------------|
| Revenue Bonds | | | | | | | |
| 610 | Waterworks & Sewer System Refunding and Improvement, Series 2006 | 04/01/06 | 255,375,000 | 30 | 4.3-5.5% | 4.6% | 81,260,000 |
| 613 | Waterworks & Sewer System Revenue Refunding, Series 2007 | 03/15/07 | 678,480,000 | 30 | 4.0-5.0% | 4.3% | 573,405,000 |
| 619 | Waterworks & Sewer System Revenue Refunding, Series 2008 | 05/15/08 | 158,655,000 | 30 | 5.0% | 4.6% | 140,760,000 |
| 624 | Waterworks & Sewer System Revenue Refunding, Series 2009A ¹ | 03/30/09 | 15,100,000 | 20 | 3.3%-5.0% | 2.4% | 11,805,000 |
| 625 | Waterworks & Sewer System Revenue Refunding, Series 2009B ¹ | 03/30/09 | 8,280,000 | 16 | 4.5%-5.0% | 2.5% | 7,835,000 |
| 626 | Waterworks & Sewer System Revenue Refunding, Series 2009C ¹ | 03/30/09 | 94,723,000 | 17 | 5.0%-5.1% | 2.1% | 84,513,000 |
| 630 | Waterworks & Sewer System Revenue Refunding, Series 2010 | 06/15/10 | 295,850,000 | 30 | 4.0%-5.0% | 4.2% | 263,740,000 |
| 634 | Waterworks & Sewer System Revenue Refunding, Series 2011 | 07/26/11 | 239,425,000 | 30 | 4.5%-5.1% | 2.8% | 234,985,000 |
| 636A | Waterworks & Sewer System Revenue Refunding, Series 2012 A | 09/30/12 | 259,420,000 | 30 | 3.0%-5.0% | 2.7% | 256,820,000 |
| 636B | Waterworks & Sewer System Revenue Refunding, Series 2012 B | 09/30/12 | 106,720,000 | 30 | 3.0%-5.0% | 2.7% | 103,875,000 |
| 639 | Waterworks & Sewer System Revenue Refunding, Series 2013 | 08/23/13 | 156,540,000 | 30 | 2.0%-5.0% | 4.5% | 156,540,000 |
| Total Dallas Water Utilities Revenue Bonds | | | \$2,268,568,000 | | | | \$1,915,538,000 |
| ¹ Texas Water Development Board Bonds Commercial Paper Notes Outstanding as of 9/30/14 | | | 64,300,000 | | | | 64,300,000 |
| Total Dallas Water Utilities Debt | | | \$2,332,868,000 | | | | \$1,979,838,000 |

DEBT SERVICE

Dallas Water Utilities Debt Service Requirements As of 09/30/2014

| Fiscal Year | Outstanding Debt | | |
|----------------|------------------------|------------------------|------------------------|
| | Principal | Interest | Total |
| 2015 | 94,545,000 | 84,133,976 | 178,678,976 |
| 2016 | 93,825,000 | 80,399,153 | 174,224,153 |
| 2017 | 95,365,000 | 76,534,931 | 171,899,931 |
| 2018 | 89,370,000 | 72,818,639 | 162,188,639 |
| 2019 | 94,540,000 | 68,853,085 | 163,393,085 |
| 2020 | 98,860,000 | 64,567,912 | 163,427,912 |
| 2021 | 98,155,000 | 60,261,524 | 158,416,524 |
| 2022 | 96,725,000 | 55,976,950 | 152,701,950 |
| 2023 | 91,385,000 | 51,785,732 | 143,170,732 |
| 2024 | 80,855,000 | 47,836,913 | 128,691,913 |
| 2025 | 72,000,000 | 44,439,805 | 116,439,805 |
| 2026 | 60,680,000 | 41,640,917 | 102,320,917 |
| 2027 | 63,290,000 | 39,005,408 | 102,295,408 |
| 2028 | 66,060,000 | 36,222,337 | 102,282,337 |
| 2029 | 69,088,000 | 33,193,810 | 102,281,810 |
| 2030 | 63,905,000 | 30,050,841 | 93,955,841 |
| 2031 | 52,015,000 | 27,311,441 | 79,326,441 |
| 2032 | 54,480,000 | 24,851,655 | 79,331,655 |
| 2033 | 57,630,000 | 22,235,034 | 79,865,034 |
| 2034 | 60,465,000 | 19,395,381 | 79,860,381 |
| 2035 | 63,515,000 | 16,351,303 | 79,866,303 |
| 2036 | 66,710,000 | 13,153,653 | 79,863,653 |
| 2037 | 54,895,000 | 10,174,144 | 65,069,144 |
| 2038 | 45,380,000 | 7,701,288 | 53,081,288 |
| 2039 | 37,375,000 | 5,638,647 | 43,013,647 |
| 2040 | 39,285,000 | 3,728,700 | 43,013,700 |
| 2041 | 26,610,000 | 2,088,216 | 28,698,216 |
| 2042 | 18,580,000 | 962,000 | 19,542,000 |
| 2043 | 9,950,000 | 248,750 | 10,198,750 |
| | \$1,915,538,000 | \$1,041,562,145 | \$2,957,100,145 |

DEBT SERVICE
Statement of Debt Service Revenues and Expenditures
Dallas Water Utilities

| | <u>FY 2012-13</u> <u>Actual*</u> | <u>FY 2013-14</u> <u>Budget</u> | <u>FY 2013-14</u> <u>Estimate</u> | <u>FY 2014-15</u> <u>Adopted</u> |
|-------------------------------------|-------------------------------------|------------------------------------|--------------------------------------|-------------------------------------|
| Beginning Cash Balance | \$ 130,625,607 | \$ 142,099,735 | \$ 131,479,269 | \$ 139,335,306 |
| <u>Revenues</u> | | | | |
| Operating Fund Transfers | 172,908,405 | 185,641,677 | 180,163,371 | 187,337,418 |
| General Fund Transfers | 238,313 | 232,848 | 232,848 | 226,825 |
| General Fund (Sanitation) Transfers | 301,990 | 295,064 | 295,064 | 287,433 |
| Storm Water Utility Transfers | 949,784 | 943,465 | 943,465 | 936,733 |
| Total | 174,398,492 | 187,113,054 | 181,634,748 | 188,788,409 |
| Total Available Resources | \$ 305,024,099 | \$ 329,212,789 | \$ 313,114,017 | \$ 328,123,715 |
| <u>Expenses</u> | | | | |
| Principal Payments | 96,115,000 | 89,160,607 | 89,160,607 | 94,545,000 |
| Interest Payments | 77,429,830 | 84,618,104 | 84,618,104 | 84,133,976 |
| Total | 173,544,830 | 173,778,711 | 173,778,711 | 178,678,976 |
| Ending Cash Balance | \$ 131,479,269 | \$ 155,434,078 | \$ 139,335,306 | \$ 149,444,739 |
| *Unaudited | | | | |

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.



FY 2014-15 ADOPTED CAPITAL IMPROVEMENT BUDGET

The Adopted FY 2014-15 Capital Improvement Program budget is \$549.37 million consisting of \$204.79 million for General Purpose Capital Improvements and \$344.58 million for Enterprise Fund Capital Improvements. This compares to the amended FY 2013-14 Budget of \$669.59 million that consisted of \$350.78 million for General Purpose projects and \$318.82 million for Enterprise Fund projects.

General Purpose Capital Improvement Program

The General Purpose Capital Improvement Program provides for improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; the flood protection and storm drainage system; other City-owned facilities, and economic initiatives. General obligation bonds are the primary financing mechanism for these capital improvements. On November 6, 2012 the citizens of Dallas overwhelmingly approved a \$642.00 million Capital Bond program. Beginning in FY 2010-11, commercial paper is utilized to interim finance capital improvement projects. The commercial paper will be refinanced and retired with general obligation bonds approved by voters in 1998, 2006 and 2012.

Enterprise Fund Capital Improvement Program

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, and air transportation facilities. These projects are funded primarily by the transfer of enterprise revenues and the issuance of debt such as commercial paper and/or revenue bonds.

Capital Budget Process

The FY 2014-15 Capital Improvement Program budget was developed according to the same schedule as the City's operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2006 and 2012 General Obligation Bond Programs. The development of these bond programs included the update of a citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and, public hearings.

How to Read the Capital Budget

The Capital Improvement Budget portion of this document is comprised of the following sections:

Summaries – Includes tables and charts highlighting the City's priorities for project funding in the upcoming fiscal year. Projects are identified by the City Council's Key Focus Area, funding source, and capital improvement program.

Bond Issue Schedules – Provides annual funded amounts, by proposition, for the 1998, 2003, 2006 and 2012 Bond Programs.

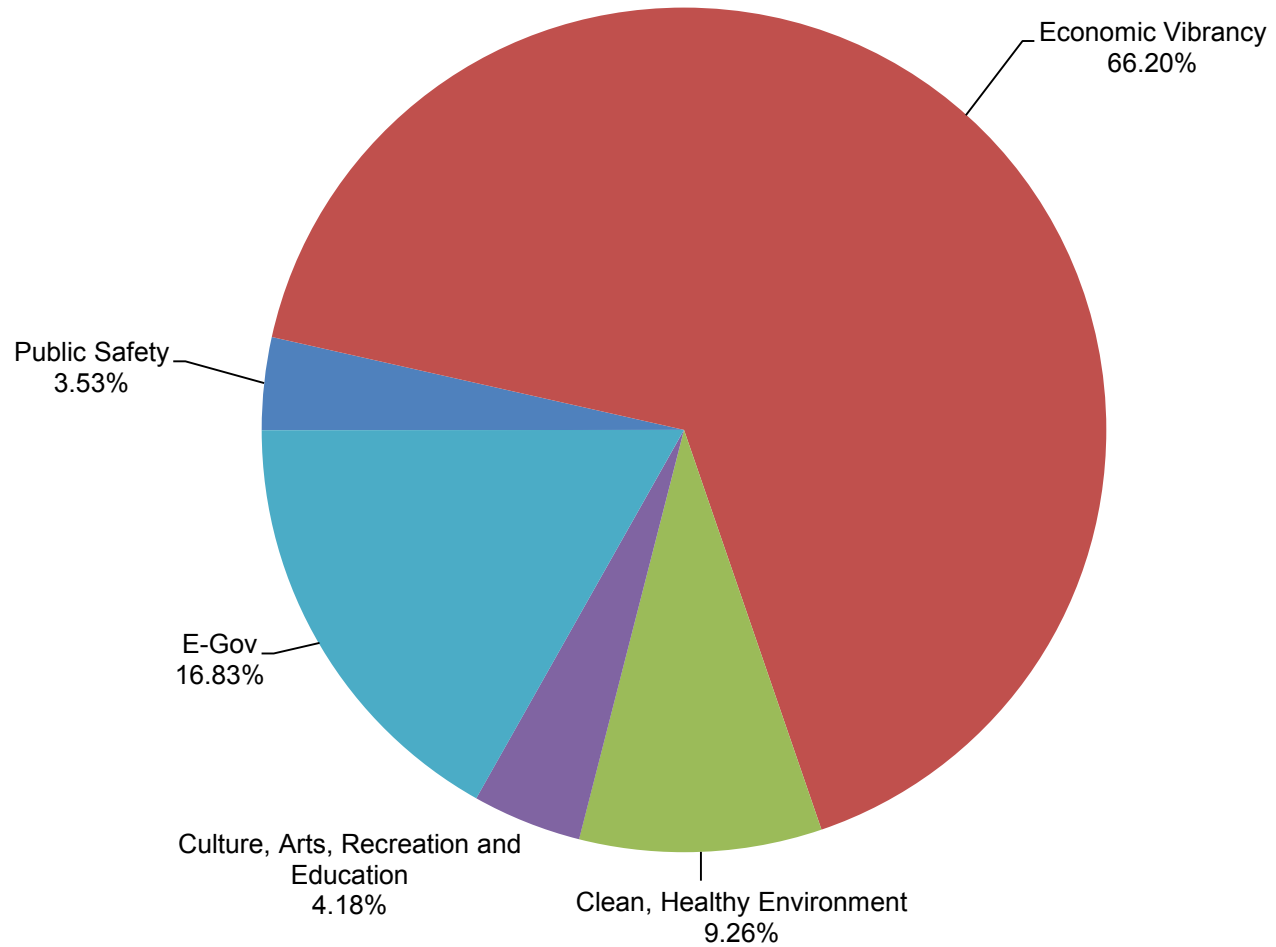
Capital Program Sections – Provides information by capital program, service and project. Capital program information includes narrative for program mission, current year major accomplishments, and upcoming budget year objectives. Expenditures by funding source and service are summarized by capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are also included. Included in the project detail for each project is the service category, corresponding Council priority Key Focus Area, council district, funding source, the total project budget over the life of the project, remaining appropriations, and new appropriations for the upcoming budget year. Estimated costs for future phases of current projects beyond FY 2014-15 have been indicated when known. Identification of future cost is not a commitment of future funding.

The project costs used in developing the City's bond programs are estimated at the mid-point of the bond program timeframe. By doing this, projects completed earlier in the bond program will generally cost less than originally projected. These cost savings are accumulated in a project contingency reserve and then used to offset overruns for projects scheduled to be completed later in the bond program's life. The current appropriations for the contingency reserves are included in the detailed project listing by proposition. These appropriations are transferred to projects when needed to fully fund a bond program project.

FY 2014-15 ADOPTED CAPITAL IMPROVEMENT BUDGET

| <u>Uses of Funds by Key Focus Areas</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|-----------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|----------------------|-------------------------------------|
| Public Safety | 265,578,391 | 207,651,128 | 57,927,264 | 19,367,427 | 500,000 | 1,217,930 | 0 | 286,663,748 |
| Economic Vibrancy | 4,027,851,344 | 3,261,471,711 | 766,379,633 | 363,704,136 | 372,193,391 | 368,362,877 | 612,975,428 | 5,745,087,176 |
| Clean, Healthy Environment | 552,030,259 | 376,835,938 | 175,194,322 | 51,020,393 | 307,851,704 | 23,097,745 | 26,600,000 | 960,600,101 |
| Culture, Arts, Recreation and Education | 581,854,255 | 450,509,058 | 131,345,197 | 22,820,927 | 3,465,188 | 1,385,045 | 301,000 | 609,826,415 |
| E-Gov | 1,018,884,309 | 862,093,976 | 156,790,333 | 92,460,916 | 84,548,156 | 79,506,105 | 185,200,685 | 1,460,600,171 |
| Total | \$6,446,198,560 | \$5,158,561,811 | \$1,287,636,749 | \$549,373,799 | \$768,558,439 | \$473,569,702 | \$825,077,113 | \$9,062,777,612 |

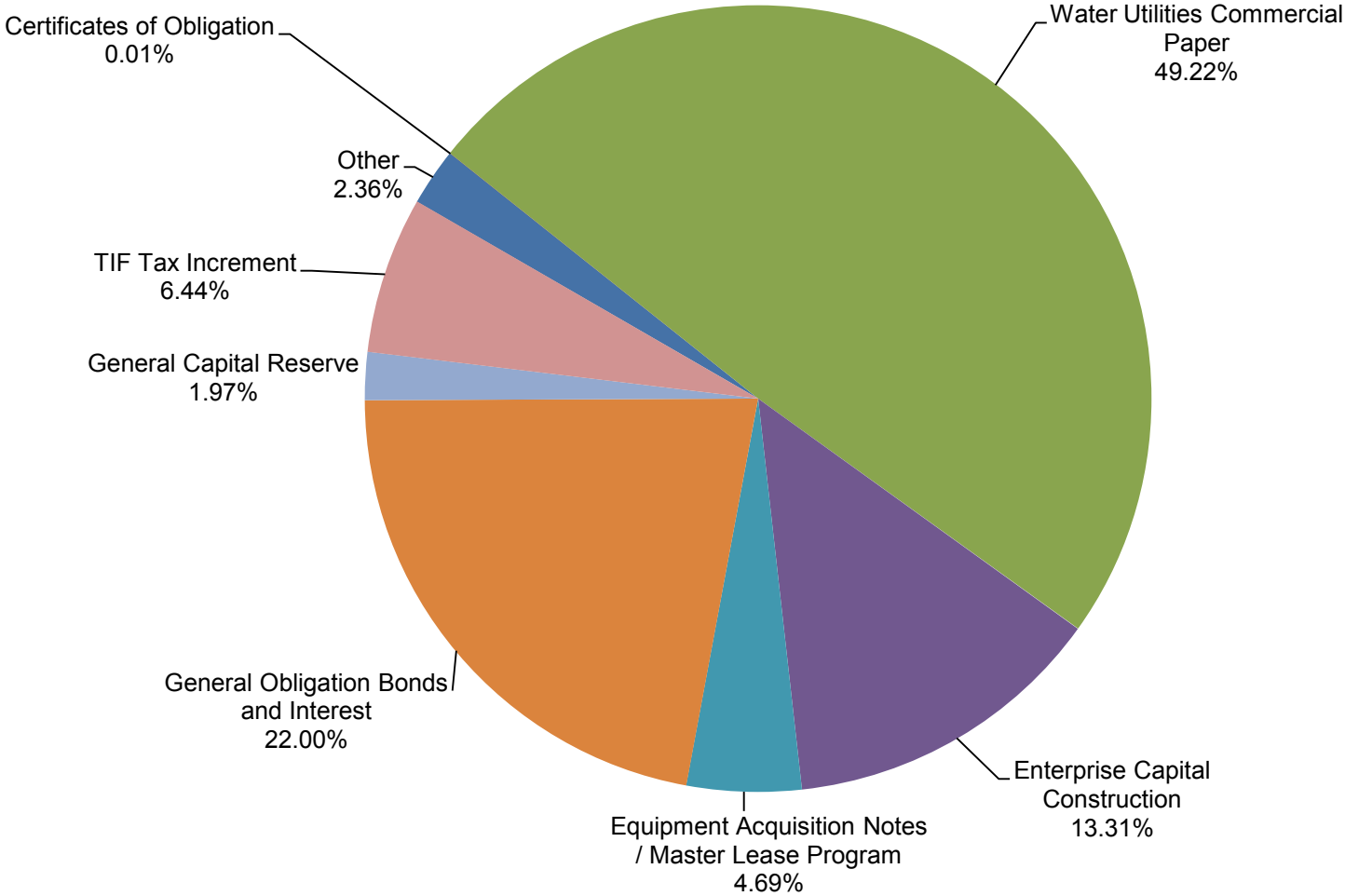
FY 2014-15 ADOPTED CAPITAL BUDGET - KEY FOCUS AREAS



FY 2014-15 ADOPTED CAPITAL IMPROVEMENT BUDGET

| <u>Source of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|---------------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|----------------------|-------------------------------------|
| Aviation Capital Construction and Federal AIP Funds | 141,782,640 | 120,052,277 | 21,730,363 | 13,597,427 | 0 | 0 | 0 | 155,380,067 |
| Aviation Revenue Bonds | 20,028,000 | 550,000 | 19,478,000 | 0 | 0 | 0 | 0 | 20,028,000 |
| Capital Construction - General Purpose | 3,733,675 | 2,898,095 | 835,580 | 5,400,000 | 0 | 0 | 0 | 9,133,675 |
| Capital Projects Reimbursement | 30,808,524 | 13,806,067 | 17,002,456 | 0 | 0 | 0 | 0 | 30,808,524 |
| Certificates of Obligation | 38,769,003 | 32,242,613 | 6,526,390 | 58,388 | 0 | 0 | 0 | 38,827,391 |
| Convention and Event Services Capital Construction | 95,703,591 | 88,465,566 | 7,238,025 | 3,150,000 | 1,000,000 | 0 | 0 | 99,853,591 |
| Equipment Acquisition Notes / Master Lease Program | 106,721,123 | 86,843,974 | 19,877,149 | 25,782,783 | 0 | 0 | 0 | 132,503,906 |
| General Capital Reserve | 7,346,000 | 3,954,000 | 3,392,000 | 5,400,000 | 0 | 0 | 0 | 12,746,000 |
| General Obligation Bonds and Interest | 1,306,477,284 | 810,468,166 | 496,009,118 | 120,880,116 | 421,493,439 | 62,971,702 | 23,948,113 | 1,935,770,654 |
| Other | 38,254,675 | 31,769,097 | 6,485,578 | 2,378,296 | 0 | 0 | 0 | 40,632,971 |
| Public/Private Partnership Funds | 74,955,738 | 63,094,501 | 11,861,237 | 10,600,000 | 10,600,000 | 10,600,000 | 10,600,000 | 117,355,738 |
| Street Assessments | 1,095,638 | 856,097 | 239,542 | 0 | 0 | 0 | 0 | 1,095,638 |
| TIF Tax Increment and Interest | 180,622,781 | 95,972,001 | 84,650,779 | 35,362,789 | 0 | 0 | 0 | 215,985,570 |
| Trinity River Corridor Project Cooperation and Donation Funds | 21,136,406 | 19,990,274 | 1,146,132 | 0 | 0 | 0 | 0 | 21,136,406 |
| Water Utilities Capital Construction | 1,128,504,429 | 1,055,658,217 | 72,846,211 | 56,364,000 | 45,145,000 | 44,798,000 | 91,226,000 | 1,366,037,429 |
| Water Utilities Commercial Paper | 2,647,611,720 | 2,139,032,321 | 508,579,399 | 270,400,000 | 290,320,000 | 355,200,000 | 699,303,000 | 4,262,834,720 |
| Water Utilities Revenue Bonds | 602,647,333 | 592,908,543 | 9,738,790 | 0 | 0 | 0 | 0 | 602,647,333 |
| Total | \$6,446,198,560 | \$5,158,561,811 | \$1,287,636,749 | \$549,373,799 | \$768,558,439 | \$473,569,702 | \$825,077,113 | \$9,062,777,612 |

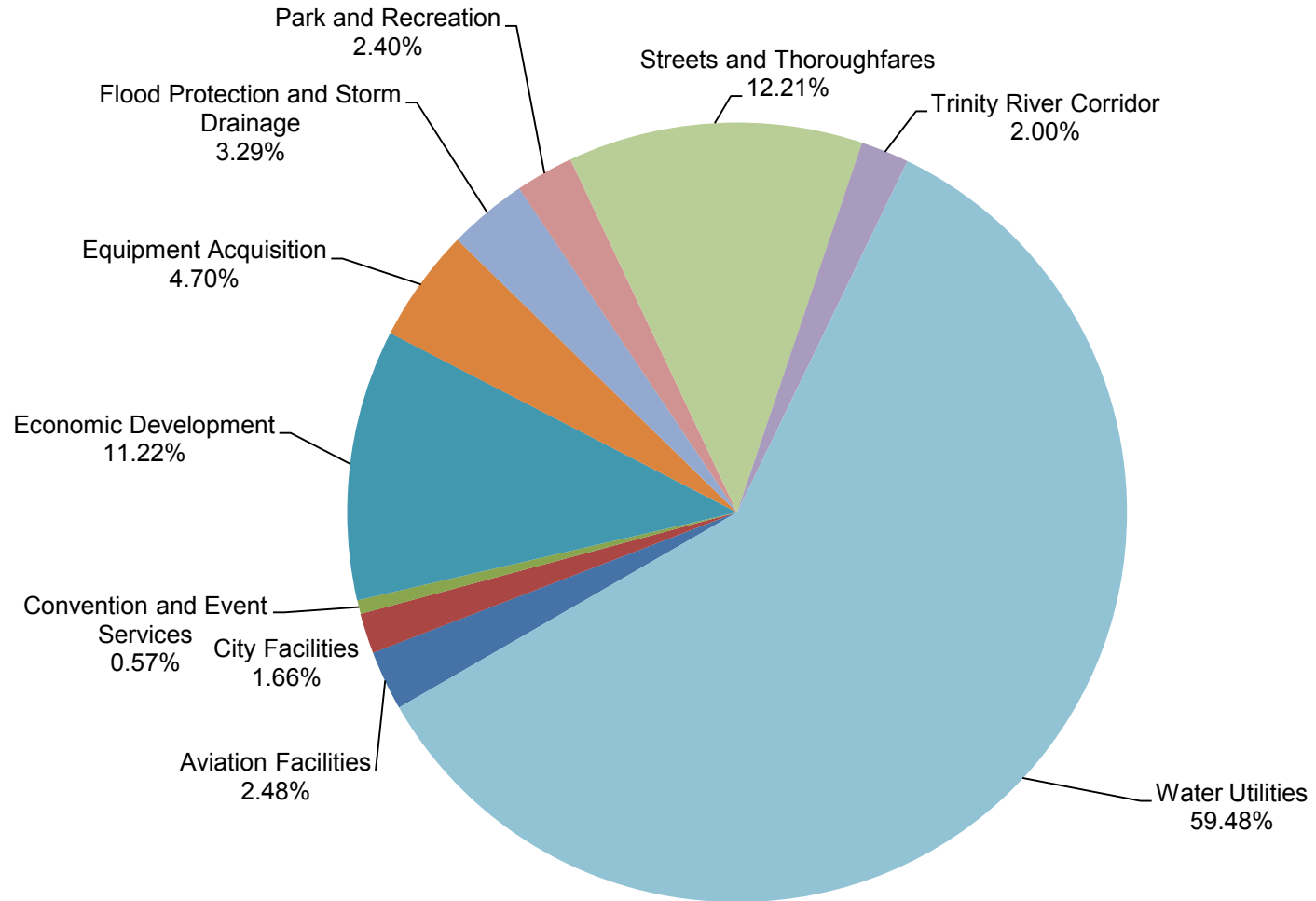
FY 2014-15 ADOPTED CAPITAL BUDGET - SOURCES OF FUNDS



FY 2014-15 ADOPTED CAPITAL IMPROVEMENT BUDGET

| <u>Use of Funds by Program</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|-------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|----------------------|-------------------------------------|
| Aviation Facilities | 161,810,640 | 120,602,277 | 41,208,363 | 13,597,427 | 0 | 0 | 0 | 175,408,067 |
| City Facilities | 232,492,855 | 159,715,868 | 72,776,987 | 9,115,624 | 490,816 | 150,000 | 13,358,606 | 255,607,901 |
| Convention and Event Services | 104,352,739 | 90,797,297 | 13,555,443 | 3,150,000 | 1,000,000 | 0 | 0 | 108,502,739 |
| Cultural Facilities | 66,203,862 | 56,922,872 | 9,280,990 | 0 | 0 | 1,269,045 | 0 | 67,472,907 |
| Economic Development | 329,519,423 | 205,424,213 | 124,095,210 | 61,612,789 | 21,650,000 | 10,600,000 | 10,600,000 | 433,982,212 |
| Equipment Acquisition | 108,326,123 | 87,845,781 | 20,480,342 | 25,841,171 | 0 | 0 | 0 | 134,167,294 |
| Flood Protection and Storm Drainage | 228,425,910 | 95,716,519 | 132,709,392 | 18,058,248 | 290,661,256 | 9,842,745 | 0 | 546,988,159 |
| Park and Recreation | 222,824,957 | 177,774,704 | 45,050,253 | 13,170,085 | 6,088,423 | 0 | 0 | 242,083,465 |
| Streets and Thoroughfares | 396,517,369 | 216,047,930 | 180,469,439 | 67,096,868 | 113,202,944 | 51,709,912 | 10,589,507 | 639,116,600 |
| Trinity River Corridor | 216,961,199 | 160,115,269 | 56,845,930 | 10,967,587 | 0 | 0 | 0 | 227,928,786 |
| Water Utilities | 4,378,763,482 | 3,787,599,082 | 591,164,400 | 326,764,000 | 335,465,000 | 399,998,000 | 790,529,000 | 6,231,519,482 |
| Total | \$6,446,198,560 | \$5,158,561,811 | \$1,287,636,749 | \$549,373,799 | \$768,558,439 | \$473,569,702 | \$825,077,113 | \$9,062,777,612 |

FY 2014-15 ADOPTED CAPITAL BUDGET - USES OF FUNDS BY PROGRAM



City of Dallas, Texas
Authorized General Obligation Bonds

| Proposition | Date Authorized by Voters | Amount Authorized | Amount Issued to Date | Unissued Balance |
|----------------------------------------------------------------------------------------------------------------------------------|---------------------------|----------------------|-----------------------|---------------------|
| 1998 Bond Program | | | | |
| 1 Street & Thoroughfare Improvements | May 1998 | 125,025,000 | 125,025,000 | - |
| 2 Park, Playground, Recreation and Community Facilities | May 1998 | 47,560,000 | 47,560,000 | - |
| 3 Police Headquarters Facility | May 1998 | 42,280,000 | 42,280,000 | - |
| 4 Fire Protection Facilities | May 1998 | 3,265,000 | 3,265,000 | - |
| 5 Library Facilities | May 1998 | 10,050,000 | 10,050,000 | - |
| 6 Flood Protection and Storm Drainage Improvements | May 1998 | 14,370,000 | 14,370,000 | - |
| 7 Cultural Arts Facilities Acquisition and Improvements | May 1998 | 10,500,000 | 10,500,000 | - |
| 8 City Facilities Repair & Improvements | May 1998 | 24,350,000 | 24,350,000 | - |
| 9 Economic Development, Neighborhood Revitalization and Business Expansion Programs | May 1998 | 16,600,000 | 16,600,000 | - |
| 10 Animal Control Facilities | May 1998 | 3,500,000 | 3,500,000 | - |
| 11 Trinity River Corridor Project | May 1998 | 246,000,000 | 213,092,400 | 32,907,600 |
| Total 1998 Bond Program | | \$543,500,000 | \$510,592,400 | \$32,907,600 |
| 2003 Bond Program | | | | |
| 1 Street and Transportation Improvements | May 2003 | 198,960,000 | 198,960,000 | - |
| 2 Neighborhood and Community Park, Playground and Recreation Facilities | May 2003 | 57,290,000 | 57,290,000 | - |
| 3 Library Facilities | May 2003 | 55,525,000 | 55,525,000 | - |
| 4 Flood Protection and Storm Drainage Facilities | May 2003 | 16,435,000 | 16,435,000 | - |
| 5 Planning and Designing a Performing Arts Theater and Constructing Related Site Improvements in the Downtown Arts District | May 2003 | 11,255,000 | 11,255,000 | - |
| 6 City Service and Maintenance Facilities | May 2003 | 16,825,000 | 16,825,000 | - |
| 7 Animal Control Facilities | May 2003 | 11,755,000 | 11,755,000 | - |
| 8 Land Acquisition for the Development of Low and Moderate Income, Owner-Occupied Single Family Homes | May 2003 | 3,030,000 | 3,030,000 | - |
| 9 Flood Protection and Storm Drainage Facilities for the McCommas Bluff Landfill | May 2003 | 24,000,000 | 24,000,000 | - |
| 10 Specified Street Projects Described in the Election Ordinance | May 2003 | 67,900,000 | 67,900,000 | - |
| 11 Major and Citywide Park and Recreation Facilities | May 2003 | 43,230,000 | 43,230,000 | - |
| 12 Cultural Arts Facilities | May 2003 | 17,665,000 | 17,665,000 | - |
| 13 Street, Utility and Other Infrastructure Improvements in for Economic & Business Development in the Southern Area of the City | May 2003 | 6,000,000 | 6,000,000 | - |
| 14 Fire Station Facilities | May 2003 | 19,750,000 | 19,750,000 | - |
| 15 Farmers Market Improvements | May 2003 | 3,200,000 | 3,200,000 | - |
| 16 Police Facilities | May 2003 | 23,470,000 | 23,470,000 | - |
| 17 Homeless Assistance Facilities | May 2003 | 3,000,000 | 3,000,000 | - |
| Total 2003 Bond Program | | \$579,290,000 | \$579,290,000 | \$0 |

City of Dallas, Texas
Authorized General Obligation Bonds

| Proposition | Date Authorized by Voters | Amount Authorized | Amount Issued to Date | Unissued Balance |
|-----------------------------------------------------------------------------------------|---------------------------|------------------------|------------------------|------------------------|
| 2006 Bond Program | | | | |
| 1 Streets & Transportation Improvements | November 2006 | 390,420,000 | 234,267,000 | 156,153,000 |
| 2 Floor Protection & Storm Drainage Facilities | November 2006 | 334,315,000 | 224,902,000 | 109,413,000 |
| 3 Park and Recreation Facilities | November 2006 | 343,230,000 | 303,879,000 | 39,351,000 |
| 4 Library Facilities | November 2006 | 46,200,000 | 34,384,000 | 11,816,000 |
| 5 Cultural Arts Facilities | November 2006 | 60,855,000 | 55,974,000 | 4,881,000 |
| 6 City Hall, City Service and City Maintenance Facilities | November 2006 | 34,750,000 | 16,706,000 | 18,044,000 |
| 7 Land Bank for the Development of Low and Moderate Income Single Family Homes | November 2006 | 1,500,000 | 150,000 | 1,350,000 |
| 8 Economic Development Programs | November 2006 | 41,495,000 | 35,091,000 | 6,404,000 |
| 9 Farmers' Market Improvements | November 2006 | 6,635,000 | 6,635,000 | - |
| 10 Land Acquisition in the Cadillac Heights area for future location of City facilities | November 2006 | 22,550,000 | 8,989,000 | 13,561,000 |
| 11 Court Facilities | November 2006 | 7,945,000 | 7,945,000 | - |
| 12 Public Safety Facilities | November 2006 | 63,625,000 | 44,447,000 | 19,178,000 |
| Total 2006 Bond Program | | \$1,353,520,000 | \$973,369,000 | \$380,151,000 |
| 2012 Bond Program | | | | |
| 1 Streets & Transportation Improvements | November 2012 | 260,625,000 | 14,845,000 | 245,780,000 |
| 2 Floor Protection & Storm Drainage Facilities | November 2012 | 326,375,000 | 1,400,000 | 324,975,000 |
| 3 Economic Development Programs | November 2012 | 55,000,000 | 1,500,000 | 53,500,000 |
| Total 2012 Bond Program | | \$642,000,000 | \$17,745,000 | \$624,255,000 |
| Total 1998, 2003, 2006, 2012 Bond Programs | | | | |
| | | \$3,118,310,000 | \$2,080,996,400 | \$1,037,313,600 |

AVIATION FACILITIES CAPITAL IMPROVEMENTS

MISSION

The Department of Aviation's Capital Improvement Program is directed toward: (1) meeting the obligations incumbent of the City's role in the National Airspace System to maintain safe, delay-free and cost effective airports; (2) maintaining existing systems, pavements and buildings at the City's three aviation facilities to meet federal, state and municipal standards for safety, security and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users; and (4) studying, designing and constructing facilities that enhance customer service and convenience.

The Department of Aviation's facilities include Dallas Love Field, the Downtown Vertiport and Dallas Executive Airport.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2013-14

1. Completed Airline Consultation in preparation for Passenger Facility Charge Application #4.
2. Completed drainage master plans for Dallas Love Field and Dallas Executive airports.
3. Completed construction of Perimeter Roads at Dallas Executive.
4. Continue design of Perimeter Roads project at Dallas Love Field.
5. Begin Phase I and II Runway Reconstruction projects at Dallas Executive Airport (roads, taxiway improvements, etc.).
6. Completed construction for Runway Safety Area project at Runway 13L at Dallas Love Field.
7. Begin construction of the airfield Signage and Wiring Upgrades at Dallas Love Field.
8. Began Airfield Pavement Condition Assessment at Dallas Love Field.
9. Completed the renovation of the Spirit of Flight Fountain at Dallas Love Field.
10. Completed electrical inventory assessment at Dallas Love Field.

11. Complete Taxiway A, B, and D reconstruction at Dallas Love Field.
12. Began design of the Field Maintenance Above-Ground Storage Tanks.

HIGHLIGHTED OBJECTIVES FOR FY 2014-15

1. Continue Phase I and II Runway Reconstruction projects at Dallas Executive Airport (roads, taxiway improvements, etc.).
2. Complete design of Perimeter Roads Rehabilitation Project at Love Field.
3. Begin construction of Perimeter Roads Rehabilitation at Dallas Love Field.
4. Complete Airfield Pavement Condition Assessment Project at Dallas Love Field.
5. Complete construction of the FAA Signage and Wiring Upgrade Project at Dallas Love Field.
6. Complete Fence Replacement at Lemmon Ave and Mockingbird Lane.
7. Begin design of the Hold Position Markings at Dallas Love Field.
8. Begin construction of Runway Holding Position Relocation at Dallas Love Field.
9. Complete Garage A & B Structural Evaluation.
10. Begin design of Perimeter Security Enhancements at Dallas Love Field.
11. Begin Design of the Field Maintenance Above Ground Storage Tanks.
12. Begin design to Rehabilitate Taxiway B from B2 to B4 and Connectors B3 & B4.
13. Begin design to Rehabilitate Runway 18-36 Intersections with Taxiways P & C and Remove TWJ.

AVIATION FACILITIES CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS

Airfield Electrical Federal Aviation Regulations establish very detailed requirements for the installation and operation of electrical lighting systems within the Airport Operating Area (AOA). These systems include runway and taxiway lighting, guidance signs, navigational aids and obstruction and apron lighting. Reconstruction and new installation projects are scheduled based on inspection findings and changes in federal regulations.

Aviation Land Acquisition Paragraph 5.4 of the Dallas Love Field Policies directs the Department of Aviation to acquire privately owned parcels within the area bounded by Mockingbird Lane, Lemmon Avenue, Denton Drive and Shorecrest Drive for transportation, aviation or other appropriate uses when such land becomes available for purchase and when City funding is available for such acquisition.

Environmental Federal and State regulations administered by the Environmental Protection Agency (EPA), the Texas Commission on Environmental Quality (TCEQ), and Municipal Codes administered by the City's Environmental and Health Services Department (EHS), direct the environmental projects undertaken by the Department of Aviation.

Landscaping Both Dallas Love Field and Dallas Executive Airport are located within the Dallas city limits and are surrounded by, or in close proximity to, residential housing and retail businesses. The airports strive to maintain a "good neighbor" status and make every possible effort to be aesthetically pleasing.

Parking A Parking Garage Feasibility Study concluded that existing parking facilities at Love Field were inadequate to meet current and projected demands. To remedy this shortage, a new parking garage was constructed to add 4,000 spaces to the existing on-airport parking capacity. A second sky bridge with integral people movers was also added to connect the new parking garage with the terminal building.

Pavement Maintenance/Construction Federal Aviation Regulations establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement areas. These areas require daily inspections. Repair,

reconstruction and new construction projects are scheduled based on inspection findings.

Safety/Security Federal Aviation Regulations (FAR) Part 139 and Transportation Security Administration (TSA) Part 1540 and associated Advisory Circulars, establish very detailed requirements for safety and security at air carrier airports such as Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport; aircraft rescue and firefighting (ARFF); and ensuring the safety of personnel and aircraft within the confines of the airport's AOA. TSA Part 1540 focuses on securing the airport from intentional entry into the restricted areas of the airport by unauthorized personnel and protecting personnel and property from weapons and explosive devices.

Terminal Since the airports are the first impression many visitors have of the City of Dallas, it is necessary that the airport terminal facilities be clean, attractive in appearance and provide a high level of customer service. Last year over 8 million passengers passed through the Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updating, renovating and maintenance to maintain the traveling public's favorable impression of Love Field and the City of Dallas. Similar challenges exist at Dallas Executive; however, in accordance with the Master Plan Study, a new replacement terminal building has been constructed to meet both projected special and service needs.

Vertiport The Vertiport is a public use aviation related facility located in the Central Business District on the south end of the Dallas Convention Center; the flight deck covers approximately 169,000 square feet, or about four acres, and is 65 feet above ground. It houses two lighted landing/take-off pads which can be converted to a rollway for future tilt-rotor operations. In addition, there are five 60x60 parking/tie down areas for corporate size helicopters. The FAA established dedicated approach and departure corridors which are assets to the complex airspace model for the metroplex. The Vertiport has a dedicated and secured parking area allowing for 26 vehicles at street level, and easy access to the flight deck from street level and the loading dock levels via a vehicular ramp. The Heliport also hosts a full service lobby with ground access, a passenger waiting area, small conference room, pilot's lounge, flight planning area and an operational area for staff.

AVIATION FACILITIES CAPITAL IMPROVEMENTS

| Source of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|---------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Aviation Revenue Bonds | 20,028,000 | 550,000 | 19,478,000 | 0 | 0 | 0 | 0 | 20,028,000 |
| Capital Construction | 89,292,110 | 72,170,948 | 17,121,162 | 13,597,427 | 0 | 0 | 0 | 102,889,537 |
| FAA Airport Improvement Program | 52,490,530 | 47,881,329 | 4,609,201 | 0 | 0 | 0 | 0 | 52,490,530 |
| Total | \$161,810,640 | \$120,602,277 | \$41,208,363 | \$13,597,427 | \$0 | \$0 | \$0 | \$175,408,067 |

AVIATION FACILITIES CAPITAL IMPROVEMENTS

| <u>Use of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|-------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Aviation Land Acquisition | 26,289,550 | 20,139,456 | 6,150,094 | 0 | 0 | 0 | 0 | 26,289,550 |
| Environmental | 7,582,556 | 3,518,820 | 4,063,736 | 2,000,000 | 0 | 0 | 0 | 9,582,556 |
| Love Field Major Maintenance | 36,038,402 | 29,008,774 | 7,029,629 | 9,597,427 | 0 | 0 | 0 | 45,635,829 |
| Parking | 18,199,919 | 18,095,427 | 104,492 | 2,000,000 | 0 | 0 | 0 | 20,199,919 |
| Pavement Maintenance / Construction | 47,629,378 | 44,259,907 | 3,369,472 | 0 | 0 | 0 | 0 | 47,629,378 |
| Safety/Security | 5,292,897 | 4,353,418 | 939,479 | 0 | 0 | 0 | 0 | 5,292,897 |
| Terminal | 20,777,937 | 1,226,476 | 19,551,461 | 0 | 0 | 0 | 0 | 20,777,937 |
| Total | \$161,810,640 | \$120,602,277 | \$41,208,363 | \$13,597,427 | \$0 | \$0 | \$0 | \$175,408,067 |

AVIATION FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------|-------------------------------------|----------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Airfield Drainage - Master Plan | Environmental | Clean, Healthy Environment | Citywide | Capital Construction | 5,413,500 | 2,501,045 | 2,912,455 | 2,000,000 | 0 | 0 | 0 | 7,413,500 | 4th/12 |
| Airfield Signage | Safety/Security | Public Safety | Citywide | Federal AIP Grant | 4,026,791 | 4,026,791 | 0 | 0 | 0 | 0 | 0 | 4,026,791 | 2nd/14 |
| Airfield Signage-AAIP | Safety/Security | Public Safety | Citywide | Capital Construction | 539,075 | 305,791 | 233,284 | 0 | 0 | 0 | 0 | 539,075 | 2nd/14 |
| Airfield Signage-AAIP | Safety/Security | Public Safety | Citywide | Federal AIP Grant | 727,031 | 20,837 | 706,195 | 0 | 0 | 0 | 0 | 727,031 | 2nd/14 |
| Aviation Land Acquisition | Aviation Land Acquisition | Economic Vibrancy | Citywide | Capital Construction | 19,222,844 | 18,875,044 | 347,800 | 0 | 0 | 0 | 0 | 19,222,844 | Various |
| Computerized Parking and Taxi System - Love Field | Parking | Public Safety | Citywide | Capital Construction | 1,461,494 | 1,386,921 | 74,573 | 2,000,000 | 0 | 0 | 0 | 3,461,494 | Various |
| Construction of Taxi Cab Holding Area | Pavement Maintenance / Construction | Public Safety | Citywide | Capital Construction | 1,543,540 | 1,543,540 | 0 | 0 | 0 | 0 | 0 | 1,543,540 | 4th/14 |
| Dalfort Building Demolition | Aviation Land Acquisition | Economic Vibrancy | Citywide | Capital Construction | 7,066,706 | 1,264,412 | 5,802,294 | 0 | 0 | 0 | 0 | 7,066,706 | 4th/13 |
| Dallas Executive Stormwater Outflow | Environmental | Clean, Healthy Environment | Citywide | Capital Construction | 190,877 | 962 | 189,915 | 0 | 0 | 0 | 0 | 190,877 | Various |
| FAA Voluntary Airport Low Emission Grant | Environmental | Clean, Healthy Environment | Citywide | Federal AIP Grant | 1,978,179 | 1,016,813 | 961,366 | 0 | 0 | 0 | 0 | 1,978,179 | 2nd/15 |
| Love Field Modernization Program | Love Field Major Maintenance | Public Safety | Citywide | Capital Construction | 7,412,420 | 2,843,730 | 4,568,689 | 7,097,427 | 0 | 0 | 0 | 14,509,847 | 2nd/15 |
| Love Field Modernization Program-Aviation CIP | Terminal | Economic Vibrancy | Citywide | Revenue Bonds | 20,028,000 | 550,000 | 19,478,000 | 0 | 0 | 0 | 0 | 20,028,000 | Various |

AVIATION FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Love Field Perimeter Rd., Rehab-Phase I | Pavement Maintenance / Construction | Public Safety | Citywide | Aviation AIP Grant | 1,395,000 | 1,359,142 | 35,858 | 0 | 0 | 0 | 0 | 1,395,000 | 3rd/15 |
| Love Field Platting | Love Field Major Maintenance | Public Safety | Citywide | Capital Construction | 1,430,763 | 1,413,592 | 17,171 | 0 | 0 | 0 | 0 | 1,430,763 | 4th/13 |
| Parking Garage Expansion - Love Field | Parking | Public Safety | Citywide | Capital Construction | 16,738,425 | 16,708,506 | 29,919 | 0 | 0 | 0 | 0 | 16,738,425 | Various |
| People-Mover Connector | Love Field Major Maintenance | Public Safety | Citywide | Aviation AIP Grant | 5,311,092 | 5,012,736 | 298,356 | 0 | 0 | 0 | 0 | 5,311,092 | 4th/15 |
| Program Management for Love Field Modernization Program (LFMP) and Capital Improvement Projects (CIP) | Love Field Major Maintenance | Public Safety | Citywide | Capital Construction | 18,541,854 | 18,532,441 | 9,413 | 2,500,000 | 0 | 0 | 0 | 21,041,854 | Various |
| Public Safety Offices - Love Field | Terminal | Economic Vibrancy | Citywide | Capital Construction | 749,937 | 676,476 | 73,461 | 0 | 0 | 0 | 0 | 749,937 | 4th/12 |
| Reconstruction and Extension of Taxiway "L" | Pavement Maintenance / Construction | Public Safety | Citywide | Aviation AIP Grant | 11,041,866 | 10,203,134 | 838,732 | 0 | 0 | 0 | 0 | 11,041,866 | 4th/14 |
| Reconstruction of Taxiway "C" | Pavement Maintenance / Construction | Public Safety | Citywide | Aviation AIP Grant | 6,871,364 | 5,704,782 | 1,166,581 | 0 | 0 | 0 | 0 | 6,871,364 | 4th/12 |
| Runway 13L/31R Joint Reseal | Pavement Maintenance / Construction | Public Safety | Citywide | Capital Construction | 2,758,433 | 2,306,523 | 451,910 | 0 | 0 | 0 | 0 | 2,758,433 | 4th/14 |
| Runway Enhancement-13L/31R | Pavement Maintenance / Construction | Public Safety | Citywide | Aviation AIP Grant | 9,396,127 | 9,396,127 | 0 | 0 | 0 | 0 | 0 | 9,396,127 | 2nd/14 |
| Runway Safety Area Enhancements | Pavement Maintenance / Construction | Public Safety | Citywide | Aviation AIP Grant | 11,743,080 | 11,140,968 | 602,111 | 0 | 0 | 0 | 0 | 11,743,080 | 2nd/14 |
| Taxiway Reconstruction and Extension | Love Field Major Maintenance | Public Safety | Citywide | Capital Construction | 3,342,274 | 1,206,275 | 2,135,999 | 0 | 0 | 0 | 0 | 3,342,274 | 3rd/14 |

AVIATION FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|-------------------------------------|----------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Taxiway Shoulder Reconstruction (A, M, & D) | Pavement Maintenance / Construction | Public Safety | Citywide | Capital Construction | 2,879,969 | 2,605,691 | 274,278 | 0 | 0 | 0 | 0 | 2,879,969 | 3rd/14 |
| Total Aviation Facilities Capital Improvements | | | | | \$161,810,640 | \$120,602,277 | \$41,208,363 | \$13,597,427 | \$0 | \$0 | \$0 | \$175,408,067 | |

CITY FACILITIES CAPITAL IMPROVEMENTS

MISSION

The purpose of this program is to protect the City's \$700 million investment in existing facilities, to ensure safe and usable facilities, and to provide a higher level of service to citizens. This is accomplished through extraordinary repair improvements to existing City facilities and when needed, the construction of new facilities. Strategic planning is conducted to evaluate existing City facilities for recommended future renovation, expansion or replacement.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2013-14

1. Completed construction of the Bexar St. Police Satellite Facility.
2. Awarded construction of the 106 S. Harwood Exterior Renovation (Old City Hall).
3. Completed construction of City Performance Hall.
4. Completed roof replacements at 19 city facilities utilizing a design/build contract.
5. Awarded construction contract for the renovation of Central and Southwest Police stations.
6. Awarded construction contract for the new Highland Hills library.
7. Awarded construction contract for the renovation and expansion of Fretz Library.

HIGHLIGHTED OBJECTIVES FOR FY 2014-15

1. Award the design contract for the City Hall electrical upgrade.
2. Complete construction of Fire Station #27 (Douglas Ave. at NW Hwy).
3. Complete construction of the Exterior Renovation at 106 S. Harwood (Old City Hall).
4. Award construction contract of Fire Station #6 replacement (Harwood St. at Park Row Blvd.).

5. Complete construction of Fire Stations #32 (Benning Ave. at Jim Miller Rd.), and #44 (Frank St. at Lagow St.).
6. Complete construction of the replacement Highland Hills library.
7. Complete construction of the Fretz Park library renovation and expansion.

SERVICE DESCRIPTIONS

Administrative, Internal Services and City Facilities Repairs, modifications and improvements to existing City facilities that house administrative and internal functions. Funding is also provided to improve and maintain service facilities that house such functions as Code Compliance, Court Services, Streets, Equipment Services, and training facilities.

Animal Control Facilities Repairs, modifications and improvements to the Westmoreland Animal Shelter facility which accommodates facilities for animal impoundment and pet adoption activities.

Fire Protection Facilities Projects include site acquisition, design and construction of new and replacement of fire stations and other fire department facilities.

Land Acquisition Funding for the purchase of land which will be used for the future location of City Facilities. Additionally, the 2006 Bond Program included a proposition specifically to acquire land from the Cadillac Heights area.

Library Facilities Site acquisition, design, renovation and construction of new or replacement branch libraries. Funding is also provided for design, renovations, and/or expansion projects at the City's existing Central Library and twenty-two branch libraries.

Major Maintenance Repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems

CITY FACILITIES CAPITAL IMPROVEMENTS

include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Municipal Court Facilities Provides funding for improvements which may include designing, constructing, renovating, equipping and furnishing and/or acquisition of right-of-way for court facilities.

Police Facilities Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks, and for administration of the public art projects.

Solid Waste Facilities Construction of waste disposal cells, and levee/swale at the McCommas Bluff Landfill for the purpose of managing solid waste providing solid waste facilities improvements including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction; extension of the levee system; swale excavation/environmental protection; drainage improvements; and, relocation of utilities.

Studies and Master Plans Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

Technology This category includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

CITY FACILITIES CAPITAL IMPROVEMENTS

| <u>Source of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|--------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|---------------------|-------------------------------------|
| 1995 General Obligation Bonds | 375,812 | 344,891 | 30,921 | 0 | 0 | 0 | 0 | 375,812 |
| 1998 General Obligation Bonds | 15,615,073 | 3,074,682 | 12,540,391 | 122,391 | 0 | 0 | 0 | 15,737,463 |
| 2003 General Obligation Bonds | 45,107,530 | 42,544,138 | 2,563,391 | 33,900 | 0 | 0 | 0 | 45,141,430 |
| 2005 General Obligation Bonds | 21,550,000 | 21,507,215 | 42,785 | 0 | 0 | 0 | 0 | 21,550,000 |
| 2006 General Obligation Bonds | 133,255,008 | 84,886,268 | 48,368,740 | 1,559,333 | 490,816 | 150,000 | 13,358,606 | 148,813,763 |
| 2008 Certificates of Obligation | 5,500,000 | 496,821 | 5,003,179 | 0 | 0 | 0 | 0 | 5,500,000 |
| Capital Construction | 3,733,675 | 2,898,095 | 835,580 | 2,000,000 | 0 | 0 | 0 | 5,733,675 |
| Capital Projects Reimbursement Funds | 9,758 | 9,758 | 0 | 0 | 0 | 0 | 0 | 9,758 |
| General Capital Reserve | 7,346,000 | 3,954,000 | 3,392,000 | 5,400,000 | 0 | 0 | 0 | 12,746,000 |
| Total | \$232,492,855 | \$159,715,868 | \$72,776,987 | \$9,115,624 | \$490,816 | \$150,000 | \$13,358,606 | \$255,607,901 |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Use of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|---------------------|-------------------------------------|
| Administrative and Internal Service Facilities | 2,651,358 | 341,282 | 2,310,076 | 1,559,333 | 0 | 0 | 0 | 4,210,691 |
| Animal Control Facilities | 12,165,329 | 12,148,383 | 16,946 | 0 | 0 | 0 | 0 | 12,165,329 |
| City Facilities | 3,734,598 | 2,898,095 | 836,503 | 2,000,000 | 0 | 0 | 109,606 | 5,844,204 |
| Emergency Warning Systems | 3,359,860 | 3,120,112 | 239,748 | 0 | 0 | 0 | 0 | 3,359,860 |
| Fire Protection Facilities | 58,185,863 | 43,163,044 | 15,022,818 | 0 | 0 | 0 | 0 | 58,185,863 |
| Homeless Assistance Facilities | 24,311,506 | 24,275,306 | 36,200 | 0 | 0 | 0 | 0 | 24,311,506 |
| Land Acquisition | 8,810,414 | 7,425,157 | 1,385,257 | 0 | 150,000 | 150,000 | 13,249,000 | 22,359,414 |
| Library Facilities | 32,073,305 | 22,075,655 | 9,997,650 | 0 | 0 | 0 | 0 | 32,073,305 |
| Major Maintenance - City Facilities | 13,635,960 | 2,117,873 | 11,518,087 | 156,291 | 340,816 | 0 | 0 | 14,133,066 |
| Major Maintenance - Library | 1,099,218 | 590,295 | 508,923 | 0 | 0 | 0 | 0 | 1,099,218 |
| Major Maintenance - Public Safety | 31,180,542 | 7,342,173 | 23,838,369 | 0 | 0 | 0 | 0 | 31,180,542 |
| Municipal Courts Facilities | 11,505,171 | 10,848,345 | 656,826 | 0 | 0 | 0 | 0 | 11,505,171 |
| Police Facilities | 20,618,135 | 18,442,266 | 2,175,869 | 0 | 0 | 0 | 0 | 20,618,135 |
| Professional Services and Debt Issuance | 7,346,000 | 3,954,000 | 3,392,000 | 5,400,000 | 0 | 0 | 0 | 12,746,000 |
| Public Art | 1,585,597 | 973,880 | 611,716 | 0 | 0 | 0 | 0 | 1,585,597 |
| Roof Replacement | 230,000 | 0 | 230,000 | 0 | 0 | 0 | 0 | 230,000 |
| Total | \$232,492,855 | \$159,715,868 | \$72,776,987 | \$9,115,624 | \$490,816 | \$150,000 | \$13,358,606 | \$255,607,901 |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Americans with Disabilities Renovations | Administrative and Internal Service Facilities | E-Gov | Citywide | 95 Bond Program | 370,352 | 341,282 | 29,070 | 0 | 0 | 0 | 0 | 370,352 | Various |
| Animal Control Shelter | Animal Control Facilities | Clean, Healthy Environment | Citywide | 03 Bond Program | 12,165,329 | 12,148,383 | 16,946 | 0 | 0 | 0 | 0 | 12,165,329 | 4th/07 |
| Animal Shelter - Major Maintenance | Major Maintenance - City Facilities | E-Gov | Citywide | 03 Bond Program | 0 | 0 | 0 | 33,900 | 0 | 0 | 0 | 33,900 | Various |
| Animal Shelter - Major Maintenance | Major Maintenance - City Facilities | E-Gov | Citywide | 98 Bond Program | 0 | 0 | 0 | 122,391 | 0 | 0 | 0 | 122,391 | Various |
| Bexar Street Police Substation | Police Facilities | Public Safety | Citywide | 06 Bond Program | 550,000 | 406,262 | 143,738 | 0 | 0 | 0 | 0 | 550,000 | 2nd/14 |
| Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 10) | Land Acquisition | E-Gov | Citywide | 06 Bond Program | 7,316,623 | 7,111,013 | 205,610 | 0 | 150,000 | 150,000 | 0 | 7,616,623 | N/A |
| Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 10) | Land Acquisition | E-Gov | Citywide | 06 Bond Program | 300,000 | 212,602 | 87,398 | 0 | 0 | 0 | 13,249,000 | 13,549,000 | N/A |
| Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 12) | Land Acquisition | E-Gov | Citywide | 06 Bond Program | 1,193,791 | 101,542 | 1,092,249 | 0 | 0 | 0 | 0 | 1,193,791 | N/A |
| Central Library - 2nd and 6th Floors Renovation | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 2,044,064 | 2,009,646 | 34,417 | 0 | 0 | 0 | 0 | 2,044,064 | 2nd/12 |
| Central Library - 7th Floor Interior Renovation | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 258,616 | 76,753 | 181,863 | 0 | 0 | 0 | 0 | 258,616 | 4th/15 |
| Central Library - Main Fire Panel | Major Maintenance - Library | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 208,608 | 171,729 | 36,879 | 0 | 0 | 0 | 0 | 208,608 | 4th/12 |
| Central Library- 7th Floor Renovation | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 2,744,151 | 0 | 2,744,151 | 0 | 0 | 0 | 0 | 2,744,151 | 1st/15 |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------|-------------------------------------|----------------|------------------|----------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| City Facilities - Major Maintenance | City Facilities | E-Gov | Citywide | Capital Construction | 719,571 | 667,824 | 51,747 | 2,000,000 | 0 | 0 | 0 | 2,719,571 | Various |
| City Facility Major Maintenance - Various Projects | City Facilities | E-Gov | Citywide | Capital Construction | 3,014,104 | 2,230,271 | 783,833 | 0 | 0 | 0 | 0 | 3,014,104 | N/A |
| City Hall - Electrical System Renovations | Major Maintenance - City Facilities | E-Gov | Citywide | 06 Bond Program | 4,959,184 | 363,587 | 4,595,597 | 0 | 340,816 | 0 | 0 | 5,300,000 | 4th/15 |
| City Hall - Install Automatic Fire Alarm | Major Maintenance - City Facilities | E-Gov | Citywide | 06 Bond Program | 1,900,000 | 1,035,911 | 864,089 | 0 | 0 | 0 | 0 | 1,900,000 | 3rd/15 |
| City Hall - Tank Replacement | Major Maintenance - City Facilities | E-Gov | Citywide | 06 Bond Program | 749,000 | 0 | 749,000 | 0 | 0 | 0 | 0 | 749,000 | 4th/13 |
| City Hall Data Center - Renovations | Major Maintenance - City Facilities | E-Gov | Citywide | Certificates of Obligation | 5,500,000 | 496,821 | 5,003,179 | 0 | 0 | 0 | 0 | 5,500,000 | N/A |
| Contingency | Police Facilities | Public Safety | Citywide | 06 Bond Program | 139,594 | 0 | 139,594 | 0 | 0 | 0 | 0 | 139,594 | N/A |
| Contingency | City Facilities | E-Gov | Citywide | 98 Bond Program | 923 | 0 | 923 | 0 | 0 | 0 | 0 | 923 | N/A |
| Contingency | City Facilities | E-Gov | Citywide | 06 Bond Program | 0 | 0 | 0 | 0 | 0 | 0 | 109,606 | 109,606 | N/A |
| Emergency Siren System | Emergency Warning Systems | Public Safety | Citywide | 06 Bond Program | 3,359,860 | 3,120,112 | 239,748 | 0 | 0 | 0 | 0 | 3,359,860 | 2nd/09 |
| Fire Maintenance Building 'C' 5000 Dolphin - HVAC Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 175,000 | 151,083 | 23,917 | 0 | 0 | 0 | 0 | 175,000 | 2nd/15 |
| Fire Museum - Slab Replacement | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 90,000 | 0 | 90,000 | 0 | 0 | 0 | 0 | 90,000 | 1st/15 |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------|-----------------------------------|----------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Fire Station #05 (N. St. Augustine at Bruton Rd.) - Window Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 60,000 | 0 | 60,000 | 0 | 0 | 0 | 0 | 60,000 | 3rd/15 |
| Fire Station #06 (Harwood St. at Park Row Blvd) - Replacement | Fire Protection Facilities | Public Safety | Citywide | 06 Bond Program | 8,287,293 | 822,897 | 7,464,396 | 0 | 0 | 0 | 0 | 8,287,293 | 4th/14 |
| Fire Station #07 (Davenport Rd. at Preston Rd.) - Parking Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 65,000 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 | 3rd/15 |
| Fire Station #08 (N. Garrett Ave. at Monarch) - Roof Replacement | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 145,806 | 145,806 | 0 | 0 | 0 | 0 | 0 | 145,806 | 4th/14 |
| Fire Station #10 (Frankford at Gibbons Dr.) - Building Expansion | Fire Protection Facilities | Public Safety | Citywide | 06 Bond Program | 4,297,759 | 4,247,810 | 49,949 | 0 | 0 | 0 | 0 | 4,297,759 | 1st/09 |
| Fire Station #11 - Kitchen Remodel | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 150,000 | 0 | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 3rd/15 |
| Fire Station #16 (Chalk Hill Rd. at Singleton Blvd.) - Roof Replacement | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 68,407 | 67,810 | 597 | 0 | 0 | 0 | 0 | 68,407 | 2nd/11 |
| Fire Station #27 (Douglas Ave. at NW Hwy.) - Replacement | Fire Protection Facilities | Public Safety | Citywide | 06 Bond Program | 7,976,716 | 5,956,495 | 2,020,222 | 0 | 0 | 0 | 0 | 7,976,716 | 4th/14 |
| Fire Station #29 (Shadow Way at Audelia Rd.) -Structural Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 53,092 | 4,384 | 48,708 | 0 | 0 | 0 | 0 | 53,092 | 3rd/14 |
| Fire Station #3 - Roof Replacement | Roof Replacement | E-Gov | Citywide | 06 Bond Program | 170,000 | 0 | 170,000 | 0 | 0 | 0 | 0 | 170,000 | 3rd/15 |
| Fire Station #32 (Benning Ave. at Jim Miller Rd.) - Replacement | Fire Protection Facilities | Public Safety | Citywide | 06 Bond Program | 5,568,658 | 4,804,200 | 764,458 | 0 | 0 | 0 | 0 | 5,568,658 | 2nd/14 |
| Fire Station #33 (Illinois Ave. at Vernon) - Replacement | Fire Protection Facilities | Public Safety | Citywide | 03 Bond Program | 3,729,521 | 3,618,441 | 111,080 | 0 | 0 | 0 | 0 | 3,729,521 | 2nd/09 |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------------|-----------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Fire Station #35 (Walnut Hill Ln. at Mixon) - Replacement | Fire Protection Facilities | Public Safety | Citywide | 03 Bond Program | 4,475,414 | 4,427,240 | 48,174 | 0 | 0 | 0 | 0 | 4,475,414 | 4th/08 |
| Fire Station #36 - Apparatus Bay Extension | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 60,000 | 0 | 60,000 | 0 | 0 | 0 | 0 | 60,000 | 3rd/15 |
| Fire Station #37 (Greenville Ave. at Blackwell Dr.) - Replacement | Fire Protection Facilities | Public Safety | Citywide | 06 Bond Program | 7,816,712 | 7,261,446 | 555,266 | 0 | 0 | 0 | 0 | 7,816,712 | 3rd/13 |
| Fire Station #4 - Kitchen Roof Area Repair | Roof Replacement | E-Gov | Citywide | 06 Bond Program | 60,000 | 0 | 60,000 | 0 | 0 | 0 | 0 | 60,000 | 3rd/15 |
| Fire Station #44 (Frank St. at Lagow St.) - Replacement | Fire Protection Facilities | Public Safety | Citywide | 06 Bond Program | 5,899,884 | 5,064,036 | 835,847 | 0 | 0 | 0 | 0 | 5,899,884 | 1st/15 |
| Fire Station #49 (S. Hampton Rd at Challenger) - Window Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 50,000 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 3rd/15 |
| Fire Station #50 (Keeneland and Walton Walker) - New | Fire Protection Facilities | Public Safety | Citywide | 06 Bond Program | 6,652,888 | 5,178,448 | 1,474,440 | 0 | 0 | 0 | 0 | 6,652,888 | 3rd/12 |
| Fire Station (W. Kiest Blvd.) - Site Acquisition for Future Fire Station | Fire Protection Facilities | Public Safety | Citywide | 06 Bond Program | 446,705 | 422,946 | 23,759 | 0 | 0 | 0 | 0 | 446,705 | N/A |
| Fire Station Roof Abatement - (Various Locations) | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 560,000 | 23,259 | 536,741 | 0 | 0 | 0 | 0 | 560,000 | 4th/13 |
| Fire Stations - Storm Water Modifications (Various Locations) | Fire Protection Facilities | Public Safety | Citywide | 06 Bond Program | 3,024,313 | 1,359,085 | 1,665,229 | 0 | 0 | 0 | 0 | 3,024,313 | Various |
| Forest Green Branch Library - Site Acquisition | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 2,252,379 | 2,252,378 | 1 | 0 | 0 | 0 | 0 | 2,252,379 | N/A |
| Fretz Park Branch Library | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 500,000 | 22,675 | 477,325 | 0 | 0 | 0 | 0 | 500,000 | 3rd/14 |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|---------------------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Fretz Park Branch Library | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 6,032,566 | 515,211 | 5,517,354 | 0 | 0 | 0 | 0 | 6,032,566 | 3rd/14 |
| General Capital Reserve Transfer to Capital Construction | Professional Services and Debt Issuance | E-Gov | Citywide | General Capital Reserve | 7,346,000 | 3,954,000 | 3,392,000 | 5,400,000 | 0 | 0 | 0 | 12,746,000 | N/A |
| Highland Hills Branch Library - Site Acquisition | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 214,606 | 214,606 | 0 | 0 | 0 | 0 | 0 | 214,606 | N/A |
| Highland Hills Branch Library-Construction | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 554,852 | 402,092 | 152,760 | 0 | 0 | 0 | 0 | 554,852 | 4th/14 |
| Highland Hills Branch Library-Construction | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 6,041,662 | 5,154,701 | 886,961 | 0 | 0 | 0 | 0 | 6,041,662 | 4th/14 |
| Highland Hills Branch Library Design | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 633,261 | 633,259 | 2 | 0 | 0 | 0 | 0 | 633,261 | N/A |
| Highland Hills Branch Library Design | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 55,854 | 55,854 | 0 | 0 | 0 | 0 | 0 | 55,854 | N/A |
| Homeless Assistance Facilities | Homeless Assistance Facilities | Clean, Healthy Environment | Citywide | 03 Bond Program | 2,972,700 | 2,945,043 | 27,657 | 0 | 0 | 0 | 0 | 2,972,700 | 2nd/08 |
| Homeless Assistance Facilities | Homeless Assistance Facilities | Clean, Healthy Environment | Citywide | 05 Bond Program (Homeless Facilities) | 21,338,806 | 21,330,262 | 8,544 | 0 | 0 | 0 | 0 | 21,338,806 | 2nd/08 |
| Jack Evans DPD Headquarters - Masonry Repairs | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 230,000 | 0 | 230,000 | 0 | 0 | 0 | 0 | 230,000 | 3rd/15 |
| Jack Evans Headquarters-Parking Garage Drains | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 75,000 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 | 3rd/15 |
| McCommas Bluff Landfill - Heavy/Welding Shop Roof Replacement | Major Maintenance - City Facilities | E-Gov | Citywide | 06 Bond Program | 327,025 | 212,807 | 114,218 | 0 | 0 | 0 | 0 | 327,025 | 4th/14 |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Misc. Land Acquisitions | Fire Protection Facilities | Public Safety | | 98 Bond Program | 10,000 | 0 | 10,000 | 0 | 0 | 0 | 0 | 10,000 | N/A |
| Muchert Center Renovations | Administrative and Internal Service Facilities | E-Gov | Citywide | 06 Bond Program | 2,281,006 | 0 | 2,281,006 | 1,559,333 | 0 | 0 | 0 | 3,840,339 | 1st/15 |
| Municipal Courts Building | Municipal Courts Facilities | Public Safety | Citywide | 06 Bond Program | 3,575,621 | 3,514,731 | 60,890 | 0 | 0 | 0 | 0 | 3,575,621 | 2nd/13 |
| Municipal Courts Building | Municipal Courts Facilities | Public Safety | Citywide | 06 Bond Program | 7,929,550 | 7,333,614 | 595,936 | 0 | 0 | 0 | 0 | 7,929,550 | 2nd/13 |
| Municipal Courts Building - Renovation | Major Maintenance - Public Safety | Public Safety | Citywide | 98 Bond Program | 15,337,000 | 3,050,717 | 12,286,283 | 0 | 0 | 0 | 0 | 15,337,000 | N/A |
| North Oak Cliff Branch Library - Roof Replacement | Major Maintenance - Library | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 284,480 | 160,510 | 123,970 | 0 | 0 | 0 | 0 | 284,480 | 1st/14 |
| Oak Cliff Municipal Center - Replace Air Handler | Major Maintenance - City Facilities | E-Gov | Citywide | 06 Bond Program | 200,751 | 8,748 | 192,004 | 0 | 0 | 0 | 0 | 200,751 | 3rd/13 |
| Park Forest Branch Library - Electrical and HVAC Improvements | Major Maintenance - Library | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 10,000 | 10,000 | 0 | 0 | 0 | 0 | 0 | 10,000 | 4th/13 |
| Park Forest Branch Library - Electrical and HVAC Improvements | Major Maintenance - Library | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 337,560 | 63,505 | 274,055 | 0 | 0 | 0 | 0 | 337,560 | 4th/13 |
| Park Forest Branch Library - Site Acquisition | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,328,997 | 1,328,375 | 622 | 0 | 0 | 0 | 0 | 1,328,997 | N/A |
| Police Academy - Building Programming | Police Facilities | Public Safety | Citywide | 03 Bond Program | 1,749,670 | 964,495 | 785,175 | 0 | 0 | 0 | 0 | 1,749,670 | N/A |
| Police Academy - Phase I - Site Acquisition | Police Facilities | Public Safety | Citywide | 03 Bond Program | 3,088,545 | 3,071,806 | 16,740 | 0 | 0 | 0 | 0 | 3,088,545 | N/A |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------------------------------|-----------------------------------|----------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Police Facilities - Emergency Generators | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 320,000 | 0 | 320,000 | 0 | 0 | 0 | 0 | 320,000 | 3rd/14 |
| Police Headquarters - Garage Structural Repairs and Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 300,000 | 130,775 | 169,225 | 0 | 0 | 0 | 0 | 300,000 | 4th/13 |
| Police Property Room - Drug Vault, Ventilation and Security Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 03 Bond Program | 300,000 | 257,495 | 42,505 | 0 | 0 | 0 | 0 | 300,000 | 2nd/10 |
| Police Property Room - Drug Vault, Ventilation and Security Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | Reimb | 9,758 | 9,758 | 0 | 0 | 0 | 0 | 0 | 9,758 | 2nd/10 |
| Police Substation - Central - Design and Renovation | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 160,000 | 0 | 160,000 | 0 | 0 | 0 | 0 | 160,000 | 4th/14 |
| Police Substation - Central - Design and Renovation | Police Facilities | Public Safety | Citywide | 03 Bond Program | 1,028,113 | 853,971 | 174,142 | 0 | 0 | 0 | 0 | 1,028,113 | 4th/11 |
| Police Substation - Central - Design and Renovation | Police Facilities | Public Safety | Citywide | 06 Bond Program | 321,980 | 0 | 321,980 | 0 | 0 | 0 | 0 | 321,980 | 4th/11 |
| Police Substation - North Central - Emergency Generator and HVAC Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 298,000 | 292,685 | 5,315 | 0 | 0 | 0 | 0 | 298,000 | 1st/11 |
| Police Substation - North-Central - Roof Replacement | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 351,651 | 327,885 | 23,766 | 0 | 0 | 0 | 0 | 351,651 | 1st/14 |
| Police Substation - Northeast - Emergency Generator, Parking Lot Lighting and HVAC Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 675,840 | 635,820 | 40,020 | 0 | 0 | 0 | 0 | 675,840 | 4th/12 |
| Police Substation - Northeast - Skylight and Roof Replacement | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 230,000 | 0 | 230,000 | 0 | 0 | 0 | 0 | 230,000 | 1st/15 |
| Police Substation - Northwest - Emergency Generator | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 124,270 | 0 | 124,270 | 0 | 0 | 0 | 0 | 124,270 | 3rd/15 |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------------------|-----------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Police Substation - South-Central - Design | Police Facilities | Public Safety | Citywide | 03 Bond Program | 1,317,048 | 1,274,471 | 42,577 | 0 | 0 | 0 | 0 | 1,317,048 | N/A |
| Police Substation - South-Central-Construction | Police Facilities | Public Safety | Citywide | 03 Bond Program | 11,915,948 | 11,861,434 | 54,513 | 0 | 0 | 0 | 0 | 11,915,948 | 4th/07 |
| Police Substation - Southeast - Emergency Generator and HVAC Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 338,366 | 0 | 338,366 | 0 | 0 | 0 | 0 | 338,366 | 3rd/15 |
| Police Substation - Southeast - Fuel/Car Wash Roof Replacement | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 40,000 | 0 | 40,000 | 0 | 0 | 0 | 0 | 40,000 | 3rd/15 |
| Police Substation - Southeast - Roof Replacement | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 229,548 | 229,548 | 0 | 0 | 0 | 0 | 0 | 229,548 | 4th/14 |
| Police Substation - Southeast - Sallyport Roof Replacement | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 65,000 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 | 3rd/15 |
| Police Substation - Southwest - Emergency Generator and HVAC Improvements | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 270,858 | 270,858 | 0 | 0 | 0 | 0 | 0 | 270,858 | 4th/14 |
| Police Substation - Southwest - Roof Replacement | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 289,230 | 289,230 | 0 | 0 | 0 | 0 | 0 | 289,230 | 4th/14 |
| Police Substation - Southwest - Design and Renovation | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 58,716 | 0 | 58,716 | 0 | 0 | 0 | 0 | 58,716 | 4th/14 |
| Police Substation - Southwest - Design and Renovation | Police Facilities | Public Safety | Citywide | 03 Bond Program | 507,239 | 9,828 | 497,411 | 0 | 0 | 0 | 0 | 507,239 | 4th/11 |
| Polk-Wisdom Branch Library Construction | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 4,582,572 | 4,580,827 | 1,745 | 0 | 0 | 0 | 0 | 4,582,572 | 1st/13 |
| Polk-Wisdom Branch Library-Design | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 546,907 | 546,458 | 449 | 0 | 0 | 0 | 0 | 546,907 | N/A |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|-----------------------------|-----------------------------------------|------------------|---------------------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Preston Royal Branch Library - Replace HVAC | Major Maintenance - Library | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 258,570 | 184,551 | 74,019 | 0 | 0 | 0 | 0 | 258,570 | 4th/13 |
| Public Art Administration - Animal Control Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 35,840 | 29,263 | 6,577 | 0 | 0 | 0 | 0 | 35,840 | Various |
| Public Art Administration - City Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 95 Bond Program | 5,460 | 3,609 | 1,851 | 0 | 0 | 0 | 0 | 5,460 | Various |
| Public Art Administration - City Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 53,430 | 0 | 53,430 | 0 | 0 | 0 | 0 | 53,430 | Various |
| Public Art Administration - Court Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 3,039 | 0 | 3,039 | 0 | 0 | 0 | 0 | 3,039 | Various |
| Public Art Administration - Homeless Assistance Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 05 Bond Program (Homeless Facilities) | 42,239 | 21,953 | 20,286 | 0 | 0 | 0 | 0 | 42,239 | Various |
| Public Art Administration - Library Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 40,000 | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | Various |
| Public Art Administration - Library Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 13,509 | 8,719 | 4,790 | 0 | 0 | 0 | 0 | 13,509 | Various |
| Public Art Administration - Public Safety Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 56,350 | 25,666 | 30,684 | 0 | 0 | 0 | 0 | 56,350 | Various |
| Public Art Project-Homeless Assistance Facility | Public Art | Culture, Arts, Recreation and Education | Citywide | 05 Bond Program (Homeless Facilities) | 168,955 | 155,000 | 13,955 | 0 | 0 | 0 | 0 | 168,955 | Various |
| Public Art Projects - Animal Control Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 133,831 | 128,480 | 5,351 | 0 | 0 | 0 | 0 | 133,831 | Various |
| Public Art Projects - City Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 213,720 | 23,964 | 189,756 | 0 | 0 | 0 | 0 | 213,720 | Various |

CITY FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------|-----------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|---------------------|----------------------|-----------------|
| Public Art Projects - Court Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 12,156 | 0 | 12,156 | 0 | 0 | 0 | 0 | 12,156 | Various |
| Public Art Projects - Fire Station Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 130,587 | 128,699 | 1,888 | 0 | 0 | 0 | 0 | 130,587 | Various |
| Public Art Projects - Library Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 366,051 | 294,468 | 71,583 | 0 | 0 | 0 | 0 | 366,051 | Various |
| Public Art Projects - Library Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 54,039 | 2,000 | 52,039 | 0 | 0 | 0 | 0 | 54,039 | Various |
| Public Art Projects - Police Department Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 30,989 | 0 | 30,989 | 0 | 0 | 0 | 0 | 30,989 | Various |
| Public Art Projects - Public Safety Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 225,402 | 112,058 | 113,344 | 0 | 0 | 0 | 0 | 225,402 | Various |
| Southeast Service Center - Construction | Major Maintenance - Public Safety | Public Safety | Citywide | 06 Bond Program | 10,000,000 | 1,455,059 | 8,544,941 | 0 | 0 | 0 | 0 | 10,000,000 | 2/16 |
| Vickery Meadow Branch Library - Site Acquisition | Library Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 4,282,819 | 4,282,819 | 0 | 0 | 0 | 0 | 0 | 4,282,819 | N/A |
| Total City Facilities Capital Improvements | | | | | \$232,492,855 | \$159,715,868 | \$72,776,987 | \$9,115,624 | \$490,816 | \$150,000 | \$13,358,606 | \$255,607,901 | |

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

MISSION

The Department of Convention and Event Services is directed towards: (1) renovating, maintaining, and preserving existing facilities, (2) replacing equipment to enhance operational efficiency and occupant safety, and (3) expanding Convention Center facilities to ensure adequate space necessary to attract new clients, visitors and citizens to the facility. A variety of convention and event facilities are available to clients, citizens and visitors to Dallas, including the Dallas Convention Center and the Union Station Transportation Hub.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2013-14

1. Completed A and B Lobby upgrades.
2. Completed Phase I of roof replacement for A and B buildings and the lower roof of Building C. This was part of the capital improvement program that addresses the list of needs for the facility.
3. Began the waterproofing project to correct water infiltration throughout the building.
4. Started Phase II of the roof replacement for the Upper roof on C, D, and E Buildings.
5. Continued construction of the fire alarm and emergency lighting improvements that cover primarily A and B Buildings.
6. Awarded the contract for C Building renovation and D Lobby restrooms.
7. Replaced cooling towers for Plant 4.

