— CITY OF DALLAS —

ANNUAL BUDGET

For Fiscal Year 2011-2012

October 1, 2011 – September 30, 2012

As Approved By:

The Honorable Mayor
and
Members of the City Council

September 28, 2011

CITY OF DALLAS
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DALLAS CITY COUNCIL

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City of Dallas

My deepest appreciation to the numerous individuals, from various levels throughout the organization, whose time, energy and commitment contributed to the production of this fiscal year's budget. This assignment is more than just budgeting. This process is an essential part of strategic planning for this organization and the leadership demonstrated is an important factor in the continued success of our *Budgeting for Outcomes* process. By providing clear performance goals that drive the execution of city services toward specific results; responding to citizens' demand for responsive, accountable government services at the best value; and bolstering transparency – the organization gains the public's trust and confidence in our work. Through this process these exceptional employees on the budgeting teams, in many circumstances, are laying the groundwork to become the executives that will guide the City into the next century – fulfilling personal and career aspirations. With that in mind, I would like to recognize the following individuals whose unwavering dedication during the budget process inspires and motivates me.

Mary K. Suhm
City Manager

Andy Acord
Kevin Acosta
Gilbert Aguilar
Moin Ahsan
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William Madison
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Jimmy Martin
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Molly McCall
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LaVerna Mitchell
Erica Molett
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Gloria Perez
Thomas Perkins
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Kamilah Thompson
Daisy Torres
Forest Turner
Natasha Wade
Richard Wagner
Cassandra Wallace
Chan Williams
Christina Worden
Vernon Young
Joey Zapata
Karl Zavitkovsky

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The Government Finance Officers Association (GFOA) of the United States and Canada presented an award of Distinguished Presentation to the City of Dallas for its annual budget for the fiscal year beginning October 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and are submitting it to GFOA to determine its eligibility for another award.

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City of Dallas

To: The Honorable Mayor and Members of the Dallas City Council

Executive Summary

Dallas is experiencing some improvement in economic indicators, after three years of declining revenues due to the global economic downturn. Small upticks are noted in the housing and construction sectors, according to the latest report from the Federal Reserve Bank of Dallas. Employment remains a troubling area, with across-the-board increases in unemployment rates and slow job growth. While our local economy is much healthier than the United States as a whole, it is still not expanding significantly.

After several years of recession, during which the City has focused on core services and reorganized to live within its means, there are signs some economic stabilization is beginning to occur, as are evidenced by sales tax and property tax figures. Sales tax revenues continue to inch up with a projected 1.6% increase over FY 2010-11. That forecast is still more than 6% ($14.4M) less than the actual amount received in the City's peak sales tax year of FY 2007-08. News is more encouraging for the property tax base values as decline slows from a 4.40% drop in FY 2010-11 to a drop of 1.72% in FY 2011-12.

Therefore, the FY 2011-12 City of Dallas budget has been developed in a manner that allows the City to continue to operate within its resources; reflects the City's established priorities and maintains core services; utilizes various operational efficiencies; and continues to position the organization to seize additional recovery opportunities. It is imperative that the City's approach is cautious because deterioration in the world financial situation or a spike in oil prices could tip the U.S. and Dallas economies back into recession.

The budget does not place additional tax burdens on residents or businesses. The tax rate will remain at the same level and most fees will not be increased. Slight growth in the FY 2011-12 budget will allow the organization to continue its commitment to public safety by increasing fire staffing to reduce future overtime requirements and hiring 200 police officers to maintain the strength of the force.

Although North Texas is skirting the worst of the extreme Texas drought so far, Dallas is already several inches below normal rainfall for the year. With the multitude of water challenges across Texas, it is extremely important that the City focus on maintaining infrastructure, conserving resources, and providing for future needs through: replacement of 9,000 miles of aged water and wastewater mains; improvements at water treatment plants to improve reliability and water quality as well as increase capacity; continued water conservation efforts; and the Tarrant Regional Water District integrated pipeline project to connect Lake Palestine to Dallas' water supply system to meet future needs. In order to achieve these goals, it is necessary to implement a 5.9% water rate increase.

The budget is constructed to ensure the City's continued growth and prosperity while meeting residents' basic expectations of government and maintaining the council's long range strategic plan.

Guiding principles include:

- Maintaining the City's commitment to public safety while living within its financial means
- Focusing municipal management on core services, finding additional efficiencies and seizing recovery opportunities
- Investing in the City's infrastructure and economic development projects to grow the tax base

Service Priorities/Deliveries and Efficiencies:

Dallas Police:

- Hire 200 police recruits to cover projected FY 2011-12 attrition
- Funding to expand 'hot spot' crime camera program (25 new cameras)
- Begin to restore costs that were cut in FY 2010-11 as part of Meet and Confer agreement
- Maintain 2.94 officers per 1,000 population ratio

Dallas Fire-Rescue:

- Hire 200 fire recruits to reduce FY 2012-13 overtime
- Begin to restore costs that were cut in FY 2010-11 as part of Meet and Confer agreement
- Adjust dispatch minimum staffing level – approximately $1M in operations savings
- Refurbish 19 ambulances and replace 2 fire trucks and 5 engines
- Restore paramedic training for 60 fire fighters

Court & Detention Services:

- Reduce cost for jail contract with Dallas County from $8.1M to $7.9M
- Add 2 positions to the illegal dump team (20% increase)
- Municipal Court building at 2014 Main to be renovated for Courts and Judiciary

Library:

- Neighborhood branches maintain current hours operating 40 hours per week
- 2 City / DISD co-locations will operate 56.25 hours per week, maintaining current hours
- Central Downtown Branch and Specialty Floors maintain current hours operating 40 hours per week
- Materials budget of $2.1M (29% increase over FY 2010-11)
- Increased efficiencies in daily operations:
  - Vendors delivering materials ready for shelves eliminating staff processing at the branches
  - Daily processes analyzed and documented using ISO 9000

- Used technology to streamline operations:
  - Installed a self check-out at 18 locations
  - Online renewals
  - Online payment of fines and fees
  - Online update of personal account information
- All staff cross-trained

Sustainable Development and Construction:

- Add 17 positions in Building Inspection to respond to increased permit activity
- Add 2 positions for Authorized Hearings
- Fund $200K of Historic Preservation activity in General Fund (phased in over 3 years)
- $550K is funded to investigate and begin implementation of newer technology to improve document management, peer to peer engineering reviews, public access to building plans online, and the replacement and enhancements of mobile laptop computers and software upgrades for field inspectors

Cultural Affairs:

- Cultural Centers/Facilities
  - City Cultural Center hours maintained; no reduction in staff or programming
  - Support for AT&T Performing Arts Center at $1.7M
- Cultural Service Contracts
  - Thriving Minds funded at FY 2010-11 level ($0.6M)
  - Cultural Projects Program (CPP) and Cultural Organizations Program (COP) maintained

Park and Recreation:

- 43 recreation centers
  - 2 small centers (Marcus Annex and Fruitdale) will operate as over-flow facilities on an as needed basis
  - 2 centers will be operated in partnership with Baylor Healthcare and Boys & Girls Club
  - 14 centers will have some type of construction activity during FY 2011-12, and will be closed during construction
- Park land maintenance funding $2M less than the FY 2010-11 level (reduction from efficiencies, reduction in replacement of furniture and fixtures, and slight adjustment to mowing and litter cycles)
- Aquatic Services
  - 11 community pools open 5 days each week
  - 5 community pools open 2 days each week
  - 1 pool operates as swim lesson only pool
  - Bachman Indoor Pool and Bahama Beach both open

Streets and Transportation:

- Maintain current funding level for street maintenance programs
- Increase number of traffic signal technicians
- Increase funding to replace traffic signal bulbs
- Invest $127M in capital improvements for streets

Code Compliance:

- $150,000 increase for added Nuisance Abatement teams

Sanitation Services:

- No change in the monthly residential sanitation fee
- Continuation of One DAY Dallas – weekly garbage and recycling pick-up

City Attorney's Office:

- Community Prosecutors (5) transferred to General Fund to replace funding from reduced federal grants
- 14 community prosecutors total

Strategic Customer Services:

- Add 6 more call takers (3-1-1, Water Customer Service & Court and Detention Services)
  - 3-1-1: Average wait time will be reduced (109 seconds to 90 seconds)
  - 3-1-1: Percent of call hang-ups will be reduced (20% to 8%)
  - Water Customer Service: Average wait time will be reduced (314 seconds to 110 seconds)
  - Water Customer Service: Percent of call hang-ups will be reduced (18% to 10%)
- Upgrades to CRMS system

Equipment and Building Services:

- Net energy savings ($500K) to result from contract services and staff implementation of behavioral conservation initiatives
- Add funding for general purpose fleet replacement ($2M)

Human Resources:

- Generalists consolidated to a centralized location, and call center established to assist employees and supervisors with human resources related issues

Workforce Impacts

Uniformed/Sworn employees:

- From 5 Mandatory City Leave Days to 3
- Payment for overtime instead of receiving compensatory time off, mid-year implementation
- No step pay increases for uniformed staff

Civilian Employees:

- Elimination of 4 Mandatory City Leave days (8 days reduced to 4 days) which restores a portion of the FY 2010-11 pay reductions
- Civilian employees will have 2 date-specific and 2 floating Mandatory Leave days
    - Friday December 23, 2011
    - Friday August 31, 2012
    - (2) Floating Days
    - Even with restorations, civilian employees' pay will still be between 1.54% to 4.54% less than in FY 2009-10
- No performance pay increases
- Employee Health premiums increasing
- Reduction-in-force – approximately 24 civilian layoffs (418 positions eliminated)

Other Fee Changes:

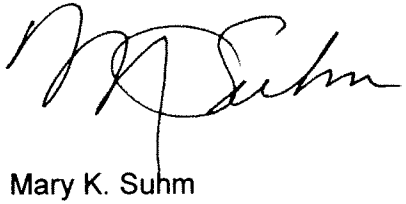
- Multi-tenant registration fee increase from $6.51 to $10 per unit ($0.9M)

Looking Forward

Over the past two fiscal years, the organization has met challenges and overcome obstacles resulting from the global economic recession. Because strategic decisions were made to stay on course and continue to plan and invest in the future with the long-term goal of expanding the tax base – several projects are underway and some will come online during the next fiscal year, helping to stimulate economic growth. The Love Field Modernization Project is on schedule; work on the Woodall Rodgers Deck Park continues to realize progress; and construction of the City Performance Hall is progressing according to schedule. In early 2012, the Margaret Hunt Hill Bridge – already an iconic symbol in the skyline - will open to vehicular traffic; the Convention Center Hotel will open its doors in a few months with many large conventions already booked; and the White Rock Lake Branch Library will open in a community that is anxious to embrace it. Whether these projects add to the tax base or quality of life, they are evidence that the city is maturing and becoming more vibrant.

With some indications of economic stabilization appearing, it is imperative that the organization move forward prudently and cautiously to seize recovery opportunities in a paced manner. Indeed the uncertainty regarding the depth and duration of the current economic situation will have an impact on revenues next fiscal year and perhaps into the future. But we know that our workforce has proven that it can operate creatively and efficiently to deliver quality services within budget.

We will continue to strive to strengthen the City's financial condition through exhaustive planning, effective and efficient management, and by expanding the City's economic tax base through aggressive and creative economic development activities.



Mary K. Suhm
City Manager

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HOW TO USE THIS DOCUMENT

This page is included to provide an overview on how this document is organized.

The hierarchy of organization is **Key Focus Areas** supported by individual **Services**:

Key Focus Areas
The FY 2011-12 Budget is presented by six (6) City Council established Key Focus Areas as the City's top priorities. The six Key Focus Areas are:

1. Public Safety Improvements and Crime Reduction
2. Economic Vibrancy
3. A Cleaner, Healthier City Environment
4. Better Cultural, Arts and Recreational Amenities
5. Educational Enhancements
6. Make Government Services More Efficient, Effective and Economical

Services are functional activities that are not dependent on other Services and were identified by City Departments.

Summary of Services (See Tab)

- This section includes a summary of all Services by Key Focus Area.
- A numbering system (1.1, 1.2, 1.3, etc.) is used to identify the Service. The first digit represents the Key Focus Area number (See above). The second digit represents the Service.
- The summary includes the responsible Department, Total Proposed Dollars (all funding sources), General Fund Proposed Dollars and General Fund FTEs.

Service Detail Pages by Key Focus Area (See Tabs listed by Key Focus Name)

- Each Service is organized by Key Focus Area. Use the 2 digit identifying number to find a specific Service from the Summary page.
- The Services include both General Fund and Enterprise Fund Services and are sorted alphabetically by Service name.
- Each detail page includes a Description, Funding Chart, Efficiency Measure, and Service Target FY 2011-12.
    - Funding Chart includes operating budgets (shown as either General Fund or Enterprise Funds). Additional Resources reflect, for example, reimbursement from the Capital Budget, Storm Water or Other funds as well as Grants and Donations.
    - Measures provide additional information and are tied to the Performance Management system.

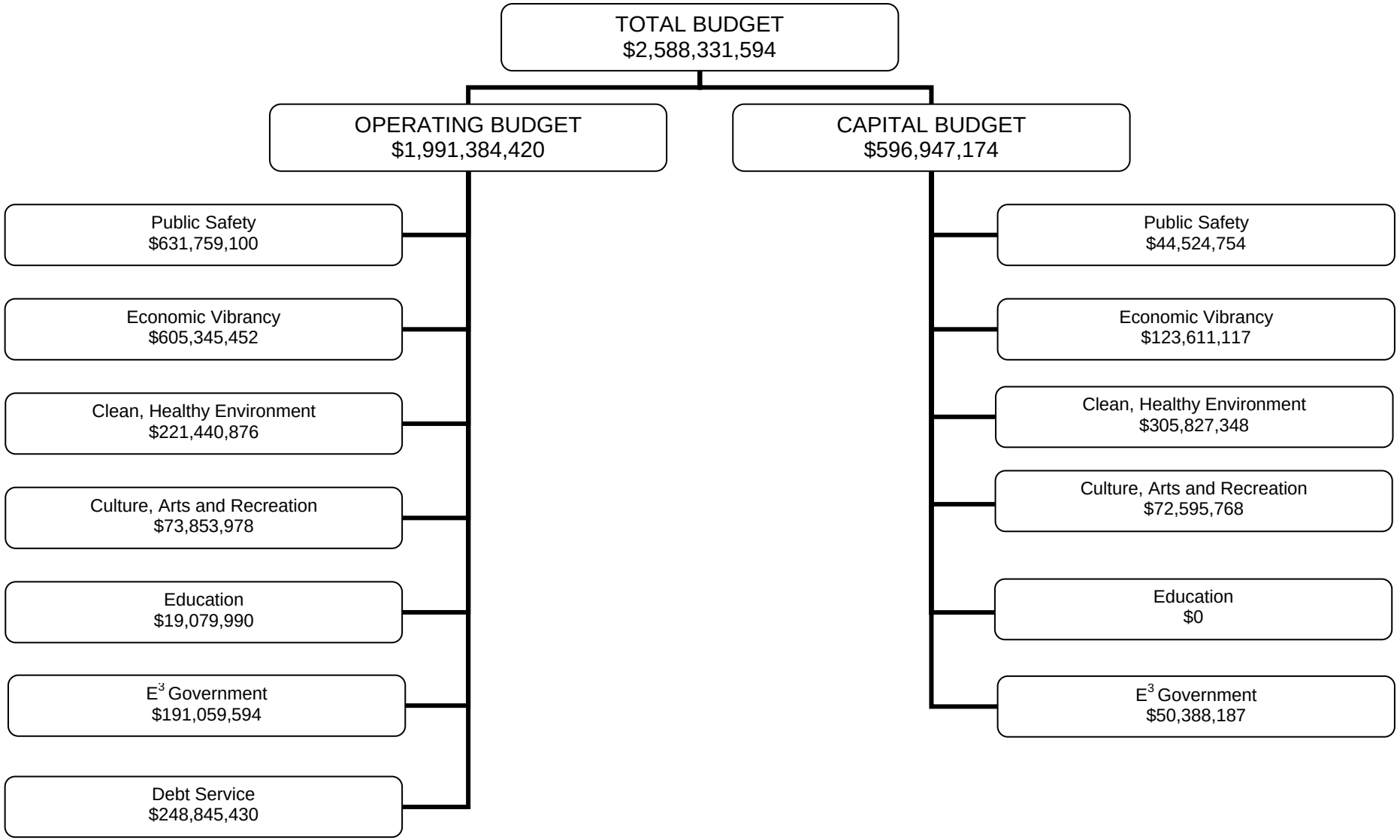
EXPENDITURE AND PROPERTY TAX OVERVIEW

The City of Dallas has been consistently recognized for its judicious management of financial resources. An excellent bond rating, steady tax rate, and fair fee structures ensure the availability of necessary funds to support City services.

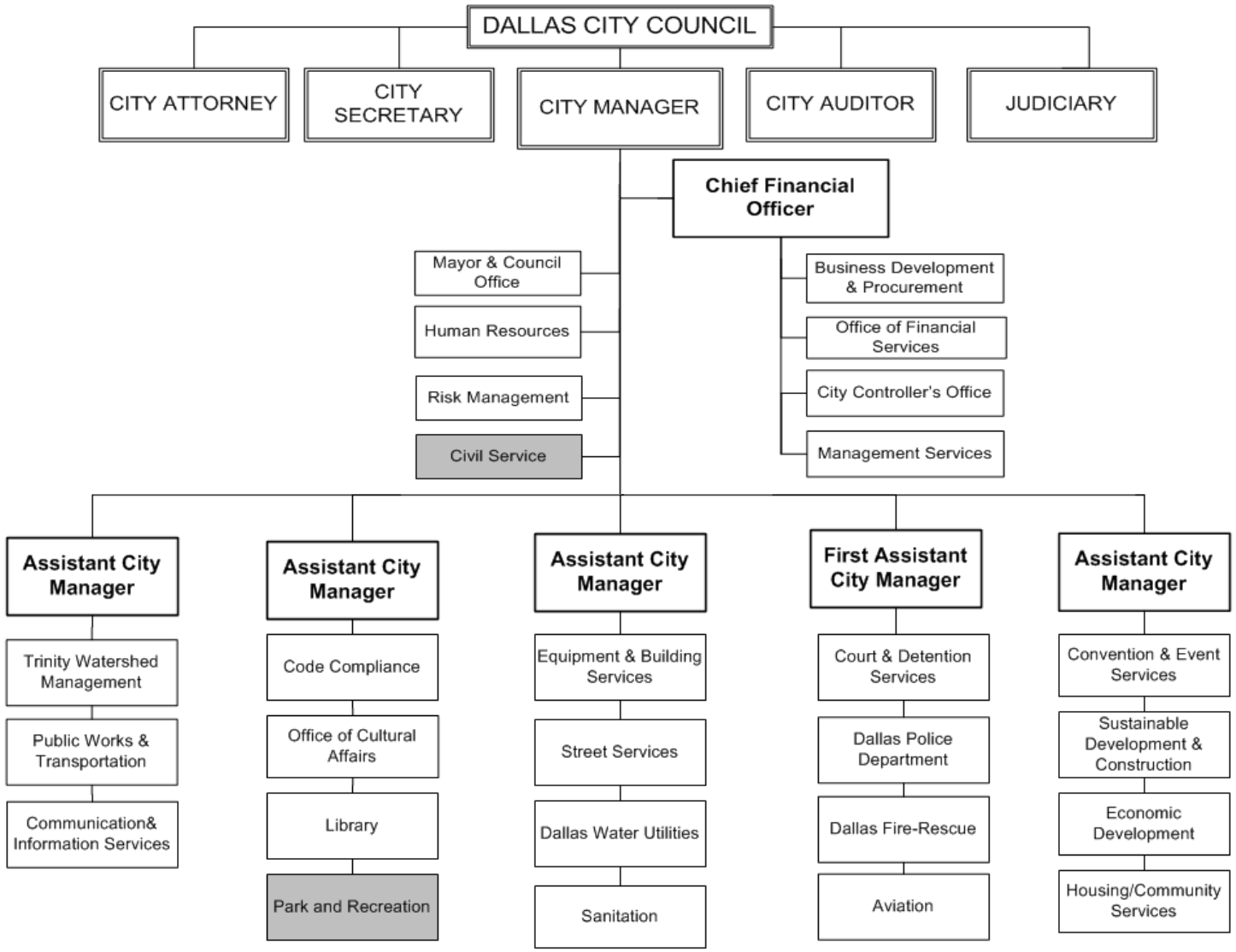
Property values decreased 1.72% from $83.43 billion in 2010 to $81.99 billion in 2011. The adopted tax rate of 79.70¢ per $100 valuation remains the same as the FY 2010-11 adopted tax rate. The City's property tax, sales tax receipts and other revenues support this budget.

Expenditures	FY 2010-11 BUDGET	FY 2011-12 ADOPTED BUDGET	% CHANGE
General Fund	**$1,008,872,993**	**$1,011,365,209**	**0.25%**
Aviation	47,006,853	47,682,030	1.44%
Convention and Event Services	58,635,607	59,404,269	1.31%
Municipal Radio	2,717,088	2,798,232	2.99%
Storm Drainage Management	50,118,965	51,563,357	2.88%
Sustainable Development and Construction	16,791,073	17,900,104	6.60%
Water Utilities	531,240,295	551,825,789	3.87%
Debt Service	260,685,026	248,845,430	-4.54%
Total Operating Budget	**$1,976,067,900**	**$1,991,384,420**	**0.78%**
Capital Budget	572,513,658	596,947,174	4.27%
Total Budget	**$2,548,581,558**	**$2,588,331,594**	**1.56%**

ORGANIZATION OF THE TOTAL BUDGET
BY KEY FOCUS AREA



CITY OF DALLAS ORGANIZATION CHART



Note: Shading Indicates Liaison Relationship

BUDGET PROCESS

Preparing the Budget

- Starting in October, the City Council holds planning meetings to set goals that they would like to accomplish in the upcoming budget year. Goals are separated into service categories called Key Focus Areas or KFAs for short.
- In January, preliminary revenue projections are used to create a starting point for the upcoming budget. Money is subdivided by KFA and departments begin to submit service bids to address the City Council's Key Focus Area goals.
- February-May, six city staffed budget teams (known as KFA Teams) rank service bids according to their ability to meet the Council's Key Focus Area goals. Rankings are given within each Key Focus Area category. The ranking of bids in each category continues until the KFA's budget allocation (derived from of the preliminary revenue projections mentioned earlier) is depleted. City Management and the Central Budget Office oversee this initial process.

Reviewing the Budget

- In May, the KFA Teams present their bid rankings to Council. This is the first draft version of the budget seen by Council or the public. A citywide citizen public hearing is held later in the month to receive citizen input. The City Management and Central Budget Office take the input given to them from citizens and Council and make adjustments where feasible.
- By late June, a briefing is provided to Council on the preliminary budget outlook. This briefing highlights progress made on the budget since May and gives a recap as to what services are "funded", "not funded", or "should be funded". The "should be funded" category is a list of services that are not funded at this point due to insufficient revenue estimates, but based on citizen and Council input "should be funded" if additional revenues or savings become available.
- In August, the City Manager Proposed Budget is presented to Council. From August-September Council Members hold Budget Town Hall Meetings with citizens in their district to receive opinions about the City Manager's Proposed Budget.
- In late August a budget workshop and a public hearing allow Council and citizens an opportunity to collectively share opinions on the proposed operating, capital, and grants & trust budgets.

Amending the Budget

- Mid-September, City Council holds a Budget Amendment Workshop where Council Members submit proposed amendments to the City Managers Proposed Budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote decides if the amendment is included in the final proposed budget.
- A second mid-September, Budget Amendment Workshop is held if needed.

Adopting the Budget

- Early September, City Council adopts the budget on its first reading.
- Late September, City Council adopts the upcoming year operating, capital and grants & trusts budget on the second reading. Any approved amendments are included in this adoption.

BUDGET PROCESS CALENDAR

The City of Dallas' budget process consists of a twelve-month schedule of presentations, hearings, and deliberations. The FY 2011-12 budget process dates are as follows:

October 19, 2010	City Council Planning Session – Review of key focus area objectives and strategies for FY 2011-12 budget
January 2011	Various Consolidated Plan Public Hearings
January 19	City Council Planning Session – FY 2011-12 Initial Outlook
January 25	Budget kick-off - City departments receive instructions on development of their FY 2011-12 budgets for all services using Zero-Based Budgeting
March 9	Public Hearing on the Operating, Capital, and Grants and Trusts Budgets
April – August 5	City Manager's Office budget deliberations including individual department presentations
April 19	Community Development Commission amendments and recommendations on the Consolidated Plan Budget
May 18	City Council preliminary adoption of Consolidated Plan Budget
May 18	City Council Briefing – Introduction to FY 2011-12 Budget and Preliminary Rankings
May 25	Public hearing on the Operating, Capital, and Grants and Trust Budget
June 8	City Council Consolidated Plan Budget Public Hearing
June 15	City Council Briefing – FY 2011-12 Budget Preview
June 22	City Council final adoption of Consolidated Plan Budget
August 8	City Manager's FY 2011-12 Proposed Budget presented to City Council in a formal Council briefing. Council feedback is received.

BUDGET PROCESS CALENDAR

August 8-September 6	City Council Budget Town Hall Meetings – Scheduled by the individual Councilmembers. An Assistant City Manager presents the City Manger's recommended budget to those in attendance and the Councilmember receives comments and feedback from their constituents on the budget.
August 22	City Council Budget Workshop – Specific budget related topics are briefed to the Council. Councilmembers provide their comments on possible changes to the recommended budget.
August 24	Public Hearing on the Operating, Capital, and Grants and Trusts Budget
September 7	City Council Budget Workshop **-** Specific budget related topics are briefed to the Council. Councilmembers provide their comments on possible changes to the recommended budget
September 14	City Council adopts Budget on First Reading (requires a majority vote); Public Hearing on Property Tax Rate
September 19	City Council Budget Amendment Workshop – Councilmembers submit proposed amendments to the City Manager's recommended budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote is required for an amendment to be included in the recommended budget. Public Hearing on Property Tax Rate.
September 21	City Council Budget Amendment Workshop (if necessary) – Councilmembers submit proposed amendments to the City Manager's recommended budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote is required for an amendment to be included in the recommended budget.
September 28	City Council adopts FY 2011-12 Operating, Capital, and Grants and Trusts Budget on Second Reading and sets Property Tax Rate (requires a majority vote).

Key Focus Area 1: Public Safety

	Service(s)	Department	FY 2011-12 Total Adopted (Dollars)	FY 2011-12 GF Adopted (Dollars)	FY 2011-12 GF Adopted FTEs
Key Focus Area 1: Public Safety					
1.1	Adjudication Office	Public Works and Transportation	321,072	321,072	4.4
1.2	City Detention Center	Court and Detention Services	1,131,695	1,131,695	27.0
1.3	Civil Adjudication Court	Judiciary	352,910	352,910	4.0
1.4	Community Court	Judiciary	95,326	0	.6
1.5	Court Security	Judiciary	910,020	603,506	15.3
1.6	Emergency Management Operations	Management Services	908,644	358,644	4.0
1.7	Emergency Medical Service	Fire	9,626,851	9,579,851	31.6
1.8	Fire and Rescue Emergency Response	Fire	148,521,999	147,954,989	1,490.1
1.9	Fire and Rescue Equipment Maintenance and Supply	Fire	7,219,200	6,982,402	68.2
1.10	Fire Dispatch and Communications	Fire	12,282,770	4,878,770	56.5
1.11	Fire Investigation & Explosive Ordnance Disposal	Fire	3,331,489	3,329,489	23.3
1.12	Fire Training and Recruitment	Fire	22,513,986	22,513,986	341.7
1.13	Inspection and Life Safety Education	Fire	9,520,088	9,371,006	71.9
1.14	Juvenile Case Managers/First Offender Program	Police	432,665	0	7.0
1.15	Lew Sterrett Jail Contract	Court and Detention Services	7,851,819	7,851,819	0.0
1.16	Municipal Court Services	Court and Detention Services	9,811,138	9,811,138	156.0
1.17	Municipal Judges/Cases Docketed	Judiciary	1,988,675	1,988,675	16.2
1.18	Police Academy and In-service Training	Police	11,273,724	11,117,724	131.4
1.19	Police Administrative Support	Police	25,435,281	24,619,481	104.2
1.20	Police Community Outreach	Police	1,397,339	1,042,135	13.8
1.21	Police Criminal Investigations	Police	58,254,946	56,605,947	495.9
1.22	Police Field Patrol	Police	221,347,277	218,101,955	2,358.8
1.23	Police Intelligence	Police	7,993,189	7,906,689	72.0
1.24	Police Investigation of Vice Related Crimes	Police	4,243,653	4,092,653	36.1
1.25	Police Investigations of Narcotics Related Crimes	Police	16,440,503	10,319,003	118.9
1.26	Police Legal Liaison & Prosecution	City Attorney's Office	1,970,559	1,970,559	28.7
1.27	Police Operational Support	Police	28,884,016	25,745,729	398.3
1.28	Police Recruiting and Personnel Service	Police	8,050,938	7,725,938	63.8
1.29	Police Special Operations	Police	40,352,945	32,129,182	485.2
1.30	Project Reconnect/Offender Re-entry Program	Housing / Community Services	1,990,748	351,414	2.0
1.31	Security Service for City Facilities	EBS - Building Services	2,766,528	2,583,759	42.3
1.32	Special Operations	Fire	6,112,278	416,980	46.7
		Total for Key Focus Area 1:	**$673,334,271**	**$631,759,100**	**6,715.9**

Key Focus Area 2: Economic Vibrancy

	Service(s)	Department	FY 2011-12 Total Adopted (Dollars)	FY 2011-12 GF Adopted (Dollars)	FY 2011-12 GF Adopted FTEs
Key Focus Area 2: Economic Vibrancy					
2.1	Area Redevelopment	Office of Economic Development	869,928	124,011	10.1
2.2	Authorized Hearings	Sustainable Development and Construction	175,000	175,000	2.0
2.3	Board, Code and Agenda Support	Sustainable Development and Construction - Enterprise	454,629	0	0.0
2.4	Bullington Truck Terminal and Pedestrian Way Operation and Maintenance	EBS - Building Services	317,969	317,969	1.0
2.5	Business Development	Office of Economic Development	1,045,930	92,595	10.8
2.6	Capital and Interagency Planning and Programming	Public Works and Transportation	6,452,684	1,859,775	85.1
2.7	Capital Construction and Debt Service	Aviation	11,100,643	0	0.0
2.8	Capital Facilities	Public Works and Transportation	1,345,234	491,779	13.1
2.9	Community Based Development Organization (CBDO)	Housing / Community Services	300,000	0	0.0
2.10	Construction Plan Review and Permitting	Sustainable Development and Construction - Enterprise	8,093,460	0	0.0
2.11	Convention Center Debt Service Payment	Convention and Event Services	18,692,063	0	0.0
2.12	Dallas CityDesign Studio	City Manager's Office	488,300	195,320	0.0
2.13	Dallas Convention Center	Convention and Event Services	38,316,061	0	0.0
2.14	Dallas Farmers Market	Convention and Event Services	1,369,842	0	0.0
2.15	Dallas Film Commission	Office of Economic Development	360,428	150,663	5.2
2.16	Dallas Love Field	Aviation	33,245,287	0	0.0
2.17	Economic Development Research and Information Services	Office of Economic Development	545,321	0	6.5
2.18	Engineering Review for Private Development	Sustainable Development and Construction - Enterprise	1,412,155	0	0.0
2.19	Field Inspections of Private Development Construction Sites	Sustainable Development and Construction - Enterprise	5,551,895	0	0.0
2.20	Fire Inspection for New Construction	Fire	1,530,774	530,774	17.0
2.21	First-Time Homebuyer Loans	Housing / Community Services	2,782,473	0	0.0
2.22	Flood Control	Trinity Watershed Management – Storm Drainage Management	11,226,455	0	0.0
2.23	Floodplain and Drainage Management	Trinity Watershed Management – Storm Drainage Management	1,813,165	0	0.0
2.24	General Aviation Facilities - Dallas Executive Airport & Vertiport	Aviation	3,336,100	0	0.0
2.25	GIS Mapping for Private Development	Sustainable Development and Construction - Enterprise	442,362	0	0.0
2.26	Historic Preservation	Sustainable Development and Construction	224,990	200,000	2.0
2.27	Home Repair - South Dallas/Fair Park	Housing / Community Services	50,000	0	0.0
2.28	Housing Development Loan Program	Housing / Community Services	1,372,336	0	0.0
2.29	Housing Services	Housing / Community Services	50,000	0	0.0
2.30	Inland Port Development	Office of Economic Development	102,317	23,701	1.3
2.31	International Business Development	Office of Economic Development	313,552	23,847	2.6
2.32	Neighborhood Enhancement Program (NEP)	Housing / Community Services	50,000	0	0.0
2.33	Neighborhood Investment Program - Infrastructure Improvements	Housing / Community Services	2,253,727	0	0.0
2.34	Neighborhood Non-Profits Housing Development	Housing / Community Services	1,700,000	0	0.0
2.35	Office of Special Events	Convention and Event Services	369,383	0	0.0

Key Focus Area 2: Economic Vibrancy

	Service(s)	Department	FY 2011-12 Total Adopted (Dollars)	FY 2011-12 GF Adopted (Dollars)	FY 2011-12 GF Adopted FTEs
2.36	Operation & Maintenance of Fair Park	Park and Recreation	8,108,692	7,112,611	66.9
2.37	Pavement Management	Public Works and Transportation	228,052	228,052	3.3
2.38	Private Development Infrastructure Inspection	Sustainable Development and Construction - Enterprise	170,167	0	0.0
2.39	Private Development Records and Archival Library	Sustainable Development and Construction - Enterprise	743,529	0	0.0
2.40	Private Development Survey	Sustainable Development and Construction - Enterprise	183,904	0	0.0
2.41	Protocol/World Affairs Council Contract	Office of Economic Development	200,000	0	0.0
2.42	Real Estate for Private Development	Sustainable Development and Construction	971,882	0	13.3
2.43	Reconstruction/SHARE Housing for Low-Income Households	Housing / Community Services	1,660,006	0	0.0
2.44	Regulation and Enforcement of For Hire Transportation	Code Compliance Services	815,696	815,696	11.8
2.45	Residential Development Acquisition Loan Program	Housing / Community Services	750,000	0	0.0
2.46	Right-of-Way Maintenance Contracts and Inspections Group	Street Services	10,731,672	9,777,672	28.0
2.47	Service Maintenance Areas	Street Services	12,664,710	8,731,267	218.3
2.48	Small Business Initiatives	Office of Economic Development	1,914,603	163,379	3.9
2.49	South Dallas/Fair Park Trust Fund	Office of Economic Development	264,983	26,077	2.6
2.50	Strategic Land Use	Sustainable Development and Construction	380,645	348,825	4.2
2.51	Street Cut and Right-of-Way Management (Cut Control)	Public Works and Transportation	651,138	347,656	10.3
2.52	Street Lighting	Street Services – Street Lighting	18,558,768	18,558,768	1.0
2.53	Street Repair Division - Asphalt	Street Services	12,908,903	12,344,144	111.6
2.54	Street Repair Division - Concrete	Street Services	16,222,109	15,319,805	144.2
2.55	Subdivision Plat Review	Sustainable Development and Construction - Enterprise	381,123	0	0.0
2.56	Traffic Operations Maintenance	Street Services	5,627,056	4,738,829	53.8
2.57	Traffic Safety and Congestion Management	Street Services	2,769,168	2,252,844	27.3
2.58	Transportation Planning	Sustainable Development and Construction	521,471	479,980	6.2
2.59	Trinity River Corridor Project Implementation	Trinity Watershed Management	1,460,223	252,220	14.0
2.60	Union Station	Convention and Event Services	656,920	0	0.0
2.61	Urban Land Bank	Housing / Community Services	477,011	127,011	4.0
2.62	Vendor Development	Business Development & Procurement Services	133,786	133,786	2.0
2.63	Water Capital Funding	Water Utilities	267,111,055	0	0.0
2.64	Water Production and Delivery	Water Utilities	100,946,232	0	0.0
2.65	Water Utilities Capital Program Management	Water Utilities	13,464,228	0	0.0
2.66	Zoning	Sustainable Development and Construction - Enterprise	998,278	0	0.0
		Total for Key Focus Area 2:	**$640,430,473**	**$85,944,056**	**883.4**

Key Focus Area 3: Clean, Healthy Environment

	Service(s)	Department	FY 2011-12 Total Adopted (Dollars)	FY 2011-12 GF Adopted (Dollars)	FY 2011-12 GF Adopted FTEs
Key Focus Area 3: Clean, Healthy Environment					
3.1	Air Quality Compliance	Public Works and Transportation	853,070	322,649	11.8
3.2	Ambient Air Monitoring	Public Works and Transportation	759,471	119,912	8.6
3.3	Animal Collection	Sanitation Services	346,934	346,934	7.0
3.4	Brush/Bulk Waste Removal Services	Sanitation Services	11,752,245	11,752,245	141.0
3.5	City Facility Services	Sanitation Services	851,008	851,008	0.0
3.6	Community Centers - MLK/WDMC	Housing / Community Services	1,845,785	1,516,101	18.8
3.7	Comprehensive Homeless Outreach	Housing / Community Services	9,474,377	5,316,030	15.0
3.8	Dallas Animal Services	Code Compliance Services	6,537,550	6,287,550	81.5
3.9	Dental Health Services	Housing / Community Services	200,000	100,000	0.0
3.10	Emergency Social Services Contract	Housing / Community Services	927,173	0	0.0
3.11	Environmental Enforcement, Compliance, and Support (Legal Services)	City Attorney's Office	83,804	0	1.0
3.12	Environmental Management System (EMS) and Environmental Compliance	Park and Recreation	495,144	58,157	10.4
3.13	Environmental Quality	Management Services	2,044,971	508,360	23.4
3.14	HIV/AIDS Housing and Services	Housing / Community Services	3,694,000	0	0.0
3.15	Illegal Dump Team - Criminal Investigations and Arrests	Court and Detention Services	725,253	0	10.1
3.16	Landfill Services	Sanitation Services	17,331,234	17,331,234	149.7
3.17	Major Systems Repair Program	Housing / Community Services	2,104,848	0	0.0
3.18	Neighborhood Code Compliance Services	Code Compliance Services	16,707,902	15,132,961	269.1
3.19	Neighborhood Integrity and Advocacy (Legal Services)	City Attorney's Office	2,457,042	1,151,747	16.0
3.20	Neighborhood Nuisance Abatement	Code Compliance Services	6,058,238	5,080,248	99.3
3.21	People Helping People - Volunteer Home Repair	Housing / Community Services	1,242,127	0	0.0
3.22	Relocation Assistance	Sustainable Development and Construction	321,532	0	5.1
3.23	Residential Refuse Collection	Sanitation Services	32,165,850	32,165,850	417.3
3.24	Senior / Medical Transportation Services	Housing / Community Services	203,011	203,011	5.0
3.25	Senior Services	Housing / Community Services	410,206	165,206	2.0
3.26	Storm Drainage Management Fund	Trinity Watershed Management – Storm Drainage Management	35,195,144	0	0.0
3.27	Stormwater Management Program	Trinity Watershed Management – Storm Drainage Management	3,474,735	0	0.0
3.28	Substance Abuse Treatment Contracts	Housing / Community Services	0	0	0.0
3.29	Waste Diversion Service	Sanitation Services	12,088,190	12,088,190	130.5
3.30	Wastewater Collection	Water Utilities	16,814,238	0	0.0
3.31	Wastewater Treatment	Water Utilities	48,851,607	0	0.0
3.32	Water Conservation	Water Utilities	6,607,759	0	0.0
		Total for Key Focus Area 3:	**$242,624,448**	**$110,497,393**	**1,422.6**

Key Focus Area 4: Culture, Arts and Recreation

	Service(s)	Department	FY 2011-12 Total Adopted (Dollars)	FY 2011-12 GF Adopted (Dollars)	FY 2011-12 GF Adopted FTEs
Key Focus Area 4: Culture, Arts & Recreation					
4.1	Aquatic Services	Park and Recreation	2,783,655	2,783,655	57.8
4.2	City Cultural Centers	Office of Cultural Affairs	3,075,818	3,060,818	36.9
4.3	City Performance Hall	Office of Cultural Affairs	218,570	218,570	1.6
4.4	Community Artists Program	Office of Cultural Affairs	30,000	30,000	0.0
4.5	Cultural Facilities	Office of Cultural Affairs	5,534,391	5,534,391	1.7
4.6	Cultural Services Contracts	Office of Cultural Affairs	3,735,567	3,710,567	3.8
4.7	Golf and Tennis Centers	Park and Recreation	6,056,535	3,554,637	58.9
4.8	Majestic Theater	Office of Cultural Affairs	682,821	682,821	9.0
4.9	Nature Centers and Destination Park Facilities	Park and Recreation	14,682,678	14,082,678	1.1
4.10	Park and Recreation Department Community Recreation Centers	Park and Recreation	13,958,853	12,008,336	226.6
4.11	Park and Recreation Department Youth and Volunteer Services	Park and Recreation	1,597,288	772,002	15.6
4.12	Park and Recreation Planning, Design and Construction	Park and Recreation	2,713,660	1,613,660	37.6
4.13	Park Land Maintained	Park and Recreation	26,843,925	22,657,068	362.2
4.14	Public Art for Dallas	Office of Cultural Affairs	168,913	572	0.0
4.15	Thanksgiving Square Support	EBS - Building Services	345,971	345,971	0.0
4.16	WRR Municipal Radio Classical Music	Office of Cultural Affairs – Municipal Radio	2,798,232	0	0.0
		Total for Key Focus Area 4:	**$85,226,877**	**$71,055,746**	**812.8**

Key Focus Area 5: Educational Enhancements

	Service(s)	Department	FY 2011-12 Total Adopted (Dollars)	FY 2011-12 GF Adopted (Dollars)	FY 2011-12 GF Adopted FTEs
Key Focus Area 5: Educational Enhancements					
5.1	Arts Learning & Lifelong Education	Office of Cultural Affairs	657,749	657,749	3.7
5.2	Central Library	Library	4,721,168	4,261,978	53.0
5.3	City Child Care Services	Housing / Community Services	496,585	0	0.0
5.4	Neighborhood Libraries	Library	14,200,263	14,160,263	200.5
5.5	Supplemental Nutrition Program for Women, Infants and Children (WIC)	Housing / Community Services	16,968,735	0	0.0
		Total for Key Focus Area 5:	**$37,044,500**	**$19,079,990**	**257.2**

Key Focus Area 6: E³ Government

	Service(s)	Department	FY 2011-12 Total Adopted (Dollars)	FY 2011-12 GF Adopted (Dollars)	FY 2011-12 GF Adopted FTEs
Key Focus Area 6: Efficient, Effective Economical Government					
6.1	311 Customer Service Center	Management Services	4,631,434	865,769	97.3
6.2	Accounts Payable	City Controller's Office	870,419	870,419	16.3
6.3	Administrative Support for the Mayor and City Council	Mayor and Council	3,624,124	3,624,124	36.0
6.4	Analysis/Development and Validation	Civil Service	514,059	514,059	6.0
6.5	Applicant Processing - Civilian	Civil Service	336,090	336,090	5.0
6.6	Applicant Processing - Uniform	Civil Service	221,614	221,614	3.5
6.7	Appraisal Districts	Office of Financial Services - Appraisal Districts	3,320,943	3,320,943	0.0
6.8	Archives	City Secretary's Office	150,901	150,901	1.0
6.9	Audits and Reviews	City Auditor's Office	1,640,092	1,640,092	15.0
6.10	Boards and Commissions Liaison	Management Services	0	0	1.0
6.11	Boards and Commissions Support	City Secretary's Office	298,742	298,742	4.0
6.12	Business Inclusion & Development Compliance Monitoring	Business Development & Procurement Services	488,167	410,933	5.0
6.13	Cash and Debt Management	City Controller's Office	444,876	444,876	4.1
6.14	City Administration	City Manager's Office	1,477,360	1,292,214	12.0
6.15	City Agenda Process	Management Services	144,730	144,730	2.0
6.16	City Council Support	City Secretary's Office	425,134	425,134	4.0
6.17	City Facility Operation, Maintenance and Repair	EBS - Building Services	11,982,549	11,015,771	143.4
6.18	City GIS Services	Water Utilities	1,394,430	0	0.0
6.19	Citywide Capital and Operating Budget Development and Monitoring	Office of Financial Services	1,160,158	1,160,158	12.0
6.20	Civil Service Board Administration/Employee Appeals Process	Civil Service	333,086	333,086	3.0
6.21	Compensation Analysis / Classification	Human Resources	395,910	395,910	3.0
6.22	Contingency Reserve	Office of Financial Services - Reserves and Transfers	1,663,114	1,663,114	0.0
6.23	Contracts & Grants Administration	Housing / Community Services	1,001,340	248,495	3.6
6.24	Cost Accounting and Fixed Assets	City Controller's Office	225,190	225,190	3.1
6.25	Customer Service	City Secretary's Office	201,270	201,270	3.0
6.26	Dallas County Tax Collection	Office of Financial Services - Dallas County Tax Collection	555,854	555,854	0.0
6.27	Deferred Compensation	City Controller's Office	180,282	0	2.0
6.28	DFW International Airport Legal Counsel	City Attorney's Office	489,819	489,819	3.0
6.29	DWU General Expense	Water Utilities	72,859,818	0	0.0
6.30	Elections	City Secretary's Office	789,089	789,089	1.0
6.31	EMS Compliance Program	Office of Financial Services - Non-Departmental	309,409	309,409	2.0
6.32	Energy Procurement, Monitoring and Conservation	EBS - Building Services	3,572,101	3,572,101	6.0
6.33	Fair Housing and Human Rights Compliance	Management Services	855,778	73,206	1.0
6.34	Financial Reporting	City Controller's Office	953,080	953,080	14.3
6.35	Fire Applicant - Physical Abilities Testing	Civil Service	26,574	26,574	.5
6.36	General Counsel	City Attorney's Office	3,281,865	3,281,865	33.5
6.37	General Obligation Commercial Paper Program	Office of Financial Services - Non-Departmental	4,899,065	4,899,065	0.0

Key Focus Area 6: E³ Government

	Service(s)	Department	FY 2011-12 Total Adopted (Dollars)	FY 2011-12 GF Adopted (Dollars)	FY 2011-12 GF Adopted FTEs
6.38	Grant Administration	Office of Financial Services	1,653,394	264,885	4.5
6.39	Grants Compliance	City Auditor's Office	0	0	0.0
6.40	HOPWA and ESG Funds Monitoring	City Auditor's Office	0	0	0.0
6.41	Housing Federal Grants Administration	Housing / Community Services	785,099	0	0.0
6.42	HRIS and HR Payroll Services	Human Resources	1,317,138	1,317,138	18.0
6.43	Human Resource Consulting	Human Resources	1,765,186	1,765,186	18.0
6.44	Independent Audit	City Controller's Office	937,440	937,440	0.0
6.45	Intergovernmental/Fund Development	Management Services	368,420	0	3.0
6.46	Intergovernmental/Legislative Services	Management Services	296,398	0	3.0
6.47	Investigations	City Auditor's Office	411,792	411,792	4.0
6.48	Land Surveying Services	Public Works and Transportation	596,281	310,852	8.8
6.49	Language Services	Judiciary	131,745	131,745	2.0
6.50	Liability/Claims Fund Transfer	Office of Financial Services - Reserves and Transfers	5,288,198	5,288,198	0.0
6.51	Litigation	City Attorney's Office	3,859,706	3,859,706	39.5
6.52	Major Maintenance Design and Construction	Public Works and Transportation	1,708,375	1,013,110	12.6
6.53	Non-Departmental	Office of Financial Services - Non-Departmental	13,121,672	13,121,672	6.0
6.54	Payroll	City Controller's Office	671,520	671,520	9.2
6.55	Public Information Office / Marketing & Media Relations	Management Services	621,182	381,182	7.0
6.56	Purchasing/Contract Management	Business Development & Procurement Services	1,471,673	1,471,673	22.0
6.57	Real Estate for Public Property Transactions	Sustainable Development and Construction	690,729	0	10.3
6.58	Reconciliations	City Controller's Office	431,520	431,520	6.1
6.59	Records Management	City Secretary's Office	408,651	408,651	2.0
6.60	Salary and Benefit Reserve	Office of Financial Services - Reserves and Transfers	3,700,000	3,700,000	0.0
6.61	Strategic Customer Services	Management Services	1,002,389	922,684	10.9
6.62	Support for Home Repair/Replacement Programs	Housing / Community Services	1,721,943	0	0.0
6.63	Support for Housing Development Programs	Housing / Community Services	1,058,540	0	0.0
6.64	Tax Increment Financing Districts Payments	Office of Financial Services - Non-Departmental	11,514,898	11,514,898	0.0
6.65	Utility Management	Office of Financial Services	351,376	351,376	1.4
6.66	Vital Statistics	Water Utilities	1,191,091	0	0.0
6.67	Water Planning, Financial and Rate Services	Water Utilities	3,160,024	0	0.0
6.68	Water Utilities Customer Account Services	Water Utilities	22,176,173	0	0.0
		Total for Key Focus Area 6:	**$208,131,019**	**$93,028,924**	**634.9**

Public Safety

Enhance public safety to ensure people feel safe and secure where they live, work, and play

CITY OF DALLAS
TEXAS

Adjudication Office

Department: Public Works and Transportation

1.1 ***Description:*** The Adjudication Office offers administrative hearings to citizens wanting to contest civil parking and/or Safelight (red light photo enforcement) citations, and to citizens whose vehicles have been booted. Citations can be contested by mail, on a walk-in basis or through a scheduled appointment.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$329,382	5.1	$325,957	5.1	$321,072	4.4
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$329,382	5.1	$325,957	5.1	$321,072	4.4

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Average number of days to adjudicate continued hearings	28	32	35
Average number of hearings per employee per day given the number of hearings per month	15	16	19
Number of contested parking and safelight hearings	14,700	14,800	14,700

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Comply with all provisions of Section 28-130 of the Dallas City Code.

Major Budget Items: None

City Detention Center

Department: Court and Detention Services

1.2 ***Description:*** The City Detention Center is the only holding facility responsible for housing Public Inebriates in the City of Dallas. The City Detention Center (CDC) detains prisoners arrested for Public Intoxication and/or Class C misdemeanor warrants 7 days a week/24 hours daily, 365 days per year.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$1,118,374	27.0	$1,274,398	24.8	$1,131,695	27.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,118,374	27.0	$1,274,398	24.8	$1,131,695	27.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of DPD officers returned to duty within an average of 25 minutes	96%	97%	97%
Prisoner processing time (minutes) average	16	15	15
Cost per prisoner processed	$40.82	$54.93	$47.48
Prisoners Processed	27,396	23,200	23,900

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue efforts to improve customer service and operational efficiencies through effective resource utilization.

Major Budget Items: None

Civil Adjudication Court

Department: Judiciary

1.3 ***Description:*** The Hearing Office provides adjudication of civil hearings under which administrative penalties may be imposed for property code violations. The Civil Adjudication Court provides an appellate process for red light and parking violations; any appeals from an order of the hearing officer; and disposition of Urban Rehabilitation Chapter 27 and Chapter 54 causes of action.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$344,610	4.0	$155,889	2.0	$352,910	4.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$344,610	4.0	$155,889	2.0	$352,910	4.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of compliance cases vs. cases docketed	23%	41%	30%
Percentage of cases disposed of within 60 days of citation	99%	99%	99%
Number of Safe (red) Light Appeals	150	78	90
Number of cases docketed	8,250	8,406	8,450

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the final disposition rate on first setting.

Major Budget Items: None

Community Court

Department: Judiciary

1.4 ***Description:*** Provide a platform for community-based solutions to neighborhood problems througha partnership between the City Attorney's Office, Dallas Police Department, communities and private organizations to promote public safety and enhance neighborhood quality of life.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.6	$0	0.6	$0	0.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$82,672	0.0	$83,921	0.0	$95,326	0.0
Total	$82,672	0.6	$83,921	0.6	$95,326	0.6

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Average time (in days) to adjudicate cases	5	5	5
Total number of cases docketed	5,500	4,325	4,800
Number of community service hours performed by defendants	8,200	7,670	8,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Utilize new and aggressive approaches to public safety in low income neighborhoods to improve public confidence in the justice system.

Major Budget Items: None

Court Security

Department: Judiciary

1.5 ***Description:*** Responsible for maintaining order, security and decorum in 11 municipal courtrooms, as well as the Jail Arraignment docket, the Civil Hearing Officer's Court, 3 Community Courts, and provide additional protection to the occupants of the municipal building.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$626,322	15.3	$568,038	15.3	$603,506	15.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$261,400	0.0	$306,514	0.0	$306,514	0.0
Total	$887,722	15.3	$874,552	15.3	$910,020	15.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Security cost per cases docketed	$2.36	$2.25	$2.03
Total number of Jury Trials held	125	77	85

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Protect the integrity and safety of the court system and its participants by effectively evaluating, planning and pro-actively managing threats directed toward the court system.

Major Budget Items: None

Emergency Management Operations

Department: Management Services

1.6 ***Description:*** The Office of Emergency Management (OEM) coordinates the activities of public, private, and volunteer agencies in all phases of emergency management (Preparedness, Response, Recovery, and Mitigation). The OEM develops plans and exercises, and coordinates emergency management training for the City of Dallas and allied agencies. The OEM obtains assistance and resources to accomplish their mission from federal, state, local and private agencies.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$354,781	4.0	$347,321	4.0	$358,644	4.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$550,000	3.0	$550,000	3.0	$550,000	2.0
Total	$904,781	7.0	$897,321	7.0	$908,644	6.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Compliance with state and federal regulation outlined for use of Department of Homeland Security funding	N/A	100%	100%
Number of hours of public education provided to citizens	30	58	50
Number of Emergency Annexes updated	5	5	5
Number of Emergency Responses by OEM Staff	10	12	15

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Develop, revise and implement emergency response plans; identify, train and assign specific responsibilities to perform essential functions outlined in plans during emergencies requiring EOC activation; provide preparedness public education.

Major Budget Items: Loss of grant funded Community Emergency Response Teams (CERT) instructor.

Emergency Medical Service

Department: Fire

1.7 ***Description:*** Emergency Medical Service provides administrative and logistical support 24-hours per day, 7 days per week, for trauma, medical and homeland security emergencies through scene response, medical incident command, and patient treatment and transportation to medical facilities.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$8,395,098	30.9	$7,921,572	30.3	$9,579,851	31.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$47,000	0.0	$47,000	0.0	$47,000	0.0
Total	$8,442,098	30.9	$7,968,572	30.3	$9,626,851	31.6

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Intravenous (IV) Success Rate on 1st Attempt (medical protocol compliance)	90%	88.57%	90%
Percent of EMS Responses within 9 minutes or less (national standard)	91.16%	91.55%	91.16%
Numbers of patients transported	67,038	67,128	69,049

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain average response time of 5:35 minutes.

Major Budget Items: FY 2011-12 includes refurbishment of 19 ambulances.

Fire and Rescue Emergency Response

Department: Fire

1.8 ***Description:*** The Emergency Response Bureau provides 24-hour service and protection, 7 days per week, for fire suppression, property conservation, rescue capabilities, and first responder emergency medical services through adequate staffing of 56 fire stations housing 55 engines, 45 rescues, and 21 fire trucks.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$154,045,703	1,563.2	$154,101,209	1,574.4	$147,954,989	1,490.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$439,437	0.0	$439,437	0.0	$567,010	0.0
Total	$154,485,140	1,563.2	$154,540,646	1,574.4	$148,521,999	1,490.1

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of 1st Engine Company responding to structure fires within 5 minutes and 20 seconds of dispatch	74%	78%	76%
Percent of 1st Company responding to structure fires within 5 minutes and 20 seconds of dispatch	81%	85%	83%
Percent of 1st Truck Company arrival within 9:20 to structure fires	74%	77%	79%
Number of emergency call responses by firefighting equipment	192,000	145,291	165,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve an 83% first fire company average response time within 5:20.

Major Budget Items: FY 2011-12 includes the optimization of the fire truck fleet, including reallocation of nine trucks and placing 1 truck in reserve.

Fire and Rescue Equipment Maintenance and Supply

Department: Fire

1.9 ***Description:*** Equipment Maintenance and Supply designs, purchases, and maintains emergency apparatus and equipment in a constant state of readiness to ensure uniformed personnel are properly equipped, supplied, and clothed for performance of duties.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$6,213,800	64.2	$6,449,140	64.4	$6,982,402	68.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$241,315	0.0	$241,315	0.0	$236,798	0.0
Total	$6,455,115	64.2	$6,690,455	64.4	$7,219,200	68.2

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of Periodic Maintenance exceeding 70 hours (per month)	10%	14%	10%
Percent of fleet in optimal state of readiness for delivery of service	90%	92%	90%
Number of apparatus maintained (monthly)	285	303	285
Environmental Compliance Inspections conducted annually	236	247	236

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Reduce the percentage of fleet with overdue preventative maintenance.