HIGHLIGHTED OBJECTIVES FOR FY 2014-15

1. Complete Phase 2 of the reroofing projects, waterproofing and the improvement of the fire alarm and emergency lighting system.
2. Finalize the renovation of C Building and D Lobby restrooms.

3. Replace 60 year old water line that services A and B Buildings.
4. Replace lighting controls in A Ballroom.

SERVICE DESCRIPTIONS

Convention Center Improvements The Dallas Convention Center has identified a list of needs that has formed the basis for the capital improvement program that will be implemented in two phases. Phase I finished out the D area meeting space and hotel connector integration into the Dallas Convention Center as well as needed HVAC improvements. Phase II will cover life safety improvements and a waterproofing package that includes new roofing and interior improvements.

Farmers Market Improvements City Council approved the development agreement for privatization of Dallas Farmers Market on February 27, 2013 and the sale and lease of real property at the Market on March 27, 2013. City ownership, management and operations of the Market ceased on June 17, 2013.

Union Station Renovations These projects included the masonry wall cleaning and repairs, granite cleaning and repairs, plaster repairs, terra cotta cleaning and repairs, steel window restoration (excludes abatement), north canopy restoration, terrace/loggia waterproofing, roof replacement, and improvement and upgrading HVAC system, electrical and plumbing systems at Union Station.

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

| <u>Source of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|----------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 2003 General Obligation Bonds | 2,003,360 | 1,960,983 | 42,377 | 0 | 0 | 0 | 0 | 2,003,360 |
| 2006 General Obligation Bonds | 6,645,789 | 370,748 | 6,275,041 | 0 | 0 | 0 | 0 | 6,645,789 |
| Asbestos Abatement Funds | 933,409 | 813,168 | 120,241 | 0 | 0 | 0 | 0 | 933,409 |
| Capital Construction Convention Center | 94,770,182 | 87,652,397 | 7,117,784 | 3,150,000 | 1,000,000 | 0 | 0 | 98,920,182 |
| Total | \$104,352,739 | \$90,797,297 | \$13,555,443 | \$3,150,000 | \$1,000,000 | \$0 | \$0 | \$108,502,739 |

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

| <u>Use of Funds</u> | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|--------------------------------|-----------------------------|-----------------------------------|--------------------------------|-----------------------|-------------------------|-------------------------|-------------|----------------------------|
| Convention Center Improvements | 95,703,591 | 88,465,566 | 7,238,025 | 3,150,000 | 1,000,000 | 0 | 0 | 99,853,591 |
| Farmers Market Improvements | 8,630,200 | 2,326,293 | 6,303,907 | 0 | 0 | 0 | 0 | 8,630,200 |
| Public Art | 18,949 | 5,438 | 13,511 | 0 | 0 | 0 | 0 | 18,949 |
| Total | \$104,352,739 | \$90,797,297 | \$13,555,443 | \$3,150,000 | \$1,000,000 | \$0 | \$0 | \$108,502,739 |

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------|--------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Asbestos Abatement | Convention Center Improvements | Economic Vibrancy | Citywide | Asbestos Abatement | 933,409 | 813,168 | 120,241 | 0 | 0 | 0 | 0 | 933,409 | N/A |
| Civic Center Convention Complex | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 69,275 | 54,360 | 14,914 | 0 | 0 | 0 | 0 | 69,275 | Various |
| Civic Center Convention Complex Improvements | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 18,109,976 | 14,827,137 | 3,282,839 | 3,150,000 | 1,000,000 | 0 | 0 | 22,259,976 | Various |
| Dallas Convention Center Capital Improvement Program | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 24,450,554 | 24,299,111 | 151,442 | 0 | 0 | 0 | 0 | 24,450,554 | Various |
| DCC Upper Level D | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 15,907,034 | 15,875,373 | 31,660 | 0 | 0 | 0 | 0 | 15,907,034 | Various |
| Energy Saving Project - HVAC and lighting system | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 | Various |
| Farmers Market Improvements | Farmers Market Improvements | Economic Vibrancy | Citywide | 06 Bond Program | 6,635,000 | 370,748 | 6,264,252 | 0 | 0 | 0 | 0 | 6,635,000 | N/A |
| Farmers Market Shed No. 2 - Renovations | Farmers Market Improvements | Economic Vibrancy | Citywide | 03 Bond Program | 1,995,200 | 1,955,545 | 39,655 | 0 | 0 | 0 | 0 | 1,995,200 | 1st/08 |
| Floor Replacement & Wall Treatments | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 3,070,974 | 1,578,537 | 1,492,437 | 0 | 0 | 0 | 0 | 3,070,974 | Various |
| Mechanical Electrical Plumbing (MEP) Project | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 3,350,127 | 3,339,380 | 10,747 | 0 | 0 | 0 | 0 | 3,350,127 | Various |
| Parking Lot Landscaping | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 29,250 | 0 | 29,250 | 0 | 0 | 0 | 0 | 29,250 | Various |
| Project Contingency | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 11,977,188 | 11,947,693 | 29,495 | 0 | 0 | 0 | 0 | 11,977,188 | N/A |

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------|--------------------------------|-----------------------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Public Art Administration - Farmers Market Improvements | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 8,160 | 5,438 | 2,722 | 0 | 0 | 0 | 0 | 8,160 | Various |
| Public Art Administration - Farmers Markets | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 2,158 | 0 | 2,158 | 0 | 0 | 0 | 0 | 2,158 | Various |
| Public Art Projects - Farmers Market | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 8,631 | 0 | 8,631 | 0 | 0 | 0 | 0 | 8,631 | Various |
| Retrofit and Equipment | Convention Center Improvements | Economic Vibrancy | Citywide | Capital Construction | 17,655,805 | 15,580,805 | 2,075,000 | 0 | 0 | 0 | 0 | 17,655,805 | Various |
| Total Convention and Event Services Facilities Improvements | | | | | \$104,352,739 | \$90,797,297 | \$13,555,443 | \$3,150,000 | \$1,000,000 | \$0 | \$0 | \$108,502,739 | |

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

MISSION

This program provides funding for site acquisition, design, construction and/or renovation of the City's cultural facilities including the Meyerson Symphony Center, Dallas Museum of Art, Bath House Cultural Center, City Performance Hall, Latino Cultural Center, Majestic Theatre, Oak Cliff Cultural Center, South Dallas Cultural Center, and WRR 101.1FM. The program includes the strategic Cultural Facilities Master Plan to provide effective and efficient utilization of existing facilities, develop a plan for investment in the existing facilities and funding for any new facilities, as well as Public Art. Private funding participation consistent with the City of Dallas Cultural Policy is required for this program.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2013-14

1. Awarded design contract for the roof replacement and water infiltration repairs at the Perot Museum of Natural History at Fair Park.
2. Awarded design contract for the HVAC replacement at the Dallas Theatre Center.
3. Completed HVAC controls of Balcony and 5th floor units at the Majestic Theater.
4. Completed thirteen public art projects: Dallas Love Field (5) Luminaria at the front entrance, Baggage Hall Area, tunnel to Baggage Halls, medallions in the Ticketing Hall and historical stained glass installation in the Ticketing Hall; Bexar Street Police Department sculpture; mural at the Jefferson Street Viaduct; Elm Fork Soccer Complex sculptures; Highland Hills Library glass installation; Arboretum sculpture; artwork at Fire Station #27 and 37; Texas Horse Park sculpture.
5. WRR upgraded its audio transmission lines and the consoles/equipment in the broadcast control room and production studios. WRR also replaced its phone system and station's computer server.

HIGHLIGHTED OBJECTIVES FOR FY 2014-15

1. Award construction contract for the roof replacement and water infiltration repairs at the Perot Museum of Natural History at Fair Park.
2. Award construction contract for the HVAC replacement at the Dallas Theatre Center.
3. Initiate twelve new public art works: five neighborhood Park projects; Walnut Hill Park; Pleasant Oaks Park; Samuel Grand Park; Nash Davis Park. Two Water Department Projects in locations TBD; Five Streets Projects in locations TBD.
4. Complete nine works of public art projects: Fire Station #32; Fire Station #44; Dallas Zoo; Fire Station #6; Ross Ave Underpass; Coombs Creek Trail; Kiest Park; Fretz Park Library; Reinstallation of Alexander Lieberman sculpture.
5. Complete upgrade of the fire alarm system at the Majestic Theater.

SERVICE DESCRIPTIONS

Cultural Facilities Site acquisition, design, construction and/or renovation of the City's cultural facilities.

Major Maintenance Repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Municipal Radio Improvements Projects include the upgrading and expanding of digital broadcast equipment to ensure high quality broadcast, uninterrupted service, and compliance with Federal Communications Commission requirements for a 100,000 Kw FM radio transmitter, and the construction of a new broadcast facility or renovation of existing broadcast facility, including building security and production studio improvements.

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

City Performance Hall Completes the planning, design and construction of a performing arts theater and constructing the related site improvements within the Downtown Arts District, including the acquisition of land, relocation of utilities, and infrastructure improvements.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

| Source of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|----------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds | 500,000 | 488,503 | 11,497 | 0 | 0 | 0 | 0 | 500,000 |
| 2003 General Obligation Bonds | 6,185,602 | 5,349,228 | 836,374 | 0 | 0 | 0 | 0 | 6,185,602 |
| 2006 General Obligation Bonds | 54,088,326 | 46,560,997 | 7,527,329 | 0 | 0 | 1,269,045 | 0 | 55,357,371 |
| Capital Construction - Municipal Radio | 2,564,657 | 1,898,675 | 665,982 | 0 | 0 | 0 | 0 | 2,564,657 |
| Capital Projects Reimbursement Funds | 476,910 | 476,910 | 0 | 0 | 0 | 0 | 0 | 476,910 |
| Private Donations | 2,388,367 | 2,148,559 | 239,808 | 0 | 0 | 0 | 0 | 2,388,367 |
| Total | \$66,203,862 | \$56,922,872 | \$9,280,990 | \$0 | \$0 | \$1,269,045 | \$0 | \$67,472,907 |

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

| <u>Use of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|-----------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Cultural Facilities | 49,631,231 | 46,561,037 | 3,070,194 | 0 | 0 | 1,269,045 | 0 | 50,900,276 |
| Major Maintenance - Cultural Facilities | 13,546,560 | 8,076,774 | 5,469,786 | 0 | 0 | 0 | 0 | 13,546,560 |
| Municipal Radio Improvements | 2,564,657 | 1,898,675 | 665,982 | 0 | 0 | 0 | 0 | 2,564,657 |
| Public Art | 461,414 | 386,386 | 75,028 | 0 | 0 | 0 | 0 | 461,414 |
| Total | \$66,203,862 | \$56,922,872 | \$9,280,990 | \$0 | \$0 | \$1,269,045 | \$0 | \$67,472,907 |

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Arts Incubator | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 539,401 | 122,476 | 416,925 | 0 | 0 | 0 | 0 | 539,401 | N/A |
| Asian American Cultural Center | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 266,434 | 266,434 | 0 | 0 | 0 | 0 | 0 | 266,434 | N/A |
| City Performance Hall | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 37,868,233 | 37,746,705 | 121,527 | 0 | 0 | 0 | 0 | 37,868,233 | 4th/12 |
| Contingency | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 22,720 | 0 | 22,720 | 0 | 0 | 0 | 0 | 22,720 | N/A |
| Dallas Black Dance Theater Center | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 3,658,860 | 3,632,120 | 26,740 | 0 | 0 | 0 | 0 | 3,658,860 | 1st/09 |
| Dallas Black Dance Theater Center | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | Donation | 2,388,367 | 2,148,559 | 239,808 | 0 | 0 | 0 | 0 | 2,388,367 | 1st/09 |
| Dallas Heritage Village (Old City Park) - Visitor Center Infrastructure Improvements | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 173,904 | 159,804 | 14,100 | 0 | 0 | 0 | 0 | 173,904 | 4th/14 |
| Dallas Museum of Art - Repair Paving at Sculpture Garden | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 2,000,000 | 219,995 | 1,780,005 | 0 | 0 | 0 | 0 | 2,000,000 | 4th/15 |
| Dallas Museum of Natural History - Waterproofing | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,500,000 | 132,120 | 1,367,880 | 0 | 0 | 0 | 0 | 1,500,000 | 2nd/16 |
| Dallas Museum of Natural History - Replace HVAC | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 400,000 | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 | 2nd/15 |
| Dallas Museum of Natural History - Roof Replacement | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 200,000 | 16,200 | 183,800 | 0 | 0 | 0 | 0 | 200,000 | 1st/15 |
| Dallas Theater Center - Replace HVAC | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 900,000 | 76,000 | 824,000 | 0 | 0 | 0 | 0 | 900,000 | 2nd/16 |

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Dallas Theater Center- Boiler | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 53,327 | 53,327 | 0 | 0 | 0 | 0 | 0 | 53,327 | 4th/12 |
| Hall of State - Renovate building, repair damage and chillers | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 7,472,656 | 7,472,656 | 0 | 0 | 0 | 0 | 0 | 7,472,656 | 4th/15 |
| Latino Cultural Center | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 500,000 | 488,503 | 11,497 | 0 | 0 | 0 | 0 | 500,000 | TBD |
| Latino Cultural Center - Phase II - Design | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 690,728 | 48,049 | 642,679 | 0 | 0 | 0 | 0 | 690,728 | TBD |
| Latino Cultural Center - Phase II -Black Box Theater | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,270,617 | 0 | 1,270,617 | 0 | 0 | 1,269,045 | 0 | 2,539,662 | TBD |
| Latino Cultural Center Phase II (Design) | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | Reimb | 476,910 | 476,910 | 0 | 0 | 0 | 0 | 0 | 476,910 | TBD |
| Latino Cultural Center Phase II (Design) | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 271,088 | 15,681 | 255,406 | 0 | 0 | 0 | 0 | 271,088 | TBD |
| Morton H. Meyerson Symphony Center - Extend Existing Stage | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 900,000 | 0 | 900,000 | 0 | 0 | 0 | 0 | 900,000 | N/A |
| Municipal Radio Station Improvements and Equipment | Municipal Radio Improvements | Culture, Arts, Recreation and Education | Citywide | Capital Construction | 2,564,657 | 1,898,675 | 665,982 | 0 | 0 | 0 | 0 | 2,564,657 | 3rd/11 |
| Oak Cliff Arts Incubator/Cultural Center | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 637,698 | 611,476 | 26,223 | 0 | 0 | 0 | 0 | 637,698 | 3rd/11 |
| Old City Park (Heritage Village) | Cultural Facilities | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 986,849 | 950,797 | 36,052 | 0 | 0 | 0 | 0 | 986,849 | 4th/09 |
| Public Art Administration - Cultural Arts Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 40,063 | 859 | 39,204 | 0 | 0 | 0 | 0 | 40,063 | Various |

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Public Art Administration - Cultural Arts Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 73,941 | 73,941 | 0 | 0 | 0 | 0 | 0 | 73,941 | Various |
| Public Art Administration - Performing Arts Theater | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 15,796 | 0 | 15,796 | 0 | 0 | 0 | 0 | 15,796 | Various |
| Public Art Projects - Cultural Arts Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 26,333 | 15,819 | 10,514 | 0 | 0 | 0 | 0 | 26,333 | Various |
| Public Art Projects - Cultural Arts Facilities | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 295,767 | 295,767 | 0 | 0 | 0 | 0 | 0 | 295,767 | Various |
| Public Art Projects - Performing Arts Theater | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 9,514 | 0 | 9,514 | 0 | 0 | 0 | 0 | 9,514 | Various |
| Total Cultural Facilities Capital Improvements | | | | | \$66,203,862 | \$56,922,872 | \$9,280,990 | \$0 | \$0 | \$1,269,045 | \$0 | \$67,472,907 | |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

MISSION

The Economic Development Capital Improvement Program assists the creation of an adaptive and resilient economy by promoting job growth and increasing the tax base. Bond program projects include infrastructure improvements to protect the existing public and private assets, balance growth in all areas of the City, and adjust historical disparities in development and facilities. The Public/Private Partnership program facilitates private development by offsetting costs such as infrastructure and development fees. The projects for the eighteen tax increment financing districts (TIFs), in which the City participates, provide funding for TIF-eligible improvements within the boundaries of each TIF Reinvestment Zone.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY2013-14

1. Finalized redevelopment plan for the Dallas Farmers Market and amended Farmers Market TIF Plan to accommodate changes (\$64M). Approved development agreements to provide public financial support for entire project and initiate work on project.
2. Amended boundary and extended term for the City Center TIF District to promote an estimated increase of \$386M in property value for area.
3. Provided incentives for Fairfield Apartments, Purse Building, 211 North Ervay, 711 Elm, Liberty Bank and Flora Lofts as result of City Center TIF District amended plan (\$96.0M).
4. Made significant progress in Downtown Connection TIF District with approval of new deals for Statler-Hilton, Library, 500 South Ervay, 1600 Pacific and 1712 Commerce (\$209.3M).
5. Expanded boundaries of Design District TIF District and approved initial project. The expansion is expected to result in \$487M in added property value; Secured Council approval for the initial phase, a unique proton treatment center which is expected to be valued at over \$100M and include a significant amount of BPP value in addition.
6. Negotiated incentives for Alexan Trinity project in the Oak Cliff Gateway TIF District (\$18M).
7. Negotiated incentives for Cypress Water Phase II project with an estimated private investment of \$88M.
8. Made significant progress in redevelopment of Sports Arena TIF District. Completed comprehensive planning study to address accessibility and parking deficiencies. Funded two garages needed to accommodate large portion of AAC event needs and free up surface parking sites for new development. Funded initial infrastructure work including reconfiguration of Olive Street and Victory Park Lane and conversion of main roadways to two-way operations.
9. Finalized plan and began implementation of revised retail recruitment program for downtown area
10. Implemented and initiated funding for the Tourism Public Improvement District.
11. Negotiated funding for Wood Partners TOD project in Maple-Mockingbird TIF District, estimated to be valued at \$32.7M.
12. Vertical construction at Lancaster Urban Village continued.
13. Completed construction on the first phase of Telephone Road redevelopment between Bonnieview Road and Dallas Avenue that will serve industrial development of the International Inland Port of Dallas (IIPOD). Phase II construction initiated with completion anticipated by December 2016.
14. Initiated and completed construction of improvements for Old Hickory Road and Daniieldale Road (west of Hampton Rd.) pursuant to an infrastructure participation agreement with a private land owner. The infrastructure will allow for the development of a new business park that will result in over a million square feet of new industrial facilities within the city of Dallas.
15. Completed construction of necessary infrastructure and a new industrial facility exceeding 400,000 sf for L'Oreal within the IIPOD.
16. Commenced reconstruction of Cleveland Road from Bonnieview Road east to BSNF RR providing which will provide access to over 200 acres of developable property within IIPOD including the

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

planned Grocers Supply project.

17. Secured commitments for private development of over 2.5 million sf of new industrial facilities in southern Dallas.

HIGHLIGHTED OBJECTIVES FOR FY2014-15

1. Initiate Ground Floor Activation Program. Provide incentives to allow 25,000 square feet of currently vacant retail space to be 'white-boxed' and made ready for retail tenancy.
2. Negotiate two new projects in the North Oak Cliff/West Dallas area (Davis Garden, Fort Worth Avenue, Oak Cliff Gateway and Sports Arena TIF Districts).
3. Negotiate one additional project in Transient-Oriented Development (TOD) TIF District.
4. Negotiate one additional project in Parkland area (Southwestern Medical and Maple-Mockingbird TIF Districts).
5. Finalize redevelopment plans for Bishop Arts Village and consider expansion of an existing TIF District to facilitate successful implementation of this plan.
6. Complete Area planning for 5 TOD project areas funded by HUD Sustainable Community Challenge Planning Grant.
7. Pursue redevelopment of Highland Park Apartments in Southeast Oak Cliff.
8. Complete Phase II (A) reconstruction of Telephone Road near Dallas Avenue that will serve industrial development of the International Inland Port of Dallas (IIPOD). All Phase II reconstruction of Telephone Road from Dallas Avenue to Bonnieview Road is scheduled for completion by December 2016.
9. Initiate construction of regional detention and Langdon Road improvements serving the IIPOD area.

10. Commence construction of Grady Niblo extension east from Mt. Creek Parkway to facilitate the development of approximately 1.2 million sf of new industrial development.

SERVICE DESCRIPTIONS

Acquisition & Demolition Economic development in the Southern area of the city, as well as other areas of the city in connection with transit oriented development, through planning, designing, constructing, improving, extending and expanding public street, utility and other infrastructure facilities, including the acquisition of land therefore, and through funding the city's programs for economic development including the acquisition of improved and unimproved properties, the demolition of existing structures, making loans and grants of bond proceeds and otherwise providing assistance for private commercial, industrial retail, residential and mixed-use development.

Affordable Housing Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes. These are housing related services and are provided by the Housing/Community Services Department.

Cedars Tax Increment Financing District Initiated in 1992, the Cedars Tax Increment Financing District provides infrastructure improvements in the Cedars area. The TIF District will expire in 2022.

City Center Tax Increment Financing District Initiated in 1996, the City Center Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supporting the office market. The original portion of the TIF will expire in 2022; the expanded portion of the TIF District will expire in 2037.

Cityplace Area Tax Increment Financing District Initiated in 1992, the Cityplace Area Tax Increment Financing District consists of a program of public improvements intended to stimulate new private investment in the Cityplace neighborhood over a 20-year period. The TIF District expired in 2012.

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Cypress Waters Tax Increment Financing District Initiated in 2011, the Cypress Waters Tax Increment Financing District promotes the redevelopment, stabilization, and growth of the Cypress Waters TIF District area. The TIF District will expire in 2040.

Davis Garden Tax Increment Financing District Initiated in 2007, the Davis Garden Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The TIF District will expire in 2039.

Deep Ellum Tax Increment Financing District Initiated in 2005, the Deep Ellum Tax Increment Financing District provides funding to encourage redevelopment of the Deep Ellum area. The TIF District will expire in 2028.

Design District Tax Increment Financing District Initiated in 2005, the Design District Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Design District area. The TIF District will expire in 2028.

Downtown Connection Tax Increment Financing District Initiated in 2005, the Downtown Connection Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund catalyst projects and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supporting the office market. The TIF District will expire in 2036.

Farmers Market Tax Increment Financing District Initiated in 1998, the Farmers Market Tax Increment Financing District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The TIF District will expire in 2028.

Fort Worth Avenue Tax Increment Financing District Initiated in 2007, the Fort Worth Avenue Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete commercial development in the North Oak Cliff area in order to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The TIF

District will expire in 2029.

Grand Park South Tax Increment Financing District Initiated in 2005, the Grand Park South Tax Increment Financing District provides funding for environmental remediation, historic preservation and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. The TIF District will expire in 2036.

Infrastructure Support Provides funding for infrastructure support of economic development and Neighborhood Investment Program projects in Southern Dallas. It also provides funding for infrastructure support for transit-oriented development.

Maple-Mockingbird Tax Increment Financing District Initiated in 2008, the Maple-Mockingbird Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the area between Dallas Love Field Airport and the Southwestern Medical District. The TIF District will expire in 2033.

Neighborhood Revitalization Initiatives Funding for developer fee rebates and housing construction cost participation.

Oak Cliff Gateway Tax Increment Financing District Initiated in 1992, the Oak Cliff Gateway Tax Increment Financing District promotes the redevelopment, stabilization, and growth of the Oak Cliff Gateway TIF District area. The TIF District will expire in 2022.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Public Private Partnership This program provides a funding source for qualified business related projects to facilitate private investment and job creation and real estate development in the City of Dallas. Funds are primarily targeted for business and other development projects occurring in Southern Dallas, the City's Enterprise Zones, targeted industries and transit oriented development. Eligible expenditures include economic development grants to offset infrastructure costs, development fees and other associated development costs for certain qualifying projects through special programmatic provisions.

Skillman Corridor Tax Increment Financing District Initiated in 2005, the Skillman Corridor Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund environmental remediation in order to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The TIF District will expire in 2036.

Southwestern Medical Tax Increment Financing District Initiated in 2005, the Southwest Medical Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Southwestern Medical area. The TIF District will expire in 2028.

Sports Arena Tax Increment Financing District Initiated in 1998, the Sports Arena Tax Increment Financing District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in the area of Dallas. The original portion of the TIF District will expire in 2028; the Riverfront Gateway and West Dallas Sub-Districts of the TIF District will expire in 2042.

State-Thomas Tax Increment Financing District Initiated in 1989, the State-Thomas Tax Increment Financing District was the first to be created. The district has been successful at utilizing TIF funded public infrastructure improvements to attract and enable private sector development. Development, which has occurred in the State-Thomas TIF District, has resulted in a substantial impact on the surrounding community. The TIF expired in 2008. Final infrastructure improvements for the district are complete.

TOD Tax Increment Financing District Initiated in 2008, the TOD Tax Increment Financing District provides funding for environmental remediation infrastructure improvements in three areas along the DART line: the Lancaster-Corridor/8th& Corinth area; the Cedars West area; and the Mockingbird/Lovers Lane area. The TIF District will expire in 2038.

Vickery Meadow Tax Increment Financing District Initiated in 2005, the Vickery Meadow Tax Increment Financing District provides funding for grants, environmental remediation and infrastructure improvements in the Vickery Meadow area. The TIF District will expire in 2028.

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Source of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|-----------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds | 7,577,600 | 7,239,292 | 338,309 | 0 | 0 | 0 | 0 | 7,577,600 |
| 2000 CityPlace TIF Bonds | 6,000,000 | 4,717,128 | 1,282,872 | 0 | 0 | 0 | 0 | 6,000,000 |
| 2003 General Obligation Bonds | 9,030,000 | 8,790,973 | 239,027 | 0 | 0 | 0 | 0 | 9,030,000 |
| 2006 General Obligation Bonds | 23,762,738 | 22,924,748 | 837,991 | 150,000 | 0 | 0 | 0 | 23,912,738 |
| 2010 Certificates of Obligation | 2,000,000 | 1,994,132 | 5,868 | 0 | 0 | 0 | 0 | 2,000,000 |
| 2012 General Obligation Bonds | 29,950,000 | 3,788,000 | 26,162,000 | 15,500,000 | 11,050,000 | 0 | 0 | 56,500,000 |
| Cedars Tax Increment | 2,334,517 | 1,888,265 | 446,251 | 508,181 | 0 | 0 | 0 | 2,842,698 |
| City Center Tax Increment | 35,491,245 | 29,539,038 | 5,952,207 | 3,164,722 | 0 | 0 | 0 | 38,655,967 |
| Cityplace Tax Increment | 36,917,756 | 33,883,575 | 3,034,181 | 0 | 0 | 0 | 0 | 36,917,756 |
| Cypress Water TIF | 142,874 | 315 | 142,559 | 600,876 | 0 | 0 | 0 | 743,750 |
| Davis Garden TIF District | 1,302,788 | 190,662 | 1,112,126 | 438,126 | 0 | 0 | 0 | 1,740,914 |
| Deep Ellum TIF | 1,558,958 | 288,245 | 1,270,713 | 519,610 | 0 | 0 | 0 | 2,078,568 |
| Design District TIF | 4,663,653 | 631,815 | 4,031,838 | 2,221,631 | 0 | 0 | 0 | 6,885,284 |
| Downtown Connection Tax Increment | 50,082,798 | 3,002,525 | 47,080,273 | 15,198,483 | 0 | 0 | 0 | 65,281,281 |
| Farmer's Market Tax Increment | 2,719,815 | 706,776 | 2,013,039 | 995,025 | 0 | 0 | 0 | 3,714,840 |
| Fort Worth Ave TIF District | 626,352 | 228,478 | 397,874 | 324,936 | 0 | 0 | 0 | 951,288 |
| Grand Park South Tax Increment | 216,797 | 158,892 | 57,905 | 30,931 | 0 | 0 | 0 | 247,728 |
| Maple/Mockingbird TIF District | 471,716 | 3,510 | 468,206 | 1,096,737 | 0 | 0 | 0 | 1,568,453 |
| Neighborhood Revitalization Initiatives Funds | 1,620,566 | 1,620,566 | 0 | 0 | 0 | 0 | 0 | 1,620,566 |
| Oak Cliff Gateway Tax Increment | 8,421,286 | 5,580,580 | 2,840,706 | 1,115,811 | 0 | 0 | 0 | 9,537,097 |
| Public/Private Partnership | 74,955,738 | 63,094,501 | 11,861,237 | 10,600,000 | 10,600,000 | 10,600,000 | 10,600,000 | 117,355,738 |
| Skillman Corridor TIF | 1,763,181 | 262,978 | 1,500,203 | 1,791,846 | 0 | 0 | 0 | 3,555,027 |
| Southwestern Medical Tax Increment | 2,783,841 | 165,303 | 2,618,538 | 713,358 | 0 | 0 | 0 | 3,497,199 |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| <u>Source of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|-------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|---------------------|-------------------------------------|
| Sports Arena Tax Increment | 8,670,565 | 3,357,061 | 5,313,504 | 3,730,828 | 0 | 0 | 0 | 12,401,393 |
| State-Thomas Tax Increment | 10,432,040 | 9,396,498 | 1,035,541 | 92,481 | 0 | 0 | 0 | 10,524,521 |
| Transit Oriented Development TIF District | 903,573 | 43,655 | 859,918 | 1,199,543 | 0 | 0 | 0 | 2,103,116 |
| Vickery Meadow TIF District | 5,119,026 | 1,926,701 | 3,192,325 | 1,619,664 | 0 | 0 | 0 | 6,738,690 |
| Total | \$329,519,423 | \$205,424,213 | \$124,095,210 | \$61,612,789 | \$21,650,000 | \$10,600,000 | \$10,600,000 | \$433,982,212 |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Use of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Acquisition and Demolition | 7,203,770 | 6,864,528 | 339,242 | 0 | 0 | 0 | 0 | 7,203,770 |
| Affordable Housing | 4,650,566 | 4,556,271 | 94,295 | 0 | 0 | 0 | 0 | 4,650,566 |
| Cedars Tax Increment Financing District | 2,334,517 | 1,888,265 | 446,251 | 508,181 | 0 | 0 | 0 | 2,842,698 |
| City Center Tax Increment Financing District | 35,491,245 | 29,539,038 | 5,952,207 | 3,164,722 | 0 | 0 | 0 | 38,655,967 |
| Cityplace Tax Increment Financing District | 42,917,756 | 38,600,703 | 4,317,053 | 0 | 0 | 0 | 0 | 42,917,756 |
| Davis Garden Tax Increment Financing District | 1,154,930 | 79,380 | 1,075,550 | 438,126 | 0 | 0 | 0 | 1,593,056 |
| Deep Ellum Tax Increment Financing District | 1,558,958 | 288,245 | 1,270,713 | 519,610 | 0 | 0 | 0 | 2,078,568 |
| Design District Tax Increment Financing District | 4,263,653 | 231,815 | 4,031,838 | 2,221,631 | 0 | 0 | 0 | 6,485,284 |
| Downtown Connection Tax Increment Financing District | 50,082,798 | 3,002,525 | 47,080,273 | 15,198,483 | 0 | 0 | 0 | 65,281,281 |
| Economic and Business Development | 28,464,016 | 11,606,687 | 16,857,328 | 12,000,000 | 7,000,000 | 0 | 0 | 47,464,016 |
| Farmers Market Tax Increment Financing District | 2,131,432 | 706,776 | 1,424,656 | 995,025 | 0 | 0 | 0 | 3,126,457 |
| Fort Worth Ave Tax Increment Financing District | 510,352 | 121,568 | 388,784 | 324,936 | 0 | 0 | 0 | 835,288 |
| Grand Park South Tax Increment Financing District | 216,797 | 158,892 | 57,905 | 30,931 | 0 | 0 | 0 | 247,728 |
| Housing Infrastructure Improvements | 15,950,000 | 5,782,132 | 10,167,868 | 3,500,000 | 4,050,000 | 0 | 0 | 23,500,000 |
| Infrastructure Support | 14,753,687 | 14,504,301 | 249,387 | 0 | 0 | 0 | 0 | 14,753,687 |
| Land Bank | 1,350,000 | 1,228,779 | 121,221 | 150,000 | 0 | 0 | 0 | 1,500,000 |
| Maple/Mockingbird Tax Increment Financing District | 471,716 | 3,510 | 468,206 | 1,096,737 | 0 | 0 | 0 | 1,568,453 |
| Oak Cliff Gateway Tax Increment Financing District | 4,372,521 | 1,534,207 | 2,838,313 | 1,115,811 | 0 | 0 | 0 | 5,488,332 |
| PID/TIF Development | 142,874 | 315 | 142,559 | 600,876 | 0 | 0 | 0 | 743,750 |
| Professional Services and Debt Issuance | 1,997 | 0 | 1,997 | 0 | 0 | 0 | 0 | 1,997 |
| Public Art | 165,144 | 977 | 164,168 | 0 | 0 | 0 | 0 | 165,144 |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| <u>Use of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|-------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|---------------------|-------------------------------------|
| Public Private Partnership | 81,658,469 | 69,573,101 | 12,085,368 | 10,600,000 | 10,600,000 | 10,600,000 | 10,600,000 | 124,058,469 |
| Skillman Corridor Tax Increment Financing District | 1,763,181 | 262,978 | 1,500,203 | 1,791,846 | 0 | 0 | 0 | 3,555,027 |
| Southwestern Medical Tax Increment Financing District | 2,783,841 | 165,303 | 2,618,538 | 713,358 | 0 | 0 | 0 | 3,497,199 |
| Sports Arena Tax Increment Financing District | 8,670,565 | 3,357,061 | 5,313,504 | 3,730,828 | 0 | 0 | 0 | 12,401,393 |
| State-Thomas Tax Increment Financing District | 10,432,040 | 9,396,498 | 1,035,541 | 92,481 | 0 | 0 | 0 | 10,524,521 |
| TOD Tax Increment Financing District | 903,573 | 43,655 | 859,918 | 1,199,543 | 0 | 0 | 0 | 2,103,116 |
| Vickery Meadow Tax Increment Financing District | 5,119,026 | 1,926,701 | 3,192,325 | 1,619,664 | 0 | 0 | 0 | 6,738,690 |
| Total | \$329,519,423 | \$205,424,213 | \$124,095,210 | \$61,612,789 | \$21,650,000 | \$10,600,000 | \$10,600,000 | \$433,982,212 |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|----------------------------------------------|-------------------|------------------|----------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Affordable Housing Participation | Affordable Housing | Economic Vibrancy | Citywide | Neigh Revital Initiative | 1,620,566 | 1,620,566 | 0 | 0 | 0 | 0 | 0 | 1,620,566 | N/A |
| Akard St./Young St. to Bryan Streetscape | City Center Tax Increment Financing District | Economic Vibrancy | 14 | Tax Incr Finance | 818,557 | 818,497 | 61 | 0 | 0 | 0 | 0 | 818,557 | 4th/08 |
| Bexar Street Redevelopment Investment Center | Housing Infrastructure Improvements | Economic Vibrancy | Citywide | Certificates of Obligation | 2,000,000 | 1,994,132 | 5,868 | 0 | 0 | 0 | 0 | 2,000,000 | 2nd/14 |
| Bonnieview/Langdon- Water and Sewer Improvements | Economic and Business Development | Economic Vibrancy | 08 | 98 Bond Program | 774,869 | 687,997 | 86,872 | 0 | 0 | 0 | 0 | 774,869 | 4th/13 |
| Cedars TIF Public Improvements | Cedars Tax Increment Financing District | Economic Vibrancy | 02 | Tax Incr Finance | 1,575,342 | 1,136,217 | 439,124 | 508,181 | 0 | 0 | 0 | 2,083,523 | Various |
| Cedars TIF Administration | Cedars Tax Increment Financing District | Economic Vibrancy | 02 | Tax Incr Finance | 759,175 | 752,048 | 7,127 | 0 | 0 | 0 | 0 | 759,175 | Various |
| Chapter 380 Grants- Various Projects | Economic and Business Development | Economic Vibrancy | Citywide | Public Private | 100,000 | 72,695 | 27,305 | 0 | 0 | 0 | 0 | 100,000 | Various |
| CIP Engineering - Economic Development | Professional Services and Debt Issuance | E-Gov | Citywide | 06 Bond Program | 1,997 | 0 | 1,997 | 0 | 0 | 0 | 0 | 1,997 | N/A |
| City Center TIF - Administration | City Center Tax Increment Financing District | Economic Vibrancy | 02,14 | Tax Incr Finance | 2,271,520 | 2,201,663 | 69,858 | 0 | 0 | 0 | 0 | 2,271,520 | Various |
| City Center TIF - Miscellaneous and Professional Services | City Center Tax Increment Financing District | Economic Vibrancy | 02,14 | Tax Incr Finance | 165,000 | 140,337 | 24,663 | 0 | 0 | 0 | 0 | 165,000 | Various |
| City Center TIF - Parking Improvements | City Center Tax Increment Financing District | Economic Vibrancy | 02,14 | Tax Incr Finance | 13,153,356 | 12,935,528 | 217,828 | 0 | 0 | 0 | 0 | 13,153,356 | 4th/15 |
| City Center TIF - Repayment of Advances | City Center Tax Increment Financing District | Economic Vibrancy | 02,14 | Tax Incr Finance | 12,808,152 | 8,700,507 | 4,107,645 | 0 | 0 | 0 | 0 | 12,808,152 | Various |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------|-----------------------------------------------|-----------------------------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| City Center TIF - Tax Increment | City Center Tax Increment Financing District | Economic Vibrancy | 02,14 | Tax Incr Finance | 6,076,660 | 4,679,508 | 1,397,152 | 3,164,722 | 0 | 0 | 0 | 9,241,382 | Various |
| Cityplace TIF - Administration | Cityplace Tax Increment Financing District | Economic Vibrancy | 02,14 | Tax Incr Finance | 1,519,050 | 988,637 | 530,413 | 0 | 0 | 0 | 0 | 1,519,050 | Various |
| Cityplace TIF - Public Improvement Projects | Cityplace Tax Increment Financing District | Economic Vibrancy | 02,14 | Tax Incr Finance | 29,398,706 | 27,076,424 | 2,322,282 | 0 | 0 | 0 | 0 | 29,398,706 | Various |
| Cypress Waters - Repayment of Advances | PID/TIF Development | Culture, Arts, Recreation and Education | 06 | Tax Incr Finance | 71,437 | 0 | 71,437 | 600,876 | 0 | 0 | 0 | 672,313 | Various |
| Cypress Waters - TIF | PID/TIF Development | Culture, Arts, Recreation and Education | 06 | Tax Incr Finance | 71,437 | 315 | 71,122 | 0 | 0 | 0 | 0 | 71,437 | Various |
| Dallas Eco-Business Park (McCommas) | Public Private Partnership | Economic Vibrancy | 05 | Public Private | 2,175,230 | 1,859,029 | 316,201 | 0 | 0 | 0 | 0 | 2,175,230 | Various |
| Dallas Eco-Business Park (McCommas) | Public Private Partnership | Economic Vibrancy | 05 | 98 Bond Program | 600,000 | 592,893 | 7,107 | 0 | 0 | 0 | 0 | 600,000 | Various |
| Dallas Eco-Business Park (McCommas) | Public Private Partnership | Economic Vibrancy | 05 | Public Private | 1,500,000 | 1,464,712 | 35,288 | 0 | 0 | 0 | 0 | 1,500,000 | Various |
| Dallas Protocol and World Affairs Contract | Public Private Partnership | Economic Vibrancy | Citywide | Public Private | 1,283,005 | 1,233,005 | 50,000 | 0 | 0 | 0 | 0 | 1,283,005 | 4th/13 |
| Davis Garden TIF - Administration | Davis Garden Tax Increment Financing District | Economic Vibrancy | 01,03 | Tax Incr Finance | 150,000 | 79,380 | 70,620 | 0 | 0 | 0 | 0 | 150,000 | Various |
| Davis Garden TIF - Repayment of Advances | Davis Garden Tax Increment Financing District | Economic Vibrancy | 01,03 | Tax Incr Finance | 1,004,930 | 0 | 1,004,930 | 438,126 | 0 | 0 | 0 | 1,443,056 | Various |
| Davis Street Infrastructure Improvements | Economic and Business Development | Economic Vibrancy | 01,03 | Tax Incr Finance | 147,858 | 111,282 | 36,576 | 0 | 0 | 0 | 0 | 147,858 | 4th/13 |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------|------------------------------------------------------|----------------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Deep Ellum TIF - Administration | Deep Ellum Tax Increment Financing District | Clean, Healthy Environment | 02,07,14 | Tax Incr Finance | 162,459 | 136,477 | 25,982 | 0 | 0 | 0 | 0 | 162,459 | Various |
| Deep Ellum TIF - Repayment of Advances | Deep Ellum Tax Increment Financing District | Clean, Healthy Environment | 02,07,14 | Tax Incr Finance | 1,396,499 | 151,768 | 1,244,731 | 519,610 | 0 | 0 | 0 | 1,916,109 | Various |
| Design District TIF - Administration | Design District Tax Increment Financing District | Clean, Healthy Environment | 02 | Tax Incr Finance | 275,000 | 231,815 | 43,185 | 0 | 0 | 0 | 0 | 275,000 | Various |
| Design District TIF - Repayment of Advances | Design District Tax Increment Financing District | Clean, Healthy Environment | 02 | Tax Incr Finance | 3,988,653 | 0 | 3,988,653 | 2,221,631 | 0 | 0 | 0 | 6,210,284 | Various |
| Design/Engineering Services for Pedestrian Trail | Economic and Business Development | Economic Vibrancy | 02 | Tax Incr Finance | 400,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 400,000 | 4th/13 |
| Downtown Connection TIF - Increment | Downtown Connection Tax Increment Financing District | Economic Vibrancy | 02, 14 | Tax Incr Finance | 11,167,585 | 3,002,525 | 8,165,060 | 0 | 0 | 0 | 0 | 11,167,585 | Various |
| Downtown Connection TIF - Repayment of Advances | Downtown Connection Tax Increment Financing District | Economic Vibrancy | 02, 14 | Tax Incr Finance | 38,915,213 | 0 | 38,915,213 | 15,198,483 | 0 | 0 | 0 | 54,113,696 | Various |
| Downtown Retail Program - Phase III | Public Private Partnership | Economic Vibrancy | 02,14 | Public Private | 1,212,008 | 678,074 | 533,934 | 0 | 0 | 0 | 0 | 1,212,008 | 4th/13 |
| Economic and Business Development in the Southern Area | Economic and Business Development | Economic Vibrancy | Citywide | 03 Bond Program | 5,961,000 | 5,854,291 | 106,709 | 0 | 0 | 0 | 0 | 5,961,000 | Various |
| Economic Development - Infrastructure Improvements | Infrastructure Support | Economic Vibrancy | Citywide | 06 Bond Program | 12,517,521 | 12,304,301 | 213,221 | 0 | 0 | 0 | 0 | 12,517,521 | Various |
| Economic Development and Housing Demand Driven Projects | Economic and Business Development | Economic Vibrancy | Citywide | 12 Bond Program | 16,000,000 | 0 | 16,000,000 | 12,000,000 | 7,000,000 | 0 | 0 | 35,000,000 | Various |
| Economic Redevelopment | Public Private Partnership | Economic Vibrancy | Citywide | Public Private | 2,556,194 | 2,456,637 | 99,557 | 0 | 0 | 0 | 0 | 2,556,194 | Various |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|---------------------------------------------------|----------------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Elm St. Fire Corridor | City Center Tax Increment Financing District | Economic Vibrancy | 14 | Tax Incr Finance | 198,000 | 63,000 | 135,000 | 0 | 0 | 0 | 0 | 198,000 | Various |
| Farmers Market Tax Increment | Economic and Business Development | Economic Vibrancy | 14 | Tax Incr Finance | 588,383 | 0 | 588,383 | 0 | 0 | 0 | 0 | 588,383 | Various |
| Farmers Market TIF Miscellaneous/Professional Services | Farmers Market Tax Increment Financing District | Economic Vibrancy | 14 | Tax Incr Finance | 50,000 | 4,000 | 46,000 | 0 | 0 | 0 | 0 | 50,000 | Various |
| Farmers Market TIF Public Improvement | Farmers Market Tax Increment Financing District | Economic Vibrancy | 14 | Tax Incr Finance | 1,429,036 | 50,380 | 1,378,656 | 995,025 | 0 | 0 | 0 | 2,424,061 | Various |
| Fort Worth Ave TIF - Administration | Fort Worth Ave Tax Increment Financing District | Clean, Healthy Environment | 03,06 | Tax Incr Finance | 165,000 | 121,568 | 43,432 | 0 | 0 | 0 | 0 | 165,000 | Various |
| Fort Worth Ave TIF - Repayment of Advances | Fort Worth Ave Tax Increment Financing District | Clean, Healthy Environment | 03,06 | Tax Incr Finance | 345,352 | 0 | 345,352 | 324,936 | 0 | 0 | 0 | 670,288 | Various |
| Grand Park South - Repayment of Advances | Grand Park South Tax Increment Financing District | Economic Vibrancy | 07 | Tax Incr Finance | 43,769 | 0 | 43,769 | 30,931 | 0 | 0 | 0 | 74,700 | Various |
| Grand Park South - TIF Administration | Grand Park South Tax Increment Financing District | Economic Vibrancy | 07 | Tax Incr Finance | 173,028 | 158,892 | 14,136 | 0 | 0 | 0 | 0 | 173,028 | Various |
| Harlan Building | Farmers Market Tax Increment Financing District | Economic Vibrancy | 14 | Tax Incr Finance | 652,396 | 652,396 | 0 | 0 | 0 | 0 | 0 | 652,396 | 4th/12 |
| Housing - Acquisition and Demolition | Acquisition and Demolition | Economic Vibrancy | Citywide | 06 Bond Program | 7,203,770 | 6,864,528 | 339,242 | 0 | 0 | 0 | 0 | 7,203,770 | N/A |
| Housing - Land Bank Funds | Land Bank | Economic Vibrancy | Citywide | 06 Bond Program | 1,350,000 | 1,228,779 | 121,221 | 150,000 | 0 | 0 | 0 | 1,500,000 | N/A |
| Housing Demand Driven Projects | Housing Infrastructure Improvements | Economic Vibrancy | Citywide | 12 Bond Program | 12,450,000 | 2,288,000 | 10,162,000 | 3,500,000 | 4,050,000 | 0 | 0 | 20,000,000 | Various |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------------------------|----------------------------------------------------|-------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Inland Port - Consulting | Public Private Partnership | Economic Vibrancy | Citywide | Public Private | 1,807,500 | 1,765,976 | 41,524 | 0 | 0 | 0 | 0 | 1,807,500 | Various |
| JC Penney at Southwest Center Mall | Public Private Partnership | Economic Vibrancy | 08 | Public Private | 186,200 | 109,186 | 77,014 | 0 | 0 | 0 | 0 | 186,200 | 4th/13 |
| Land Acquisition for development of low/mod Income, Owner-Occupied Single Family Homes | Affordable Housing | Economic Vibrancy | Citywide | 03 Bond Program | 3,030,000 | 2,935,705 | 94,295 | 0 | 0 | 0 | 0 | 3,030,000 | N/A |
| Malcolm X Boulevard Housing Project | Housing Infrastructure Improvements | Economic Vibrancy | Citywide | 12 Bond Program | 1,500,000 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | Various |
| Maple/Mockingbird TIF - Administration | Maple/Mockingbird Tax Increment Financing District | Economic Vibrancy | 02 | Tax Incr Finance | 3,510 | 3,510 | 0 | 0 | 0 | 0 | 0 | 3,510 | Various |
| Maple/Mockingbird TIF - Repayment of Advances | Maple/Mockingbird Tax Increment Financing District | Economic Vibrancy | 02 | Tax Incr Finance | 468,206 | 0 | 468,206 | 1,096,737 | 0 | 0 | 0 | 1,564,943 | Various |
| Marsalis - Ann Arbor Shopping Center Development Support | Infrastructure Support | Economic Vibrancy | 04 | 06 Bond Program | 2,236,166 | 2,200,000 | 36,166 | 0 | 0 | 0 | 0 | 2,236,166 | 4th/13 |
| Metro Paws Animal Hospital | Economic and Business Development | Economic Vibrancy | 03,06 | Tax Incr Finance | 116,000 | 106,909 | 9,091 | 0 | 0 | 0 | 0 | 116,000 | 4th/13 |
| Miscellaneous Economic Redevelopment Area Wide | Public Private Partnership | Economic Vibrancy | Citywide | Public Private | 47,565,528 | 39,621,462 | 7,944,066 | 0 | 0 | 0 | 0 | 47,565,528 | Various |
| Mountain Creek Industrial Business Park | Public Private Partnership | Economic Vibrancy | 08 | 98 Bond Program | 6,202,731 | 5,958,401 | 244,330 | 0 | 0 | 0 | 0 | 6,202,731 | Various |
| Noble/OAK Grove/ Howell Public Improvement | Cityplace Tax Increment Financing District | Economic Vibrancy | 02, 14 | Tax Incr Finance | 12,000,000 | 10,535,642 | 1,464,358 | 0 | 0 | 0 | 0 | 12,000,000 | 4th/13 |
| Oak Cliff Gateway - Repayment of Advances | Oak Cliff Gateway Tax Increment Financing District | Economic Vibrancy | 01,03 | Tax Incr Finance | 1,707,538 | 275,829 | 1,431,709 | 0 | 0 | 0 | 0 | 1,707,538 | Various |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|----------------------------------------------------|-----------------------------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Oak Cliff Gateway Public Improvements | Oak Cliff Gateway Tax Increment Financing District | Economic Vibrancy | 01,03 | Tax Incr Finance | 1,949,260 | 591,189 | 1,358,071 | 1,115,811 | 0 | 0 | 0 | 3,065,071 | Various |
| Oak Cliff Gateway TIF Administration | Oak Cliff Gateway Tax Increment Financing District | Economic Vibrancy | 01,03 | Tax Incr Finance | 715,722 | 667,189 | 48,533 | 0 | 0 | 0 | 0 | 715,722 | Various |
| Public Art Administration - Economic Development | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 7,800 | 977 | 6,824 | 0 | 0 | 0 | 0 | 7,800 | Various |
| Public Art Administration - Economic Development | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 25,551 | 0 | 25,551 | 0 | 0 | 0 | 0 | 25,551 | Various |
| Public Art Projects - Economic Development | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 100,593 | 0 | 100,593 | 0 | 0 | 0 | 0 | 100,593 | Various |
| Public Art Projects - Economic Development | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 31,200 | 0 | 31,200 | 0 | 0 | 0 | 0 | 31,200 | Various |
| Public Private Economic Development Infrastructure (PILOT) | Public Private Partnership | Economic Vibrancy | Citywide | Public Private | 9,823,273 | 7,964,970 | 1,858,303 | 10,600,000 | 10,600,000 | 10,600,000 | 10,600,000 | 52,223,273 | N/A |
| Public Private Infrastructure Cost Participation | Public Private Partnership | Economic Vibrancy | Citywide | Public Private | 3,582,988 | 2,969,103 | 613,885 | 0 | 0 | 0 | 0 | 3,582,988 | Various |
| Retail Recruitment Initiative / Parking Initiative | Public Private Partnership | Economic Vibrancy | 14 | Public Private | 2,963,812 | 2,725,934 | 237,878 | 0 | 0 | 0 | 0 | 2,963,812 | Various |
| Shopping Center at SE Corner of IH-30 and Westmoreland | Economic and Business Development | Economic Vibrancy | 03 | 06 Bond Program | 327,140 | 327,140 | 0 | 0 | 0 | 0 | 0 | 327,140 | 3rd/14 |
| Skillman Corridor TIF - Administration | Skillman Corridor Tax Increment Financing District | Clean, Healthy Environment | 09,10,13,14 | Tax Incr Finance | 258,635 | 237,978 | 20,657 | 0 | 0 | 0 | 0 | 258,635 | Various |
| Skillman Corridor TIF - Repayment of Advances | Skillman Corridor Tax Increment Financing District | Clean, Healthy Environment | 09,10,13,14 | Tax Incr Finance | 1,504,546 | 25,000 | 1,479,546 | 1,791,846 | 0 | 0 | 0 | 3,296,392 | Various |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|-------------------------------------------------------|----------------------------|-------------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Southern Sector - Action Plan | Public Private Partnership | Economic Vibrancy | 01,02,03,04,05,06,07,08 | Public Private | 200,000 | 173,719 | 26,281 | 0 | 0 | 0 | 0 | 200,000 | Various |
| Southwestern Medical TIF - Administration | Southwestern Medical Tax Increment Financing District | Economic Vibrancy | 02 | Tax Incr Finance | 230,514 | 165,303 | 65,211 | 0 | 0 | 0 | 0 | 230,514 | Various |
| Southwestern Medical TIF - Repayment of Advances | Southwestern Medical Tax Increment Financing District | Economic Vibrancy | 02 | Tax Incr Finance | 2,553,327 | 0 | 2,553,327 | 713,358 | 0 | 0 | 0 | 3,266,685 | Various |
| Sports Arena TIF - Administration | Sports Arena Tax Increment Financing District | Economic Vibrancy | 02 | Tax Incr Finance | 616,673 | 600,112 | 16,561 | 0 | 0 | 0 | 0 | 616,673 | Various |
| Sports Arena TIF - Miscellaneous/Professional Services | Sports Arena Tax Increment Financing District | Economic Vibrancy | 02 | Tax Incr Finance | 48,000 | 25,000 | 23,000 | 0 | 0 | 0 | 0 | 48,000 | Various |
| Sports Arena TIF - Repayment of Advances | Sports Arena Tax Increment Financing District | Economic Vibrancy | 02,14 | Tax Incr Finance | 4,430,932 | 1,324,015 | 3,106,917 | 0 | 0 | 0 | 0 | 4,430,932 | Various |
| Sports Arena TIF - Tax Increment | Sports Arena Tax Increment Financing District | Economic Vibrancy | 02 | Tax Incr Finance | 3,574,960 | 1,407,935 | 2,167,025 | 3,730,828 | 0 | 0 | 0 | 7,305,788 | Various |
| State-Thomas TIF - Administration | State-Thomas Tax Increment Financing District | Economic Vibrancy | 14 | Tax Incr Finance | 1,003,262 | 752,445 | 250,817 | 92,481 | 0 | 0 | 0 | 1,095,743 | Various |
| State-Thomas TIF - Public Improvements | State-Thomas Tax Increment Financing District | Economic Vibrancy | 02,14 | Tax Incr Finance | 9,428,778 | 8,644,053 | 784,725 | 0 | 0 | 0 | 0 | 9,428,778 | 4th/13 |
| Tranist Oriented TIF - Administration | TOD Tax Increment Financing District | Economic Vibrancy | 02, 04, 05, 07, 08, 14 | Tax Incr Finance | 903,573 | 43,655 | 859,918 | 1,199,543 | 0 | 0 | 0 | 2,103,116 | Various |
| Vickery Meadow TIF - Administration | Vickery Meadow Tax Increment Financing District | Clean, Healthy Environment | 09,13 | Tax Incr Finance | 175,000 | 165,194 | 9,806 | 0 | 0 | 0 | 0 | 175,000 | Various |
| Vickery Meadow TIF - Repayment of Advances | Vickery Meadow Tax Increment Financing District | Clean, Healthy Environment | 09,13 | Tax Incr Finance | 4,944,026 | 1,761,507 | 3,182,519 | 1,619,664 | 0 | 0 | 0 | 6,563,690 | Various |

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|-----------------------------------|-------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|---------------------|----------------------|-----------------|
| Zang Triangle at 1335 N. Zang | Economic and Business Development | Economic Vibrancy | 01,03 | Tax Incr Finance | 4,048,765 | 4,046,373 | 2,392 | 0 | 0 | 0 | 0 | 4,048,765 | 4th/15 |
| Total Economic Development Programs and Initiatives | | | | | \$329,519,423 | \$205,424,213 | \$124,095,210 | \$61,612,789 | \$21,650,000 | \$10,600,000 | \$10,600,000 | \$433,982,212 | |

EQUIPMENT ACQUISITION

MISSION

This program provides funding for the purchase of capital equipment used in the day-to-day operations of the City.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY2013-14

1. Purchased 236 pieces of fleet equipment (including prisoner transport vans, road repair patch trucks and off road equipment) which have reached the end of their useful life cycle.
2. Purchased 24 pieces of sanitation collection equipment
3. Completed the upgrade of several core applications that are critical to business operations such as Advantage Financial, Court Case Management, Records Management and the Computer Aided Dispatch (CAD) Systems.
4. Implemented new virtual infrastructure for applications and migrated 525 servers, over 130 terabytes of data storage and backups at both the City Hall and Jack Evans data centers.
5. Upgraded over 2,600 PCs for various city departments including Police, Library, Fire, Courts, Strategic Customer Service and Water Utilities.
6. Instituted several technology improvements in the public safety business area including the deployment of 109 video surveillance cameras, 30 automated license plate readers, 12 bait cars with asset tracking capabilities, 50 body worn video cameras, 40 in-car video systems on police motorcycles and a video evidence solution that will allow video sharing from all 7 police substations to Courts.

HIGHLIGHTED OBJECTIVES FOR FY2014-15

1. Purchase 5 fire engines, 2 aerial trucks, 12 ambulances and 2 wildland urban interface apparatus.
2. Improve public safety through the addition of 90 Cameras (10 per TAAG), and 18 ALPRs.

3. Purchase 38 pieces of replacement Sanitation equipment.
4. Continued support of PC/Laptop refresh cycle through the purchase of approximately 460 new desktop computers and implement citywide Capital Management System.

SERVICE DESCRIPTIONS

Fleet Replacement This category includes purchases of fleet such as trucks, sedans, vans, dump trucks, backhoes, motorcycle; landfill equipment such as compactors, rotobooms, loaders and bulldozers; and fire emergency apparatus such as pumpers and trucks.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

Technology This category includes the purchase of equipment, software and related professional services that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

Operational Equipment Provides for the purchases of new and/or replacement equipment used to deliver services to the public on a daily basis. Equipment purchases in this category include, but are not limited to, mowers, sanders, concrete saws, street striping machines, tractors, flood warning systems, and paving breakers.

EQUIPMENT ACQUISITION

| <u>Source of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|----------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 2010 Certificates of Obligation | 1,605,000 | 1,001,807 | 603,193 | 58,388 | 0 | 0 | 0 | 1,663,388 |
| Equipment Acquisition Notes / Master Lease Program | 106,721,123 | 86,843,974 | 19,877,149 | 25,782,783 | 0 | 0 | 0 | 132,503,906 |
| Total | \$108,326,123 | \$87,845,781 | \$20,480,342 | \$25,841,171 | \$0 | \$0 | \$0 | \$134,167,294 |

EQUIPMENT ACQUISITION

| <u>Use of Funds</u> | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|-----------------------------------|-----------------------------|-----------------------------------|--------------------------------|-----------------------|-------------------------|-------------------------|-------------|----------------------------|
| Fleet Replacement | 45,223,421 | 38,963,620 | 6,259,801 | 4,639,748 | 0 | 0 | 0 | 49,863,169 |
| Fleet Replacement - Public Safety | 24,506,452 | 24,159,747 | 346,705 | 7,770,000 | 0 | 0 | 0 | 32,276,452 |
| Fleet Replacement - Sanitation | 10,625,311 | 5,117,887 | 5,507,424 | 5,950,000 | 0 | 0 | 0 | 16,575,311 |
| Operational Equipment | 797,637 | 736,772 | 60,865 | 0 | 0 | 0 | 0 | 797,637 |
| Technology | 25,154,477 | 17,187,312 | 7,967,165 | 7,481,423 | 0 | 0 | 0 | 32,635,900 |
| Technology - Public Safety | 2,018,825 | 1,680,442 | 338,383 | 0 | 0 | 0 | 0 | 2,018,825 |
| Total | \$108,326,123 | \$87,845,781 | \$20,480,342 | \$25,841,171 | \$0 | \$0 | \$0 | \$134,167,294 |

EQUIPMENT ACQUISITION

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------------------|-----------------------------------|----------------|------------------|----------------------------------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| AMS Financial System Upgrade | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 1,864,000 | 989,170 | 874,830 | 0 | 0 | 0 | 0 | 1,864,000 | Various |
| Computer Replacement | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 600,000 | 187,773 | 412,227 | 1,535,000 | 0 | 0 | 0 | 2,135,000 | Various |
| Court and Detention Services - eCitation | Technology | E-Gov | Citywide | Certificates of Obligation | 1,105,000 | 1,001,807 | 103,193 | 0 | 0 | 0 | 0 | 1,105,000 | Various |
| Court and Detention Services- Case Management System Replacement | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 3,379,178 | 3,260,568 | 118,611 | 0 | 0 | 0 | 0 | 3,379,178 | Various |
| CRMS Hardware and Software | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 3,874,536 | 3,841,827 | 32,709 | 351,423 | 0 | 0 | 0 | 4,225,959 | Various |
| Dallas Fire Department - Ambulances | Fleet Replacement - Public Safety | Public Safety | Citywide | Equipment Acquisition Notes / Master Lease Program | 5,098,973 | 4,934,172 | 164,801 | 1,808,000 | 0 | 0 | 0 | 6,906,973 | Various |
| Dallas Fire Department - Apparatus Replacement | Fleet Replacement - Public Safety | Public Safety | Citywide | Equipment Acquisition Notes / Master Lease Program | 19,407,479 | 19,225,575 | 181,904 | 5,962,000 | 0 | 0 | 0 | 25,369,479 | Various |
| Dallas Fire-Rescue Department/Dallas Police Department- CAD Server and Workstation | Technology - Public Safety | Public Safety | Citywide | Equipment Acquisition Notes / Master Lease Program | 2,018,825 | 1,680,442 | 338,383 | 0 | 0 | 0 | 0 | 2,018,825 | Various |
| Dallas Police Department - Technology Upgrades | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 0 | 0 | 0 | 1,725,000 | 0 | 0 | 0 | 1,725,000 | Various |
| Dallas Police Department- DVR In-Car Video | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 1,292,592 | 1,147,426 | 145,166 | 0 | 0 | 0 | 0 | 1,292,592 | Various |
| Enterprise Virtual Tape Library | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 1,580,304 | 1,580,304 | 0 | 0 | 0 | 0 | 0 | 1,580,304 | Various |
| Equipment and Building Services - Fleet Replacement | Fleet Replacement | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 0 | 0 | 0 | 4,150,000 | 0 | 0 | 0 | 4,150,000 | Various |

EQUIPMENT ACQUISITION

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|--------------------------------|----------------------------|------------------|----------------------------------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Equipment and Building Services- Fleet Replacement | Fleet Replacement | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 1,676,916 | 1,578,504 | 98,412 | 0 | 0 | 0 | 0 | 1,676,916 | Various |
| Equipment and Building Services- Fleet Replacement | Fleet Replacement | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 3,620,822 | 3,070,063 | 550,759 | 241,600 | 0 | 0 | 0 | 3,862,422 | Various |
| Equipment and Building Services- Fleet Replacement | Fleet Replacement | E-Gov | Citywide | Certificates of Obligation | 500,000 | 0 | 500,000 | 58,388 | 0 | 0 | 0 | 558,388 | Various |
| Equipment and Building Services- Fleet Replacement | Fleet Replacement | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 2,000,000 | 1,794,372 | 205,628 | 0 | 0 | 0 | 0 | 2,000,000 | Various |
| Equipment and Building Services- Fleet Replacement | Fleet Replacement | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 8,000,000 | 5,036,233 | 2,963,767 | 0 | 0 | 0 | 0 | 8,000,000 | Various |
| Equipment and Building Services- M5 Fuel Focus Acquisition | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 1,920,627 | 1,920,627 | 0 | 0 | 0 | 0 | 0 | 1,920,627 | Various |
| Financial Development Software | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 2,200,000 | 216,798 | 1,983,203 | 0 | 0 | 0 | 0 | 2,200,000 | Various |
| Fleet Replacement - General Fleet | Fleet Replacement | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 22,877,652 | 22,877,652 | 0 | 189,760 | 0 | 0 | 0 | 23,067,412 | Various |
| IT Improvements (Various Systems) | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 6,452,680 | 2,617,146 | 3,835,534 | 0 | 0 | 0 | 0 | 6,452,680 | Various |
| IT Improvements (Various Systems) | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 650,000 | 408,166 | 241,834 | 3,870,000 | 0 | 0 | 0 | 4,520,000 | Various |
| Library Public-Use Computers | Technology | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 235,560 | 15,702 | 219,858 | 0 | 0 | 0 | 0 | 235,560 | Various |
| Sanitation- Fleet Replacement | Fleet Replacement - Sanitation | Clean, Healthy Environment | Citywide | Equipment Acquisition Notes / Master Lease Program | 4,971,325 | 2,750,274 | 2,221,051 | 5,190,000 | 0 | 0 | 0 | 10,161,325 | Various |

EQUIPMENT ACQUISITION

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------|--------------------------------|----------------------------|------------------|----------------------------------------------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Sanitation- Fleet Replacement | Fleet Replacement | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 4,239,282 | 2,298,046 | 1,941,236 | 0 | 0 | 0 | 0 | 4,239,282 | Various |
| Sanitation- Landfill Equipment | Fleet Replacement - Sanitation | Clean, Healthy Environment | Citywide | Equipment Acquisition Notes / Master Lease Program | 5,653,986 | 2,367,613 | 3,286,373 | 760,000 | 0 | 0 | 0 | 6,413,986 | Various |
| Storm Drainage Management- Fleet Replacement | Fleet Replacement | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 2,308,749 | 2,308,749 | 0 | 0 | 0 | 0 | 0 | 2,308,749 | Various |
| Street Services- Equipment | Operational Equipment | E-Gov | Citywide | Equipment Acquisition Notes / Master Lease Program | 797,637 | 736,772 | 60,865 | 0 | 0 | 0 | 0 | 797,637 | Various |
| Total Equipment Acquisition | | | | | \$108,326,123 | \$87,845,781 | \$20,480,342 | \$25,841,171 | \$0 | \$0 | \$0 | \$134,167,294 | |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

MISSION

This program provides for the preparation of plans, specifications, and construction to improve storm drainage and reduce the loss of property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of flood plain management plans to improve the flood protection system.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2013-14

1. Completed the design of the Able Pump Station.
2. Completed construction for 11 erosion control projects including 8022 Claremont Drive, 2118-2132 Clarksdale Drive, 8220 Coolgreene Drive, 2631-2635 Deep Hill Circle, 4518 Dove Creek Way, 2102-2103 Healey Dr., 3417, 3429, 3509, 3529 Holliday Dr., and 8165-8171 Hunnicut Road.
3. Completed construction of Pavaho Pump Station.
4. Completed construction of Ricketts Branch detention basin project.
5. Completed construction of the Rush Creek diversion system.
6. Continued construction of Baker (Hampton-Oak Lawn) Pump Station.