Major Budget Items: FY 2011-12 includes increased fuel costs.

Fire Dispatch and Communications

Department: Fire

1.10 ***Description:*** Fire Dispatch provides 24-hour service and protection, 7 days per week, by providing staffing, training, and equipment to rapidly receive and dispatch approximately 200,000 fire/emergency medical service calls.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$4,238,232	57.8	$5,057,978	63.7	$4,878,770	56.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$7,404,000	0.0	$7,404,000	0.0	$7,404,000	0.0
Total	$11,642,232	57.8	$12,461,978	63.7	$12,282,770	56.5

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Average talk time from call answer to call disconnect (in seconds)	89	80	89
Fire/EMS requests for service	212,000	201,675	203,000
Fire/EMS incidents annually dispatched and monitored	209,000	202,668	204,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain average talk time from call answer to call disconnect to 89 seconds.

Major Budget Items: FY 2011-12 includes revision of dispatchers' schedules to increase staff availability. It also includes restoration of overtime for six months due to the Meet and Confer Agreement.

Fire Investigation & Explosive Ordnance Disposal

Department: Fire

1.11 ***Description:*** The Fire Investigation and Explosive Ordinance Disposal Division of the Homeland Security Bureau investigates the origin of over 5,100 fires annually, while also preventing and reducing crime. It also provides juvenile fire counseling and investigates bomb threats and renders safe explosive ordinances.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$3,200,477	23.4	$3,215,137	22.0	$3,329,489	23.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$2,000	0.0	$2,000	0.0	$2,000	0.0
Total	$3,202,477	23.4	$3,217,137	22.0	$3,331,489	23.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Clearance rate for all criminal investigations	25%	33%	25%
Percent recidivism for juvenile firesetters after intervention (within one year)	0%	0%	0%
Clearance rate for arson fires	24%	29%	24%
Cause and origin determination rate	92%	99%	95%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve an overall clearance rate of 25%, an arson fires clearance rate of 24%, and a juvenile recidivism rate of less than 1%.

Major Budget Items: None

Fire Training and Recruitment

Department: Fire

1.12 ***Description:*** Provide recruitment, selection, screening, hiring, and training of new fire and rescue officers. The Training and Recruitment Bureau also facilitates professional development opportunities for incumbent firefighters and officers, and manages the Wellness-Fitness Program designed to prevent and/or detect life-threatening diseases.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$9,844,252	117.5	$9,668,521	116.0	$22,513,986	341.7
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$9,844,252	117.5	$9,668,521	116.0	$22,513,986	341.7

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of recruits completing training	95%	89%	95%
Applicants screened	1,100	1,237	1,200
Applicants hired	25	44	200

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide a recruit trainee pass rate of 95% in keeping with our historical target for training pass rates.

Major Budget Items: FY 2011-12 includes the hiring and training of 200 new fire and rescue officers, sending 60 firefighters to paramedic school, and restoration of the Wellness-Fitness Program.

Inspection and Life Safety Education

Department: Fire

1.13 ***Description:*** The Inspection and Life Safety Education Division improves safety throughout the city by preventing the occurrence of fire and fire-related deaths and injuries through municipal code development and enforcement, and public fire safety education. It provides "all hazards" injury prevention presentations to decrease the occurrence of non-fire related injuries, while also conducting more than 50,000 inspections and making more than 6,000 fire safety and injury prevention presentations annually.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$9,161,401	72.5	$9,100,348	71.9	$9,371,006	71.9
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$149,082	0.0	$149,082	0.0	$149,082	0.0
Total	$9,310,483	72.5	$9,249,430	71.9	$9,520,088	71.9

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of customers satisfied with inspection and educational presentation services provided by Fire Prevention personnel	95%	99%	97%
Number of inspections and reinspections per uniformed FTE	1,233	1,383	1,300
Educational presentations made per uniformed FTE	122	181	135
Number of smoke detectors installed	5,200	5,993	5,200

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain completion of 97% service requests within the established service level agreement.

Major Budget Items: None

Juvenile Case Managers/First Offender Program

Department: Police

1.14 ***Description:*** The Juvenile Case Managers Program combats the high rate of truancy that exists in the City of Dallas that significantly contributes to the number of incidences of juvenile crime, juvenile violence, and juvenile gang activity occurring during school hours. The First Offender Program plans to reduce the recidivism rate among juveniles by providing counseling and educational programs to juvenile offenders before their first conviction.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	7.0	$0	7.0	$0	7.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$445,608	0.0	$446,307	0.0	$432,665	0.0
Total	$445,608	7.0	$446,307	7.0	$432,665	7.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of Daytime Curfew Ordinance Cases Docketed	1,550	1,497	1,300
Total Participation Rate	87%	86%	85%
Number of Juveniles Assessed	1,025	2,910	2,850

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide a program to teach skills to modify an adolescent's inappropriate behavior, strengthen family relationships, and improve communication and decision making skills.

Major Budget Items: None

Lew Sterrett Jail Contract

Department: Court and Detention Services

1.15 ***Description:*** Through the Lew Sterrett Jail Contract, Dallas County provides jail services to the City of Dallas for Dallas Police Department (DPD) and the Dallas City Marshal's Office arrests.

Source of Funds:	FY 2010-11 Budget Dollars	FTE	FY 2010-11 Estimate Dollars	FTE	FY 2011-12 Adopted Dollars	FTE
General Fund	$8,116,058	0.0	$8,116,058	0.0	$7,851,819	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$8,116,058	0.0	$8,116,058	0.0	$7,851,819	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Cost per prisoner processed	$414.63	$402.82	$367.70
Number of prisoners arraigned	23,587	21,410	19,483
Number of prisoners processed	19,574	20,148	21,354

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Review of jail contract terms by City of Dallas and Dallas County.

Major Budget Items: This service reflects a 3% reduction in costs from FY 2010-11.

Municipal Court Services

Department: Court and Detention Services

1.16 ***Description:*** Municipal Court Services processes cases for violators of laws and ordinances and informs them of court procedures. Staff provides Clerk of the Court and City Marshal functions such as: processing of citations, collection of fines and fees, processing requests for court programs, courtroom support, response to information requests, warrant enforcement, confirmation of warrants for DPD and 150 regional law enforcement agencies, docket preparation, contract compliance, and financial services.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$9,880,997	162.0	$9,238,379	157.9	$9,811,138	156.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$9,880,997	162.0	$9,238,379	157.9	$9,811,138	156.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of traffic and ordinance cases heard within 90 days of request	N/A	90%	100%
Percentage of payments not requiring an office visit	52%	30%	40%
Average wait time (minutes)	10	10	12
Revenue collected	$18,264,722.00	$17,081,686.00	$18,980,399.00

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue efforts to improve customer service, operational efficiencies and collections through effective resource utilization.

Major Budget Items: None

Municipal Judges/Cases Docketed

Department: Judiciary

1.17 ***Description:*** Provide fair and impartial trials within a reasonable period of time to persons charged with violations of class 'C' misdemeanors, State statutes, City ordinances and traffic offenses. Serve as Magistrate in the issuance of search warrants and arrest warrants for all criminal offenses, up to and including capital murder.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$1,863,821	16.2	$1,926,985	16.2	$1,988,675	16.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,863,821	16.2	$1,926,985	16.2	$1,988,675	16.2

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of case dispositions per new cases filed (Case Clearance Rate)	90%	96%	95%
Number of Probable Cause Affidavits reviewed	4,150	5,083	4,575
Number of cases docketed	265,000	268,348	250,000
Number of alias and capias warrants issued	150,000	252,185	225,500

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue implementation of Process Improvement recommendations to improve the overall efficiency of the operation of the Municipal Court.

Major Budget Items: None

Police Academy and In-service Training

Department: Police

1.18 ***Description:*** Police Academy and In-Service Training provides the complete 33-week basic training for new recruits and year round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapons certifications for all sworn members of the department. The unit also conducts the Citizen's Police Academy.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$15,803,858	192.3	$14,628,027	154.2	$11,117,724	131.4
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$156,000	0.0	$156,000	0.0	$156,000	0.0
Total	$15,959,858	192.3	$14,784,027	154.2	$11,273,724	131.4

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of recruits successfully completing the Police Academy	82%	82%	83%
Percent of recruits passing TCLEOSE test on 1st attempt	95%	95%	96%
Percent officers maintaining TCLEOSE certification (in-service)	100%	100%	100%
Number of recruits starting academy	88	22	200

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Hire and train 200 recruits.

Major Budget Items: Additional resources include El Centro funds for officer training. This service funds hiring 200 officers for attrition.

Police Administrative Support

Department: Police

1.19 ***Description:*** Police Administrative Support provides clothing & equipment for over 3,600 officers, management of Police Headquarters including power, janitorial, security & parking garage costs, management & tracking of general fund budget, grant budgets, red light camera contract costs and payments to State of Texas, files criminal cases, distributes court notices & subpoenas, and includes all departmental programming costs for computer aided dispatch, networks, & information systems.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$24,761,630	114.5	$25,400,901	114.3	$24,619,481	104.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$758,763	0.0	$637,058	0.0	$815,800	0.0
Total	$25,520,393	114.5	$26,037,959	114.3	$25,435,281	104.2

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of cases filed with the DA within 2 days	95%	100%	98%
Number of photo enforcement events reviewed	N/A	143,148	150,305
Reports processed by Records unit	205,000	192,230	195,000
Open Records requests processed	13,500	11,546	12,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: File 98% of cases with the District Attorney's Office within 2 days of submission by the investigative unit.

Major Budget Items: Additional resources include the following: Bullet Proof Vest Reimb., Expanded Neighborhood Patrol, Stormwater Reimb., & Open Records requests.

Police Community Outreach

Department: Police

1.20 ***Description:*** Community Outreach serves as a liaison between the police department, its employees and the community by establishing and maintaining a positive relationship with the implementation of safety and educational programs such as 10-70-20, a crime reduction initiative focused on meeting the community's needs. The unit also consists of Crisis Intervention, which provides advocacy services to citizens experiencing neglect, domestic violence or mental illness.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$924,955	13.8	$995,671	14.1	$1,042,135	13.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$408,328	6.0	$492,991	5.0	$355,204	3.0
Total	$1,333,283	19.8	$1,488,662	19.1	$1,397,339	16.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of 10-70-20 areas that show a reduction in overall crime following implementation of the program	90%	100%	100%
Percent of clients with stabilization plans / placement	60%	41%	50%
Interpretations / Translations by Community Affairs	1,770	2,632	2,658
Clients assessed by Crisis Assistance	890	1,461	1,476

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Train 2,916 officers in 10-70-20 program.

Major Budget Items: Additional resources include CDBG funding and Criminal Justice Project Grant. 3 civilian positions are not funded in FY 2011-12: 1 CDBG and 2 Downtown Improvement District (DID). City Square will be providing DID Services in FY 2011-12.

Police Criminal Investigations

Department: Police

1.21 ***Description:*** Criminal Investigations provides investigation for all crimes related to the following: homicide, assault, sexual assault, robbery, kidnapping, property and financial theft, domestic violence, offenses involving juveniles and gang activity.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$59,415,441	519.6	$58,021,935	507.4	$56,605,947	495.9
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,103,683	11.0	$1,693,121	12.5	$1,648,999	12.5
Total	$60,519,124	530.6	$59,715,056	519.9	$58,254,946	508.4

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Family Violence clearance rate	75%	78%	85%
Auto Theft offenses investigated	9,000	7,756	7,678
Burglary offenses investigated	18,000	19,565	19,369
Registered sex offender checks conducted	900	1,190	1,200

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Meet or exceed annual clearance rate of 85% for child abuse offenses.

Major Budget Items: Additional resources include the following: Internet Crimes Against Children, Victim Services, Auto Theft, Sexual Assault Training, Transnational Gang, COPS Sexual Predator, Project Safe, & Task Forces.

Police Field Patrol

Department: Police

1.22 ***Description:*** Police Field Patrol is the primary responder to 1.2 million + citizen requests for police service received annually. The Patrol watches are the primary responders for citizen calls for service. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the police department.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$211,177,039	2,369.3	$212,567,055	2,336.6	$218,101,955	2,358.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$2,948,680	52.0	$3,150,364	52.0	$3,245,322	51.0
Total	$214,125,719	2,421.3	$215,717,419	2,388.6	$221,347,277	2,409.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of the time unit maintains minimum staffing level	70%	72%	70%
Percent of emergency calls answered within 8 minutes	75%	81%	82%
Field Patrol enforcement activity	235,000	196,961	235,000
Emergency calls answered	22,800	22,138	22,800

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Respond to 82% of emergency calls within 8 minutes of receipt of the call by Communications.

Major Budget Items: Additional resources include 50 FTEs funded by COPS grant and a reduction of 1 civilian position from SAFE CDBG grant. FY 2011-12 Budget includes second year funding of Meet and Confer Agreement.

Police Intelligence

Department: Police

1.23 ***Description:*** Police Intelligence is responsible for providing the Police Department, City Hall, outside agencies and the citizens of Dallas with accurate and timely information to keep them informed on matters of general crime activity, organized crime, business fraud, terrorism and public disturbances.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$7,801,067	72.3	$7,619,651	70.8	$7,906,689	72.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$106,000	0.0	$106,000	0.0	$86,500	0.0
Total	$7,907,067	72.3	$7,725,651	70.8	$7,993,189	72.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Accuracy of statistical reports	95%	95%	96%
Criminal bulletins developed by Fusion Center	300	337	340
Protest assignments conducted by Intelligence Officers	144	185	185
Reports evaluated by Intelligence Unit	5,700	4,827	5,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Conduct over 500 investigations, protective assignments and protest assignments.

Major Budget Items: Additional resources include Task Forces.

Police Investigation of Vice Related Crimes

Department: Police

1.24 ***Description:*** Police Investigation of Vice Related Crimes investigates public order offenses such as: prostitution, gambling and obscenity. Vice related offenses can often be associated with theft, robbery, sexual assault and murder; therefore, combating vice related crimes is an essential part of police operations.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$4,010,273	36.1	$4,331,568	36.8	$4,092,653	36.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$151,000	0.0	$138,000	0.0	$151,000	0.0
Total	$4,161,273	36.1	$4,469,568	36.8	$4,243,653	36.1

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Hours devoted to gambling investigations	N/A	1,015	1,025
Number of license enforcement operations	N/A	96	80
Prostitution enforcement operations conducted	105	127	130
Arrests	2,700	1,856	2,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Conduct 125 gambling investigations.

Major Budget Items: Additional resources include the Multi Disciplinary Anti Trafficking Grant and Task Forces.

Police Investigations of Narcotics Related Crimes

Department: Police

1.25 ***Description:*** Police Investigation of Narcotics Related Crimes investigates cases involving suspects for the illegal selling, buying and possession of dangerous drugs or narcotics for mid and upper level drug distribution.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$10,395,021	121.9	$11,137,108	116.5	$10,319,003	118.9
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$6,519,300	0.0	$5,868,885	0.0	$6,121,500	0.0
Total	$16,914,321	121.9	$17,005,993	116.5	$16,440,503	118.9

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Narcotic Operations and investigations conducted- Enforcement Squads	N/A	468	491
Narcotics cases filed	5,000	5,085	4,000
Canine drug interdiction operations conducted	650	702	650
Total arrests by Narcotics Division	1,100	1,228	1,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase enforcement squad investigations by 5%.

Major Budget Items: Additional resources include Confiscated Funds and Task Forces.

Police Legal Liaison & Prosecution

Department: City Attorney's Office

1.26 ***Description:*** Serves as general legal counsel to the Dallas Police Department and prosecutes all Class C misdemeanors, including citations for violations of state laws and city ordinances, in the municipal courts and handles related criminal law matters in the municipal, magistrate, and community courts.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$1,830,278	28.7	$1,626,847	24.5	$1,970,559	28.7
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,830,278	28.7	$1,626,847	24.5	$1,970,559	28.7

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of open records responses processed for DPD	9,000	9,050	9,000
Number of legal opinions and legal bulletins written for DPD	10	8	10
Number of cases prosecuted in municipal court	550,000	350,000	500,000

FY 10-11 Performance Measure Status:
Caution

Number of cases prosecuted has decreased due to a decrease in the number of citations written.

Service Target FY 2011-12: Handle 100% open records, subpoenas, & expunctions, legal advice, opinions, & bulletins for the Dallas Police Department; prosecute Class C misdemeanors, increase fines collected, and reduce dismissals.

Major Budget Items: None

Police Operational Support

Department: Police

1.27 ***Description:*** Operational Support manages the operation of the 911 emergency call center & computer aided dispatch, vehicle impoundment, confirmation of adult arrests through detention services, investigation and storage of property used for evidence and returning recovered property to the lawful owner.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$27,298,245	414.3	$27,694,759	401.0	$25,745,729	398.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$3,138,287	0.0	$3,138,287	0.0	$3,138,287	0.0
Total	$30,436,532	414.3	$30,833,046	401.0	$28,884,016	398.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent utlization of Auto Pound Spaces	75%	50%	65%
Average arrest processing time (in minutes) at County Jail	92	88	87
Prisoners processed	46,000	49,720	50,000
Property tags processed	33,500	33,317	33,500

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: The Communications Services Section will dispatch approximately 600,000 calls for police service.

Major Budget Items: Additional resources include 9-1-1 reimbursement.

Police Recruiting and Personnel Service

Department: Police

1.28 ***Description:*** Police Recruiting and Personnel Services are responsible for recruiting and completing background investigations for all police and civilian applicants for employment with the police department.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$7,962,534	70.7	$7,758,809	68.8	$7,725,938	63.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$325,000	0.0	$325,000	0.0	$325,000	0.0
Total	$8,287,534	70.7	$8,083,809	68.8	$8,050,938	63.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of recruits remaining with the department after 2 years	82%	78%	79%
Percent of applicants hired	5.2%	2.2%	10%
Number of hours worked by Reserve officers	17,000	17,995	18,175
Applicants processed	1,700	954	2,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Recruit and hire 200 officers.

Major Budget Items: Additional resources includes LEOSE funds.

Police Special Operations

Department: Police

1.29 ***Description:*** Special Operations provides support for patrol activities by responding to emergency calls using special weapons and tactics, assisting patrol calls from an aerial perspective, enforcing vehicle and traffic laws, providing security at Love Field Airport, ensuring child safety at crosswalks and providing a visible presence at events.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$33,520,273	497.8	$31,608,266	441.3	$32,129,182	485.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$8,577,670	0.0	$7,523,534	0.0	$8,223,763	0.0
Total	$42,097,943	497.8	$39,131,800	441.3	$40,352,945	485.2

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of approved school crossings staffed daily	98%	94%	98%
Vehicle accidents worked by Accident Investigators	13,500	12,478	13,000
Calls answered by the Helicopter Unit	6,800	4,320	4,800
Calls for service answered by Canine Officers	2,300	2,670	2,800

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: 95% of events with SWAT officers on-scene in 30 minutes.

Major Budget Items: Additional resources include the following: Traffic grants, reimb. for State Fair, Task forces, & Love Field.

Project Reconnect/Offender Re-entry Program

Department: Housing / Community Services

1.30 ***Description:*** Every year, over 8,000 ex-offenders are released from the Texas Department of Criminal Justice into the city of Dallas. Project Reconnect provides 554 ex-offenders with essential case management and services or referrals that will assist them with re-entry into the community. Staff provides direct services and referrals to clients to assist them with housing, employment, medical, life skills, mentoring, and substance abuse treatment.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$250,000	0.0	$250,000	0.0	$351,414	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$769,508	10.0	$764,898	10.0	$1,639,334	11.0
Total	$1,019,508	10.0	$1,014,898	10.0	$1,990,748	13.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of participants receiving case management services that meet at least one goal on their Individual Service Plan	80%	97%	80%
Percent of clients staying in housing for seven months or longer	78%	89%	80%
Total number of ex-offenders receiving reentry and risk reduction services	346	490	554

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide appropriate supportive services to reduce recidivism rate of clients receiving case management services by 5%.

Major Budget Items: Additional Resources:
CDBG $110,000, Office of Minority Health grant (HIRE) $247,311, HOPWA Competitive $240,333, 2nd Chance Act Grants $1,041,690. Two FTE's added to General Fund due to loss of state grant funding.

Security Service for City Facilities

Department: EBS - Building Services

1.31 ***Description:*** This service provides security for 10 City facilities (City Hall, Central Library, Municipal Court, OCMC, MLK Center, Southeast Service Center, South Dallas Cultural Center, West Dallas Multipurpose Center, Bullington Truck Terminal and the Trinity Audubon Center) and operation of the 1,439-space City Hall parking garage.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$3,136,897	49.3	$3,185,006	42.3	$2,583,759	42.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$248,964	0.0	$205,530	0.0	$182,769	0.0
Total	$3,385,861	49.3	$3,390,536	42.3	$2,766,528	42.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of Security Officers completing required readiness training	90%	91%	98%
Number of security Incidents	400	416	425
Security hours provided	113,302	99,476	105,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the percentage of officers completing required training in a timely manner.

Major Budget Items: FY 2010-11 overage due to unbudgeted maintenance for the security system in City Hall offset in-part by salary savings. For FY 2011-12, 7 positions eliminated, increase in contract security and surveillance cameras.

Special Operations

Department: Fire

1.32 ***Description:*** The Special Operations Division is charged with providing all-hazards response capabilities, including hazardous material, urban search and rescue, aircraft rescue at Dallas Love Field and Executive Airport, swift water rescue, and advanced medical response for the city of Dallas and the North Central Texas Region, which encompasses 16 counties.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$268,800	46.6	$308,837	43.2	$416,980	46.7
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$5,731,997	0.0	$5,698,567	0.0	$5,695,298	0.0
Total	$6,000,797	46.6	$6,007,404	43.2	$6,112,278	46.7

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of time ARFF responders arrive on scene within 4 minutes	90%	90%	90%
Hazmat average response time (minutes)	17	16	17

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Effectively respond to all hazard emergencies within the city of Dallas.

Major Budget Items: None

Economic Vibrancy

A growing economy sustained by a healthy mix of local and international business opportunities, housing choice, visitor attraction and city services

CITY OF DALLAS
TEXAS

Area Redevelopment

Department: Office of Economic Development

2.1 ***Description:*** Prioritizes and coordinates land use, economic development, transportation and infrastructure planning within the Tax Increment Financing Districts (TIFs) and Public Improvement Districts (PIDs) to promote mixed-use, pedestrian-friendly development. This activity includes coordination for downtown initiatives including retail recruitment, parking, transit coordination and redevelopment.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$42,225	12.8	$0	12.5	$124,011	10.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,057,914	0.0	$891,994	0.0	$745,917	0.0
Total	$1,100,139	12.8	$891,994	12.5	$869,928	10.1

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Leveraged private investment per public dollar	$5.00	$7.43	$6.00
Projects Managed per FTE	22	28	30
Private investment committed per FTE (in $millions)	$30.00	$180.00	$35.00
Downtown residential units added to existing stock	140	296	116

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Supports Strategic Plan for OED by targeting redevelopment for special districts including the downtown area.

Major Budget Items: Two special projects positions transferred to Business Development. Tax Increment Financing (TIF) and Public Improvement District (PID) service areas including the Downtown Initiatives service.

Authorized Hearings

Department: Sustainable Development and Construction

2.2 ***Description:*** Authorized Hearings provides support to the City Council, Council Committees, and City Plan Commision (CPC) and on city initiated zoning hearings and code amendments.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$175,000	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$0	0.0	$0	0.0	$175,000	2.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
% of time staff recommendations for code amendments is followed	0%	0%	90%
Authorized hearings processed per Planner annually	0	0	2
Development Code amendments annually	0	0	10

FY 10-11 Performance Measure Status:

New Service

Service Target FY 2011-12: Develop and implement improved processes for Authorized Hearings, Conservation District requests and Neighborhood Stabilization Overlay requests.

Major Budget Items: This bid provides for two FTEs (Senior Planners)

Board, Code and Agenda Support

Department: Sustainable Development and Construction - Enterprise

2.3 ***Description:*** Board, Code and Agenda Support provides agenda and administrative support to the City Council, Council Committees, City Plan Commision (CPC) and CPC sub committees, Landmark Commission and Landmark task forces, and the Board of Adjustment.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$587,270	7.4	$549,520	6.8	$426,043	6.4
Additional Resources	$0	0.0	$0	0.0	$28,586	0.0
Total	$587,270	7.4	$549,520	6.8	$454,629	6.4

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of time agenda delayed due to errors	2%	0%	1%
Agenda items for variances and exceptions annually	160	154	160
Development Code amendments annually	9	10	5

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Timely review of all applications; provide continuing legal education for Board members.

Major Budget Items: Transfer one FTE to Historic Preservation (GF). Major development code amendments will be limited to two annually and major authorized hearings will be limited to two annually.

Bullington Truck Terminal and Pedestrian Way Operation and Maintenance

Department: EBS - Building Services

2.4

Description: This service operates and maintains the Bullington Truck Terminal and Thanksgiving Square Pedestrian Way. The truck terminal receives approximately 17,000 off-street deliveries annually for five privately-owned properties: Thanksgiving Tower, Union Tower (Mosaic), Republic Tower (Gables), Energy Plaza, and Republic Center. This service is the result of a 75-year Public/Private contractual agreement (1972) to divert delivery truck traffic and establish a park at Thanksgiving Square.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$354,906	1.0	$333,540	1.0	$317,969	1.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$354,906	1.0	$333,540	1.0	$317,969	1.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Availability of truck docking area during operating hours	100%	98%	100%
Cost per delivery	$21.00	$19.74	$18.77
Deliveries received in truck terminal	17,000	16,895	16,915

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Explore the possibility of additional buildings using the truck terminal for deliveries.

Major Budget Items: FY 2010-11 under budget due to lower than anticipated utilities usage, $285,091 in revenue from five property owners and pedestrian way tenants help offset the cost of this service.

Business Development

Department: Office of Economic Development

2.5 ***Description:*** Facilitates business development, recruitment, retention and expansion of existing businesses, creating and retaining new jobs, leveraging private investment in the tax base, and expanding retail opportunities in the Southern sector. Provides marketing, communication, and incentive strategies to support these efforts.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	7.6	$0	6.9	$92,595	10.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$778,458	0.0	$725,969	0.0	$953,335	0.0
Total	$778,458	7.6	$725,969	6.9	$1,045,930	10.8

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Businesses attracted per FTE	2	2.25	2
Private investment negotiated per FTE (in $millions)	$20.00	$23.50	$26.00
Qualified requests for information completed	60	58	55
Private investment leveraged (in millions)	$120.00	$125.00	$130.00

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Secure commitments for 1,200 jobs created or retained, and $50M CDRC transactions closed.

Major Budget Items: Supports new business recruitment and Business Expansion and Retention (BEAR) activities, as well as, the CDRC foreign investment program and New Markets Tax Credit programs.Two positions transferred from Area Redevelopment; one position added.

Capital and Interagency Planning and Programming

Department: Public Works and Transportation

2.6

Description: This service creates and restores the fundamental transportation infrastructure systems required for economic growth by planning, designing and constructing barrier free ramps, sidewalks, alleys, streets, trails and bridges included in the Capital Bond Programs. The Service also leverages participation with the State, County, DART and neighboring cities to fund and construct transportation improvements.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$1,121,442	76.3	$844,037	70.2	$1,859,775	85.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$3,971,986	0.0	$4,183,718	0.0	$4,592,909	0.0
Total	$5,093,428	76.3	$5,027,755	70.2	$6,452,684	85.1

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Service Quality - Percent of projects awarded within 90 days of the planned date	90%	84%	90%
Number projects per inspector	5	9	6
Total amount of awards for design and construction of Street Improvements and Resurfacing Projects	N/A	$63,000,000.00	$82,000,000.00
Average number of projects under construction	107	110	90

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Award 90% of the scheduled projects in the work plan within 90 days of the established schedule.

Major Budget Items: Additional resources include funding from Water Utilities, Stormwater and the Capital Bond Program.

Capital Construction and Debt Service

Department: Aviation

2.7 ***Description:*** This service provides for the principal and interest payments of revenue supported bond indebtedness, operating budget transfers to the Capital Construction fund, and administrative overhead expenses associated with this service (Series 2001 ten year bonds paid off in May 2011).

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$11,810,759	0.0	$13,048,211	0.0	$11,100,643	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$11,810,759	0.0	$13,048,211	0.0	$11,100,643	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Capital Transfer	$6,385,944.00	$8,066,258.00	$9,371,970.00

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain current service levels to meet demand of airport customers. Maintain current service levels and aircraft operation services.

Major Budget Items: Series 2001 Revenue Bonds paid off in FY 2010-11. FY 2011-12 includes $9.3M Capital Construction Transfer.

Capital Facilities

Department: Public Works and Transportation

2.8

Description: This service provides project management for over $1B in capital facility projects supporting economic growth, business attraction and retention, and quality of life in the city of Dallas. Projects include the design and construction of the Dallas Convention Center Hotel and Convention Center Improvements valued at $448M, Love Field Modernization Program and Dallas Airport System Improvements valued at $519M, and 8 new City facilities from the 2003 and 2006 Bond Programs valued at $52M.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$491,181	11.9	$567,204	11.9	$491,779	13.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$722,843	0.0	$626,290	0.0	$853,455	0.0
Total	$1,214,024	11.9	$1,193,494	11.9	$1,345,234	13.1

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of Council Actions and/or Awards for consultants/contractors	17	25	14
Dollar amount of design and construction Council Actions and/or Awards	$15,450,000.00	$54,400,000.00	$50,200,000.00
Number LEED Registered buildings completed	2	4	4

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Award 90% of the projects in the annual work plan within 90 days of the established schedule.

Major Budget Items: Additional resources include funding from Aviation, the Convention Center and the Capital Bond Program.

Community Based Development Organization (CBDO)

Department: Housing / Community Services

2.9 ***Description:*** Provides loans for the construction of new housing by Community Based Development Organizations (CBDO's) in targeted revitalization areas (i.e. NIP).

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$700,000	0.0	$700,000	0.0	$300,000	0.0
Total	$700,000	0.0	$700,000	0.0	$300,000	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Average cost per unit constructed	$87,500.00	$100,000.00	$100,000.00
Percent of funds committed	100%	100%	100%
Number of CBDO loans provided	1	1	1
Number of new single-family units constructed	8	7	3

FY 10-11 Performance Measure Status:
Not on Track

Average cost per unit higher than estimate due to increases in cost of materials and labor, and CBDO's need more gap financing per unit in down economy.

Service Target FY 2011-12: Provide CDBG funds to community based development organizations to develop single-family homes for eligible individuals/families in target area.

Major Budget Items: CDBG $300,000

Construction Plan Review and Permitting

Department: Sustainable Development and Construction - Enterprise

2.10

Description: This service reviews building plans for compliance with construction and zoning codes and issues permits for private construction activities. Timely, accurate and consistent plan review and inspection encourages private development and investments that grow the tax base, while preserving life safety and maintaining quality of life. New services, such as the Q-Team, have been implemented to provide customers with more choice in service.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$7,531,259	57.7	$7,464,434	51.5	$8,093,460	60.8
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$7,531,259	57.7	$7,464,434	51.5	$8,093,460	60.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Average review time (weeks)	14	12	7
Number of permits issued same day	120	134	135
Number of customers served per day	130	138	130
Building permits reviewed	1,300	1,341	1,400

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve significant reductions in plan review time and customer wait time to improve customer satisfaction.

Major Budget Items: FY 2011-12 budget includes revenues for technology upgrades and funds 8 new positions to improve service levels within acceptable range and industry standards. Additionally, 5 positions transferred to other services to reflect reorganization.

Convention Center Debt Service Payment

Department: Convention and Event Services

2.11 ***Description:*** Provides for the payment of the principal and interest on approximately 2.8 million square feet of facilities on the Convention Center's outstanding revenue refunding and improvement bonds.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$18,268,963	0.0	$18,145,933	0.0	$18,692,063	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$18,268,963	0.0	$18,145,933	0.0	$18,692,063	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Coverage ratio of Net Hotel Occupancy Tax to Debt	1.3	1.35	1.26
Average indebtedness per square ft	$226.47	$226.47	$219.94
Number of debt payment transfers made annually	12	12	12

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain a sufficient fund balance to pay payments of debt principal and interest twice a year.

Major Budget Items: None

Dallas CityDesign Studio

Department: City Manager's Office

2.12

Description: In October 2009, the City received a grant from the Trinity Trust Foundation for the creation and operation of the Dallas CityDesign Studio to focus on neighborhoods and development along the Trinity. The purpose of the Dallas CityDesign Studio is to raise awareness of the importance of urban design in Dallas, while working to balance social, economic, environmental, and design sustainability towards enhancing livability for all Dallas residents.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$118,603	0.0	$118,603	0.0	$195,320	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$474,411	4.0	$474,411	4.0	$292,980	4.5
Total	$593,014	4.0	$593,014	4.0	$488,300	4.5

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Projects submitted for City Council consideration	2	4	2
Number of direct design projects undertaken	12	12	12
Number of meetings or outreach events held	24	44	36

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Initiation of a second Urban Design Program, and increased participation in development review, including a review of design guidelines within the City.

Major Budget Items: The total operating budget for FY 2011-12 is $488,300. The City has leveraged $195,320 to receive $292,980 as this year's match from the $2,000,000 grant.

Dallas Convention Center

Department: Convention and Event Services

2.13 ***Description:*** The Dallas Convention Center is one of the region's most powerful economic engines. The Convention Center effectively generates tax dollars that reduce the burden on local taxpayers; creates region-wide jobs and economic benefits; and serves as an important community gathering place. The Center provides approximately one million square feet of prime, contiguous exhibit hall space for conventions, trade, and consumer shows.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$37,835,619	101.6	$39,049,484	100.1	$38,316,061	96.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$37,835,619	101.6	$39,049,484	100.1	$38,316,061	96.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Return on City investment (funding) with economic impact	$7.16	$6.73	$7.96
Total room nights blocked for convention/tradeshows	324,759	317,274	283,211
Total direct dollars generated to community by events	$140,102,156.00	$134,317,840.00	$129,599,566.00
Total event attendance at Dallas Convention Center	995,810	1,646,866	944,675

FY 10-11 Performance Measure Status:
Caution

The current cost per square foot is due to repair and maintenance expenses incurred that were not anticipated. These repairs were completed in order to stay in compliance with contractual obligations.

Service Target FY 2011-12: Maintain operating costs per square foot at $7.62 for FY 2011/12.

Major Budget Items: None

Dallas Farmers Market

Department: Convention and Event Services

2.14 ***Description:*** The Dallas Farmers Market provides the organization and facilities that connect communities to local farmers, producers, artisans, and other vendors and provides wholesome family activities and educational programs.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$1,544,460	13.0	$1,621,370	12.5	$1,369,842	13.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,544,460	13.0	$1,621,370	12.5	$1,369,842	13.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Ratio of revenue to expense	67.38%	65.39%	79.3%
Cost of operation and maintenance per square ft	$6.01	$6.29	$5.32
Revenue	$1,040,742.00	$1,060,237.00	$1,086,266.00

FY 10-11 Performance Measure Status: *Caution*

The current occupancy level of Shed 2 is due in part to the economic downturn.

Service Target FY 2011-12: Achieve a 50% vendor space occupancy goal for Shed 2.

Major Budget Items: None

Dallas Film Commission

Department: Office of Economic Development

2.15 ***Description:*** Promotes Dallas through the production of film, TV, related creative media projects & ancillary services. Serves as a resource, primary liaison; advocates for support and cooperation. Dallas' appearance in the media is a powerful promotional tool and creates awareness of the city's attributes and diversity. $69.6M in direct spending in the Dallas area economy and 2,290 shoot days are estimated for FY 2011-12.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$165,915	3.8	$156,122	3.9	$150,663	5.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$140,420	0.0	$140,420	0.0	$209,765	0.0
Total	$306,335	3.8	$296,542	3.9	$360,428	5.2

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of Productions	N/A	188	200
Business attracted per FTE - direct spend as reported/tracked (in $millions)	18.9	28.04	23.2
Number of Shoot Days completed	1,600	2,809	2,290
Economic impact, induced and indirect - using standard 2.3 multiplier (in $millions)	130.4	193.9	160.5

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: 200 new projects to be shot .

Major Budget Items: Promotes Economic Development in Dallas through the film, television, and other creative media industries. Includes additional resources to supplement film permitting efforts in FY 2011-12.

Dallas Love Field

Department: Aviation

2.16 ***Description:*** The City of Dallas owns and operates Dallas Love Field, a commercial service airport providing the best possible customer environment for airline passengers and most efficient operations for commercial and general aviation community. The airfield is located seven miles northwest of the downtown central business district and is managed by the City's Department of Aviation.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$31,911,362	179.9	$30,185,323	160.8	$33,245,287	199.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$31,911,362	179.9	$30,185,323	160.8	$33,245,287	199.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Overall Customer Satisfaction Index (scale 1-5)	3.94	3.94	3.96
Number of General Aviation Based Aircraft	225	223	223
Number of Enplaned Passengers	3,929,275	4,004,869	4,125,015

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain current service levels to meet the demands of the airport customers. Maintain current service levels and aircraft operation services.

Major Budget Items: Supervisor II for Airport Badging Office, (3) Airport Operations Security Compliance Officers and a Coordinator II for Airport Security. Also, 6 custodians, 4 laborer and 1 Coordinator III positions for other divisions.

Economic Development Research and Information Services

Department: Office of Economic Development

2.17 ***Description:*** Produces real estate and economic data and analysis used by City Council, management and firms to make business decisions that impact business investment, jobs and tax base in Dallas. Supports City fiscal and development planning.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	6.4	$3,518	6.5	$0	6.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$522,336	0.0	$521,773	0.0	$545,321	0.0
Total	$522,336	6.4	$525,291	6.5	$545,321	6.5

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent Ad-Hoc Requests Completed On-Time	90%	94%	95%
Average Hours to Complete Ad-Hoc Request	6	4	5
Research Workplan Projects Completed	50	55	50
Ad-Hoc Research Requests Completed	235	200	235

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: 95% of research workplan projects completed in the fiscal year.

Major Budget Items: Primary focus is support of business development that includes new programs to promote U.S./international investment in Dallas through New Markets Tax Credits (NMTC) and City of Dallas Regional Center (CDRC).

Engineering Review for Private Development

Department: Sustainable Development and Construction - Enterprise

2.18

Description: To support new private development, SDC Engineering reviews and approves engineering plans for public infrastructure improvements (such as paving, drainage, water and wastewater improvements) initiated by and associated with private developers and engineers.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$820,538	15.7	$785,805	14.3	$964,225	17.8
Additional Resources	$446,545	0.0	$446,545	0.0	$447,930	0.0
Total	$1,267,083	15.7	$1,232,350	14.3	$1,412,155	17.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Review Time for Water and Wastewater Plans in days	9	12	9
Review Time for Paving and Drainage Plans in days	6	8	6
Plans Reviewed (water and wastewater)	300	213	250
Plans Reviewed (pavement and drainage)	400	396	400

FY 10-11 Performance Measure Status: *Caution*

Higher workload combined with key vacancies has resulted in longer review times and customer delays.

Service Target FY 2011-12: Average time for water/wastewater plan reviews is 9 days; average time for paving/drainage plans is 6 days.

Major Budget Items: This bid adds 2 new positions to meet industry standards for plan review and approval and customer expectations.

Field Inspections of Private Development Construction Sites

Department: Sustainable Development and Construction - Enterprise

2.19

Description: This service ensures commercial and residential structures constructed, reconstructed, or renovated meet mandatory standards for quality of life and building safety. Field Inspections supports and administers enforcement of building, plumbing, mechanical, electrical, zoning, certificate of occupancy, green ordinance and sign code requirements through field inspection of construction activity and changes in property use.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$4,914,852	56.7	$4,829,145	52.2	$5,551,895	68.8
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$4,914,852	56.7	$4,829,145	52.2	$5,551,895	68.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Maintain service delivery of same day inspection for requests received before 7 am	94%	96.3%	98%
Inspections per FTE per year	4,012	4,604	4,250
Field Inspections Completed Annually	165,000	165,724	170,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide same day inspections for 98% of service calls.

Major Budget Items: This bid transfers 4 positions in from other services and adds 8 new positions to meet industry standards and customer expectations.

Fire Inspection for New Construction

Department: Fire

2.20 ***Description:*** The New Construction Division performs fire inspections and tests life safety systems in a timely manner at construction sites to ensure the public and future occupants of buildings will be safe. It also conducts inspections to streamline the certificate of occupancy approval process, allowing buildings to be occupied without unnecessary delays, thus improving customer satisfaction and allowing businesses to expedite their contributions to the local economy.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$453,765	16.0	$474,995	17.2	$530,774	17.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,000,000	0.0	$1,000,000	0.0	$1,000,000	0.0
Total	$1,453,765	16.0	$1,474,995	17.2	$1,530,774	17.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of tests conducted within contractor expectations (4 days)	92%	98%	98%
Percent of service requests completed within the service level agreement	94%	99%	99%
Construction tests performed per FTE	1,829	1,276	1,300
Construction inspections made per FTE	1,211	1,085	1,100

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Conduct 98% of tests/inspections within 4 days of contractor request.

Major Budget Items: None

First-Time Homebuyer Loans

Department: Housing / Community Services

2.21 ***Description:*** Provides deferred payment loans up to $25,000 to low-income first-time homebuyers for down payment assistance, closing costs, mortgage reduction, minor repair and direct delivery cost.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$3,129,470	0.0	$3,023,160	0.0	$2,782,473	0.0
Total	$3,129,470	0.0	$3,023,160	0.0	$2,782,473	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of mortgage subsidy funding encumbered	100%	100%	100%
Percent of Enterprise loan packages approved by City staff for reimbursement	100%	100%	100%
Average funding per loan approved	$19,000.00	$21,594.00	$21,594.00
Number of mortgage loans processed	174	140	127

FY 10-11 Performance Measure Status:
Caution

Increase in average funding per loan because CHDO nonprofits are using more of the funding at $25,000 maximum per loan. The increase per loan means fewer mortgage loans will be processed.

Service Target FY 2011-12: Implement Mortgage Assistance Programs by funding loans for qualified, low-income homebuyers to purchase houses in the City of Dallas.

Major Budget Items:
CDBG $1,342,473
HOME $1,400,000

Flood Control

Department: Trinity Watershed Management – Storm Drainage Management

2.22 ***Description:*** Flood protection is the primary service provided by the Flood Control Division. Flood protection is provided through the maintenance and operation of the Dallas Floodway Project consisting of pump stations, pressure sewers, levees, flood walls, drainage/closure structures, channels, floodway and miscellaneous facilities. Maintenance of the Dallas Floodway System must be performed in accordance with U.S. Army Corps of Engineers (Corps) regulations.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$10,243,523	148.9	$10,574,428	131.7	$11,106,313	148.9
Additional Resources	$84,550	0.0	$227,514	0.0	$120,142	0.0
Total	$10,328,073	148.9	$10,801,942	131.7	$11,226,455	148.9

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of pump stations uptime	93%	97%	93%
Number of times levee pump station buildings/grounds are maintained	192	174	192
Number of miles of channel maintenance	67	60	70
Number of acres mowed including levees, floodway, sumps and basins	12,494	12,600	17,414

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: To maintain the percentage of pump station uptime at 92% or greater.

Major Budget Items: Provides for increased number of mowing cycles in sump areas (from 2 cycles to 10-12 cycles per year), and costs related to emergency response due to weather events.

Floodplain and Drainage Management

Department: Trinity Watershed Management – Storm Drainage Management

2.23

Description: Floodplain Management provides capital project implementation for bond funded drainage projects. It provides studies and mapping to ensure public infrastructure & private developments are designed to avoid flooding. It prohibits development in areas which are prone to flood, as required by state law unless an acceptable floodplain permit is issued. This service qualifies Dallas property owners for a discount of up to 25% on their flood insurance, providing annual savings for all policy holders.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$1,730,402	14.9	$1,727,652	15.0	$1,787,165	15.0
Additional Resources	$20,000	0.0	$20,000	0.0	$26,000	0.0
Total	$1,750,402	14.9	$1,747,652	15.0	$1,813,165	15.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Average time (months) to process fill permits from application date to approval date	4	4	4
Number of fill permits issued	4	2	2

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: To award 90% of scheduled projects within 90 days of established schedule.

Major Budget Items: None

General Aviation Facilities - Dallas Executive Airport & Vertiport

Department: Aviation

2.24 ***Description:*** The City of Dallas owns and operates Dallas Executive Airport (RBD) and the downtown Vertiport providing outstanding infrastructure for the City and Region's General Aviation Community. Dallas Executive Airport is located on a 1,040-acre site in southwest Dallas, conveniently located 6.5 miles southwest of the central business district (CBD). The Vertiport is located atop the south end of the Dallas Convention Center.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$3,284,732	16.0	$3,279,119	14.3	$3,336,100	17.9
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,284,732	16.0	$3,279,119	14.3	$3,336,100	17.9

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Number of Tenant Employees	234	110	125
Percentage of Developable Acres (391) Developed	21.3%	21.3%	25%
Number of Based Aircraft at Dallas Executive	185	185	195
Number of Annual Operations	53,754	52,255	54,175

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain current service levels to meet the demands of the airport customers. Maintain current service levels and aircraft operation services.

Major Budget Items: Budget includes a Senior Maintenance Worker and a Supervisor II as well as Capital Equipment to provide maintenance needs for Dallas Executive Airport and Vertiport.

GIS Mapping for Private Development

Department: Sustainable Development and Construction - Enterprise

2.25 ***Description:*** GIS mapping for Private Development provides mapping, data, and applications for development activities including addressing, zoning, platting, and permitting. Specific activities include: 1) enter address data points for permits; 2) create GIS data for existing and newly platted parcels to serve as the authoritative base for development activities; and 3) generate mandated notifications for public hearings.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$456,654	5.7	$458,226	5.7	$442,362	5.6
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$456,654	5.7	$458,226	5.7	$442,362	5.6

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Public hearing notices produced on time	100%	100%	100%
Number of GIS outputs per FTE - GIS Mapping	400	250	240
Number of GIS Conversions	1,200	1,250	1,200
Map Production (monthly)	250	320	300

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide plats, zoning, and other development information to City staff and the public in an on-line electronic format.

Major Budget Items: This service will begin a transition process for consolidation with DWU and PW/GIS divisions to improve city-wide GIS and mapping functions.

Historic Preservation

Department: Sustainable Development and Construction

2.26

Description: Historic Preservation maintains and preserves Dallas's historic heritage and distinctive character by supporting preservation and conservation efforts of neighborhoods and establishing and managing historic and conservation districts. Strong healthy neighborhoods are the backbone of the City and are integral to providing quality and diverse housing opportunities. Heritage tourism contributes to the city's economic development and promotes a positive city image

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$200,000	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$24,990	0.0
Total	$0	0.0	$0	0.0	$224,990	2.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Staff recommendation supported by Landmark Commission	N/A	N/A	90%
Total Number Designation Ordinances Presented to Council	N/A	N/A	2
Certificates of Appropriateness processed to Landmark per planner annually	N/A	N/A	50
Certificate of Eligibility processed annually	N/A	N/A	10

FY 10-11 Performance Measure Status:

New Service

Service Target FY 2011-12: Timely and accurate processing of all applications; accurate review and documentation of Section 106 properties.

Major Budget Items: This bid moves 2 positions from Zoning and Preservation (2 Sr Plnr) and will reimburse Zoning Preservation 0.5FTE (Mngr) and Board, Code and Agenda Support 0.5 FTE (Coor II).

Home Repair - South Dallas/Fair Park

Department: Housing / Community Services

2.27 ***Description:*** Provides grants up to a maximum of $8,000 per project to eligible low-to-moderate income and/or handicapped homeowners living in substandard homes in the South Dallas/Fair Park Trust Fund area. The grants are used to make repairs and safety improvements to owner-occupied single-family homes.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$100,000	0.0	$48,000	0.0	$50,000	0.0
Total	$100,000	0.0	$48,000	0.0	$50,000	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of homeowners assisted who are satisfied with services provided	100%	100%	100%
Cost per home repaired (supplementing Home Repair Program funding)	$8,000.00	$8,000.00	$8,000.00
Number of applications submitted for assistance	40	75	55
Number of home repair grants provided	12	6	6

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide funding for home repairs in the South Dallas/Fair Park Trust Fund area.

Major Budget Items: CDBG $50,000

Housing Development Loan Program

Department: Housing / Community Services

2.28 ***Description:*** Provides private and non-profit organizations with loans/grants for the development of affordable housing, including but not limited to pre-development costs, development costs, construction subsidies, relocation costs, demolition costs, acquisition costs, related acquisition costs and rental rehabilitation.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$1,372,336	0.0
Total	$0	0.0	$0	0.0	$1,372,336	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Average per unit subsidy	N/A	N/A	$35,188.00
Number of units produced	N/A	N/A	39
Number of development loans	N/A	N/A	3

FY 10-11 Performance Measure Status:

New Service

Service Target FY 2011-12: Produce 39 units under 3 loan contracts for low-income households at 80% HMFI and below.

Major Budget Items: CDBG $1,372,336

Housing Services

Department: Housing / Community Services

2.29 ***Description:*** Provides CDBG funds to Community Housing Development Organizations (CHDO's) for cost in support of HOME-funded activities, such as housing counseling, loan processing, and other services related to assisting potential homebuyers participating or seeking to participate in HOME funded projects.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$50,000	0.0
Total	$0	0.0	$0	0.0	$50,000	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Monthly average expenses	N/A	N/A	$4,166.00
Number of CHDO loans	N/A	N/A	3
Number of households assisted	N/A	N/A	33

FY 10-11 Performance Measure Status:
New Service

Service Target FY 2011-12: Assist 33 households with housing counseling, loan processing or other eligibility processing under 3 contracts.

Major Budget Items: CDBG $50,000

Inland Port Development

Department: Office of Economic Development

2.30 ***Description:*** Provides support for City efforts to implement the International Inland Port of Dallas (IIPOD). IIPOD is designed to enhance the City's position as a logistics leader, providing jobs in warehousing and distribution. Support services include coordinating legislative activities related to transportation regulations with state and federal government, coordination of government partnerships, research into security and technology issues and coordination with other City development initiatives.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$34,717	1.3	$82,138	1.3	$23,701	1.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$64,193	0.0	$0	0.0	$78,616	0.0
Total	$98,910	1.3	$82,138	1.3	$102,317	1.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of work plan milestones achieved	100%	100%	100%
Percent of initial requests for information responded to within 3 business days	95%	95%	95%
Requests for information responded to	30	12	8
Number of work group meetings	8	13	4

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: 95% of responses answered within three days.

Major Budget Items: Primary focus is business development in the Inland Port area, as well as providing support for 2 new programs to promote U.S./international investment in Dallas: New Markets Tax Credits (NMTC) and City of Dallas Regional Center (CDRC).

International Business Development

Department: Office of Economic Development

2.31 ***Description:*** Stimulates recruitment of international business and foreign investors to Dallas, primarily through promotion of the City of Dallas Regional Center (CDRC) EB-5 Program, and interaction with various ethnic Chambers of Commerce. Objective is to increase the City's tax base and increase the number of jobs available to City residents. Staff works closely with the CDRC fund manager to develop an investment pipeline and recruit foreign investors.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$13,000	3.8	$220,757	3.9	$23,847	2.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$410,890	0.0	$174,956	0.0	$289,705	0.0
Total	$423,890	3.8	$395,713	3.9	$313,552	2.6

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Jobs created by international business investment in Dallas	165	85	150
Number of meetings/formal contacts and partnership programs with the international business community	100	115	100
Number of outbound trips and inbound delegations received to promote the City's international business development	30	35	25
Number of foreign companies recruited to Dallas	10	9	10

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: CDRC Commitment and closing goal of $80 Million (estimate $748k administrative fee for the City).

Major Budget Items: Support CDRC Program, focusing on Asia, Africa and Latin America. Funding for 2 positions, reduction of 1 position and redistribution of duties among remaining staff. Director assumes direct responsibiltiy for CDRC Program management.

Neighborhood Enhancement Program (NEP)

Department: Housing / Community Services

2.32 ***Description:*** Provides neighborhood public improvements to increase aesthetic appeal and complement community development efforts in Neighborhood Investment and other strategically targeted areas.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$150,000	0.0	$136,399	0.0	$50,000	0.0
Total	$150,000	0.0	$136,399	0.0	$50,000	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of funds committed for projects	N/A	N/A	100%
Percentage of projects executed by established dateline	100%	100%	100%
Expected number of projects	4	4	2

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide additional funding for projects within NIP and other strategically targeted areas.

Major Budget Items: CDBG $50,000

Neighborhood Investment Program - Infrastructure Improvements

Department: Housing / Community Services

2.33 ***Description:*** This service provides focused resources to stabilize five neighborhoods and build communities. The Neighborhood Investment Program funds public infrastructure improvements to address concerns of public health and safety through construction, repair, or reconstruction of public infrastructure.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$2,764,924	0.0	$2,764,924	0.0	$2,253,727	0.0
Total	$2,764,924	0.0	$2,764,924	0.0	$2,253,727	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of survey responses from NIP residents indicating perception that Program positively impacts target neighborhoods	70%	72%	75%
Percentage of projects initiated within 90 days of the scheduled start date	100%	100%	100%
Percent of available funds committed for construction projects	100%	100%	100%
Number of construction projects initiated	6	6	3

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: 100% of construction on NIP infrastructure improvements projects initiated within 90 days of scheduled start date.

Major Budget Items: CDBG $2,253,727

Neighborhood Non-Profits Housing Development

Department: Housing / Community Services

2.34 ***Description:*** This service provides operating assistance grants and development loans to active non-profit, City-certified Community Housing Development Organizations (CHDOs) for acquisition, pre-development, development of affordable housing for low-income households, and homebuyer assistance.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$3,126,556	0.0	$2,296,029	0.0	$1,700,000	0.0
Total	$3,126,556	0.0	$2,296,029	0.0	$1,700,000	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Number of operating loans	N/A	8	6
Number of CHDO's certified	N/A	9	9
Number of development loans	5	3	5
Number of units produced from development loans	60	40	39

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide 15 operating assistance grants and sufficient number of development loans for construction of 39 new single family units.

Major Budget Items:

HOME-CHDO Development Loans Program $1,400,000
HOME-CHDO Operating Assistance $ 300,000

Office of Special Events

Department: Convention and Event Services

2.35 ***Description:*** The Office of Special Events facilitates the promotion of events and activities within the City of Dallas, particularly within the Central Business District, to promote a positive image of the City and to stimulate significant economic growth. To meet these City goals, the Office of Special Events is charged to encourage and give high priority to established special events that have a record of significantly benefiting the City and to support commercial film development.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$363,829	6.0	$425,526	6.9	$369,383	6.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$363,829	6.0	$425,526	6.9	$369,383	6.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Ratio of revenue to expense	26.35%	18.94%	21.41%
Average services cost to issue one permit	$485.00	$473.33	$461.73
Permits of special events issued annually	760	899	800

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain the issuance of special event permits of approximately 800 annually.

Major Budget Items: None

Operation & Maintenance of Fair Park

Department: Park and Recreation

2.36

Description: Fair Park is a 277-acre tourist destination park with diverse offerings, sporting events, and first class entertainment at multiple event venues. Over 5 million patrons visit annually attending over 700 special events including exhibits, festivals, consumer shows, musical entertainment and corporate events. This service provides maintenance, operations, event sales and coordination, and also includes the department's centralized reservation services for 750 facilities and athletic fields.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$7,383,686	66.9	$7,527,608	62.8	$7,112,611	66.9
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$395,985	0.0	$599,081	0.0	$996,081	0.0
Total	$7,779,671	66.9	$8,126,689	62.8	$8,108,692	66.9

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Total cost per attendee at Fair Park	$1.15	$1.00	$1.00
Annual number of daily visits to programs or facilities	4,678,501	4,911,553	5,200,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Host 5.2 million annual visitors in FY 2011-12.

Major Budget Items: FY 2010-11 is estimated to be over-budget due to air conditioning system repairs at the Coliseum, Centennial, Food & Fiber, Automobile and Tower Buildings.

Pavement Management

Department: Public Works and Transportation

2.37 ***Description:*** This service assesses the condition of the City's 11,700 lane miles of streets and 1,363 miles of alleys. This information is used to identify and prioritize cost effective maintenance and capital improvements including candidate projects for future bond programs.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$246,438	3.2	$230,349	3.2	$228,052	3.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$246,438	3.2	$230,349	3.2	$228,052	3.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Vehicle miles traveled per lane mile of data collected	4.5	2.8	2.8
Lane mile of streets assessed	6,600	8,250	8,500
Alley miles assessed	630	825	850

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue to collect quality data for analysis of streets and alleys for recommended maintenance and improvements.