HIGHLIGHTED OBJECTIVES FOR FY 2014-15

1. Begin construction on Able Sump Station improvements.
2. Begin construction of Mill Creek, Middle Peaks Branch, and State Thomas flood protection and storm drainage improvements.
3. Complete construction of Baker (Hampton-Oak Lawn) pump station.
4. Complete construction on State Thomas- Antique District and State Thomas- McKinney Avenue storm drainage relief systems.

SERVICE DESCRIPTIONS

Erosion Control Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. This category would provide armoring of natural creek banks to protect soil against further erosion loss.

Flood Management Comprised of projects recommended in Flood Plain Management Studies of creeks and tributaries. The emphasis is on reduction of severe flood impact on bridges and neighborhoods bordering flood plain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins and construction of flood protection levees.

Storm Drainage Relief System Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate because of continued development and the fact that many of the older systems were designed to a lesser standard than is used today. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for design and construction by phases.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Source of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|-------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds | 176,175 | 53,910 | 122,266 | 0 | 0 | 0 | 0 | 176,175 |
| 2003 General Obligation Bonds | 133,199 | 59,987 | 73,212 | 0 | 0 | 0 | 0 | 133,199 |
| 2006 General Obligation Bonds | 132,027,278 | 95,602,139 | 36,425,139 | 15,098,697 | 70,324,301 | 0 | 0 | 217,450,276 |
| 2012 General Obligation Bonds | 94,354,775 | 483 | 94,354,292 | 1,886,800 | 220,336,955 | 9,842,745 | 0 | 326,421,275 |
| Storm Water Capital Construction Funds | 1,734,483 | 0 | 1,734,483 | 1,072,751 | 0 | 0 | 0 | 2,807,234 |
| Total | \$228,425,910 | \$95,716,519 | \$132,709,392 | \$18,058,248 | \$290,661,256 | \$9,842,745 | \$0 | \$546,988,159 |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| <u>Use of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Erosion Control | 208,582 | 0 | 208,582 | 99,918 | 1,736,955 | 9,842,745 | 0 | 11,888,200 |
| Fleet Replacement | 1,734,483 | 0 | 1,734,483 | 750,000 | 0 | 0 | 0 | 2,484,483 |
| Flood Management | 171,113,209 | 66,666,553 | 104,446,656 | 6,903,983 | 224,086,405 | 0 | 0 | 402,103,597 |
| Public Art | 1,083,249 | 0 | 1,083,249 | 0 | 0 | 0 | 0 | 1,083,249 |
| Storm Drainage Relief System | 54,286,388 | 29,049,966 | 25,236,422 | 10,304,347 | 64,837,896 | 0 | 0 | 129,428,631 |
| Total | \$228,425,910 | \$95,716,519 | \$132,709,392 | \$18,058,248 | \$290,661,256 | \$9,842,745 | \$0 | \$546,988,159 |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Abrams Road Bridge- Hike & Bike Trail | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 7,200 | 40,800 | 0 | 48,000 | 4th/17 |
| Anderson Bonner Park Site 1- Hike & Bike Trail (WRC 164) | Erosion Control | Clean, Healthy Environment | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 34,710 | 196,690 | 0 | 231,400 | 4th/17 |
| Ash Creek - S. Fork - Bridges at Lakeland | Flood Management | Clean, Healthy Environment | 09 | 03 Bond Program | 65,385 | 59,987 | 5,398 | 0 | 0 | 0 | 0 | 65,385 | 4th/15 |
| Ash Creek - S. Fork - Bridges at Lakeland | Flood Management | Clean, Healthy Environment | 09 | 06 Bond Program | 224,624 | 214,724 | 9,900 | 3,662,060 | 0 | 0 | 0 | 3,886,684 | 4th/15 |
| Ash Creek Estates at Meadow Way | Storm Drainage Relief System | Clean, Healthy Environment | 07 | 06 Bond Program | 64,100 | 55,541 | 8,560 | 304,347 | 0 | 0 | 0 | 368,447 | 1st/16 |
| Audelia 11601 (Audelia Branch - E. Bank Downstream of Audelia Bridge) | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 92,655 | 525,045 | 0 | 617,700 | 4th/17 |
| Bahama Drive Relief System | Flood Management | Clean, Healthy Environment | 01 | 12 Bond Program | 99,918 | 0 | 99,918 | 477,082 | 0 | 0 | 0 | 577,000 | 1st/16 |
| Bainbridge 2733 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 13,710 | 77,690 | 0 | 91,400 | 4th/17 |
| Beechmont Dr. 2507 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 8,220 | 46,580 | 0 | 54,800 | 4th/17 |
| Blackstone 2709 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 17,145 | 97,155 | 0 | 114,300 | 4th/17 |
| Blackstone 2729 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 13,710 | 77,690 | 0 | 91,400 | 4th/17 |
| Blackstone 2745 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 33,075 | 187,425 | 0 | 220,500 | 4th/17 |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------|------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Blue Ridge 3721 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 18,525 | 104,975 | 0 | 123,500 | 4th/17 |
| Burninglog 13156 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 10,290 | 58,310 | 0 | 68,600 | 4th/17 |
| Caracas 5410 and 5416 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 25,710 | 145,690 | 0 | 171,400 | 4th/17 |
| Cavender 445 | Erosion Control | Clean, Healthy Environment | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 10,965 | 62,135 | 0 | 73,100 | 4th/17 |
| Cedar Springs 5910 | Erosion Control | Clean, Healthy Environment | 02 | 12 Bond Program | 0 | 0 | 0 | 0 | 27,765 | 157,335 | 0 | 185,100 | 4th/17 |
| Church Road 9233 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 24,000 | 136,000 | 0 | 160,000 | 4th/17 |
| Clarendon 3435 | Erosion Control | Clean, Healthy Environment | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 16,680 | 94,520 | 0 | 111,200 | 4th/17 |
| Clubhouse Circle 6523 and 6527 | Erosion Control | Clean, Healthy Environment | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 17,145 | 97,155 | 0 | 114,300 | 4th/17 |
| Colorado (W) 705 | Erosion Control | Clean, Healthy Environment | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 11,655 | 66,045 | 0 | 77,700 | 4th/17 |
| Conrad 216 - 221 | Storm Drainage Relief System | Clean, Healthy Environment | 04 | 06 Bond Program | 14,650 | 14,650 | 0 | 0 | 0 | 0 | 0 | 14,650 | N/A |
| Contingency | Flood Management | Clean, Healthy Environment | Citywide | 06 Bond Program | 219,457 | 0 | 219,457 | 0 | 0 | 0 | 0 | 219,457 | N/A |
| Country Brook Pond between Park Grove Ln and Quail Hollow Rd | Erosion Control | Clean, Healthy Environment | 12 | 12 Bond Program | 0 | 0 | 0 | 0 | 6,000 | 34,000 | 0 | 40,000 | 4th/17 |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------|------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Dallas Floodway Levee Land Acquisition | Flood Management | Clean, Healthy Environment | Citywide | 06 Bond Program | 549,200 | 337,286 | 211,914 | 0 | 0 | 0 | 0 | 549,200 | N/A |
| Deep Hill Circle 2671, 2675, 2679, 2683 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 83,025 | 470,475 | 0 | 553,500 | 4th/17 |
| Dixon Branch at Easton Road | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 27,420 | 155,380 | 0 | 182,800 | 4th/17 |
| Elmwood Branch Bridge at Franklin | Flood Management | Clean, Healthy Environment | 01 | 06 Bond Program | 52,749 | 52,414 | 335 | 0 | 0 | 0 | 0 | 52,749 | 3rd/16 |
| Fair Oaks Crossing 8201 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 17,145 | 97,155 | 0 | 114,300 | 4th/17 |
| Fair Oaks Crossing 8849 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 42,840 | 242,760 | 0 | 285,600 | 4th/17 |
| Five Mile Pkwy W. 922 | Erosion Control | Clean, Healthy Environment | 04 | 12 Bond Program | 0 | 0 | 0 | 0 | 33,360 | 189,040 | 0 | 222,400 | 4th/17 |
| Glen Oaks 326 | Flood Management | Clean, Healthy Environment | 04 | 06 Bond Program | 193,998 | 4,451 | 189,547 | 0 | 0 | 0 | 0 | 193,998 | N/A |
| Glen Oaks 816 | Erosion Control | Clean, Healthy Environment | 04 | 12 Bond Program | 0 | 0 | 0 | 0 | 20,565 | 116,535 | 0 | 137,100 | 4th/17 |
| Glendale Park Site 1- Pavilion | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 10,290 | 58,310 | 0 | 68,600 | 4th/17 |
| Glendale Park Site 3- S. of footbridge | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 5,145 | 29,155 | 0 | 34,300 | 4th/17 |
| Glendale Park Site 4- N. of footbridge | Erosion Control | Clean, Healthy Environment | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 5,145 | 29,155 | 0 | 34,300 | 4th/17 |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------|------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Green Oaks Circle 9032 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 20,565 | 116,535 | 0 | 137,100 | 4th/17 |
| Greenville Avenue 9320/Vista View 8915 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 29,655 | 168,045 | 0 | 197,700 | 4th/17 |
| Hampton Road (S) 3817 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 34,275 | 194,225 | 0 | 228,500 | 4th/17 |
| Harry Moss Park Site 1- S. of pedestrian bridge | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 10,290 | 58,310 | 0 | 68,600 | 4th/17 |
| Healey 2116 and Kingsman 9869 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 20,565 | 116,535 | 0 | 137,100 | 3rd/17 |
| Inland Port Area - Regional Detention | Flood Management | Clean, Healthy Environment | 08 | 06 Bond Program | 2,694,090 | 544,183 | 2,149,907 | 0 | 0 | 0 | 0 | 2,694,090 | N/A |
| Kalani 6323 | Erosion Control | Clean, Healthy Environment | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 11,865 | 67,235 | 0 | 79,100 | 4th/17 |
| Kiesthill Drive 3431 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 33,360 | 189,040 | 0 | 222,400 | 4th/17 |
| Kildare 4927 | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 12,855 | 72,845 | 0 | 85,700 | 4th/17 |
| Kiltartan 1511 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 26,685 | 151,215 | 0 | 177,900 | 4th/17 |
| Kiowa Parkway Hike and Bike Trail | Erosion Control | Clean, Healthy Environment | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 12,345 | 69,955 | 0 | 82,300 | 4th/17 |
| Lanett Circle N. 10741 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 21,420 | 121,380 | 0 | 142,800 | 4th/17 |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------|------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Langdale Circle 8668 and 8656 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 42,840 | 242,760 | 0 | 285,600 | 4th/17 |
| Levee Drainage System - Hampton-Oak Lawn Sump | Flood Management | Clean, Healthy Environment | Citywide | 06 Bond Program | 59,605,584 | 52,897,369 | 6,708,214 | 0 | 0 | 0 | 0 | 59,605,584 | 2nd/15 |
| Levee Drainage System - Pressure Sewers | Flood Management | Clean, Healthy Environment | 01, 06 | 06 Bond Program | 642,240 | 642,239 | 0 | 0 | 5,486,405 | 0 | 0 | 6,128,645 | 1st/20 |
| Levee Drainage System - Sump A (Able Pump Station) | Flood Management | Clean, Healthy Environment | 01, 02, 06 | 06 Bond Program | 10,158,925 | 9,457,677 | 701,248 | 0 | 0 | 0 | 0 | 10,158,925 | 4th/17 |
| Levee Drainage System- Sump A (Able Pump Station) | Flood Management | Clean, Healthy Environment | Citywide | 12 Bond Program | 91,700,000 | 0 | 91,700,000 | 0 | 0 | 0 | 0 | 91,700,000 | 4th/17 |
| Levee Peer Review | Flood Management | Clean, Healthy Environment | Citywide | 06 Bond Program | 1,184,993 | 1,184,993 | 0 | 0 | 0 | 0 | 0 | 1,184,993 | N/A |
| Lyre Lane 6909 and Chantilly Court | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 10,290 | 58,310 | 0 | 68,600 | 4th/17 |
| Martin Weiss Park Site 1- Pavilion | Erosion Control | Clean, Healthy Environment | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 10,290 | 58,310 | 0 | 68,600 | 4th/17 |
| Martin Weiss Park Site 3- Pedestrian Bridge | Erosion Control | Clean, Healthy Environment | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 5,235 | 29,665 | 0 | 34,900 | 4th/17 |
| McCree Branch - White Rock Trail Bridge | Flood Management | Clean, Healthy Environment | 10 | 06 Bond Program | 178,844 | 123,469 | 55,375 | 1,132,290 | 0 | 0 | 0 | 1,311,134 | 1st/16 |
| McKamy Swale from Mapleshade Ln to Villa Rd | Flood Management | Clean, Healthy Environment | 12 | 06 Bond Program | 1,196,928 | 1,147,278 | 49,650 | 0 | 0 | 0 | 0 | 1,196,928 | 4th/14 |
| McKamy Swale from Mapleshade Ln to Villa Rd | Flood Management | Clean, Healthy Environment | 12 | 12 Bond Program | 0 | 0 | 0 | 1,309,800 | 0 | 0 | 0 | 1,309,800 | 4th/14 |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------|------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Mercedes 6607, 6615, 6621 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 17,145 | 97,155 | 0 | 114,300 | 4th/17 |
| Mercedes Ave. 5500 Blk at Worcola | Storm Drainage Relief System | Clean, Healthy Environment | 14 | 06 Bond Program | 15,316 | 0 | 15,316 | 0 | 86,788 | 0 | 0 | 102,104 | 1st/20 |
| Middle Peaks Branch - Phase I - to Fair Park | Storm Drainage Relief System | Clean, Healthy Environment | 02,07 | 06 Bond Program | 4,259,863 | 4,259,863 | 0 | 10,000,000 | 8,080,492 | 0 | 0 | 22,340,355 | 1st/20 |
| Middle Peaks Branch - Phase II - Fair Park to Haskell | Storm Drainage Relief System | Clean, Healthy Environment | 02,07 | 06 Bond Program | 2,978,777 | 2,978,777 | 0 | 0 | 9,587,673 | 0 | 0 | 12,566,450 | 1st/20 |
| Mill Creek Drainage Relief System - Phase I | Storm Drainage Relief System | Clean, Healthy Environment | 02, 07 | 06 Bond Program | 10,676,298 | 9,478,077 | 1,198,221 | 0 | 47,082,943 | 0 | 0 | 57,759,241 | 1st/20 |
| Mill Creek, Peaks Branch and State Thomas | Flood Management | Clean, Healthy Environment | Citywide | 12 Bond Program | 0 | 0 | 0 | 0 | 218,600,000 | 0 | 0 | 218,600,000 | 1st/20 |
| Mockingbird Ln from Maple Ave to Forest Park Blvd | Flood Management | Clean, Healthy Environment | 02 | 12 Bond Program | 2,346,275 | 483 | 2,345,792 | 0 | 0 | 0 | 0 | 2,346,275 | 2nd/15 |
| Pagewood 10553 | Erosion Control | Clean, Healthy Environment | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 4,455 | 25,245 | 0 | 29,700 | 4th/17 |
| Peavy at Galway - Fuller | Storm Drainage Relief System | Clean, Healthy Environment | 09 | 06 Bond Program | 65,200 | 55,099 | 10,101 | 0 | 0 | 0 | 0 | 65,200 | 1st/16 |
| Public Art Administration - Flood Protection and Storm Drainage | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 14,257 | 0 | 14,257 | 0 | 0 | 0 | 0 | 14,257 | Various |
| Public Art Administration - Flood Protection and Storm Drainage | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 203,087 | 0 | 203,087 | 0 | 0 | 0 | 0 | 203,087 | Various |
| Public Art Projects - Flood Protection and Storm Drainage | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 53,557 | 0 | 53,557 | 0 | 0 | 0 | 0 | 53,557 | Various |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------|-------------------|-----------------------------------------|------------------|-----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Public Art Projects - Flood Protection and Storm Drainage | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 812,348 | 0 | 812,348 | 0 | 0 | 0 | 0 | 812,348 | Various |
| Rocky Branch @ Middle Downs Sites 1, 2, 3, 4 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 99,945 | 566,355 | 0 | 666,300 | 4th/17 |
| Rosemont Rd. 7322 | Erosion Control | Clean, Healthy Environment | 05 | 12 Bond Program | 0 | 0 | 0 | 0 | 17,145 | 97,155 | 0 | 114,300 | 4th/17 |
| Royal Lane 7832 and 7920 | Erosion Control | Clean, Healthy Environment | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 74,040 | 419,560 | 0 | 493,600 | 4th/17 |
| Royal Lane 9750 (Jackson Branch- E. Bank downstream of Royal Bridge) | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 38,910 | 220,490 | 0 | 259,400 | 4th/17 |
| SDM Fleet/Equipment Replacement | Fleet Replacement | E-Gov | Citywide | SDM Construction Fund | 1,734,483 | 0 | 1,734,483 | 750,000 | 0 | 0 | 0 | 2,484,483 | N/A |
| Skillman 7920 (Jackson Branch- E. Bank downstream of Skillman Br) | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 77,835 | 441,065 | 0 | 518,900 | 4th/17 |
| Skillman 8109 | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 24,510 | 138,890 | 0 | 163,400 | 4th/17 |
| Sperry St. 3220 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 12,600 | 71,400 | 0 | 84,000 | 4th/17 |
| Spring Grove 13316 | Erosion Control | Clean, Healthy Environment | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 11,100 | 62,900 | 0 | 74,000 | 4th/17 |
| Spring Valley 8444 | Erosion Control | Clean, Healthy Environment | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 44,565 | 252,535 | 0 | 297,100 | 4th/17 |
| Springwater 9204, 9210, 9216 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 44,565 | 252,535 | 0 | 297,100 | 4th/17 |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|------------------------------|----------------------------|------------------|-----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Squaw Valley 17628 | Erosion Control | Clean, Healthy Environment | 12 | 12 Bond Program | 0 | 0 | 0 | 0 | 13,710 | 77,690 | 0 | 91,400 | 4th/17 |
| State-Thomas - Antique District (Fairmount and Routh) | Storm Drainage Relief System | Clean, Healthy Environment | 14 | 06 Bond Program | 1,304,665 | 1,264,042 | 40,623 | 0 | 0 | 0 | 0 | 1,304,665 | 1st/15 |
| State-Thomas - McKinney Ave. | Storm Drainage Relief System | Clean, Healthy Environment | 14 | 06 Bond Program | 3,672,539 | 3,153,167 | 519,373 | 0 | 0 | 0 | 0 | 3,672,539 | 1st/15 |
| State-Thomas at Woodall Rodgers | Storm Drainage Relief System | Clean, Healthy Environment | 02,06,14 | 06 Bond Program | 14,532,053 | 5,964,054 | 8,567,999 | 0 | 0 | 0 | 0 | 14,532,053 | 1st/20 |
| Storm Water Management Capital Improvement Project | Flood Management | Clean, Healthy Environment | Citywide | SDM Construction Fund | 0 | 0 | 0 | 322,751 | 0 | 0 | 0 | 322,751 | N/A |
| Summer Creek Circle 6121, 6123, 6125, 6127, 6139, 6141 | Erosion Control | Clean, Healthy Environment | 13 | 12 Bond Program | 0 | 0 | 0 | 0 | 65,130 | 369,070 | 0 | 434,200 | 4th/17 |
| Sunland Street 11825 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 6,855 | 38,845 | 0 | 45,700 | 4th/17 |
| Sylvan Ave. 1667 | Storm Drainage Relief System | Clean, Healthy Environment | 01 | 06 Bond Program | 320,810 | 36,767 | 284,043 | 0 | 0 | 0 | 0 | 320,810 | 1st/15 |
| Sylvan Ave. 1667 | Storm Drainage Relief System | Clean, Healthy Environment | 01 | 98 Bond Program | 94,215 | 0 | 94,215 | 0 | 0 | 0 | 0 | 94,215 | 1st/15 |
| Tamarack 1745, 1739, 1751 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 208,582 | 0 | 208,582 | 99,918 | 0 | 0 | 0 | 308,500 | 1st/16 |
| Tranquilla Dr. 1251 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 16,455 | 93,245 | 0 | 109,700 | 4th/17 |
| Turtle Creek Greenbelt Site 1- Bike Trail | Erosion Control | Clean, Healthy Environment | 14 | 12 Bond Program | 0 | 0 | 0 | 0 | 33,420 | 189,380 | 0 | 222,800 | 4th/17 |

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Twin Creek 9726 | Erosion Control | Clean, Healthy Environment | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 18,525 | 104,975 | 0 | 123,500 | 4th/17 |
| Twin Falls Park Trail | Erosion Control | Clean, Healthy Environment | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 38,565 | 218,535 | 0 | 257,100 | 4th/17 |
| West Dallas - Eagle Ford Sump Basin | Storm Drainage Relief System | Clean, Healthy Environment | 06 | 06 Bond Program | 2,820,896 | 421,950 | 2,398,946 | 0 | 0 | 0 | 0 | 2,820,896 | 3rd/16 |
| West Dallas - Westmoreland Hampton Sump Basin | Storm Drainage Relief System | Clean, Healthy Environment | 06 | 06 Bond Program | 7,189,037 | 702,814 | 6,486,223 | 0 | 0 | 0 | 0 | 7,189,037 | 1st/17 |
| Whitehurst 9727 (Jackson Branch- E. Bank upstream of Whitehurst Br) | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 51,885 | 294,015 | 0 | 345,900 | 4th/17 |
| Whitehurst 9730 (Audelia Branch- W. Bank downstream of Whitehurst) | Erosion Control | Clean, Healthy Environment | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 66,720 | 378,080 | 0 | 444,800 | 4th/17 |
| Wild Oak 2488 | Erosion Control | Clean, Healthy Environment | 07 | 12 Bond Program | 0 | 0 | 0 | 0 | 22,245 | 126,055 | 0 | 148,300 | 4th/17 |
| Yewpon- Kingsley Area | Storm Drainage Relief System | Clean, Healthy Environment | 04 | 06 Bond Program | 2,196,008 | 192,684 | 2,003,324 | 0 | 0 | 0 | 0 | 2,196,008 | 1st/16 |
| Yewpon- Kingsley Area | Storm Drainage Relief System | Clean, Healthy Environment | 04 | 98 Bond Program | 81,960 | 53,910 | 28,051 | 0 | 0 | 0 | 0 | 81,960 | 1st/16 |
| Zang to Illinois Drainage Relief System | Storm Drainage Relief System | Clean, Healthy Environment | 01 | 06 Bond Program | 4,000,001 | 418,573 | 3,581,428 | 0 | 0 | 0 | 0 | 4,000,001 | 1st/16 |
| Total Flood Protection and Storm Drainage Capital Improvements | | | | | \$228,425,910 | \$95,716,519 | \$132,709,392 | \$18,058,248 | \$290,661,256 | \$9,842,745 | \$0 | \$546,988,159 | |

PARK AND RECREATION CAPITAL IMPROVEMENTS

MISSION

The mission of the Park and Recreation Capital Improvement Program is to:

- Recover the quality and prestige of the Dallas park system
- Regain the confidence and enthusiasm of our citizens
- Reposition the Dallas Park and Recreation Department as a recognized state and national leader

“A Renaissance Plan for Dallas Parks and Recreation in the 21st Century”

This program provides for the design, construction and maintenance of Park and Recreation facilities including: playgrounds, major parks, public facilities, athletic facilities, aquatic facilities, erosion control, site development, historic preservation, and service facilities.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2013-14

1. Completion of the Cotton Bowl at Fair Park, Dallas Arboretum Surface Parking, Dealey Plaza (Phase 2), Texas Horse Park, and Elm Fork Athletic Complex.
2. Completion of trail improvements at: Trinity Strand Trail, Five Mile Creek Trail from Glendale Park to College Park, White Rock Creek Trail from Valley View Park to Hillcrest Park, and Lake Highlands Trail Phase 1.
3. Completion of soccer fields and parking improvements at Timberglen Park; Park in the Woods parking lot improvements and site development at Griggs Park and Sargent Park.
4. Completion of recreation center renovations and expansions at Walnut Hill, Anita Martinez and Beckley Saner recreation centers.
5. Completion of pavilions at McCree and Kidd Springs parks and the Kiest Park pergola and fountain.
6. Completion of historical improvements at Stevens Park and Reverchon parks.

HIGHLIGHTED OBJECTIVES FOR FY 2014-15

1. Complete renovation of White Rock Lake Dog Park, restoration at Lee Park (including Roque Courts) and parking improvements at Fretz Park.
2. Start construction on the Briscoe-Carpenter Center.
3. Complete trail improvements at White Rock Lake E. Lawther Trail from Mockingbird Point to Big Thicket, Kiest Park Loop Trail, and trail amenities package at Kiestwood Trail.
4. Complete recreation center renovations at Pleasant Oaks, Cummings and Bachman recreation centers.
5. Complete citywide Park Signage Package 4.

SERVICE DESCRIPTIONS

Administrative and Internal Service Facilities Provides for service facilities required to effectively and efficiently deliver services in an expanding park system.

Aquatic Facilities These improvements provide for new neighborhood spraygrounds, family aquatic centers and infrastructure improvements to Park and Recreation public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, re-plastering of pool walls, new perimeter fencing, new decking and improvements to the restroom and changing facilities.

Citywide Parks Projects have a broader benefit to the citizens. Included within these projects are storm water quality improvements, park accessibility improvements and land acquisition.

Code Compliance, Safety and Security Provides a mechanism to address major critical needs throughout the city.

PARK AND RECREATION CAPITAL IMPROVEMENTS

Community Parks These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a 2-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, volleyball etc. There may also be passive recreation opportunities such as walking, viewing, sitting and picnicking.

Dallas Arboretum Provides for the development at Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.

Dallas Zoo This category provides for development within the park and is often accomplished in partnership with the Dallas Zoological Society.

Downtown Parks Provides for the development of parks within the Central Business District.

Environmental Provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas.

Erosion Control These projects employ a variety of engineering techniques to control erosion around creek, channel or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.

Fair Park Provides for the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.

Hike and Bike Trails All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

Historic Restoration These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.

Linear/Linkage These areas are built connections or natural corridors that link parks together. Typically, the linear park is developed for one or more modes of recreational travel such as walking, jogging, skating etc.

Major Maintenance Provides repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Major Park Facilities These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, Golf Courses, and the Arboretum.

Metropolitan Park These parks are large facilities that service several communities. The parks range in size from 100-500 acres which serve the entire City and are natural areas or developed for a variety of outdoor recreation activities.

Mini Park These parks are used to address limited, isolated or unique recreation needs of concentrated populations; usually 1 acre or less in size with less than ¼ mile service radius.

Neighborhood Park Facilities These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions. These parks are from 1 to 15 acres in size and service a ½ mile radius.

Park Land Acquisition Provides funding for the acquisition of land for future park development.

Playground Improvement Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.

PARK AND RECREATION CAPITAL IMPROVEMENTS

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. These costs also include transfers to General Fund.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Public Private Partnership Provides a funding source for leveraging potential participation and private funding to support park development and programming.

Recreation Centers These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions.

Regional Parks These parks are very large multi-use parks that serve several communities within a particular region. They encompass 500+ acres and serve those within a one-hour driving distance. The regional park will provide a wide array of active and passive recreation activities for all age groups.

Site Development Includes the development and implementation of Park master plans. These projects may include installing some or all of the components as outlined in the Plan. Typical components may include: pavilions, sidewalks, barrier free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.

Special Use Areas These areas are for specialized or single purpose recreation activities. There are no specific standards for size or acreage. Included in these areas are: historic areas, nature centers, marinas, golf courses, zoos, arboretums, amphitheatres, plazas and community squares.

Studies and Master Plans Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

Trail Development Provides funding for trails identified within the citywide trails master plan.

PARK AND RECREATION CAPITAL IMPROVEMENTS

| <u>Source of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|---------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1995 General Obligation Bonds | 281,821 | 281,821 | 0 | 0 | 0 | 0 | 0 | 281,821 |
| 1998 General Obligation Bonds | 863,826 | 863,826 | 0 | 0 | 0 | 0 | 0 | 863,826 |
| 2003 General Obligation Bonds | 24,360,896 | 21,818,276 | 2,542,620 | 0 | 0 | 0 | 0 | 24,360,896 |
| 2004 Certificates of Obligation | 1,575,000 | 1,329,811 | 245,189 | 0 | 0 | 0 | 0 | 1,575,000 |
| 2005 Certificates of Obligation | 3,050,000 | 2,381,238 | 668,762 | 0 | 0 | 0 | 0 | 3,050,000 |
| 2006 General Obligation Bonds | 144,187,809 | 106,374,874 | 37,812,935 | 10,964,540 | 6,088,423 | 0 | 0 | 161,240,772 |
| 2012 Certificates of Obligation | 25,039,003 | 25,038,804 | 199 | 0 | 0 | 0 | 0 | 25,039,003 |
| Capital Construction | 0 | 0 | 0 | 900,000 | 0 | 0 | 0 | 900,000 |
| Capital Gifts and Donation | 8,878,748 | 5,135,033 | 3,743,715 | 1,305,545 | 0 | 0 | 0 | 10,184,293 |
| State Fair of Texas | 14,587,854 | 14,551,021 | 36,833 | 0 | 0 | 0 | 0 | 14,587,854 |
| Total | \$222,824,957 | \$177,774,704 | \$45,050,253 | \$13,170,085 | \$6,088,423 | \$0 | \$0 | \$242,083,465 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Use of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Administrative and Internal Service Facilities | 1,791,822 | 534,248 | 1,257,574 | 1,387,274 | 2,051,235 | 0 | 0 | 5,230,331 |
| Aquatic Facilities | 1,285,742 | 1,285,742 | 0 | 0 | 0 | 0 | 0 | 1,285,742 |
| Citywide Parks | 10,952,071 | 9,708,381 | 1,243,690 | 792,188 | 792,188 | 0 | 0 | 12,536,447 |
| Code Compliance, Safety and Security | 2,194,901 | 1,595,590 | 599,312 | 451,500 | 445,000 | 0 | 0 | 3,091,401 |
| Community Parks | 5,843,660 | 4,839,117 | 1,004,543 | 630,503 | 0 | 0 | 0 | 6,474,163 |
| Dallas Arboretum | 7,600,000 | 6,272,261 | 1,327,739 | 0 | 0 | 0 | 0 | 7,600,000 |
| Downtown Parks | 19,807,555 | 19,752,684 | 54,871 | 0 | 0 | 0 | 0 | 19,807,555 |
| Environmental | 1,061,473 | 1,027,506 | 33,967 | 200,000 | 200,000 | 0 | 0 | 1,461,473 |
| Fair Park | 29,742,193 | 26,114,272 | 3,627,921 | 0 | 0 | 0 | 0 | 29,742,193 |
| Historic Preservation | 1,858,362 | 1,441,678 | 416,684 | 0 | 0 | 0 | 0 | 1,858,362 |
| Land Acquisition | 3,840,339 | 0 | 3,840,339 | 0 | 0 | 0 | 0 | 3,840,339 |
| Linear/Linkage Areas | 810,628 | 800,359 | 10,269 | 0 | 0 | 0 | 0 | 810,628 |
| Major Maintenance | 83,900 | 81,256 | 2,644 | 0 | 0 | 0 | 0 | 83,900 |
| Major Maintenance - Park Facilities | 14,960,548 | 8,496,767 | 6,463,781 | 3,785,223 | 0 | 0 | 0 | 18,745,771 |
| Major Park Facilities | 50,908,234 | 47,831,552 | 3,076,682 | 100,000 | 100,000 | 0 | 0 | 51,108,234 |
| Neighborhood Park Facilities | 1,748,627 | 979,684 | 768,943 | 0 | 0 | 0 | 0 | 1,748,627 |
| Park Land Acquisition | 7,819,391 | 5,275,194 | 2,544,198 | 2,123,580 | 650,000 | 0 | 0 | 10,592,971 |
| Playground Improvement | 1,013,515 | 902,595 | 110,920 | 0 | 0 | 0 | 0 | 1,013,515 |
| Public Art | 3,185,136 | 2,474,460 | 710,677 | 600,000 | 600,000 | 0 | 0 | 4,385,136 |
| Recreation Facilities and Site Development | 39,215,171 | 25,235,330 | 13,979,841 | 2,637,970 | 500,000 | 0 | 0 | 42,353,141 |
| Regional Parks | 2,856,905 | 2,856,905 | 0 | 0 | 0 | 0 | 0 | 2,856,905 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| <u>Use of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|--------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Special Use Areas | 6,155,184 | 5,241,233 | 913,951 | 0 | 0 | 0 | 0 | 6,155,184 |
| Structural | 120,820 | 40,905 | 79,915 | 0 | 0 | 0 | 0 | 120,820 |
| Studies and Master Plans | 220,879 | 32,379 | 188,500 | 111,847 | 0 | 0 | 0 | 332,726 |
| Trail Development | 7,747,900 | 4,954,607 | 2,793,292 | 350,000 | 750,000 | 0 | 0 | 8,847,900 |
| Total | \$222,824,957 | \$177,774,704 | \$45,050,253 | \$13,170,085 | \$6,088,423 | \$0 | \$0 | \$242,083,465 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Accessibility and Code Compliance Improvements at Various Facilities | Code Compliance, Safety and Security | Clean, Healthy Environment | Citywide | 06 Bond Program | 673,651 | 503,169 | 170,483 | 125,000 | 125,000 | 0 | 0 | 923,651 | Various |
| Accessibility and Code Compliance Improvements at Various Facilities | Code Compliance, Safety and Security | Clean, Healthy Environment | Citywide | 03 Bond Program | 444,624 | 444,624 | 0 | 0 | 0 | 0 | 0 | 444,624 | Various |
| Accessibility and Code Compliance Improvements at Various Facilities | Code Compliance, Safety and Security | Clean, Healthy Environment | Citywide | 03 Bond Program | 85,949 | 85,949 | 0 | 0 | 0 | 0 | 0 | 85,949 | Various |
| Anita Martinez Recreation Center Interior ADA/Gym Floor/HVAC Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 06 | 03 Bond Program | 200,000 | 200,000 | 0 | 0 | 0 | 0 | 0 | 200,000 | 4th/14 |
| Anita Martinez Recreation Center Interior ADA/Gym Floor/HVAC Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 06 | 06 Bond Program | 1,621,204 | 1,483,300 | 137,904 | 0 | 0 | 0 | 0 | 1,621,204 | 4th/14 |
| Anita Martinez Recreation Center Interior Renovations | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 06 | 06 Bond Program | 190,000 | 190,000 | 0 | 0 | 0 | 0 | 0 | 190,000 | 4th/14 |
| Arlington Recreation Center - Electrical Upgrades | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 02 | 03 Bond Program | 246,252 | 0 | 246,252 | 0 | 0 | 0 | 0 | 246,252 | 3rd/15 |
| Arlington Recreation Center - Electrical Upgrades | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 91,498 | 0 | 91,498 | 0 | 0 | 0 | 0 | 91,498 | 3rd/15 |
| Arlington Recreation Center - Foundation Repair | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 02 | 03 Bond Program | 413,802 | 2,900 | 410,902 | 0 | 0 | 0 | 0 | 413,802 | 3rd/15 |
| Arlington Recreation Center - Foundation Repair | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 277,967 | 178,462 | 99,505 | 0 | 0 | 0 | 0 | 277,967 | 3rd/15 |
| Athletic Field Lighting- Various Locations | Major Park Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 995,136 | 865,054 | 130,082 | 100,000 | 100,000 | 0 | 0 | 1,195,136 | Various |
| Bachman Lake Site Development | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02.06 | 03 Bond Program | 16,886 | 0 | 16,886 | 0 | 0 | 0 | 0 | 16,886 | 1st/12 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Bachman Lake Site Development | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02,06 | 06 Bond Program | 1,015,597 | 1,012,417 | 3,180 | 196,877 | 0 | 0 | 0 | 1,212,474 | 1st/12 |
| Bachman Recreation Center | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 06 | 06 Bond Program | 1,690,862 | 254,281 | 1,436,581 | 0 | 0 | 0 | 0 | 1,690,862 | 1st/15 |
| Beckley Saner Recreation Center - HVAC Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 563,031 | 563,031 | 0 | 0 | 0 | 0 | 0 | 563,031 | 2nd/14 |
| Beckley Saner Recreation Center - Renovation and Expansion | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 1,761,605 | 1,761,030 | 575 | 0 | 0 | 0 | 0 | 1,761,605 | 2nd/14 |
| Beckley Saner Recreation Center - Roof Replacement | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 373,248 | 373,248 | 0 | 0 | 0 | 0 | 0 | 373,248 | 2nd/14 |
| Beckley Saner- Sprayground | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 1,056,810 | 885,513 | 171,297 | 0 | 0 | 0 | 0 | 1,056,810 | 3rd/13 |
| Buckner Site Acquisition | Community Parks | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 77,392 | 0 | 77,392 | 630,503 | 0 | 0 | 0 | 707,895 | 1st/15 |
| Buckner Site Acquisition | Community Parks | Culture, Arts, Recreation and Education | 02 | Donation | 334,420 | 0 | 334,420 | 0 | 0 | 0 | 0 | 334,420 | 1st/15 |
| Casa Linda Playground | Playground Improvement | Culture, Arts, Recreation and Education | 09 | 06 Bond Program | 259,629 | 246,527 | 13,102 | 0 | 0 | 0 | 0 | 259,629 | 1st/14 |
| Cedar Run Playground | Playground Improvement | Culture, Arts, Recreation and Education | 07 | 03 Bond Program | 23,010 | 7,795 | 15,215 | 0 | 0 | 0 | 0 | 23,010 | 2nd/15 |
| Cedar Run Playground | Playground Improvement | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 75,454 | 0 | 75,454 | 0 | 0 | 0 | 0 | 75,454 | 2nd/15 |
| Chalk Hill Trail Land Acquisition | Park Land Acquisition | Culture, Arts, Recreation and Education | 03 | 06 Bond Program | 2,134,369 | 1,351,343 | 783,026 | 100,000 | 650,000 | 0 | 0 | 2,884,369 | 1st/15 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Chalk Hill Trail Land Acquisition | Park Land Acquisition | Culture, Arts, Recreation and Education | 03 | 03 Bond Program | 81,000 | 0 | 81,000 | 0 | 0 | 0 | 0 | 81,000 | 1st/15 |
| Cherrywood Site Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 131,697 | 104,766 | 26,931 | 0 | 0 | 0 | 0 | 131,697 | 3rd/13 |
| Citywide Security Lighting | Code Compliance, Safety and Security | Clean, Healthy Environment | Citywide | 06 Bond Program | 600,128 | 385,799 | 214,329 | 200,000 | 200,000 | 0 | 0 | 1,000,128 | Various |
| College Park Parking Security Lighting | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 08 | 06 Bond Program | 14,250 | 1,580 | 12,670 | 0 | 0 | 0 | 0 | 14,250 | 2nd/13 |
| College Park Site Improvements | Community Parks | Culture, Arts, Recreation and Education | 08 | 03 Bond Program | 497,115 | 497,115 | 0 | 0 | 0 | 0 | 0 | 497,115 | 2nd/13 |
| Community Pool Enhancements | Aquatic Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,285,742 | 1,285,742 | 0 | 0 | 0 | 0 | 0 | 1,285,742 | Various |
| Continental Pedestrian Bridge Construction | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,906,000 | 1,906,000 | 0 | 0 | 0 | 0 | 0 | 1,906,000 | 3rd/14 |
| Contingency Reserve | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 05 | 06 Bond Program | 25,310 | 0 | 25,310 | 0 | 0 | 0 | 0 | 25,310 | N/A |
| Contingency Reserve | Major Park Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 786,663 | 0 | 786,663 | 0 | 0 | 0 | 0 | 786,663 | N/A |
| Contingency Reserve | Fair Park | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 148,190 | 0 | 148,190 | 0 | 0 | 0 | 0 | 148,190 | N/A |
| Contingency Reserve | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 12 | 06 Bond Program | 105,932 | 0 | 105,932 | 0 | 0 | 0 | 0 | 105,932 | N/A |
| Contingency Reserve | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 12 | 03 Bond Program | 700 | 0 | 700 | 0 | 0 | 0 | 0 | 700 | N/A |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Contingency Reserve | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 11 | 06 Bond Program | 79,305 | 0 | 79,305 | 0 | 0 | 0 | 0 | 79,305 | N/A |
| Contingency Reserve | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 09 | 06 Bond Program | 68,451 | 61 | 68,391 | 0 | 0 | 0 | 0 | 68,451 | N/A |
| Contingency Reserve | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 05 | 03 Bond Program | 2,697 | 0 | 2,697 | 0 | 0 | 0 | 0 | 2,697 | N/A |
| Contingency Reserve | Citywide Parks | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 37,758 | 0 | 37,758 | 0 | 0 | 0 | 0 | 37,758 | N/A |
| Contingency Reserve | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 248,775 | 0 | 248,775 | 0 | 0 | 0 | 0 | 248,775 | N/A |
| Contingency Reserve | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 66,537 | 0 | 66,537 | 0 | 0 | 0 | 0 | 66,537 | N/A |
| Contract Management Assessment | Citywide Parks | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,328,287 | 617,450 | 710,837 | 792,188 | 792,188 | 0 | 0 | 2,912,663 | Various |
| Crawford Memorial Master Plan and Design | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 05 | 06 Bond Program | 117,464 | 117,464 | 0 | 699,483 | 0 | 0 | 0 | 816,947 | 3rd/15 |
| Cummings Recreation Center - Renovations | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 797,900 | 596,101 | 201,799 | 0 | 0 | 0 | 0 | 797,900 | 4th/14 |
| Cummings Recreation Center- Renovations | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 1,294,053 | 1,240,497 | 53,555 | 0 | 0 | 0 | 0 | 1,294,053 | 4th/14 |
| Dallas Arboretum Parking | Dallas Arboretum | Culture, Arts, Recreation and Education | 09 | 06 Bond Program | 7,600,000 | 6,272,261 | 1,327,739 | 0 | 0 | 0 | 0 | 7,600,000 | 3rd/14 |
| Dallas Arboretum Site Development | Special Use Areas | Culture, Arts, Recreation and Education | 09 | 03 Bond Program | 1,522,134 | 1,522,134 | 0 | 0 | 0 | 0 | 0 | 1,522,134 | Various |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|----------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Dallas Zoo - Bird and Reptile Building Roof Replacement | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 140,544 | 0 | 140,544 | 0 | 0 | 0 | 0 | 140,544 | 3rd/16 |
| Dallas Zoo - Bird and Reptile Roof Replacement | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 29,475 | 0 | 29,475 | 0 | 0 | 0 | 0 | 29,475 | 4th/16 |
| Dallas Zoo - Storm Drainage Improvements | Special Use Areas | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 8,050 | 8,050 | 0 | 0 | 0 | 0 | 0 | 8,050 | Various |
| Dallas Zoo - Storm Drainage Improvements | Special Use Areas | Culture, Arts, Recreation and Education | Citywide | Certificates of Obligation | 4,625,000 | 3,711,049 | 913,951 | 0 | 0 | 0 | 0 | 4,625,000 | Various |
| Dealey Plaza Restoration | Historic Preservation | Culture, Arts, Recreation and Education | 02 | 03 Bond Program | 532,225 | 532,225 | 0 | 0 | 0 | 0 | 0 | 532,225 | 1st/14 |
| Dealey Plaza Restoration | Historic Preservation | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 119,230 | 118,942 | 287 | 0 | 0 | 0 | 0 | 119,230 | 1st/14 |
| Dealey Plaza Restoration | Historic Preservation | Culture, Arts, Recreation and Education | 02 | Donation | 822,980 | 790,511 | 32,470 | 0 | 0 | 0 | 0 | 822,980 | 1st/14 |
| Dickerson Street Development | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 12 | Donation | 1,035,110 | 5,900 | 1,029,210 | 0 | 0 | 0 | 0 | 1,035,110 | N/A |
| District 2 Service Center | Administrative and Internal Service Facilities | E-Gov | Citywide | 06 Bond Program | 0 | 0 | 0 | 309,687 | 1,375,378 | 0 | 0 | 1,685,065 | Various |
| Downtown Parks Development | Major Park Facilities | Culture, Arts, Recreation and Education | Citywide | Donation | 2,383,600 | 697,867 | 1,685,732 | 0 | 0 | 0 | 0 | 2,383,600 | Various |
| Downtown Parks Site Development | Citywide Parks | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 6,344,601 | 6,344,601 | 0 | 0 | 0 | 0 | 0 | 6,344,601 | Various |
| Elm Fork Athletic Complex - Land Acquisition & Development | Regional Parks | Culture, Arts, Recreation and Education | 06 | 03 Bond Program | 2,856,905 | 2,856,905 | 0 | 0 | 0 | 0 | 0 | 2,856,905 | 1st/14 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|----------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Elm Fork Greenbelt | Major Park Facilities | Culture, Arts, Recreation and Education | 06 | 06 Bond Program | 400 | 0 | 400 | 0 | 0 | 0 | 0 | 400 | 1st/14 |
| Elm Fork Greenbelt | Major Park Facilities | Culture, Arts, Recreation and Education | 06 | Donation | 140,000 | 140,000 | 0 | 0 | 0 | 0 | 0 | 140,000 | 1st/14 |
| Elm Fork Soccer Complex Phase I Construction | Major Park Facilities | Culture, Arts, Recreation and Education | 06 | 06 Bond Program | 10,653,667 | 10,610,601 | 43,065 | 0 | 0 | 0 | 0 | 10,653,667 | 1st/14 |
| Eloise Lundy Recreation Center - Renovations | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 48,250 | 0 | 48,250 | 0 | 0 | 0 | 0 | 48,250 | 2nd/15 |
| Eloise Lundy Recreation Center - Renovations | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 482,500 | 183,700 | 298,800 | 0 | 0 | 0 | 0 | 482,500 | 4th/14 |
| Eloise Lundy Recreation Center - Renovations | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 219,407 | 219,407 | 0 | 0 | 0 | 0 | 0 | 219,407 | 2nd/14 |
| Environmental Conservation | Environmental | Clean, Healthy Environment | Citywide | 06 Bond Program | 1,061,473 | 1,027,506 | 33,967 | 200,000 | 200,000 | 0 | 0 | 1,461,473 | Various |
| Exposition Plaza Renovation | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 94,302 | 79,301 | 15,001 | 0 | 0 | 0 | 0 | 94,302 | 3rd/14 |
| Fair Park - Cotton Bowl Renovations | Major Park Facilities | Culture, Arts, Recreation and Education | 07 | State Fair of Texas | 14,587,854 | 14,551,021 | 36,833 | 0 | 0 | 0 | 0 | 14,587,854 | 4th/08 |
| Fair Park - Livestock Building Renovation | Fair Park | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 4,555,000 | 1,075,468 | 3,479,532 | 0 | 0 | 0 | 0 | 4,555,000 | 4th/16 |
| Fair Park Cotton Bowl Renovation (2013) | Fair Park | Culture, Arts, Recreation and Education | 07 | Certificates of Obligation | 25,039,003 | 25,038,804 | 199 | 0 | 0 | 0 | 0 | 25,039,003 | 4th/13 |
| Fair Park Food and Fiber/Tower Building - Structural Analysis | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 27,321 | 16,510 | 10,811 | 0 | 0 | 0 | 0 | 27,321 | N/A |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Fireside Recreation Center - ADA Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 08 | 06 Bond Program | 34,118 | 0 | 34,118 | 0 | 0 | 0 | 0 | 34,118 | 1st/15 |
| Fireside Recreation Center - HVAC Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 08 | 06 Bond Program | 163,700 | 163,700 | 0 | 0 | 0 | 0 | 0 | 163,700 | 3rd/14 |
| Five Mile Creek Trail - Glendale to Arden Terrace | Trail Development | Culture, Arts, Recreation and Education | 03,08 | 06 Bond Program | 1,247,900 | 801,625 | 446,275 | 0 | 0 | 0 | 0 | 1,247,900 | 3rd/14 |
| Five Mile Creek Trail - Glendale to College | Trail Development | Culture, Arts, Recreation and Education | 03,08 | 06 Bond Program | 746,850 | 400,259 | 346,591 | 0 | 0 | 0 | 0 | 746,850 | 3rd/14 |
| Five Mile Creek Trail - Kiest to Kiest Valley | Trail Development | Culture, Arts, Recreation and Education | 03,08 | 06 Bond Program | 200,500 | 162,536 | 37,964 | 0 | 0 | 0 | 0 | 200,500 | 4th/14 |
| Forest/Audelia Area Park Project | Land Acquisition | E-Gov | Citywide | 06 Bond Program | 3,840,339 | 0 | 3,840,339 | 0 | 0 | 0 | 0 | 3,840,339 | N/A |
| Freedman's Memorial Cemetery Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 127,019 | 31,926 | 95,093 | 0 | 0 | 0 | 0 | 127,019 | 2nd/15 |
| Fretz Park Recreation Center - Reconstruct Parking Lot | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 11 | 06 Bond Program | 348,520 | 23,177 | 325,343 | 325,343 | 0 | 0 | 0 | 673,863 | 4th/15 |
| Friendship Playground | Playground Improvement | Culture, Arts, Recreation and Education | 10 | 06 Bond Program | 174,621 | 169,160 | 5,461 | 0 | 0 | 0 | 0 | 174,621 | 4th/13 |
| Garrett Site Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 0 | 0 | 0 | 200,000 | 200,000 | 0 | 0 | 400,000 | 2nd/15 |
| Glencoe Pavillion | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 256,913 | 62,046 | 194,867 | 0 | 0 | 0 | 0 | 256,913 | 4th/13 |
| Glencoe Playground | Playground Improvement | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 167,066 | 167,066 | 0 | 0 | 0 | 0 | 0 | 167,066 | 4th/13 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Glencoe Site Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 48,393 | 48,393 | 0 | 0 | 0 | 0 | 0 | 48,393 | 4th/13 |
| Grant Matching Funds | Citywide Parks | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 868,330 | 868,329 | 0 | 0 | 0 | 0 | 0 | 868,330 | N/A |
| Grover C. Keeton Golf Course - Drainage Improvements | Major Park Facilities | Culture, Arts, Recreation and Education | 05 | 06 Bond Program | 143,383 | 139,408 | 3,975 | 0 | 0 | 0 | 0 | 143,383 | 4th/14 |
| Hamilton Open-air Gym/Parking/Pavillion | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 10 | 03 Bond Program | 35,520 | 0 | 35,520 | 0 | 0 | 0 | 0 | 35,520 | 2nd/15 |
| Hamilton Open-air Gym/Parking/Pavillion | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 10 | 06 Bond Program | 334,673 | 161,890 | 172,783 | 0 | 0 | 0 | 0 | 334,673 | 2nd/15 |
| Harry Stone Recreation Center | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 09 | 06 Bond Program | 129,336 | 76,615 | 52,721 | 0 | 0 | 0 | 0 | 129,336 | 4th/13 |
| Harry Stone Recreation Center - HVAC | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 09 | 06 Bond Program | 289,320 | 289,320 | 0 | 0 | 0 | 0 | 0 | 289,320 | 4th/13 |
| Harry Stone Recreation Center - Interior Renovation | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 09 | 06 Bond Program | 952,432 | 952,432 | 0 | 0 | 0 | 0 | 0 | 952,432 | 4th/13 |
| Harry Stone Recreation Center - Roof | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 588,703 | 575,799 | 12,904 | 0 | 0 | 0 | 0 | 588,703 | 2nd/13 |
| Holcomb Playground | Playground Improvement | Culture, Arts, Recreation and Education | 05 | 06 Bond Program | 154,727 | 153,892 | 835 | 0 | 0 | 0 | 0 | 154,727 | 4th/13 |
| J. P. Hawn Playground | Playground Improvement | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 159,008 | 158,154 | 853 | 0 | 0 | 0 | 0 | 159,008 | 4th/13 |
| Janie C. Turner Recreation Center - Improvements | Studies and Master Plans | E-Gov | 05 | 06 Bond Program | 220,879 | 32,379 | 188,500 | 111,847 | 0 | 0 | 0 | 332,726 | 1st/15 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Janie C. Turner Recreation Center - Structural Remediation | Structural | Culture, Arts, Recreation and Education | 05 | 06 Bond Program | 120,820 | 40,905 | 79,915 | 0 | 0 | 0 | 0 | 120,820 | 3rd/15 |
| John C. Phelps Recreation Center - HVAC Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 4th/14 |
| John Carpenter Plaza - Schematic Design | Downtown Parks | Culture, Arts, Recreation and Education | 14 | Donation | 307,555 | 307,555 | 0 | 0 | 0 | 0 | 0 | 307,555 | N/A |
| K. B. Polk Land Acquisition and Parking Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 225,070 | 68,588 | 156,482 | 306,916 | 0 | 0 | 0 | 531,986 | 1st/15 |
| Katy Trail - ADA, Ramp and Staircase Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 536,485 | 536,051 | 434 | 0 | 0 | 0 | 0 | 536,485 | 1st/15 |
| Kidd Springs Pavilion | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 320,541 | 170,718 | 149,824 | 0 | 0 | 0 | 0 | 320,541 | 3rd/14 |
| Kidd Springs Recreation Center - Expansion and Parking Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 01 | 03 Bond Program | 39,500 | 30,190 | 9,310 | 0 | 0 | 0 | 0 | 39,500 | 3rd/12 |
| Kidd Springs Recreation Center - Expansion and Parking Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 2,088,059 | 1,766,719 | 321,340 | 0 | 0 | 0 | 0 | 2,088,059 | 3rd/12 |
| Kidd Springs Recreation Center - HVAC | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 527,400 | 81,236 | 446,164 | 0 | 0 | 0 | 0 | 527,400 | 2nd/13 |
| Kidd Springs Walkways | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 117,606 | 798 | 116,808 | 0 | 0 | 0 | 0 | 117,606 | 3rd/14 |
| Kiest Trail - Pergola and Fountain | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 04 | 03 Bond Program | 1,570 | 1,570 | 0 | 0 | 0 | 0 | 0 | 1,570 | 1st/15 |
| Kiest Trail - Pergola and Fountain | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 2,168,897 | 1,790,487 | 378,410 | 0 | 0 | 0 | 0 | 2,168,897 | 1st/15 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Kiestwood Trail Amenities | Trail Development | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 222,804 | 5,000 | 217,804 | 0 | 0 | 0 | 0 | 222,804 | 4th/15 |
| Lake Cliff Baseball Field Replacement | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 300,404 | 165,118 | 135,286 | 0 | 0 | 0 | 0 | 300,404 | 3rd/12 |
| Lake Highlands Trail (Ferndale to Lake Highlands High School) | Trail Development | Culture, Arts, Recreation and Education | 10 | 06 Bond Program | 167,480 | 23,643 | 143,837 | 0 | 0 | 0 | 0 | 167,480 | 4th/14 |
| Lake Highlands Trail (Ferndale to Lake Highlands High School) | Trail Development | Culture, Arts, Recreation and Education | 10 | 03 Bond Program | 15,000 | 14,840 | 160 | 0 | 0 | 0 | 0 | 15,000 | 4th/14 |
| Lake Highlands Trail Site Improvements | Neighborhood Park Facilities | Culture, Arts, Recreation and Education | 10 | 03 Bond Program | 94,110 | 94,110 | 0 | 0 | 0 | 0 | 0 | 94,110 | 4th/14 |
| Lakeland Hills - Pavillions, Walkways and Parking Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 505,772 | 62,616 | 443,156 | 0 | 0 | 0 | 0 | 505,772 | 4th/15 |
| Land Acquisition | Park Land Acquisition | Culture, Arts, Recreation and Education | Citywide | Donation | 2,605,483 | 2,207,277 | 398,206 | 1,305,545 | 0 | 0 | 0 | 3,911,028 | Various |
| Land Acquisition - Ferguson Rd. | Citywide Parks | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 702,401 | 674,346 | 28,054 | 0 | 0 | 0 | 0 | 702,401 | 1st/15 |
| Land Acquisition - White Rock Creek Greenbelt | Community Parks | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 494,468 | 77,949 | 416,519 | 0 | 0 | 0 | 0 | 494,468 | N/A |
| Land Acquisition - White Rock Creek Greenbelt | Community Parks | Culture, Arts, Recreation and Education | Citywide | Donation | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | N/A |
| Land Acquisition and Planning | Citywide Parks | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 1,197,687 | 1,075,731 | 121,956 | 0 | 0 | 0 | 0 | 1,197,687 | N/A |
| Land Acquisition and Planning | Citywide Parks | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 2,519 | 0 | 2,519 | 0 | 0 | 0 | 0 | 2,519 | N/A |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| LB Houston Golf Course - Club House HVAC Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 06 | 03 Bond Program | 72,855 | 72,855 | 0 | 0 | 0 | 0 | 0 | 72,855 | 1st/13 |
| LB Houston Golf Course Renovation | Major Park Facilities | Culture, Arts, Recreation and Education | 06 | 06 Bond Program | 4,075,832 | 4,034,710 | 41,122 | 0 | 0 | 0 | 0 | 4,075,832 | 1st/13 |
| Luna Vista Service Center | Administrative and Internal Service Facilities | E-Gov | 06 | 03 Bond Program | 331,986 | 27,442 | 304,544 | 0 | 0 | 0 | 0 | 331,986 | 1st/15 |
| Luna Vista Service Center | Administrative and Internal Service Facilities | E-Gov | 06 | 06 Bond Program | 629,165 | 73,884 | 555,282 | 0 | 0 | 0 | 0 | 629,165 | 1st/15 |
| Main Street Garden Playground Replacement | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 153,455 | 0 | 153,455 | 100,000 | 0 | 0 | 0 | 253,455 | 1st/15 |
| Marcus Recreation Center - Structural Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 13 | 06 Bond Program | 300,330 | 44,846 | 255,484 | 0 | 0 | 0 | 0 | 300,330 | 3rd/15 |
| Martin Weiss Recreation Center - Roof Replacement | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 372,193 | 372,193 | 0 | 0 | 0 | 0 | 0 | 372,193 | 2nd/14 |
| McCree Pavillion | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 10 | 03 Bond Program | 296,029 | 120,684 | 175,345 | 0 | 0 | 0 | 0 | 296,029 | 3rd/14 |
| McCree Pavillion | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 10 | 06 Bond Program | 38,558 | 38,558 | 0 | 0 | 0 | 0 | 0 | 38,558 | 3rd/14 |
| Muchert Center Renovations | Administrative and Internal Service Facilities | E-Gov | Citywide | 03 Bond Program | 40,057 | 0 | 40,057 | 0 | 0 | 0 | 0 | 40,057 | Various |
| Muchert Center Renovations | Administrative and Internal Service Facilities | E-Gov | Citywide | 06 Bond Program | 404,603 | 404,603 | 0 | 0 | 0 | 0 | 0 | 404,603 | Various |
| Northaven Trail (Valley Dale to Preston) | Trail Development | Culture, Arts, Recreation and Education | 11 | 06 Bond Program | 1,151,887 | 1,141,361 | 10,526 | 0 | 500,000 | 0 | 0 | 1,651,887 | 1st/16 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Opportunity Site Improvements | Community Parks | Culture, Arts, Recreation and Education | 07 | 03 Bond Program | 898,282 | 898,282 | 0 | 0 | 0 | 0 | 0 | 898,282 | 1st/08 |
| Opportunity Site Improvements | Community Parks | Culture, Arts, Recreation and Education | 07 | Donation | 5,000 | 3,201 | 1,799 | 0 | 0 | 0 | 0 | 5,000 | 1st/08 |
| Pan Am Building- Safety/Electrical | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 81,543 | 81,543 | 0 | 0 | 0 | 0 | 0 | 81,543 | Various |
| Pan Am Building- Safety/Electrical | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 07 | 03 Bond Program | 553,765 | 484,691 | 69,074 | 0 | 0 | 0 | 0 | 553,765 | Various |
| Park District 6 Service Center- Land Acquisition | Park Land Acquisition | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 2,998,539 | 1,716,574 | 1,281,965 | 718,035 | 0 | 0 | 0 | 3,716,574 | Various |
| Park in the Woods Parking Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 03 | 06 Bond Program | 191,500 | 185,679 | 5,821 | 0 | 0 | 0 | 0 | 191,500 | 4th/14 |
| Park in the Woods Security Lighting | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 03 | 06 Bond Program | 95,000 | 84,050 | 10,950 | 0 | 0 | 0 | 0 | 95,000 | 4th/14 |
| Park Service Center Replacement | Administrative and Internal Service Facilities | E-Gov | Citywide | 03 Bond Program | 7,607 | 7,607 | 0 | 0 | 0 | 0 | 0 | 7,607 | Various |
| Park Service Center Replacement | Administrative and Internal Service Facilities | E-Gov | Citywide | 06 Bond Program | 378,404 | 20,713 | 357,691 | 1,077,587 | 675,857 | 0 | 0 | 2,131,848 | Various |
| Park Signage | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 124,870 | 105,070 | 19,800 | 430,130 | 300,000 | 0 | 0 | 855,000 | Various |
| Pike Master Plan and Schematic | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 100,479 | 0 | 100,479 | 0 | 0 | 0 | 0 | 100,479 | N/A |
| Pike Plaza Restoration | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 480,200 | 473,857 | 6,343 | 0 | 0 | 0 | 0 | 480,200 | 3rd/13 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Pleasant Oaks Recreation Center Renovation | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 05 | 06 Bond Program | 2,237,473 | 2,043,080 | 194,392 | 0 | 0 | 0 | 0 | 2,237,473 | 4th/14 |
| Public Art Administration - Park and Recreation | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 372,122 | 135,032 | 237,090 | 200,000 | 200,000 | 0 | 0 | 772,122 | N/A |
| Public Art Projects - Park and Recreation | Public Art | Culture, Arts, Recreation and Education | Citywide | 95 Bond Program | 281,821 | 281,821 | 0 | 0 | 0 | 0 | 0 | 281,821 | Various |
| Public Art Projects - Park and Recreation | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 484,591 | 484,591 | 0 | 0 | 0 | 0 | 0 | 484,591 | Various |
| Public Art Projects - Park and Recreation | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,664,476 | 1,190,890 | 473,586 | 400,000 | 400,000 | 0 | 0 | 2,464,476 | Various |
| Public Art Projects - Park and Recreation | Public Art | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 382,126 | 382,126 | 0 | 0 | 0 | 0 | 0 | 382,126 | Various |
| Reverchon Master Plan Implementation | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 570,000 | 0 | 570,000 | 0 | 0 | 0 | 0 | 570,000 | 2nd/16 |
| Reverchon Site Improvements | Community Parks | Culture, Arts, Recreation and Education | 02 | 03 Bond Program | 2,630,988 | 2,534,112 | 96,876 | 0 | 0 | 0 | 0 | 2,630,988 | 1st/14 |
| Robert E. Lee Croquet Courts Restoration | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 387,653 | 38,240 | 349,413 | 0 | 0 | 0 | 0 | 387,653 | 3rd/15 |
| Sargent Parking Lot and Grandstand Cover | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 04 | 06 Bond Program | 475,000 | 53,711 | 421,289 | 0 | 0 | 0 | 0 | 475,000 | 4th/14 |
| Security Cameras - Recreation Centers | Code Compliance, Safety and Security | Clean, Healthy Environment | Citywide | 06 Bond Program | 390,550 | 176,050 | 214,500 | 126,500 | 120,000 | 0 | 0 | 637,050 | Various |
| Sharrock- Niblo Structure Stabilizaion | Historic Preservation | Culture, Arts, Recreation and Education | 03 | 06 Bond Program | 383,927 | 0 | 383,927 | 0 | 0 | 0 | 0 | 383,927 | 3rd/15 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Singing Hills Recreation Center | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 08 | 06 Bond Program | 289,500 | 289,500 | 0 | 0 | 0 | 0 | 0 | 289,500 | 2nd/16 |
| Singing Hills Recreation Center - Renovation | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 08 | 03 Bond Program | 28,796 | 27,710 | 1,085 | 0 | 0 | 0 | 0 | 28,796 | 2nd/16 |
| Singing Hills Recreation Center - Renovation | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 08 | 06 Bond Program | 2,671,630 | 792,428 | 1,879,201 | 2,885,223 | 0 | 0 | 0 | 5,556,853 | 2nd/16 |
| Singing Hills Recreation Center - Renovation | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 08 | Capital Construction | 0 | 0 | 0 | 900,000 | 0 | 0 | 0 | 900,000 | 2nd/16 |
| South Central and Joppa Gateway (District 4) | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 839,496 | 250,735 | 588,761 | 0 | 0 | 0 | 0 | 839,496 | 2nd/15 |
| South Central and Joppa Gateway (District 5) | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 570,000 | 58,900 | 511,100 | 0 | 0 | 0 | 0 | 570,000 | 2nd/15 |
| Stevens Site Improvements | Community Parks | Culture, Arts, Recreation and Education | 01 | 03 Bond Program | 805,995 | 728,458 | 77,537 | 0 | 0 | 0 | 0 | 805,995 | 1st/13 |
| Stormwater Quality Site Improvements | Citywide Parks | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 554,389 | 209,179 | 345,210 | 0 | 0 | 0 | 0 | 554,389 | Various |
| Texas Horse Park Land Acquisition and Development | Major Park Facilities | Culture, Arts, Recreation and Education | 05 | Donation | 350,000 | 100,000 | 250,000 | 0 | 0 | 0 | 0 | 350,000 | 4th/14 |
| Texas Horse Park Land Acquisition and Development | Major Park Facilities | Culture, Arts, Recreation and Education | 05 | 98 Bond Program | 481,700 | 481,700 | 0 | 0 | 0 | 0 | 0 | 481,700 | 4th/14 |
| Texas Horse Park Land Acquisition and Development | Major Park Facilities | Culture, Arts, Recreation and Education | 05 | 06 Bond Program | 13,672,556 | 13,585,710 | 86,846 | 0 | 0 | 0 | 0 | 13,672,556 | 4th/14 |
| Texas Horse Park Land Acquisition and Development | Major Park Facilities | Culture, Arts, Recreation and Education | 05 | 03 Bond Program | 147,444 | 147,444 | 0 | 0 | 0 | 0 | 0 | 147,444 | 4th/14 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Timberglen Site Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 12 | 06 Bond Program | 1,605,023 | 1,390,484 | 214,539 | 0 | 0 | 0 | 0 | 1,605,023 | 1st/15 |
| Timberglen Trail (Timberglen to Barry Barker) | Trail Development | Culture, Arts, Recreation and Education | 12 | 06 Bond Program | 143,625 | 0 | 143,625 | 0 | 0 | 0 | 0 | 143,625 | 1st/15 |
| Tommie Allen Recreation Center - HVAC Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 08 | 06 Bond Program | 289,500 | 0 | 289,500 | 0 | 0 | 0 | 0 | 289,500 | 1st/15 |
| Tommie Allen Recreation Center - Roof Replacement | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 08 | 06 Bond Program | 204,528 | 196,989 | 7,539 | 0 | 0 | 0 | 0 | 204,528 | 3rd/14 |
| Tommie Allen Security Lights | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 08 | 06 Bond Program | 0 | 0 | 0 | 71,250 | 0 | 0 | 0 | 71,250 | 1st/15 |
| Trail Development | Trail Development | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 2,114 | 0 | 2,114 | 0 | 0 | 0 | 0 | 2,114 | Various |
| Trail Development | Trail Development | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 0 | 0 | 0 | 350,000 | 250,000 | 0 | 0 | 600,000 | Various |
| Trail Development | Trail Development | Culture, Arts, Recreation and Education | Citywide | Donation | 14,600 | 14,600 | 0 | 0 | 0 | 0 | 0 | 14,600 | Various |
| Trinity River Standing Wave | Major Park Facilities | Culture, Arts, Recreation and Education | Citywide | Donation | 780,000 | 768,123 | 11,877 | 0 | 0 | 0 | 0 | 780,000 | 4th/12 |
| Trinity River Standing Wave | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 3,727,150 | 3,595,042 | 132,109 | 0 | 0 | 0 | 0 | 3,727,150 | 4th/12 |
| Trinity Strand | Trail Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 621,082 | 64,346 | 556,736 | 0 | 0 | 0 | 0 | 621,082 | 4th/14 |
| Trinity Strand | Trail Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 602,198 | 601,388 | 810 | 0 | 0 | 0 | 0 | 602,198 | 4th/14 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Trinity Strand Fiezy Connection | Trail Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 209,142 | 209,142 | 0 | 0 | 0 | 0 | 0 | 209,142 | 3rd/14 |
| Trinity Strand Trail | Linear/Linkage Areas | Culture, Arts, Recreation and Education | 06 | 03 Bond Program | 541,397 | 539,737 | 1,660 | 0 | 0 | 0 | 0 | 541,397 | 4th/14 |
| Trinity Strand Trail | Linear/Linkage Areas | Culture, Arts, Recreation and Education | 06 | 03 Bond Program | 269,231 | 260,621 | 8,610 | 0 | 0 | 0 | 0 | 269,231 | 4th/14 |
| Turtle Creek Trail Site Improvements | Trail Development | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 287,250 | 0 | 287,250 | 0 | 0 | 0 | 0 | 287,250 | 1st/16 |
| Valley View Trail and Trailhead | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 11 | 03 Bond Program | 62,785 | 24,803 | 37,982 | 0 | 0 | 0 | 0 | 62,785 | 1st/15 |
| Valley View Trail and Trailhead | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 11 | 06 Bond Program | 270,442 | 264,759 | 5,683 | 0 | 0 | 0 | 0 | 270,442 | 1st/15 |
| Veloway | Trail Development | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 1,057,734 | 461,305 | 596,429 | 0 | 0 | 0 | 0 | 1,057,734 | 3rd/09 |
| Veloway | Trail Development | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 1,057,734 | 1,054,562 | 3,172 | 0 | 0 | 0 | 0 | 1,057,734 | 3rd/09 |
| Walnut Hill Recreation Center - Interior Renovations | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 13 | 06 Bond Program | 1,669,516 | 1,516,326 | 153,190 | 0 | 0 | 0 | 0 | 1,669,516 | 2nd/14 |
| West Dallas Gateway | Major Park Facilities | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,710,000 | 1,709,914 | 86 | 0 | 0 | 0 | 0 | 1,710,000 | 3rd/14 |
| White Rock Hills Recreation Center - Land Acquisition | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 09 | 06 Bond Program | 4,750,000 | 198 | 4,749,802 | 0 | 0 | 0 | 0 | 4,750,000 | 1st/15 |
| White Rock Lake East Lawther Trail Replacement | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,772,684 | 401,745 | 1,370,939 | 0 | 0 | 0 | 0 | 1,772,684 | 3rd/15 |

PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| White Rock Lake Mockingbird Point Improvements | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,292,641 | 1,171,115 | 121,526 | 0 | 0 | 0 | 0 | 1,292,641 | 4th/14 |
| White Rock Lake Security Lights | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 09, 10 | 06 Bond Program | 271,199 | 63,915 | 207,284 | 0 | 0 | 0 | 0 | 271,199 | 4th/15 |
| Willie B Johnson Recreation Center - HVAC Improvements | Major Maintenance - Park Facilities | Culture, Arts, Recreation and Education | 10 | 06 Bond Program | 35,200 | 2,924 | 32,276 | 0 | 0 | 0 | 0 | 35,200 | 3rd/12 |
| Willie B Johnson Recreation Center - Interior Renovation | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 10 | 06 Bond Program | 1,117,719 | 1,084,929 | 32,790 | 0 | 0 | 0 | 0 | 1,117,719 | 3rd/12 |
| Willie Mae Butler Park- Sprayground | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 07 | 06 Bond Program | 1,036,831 | 851,253 | 185,578 | 307,971 | 0 | 0 | 0 | 1,344,802 | 1st/15 |
| Woodall Rodgers Deck Plaza Development | Downtown Parks | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 19,500,000 | 19,445,129 | 54,871 | 0 | 0 | 0 | 0 | 19,500,000 | 1st/13 |
| Total Park and Recreation Capital Improvements | | | | | \$222,824,957 | \$177,774,704 | \$45,050,253 | \$13,170,085 | \$6,088,423 | \$0 | \$0 | \$242,083,465 | |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

MISSION

Street and Thoroughfare capital improvements seek to enhance the overall transportation system in the City of Dallas to provide safe and efficient movement of people, goods and services throughout the City. These projects include transportation systems management, participation with other agencies for improvements to intersections, thoroughfares and alternative modes of transportation, as well as street resurfacing, street petitions, street reconstruction, local collectors, sidewalks, thoroughfare improvements, alley petitions and reconstruction, and bridge repair and modification.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2013-14

1. Completed construction of 12 Alley Reconstruction projects including alley 6th and 7th - Patton to Denver, 9th St & 10th St - Zang to Madison, Berkley & Newport - Waverly To Rugged, Carillon Dr (13908 - 14030) Peyton - Spring Valley to "T" Alley, Image La (4406 - 4530) "T" Alley to Cockrell Hill, Marsalis & Lancaster - 11th to Jefferson, Marsalis & Lancaster - E. Tenth To E. Ninth, McKee Street 1500-1510 Blk, Peyton & Sprucewood - Meandering to Paldao, Rolling Hills & Spring Grove - Coit to Carillon, Steinman Avenue (300-322) 8th - Patton to Denver, and Tennant (509-517) Hampton - Jefferson to Tennant.
2. Completed a bridge repair and modification projects at Fair Oaks Crossing Bridge and California Crossing.
3. Completed 10 intergovernmental partnership projects including CBD Wayfinding & Signage Program Phase 2, Gaston at Washington, McKinney Avenue Trolley Downtown Extension, Montfort from Peterson to Alpha, Northwest Hwy from W. Lawther to Buckner, Dickerson Bridge Replacement, California Crossing Bridge Replacement, Live Oak from Good Latimer to Liberty, Keeneland Parkway from Merrifield to Cherry Laurel, and Sylvan Bridge from Irving to Gallagher
4. Completed 2 Public Private Partnership projects at Merrifield Road Extension and Southern Dallas Water-Wastewater Improvements.
5. Completed 4 sidewalk improvements projects including Denton Dr from Storey Rd to Community Dr (west side only), Harry Hines from Oak Lawn to Wycliff DART Station.
6. Completed 4 street petitions projects including Avon St - Westmount Ave to Cliffdale Ave, Marcell Ave - Dacki Ave to Hord Ave, Westmount Ave - Davis St to Avon St, and Westmount Ave - Avon St to Fort Worth Ave.
7. Completed 6 street reconstruction projects including Forsythe Dr - Gayglen Dr to Komatty Dr, Pueblo Street - Sylvan to Bataan, Fordham Rd - Bonnie View Rd to Hale St, Lake June Rd - Pemberton Dr to C F Hawn Frwy(Serv Rd), Southwell Rd - Ables Ln to Shady Tr, and St Augustine Rd(S) - Old Seagoville Rd to CF Hawn.
8. Completed 25 street resurfacing projects for a total of 50.58 lane miles.
9. Completed 7 Streetscape/Urban Design projects including Akard from Commerce to Elm, Akard from Ross to Woodall Rodgers, Cedar Springs Median, Elm from Good Latimer to Hall, Greenville Ave - Belmont to Ross, Museum of Nature and Science at Victory Park, and Spring Avenue Redevelopment Project.
10. Completed 3 target neighborhood projects including Dickerson St - McCallum Blvd to Frankford Rd, Polk St (S) - Ferndale Av to Clarendon Av, and Polk St (S) - Wilbur St to Ferndale Av.
11. Completed 9 thoroughfare projects including Akard - Commerce to Elm, Brockbank Dr - Lombardy Ln to 600' North of Wheelock, Daniieldale Rd - Old Hickory- Hampton- Beckleymeade, Federal -Akard to Ervay, Field - Wood to Elm, Houston -Young to Elm, Patterson -Field to Akard, Sylvan -I-30 WB frontage road to Fort Worth Avenue, and Telephone Road Phase I.
12. Completed 50 slope downs and 200 barrier-free ramps.
13. Complete 468 resident cost-Share sidewalk replacement projects.
14. Completed 15 fast-fix sidewalk replacement projects.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

HIGHLIGHTED OBJECTIVES FOR FY 2014-15

1. Complete 34 alley reconstruction projects such as Amberwood Rd. (16101-16239) And Wickerwood Dr. (6401-6535), Fox Hill Ln (5949-5977) and W. Red Bird (1007-1031), La Cosa Dr. (7705-7761) And El Padre Ln (7706-7746), and Spring Creek Rd. (14906-15022) And Hillfawn Circle (7906-7916).
2. Complete 1 complete street project at Main St from Good Latimer to Exposition.
3. Complete 11 intergovernmental partnership projects including Bonnie View Rd from Langdon to Wintergreen, East Dallas Veloway Phase II from Elm St to Parry Avenue, La Prada from Millmar to Motley, Safety Improvements along UPRR from Municipal to Scyene, Mockingbird Plaza & Midtown/Central/University Development, Preston Road at Royal (CMAQ), SH 78 from Buckner (Loop 12) to IH 635, Walnut Hill from Malibu to Luna, Harry Hines Sidewalk and Pedestrian Bridge improvements from Manana to Royal, Katy Trail Extension Phase IV from Skillman to White Rock Station, and Katy Trail Extension Phase III from McCommas to Worcola.
4. Complete 2 public/private development projects at Meek St - Carbondale St to Hull St and Red Bird Ln and Polk Street.
5. Complete 2 sidewalk improvements projects at Cypress Hills Dr. from La Cosa Dr to south of Liberty Hill (east side) and Hughes Lane from Lafayette Way to the alley north of Linden Ln.
6. Complete 2 street petitions projects at Lauderdale Dr - 56th St south to dead-end and Watson Dr. - 56th St. south to dead end.
7. Complete 7 street reconstruction projects at Boundbrook Ave - Stillwater Ave to Woodbrook Dr, Morris St. - Sylvan to Topeka, Phantom Hill Rd - Bitter Creek Dr to Cheyenne Rd, Good Latimer Exwy (S) -Dawson St. to Ferris St., Good Latimer Exwy (S)-R L Thornton Frwy to Dawson, Good Latimer Exwy. (S)-Ferris St. to Corinth St., and Henderson Av (S) - Winslow Av to Oleander St.
8. Complete 48 street resurfacing projects for a total of 59.79 lane miles.
9. Complete 4 streetscape/urban design projects including Bexar Street Corridor- US 175 to Rochester, Bexar VI from Myrtle to Hatcher, Main Street - Harwood to Good-Latimer, and Zang Blvd at Davis St. Median Enhancement.
10. Complete 7 thoroughfares projects including Bexar - Brigham to Myrtle, Burbank - Denton to Loop 354/ Harry Hines, Central Boulevard - Commerce to Live Oak, Live Oak -Olive to Central Boulevard, Pearl - Commerce to Live Oak, Routh St - Ross to San Jacinto, and Telephone Road Phase II.
11. Complete 50 slope downs and 200 barrier-free ramps.
12. Complete 450 resident cost-share sidewalk replacement projects.
13. Complete 15 fast-fix sidewalk replacement projects.

SERVICE DESCRIPTIONS

Alley Petitions Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.

Alley Reconstruction Engineering and construction of alleys that have exceeded their structural life expectancy.

Alternate Mode Transportation Trails All-weather trail projects that encourage walking, bicycling and other modes of transportation as an alternative to the automobile. These facilities offer sufficient width to accommodate bicyclists, pedestrians and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Barrier Free Ramps The general public requests barrier-free-ramp projects. Priority is given to walkways serving government offices and facilities, health care facilities (hospitals, clinics, retirement facilities, etc.), bus stops and transportation centers (DART), commercial districts (private businesses offering goods and services to the public), schools, followed by walkways serving residential areas.

Bridge Repair and Modification Provide for repair and modification of bridges due to structural deficiencies identified in the bi-annual Bridge Inspection and Appraisal Program (BRINSAP) performed by Texas Department of Transportation.

Complete Streets The new complete streets vision is to build streets that are safe and comfortable for everyone: young and old, motorists and bicyclists, walkers and wheelchair users, and bus and train riders alike.

Economic and Business Development Street, utility and other infrastructure improvements in furtherance of economic and business development in the Southern area of the City and other target project sites.

Gateway (West Dallas Gateway) Provides for railroad coordination, temporary track relocation, bridges, retaining walls, street paving including storm drainage, water and wastewater utilities, and other related infrastructure improvements consistent with the City Design Studio West Dallas redevelopment plan.

Housing Infrastructure Improvements Street, alley and drainage infrastructure improvements for low to moderate-income housing. Property owners may be assessed for a portion of the cost.

Intelligent Transportation Systems Projects include changeable turn-lane signs, adaptive signal timing, and Roadside cameras. Changeable turn lane signs will display various turning movement messages throughout the day to help reduce traffic congestion. The adaptive signal timing system will measure traffic flow and automatically download optimized traffic signal timings for freeway ramps and arterials frequently affected by traffic diverting from freeways. Roadside cameras monitor traffic conditions at critical intersections from the City Hall Traffic Management Center and allow remote traffic signal timing changes to be made more efficiently.

Intergovernmental Partnership Projects Transportation projects where the City is leveraging funding from other federal, state and local sources. These projects typically include building a Roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.

Local Collector Improvements to substandard or over-burdened local collector streets to bring them into compliance with current City standards including safety, lane width, and pavement thickness.

Participation With Other Government Agencies - Alternate Modes Improvements to alternate modes of transportation such as separate bike routes, signage, or parking facilities with matching funds from other agencies.

Participation With Other Government Agencies - Intersections Improvements for turning movements, addition of auxiliary turn lanes, and increasing storage capacity at designated intersections using matching funds from other agencies.

Participation With Other Government Agencies - Thoroughfares Provides for improvement of substandard or overburdened City thoroughfares to bring them into compliance with current City standards including safety, lane width and pavement thickness by using matching funds from other agencies.

PID/TIF Development Public Improvement Districts (PIDs) and Tax Increment Financing (TIF) districts are special districts used to finance planned economic development activities in specific target areas of the City. Capital improvement projects provide for the engineering and construction of street, drainage, landscaping and streetscaping improvements at the beginning of the redevelopment process to encourage private investments in PIDs and TIFs.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Public/Private Partnerships Provides cost participation for street infrastructure improvements related to Public/Private Development.

School Flasher Upgrades Replace existing flasher assemblies. This will eliminate hard-wired electrical connections and electricity costs by using stand-alone solar-powered assemblies. Control equipment will also be upgraded to allow flexible flasher activation schedules.

Sidewalk Improvements Sidewalk replacement cost sharing program between the City and the citizens. This program was created to assist property owners with the cost of replacing sidewalks. Under this program, the City pays 50% and the property owners pay 50% of the cost to replace the sidewalk.

Sidewalk Petitions Provides for a new sidewalk that is petitioned by citizens. Sidewalk petition projects are validated by meeting the following requirements:

- Signatures of 2/3 majority of the abutting property owners and 1/2 of the property frontage, or
- Signatures of 1/2 of the abutting property owners and 2/3^{rds} of the property frontage.

Sidewalk Safety Provides for new sidewalks in high pedestrian areas. These projects are requested by parents, teachers, school administrators and general public and are submitted to the Citizen Safety Advisory Committee for review. Adjacent property owners are assessed for a portion of the cost.

Street Improvements Funding for engineering and construction.

Street Lighting Projects include completion of the 1981 CBD Roadway Lighting Master Plan and installation of historic-style street lights in lieu of conventional street lights in 5 designated historic districts. In the Central Business District, approximately 600 shoe box-style 1000-watt metal halide street lights will be installed.

Street Modifications and Bottleneck Removal Transportation projects that provide a mobility improvement at a location where the capacity is currently constrained.

Street Petitions Engineering and construction of street paving petition improvements requested by property owners through the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for a portion of the cost.

Street Reconstruction Engineering and construction of street that have exceeded their structural life expectancy.

Street Resurfacing Street Resurfacing Design and construction for streets that need resurfacing. Resurfacing consists of removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.

Streetscape/Urban Design Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.

Target Neighborhood Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.

Thoroughfares Roadway projects that improve the capacity of a segment of Roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan.

Traffic Devices - Illuminated Crosswalks Installation of mid-block pedestrian crosswalks with illuminated pavement markers for increased pedestrian safety.

Traffic Signal Control Equipment Upgrades Replace traffic control equipment citywide (signal controllers and conflict monitors) that have exceeded their design life. As electronic equipment ages, the number of failures increases. Equipment reliability effects traffic safety and congestion.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Traffic Signal Upgrades Replacement of traffic signal hardware that is structurally deficient, prone to being damaged by vehicles, and/or requires operational improvement such as the addition of left turn signals or pedestrian signals. In the Central Business District, signal poles will be replaced by a streetscape-style hardware that have higher signal display mounting heights providing better visibility.

Transportation Systems Management Installation of new traffic signals and school flashers where warranted, replacement of structurally deficient traffic signal hardware and installation of Intelligent Transportation System devices to improve traffic flow.

Trinity River Transportation Related Projects Engineering studies, design, initial right-of-way acquisition and construction of transportation related improvements in the Trinity River Corridor.