Major Budget Items: None

Private Development Infrastructure Inspection

Department: Sustainable Development and Construction - Enterprise

2.38

Description: The Private Development Infrastructure Inspection group performs field inspections of privately funded public infrastructure improvements to ensure compliance with city standards and to assure the quality of privately funded paving and drainage improvements prior to acceptance by the City.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$176,916	2.2	$168,979	1.9	$170,167	2.2
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$176,916	2.2	$168,979	1.9	$170,167	2.2

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Final inspection made within 5 working days of infrastructure completion	95%	90%	95%
Percentage of First Inspections completed by next day	98%	90%	98%
Annual Inspection per FTE	925	1,000	925
Annual Infrastructure Inspections	1,850	2,000	1,850

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Complete 98% of inspections within 24 hours.

Major Budget Items: None

Private Development Records and Archival Library

Department: Sustainable Development and Construction - Enterprise

2.39

Description: Central Files records and archives building plans and permits, as required by state law and industry practice. Currently, Central Files service maintains, retrieves, and provides historical records on permitted private development plans and inspection reports. Central Files responds to Open Records Requests and provides certified records or absence of records for court proceedings.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$713,707	12.2	$646,985	10.9	$743,529	13.3
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$713,707	12.2	$646,985	10.9	$743,529	13.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of Open Records Requests answered in less than 10 working days	98%	99%	99%
Documents scanned per FTE per month	1,340	1,240	1,340
Customers Served	9,000	8,328	9,000
Documents scanned	150,000	163,654	150,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain 8% to 10% increase in training for customers on computers and software. This enables customers to conduct research with minimal assistance from staff.

Major Budget Items: Staff will explore technology upgrades and improvements to enhance customer service and improve efficiency. Transfer in 1 FTE to assist with increase in records requests.

Private Development Survey

Department: Sustainable Development and Construction - Enterprise

2.40 ***Description:*** The Private Development Survey team reviews plats, field notes and covenant agreements for accuracy, completeness and compliance with City and State Professional Survey standards.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$191,372	2.2	$191,962	2.2	$183,904	2.2
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$191,372	2.2	$191,962	2.2	$183,904	2.2

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of Plats Reviewed/Completed Within Service Level Agreement	98%	70%	80%
Average turn around time for reviews in days	6	7.6	7
Plats Reviewed (annually)	195	250	220
Number of Field Notes Reviewed (annually)	400	500	450

FY 10-11 Performance Measure Status: *Caution*

Development activity and workload has increased higher than originally projected resulting in longer review times.

Service Target FY 2011-12: Will monitor work volume trends to achieve greater service level success. Work demand may warrant staff resources to be reallocated.

Major Budget Items: None

Protocol/World Affairs Council Contract

Department: Office of Economic Development

2.41 ***Description:*** The City has contracted with the World Affairs Council to aid the overall City economic development strategy by hosting international visitors and trade delegations, managing the Sister City and Friendship City programs, and leveraging resources from other international organizations.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$200,000	0.0	$200,000	0.0	$200,000	0.0
Total	$200,000	0.0	$200,000	0.0	$200,000	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
City of Dallas Partnership Events	15	18	15
City of Dallas Protocol Services & Promotions	15	20	20
Number of business related inbound delegations assisted to promote international business	25	25	25
Number of business referrals from Mexico, Canada, China, plus Dallas' top 10 trading partners	25	35	30

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Mayor's International Recruitment Fund (MIRF) Fundraising goal: $30,000.

Major Budget Items: Funded through Public/Private Partnership for FY 2011-12.

Real Estate for Private Development

Department: Sustainable Development and Construction

2.42

Description: Real Estate for Private Development sells tax foreclosed property & unneeded City property such as streets, alleys, easements, surplus land or buildings. In addition, the division also leases City-owned facilities and land to private sector developers, citizens, non-profit or other governmental agencies. Finally, this division licenses rights-of-way for development purposes and neighborhood enhancement projects.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$78,524	14.2	$17,870	13.2	$0	13.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$981,765	0.0	$1,020,363	0.0	$971,882	0.0
Total	$1,060,289	14.2	$1,038,233	13.2	$971,882	13.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Staff days to complete transactions	50	52	51
Percentage of transactions completed within Service Level Agreement	100%	98%	99%
Transactions per FTE	27	50	50
Property Transactions	375	500	550

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain current level of service and accuracy for processing all real estate transactions.

Major Budget Items: The projected number of real estate transactions will increase for FY 2011-12 to reflect an increase of tax foreclosure properties being sold.

Reconstruction/SHARE Housing for Low-Income Households

Department: Housing / Community Services

2.43 ***Description:*** This service provides deferred payment loans up to $103,000 for low-to-moderate income, owner-occupant households participating in the Major Systems Repair Program when the extent of repair required is such that demolition and on-site reconstruction of the home is warranted.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,932,527	0.0	$3,549,200	0.0	$1,660,006	0.0
Total	$1,932,527	0.0	$3,549,200	0.0	$1,660,006	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of homeowners assisted who were satisfied with services provided	100%	100%	100%
Average loan processed	$93,400.00	$93,400.00	$103,000.00
Number of applications submitted for assistance	88	179	90
Number of replacement loans provided	20	38	16

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide 16 loans up to $103,000 for reconstruction of eligible housing.

Major Budget Items: HOME $1,660,006

Estimate includes expenditure of prior year grant funds

Regulation and Enforcement of For Hire Transportation

Department: Code Compliance Services

2.44 ***Description:*** In FY11-12, this service transferred to Code Compliance. Direct costs for the service are fully supported by $1,200,000 in revenues collected from regulated industries. Program activities include criminal history checks for company owners and drivers, vehicle inspections, verification of insurance coverage and field inspections and complaint resolution.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$801,834	12.3	$748,135	11.3	$815,696	11.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$801,834	12.3	$748,135	11.3	$815,696	11.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of convictions on citations issued	95%	90%	95%
Percentage of complaints resolved within 15 days	86%	80%	86%
Average cost for Transportation Regulated Services	$60.00	$59.56	$60.00
Transportation for Hire Company permits/licenses issued	330	336	340

FY 10-11 Performance Measure Status:
Caution

Caution is related to Percentage of complaints resolved within 15 days. Current estimate is below target due to additional time needed to receive statements from complainants and/or drivers.

Service Target FY 2011-12: Ensure the traveling public are provided safe and efficient transportation by permitted companies and drivers by taking corrective steps to gain compliance of non-permitted companies and drivers.

Major Budget Items: In FY11-12, Regulation and Enforcement of For Hire Transportation is transferrring from Public Works to Code Compliance.

Residential Development Acquisition Loan Program

Department: Housing / Community Services

2.45 ***Description:*** This program provides funding for acquisition, relocation and demolition to affordable housing developers to redevelop properties for low and moderate-income homeowners and/or renters.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,000,000	0.0	$1,000,000	0.0	$750,000	0.0
Total	$1,000,000	0.0	$1,000,000	0.0	$750,000	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of funds committed for property redevelopment	100%	70%	100%
Number of properties acquired for development	N/A	2	2
Number of units produced for development	28	60	20
Number of loans provided to for profit and non profit housing developers	7	2	1

FY 10-11 Performance Measure Status:
Not on Track

Number of loans estimate was based on single family loans. Single family market is soft and program shifted focus to multi-family market where fewer loans are made but number of units increases.

Service Target FY 2011-12: Develop up to 20 properties for transitional housing projects and mixed use residential and commercial projects in the South Dallas area.

Major Budget Items: CDBG $750,000

Right-of-Way Maintenance Contracts and Inspections Group

Department: Street Services

2.46 ***Description:*** The Right-of-Way Maintenance Contracts and Inspections Group administers service delivery contracts and inspection services for street rights-of-way (ROW). Services include sweeping major thoroughfares, median/ROW mowing, TxDOT ROW mowing & vegetation maintenance and preventive maintenances. Additionally, this group provides inspections of work performed by in-house field crews and private contractors.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$13,157,973	28.0	$12,928,040	21.8	$9,777,672	28.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$954,000	0.0	$954,000	0.0	$954,000	0.0
Total	$14,111,973	28.0	$13,882,040	21.8	$10,731,672	28.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Number of acres of TxDOT roadside vegetation maintained	4,500	3,300	3,300
Number of lane mile of slurry seal and micro surfacing	245	245	245
Number of gutter miles swept on major streets	26,444	26,444	26,444
Number of acres of right of way and medians mowed and cleaned	29,844	29,844	29,844

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase initial inspection pass rate of vendor performance.

Major Budget Items: Maintains the current funding level for mowing, sweeping and preventive maintenance activities.

Reduces funding for one-time remedial clean up of TxDOT ROW.

Service Maintenance Areas

Department: Street Services

2.47 ***Description:*** The Department of Street Services has four Service Maintenance Areas (SMAs) that serve as the primary intake for approximately 35,000 customer service requests annually. SMAs provide daily maintenance and repair activities associated with streets, alleys, and rights-of-way, as well as street sweeping in the downtown area.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$8,537,920	218.3	$8,487,287	191.6	$8,731,267	218.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$3,933,443	0.0	$3,933,443	0.0	$3,933,443	0.0
Total	$12,471,363	218.3	$12,420,730	191.6	$12,664,710	218.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Average cost per square yard of asphalt level-ups	$19.00	$16.23	$16.00
Average cost per pothole repaired	$17.00	$17.11	$17.00
Number of square yards of asphalt repair level-ups	72,000	76,000	74,000
Number of potholes repaired	28,000	32,000	30,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase percentage of Service Requests that are closed within Service Level Agreement.

Major Budget Items: Maintains the current funding level for the service

Small Business Initiatives

Department: Office of Economic Development

2.48 ***Description:*** Provides direct assistance and support to small businesses to encourage start up and expansion that results in creation and retention of jobs and adds services and amenities to underserved communities (especially southern Dallas). Successful small businesses add to the City's tax base. Currently only 15% of total tax revenue is generated from southern Dallas. New Markets Tax Credits and Bank On Dallas programs are other initiatives that will bring development and enhance the quality of life.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$220,235	3.8	$0	2.6	$163,379	3.9
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,675,913	2.9	$1,765,122	2.1	$1,751,224	3.0
Total	$1,896,148	6.7	$1,765,122	4.7	$1,914,603	6.9

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
New Bank Accounts Opened	10,000	12,000	10,000
New Markets Tax Credit Projects Closed	3	2	3
Projects clearing initial New Markets Tax Credit (NMTC) screening process	10	8	10
Small Business Loan Commitments, SDDC PPPF (in $000's)	400	400	500

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Start construction on 3 retail outlets (2 in southern Dallas); application for new round of NMTC allocation - July 2011.

Major Budget Items: Supports investment in southern Dallas through NMTC, City of Dallas Regional Center (CDRC); and improved access to mainstream banking (Bank On Dallas).

South Dallas/Fair Park Trust Fund

Department: Office of Economic Development

2.49 ***Description:*** The South Dallas Fair Park Trust Fund (SD/FPTF) provides increased opportunities for economic growth and neighborhood vitality in the Fair Park service area through the use of grants to various community organizations for health services, education, neighborhood cleanliness and public safety initiatives, and loans to support and grow businesses serving or employing neighborhood residents.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$28,941	2.5	$35,239	2.6	$26,077	2.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$229,006	0.0	$229,006	0.0	$238,906	0.0
Total	$257,947	2.5	$264,245	2.6	$264,983	2.6

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of applications that are approved	75%	63%	83%
Loans/Grants per FTE	15	12	12
Grants/Loans Approved	30	19	25
Applications Processed	40	30	30

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Approve 25 grants/loans

Major Budget Items: Supports program administration that promotes quality of life improvement and economic development in South Dallas. Augments SD/FPTF loan and grant program funding by $100k annually.

Strategic Land Use

Department: Sustainable Development and Construction

2.50

Description: Strategic Land Use works to advance the goals of major policy plans such as forwardDallas! by implementing citywide integrated land use and transportation policy initiatives as well as comprehensive land use, infrastructure and economic development plans for strategic economic opportunity areas. This service will position the City to maximize key redevelopment areas that build the tax base, leverage public investment, and enhance quality of life.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$303,871	4.0	$303,871	4.0	$348,825	4.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$66,662	0.0	$66,662	0.0	$31,820	0.0
Total	$370,533	4.0	$370,533	4.0	$380,645	4.2

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Community Outreach and Project Coordination Meetings	160	175	160
Projects Submitted for Council Adoption	2	2	2
Project Milestones Completed per FTE	6	7.5	6
Project Milestones Completed	24	30	24

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Initiate and substantially advance NCTCOG funded LBJ-Skillman Plan and Building Blocks Sustainable Development District Plan. Initiate and substantially advance 5 HUD Challenge Grant plans. Complete the Complete Streets Initiative.

Major Budget Items: None

Street Cut and Right-of-Way Management (Cut Control)

Department: Public Works and Transportation

2.51 ***Description:*** This service monitors and enforces activities affecting the public infrastructure by permitting and inspecting construction, repair, and modifications from water, sewer, storm drainage, paving, electric, gas, phone, cable TV and communication facilities within the public right-of-way. This service is vital to maintaining the street infrastructure necessary to support economic growth and enhance public safety.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$251,734	10.2	$190,502	7.0	$347,656	10.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$385,768	0.0	$257,112	0.0	$303,482	0.0
Total	$637,502	10.2	$447,614	7.0	$651,138	10.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of written violations resolved prior to becoming citations	90%	90%	90%
Average # of days to process a routine permit	5	4.5	5
Number of Street Cut and Excavation Permits issued	22,000	22,100	22,500
Number of written violations issued	45	95	45

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue to work with service providers to protect City infrastructure and minimize violations.

Major Budget Items: Additional resources include funding from Dallas Water Utilities and the Capital Bond Program.

Street Lighting

Department: Street Services – Street Lighting

2.52 ***Description:*** Street Lighting provides funding for the electricity and maintenance of 86,100 street lights on city streets and freeways.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$17,337,556	1.0	$17,244,924	1.0	$18,558,768	1.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$17,337,556	1.0	$17,244,924	1.0	$18,558,768	1.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of Service Requests Meeting Service Level Agreement	90%	92%	92%
Percent of Surveyed Street Lights Working	84%	95%	95%
Number of Street Lights Surveyed Monthly for Outages	12,500	1,400	3,000

FY 10-11 Performance Measure Status:
Caution

Staff devoted to street light surveys was reduced substantially during current year; additional staff time will be allocated for FY 11-12

Service Target FY 2011-12: Decrease the average number of days to process a new/relocation street light request.

Major Budget Items: This service transfers from Public Works to Street Services in FY 2011-12.

Increase in funding level is due to ONCOR rate increase and Woodall Rodgers tunnel maintenance and electricity.

Street Repair Division - Asphalt

Department: Street Services

2.53 ***Description:*** Street Repair Division-Asphalt oversees a maintenance inventory of approximately 6,200 lane miles of asphalt streets and 1,300 miles of paved alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests and by planned program work such as the Street Rehabilitation and Street Restoration Programs.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$12,342,907	111.6	$12,260,812	111.2	$12,344,144	111.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$564,759	0.0	$564,759	0.0	$564,759	0.0
Total	$12,907,666	111.6	$12,825,571	111.2	$12,908,903	111.6

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of Service Request meeting service level agreements	90%	92%	92%
Number of lane miles of asphalt street restoration	14	14	14
Number of lane miles of asphalt street rehabilitation	30	30	30
Number of lane miles full depth asphalt street repair	60	55	60

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the percentage of Service Requests completed within the Service Level Agreement.

Major Budget Items: Maintains the current funding level for the service.

Street Repair Division - Concrete

Department: Street Services

2.54 ***Description:*** Street Repair Division-Concrete oversees a maintenance inventory of approximately 5,400 lane miles of concrete streets and 1,300 miles of paved alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests and by planned program work such as the Partial Reconstruction Program.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$14,962,768	144.2	$14,967,519	135.2	$15,319,805	144.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$902,304	0.0	$902,304	0.0	$902,304	0.0
Total	$15,865,072	144.2	$15,869,823	135.2	$16,222,109	144.2

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of Service Requests meeting service level agreements	80%	79%	80%
Number of lane mile of partial reconstruction	62	65	65
Number of square yard permanent concrete repair	56,000	55,200	56,000
Number of linear feet of curb and gutter repaired	74,000	65,000	65,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the percentage of Service Requests completed within the Service Level Agreement.

Major Budget Items: Maintains the current funding level for the service.

Subdivision Plat Review

Department: Sustainable Development and Construction - Enterprise

2.55 ***Description:*** Subdivision provides information on platting regulations to internal and external customers. This service also processes, reviews and formulates staff recommendations on subdivision applications in compliance with the Development Code, state law and accepted land use principals.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$331,259	4.7	$338,561	4.7	$381,123	5.8
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$331,259	4.7	$338,561	4.7	$381,123	5.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Number of preliminary plats reviewed annually	120	144	150
Number of final plats reviewed annually	75	54	60
Number of early release permits issued	75	72	75
Number of customers served daily	150	156	160

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Complete all preliminary plat reviews within 21 days of acceptance of application.

Major Budget Items: Add one FTE to assist with increased activity levels and improve customer service levels.

Traffic Operations Maintenance

Department: Street Services

2.56 ***Description:*** Traffic Operations Maintenance is responsible for the installation and maintenance of traffic signals, signs, and pavement markings to allow for the safe and efficient flow of traffic.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$3,865,589	53.5	$4,572,069	50.2	$4,738,829	53.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,880,318	0.0	$1,399,958	0.0	$888,227	0.0
Total	$5,745,907	53.5	$5,972,027	50.2	$5,627,056	53.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Traffic Signal Hardware Repaired Within Service Level Agreement (60 Days)	90%	99%	98%
Percent of Streets with Acceptable Levels of Visible Striping	80%	80%	80%
Average Response Time in Minutes for Emergency Traffic Sign Calls	30	26	28
Average Response Time in Minutes for Emergency Signal Malfunction Calls	90	93	65

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase percentage of knocked down intersection traffic signals permanently repaired within service level agreement.

Major Budget Items: This service transfers from Public Works to Street Services in FY 2011-12.

Includes electric payments for traffic signals and the striping contract for linear miles and crosswalks.

Increased funding for four additional repair technicians.

Traffic Safety and Congestion Management

Department: Street Services

2.57 ***Description:*** This service oversees the design/operation of traffic control devices on city streets. Traffic operations are improved by designing and implementing traffic signals, signs and pavement markings based on best engineering practices and national standards. Engineers conduct field studies and direct the implementation of countermeasures to prevent accidents, reduce congestion and improve way-finding.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$2,189,184	27.7	$2,207,208	26.6	$2,252,844	27.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$609,594	0.0	$428,932	0.0	$516,324	0.0
Total	$2,798,778	27.7	$2,636,140	26.6	$2,769,168	27.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of Traffic Engineering Service Requests Completed Within Service Level Agreement	90%	91%	90%
Percent of Traffic Signal Projects Completed on Schedule	97%	98%	97%
Percent of Lane Closure Violations Corrected Within 24 Hours of Discovery	98%	98%	99%
Percent of Traffic Signals With Working Communication to Central Computer	90%	89%	90%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase traffic engineering service requests completed within service level agreement.

Major Budget Items: This service transfers from Public Works to Street Services in FY 2011-12.

Fees for maintenance of the cable system connecting traffic signals to the Traffic Management Center are included.

Maintains current funding level for the service.

Transportation Planning

Department: Sustainable Development and Construction

2.58 ***Description:*** This service provides technical analysis for transportation projects related to transit, bicycle and pedestrian facilities, freeways/tollways and thoroughfares. Focus is on the identification of transportation-related infrastructure that can be funded through bond programs and interagency partnerships needed to support economic development and enhance quality of life. Extensive collaboration with other City departments and outside agencies is a significant responsibility of this division.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$532,679	7.0	$400,389	4.9	$479,980	6.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$81,900	0.0	$81,900	0.0	$41,491	0.0
Total	$614,579	7.0	$482,289	4.9	$521,471	6.2

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of Transportation Planning work plan completed	90%	90%	90%
Percentage of Thoroughfare Plan amendments approved by Council that concur with staff recommendations	100%	100%	100%
Average number of months to complete a Thoroughfare Plan study	4	4	4

FY 10-11 Performance Measure Status:

Service Target FY 2011-12: Complete the "Complete Streets Plan", continue development of Streetcar system grants, increase bicycle program and infrastructure.

Major Budget Items: None

Trinity River Corridor Project Implementation

Department: Trinity Watershed Management

2.59

Description: The Trinity River Corridor Project improves the quality of life for the residents of Dallas and attracts visitors from across the country. This multi-objective project provides critical flood protection, recreational amenities, environmental restoration/preservation, transportation improvements, and economic development. Implementation of the project is in accordance with the Trinity River Corridor Project Balanced Vision Plan.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$46,000	14.9	$247,514	14.7	$252,220	14.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,245,000	0.0	$1,234,729	0.0	$1,208,003	0.0
Total	$1,291,000	14.9	$1,482,243	14.7	$1,460,223	14.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Acres of City-owned Trinity River Corridor Project property mowed	N/A	N/A	96
Number of contracts awarded	8	8	8
Land Acquisition (acres)	99	145	135

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue design and construction of various components of the Trinity River Corridor Project in accordance with the Trinity River Corridor Project Balanced Vision Plan.

Major Budget Items: $102,091 to provide mowing and maintenance for properties acquired for the Trinity River Corridor Project. $146,142 for fill permit activity and snow and ice events. Transfered 1 position to Human Resources for FY 2011-12.

Union Station

Department: Convention and Event Services

2.60 ***Description:*** Union Station, a City of Dallas owned facility located at 401 S. Houston Street, Dallas, Texas 75202, serves as a hub for the City's major transportation providers. The City leases space to the Dallas Area Rapid Transit's light rail system and AMTRAK. The department of Convention and Event Services is charged with the responsibility of administering the operations of Union Station.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$622,736	0.0	$670,862	0.0	$656,920	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$622,736	0.0	$670,862	0.0	$656,920	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Ratio of Revenue to Expense	53.01%	49.42%	50.5%
Operation and maintenance cost per sq ft	$3.86	$4.17	$4.08
Total Revenue	$330,116.00	$331,575.00	$331,732.00

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain operation and maintenance cost $4.08 per square foot in FY 2011/12.

Major Budget Items: None

Urban Land Bank

Department: Housing / Community Services

2.61 ***Description:*** Identifies properties which are reviewed for soundness of title and developability, referred to the County Attorney for foreclosure, and acquired for resale at below market pricing to developers of affordable, single-family homes that are constructed for sale to low-to-moderate income homebuyers.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$109,242	4.0	$109,242	4.0	$127,011	4.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$350,000	0.0	$350,000	0.0	$350,000	0.0
Total	$459,242	4.0	$459,242	4.0	$477,011	4.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Ratio of properties sold to total properties acquired	50%	90%	75%
Ratio of lot referrals confirmed as eligible to be filed in court to total number of lots reviewed	90%	80%	80%
Referrals of tax-foreclosed properties	300	300	300
Number of properties acquired	125	131	125

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Produce approximately 100 new residential homes by FY2012 with commensurate increase in property tax receipts when homes are sold and placed on tax rolls.

Major Budget Items: Additional Resources:
Proceeds from property sales up to $350,000.

Vendor Development

Department: Business Development & Procurement Services

2.62 ***Description:*** In efforts to comply with the Council's Business Inclusion & Development (BID) policy and to encourage Minority and Women Business Enterprise (M/WBE) participation in the City's procurement endeavors, Business Development and Procurement Services (BDPS) has marketed the ResourceLINK Team (RLT) to be the "sales force" for the City with the goal of recruiting and educating vendors to do business with the City.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$140,562	2.0	$129,241	1.8	$133,786	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$140,562	2.0	$129,241	1.8	$133,786	2.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Training sessions per FTE	15	20	18
Number of training sessions conducted	30	36	36
Number of awareness events held	77	108	80

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: To hold 80 vendor awareness events.

Major Budget Items: None

Water Capital Funding

Department: Water Utilities

2.63 ***Description:*** Provides funding related to the Water Utilities Capital Improvement Program through the issuance of long and short term debt as well as cash funding to meet the City's Financial Management Performance Criteria (FMPC).

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$252,754,883	0.0	$235,983,531	0.0	$267,111,055	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$252,754,883	0.0	$235,983,531	0.0	$267,111,055	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Maintain minimum annual bond ordinance coverage requirement of 1.25 with the FMPC goal of 1.50	1.59	1.52	1.61
Annual percent of actual to budgeted transfers for construction - Ratio of annual actual transfers for construction to annual budgeted transfers for construction	100%	82%	100%
Actual cash transfers for construction - Actual annual transfers from DWU's Operating Budget to DWU's Capital Budget for construction	$75,500,000.00	$62,228,648.00	$70,100,000.00

FY 10-11 Performance Measure Status:
Caution

Due to the impact of weather on water sales during the first half of FY11, revenues are projected to be under budget reducing cash transfer to construction. Reduced capital funding will be managed by project delays and added use of commercial paper.

Service Target FY 2011-12: Provide 100% of funding needed for capital projects, including cash and payment of debt.

Major Budget Items: Fiscal Year 2010-11 underrun includes reduced cash transfers to construction and debt service savings.

Fiscal Year 2011-12 includes increases for capital funding and the Integrated Pipeline to connect Lake Palestine.

Water Production and Delivery

Department: Water Utilities

2.64 ***Description:*** Operation and maintenance of facilities to provide drinking water and fire protection to over 2.2 million people in the City of Dallas, 23 customer cities and DFW Airport. This includes a 24/7 operation of three water purification plants, both treated water and raw water pump stations, elevated storage tanks, and approximately 5,130 miles of distribution system. Leak detection and back-flow prevention programs reduce water loss and protect the community from cross connection contamination.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$100,404,142	589.8	$98,575,150	588.0	$100,946,232	596.3
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$100,404,142	589.8	$98,575,150	588.0	$100,946,232	596.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Annual percent of compliance with State and Federal Standards and Regulations for drinking water	100%	100%	100%
Cost per MG Treated	$627.13	$645.97	$640.14
MG Treated - Million gallons of water provided	160,100	152,600	157,600

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Treatment plants will meet or exceed standards set by Federal & State regulatory agencies established for safe, drinkable water and provide uninterruptible service 100% of the time.

Major Budget Items: Includes full year funding of leak detection and repair crews added in Fiscal Year 2010-11 as part of the Water Conservation 5-Year Strategic Plan and staff to operate & maintain new facilities at Lake Fork Pump Station.

Water Utilities Capital Program Management

Department: Water Utilities

2.65 ***Description:*** Service provides management for capital improvement projects from inception through start up. Service includes: long-range capital budget planning; contract procurement; administration of professional engineering / technical services; determination & evaluation of alternatives; determination and acquisition of right–of-way and other special requirements; administration and inspection of construction; development of "as-built" mapping; testing, training & start up of the required improvements.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$13,213,687	169.0	$12,930,406	166.5	$13,464,228	169.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$13,213,687	169.0	$12,930,406	166.5	$13,464,228	169.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Total capital projects awarded divided by total FTEs required to manage the Capital Program	$2,049,112.00	$1,834,468.00	$1,637,278.00
Total value of capital projects awarded	$346,300,000.00	$305,439,000.00	$276,700,000.00

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Award 95% of the projects in the annual work plan within 90 days of the established schedule.

Major Budget Items: None

Zoning

Department: Sustainable Development and Construction - Enterprise

2.66

Description: Zoning provides information on regulations to internal and external customers and processes, reviews and formulates staff recommendations on development applications in compliance with the Development Code, state law and accepted land use principles.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$1,067,246	10.7	$1,036,154	10.2	$943,396	10.8
Additional Resources	$0	0.0	$0	0.0	$54,882	0.0
Total	$1,067,246	10.7	$1,036,154	10.2	$998,278	10.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Staff recommendation supported by City Council	85%	85%	85%
Zoning cases per planner annually	56	60	60
Authorized Hearings Processed	N/A	N/A	2
Requests for zoning changes/amendments processed annually	150	238	240

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Schedule all CPC agenda items for action within 30 days of final revisions being provided to the department.

Major Budget Items: Transfer one FTE (Sr Planner) to Historic Preservation (GF). Add one FTE (Planner) to assist with increased zoning activity to be hired as demand warrants.

Clean, Healthy Environment

Dallas is a sustainable community with a clean, healthy environment

CITY OF DALLAS
TEXAS

Air Quality Compliance

Department: Public Works and Transportation

3.1 ***Description:*** This service conducts regulatory investigations and inspections of industry and businesses with the potential to emit air pollutants. This includes gas stations, paint and body shops, used car lots and construction sites, as well as addressing citizen complaints, targeting air pollutants that have the potential to be injurious to or to adversely affect human health and the environment. Air pollutants include smoke, mist, fumes, dust and odors.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$650,709	11.1	$791,673	11.1	$322,649	11.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$530,421	0.0
Total	$650,709	11.1	$791,673	11.1	$853,070	11.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of facilities compliant with applicable regulations during the initial investigation	93%	95%	93%
Percent of Complaints responded to within 8 working hours	91%	93%	91%
Percent of Complaints resolved after initial investigation	95%	95%	95%
Regulated source investigations	825	840	810

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain the percentage of facilities that are in compliance with air regulations on the annual investigation above 90%.

Major Budget Items: Additional resources reflect grant funding from the Texas Commission on Environmental Quality.

Ambient Air Monitoring

Department: Public Works and Transportation

3.2 ***Description:*** This service operates four air monitoring networks that measure targeted air contaminants designated by the U.S. Environmental Protection Agency (EPA), Texas Commission on Environmental Quality and Department of Homeland Security to have the potential to be injurious to or to adversely affect human health and the environment. Measured air quality is compared to National Standards with the ultimate goal of attaining the current 8-hour ozone standard.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$511,311	6.8	$550,379	7.3	$119,912	8.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$85,600	0.0	$639,559	0.0
Total	$511,311	6.8	$635,979	7.3	$759,471	8.6

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of valid samples collected	96%	95%	96%
Air samples scheduled	408,000	408,000	425,260
Air samples collected	385,500	385,500	408,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain the percentage of valid samples collected above 95% against the State Contract average standard of 83.5%.

Major Budget Items: Additional resources reflect 4 contracts/grants with the Texas Commission on Environmental Quality.

Animal Collection

Department: Sanitation Services

3.3 ***Description:*** Provides for the prompt and humane recovery and disposal of animal remains from residences, rights-of-way, and veterinary clinics within Dallas city limits. Recovery costs are recouped through the residential Sanitation fee and direct charges to veterinary clinics and customers (for large animals).

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$329,922	6.0	$400,561	7.4	$346,934	7.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$329,922	6.0	$400,561	7.4	$346,934	7.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of service generated cases closed within SLA	99.3%	99.3%	99.4%
Cost per collection case	$17.36	$24.98	$19.80
Number of reported collection cases served	19,000	16,033	17,500

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Reduce the average cost of collection to less than $20.00 per case.

Major Budget Items: None

Brush/Bulk Waste Removal Services

Department: Sanitation Services

3.4 ***Description:*** Brush and bulk waste pickup service to 250,000 customers who generate over 130,000 tons of bulky waste not suitable for disposal in the regular refuse service. Waste is removed from residences on a scheduled monthly basis to aid in keeping neighborhoods beautiful and to discourage illegal dumping. The cost of this service is fully recovered through the sanitation residential fee.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$11,201,110	141.0	$11,589,892	130.3	$11,752,245	141.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$60,000	0.0	$0	0.0	$0	0.0
Total	$11,261,110	141.0	$11,589,892	130.3	$11,752,245	141.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of cases closed within SLA	99%	99%	99%
Cost per customer served	$49.99	$48.86	$49.49
Cost of service per ton	$66.00	$82.78	$78.25
Brush/Bulk tons collected annually	170,000	141,000	150,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Improve "missed service" average response time to less than 3 days.

Major Budget Items: None

City Facility Services

Department: Sanitation Services

3.5 ***Description:*** Provide garbage and/or recycling collection service for 285 facilities using contract waste hauling services. Garbage and recycling collection provided for 170 City-owned facilities and drop-off recycling collection for 115 neighborhood based sites.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$850,988	0.0	$850,988	0.0	$851,008	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$850,988	0.0	$850,988	0.0	$851,008	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Cost Per Recycle Drop-off Site	$619.00	$688.38	$804.00
Annual cost per facility for service	$2,775.00	$2,836.00	$2,836.00
Recycle Drop-off Sites	354	268	250
Recyclables Collected (tons)	4,500	3,261	3,100

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Convert to full cost recovery for recycling at City facilities; City Departments to pay cost of service, less recycling revenue share.

Major Budget Items: None

Community Centers - MLK/WDMC

Department: Housing / Community Services

3.6 ***Description:*** To implement cultural and needs based programs at the Martin Luther King, Jr. and West Dallas Multipurpose Community Centers. To provide Social Services to respond to family emergencies to prevent homelessness and to rapidly re-house those that become homeless.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$1,099,134	14.8	$1,144,333	14.8	$1,516,101	18.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,183,935	0.0	$1,108,598	4.0	$329,684	0.0
Total	$2,283,069	14.8	$2,252,931	18.8	$1,845,785	18.8

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of customers reporting service satisfaction	95%	95%	95%
Average monthly rate per leased space	$1,307.00	$1,552.00	$1,713.00
Average amount of financial assistance	$1,450.00	$1,200.00	$600.00
Total number of clients assisted (financial, food, referrals, donations)	38,000	25,000	15,000

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Increase the number of citizens who visit the centers by 1%.

Major Budget Items:
Additional Resources:
TXU Energy Aid $209,684
DWU-Operation Water Share Program $90,000
Reliant Energy -Reliant Care Program $30,000
4 FTE's added back to the General Fund from HPRP (Stimulus Funds) which ended FY10-11.

Comprehensive Homeless Outreach

Department: Housing / Community Services

3.7

Description: This service supports the contract operation of The Bridge, Homeless Housing Services, and Homeless Administration and assists homeless individuals with basic needs such as food, clothing, shelter and referrals. Accomplished through a continuum of care method that includes outreach and engagement, intake and assessment, intense casework, support, and transitional/permanent supportive housing, all with the goal of helping these individuals gain self-sufficiency.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$5,262,188	15.0	$5,251,214	15.1	$5,316,030	15.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$4,438,850	13.0	$4,218,200	13.0	$4,158,347	13.0
Total	$9,701,038	28.0	$9,469,414	28.1	$9,474,377	28.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of clients staying in permanent supportive housing for seven (7) months or longer	81%	82%	81%
Percentage of reduction in chronic homelessness	1%	1%	1%
Percentage of clients assessed that are referred to housing programs	97%	100%	98%
Percentage of homeless project initiatives that meet target/goals	80%	95%	90%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Ensure provision of services to persons that are homeless with 100% compliance with federal, state, and local rules and regulations, and reduce the percentage of residents who feel homelessness is a major problem by 5%.

Major Budget Items: $745,869 pass through to MDHA from Dallas County for the Bridge (Original FY08-09 County commitment $1,000,000). Additional Resources: Home $828,129; ESG $122,786; HOPWA $537,685; HUD Shelter Plus Care, Supportive/permanent housing grants $2,669,747

Dallas Animal Services

Department: Code Compliance Services

3.8 ***Description:*** The Animal Services division fosters a cleaner, healthier city environment by using a quality management system to provide for the care and control of animals, management of the shelter facility and public information and education on animal issues. Additionally, the division partners with various animal rescue and welfare organizations to address animal issues within the City of Dallas.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$6,609,654	121.6	$6,862,929	115.5	$6,287,550	81.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$447,000	0.0	$217,000	0.0	$250,000	0.0
Total	$7,056,654	121.6	$7,079,929	115.5	$6,537,550	81.5

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Total number of loose animals calls to 311	20,000	18,572	18,000
Total dog/cat adoptions, rescues, redemptions (live releases)	N/A	7,578	7,600
Shelter intake count for dogs and cats	N/A	25,032	25,000
Number of pets registered	55,612	55,719	58,392

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the number of pets registered to 58,392.

Major Budget Items: Code Compliance is partnering with non-profit spay/neuter groups and several foundations and charities in order to form a collaborative effort to increase the availability of spay/neuter services to residents unable to afford them.

Dental Health Services

Department: Housing / Community Services

3.9 ***Description:*** Contracted services to provide dental services to children and youth through age 19 and to seniors age 60 and above (via CDBG and General Funds), at five dental clinics: Bluitt Flowers, DeHaro Saldivar, East Dallas Clinic, Vickery Meadows and Southeast Dental Center.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$100,000	0.0	$100,000	0.0	$100,000	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$200,000	0.0	$200,000	0.0	$100,000	0.0
Total	$300,000	0.0	$300,000	0.0	$200,000	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Maintain 40% or more reduction in tooth decay as measured in 6 and 12 month visits	40%	35%	40%
Cost per patient	$475.00	$636.00	$635.00
Average cost per patient visit	$150.00	$163.37	$165.00
Patients served	420	470	315

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain 40% or more reduction in tooth decay as measured in 6 and 12 month visits.

Major Budget Items: Additional Resources:
CDBG-Community Dental Care contract for $100,000 provides dental care services to children and youth through age 19 and seniors age 60 and above. General Fund $100,000 provides for Seniors age 60 and above.

Emergency Social Services Contract

Department: Housing / Community Services

3.10 ***Description:*** Contracts with non-profit organizations to provide emergency shelter, essential services, and homeless prevention financial assistance for persons who are homeless or at risk of homelessness.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$2,942,086	0.0	$2,900,000	0.0	$927,173	0.0
Total	$2,942,086	0.0	$2,900,000	0.0	$927,173	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of clients maintaining stable housing for at least six months, as measured by contractor survey	78%	70%	78%
Costs per households in stable housing	$1,100.00	$1,549.00	$1,553.00
Average costs per client	$1,208.00	$1,208.00	$1,212.00
Clients served	3,000	2,400	765

FY 10-11 Performance Measure Status:
Not on Track

Costs per household have increased due to increased cost of rents and utilities therefore the number of clients has decreased.

Service Target FY 2011-12: 78% of clients maintaining stable housing for at least six months.

Major Budget Items: Approximately 95% of ARRA HPRP federal stimulus grant funding will be expended through FY2010-11, with only about $318,332 available in FY 2011-12.

Additional Resources:
Emergency Shelter Grant (ESG) - $608,841

Environmental Enforcement, Compliance, and Support (Legal Services)

Department: City Attorney's Office

3.11 ***Description:*** The Environmental Enforcement, Compliance, and Support service prosecutes environmental violations, manages environment-related litigation and provides legal advice to City departments regarding environmental compliance to protect natural resources.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	1.0	$0	0.8	$0	1.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$86,474	0.0	$80,976	0.0	$83,804	0.0
Total	$86,474	1.0	$80,976	0.8	$83,804	1.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Number of notices sent, repair agreements entered, litigation filed, or matters resolved through compliance for environmental issues	80	120	100
Number of storm water complaints filed in court	130	75	100

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Protect natural resources for taxpayers through pre-litigation and litigation actions on 100% of properties referred.

Major Budget Items: Service is fully funded through reimbursement from Storm Drainage Management Fund.

Environmental Management System (EMS) and Environmental Compliance

Department: Park and Recreation

3.12

Description: Provides for the continued management of the department's 1) Environmental Management System (EMS); 2) management of Storm Water Drainage Management Fund (SDM); and 3) an environmental compliance program corresponding to the EPA Consent Decree. Managing the EMS and insuring environmental compliance for this large department requires continuous monitoring through internal inspections, assessments, audits, training and documentation. This service is partially reimbursed with stormwater funds.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$112,884	10.4	$17,289	5.0	$58,157	10.4
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$436,987	0.0	$436,987	0.0	$436,987	0.0
Total	$549,871	10.4	$454,276	5.0	$495,144	10.4

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage reduction in the number of non-conformances issued from ISO 14001 audits	4%	5%	5%
Number of annual employee training hours	2,500	1,500	1,500
Number of compliance assessments and/or inspections performed	95	80	75
Number of EMS, regulatory and Stormwater classes offered	110	80	75

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Department objectives and targets will be consistent with the City-wide effort to comply with the EMS.

Major Budget Items: Additional funding has been added for a Renewable Energy Education Program.

Environmental Quality

Department: Management Services

3.13 ***Description:*** The City of Dallas 2010 Annual Progress Report states: “Protecting the environment is one of the most important mandates given to the City of Dallas." The Office of Environmental Quality (OEQ) is in place to ensure the City meets its commitment to protecting and improving the environment by leading the City on environmental compliance, training, pollution prevention, and continual improvement.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$570,356	23.4	$542,787	22.8	$508,360	23.4
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,490,616	0.0	$1,381,051	0.0	$1,536,611	0.0
Total	$2,060,972	23.4	$1,923,838	22.8	$2,044,971	23.4

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of departments on track for achieving Environmental Management System (EMS) objectives and targets	92%	100%	95%
Percentage of positive environmental training course evaluation responses	85%	87%	90%
Number of Municipal Setting Designation applications reviewed	12	10	10
Number of Outreach events	80	67	72

FY 10-11 Performance Measure Status:
Combined/Separated Service

Service Target FY 2011-12: Continue to reduce environmental impact of City operations by completing assessment and revision of citywide and multi-departmental objectives and targets.

Major Budget Items: This service combines eight FY 2010-11 services related to environmental initiatives.
This bid is partially reimbursed by Stormwater, DWU and AVI.

HIV/AIDS Housing and Services

Department: Housing / Community Services

3.14 ***Description:*** Contracted services to provide housing assistance and support services for persons living with HIV/AIDS and their families in the Dallas eligible metropolitan statistical area.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$3,603,958	5.0	$3,600,000	0.0	$3,694,000	0.0
Total	$3,603,958	5.0	$3,600,000	0.0	$3,694,000	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Households with access to care and services	455	488	560
Households with housing stability	576	545	540
Cost per household served	$5,436.00	$5,900.00	$5,910.00
Households served	650	610	625

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Increase housing stability and access outcomes from 89% to 90%.

Major Budget Items: Additional Resources:
HOPWA - Housing Opportunitites for Persons with AIDS (HOPWA) - $3,694,000 (contracted services only).

FTEs: 5.0 FTEs deleted from this contracted service. FTEs are reflected in other budgets.

Illegal Dump Team - Criminal Investigations and Arrests

Department: Court and Detention Services

3.15 ***Description:*** The Illegal Dump Team (IDT) conducts criminal investigations of illegal dumping offenses and arrests individuals violating city, state, and federal laws related to environmental crimes. The Illegal Dump Team duties includes monitoring chronic dumpsites, filing criminal cases, and enforcing City of Dallas Ordinances to include Motor Vehicle Idling, Unsecured Loads, Scrap Tire and the Illegal Transport ordinance.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	8.1	$0	8.1	$0	10.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$586,196	0.0	$628,655	0.0	$725,253	0.0
Total	$586,196	8.1	$628,655	8.1	$725,253	10.1

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Number of citations issued for illegal idling	231	288	320
Number of arrests of environmental violators	78	90	120
Number of criminal cases filed	85	111	147
Number of citations issued for environmental violations	402	417	566

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continued efforts of investigation of environmental crimes and increased patrol of the Trinity River Corridor.

Major Budget Items: Increased staffing in IDT by 20%. This service is reimbursed by Stormwater Management.

Landfill Services

Department: Sanitation Services

3.16 ***Description:*** Provide a reliable and cost competitive facility for disposal of both residential and commercial waste in a safe and effective manner, while advancing the city's environmental programs and creating positive net revenue to the General Fund. This service is both self supporting and supportive to the General Fund.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$16,378,568	149.7	$17,205,613	152.9	$17,331,234	149.7
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$80,000	0.0	$0	0.0	$0	0.0
Total	$16,458,568	149.7	$17,205,613	152.9	$17,331,234	149.7

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Consumption of less than 5% of landfill space annually	1.6%	1.32%	2%
Percent of Customers Served within SLA	96%	96%	96%
Revenue generated from commercial customers	$21,535,696.00	$17,925,114.00	$18,275,928.00
Number of tons of waste received at landfill	1,600,000	1,226,054	1,300,000

FY 10-11 Performance Measure Status: *Caution*

The recession has decreased the number of tons to the landfill and the associated revenue.

Service Target FY 2011-12: Increase Landfill's diversion of construction waste (concrete, asphalt, wood waste) by 3%.

Major Budget Items: None

Major Systems Repair Program

Department: Housing / Community Services

3.17 ***Description:*** Provides up to $17,500 to low/moderate income homeowners for assistance with repair/replacements of one or more of the following four major systems: heating/air, plumbing, roof and/or electrical.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,501,500	0.0	$1,557,500	0.0	$2,104,848	0.0
Total	$1,501,500	0.0	$1,557,500	0.0	$2,104,848	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of homeowners assisted who are satisfied with services provided	100%	100%	100%
Average repair cost per home assisted	$13,000.00	$17,500.00	$17,500.00
Number of applications submitted for assistance	908	950	1,000
Number of home repair loans provided	120	89	120

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide assistance with home repairs to homeowners and hold output constant even though labor and material costs are increasing.

Major Budget Items: CDBG $2,104,848

Estimate includes expenditure of prior year grant funds.

Neighborhood Code Compliance Services

Department: Code Compliance Services

3.18 ***Description:*** Neighborhood Code Compliance Services is committed to fostering clean, healthy neighborhoods by using a quality management system to enforce more than 900 City ordinances related to residential and commercial properties, conducting restaurant and bar inspections, providing mosquito abatement and by demolishing unsafe structures by order of the Judiciary.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$15,035,963	259.1	$14,575,209	246.1	$15,132,961	269.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,560,875	8.0	$1,513,222	8.0	$1,574,941	8.0
Total	$16,596,838	267.1	$16,088,431	254.1	$16,707,902	277.1

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Ratio of proactive Service Requests created by officers to total Service Requests received	55%	60%	61%
Reduction in the number of Quality Service Requests (call back complaints) as compared to same period last year	40%	27.5%	30%
Total mosquito control activities	15,100	17,250	18,500
Number of Food Establishment Inspections Conducted Per FTE - Sanitarian	900	858	875

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase proactive service requests to 61%.

Major Budget Items: Transfer 10 FTEs from Nuisance Abatement. Increase offset by reductions in supplies, materials, services and increased reimbursements.

Neighborhood Integrity and Advocacy (Legal Services)

Department: City Attorney's Office

3.19 ***Description:*** Provides legal services to city departments to increase quality of life for citizens through enforcement of code and zoning laws, criminal nuisances, and fair housing laws and to increase the diversity of owner-occupied housing stock.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$792,152	11.0	$717,011	10.5	$1,151,747	16.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$2,197,571	26.5	$2,180,500	26.0	$1,305,295	17.5
Total	$2,989,723	37.5	$2,897,511	36.5	$2,457,042	33.5

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Number of code lawsuits resolved	2,494	475	500
Number of cases handled by community court	3,200	6,200	5,500

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Assist departments and the community to resolve ongoing neighborhood quality of life issues through litigation and mediation.

Major Budget Items: Federal grant funding for Community Prosecution has been decreased. Five positions previously funded by grants will be funded by the General Fund and four positions previously funded by federal grants will be eliminated.

Neighborhood Nuisance Abatement

Department: Code Compliance Services

3.20 ***Description:*** Code Compliance Neighborhood Nuisance Abatement brings code violations into compliance after all enforcement options have been exhausted as specified in the Dallas City Code. City crews utilize a quality management system to abate high weeds, litter, obstructions, closure of vacant structures, graffiti removal, illegal dumping and heavy clean cases to produce a clean, healthy environment.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$5,200,091	104.0	$5,307,868	103.5	$5,080,248	99.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,203,971	4.0	$1,233,647	4.0	$977,990	0.0
Total	$6,404,062	108.0	$6,541,515	107.5	$6,058,238	99.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of lots mowed daily per mowing crew	15	14	15
The number of abated graffiti violations	N/A	2,050	2,200
Number of lots mowed and cleaned	24,000	23,673	26,000
Number of tires picked up annually	19,000	16,044	16,200

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the number of abated violations to 29,000 (includes mowing, clearing graffiti abatement and closures).

Major Budget Items: Includes $150,000 and 5.3 FTEs for additional staffing to address abatement of code violations. Offset by transfer of 10 FTEs to Neighborhood Code and the elimination of CDBG funding for 4.0 FTE's which will be maintained in the general fund budget

People Helping People - Volunteer Home Repair

Department: Housing / Community Services

3.21 ***Description:*** Provides minor exterior repair services to single family homes through volunteers and contract services to lower income, elderly, and disabled homeowners. PHP collaborates with groups to provide free voluntary labor and resources totaling over 50,000 hours and leveraging over $1,000,000 in donated time and resources.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,242,127	10.0	$975,090	9.0	$1,242,127	10.0
Total	$1,242,127	10.0	$975,090	9.0	$1,242,127	10.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of homeowners who complete surveys who are satisfied with services provided	100%	100%	100%
Average cost of materials used to make repairs to each home assisted	$780.00	$850.00	$850.00
Participating volunteers	3,800	3,300	3,300
Number of low income owner-occupant homes that receive minor exterior repairs and specialty services; AC units, heaters, glass installation and pest control	385	345	350

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Engage 3,000+ volunteers for a total of 50,000+ hours valued at $1,000,000 to provide exterior home repairs for low-income households.

Major Budget Items: CDBG: $1,242,127

Relocation Assistance

Department: Sustainable Development and Construction

3.22 ***Description:*** This service provides assistance to persons/businesses displaced as a result of acquisition of property for public purposes in compliance with Dallas City Code and federal regulations. This program provides moving expense payments to eligible displaced persons and businesses. This program also provides replacement housing payments to eligible displaced persons to purchase decent, safe and sanitary housing.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	4.9	$0	4.1	$0	5.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$479,846	1.3	$478,648	1.3	$321,532	0.0
Total	$479,846	6.2	$478,648	5.4	$321,532	5.1

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of relocation cases that follow federal (URA & HUD) and local (Chapter 39A) procedures	100%	100%	100%
Cases processed per FTE	15	24	18
Number of cases processed (closed)	60	96	72

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide 60 eligible households/businesses with replacement housing and/or moving expense payments, and process additional claims resulting from acquisition of two apartment complexes in FY 2012.

Major Budget Items: This service will be reimbursed by bond program and grant-funded projects for Housing, Public Works/Transportation, Trinity Watershed Management, Dallas Water Utilities and Park & Recreation.

Residential Refuse Collection

Department: Sanitation Services

3.23 ***Description:*** Collection, transfer and disposal of approximately 240,000 tons of household garbage generated from 250,000 residential accounts as well as 2,000 business accounts in Dallas. This service is financially self-supporting through the monthly Sanitation fee.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$31,849,601	419.7	$31,576,268	422.8	$32,165,850	417.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$31,849,601	419.7	$31,576,268	422.8	$32,165,850	417.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of on-time collection pickups (annually)	99.99%	99%	99%
Cost per customer served (refuse)	$134.00	$133.34	$135.70
Garbage Collected (Tons)	260,000	239,233	240,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain average response time for "missed service" to less than 2 days.

Major Budget Items: None

Senior / Medical Transportation Services

Department: Housing / Community Services

3.24 ***Description:*** The Medical Transportation Program located at the West Dallas Multipurpose Center provides non-emergency transportation to elderly and/or disabled citizens. In areas determined by the Dallas City Council, these ambulatory patients who live in targeted zip codes receive rides to and from medical appointments at no cost to the citizen.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$130,797	3.0	$122,341	2.1	$203,011	5.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$75,000	2.0	$75,000	2.0	$0	0.0
Total	$205,797	5.0	$197,341	4.1	$203,011	5.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Medical appointments kept	95%	95%	95%
Customer satisfaction level	95%	95%	95%
Operational cost per van ride	$45.00	$49.00	$32.00
Number of rides to and from medical facilities (senior citizens and disabled persons)	4,550	4,000	6,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Minimize the number of persons missing medical appointments.

Major Budget Items: Additional $75,000 added to the General Fund due to the Community Council of Greater Dallas three year grant ending in FY2010-11.

Senior Services

Department: Housing / Community Services

3.25 ***Description:*** Ombudsman services resolve complex issues through coordination with Home Repair, Dallas Police Department Crisis Intervention, Adult Protective Services, Dallas Water Department, etc. This component is a part of the Senior Service Program which addresses senior issues on behalf of the 145,000 adults, 60 years and older in Dallas, Texas. Senior Services assist approximately 5,000 elders through education, outreach and referrals.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$103,649	1.0	$103,722	1.0	$165,206	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$380,024	2.0	$250,347	2.0	$245,000	2.0
Total	$483,673	3.0	$354,069	3.0	$410,206	4.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of clients following up on referrals	75%	78%	78%
Percent of customers satisfied or better with service provided	90%	93%	95%
Percent of families reporting improved lifestyles	95%	96%	96%
Older adults receiving services	6,000	4,800	5,500

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the number of older adults served by 2%.

Major Budget Items: CDBG $245,000

1 FTE added to General Fund for a bi-lingual caseworker $53,400

Storm Drainage Management Fund

Department: Trinity Watershed Management – Storm Drainage Management

3.26 ***Description:*** This service reimburses City departments for activities in support of compliance with the City's Stormwater permit issued by the Texas Commission on Environmental Quality (TCEQ) which includes maintenance of the storm drainage system, stormwater pollution prevention, enforcement, and education measures to comply with federal, state and local requirements.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$34,254,080	0.0	$33,316,932	0.0	$35,195,144	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$34,254,080	0.0	$33,316,932	0.0	$35,195,144	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Number of inlets inspected	25,000	23,636	25,000
Number of linear feet of storm sewers Inspected	528,000	611,427	528,000
Miles of channel maintained	70	60	70

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Develop and implement sampling program for Trinity River to support draft Implementation Plans to improve water quality in Trinity River.

Major Budget Items: Service was moved from Public Works and Transportation to Trinity Watershed Management in FY11.

Stormwater Management Program

Department: Trinity Watershed Management – Storm Drainage Management

3.27 ***Description:*** This service is responsible for managing compliance with the City's Stormwater Permit issued by the Texas Commission on Environmental Quality (TCEQ), and associated state and federal regulations. These efforts include conducting inspections, providing public outreach, performing creek and stream monitoring and other required permit activities.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$3,890,960	48.7	$3,462,700	41.5	$3,474,735	46.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,890,960	48.7	$3,462,700	41.5	$3,474,735	46.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of individuals surveyed who plan to change at least one behavior to prevent storm water pollution after receiving information from an outreach activity/event	83%	86%	85%
Percentage of stormwater discharge complaints responded to within required time	97%	100%	98%
Number of enforcement citations, notice of violation, and outside complaints filed	1,055	1,443	1,055
Sum of base activities including industrial and construction inspections, presentations, publications, and wet and dry weather sampling	9,180	9,105	9,105

FY 10-11 Performance Measure Status:

On Track ✔

Service Target FY 2011-12: Develop and implement sampling program for Trinity River to support draft Implementation Plans to improve water quality in Trinity River.

Major Budget Items: This service was transferred from Public Works and Transportation Department to Trinity Watershed Management Department in FY11 with a reduction of 2.8 FTEs for Departmental Support.

Substance Abuse Treatment Contracts

Department: Housing / Community Services

3.28 ***Description:*** Contract with non-profit organization to provide residential substance abuse treatment to low-to-moderate income adolescents.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$65,000	0.0	$65,000	0.0	$0	0.0
Total	$65,000	0.0	$65,000	0.0	$0	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Relapse Rate	25%	10%	N/A
Cost Per Patient	$4,300.00	$4,062.50	N/A
Average Costs Per Patient Treatment Days	$140.00	$139.00	N/A
Patients Served	15	16	N/A

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: None.

Major Budget Items: Additional Resources:
Service eliminated
CDBG - Contract with Phoenix House to provide residential substance abuse treatment for adolescents - reduced from $65,000 to $0.

Waste Diversion Service

Department: Sanitation Services

3.29 ***Description:*** Provides for OneDAY Dallas, the city's weekly residential recycling collection service; diversion education and outreach programs; brush grinding; and the City's participation in Dallas County's Household Hazardous Waste Collection service. Service costs are recouped through the residential Sanitation fee, and revenue is returned to the General Fund from commissions on the sale of recyclable materials.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$12,162,776	132.1	$12,253,625	110.6	$12,088,190	130.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$77,901	0.0	$0	0.0	$0	0.0
Total	$12,240,677	132.1	$12,253,625	110.6	$12,088,190	130.5

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Participation Rate (citywide)	63%	65%	66%
Percent of on-time collection pickups	99%	99%	99%
Recycling pounds per house from 6 to 30 pounds by 2011	32	37	38
Recyclables Collected (Tons)	50,000	51,748	52,500

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Increase recycling diversion by 500 tons with the addition of new commodity(ies).