Warranted Signals, School Flashers and Whistle-Banned Railroad Crossings Construction of traffic signals at approximately 12 un-signalized intersections per year that meet the criteria (warrants) for traffic signal installations. In addition, funds would be used for the installation of approximately 10 to 15 new school zones with flashers per year. This category also provides for the installation of supplemental safety measures required to implement a whistle ban.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| <u>Source of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|--------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|---------------------|-------------------------------------|
| 1995 General Obligation Bonds | 3,124,647 | 3,030,434 | 94,213 | 0 | 0 | 0 | 0 | 3,124,647 |
| 1998 General Obligation Bonds | 1,761,944 | 1,565,734 | 196,211 | 0 | 0 | 0 | 0 | 1,761,944 |
| 2003 General Obligation Bonds | 40,610,964 | 27,913,441 | 12,697,523 | 0 | 0 | 0 | 0 | 40,610,964 |
| 2006 General Obligation Bonds | 241,512,542 | 132,932,172 | 108,580,370 | 3,028,838 | 22,124,590 | 12,277,295 | 10,589,507 | 289,532,772 |
| 2012 General Obligation Bonds | 65,041,574 | 23,447,206 | 41,594,368 | 61,568,030 | 91,078,354 | 39,432,617 | 0 | 257,120,575 |
| Capital Construction | 0 | 0 | 0 | 2,500,000 | 0 | 0 | 0 | 2,500,000 |
| Capital Projects Reimbursement Funds | 30,321,856 | 13,319,399 | 17,002,456 | 0 | 0 | 0 | 0 | 30,321,856 |
| Private Donations | 6,568,203 | 6,568,203 | 0 | 0 | 0 | 0 | 0 | 6,568,203 |
| Regional Toll Revenue | 6,480,000 | 6,415,244 | 64,756 | 0 | 0 | 0 | 0 | 6,480,000 |
| Street Assessments Funds | 1,095,638 | 856,097 | 239,542 | 0 | 0 | 0 | 0 | 1,095,638 |
| Total | \$396,517,369 | \$216,047,930 | \$180,469,439 | \$67,096,868 | \$113,202,944 | \$51,709,912 | \$10,589,507 | \$639,116,600 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| <u>Use of Funds</u> | <u>Budget as of 04-30-14</u> | <u>Spent or Committed 04-30-14</u> | <u>Remaining as of 04-30-14</u> | <u>FY 2014-15 Adopted</u> | <u>FY 2015-16 Estimated</u> | <u>FY 2016-17 Estimated</u> | <u>Future Cost</u> | <u>Total Estimated Cost</u> |
|-------------------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Alley Petitions | 454,738 | 370,263 | 84,475 | 1,651,720 | 0 | 0 | 0 | 2,106,458 |
| Alley Reconstruction | 8,446,556 | 5,940,162 | 2,506,395 | 15,027,703 | 2,541,932 | 0 | 0 | 26,016,191 |
| Bridge Repair and Modification | 8,011,029 | 4,100,784 | 3,910,245 | 0 | 12,153,828 | 0 | 0 | 20,164,857 |
| Complete Street | 3,362,688 | 0 | 3,362,688 | 0 | 10,210,521 | 5,903,975 | 0 | 19,477,184 |
| Gateway | 2,841,882 | 0 | 2,841,882 | 0 | 20,753,355 | 10,000,000 | 0 | 33,595,237 |
| Hike and Bike Trails | 3,677,373 | 3,457,741 | 219,632 | 0 | 0 | 0 | 0 | 3,677,373 |
| Intergovernmental Partnership Projects | 106,523,422 | 65,853,570 | 40,669,852 | 3,334,938 | 9,850,072 | 10,304,260 | 6,418,733 | 136,431,425 |
| Participation With Other Government Agencies - Alternate Modes | 3,559,947 | 3,128,909 | 431,038 | 0 | 0 | 0 | 0 | 3,559,947 |
| Participation With Other Government Agencies - Thoroughfares | 1,547,455 | 529,478 | 1,017,977 | 0 | 200,000 | 0 | 0 | 1,747,455 |
| Professional Services and Debt Issuance | 2,522,012 | 0 | 2,522,012 | 0 | 1,456,105 | 1,456,105 | 592,079 | 6,026,301 |
| Public Art | 580,041 | 223,153 | 356,888 | 0 | 0 | 0 | 0 | 580,041 |
| Public Private Partnership | 5,043,188 | 1,076,511 | 3,966,677 | 0 | 0 | 0 | 0 | 5,043,188 |
| Sidewalk Improvements | 8,070,196 | 4,435,356 | 3,634,840 | 0 | 800,000 | 0 | 0 | 8,870,196 |
| Street Improvements | 5,594,180 | 535,839 | 5,058,341 | 2,500,000 | 6,322,572 | 6,000,000 | 3,578,695 | 23,995,447 |
| Street Petitions | 13,000,303 | 9,721,725 | 3,278,578 | 4,465,024 | 1,469,400 | 768,522 | 0 | 19,703,249 |
| Street Reconstruction | 12,350,207 | 6,543,207 | 5,807,000 | 0 | 0 | 0 | 0 | 12,350,207 |
| Street Reconstruction - Local Streets | 4,227,674 | 1,750,158 | 2,477,516 | 16,909,545 | 1,833,785 | 1,079,500 | 0 | 24,050,504 |
| Street Reconstruction - Thoroughfares | 2,342,271 | 1,022,763 | 1,319,508 | 3,741,409 | 8,078,313 | 0 | 0 | 14,161,993 |
| Street Resurfacing | 27,718,588 | 11,836,118 | 15,882,470 | 11,563,377 | 13,644,100 | 12,283,067 | 0 | 65,209,132 |
| Streetscape/Urban Design | 36,513,603 | 25,253,149 | 11,260,454 | 0 | 0 | 0 | 0 | 36,513,603 |
| Target Neighborhood | 11,013,294 | 7,203,854 | 3,809,440 | 6,217,958 | 4,310,448 | 0 | 0 | 21,541,700 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| <u>Use of Funds</u> | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|-------------------------------------------|-----------------------------|-----------------------------------|--------------------------------|-----------------------|-------------------------|-------------------------|---------------------|----------------------------|
| Thoroughfares | 105,881,747 | 46,799,489 | 59,082,258 | 0 | 9,425,445 | 1,040,825 | 0 | 116,348,017 |
| Traffic Signal Control Equipment Upgrades | 1,231,838 | 925,139 | 306,699 | 0 | 0 | 0 | 0 | 1,231,838 |
| Traffic Signal Upgrades | 2,327,618 | 1,037,519 | 1,290,099 | 0 | 0 | 0 | 0 | 2,327,618 |
| Trails | 6,064,370 | 4,557,370 | 1,507,000 | 1,685,194 | 9,653,068 | 1,655,728 | 0 | 19,058,360 |
| Trinity River Projects | 6,568,203 | 6,568,203 | 0 | 0 | 0 | 0 | 0 | 6,568,203 |
| Warranted Signals and School Flashers | 7,042,947 | 3,177,473 | 3,865,474 | 0 | 500,000 | 1,217,930 | 0 | 8,760,877 |
| Total | \$396,517,369 | \$216,047,930 | \$180,469,439 | \$67,096,868 | \$113,202,944 | \$51,709,912 | \$10,589,507 | \$639,116,600 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| 5th (E) from Crawford to Denver | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 113,300 | 0 | 113,300 | 0 | 0 | 0 | 0 | 113,300 | 4th/14 |
| Aberdeen Ave from Preston Rd to Tulane St | Street Reconstruction - Local Streets | Economic Vibrancy | 13 | 06 Bond Program | 464 | 282 | 182 | 0 | 0 | 0 | 0 | 464 | 3rd/16 |
| Aberdeen Ave from Preston Rd to Tulane St | Street Reconstruction - Local Streets | Economic Vibrancy | 13 | 12 Bond Program | 136,365 | 79,325 | 57,040 | 772,271 | 0 | 0 | 0 | 908,636 | 3rd/16 |
| Aberdeen Ave. and Mimosa Ln. - Tibbs to Edgemere | Alley Reconstruction | Economic Vibrancy | 13 | 03 Bond Program | 45,394 | 44,211 | 1,183 | 0 | 0 | 0 | 0 | 45,394 | 2nd/13 |
| Abrams Rd from Mockingbird Ln to Lange Cir | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 524,600 | 0 | 524,600 | 4th/17 |
| Abrams Rd from Mockingbird Ln to Lange Cir | Street Resurfacing | Economic Vibrancy | 14 | 12 Bond Program | 21,349 | 0 | 21,349 | 0 | 0 | 0 | 0 | 21,349 | 1st/15 |
| Adams (N) from Davis to 9th | Target Neighborhood | Clean, Healthy Environment | 01 | 06 Bond Program | 50 | 0 | 50 | 0 | 0 | 0 | 0 | 50 | 1st/16 |
| Adams (N) from Davis to 9th | Target Neighborhood | Clean, Healthy Environment | 01 | 12 Bond Program | 123,975 | 103,636 | 20,339 | 722,814 | 0 | 0 | 0 | 846,789 | 1st/16 |
| Akard St. - Commerce to Elm St. | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 432,800 | 360,879 | 71,921 | 0 | 0 | 0 | 0 | 432,800 | 2nd/14 |
| Akard St. - Commerce to Elm St. | Thoroughfares | Economic Vibrancy | 14 | 06 Bond Program | 147,381 | 146,906 | 475 | 0 | 0 | 0 | 0 | 147,381 | 3rd/14 |
| Akard St. - Commerce to Elm St. | Thoroughfares | Economic Vibrancy | 14 | 95 Bond Program | 13,777 | 13,776 | 0 | 0 | 0 | 0 | 0 | 13,777 | 3rd/14 |
| Akard St. - Ross to Woodall Rodgers | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 1,100,657 | 1,099,829 | 827 | 0 | 0 | 0 | 0 | 1,100,657 | 2nd/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Aldwick Dr (8805-9031) And Fenchurch Rd (8904-9020) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 32,700 | 24,260 | 8,440 | 184,900 | 0 | 0 | 0 | 217,600 | 1st/16 |
| Aledo Dr from Crest Ridge Dr to Tisinger Ave | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 721,700 | 0 | 0 | 0 | 721,700 | 4th/15 |
| Allencrest Ln (4608-4732) And Forest Ln (4609-4719) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 31,410 | 25,515 | 5,895 | 177,990 | 0 | 0 | 0 | 209,400 | 4th/15 |
| Allencrest Ln (4807-4931) And Nashwood Ln (4808-4918) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 41,100 | 31,267 | 9,833 | 232,900 | 0 | 0 | 0 | 274,000 | 4th/15 |
| Alpha from Peyton to Coit | Street Resurfacing | Economic Vibrancy | 11 | 06 Bond Program | 17,600 | 17,600 | 0 | 0 | 0 | 0 | 0 | 17,600 | 2nd/14 |
| Alpha from Peyton to Coit | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 744,508 | 744,508 | 0 | 0 | 0 | 0 | 0 | 744,508 | 2nd/14 |
| Alpha Rd. - Noel Rd. to Preston | Intergovernmental Partnership Projects | Economic Vibrancy | 11 | 06 Bond Program | 3,304 | 3,304 | 0 | 0 | 251,910 | 2,267,187 | 0 | 2,522,401 | N/A |
| Alto Caro Dr (7305-7447) And Clearhaven Dr (7306-7446) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 39,030 | 33,859 | 5,171 | 221,170 | 0 | 0 | 0 | 260,200 | 4th/15 |
| Ambassador Row from Regal Row to Dividend Drive | Street Resurfacing | Economic Vibrancy | 06 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 714,600 | 0 | 714,600 | 4th/17 |
| Amberwood Rd (16101-16239) And Wickerwood Dr (6401-6535) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 52,050 | 49,535 | 2,515 | 294,950 | 0 | 0 | 0 | 347,000 | 3rd/15 |
| Ann Arbor Ave from Bonnie View Rd To Cranfill Dr | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 179,048 | 0 | 179,048 | 0 | 0 | 0 | 0 | 179,048 | 4th/14 |
| Ann Arbor Ave from Malden Ln to Strobel Ave | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 234,800 | 0 | 0 | 0 | 234,800 | 1st/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------|----------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Arapaho Rd (7630-7630) And El Padre (7707-7707) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 28,320 | 20,950 | 7,370 | 0 | 0 | 0 | 0 | 28,320 | 2nd/15 |
| Arboreal Dr from 300' north of NW Highway to Walling Ln | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 461,900 | 0 | 0 | 0 | 461,900 | 4th/15 |
| Arizona from Saner to Kiest | Target Neighborhood | Clean, Healthy Environment | 04 | 06 Bond Program | 10,553 | 10,293 | 260 | 0 | 0 | 0 | 0 | 10,553 | 3rd/16 |
| Arizona from Saner to Kiest | Target Neighborhood | Clean, Healthy Environment | 04 | 12 Bond Program | 257,325 | 176,630 | 80,695 | 0 | 1,527,117 | 0 | 0 | 1,784,442 | 3rd/16 |
| Autumn Woods Trl from W. Red Bird Ln to Highcrest Dr | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 352,200 | 0 | 352,200 | 4th/17 |
| Avon St. - Westmount Ave. to Cliffdale Ave. | Street Petitions | Economic Vibrancy | 01 | 06 Bond Program | 299,638 | 294,783 | 4,855 | 0 | 0 | 0 | 0 | 299,638 | 3rd/14 |
| Avondale from Throckmorton to Oak Lawn | Street Resurfacing | Economic Vibrancy | 14 | 06 Bond Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4th/17 |
| Avondale from Throckmorton to Oak Lawn | Street Resurfacing | Economic Vibrancy | 14 | 12 Bond Program | 103,167 | 101,862 | 1,305 | 0 | 0 | 0 | 0 | 103,167 | 4th/17 |
| Azalea and Rex - Preston Rd. to "T" Alley | Alley Reconstruction | Economic Vibrancy | 11 | 03 Bond Program | 34,514 | 33,098 | 1,416 | 0 | 0 | 0 | 0 | 34,514 | 2nd/13 |
| Azalea Ln (6121-6339) And Royalton Dr (6142-6342) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 38,085 | 34,378 | 3,707 | 215,815 | 0 | 0 | 0 | 253,900 | 4th/16 |
| Azalea Ln (7107-7239) And Currin Dr (7106-7238) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 38,805 | 30,089 | 8,716 | 219,895 | 0 | 0 | 0 | 258,700 | 1st/16 |
| Bachman Lake Trail | Trails | Economic Vibrancy | 02,06,13 | 12 Bond Program | 240,000 | 0 | 240,000 | 0 | 0 | 0 | 0 | 240,000 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Bachman Lake Trail | Trails | Economic Vibrancy | 02,06,13 | 06 Bond Program | 1,000 | 167 | 833 | 0 | 0 | 0 | 0 | 1,000 | 4th/15 |
| Bainbridge Dr. - Camp Wisdom to Cliffwood Dr. | Street Petitions | Economic Vibrancy | 01 | 06 Bond Program | 737,822 | 669,920 | 67,901 | 0 | 0 | 0 | 0 | 737,822 | 2nd/13 |
| Barnett Ave from Irwindell Blvd to Brooklyndell Ave | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 77,600 | 77,600 | 0 | 0 | 155,200 | 4th/16 |
| Baxtershire Dr (7110-7250) And Eudora Dr (7109-7239) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 41,010 | 38,928 | 2,082 | 232,390 | 0 | 0 | 0 | 273,400 | 1st/16 |
| Beall Street from Dolphin to Gifford Street | Street Reconstruction - Local Streets | Economic Vibrancy | 07 | 12 Bond Program | 54,765 | 0 | 54,765 | 0 | 0 | 0 | 0 | 54,765 | 4th/15 |
| Beatrice St. - Comstock St. to Commerce St. | Street Reconstruction | Economic Vibrancy | 06 | 03 Bond Program | 265,711 | 132,515 | 133,197 | 0 | 0 | 0 | 0 | 265,711 | 3rd/13 |
| Beatrice St. - Comstock St. to Commerce St. | Street Reconstruction | Economic Vibrancy | 06 | 06 Bond Program | 199,694 | 99,346 | 100,348 | 0 | 0 | 0 | 0 | 199,694 | 3rd/13 |
| Beatrice St. - Comstock St. to Commerce St. | Street Reconstruction | Economic Vibrancy | 06 | 95 Bond Program | 26,036 | 13,018 | 13,019 | 0 | 0 | 0 | 0 | 26,036 | 3rd/13 |
| Beauty Ln (10804-11030) And Royal Ln (3461-3461) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 47,580 | 0 | 47,580 | 278,756 | 0 | 0 | 0 | 326,336 | 3rd/16 |
| Beckley Ave. - Tilden to Oakenwald St. | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 114,924 | 2,036 | 112,889 | 0 | 0 | 0 | 0 | 114,924 | 2nd/14 |
| Beckley Ave. (N) - Commerce St. to Gulden Ln. | Street Resurfacing | Economic Vibrancy | 06 | 06 Bond Program | 232,542 | 137,154 | 95,388 | 0 | 0 | 0 | 0 | 232,542 | 2nd/13 |
| Beckley Ave. at Colorado and W. Commerce | Street Improvements | Economic Vibrancy | 01, 03, 06 | 06 Bond Program | 1,428,000 | 0 | 1,428,000 | 0 | 0 | 0 | 0 | 1,428,000 | 2nd/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Belgrade Ave from Lawnview Ave to Bisbee Dr | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 0 | 0 | 0 | 257,000 | 0 | 0 | 0 | 257,000 | 1st/16 |
| Belknap Ave from Illinois Ave to Sutter St | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 249,200 | 0 | 0 | 0 | 249,200 | 4th/15 |
| Bellevue - Akard to Ervay | Thoroughfares | Economic Vibrancy | 02 | 06 Bond Program | 1,000,000 | 116,688 | 883,312 | 0 | 0 | 0 | 0 | 1,000,000 | 3rd/15 |
| Bent Branch Ln. - Firelog Ln. to Flickering Shadow Dr. | Street Resurfacing | Economic Vibrancy | 11 | 06 Bond Program | 127,503 | 74,792 | 52,711 | 0 | 0 | 0 | 0 | 127,503 | 2nd/11 |
| Berkley and Newport - Waverly to Rugged | Alley Reconstruction | Economic Vibrancy | 01 | 03 Bond Program | 44,099 | 43,444 | 655 | 0 | 0 | 0 | 0 | 44,099 | 4th/13 |
| Berkley and Newport - Waverly to Rugged | Alley Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 115,391 | 115,391 | 0 | 0 | 0 | 0 | 0 | 115,391 | 4th/13 |
| Berry Trail from Preston Rd to Copperhill Dr | Street Reconstruction - Local Streets | Economic Vibrancy | 11 | 06 Bond Program | 500 | 332 | 168 | 0 | 0 | 0 | 0 | 500 | 1st/16 |
| Berry Trail from Preston Rd to Copperhill Dr | Street Reconstruction - Local Streets | Economic Vibrancy | 11 | 12 Bond Program | 112,995 | 79,741 | 33,254 | 639,805 | 0 | 0 | 0 | 752,800 | 1st/16 |
| Bexar St. - Levee to Municipal | Thoroughfares | Economic Vibrancy | 04 | 06 Bond Program | 1,643,214 | 1,615,228 | 27,986 | 0 | 0 | 0 | 0 | 1,643,214 | 2nd/13 |
| Bexar St. - Brigham to Myrtle | Thoroughfares | Economic Vibrancy | 07 | 98 Bond Program | 17,872 | 17,872 | 0 | 0 | 0 | 0 | 0 | 17,872 | 4th/14 |
| Bexar St. - Brigham to Myrtle | Thoroughfares | Economic Vibrancy | 07 | 06 Bond Program | 1,690,405 | 953,474 | 736,931 | 0 | 736,932 | 0 | 0 | 2,427,337 | 4th/14 |
| Bexar St. Corridor- US 175 to Rochester | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 07 | 03 Bond Program | 3,356 | 3,356 | 0 | 0 | 0 | 0 | 0 | 3,356 | 4th/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Bexar St. Corridor- US 175 to Rochester | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 07 | 03 Bond Program | 3,258,764 | 3,183,768 | 74,996 | 0 | 0 | 0 | 0 | 3,258,764 | 4th/14 |
| Bishop Ave. - Neely to Colorado | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 2,908,150 | 2,908,149 | 1 | 0 | 0 | 0 | 0 | 2,908,150 | 4th/12 |
| Bishop Ave. - Neely to Colorado | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 01 | 95 Bond Program | 133,215 | 128,677 | 4,539 | 0 | 0 | 0 | 0 | 133,215 | 4th/12 |
| Bishop Avenue and Haines Avenue from Neches Street to Wickford Street | Alley Petitions | Economic Vibrancy | 01 | 12 Bond Program | 25,710 | 19,244 | 6,466 | 145,690 | 0 | 0 | 0 | 171,400 | 1st/16 |
| Bishop from Jefferson to 8th | Complete Street | Economic Vibrancy | 01 | 12 Bond Program | 908,857 | 0 | 908,857 | 0 | 3,378,101 | 0 | 0 | 4,286,958 | 3rd/16 |
| Bismark Dr from E. Ledbetter to 51st | Street Reconstruction - Local Streets | Economic Vibrancy | 04 | 12 Bond Program | 135,090 | 61,271 | 73,819 | 765,510 | 0 | 0 | 0 | 900,600 | 3rd/16 |
| Blossomheath Ln from Coit Rd to Kit Ln | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 97,476 | 97,476 | 0 | 0 | 0 | 0 | 0 | 97,476 | 1st/14 |
| Blossomheath Ln from Coit Rd to Kit Ln | Street Resurfacing | Economic Vibrancy | 11 | 06 Bond Program | 6,349 | 3,122 | 3,226 | 0 | 0 | 0 | 0 | 6,349 | 1st/14 |
| Blue Mesa Dr (6834-6922) And Hillcrest Rd (17702-17726) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 27,345 | 0 | 27,345 | 154,955 | 154,955 | 0 | 0 | 337,255 | 1st/16 |
| Bluewood Dr. - Brierfield Dr. to Woodwick Dr. | Street Resurfacing | Economic Vibrancy | 08 | 06 Bond Program | 691,426 | 345,712 | 345,714 | 0 | 0 | 0 | 0 | 691,426 | 3rd/12 |
| Bluffman Drive, Castle Hills Drive & Lovingood Dr. - Lovingood Dr. - Loud Dr. | Alley Petitions | Economic Vibrancy | 08 | 12 Bond Program | 33,975 | 23,409 | 10,567 | 192,525 | 0 | 0 | 0 | 226,500 | 4th/16 |
| Blyth Dr from Freeport Dr to Shiloh Rd | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 0 | 0 | 0 | 310,100 | 0 | 0 | 0 | 310,100 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Boca Bay Dr (4109-4263) And Shady Bend Dr (4110-4264) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 56,490 | 37,752 | 18,738 | 320,110 | 0 | 0 | 0 | 376,600 | 4th/15 |
| Bonnie View - Langdon to Hutchins C.L. | Thoroughfares | Economic Vibrancy | 08 | 06 Bond Program | 12,937,522 | 1,476,524 | 11,460,998 | 0 | 5,000,000 | 0 | 0 | 17,937,522 | N/A |
| Bonnie View from Overton to Springview | Street Reconstruction - Local Streets | Economic Vibrancy | 04 | 12 Bond Program | 78,495 | 33,287 | 45,208 | 444,805 | 0 | 0 | 0 | 523,300 | 3rd/16 |
| Bonnie View from Springview to Fordham | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 0 | 316,400 | 0 | 0 | 316,400 | 4th/16 |
| Bonnie View Rd from Cummings St To Great Trinity Forest Way | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 272,945 | 0 | 272,945 | 0 | 0 | 0 | 0 | 272,945 | 4th/14 |
| Bonnie View Rd. - Langdon to Wintergreen | Intergovernmental Partnership Projects | Economic Vibrancy | 08 | 06 Bond Program | 6,037,582 | 6,012,456 | 25,126 | 0 | 0 | 0 | 0 | 6,037,582 | 4th/14 |
| Boundbrook Ave. - Stillwater Ave. to Woodbrook Dr. | Street Reconstruction | Economic Vibrancy | 10 | 03 Bond Program | 118,503 | 115,218 | 3,285 | 0 | 0 | 0 | 0 | 118,503 | 4th/14 |
| Boundbrook Ave. - Stillwater Ave. to Woodbrook Dr. | Street Reconstruction | Economic Vibrancy | 10 | 95 Bond Program | 14,787 | 14,786 | 1 | 0 | 0 | 0 | 0 | 14,787 | 4th/14 |
| Boundbrook Ave. - Stillwater Ave. to Woodbrook Dr. | Street Reconstruction | Economic Vibrancy | 10 | 06 Bond Program | 1,514,860 | 919,020 | 595,840 | 0 | 0 | 0 | 0 | 1,514,860 | 4th/14 |
| Bowen St from McKinney Ave to Turtle Creek | Street Resurfacing | Economic Vibrancy | 14 | 12 Bond Program | 44,148 | 0 | 44,148 | 215,852 | 0 | 0 | 0 | 260,000 | 4th/17 |
| Bowling Brook Dr from Humoresque Dr To Lazy River Dr | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 121,800 | 0 | 121,800 | 4th/17 |
| Briar Cliff Rd from Riverside Dr to End of Pavement | Street Resurfacing | Economic Vibrancy | 02 | 06 Bond Program | 25,217 | 25,216 | 1 | 0 | 0 | 0 | 0 | 25,217 | 1st/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Briar Cliff Rd from Riverside Dr to End of Pavement | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 227,128 | 227,128 | 0 | 0 | 0 | 0 | 0 | 227,128 | 1st/14 |
| Brierfield Dr From Brierfield Cir To W Camp Wisdom Rd | Street Reconstruction - Local Streets | Economic Vibrancy | 03 | 12 Bond Program | 105,961 | 105,961 | 0 | 487,560 | 0 | 0 | 0 | 593,521 | 2nd/16 |
| Briscoe Blvd (S) from W. 10th to W. 12th | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 184,000 | 0 | 0 | 0 | 184,000 | 4th/15 |
| Brockbank - Lombardy to 600' N. of Wheelock | Thoroughfares | Economic Vibrancy | 06 | 03 Bond Program | 239,877 | 239,877 | 0 | 0 | 0 | 0 | 0 | 239,877 | 3rd/13 |
| Brockbank - Lombardy to 600' N. of Wheelock | Thoroughfares | Economic Vibrancy | 06 | 06 Bond Program | 3,111,940 | 2,998,888 | 113,052 | 0 | 0 | 0 | 0 | 3,111,940 | 3rd/13 |
| Brookridge Dr from Spring Valley Rd to end of pavement (14100 block) | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 60,420 | 0 | 60,420 | 0 | 0 | 0 | 0 | 60,420 | 4th/14 |
| Brookview Dr (4400-4538) And Gloster Rd (4407-4533) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 44,325 | 32,284 | 12,041 | 251,175 | 0 | 0 | 0 | 295,500 | 1st/16 |
| Brunton Rd from McKim to N Prairie Creek | Street Resurfacing | Economic Vibrancy | 05 | 12 Bond Program | 7,341 | 0 | 7,341 | 0 | 0 | 348,800 | 0 | 356,141 | 4th/17 |
| Burbank St. - Denton to Loop 354/Harry Hines | Thoroughfares | Economic Vibrancy | 02 | 03 Bond Program | 2,391,216 | 2,360,266 | 30,950 | 0 | 0 | 0 | 0 | 2,391,216 | 4th/14 |
| Burbank St. - Denton to Loop 354/Harry Hines | Thoroughfares | Economic Vibrancy | 02 | Reimb | 900,000 | 885,201 | 14,799 | 0 | 0 | 0 | 0 | 900,000 | 4th/14 |
| Buxhill Dr (9405-9735) And Lanshire Dr (9408-9636) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 46,560 | 34,066 | 12,494 | 263,840 | 0 | 0 | 0 | 310,400 | 1st/16 |
| Buxhill Dr (9406-9734) And Shady Dale Ln (9607-9735) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 36,675 | 26,221 | 10,454 | 207,825 | 0 | 0 | 0 | 244,500 | 1st/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|---------------------------------------|-------------------|------------------|--------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Cadiz St. - Lamar to Riverfront | Street Improvements | Economic Vibrancy | 02 | 06 Bond Program | 1,385,619 | 0 | 1,385,619 | 0 | 0 | 0 | 0 | 1,385,619 | 4th/15 |
| Cadiz St. - Riverfront Blvd. to Union Pacific Railroad | Thoroughfares | Economic Vibrancy | 02 | 06 Bond Program | 4,320,167 | 4,308,846 | 11,321 | 0 | 0 | 0 | 0 | 4,320,167 | 4th/15 |
| Calm Meadow St | Street Reconstruction | Economic Vibrancy | 11 | 06 Bond Program | 8,750 | 0 | 8,750 | 0 | 0 | 0 | 0 | 8,750 | N/A |
| Camille Ave from Davenport to Cansler | Street Resurfacing | Economic Vibrancy | 12 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 175,500 | 0 | 175,500 | 4th/17 |
| Camp Wisdom Rd (W) from Woodwick Dr to Polk St | Street Resurfacing | Economic Vibrancy | 03,08 | 12 Bond Program | 0 | 0 | 0 | 206,900 | 0 | 0 | 0 | 206,900 | 1st/15 |
| Campanella Dr from Rialto Dr To T1 Blvd | Street Resurfacing | Economic Vibrancy | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 245,800 | 0 | 245,800 | 4th/17 |
| Campbell at DART crossing | Street Reconstruction | Economic Vibrancy | 12 | 03 Bond Program | 89,114 | 44,556 | 44,558 | 0 | 0 | 0 | 0 | 89,114 | 1st/13 |
| Canada Dr from Tamerisk St to Westmoreland Rd | Street Reconstruction - Thoroughfares | Economic Vibrancy | 06 | 12 Bond Program | 311,250 | 0 | 311,250 | 0 | 4,150,000 | 0 | 0 | 4,461,250 | 2nd/17 |
| Canada Dr from Tamerisk St to Westmoreland Rd | Street Reconstruction - Thoroughfares | Economic Vibrancy | 06 | 12 Bond Program | 311,250 | 0 | 311,250 | 0 | 0 | 0 | 0 | 311,250 | 4th/17 |
| Canty St (W) from Beckley Ave to Madison Ave | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 179,337 | 179,337 | 0 | 0 | 0 | 0 | 0 | 179,337 | 1st/15 |
| Capital Assessments | Sidewalk Improvements | Economic Vibrancy | Citywide | 03 Bond Program | 5,700 | 0 | 5,700 | 0 | 0 | 0 | 0 | 5,700 | Various |
| Capital Assessments | Sidewalk Improvements | Economic Vibrancy | Citywide | Street Assessments | 621,542 | 393,112 | 228,430 | 0 | 0 | 0 | 0 | 621,542 | Various |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Capps Dr & Rexford Dr from Lemmon Ave parallel to Glencrest Ln | Alley Petitions | Economic Vibrancy | 13 | 12 Bond Program | 22,035 | 15,889 | 6,146 | 124,865 | 0 | 0 | 0 | 146,900 | 3rd/16 |
| Caravan Trl from Singing Hills Dr to Lazy River Dr | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 263,400 | 0 | 0 | 263,400 | 4th/16 |
| Caraway from Latham to Northaven | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 305,618 | 0 | 305,618 | 0 | 0 | 0 | 0 | 305,618 | 4th/14 |
| Carillon Dr. (13908 - 14030) Peyton - Spring Valley to "T" Alley | Alley Reconstruction | Economic Vibrancy | 11 | 03 Bond Program | 25,043 | 24,727 | 316 | 0 | 0 | 0 | 0 | 25,043 | 4th/13 |
| Carillon Dr. (13908 - 14030) Peyton - Spring Valley to "T" Alley | Alley Reconstruction | Economic Vibrancy | 11 | 06 Bond Program | 178,642 | 141,079 | 37,563 | 0 | 0 | 0 | 0 | 178,642 | 4th/13 |
| Carlisle St from Sneed St to N. Hall St | Street Resurfacing | Economic Vibrancy | 14 | 12 Bond Program | 0 | 0 | 0 | 217,600 | 0 | 0 | 0 | 217,600 | 1st/17 |
| Carry Back Cir. and TU ROW - Pensive to T-alley | Alley Reconstruction | Economic Vibrancy | 13 | 03 Bond Program | 29,192 | 25,233 | 3,959 | 0 | 0 | 0 | 0 | 29,192 | 1st/13 |
| Carry Back Cir. and TU ROW - Pensive to T-alley | Alley Reconstruction | Economic Vibrancy | 13 | 06 Bond Program | 147,639 | 90,789 | 56,850 | 0 | 0 | 0 | 0 | 147,639 | 1st/13 |
| Carthage Ln from Chandler Dr to Buckingham Rd (13300 block) | Street Reconstruction - Local Streets | Economic Vibrancy | 10 | 12 Bond Program | 51,651 | 51,650 | 1 | 269,960 | 0 | 0 | 0 | 321,611 | 4th/17 |
| Caruth Blvd (7403-7543) And Colgate Ave (7402-7542) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 36,150 | 31,669 | 4,481 | 204,850 | 0 | 0 | 0 | 241,000 | 1st/16 |
| Cass St. - Motor St. to Dead End | Street Resurfacing | Economic Vibrancy | 02 | 06 Bond Program | 97,382 | 92,855 | 4,527 | 0 | 0 | 0 | 0 | 97,382 | 2nd/14 |
| Catamore (3144) and Woodwind - Dundee including "T" | Alley Reconstruction | Economic Vibrancy | 13 | 03 Bond Program | 83,124 | 68,095 | 15,030 | 0 | 0 | 0 | 0 | 83,124 | 1st/13 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Catamore (3144) and Woodwind - Dundee including "T" | Alley Reconstruction | Economic Vibrancy | 13 | 06 Bond Program | 372,358 | 283,781 | 88,577 | 0 | 0 | 0 | 0 | 372,358 | 1st/13 |
| Catamore Ln (3117-3185) And Flowerdale Ln (3112-3162) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 29,370 | 0 | 29,370 | 166,203 | 0 | 0 | 0 | 195,573 | 3rd/16 |
| Caulfield Dr (6701-6805) And Spanky Branch Ct (6904-7000) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 30,525 | 28,783 | 1,742 | 172,975 | 0 | 0 | 0 | 203,500 | 3rd/15 |
| CBD Fair Link- Hall St. to IH 30 | Intergovernmental Partnership Projects | Economic Vibrancy | 02 | 98 Bond Program | 38,028 | 38,028 | 0 | 0 | 0 | 0 | 0 | 38,028 | 2nd/16 |
| CBD Fair Link- Hall St. to IH 30 | Intergovernmental Partnership Projects | Economic Vibrancy | 02 | 06 Bond Program | 3,759,829 | 1,375,952 | 2,383,877 | 0 | 0 | 0 | 0 | 3,759,829 | 2nd/16 |
| Cedar Bend Dr (12317-12417) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 28,785 | 0 | 28,785 | 153,955 | 0 | 0 | 0 | 182,740 | 3rd/16 |
| Cedar Springs Ave from Douglas to Oak Lawn | Complete Street | Economic Vibrancy | 02,14 | 12 Bond Program | 0 | 0 | 0 | 0 | 1,304,100 | 0 | 0 | 1,304,100 | 4th/16 |
| Cedar Springs Median | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 03 Bond Program | 115,681 | 109,202 | 6,479 | 0 | 0 | 0 | 0 | 115,681 | 2nd/16 |
| Cedar Springs Median | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 4,100,098 | 4,095,083 | 5,015 | 0 | 0 | 0 | 0 | 4,100,098 | 2nd/16 |
| Cedar Springs Median | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 98 Bond Program | 56,551 | 45,536 | 11,015 | 0 | 0 | 0 | 0 | 56,551 | 2nd/16 |
| Cedar Springs Rd from Inwood Rd to W. Mockingbird | Thoroughfares | Economic Vibrancy | 02 | 06 Bond Program | 22,961 | 22,962 | 0 | 0 | 0 | 0 | 0 | 22,961 | 2nd/14 |
| Cedar Springs Rd from Inwood Rd to W. Mockingbird | Thoroughfares | Economic Vibrancy | 02 | 12 Bond Program | 697,947 | 697,947 | 0 | 0 | 0 | 0 | 0 | 697,947 | 2nd/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Cedarbrush Dr (3809-3951) And Goodfellow Dr (3810-3948) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 45,870 | 0 | 45,870 | 259,930 | 0 | 0 | 0 | 305,800 | 3rd/16 |
| Central Blvd. - Commerce to Live Oak | Thoroughfares | Economic Vibrancy | 02,14 | 03 Bond Program | 204,710 | 203,076 | 1,634 | 0 | 0 | 0 | 0 | 204,710 | 4th/14 |
| Central Blvd. - Commerce to Live Oak | Thoroughfares | Economic Vibrancy | 02,14 | 06 Bond Program | 12,800,228 | 12,432,807 | 367,422 | 0 | 0 | 0 | 0 | 12,800,228 | 4th/14 |
| Central Blvd. - Commerce to Live Oak | Thoroughfares | Economic Vibrancy | 02,14 | 95 Bond Program | 57,695 | 57,430 | 266 | 0 | 0 | 0 | 0 | 57,695 | 4th/14 |
| Central Signal Computer/ Software Upgrade | Traffic Signal Upgrades | Economic Vibrancy | 02,14 | 03 Bond Program | 1,208,000 | 965,676 | 242,324 | 0 | 0 | 0 | 0 | 1,208,000 | Various |
| Chalk Hill Rd. - IH 30 EB Frontage Rd. to Singleton | Thoroughfares | Economic Vibrancy | 06 | 06 Bond Program | 2,889,944 | 881,724 | 2,008,221 | 0 | 0 | 0 | 0 | 2,889,944 | 1st/17 |
| Chalk Hill Rd. - Davis St. to 800' south of IH 30 | Thoroughfares | Economic Vibrancy | 06 | 06 Bond Program | 7,507,365 | 853,767 | 6,653,598 | 0 | 0 | 0 | 0 | 7,507,365 | 1st/17 |
| Chandler Dr from Carthage Ln to Carthage Ln 12900 to 13100 | Street Reconstruction - Local Streets | Economic Vibrancy | 10 | 06 Bond Program | 500 | 221 | 279 | 0 | 0 | 0 | 0 | 500 | 4th/15 |
| Chandler Dr from Carthage Ln to Carthage Ln 12900 to 13100 | Street Reconstruction - Local Streets | Economic Vibrancy | 10 | 12 Bond Program | 164,295 | 0 | 164,295 | 931,010 | 0 | 0 | 0 | 1,095,305 | 4th/15 |
| Channel from Royal to Talisman | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 343,700 | 0 | 0 | 0 | 343,700 | 4th/14 |
| Chapel Downs Dr (3108-3256) And Timberview Rd (3111-3253) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 52,350 | 0 | 52,350 | 296,650 | 0 | 0 | 0 | 349,000 | 3rd/16 |
| Chattington 7606 and Rolling Acres-Tophill to Carriage | Alley Reconstruction | Economic Vibrancy | 12 | 06 Bond Program | 324,592 | 160,739 | 163,853 | 0 | 0 | 0 | 0 | 324,592 | 1st/13 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------|-----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Chattington 7606 and Rolling Acres-Tophill to Carriage | Alley Reconstruction | Economic Vibrancy | 12 | 03 Bond Program | 26,767 | 26,332 | 435 | 0 | 0 | 0 | 0 | 26,767 | 1st/13 |
| Chattington Dr (7403-7439) And Meandering PI (15105-15115) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 27,045 | 23,502 | 3,543 | 0 | 0 | 0 | 0 | 27,045 | 3rd/15 |
| Chattington Dr (7507-7625) And Woodstone Ln (7524-7624) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 27,795 | 26,328 | 1,467 | 0 | 0 | 0 | 0 | 27,795 | 3rd/15 |
| Chaucer PI from Camp Wisdom Rd to Kirwood Dr | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 345,529 | 0 | 345,529 | 0 | 0 | 0 | 0 | 345,529 | 4th/14 |
| Chesterton Dr (10206-10432) And Walnut Hill Ln (10201-10201) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 45,315 | 28,810 | 16,505 | 256,785 | 0 | 0 | 0 | 302,100 | 1st/16 |
| Chiswell Rd (9707-9747) And Lanshire Dr (9718-9738) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 14,545 | 14,217 | 328 | 72,845 | 0 | 0 | 0 | 87,390 | 1st/16 |
| Churchill Way (6824-6838) And Hillcrest Rd (12361-12361) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 13,605 | 10,432 | 3,173 | 0 | 0 | 0 | 0 | 13,605 | 3rd/15 |
| Churchill Way from Whitley to Preston | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 119,935 | 0 | 119,935 | 0 | 0 | 0 | 0 | 119,935 | 4th/14 |
| CIP Reimbursement - 2006 Bond Program Development Services | Professional Services and Debt Issuance | E-Gov | Citywide | 06 Bond Program | 1,782,065 | 0 | 1,782,065 | 0 | 0 | 0 | 0 | 1,782,065 | N/A |
| CIP Reimbursement - 2006 Bond Program Development Services | Professional Services and Debt Issuance | E-Gov | Citywide | 06 Bond Program | 739,947 | 0 | 739,947 | 0 | 1,456,105 | 1,456,105 | 592,079 | 4,244,236 | N/A |
| Claremont Dr from Highland Rd to Ferguson Rd | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 428,670 | 0 | 428,670 | 0 | 0 | 0 | 0 | 428,670 | 4th/14 |
| Claren Ct (7114-7122) And Judi Ct (7104-7112) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 24,375 | 0 | 24,375 | 138,125 | 138,125 | 0 | 0 | 300,625 | 1st/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Clearhaven Dr (7206-7246) And Alto Caro Dr (7249-7279) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 18,765 | 18,296 | 469 | 106,804 | 0 | 0 | 0 | 125,569 | 3rd/15 |
| Clearwater from Boundbrook to Woodbrook | Street Resurfacing | Economic Vibrancy | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 130,500 | 0 | 130,500 | 4th/17 |
| Cleveland Rd-Bonnieview Rd to West of BNSF RR | Thoroughfares | Economic Vibrancy | 08 | 06 Bond Program | 2,823,735 | 81,117 | 2,742,618 | 0 | 0 | 0 | 0 | 2,823,735 | 2nd/15 |
| Cliffdale Ave. - Avon St. to Dead End | Street Petitions | Economic Vibrancy | 01 | 06 Bond Program | 685,789 | 41,336 | 644,453 | 0 | 0 | 0 | 0 | 685,789 | 2nd/14 |
| Clodus Fields Rd from Merit Rd to Coit Rd | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 171,100 | 0 | 171,100 | 4th/17 |
| Coach Light Rd (7204-7260) And Pecan Ridge Dr (7322-7346) | Alley Reconstruction | Economic Vibrancy | 08 | 12 Bond Program | 47,415 | 30,905 | 16,510 | 268,685 | 0 | 0 | 0 | 316,100 | 4th/15 |
| Cockrell Hill - Davis to the City Limit | Intergovernmental Partnership Projects | Economic Vibrancy | 03 | 06 Bond Program | 41,723 | 0 | 41,723 | 0 | 0 | 0 | 0 | 41,723 | 4th/16 |
| Cockrell Hill - LaReunion to Singleton | Intergovernmental Partnership Projects | Economic Vibrancy | 03 | 06 Bond Program | 4,829,333 | 1,791 | 4,827,542 | 3,028,838 | 2,650,697 | 0 | 0 | 10,508,868 | 3rd/16 |
| Coit - Frankford to McCallum | Sidewalk Improvements | Economic Vibrancy | 12 | 03 Bond Program | 20,000 | 15,056 | 4,944 | 0 | 0 | 0 | 0 | 20,000 | 4th/10 |
| Cole from Harvard to Lee | Street Resurfacing | Economic Vibrancy | 14 | 12 Bond Program | 629,051 | 629,051 | 0 | 0 | 0 | 0 | 0 | 629,051 | 4th/17 |
| Colgate and Marquette - Boedeker to Durham | Alley Reconstruction | Economic Vibrancy | 13 | 06 Bond Program | 153,520 | 143,585 | 9,935 | 0 | 0 | 0 | 0 | 153,520 | 1st/13 |
| Colorado Blvd/Beckley Ave Area Sidewalk Enhancement | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 01,03 | 06 Bond Program | 234,784 | 209,789 | 24,995 | 0 | 0 | 0 | 0 | 234,784 | 3rd/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------|--------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Columbia at Fitzhugh | Traffic Signal Upgrades | Economic Vibrancy | 02, 14 | 06 Bond Program | 27,098 | 0 | 27,098 | 0 | 0 | 0 | 0 | 27,098 | 4th/14 |
| Commerce - Akard to Ervay | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 1,053,559 | 767,012 | 286,548 | 0 | 0 | 0 | 0 | 1,053,559 | 2nd/16 |
| Commerce - Akard to Ervay | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 95 Bond Program | 104,569 | 103,003 | 1,566 | 0 | 0 | 0 | 0 | 104,569 | 2nd/16 |
| Commerce - Good-Latimer to Hall | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 521,473 | 521,030 | 443 | 0 | 0 | 0 | 0 | 521,473 | N/A |
| Commerce St. - Levee to Hampton | Thoroughfares | Economic Vibrancy | 03,06 | 03 Bond Program | 294,992 | 293,586 | 1,406 | 0 | 0 | 0 | 0 | 294,992 | N/A |
| Commerce St. - Levee to Hampton | Thoroughfares | Economic Vibrancy | 03,06 | 06 Bond Program | 1,482,916 | 297,750 | 1,185,166 | 0 | 1,186,571 | 0 | 0 | 2,669,487 | N/A |
| Commerce St. at Ervay | Traffic Signal Upgrades | Economic Vibrancy | 14 | 03 Bond Program | 197,366 | 0 | 197,366 | 0 | 0 | 0 | 0 | 197,366 | 4th/15 |
| Commerce St. at Harwood | Traffic Signal Upgrades | Economic Vibrancy | 14 | 03 Bond Program | 163,909 | 313 | 163,596 | 0 | 0 | 0 | 0 | 163,909 | 4th/15 |
| Commerce St. at Lamar | Traffic Signal Upgrades | Economic Vibrancy | 02 | 03 Bond Program | 163,909 | 1,749 | 162,160 | 0 | 0 | 0 | 0 | 163,909 | 3rd/16 |
| Commerce St. at Pearl Expwy. | Traffic Signal Upgrades | Economic Vibrancy | 14 | 03 Bond Program | 163,909 | 0 | 163,909 | 0 | 0 | 0 | 0 | 163,909 | 4th/14 |
| Community - Harry Hines to Northwest Hwy. | Thoroughfares | Economic Vibrancy | 06 | 03 Bond Program | 1,118,447 | 228,953 | 889,494 | 0 | 0 | 0 | 0 | 1,118,447 | 4th/15 |
| Community - NW Hwy. to Denton Rd. | Sidewalk Improvements | Economic Vibrancy | 06 | 06 Bond Program | 54,000 | 0 | 54,000 | 0 | 0 | 0 | 0 | 54,000 | 4th/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------------------------|----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Congestion Mitigation and Air Quality Intersection Improvement | Intergovernmental Partnership Projects | Economic Vibrancy | Citywide | 95 Bond Program | 647,004 | 647,004 | 0 | 0 | 0 | 0 | 0 | 647,004 | 4th/11 |
| Continental - Industrial to IH 35E | Thoroughfares | Economic Vibrancy | 06 | 03 Bond Program | 142,201 | 142,200 | 1 | 0 | 0 | 0 | 0 | 142,201 | 4th/16 |
| Continental - Industrial to IH 35E | Thoroughfares | Economic Vibrancy | 06 | 06 Bond Program | 5,973,223 | 531,854 | 5,441,369 | 0 | 0 | 0 | 0 | 5,973,223 | 4th/16 |
| Contingency Reserve - 1998 Bond Program Street and Thoroughfares Proposition | Street Improvements | Economic Vibrancy | Citywide | 98 Bond Program | 152,717 | 0 | 152,717 | 0 | 0 | 0 | 0 | 152,717 | N/A |
| Contingency Reserve - 2003 Bond Program Street and Thoroughfares Proposition | Street Improvements | Economic Vibrancy | Citywide | 03 Bond Program | 394,324 | 0 | 394,324 | 0 | 0 | 0 | 0 | 394,324 | N/A |
| Contingency Reserve - 2003 Bond Program Street and Thoroughfares Proposition | Street Improvements | Economic Vibrancy | Citywide | 06 Bond Program | 1,891 | 0 | 1,891 | 0 | 0 | 0 | 0 | 1,891 | N/A |
| Contingency Reserve - 2006 Bond Program Steet & Transportation Improvements Proposition | Street Improvements | Economic Vibrancy | Citywide | 06 Bond Program | 484,787 | 0 | 484,787 | 0 | 0 | 0 | 0 | 484,787 | N/A |
| Contingency Reserve - 2006 Bond Program Steet & Transportation Improvements Proposition | Street Improvements | Economic Vibrancy | Citywide | 06 Bond Program | 709,749 | 0 | 709,749 | 0 | 6,322,572 | 6,000,000 | 3,578,695 | 16,611,016 | N/A |
| Coolglen Dr from Meadowcreek Dr to end of pavement | Street Resurfacing | Economic Vibrancy | 12 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 105,700 | 0 | 105,700 | 4th/17 |
| Coombs Creek Trail Phase III (Stevens Park Tennis Court to H) | Hike and Bike Trails | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 342,140 | 172,518 | 169,622 | 0 | 0 | 0 | 0 | 342,140 | 4th/15 |
| Coral Gables Dr (3608-3660) And Pallos Verdas Dr (3627-3675) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 27,900 | 0 | 27,900 | 156,395 | 0 | 0 | 0 | 184,295 | 3rd/16 |
| Corinth St (S) from Woodbine Ave to 11th St | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 243,400 | 0 | 0 | 0 | 243,400 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Cotillion Dr from Shiloh Rd to Plummer Dr | Street Resurfacing | Economic Vibrancy | 09 | 06 Bond Program | 1,000 | 355 | 645 | 0 | 0 | 0 | 0 | 1,000 | 4th/14 |
| Cotillion Dr from Shiloh Rd to Plummer Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 391,473 | 0 | 391,473 | 0 | 0 | 0 | 0 | 391,473 | 4th/14 |
| Countess from Camelot to end of pavement north of Regent | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 383,229 | 0 | 383,229 | 0 | 0 | 0 | 0 | 383,229 | 4th/14 |
| Country Brook Dr (4204-4328) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 40,545 | 0 | 40,545 | 229,755 | 229,755 | 0 | 0 | 500,055 | 1st/16 |
| Crenshaw Dr from Cushing Dr to Old Seagoville Rd | Street Petitions | Economic Vibrancy | 05 | 12 Bond Program | 128,580 | 51,210 | 77,371 | 728,620 | 0 | 0 | 0 | 857,200 | 4th/15 |
| Crest Brook Dr (11311-11439) And Parkchester Dr (11402-11468) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 51,114 | 42,130 | 8,984 | 292,486 | 0 | 0 | 0 | 343,600 | 1st/16 |
| Cromwell 11001 - Royal to Cromwell | Alley Reconstruction | Economic Vibrancy | 13 | 06 Bond Program | 311,290 | 195,359 | 115,931 | 0 | 0 | 0 | 0 | 311,290 | 1st/13 |
| Cromwell 11001 - Royal to Cromwell | Alley Reconstruction | Economic Vibrancy | 13 | 03 Bond Program | 72,182 | 61,147 | 11,035 | 0 | 0 | 0 | 0 | 72,182 | 1st/13 |
| Cromwell Dr (12112-12132) And High Mesa Dr (3404-3416) | Alley Reconstruction | Economic Vibrancy | 06 | 12 Bond Program | 20,555 | 20,555 | 0 | 61,145 | 0 | 0 | 0 | 81,700 | 3rd/16 |
| Crown Rd. - Emerald St. to Goodnight Ln. | Street Reconstruction | Economic Vibrancy | 06 | 03 Bond Program | 142,301 | 140,965 | 1,336 | 0 | 0 | 0 | 0 | 142,301 | 2nd/12 |
| Cypress Hills Dr from La Cosa Dr to south of Liberty Hill (east side) | Sidewalk Improvements | Economic Vibrancy | 11 | 12 Bond Program | 110,194 | 0 | 110,194 | 0 | 0 | 0 | 0 | 110,194 | 3rd/15 |
| Dahman Cir from Church Rd to end of pavement | Street Reconstruction - Local Streets | Economic Vibrancy | 10 | 06 Bond Program | 500 | 332 | 168 | 0 | 0 | 0 | 0 | 500 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Dahman Cir from Church Rd to end of pavement | Street Reconstruction - Local Streets | Economic Vibrancy | 10 | 12 Bond Program | 34,320 | 33,336 | 984 | 193,980 | 0 | 0 | 0 | 228,300 | 4th/15 |
| Dale Crest Dr from Park Ln to Walnut Hill Ln | Street Resurfacing | Economic Vibrancy | 06 | 12 Bond Program | 272,383 | 0 | 272,383 | 0 | 0 | 0 | 0 | 272,383 | 4th/17 |
| Dale Crest from Walnut Hill to Citation | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 70,473 | 0 | 70,473 | 0 | 0 | 0 | 0 | 70,473 | 4th/14 |
| Dallas County - 2006 Call for Projects | Intergovernmental Partnership Projects | Economic Vibrancy | Citywide | 06 Bond Program | 994,382 | 83,712 | 910,670 | 0 | 0 | 0 | 0 | 994,382 | Various |
| Danbury Ln from Abrams Rd to Kelman St | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 112,500 | 0 | 0 | 0 | 112,500 | 4th/15 |
| Danieldale Rd - Old Hickory-Hampton-Beckleymeade | Public Private Partnership | Economic Vibrancy | 08 | 06 Bond Program | 626,252 | 626,252 | 0 | 0 | 0 | 0 | 0 | 626,252 | 3rd/14 |
| Davis - Hampton to Westmoreland | Intergovernmental Partnership Projects | Economic Vibrancy | 01,03 | 06 Bond Program | 1,736 | 1,735 | 1 | 0 | 0 | 0 | 0 | 1,736 | N/A |
| Davis - Hampton to Westmoreland | Intergovernmental Partnership Projects | Economic Vibrancy | 01,03 | 06 Bond Program | 0 | 0 | 0 | 0 | 0 | 0 | 5,277,577 | 5,277,577 | N/A |
| Davis Street from Beckley to Hampton | Complete Street | Economic Vibrancy | 01 | 12 Bond Program | 146,940 | 0 | 146,940 | 0 | 979,600 | 0 | 0 | 1,126,540 | 4th/16 |
| Daybreak Dr (2303-2715) And Harbinger Ln (2304- 2612) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 64,470 | 54,133 | 10,337 | 365,270 | 0 | 0 | 0 | 429,740 | 2nd/16 |
| Deep Valley Dr (3920-3980) And Clear Cove Ln (3911-3951) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 47,805 | 0 | 47,805 | 270,895 | 0 | 0 | 0 | 318,700 | 3rd/16 |
| Deerwood Dr from Library Ln To End of Pavement | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 59,600 | 0 | 0 | 0 | 59,600 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|--------------------------------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Del Roy Dr (5209-5439) And Preston Haven Dr (5208-5438) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 44,460 | 33,119 | 11,341 | 251,940 | 0 | 0 | 0 | 296,400 | 4th/15 |
| Delmeta Dr (6811-6957) And Quarterway Dr (6810-6950) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 44,520 | 30,974 | 13,546 | 0 | 0 | 0 | 0 | 44,520 | 3rd/15 |
| Denton Dr from Storey Rd to Community Dr (west side only) | Sidewalk Improvements | Economic Vibrancy | 06 | 12 Bond Program | 20,000 | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | 4th/14 |
| Denton Dr. - Lombardy to City Limit | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 06 | 06 Bond Program | 500,000 | 500,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | 4th/16 |
| Denton Drive Phase 1 (Walnut Hill to Royal) | Intergovernmental Partnership Projects | Economic Vibrancy | 06 | 12 Bond Program | 5,247,794 | 0 | 5,247,794 | 0 | 5,992,300 | 0 | 0 | 11,240,094 | 4th/16 |
| Dickerson St. - McCallum Blvd. to Frankford Rd. | Target Neighborhood | Clean, Healthy Environment | 12 | 06 Bond Program | 3,320,699 | 2,994,877 | 325,822 | 0 | 0 | 0 | 0 | 3,320,699 | 4th/14 |
| District 14 Alley Petitions | Alley Petitions | Economic Vibrancy | 14 | 06 Bond Program | 113,027 | 113,026 | 1 | 0 | 0 | 0 | 0 | 113,027 | N/A |
| Dolphin Rd. - IH 30 to Military Pkwy. | Intergovernmental Partnership Projects | Economic Vibrancy | 02, 07 | 06 Bond Program | 874,073 | 865,363 | 8,709 | 0 | 0 | 0 | 0 | 874,073 | 1st/09 |
| Drummond Dr from Drummond Ct North to Ferguson Rd | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 270,472 | 270,472 | 0 | 0 | 0 | 0 | 0 | 270,472 | 2nd/14 |
| Duchess from Royal Club to Marquis | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 182,064 | 0 | 182,064 | 0 | 0 | 0 | 0 | 182,064 | 4th/14 |
| Duffield Dr (6321-6415) And Earthwind Dr (17134-17222) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 20,475 | 0 | 20,475 | 116,025 | 116,025 | 0 | 0 | 252,525 | 1st/16 |
| Dumbarton Dr from Cotillion to Drummond Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 191,924 | 191,924 | 1 | 0 | 0 | 0 | 0 | 191,924 | 2nd/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------|--------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Earlport Dr from Roundrock Rd to Winterwood Ln | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 73,400 | 0 | 73,400 | 4th/17 |
| Earlshire from Regent to Royal | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 44,335 | 0 | 44,335 | 0 | 0 | 0 | 0 | 44,335 | 4th/14 |
| Earthwind Dr (17101-17409) And Campbell Rd (6001-6101) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 76,230 | 0 | 76,230 | 429,968 | 431,972 | 0 | 0 | 938,170 | 1st/16 |
| East Dallas Veloway - Phase 2A | Street Improvements | Economic Vibrancy | 02,09,14 | 06 Bond Program | 500,681 | 681 | 500,000 | 0 | 0 | 0 | 0 | 500,681 | 2nd/15 |
| Easton Rd from Garland Rd to Gus Thomasson (Zacha Dr) | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 451,800 | 0 | 0 | 0 | 451,800 | 4th/15 |
| Easton Rd from Northwest Highway to concrete east of Bon Aire Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 710,700 | 0 | 0 | 710,700 | 4th/16 |
| Edgefield from Clarendon to Illinois | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 15,324 | 0 | 15,324 | 0 | 889,600 | 0 | 0 | 904,924 | 4th/16 |
| Edgemere from Park Lane to Prestonsire | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 141,700 | 0 | 0 | 0 | 141,700 | 4th/15 |
| Edgemere Road - Northwood Rd. to Northwest Highway | Street Improvements | Economic Vibrancy | 13 | 06 Bond Program | 511,449 | 510,194 | 1,254 | 0 | 0 | 0 | 0 | 511,449 | 4th/13 |
| El Padre Ln (7707-7747) And El Santo Ln (7706-7746) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 23,460 | 0 | 23,460 | 0 | 0 | 0 | 0 | 23,460 | 2nd/15 |
| Eli Ave from Irwindell Blvd to Brooklyndell Ave | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 84,447 | 0 | 84,447 | 0 | 0 | 0 | 0 | 84,447 | 4th/14 |
| Elm St. - Good Latimer to Hall | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 02 | 03 Bond Program | 332,547 | 329,547 | 3,001 | 0 | 0 | 0 | 0 | 332,547 | 4th/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Elm St. - Good Latimer to Hall | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 6,820,093 | 5,137,142 | 1,682,951 | 0 | 0 | 0 | 0 | 6,820,093 | 4th/14 |
| Elm St. at Market | Traffic Signal Upgrades | Economic Vibrancy | 02 | 03 Bond Program | 82,138 | 83 | 82,055 | 0 | 0 | 0 | 0 | 82,138 | 4th/15 |
| Elmdale Pl from Polk St to Tyler St | Street Petitions | Economic Vibrancy | 01 | 12 Bond Program | 86,646 | 43,323 | 43,323 | 387,175 | 0 | 0 | 0 | 473,821 | 1st/16 |
| Elmwood Parkway pedestrian connection to Kiest Park | Trails | Economic Vibrancy | 01,04 | 06 Bond Program | 1,000 | 252 | 748 | 0 | 0 | 0 | 0 | 1,000 | 3rd/15 |
| Elmwood Parkway pedestrian connection to Kiest Park | Trails | Economic Vibrancy | 01,04 | 12 Bond Program | 134,445 | 62,123 | 72,322 | 834,177 | 0 | 0 | 0 | 968,622 | 3rd/15 |
| Emerald Isle Dr from Garland Rd to park entrance (1000-1100 blocks) | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 115,400 | 0 | 0 | 0 | 115,400 | 4th/14 |
| Emeraldwood Dr from Harvest Glen Dr to Belt Line Rd | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 606 | 0 | 606 | 45,500 | 0 | 0 | 0 | 46,106 | 4th/15 |
| Empire Central St from Harry Hines Blvd to Heartsill Dr | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 374,300 | 0 | 374,300 | 4th/17 |
| Englewood Rd. - Tilden to Oakenwald St. | Street Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 465,652 | 0 | 465,652 | 0 | 0 | 0 | 0 | 465,652 | 2nd/14 |
| Estate Ln (10111-10171) And Caribou Trl (9909-9949) A8686 | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 24,810 | 18,100 | 6,710 | 165,400 | 0 | 0 | 0 | 190,210 | 1st/16 |
| Eudora Dr. (7110 - 7238) Mason Dells - St. Judes to Saint Michaels | Alley Reconstruction | Economic Vibrancy | 11 | 06 Bond Program | 155,215 | 130,962 | 24,254 | 0 | 0 | 0 | 0 | 155,215 | 2nd/13 |
| Ewing Ave (S) from Galloway Ave to Genoa Ave | Street Reconstruction - Thoroughfares | Economic Vibrancy | 04 | 12 Bond Program | 174,150 | 142,097 | 32,053 | 0 | 1,018,903 | 0 | 0 | 1,193,053 | 3rd/17 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Ewing Ave (S) from IH 35 to Viola | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 3,402 | 0 | 3,402 | 91,300 | 0 | 0 | 0 | 94,702 | 4th/15 |
| Ewing from 8th to Comal | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 305,500 | 0 | 0 | 0 | 305,500 | 4th/15 |
| Fair Park Link - Exposition to Hall | Intergovernmental Partnership Projects | Economic Vibrancy | 02 | 03 Bond Program | 2,319,180 | 2,079,983 | 239,197 | 0 | 0 | 0 | 0 | 2,319,180 | 3rd/15 |
| Fairport Rd. - Murdock Rd. to Dowdy Ferry Rd. | Street Petitions | Economic Vibrancy | 08 | 06 Bond Program | 359,038 | 87,461 | 271,577 | 0 | 0 | 0 | 0 | 359,038 | 3rd/13 |
| Fairway Ave. - Gill St. to James St. | Street Petitions | Economic Vibrancy | 07 | 06 Bond Program | 231,831 | 231,102 | 729 | 0 | 0 | 0 | 0 | 231,831 | 2nd/13 |
| Fairway Ave. - Gill St. to James St. | Street Petitions | Economic Vibrancy | 07 | 95 Bond Program | 9,159 | 8,834 | 324 | 0 | 0 | 0 | 0 | 9,159 | 2nd/13 |
| Fallmeadow Ln (7612-7668) And Meandering Way (14800-14800) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 33,060 | 0 | 33,060 | 0 | 0 | 0 | 0 | 33,060 | 2nd/15 |
| Federal - Akard to Ervay | Thoroughfares | Economic Vibrancy | 14 | 06 Bond Program | 54,259 | 54,257 | 2 | 0 | 0 | 0 | 0 | 54,259 | 3rd/14 |
| Ferguson Rd. at Gus Thomasson | Traffic Signal Upgrades | Economic Vibrancy | 09 | 03 Bond Program | 98,199 | 0 | 98,199 | 0 | 0 | 0 | 0 | 98,199 | 4th/15 |
| Fern Ave from Godfrey Ave To C F Hawn Serv Rd | Street Reconstruction - Local Streets | Economic Vibrancy | 05 | 12 Bond Program | 41,033 | 41,033 | 0 | 108,120 | 0 | 0 | 0 | 149,153 | 1st/16 |
| Ferndale Rd from Linkwood to Longmont | Street Resurfacing | Economic Vibrancy | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 66,700 | 0 | 0 | 66,700 | 4th/16 |
| Ferndale Rd from Shoreview to NW Highway | Street Resurfacing | Economic Vibrancy | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 91,500 | 0 | 0 | 91,500 | 4th/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Ferndale Rd from Walnut Hill Ln to Vistadale Dr | Street Resurfacing | Economic Vibrancy | 10 | 12 Bond Program | 752,218 | 0 | 752,218 | 0 | 0 | 0 | 0 | 752,218 | 4th/17 |
| Ferndale Rd from Walnut Hill Ln to Vistadale Dr | Street Resurfacing | Economic Vibrancy | 10 | 06 Bond Program | 20,695 | 0 | 20,695 | 0 | 0 | 0 | 0 | 20,695 | 4th/17 |
| Fernheath Ln from South Beltline Rd. to Dead End | Street Petitions | Economic Vibrancy | 08 | 12 Bond Program | 192,855 | 49,724 | 143,131 | 1,092,845 | 0 | 0 | 0 | 1,285,700 | 4th/15 |
| Field -Wood to Elm | Thoroughfares | Economic Vibrancy | 14 | 06 Bond Program | 381,222 | 380,789 | 433 | 0 | 0 | 0 | 0 | 381,222 | 3rd/14 |
| Fitchburg St. - Chalk Hill Rd. to Weir St. | Street Reconstruction | Economic Vibrancy | 03 | 03 Bond Program | 285,766 | 283,630 | 2,136 | 0 | 0 | 0 | 0 | 285,766 | 4th/12 |
| Five Mile Dr from Frio Dr To Burnside Ave | Street Reconstruction - Local Streets | Economic Vibrancy | 03 | 12 Bond Program | 31,950 | 21,722 | 10,228 | 181,050 | 0 | 0 | 0 | 213,000 | 1st/16 |
| Flag Pole Hill Trail from Goforth to the future Park facility at the Jules Muchart Army Reserve Building | Trails | Economic Vibrancy | 10 | 06 Bond Program | 2,000 | 1,423 | 577 | 0 | 0 | 0 | 0 | 2,000 | 2nd/16 |
| Flag Pole Hill Trail from Goforth to the future Park facility at the Jules Muchart Army Reserve Building | Trails | Economic Vibrancy | 10 | 12 Bond Program | 180,000 | 130,705 | 49,295 | 0 | 1,249,920 | 0 | 0 | 1,429,920 | 2nd/16 |
| Flagstaff Dr from Simpson Stuart Rd to end of pavement | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 165,878 | 0 | 165,878 | 0 | 0 | 0 | 0 | 165,878 | 4th/14 |
| Flowerdale Ln and Catamore Ln-Dundee to Royal Chapel Dr | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 18,030 | 18,030 | 0 | 0 | 0 | 0 | 0 | 18,030 | N/A |
| Fordham from Bonnie View to Illinois | Street Reconstruction - Thoroughfares | Economic Vibrancy | 04 | 12 Bond Program | 228,195 | 210,022 | 18,173 | 1,293,105 | 0 | 0 | 0 | 1,521,300 | 3rd/16 |
| Fordham Rd. - Bonnie View Rd. to Hale St. | Street Reconstruction | Economic Vibrancy | 04 | 06 Bond Program | 500,000 | 23,687 | 476,313 | 0 | 0 | 0 | 0 | 500,000 | 2nd/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------|-----------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Forest from High Meadow to Josey | Street Resurfacing | Economic Vibrancy | 06,13 | 12 Bond Program | 0 | 0 | 0 | 0 | 1,277,900 | 0 | 0 | 1,277,900 | 4th/16 |
| Forest Ln from Preston Haven Dr to High Forest Dr | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 273,800 | 0 | 0 | 273,800 | 4th/16 |
| Forsythe Dr. - Gayglen to Komatty | Street Reconstruction | Economic Vibrancy | 08 | 06 Bond Program | 434,334 | 346,839 | 87,495 | 0 | 0 | 0 | 0 | 434,334 | 4th/13 |
| Fort Worth Ave from Sylvan to West Commerce | Thoroughfares | Economic Vibrancy | 01 | 06 Bond Program | 221,000 | 0 | 221,000 | 0 | 0 | 0 | 0 | 221,000 | 4th/17 |
| Fowler St. - Missouri Ave. to Illinois Ave. (E) | Street Petitions | Economic Vibrancy | 04 | 06 Bond Program | 151,937 | 150,338 | 1,599 | 0 | 0 | 0 | 0 | 151,937 | 2nd/13 |
| Fox Hill Ln (5949-5977) and W. Red Bird (1007-1031) | Alley Reconstruction | Economic Vibrancy | 04 | 12 Bond Program | 17,340 | 11,797 | 5,543 | 98,260 | 0 | 0 | 0 | 115,600 | 3rd/15 |
| Frankford at Kelly | Street Reconstruction | Economic Vibrancy | 12 | 03 Bond Program | 31,950 | 31,650 | 300 | 0 | 0 | 0 | 0 | 31,950 | 3rd/14 |
| Frankford at Kelly | Street Reconstruction | Economic Vibrancy | 12 | 06 Bond Program | 231,527 | 11,618 | 219,908 | 0 | 0 | 0 | 0 | 231,527 | 3rd/14 |
| Freeport Dr from Gross Rd to Bluffton Dr | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 0 | 0 | 0 | 76,700 | 0 | 0 | 0 | 76,700 | 4th/15 |
| Gardenview Dr from Alto Garden Dr to Loma Garden Av | Street Petitions | Economic Vibrancy | 05 | 12 Bond Program | 220,410 | 0 | 220,410 | 0 | 1,469,400 | 0 | 0 | 1,689,810 | 3rd/16 |
| Gaston Ave from Loving to 200' W of Brendenwood | Street Resurfacing | Economic Vibrancy | 09, 14 | 12 Bond Program | 581,638 | 581,638 | 0 | 0 | 0 | 0 | 0 | 581,638 | 3rd/14 |
| Gaston Ave from Loving to 200' W of Brendenwood | Street Resurfacing | Economic Vibrancy | 09, 14 | 06 Bond Program | 11,160 | 11,157 | 3 | 0 | 0 | 0 | 0 | 11,160 | 3rd/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|---------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Gentle River Dr from end of pavement to Hidden Trail Dr | Street Reconstruction - Local Streets | Economic Vibrancy | 08 | 12 Bond Program | 68,460 | 57,357 | 11,104 | 387,940 | 0 | 0 | 0 | 456,400 | 2nd/16 |
| Glen Regal Dr from Rialto Dr To Hallum St | Street Resurfacing | Economic Vibrancy | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 149,700 | 0 | 149,700 | 4th/17 |
| Goldwood Dr from Polk to Woodspan | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 304,300 | 0 | 0 | 304,300 | 4th/16 |
| Gooch St from S Lancaster Rd To Tracy Rd Block | Target Neighborhood | Clean, Healthy Environment | 08 | 12 Bond Program | 192,855 | 0 | 192,855 | 0 | 1,124,141 | 0 | 0 | 1,316,996 | 2nd/16 |
| Good Latimer Expwy. (S) - Ferris St. to Corinth St. | Street Reconstruction | Economic Vibrancy | 02 | 03 Bond Program | 222,458 | 45,370 | 177,088 | 0 | 0 | 0 | 0 | 222,458 | 2nd/15 |
| Good Latimer Expwy. (S) - R. L. Thornton Frwy. to Dawson | Street Reconstruction | Economic Vibrancy | 02 | 03 Bond Program | 938,277 | 60,685 | 877,592 | 0 | 0 | 0 | 0 | 938,277 | 2nd/15 |
| Good Latimer Expwy. (S) -Dawson St. to Ferris St. | Street Reconstruction | Economic Vibrancy | 02 | 03 Bond Program | 827,860 | 60,610 | 767,250 | 0 | 0 | 0 | 0 | 827,860 | 2nd/15 |
| Good Latimer Expwy. (S) -Dawson St. to Ferris St. | Street Reconstruction | Economic Vibrancy | 02 | 06 Bond Program | 210,000 | 0 | 210,000 | 0 | 0 | 0 | 0 | 210,000 | 2nd/15 |
| Goodnight - Royal to North of Harcourt | Thoroughfares | Economic Vibrancy | 06 | 06 Bond Program | 3,829,768 | 957,653 | 2,872,115 | 0 | 0 | 0 | 0 | 3,829,768 | 3rd/16 |
| Goodnight - Joe Field to Royal | Thoroughfares | Economic Vibrancy | 06 | 06 Bond Program | 4,575,929 | 687,889 | 3,888,041 | 0 | 0 | 0 | 0 | 4,575,929 | 4th/15 |
| Governor's Row from Regal Row to Empire Central | Street Resurfacing | Economic Vibrancy | 06 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 421,800 | 0 | 421,800 | 4th/17 |
| Graham Ave from Lindsley to Terry St | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 0 | 0 | 0 | 176,500 | 0 | 0 | 0 | 176,500 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Grand from R.B. Cullum to Good Latimer | Complete Street | Economic Vibrancy | 07 | 12 Bond Program | 367,350 | 0 | 367,350 | 0 | 2,749,000 | 0 | 0 | 3,116,350 | 4th/16 |
| Gray Wolf Trl (6203-6251) And Bentwood Trl (6211-6247) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 25,440 | 0 | 25,440 | 144,160 | 144,160 | 0 | 0 | 313,760 | 1st/16 |
| Grayport Dr from Harvest Glen Dr to Woodbriar Dr | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 122,200 | 0 | 0 | 0 | 122,200 | 4th/15 |
| Greenville Ave Retail Areas | Complete Street | Economic Vibrancy | 14 | 12 Bond Program | 0 | 0 | 0 | 0 | 820,400 | 0 | 0 | 820,400 | 1st/18 |
| Greenville from Belmont to Bell and from Alta to Ross | Complete Street | Economic Vibrancy | 14 | 12 Bond Program | 551,025 | 0 | 551,025 | 0 | 0 | 3,122,475 | 0 | 3,673,500 | 3rd/16 |
| Gretchen Ln from Davenport Rd to Peppy Pl | Street Resurfacing | Economic Vibrancy | 12 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 225,900 | 0 | 225,900 | 4th/17 |
| Griffin St. - IH30 to Main | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 02,14 | 06 Bond Program | 2,799,582 | 511,971 | 2,287,611 | 0 | 0 | 0 | 0 | 2,799,582 | 3rd/16 |
| Gross Rd from Shiloh Rd to La Prada Dr | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 0 | 0 | 0 | 171,800 | 0 | 0 | 0 | 171,800 | 4th/15 |
| Gus Thomasson Rd from Materhorn Dr to Maylee Blvd | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 364,100 | 0 | 364,100 | 4th/17 |
| Gus Thomasson Rd from Zacha Dr to Desdemona Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 401,600 | 0 | 0 | 0 | 401,600 | 4th/15 |
| Haas from Marjorie to 51st | Street Reconstruction - Local Streets | Economic Vibrancy | 04 | 12 Bond Program | 62,070 | 53,430 | 8,640 | 351,730 | 0 | 0 | 0 | 413,800 | 3rd/16 |
| Hampton Rd (S) from Crow Creek Dr to north of W. Ledbetter Dr. | Street Reconstruction - Thoroughfares | Economic Vibrancy | 03 | 12 Bond Program | 278,385 | 230,245 | 48,140 | 0 | 1,625,655 | 0 | 0 | 1,904,040 | 3rd/17 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|--------------------------------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Harbinger Ln (2303-2423) And Kingsridge Dr (2308-2424) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 32,265 | 30,318 | 1,947 | 182,838 | 0 | 0 | 0 | 215,103 | 2nd/16 |
| Harbinger Ln (2503-2623) And Kingsridge Dr (2504-2624) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 32,205 | 25,265 | 6,940 | 182,495 | 0 | 0 | 0 | 214,700 | 2nd/16 |
| Harry Hines Blvd from Medical District Drive to Butler Street | Street Resurfacing | Economic Vibrancy | 02 | 06 Bond Program | 16,360 | 0 | 16,360 | 0 | 0 | 0 | 0 | 16,360 | 4th/14 |
| Harry Hines Blvd from Medical District Drive to Butler Street | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 594,648 | 0 | 594,648 | 0 | 0 | 0 | 0 | 594,648 | 4th/14 |
| Harry Hines from Oak Lawn to Wycliff DART Station | Sidewalk Improvements | Economic Vibrancy | 02 | 12 Bond Program | 122,500 | 0 | 122,500 | 0 | 0 | 0 | 0 | 122,500 | 3rd/14 |
| Harwich Dr from Park Ln to Walnut Hill Ln | Street Resurfacing | Economic Vibrancy | 06 | 12 Bond Program | 143,939 | 0 | 143,939 | 86,761 | 0 | 86,761 | 0 | 317,461 | 4th/17 |
| Harwich from Walnut Hill to Timberview | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 122,348 | 0 | 122,348 | 0 | 0 | 0 | 0 | 122,348 | 4th/14 |
| Harwood St. at Main St. | Traffic Signal Upgrades | Economic Vibrancy | 14 | 03 Bond Program | 61,202 | 0 | 61,202 | 0 | 0 | 0 | 0 | 61,202 | 4th/14 |
| Haskell Ave from Lemmon to Ross | Street Resurfacing | Economic Vibrancy | 02,14 | 12 Bond Program | 397,605 | 0 | 397,605 | 0 | 0 | 0 | 0 | 397,605 | 4th/14 |
| Hatcher - Haskell Ave. to Industrial | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 07 | 03 Bond Program | 12,008 | 12,008 | 0 | 0 | 0 | 0 | 0 | 12,008 | 4th/16 |
| Hatcher (Dolphin Rd.) - Haskell Ave. to Spring | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 07 | 06 Bond Program | 15,568 | 15,464 | 104 | 0 | 0 | 0 | 0 | 15,568 | 4th/16 |
| Hatcher (Dolphin Rd.) - Haskell Ave. to Spring | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 07 | 98 Bond Program | 1,073 | 922 | 151 | 0 | 0 | 0 | 0 | 1,073 | 4th/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------------------------------|---------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Havenwood Dr from Woodshire Dr to Woodspan Dr | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 273,600 | 0 | 0 | 273,600 | 4th/16 |
| Heatherdale from Dove Meadow to Abrams | Street Reconstruction - Local Streets | Economic Vibrancy | 10 | 06 Bond Program | 500 | 221 | 279 | 0 | 0 | 0 | 0 | 500 | 4th/15 |
| Heatherdale from Dove Meadow to Abrams | Street Reconstruction - Local Streets | Economic Vibrancy | 10 | 12 Bond Program | 104,055 | 64,331 | 39,724 | 589,145 | 0 | 0 | 0 | 693,200 | 4th/15 |
| Helena Ave. - Elam Rd. to Jeane St. | Street Petitions | Economic Vibrancy | 05 | 06 Bond Program | 1,122,808 | 1,117,556 | 5,252 | 0 | 0 | 0 | 0 | 1,122,808 | 2nd/13 |
| Henderson Ave (N) from Richard to Ross | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 740,200 | 0 | 740,200 | 4th/17 |
| Henderson St from US 75 to Ross Ave | Complete Street | Economic Vibrancy | 02,14 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 1,312,100 | 0 | 1,312,100 | 4th/17 |
| Hendricks from Denley to Moore | Target Neighborhood | Clean, Healthy Environment | 04 | 12 Bond Program | 82,650 | 0 | 82,650 | 468,350 | 0 | 0 | 0 | 551,000 | 2nd/16 |
| Hibernia Street and McKinney Avenue from Routh Street to Boll Street | Alley Petitions | Economic Vibrancy | 14 | 12 Bond Program | 14,145 | 11,858 | 2,287 | 80,155 | 0 | 0 | 0 | 94,300 | 3rd/16 |
| Hibernia Street and State Street from Boll Street to Worthington Street | Alley Petitions | Economic Vibrancy | 14 | 12 Bond Program | 14,211 | 13,704 | 507 | 77,589 | 0 | 0 | 0 | 91,800 | 3rd/16 |
| Highland Hills Dr from Simpson Stuart Rd to Bonnie View Rd | Street Reconstruction - Local Streets | Economic Vibrancy | 08 | 12 Bond Program | 188,640 | 101,129 | 87,511 | 1,068,960 | 0 | 0 | 0 | 1,257,600 | 2nd/16 |
| Highland Road from Ferguson to north of the entrance to Primrose at Highland (1500' to NE) | Thoroughfares | Economic Vibrancy | 09 | 12 Bond Program | 183,675 | 0 | 183,675 | 0 | 108,694 | 1,040,825 | 0 | 1,333,194 | 1st/17 |
| Hillburn Dr from Ravehill Ln to Piedmont Dr | Street Resurfacing | Economic Vibrancy | 05 | 12 Bond Program | 314,666 | 0 | 314,666 | 0 | 0 | 0 | 0 | 314,666 | 4th/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|---------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Hillcrest Rd (17726-17820) And Blue Mesa Dr (6926-6930) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 19,425 | 0 | 19,425 | 110,075 | 110,075 | 0 | 0 | 239,575 | 1st/16 |
| Hillcrest Rd (17920-18014) And Bremerton Dr (7003-7011) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 19,950 | 0 | 19,950 | 113,050 | 113,050 | 0 | 0 | 246,050 | 1st/16 |
| Hillcrest Rd from Northaven to Currin Drive | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 165,778 | 0 | 165,778 | 0 | 0 | 0 | 0 | 165,778 | 4th/14 |
| Hillcrest Rd from Wester Way to McKamy | Street Reconstruction - Local Streets | Economic Vibrancy | 12 | 12 Bond Program | 109,906 | 109,906 | 0 | 523,430 | 0 | 0 | 0 | 633,336 | 4th/15 |
| Hillfawn Cir (7905-7947) And Woodstone Ln (7938-7992) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 20,280 | 0 | 20,280 | 0 | 0 | 0 | 0 | 20,280 | 2nd/15 |
| Hilton Head Dr (5211-5315) And River Hill Cir (4708-4724) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 23,985 | 0 | 23,985 | 135,915 | 135,915 | 0 | 0 | 295,815 | 1st/16 |
| Hilton Head Dr (5310-5420) And Harbor Town Dr (5305-5323) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 27,180 | 0 | 27,180 | 154,020 | 154,020 | 0 | 0 | 335,220 | 1st/16 |
| Holly Hill from Phoenix to Pineland | Target Neighborhood | Clean, Healthy Environment | 13 | 12 Bond Program | 128,580 | 0 | 128,580 | 728,620 | 0 | 0 | 0 | 857,200 | 4th/16 |
| Houston Street Viaduct | Bridge Repair and Modification | Economic Vibrancy | Citywide | 12 Bond Program | 1,220,000 | 46,172 | 1,173,828 | 0 | 12,153,828 | 0 | 0 | 13,373,828 | 4th/16 |
| Houston -Young to Elm | Thoroughfares | Economic Vibrancy | 02 | 03 Bond Program | 15,804 | 15,225 | 579 | 0 | 0 | 0 | 0 | 15,804 | 3rd/14 |
| Houston -Young to Elm | Thoroughfares | Economic Vibrancy | 02 | 06 Bond Program | 632,313 | 632,142 | 171 | 0 | 0 | 0 | 0 | 632,313 | 3rd/14 |
| Hudspeth Ave from Biglow St to Cardinal Dr | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 0 | 387,700 | 0 | 0 | 387,700 | 4th/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Hughes Lane from Churchill Way to Lafayette Way | Target Neighborhood | Clean, Healthy Environment | 11 | 12 Bond Program | 122,145 | 0 | 122,145 | 692,155 | 0 | 0 | 0 | 814,300 | 4th/16 |
| Hughes Lane from Lafayette Way to the alley north of Linden Ln | Sidewalk Improvements | Economic Vibrancy | 11 | 12 Bond Program | 137,800 | 0 | 137,800 | 0 | 0 | 0 | 0 | 137,800 | 3rd/15 |
| Hume Dr from Piedmont Dr to Prichard Ln | Street Resurfacing | Economic Vibrancy | 05 | 12 Bond Program | 218,557 | 0 | 218,557 | 0 | 0 | 0 | 0 | 218,557 | 4th/14 |
| Humphrey Dr from Linfield Rd To Seaton Dr | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 84,900 | 0 | 0 | 0 | 84,900 | 4th/15 |
| Hurley Way and Lenel Place from Williamsburg Road to "T" alley south of Walnut Hill Lane | Alley Petitions | Economic Vibrancy | 06 | 12 Bond Program | 30,300 | 24,176 | 6,124 | 171,700 | 0 | 0 | 0 | 202,000 | 3rd/16 |
| I-30 Bridge Concept | Bridge Repair and Modification | Economic Vibrancy | Citywide | 98 Bond Program | 20,000 | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | N/A |
| I-30 Signature Design | Bridge Repair and Modification | Economic Vibrancy | Citywide | 06 Bond Program | 6,723,080 | 4,034,612 | 2,688,468 | 0 | 0 | 0 | 0 | 6,723,080 | N/A |
| I-635 corridor (LBJ) - Approaches and Transitions - I-35E to US 75 including I-35E. | Thoroughfares | Economic Vibrancy | 13 | 06 Bond Program | 1,609,785 | 355,911 | 1,253,874 | 0 | 0 | 0 | 0 | 1,609,785 | 4th/15 |
| Idaho Ave and Maryland Ave from Holden Ave an estimated 250' south to Dallas Power & Light property | Alley Petitions | Economic Vibrancy | 04 | 12 Bond Program | 12,855 | 11,653 | 1,202 | 72,845 | 0 | 0 | 0 | 85,700 | 4th/15 |
| IH 20 Frontage Rd. - Bonnie View to JJ Lemmon | Intergovernmental Partnership Projects | Economic Vibrancy | 08 | 06 Bond Program | 4,281,162 | 4,280,825 | 337 | 0 | 0 | 0 | 0 | 4,281,162 | 3rd/10 |
| IH 635 (LBJ) - Luna to US 75 | Intergovernmental Partnership Projects | Economic Vibrancy | 06, 11, 13 | 03 Bond Program | 42,297 | 0 | 42,297 | 0 | 0 | 0 | 0 | 42,297 | 4th/15 |
| IH 635 (LBJ) - US 75 to La Prada | Intergovernmental Partnership Projects | Economic Vibrancy | 09, 10, 11 | 03 Bond Program | 937,136 | 0 | 937,136 | 0 | 0 | 0 | 0 | 937,136 | N/A |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| IH 635 (LBJ) at Skillman Interchange | Intergovernmental Partnership Projects | Economic Vibrancy | 10 | 03 Bond Program | 2,632,167 | 2,632,167 | 0 | 0 | 0 | 0 | 0 | 2,632,167 | 3rd/17 |
| IH-20 Ramps from Haymarket Rd to West of US-175 | Intergovernmental Partnership Projects | Economic Vibrancy | 08 | 06 Bond Program | 420,000 | 0 | 420,000 | 0 | 0 | 0 | 0 | 420,000 | 4th/15 |
| IH-30 Signature Bridge across Trinity River | Trinity River Projects | Culture, Arts, Recreation and Education | 02, 03, 06 | Donation | 6,568,203 | 6,568,203 | 0 | 0 | 0 | 0 | 0 | 6,568,203 | 1st/17 |
| Illinois Ave from Oriol Ave to Michigan Ave | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 660,698 | 0 | 660,698 | 0 | 0 | 0 | 0 | 660,698 | 4th/14 |
| Illinois Ave from Oriol Ave to Michigan Ave | Street Resurfacing | Economic Vibrancy | 04 | 06 Bond Program | 18,177 | 0 | 18,177 | 0 | 0 | 0 | 0 | 18,177 | 4th/14 |
| Image Ln. (4406 - 4530) "T" Alley to Cockrell Hill | Alley Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 151,086 | 150,913 | 173 | 0 | 0 | 0 | 0 | 151,086 | 4th/13 |
| Image Ln. (4406 - 4530) "T" Alley to Cockrell Hill | Alley Reconstruction | Economic Vibrancy | 01 | 03 Bond Program | 55,254 | 54,269 | 984 | 0 | 0 | 0 | 0 | 55,254 | 4th/13 |
| Imperial St from Bertrand Ave To Lagow St | Street Reconstruction - Local Streets | Economic Vibrancy | 07 | 12 Bond Program | 87,630 | 0 | 87,630 | 562,155 | 0 | 0 | 0 | 649,785 | 4th/15 |
| Indian Springs Rd (7609-7679) And Tophill Ln (7614-7652) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 26,550 | 22,455 | 4,095 | 0 | 0 | 0 | 0 | 26,550 | 3rd/15 |
| Infrastructure improvements related to Public and Private Partnership | Public Private Partnership | Economic Vibrancy | 04,05,07 | 03 Bond Program | 4,354,347 | 403,931 | 3,950,417 | 0 | 0 | 0 | 0 | 4,354,347 | Various |
| Inwood Rd from Forest Park Rd to Cedar Springs | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 1,137,913 | 1,137,913 | 0 | 0 | 0 | 0 | 0 | 1,137,913 | 2nd/14 |
| Ivywood Dr (807-955) And Havenwood Dr (806-948) | Alley Reconstruction | Economic Vibrancy | 08 | 12 Bond Program | 39,555 | 22,076 | 17,479 | 224,145 | 0 | 0 | 0 | 263,700 | 3rd/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|----------------------------------------|-------------------|------------------|-------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Ivywood Dr from Woodspan Dr to Woodshire Dr | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 274,100 | 0 | 0 | 274,100 | 4th/16 |
| JB Jackson from Grand to MLK | Street Reconstruction - Local Streets | Economic Vibrancy | 07 | 12 Bond Program | 164,295 | 0 | 164,295 | 931,005 | 0 | 0 | 0 | 1,095,300 | 4th/16 |
| Jefferson Blvd. - SE 14th St. to Camden Rd. | Street Resurfacing | Economic Vibrancy | 03 | Reimb | 403,600 | 279 | 403,321 | 0 | 0 | 0 | 0 | 403,600 | 4th/04 |
| Jefferson (W) from Beckley to Madison | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 294,861 | 0 | 294,861 | 0 | 0 | 0 | 0 | 294,861 | 4th/14 |
| Jefferson (W) from Rosemont to Hampton | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 949,300 | 0 | 0 | 949,300 | 4th/16 |
| Jefferson (W) from Walton Walker Service Rd to Flowers Ave | Street Resurfacing | Economic Vibrancy | 03, 06 | 12 Bond Program | 996,242 | 996,242 | 0 | 0 | 0 | 0 | 0 | 996,242 | 2nd/14 |
| Jefferson (W) from Walton Walker Service Rd to Flowers Ave | Street Resurfacing | Economic Vibrancy | 03, 06 | 06 Bond Program | 18,737 | 18,412 | 325 | 0 | 0 | 0 | 0 | 18,737 | 2nd/14 |
| Jefferson Blvd (W) from Polk to Rosemont | Street Resurfacing | Economic Vibrancy | 01 | 06 Bond Program | 23,125 | 0 | 23,125 | 0 | 0 | 0 | 0 | 23,125 | 4th/14 |
| Jefferson Blvd (W) from Polk to Rosemont | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 840,550 | 0 | 840,550 | 0 | 0 | 0 | 0 | 840,550 | 4th/14 |
| Jefferson Blvd from Crawford to Van Buren | Complete Street | Economic Vibrancy | 01 | 12 Bond Program | 220,410 | 0 | 220,410 | 0 | 0 | 1,469,400 | 0 | 1,689,810 | 1st/18 |
| Katy Trail Extension - Phase VI | Intergovernmental Partnership Projects | Economic Vibrancy | 14 | 06 Bond Program | 4,965,690 | 2,740,041 | 2,225,649 | 0 | 0 | 0 | 0 | 4,965,690 | 4th/15 |
| Katy Trail Extension - Phase VI | Intergovernmental Partnership Projects | Economic Vibrancy | 14 | Regional Toll Rev | 6,480,000 | 6,415,244 | 64,756 | 0 | 0 | 0 | 0 | 6,480,000 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------|----------------------------------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Katy Trail Extension - Phase VI | Intergovernmental Partnership Projects | Economic Vibrancy | 14 | Reimb | 1,000,000 | 831,033 | 168,967 | 0 | 0 | 0 | 0 | 1,000,000 | 4th/15 |
| Katy Trail Extension - Skillman to White Rock Station | Intergovernmental Partnership Projects | Economic Vibrancy | 09,14 | 95 Bond Program | 147,783 | 147,697 | 87 | 0 | 0 | 0 | 0 | 147,783 | 4th/14 |
| Katy Trail Extension - Skillman to White Rock Station | Intergovernmental Partnership Projects | Economic Vibrancy | 09,14 | 06 Bond Program | 887,627 | 887,627 | 0 | 0 | 0 | 0 | 0 | 887,627 | 4th/14 |
| Katy Trail Extension - Skillman to White Rock Station | Intergovernmental Partnership Projects | Economic Vibrancy | 09,14 | 03 Bond Program | 2,299,816 | 2,237,257 | 62,559 | 0 | 0 | 0 | 0 | 2,299,816 | 4th/14 |
| Katy Trail Extension - Skillman to White Rock Station | Intergovernmental Partnership Projects | Economic Vibrancy | 09,14 | Reimb | 3,516,160 | 3,516,160 | 0 | 0 | 0 | 0 | 0 | 3,516,160 | 4th/14 |
| Katy Trail Extension Phase III - McCommas to Ames | Participation With Other Government Agencies - Alternate Modes | Economic Vibrancy | 02,06,09,14 | 03 Bond Program | 413,995 | 104,480 | 309,515 | 0 | 0 | 0 | 0 | 413,995 | 3rd/13 |
| Katy Trail Extension Phase III - McCommas to Ames | Participation With Other Government Agencies - Alternate Modes | Economic Vibrancy | 02,06,09,14 | 98 Bond Program | 816,090 | 798,948 | 17,141 | 0 | 0 | 0 | 0 | 816,090 | 3rd/13 |
| Katy Trail Extension Phase III - McCommas to Ames | Participation With Other Government Agencies - Alternate Modes | Economic Vibrancy | 02,06,09,14 | Reimb | 2,329,862 | 2,225,480 | 104,382 | 0 | 0 | 0 | 0 | 2,329,862 | 3rd/13 |
| Keats Dr from Poinsettia Dr to Illinois Ave | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 238,500 | 0 | 0 | 0 | 238,500 | 1st/16 |
| Keeneland Pkwy. - 670 E Walton Walker Frwy. To Walton Walker Frwy. | Street Resurfacing | Economic Vibrancy | 03 | 03 Bond Program | 2,237 | 937 | 1,300 | 0 | 0 | 0 | 0 | 2,237 | 2nd/13 |
| Keeneland Pkwy. - 670 E Walton Walker Frwy. To Walton Walker Frwy. | Street Resurfacing | Economic Vibrancy | 03 | 06 Bond Program | 224,568 | 109,190 | 115,378 | 0 | 0 | 0 | 0 | 224,568 | 2nd/13 |
| Keller Springs / Preston / Westgrove | Intergovernmental Partnership Projects | Economic Vibrancy | 12 | 12 Bond Program | 306,100 | 0 | 306,100 | 306,100 | 0 | 0 | 0 | 612,200 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|----------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Keller Springs Rd. at West Grove Dr Roundabout | Street Improvements | Economic Vibrancy | 12 | 06 Bond Program | 24,963 | 24,963 | 0 | 0 | 0 | 0 | 0 | 24,963 | N/A |
| Kenwood Ave from Sperry St to Frontier Ln | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 140,200 | 0 | 0 | 140,200 | 4th/16 |
| Kiest Blvd (E) from S. Lancaster Rd to Kellogg Ave | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 0 | 1,031,000 | 0 | 0 | 1,031,000 | 1st/18 |
| Kiest Blvd (W) from Beckley Ave to NB IH 35E Service Rd | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 314,700 | 0 | 0 | 0 | 314,700 | 1st/16 |
| Kingsridge Dr (2307-2627) And Silverthorne Dr (2304-2516) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 63,285 | 53,898 | 9,387 | 358,635 | 0 | 0 | 0 | 421,920 | 2nd/16 |
| Kirwood Dr (306-426) And Ryanridge Dr (7729-7769) | Alley Reconstruction | Economic Vibrancy | 08 | 12 Bond Program | 23,655 | 14,823 | 8,832 | 142,877 | 0 | 0 | 0 | 166,532 | 3rd/15 |
| Kirwood Dr from Leigh Ann Dr to Woodspan Dr | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 228,800 | 0 | 0 | 228,800 | 4th/16 |
| Knollview Dr (14810-14856) And Tophill Cir (7105-7115) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 21,525 | 14,857 | 6,668 | 0 | 0 | 0 | 0 | 21,525 | 3rd/15 |
| Knox from Katy Trail to US 75 | Complete Street | Economic Vibrancy | 14 | 12 Bond Program | 0 | 0 | 0 | 0 | 734,700 | 0 | 0 | 734,700 | 4th/16 |
| La Avenida Dr (7505-7607) And Meandering Way | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 27,570 | 25,172 | 2,398 | 156,230 | 0 | 0 | 0 | 183,800 | 3rd/15 |
| La Avenida Dr (7607-7747) And La Bolsa Dr (7616-7748) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 48,375 | 41,004 | 7,371 | 274,125 | 0 | 0 | 0 | 322,500 | 3rd/15 |
| La Cabeza (7707-7765) And Scotia (7702-7718) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 26,520 | 24,823 | 1,697 | 150,280 | 0 | 0 | 0 | 176,800 | 3rd/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| La Cabeza Dr from Spring Creek Rd To Querida Ln | Street Resurfacing | Economic Vibrancy | 12 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 122,900 | 0 | 122,900 | 4th/17 |
| La Cosa Dr (7604-7760) And Chalkstone Dr (7605-7747) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 61,405 | 37,475 | 23,930 | 0 | 0 | 0 | 0 | 61,405 | 2nd/15 |
| La Cosa Dr (7705-7761) And El Padre Ln (7706-7746) A9258 | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 23,400 | 19,818 | 3,582 | 0 | 0 | 0 | 0 | 23,400 | 2nd/15 |
| La Cosa Dr (7804-7960) And Fallmeadow Ln (7931-7997) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 44,520 | 27,550 | 16,970 | 0 | 0 | 0 | 0 | 44,520 | 2nd/15 |
| La Manga Dr (7707-7765) And La Cabeza Dr (7708-7764) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 26,775 | 24,823 | 1,952 | 151,725 | 0 | 0 | 0 | 178,500 | 3rd/15 |
| La Prada - Millmar to Motley | Intergovernmental Partnership Projects | Economic Vibrancy | 09 | 06 Bond Program | 1,911,449 | 954,968 | 956,481 | 0 | 955,165 | 0 | 0 | 2,866,614 | 2nd/15 |
| Lacehaven Dr (14907-14957) And Knollview Dr (14908-14944) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 37,425 | 28,133 | 9,292 | 0 | 0 | 0 | 0 | 37,425 | 3rd/15 |
| Lafayette Way (6207-6263) And Prestoncrest Ln (6206-6262) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 27,570 | 18,721 | 8,849 | 0 | 0 | 0 | 0 | 27,570 | 3rd/15 |
| Lake Highlands Trail from the White Rock Creek Trail to Skillman | Trails | Economic Vibrancy | 10 | 06 Bond Program | 3,000 | 2,015 | 985 | 0 | 0 | 0 | 0 | 3,000 | 3rd/16 |
| Lake Highlands Trail from the White Rock Creek Trail to Skillman | Trails | Economic Vibrancy | 10 | 12 Bond Program | 240,000 | 140,823 | 99,177 | 0 | 1,457,162 | 0 | 0 | 1,697,162 | 3rd/16 |
| Lake June Rd. - Pemberton Dr. to C F Hawn Frwy. (Service Rd.) | Street Reconstruction | Economic Vibrancy | 05,07 | 06 Bond Program | 816,090 | 806,527 | 9,564 | 0 | 0 | 0 | 0 | 816,090 | 3rd/14 |
| Lake Placid from Reynoldston Ln to Swansee St | Street Resurfacing | Economic Vibrancy | 03 | 06 Bond Program | 13,464 | 0 | 13,464 | 0 | 0 | 0 | 0 | 13,464 | 4th/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Lake Placid from Reynoldston Ln to Swanssee St | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 489,391 | 0 | 489,391 | 13,464 | 0 | 0 | 0 | 502,855 | 4th/14 |
| Lakemere Dr (9807-9951) And Crestwick Dr (9806-9940) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 45,675 | 30,220 | 15,455 | 258,825 | 0 | 0 | 0 | 304,500 | 1st/16 |
| Lamar (S) from IH45 to Hatcher | Thoroughfares | Economic Vibrancy | 07 | 06 Bond Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4th/16 |
| Lamar (S) from IH45 to Hatcher | Thoroughfares | Economic Vibrancy | 07 | 12 Bond Program | 4,581,641 | 696,811 | 3,884,830 | 0 | 0 | 0 | 0 | 4,581,641 | 4th/16 |
| Laneri Ave. - Merrimac Ave. to Mercedes Ave. | Street Petitions | Economic Vibrancy | 14 | 06 Bond Program | 133,002 | 128,938 | 4,064 | 0 | 0 | 0 | 0 | 133,002 | 2nd/13 |
| Lanewood Cir from Neering Dr to Jupiter Rd | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 236,800 | 0 | 0 | 236,800 | 4th/16 |
| Langdon Ave from Thurston Dr to Denton Dr | Street Reconstruction - Local Streets | Economic Vibrancy | 02 | 12 Bond Program | 71,100 | 0 | 71,100 | 404,320 | 0 | 0 | 0 | 475,420 | 2nd/16 |
| Lauderdale Dr. - 56th St. south to dead-end | Street Petitions | Economic Vibrancy | 08 | 03 Bond Program | 592,061 | 51,979 | 540,082 | 0 | 0 | 0 | 0 | 592,061 | 4th/15 |
| Lavendale Ave (6111-6339) And Azalea Ln (6118-6338) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 47,505 | 47,505 | 0 | 248,540 | 0 | 0 | 0 | 296,045 | 1st/16 |
| Lavendale Ave (6120-6338) And Royal Ln (6121-6339) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 42,914 | 42,914 | 0 | 226,015 | 0 | 0 | 0 | 268,929 | 1st/16 |
| Lavendale Ave (6404-6474) And Royal Ln (6405-6475) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 34,380 | 31,822 | 2,558 | 194,820 | 0 | 0 | 0 | 229,200 | 1st/16 |
| Lavendale Ave (6405-6441) And Royalton Dr (6456-6480) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 23,535 | 21,885 | 1,650 | 135,015 | 0 | 0 | 0 | 158,550 | 1st/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Lavendale Ave (6908-7048) And Royal Ln (6907-7047) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 44,295 | 38,510 | 5,785 | 0 | 256,790 | 0 | 0 | 301,085 | 4th/16 |
| Lawnview Ave from Scyene Rd to Fairway Ave | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 0 | 0 | 0 | 451,800 | 0 | 0 | 0 | 451,800 | 4th/15 |
| Lazy River Dr from Red Bird Ln to University Hills Blvd | Street Resurfacing | Economic Vibrancy | 03,08 | 12 Bond Program | 0 | 0 | 0 | 0 | 672,300 | 0 | 0 | 672,300 | 1st/18 |
| Lazy River Dr From Wagon Wheels Trl To E. Red Bird Ln | Street Reconstruction - Local Streets | Economic Vibrancy | 03 | 12 Bond Program | 91,410 | 61,058 | 30,352 | 517,990 | 0 | 0 | 0 | 609,400 | 1st/16 |
| Leameadow Dr (7008-7028) And Knollview Dr (14944-14956) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 22,470 | 21,338 | 1,132 | 0 | 0 | 0 | 0 | 22,470 | 3rd/15 |
| Leavalley Dr from Hillwood Ln to Winterwood Ln | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 53,200 | 0 | 53,200 | 4th/17 |
| Ledbetter Dr (E) from Kolloch Dr To Mayforge Dr | Street Reconstruction - Local Streets | Economic Vibrancy | 04 | 12 Bond Program | 86,715 | 23,783 | 62,932 | 491,385 | 0 | 0 | 0 | 578,100 | 1st/17 |
| Ledbetter/Grady Niblo Ext - Merrifield to Mt. Creek | Intergovernmental Partnership Projects | Economic Vibrancy | 03 | 06 Bond Program | 391,300 | 374 | 390,926 | 0 | 0 | 0 | 0 | 391,300 | 2nd/15 |
| Lemmon Ave from W. University Blvd to Bluffview Blvd | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 407,700 | 0 | 407,700 | 4th/17 |
| Lennox Ln (10545-10615) And Isabella Ln (4611-4611) | Alley Reconstruction | Economic Vibrancy | 13 | 12 Bond Program | 20,145 | 0 | 20,145 | 114,155 | 0 | 0 | 0 | 134,300 | N/A |
| Lindsley from Beacon to Munger | Street Reconstruction - Thoroughfares | Economic Vibrancy | 02 | 12 Bond Program | 342,600 | 0 | 342,600 | 0 | 0 | 0 | 0 | 342,600 | 2nd/16 |
| Linfield Rd from Seay Dr To Humphrey Dr | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 0 | 57,700 | 0 | 0 | 57,700 | 4th/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Live Oak -Olive to Central Blvd. | Thoroughfares | Economic Vibrancy | 14 | 06 Bond Program | 475,760 | 69,794 | 405,966 | 0 | 405,448 | 0 | 0 | 881,208 | 4th/14 |
| Locust Ave. - Dalton St. to Dead End | Street Petitions | Economic Vibrancy | 04 | 06 Bond Program | 709,153 | 705,950 | 3,203 | 0 | 0 | 0 | 0 | 709,153 | 2nd/13 |
| Longhorn Street from Bar X St to Ferguson Rd | Street Petitions | Economic Vibrancy | 07 | 12 Bond Program | 124,905 | 64,178 | 60,727 | 0 | 0 | 768,522 | 0 | 893,427 | 4th/17 |
| Loop 12 - Spur 408 to IH 35E | Intergovernmental Partnership Projects | Economic Vibrancy | 03,06 | 03 Bond Program | 126,779 | 512 | 126,267 | 0 | 0 | 0 | 0 | 126,779 | N/A |
| Macon St./Sunday St. Railroad Crossing | Intergovernmental Partnership Projects | Economic Vibrancy | 07 | 03 Bond Program | 362,341 | 360,255 | 2,086 | 0 | 0 | 0 | 0 | 362,341 | 4th/14 |
| Macon St./Sunday St. Railroad Crossing | Intergovernmental Partnership Projects | Economic Vibrancy | 07 | Reimb | 734,354 | 734,354 | 0 | 0 | 0 | 0 | 0 | 734,354 | 4th/14 |
| Madison (N) from 7th to 9th | Target Neighborhood | Clean, Healthy Environment | 01 | 12 Bond Program | 156,120 | 84,451 | 71,669 | 884,680 | 0 | 0 | 0 | 1,040,800 | 1st/16 |
| Main St from Good Latimer to Exposition | Complete Street | Economic Vibrancy | 02 | 12 Bond Program | 734,700 | 0 | 734,700 | 0 | 0 | 0 | 0 | 734,700 | 1st/15 |
| Main St from Harwood to Lamar | Street Resurfacing | Economic Vibrancy | 14 | 06 Bond Program | 20,196 | 0 | 20,196 | 0 | 0 | 0 | 0 | 20,196 | 4th/14 |
| Main St from Harwood to Lamar | Street Resurfacing | Economic Vibrancy | 14 | 12 Bond Program | 734,087 | 0 | 734,087 | 0 | 0 | 0 | 0 | 734,087 | 4th/14 |
| Main St. - Harwood to Good-Latimer | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 02,14 | 03 Bond Program | 2,365,469 | 2,365,466 | 3 | 0 | 0 | 0 | 0 | 2,365,469 | 4th/14 |
| Manana Drive and Park Lane from Larga Drive to Marsh Lane | Alley Petitions | Economic Vibrancy | 06 | 12 Bond Program | 58,770 | 30,374 | 28,396 | 333,030 | 0 | 0 | 0 | 391,800 | 3rd/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Maple Ave from 700' south of Mockingbird Ln to Mockingbird Ln | Street Reconstruction - Thoroughfares | Economic Vibrancy | 02 | 12 Bond Program | 141,666 | 0 | 141,666 | 588,534 | 0 | 0 | 0 | 730,200 | 2nd/16 |
| Marbrook Dr (12109-12323) And Madeleine Cir (12104-12136) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 43,545 | 32,500 | 11,045 | 0 | 0 | 0 | 0 | 43,545 | 3rd/15 |
| Marcell Ave. - Dacki Ave. to Hord Ave. | Street Petitions | Economic Vibrancy | 03 | 06 Bond Program | 651,838 | 522,265 | 129,573 | 0 | 0 | 0 | 0 | 651,838 | 3rd/14 |
| Marquis from Norcross to Royal | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 228,811 | 0 | 228,811 | 0 | 0 | 0 | 0 | 228,811 | 4th/14 |
| Marsalis Ave (S) from Elmore Ave to Corning Ave | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 939,081 | 939,081 | 0 | 0 | 0 | 0 | 0 | 939,081 | 1st/15 |
| Marsalis Ave. and Lancaster - E. Tenth to E. Ninth | Alley Reconstruction | Economic Vibrancy | 01 | 03 Bond Program | 28,305 | 27,622 | 684 | 0 | 0 | 0 | 0 | 28,305 | 4th/13 |
| Marsalis Ave. and Lancaster - E. Tenth to E. Ninth | Alley Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 66,444 | 66,354 | 90 | 0 | 0 | 0 | 0 | 66,444 | 4th/13 |
| Marsalis Ave. and Lancaster - Eleventh St. to Jefferson | Alley Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 45,894 | 45,892 | 2 | 0 | 0 | 0 | 0 | 45,894 | 4th/13 |
| Mason Dells Dr. and Yamini - Chicot to St. Judes | Alley Reconstruction | Economic Vibrancy | 11 | 03 Bond Program | 30,072 | 28,082 | 1,990 | 0 | 0 | 0 | 0 | 30,072 | 2nd/13 |
| Mason Dells Dr. and Yamini - Chicot to St. Judes | Alley Reconstruction | Economic Vibrancy | 11 | 06 Bond Program | 91,364 | 82,343 | 9,020 | 0 | 0 | 0 | 0 | 91,364 | 2nd/13 |
| Matagorda Dr from Marblehead Dr to Lake Placid Dr | Street Resurfacing | Economic Vibrancy | 03 | 06 Bond Program | 4,868 | 4,868 | 0 | 0 | 0 | 0 | 0 | 4,868 | 2nd/14 |
| Matagorda Dr from Marblehead Dr to Lake Placid Dr | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 190,030 | 190,030 | 0 | 0 | 0 | 0 | 0 | 190,030 | 2nd/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------|----------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Mather Ct from Albrook St to S. Randolph Dr | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 123,400 | 0 | 0 | 0 | 123,400 | 4th/15 |
| Mayforge Dr from Le Forge Ave To E Ledbetter Dr | Street Reconstruction - Local Streets | Economic Vibrancy | 04 | 12 Bond Program | 294,585 | 130,115 | 164,470 | 0 | 1,833,785 | 0 | 0 | 2,128,370 | 1st/17 |
| McKinney Ave from Hall to Oak Grove | Street Resurfacing | Economic Vibrancy | 14 | 12 Bond Program | 0 | 0 | 0 | 246,800 | 0 | 0 | 0 | 246,800 | 4th/15 |
| McKinney Ave. Trolley Downtown Extension | Intergovernmental Partnership Projects | Economic Vibrancy | 14 | Reimb | 1,831,388 | 1,703,459 | 127,930 | 0 | 0 | 0 | 0 | 1,831,388 | 2nd/14 |
| McKinney Ave. Trolley Downtown Extension | Intergovernmental Partnership Projects | Economic Vibrancy | 14 | 06 Bond Program | 4,856,503 | 4,449,013 | 407,490 | 0 | 0 | 0 | 0 | 4,856,503 | 2nd/14 |
| McKinney Ave. Trolley Downtown Extension | Intergovernmental Partnership Projects | Economic Vibrancy | 14 | 95 Bond Program | 514,351 | 513,684 | 666 | 0 | 0 | 0 | 0 | 514,351 | 2nd/14 |
| McKinney Ave. Trolley Downtown Extension | Intergovernmental Partnership Projects | Economic Vibrancy | 14 | 98 Bond Program | 165,191 | 164,778 | 412 | 0 | 0 | 0 | 0 | 165,191 | 2nd/14 |
| McKissick Ln from Algebra Dr to W. Wheatland Rd | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 480,093 | 480,093 | 0 | 0 | 0 | 0 | 0 | 480,093 | 1st/14 |
| McMillan from Willis to Monticello | Street Resurfacing | Economic Vibrancy | 14 | 06 Bond Program | 28,947 | 0 | 28,947 | 0 | 0 | 0 | 0 | 28,947 | 4th/17 |
| McMillan from Willis to Monticello | Street Resurfacing | Economic Vibrancy | 14 | 12 Bond Program | 1,052,159 | 0 | 1,052,159 | 0 | 0 | 1,081,106 | 0 | 2,133,265 | 4th/17 |
| McVey from Beckley to Marsalis | Target Neighborhood | Clean, Healthy Environment | 04 | 06 Bond Program | 500 | 182 | 318 | 0 | 0 | 0 | 0 | 500 | 3rd/16 |
| McVey from Beckley to Marsalis | Target Neighborhood | Clean, Healthy Environment | 04 | 12 Bond Program | 202,050 | 130,800 | 71,250 | 1,144,450 | 0 | 0 | 0 | 1,346,500 | 3rd/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------------------|----------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Meadow Bluff Ln (2703-2755) And W Camp Wisdom Rd (2400-2400) | Alley Reconstruction | Economic Vibrancy | 08 | 12 Bond Program | 23,235 | 18,118 | 5,117 | 131,665 | 0 | 0 | 0 | 154,900 | 4th/15 |
| Meadow Dawn Ln (2705-2759) And Meadow Bluff Ln (2706-2756) | Alley Reconstruction | Economic Vibrancy | 08 | 12 Bond Program | 23,130 | 19,528 | 3,602 | 22,876 | 0 | 0 | 0 | 46,006 | 4th/15 |
| Meadow Dawn Ln (2706-2760) And Meadow Harvest Ln (2705-2759) | Alley Reconstruction | Economic Vibrancy | 08 | 12 Bond Program | 24,945 | 18,118 | 6,827 | 141,355 | 0 | 0 | 0 | 166,300 | 4th/15 |
| Meadow Gate Ln (2703-2763) And Meadow Isle Ln (2704-2764) | Alley Reconstruction | Economic Vibrancy | 08 | 12 Bond Program | 29,250 | 19,528 | 9,722 | 165,750 | 0 | 0 | 0 | 195,000 | 4th/15 |
| Meadow Harvest Ln (2706-2760) And Meadow Isle Ln (2709-2763) | Alley Reconstruction | Economic Vibrancy | 08 | 12 Bond Program | 24,840 | 18,118 | 6,722 | 140,760 | 0 | 0 | 0 | 165,600 | 4th/15 |
| Meadow Stone Ln (2705-2759) And Meadow Gate Ln (2710-2762) | Alley Reconstruction | Economic Vibrancy | 08 | 12 Bond Program | 24,420 | 18,118 | 6,302 | 138,380 | 0 | 0 | 0 | 162,800 | 4th/15 |
| Meadowcreek Drive Arapaho to Campbell - pedestrian and traffic calming improvements | Complete Street | Economic Vibrancy | 12 | 12 Bond Program | 271,800 | 0 | 271,800 | 0 | 244,620 | 0 | 0 | 516,420 | 4th/16 |
| Meandering Way from Birchwood Dr to Spring Valley Rd | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 207,400 | 0 | 207,400 | 4th/17 |
| Meandering Way from Spring Valley Rd to Belt Line Rd | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 654,300 | 0 | 654,300 | 4th/17 |
| Meek St. from Carbondale St. to Hull St. | Public Private Partnership | Economic Vibrancy | 04 | 03 Bond Program | 62,589 | 46,329 | 16,260 | 0 | 0 | 0 | 0 | 62,589 | N/A |
| Mercer Cir from Mercer Dr to EOP | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 41,118 | 0 | 41,118 | 0 | 0 | 0 | 0 | 41,118 | 4th/14 |
| Mercer Dr from Vinewood Dr to Buckner Blvd | Street Resurfacing | Economic Vibrancy | 09 | 06 Bond Program | 13,760 | 0 | 13,760 | 0 | 0 | 0 | 0 | 13,760 | 4th/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------|----------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Mercer Dr from Vinewood Dr to Buckner Blvd | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 500,148 | 0 | 500,148 | 0 | 0 | 0 | 0 | 500,148 | 4th/14 |
| Mercer Pl from Mercer Dr to EOP | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 46,446 | 0 | 46,446 | 0 | 0 | 0 | 0 | 46,446 | 4th/14 |
| Merit from Park Central to Clodus Fields | Street Reconstruction - Thoroughfares | Economic Vibrancy | 11 | 12 Bond Program | 157,905 | 135,639 | 22,266 | 894,795 | 0 | 0 | 0 | 1,052,700 | 3rd/16 |
| Merrifield - Existing Merrifield Rd. to Grady Niblo | Thoroughfares | Economic Vibrancy | 03 | 06 Bond Program | 1,951,433 | 1,198,074 | 753,359 | 0 | 0 | 0 | 0 | 1,951,433 | 1st/16 |
| Merrifield Rd. Extension | Intergovernmental Partnership Projects | Economic Vibrancy | 03 | 03 Bond Program | 63,502 | 56,551 | 6,951 | 0 | 0 | 0 | 0 | 63,502 | 4th/14 |
| Merrifield Rd. Extension | Intergovernmental Partnership Projects | Economic Vibrancy | 03 | 98 Bond Program | 349,611 | 338,840 | 10,771 | 0 | 0 | 0 | 0 | 349,611 | 4th/14 |
| Merriman Pkwy from Hyde Park Dr to Sedgewick Dr | Street Resurfacing | Economic Vibrancy | 10 | 12 Bond Program | 164,952 | 164,952 | 0 | 0 | 0 | 0 | 0 | 164,952 | 3rd/14 |
| Mican Dr from Schofield Dr to end of pavement | Target Neighborhood | Clean, Healthy Environment | 06 | 12 Bond Program | 74,550 | 71,730 | 2,820 | 422,450 | 0 | 0 | 0 | 497,000 | 1st/16 |
| Michigan Ave from Saner Ave to Hobson Ave | Street Petitions | Economic Vibrancy | 04 | 12 Bond Program | 67,035 | 31,055 | 35,980 | 379,865 | 0 | 0 | 0 | 446,900 | 4th/15 |
| Midbury Dr (7806-7848) And Northaven Rd (7807-7847) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 19,784 | 19,784 | 0 | 109,650 | 0 | 0 | 0 | 129,434 | 1st/16 |
| Mingo Street from Dolphin to Gault | Street Reconstruction - Local Streets | Economic Vibrancy | 07 | 12 Bond Program | 45,645 | 0 | 45,645 | 0 | 0 | 0 | 0 | 45,645 | 4th/15 |
| Missouri Ave. (E) - Fowler St. to Illinois Ave. (E) | Street Petitions | Economic Vibrancy | 04 | 06 Bond Program | 116,707 | 116,707 | 0 | 0 | 0 | 0 | 0 | 116,707 | 2nd/13 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Misty Meadow Dr (3403-3523) And Meadowchase Way (17903-17923) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 34,515 | 32,448 | 2,067 | 195,585 | 0 | 0 | 0 | 230,100 | 2nd/16 |
| Misty Trl from Golden Creek Rd to Warm Mist Ln | Street Resurfacing | Economic Vibrancy | 12 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 85,300 | 0 | 85,300 | 4th/17 |
| MLK from R.B. Cullum to S.M. Wright | Complete Street | Economic Vibrancy | 07 | 12 Bond Program | 161,606 | 0 | 161,606 | 0 | 0 | 0 | 0 | 161,606 | 4th/16 |
| Mockingbird Ln (E) from Rockaway Dr to Hillgreen Dr | Street Resurfacing | Economic Vibrancy | 09 | 06 Bond Program | 279 | 279 | 0 | 0 | 0 | 0 | 0 | 279 | 1st/15 |
| Mockingbird Ln (E) from Rockaway Dr to Hillgreen Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 935,864 | 935,864 | 0 | 0 | 0 | 0 | 0 | 935,864 | 1st/15 |
| Mockingbird Ln (W) from Maple to Harry Hines | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 0 | 0 | 0 | 0 | 1,010,100 | 0 | 0 | 1,010,100 | 1st/17 |
| Mockingbird Ln (W) from US183 to Quebec | Street Resurfacing | Economic Vibrancy | 06 | 06 Bond Program | 48,090 | 34,052 | 14,037 | 0 | 0 | 0 | 0 | 48,090 | 2nd/14 |
| Mockingbird Ln (W) from US183 to Quebec | Street Resurfacing | Economic Vibrancy | 06 | 12 Bond Program | 1,657,753 | 1,657,753 | 0 | 0 | 0 | 0 | 0 | 1,657,753 | 2nd/14 |
| Mockingbird Lne (W) from Maple to Cedar Springs | Street Resurfacing | Economic Vibrancy | 02 | 06 Bond Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3rd/14 |
| Mockingbird Lne (W) from Maple to Cedar Springs | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 871,889 | 871,889 | 0 | 0 | 0 | 0 | 0 | 871,889 | 3rd/14 |
| Montclair Ave from Brooklyn Ave to Clarendon Dr | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 165,300 | 0 | 165,300 | 4th/17 |
| Montfort - Peterson to Alpha Rd. | Intergovernmental Partnership Projects | Economic Vibrancy | 11 | 06 Bond Program | 315,458 | 309,051 | 6,406 | 0 | 0 | 0 | 0 | 315,458 | 3rd/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Montie St from Scyene Rd To Junction St | Street Reconstruction - Local Streets | Economic Vibrancy | 07 | 12 Bond Program | 129,060 | 0 | 129,060 | 731,340 | 0 | 0 | 0 | 860,400 | 4th/15 |
| Montreal Ave (S) from Clarendon Dr to Brandon St | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 157,500 | 0 | 157,500 | 4th/17 |
| Morris St. - Sylvan to Topeka | Street Reconstruction | Economic Vibrancy | 06 | 03 Bond Program | 141,523 | 137,349 | 4,174 | 0 | 0 | 0 | 0 | 141,523 | 4th/14 |
| Morris St. - Sylvan to Topeka | Street Reconstruction | Economic Vibrancy | 06 | 06 Bond Program | 1,171,400 | 890,426 | 280,974 | 0 | 0 | 0 | 0 | 1,171,400 | 4th/14 |
| Motor St. - Harry Hines to Stemmons | Thoroughfares | Economic Vibrancy | 02 | 06 Bond Program | 2,647,550 | 0 | 2,647,550 | 0 | 0 | 0 | 0 | 2,647,550 | 2nd/17 |
| Motor St. - IH 35E to Medical Center Dr. | Intergovernmental Partnership Projects | Economic Vibrancy | 02 | 06 Bond Program | 1,920,941 | 335,259 | 1,585,682 | 0 | 0 | 0 | 0 | 1,920,941 | 2nd/17 |
| Motor St. - IH 35E to Medical Center Dr. | Intergovernmental Partnership Projects | Economic Vibrancy | 02 | Reimb | 14,276,490 | 640,000 | 13,636,490 | 0 | 0 | 0 | 0 | 14,276,490 | 2nd/17 |
| Mountain Creek Parkway from 2400' southeast of Eagle Ford to Clark Road | Intergovernmental Partnership Projects | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 6,701,000 | 0 | 6,701,000 | 2nd/16 |
| Mt. Nebo Street and Mt. Shasta Street from Mt. Royal Street to Mt. Ranier Street | Alley Petitions | Economic Vibrancy | 03 | 12 Bond Program | 37,650 | 24,646 | 13,004 | 213,961 | 0 | 0 | 0 | 251,611 | 1st/16 |
| Mt. Ranier St from Albrook St to N. Randolph St | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 226,800 | 0 | 0 | 0 | 226,800 | 4th/15 |
| Munger Blvd (N) from Rieger to Tremont | Street Reconstruction - Thoroughfares | Economic Vibrancy | 02,14 | 12 Bond Program | 170,325 | 133,642 | 36,683 | 964,975 | 0 | 0 | 0 | 1,135,300 | 4th/15 |
| Nebraska Ave. and Ramona Ave. - Maywood Ave. to Graceland Ave. | Alley Petitions | Economic Vibrancy | 04 | 03 Bond Program | 49,820 | 46,597 | 3,223 | 0 | 0 | 0 | 0 | 49,820 | 1st/12 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------|--------------------------------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Ninth St. and Tenth St. - Zang to Madison | Alley Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 135,187 | 135,187 | 0 | 0 | 0 | 0 | 0 | 135,187 | 4th/13 |
| Ninth St. and Tenth St. - Zang to Madison | Alley Reconstruction | Economic Vibrancy | 01 | 03 Bond Program | 85,358 | 80,655 | 4,703 | 0 | 0 | 0 | 0 | 85,358 | 4th/13 |
| Norcross from Webb Chapel to Cromwell | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 0 | 294,500 | 0 | 0 | 294,500 | 4th/16 |
| Northaven Trail Extension | Trails | Economic Vibrancy | 11,13 | 12 Bond Program | 256,590 | 0 | 256,590 | 0 | 1,710,600 | 0 | 0 | 1,967,190 | 4th/16 |
| Northwest Hwy. - Buckner to Audelia | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 09,10 | 95 Bond Program | 70,752 | 872 | 69,880 | 0 | 0 | 0 | 0 | 70,752 | 3rd/14 |
| Northwest Hwy. - W Lawther to Buckner | Intergovernmental Partnership Projects | Economic Vibrancy | 09,10 | 95 Bond Program | 1,334,347 | 1,334,346 | 1 | 0 | 0 | 0 | 0 | 1,334,347 | 3rd/14 |
| Northwest Hwy. - W Lawther to Buckner | Intergovernmental Partnership Projects | Economic Vibrancy | 09,10 | Reimb | 1,330,000 | 1,330,000 | 0 | 0 | 0 | 0 | 0 | 1,330,000 | 3rd/14 |
| Oakenwald St. - Plowman Ave. to Beckley Ave. | Street Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 413,226 | 0 | 413,226 | 0 | 0 | 0 | 0 | 413,226 | 2nd/14 |
| Oakenwald St. - Zang Blvd. to Plowman Ave. | Street Reconstruction | Economic Vibrancy | 03 | 12 Bond Program | 32,136 | 0 | 32,136 | 0 | 0 | 0 | 0 | 32,136 | 2nd/14 |
| Ocala Ave from Garland Rd to San Fernando Way | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 88,100 | 0 | 88,100 | 4th/17 |
| Old Homestead Dr. - Pleasant Dr. to Holcomb Rd. | Street Petitions | Economic Vibrancy | 05 | 06 Bond Program | 699,499 | 660,918 | 38,581 | 0 | 0 | 0 | 0 | 699,499 | 2nd/13 |
| Old Homestead Dr. - Pleasant Dr. to Holcomb Rd. | Street Petitions | Economic Vibrancy | 05 | 98 Bond Program | 10,509 | 9,496 | 1,013 | 0 | 0 | 0 | 0 | 10,509 | 2nd/13 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Old Ox Rd from Red Bird Ln to Trade Winds Dr | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 196,900 | 0 | 196,900 | 4th/17 |
| Oldgate Ln. - Garland Rd. to Diceman Dr. | Street Petitions | Economic Vibrancy | 09 | 06 Bond Program | 1,270,994 | 1,253,605 | 17,389 | 0 | 0 | 0 | 0 | 1,270,994 | 2nd/13 |
| Olive St. at Ross | Traffic Signal Upgrades | Economic Vibrancy | 14 | 03 Bond Program | 92,233 | 44 | 92,190 | 0 | 0 | 0 | 0 | 92,233 | 4th/15 |
| Olusta Dr from Oklaunion Dr to Murdock Rd | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 205,100 | 0 | 205,100 | 4th/17 |
| Olusta Dr from S. Murdeaux Ln to Forsythe Dr | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 74,193 | 0 | 74,193 | 0 | 0 | 0 | 0 | 74,193 | 4th/14 |
| Omni Convention Center Hotel/CCT Street Infra Project | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 2,049,875 | 2,000,000 | 49,875 | 0 | 0 | 0 | 0 | 2,049,875 | 4th/14 |
| Oregon and Beckley connection to IH 30 Frontage Rd. | Thoroughfares | Economic Vibrancy | 03 | 06 Bond Program | 32,054 | 24,927 | 7,127 | 0 | 0 | 0 | 0 | 32,054 | N/A |
| Overton Rd (E) from Biglow to Garrison | Street Reconstruction - Thoroughfares | Economic Vibrancy | 04 | 12 Bond Program | 226,545 | 171,118 | 55,427 | 0 | 1,283,755 | 0 | 0 | 1,510,300 | 2nd/17 |
| Overwood Rd (9406-9536) And Parkford Dr (9407-9529) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 36,210 | 25,913 | 10,297 | 205,190 | 0 | 0 | 0 | 241,400 | 1st/16 |
| Palacios Ave from Ottawa Rd to Canada Dr | Street Petitions | Economic Vibrancy | 06 | 06 Bond Program | 885 | 261 | 624 | 0 | 0 | 0 | 0 | 885 | 3rd/16 |
| Palacios Ave from Ottawa Rd to Canada Dr | Street Petitions | Economic Vibrancy | 06 | 12 Bond Program | 70,710 | 40,705 | 30,005 | 399,805 | 0 | 0 | 0 | 470,515 | 3rd/16 |
| Paldao Dr. (7311 - 7429) Spring Valley - Meandering to Carillon | Alley Reconstruction | Economic Vibrancy | 11 | 06 Bond Program | 336,133 | 110,226 | 225,907 | 0 | 0 | 0 | 0 | 336,133 | 1st/13 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------|--------------------------------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Park Grove Ln (18627-18851) And Kirkmeadow Ln (4007-4131) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 45,375 | 0 | 45,375 | 257,125 | 257,125 | 0 | 0 | 559,625 | 1st/16 |
| Park Ln. - Boedecker to Greenville | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 13 | 03 Bond Program | 748,054 | 212 | 747,843 | 0 | 0 | 0 | 0 | 748,054 | 4th/19 |
| Park Ln. - US 75 to Greenville | Intergovernmental Partnership Projects | Economic Vibrancy | 13 | 06 Bond Program | 957,225 | 0 | 957,225 | 0 | 0 | 957,225 | 957,225 | 2,871,675 | 4th/19 |
| Park Ln. from Thackery St to Hillcrest Rd | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 0 | 171,400 | 0 | 0 | 171,400 | 4th/16 |
| Park Ln. from Tulane St to Edgemere Rd | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 162,600 | 0 | 0 | 0 | 162,600 | 4th/15 |
| Parkdale Dr from Laverne Ave to Hilltop St | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 0 | 0 | 0 | 242,900 | 0 | 0 | 0 | 242,900 | 1st/17 |
| Parkford Dr (9819-9963) And Ridgehaven Dr (9806-9950) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 46,260 | 31,222 | 15,038 | 262,140 | 0 | 0 | 0 | 308,400 | 1st/16 |
| Parkshire, Lizshire, Sanshire, Danashire, Debshire, Clayshire, Pegshire | Street Resurfacing | Economic Vibrancy | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 371,200 | 0 | 371,200 | 4th/17 |
| Partial Reconstruction of Major Thoroughfares | Street Improvements | Economic Vibrancy | Citywide | Capital Construction | 0 | 0 | 0 | 2,500,000 | 0 | 0 | 0 | 2,500,000 | Various |
| Patterson -Field to Akard | Thoroughfares | Economic Vibrancy | 14 | 06 Bond Program | 68,818 | 68,817 | 1 | 0 | 0 | 0 | 0 | 68,818 | 3rd/14 |
| Patton from Davis to 6th | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 179,905 | 179,905 | 0 | 0 | 0 | 0 | 0 | 179,905 | 1st/15 |
| Pearl -Commerce to Live Oak | Thoroughfares | Economic Vibrancy | 14 | 06 Bond Program | 4,250,606 | 3,491,956 | 758,650 | 0 | 0 | 0 | 0 | 4,250,606 | 4th/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------------|--------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Pearl -Commerce to Live Oak | Thoroughfares | Economic Vibrancy | 14 | 03 Bond Program | 134,165 | 133,161 | 1,004 | 0 | 0 | 0 | 0 | 134,165 | 4th/14 |
| Peavy Rd from E. Lake Highlands Dr to Northcliff Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 351,700 | 0 | 0 | 351,700 | 4th/16 |
| Pedestrian Way on Elm St. between Ervay and Stone St. | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 423,307 | 0 | 423,307 | 0 | 0 | 0 | 0 | 423,307 | N/A |
| Pensive from Walnut Hill to Merrell | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 0 | 327,900 | 0 | 0 | 327,900 | 4th/16 |
| Peyton and Sprucewood - Meandering to Paldao | Alley Reconstruction | Economic Vibrancy | 11 | 03 Bond Program | 72,303 | 69,189 | 3,113 | 0 | 0 | 0 | 0 | 72,303 | 4th/13 |
| Peyton and Sprucewood - Meandering to Paldao | Alley Reconstruction | Economic Vibrancy | 11 | 06 Bond Program | 501,426 | 501,426 | 0 | 0 | 0 | 0 | 0 | 501,426 | 4th/13 |
| Phantom Hill Rd. - Bitter Creek to Cheyenne Rd. | Street Reconstruction | Economic Vibrancy | 05 | 03 Bond Program | 53,452 | 48,819 | 4,633 | 0 | 0 | 0 | 0 | 53,452 | 4th/14 |
| Phantom Hill Rd. - Bitter Creek to Cheyenne Rd. | Street Reconstruction | Economic Vibrancy | 05 | 06 Bond Program | 550,155 | 221,198 | 328,957 | 0 | 0 | 0 | 0 | 550,155 | 4th/14 |
| Phase IV streets surrounding the S Roundabout, including a S Roundabout Park | Target Neighborhood | Clean, Healthy Environment | 13 | 06 Bond Program | 17,244 | 1,335 | 15,909 | 0 | 0 | 0 | 0 | 17,244 | 4th/13 |
| Phase V streets surrounding the N Roundabout, including a N Roundabout Park | Target Neighborhood | Clean, Healthy Environment | 13 | 06 Bond Program | 421,895 | 1,254 | 420,641 | 0 | 0 | 0 | 0 | 421,895 | 4th/13 |
| Phoenix from Fair Oaks to Holly Hill | Target Neighborhood | Clean, Healthy Environment | 13 | 12 Bond Program | 128,580 | 0 | 128,580 | 728,620 | 0 | 0 | 0 | 857,200 | 4th/16 |
| Pinewood Dr. - Gladwood Ln. to Stults Rd. | Street Reconstruction | Economic Vibrancy | 10 | 03 Bond Program | 2,362 | 1,250 | 1,112 | 0 | 0 | 0 | 0 | 2,362 | 3rd/13 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|-----------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Pleasant Vista Dr. - Elam to Silver Meadow (Alley) | Street Petitions | Economic Vibrancy | 08 | 06 Bond Program | 730,989 | 730,807 | 183 | 0 | 0 | 0 | 0 | 730,989 | 2nd/13 |
| Plowman Ave. - Oakenwald St. to Zang Ave. | Street Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 215,350 | 0 | 215,350 | 0 | 0 | 0 | 0 | 215,350 | 3rd/14 |
| Plowman Ave. - Tilden to Oakenwald St. | Street Reconstruction | Economic Vibrancy | 03 | 06 Bond Program | 319,439 | 0 | 319,439 | 0 | 0 | 0 | 0 | 319,439 | 3rd/14 |
| Plummer Dr from Strayhorn Dr to Ferguson Rd | Street Resurfacing | Economic Vibrancy | 09 | 06 Bond Program | 15,079 | 0 | 15,079 | 0 | 0 | 0 | 0 | 15,079 | 4th/14 |
| Plummer Dr from Strayhorn Dr to Ferguson Rd | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 548,102 | 0 | 548,102 | 0 | 0 | 0 | 0 | 548,102 | 4th/14 |
| Polk St (S) from Town Creek Drive to Brook Valley Lane | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 98,800 | 0 | 98,800 | 4th/17 |
| Polk St from Jefferson Blvd to Davis | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 474,600 | 0 | 0 | 474,600 | 1st/17 |
| Polk St. (S) - Ferndale Ave. to Clarendon Ave. | Target Neighborhood | Clean, Healthy Environment | 01 | 06 Bond Program | 1,784,580 | 1,431,760 | 352,820 | 0 | 0 | 0 | 0 | 1,784,580 | 3rd/14 |
| Polk St. (S) - Ferndale Ave. to Clarendon Ave. | Target Neighborhood | Clean, Healthy Environment | 01 | 03 Bond Program | 349,701 | 349,589 | 112 | 0 | 0 | 0 | 0 | 349,701 | 3rd/14 |
| Polk St. (S) - Wilbur St. to Ferndale Ave. | Target Neighborhood | Clean, Healthy Environment | 01 | 06 Bond Program | 847,633 | 792,117 | 55,516 | 0 | 0 | 0 | 0 | 847,633 | 3rd/14 |
| Polk St. (S) - Wilbur St. to Ferndale Ave. | Target Neighborhood | Clean, Healthy Environment | 01 | 03 Bond Program | 144,561 | 143,453 | 1,108 | 0 | 0 | 0 | 0 | 144,561 | 3rd/14 |
| Prestonshire from Tulane to Edgemere | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 162,800 | 0 | 0 | 0 | 162,800 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|-----------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Public Art Administration - Specified Streets | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 48,998 | 1,061 | 47,937 | 0 | 0 | 0 | 0 | 48,998 | Various |
| Public Art Administration - Streets and Transportation | Public Art | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 305,961 | 0 | 305,961 | 0 | 0 | 0 | 0 | 305,961 | Various |
| Public Art Projects - Specified Streets | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 44,025 | 44,025 | 0 | 0 | 0 | 0 | 0 | 44,025 | Various |
| Public Art Projects - Streets and Thoroughfares | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 29,900 | 29,900 | 0 | 0 | 0 | 0 | 0 | 29,900 | Various |
| Public Art Projects - Streets and Thoroughfares | Public Art | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 109,157 | 106,167 | 2,990 | 0 | 0 | 0 | 0 | 109,157 | Various |
| Public Art Projects - Streets and Transportation | Public Art | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 42,000 | 42,000 | 0 | 0 | 0 | 0 | 0 | 42,000 | Various |
| Pueblo St. - Sylvan to Bataan | Street Reconstruction | Economic Vibrancy | 06 | 95 Bond Program | 37,905 | 35,114 | 2,791 | 0 | 0 | 0 | 0 | 37,905 | 3rd/13 |
| Pulaski St. - Irving Blvd. to Halifax St. | Street Reconstruction | Economic Vibrancy | 06 | 03 Bond Program | 31,424 | 31,264 | 160 | 0 | 0 | 0 | 0 | 31,424 | 2nd/13 |
| Racine Dr (6507-6711) And Autumn Woods Trl (6506-6658) | Alley Reconstruction | Economic Vibrancy | 03 | 12 Bond Program | 62,535 | 41,788 | 20,747 | 354,365 | 0 | 0 | 0 | 416,900 | 3rd/15 |
| Racine Dr from Kirnwood to Cleardale | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 150,400 | 0 | 150,400 | 4th/17 |
| Ranier St. - Mary Cliff Rd. - Montclair Ave. (N) | Street Petitions | Economic Vibrancy | 03 | 03 Bond Program | 7,337 | 7,089 | 248 | 0 | 0 | 0 | 0 | 7,337 | 1st/13 |
| Ranier St. - Mary Cliff Rd. - Montclair Ave. (N) | Street Petitions | Economic Vibrancy | 03 | 95 Bond Program | 4,565 | 3,520 | 1,045 | 0 | 0 | 0 | 0 | 4,565 | 1st/13 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|----------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Ravehill Ln from Waycross Dr to Prichard Ln | Street Resurfacing | Economic Vibrancy | 05 | 12 Bond Program | 384,938 | 0 | 384,938 | 0 | 0 | 0 | 0 | 384,938 | 4th/14 |
| Red Bird Area Street Improvements | Thoroughfares | Economic Vibrancy | 05 | 12 Bond Program | 0 | 0 | 0 | 0 | 1,987,800 | 0 | 0 | 1,987,800 | 3rd/16 |
| Red Bird Ln (W) from S Polk Street to Bar Harbor Drive | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 765,000 | 0 | 765,000 | 4th/17 |
| Red Fern Ln From Coit Rd To Blossomheath Ln | Street Reconstruction - Local Streets | Economic Vibrancy | 11 | 12 Bond Program | 90,180 | 61,530 | 28,650 | 511,020 | 0 | 0 | 0 | 601,200 | 1st/16 |
| Regal Row - Viscount Row to UP RR | Street Reconstruction | Economic Vibrancy | 06 | 03 Bond Program | 18,707 | 17,597 | 1,110 | 0 | 0 | 0 | 0 | 18,707 | 2nd/13 |
| Regent from Webb Chapel to Countess | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 240,775 | 0 | 240,775 | 0 | 0 | 0 | 0 | 240,775 | 4th/14 |
| Reynoldston from Hampton to Heather Glen | Street Reconstruction - Local Streets | Economic Vibrancy | 03 | 12 Bond Program | 161,925 | 0 | 161,925 | 0 | 0 | 1,079,500 | 0 | 1,241,425 | 1st/16 |
| Rialto Dr from Glen Regal Dr to Bunche Dr | Street Resurfacing | Economic Vibrancy | 10 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 73,000 | 0 | 73,000 | 4th/17 |
| Rilla Ave from Dasch St To Hillburn Dr | Street Reconstruction - Local Streets | Economic Vibrancy | 05 | 12 Bond Program | 54,570 | 54,570 | 0 | 222,615 | 0 | 0 | 0 | 277,185 | 1st/16 |
| Rio Grande Ave. - Blue Ridge Blvd. to Kiest Blvd. | Target Neighborhood | Clean, Healthy Environment | 03 | 03 Bond Program | 197,181 | 197,180 | 1 | 0 | 0 | 0 | 0 | 197,181 | N/A |
| Rio Grande Ave. - Blue Ridge Blvd. to Kiest Blvd. | Target Neighborhood | Clean, Healthy Environment | 03 | 06 Bond Program | 1,659,190 | 0 | 1,659,190 | 0 | 1,659,190 | 0 | 0 | 3,318,380 | N/A |
| Riverfront Blvd. - Cadiz St. to Continental Ave. | Intergovernmental Partnership Projects | Economic Vibrancy | 01, 02, 06 | 03 Bond Program | 462,597 | 445,507 | 17,090 | 0 | 0 | 0 | 0 | 462,597 | 4th/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Riverfront Blvd. - Cadiz St. to Continental Ave. | Intergovernmental Partnership Projects | Economic Vibrancy | 01, 02, 06 | 06 Bond Program | 2,437,762 | 0 | 2,437,762 | 0 | 0 | 0 | 0 | 2,437,762 | 4th/16 |
| Riverfront Blvd. - Cadiz St. to Continental Ave. | Intergovernmental Partnership Projects | Economic Vibrancy | 01, 02, 06 | 98 Bond Program | 25,147 | 25,147 | 0 | 0 | 0 | 0 | 0 | 25,147 | 4th/16 |
| Roanoke Ave from Huron Dr to Mohawk Dr | Street Resurfacing | Economic Vibrancy | 02 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 53,800 | 0 | 53,800 | 4th/17 |
| Rockwood St from Jerden Ln to Pembroke Ave | Street Petitions | Economic Vibrancy | 04 | 12 Bond Program | 146,940 | 135,290 | 11,650 | 904,600 | 0 | 0 | 0 | 1,051,540 | 1st/16 |
| Rocky Ridge Rd From E Ledbetter Dr To Woodacre Dr | Street Reconstruction - Local Streets | Economic Vibrancy | 04 | 12 Bond Program | 61,215 | 34,483 | 26,732 | 346,885 | 0 | 0 | 0 | 408,100 | 1st/16 |
| Rolling Hills and Spring Grove - Coit to Carillon | Alley Reconstruction | Economic Vibrancy | 11 | 03 Bond Program | 4,000 | 4,000 | 0 | 0 | 0 | 0 | 0 | 4,000 | 4th/13 |
| Rolling Hills and Spring Grove - Coit to Carillon | Alley Reconstruction | Economic Vibrancy | 11 | 06 Bond Program | 265,361 | 171,772 | 93,589 | 0 | 0 | 0 | 0 | 265,361 | 4th/13 |
| Rolling Vista Dr from Woodbriar Dr to Harvest Glen Dr | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 168,900 | 0 | 0 | 0 | 168,900 | 4th/15 |
| Ross Ave from N. Field St to Croquette St | Street Resurfacing | Economic Vibrancy | 14 | 12 Bond Program | 0 | 0 | 0 | 441,000 | 0 | 0 | 0 | 441,000 | 4th/15 |
| Roundrock Rd (7707-7823) And Briaridge Rd (7708-7820) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 27,300 | 0 | 27,300 | 0 | 0 | 0 | 0 | 27,300 | 2nd/15 |
| Routh St. - Ross to San Jacinto | Thoroughfares | Economic Vibrancy | 14 | 03 Bond Program | 70,783 | 70,783 | 0 | 0 | 0 | 0 | 0 | 70,783 | 3rd/15 |
| Routh St. - Ross to San Jacinto | Thoroughfares | Economic Vibrancy | 14 | 06 Bond Program | 2,596,613 | 1,402,210 | 1,194,403 | 0 | 0 | 0 | 0 | 2,596,613 | 3rd/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Royal Club from Merrell to Regent | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 271,839 | 0 | 271,839 | 0 | 0 | 0 | 0 | 271,839 | 4th/14 |
| Royal Crest Dr from W Ricks Cir to Preston Rd | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 264,802 | 0 | 264,802 | 0 | 0 | 0 | 0 | 264,802 | 4th/14 |
| Royal Lane at Denton | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 06 | 06 Bond Program | 1,000,000 | 500,000 | 500,000 | 0 | 0 | 0 | 0 | 1,000,000 | N/A |
| Royal Ln from Marsh Lane to Cox Lane | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 391,100 | 0 | 0 | 0 | 391,100 | 4th/15 |
| Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trl. and Lazy River Dr. south along Ricketts Br.) | Trails | Economic Vibrancy | 03, 08 | 06 Bond Program | 1,000 | 953 | 47 | 0 | 0 | 0 | 0 | 1,000 | 4th/16 |
| Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trl. and Lazy River Dr. south along Ricketts Br.) | Trails | Economic Vibrancy | 08 | 12 Bond Program | 91,845 | 0 | 91,845 | 0 | 0 | 0 | 0 | 91,845 | 2nd/17 |
| Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trl. and Lazy River Dr. south along Ricketts Br.) | Trails | Economic Vibrancy | 03, 08 | 12 Bond Program | 409,195 | 326,486 | 82,710 | 0 | 0 | 0 | 0 | 409,195 | 4th/16 |
| Rupley Ln from Sunland St to Jupiter Rd | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 153,600 | 0 | 0 | 153,600 | 4th/16 |
| Rustic Valley Dr (7238-7420) And Echo Bluff Dr (7104-7132) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 61,440 | 57,052 | 4,388 | 348,160 | 0 | 0 | 0 | 409,600 | 3rd/15 |
| Rustown Dr from Oates Dr to Inadale Ave | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 0 | 0 | 0 | 170,400 | 0 | 0 | 0 | 170,400 | 4th/15 |
| San Leon Ave. - Glencliff Dr. to Dead End | Street Petitions | Economic Vibrancy | 05 | 06 Bond Program | 605,644 | 133,088 | 472,556 | 0 | 0 | 0 | 0 | 605,644 | 4th/15 |
| Sandra Lynn Dr from Dunaway Dr to Mandalay Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 266,511 | 0 | 266,511 | 0 | 0 | 0 | 0 | 266,511 | 4th/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Saner Ave (E) from Michigan Ave to S. Marsalis Ave | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 128,328 | 128,328 | 0 | 0 | 0 | 0 | 0 | 128,328 | 1st/15 |
| Santa Clara Dr from Lakeland Dr to Ocalla Ave | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 242,400 | 0 | 0 | 0 | 242,400 | 1st/18 |
| School Flasher Upgrades - Citywide - Phase 1 | Warranted Signals and School Flashers | Public Safety | Citywide | 06 Bond Program | 1,200,000 | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 1,200,000 | Various |
| Sebring Dr from Tioga St to Soft Wind Dr | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 176,500 | 0 | 176,500 | 4th/17 |
| Seedling Ln (2304-2524) And Old Mill Rd (2311-2519) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 52,965 | 46,573 | 6,392 | 300,135 | 0 | 0 | 0 | 353,100 | 2nd/16 |
| Selectman Dr from La Sobrina Dr to Foxworth Dr | Street Resurfacing | Economic Vibrancy | 12 | 12 Bond Program | 4,376 | 0 | 4,376 | 0 | 0 | 37,000 | 0 | 41,376 | 4th/17 |
| Serenade Ln from Singing Hills Dr to Wagon Wheels Trl | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 201,300 | 0 | 0 | 0 | 201,300 | 1st/18 |
| SH 78 - Buckner (Loop 12) to IH 635 | Intergovernmental Partnership Projects | Economic Vibrancy | 09 | 06 Bond Program | 0 | 0 | 0 | 0 | 0 | 0 | 183,931 | 183,931 | 4th/14 |
| SH 78 - Loop 12 to IH 635 | Intergovernmental Partnership Projects | Economic Vibrancy | 09 | 03 Bond Program | 210,000 | 137,382 | 72,618 | 0 | 0 | 0 | 0 | 210,000 | N/A |
| Shady Bend from Midway to Haydale | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 205,900 | 0 | 205,900 | 4th/17 |
| Shiloh Rd from Blyth Dr to Lockhart Ave | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 0 | 0 | 0 | 0 | 348,400 | 0 | 0 | 348,400 | 4th/16 |
| Shiloh Rd from Oates Dr to Larry Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 177,900 | 0 | 0 | 0 | 177,900 | 1st/18 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|-----------------------|-------------------|------------------|--------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Shoreview Rd (9222-9246) And Deer Trail Dr (8044-8044) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 13,675 | 13,675 | 0 | 60,520 | 0 | 0 | 0 | 74,195 | 1st/16 |
| Shoreview Rd (9506-9748) And Audelia Rd (8725-8725) | Alley Reconstruction | Economic Vibrancy | 10 | 12 Bond Program | 55,335 | 37,846 | 17,489 | 313,565 | 0 | 0 | 0 | 368,900 | 1st/16 |
| Shoreview Road from Forest Trail to Nimrod Trail | Alley Petitions | Economic Vibrancy | 10 | 12 Bond Program | 28,470 | 23,794 | 4,676 | 161,330 | 0 | 0 | 0 | 189,800 | 3rd/16 |
| Sidewalk Improvements | Sidewalk Improvements | Economic Vibrancy | 08 | 03 Bond Program | 430,351 | 52,400 | 377,951 | 0 | 0 | 0 | 0 | 430,351 | Various |
| Sidewalk Improvements | Sidewalk Improvements | Economic Vibrancy | Citywide | Street Assessments | 474,096 | 462,984 | 11,112 | 0 | 0 | 0 | 0 | 474,096 | Various |
| Sidewalk Improvements - CD Projects | Sidewalk Improvements | Economic Vibrancy | 12 | 06 Bond Program | 78,849 | 0 | 78,849 | 0 | 0 | 0 | 0 | 78,849 | Various |
| Sidewalk Improvements along Arterial St. (Locations to be determined) | Sidewalk Improvements | Economic Vibrancy | 01, 10, 11 | 03 Bond Program | 311,859 | 294,226 | 17,632 | 0 | 0 | 0 | 0 | 311,859 | Various |
| Sidewalk Improvements along Arterial St. (Locations to be determined) | Sidewalk Improvements | Economic Vibrancy | 01, 10, 11 | 06 Bond Program | 4,188,175 | 2,658,497 | 1,529,679 | 0 | 800,000 | 0 | 0 | 4,988,175 | Various |
| Sidewalk Improvements along Arterial St. (Locations to be determined) | Sidewalk Improvements | Economic Vibrancy | 01, 10, 11 | 95 Bond Program | 8,701 | 8,673 | 28 | 0 | 0 | 0 | 0 | 8,701 | Various |
| Sidewalk Improvements Citywide | Sidewalk Improvements | Economic Vibrancy | Citywide | 06 Bond Program | 65,428 | 65,427 | 1 | 0 | 0 | 0 | 0 | 65,428 | 4th/15 |
| Sidewalk Improvements Citywide | Sidewalk Improvements | Economic Vibrancy | Citywide | 12 Bond Program | 1,050,000 | 464,981 | 585,019 | 0 | 0 | 0 | 0 | 1,050,000 | 4th/15 |
| Sidewalk Improvements District 12 | Sidewalk Improvements | Economic Vibrancy | 12 | 12 Bond Program | 7,800 | 0 | 7,800 | 0 | 0 | 0 | 0 | 7,800 | N/A |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Sidewalk Improvements District 2 | Sidewalk Improvements | Economic Vibrancy | 02 | 12 Bond Program | 75,000 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 | N/A |
| Sidewalk Improvements District 4 | Sidewalk Improvements | Economic Vibrancy | 04 | 12 Bond Program | 288,200 | 0 | 288,200 | 0 | 0 | 0 | 0 | 288,200 | N/A |
| Silverton from Dennis to Caraway | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 125,264 | 0 | 125,264 | 0 | 0 | 0 | 0 | 125,264 | 4th/14 |
| Silvery Moon Dr from Singing Hills Dr To Silvery Moon Cir | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 128,400 | 0 | 0 | 128,400 | 4th/16 |
| Singleton & Gulden Traffic Signal | Traffic Signal Upgrades | Economic Vibrancy | 01 | 06 Bond Program | 69,655 | 69,655 | 0 | 0 | 0 | 0 | 0 | 69,655 | N/A |
| Skillman - Audelia - Whitehurst to Adleta | Intergovernmental Partnership Projects | Economic Vibrancy | 10 | 03 Bond Program | 1,037,770 | 999,915 | 37,855 | 0 | 0 | 0 | 0 | 1,037,770 | N/A |
| Skillman - Audelia - Whitehurst to Adleta | Intergovernmental Partnership Projects | Economic Vibrancy | 10 | 06 Bond Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A |
| Sondra Dr from Hillside Dr to Wendover Rd | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 234,200 | 0 | 0 | 234,200 | 4th/16 |
| Southview Ln From Coit Rd To Blossomheath Ln | Street Reconstruction - Local Streets | Economic Vibrancy | 11 | 12 Bond Program | 72,285 | 48,338 | 23,947 | 409,615 | 0 | 0 | 0 | 481,900 | 1st/16 |
| Southwell Rd from Harry Hines Blvd to Denton Dr | Street Resurfacing | Economic Vibrancy | 06 | 12 Bond Program | 62,933 | 0 | 62,933 | 0 | 0 | 0 | 0 | 62,933 | 4th/14 |
| Southwell Rd. - Ables Ln. to Shady Trl. | Street Reconstruction | Economic Vibrancy | 06 | 06 Bond Program | 581,570 | 576,877 | 4,693 | 0 | 0 | 0 | 0 | 581,570 | 2nd/14 |
| Spring Creek Rd (14906-15022) And Hillfawn Cir (7906-7916) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 22,140 | 0 | 22,140 | 0 | 0 | 0 | 0 | 22,140 | 2nd/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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|--------------------------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Spring Creek Rd (15408-15432) And Fallmeadow Ln (7927-7931) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 12,975 | 0 | 12,975 | 0 | 0 | 0 | 0 | 12,975 | 2nd/15 |
| Spring Glen Dr from Willow Glen Dr To Cedar Glen Dr | Street Resurfacing | Economic Vibrancy | 03 | 12 Bond Program | 0 | 0 | 0 | 0 | 104,400 | 0 | 0 | 104,400 | 4th/16 |
| Spring Grove from Alpha to Coit | Street Reconstruction - Local Streets | Economic Vibrancy | 11 | 12 Bond Program | 338,325 | 0 | 338,325 | 0 | 0 | 0 | 0 | 338,325 | 4th/17 |
| Spring Valley Rd from Coit Rd to Goldmark sidewalk and pedestrian improvements | Intergovernmental Partnership Projects | Economic Vibrancy | 11 | 12 Bond Program | 153,100 | 0 | 153,100 | 0 | 0 | 0 | 0 | 153,100 | 3rd/16 |
| Spring Valley Rd. and Coit Rd. Intersection | Intergovernmental Partnership Projects | Economic Vibrancy | 11 | 03 Bond Program | 345,206 | 326,204 | 19,001 | 0 | 0 | 0 | 0 | 345,206 | 3rd/14 |
| Spring Valley Rd. at Goldmark | Intergovernmental Partnership Projects | Economic Vibrancy | 11 | 06 Bond Program | 1,547 | 1,545 | 2 | 0 | 0 | 378,848 | 0 | 380,395 | 4th/14 |
| Squaw Valley from End of Pavement to Crested Butte Dr | Street Resurfacing | Economic Vibrancy | 12 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 124,700 | 0 | 124,700 | 4th/17 |
| St Augustine Rd (N) from Briggs St to Alta Crest Dr | Street Resurfacing | Economic Vibrancy | 07 | 06 Bond Program | 6,640 | 6,081 | 559 | 0 | 0 | 0 | 0 | 6,640 | 1st/14 |
| St Augustine Rd (N) from Briggs St to Alta Crest Dr | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 119,810 | 119,810 | 0 | 0 | 0 | 0 | 0 | 119,810 | 1st/14 |
| St. Augustine Rd. (N) from Musgrave Dr to Oak Gate Ln | Street Resurfacing | Economic Vibrancy | 05 | 06 Bond Program | 21,604 | 12,018 | 9,586 | 0 | 0 | 0 | 0 | 21,604 | 1st/14 |
| St. Augustine Rd (N) from Musgrave Dr to Oak Gate Ln | Street Resurfacing | Economic Vibrancy | 05 | 12 Bond Program | 116,782 | 116,782 | 0 | 0 | 0 | 0 | 0 | 116,782 | 1st/14 |
| St. Augustine Rd. (S) - Old Seagoville Rd. to CF Haw | Street Reconstruction | Economic Vibrancy | 05 | 03 Bond Program | 250,556 | 250,556 | 0 | 0 | 0 | 0 | 0 | 250,556 | 3rd/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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|--------------------------------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| St. Augustine Rd. (S) - Old Seagoville Rd. to CF Hawn | Street Reconstruction | Economic Vibrancy | 05 | 06 Bond Program | 1,104,994 | 1,102,166 | 2,828 | 0 | 0 | 0 | 0 | 1,104,994 | 3rd/14 |
| St. Mary Ave. - Terry St. - Garland Ave. | Street Petitions | Economic Vibrancy | 02 | 06 Bond Program | 603,945 | 369,053 | 234,891 | 0 | 0 | 0 | 0 | 603,945 | 2nd/13 |
| St. Mary Ave. - Terry St. - Garland Ave. | Street Petitions | Economic Vibrancy | 02 | 03 Bond Program | 42,387 | 42,076 | 311 | 0 | 0 | 0 | 0 | 42,387 | 2nd/13 |
| State Street and Thomas Avenue from Routh Street to Boll Street | Alley Petitions | Economic Vibrancy | 14 | 12 Bond Program | 13,770 | 11,895 | 1,875 | 78,030 | 0 | 0 | 0 | 91,800 | 3rd/16 |
| Stefani Dr from Thackery St to Hillcrest Rd | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 128,500 | 0 | 128,500 | 4th/17 |
| Steinman Ave. (300-322) 8th - Patton to Denver | Alley Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 49,349 | 49,349 | 0 | 0 | 0 | 0 | 0 | 49,349 | 4th/13 |
| Stevens St from Cayuga Dr to Davilla Ave and Davilla Ave from Stevens St to Drake St | Street Petitions | Economic Vibrancy | 09 | 06 Bond Program | 361 | 180 | 180 | 0 | 0 | 0 | 0 | 361 | 3rd/16 |
| Stevens St from Cayuga Dr to Davilla Ave and Davilla Ave from Stevens St to Drake St | Street Petitions | Economic Vibrancy | 09 | 12 Bond Program | 101,025 | 37,637 | 63,388 | 572,114 | 0 | 0 | 0 | 673,139 | 3rd/16 |
| Stratton Dr from Calcutta Dr To Penguin Dr | Street Reconstruction - Local Streets | Economic Vibrancy | 03 | 12 Bond Program | 32,085 | 26,343 | 5,742 | 181,815 | 0 | 0 | 0 | 213,900 | 1st/16 |
| Strayhorn Dr from Barnes Bridge Rd to Plummer Dr | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 193,700 | 0 | 0 | 193,700 | 1st/18 |
| Sunnyvale from Kiest to Ann Arbor | Street Resurfacing | Economic Vibrancy | 04 | 06 Bond Program | 17,336 | 0 | 17,336 | 0 | 0 | 0 | 0 | 17,336 | 3rd/14 |
| Sunnyvale from Kiest to Ann Arbor | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 630,136 | 0 | 630,136 | 0 | 0 | 0 | 0 | 630,136 | 3rd/14 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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|----------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Superior St from Catherine to W. Clarendon | Street Reconstruction - Local Streets | Economic Vibrancy | 01 | 12 Bond Program | 121,155 | 59,183 | 61,972 | 686,545 | 0 | 0 | 0 | 807,700 | 3rd/17 |
| Sweet Sue Ln from Hidden Valley Dr to Camp Wisdom (E) Rd | Street Reconstruction - Local Streets | Economic Vibrancy | 08 | 12 Bond Program | 146,220 | 97,195 | 49,025 | 828,580 | 0 | 0 | 0 | 974,800 | 2nd/16 |
| Sylvan Ave. - IH 30 WB Frontage Rd. to Fort Worth Ave. | Thoroughfares | Economic Vibrancy | 06 | 06 Bond Program | 1,794,733 | 1,483,485 | 311,248 | 0 | 0 | 0 | 0 | 1,794,733 | 4th/14 |
| Sylvan Ave. - Irving to Gallage | Intergovernmental Partnership Projects | Economic Vibrancy | 02,06 | 03 Bond Program | 3,144,586 | 3,135,724 | 8,861 | 0 | 0 | 0 | 0 | 3,144,586 | 3rd/14 |
| Sylvan Ave. - Irving to Gallagher - Amenities | Intergovernmental Partnership Projects | Economic Vibrancy | 06 | 06 Bond Program | 9,431,782 | 8,894,400 | 537,382 | 0 | 0 | 0 | 0 | 9,431,782 | 3rd/14 |
| Sylvan Ave. -W Commerce to Singleton | Thoroughfares | Economic Vibrancy | 06 | 06 Bond Program | 3,026,140 | 473,539 | 2,552,601 | 0 | 0 | 0 | 0 | 3,026,140 | 4th/16 |
| Tacoma from Ann Arbor to Marjorie | Street Reconstruction - Local Streets | Economic Vibrancy | 04 | 12 Bond Program | 91,275 | 61,595 | 29,680 | 517,225 | 0 | 0 | 0 | 608,500 | 1st/16 |
| Tahoe and Brush Creek-Brush Creek to Roaring Springs | Alley Reconstruction | Economic Vibrancy | 11 | 03 Bond Program | 8,500 | 7,486 | 1,014 | 0 | 0 | 0 | 0 | 8,500 | 1st/13 |
| Tahoe and Brush Creek-Brush Creek to Roaring Springs | Alley Reconstruction | Economic Vibrancy | 11 | 06 Bond Program | 172,301 | 152,477 | 19,824 | 0 | 0 | 0 | 0 | 172,301 | 1st/13 |
| Talisman Dr. and Wildflower - Wildflower to Caraway | Alley Reconstruction | Economic Vibrancy | 13 | 06 Bond Program | 207,949 | 72,014 | 135,936 | 0 | 0 | 0 | 0 | 207,949 | 1st/13 |
| Telephone Rd Phase I | Thoroughfares | Economic Vibrancy | 08 | 06 Bond Program | 2,449,287 | 2,188,614 | 260,673 | 0 | 0 | 0 | 0 | 2,449,287 | 1st/14 |
| Telephone Rd Phase II | Thoroughfares | Economic Vibrancy | 08 | 06 Bond Program | 221,485 | 29,419 | 192,066 | 0 | 0 | 0 | 0 | 221,485 | 3rd/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------|----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Tennant (509-517) Hampton - Jefferson to Tennant | Alley Reconstruction | Economic Vibrancy | 01 | 03 Bond Program | 40,221 | 39,924 | 297 | 0 | 0 | 0 | 0 | 40,221 | 4th/13 |
| Tennant (509-517) Hampton - Jefferson to Tennant | Alley Reconstruction | Economic Vibrancy | 01 | 06 Bond Program | 110,087 | 110,085 | 2 | 0 | 0 | 0 | 0 | 110,087 | 4th/13 |
| Thackery from Waggoner to Royal | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 360,710 | 0 | 360,710 | 0 | 0 | 0 | 0 | 360,710 | 4th/14 |
| Tibbs St from Royal Ln to W Ricks Cir | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 206,900 | 0 | 0 | 0 | 206,900 | 4th/15 |
| Tilden St. - Beckley to Plowman Ave. | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 01 | 06 Bond Program | 72,716 | 0 | 72,716 | 0 | 0 | 0 | 0 | 72,716 | 1st/16 |
| Timber Creek Ln (6001-6037) And Gentle Knoll Ln (6002-6030) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 28,930 | 28,930 | 0 | 130,560 | 0 | 0 | 0 | 159,490 | 3rd/15 |
| Timberview from Pensive to Webb Chapel | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 0 | 294,800 | 0 | 0 | 294,800 | 1st/18 |
| Tisinger Ave from Aledo Dr to Estacado Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 149,200 | 0 | 0 | 0 | 149,200 | 4th/15 |
| Tomlinson St from Graystone Dr to Meandering Way | Street Resurfacing | Economic Vibrancy | 12 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 98,200 | 0 | 98,200 | 4th/17 |
| Tophill Ln (7405-7449) And Lynworth Dr (7408-7444) | Alley Reconstruction | Economic Vibrancy | 11 | 12 Bond Program | 24,870 | 22,134 | 2,736 | 0 | 0 | 0 | 0 | 24,870 | 3rd/15 |
| Townsley Ct (17203-17215) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 16,200 | 0 | 16,200 | 91,800 | 91,800 | 0 | 0 | 199,800 | 1st/16 |
| Traffic Accident Reduction Roadway Improvements - On-Demand | Intergovernmental Partnership Projects | Economic Vibrancy | Citywide | 03 Bond Program | 253,613 | 232,863 | 20,750 | 0 | 0 | 0 | 0 | 253,613 | Various |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Traffic Accident Reduction Roadway Improvements - On-Demand | Intergovernmental Partnership Projects | Economic Vibrancy | Citywide | 06 Bond Program | 395,653 | 102,061 | 293,592 | 0 | 0 | 0 | 0 | 395,653 | Various |
| Traffic Control & Safety - INGV | Intergovernmental Partnership Projects | Economic Vibrancy | Citywide | 06 Bond Program | 103,684 | 82,562 | 21,122 | 0 | 0 | 0 | 0 | 103,684 | 4th/14 |
| Traffic Signal Control Equipment Upgrades - Citywide - Phase 1 | Traffic Signal Control Equipment Upgrades | Economic Vibrancy | Citywide | 06 Bond Program | 1,231,838 | 925,139 | 306,699 | 0 | 0 | 0 | 0 | 1,231,838 | Various |
| Trail from Timberglen Park to Barry Barker Park | Trails | Economic Vibrancy | 12 | 06 Bond Program | 2,000 | 1,708 | 292 | 0 | 0 | 0 | 0 | 2,000 | 2nd/16 |
| Trail from Timberglen Park to Barry Barker Park | Trails | Economic Vibrancy | 12 | 12 Bond Program | 312,255 | 204,814 | 107,441 | 0 | 2,081,700 | 0 | 0 | 2,393,955 | 2nd/16 |
| Trail Projects | Hike and Bike Trails | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 886,782 | 886,782 | 0 | 0 | 0 | 0 | 0 | 886,782 | N/A |
| Trails End from Berry Trl to Arapaho Rd | Street Reconstruction - Local Streets | Economic Vibrancy | 11 | 12 Bond Program | 214,125 | 134,890 | 79,235 | 1,213,375 | 0 | 0 | 0 | 1,427,500 | 1st/16 |
| Transit Signal Priority System | Warranted Signals and School Flashers | Public Safety | Citywide | Reimb | 4,000,000 | 1,453,433 | 2,546,567 | 0 | 0 | 0 | 0 | 4,000,000 | |
| Tree Shadow Trl (5902-5942) And Flintshire Ct (5901-5923) | Alley Reconstruction | Economic Vibrancy | 12 | 12 Bond Program | 36,735 | 0 | 36,735 | 208,165 | 208,165 | 0 | 0 | 453,065 | 1st/16 |
| Trinity River Trail from Sylvan to Moore Park | Trails | Economic Vibrancy | Citywide | 12 Bond Program | 3,684,265 | 3,684,265 | 0 | 851,017 | 0 | 1,655,728 | 0 | 6,191,010 | 4th/19 |
| Trinity Strand Phase 2 from IH 35 at Oak Lawn to DART's Inwood Station | Trails | Economic Vibrancy | 02 | 06 Bond Program | 2,000 | 1,637 | 363 | 0 | 0 | 0 | 0 | 2,000 | 4th/16 |
| Trinity Strand Phase 2 from IH 35 at Oak Lawn to DART's Inwood Station | Trails | Economic Vibrancy | 02 | 12 Bond Program | 503,775 | 0 | 503,775 | 0 | 3,153,686 | 0 | 0 | 3,657,461 | 4th/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------------|--------------------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Trinity Strand Trail | Hike and Bike Trails | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,085,233 | 1,085,223 | 10 | 0 | 0 | 0 | 0 | 1,085,233 | N/A |
| Trinity Trails Phase II-B | Hike and Bike Trails | Culture, Arts, Recreation and Education | Citywide | 12 Bond Program | 50,000 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | N/A |
| Tulane St from Prestonsire Ln to Lupton Dr | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 51,100 | 0 | 0 | 0 | 51,100 | 4th/15 |
| Tumbling Creek Trl from Leaning Oaks St to Alta Mesa Dr | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 152,100 | 0 | 152,100 | 4th/17 |
| Twin Sixties Dr. - Central Expwy. Service Rd. to Worcola | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 274,221 | 104,108 | 170,113 | 0 | 0 | 0 | 0 | 274,221 | 1st/13 |
| Underwood St from Kilburn Ave To Modree Ave | Street Resurfacing | Economic Vibrancy | 04 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 34,200 | 0 | 34,200 | 4th/17 |
| Unnamed St. - the new DART crossing to the SB, from the SB to Manderville E/W | Target Neighborhood | Clean, Healthy Environment | 13 | 06 Bond Program | 715,556 | 714,567 | 989 | 0 | 0 | 0 | 0 | 715,556 | N/A |
| Valley View and Walnut - IH 635 to City Limit | Intergovernmental Partnership Projects | Economic Vibrancy | 10, 11 | 06 Bond Program | 907,540 | 268,461 | 639,079 | 0 | 0 | 0 | 0 | 907,540 | 4th/16 |
| Valley View and Walnut - IH 635 to E. City Limit | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 10,11 | 06 Bond Program | 200,000 | 0 | 200,000 | 0 | 200,000 | 0 | 0 | 400,000 | 4th/16 |
| Velasco Ave from Abrams Rd to Pearson Dr | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 233,200 | 0 | 0 | 233,200 | 4th/16 |
| Walmsley Ave from Montclair Ave to Willomet Ave | Street Resurfacing | Economic Vibrancy | 06 | 12 Bond Program | 0 | 0 | 0 | 0 | 222,200 | 0 | 0 | 222,200 | 4th/16 |
| Walnut Hill - Malibu to Luna | Intergovernmental Partnership Projects | Economic Vibrancy | 06 | 06 Bond Program | 3,462,297 | 3,178,974 | 283,324 | 0 | 0 | 0 | 0 | 3,462,297 | 1st/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Walnut Hill at Harry Hines | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 06 | 06 Bond Program | 1,000,000 | 500,000 | 500,000 | 0 | 0 | 0 | 0 | 1,000,000 | 4th/16 |
| Walnut Hill Ln from 500' west of Dale Crest Dr to Webb Chapel | Street Resurfacing | Economic Vibrancy | 06 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 690,000 | 0 | 690,000 | 4th/17 |
| Warranted Signals and School Flashers (On-Demand) | Warranted Signals and School Flashers | Public Safety | Citywide | 03 Bond Program | 418,609 | 418,190 | 420 | 0 | 0 | 0 | 0 | 418,609 | Various |
| Warranted Signals and School Flashers (On-Demand) | Warranted Signals and School Flashers | Public Safety | Citywide | 06 Bond Program | 1,424,338 | 1,305,850 | 118,487 | 0 | 500,000 | 1,217,930 | 0 | 3,142,268 | Various |
| Waterview Rd from Buckner Blvd to dead end | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 166,000 | 0 | 0 | 0 | 166,000 | 1st/18 |
| Watson Dr. - 56th St. South to Dead End | Street Petitions | Economic Vibrancy | 08 | 03 Bond Program | 117,494 | 54,207 | 63,288 | 0 | 0 | 0 | 0 | 117,494 | 4th/14 |
| Webb Chapel Rd. - Altman Dr. to Regent Dr. | Street Reconstruction | Economic Vibrancy | 13 | 03 Bond Program | 36,519 | 35,079 | 1,441 | 0 | 0 | 0 | 0 | 36,519 | 3rd/12 |
| Weeburn from Marsh to Mid Pines | Street Reconstruction - Local Streets | Economic Vibrancy | 13 | 12 Bond Program | 112,815 | 62,027 | 50,788 | 638,399 | 0 | 0 | 0 | 751,214 | 3rd/16 |
| Weeburn from Marsh to Mid Pines | Street Reconstruction - Local Streets | Economic Vibrancy | 13 | 06 Bond Program | 886 | 180 | 706 | 0 | 0 | 0 | 0 | 886 | 3rd/16 |
| West Dallas Gateway | Gateway | Economic Vibrancy | Citywide | 12 Bond Program | 2,841,882 | 0 | 2,841,882 | 0 | 20,753,355 | 10,000,000 | 0 | 33,595,237 | 4th/19 |
| West End Plaza | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 02 | 06 Bond Program | 4,467,050 | 32,491 | 4,434,559 | 0 | 0 | 0 | 0 | 4,467,050 | N/A |
| West Shore Dr from Tokalon Dr to Meadow Lake Ave | Street Resurfacing | Economic Vibrancy | 09 | 12 Bond Program | 0 | 0 | 0 | 0 | 273,300 | 0 | 0 | 273,300 | 4th/16 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------|-----------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Westchester Dr. - Luther Ln. to Berkshire Ln. | Street Reconstruction | Economic Vibrancy | 13 | 03 Bond Program | 45,819 | 45,473 | 345 | 0 | 0 | 0 | 0 | 45,819 | 2nd/13 |
| Western St from Sunnyside Ave to Cockrell Hill Rd | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 103,000 | 0 | 103,000 | 4th/17 |
| Westmount Ave. - Avon St. to Fort Worth Ave. | Street Petitions | Economic Vibrancy | 01 | 06 Bond Program | 1,024,931 | 1,009,873 | 15,058 | 0 | 0 | 0 | 0 | 1,024,931 | 3rd/14 |
| Westmount Ave. - Davis St to Avon St. | Street Petitions | Economic Vibrancy | 01 | 06 Bond Program | 940,876 | 867,261 | 73,615 | 0 | 0 | 0 | 0 | 940,876 | 3rd/14 |
| Wheatland - Lancaster Cir. to Lancaster Rd. at Plaza | Thoroughfares | Economic Vibrancy | 08 | 03 Bond Program | 351,570 | 85,603 | 265,967 | 0 | 0 | 0 | 0 | 351,570 | 4th/16 |
| Wheatland - Lancaster Cir. to Lancaster Rd. at Plaza | Thoroughfares | Economic Vibrancy | 08 | 06 Bond Program | 5,295,618 | 439,713 | 4,855,905 | 0 | 0 | 0 | 0 | 5,295,618 | 4th/16 |
| White Rock Creek Trail | Hike and Bike Trails | Culture, Arts, Recreation and Education | Citywide | 06 Bond Program | 1,313,218 | 1,313,218 | 0 | 0 | 0 | 0 | 0 | 1,313,218 | N/A |
| White Rose Trl from end of pavement to Trails End Dr | Street Resurfacing | Economic Vibrancy | 11 | 12 Bond Program | 0 | 0 | 0 | 100,100 | 0 | 0 | 0 | 100,100 | 4th/15 |
| Whitehall and Jubilee Trl. - Shans to Cromwell | Alley Reconstruction | Economic Vibrancy | 13 | 03 Bond Program | 77,358 | 60,166 | 17,192 | 0 | 0 | 0 | 0 | 77,358 | 1st/13 |
| Whitehall and Jubilee Trl. - Shans to Cromwell | Alley Reconstruction | Economic Vibrancy | 13 | 06 Bond Program | 425,087 | 305,078 | 120,009 | 0 | 0 | 0 | 0 | 425,087 | 1st/13 |
| Wild Oak Dr from Highland Rd to Stonycreek Dr | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 140,745 | 0 | 140,745 | 0 | 0 | 0 | 0 | 140,745 | 4th/14 |
| Wilton Ave from Ravinia Dr to Hampton Rd | Street Resurfacing | Economic Vibrancy | 01 | 12 Bond Program | 0 | 0 | 0 | 428,900 | 0 | 0 | 0 | 428,900 | 4th/15 |

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|---------------------|----------------------|-----------------|
| Windy Ridge Dr from Meadowcreek Dr to Arbor Downs Dr | Street Resurfacing | Economic Vibrancy | 12 | 12 Bond Program | 162,034 | 0 | 162,034 | 137,000 | 0 | 0 | 0 | 299,034 | 4th/15 |
| Wofford Dr from James St to Elmira St | Street Resurfacing | Economic Vibrancy | 07 | 12 Bond Program | 0 | 0 | 0 | 179,900 | 0 | 0 | 0 | 179,900 | 1st/18 |
| Wonderland Trl from Northaven Rd to Peter Pan Dr | Street Resurfacing | Economic Vibrancy | 13 | 12 Bond Program | 0 | 0 | 0 | 0 | 0 | 269,200 | 0 | 269,200 | 4th/17 |
| Woodmeadow from La Prada west to the end of divided roadway | Street Reconstruction - Local Streets | Economic Vibrancy | 09 | 12 Bond Program | 277,657 | 0 | 277,657 | 0 | 0 | 0 | 0 | 277,657 | 2nd/16 |
| Woodmeadow Parkway over Long Branch | Bridge Repair and Modification | Economic Vibrancy | 02,09 | 06 Bond Program | 47,949 | 0 | 47,949 | 0 | 0 | 0 | 0 | 47,949 | 2nd/16 |
| Woodshire Dr from Kirnwood Dr to Clearwood Dr | Street Resurfacing | Economic Vibrancy | 08 | 12 Bond Program | 0 | 0 | 0 | 0 | 304,300 | 0 | 0 | 304,300 | 4th/16 |
| Yale Blvd. - SMU to Greenville Ave. | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 539,360 | 120,109 | 419,251 | 0 | 0 | 0 | 0 | 539,360 | 2nd/15 |
| Yale to Mockingbird Light Rail Station | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 14 | 06 Bond Program | 230,800 | 114,966 | 115,834 | 0 | 0 | 0 | 0 | 230,800 | 2nd/15 |
| Yancy St from Carbondale St to Saipan St | Target Neighborhood | Clean, Healthy Environment | 07 | 12 Bond Program | 75,120 | 0 | 75,120 | 425,819 | 0 | 0 | 0 | 500,939 | 2nd/16 |
| Total Street and Thoroughfare Capital Improvements | | | | | \$396,517,369 | \$216,047,930 | \$180,469,439 | \$67,096,868 | \$113,202,944 | \$51,709,912 | \$10,589,507 | \$639,116,600 | |

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

MISSION

This program consists of projects along the Trinity River Corridor that provide for flood protection, environmental restoration/preservation, recreation, transportation improvements and economic development. The current Trinity River Corridor projects include the Dallas Floodway Extension and development of flood improvements in the Elm Fork area. Also included are transportation improvements such as the Margaret Hunt Hill (formerly referred to as the Woodall Rodgers Extension) Bridge and the Trinity Parkway, both of which will provide reliever routes to allow the State to make improvements to the Canyon/Mixmaster/Lower Stemmons areas. Other projects will provide for recreational amenities in the Great Trinity Forest and lakes within the Floodway.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2013-14

1. Completed construction of IH-20 Gateway Park.
2. Completed installation of slurry cut-off walls along the Trinity River Levees.
3. Completed construction of Pavaho Pump Station.
4. Continued construction of AT&T Trail (Trinity Forest Trail Phase 3 and 3A.), Trinity Trail along the Dallas Floodway.
5. Completed construction of Western Gateway and Continental Bridge.
6. Continued construction of IH-30 (Margaret McDermott) Signature Bridge.

HIGHLIGHTED OBJECTIVES FOR FY 2014-15

1. Complete construction of Trinity Trail along the Dallas Floodway.
2. Complete construction of AT&T Trail (Trinity Forest Trail Phase 3 and 3A).
3. Continue construction of IH-30 (Margaret McDermott) Signature Bridge.

4. Begin construction of Able Sump Station improvements.
5. Complete construction of Baker (Hampton-Oak Lawn) Pump Station.

SERVICE DESCRIPTIONS

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds. These costs also include transfers to the General Fund.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Trinity River Projects Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

| Source of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|---------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds | 201,421,996 | 145,901,749 | 55,520,248 | 10,967,587 | 0 | 0 | 0 | 212,389,583 |
| 2003 General Obligation Bonds | 971,000 | 791,450 | 179,550 | 0 | 0 | 0 | 0 | 971,000 |
| Private Donations | 6,568,203 | 6,568,203 | 0 | 0 | 0 | 0 | 0 | 6,568,203 |
| US Army Corps of Engineers Project Cooperation Funds | 8,000,000 | 6,853,868 | 1,146,132 | 0 | 0 | 0 | 0 | 8,000,000 |
| Total | \$216,961,199 | \$160,115,269 | \$56,845,930 | \$10,967,587 | \$0 | \$0 | \$0 | \$227,928,786 |

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

| <u>Use of Funds</u> | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|-----------------------------------------|-----------------------------|-----------------------------------|--------------------------------|-----------------------|-------------------------|-------------------------|-------------|----------------------------|
| Professional Services and Debt Issuance | 2,198,404 | 976,675 | 1,221,729 | 0 | 0 | 0 | 0 | 2,198,404 |
| Trinity River Projects | 214,762,795 | 159,138,594 | 55,624,201 | 10,967,587 | 0 | 0 | 0 | 225,730,382 |
| Total | \$216,961,199 | \$160,115,269 | \$56,845,930 | \$10,967,587 | \$0 | \$0 | \$0 | \$227,928,786 |

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|----------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Beckley Ave. Extension | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 5,967,525 | 4,561,996 | 1,405,529 | 0 | 0 | 0 | 0 | 5,967,525 | N/A |
| Cedar Crest Bridge Pedestrian and Bicycle Enhancements | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 03 Bond Program | 971,000 | 791,450 | 179,550 | 0 | 0 | 0 | 0 | 971,000 | 2nd/17 |
| Cedar Crest Bridge Pedestrian and Bicycle Enhancements | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 4,440,048 | 4,203,508 | 236,540 | 0 | 0 | 0 | 0 | 4,440,048 | 2nd/17 |
| CIP Engineering- Trinity River Corridor Improvement | Professional Services and Debt Issuance | E-Gov | Citywide | 98 Bond Program | 2,198,404 | 976,675 | 1,221,729 | 0 | 0 | 0 | 0 | 2,198,404 | Various |
| Dallas Floodway Extension | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | US Army Corps of Engineers | 8,000,000 | 6,853,868 | 1,146,132 | 0 | 0 | 0 | 0 | 8,000,000 | 4th/15 |
| Dallas Floodway Extension | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 24,666,250 | 21,658,108 | 3,008,142 | 0 | 0 | 0 | 0 | 24,666,250 | 4th/15 |
| Elm Fork Improvements | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 30,000,000 | 17,767,472 | 12,232,528 | 0 | 0 | 0 | 0 | 30,000,000 | N/A |
| Great Trinity Forest Park | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 40,253,859 | 36,729,782 | 3,524,078 | 0 | 0 | 0 | 0 | 40,253,859 | 4th/15 |
| IH-30 Pedestrian and Bicycle Bridge Construction | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | Donation | 6,568,203 | 6,568,203 | 0 | 0 | 0 | 0 | 0 | 6,568,203 | 2nd/17 |
| Trinity Lakes Phase I - Lakes | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 74,207 | 0 | 74,207 | 0 | 0 | 0 | 0 | 74,207 | N/A |
| Trinity Lakes Phase I - Parkway | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 667,857 | 0 | 667,857 | 0 | 0 | 0 | 0 | 667,857 | |
| Trinity Parkway Corridor Transportation Projects | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 61,887,303 | 40,446,084 | 21,441,219 | 10,967,587 | 0 | 0 | 0 | 72,854,890 | N/A |

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Trinity River Chain of Lakes | Trinity River Projects | Culture, Arts, Recreation and Education | Citywide | 98 Bond Program | 31,266,543 | 19,558,124 | 11,708,418 | 0 | 0 | 0 | 0 | 31,266,543 | N/A |
| Total Trinity River Corridor Capital Improvements | | | | | \$216,961,199 | \$160,115,269 | \$56,845,930 | \$10,967,587 | \$0 | \$0 | \$0 | \$227,928,786 | |

WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

MISSION

The City of Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the citizens of Dallas and to the surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas citizens and our customers and to support the City's efforts toward economic development, environmental protection and enhancement of quality of life, including water supply, treatment, and distribution; wastewater collection and treatment; and billing, credit and collection and customer service.

The mission of the Water Utilities Department Capital Improvement Program is to provide an adequate water supply and wastewater treatment to its customers by the acquisition of future water and wastewater facilities and to renovate and construct improvements to existing water and wastewater facilities throughout the City of Dallas.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2013-14

1. Completed the construction of the influent pump station at the Central Wastewater Treatment Plant and put the facility into operation. This project will allow DWU to decommission the Cadiz Street Wastewater Pump Station and consolidate pumping operations at Central Wastewater Treatment Plant.
2. Completed construction of western dams including Frasier, California Crossing and Carrollton Dam. These projects addressed dam safety inspection recommended maintenance and repair needs. These dams control the available source water for Elm Fork and Bachman Water Treatment Plants. Completion of the project ensures continued reliability of diverting raw water into the treatment plants.
3. Completed rehabilitation of transfer pump stations 1 and 2 at East Side Water Treatment Plant. The project addressed much needed rehabilitation of pump stations that were 50 and 30 years old respectively. Improvements included new electrical components, upgraded communication system to allow remote operation from White Rock Operations Center, and hydraulic and pump improvements to improve reliability of east side operations.
4. Completed construction of the Sunbeam design-build project in the wastewater collection system. This project replaced an existing deteriorated structure with a new structure capable of being remotely monitored and controlled.
5. Awarded the construction of the process control system improvements at the Central Wastewater Treatment Plant. This project will reduce operation, maintenance, chemical and electrical costs by optimizing operations at the plant.
6. Awarded water quality improvements construction contract for Bachman Water Treatment Plant. The project includes regulatory driven improvements to potable water storage tank and chemical system and process upgrades to convert Bachman Water Treatment Plant to enhanced coagulation and biologically active filters. These upgrades were recommended by comprehensive system water quality study and will improve chemical and biological stability of water in distribution system.
7. Awarded East Side Water Treatment Plant Sedimentation and Flocculation Basin Rehabilitation. This project addresses regulatory requirements and structural deficiencies while optimizing operation of enhanced coagulation process at the East Side Water Treatment Plant.
8. Awarded water and wastewater main replacement contracts which resulted in the installation of approximately 69 miles of water and wastewater mains, including relocation and private development projects.
9. Awarded the Zebra Mussel Control Study. This study will evaluate Dallas infrastructure at risk of infestation and recommend control strategies to minimize the impact of zebra mussels along Dallas' intakes and transmission lines.

WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

HIGHLIGHTED OBJECTIVES FOR FY 2014-15

1. Complete the construction of the grit and screenings improvement project at the Central Wastewater Treatment Plant. This project will significantly reduce operation and maintenance costs by removing grit and screenings at the head of the plant, thereby reducing clogging and damage to equipment throughout the entire treatment process.
2. Award the design of the blower replacement and automation project at the Central Wastewater Treatment Plant. This project will replace existing blowers with newer, more advanced technology. This project will significantly reduce electrical costs by improving control and efficiency.
3. Award construction of White Rock Dam and spillway improvements and Bachman Dam replacement to comply with dam safety requirements and insure dependable water supply.
4. Award construction of two separate Elm Fork sludge handling improvements projects. This project will improve efficiency and reliability of operations by improving sludge handling and disposal and allow for future water quality improvements to improve stability of water in the Distribution system.
5. Award construction for Walcrest Pump Station and Reservoir Improvements. These improvements will improve reliability of the water system and reduce maintenance costs by replacing aging infrastructure.
6. Award water and wastewater main replacement contracts which will result in the installation of approximately 65 miles of water and wastewater mains, including relocation and private development projects.
7. Complete the long range water supply plan and recommend water management strategies to meet Dallas' future water supply needs. This project will identify and prioritize water supply capital projects needed in order to meet future water demands.

SERVICE DESCRIPTIONS

Homeowner Extensions and Unserved Areas Construction of water and wastewater main extensions to homeowners and meters for water service.

Inflow/Infiltration Remediation Design and construction of improvements to eliminate inflow and infiltration conditions within the wastewater collection system.

Mains, Pump Stations and Associated Facilities Right-of-way acquisition, design and construction of new and replacement mains, pump stations, lift stations, ground storage reservoirs, and elevated tanks citywide as required by growth, development and obsolescence. Surveying, geotechnical and environmental services are also included.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Raw Water Pumping and Transmission Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities to include the Lake Fork Pump Station and pipeline.

Rehabilitation and Equipment Maintenance and renovation of major water and wastewater facilities.

Relocations In Advance of Paving Replacement and/or relocation of water mains, wastewater mains and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County and State programs.

Service Centers, Offices and Research Facilities Renovation of existing service facilities and business and customer service systems.

Studies and Master Plans Studies related to business, planning, water and wastewater operations and master plan updates.

WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

Wastewater Treatment Plants and Associated Facilities Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants. Funding for the design and construction of the proposed future wastewater treatment plant(s).

Water Supply Reservoirs and Dams Dam inspection, consultation, rehabilitation and erosion studies for various dams. Also includes acquisition of new water supply sources.

Water Treatment Plants and Associated Facilities Design and construction of renovations, expansions and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant and Elm Fork Plant. Funding for the design and construction of the proposed future water treatment plant(s).

Wholesale Customer Facilities Construction of facilities necessary to provide service to the Customer Cities.