Major Budget Items: None

Wastewater Collection

Department: Water Utilities

3.30 ***Description:*** Provide operation and maintenance of approximately 4,340 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater including internal pipeline inspection and cleaning, root control, rehabilitation and replacement of mains, detection and mitigation of inflow and infiltration sources, and flow monitoring.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$16,477,259	240.4	$16,419,676	238.9	$16,814,238	240.4
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$16,477,259	240.4	$16,419,676	238.9	$16,814,238	240.4

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of sewer system televised - Miles Televised / Total Miles of System	5%	5.1%	5%
Percentage of sewer system cleaned annually - Miles Clean / Total Miles of System	36%	36.5%	36%
Miles of sewer televised	217	223	220
Miles of sewer cleaned	1,500	1,560	1,500

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain and clean 36% and televise 5% of the system.

Major Budget Items: None

Wastewater Treatment

Department: Water Utilities

3.31 ***Description:*** Operate and maintain two wastewater treatment plants that treat domestic and industrial wastewater and process and dispose of biosolids as a service for citizens of Dallas and 11 customer cities. Includes Analytical Laboratory and Environmental Services related to wastewater discharges to meet federal and state regulatory requirements.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$48,411,040	336.3	$48,153,595	332.4	$48,851,607	336.3
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$48,411,040	336.3	$48,153,595	332.4	$48,851,607	336.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of time plants operate without permit violations	100%	100%	100%
Cost/Million Gallons (MG) Treated	$654.20	$687.90	$697.09
Number of permitted waste haulers	240	270	270
Million Gallons Treated - Total wastewater flow processed plus flows treated by TRA and Garland annually	74,000	70,000	70,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Ensure that any unauthorized discharges from the system are identified and stopped and that standards set by the Environmental Protection Agency (EPA) and other regulatory agencies are met or exceeded 100% of the time.

Major Budget Items: None

Water Conservation

Department: Water Utilities

3.32 ***Description:*** Provides environmental protection, reduces drought rationing danger, addresses short-term and long-term water shortages, and mitigates the high costs of new water system improvements. The City has maintained a water conservation program since the early 1980s. Current efforts include mandatory requirements relating to lawn and landscape irrigation, education, regional outreach, and incentive initiatives aimed at reducing the growth rate of peak day demand and per capita consumption.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$5,391,708	11.0	$5,388,843	10.8	$6,607,759	11.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$5,391,708	11.0	$5,388,843	10.8	$6,607,759	11.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Gallons per capita consumption (excluding industrial usage)	192	202	189
Number of advertising media impressions including education and outreach programs	272,514,000	272,514,000	300,000,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide total advertising media impressions including education and outreach programs aimed at making 300 million impressions. Additional reduction in gallons per capita demand of 1.5% by 2012.

Major Budget Items: Increased funding of $1.3M for development & implementation of Fiscal Year 2011-12 programs as recommended in the 2010 Water Conservation 5-Year Strategic Plan Update.

Culture, Arts & Recreation

A city where the citizens of and visitors to Dallas experience and enjoy the benefits of a vibrant, innovative, diverse and collaborative system of cultural, arts and recreation opportunities

CITY OF DALLAS
TEXAS

Aquatic Services

Department: Park and Recreation

4.1

Description: The service funds the operation and maintenance of 16 community swimming pools, Bahama Beach waterpark and Bachman indoor pool. The community pools and Bachman will serve approximately 51,000 participants per year through swim lessons and other aquatic programs. Bahama Beach is the nation's first urban waterpark and serves an average of 55,000 visitors each year. This service also provides year round water safety education and training and summer job opportunities for 198 teens and young adult

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$2,946,250	52.9	$3,235,203	51.5	$2,783,655	57.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$2,946,250	52.9	$3,235,203	51.5	$2,783,655	57.8

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of Learn to Swim participants rating service quality as good to excellent	95%	95%	95%
Revenue generated from the community pools and Bahama Beach	$612,242.00	$746,840.00	$756,265.00
Number of swim lesson sessions conducted	2,200	2,600	1,444

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain customer satisfaction of 95% good or higher for Learn to Swim participants.

Major Budget Items: 16 Community pools will be open. 11 pools will be open 5 days per week and 5 pools will be open 2 days per week.

City Cultural Centers

Department: Office of Cultural Affairs

4.2 ***Description:*** Operate and program five cultural centers: Bath House Cultural Center, Latino Cultural Center, Oak Cliff Cultural Center, South Dallas Cultural Center, and the Meyerson Symphony Center. Offer programs for citizens of all ages to have the opportunity to participate in cultural activities including performances, exhibitions and educational programs.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$2,685,913	30.0	$2,741,778	30.9	$3,060,818	36.9
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$61,000	0.0	$46,000	0.0	$15,000	0.0
Total	$2,746,913	30.0	$2,787,778	30.9	$3,075,818	36.9

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of attendees rating their experience as "good" or above	95%	93%	95%
Average cost per event	$839.35	$568.24	$627.64
Attendance at events	415,000	476,483	480,000
Number of events produced	3,200	4,825	4,900

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Continue to support programs and events at the City Cultural Centers at current year level.

Major Budget Items: FY2011-12 Adopted Budget restores Meyerson electronic technicians (2 FTE) and ushers (4.6 FTE).

City Performance Hall

Department: Office of Cultural Affairs

4.3 ***Description:*** Operate the City Performance Hall, a new performing arts facility located in the Dallas Arts District and conceived as part of the master plan for the AT&T Performing Arts Center. The 750-seat performing arts theater will reach substantial completion in May 2012 and is scheduled to open for performances in September 2012.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$218,570	1.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$0	0.0	$0	0.0	$218,570	1.6

FY 10-11 Performance Measure Status:
New Service

Service Target FY 2011-12: Start-up operations of City Performance Hall.

Major Budget Items: New service; partial year funding (May-September 2012).

Community Artists Program

Department: Office of Cultural Affairs

4.4 ***Description:*** The Community Artists Program or CAP (formerly known as the Neighborhood Touring Program) hires diverse artists to provide cultural services in neighborhood locations, community centers and community events across Dallas. CAP provides outreach services by taking cultural activities into the communities so that people can experience the arts, cultural events and activities in neighborhood and community locations.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$100,000	0.0	$97,000	0.0	$30,000	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$100,000	0.0	$97,000	0.0	$30,000	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of community hosts rating the NTP service as "good" or above	95%	97%	N/A
Cost per citizen served (artist fee for the program divided by audience attendance/participation)	$4.76	$5.06	N/A
Number of people served	21,000	24,000	N/A
Number of events (performances, lectures, class meetings)	152	180	N/A

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: This service will be reduced by 70% in FY 2011-12.

Major Budget Items: Funded at 30% of FY2010-11 level.

Cultural Facilities

Department: Office of Cultural Affairs

4.5 ***Description:*** Support basic operational expenses of 23 City-owned cultural facilities in the downtown area (Arts District and Historic District), Fair Park/South Dallas, Uptown, East Dallas and Oak Cliff, including payment of utilities. Monitor monthly energy usage and implement energy conservation measures.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$4,486,786	1.6	$4,697,154	1.9	$5,534,391	1.7
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$4,486,786	1.6	$4,697,154	1.9	$5,534,391	1.7

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Utility cost per citizen served in City-owned/managed facilities	$1.35	$1.25	$1.18
Utility cost per cultural program or cultural event in City-owned/managed facilities	$161.58	$137.74	$133.67
Cultural programs in City-owned cultural facilities	21,531	25,466	24,192
Attendance at cultural events at utility-supported City facilities	2,576,795	2,812,134	2,750,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue current level of oversight to 23 existing City-owned cultural facilities, maintaining current level of energy savings.

Major Budget Items: Increase AT&T Performing Arts Center payment by $1.2 million from FY 2010-11 for a total FY 2011-12 allocation of $1.7 million (66% of the $2.5 million maximum annual amount allowed per contract).

Cultural Services Contracts

Department: Office of Cultural Affairs

4.6 ***Description:*** Manage cultural services contracts with an estimated 66 nonprofit cultural organizations that leverage private sector support and provide approximately 40,000 cultural services in destinations such as the Arts District, Fair Park, Oak Cliff and other neighborhood locations. Contracted services include free and low-cost cultural programs, festivals, museum exhibitions, plays, concerts, workshops, etc. reaching an attendance of over 3 million annually.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$3,827,018	3.7	$3,789,714	2.6	$3,710,567	3.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$58,500	0.0	$58,500	0.0	$25,000	0.0
Total	$3,885,518	3.7	$3,848,214	2.6	$3,735,567	3.8

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of cultural organizations receiving a site visit/review by OCA staff	52%	52%	61%
Percent of customers rating our services as "good" or above	92%	93%	93%
Number of cultural services provided to citizens and visitors of Dallas	43,000	42,760	40,622
Number of organizations funded	73	73	65

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Support Cultural Contracts Program at current year level.

Major Budget Items: Cultural Contracts maintained at FY11 levels.

Golf and Tennis Centers

Department: Park and Recreation

4.7

Description: This service manages, through 40 contracts and direct service, the city's most visible and highest revenue producing recreational facilities and programs. Program areas include 6 18-hole golf courses, 5 tennis centers, 2 gun ranges, outdoor fitness programs, a greenhouse and numerous concession services on parks. This service includes staffing and management for 7 day/week professional grounds maintenance of the golf courses and administers all of the contracts for these services.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$3,491,062	61.9	$3,434,443	60.5	$3,554,637	58.9
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$2,202,602	10.5	$3,398,675	20.0	$2,501,898	20.0
Total	$5,693,664	72.4	$6,833,118	80.5	$6,056,535	78.9

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of participants rating service as good or higher in customer survey	98%	98%	98%
Average amount of revenue generated per participant visit	$6.05	$5.94	$6.37
Annual number of daily visits to programs or facilities (golf, tennis, gun range, youth golf and tennis)	443,940	403,124	424,526
General Fund revenue generated from golf, tennis, gun ranges and special use concessions	$2,686,442.00	$2,392,843.00	$2,705,011.00

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Customer surveys reflect a satisfaction rating on Golf Course and Tennis Center improvements of at least 95%.

Major Budget Items: Stevens Park Golf Course, which has been undergoing a major renovation, will re-open in the Fall of 2011.

Majestic Theater

Department: Office of Cultural Affairs

4.8 ***Description:*** Operate the Majestic Theater, a Dallas landmark, as a performing arts facility available for events presented by promoters, cultural organizations and other presenters.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$766,555	12.0	$537,998	6.3	$682,821	9.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$766,555	12.0	$537,998	6.3	$682,821	9.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of expenses paid by revenue or reimbursements generated by rentals	68%	73.7%	91%
Revenue or reimbursements generated by rentals	$620,211.00	$396,508.00	$625,458.00
Attendance to Majestic events	80,000	66,910	90,400
Number of events hosted at the Majestic Theater	100	94	100

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Manage Majestic Theater as a city-operated facility available for rentals for performing arts and other events.

Major Budget Items: FY2010-11 Budget was based on estimated bookings. FY2011-12 Adopted Budget is based on advanced bookings and eliminates box office operations.

Nature Centers and Destination Park Facilities

Department: Park and Recreation

4.9

Description: This service provides financial assistance and contractual oversight of six Dallas destination facilities including Dallas Arboretum (DABS), Texas Discovery Gardens (TDG), Cedar Ridge Preserve (CRP), Trinity River Audubon Center (TRAC), the Dallas Zoo and Children's Aquarium at Fair Park. Citizens and visitors from all over the world attended outdoor educational, scientific and leisure exhibits and programs and concerts at these facilities more than 1.3 million times last year.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$12,480,967	3.0	$12,251,947	2.7	$14,082,678	1.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$600,000	0.0
Total	$12,480,967	3.0	$12,251,947	2.7	$14,682,678	1.1

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Annual number of educational units provided to children at the partnership program facilities including the Dallas Arboretum Society, Texas Discovery Gardens, Cedar Ridge Preserve, and the Trinity River Audubon Center	85,000	87,000	90,000
Annual revenue generated by participants to the Dallas Zoo	$5,125,350.00	$5,175,350.00	$5,200,000.00
Annual number of daily visits to the Dallas Zoo	705,000	708,000	707,050
Annual number of daily visits to partnership programs/facilities including the Dallas Arboretum Society, Texas Discovery Gardens, Cedar Ridge Preserve, and the Trinity River Audubon Interpretive Center	610,000	650,000	655,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: The destination facilities will provide a minimum of 1,700 educational and/or recreational service days to the public.

Major Budget Items: The stipend for the Dallas Zoo for FY 2011-12 increased per the contract. No revenue will be realized by the city.

Park and Recreation Department Community Recreation Centers

Department: Park and Recreation

4.10 ***Description:*** The City will operate 43 recreation centers located throughout Dallas through city staff and partnerships. Programs are available for all ages, genders, ethnic, cultural, and socioeconomic groups. Recreation centers are the social hub of the community where people volunteer and pursue lifelong physical, social and leisure interests.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$13,665,805	244.1	$13,623,376	237.0	$12,008,336	226.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,086,994	30.0	$2,588,181	15.0	$1,950,517	15.0
Total	$14,752,799	274.1	$16,211,557	252.0	$13,958,853	241.6

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Citizens rating the quality of recreation programs good to excellent	60%	56%	58%
Average programs per recreation center	200	197	190
Revenue earned in this service	$1,144,066.00	$1,045,400.00	$544,160.00
Annual number of daily visits to programs or facilities	1,000,000	1,250,000	1,120,670

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide a total of 96,532 operational hours.

Major Budget Items: Of the 43 city-owned recreation centers; 25 will remain the same, two will operate as over-flow facilities during FY12, 14 will be closed for construction/renovation during a portion of the year, and two will be operated through partnerships.

Park and Recreation Department Youth and Volunteer Services

Department: Park and Recreation

4.11 ***Description:*** Service provides recreation and education programs in low-income neighborhoods at facilities other than the City's centers, including schools, apartment complexes and open parks. Service includes Community Development funded After School, youth sporting events and Send A Kid To Camp programs that share the goal of directing youth away from high risk behaviors. Service also includes Volunteer Services that provides recruitment and supervision of volunteer operations across the department.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$728,341	15.6	$801,285	14.2	$772,002	15.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$770,000	38.7	$884,792	38.7	$825,286	38.7
Total	$1,498,341	54.3	$1,686,077	52.9	$1,597,288	54.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of survey respondents who rate Youth Services and Youth Development programs as satisfactory or above	93%	94%	93%
Annual number of daily visits to programs or facilities	175,000	150,000	150,000
Annual patron attendance/program visits	31,000	18,500	20,000

FY 10-11 Performance Measure Status:
Not on Track

Two employees out the majority of the year impacted performances & volunteer opportunities are lower due to facilities being closed for renovation.

Service Target FY 2011-12: A minimum of 93% of participants report a satisfactory outcome from attending programs.

Major Budget Items: Provides services at the same level as FY 2010-11. A drop in volunteer hours is expected due to Recreation Center renovations, partnerships, and closures. FY 2010-11 over-budget due to purchase of youth program supplies (arts & crafts, games, etc.)

Park and Recreation Planning, Design and Construction

Department: Park and Recreation

4.12 ***Description:*** Service provides for the $110M annual implementation of the Park and Recreation Department's capital program. Services include site and facility master planning, land acquisition, and management of design and construction projects that significantly enhance the city's neighborhood parks and recreational facilities, trails and aquatic facilities, as well as the city's signature park destinations; Dallas Zoo, Arboretum, Fair Park, White Rock Lake, downtown parks and the Trinity River Corridor.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$419,162	37.6	$394,665	36.0	$1,613,660	37.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$2,226,309	0.0	$2,226,309	0.0	$1,100,000	0.0
Total	$2,645,471	37.6	$2,620,974	36.0	$2,713,660	37.6

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Average number of projects per contract manager	10	9	9
Construction contracts awarded	85	88	41
Park or facility development projects opened for public use	45	52	80

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Award 90% of the projects in the annual work plan within 90 days of the established schedule.

Major Budget Items: Reduced Capital Improvement Program reimbursement and additional General Fund support

Park Land Maintained

Department: Park and Recreation

4.13 ***Description:*** This service funds the daily maintenance and infrastructure improvements for over 21,000 acres of park land, hundreds of park facilities and furnishings, trails, athletic fields and playgrounds, graffiti removal, horticulture, forestry and reforestation efforts, irrigation, pesticide applications, routine infrastructure repairs, and utilities for irrigation, athletic field lighting and security lights for the City of Dallas park system.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$22,471,892	406.7	$22,725,252	406.7	$22,657,068	362.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$4,116,060	0.0	$4,373,202	0.0	$4,186,857	0.0
Total	$26,587,952	406.7	$27,098,454	406.7	$26,843,925	362.2

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of monthly graffiti reports resolved within 3 working days	93%	95%	90%
Average minimum litter pickup & removal cycles per week	4.5	4.5	4
Average frequency of maintenance per park in days	10	10	12

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Mow parks on an average of every 12 days during the peak mowing season.

Major Budget Items: A reduction of $2M will be addressed through efficiencies, reduction in park furnishings replacements, and minor reductions in maintenance cycles such as mowing, litter removal, and lighting. Included is O&M for new facilities.

Public Art for Dallas

Department: Office of Cultural Affairs

4.14 ***Description:*** Implement the City of Dallas Public Art Ordinance through the commission and acquisition of public artworks.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$13,195	0.0	$572	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$165,917	2.9	$169,027	3.0	$168,341	3.0
Total	$165,917	2.9	$182,222	3.0	$168,913	3.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
External customer satisfaction - percent of customers rating our services as "good" or above	82%	85%	85%
Internal customer satisfaction - percent of customers rating our services as "good" or above	82%	85%	85%
Number of public art projects initiated	14	13	10
Number of public art projects completed	11	11	13

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue the Public Art Program.

Major Budget Items: FY 2010-11 unbudgeted expenses related to emergency repairs to the City-owned Pegasus neon monument located atop the Magnolia Hotel.

Thanksgiving Square Support

Department: EBS - Building Services

4.15 ***Description:*** This service provides a payment to the Thanksgiving Square Foundation. This multi-cultural, interdenominational foundation provides maintenance, security and utilities for Thanksgiving Square and the Pedestrian Way as a result of a 75-year Public/Private contractual agreement (1972) to divert delivery truck traffic and establish a park at Thanksgiving Square.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$345,971	0.0	$345,971	0.0	$345,971	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$345,971	0.0	$345,971	0.0	$345,971	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Payments made on time	100%	100%	100%
Number of payments	1	1	1

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Make the contract annual payment before April 1st deadline.

Major Budget Items: None

WRR Municipal Radio Classical Music

Department: Office of Cultural Affairs – Municipal Radio

4.16

Description: WRR provides 24 hour classical music broadcasts, promotes cultural arts events, broadcasts City Council meetings, and serves as the City's homeland security station. The station uses a commercial radio model as licensed by the Federal Communications Commission (FCC) selling commercial air time and sponsorships, generating revenue to cover its costs.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$2,717,088	21.0	$2,631,672	21.0	$2,798,232	21.5
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$2,717,088	21.0	$2,631,672	21.0	$2,798,232	21.5

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of citizens who rated council and music programming "excellent" or "good"	65%	67%	67%
Revenues in excess of expenses	$0.00	$155,016.00	$100,632.00
Number of WRR community and marketing events	50	67	70
Website visitors at www.wrr101.com	275,000	300,000	315,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain current service level to provide classical music programming to North Texas with continued focus on additional listener outreach opportunities such as our website, podcasts, audio streaming, and HD Radio.

Major Budget Items: WRR will remain a financially self-supporting Enterprise Fund.

Educational Enhancements

Recognizing that education is the foundation for achieving prosperity, health and well-being, the City of Dallas supports lifelong learning opportunities through partnerships with agencies throughout the Dallas community and beyond

CITY OF DALLAS
TEXAS

Arts Learning & Lifelong Education

Department: Office of Cultural Affairs

5.1 ***Description:*** Support strategic partnerships to enhance education for children and life-long learners, including the partnership with Big Thought for the Thriving Minds initiative for DISD students during school and after-school hours and summer camps at the cultural centers; and free family programs such as Free Night of Theater.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$663,548	3.6	$613,611	2.7	$657,749	3.7
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$663,548	3.6	$613,611	2.7	$657,749	3.7

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of marketing pieces/messages created per FTE	150	190	195
Number of audience development projects implemented per FTE	10	20	20
Number of hours of arts learning programming provided through the Thriving Minds partnership	27,600,000	22,600,000	26,600,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue to support Thriving Minds programs and audience development services including neighborhood hubs, and provide over 2500 free tickets through the annual Free Night of Theater program.

Major Budget Items: None.

Central Library

Department: Library

5.2 ***Description:*** The Central Library is a downtown destination where people seek information and training, and go to engage in cultural and recreational activities. Special programs, collections and exhibits attract local, national and international audiences.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$4,452,770	54.0	$4,846,826	61.3	$4,261,978	53.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$750,241	6.0	$735,250	6.0	$459,190	3.0
Total	$5,203,011	60.0	$5,582,076	67.3	$4,721,168	56.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Customers rating the Central library services as "Good" or "Excellent"	85%	100%	90%
Library materials used	2,298,697	1,838,957	1,875,737

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Open the Innovation Incubator, on the Business and Technology Floor at the Central Library, for micro-business and financial literacy.

Major Budget Items: FY 2011-2012 hours remain the same; 6 Central positions not funded. Streamlining ordering processes; majority of materials will arrive “shelf-ready.”

City Child Care Services

Department: Housing / Community Services

5.3 ***Description:*** The City's Child Care Services Program, through partnerships with non-profit agencies, provides childcare subsidies for low- to moderate-income working parents and teenage parents who are attending school and do not qualify for any other form of public assistance. Intake/assessments are completed to determine eligibility both on the phone and in-person. Program participants are required to pay a portion of the cost based on a sliding fee scale.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$620,771	3.0	$620,000	3.0	$496,585	3.0
Total	$620,771	3.0	$620,000	3.0	$496,585	3.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of parents who keep their jobs	98%	98%	98%
Annual average cost of child care subsidies	$1,644.00	$1,820.00	$1,820.00
The number of children receiving child care subsidies	365	285	242
Number of parents assisted	140	135	115

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain 98% or higher of parents maintaining employment or remaining in school.

Major Budget Items: Additional Resources:
CDBG City Child Care $276,514
CDBG Child Care Services Contract $220,017

Neighborhood Libraries

Department: Library

5.4 ***Description:*** Neighborhood libraries offer ready-access to free resources that support education and entertainment. They feature family friendly programs, cultural events and job resource centers. They prepare children for school, and create alternatives for teens in a safe environment.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$15,137,935	257.5	$14,544,023	211.9	$14,160,263	200.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$3,652	0.0	$3,545	0.0	$40,000	0.0
Total	$15,141,587	257.5	$14,547,568	211.9	$14,200,263	200.5

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Customers rating neighborhood libraries services as "good" or excellent" (internal survey)	90%	88%	85%
Library materials used	7,702,799	7,317,659	7,464,012

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Open White Rock Hills Branch Library in 2012.

Major Budget Items: FY 2011-2012 hours remain the same; additional materials funding: $479,220. 78 positions not funded. New technology to assist with processes, improve customer experience and support self-service. White Rock Hills opens in 2012.

Supplemental Nutrition Program for Women, Infants and Children (WIC)

Department: Housing / Community Services

5.5

Description: WIC is a fully grant-funded United States Department of Agriculture (USDA) preventative program that provides low-income pregnant women, new mothers, infants and children up to age 5 with nutritious foods (high in protein, iron, calcium, vitamin B6 and folic acid), nutrition education, and improved access to health care and social services in order to prevent nutrition-related problems in pregnancy, infancy and early childhood.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$16,915,320	303.0	$15,668,735	285.0	$16,968,735	314.0
Total	$16,915,320	303.0	$15,668,735	285.0	$16,968,735	314.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of infants born to WIC mothers who are breastfed at or before certification.	60%	85%	85%
Percentage of families receiving nutrition education or nutrition counseling at time of benefits issuance.	95%	96%	96%
Percentage of clients without health care source who received referrals	98%	99%	98%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain current level of participation.

Major Budget Items: 100% Grant Funded Texas Department of State Health Services (Pass through from USDA).

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Efficient, Effective Economical (E^3) Government

A responsible customer-focused government working collectively to provide excellent services that will visibly enhance the quality of life in Dallas

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311 Customer Service Center

Department: Management Services

6.1

Description: The 311 Customer Service Center provides direct access to citizens requesting City services and information. In addition to routine services, the Center also provides water billing assistance and responds to Courts & Detention Services inquiries and immediate dispatch for urgent service not related to public safety.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$641,437	95.3	$464,318	86.4	$865,769	97.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$3,765,665	0.0	$3,765,665	0.0	$3,765,665	0.0
Total	$4,407,102	95.3	$4,229,983	86.4	$4,631,434	97.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of caller hang-ups in Water Customer Service	16%	18%	10%
Percent of caller hang-ups in 311	14%	20%	8%
Average speed of answer for Water Customer Service in seconds	180	314	110
Average speed of answer for 311 in seconds	120	107	90

FY 10-11 Performance Measure Status:
Caution

Call Center understaffed due to attrition and turnover.

Service Target FY 2011-12: Complete Service Level Agreements with five major 311 departments.

Major Budget Items: Language line fees reduced; need diminished due to implementation of Spanish queue for Courts callers
Six call takers added and other staff reallocated to improve service levels.

Accounts Payable

Department: City Controller's Office

6.2

Description: The Accounts Payable division of the City Controller's Office is responsible for data entry, quality control and check distribution of all City payments disbursed to vendors for the purchase of goods and/or services used in the operations of the City. The Accounts Payable division also ensures 100% of vendor invoices and employee reimbursements are in compliance with the City Administrative Directives which help to prevent duplication and overpayments to vendors.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$953,377	17.3	$921,227	16.4	$870,419	16.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$953,377	17.3	$921,227	16.4	$870,419	16.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of employee reimbursements processed within 7 to 14 business days	N/A	95%	95%
Percentage of invoices processed within 30 days	95%	96%	96%
Invoice processing error rate	N/A	1.5%	1%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Ensure payment requests are processed within 30 days with an invoice processing error rate of below 2%. This allows the City to avoid being placed on credit hold which would impact City business.

Major Budget Items: Overall reduction is due to efficiencies, requiring less personnel. Computer Information Systems and department support also decreased as a result of reallocations to other services within the department.

Administrative Support for the Mayor and City Council

Department: Mayor and Council

6.3

Description: This service provides professional, administrative and secretarial support to the Mayor and 14 City Councilmembers as needed for the performance of their official duties. Support staff provides customer service to the citizens of Dallas including resolving issues, directing citizens' requests to the appropriate staff member, responding to questions regarding city services, and coordinating approximately 80 town hall meetings annually.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$3,618,295	36.0	$3,575,524	34.3	$3,624,124	36.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,618,295	36.0	$3,575,524	34.3	$3,624,124	36.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of citizen phone calls per year	30,000	38,000	39,000
Number of Service Requests created by Mayor & Council Office staff	2,400	2,300	2,400
Number of neighborhood meetings	560	830	850

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the number of Service Requests created by Mayor and Council Office staff.

Major Budget Items: None

Analysis/Development and Validation

Department: Civil Service

6.4

Description: This division provides job-related tests for Civil Service positions, promotional and otherwise, under the authority of City Charter Chapter XVI, Sections 5 and 6, Civil Service Rules VIII, IX, X, XIV, XXIII, and XXIV, and other guidelines as prescribed by law. All eleven police and fire eligibility lists from which to promote have expired. Examinations must be developed and administered to establish new lists.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$184,044	1.5	$189,368	1.6	$514,059	6.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$184,044	1.5	$189,368	1.6	$514,059	6.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of written complaints regarding test administration	0%	0%	5%
Cost per Candidate Processed	$61.00	$39.00	$120.00
Candidates Processed	3,000	4,889	4,300

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: 4,300 candidates will be processed for public safety and other tests.

Major Budget Items: Addition of 4.5 FTEs to develop and administer police and fire promotional examinations. These tests haven't been given for a few years due to budget reductions. All promotional lists have expired.