WATER UTILITIES CAPITAL IMPROVEMENTS

| Source of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|-----------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|----------------------|-------------------------------------|
| Capital Construction - Wastewater | 456,962,033 | 431,342,814 | 25,619,218 | 24,809,000 | 18,910,000 | 10,685,000 | 27,300,000 | 538,666,033 |
| Capital Construction - Water | 667,877,896 | 623,601,598 | 44,276,298 | 31,322,000 | 26,162,000 | 33,997,000 | 63,625,000 | 822,983,896 |
| Commercial Paper - Wastewater | 962,897,948 | 796,527,368 | 166,370,580 | 98,335,000 | 105,881,000 | 89,854,000 | 216,588,000 | 1,473,555,948 |
| Commercial Paper - Water | 1,684,713,77 | 1,342,504,953 | 342,208,819 | 172,065,000 | 184,439,000 | 265,346,000 | 482,715,000 | 2,789,278,772 |
| Revenue Bonds - Wastewater | 205,697,130 | 203,639,633 | 2,057,497 | 0 | 0 | 0 | 0 | 205,697,130 |
| Revenue Bonds - Water | 396,950,204 | 389,268,910 | 7,681,293 | 0 | 0 | 0 | 0 | 396,950,204 |
| Water Utilities - Public Art Fund | 3,664,500 | 713,805 | 2,950,695 | 233,000 | 73,000 | 116,000 | 301,000 | 4,387,500 |
| Total | \$4,378,763,482 | \$3,787,599,082 | \$591,164,400 | \$326,764,000 | \$335,465,000 | \$399,998,000 | \$790,529,000 | \$6,231,519,482 |

WATER UTILITIES CAPITAL IMPROVEMENTS

| Use of Funds | Budget as of 04-30-14 | Spent or Committed 04-30-14 | Remaining as of 04-30-14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost |
|-------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|----------------------|-------------------------------------|
| Homeowners and Unserved Areas | 101,269,430 | 96,308,665 | 4,960,765 | 20,629,000 | 4,629,000 | 4,144,000 | 4,488,000 | 135,159,430 |
| Inflow/Infiltration Remediation | 39,798,210 | 39,798,209 | 1 | 0 | 0 | 0 | 0 | 39,798,210 |
| Mains, Pump Stations and Associated Facilities | 1,478,845,875 | 1,291,347,815 | 187,498,060 | 116,512,000 | 104,578,000 | 177,883,000 | 341,690,000 | 2,219,508,875 |
| Professional Services and Debt Issuance | 618,096 | 618,096 | 0 | 0 | 0 | 0 | 0 | 618,096 |
| Public Art | 3,664,500 | 713,805 | 2,950,695 | 233,000 | 73,000 | 116,000 | 301,000 | 4,387,500 |
| Raw Water Pumping and Transmission | 272,611,480 | 266,835,235 | 5,776,244 | 1,000,000 | 1,000,000 | 5,500,000 | 2,000,000 | 282,111,480 |
| Rehabilitation and Equipment | 204,454,331 | 183,602,558 | 20,851,774 | 12,415,000 | 12,235,000 | 13,255,000 | 26,600,000 | 268,959,331 |
| Relocations In Advance of Paving | 294,281,607 | 248,009,325 | 46,272,282 | 22,750,000 | 25,450,000 | 17,500,000 | 32,200,000 | 392,181,607 |
| Service Centers, Offices and Research Facilities | 81,856,737 | 70,416,533 | 11,440,205 | 4,450,000 | 6,500,000 | 18,000,000 | 23,000,000 | 133,806,737 |
| Studies and Master Plans | 63,496,806 | 57,176,644 | 6,320,162 | 3,025,000 | 10,550,000 | 4,500,000 | 11,550,000 | 93,121,806 |
| Wastewater Treatment Plants and Associated Facilities | 753,018,869 | 658,715,288 | 94,303,581 | 61,500,000 | 63,500,000 | 55,400,000 | 136,700,000 | 1,070,118,869 |
| Water Supply Reservoirs and Dams | 159,723,327 | 151,027,275 | 8,696,053 | 2,200,000 | 1,200,000 | 2,200,000 | 4,000,000 | 169,323,327 |
| Water Treatment Plants and Associated Facilities | 921,260,530 | 721,391,116 | 199,869,414 | 81,550,000 | 105,550,000 | 101,000,000 | 207,000,000 | 1,416,360,530 |
| Wholesale Customer Facilities | 3,863,684 | 1,638,518 | 2,225,166 | 500,000 | 200,000 | 500,000 | 1,000,000 | 6,063,684 |
| Total | \$4,378,763,482 | \$3,787,599,082 | \$591,164,400 | \$326,764,000 | \$335,465,000 | \$399,998,000 | \$790,529,000 | \$6,231,519,482 |

WATER UTILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------|-------------------------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Automated Meter Reading Project (AMR) | Service Centers, Offices and Research Facilities | E-Gov | Citywide | Revenue Bonds | 5,000,000 | 3,817,982 | 1,182,018 | 0 | 0 | 0 | 0 | 5,000,000 | Various |
| Bachman Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 51,630,753 | 50,941,322 | 689,431 | 0 | 250,000 | 0 | 15,000,000 | 66,880,753 | Various |
| Bachman Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Revenue Bonds | 43,117,902 | 43,012,922 | 104,980 | 0 | 0 | 0 | 0 | 43,117,902 | Various |
| Bachman Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 69,871,320 | 41,314,877 | 28,556,443 | 0 | 0 | 0 | 0 | 69,871,320 | Various |
| Bachman Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Capital Construction | 17,725,554 | 15,918,885 | 1,806,668 | 250,000 | 3,000,000 | 0 | 10,000,000 | 30,975,554 | Various |
| Bond/Commerc Paper Sale Ex | Professional Services and Debt Issuance | E-Gov | Citywide | Comm'l Paper | 381,929 | 381,929 | 0 | 0 | 0 | 0 | 0 | 381,929 | Various |
| Bond/Commerc Paper Sale Ex | Professional Services and Debt Issuance | E-Gov | Citywide | Comm'l Paper | 236,167 | 236,167 | 0 | 0 | 0 | 0 | 0 | 236,167 | Various |
| Central Wastewater Treatment Plant | Wastewater Treatment Plants and Associated Facilities | E-Gov | Citywide | Capital Construction | 50,807,504 | 50,499,096 | 308,408 | 1,500,000 | 0 | 0 | 0 | 52,307,504 | Various |
| Central Wastewater Treatment Plant | Wastewater Treatment Plants and Associated Facilities | E-Gov | Citywide | Comm'l Paper | 170,434,062 | 135,169,874 | 35,264,188 | 51,000,000 | 0 | 0 | 0 | 221,434,062 | Various |
| Central Wastewater Treatment Plant | Wastewater Treatment Plants and Associated Facilities | E-Gov | Citywide | Comm'l Paper | 86,388,343 | 71,884,885 | 14,503,458 | 0 | 24,000,000 | 37,900,000 | 60,200,000 | 208,488,343 | Various |
| Central Wastewater Treatment Plant | Wastewater Treatment Plants and Associated Facilities | E-Gov | Citywide | Revenue Bonds | 47,028,734 | 46,039,484 | 989,250 | 0 | 0 | 0 | 0 | 47,028,734 | Various |
| East Side Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Capital Construction | 30,779,438 | 30,704,797 | 74,641 | 0 | 0 | 0 | 0 | 30,779,438 | Various |

WATER UTILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------|--------------------------------------------------|-----------------------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| East Side Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 247,671,140 | 170,594,816 | 77,076,324 | 7,300,000 | 0 | 0 | 0 | 254,971,140 | Various |
| East Side Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 85,489,624 | 84,543,310 | 946,314 | 0 | 36,300,000 | 42,000,000 | 92,000,000 | 255,789,624 | Various |
| East Side Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Revenue Bonds | 64,598,866 | 63,122,645 | 1,476,222 | 0 | 0 | 0 | 0 | 64,598,866 | Various |
| Elm Fork Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Capital Construction | 53,621,605 | 44,658,960 | 8,962,645 | 0 | 0 | 12,000,000 | 3,000,000 | 68,621,605 | Various |
| Elm Fork Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 29,030,246 | 28,066,523 | 963,723 | 74,000,000 | 66,000,000 | 47,000,000 | 87,000,000 | 303,030,246 | Various |
| Elm Fork Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Revenue Bonds | 5,094,058 | 5,094,058 | 0 | 0 | 0 | 0 | 0 | 5,094,058 | Various |
| Elm Fork Water Treatment Plant | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 222,630,024 | 143,418,001 | 79,212,023 | 0 | 0 | 0 | 0 | 222,630,024 | Various |
| Enterprise Billing System | Service Centers, Offices and Research Facilities | E-Gov | Citywide | Revenue Bonds | 21,391,000 | 20,472,617 | 918,383 | 0 | 0 | 0 | 0 | 21,391,000 | Various |
| Future Development Initiatives - Wastewater | Homeowners and Unserved Areas | Economic Vibrancy | Citywide | Capital Construction | 0 | 0 | 0 | 8,500,000 | 0 | 0 | 0 | 8,500,000 | N/A |
| Future Development Initiatives - Water | Homeowners and Unserved Areas | Economic Vibrancy | Citywide | Capital Construction | 0 | 0 | 0 | 8,500,000 | 0 | 0 | 0 | 8,500,000 | N/A |
| Public Art Program - Wastewater | Public Art | Culture, Arts, Recreation and Education | Citywide | Capital Construction | 1,994,000 | 0 | 1,994,000 | 75,000 | 39,000 | 56,000 | 102,000 | 2,266,000 | Various |
| Public Art Program - Water | Public Art | Culture, Arts, Recreation and Education | Citywide | Capital Construction | 1,670,500 | 713,805 | 956,695 | 158,000 | 34,000 | 60,000 | 199,000 | 2,121,500 | Various |

WATER UTILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------|-------------------------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Raw Water Pumping and Transmission Facilities | Raw Water Pumping and Transmission | Economic Vibrancy | Citywide | Capital Construction | 56,821,581 | 56,150,912 | 670,669 | 500,000 | 500,000 | 0 | 0 | 57,821,581 | Various |
| Raw Water Pumping and Transmission Facilities | Raw Water Pumping and Transmission | Economic Vibrancy | Citywide | Comm'l Paper | 192,239,362 | 189,040,142 | 3,199,220 | 0 | 0 | 0 | 0 | 192,239,362 | Various |
| Raw Water Pumping and Transmission Facilities | Raw Water Pumping and Transmission | Economic Vibrancy | Citywide | Comm'l Paper | 7,262,003 | 5,621,696 | 1,640,307 | 500,000 | 500,000 | 5,500,000 | 2,000,000 | 15,762,003 | Various |
| Raw Water Pumping and Transmission Facilities | Raw Water Pumping and Transmission | Economic Vibrancy | Citywide | Revenue Bonds | 16,288,534 | 16,022,486 | 266,048 | 0 | 0 | 0 | 0 | 16,288,534 | Various |
| Series 2009C DWU Revenue Bonds | Water Supply Reservoirs and Dams | Economic Vibrancy | Citywide | Revenue Bonds | 94,723,000 | 94,723,000 | 0 | 0 | 0 | 0 | 0 | 94,723,000 | Various |
| Sewer Mains, Interceptors and Lift Stations | Mains, Pump Stations and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 108,202,840 | 75,155,201 | 33,047,639 | 0 | 24,811,000 | 19,324,000 | 64,568,000 | 216,905,840 | Various |
| Sewer Mains, Interceptors and Lift Stations | Mains, Pump Stations and Associated Facilities | Economic Vibrancy | Citywide | Revenue Bonds | 85,236,846 | 84,440,864 | 795,981 | 0 | 0 | 0 | 0 | 85,236,846 | Various |
| Sewer Mains, Interceptors and Lift Stations | Mains, Pump Stations and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 262,043,639 | 244,724,088 | 17,319,552 | 24,784,000 | 0 | 0 | 0 | 286,827,639 | Various |
| Sewer Mains, Interceptors and Lift Stations | Mains, Pump Stations and Associated Facilities | Economic Vibrancy | Citywide | Capital Construction | 122,594,514 | 116,527,406 | 6,067,109 | 6,266,000 | 4,266,000 | 4,266,000 | 8,532,000 | 145,924,514 | Various |
| Southside Wastewater Treatment Plant | Wastewater Treatment Plants and Associated Facilities | E-Gov | Citywide | Comm'l Paper | 174,187,043 | 138,998,850 | 35,188,193 | 9,000,000 | 0 | 0 | 0 | 183,187,043 | Various |
| Southside Wastewater Treatment Plant | Wastewater Treatment Plants and Associated Facilities | E-Gov | Citywide | Comm'l Paper | 64,303,673 | 57,859,610 | 6,444,063 | 0 | 38,500,000 | 17,500,000 | 76,500,000 | 196,803,673 | Various |
| Southside Wastewater Treatment Plant | Wastewater Treatment Plants and Associated Facilities | E-Gov | Citywide | Revenue Bonds | 56,643,189 | 56,495,884 | 147,305 | 0 | 0 | 0 | 0 | 56,643,189 | Various |

WATER UTILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------|-------------------------------------------------------|----------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Southside Wastewater Treatment Plant | Wastewater Treatment Plants and Associated Facilities | E-Gov | Citywide | Capital Construction | 103,226,321 | 101,767,606 | 1,458,715 | 0 | 1,000,000 | 0 | 0 | 104,226,321 | Various |
| Studies and Master Plans | Studies and Master Plans | E-Gov | Citywide | Comm'l Paper | 600,000 | 0 | 600,000 | 0 | 0 | 0 | 0 | 600,000 | Various |
| Supply Reservoirs and Dams | Water Supply Reservoirs and Dams | Economic Vibrancy | Citywide | Revenue Bonds | 6,447,660 | 5,752,996 | 694,664 | 0 | 0 | 0 | 0 | 6,447,660 | Various |
| Supply Reservoirs and Dams | Water Supply Reservoirs and Dams | Economic Vibrancy | Citywide | Revenue Bonds | 1,205,277 | 1,205,277 | 0 | 0 | 0 | 0 | 0 | 1,205,277 | Various |
| Supply Reservoirs and Dams | Water Supply Reservoirs and Dams | Economic Vibrancy | Citywide | Comm'l Paper | 7,364,351 | 6,604,030 | 760,321 | 2,000,000 | 1,000,000 | 1,000,000 | 2,500,000 | 13,864,351 | Various |
| Supply Reservoirs and Dams | Water Supply Reservoirs and Dams | Economic Vibrancy | Citywide | Capital Construction | 36,482,884 | 34,354,087 | 2,128,797 | 200,000 | 200,000 | 1,200,000 | 1,500,000 | 39,582,884 | Various |
| Supply Reservoirs and Dams | Water Supply Reservoirs and Dams | Economic Vibrancy | Citywide | Comm'l Paper | 13,500,155 | 8,387,885 | 5,112,270 | 0 | 0 | 0 | 0 | 13,500,155 | Various |
| Wastewater Administrative Order | Inflow/Infiltration Remediation | Clean, Healthy Environment | Citywide | Capital Construction | 29,038,136 | 29,038,135 | 0 | 0 | 0 | 0 | 0 | 29,038,136 | Various |
| Wastewater Administrative Order | Inflow/Infiltration Remediation | Clean, Healthy Environment | Citywide | Comm'l Paper | 10,760,074 | 10,760,074 | 0 | 0 | 0 | 0 | 0 | 10,760,074 | Various |
| Wastewater Facilities Repairs and Rehabilitation | Rehabilitation and Equipment | Clean, Healthy Environment | Citywide | Comm'l Paper | 500,000 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | N/A |
| Wastewater Facilities Repairs and Rehabilitation | Rehabilitation and Equipment | Clean, Healthy Environment | Citywide | Capital Construction | 71,150,797 | 64,101,881 | 7,048,916 | 4,065,000 | 3,885,000 | 4,405,000 | 8,900,000 | 92,405,797 | Various |
| Wastewater Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas | Economic Vibrancy | Citywide | Comm'l Paper | 1,132,299 | 1,132,299 | 0 | 0 | 850,000 | 1,500,000 | 0 | 3,482,299 | Various |

WATER UTILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------|--------------------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Wastewater Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas | Economic Vibrancy | Citywide | Revenue Bonds | 129,565 | 129,565 | 0 | 0 | 0 | 0 | 0 | 129,565 | Various |
| Wastewater Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas | Economic Vibrancy | Citywide | Capital Construction | 29,243,984 | 27,226,157 | 2,017,827 | 1,629,000 | 779,000 | 644,000 | 1,488,000 | 33,783,984 | Various |
| Wastewater Relocations | Relocations In Advance of Paving | Economic Vibrancy | Citywide | Capital Construction | 27,524,212 | 24,794,604 | 2,729,608 | 649,000 | 480,000 | 370,000 | 1,380,000 | 30,403,212 | Various |
| Wastewater Relocations | Relocations In Advance of Paving | Economic Vibrancy | Citywide | Comm'l Paper | 46,591,755 | 40,563,642 | 6,028,112 | 0 | 0 | 0 | 0 | 46,591,755 | Various |
| Wastewater Relocations | Relocations In Advance of Paving | Economic Vibrancy | Citywide | Comm'l Paper | 25,937,176 | 8,264,952 | 17,672,224 | 13,351,000 | 16,220,000 | 8,630,000 | 15,320,000 | 79,458,176 | Various |
| Wastewater Relocations | Relocations In Advance of Paving | Economic Vibrancy | Citywide | Revenue Bonds | 13,055,485 | 13,013,501 | 41,984 | 0 | 0 | 0 | 0 | 13,055,485 | Various |
| Wastewater Service Centers, Offices and Research Facilities | Service Centers, Offices and Research Facilities | E-Gov | Citywide | Comm'l Paper | 3,723,811 | 3,473,810 | 250,001 | 200,000 | 1,500,000 | 5,000,000 | 0 | 10,423,811 | Various |
| Wastewater Service Centers, Offices and Research Facilities | Service Centers, Offices and Research Facilities | E-Gov | Citywide | Capital Construction | 6,774,746 | 5,547,780 | 1,226,966 | 0 | 0 | 0 | 0 | 6,774,746 | Various |
| Wastewater Studies and Master Plans | Studies and Master Plans | E-Gov | Citywide | Revenue Bonds | 3,603,312 | 3,520,336 | 82,976 | 0 | 0 | 0 | 0 | 3,603,312 | Various |
| Wastewater Studies and Master Plans | Studies and Master Plans | E-Gov | Citywide | Comm'l Paper | 3,835,717 | 3,835,716 | 1 | 0 | 0 | 0 | 0 | 3,835,717 | Various |
| Wastewater Studies and Master Plans | Studies and Master Plans | E-Gov | Citywide | Capital Construction | 16,576,454 | 11,814,785 | 4,761,669 | 2,200,000 | 8,500,000 | 1,000,000 | 7,000,000 | 35,276,454 | Various |
| Wastewater Studies and Master Plans | Studies and Master Plans | E-Gov | Citywide | Comm'l Paper | 4,621,349 | 4,468,201 | 153,148 | 0 | 0 | 0 | 0 | 4,621,349 | Various |

WATER UTILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|------------------------------------------------|----------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Wastewater Wholesale Customer Facilities | Wholesale Customer Facilities | Economic Vibrancy | Citywide | Capital Construction | 25,365 | 25,365 | 0 | 0 | 0 | 0 | 0 | 25,365 | Various |
| Water Facilities Repairs and Rehabilitation | Rehabilitation and Equipment | Clean, Healthy Environment | Citywide | Capital Construction | 128,397,901 | 116,724,670 | 11,673,231 | 8,350,000 | 8,350,000 | 8,850,000 | 17,700,000 | 171,647,901 | Various |
| Water Facilities Repairs and Rehabilitation | Rehabilitation and Equipment | Clean, Healthy Environment | Citywide | Comm'l Paper | 4,405,633 | 2,776,007 | 1,629,626 | 0 | 0 | 0 | 0 | 4,405,633 | Various |
| Water Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas | Economic Vibrancy | Citywide | Capital Construction | 70,002,812 | 67,059,875 | 2,942,937 | 1,500,000 | 1,500,000 | 1,500,000 | 3,000,000 | 77,502,812 | Various |
| Water Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas | Economic Vibrancy | Citywide | Comm'l Paper | 760,770 | 760,770 | 0 | 500,000 | 1,500,000 | 500,000 | 0 | 3,260,770 | Various |
| Water Mains, Pumping and Storage Facilities | Mains, Pump Stations and Associated Facilities | Economic Vibrancy | Citywide | Capital Construction | 140,329,102 | 138,118,933 | 2,210,169 | 5,997,000 | 6,882,000 | 3,582,000 | 15,489,000 | 172,279,102 | Various |
| Water Mains, Pumping and Storage Facilities | Mains, Pump Stations and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 496,551,814 | 375,195,354 | 121,356,460 | 0 | 0 | 0 | 0 | 496,551,814 | Various |
| Water Mains, Pumping and Storage Facilities | Mains, Pump Stations and Associated Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 139,193,421 | 135,346,979 | 3,846,442 | 79,465,000 | 68,619,000 | 150,711,000 | 253,101,000 | 691,089,421 | Various |
| Water Mains, Pumping and Storage Facilities | Mains, Pump Stations and Associated Facilities | Economic Vibrancy | Citywide | Revenue Bonds | 124,693,699 | 121,838,990 | 2,854,710 | 0 | 0 | 0 | 0 | 124,693,699 | Various |
| Water Relocations Due to Paving | Relocations In Advance of Paving | Economic Vibrancy | Citywide | Comm'l Paper | 14,235,035 | 13,048,880 | 1,186,155 | 0 | 8,270,000 | 8,135,000 | 14,114,000 | 44,754,035 | Various |
| Water Relocations Due to Paving | Relocations In Advance of Paving | Economic Vibrancy | Citywide | Revenue Bonds | 14,390,207 | 14,205,939 | 184,268 | 0 | 0 | 0 | 0 | 14,390,207 | Various |
| Water Relocations Due to Paving | Relocations In Advance of Paving | Economic Vibrancy | Citywide | Comm'l Paper | 98,988,129 | 84,554,369 | 14,433,760 | 8,050,000 | 0 | 0 | 0 | 107,038,129 | Various |

WATER UTILITIES CAPITAL IMPROVEMENTS

| Project | Service | Key Focus Area | Council District | Funding Source | Budget as of 04/30/14 | Spent or Committed 04/30/14 | Remaining as of 04/30/14 | FY 2014-15 Adopted | FY 2015-16 Estimated | FY 2016-17 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|--------------------------------------------------|-------------------|------------------|----------------------|------------------------|-----------------------------|--------------------------|----------------------|----------------------|----------------------|----------------------|------------------------|-----------------|
| Water Relocations Due to Paving | Relocations In Advance of Paving | Economic Vibrancy | Citywide | Capital Construction | 53,559,609 | 49,563,438 | 3,996,171 | 700,000 | 480,000 | 365,000 | 1,386,000 | 56,490,609 | Various |
| Water Service Centers, Offices and Research Facilities | Service Centers, Offices and Research Facilities | E-Gov | Citywide | Comm'l Paper | 1,555,863 | 1,555,863 | 0 | 0 | 0 | 0 | 0 | 1,555,863 | Various |
| Water Service Centers, Offices and Research Facilities | Service Centers, Offices and Research Facilities | E-Gov | Citywide | Comm'l Paper | 0 | 0 | 0 | 250,000 | 2,000,000 | 10,000,000 | 17,000,000 | 29,250,000 | Various |
| Water Service Centers, Offices and Research Facilities | Service Centers, Offices and Research Facilities | E-Gov | Citywide | Capital Construction | 43,411,317 | 35,548,482 | 7,862,836 | 4,000,000 | 3,000,000 | 3,000,000 | 6,000,000 | 59,411,317 | Various |
| Water Studies and Master Plans | Studies and Master Plans | E-Gov | Citywide | Capital Construction | 34,259,974 | 33,537,606 | 722,368 | 825,000 | 2,050,000 | 3,500,000 | 4,550,000 | 45,184,974 | Various |
| Water Wholesale Customer Facilities | Wholesale Customer Facilities | Economic Vibrancy | Citywide | Revenue Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | Various |
| Water Wholesale Customer Facilities | Wholesale Customer Facilities | Economic Vibrancy | Citywide | Capital Construction | 2,486,119 | 1,260,953 | 1,225,166 | 500,000 | 200,000 | 0 | 1,000,000 | 4,186,119 | Various |
| Water Wholesale Customer Facilities | Wholesale Customer Facilities | Economic Vibrancy | Citywide | Comm'l Paper | 1,352,200 | 352,200 | 1,000,000 | 0 | 0 | 500,000 | 0 | 1,852,200 | Various |
| Total Water Utilities Capital Improvements | | | | | \$4,378,763,482 | \$3,787,599,082 | \$591,164,400 | \$326,764,000 | \$335,465,000 | \$399,998,000 | \$790,529,000 | \$6,231,519,482 | |

FIVE-YEAR OPERATING AND MAINTENANCE PLAN

The Five Year Operating and Maintenance (O&M) Plan presents a five-year forecast of anticipated incremental costs of operating and maintaining new facilities and other improvements funded in the City's Capital Improvement Program. This plan estimates funding needs for projects after the project is placed in-service. All associated operating costs, such as human resources, maintenance, utilities, and equipment are included.

Listed below is a summary of the O&M expenses by key focus area. Following the summary is a more detailed listing of the projects comprising the O&M expenses included within each Key Focus Area.

| <u>Key Focus Area</u> | <u>FY 2015-16</u> | <u>FY 2016-17</u> | <u>FY 2017-18</u> | <u>FY 2018-19</u> | <u>FY 2019-20</u> |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Clean, Healthy Environment | \$50,000 | \$50,000 | \$100,000 | \$100,000 | \$100,000 |
| Culture, Arts, Recreation & Education | \$769,149 | \$967,520 | \$989,577 | \$1,010,699 | \$1,032,456 |
| Economic Vibrancy | \$2,038,800 | \$2,667,950 | \$2,918,250 | \$3,215,900 | \$3,215,900 |
| Public Safety | \$84,050 | \$84,050 | \$84,050 | \$84,050 | \$84,050 |
| Total | \$2,941,999 | \$3,769,520 | \$4,091,877 | \$4,410,649 | \$4,432,406 |

**CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

| Key Focus Area | Project Name | In Service Date | FTE | FY 2015-16 Estimated | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated |
|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Clean, Healthy Environment | Levee Drainage System - Able Sump Cost: Maintenance | 4th/17 | 0.0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 |
| Clean, Healthy Environment | Levee Drainage System - Hampton Oak Lawn Sump Cost: Maintenance | 4th/14 | 0.0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| | Total Clean, Healthy Environment | | | \$50,000 | \$50,000 | \$100,000 | \$100,000 | \$100,000 |
| Culture, Arts, Recreation & Education | Bachman Lake Trail- Trail widening and exercise stations (PKR - 14' wide, 1.5 miles) Cost: Maintenance, supplies and associated salaries | 1st / 16 | 0.3 | \$21,110 | \$21,743 | \$22,396 | \$23,067 | \$23,759 |
| Culture, Arts, Recreation & Education | Cedar Crest Golf Course - Sand trap and greens replacement; erosion control Cost: Maintenance, supplies and associated salaries | 1st/16 | 0.5 | \$19,092 | \$19,665 | \$20,255 | \$20,862 | \$21,488 |
| Culture, Arts, Recreation & Education | Fair Park Livestock Building and Sales Area - Renovation Cost: Maintenance, supplies and associated salaries | 4th/16 | 2.0 | \$274,815 | \$283,059 | \$291,551 | \$300,298 | \$309,307 |
| Culture, Arts, Recreation & Education | Flag Pole Hill Trail-Toward future Park facility at the Jules Muchart Army Reserve Building (12' Wide, 1.1 mile) Cost: Maintenance, supplies, and associated salaries | 3rd / 16 | 0.3 | \$6,036 | \$12,073 | \$12,435 | \$12,808 | \$13,192 |
| Culture, Arts, Recreation & Education | Fretz Park Branch Library - approximate 4,793 s.f. expansion of the branch located at 6990 Belt Line, which includes a 1500 s.f. addition for a auditorium/black box theater Cost: Maintenance, supplies and associated salaries | 4th/15 | 0.0 | \$95,501 | \$95,501 | \$95,501 | \$95,501 | \$95,501 |
| Culture, Arts, Recreation & Education | Fretz Park - Parking lot Cost: Maintenance | 4th/15 | 0.0 | \$3,412 | \$3,514 | \$3,620 | \$3,728 | \$3,840 |
| Culture, Arts, Recreation & Education | Fretz Tennis Center - Light replacement Cost: Maintenance, supplies and associated utilities | 3rd/17 | 0.0 | \$0 | \$1,645 | \$3,289 | \$3,388 | \$3,489 |
| Culture, Arts, Recreation & Education | Grady Niblo - Building stabilization Cost: Maintenance, supplies and associated salaries | 3rd/15 | 0.1 | \$12,539 | \$12,915 | \$13,303 | \$13,702 | \$14,113 |
| Culture, Arts, Recreation & Education | Hamilton Park - Pavilion Cost: Maintenance | 3rd/15 | 0.1 | \$3,264 | \$3,362 | \$3,463 | \$3,567 | \$3,674 |

**CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

| Key Focus Area | Project Name | In Service Date | FTE | FY 2015-16 Estimated | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated |
|---------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----|----------------------|----------------------|----------------------|----------------------|----------------------|
| Culture, Arts, Recreation & Education | Highland Hills Branch Library - approximate 8,000 s.f. expansion of the branch located at 6200 Bonnie View Road Cost: Maintenance, supplies and associated salaries | 1st / 15 | 0.0 | \$190,000 | \$190,000 | \$190,000 | \$190,000 | \$190,000 |
| Culture, Arts, Recreation & Education | Joppa/South Central Gateway Park Cost: Maintenance, supplies and associated salaries | 3rd/14 | 0.4 | \$16,262 | \$16,750 | \$17,252 | \$17,770 | \$18,303 |
| Culture, Arts, Recreation & Education | K.B. Polk - Land acquisition and parking improvements Cost: Maintenance, supplies and associated salaries | 4th/15 | 0.1 | \$3,887 | \$4,004 | \$4,124 | \$4,247 | \$4,375 |
| Culture, Arts, Recreation & Education | Kiest Park - Reconstruction of Historic Pergola & Fountain, Pavillion Restoration Cost: Maintenance, supplies and associated salaries | 2nd/14 | 0.4 | \$1,749 | \$1,801 | \$1,856 | \$1,911 | \$1,969 |
| Culture, Arts, Recreation & Education | Lake Highlands Trail-White Rock Creek Trail to Skillman (12' wide, 1.2 miles) Cost: Maintenance, supplies, and associated salaries | 4th / 16 | 0.6 | \$4,180 | \$16,717 | \$17,219 | \$17,735 | \$18,267 |
| Culture, Arts, Recreation & Education | Northhaven Trail Extension (8.3 miles; 2.5 mile build) Cost: Maintenance, supplies, and associated salaries | 1st / 17 | 0.6 | \$0 | \$41,383 | \$42,624 | \$43,903 | \$45,220 |
| Culture, Arts, Recreation & Education | Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trail and Lazy River Dr. south along Ricketts Br. Onto University Dr.) (12' Wide, 3 miles) Cost: Maintenance, supplies and associated salaries | 1st / 17 | 0.3 | \$0 | \$32,797 | \$33,781 | \$34,794 | \$35,838 |
| Culture, Arts, Recreation & Education | Singing Hills - Park Cost: Maintenance, supplies and associated salaries | 2nd/16 | 1.3 | \$43,236 | \$57,649 | \$59,378 | \$61,160 | \$62,995 |
| Culture, Arts, Recreation & Education | Singing Hills - Replacement Recreation Center Cost: Maintenance | 2nd/16 | 0.0 | \$21,325 | \$28,433 | \$29,286 | \$30,165 | \$31,070 |
| Culture, Arts, Recreation & Education | Trail from Timberglen Park to Barry Barker Park (12' Wide, 1.0 mile) Cost: Maintenance, supplies, and associated salaries | 1st / 17 | 0.3 | \$0 | \$12,537 | \$12,913 | \$13,301 | \$13,700 |
| Culture, Arts, Recreation & Education | Trinity Forest Trails Phase 2 - AT&T (Bridges) Cost: Maintenance, supplies, and associated salaries | 1st/16 | 0.3 | \$19,040 | \$19,611 | \$20,200 | \$20,806 | \$21,430 |
| Culture, Arts, Recreation & Education | Trinity Strand Phase 2 from IH-35E at Farrington Avenue to DART Inwood Station (2 miles) Cost: Maintenance, supplies and associated salaries | 1st / 17 | 0.5 | \$0 | \$57,649 | \$59,378 | \$61,160 | \$62,995 |

**CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

| Key Focus Area | Project Name | In Service Date | FTE | FY 2015-16 Estimated | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated |
|---------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Culture, Arts, Recreation & Education | White Rock Lake - Mockingbird Point - Dog Park Expansion Cost: Maintenance, supplies and associated salaries | 1st/15 | 0.6 | \$33,701 | \$34,712 | \$35,753 | \$36,826 | \$37,931 |
| | Total Cultural, Arts, Recreation & Education | | | \$769,149 | \$967,520 | \$989,577 | \$1,010,699 | \$1,032,456 |
| Economic Vibrancy | Cedar Springs Ave from Douglas to Oak Lawn-Street and/or pedestrian enhancement projects including landscaping, streetscaping, and/or lighting enhancements to existing street corridors Cost: Maintenance | 4th/16 | 0.0 | \$0 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |
| Economic Vibrancy | Davis Street from Beckley to Hampton -Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 1st/16 | 0.0 | \$1,650 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |
| Economic Vibrancy | Elm Fork Water Treatment Plant Residuals Basin Site Cost: Maintenance | 1st/18 | 0.0 | \$0 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| Economic Vibrancy | Elm Fork Water Treatment Plant Residuals Handling Facility Cost: Maintenance | 1st/18 | 4.0 | \$0 | \$0 | \$295,500 | \$591,500 | \$591,500 |
| Economic Vibrancy | Elm Fork Water Treatment Plant Pump Station No. 1-A Cost: Maintenance | 3rd/18 | 0.0 | \$0 | \$0 | \$1,500 | \$1,500 | \$1,500 |
| Economic Vibrancy | Elm from Good Latimer to Hall St.- Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 2nd/15 | 0.0 | \$14,100 | \$14,100 | \$14,100 | \$14,100 | \$14,100 |
| Economic Vibrancy | Grand from R.B. Cullum to Good Latimer Cost: Maintenance | 4th/16 | 0.0 | \$0 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |
| Economic Vibrancy | Greenville Ave Retail Areas-Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 4th/16 | 0.0 | \$0 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |
| Economic Vibrancy | Greenville Ave from Belmont to Bell and from Alta to Ross Ave - Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 1st/17 | 0.0 | \$0 | \$1,650 | \$3,300 | \$3,300 | \$3,300 |
| Economic Vibrancy | Griffin from IH-30 to Main- Streetscape improvements including landscaping, upgrades to traffic signal hardware, street lighting, and addition of pedestrian-scale lighting Cost: Maintenance | 3rd/16 | 0.0 | \$1,650 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |

**CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

| Key Focus Area | Project Name | In Service Date | FTE | FY 2015-16 Estimated | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Economic Vibrancy | Henderson St. from US-75 to Ross Ave-Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 1st / 18 | 0.0 | \$0 | \$0 | \$1,650 | \$3,300 | \$3,300 |
| Economic Vibrancy | Jefferson Blvd from Crawford to Van Buren - Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 1st/16 | 0.0 | \$1,650 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |
| Economic Vibrancy | Kay Bailey Hutchison Convention Center Dallas - C Area maintenance costs Costs: Maintenance | 1st/15 | 1.0 | \$250,000 | \$50,000 | \$0 | \$0 | \$0 |
| Economic Vibrancy | Kay Bailey Hutchison Convention Center Dallas - Fire Alarm replacements Costs: Maintenance | 1st/15 | 0.5 | \$75,000 | \$0 | \$0 | \$0 | \$0 |
| Economic Vibrancy | Knox from Katy Trail to US-75-Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 4th/16 | 0.0 | \$0 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |
| Economic Vibrancy | Lamar (S) from IH 45 to Hatcher -Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 4th/14 | 0.0 | \$2,700 | \$2,700 | \$2,700 | \$2,700 | \$2,700 |
| Economic Vibrancy | Love Field Modernization Program (Employee shuttle expenses) Cost: Maintenance, associated salaries | 1st/15 | 2.0 | \$800,000 | \$800,000 | \$800,000 | \$800,000 | \$800,000 |
| Economic Vibrancy | Main St from Good Latimer to Exposition - Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 1st/16 | 0.0 | \$1,350 | \$2,700 | \$2,700 | \$2,700 | \$2,700 |
| Economic Vibrancy | Meadowcreek Drive Arapaho to Campbell - Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 4th/16 | 0.0 | \$0 | \$2,700 | \$2,700 | \$2,700 | \$2,700 |
| Economic Vibrancy | MLK from R.B. Cullum to S.M. Wright- Street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors Cost: Maintenance | 4th/16 | 0.0 | \$0 | \$3,300 | \$3,300 | \$3,300 | \$3,300 |
| Economic Vibrancy | Tiger Street Car Extension - A \$30.87M Regional Transportation Council grant to extend the streetcar starter line an additional 1.25 miles and provide two additional cars. (Initial projection for project extension) Cost: Maintenance | 1st / 16 | 0.0 | \$875,000 | \$1,750,000 | \$1,750,000 | \$1,750,000 | \$1,750,000 |
| Economic Vibrancy | Yale Blvd from SMU to Greenville Ave- 1,500 ft median, sidewalk improvements with pavers and light standards associated with Midtown/Mockingbird Development Cost: Maintenance | 2nd/15 | 0.0 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 |
| Economic Vibrancy | Yale Blvd to Mockingbird DART Rail Station- 1,700 feet sidewalk/walking trail along DART line connecting Yale and DART Station associated with Midtown/Mockingbird Development Cost: Maintenance | 2nd/15 | 0.0 | \$2,700 | \$2,700 | \$2,700 | \$2,700 | \$2,700 |

**CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

| Key Focus Area | Project Name | In Service Date | FTE | FY 2015-16 Estimated | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated |
|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | Total Economic Vibrancy | | | \$2,038,800 | \$2,667,950 | \$2,918,250 | \$3,215,900 | \$3,215,900 |
| Public Safety | Fire Station #32 (Benning Ave. at Jim Miller Rd.) - site acquisition, design/construction of a replacement station Cost: Maintenance, electricity, custodial services, and utilities | 4th/14 | 0.0 | \$21,730 | \$21,730 | \$21,730 | \$21,730 | \$21,730 |
| Public Safety | Fire Station #44 (Frank St. at Lagow St.) - site acquisition, design/construction of a replacement station Cost: Maintenance, electricity, custodial services, and utilities | 3rd/15 | 0.0 | \$19,680 | \$19,680 | \$19,680 | \$19,680 | \$19,680 |
| Public Safety | Fire Station #06 (S. Harwood at Park Row Blvd.) - site acquisition, design/construction of a replacement station Cost: Maintenance, electricity, custodial services, and utilities | 2nd/15 | 0.0 | \$20,910 | \$20,910 | \$20,910 | \$20,910 | \$20,910 |
| Public Safety | Fire Station #27 (Douglas Ave. at NW Hwy.) - Replacement Cost: Maintenance, electricity, custodial services, and utilities | 4th/15 | 0.0 | \$21,730 | \$21,730 | \$21,730 | \$21,730 | \$21,730 |
| | Total Public Safety | | | \$84,050 | \$84,050 | \$84,050 | \$84,050 | \$84,050 |
| | Total Key Focus Areas | | | \$2,941,999 | \$3,769,520 | \$4,091,877 | \$4,410,649 | \$4,432,406 |
| | General Fund | | | \$1,766,999 | \$2,867,520 | \$2,892,877 | \$2,915,649 | \$2,937,406 |
| | Aviation | | | \$800,000 | \$800,000 | \$800,000 | \$800,000 | \$800,000 |
| | Dallas Water Utilities | | | \$0 | \$2,000 | \$299,000 | \$595,000 | \$595,000 |
| | Kay Bailey Hutchison Convention Center Dallas | | | \$325,000 | \$50,000 | \$0 | \$0 | \$0 |
| | Stormwater Drainage Management Fund | | | \$50,000 | \$50,000 | \$100,000 | \$100,000 | \$100,000 |
| | Total | | | \$2,941,999 | \$3,769,520 | \$4,091,877 | \$4,410,649 | \$4,432,406 |



Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) |
|--------------------------------------------------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| General Fund | | | |
| Business Development & Procurement Services | | | |
| 2.50 Vendor Development | \$192,767 | \$191,137 | \$208,323 |
| 5.11 Business Inclusion & Development Compliance Monitoring | \$453,229 | \$452,254 | \$451,934 |
| 5.50 Purchasing/Contract Management | \$2,008,470 | \$2,007,520 | \$2,194,305 |
| Total Business Development & Procurement Services | \$2,654,466 | \$2,650,911 | \$2,854,562 |
| City Attorney's Office | | | |
| 1.26 Police Legal Liaison & Prosecution | \$2,784,998 | \$2,305,312 | \$2,667,488 |
| 3.11 Environmental Enforcement, Compliance, and Support (Legal Services) | \$0 | \$574 | \$0 |
| 3.16 Neighborhood Integrity and Advocacy (Legal Services) | \$1,929,103 | \$1,962,411 | \$2,273,279 |
| 5.25 DFW International Airport Legal Counsel | \$525,999 | \$525,729 | \$546,176 |
| 5.35 General Counsel | \$4,385,570 | \$4,267,025 | \$4,667,783 |
| 5.46 Litigation | \$4,829,954 | \$5,339,861 | \$4,992,070 |
| Total City Attorney's Office | \$14,455,624 | \$14,400,912 | \$15,146,796 |
| City Auditor's Office | | | |
| 5.8 Audits, Reviews, and Investigations | \$2,391,124 | \$2,370,445 | \$2,844,107 |
| Total City Auditor's Office | \$2,391,124 | \$2,370,445 | \$2,844,107 |
| City Controller's Office | | | |
| 5.2 Accounts Payable | \$1,003,612 | \$1,009,903 | \$1,204,453 |
| 5.13 Cash and Debt Management | \$585,032 | \$585,759 | \$633,572 |
| 5.24 Deferred Compensation | \$4,271 | \$98,801 | \$110,117 |
| 5.33 Financial Reporting | \$2,197,345 | \$2,094,278 | \$1,976,332 |
| 5.41 Independent Audit | \$919,253 | \$919,253 | \$921,253 |
| 5.48 Payroll | \$681,092 | \$653,992 | \$757,427 |
| Total City Controller's Office | \$5,390,605 | \$5,361,986 | \$5,603,154 |
| City Manager's Office | | | |
| 5.14 City Administration | \$1,595,962 | \$1,583,398 | \$1,829,414 |
| Total City Manager's Office | \$1,595,962 | \$1,583,398 | \$1,829,414 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) |
|------------------------------------------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| City Secretary's Office | | | |
| 5.7 Archives | \$193,106 | \$159,507 | \$137,512 |
| 5.10 Boards and Commissions Support | \$335,191 | \$347,060 | \$356,691 |
| 5.16 City Council Support | \$669,941 | \$670,705 | \$700,995 |
| 5.23 Customer Service | \$140,004 | \$137,324 | \$206,601 |
| 5.28 Elections | \$1,096,074 | \$1,096,074 | \$1,098,639 |
| 5.51 Records Management | \$509,405 | \$527,209 | \$527,110 |
| Total City Secretary's Office | \$2,943,721 | \$2,937,879 | \$3,027,548 |
| Civil Service | | | |
| 5.4 Analysis/Development and Validation | \$624,948 | \$565,282 | \$638,209 |
| 5.5 Applicant Processing - Civilian | \$639,494 | \$652,414 | \$724,553 |
| 5.6 Applicant Processing - Uniform | \$428,846 | \$417,544 | \$534,378 |
| 5.20 Civil Service Board Administration/Employee Appeals Process | \$390,136 | \$394,083 | \$402,830 |
| 5.34 Fire Applicant - Physical Abilities Testing | \$42,348 | \$42,679 | \$44,545 |
| Total Civil Service | \$2,125,772 | \$2,072,002 | \$2,344,515 |
| Code Compliance Services | | | |
| 2.35 Regulation and Enforcement of For Hire Transportation | \$881,614 | \$929,258 | \$815,855 |
| 3.10 Dallas Animal Services | \$7,629,512 | \$8,224,872 | \$8,874,330 |
| 3.15 Neighborhood Code Compliance Services | \$16,641,347 | \$16,000,878 | \$17,234,366 |
| 3.17 Neighborhood Nuisance Abatement | \$5,761,145 | \$5,685,915 | \$5,583,406 |
| 3.8 Consumer Health | \$2,806,659 | \$2,519,354 | \$2,874,648 |
| Total Code Compliance Services | \$33,720,277 | \$33,360,277 | \$35,382,605 |
| Court and Detention Services | | | |
| 1.2 City Detention Center | \$1,367,125 | \$1,305,231 | \$1,455,085 |
| 1.15 Lew Sterrett Jail Contract | \$8,713,637 | \$8,713,637 | \$7,983,142 |
| 1.16 Municipal Court Services | \$7,964,527 | \$7,734,592 | \$8,525,026 |
| 3.13 Illegal Dump Team - Criminal Investigations and Arrests | \$0 | \$75,887 | \$0 |
| 1.6 Dallas City Marshal | \$1,993,688 | \$2,119,762 | \$2,221,663 |
| Total Court and Detention Services | \$20,038,977 | \$19,949,109 | \$20,184,916 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) |
|-------------------------------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| EBS - Building Services | | | |
| 1.30 Security Service for City Facilities | \$3,897,421 | \$3,351,009 | \$3,994,797 |
| 2.3 Bullington Truck Terminal and Thanksgiving Square | \$693,969 | \$552,506 | \$674,621 |
| 5.17 City Facility Operation, Maintenance and Repair | \$13,893,521 | \$15,378,879 | \$12,159,853 |
| 5.30 Energy Procurement and Monitoring | \$3,834,869 | \$3,256,232 | \$3,582,444 |
| 3.9 Custodial Maintenance | \$3,389,549 | \$3,130,156 | \$3,484,102 |
| Total EBS - Building Services | \$25,709,329 | \$25,668,782 | \$23,895,817 |
| Fire | | | |
| 1.8 Fire and Rescue Emergency Response | \$174,137,530 | \$175,523,233 | \$179,449,341 |
| 1.12 Fire-Rescue Equipment Maintenance and Supply | \$7,491,409 | \$8,576,284 | \$8,808,244 |
| 1.9 Fire Dispatch and Communications | \$14,145,900 | \$14,177,891 | \$12,777,687 |
| 1.10 Fire Investigation & Explosive Ordnance Disposal | \$3,722,127 | \$4,137,271 | \$4,444,533 |
| 1.11 Fire Training and Recruitment | \$13,821,077 | \$10,979,377 | \$13,752,961 |
| 1.13 Inspection and Life Safety Education | \$7,012,286 | \$6,497,889 | \$7,429,553 |
| 1.31 Special Operations | \$831,196 | \$753,833 | \$797,444 |
| 2.19 Fire Inspection for New Construction | \$556,243 | \$494,110 | \$548,813 |
| Total Fire | \$221,717,768 | \$221,139,888 | \$228,008,576 |
| Housing / Community Services | | | |
| 3.6 Community/Senior Services | \$2,835,814 | \$2,862,545 | \$3,252,708 |
| 5.38 Housing Management/Contract Support | \$1,189,421 | \$1,121,936 | \$729,487 |
| 3.7 Comprehensive Homeless Outreach | \$7,020,480 | \$6,879,506 | \$7,165,676 |
| 2.26 Housing Preservation | \$0 | \$0 | \$0 |
| 2.25 Home Ownership/Development | \$326,789 | \$293,292 | \$350,957 |
| Total Housing / Community Services | \$11,372,504 | \$11,157,279 | \$11,498,828 |
| Human Resources | | | |
| 5.21 Compensation Analysis / Classification | \$524,384 | \$502,971 | \$540,489 |
| 5.39 HRIS and HR Payroll Services | \$1,311,817 | \$1,376,904 | \$1,489,625 |
| 5.40 Human Resource Consulting | \$2,172,747 | \$2,148,739 | \$2,608,307 |
| Total Human Resources | \$4,008,948 | \$4,028,614 | \$4,638,421 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) |
|----------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| Judiciary | | | |
| 1.17 | \$2,377,260 | \$2,261,792 | \$2,427,754 |
| 1.3 | \$404,278 | \$359,809 | \$442,543 |
| 1.4 | \$30,358 | \$31,351 | \$33,063 |
| 1.5 | \$715,871 | \$753,330 | \$791,896 |
| Total Judiciary | \$3,527,767 | \$3,406,282 | \$3,695,256 |
| Library | | | |
| 4.7 | \$14,970,140 | \$14,954,468 | \$18,211,666 |
| 4.6 | \$6,964,901 | \$6,980,573 | \$7,218,093 |
| 4.8 | \$435,157 | \$435,157 | \$713,871 |
| Total Library | \$22,370,198 | \$22,370,198 | \$26,143,630 |
| Management Services | | | |
| 1.7 | \$538,481 | \$543,983 | \$639,116 |
| 3.12 | \$983,109 | \$855,728 | \$1,105,624 |
| 5.1 | \$1,340,274 | \$1,233,643 | \$2,081,450 |
| 5.15 | \$200,960 | \$145,431 | \$196,380 |
| 5.32 | \$84,348 | \$87,855 | \$75,515 |
| 5.42 | \$335,395 | \$335,395 | \$332,175 |
| 5.49 | \$563,975 | \$565,425 | \$547,613 |
| 5.12 | \$0 | \$0 | \$593,928 |
| 5.9 | \$0 | \$0 | \$77,764 |
| Total Management Services | \$4,046,542 | \$3,767,460 | \$5,649,565 |
| Mayor and Council | | | |
| 5.3 | \$3,910,700 | \$3,596,330 | \$3,923,178 |
| Total Mayor and Council | \$3,910,700 | \$3,596,330 | \$3,923,178 |
| Non-Departmental | | | |
| 5.29 | \$310,985 | \$297,024 | \$311,851 |
| 5.36 | \$5,587,785 | \$7,444,768 | \$12,497,176 |
| 5.43 | \$296,281 | \$296,069 | \$416,744 |
| 5.47 | \$14,732,618 | \$16,107,690 | \$14,869,112 |
| 2.44 | \$17,527,755 | \$16,934,386 | \$21,052,443 |
| 5.31 | \$111,664 | \$89,727 | \$194,548 |
| Non-Departmental | \$38,567,088 | \$41,169,664 | \$49,341,874 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) |
|---------------------------------------------------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| Office of Cultural Affairs | | | |
| 4.11 Public Art for Dallas | \$0 | \$0 | \$150,000 |
| 4.2 City-Owned Cultural Venues | \$12,142,681 | \$12,128,975 | \$11,920,721 |
| 4.3 Cultural Services Contracts | \$4,773,357 | \$4,784,297 | \$5,216,935 |
| Total Office of Cultural Affairs | \$16,916,038 | \$16,913,272 | \$17,287,656 |
| Office of Economic Development | | | |
| 2.1 Area Redevelopment | \$90,725 | \$84,784 | \$112,756 |
| 2.12 Dallas Film Commission | \$195,584 | \$182,617 | \$213,797 |
| 2.14 Economic Development Research and Information Services | \$33,976 | \$26,182 | \$19,586 |
| 2.38 Small Business Initiatives | \$301,088 | \$335,248 | \$628,214 |
| 2.4 Business Development | \$199,321 | \$211,249 | \$238,130 |
| 2.15 Economic Development Major Projects & Other Programs | \$301,585 | \$282,199 | \$364,117 |
| Total Office of Economic Development | \$1,122,279 | \$1,122,279 | \$1,576,600 |
| Office of Financial Services | | | |
| 5.19 Citywide Capital and Operating Budget Development and Monitoring | \$1,218,478 | \$1,116,787 | \$1,215,434 |
| 5.27 Efficiency Team | \$191,893 | \$190,404 | \$307,220 |
| 5.37 Grant Administration | \$1,071,875 | \$1,068,808 | \$1,303,508 |
| 5.54 Utility Management | \$343,732 | \$346,028 | \$337,304 |
| 5.53 Strategic Customer Services | \$532,125 | \$548,488 | \$479,035 |
| Total Office of Financial Services | \$3,358,103 | \$3,270,515 | \$3,642,501 |
| Office of Financial Services - Reserves and Transfers | | | |
| 5.22 Contingency Reserve | \$3,248,103 | \$3,248,103 | \$450,000 |
| 5.45 Liability/Claims Fund Transfer | \$11,531,029 | \$11,531,029 | \$4,169,788 |
| 5.52 Salary and Benefit Reserve | \$1,045,390 | \$2,045,390 | \$1,800,000 |
| Total Office of Financial Services - Reserves and Transfers | \$15,824,522 | \$16,824,522 | \$6,419,788 |
| Park and Recreation | | | |
| 2.3 Operation & Maintenance of Fair Park | \$11,114,407 | \$11,435,164 | \$10,391,643 |
| 4.1 Aquatic Services | \$3,170,134 | \$2,895,448 | \$3,090,380 |
| 4.4 Golf and Tennis Centers | \$4,087,453 | \$4,451,543 | \$4,156,751 |
| 4.5 Leisure Venue Management | \$16,590,241 | \$16,598,199 | \$17,780,631 |
| 4.10 Planning, Design and Construction & EMS and Environmental Compliance | \$2,345,045 | \$2,325,002 | \$2,481,967 |
| 4.9 Park Land Maintained | \$25,807,665 | \$25,791,440 | \$26,933,753 |
| 4.12 Recreation Services | \$15,649,456 | \$15,137,377 | \$17,041,513 |
| Total Park and Recreation | \$78,764,401 | \$78,634,173 | \$81,876,638 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) |
|-----------------------------------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| Planning & Neighborhood Vitality | | | |
| 2.1 Dallas CityDesign Studio | \$475,999 | \$475,232 | \$638,982 |
| 2.27 Land Use and Neighborhood Vitality | \$940,567 | \$898,670 | \$1,017,580 |
| 2.28 Mobility Planning | \$664,422 | \$592,466 | \$870,498 |
| Total Planning & Neighborhood Vitality | \$2,080,988 | \$1,966,368 | \$2,527,060 |
| Police | | | |
| 1.14 Juvenile Case Managers/First Offender Program | \$0 | \$0 | \$0 |
| 1.18 Police Academy and In-service Training | \$17,272,068 | \$17,994,201 | \$16,324,749 |
| 1.19 Police Administrative Support | \$28,519,440 | \$28,542,128 | \$29,725,003 |
| 1.20 Police Community Outreach | \$1,582,754 | \$1,669,917 | \$1,733,463 |
| 1.21 Police Criminal Investigations | \$56,841,999 | \$56,373,913 | \$57,853,146 |
| 1.22 Police Field Patrol | \$237,374,315 | \$237,901,251 | \$246,624,665 |
| 1.23 Police Intelligence | \$8,489,769 | \$8,589,952 | \$8,774,049 |
| 1.24 Police Investigation of Vice Related Crimes | \$4,261,629 | \$3,906,603 | \$4,066,417 |
| 1.25 Police Investigations of Narcotics Related Crimes | \$12,878,536 | \$12,606,208 | \$12,937,463 |
| 1.27 Police Operational Support | \$25,608,936 | \$25,667,126 | \$24,780,808 |
| 1.28 Police Recruiting and Personnel Service | \$7,701,819 | \$7,968,433 | \$8,111,405 |
| 1.29 Police Special Operations | \$28,412,110 | \$27,221,517 | \$27,128,761 |
| Total Police | \$428,943,375 | \$428,441,249 | \$438,059,929 |
| Public Works | | | |
| 1.1 Adjudication Office | \$438,813 | \$487,566 | \$467,679 |
| 2.31 Pavement Management | \$240,360 | \$256,163 | \$265,900 |
| 2.39 Street Cut and Right-of-Way Management (Cut Control) | \$212,648 | \$254,504 | \$318,760 |
| 2.47 Transportation & Construction Management | \$1,218,591 | \$1,184,787 | \$1,321,097 |
| 2.5 Capital and Interagency Planning and Programming | \$1,668,653 | \$1,656,189 | \$1,943,859 |
| 2.7 Capital Facilities | \$1,638,427 | \$1,709,534 | \$1,579,272 |
| 3.1 Air Quality Compliance | \$258,640 | \$214,823 | \$258,640 |
| 3.2 Ambient Air Monitoring | \$198,172 | \$111,657 | \$206,201 |
| 3.21 Underground Storage Tank Replacement and Inspection | \$461,021 | \$341,701 | \$397,431 |
| 5.44 Land Surveying Services | \$120,759 | \$165,570 | \$102,316 |
| Total Public Works | \$6,456,084 | \$6,382,494 | \$6,861,155 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) |
|-------------------------------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| Sanitation Services | | | |
| 3.14 | \$17,250,977 | \$16,512,309 | \$16,896,973 |
| 3.18 | \$32,765,270 | \$33,025,553 | \$33,351,069 |
| 3.22 | \$11,278,322 | \$10,935,473 | \$11,097,002 |
| 3.3 | \$543,122 | \$369,897 | \$548,798 |
| 3.4 | \$12,203,594 | \$12,998,962 | \$13,088,742 |
| 3.5 | \$755,920 | \$839,011 | \$711,266 |
| Total Sanitation Services | \$74,797,205 | \$74,681,205 | \$75,693,850 |
| Street Services | | | |
| 2.36 | \$10,229,569 | \$10,236,821 | \$10,210,981 |
| 2.37 | \$10,820,261 | \$10,819,115 | \$11,140,438 |
| 2.41 | \$12,842,937 | \$12,834,217 | \$13,081,156 |
| 2.42 | \$17,379,193 | \$17,368,560 | \$19,254,990 |
| 2.45 | \$7,353,707 | \$7,296,846 | \$7,122,719 |
| 2.46 | \$3,116,661 | \$3,173,521 | \$5,103,797 |
| Total Street Services | \$61,742,328 | \$61,729,080 | \$65,914,081 |
| Street Services – Street Lighting | | | |
| 2.40 | \$18,201,341 | \$18,118,055 | \$17,922,510 |
| Total Street Services – Street Lighting | \$18,201,341 | \$18,118,055 | \$17,922,510 |
| Sustainable Development and Construction | | | |
| 2.2 | \$260,777 | \$280,332 | \$409,648 |
| 2.24 | \$533,305 | \$480,767 | \$703,044 |
| 2.34 | \$391,250 | \$391,250 | \$427,007 |
| Total Sustainable Development and Construction | \$1,185,332 | \$1,152,349 | \$1,539,699 |
| Trinity Watershed Management | | | |
| 2.48 | \$641,387 | \$595,792 | \$1,350,771 |
| Total Trinity Watershed Management | \$641,387 | \$595,792 | \$1,350,771 |
| General Fund Total | \$1,130,580,755 | \$1,130,822,769 | \$1,166,685,000 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) | |
|-----------------------------------------------------------------|-----------------------------------------------------------------------|--------------------------------------------------|-------------------------------------------------|---------------------|
| <u>Enterprise Funds</u> | | | | |
| Aviation | | | | |
| 2.6 | Capital Construction and Debt Service | \$23,174,685 | \$23,463,280 | \$28,887,818 |
| 2.13 | Dallas Love Field | \$39,735,578 | \$39,697,450 | \$53,490,590 |
| 2.22 | General Aviation Facilities - Dallas Executive Airport & Vertiport | \$3,942,320 | \$3,691,853 | \$4,166,376 |
| | Total Aviation | \$66,852,583 | \$66,852,583 | \$86,544,784 |
| Convention and Event Services | | | | |
| 2.9 | Convention Center Debt Service Payment | \$20,221,639 | \$20,186,099 | \$20,868,820 |
| 2.11 | Dallas Convention Center | \$54,150,887 | \$53,778,753 | \$55,211,933 |
| 2.29 | Office of Special Events | \$526,243 | \$456,404 | \$493,297 |
| 2.49 | Union Station | \$708,067 | \$827,577 | \$771,000 |
| | Total Convention and Event Services | \$75,606,836 | \$75,248,833 | \$77,345,050 |
| Office of Cultural Affairs -- Municipal Radio | | | | |
| 4.13 | WRR Municipal Radio Classical Music | \$2,379,435 | \$1,873,785 | \$2,061,761 |
| | Total Office of Cultural Affairs -- Municipal Radio | \$2,379,435 | \$1,873,785 | \$2,061,761 |
| Sustainable Development and Construction - Enterprise | | | | |
| 2.17 | Express Plan Review | \$1,513,322 | \$924,397 | \$1,536,188 |
| 2.8 | Construction Plan Review and Permitting | \$11,599,564 | \$11,254,593 | \$11,892,170 |
| 2.16 | Engineering & Inspection Review for Private Development | \$1,594,579 | \$1,470,564 | \$1,573,797 |
| 2.18 | Field Inspections of Private Development Construction Sites | \$6,874,410 | \$6,287,608 | \$7,815,061 |
| 2.23 | GIS Mapping for Private Development | \$553,534 | \$499,945 | \$585,890 |
| 2.32 | Private Development Records and Archival Library | \$906,706 | \$870,882 | \$950,890 |
| 2.33 | Private Development Survey | \$307,504 | \$307,504 | \$402,372 |
| 2.43 | Subdivision Plat Review | \$428,184 | \$437,778 | \$467,868 |
| 2.54 | Zoning & Board of Adjustment | \$1,484,420 | \$1,449,530 | \$1,614,298 |
| | Total Sustainable Development and Construction - Enterprise | \$25,262,223 | \$23,502,801 | \$26,838,534 |
| Trinity Watershed Management – Storm Drainage Management | | | | |
| 2.20 | Flood Control | \$14,989,440 | \$14,987,580 | \$15,090,248 |
| 2.21 | Floodplain and Drainage Management | \$2,152,589 | \$2,013,667 | \$2,870,489 |
| 3.19 | Storm Drainage Management Fund | \$32,791,788 | \$33,027,788 | \$29,536,928 |
| 3.20 | Stormwater Management | \$5,077,433 | \$4,877,438 | \$6,101,096 |
| | Total Trinity Watershed Management – Storm Drainage Management | \$55,011,250 | \$54,906,473 | \$53,598,761 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) |
|--------------------------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| Water Utilities | | | |
| 2.51 Water Capital Funding | \$288,020,542 | \$291,598,260 | \$296,114,544 |
| 2.52 Water Production and Delivery | \$108,205,245 | \$105,712,613 | \$112,797,105 |
| 2.53 Water Utilities Capital Program Management | \$14,493,726 | \$12,820,900 | \$14,712,981 |
| 3.23 Wastewater Collection | \$18,684,829 | \$18,566,238 | \$19,060,409 |
| 3.24 Wastewater Treatment | \$51,231,134 | \$49,934,321 | \$50,707,472 |
| 3.25 Water Conservation | \$6,839,839 | \$6,546,099 | \$6,655,785 |
| 5.18 City GIS Services | \$487,345 | \$446,014 | \$435,997 |
| 5.26 DWU General Expense | \$79,176,408 | \$78,524,408 | \$84,229,174 |
| 5.55 Vital Statistics | \$0 | \$0 | \$0 |
| 5.56 Water Planning, Financial and Rate Services | \$3,726,372 | \$3,424,898 | \$3,923,148 |
| 5.57 Water Utilities Customer Account Services | \$24,449,357 | \$23,308,911 | \$25,884,562 |
| Total Water Utilities | \$595,314,797 | \$590,882,662 | \$614,521,177 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

Summary of Services By Department

| Service(s) | FY 2013-14 Operating Budget (Dollars) | FY 2013-14 Operating Estimate (Dollars) | FY 2014-15 Operating Adopted (Dollars) |
|-------------------------------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <u>Internal Services</u> | | | |
| Communication & Information Services | | | |
| 5.A | \$19,758,165 | \$15,560,039 | \$17,239,255 |
| 5.D | \$545,086 | \$500,881 | \$0 |
| 5.C | \$16,310,858 | \$15,791,585 | \$21,148,535 |
| 5.L | \$7,103,889 | \$7,041,536 | \$7,788,566 |
| 5.M | \$5,206,142 | \$5,095,634 | \$6,017,027 |
| 5.N | \$5,632,773 | \$5,209,282 | \$6,044,819 |
| 5.O | \$10,257,605 | \$10,996,264 | \$11,800,145 |
| 5.P | \$6,723,891 | \$6,516,602 | \$6,642,526 |
| 5.R | \$9,679,114 | \$9,139,292 | \$11,003,957 |
| Total Communication & Information Services | \$81,217,523 | \$75,851,115 | \$87,684,830 |
| EBS - Equipment Services | | | |
| 5.E | \$2,884,325 | \$2,236,583 | \$3,108,354 |
| 5.F | \$26,569,754 | \$28,169,943 | \$26,977,882 |
| 5. G | \$1,365,765 | \$1,010,996 | \$1,230,092 |
| 5. I | \$666,180 | \$704,159 | \$800,337 |
| 5. J | \$22,980,453 | \$22,031,307 | \$22,314,859 |
| Total EBS - Equipment Services | \$54,466,477 | \$54,152,988 | \$54,431,524 |
| Employee Benefits | | | |
| 5.K | \$1,338,724 | \$1,121,064 | \$1,370,147 |
| Total Employee Benefits | \$1,338,724 | \$1,121,064 | \$1,370,147 |
| Express Business Center | | | |
| 5.B | \$3,144,126 | \$3,113,308 | \$4,143,526 |
| 5. H | \$667,564 | \$694,245 | \$668,135 |
| Total Express Business Center | \$3,811,690 | \$3,807,553 | \$4,811,661 |
| Risk Management Services | | | |
| 5.Q | \$2,441,059 | \$2,407,016 | \$2,525,243 |
| Total Risk Management | \$2,441,059 | \$2,407,016 | \$2,525,243 |

Note: FY 2013-14 Operating Budget restated to reflect reorganization of services within some departments.

City Council FY 2014-15 Budget Amendments

On September 3, 2014, following the first reading of the FY 2014-15 budget, City Council considered amendments to the FY 2014-15 Proposed Budget. The amendments that were approved and subsequently included in the FY 2014-15 Adopted Budget are below.

Operating Budget Amendments

Amendment #1

General Fund – Expenditure Adjustments:

| | | |
|-------------|--------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (\$575,000) | Non-Departmental | Reduction in Master Lease Program (service 5.36); available through delays of equipment purchases in FY 2014-15 |
| \$300,000 | Library | Increase funding for library operations and public service for additional self-check computers, self-service scanner/copiers, and a new library strategic plan to guide continued investments and enhancements in Library system programming (service 4.7) |
| \$225,000 | Office of Cultural Affairs | Increase funding for culture and the arts, projects and artists, as recommended by the Cultural Affairs Commission (service 4.3) |
| \$100,000 | Housing/Community Services | Increase funding for senior dental program (service 3.6) |
| \$100,000 | Office of Economic Development | Increase funding for Earned Income Tax Credit program and/or other poverty task force recommendations as part of Housing Plus initiatives (service 2.38) |
| \$300,000 | Code Compliance | Increase funding for Dallas Animal Services to (1) be able to fill 23 potentially vacant positions including 10 animal service officers; (2) decrease response time for high-priority, aggressive animal calls; (3) implement targeted actions to reduce loose animals in high-call volume areas; (4) provide for emergency generator back-up by outfitting the animal shelter to very quickly plug in a rented generator to power the facility in case of emergency; (5) receive routine facility maintenance, renovated play yards, and mowing; and (6) leverage additional private support as matching funding (service 3.10) |

\$450,000

General Fund – Revenue Adjustments:

| | | |
|-----------|------------------------------|--------------------------------------------------------------------------------------------|
| \$450,000 | Office of Financial Services | City sponsorship of private vendor that offers water/sewer line home warranty to residents |
|-----------|------------------------------|--------------------------------------------------------------------------------------------|

\$450,000

City Council FY 2014-15 Budget Amendments

Amendment #2

General Fund – Expenditure Adjustments:

| | | |
|-------------|-------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (\$200,000) | Civil Service | Reduce Analysis/Development and Validation (service 5.4) and delay implementation of police job analysis |
| (\$100,000) | Human Resources | Reduce Human Resource Consulting (service 5.40) funds proposed for employee training |
| (\$88,903) | City Controller's Office | Reduce Payroll (service 5.48) by eliminating one vacant position |
| (\$60,006) | Office of Financial Services | Reduce Strategic Customer Service (service 5.53) by eliminating one vacant position |
| (\$51,091) | Office of Management Services | Reduce Public Information Office (service 5.49) by not adding a coordinator to respond to open records requests |
| \$450,000 | Reserves and Transfers | Increase Contingency Reserve (service 5.22) and set funds aside in case the City Manager needs funds for the above reductions or for the implementation of technology improvements. In the instance that the City Manager needs access to funds, City Council approval is required |
| \$50,000 | Park and Recreation | Pilot program for Parks (service 4.9) |
| \$0 | | |

Amendment #3

General Fund – Fund Balance:

| | | |
|-------------|------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| \$200,000 | Reserves and Transfers | Increase Contingency Reserve by designating part of FY 2013-14 fund balance. Funds to be set aside for programming that mitigates poverty. Programming will require Council approval |
| \$1,800,000 | Reserves and Transfers | Increase unassigned fund balance of the General Fund using FY 2013-14 ending balance |
| \$2,000,000 | | |

MAJOR REVENUE SOURCES

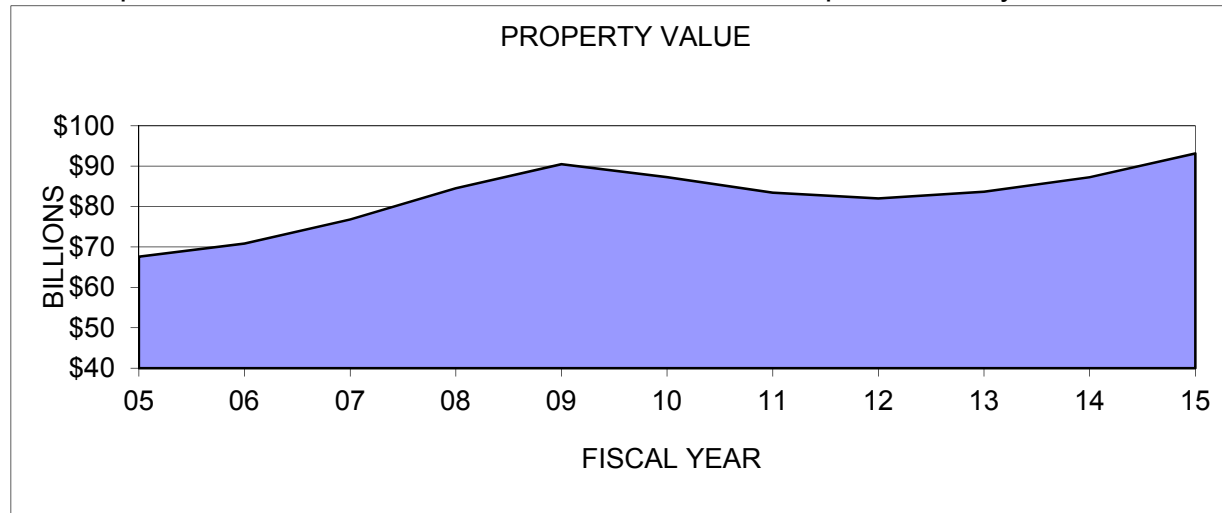
GENERAL FUND MAJOR REVENUE SOURCES

The revenue sources described in this section account for \$1,030,612,178 of the City's total General Fund operating revenues and \$214,354,153 of the Tax Supported Debt Service revenues.

PROPERTY TAXES

Property (ad valorem) taxes attach as an enforceable lien on property as of each January 1st. The City's property tax is levied each September on the assessed value listed as of the prior January 1st for all real property and income-producing personal

property located in the City. Assessed values are established by the appraisal districts in the four counties in which the City of Dallas is located, 100% of the estimated market value and certified by each Appraisal Review Board. The assessed taxable value for the tax roll as of January 1, 2014 (upon which the FY 2014-15 levy is based) is \$93,138,210,535. The 2014 tax roll is 6.75% more than the 2013 tax roll.



The City is permitted by Article XI, Section 5 of the State of Texas

Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services including the payment of principal and interest on general obligation long-term debt. The adopted tax rate for the year ending September 30, 2015 is \$0.7970 per \$100 of which \$0.5646 is allocated for general government operations and maintenance and \$0.2324 is allocated for general obligation debt service payments.

Taxes are due January 31st following the September levy and are considered delinquent after January 31st of each year. Based upon historical collection trends, current tax collections for the year ending September 30, 2015 are estimated to be 97.71% of levy and will generate \$513,816,181 in General Fund revenues and \$211,496,423 in Debt Service revenues for a total of \$725,312,604 in revenues. Prior year taxes, penalties and interest, and special inventory tax are expected to produce an additional \$6,505,000 in revenues.

MAJOR REVENUE SOURCES

AMBULANCE REVENUES

The Dallas Fire-Rescue Department provides emergency ambulance services within the boundaries of the City of Dallas to any person requesting aid. The emergency medical staff transports the individual or individuals to a hospital providing emergency aid for a transport charge plus itemized charges. The transport charge is \$800 for residents and \$900 for non-city residents, and \$125 for treatment/non-transport services.

The billing and collection of ambulance fees and additional supplemental payment from the federal government is provided by vendors contracted by the City of Dallas. To estimate the FY 2014-15 revenue, historical information is used to project the gross amount billed and a projected collection rate is applied to this amount. FY 2014-15 also includes projected reimbursement revenue through Governmental Ambulance Supplemental Payment Program approved by the federal government through Texas Health and Human Services Commission. The program allows governmental ambulance providers to recover a portion of the 'loss' of providing services to Medicaid, Medicaid Managed Care and the Uninsured patients. The reimbursement amount is calculated by applying a Federal Matching Assistance Percentage (FMAP) which is 59.30% for Texas in FY 2012-13. This means that the program allows the ambulance providers to be reimbursed for 59.30% of the difference between the cost and the charges (subtracting payments) of providing ambulance services to Medicaid, Medicaid Managed Care and uninsured clients.

SANITATION SERVICES REVENUE

Sanitation Services Revenue is collected to match the cost of providing garbage collection, brush and bulky collection, and recyclables collection services for residential customers and a few small commercial customers. This revenue is based on fees, which are collected through the monthly utility bills issued by Dallas Water Utilities. The FY 2014-15 estimated revenue is determined by multiplying the current residential rate of \$21.32 per month (increase \$0.67 from FY 2013-14) by the projected number of residential customers, plus estimates for fees for "pack out" service, commercial customers' fees, and fees for collection of dead animals from vets and pet rescue shelters. The Sanitation rate is directly offset by revenues from the residential recycling program. In addition, an allowance of 2.1% is assumed for uncollectible accounts.

PRIVATE DISPOSAL REVENUE

Private Disposal Revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site. The rate at the McCommas Bluff Landfill stays unchanged at \$21.50 per ton in FY 2014-15. The Bachman Transfer Station rate remains unchanged at \$47 per ton. City of Dallas residents hauling their own household and yard wastes are exempt from the fees. Commercial haulers may also elect to enter into a disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal over a

MAJOR REVENUE SOURCES

specific time period. The FY 2014-15 figure is determined by projecting an estimate for commercial waste tons to be delivered to the landfill at the solid waste disposal fee, with consideration for waste tonnage under disposal contracts continuing into FY 2014-15.

FRANCHISE FEE REVENUE

The City of Dallas maintains non-exclusive franchise agreements with utilities and other service providers that use the City's rights-of-way to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights-of-way. They are in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts as a result of doing business in Dallas. Cable TV providers such as Time Warner, AT&T and Verizon, pay a fee equal to 5% of gross receipts, paid quarterly, 45 days after the end of the period covered. Franchise fees for Atmos Energy are 5% of their gross receipts, paid quarterly. Projections for FY 2014-15 revenues for cable are based on historical data trended forward using regression analysis. Franchise fees for Oncor Electric are based on a fee per kilowatt hour consumed and are projected for FY 2014-15 using historical data, trended forward by statistical analysis techniques and normalized for weather.

Certificated telecommunications providers no longer pay franchise fees to the City. Pursuant to Local Government Code 283 telecommunications providers must compensate the City for use of the right-of-way on a per access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter. It is anticipated that these municipal fees for all telecommunications providers in the City will total \$27,934,122 for FY 2014-15.

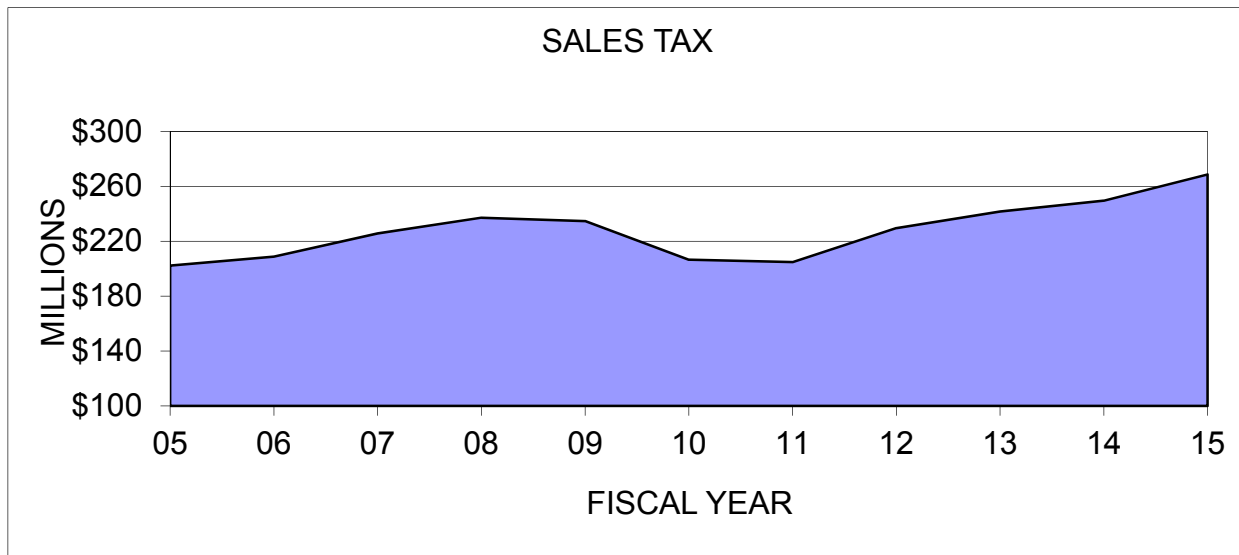
MUNICIPAL COURT REVENUES

Court and Detention Services collects fines and fees on Class C Misdemeanors, including moving/non-moving traffic violations and State law/City ordinance violations. Revenues are collected at cashier windows, by mail-in payments, internet payments, and through express mail depositories. Delinquent accounts are forwarded to a collection agency for additional collection efforts. The methodology used to project revenues is a combination of straight lining actuals, historical analysis and multi-year averaging.

MAJOR REVENUE SOURCES

SALES TAX

The sales tax rate in the City of Dallas is 8.25% of taxable goods or services sold within the City limits. The tax is collected by the retriever at the point of sale and forwarded to the State Comptroller's Office on a monthly or quarterly basis. Of the 8.25% collected, the state retains 6.25% and distributes 1% to the City of Dallas and 1% to the Dallas Area Rapid Transit transportation authority.



As illustrated in the accompanying graph, sales tax receipts have increased from \$202.3 million in FY 2004-05 to a projected \$268,665,691 million in FY 2014-15. Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount.

SECURITY ALARM PERMIT FEE

The City of Dallas charges an annual permit fee of \$50 for a residence and \$100 for a business permit. A permitted alarm site is allowed three "free" false burglar alarms in a twelve-month period. The 4th, 5th and 6th false burglar alarms are \$50, 7th and 8th false burglar alarms are \$75 while the 9th+ are \$100 each. All Panic/Hold-up false alarms for a residence are \$100. The 1st Business Panic/Hold-up false alarm is \$100, 2nd is \$200, 3rd is \$300 while 4th+ are \$400 each.

MAJOR REVENUE SOURCES

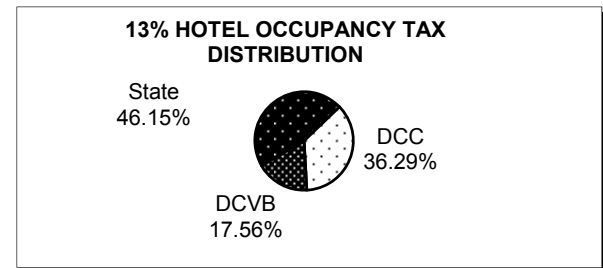
ENTERPRISE FUND MAJOR REVENUE SOURCES

HOTEL OCCUPANCY TAXES

The Hotel Occupancy Tax rate in the City of Dallas is 13% of the room rate charged within the City limits. The tax is collected by the hotel at the point of sale and forwarded to the State (6%) and City (7%) on a monthly basis.

Of the 7% received by the City of Dallas, 32.6% of it is distributed to the Dallas Convention and Visitors Bureau (DCVB) to market and promote the City of Dallas as a convention and tourist destination and 67.4% of it is retained by Dallas Convention Center to support operations and capital improvements.

Hotel occupancy tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount. For FY 2014-15, the City's portion of the Hotel Occupancy Tax revenue (7%) is projected at \$50,263,468. The distribution of the 13% hotel occupancy tax is illustrated in the accompanying graph.



STORM WATER DRAINAGE MANAGEMENT REVENUES

The Storm Drainage Management Utility Revenue is collected to support the cost of compliance with the City's storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance and enhancement of the levee system, and operating and maintenance of the City's natural and improved storm drainage system. Compliance activities include, but are not limited to: water quality sampling and analysis; creek monitoring; public education and outreach; hazardous spill response, cleanup and disposal; construction compliance inspections, industrial facility inspections; and engineering, design and inspection of storm sewer infrastructure. Drainage system operating and maintenance activities include, but are not limited to: natural and improved channel maintenance; creek, river and levee maintenance; cleaning and maintenance of storm sewers and inlets; and monthly sweeping of the City's major thoroughfares. The fee is billed and collected through the monthly water bill.

The FY 2014-15 projected revenue and rates are based on the 2009 rate and structure study. Proposed fees are based on size (gross parcel size), a calculated drainage area, and general use (raw vacant land, residential, or commercial) of each property within the City.

MAJOR REVENUE SOURCES

WATER/WASTEWATER REVENUES

The Water Utilities Department is owned and operated by the City of Dallas as a self-supporting enterprise fund. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes. These classes are Residential, General Service, Municipal, Optional General Service, and Wholesale. The wholesale customer class is comprised of 23 communities outside the City of Dallas which receives water service, and 11 communities, which receive wastewater service. Rates for each class are determined by a cost of service study that assigns costs to each class based on the department's cost to provide them with these services.

The breakdown of the source of revenues from these customer classes is as follows:

- 36.4% of the revenues come from the Residential class,
- 43.1% comes from the General class,
- 0.9% comes from the Municipal class,
- 3.1% comes from the Optional General class
- 16.5% comes from the Wholesale class.

These revenues are used to pay for the following:

- Operating and maintenance costs of providing water and wastewater service to customers,
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities necessary to provide these services,
- Street Rental payment (equivalent to franchise fees assessed to other utilities) to the General Fund for the use of the City's rights-of-way,
- Cash funding for capital improvement facilities not funded through the sale of revenue bonds or other debt.

The Water Utilities Department also receives other miscellaneous revenues such as, but not limited to, interest earnings, connection fees, and system improvement contributions. In FY 2014-15, water and wastewater revenues will total \$614.5M including a 3.5% increase in retail revenues. Water revenues can fluctuate depending on the summer temperatures and the amount of rainfall in the area.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

The City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978 to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contains 52 criteria in 6 different categories in addition to 13 criteria specific to Dallas Water Utilities.

Operating Programs: Criteria 1 – 15

Capital and Debt Management: Criteria 16 – 40

Accounting, Auditing, and Financial Planning: Criteria 41 – 43

Budget: Criteria 44 – 47

Cash Management: Criteria 48 – 50

Grants and Trusts: Criteria 51 – 52

The most recent revision to the FMPC was approved by the City Council in September 2014. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Operating Program

1. The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls.

2. The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not to exceed 8%:
 - Excluding taxable value gained by through annexation or consolidation;
 - Excluding the value gained through new construction;
 - Excluding expenditure increases mandated by the voters or another governmental entity; and
 - Not excluding the valuation gained through revaluation or equalization programs.

3. Debt will not be used to fund current operating expenditures.

Status

In Compliance

In Compliance

The percentage change in base revenue (from FY 2013-14 to FY 2014-15) is 6.81%.

Adjusted revenues cannot exceed “base” revenues more than 8%.

| | |
|----------------------------------------------|----------------|
| Base revenues = FY 2013-14 budgeted revenues | |
| from current tax roll (in 000's) | \$ 679,192 |
| FY 2014-15 Ad-Valorem Tax Revenue | \$ 725,016 |
| Less: | |
| Voter Mandated-Debt Service | \$ (12,230) |
| Growth from Annexation | \$ 0 |
| Growth from New Construction | \$ 12,157 |

| | |
|----------------------------------|------------|
| Adjusted revenue recommendation: | \$ 725,461 |
| % Change from base revenues: | 6.82% |

In Compliance

No debt is programmed in the Operating Budget to fund current expenses.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Operating Program (Continued)

4. All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to Council by the pension funds.
5. Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed bi-annually to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims.
6. Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund and Internal Service Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital, and avoid cash deficits.

Status

In Compliance

In Compliance

Not In Compliance

Equipment Services and Storm Water Drainage Management do not have sufficient fund balance to meet the guideline.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Operating Program (Continued)

7. The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5% decline in property values, or an unexpected liability created by Federal or State legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide sufficient evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the nature of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Funds shall be allocated each year in the budget process to replace any use of the Emergency Reserve funds during the preceding fiscal year to maintain the balance of the Emergency Reserve levels.

Status

In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Operating Program (Continued)

8. The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year: for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve funds. Funds shall be allocated each year in the budget process to replace any use of the Contingency Reserve funds during the preceding fiscal year and to maintain the balance of the Contingency Reserve at a level ranging from ½% to 1% of budgeted departmental expenditures.

Status

In Compliance

The adopted FY 2014-15 Contingency Reserve level is \$6,850,000 or 0.6% of the General Fund budget.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Operating Program (Continued)

9. The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained at a level not less than 30 days of the General Fund operating expenditures less debt service. (The Risk Reserve is not included in this calculation.)

Status

In Compliance

| | |
|------------------------------------|----------|
| Emergency Reserve | |
| 9/30/14 (projected ending balance) | \$ 17.6M |

| | |
|------------------------------------|---------|
| Contingency Reserve | |
| 9/30/14 (projected ending balance) | \$ 6.2M |
| FY 2014-15 appropriations | \$ 0.5M |
| FY 2014-15 transfer in | \$ 0.2M |

| | |
|----------------------------------|-----------|
| Fund Balance 9/30/14 (projected) | \$ 95.2M |
| FY 2014-15 transfer out | \$ (0.2M) |

| | |
|------------------------------------------------------|-----------|
| Combined | \$ 119.5M |
| \$119.5M is 10.2% of the adopted General Fund budget | |

10.A Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve.

In Compliance

The adopted Risk Reserve level is \$1,250,000. It will be funded from the FY 2013-14 Risk Reserve ending balance of \$1,250,000.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Operating Program (Continued)

11. A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund.

12. Consider the establishment of a Landfill Closure / Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees.

13. Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget.

14. An annual assessment and five year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection.

Status

In Compliance

The proposed Liability/Claims Fund will be funded at \$9,002,893. It will be funded from the Liability/Claims Fund FY 2013-14 projected ending balance of \$3,590,911 and FY 2014-15 General Fund contribution of \$4,169,788, General Fund departmental contributions of \$734,640 and other funds contributions of \$507,554.

Establishment of reserve is not recommended at this time.

In Compliance

Not in Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Operating Program (Continued)

15. An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years.

Status

In Compliance
A fees and charges study will be completed for approximately 1/3 of all fees in FY 2014-15.

Capital and Debt Management

16. Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project. (Bonds issued for street resurfacing shall be financed for a period not to exceed 10 years.)

In Compliance

17. The net (non self-supporting) General Obligation (G.O.) Debt of Dallas will not exceed 4% of the true market valuation of the taxable property of Dallas.

In Compliance
1.4%

18. Total direct plus overlapping debt shall be managed so as to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions.

In Compliance
4.7%

19. Interest expense incurred prior to actual operation will be capitalized only for facilities of enterprise activities.

In Compliance

20. Average (weighted) General Obligation bond maturities (exclusive of Pension Obligation Bonds) shall be kept at or below 10 years.

In Compliance
6.3 Years

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Capital and Debt Management (Continued)

Status

- | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|
| <p>21. Annual General Obligation debt service (contribution) including certificates of obligation debt for risk management funding shall not exceed 20% of the total governmental fund expenditures (comprised of general fund, special funds, debt service funds and capital project funds).</p> | <p>In Compliance 14.4%</p> |
| <p>22. Per Capita General Obligation Debt including Certificates of Obligation, Equipment Acquisition Notes and General Obligation Bonds will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income.</p> | <p>In Compliance 2.7% Total Debt 2.2%-GO Bond Debt</p> |
| <p>23. Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:</p> <ul style="list-style-type: none"> • the original improvement is at or near the end of its expected service life; • the betterment extends the life of the original improvement by at least one third of the original service life; • the life of the financing is less than the life of the betterment; • the betterment is financed through either C.O.'s or G.O.'s. | <p>In Compliance</p> |
| <p>24. Interest earnings from G.O. Bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies.</p> | <p>In Compliance</p> |

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA FY 2014-15 Adopted Budget Status

Capital and Debt Management (Continued)

| <u>Capital and Debt Management (Continued)</u> | <u>Status</u> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| 25. Certificates of Obligation should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council. | In Compliance |
| 26. Certificates of Obligation (C.O.) Debt including that for risk management funding supported by an ad valorem tax pledge should not exceed 15% of total authorized and issued General Obligation (G.O.) Debt. <ul style="list-style-type: none"> • All C.O.'s issued in lieu of revenue bonds should not exceed 10% of outstanding G.O. Debt. | In Compliance 1.4% |
| 27. Certificates of Obligation will be limited to projects consistent with Financial Management Performance Criteria for debt issuance. | In Compliance |
| 28. Certificates of Obligation for an enterprise system will be limited to only those projects, which can demonstrate the capability to support the certificate debt either through its own revenues, or another pledged source other than ad valorem taxes. | In Compliance |
| 29. Certificates of Obligation authorization will remain in effect for no more than five years from the date of approval by the City Council. | In Compliance |
| 30. Certificates of Obligation authorized for risk management funding shall be issued for a term not to exceed 20 years. | In Compliance |

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Capital and Debt Management (Continued)

- | | <u>Status</u> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| 31. Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt in order to provide an adequate safety margin. | In Compliance |
| 32. A Tax Increment Financing Reinvestment Zone may not be created if more than 10 percent of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units. | In Compliance |
| 33. Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing ("TIF RZ") and for the tax abatement ("TA RZ"). TA RZs are created for the purpose of granting tax abatement on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones ("RZ"). | In Compliance |

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TA RZs exceeds 10% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Capital and Debt Management (Continued)

34. All PID and TIF proposals, even “pay-as-you-go” projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing.

Status

In Compliance

35. All adopted PID or TIF debt issuances supported by a district's revenues, are subject to the following criteria:

In Compliance

- Coverage Tests - The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
 - a developer or property owner provides a credit enhancement such as a letter of credit or bond insurance from an AAA-rated financial institution for the entire amount of the debt issue; and
 - in the event that there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit-enhancer would be the sole liability of the developer or its affiliates; and
 - in the event that there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Capital and Debt Management (Continued)

Status

- in the event that no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test - the project should include an additional bonds test parallel to the coverage test.
- Reserve Fund - the project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds- The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt, and
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding general obligation indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects, which can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Capital and Debt Management (Continued)

Status

36. All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid, repayment of bonds.
- In Compliance
37. The City will not propose the issuance of any unrated, high yield PID/TIF bond which could be labeled a "high risk bond" except for small (less than \$5 million) private placements coordinated with the City's Financial Advisor.
- In Compliance
- All projects must be carefully evaluated for credit-worthiness and meet the criteria above whether or not a credit rating is obtained.
38. The City should use PID/TIF bonds only when other options have been considered.
- In Compliance
39. Advance refundings and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%.
- In Compliance
- Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Capital and Debt Management (Continued)

40. Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

Status

In Compliance

Accounting, Auditing, and Financial Planning

41. The City will establish and maintain a high degree of accounting practices; accounting practices will conform to generally accepted accounting principles as set forth by the authoritative standard setting body for units of local government.

In Compliance

The basis of budgeting for all funds essentially follows the basis of accounting (modified accrual for government funds and full accrual for enterprise and internal service funds). The major differences between the budgeting and accounting basis are: 1) encumbrances are recorded as expenditures (budget basis) rather than assigned, committed, or restricted fund balance (accounting basis); 2) compensated absences (accrued but unused leave) and other long-term liabilities are not reflected in the budget; 3) depreciation expense is not included in the budget; 4) change in fair value of investments is not recognized as income (expenditure) in the budget.

42. An annual audit will be performed by an independent public accounting firm, with the subsequent issue of an official Comprehensive Annual Financial Report (CAFR) within 120 days of the City's fiscal year end.

Not In Compliance

43. Full disclosure will be provided in the annual financial statements and bond representations.

In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Budget

- | <u>Budget</u> | <u>Status</u> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| 44. Revenues and expenditures will be projected annually for at least three years beyond the current budget projections. | In Compliance |
| 45. Financial systems will be maintained to monitor expenditures, revenues and performance of all municipal programs on an ongoing basis. | In Compliance |
| 46. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. | In Compliance |
| 47. A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year. | In Compliance |

Cash Management

- | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| 48. Investments will be made in conformance with the City's investment policy, with the primary objectives of preservation of capital, maintenance of sufficient liquidity and maximization of return on the portfolio. | In Compliance |
| 49. The accounting system and cash forecasting system will provide regular information concerning cash position and investment. | In Compliance |

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Cash Management (Continued)

50. Internal Service Funds and Enterprise Funds will maintain positive cash balances.

Status

In Compliance

Grants and Trusts

51. All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor.

In Compliance

52. Prior to acceptance of proposed gifts and donations and governmental grants a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds.

In Compliance

Dallas Water Utilities

1. Current revenues will be sufficient to support current expenses including debt service and other obligations of the system.

In Compliance

2. Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.

In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Dallas Water Utilities (Continued)

- | | <u>Status</u> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| 3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by Council. | In Compliance |
| 4. Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures. | In Compliance |
| 5. Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years. | In Compliance |
| 6. An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital. | In Compliance |
| 7. Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service. | In Compliance 1.67 times maximum annual principal and interest |

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

FY 2014-15 Adopted Budget Status

Dallas Water Utilities (Continued)

Status

- | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|
| 8. Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes. | In Compliance |
| 9. Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year. | In Compliance |
| 10. Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects. | In Compliance |
| 11. Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually. | In Compliance |
| 12. Wholesale treated water rates for customer cities and other governmental entities will be determined on the basis of the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined on the basis of contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore. | In Compliance, current agreement approved by Council in 2010. |
| 13. Funds generated by Dallas Water Utilities will be used solely for the development, operation, and maintenance of the water and wastewater utility system. | In Compliance |

GLOSSARY OF BUDGET TERMINOLOGY

ACCRUAL ACCOUNTING

A measure of the City's revenues earned and expenses incurred during the period, regardless of when cash is received or paid.

AD VALOREM TAX

A tax levied on the assessed valuation of real land and improvements and personal property located in the City.

ADDITIONAL RESOURCES

Grants, trusts, or any other source of funds (excluding Capital funds) that contribute to the service.

AGENCY FUND

Agency fund consists of resources retained by the governmental unit as an agent for another governmental unit.

APPROPRIATION

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources.

ARBITRAGE

The interest earnings derived from invested bond proceeds or debt service fund balances.

ASSESSED VALUATION

This represents the total valuation of land and improvements and personal property less all properties exempt from tax. Also identified as taxable valuation.

BALANCED BUDGET

A budget with revenues equal to expenditures.

BOND

A written promise to pay a sum of money on a specified date at a specified interest rate. General Obligation (GO) and Revenue Bonds are used for funding permanent capital improvements such as buildings, streets, and bridges.

BUDGET

A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal services. It is the primary means by which most of the expenditure and service delivery activities of a government are controlled.

GLOSSARY OF BUDGET TERMINOLOGY

CAPITAL CONSTRUCTION FUND

Capital construction funds are used to pay for capital projects which are not debt financed. Funding is usually derived from operating fund transfers.

CAPITAL EXPENDITURE

A capital expenditure is the acquisition or construction of an asset that has a useful life greater than one year.

CAPITAL GIFTS AND DONATIONS

Contributions by individuals or organizations for the purpose of funding capital improvements within the scope of interest of the donor.

CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's plan to finance major infrastructure development and improvement. It is primarily funded through General Obligation Bonds and Revenue Bonds.

CAPITAL PROJECTS FUND

Fund used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

CERTIFICATE OF OBLIGATION (CO)

A written promise secured by the full faith and credit of the City. Used for funding permanent capital improvements. Debt Service is paid from ad valorem taxes or operating revenues.

COMMERCIAL PAPER

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bond. Used for interim financing for water and wastewater improvements.

COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low and moderate income persons.

CONTINGENCY RESERVE

A budgetary reserve which provides for unanticipated expenditures of a non-recurring nature.

GLOSSARY OF BUDGET TERMINOLOGY

CONTRACTUAL SERVICE

The cost related to services performed for the City by individuals, businesses, or utilities.

DEBT SERVICE

Sometimes referred to as the Interest and Sinking Fund, it is used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve.

DEFICIT

Excess of expenses over revenues at a specific point in time.

DEPARTMENT

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIATION

A systematic allocation of cost for a tangible asset during its estimated useful life.

EMERGENCY RESERVE

A budgetary reserve which provides for temporary financing of unforeseen needs of an emergency nature, unanticipated fluctuations in revenue, and individual judgment/settlement payments exceeding a \$5,000,000 liability cap.

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service.

ENTERPRISE FUND

These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

EQUIPMENT ACQUISITION NOTES

Short term note financing secured by the full faith and credit of the City used for funding capital equipment purchases. Debt service requirements are met with ad valorem or operating transfers from fee supported funds.

GLOSSARY OF BUDGET TERMINOLOGY

FIDUCIARY FUND

This type of fund accounts for assets held by the City in a trustee or agency capacity.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

The City maintains Financial Management Performance Criteria (FMPC), established in the late 1970's to reflect financial policies that the City believes necessary for planning purposes and to measure sound financial condition. These criteria are applied to the ongoing management of the City's finances and covers the following aspects of financial management: operating programs; capital and debt management; accounting, auditing and financial planning; cash management; grants and trusts; and Dallas Water Utilities.

FINES AND FORFEITURES

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property.

FISCAL YEAR

The twelve-month period beginning October 1st and ending the following September 30th to which the annual budget applies.

FRANCHISE FEE

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services. This fee is usually charged as a percentage of gross receipts.

FULL TIME EQUIVALENTS (FTE)

A unit used to quantify staffing. One FTE is a full year, 40 hour per week position. A part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTEs.

FULL YEAR FUNDING

The additional required funding necessary for twelve full months of operations related to positions and/or program funding added in the previous fiscal year. This funding complements prior year funding.

FUND

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

GLOSSARY OF BUDGET TERMINOLOGY

FUND BALANCE

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For Other Funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that utilize inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

GENERAL CAPITAL RESERVE

Depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for Capital Improvements and/or to provide interim financing for Capital Projects.

GENERAL FUND

This is the main operating fund of the City. It accounts for basic operating services such as Police, Fire, Streets, Sanitation, Code Enforcement, Park and Recreation, Library, Environmental and Health Services, and others.

GENERAL OBLIGATION BOND

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges. The repayment of these bonds is made from the levy of property tax. Voter approval is required to issue these bonds.

GOVERNMENTAL FUNDS

Governmental funds are made up of the general fund, special revenue funds, capital projects funds, debt service funds, and permanent funds.

GRANT

A contribution by a government or other organization to support a particular function. Typically, these contributions are made to a local government from the state or federal government.

IN SERVICE DATE

Date on which a City facility is available to the public.

INTER-DEPARTMENT FINANCING

Short-term interim financing from one City department to another City department (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place.

GLOSSARY OF BUDGET TERMINOLOGY

INTEREST EARNED

Assets collected through investment of cash.

INTERFUND REVENUE

Assets transferred from one fund to another for services rendered. These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes Dallas Water Utilities street rental payment and surplus property auction revenue.

INTERGOVERNMENTAL REVENUE

Money collected from other governmental entities.

INTERNAL SERVICE FUND

Fund used to account for goods or services given to one department by another on a cost reimbursement basis.

KEY FOCUS AREA

Dallas City Council established the following Key Focus Areas: Public Safety; Economic Vibrancy; Clean, Healthy Environment; Culture, Arts and Recreation; Education and E³ Government.

LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities.

LICENSE AND PERMITS REVENUE

These are revenues related to various license and permit fees.

MASTER LEASE

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment and technology improvements instead of the sale of equipment notes.

MISCELLANEOUS REVENUE

These are miscellaneous revenues from rental, gifts and donations, and collections for damages to City property.

GLOSSARY OF BUDGET TERMINOLOGY

MODIFIED ACCRUAL BASIS OF ACCOUNTING

Basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

ONE TIME RESOURCES

These are non-recurring revenues, which will be used for one-time expenses.

OPERATING AND MAINTENANCE COST

Operational cost incurred by a facility for one year.

OPERATING BUDGET

The personnel, supply, service, and short term capital expenditures of a department.

PERMANENT FUND

Fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its citizenry.

PROGRAM

A sub-unit of a department.

PROPRIETARY FUND

A proprietary fund is one having profit and loss aspects. The two types of proprietary funds are enterprise and internal service funds.

REVENUE

Receipt of cash from other entity that requires a cash receipt to be entered in the financial system.

REIMBURSEMENT

Repayment of funds from one fund or department to another for a specific purpose.

GLOSSARY OF BUDGET TERMINOLOGY

SERVICE

A specific operation performed within a department or office.

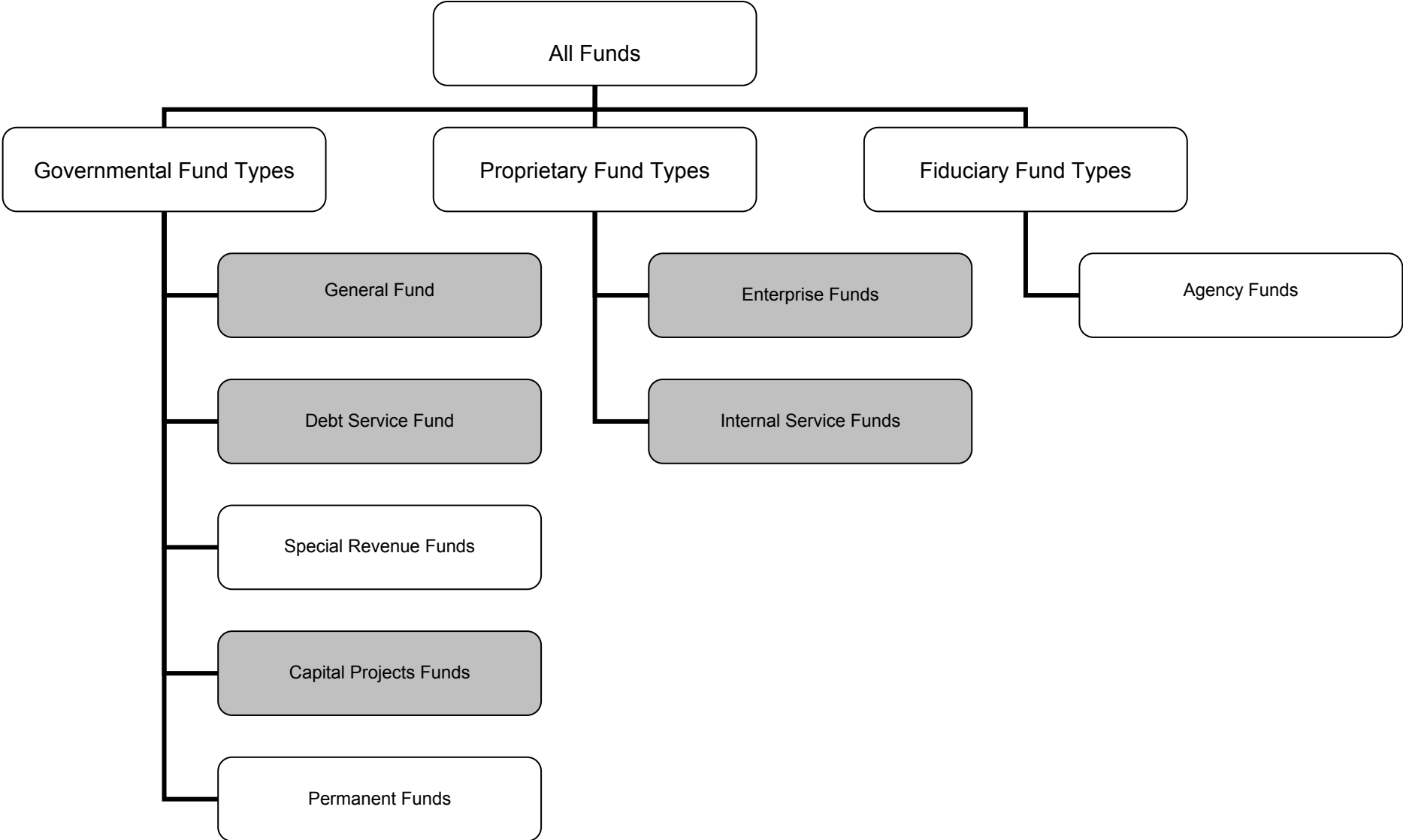
SPECIAL REVENUE FUND

Fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

TRUE INTEREST COST

The full cost of a bond issue taking into account the present value (time value) of money. The TIC is the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price.

CITY OF DALLAS FUND STRUCTURE



Note: Shading indicates Funds included with FY 2014-15 Budget

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

The City of Dallas was incorporated in 1856. The City Charter was adopted in 1907. Dallas is currently the third largest city in the nation with a Council-Manager form of government. There are fourteen single-member districts and a mayor elected at large. The Mayor and Council appoints the City Manager, City Attorney, City Auditor, City Secretary, and the Municipal Court Judges. The City Manager appoints all department directors except the director of Civil Service who is appointed by the Civil Service Board and the director of the Park and Recreation Department who is appointed by the Park and Recreation Board.

**Source: U.S. Census Bureau, 2010 Population Estimates*

Population Trends (Census Data):

| | | | | |
|------|---------|--|------|-----------|
| 1960 | 679,684 | | 1990 | 1,007,618 |
| 1970 | 844,401 | | 2000 | 1,188,580 |
| 1980 | 904,078 | | 2010 | 1,197,816 |

The following denotes the 2012 estimate for population and racial/ethnic composition of the City of Dallas:

Population by Race:

| | |
|-------------------|-------|
| Hispanic | 41.4% |
| White | 29.3% |
| Black | 24.6% |
| American Indian | 0.1% |
| Asian | 3.2% |
| Other | 0.2% |
| Two or more races | 1.2% |

Population by Sex:

| | |
|--------|-------|
| Female | 49.5% |
| Male | 50.5% |

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

Population by Age:

| | |
|----------------|-------|
| Under 20 years | 27.9% |
| 20 to 44 years | 40.6% |
| 45 to 64 years | 22.1% |
| 65 and over | 9.4% |

| | |
|------------|------|
| Median Age | 32.4 |
|------------|------|

*Source: U.S. Census Bureau, 2012 American Community Survey

Total area (in square miles):

| | |
|------------------------------|--------|
| Land area (in square miles): | 384.93 |
| Lake Area (in square miles) | 343.56 |
| | 41.37 |

Climate:

| | |
|--------------------------------------------------------------|--------------|
| Daily Mean Temperature, Annual Average (July 2013-June 2014) | 65.78°F |
| Precipitation, Average Annual Total (July 2013-June 2014) | 24.69 inches |

*Source: U.S. Oceanic and Atmospheric Administration

Miles of Streets:

| | |
|--------------------|-----------|
| Paved (lane miles) | 11,687.98 |
| Unpaved (gravel) | 13.02 |

Number of street lights

87,274

Fire Protection:

| | |
|-------------------------------------------------------------|---------|
| Number of stations | 57 |
| Number of uniformed personnel (FTEs, FY 2014-15 Adopted) | 2,009.3 |

Police Protection:

| | |
|-------------------------------------------------------------|---------|
| Number of stations | 7 |
| Number of uniformed personnel (FTEs, FY 2014-15 Adopted) | 3,666.9 |

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

Parks:

| | |
|--------------------|--------|
| Number of Parks | 381 |
| Total Park Acreage | 23,242 |

Public Libraries:

| | |
|--------------------------|----|
| Public Library Locations | 29 |
|--------------------------|----|

Transportation:

| | |
|----------------------|-----------|
| Love Field (FY 2013) | |
| Total Passengers | 8,383,172 |

| | |
|---------------------------------------------|--------|
| Dallas Executive (General Aviation Airport) | |
| Number of operations (annual, FY 2013) | 56,165 |

| | |
|----------------------------------------------------|------------|
| Dallas/Forth Worth International Airport (FY 2013) | |
| Total Domestic Revenue Passengers | 53,672,760 |
| Passenger Enplanements | 26,836,380 |
| Domestic Cargo (tons) | 330,698 |

Construction Activity (FY 2013):

| | |
|-----------------|-----------------|
| Permits Issued | 38,367 |
| Estimated Value | \$2,620,465,157 |

Median Family Income:

\$43,804

*Source: U.S. Census Bureau, 2012 American Community Survey

Unemployment Rate (June 2014):

| | |
|----------------|------|
| DFW Metroplex | 5.4% |
| City of Dallas | 5.7% |

*Source: Texas Workforce Commission, Not Seasonally Adjusted

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

Employment:

Largest Public Companies by Revenue (*\$ Millions*)*

Revenue (*\$ Millions*)

| | |
|------------------------|-----------|
| AT&T | 128,752.0 |
| Energy Transfer Equity | 48,750.0 |
| HollyFrontier | 20,161.0 |
| Southwest Airlines | 17,699.0 |
| Texas Instruments | 12,205.0 |
| Tenet Healthcare | 12,081.0 |
| Dean Foods | 9,963.0 |
| Energy Future Holdings | 5,850.0 |

**Source: "Fortune 500", 2014*

Largest Private Employers (*by Largest Employment Site*)*

Local Employees

| | |
|-------------------------------------------|--------|
| Texas Instruments | 10,411 |
| Energy Future Holdings | 9,400 |
| Baylor University Medical Center | 9,368 |
| Southwest Airlines | 7,708 |
| AT&T | 7,500 |
| Texas Health Presbyterian Hospital Dallas | 6,427 |
| ClubCorp USA, Inc. | 4,704 |
| Brinker International | 4,362 |
| Children's Medical Center of Dallas | 4,492 |
| Methodist Dallas Medical Center | 2,300 |

**Source: Hoovers, DBJ Book of Lists,, and the Office of Economic Development*

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

Institutions of Higher Education:

*(Dallas City Limits)**

University of North Texas Dallas
University of North Texas – Dallas College of Law
University of Texas Southwestern Medical Center at Dallas
Texas A&M Health Science Center Baylor College of Dentistry
Criswell College
Dallas Baptist University
Paul Quinn College
University of Phoenix – Dallas
West Coast University
Dallas County Community College District:
 Cedar Valley College
 El Centro College
 Mountain View College
 Richland College

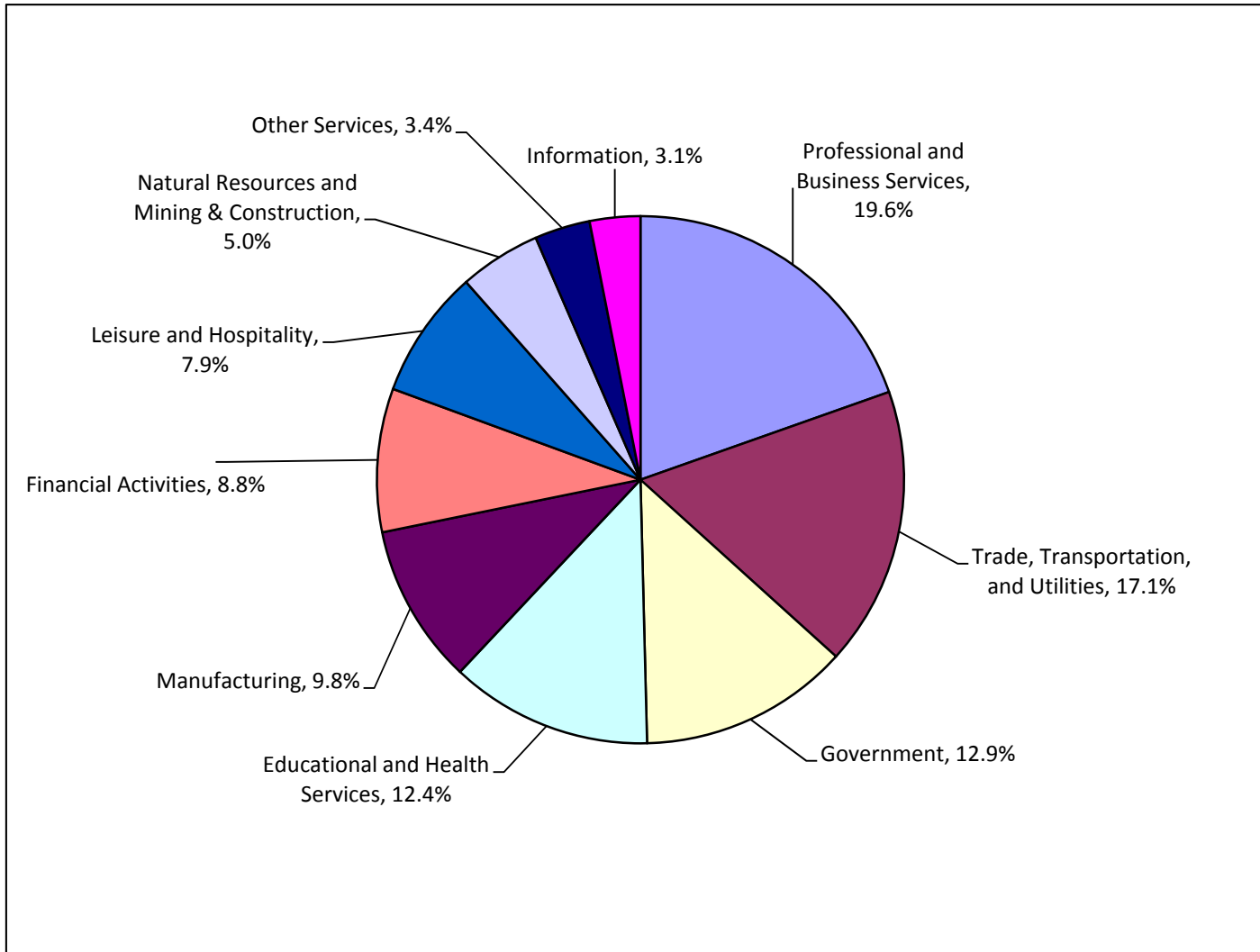
Public University
Public University
Public University
Independent Graduate
Independent Senior College
Independent Senior College
Independent Senior College
Independent Senior College
Independent Senior College
Community College

**Source: Office of Economic Development*

COMMUNITY PROFILE CITY OF DALLAS, TEXAS

Employment by Industry

**Source: Reference USA, U.S. Bureau of Labor Statistics (preliminary findings), and Office of Economic Development*



Key Focus Area 1: Public Safety

| Service(s) | Department | FY 2013-14 Budget FTE | FY 2013-14 Estimate FTE | FY 2014-15 Adopted FTE | |
|----------------------------------------|---------------------------------------------------|------------------------------|-------------------------------|------------------------------|----------------|
| Key Focus Area 1: Public Safety | | | | | |
| 1.1 | Adjudication Office | Public Works | 6.4 | 6.6 | 6.4 |
| 1.2 | City Detention Center | Court and Detention Services | 27.0 | 23.9 | 27.0 |
| 1.3 | Civil Adjudication Court | Judiciary | 4.0 | 4.0 | 4.0 |
| 1.4 | Community Court | Judiciary | .6 | .6 | .6 |
| 1.5 | Court Security | Judiciary | 15.3 | 13.3 | 15.3 |
| 1.6 | Dallas City Marshal | Court and Detention Services | 34.0 | 33.8 | 33.5 |
| 1.7 | Emergency Management Operations | Management Services | 8.0 | 8.0 | 8.0 |
| 1.8 | Fire and Rescue Emergency Response | Fire | 1,597.1 | 1,611.7 | 1,659.6 |
| 1.9 | Fire Dispatch and Communications | Fire | 65.7 | 69.1 | 70.4 |
| 1.10 | Fire Investigation & Explosive Ordnance Disposal | Fire | 27.3 | 30.3 | 32.3 |
| 1.11 | Fire Training and Recruitment | Fire | 205.3 | 164.4 | 138.0 |
| 1.12 | Fire-Rescue Equipment Maintenance and Supply | Fire | 66.0 | 64.5 | 72.1 |
| 1.13 | Inspection and Life Safety Education | Fire | 73.4 | 65.3 | 76.4 |
| 1.14 | Juvenile Case Managers/First Offender Program | Police | 7.0 | 5.7 | 7.0 |
| 1.15 | Lew Sterrett Jail Contract | Court and Detention Services | 0.0 | 0.0 | 0.0 |
| 1.16 | Municipal Court Services | Court and Detention Services | 111.0 | 101.6 | 102.0 |
| 1.17 | Municipal Judges/Cases Docketed | Judiciary | 20.2 | 19.2 | 20.2 |
| 1.18 | Police Academy and In-service Training | Police | 255.4 | 268.4 | 203.2 |
| 1.19 | Police Administrative Support | Police | 107.1 | 108.5 | 108.3 |
| 1.20 | Police Community Outreach | Police | 21.5 | 20.7 | 21.1 |
| 1.21 | Police Criminal Investigations | Police | 506.0 | 505.4 | 508.9 |
| 1.22 | Police Field Patrol | Police | 2,335.0 | 2,371.5 | 2,397.3 |
| 1.23 | Police Intelligence | Police | 78.5 | 81.4 | 79.1 |
| 1.24 | Police Investigation of Vice Related Crimes | Police | 38.5 | 37.3 | 37.9 |
| 1.25 | Police Investigations of Narcotics Related Crimes | Police | 126.9 | 121.4 | 121.9 |
| 1.26 | Police Legal Liaison & Prosecution | City Attorney's Office | 28.7 | 26.6 | 28.7 |
| 1.27 | Police Operational Support | Police | 437.0 | 442.6 | 435.2 |
| 1.28 | Police Recruiting and Personnel Service | Police | 69.2 | 69.6 | 69.3 |
| 1.29 | Police Special Operations | Police | 296.5 | 303.3 | 305.0 |
| 1.30 | Security Service for City Facilities | EBS - Building Services | 62.3 | 57.2 | 65.1 |
| 1.31 | Special Operations | Fire | 43.7 | 45.7 | 46.7 |
| Total for Key Focus Area 1: | | | 6,674.6 | 6,681.6 | 6,700.5 |

Key Focus Area 2: Economic Vibrancy

| Service(s) | Department | FY 2013-14 Budget FTE | FY 2013-14 Estimate FTE | FY 2014-15 Adopted FTE | |
|--------------------------------------------|--------------------------------------------------------------------|----------------------------------------------------------|-------------------------------|------------------------------|-------|
| Key Focus Area 2: Economic Vibrancy | | | | | |
| 2.1 | Area Redevelopment | Office of Economic Development | 10.0 | 9.0 | 10.0 |
| 2.2 | Authorized Hearings | Sustainable Development and Construction | 4.0 | 3.0 | 4.1 |
| 2.3 | Bullington Truck Terminal and Thanksgiving Square | EBS - Building Services | 1.0 | 1.0 | 1.0 |
| 2.4 | Business Development | Office of Economic Development | 10.0 | 8.4 | 11.0 |
| 2.5 | Capital and Interagency Planning and Programming | Public Works | 86.2 | 69.9 | 86.2 |
| 2.6 | Capital Construction and Debt Service | Aviation | 0.0 | 0.0 | 0.0 |
| 2.7 | Capital Facilities | Public Works | 20.7 | 19.7 | 20.2 |
| 2.8 | Construction Plan Review and Permitting | Sustainable Development and Construction - Enterprise | 98.4 | 92.4 | 96.6 |
| 2.9 | Convention Center Debt Service Payment | Convention and Event Services | 0.0 | 0.0 | 0.0 |
| 2.10 | Dallas CityDesign Studio | Planning and Neighborhood Vitality | 6.0 | 5.1 | 8.9 |
| 2.11 | Dallas Convention Center | Convention and Event Services | 108.0 | 94.0 | 114.0 |
| 2.12 | Dallas Film Commission | Office of Economic Development | 5.0 | 3.9 | 5.0 |
| 2.13 | Dallas Love Field | Aviation | 206.3 | 211.1 | 221.6 |
| 2.14 | Economic Development Major Projects & Other Programs | Office of Economic Development | 5.7 | 5.2 | 5.0 |
| 2.15 | Economic Development Research and Information Services | Office of Economic Development | 6.2 | 5.2 | 5.8 |
| 2.16 | Engineering & Inspection Review for Private Development | Sustainable Development and Construction - Enterprise | 21.4 | 19.9 | 21.5 |
| 2.17 | Express Plan Review | Sustainable Development and Construction - Enterprise | 21.0 | 15.5 | 20.0 |
| 2.18 | Field Inspections of Private Development Construction Sites | Sustainable Development and Construction - Enterprise | 81.4 | 72.9 | 81.5 |
| 2.19 | Fire Inspection for New Construction | Fire | 14.1 | 12.5 | 14.1 |
| 2.20 | Flood Control | Trinity Watershed Management – Storm Drainage Management | 162.5 | 137.8 | 162.2 |
| 2.21 | Floodplain and Drainage Management | Trinity Watershed Management – Storm Drainage Management | 19.6 | 18.1 | 27.0 |
| 2.22 | General Aviation Facilities - Dallas Executive Airport & Vertiport | Aviation | 13.5 | 11.0 | 17.3 |
| 2.23 | GIS Mapping for Private Development | Sustainable Development and Construction - Enterprise | 6.3 | 5.5 | 6.4 |
| 2.24 | Historic Preservation | Sustainable Development and Construction | 7.0 | 5.7 | 7.1 |
| 2.25 | Home Ownership/Development | Housing / Community Services | 23.0 | 21.0 | 23.0 |
| 2.26 | Housing Preservation | Housing / Community Services | 35.0 | 32.0 | 35.0 |
| 2.27 | Land Use and Neighborhood Vitality | Planning and Neighborhood Vitality | 14.1 | 13.6 | 17.0 |
| 2.28 | Mobility Planning | Planning and Neighborhood Vitality | 7.0 | 5.7 | 8.4 |
| 2.29 | Office of Special Events | Convention and Event Services | 7.0 | 5.8 | 7.0 |
| 2.30 | Operation & Maintenance of Fair Park | Park and Recreation | 70.5 | 67.9 | 59.6 |
| 2.31 | Pavement Management | Public Works | 3.2 | 3.2 | 3.2 |
| 2.32 | Private Development Records and Archival Library | Sustainable Development and Construction - Enterprise | 14.1 | 13.6 | 14.2 |
| 2.33 | Private Development Survey | Sustainable Development and Construction - Enterprise | 3.1 | 3.1 | 4.1 |
| 2.34 | Real Estate and Relocation | Sustainable Development and Construction | 27.3 | 25.6 | 26.4 |
| 2.35 | Regulation and Enforcement of For Hire Transportation | Code Compliance Services | 12.0 | 12.0 | 13.0 |
| 2.36 | Rights-of-Way Maintenance Contracts and Inspections Group | Street Services | 28.0 | 20.0 | 24.0 |

Key Focus Area 2: Economic Vibrancy

| Service(s) | Department | FY 2013-14 Budget FTE | FY 2013-14 Estimate FTE | FY 2014-15 Adopted FTE | |
|------------------------------------|------------------------------------------------------|-------------------------------------------------------|----------------------------------------|---------------------------------------|----------------|
| 2.37 | Service Maintenance Areas | Street Services | 222.3 | 213.3 | 220.5 |
| 2.38 | Small Business Initiatives | Office of Economic Development | 11.7 | 11.7 | 11.7 |
| 2.39 | Street Cut and Right-of-Way Management (Cut Control) | Public Works | 10.8 | 9.3 | 10.7 |
| 2.40 | Street Lighting | Street Services – Street Lighting | 1.0 | 1.0 | 1.0 |
| 2.41 | Street Repair Division - Asphalt | Street Services | 109.8 | 102.1 | 112.8 |
| 2.42 | Street Repair Division - Concrete | Street Services | 135.0 | 146.6 | 143.5 |
| 2.43 | Subdivision Plat Review | Sustainable Development and Construction - Enterprise | 5.4 | 5.4 | 5.5 |
| 2.44 | Tax Increment Financing Districts Payments | Non-Departmental | 0.0 | 0.0 | 0.0 |
| 2.45 | Traffic Operations Maintenance | Street Services | 64.7 | 59.0 | 64.8 |
| 2.46 | Traffic Safety and Congestion Management | Street Services | 28.4 | 25.6 | 31.8 |
| 2.47 | Transportation and Construction Management | Public Works | 6.8 | 5.3 | 7.6 |
| 2.48 | Trinity River Corridor Implementation and Operations | Trinity Watershed Management | 11.3 | 5.5 | 17.6 |
| 2.49 | Union Station | Convention and Event Services | 0.0 | 0.0 | 0.0 |
| 2.50 | Vendor Development | Business Development & Procurement Services | 2.5 | 2.3 | 2.5 |
| 2.51 | Water Capital Funding | Water Utilities | 0.0 | 0.0 | 0.0 |
| 2.52 | Water Production and Delivery | Water Utilities | 600.8 | 576.1 | 610.8 |
| 2.53 | Water Utilities Capital Program Management | Water Utilities | 169.0 | 146.0 | 166.0 |
| 2.54 | Zoning & Board of Adjustment | Sustainable Development and Construction - Enterprise | 15.6 | 14.8 | 18.7 |
| Total for Key Focus Area 2: | | | 2,553.7 | 2,374.3 | 2,606.9 |

Key Focus Area 3: Clean, Healthy Environment

| Service(s) | Department | FY 2013-14 Budget FTE | FY 2013-14 Estimate FTE | FY 2014-15 Adopted FTE | |
|-----------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------|-------------------------------|------------------------------|----------------|
| Key Focus Area 3: Clean, Healthy Environment | | | | | |
| 3.1 | Air Quality Compliance | Public Works | 9.9 | 8.4 | 9.7 |
| 3.2 | Ambient Air Monitoring | Public Works | 11.3 | 10.8 | 11.4 |
| 3.3 | Animal Remains Collection | Sanitation Services | 9.5 | 5.2 | 9.5 |
| 3.4 | Brush/Bulk Waste Removal Services | Sanitation Services | 136.4 | 163.9 | 136.4 |
| 3.5 | City Facility Services | Sanitation Services | 2.0 | 2.2 | 2.0 |
| 3.6 | Community/Senior Services | Housing / Community Services | 280.0 | 279.0 | 281.0 |
| 3.7 | Comprehensive Homeless Outreach | Housing / Community Services | 37.0 | 37.0 | 37.0 |
| 3.8 | Consumer Health | Code Compliance Services | 37.0 | 34.0 | 37.0 |
| 3.9 | Custodial Maintenance | EBS - Building Services | 47.6 | 32.2 | 47.1 |
| 3.10 | Dallas Animal Services | Code Compliance Services | 95.0 | 73.5 | 101.5 |
| 3.11 | Environmental Enforcement, Compliance, and Support (Legal Services) | City Attorney's Office | 1.0 | 1.0 | 1.0 |
| 3.12 | Environmental Quality | Management Services | 26.4 | 21.3 | 26.4 |
| 3.13 | Illegal Dump Team - Criminal Investigations and Arrests | Court and Detention Services | 11.0 | 10.6 | 13.0 |
| 3.14 | Landfill Services | Sanitation Services | 159.0 | 135.5 | 159.0 |
| 3.15 | Neighborhood Code Compliance Services | Code Compliance Services | 228.0 | 220.0 | 237.0 |
| 3.16 | Neighborhood Integrity and Advocacy (Legal Services) | City Attorney's Office | 38.0 | 37.0 | 39.0 |
| 3.17 | Neighborhood Nuisance Abatement | Code Compliance Services | 79.0 | 73.0 | 79.0 |
| 3.18 | Residential Refuse Collection | Sanitation Services | 412.9 | 401.7 | 412.9 |
| 3.19 | Storm Drainage Management Fund | Trinity Watershed Management – Storm Drainage Management | 0.0 | 0.0 | 0.0 |
| 3.20 | Stormwater Management | Trinity Watershed Management – Storm Drainage Management | 61.5 | 55.5 | 67.7 |
| 3.21 | Underground Storage Tank Replacement and Inspection | Public Works | 1.0 | .1 | 1.4 |
| 3.22 | Waste Diversion Service | Sanitation Services | 141.6 | 125.5 | 141.6 |
| 3.23 | Wastewater Collection | Water Utilities | 240.4 | 218.3 | 229.6 |
| 3.24 | Wastewater Treatment | Water Utilities | 336.3 | 301.5 | 308.2 |
| 3.25 | Water Conservation | Water Utilities | 13.0 | 10.8 | 13.0 |
| Total for Key Focus Area 3: | | | 2,414.8 | 2,258.0 | 2,401.4 |

Key Focus Area 4: Culture, Arts, Recreation and Education

| Service(s) | Department | FY 2013-14 Budget FTE | FY 2013-14 Estimate FTE | FY 2014-15 Adopted FTE |
|------------------------------------------------------------------|----------------------------------------------------------------------|-----------------------------|-------------------------------|------------------------------|
| Key Focus Area 4: Culture, Arts, Recreation and Education | | | | |
| 4.1 | Aquatic Services | 65.2 | 62.1 | 65.2 |
| 4.2 | City-Owned Cultural Venues | 61.4 | 59.0 | 62.6 |
| 4.3 | Cultural Services Contracts | 3.8 | 3.8 | 3.8 |
| 4.4 | Golf and Tennis Centers | 71.2 | 68.4 | 71.2 |
| 4.5 | Leisure Venue Management | 3.1 | 2.4 | 3.1 |
| 4.6 | Library Materials & Collection Management | 18.5 | 17.5 | 21.5 |
| 4.7 | Library Operations & Public Service | 230.9 | 226.5 | 317.0 |
| 4.8 | Literacy Initiatives, Education & Community Engagement | 11.0 | 10.5 | 13.0 |
| 4.9 | Park Land Maintained | 402.8 | 377.2 | 418.7 |
| 4.10 | Planning, Design and Construction & EMS and Environmental Compliance | 23.9 | 21.8 | 23.9 |
| 4.11 | Public Art for Dallas | 4.0 | 3.5 | 4.9 |
| 4.12 | Recreation Services | 330.0 | 317.5 | 346.8 |
| 4.13 | WRR Municipal Radio Classical Music | 21.0 | 17.7 | 17.3 |
| Total for Key Focus Area 4: | | 1,246.8 | 1,187.9 | 1,369.0 |

Key Focus Area 5: E-Gov

| Service(s) | Department | FY 2013-14 Budget FTE | FY 2013-14 Estimate FTE | FY 2014-15 Adopted FTE | |
|--------------------------------|------------------------------------------------------------------|-------------------------------------------------------|-------------------------------|------------------------------|-------|
| Key Focus Area 5: E-Gov | | | | | |
| 5.1 | 311 Customer Service Center | Management Services | 104.0 | 99.0 | 103.5 |
| 5.2 | Accounts Payable | City Controller's Office | 18.3 | 18.3 | 18.8 |
| 5.3 | Administrative Support for the Mayor and City Council | Mayor and Council | 35.0 | 35.0 | 35.5 |
| 5.4 | Analysis/Development and Validation | Civil Service | 5.5 | 4.4 | 5.5 |
| 5.5 | Applicant Processing - Civilian | Civil Service | 8.4 | 8.4 | 9.0 |
| 5.6 | Applicant Processing - Uniform | Civil Service | 6.0 | 5.8 | 7.0 |
| 5.7 | Archives | City Secretary's Office | 1.0 | 1.0 | 1.0 |
| 5.8 | Audits, Attestations and Investigations | City Auditor's Office | 22.0 | 19.9 | 23.1 |
| 5.9 | Boards and Commissions Liaison | Management Services | 0.0 | 0.0 | 1.0 |
| 5.10 | Boards and Commissions Support | City Secretary's Office | 3.0 | 3.0 | 3.0 |
| 5.11 | Business Inclusion & Development Compliance Monitoring | Business Development & Procurement Services | 5.5 | 5.5 | 5.5 |
| 5.12 | Cable Access and Audiovisual Services | Management Services | 0.0 | 0.0 | 7.0 |
| 5.13 | Cash and Debt Management | City Controller's Office | 5.4 | 5.2 | 5.4 |
| 5.14 | City Administration | City Manager's Office | 14.0 | 13.2 | 14.0 |
| 5.15 | City Agenda Process | Management Services | 3.0 | 2.3 | 3.0 |
| 5.16 | City Council Support | City Secretary's Office | 6.0 | 6.0 | 6.0 |
| 5.17 | City Facility Operation, Maintenance and Repair | EBS - Building Services | 143.0 | 155.8 | 147.7 |
| 5.18 | City GIS Services | Water Utilities | 16.4 | 11.6 | 16.4 |
| 5.19 | Citywide Capital and Operating Budget Development and Monitoring | Office of Financial Services | 12.0 | 10.7 | 12.0 |
| 5.20 | Civil Service Board Administration/Employee Appeals Process | Civil Service | 3.0 | 3.0 | 3.0 |
| 5.21 | Compensation Analysis / Classification | Human Resources | 4.0 | 4.0 | 4.0 |
| 5.22 | Contingency Reserve | Office of Financial Services - Reserves and Transfers | 0.0 | 0.0 | 0.0 |
| 5.23 | Customer Service | City Secretary's Office | 2.0 | 2.0 | 3.0 |
| 5.24 | Deferred Compensation | City Controller's Office | 2.0 | 2.0 | 2.0 |
| 5.25 | DFW International Airport Legal Counsel | City Attorney's Office | 3.0 | 3.0 | 3.0 |
| 5.26 | DWU General Expense | Water Utilities | 0.0 | 0.0 | 0.0 |
| 5.27 | Efficiency Team | Office of Financial Services | 2.4 | 1.7 | 3.0 |
| 5.28 | Elections | City Secretary's Office | 1.0 | 1.0 | 1.0 |
| 5.29 | EMS Compliance Program | Non-Departmental | 2.0 | 1.5 | 2.0 |
| 5.30 | Energy Procurement and Monitoring | EBS - Building Services | 3.0 | 1.0 | 2.0 |
| 5.31 | Ethics and Diversity | Non-Departmental | 1.0 | .5 | 2.0 |
| 5.32 | Fair Housing and Human Rights Compliance | Management Services | 11.0 | 11.0 | 11.0 |
| 5.33 | Financial Reporting | City Controller's Office | 24.9 | 20.9 | 25.1 |
| 5.34 | Fire Applicant - Physical Abilities Testing | Civil Service | .5 | .5 | .5 |
| 5.35 | General Counsel | City Attorney's Office | 37.0 | 35.2 | 39.4 |
| 5.36 | General Obligation Commercial Paper and Master Lease Programs | Non-Departmental | 0.0 | 0.0 | 0.0 |
| 5.37 | Grant Administration | Office of Financial Services | 21.5 | 20.1 | 21.5 |
| 5.38 | Housing Management/Contract Support | Housing / Community Services | 19.4 | 19.4 | 25.4 |

Key Focus Area 5: E-Gov

| Service(s) | Department | FY 2013-14 Budget FTE | FY 2013-14 Estimate FTE | FY 2014-15 Adopted FTE | |
|------------------------------------|---------------------------------------------------------|-------------------------------------------------------|----------------------------------------|---------------------------------------|----------------|
| 5.39 | HRIS and HR Payroll Services | Human Resources | 17.4 | 16.4 | 18.0 |
| 5.40 | Human Resource Consulting | Human Resources | 18.6 | 19.6 | 19.0 |
| 5.41 | Independent Audit | City Controller's Office | 0.0 | 0.0 | 0.0 |
| 5.42 | Intergovernmental Services | Management Services | 8.0 | 7.0 | 9.0 |
| 5.43 | Internal Control Task Force | Non-Departmental | 3.0 | 2.5 | 4.0 |
| 5.44 | Land Surveying Services | Public Works | 10.6 | 8.0 | 10.6 |
| 5.45 | Liability/Claims Fund Transfer | Office of Financial Services - Reserves and Transfers | 0.0 | 0.0 | 0.0 |
| 5.46 | Litigation | City Attorney's Office | 42.0 | 41.2 | 44.6 |
| 5.47 | Non-Departmental | Non-Departmental | 0.0 | 0.0 | 1.0 |
| 5.48 | Payroll | City Controller's Office | 9.2 | 7.8 | 8.5 |
| 5.49 | Public Information Office / Marketing & Media Relations | Management Services | 8.0 | 8.0 | 8.0 |
| 5.50 | Purchasing/Contract Management | Business Development & Procurement Services | 23.2 | 22.6 | 24.0 |
| 5.51 | Records Management | City Secretary's Office | 3.0 | 3.0 | 3.0 |
| 5.52 | Salary and Benefit Reserve | Office of Financial Services - Reserves and Transfers | 0.0 | 0.0 | 0.0 |
| 5.53 | Strategic Customer Services | Office of Financial Services | 6.0 | 4.5 | 4.8 |
| 5.54 | Utility Management | Office of Financial Services | 1.5 | 1.5 | 1.5 |
| 5.55 | Vital Statistics | Water Utilities | 15.7 | 15.2 | 15.7 |
| 5.56 | Water Planning, Financial and Rate Services | Water Utilities | 25.3 | 19.8 | 26.0 |
| 5.57 | Water Utilities Customer Account Services | Water Utilities | 288.2 | 270.1 | 289.2 |
| Total for Key Focus Area 5: | | | 1,025.9 | 979.1 | 1,059.2 |

Key Focus Area 5: E-Gov

| Service(s) | | Department | FY 2013-14 Budget FTE | FY 2013-14 Estimate FTE | FY 2014-15 Adopted FTE |
|------------------------------------|---------------------------------------------------|--------------------------------------|--------------------------------------|----------------------------------------|---------------------------------------|
| Key Focus Area 5: E-Gov | | | | | |
| 5.A | 9-1-1 Technology/Education Services | Communication & Information Services | 3.0 | 2.7 | 3.0 |
| 5.B | Business Services | Express Business Center | 8.0 | 8.0 | 8.0 |
| 5.C | Business Technology Services | Communication & Information Services | 51.3 | 40.9 | 58.0 |
| 5.D | Cable Access and Audiovisual Services | Communication & Information Services | 5.8 | 4.0 | 0.0 |
| 5.E | City Fleet Asset Management | EBS - Equipment Services | 17.0 | 12.7 | 22.4 |
| 5.F | City Fleet Maintenance and Repair Services | EBS - Equipment Services | 232.8 | 216.7 | 228.0 |
| 5.G | City Fleet Paint and Body Shop Coordination | EBS - Equipment Services | 2.0 | 2.1 | 2.0 |
| 5.H | Disposal of Surplus and Police Unclaimed Property | Express Business Center | 3.0 | 3.0 | 3.0 |
| 5.I | Environmental Services for City Fleet Operations | EBS - Equipment Services | 6.5 | 7.9 | 8.8 |
| 5.J | Fuel Procurement and Management | EBS - Equipment Services | 15.5 | 14.4 | 15.7 |
| 5.K | HR Benefits Administration Services | Employee Benefits | 9.0 | 9.0 | 9.0 |
| 5.L | Internal Computer Support | Communication & Information Services | 36.9 | 32.1 | 39.5 |
| 5.M | Internal Desktop Support | Communication & Information Services | 1.0 | .1 | 1.0 |
| 5.N | Internal Radio Communication | Communication & Information Services | 31.6 | 28.0 | 30.0 |
| 5.O | Internal Telephone and Data Communication | Communication & Information Services | 7.8 | 5.5 | 7.8 |
| 5.P | Public Safety Technology Support | Communication & Information Services | 29.4 | 25.0 | 26.1 |
| 5.Q | Risk Management Services | Risk Management | 28.0 | 26.0 | 28.0 |
| 5.R | Strategic Technology Management | Communication & Information Services | 57.9 | 44.0 | 59.1 |
| Total for Key Focus Area 5: | | | 546.5 | 482.1 | 549.4 |

FTEs By Department

| Department | FY 2013-14 FTE Adopted | FY 2013-14 FTE Estimate | FY 2014-15 FTE Adopted |
|------------------------------------------------------------------------------------|---------------------------|----------------------------|---------------------------|
| General Fund | | | |
| Business Development & Procurement Services | 31.2 | 30.4 | 32.0 |
| City Attorney's Office | 149.7 | 144.0 | 155.7 |
| City Auditor's Office | 22.0 | 19.9 | 23.1 |
| City Controller's Office | 59.8 | 54.2 | 59.8 |
| City Manager's Office | 14.0 | 13.2 | 14.0 |
| City Secretary's Office | 16.0 | 16.0 | 17.0 |
| Civil Service | 23.4 | 22.1 | 25.0 |
| Code Compliance Services | 451.0 | 412.5 | 467.5 |
| Court and Detention Services | 183.0 | 169.9 | 175.5 |
| EBS - Building Services | 256.9 | 247.2 | 262.9 |
| Fire - Civilian | 101.7 | 97.0 | 100.1 |
| Fire - Uniform | 1,990.9 | 1,966.5 | 2,009.5 |
| Housing / Community Services | 394.4 | 388.4 | 401.4 |
| Human Resources | 40.0 | 40.0 | 41.0 |
| Judiciary | 40.1 | 37.1 | 40.1 |
| Library | 260.4 | 254.5 | 351.5 |
| Management Services | 168.4 | 156.6 | 176.9 |
| Mayor and Council | 35.0 | 35.0 | 35.5 |
| Office of Cultural Affairs | 69.2 | 66.3 | 71.3 |
| Office of Economic Development | 48.6 | 43.4 | 48.5 |
| Office of Financial Services | 43.4 | 38.5 | 42.8 |
| Office of Financial Services - Appraisal Districts | 0.0 | 0.0 | 0.0 |
| Office of Financial Services - Dallas County Tax Collection | 0.0 | 0.0 | 0.0 |
| Office of Financial Services - Non-Departmental | 6.0 | 4.5 | 9.0 |
| Office of Financial Services - Reserves and Transfers | 0.0 | 0.0 | 0.0 |
| Park and Recreation | 966.7 | 917.3 | 988.5 |
| Planning & Neighborhood Vitality | 27.1 | 24.4 | 34.3 |
| Police - Civilian | 604.5 | 593.8 | 614.8 |
| Police - Uniform | 3,674.1 | 3,742.0 | 3,679.4 |
| Public Works | 166.9 | 141.3 | 167.4 |
| Sanitation Services | 861.4 | 834.0 | 861.4 |
| Street Services | 588.2 | 566.6 | 597.4 |
| Street Services - Street Lighting | 1.0 | 1.0 | 1.0 |
| Sustainable Development and Construction | 38.3 | 34.3 | 37.6 |
| Trinity Watershed Management | 11.3 | 5.5 | 17.6 |
| General Fund Services Total (Count Includes FTEs Reimbursed by Grant Funds) | 11,344.6 | 11,117.4 | 11,559.5 |

FTEs By Department

| Department | FY 2013-14 FTE Adopted | FY 2013-14 FTE Estimate | FY 2014-15 FTE Adopted |
|----------------------------------------------------------|---------------------------|----------------------------|---------------------------|
| Enterprise Funds | | | |
| Aviation | 219.8 | 222.1 | 238.9 |
| Convention and Event Services | 115.0 | 99.8 | 121.0 |
| Office of Cultural Affairs – Municipal Radio | 21.0 | 17.7 | 17.3 |
| Sustainable Development and Construction - Enterprise | 266.7 | 243.1 | 268.5 |
| Trinity Watershed Management - Storm Drainage Management | 243.6 | 211.4 | 256.9 |
| Water Utilities | 1,705.1 | 1,569.4 | 1,674.9 |
| Enterprise Funds Total | 2,571.2 | 2,363.5 | 2,577.5 |
| Other Funds | | | |
| Communication & Information Services | 224.7 | 182.3 | 224.5 |
| EBS - Equipment Services | 273.8 | 253.8 | 276.9 |
| Employee Benefits | 9.0 | 9.0 | 9.0 |
| Express Business Center | 11.0 | 11.0 | 11.0 |
| Risk Management Services | 28.0 | 26.0 | 28.0 |
| Other Funds Total | 546.5 | 482.1 | 549.4 |
| Grand Total | 14,462.3 | 13,963.0 | 14,686.4 |