Applicant Processing - Civilian

Department: Civil Service

6.5

Description: The Civilian Applicant Processing service handles recruitment activities, develops minimum qualifications for approximately 800 job titles and classification subsets, and uses multiple strategies to seek job applicants. In addition, the reduction-in-force (RIF) rules and process are overseen by this unit. These services are performed under the guidelines of City Charter Chapter XVI, Sections 5, 6, 13 and Civil Service Rules VI, VII, VIII, IX, X, XI, XIV, XV, XXX.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$252,709	5.0	$259,857	5.0	$336,090	5.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$252,709	5.0	$259,857	5.0	$336,090	5.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of certified registers provided to hiring authority within 20 business days of close of announcement or 10 business days of the administration of examination	N/A	87%	90%
Applications processed per FTE	4,000	7,200	6,000
Applications processed	20,000	36,000	30,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain a 90% success rate for providing certified registers to hiring authority within 20 business days of the close date of announcement period or within 10 business days of the administration of the required examination.

Major Budget Items: Lower number of applications processed due to fewer job openings anticipated

Applicant Processing - Uniform

Department: Civil Service

6.6

Description: The Uniform Applicant Processing service screens police and fire applicants for entry-level positions and promotions under the guidelines of City Charter Chapter XVI, Sections 5, 6, 13 and Civil Service Rules VI, VII, VIII, IX, X, XI, XIV, XXIII, XXIV, XXX. Certified registers of qualified candidates are provided to the Police and Fire Departments after evaluation of employment applications, personnel files, and applicable tests.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$210,969	3.5	$225,195	3.5	$221,614	3.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$210,969	3.5	$225,195	3.5	$221,614	3.5

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of certified registers provided to hiring authority within 10 business days of close of announcement period or administration of examination	N/A	65%	70%
Uniform Applications processed per FTE	2,286	971	1,143
Uniform Applications processed	8,000	3,400	4,000

FY 10-11 Performance Measure Status:
Not on Track

Reduction in Police entry level testing due to City budget cuts.

Service Target FY 2011-12: Achieve a 70% success rate for providing certified registers to hiring authority within 10 business days of the close of the announcement period or within 10 business days of the administration of the examination.

Major Budget Items: None

Appraisal Districts

Department: Office of Financial Services - Appraisal Districts

6.7 ***Description:*** The City contracts with Dallas, Collin, Denton, and Rockwall Central Appraisal Districts for the appraisal of property for the purpose of ad valorem property tax assessment on behalf of the City. Appraisal Districts are a political subdivision of the State of Texas. Their duties include establishing and maintaining accurate property values for all real and business personal property. Their mission is to appraise property accurately, fairly, and equitably.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$3,257,625	0.0	$3,216,092	0.0	$3,320,943	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,257,625	0.0	$3,216,092	0.0	$3,320,943	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Cost per parcel appraised	$8.33	$8.23	$8.49
Number of parcels appraised	391,177	390,904	391,355

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain contract with appraisal districts.

Major Budget Items: None

Archives

Department: City Secretary's Office

6.8

Description: Municipal Archives manages, preserves, and provides access to 2,000 cu. ft. of permanently valuable historical city documents. Historical records received from city departments are catalogued, maintained, and made available to citizens, Council, and city departments on request. This service provides disaster recovery for permanent City Secretary files in accordance with the Texas Local Government Code and Texas State library retention schedules adopted by the Council.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$154,821	1.0	$157,014	1.0	$150,901	1.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$154,821	1.0	$157,014	1.0	$150,901	1.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of total collections without guides (255) that will receive guides	10%	15%	10%
Percent of responses to queries initiated within 10 business days	85%	75%	80%
Number of Archive presentations made to the public	5	5	5

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the number of collection guides from 191 to 201 with the help of volunteer assistance.

Major Budget Items: $23K is included to cover microfilming costs.

Audits and Reviews

Department: City Auditor's Office

6.9

Description: Established by the City Charter, Chapter IX, the City Auditor's Office functions as an independent audit function with the primary responsibility of serving under the direction of the City Council and providing information on: (A) accountability for City resources; (B) adequacy of internal controls; (C) accuracy of information; and (D) efficiency and effectiveness of City programs, projects, and departments.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$1,679,096	17.0	$1,671,490	15.5	$1,640,092	15.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,679,096	17.0	$1,671,490	15.5	$1,640,092	15.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of audit report recommendations for current fiscal year to be agreed to by management	90%	96%	90%
Percent of fieldwork completed on Council approved audit plan for current fiscal year	90%	87%	87%
Percent of department payroll hours to be completed on direct project services	70%	71.48%	70%
Number of deliverables (comprised of audit and attestation reports, non-audit service deliverables, presentations, etc.)	125	114	47

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Produce 47 deliverables (comprised of audit and attestation reports, non-audit service deliverables, presentations, etc.).

Major Budget Items: FY 2011 Service “Audits, Reviews & Investigations” is being split into two separate Services for FY 2012: (1) “Audits and Reviews” and (2) “Investigations”.

Boards and Commissions Liaison

Department: Management Services

6.10 ***Description:*** The Boards & Commissions Liaison provides administrative support to the Public Safety Committee, Citizens/Police Review Board, Regulated Property Advisory Committee, Judicial Nominating Commission, and the Ad Hoc Legislative Committee for Judicial Appointments.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	1.0	$0	1.0	$0	1.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$0	1.0	$0	1.0	$0	1.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of agendas posted within prescribed timeframes	100%	100%	100%
Number of Boards and Commissions meetings	80	68	75

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: To achieve a rating of 100% related to number of agendas posted within the prescribed timeframes.

Major Budget Items: This service is fully reimbursed by the Dallas Police Department.

Boards and Commissions Support

Department: City Secretary's Office

6.11 ***Description:*** Boards and Commissions (B&C) conducts over 450 background checks a year on city council nominees to the city's 56 boards and commissions. B&C staff serves as the coordinating unit for both the Permit and License Appeal Board, which hears about 50 appeal cases a year, and the Ethics Advisory Commission, which hears about 6 ethics complaints against city officials a year. Staff ensures financial disclosure and gift disclosure reports are filed as required state law, city code and Council policy.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$273,984	3.0	$303,075	4.0	$298,742	4.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$273,984	3.0	$303,075	4.0	$298,742	4.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of ethics complaints processed within 2 days	75%	100%	100%
Percent of background checks initiated within 5 business days	60%	100%	100%
Reports to City Council: nominees to be appointed; nominee status memos; request for nominee memos; misc. memos as needed	130	147	194

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Boards and Commissions background checks will be processed within 42 days.

Major Budget Items: None

Business Inclusion & Development Compliance Monitoring

Department: Business Development & Procurement Services

6.12

Description: The Business Inclusion & Development (BID) program is a City Council mandated policy that requires inclusion of Minority/Women Business Enterprise (M/WBE) to the greatest extent feasible in the City's procurement endeavors. Oversight is necessary to ensure Council's BID goals & objectives are met. Business Development & Procurement Services' (BDPS) BID Contract Compliance Group (CCG) provides a centralized service to ensure all procurements & construction contracts adhere to this policy.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$394,716	4.0	$413,825	4.2	$410,933	5.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$30,718	0.4	$77,234	1.0
Total	$394,716	4.0	$444,543	4.6	$488,167	6.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of contracts that meet BID policy	100%	100%	100%
Percentage of agenda items reviewed within 10 days	95%	95%	97%
Number of agenda items reviewed	490	584	490

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain 100% BID policy compliance.

Major Budget Items: Funding of position to oversee the Integrated Pipeline (IPL) Project fully reimbursed by DWU.

Cash and Debt Management

Department: City Controller's Office

6.13

Description: The Cash and Debt Management division is responsible for issuing various types of municipal debt to fund the City's capital improvements in infrastructure and facilities. Additionally, the division is responsible for administering the City's banking relationships, managing daily liquidity, and investing surplus cash under the guidelines of Chapter 2256 of the Government Code (PFIA) and the City's Investment Policy.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$458,955	4.1	$464,070	4.1	$444,876	4.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$458,955	4.1	$464,070	4.1	$444,876	4.1

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of investment transactions in compliance with portfolio investment strategies	100%	100%	100%
The spread by which Investment Pool Yield exceeds 1yr U.S. Treasury Bill (Basis Points)	N/A	40	50
Percent of debt service payments made on time	N/A	100%	100%
Number of Outstanding Debt Issues Managed	57	48	50

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain the City's Investment Pool benchmark while ensuring the City's banking services are used in the most effective and efficient way which benefits both the internal (various City departments) and external (vendor and citizens) customers.

Major Budget Items: The new Arbitrage Rebate Calculation and Compliance contract reduces expenses by $31,500.
Paying Agent Contract reduces paying agent fees by $150 per new issuance.

City Administration

Department: City Manager's Office

6.14 ***Description:*** Oversee the daily operations and fiscal health of the municipal organization, with approximately 12,500 employees and a budget of over $2 billion, in order to provide effective service delivery to the citizens of Dallas.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$1,412,231	13.0	$1,352,569	12.4	$1,292,214	12.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$174,335	0.0	$168,806	0.0	$185,146	0.0
Total	$1,586,566	13.0	$1,521,375	12.4	$1,477,360	12.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of respondents to the citizens survey who somewhat or strongly agree that they are receiving a good value for their tax dollars	39%	42%	45%
Percent of CMO Executive salary compared to overall city budget	0.04	0.04	0.04
Number of Stakeholder Groups visited	110	115	120

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve 90 percent of the goals in the FY 2011-2012 Action Plan.

Major Budget Items: None

City Agenda Process

Department: Management Services

6.15 ***Description:*** The Council Agenda Process ensures that all departments present voting and briefing items to the City Council, citizens and concerned parties in a uniform and consistent manner.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$139,773	2.0	$142,208	2.0	$144,730	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$139,773	2.0	$142,208	2.0	$144,730	2.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of City Council Action & Briefing Agendas posted on time and uploaded to the internet	100%	100%	100%
Average number of agenda items reviewed per year per FTE	900	950	925
Agenda Items reviewed per year	1,800	1,900	1,850

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: To achieve a rating of 100% related to City Council Action & Briefing Agendas posted on time.

Major Budget Items: None

City Council Support

Department: City Secretary's Office

6.16 ***Description:*** Provides leadership and administrative support for the following: city council support, records management, boards/commissions, elections, customer service, lobbyist program and archives. In addition, provides direct support to the city council in the following areas: required attendance and preparation of draft minutes of city council meetings, manage, file, certify, official records of the city, serve as elections official for city elections, respond to city council and citizen inquiries.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$547,323	4.0	$430,896	4.0	$425,134	4.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$547,323	4.0	$430,896	4.0	$425,134	4.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of Council voting agenda items for which the related documents are distributed to departments within 10 working days of the meeting	100%	100%	100%
Percent of minutes completed within 10 days	100%	100%	100%
Number of training events conducted/planned by departmental staff	4	6	6

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Train the new City Secretary on all internal aspects of SEC operations and administration of City Council meetings/briefings.

Major Budget Items: N/A

City Facility Operation, Maintenance and Repair

Department: EBS - Building Services

6.17 ***Description:*** This service operates, maintains, and repairs city-owned buildings such as City Hall, the Dallas Museum of Art, Morton H. Meyerson Symphony Center, Fair Park, recreation centers, libraries, and public safety facilities. This includes carpentry, HVAC, plumbing, electrical, structural and roofing maintenance and repair for more than 13.3 million sq ft. This service also includes both in-house and contract custodial, pest control and trash removal services for approximately 4.3 million sq ft.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$11,972,350	146.0	$11,654,239	122.3	$11,015,771	143.4
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,455,378	4.0	$2,031,785	4.0	$966,778	4.0
Total	$13,427,728	150.0	$13,686,024	126.3	$11,982,549	147.4

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of customers surveyed in the citywide internal survey rating building maintenance and repair services satisfactory or better for completed work orders	80%	79%	82%
Percentage of maintenance and repair work requests responded to within 7 days	75%	76%	80%
Total number of maintenance and repair work orders completed per year	15,000	16,267	15,750
Total number of custodial work orders completed per year	N/A	3,061	3,400

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase the percentage of maintenace and repair work requests responded to within 7days.

Major Budget Items: FY 2010-11 over budget due to increase in contracted repairs, for FY 2011-12, combined Custodial Services for City Facilities into this bid with a net loss of four positions, $966,778 in reimbursement from CIP, DWU and others.

City GIS Services

Department: Water Utilities

6.18 ***Description:*** This service maintains and delivers information to citizens and staff through Geographic Information System (GIS) technology. Services include but are not limited to the development and maintenance of the internet map describing City services, the data to route emergency response vehicles, information used by the 3-1-1 Customer Service system, data for the Pavement Management Program, and data supporting stormwater permit compliance reporting.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$100,202	16.4	$18,235	15.9	$411,570	16.4
Additional Resources	$1,239,105	0.0	$1,239,626	0.0	$982,860	0.0
Total	$1,339,307	16.4	$1,257,861	15.9	$1,394,430	16.4

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of staff and citizens served without negative feedback	90%	95%	90%
Percent of Work Plan Completed	90%	98%	100%
Customer Training Hours by GIS staff	175	180	182
GIS Workplan Hours	5,930	5,841	6,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: 100% complete on Work Plan 6,000 hours and 252 Special Projects with 90% customer satisfaction.

Major Budget Items: City GIS Services was transferred from Public Works and Transportation to Dallas Water Utilities in Fiscal Year 2010-11.

Citywide Capital and Operating Budget Development and Monitoring

Department: Office of Financial Services

6.19 ***Description:*** This service provides for the centralized preparation, oversight and management of the City's Operating and Capital Improvement program budgets and funds. This division manages production of the Annual Budget; monthly Financial Forecast Reports, and provides financial analysis to the City Manager, City Council and all City Departments.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$1,136,264	12.0	$957,268	9.4	$1,160,158	12.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,136,264	12.0	$957,268	9.4	$1,160,158	12.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Number of Financial Forecast Reports completed	12	11	12
Number of CIP Funds Managed	375	382	391

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain a balanced General Fund budget.

Major Budget Items: None

Civil Service Board Administration/Employee Appeals Process

Department: Civil Service

6.20 ***Description:*** The Civil Service Department Administrative Division is responsible for the coordination of the employee discharge/demotion appeals and grievance processes for eligible employees under the guidelines of City Charter Chapter XVI Sections 12 and 12.1 and Personnel Rule Sections 34-39 and 34-40. Financial responsibilities, testing oversight, and overall administrative duties are also mandated by Chapter XVI of the City Charter and the Council approved Civil Service Rules and Regulations.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$348,418	3.0	$333,396	3.0	$333,086	3.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$348,418	3.0	$333,396	3.0	$333,086	3.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of appeals scheduled within 60-90 day timeframe specified by City of Dallas Personnel Rules	100%	100%	100%
Cost per hearing conducted	$1,041.00	$521.00	$833.00
Appeals and Grievance Actions, i.e., scheduling trials, corresponding with board members, Judges, attorneys, witnesses, department directors, city attorneys, issuing subpoenas and posting public notices	325	640	400

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Schedule appeal hearings within a 60-90 day timeframe as specified by the Personnel Rules.

Major Budget Items: None

Compensation Analysis / Classification

Department: Human Resources

6.21

Description: Provides compensation, job classification and position management services for the City to ensure that jobs are classified in pay grades appropriate with market-competitive pay. The mission of the team is to aid departments in having employees in the correct job classification at the correct pay grade. In order to build a sustainable workforce, the City must offer a competitive total compensation package and career path to attract and retain a competent and skilled workforce.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$313,781	3.0	$310,042	2.4	$395,910	3.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$313,781	3.0	$310,042	2.4	$395,910	3.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of respondents to the HR Internal Services Survey who rate this service as good or excellent	65%	65%	68%
Percent of benchmark positions with a midpoint at least at the 50th percentile of the market	75%	75%	75%
Number of days to complete a position review	48	4	10

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Complete total compensation study.

Major Budget Items: Includes $100,000 for a total compensation study to compare the City's total compensation including wages, benefits, pension and leave policies to other employers in the labor market.

Contingency Reserve

Department: Office of Financial Services - Reserves and Transfers

6.22

Description: The Contingency Reserve provides funds for unanticipated expenditures of a non-recurring nature, for example: expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$3,645,769	0.0	$3,645,769	0.0	$1,663,114	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,645,769	0.0	$3,645,769	0.0	$1,663,114	0.0

FY 10-11 Performance Measure Status:

Service Target FY 2011-12: Maintain a balanced General Fund budget.

Major Budget Items: Less funds needed in FY 2011-12 to replenish funds used during FY 2010-11.

Contracts & Grants Administration

Department: Housing / Community Services

6.23 ***Description:*** This service provides contract administration, technical assistance, compliance monitoring and regulated reporting of activities for public service and housing grants and portfolio management of housing loans. This service also addresses the legal mandate for the City of Dallas to appoint a public health authority to report and coordinate responses to incidences of infectious, contagious, and epidemic diseases. The service will be contracted out to Dallas County through an interlocal agreement.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$394,574	4.6	$354,238	4.0	$248,495	3.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,101,362	14.5	$1,101,362	14.5	$752,845	12.5
Total	$1,495,936	19.1	$1,455,600	18.5	$1,001,340	16.1

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of contracts executed prior to start date	90%	92%	91%
Percentage of projects in compliance	95%	94%	97%
Average time (in weeks) to fully execute contracts	9	9	9
Contracts administered	87	95	95

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: 91% of contracts executed prior to start date.

Major Budget Items:

GF: Health Authority Contract w/ Dallas County: $10,000
Additional Resources:
CDBG P/PO: 554,971
ESG Adm: $38,506
HOPWA Program Adm: $111,579
HUD/HPRP Program Adm: $47,789

Cost Accounting and Fixed Assets

Department: City Controller's Office

6.24

Description: This division is responsible for maintaining the City's fixed asset system to ensure accountability and timely financial reporting. Accordingly, the division monitors all transactions related to fixed assets including capital acquisitions, donations, sales and disposals. These activities generally involve reviewing all capital expenditures, monitoring ongoing construction-in-progress, assisting with review of relevant agenda items, and maintaining the fixed asset subsystem

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$224,439	3.1	$222,105	3.1	$225,190	3.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$224,439	3.1	$222,105	3.1	$225,190	3.1

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage accuracy of fixed assets system through no audit findings	95%	100%	100%
Days required to complete fixed assets portion of CAFR	180	210	180
Number of transactions per FTE	4,290	10,795	6,580

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Ensure effectiveness of internal controls as demonstrated through the non-existence of control deficiencies in the external audit report.

Major Budget Items: None

Customer Service

Department: City Secretary's Office

6.25 ***Description:*** Unit is responsible for serving as first point of contact for internal/external customers in person, telephone and email. Handles service/open record requests, answers general questions, signs up citizens to speak at city council meetings, posts meeting notices required by state law, accepts legal notices, forwards council-approved documents to departments, processes payments, indexes records, and manages the new lobbyist registration program. Provides backup support to other divisions in SEC.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$197,534	3.0	$218,222	3.0	$201,270	3.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$197,534	3.0	$218,222	3.0	$201,270	3.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of records indexed within 10 business days	75%	100%	100%
Percent of legal notices processed within 1 business day	100%	100%	100%
Percent of service requests responded to within 10 business days	90%	99%	99%
Number of public meeting notices processed and posted	1,400	1,400	1,400

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain level of service at FY 2010-2011 levels.

Major Budget Items: None

Dallas County Tax Collection

Department: Office of Financial Services - Dallas County Tax Collection

6.26 ***Description:*** The City of Dallas contracts with Dallas County Tax Office to provide ad valorem tax collection services to the City. In FY 2010-11, ad valorem taxes accounted for 43.6% of the City's general fund revenue.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$575,854	0.0	$551,648	0.0	$555,854	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$575,854	0.0	$551,648	0.0	$555,854	0.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Collection Rate on Current Value of Levy	96.38%	97.17%	96.4%
Cost per Statement	$1.47	$1.41	$1.42
Number of Statements Annually	391,177	390,904	391,355

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain contract with Dallas County Tax Office

Major Budget Items: None

Deferred Compensation

Department: City Controller's Office

6.27 ***Description:*** The Deferred Compensation Office is responsible for oversight of the mandatory 457PST Plan as well as the voluntary 401(k) and 457 Plans with assets of $409 million while offering education and counseling services to support City employees in their efforts to attain a secure retirement.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	2.0	$0	2.0	$0	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$180,000	0.0	$180,000	0.0	$180,282	0.0
Total	$180,000	2.0	$180,000	2.0	$180,282	2.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of employees contributing to City's Voluntary Deferred Compensation Plans	N/A	36.8%	37.3%
Percentage of employees enrolled in City's Voluntary Deferred Compensation Plans	48.9%	48.4%	49.9%
Number of employees that meet with retirement counselor	2,500	1,846	1,850

FY 10-11 Performance Measure Status:
Caution

Lower investment returns than previously experienced and a contraction in the workforce both contributed to a significant reduction in employee meetings during the year.

Service Target FY 2011-12: Increase the overall participation level in the Voluntary Plans by 1.0%.

Major Budget Items: This service is fully reimbursed by plan participants and City departments.

DFW International Airport Legal Counsel

Department: City Attorney's Office

6.28 ***Description:*** Provides legal services for the D/FW International Airport Board and staff. By contract, D/FW Airport will reimburse the City for all D/FW legal expenses, including benefits.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$407,038	3.0	$442,946	2.7	$489,819	3.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$407,038	3.0	$442,946	2.7	$489,819	3.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of board and committee meetings attended	45	24	45
Number of resolutions drafted	12	13	12
Number of open records responses	840	1,100	950
Number of contracts written	120	180	160

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Review contracts, provide legal opinions and other general legal support to D/FW Airport.

Major Budget Items: Service is funded at current year level and has a corresponding revenue from D/FW Airport for legal services provided.

DWU General Expense

Department: Water Utilities

6.29 ***Description:*** Includes payments for services received by the Water Utilities Department from other City departments. Also includes Payment in Lieu of Taxes (PILOT) and Street Rental.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$69,870,934	0.0	$68,749,905	0.0	$72,859,818	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$69,870,934	0.0	$68,749,905	0.0	$72,859,818	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Annual ratio of actual payments to general fund as percent of budgeted amount of payments	100%	98.4%	100%
Annual cost of Water's DWU General Expense as a percent of total Water Utilities budget	13.15%	13.47%	13.21%
Actual payments made for Street Rental as a percent of budget	100%	96.19%	100%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide payments to the general fund as budgeted.

Major Budget Items: Fiscal Year 2011-12 includes additional costs for Street Rental and Payment in Lieu of Taxes (PILOT).

Elections

Department: City Secretary's Office

6.30 ***Description:*** In accordance with Dallas City Charter, Chapter IV, all municipal elections shall be held under the provisions of the Charter unless the laws of the State of Texas applicable to city elections require otherwise. Chapter IIIA, Section 3, states the City Secretary shall serve as the election official for all city elections. The Elections Manager is appointed by the City Secretary to manage the joint election contracts with Dallas, Denton, Collin and Rockwall Counties.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$2,668,402	1.0	$2,767,022	1.0	$789,089	1.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$2,668,402	1.0	$2,767,022	1.0	$789,089	1.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of Campaign Finance Reports reviewed and indexed	100%	100%	100%
Percent of service requests responded to within 10 business days	99%	99%	99%
Percent of FY 2010-2011 election records reviewed for quality and indexed	100%	100%	100%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Approve a formal Memorandum of Understanding (MOU) with Dallas County to purchase or use their Petition Verification System (PVS).

Major Budget Items: Election budget was reduced by $300K. There will not be a General Election during FY11-12; however, there are plans for a November 2012 Bond Election. $650K is included for the Dallas County Elections contract and $64K is included for advertising.

EMS Compliance Program

Department: Office of Financial Services - Non-Departmental

6.31 ***Description:*** This service provides expertise of an independent review organization (IRO) to review ambulance billing claims and provides additional oversight to the City's administration of Federal health care programs.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$42,175	0.2	$309,409	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$0	0.0	$42,175	0.2	$309,409	2.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of employees who received mandatory compliance training within prescribed time frame	N/A	N/A	100%
Number of employees who received mandatory compliance training	N/A	N/A	1,900
Number of calls received by Compliance Hotline	N/A	N/A	0

FY 10-11 Performance Measure Status:
New Service

Service Target FY 2011-12: Conduct annual IRO as outlined in the Integrity Agreement with the U.S. Department of Health and Human Services.

Major Budget Items: New service implemented during FY 2010-11.

Energy Procurement, Monitoring and Conservation

Department: EBS - Building Services

6.32

Description: This service is critical to all City functions, as it manages over $75 million annually in electricity procurement and performance contracts. Staff manages the relationship with our service provider including any changes in service requirements, processing utility payments, and analyzing/forecasting usage. In addition, staff is involved in the development and implementation of energy reduction strategies.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$5,078,322	1.0	$5,209,301	1.0	$3,572,101	6.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$5,078,322	1.0	$5,209,301	1.0	$3,572,101	6.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of electric bills processed within 10 days	98%	97%	100%
Electric Bill Accuracy Audits	104	136	192
Electricity Consumed Annually (kilowatt hours)	N/A	733,689,022	727,358,831

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Implement Energy Conservation Program.

Major Budget Items: For FY 2011-12, five positions added, $951,902 reduction in performance contract payments, and savings in electricity.

Fair Housing and Human Rights Compliance

Department: Management Services

6.33 ***Description:*** Fair Housing and Human Rights Compliance is responsible for housing discrimination investigation and mediation under Chapter 20A and mediation and discrimination investigations in housing, employment, and public accommodation based on sexual orientation under Chapter 46. This service also educates Dallas citizens and the business community on human rights laws and responsibilities.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$77,606	1.0	$54,505	1.0	$73,206	1.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$806,899	12.0	$786,633	0.0	$782,572	12.0
Total	$884,505	13.0	$841,138	1.0	$855,778	13.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of non-litigated cases closed within 120 days	90%	75%	75%
Provide fair housing education and outreach	N/A	55	80
Citizen assistance inquiries processed and/or referred annually	1,400	1,465	1,400

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide 80 outreach and education events and process approximately 1,400 citizen assistance inquiries.

Major Budget Items: None

Financial Reporting

Department: City Controller's Office

6.34

Description: The Financial Reporting Division is responsible for the preparation of the City's Comprehensive Annual Financial Report (CAFR), and the annual financial statements for the Water Utilities, Aviation and Economic Development Tax Increment Finance funds and Local Government Corporations. The division also coordinates and oversees annual external audits of the CAFR and various federal/state grants. The annual audits are required by the State of Texas Local Government Code and the City Charter.

Source of Funds:	FY 2010-11 Budget		FY 2010-11 Estimate		FY 2011-12 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	$854,657	12.2	$777,171	11.1	$953,080	14.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$854,657	12.2	$777,171	11.1	$953,080	14.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of reports available within 3 business days of month end close	100%	100%	100%
Percentage of financial information for official statements prepared prior to second draft of Preliminary Official Statement	100%	100%	100%
Percentage accuracy of financial data through no audit findings	95%	100%	95%
Percentage of transactions approved before month end close	N/A	97%	98%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide timely and accurate financial statements, as demonstrated by the completion of the CAFR 15 days earlier than the prior year without material weaknesses in internal controls as communicated by the City's external auditor.

Major Budget Items: Added one FTE to Financial Reporting to improve the timeliness of completing the CAFR and transferred one FTE from the Dallas Water Utilities which was offset by a reduction in transfers to Dallas Water Utilities.

Fire Applicant - Physical Abilities Testing

Department: Civil Service

6.35 ***Description:*** The Fire Applicant Physical Abilities Testing service administers a test to assess the physical abilities of applicants to perform firefighter duties pursuant to City Charter Chapter XVI, Sec. 5 and Sec. 13 and Civil Service Rule XXIV, Sec. 1(5).

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$25,946	0.5	$26,148	0.5	$26,574	0.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$25,946	0.5	$26,148	0.5	$26,574	0.5

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of Complaints and Challenges Regarding Test Administration	5%	0%	5%
Cost Per Applicant Tested	$52.00	$64.00	$59.00
Number of Physical Abilities Tests Administered	500	408	450

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Conduct 450 Fire Candidate Physical Abilities Tests (CPAT).

Major Budget Items: None

General Counsel

Department: City Attorney's Office

6.36 ***Description:*** The General Counsel service provides legal support to City departments, boards, commissions, and the City Council. The City Charter requires the City Attorney's Office to approve all proposed ordinances; to draft ordinances granting franchises; to review and approve all papers, documents, contracts, and other instruments; to be the legal adviser to the City Manager, the City Council, committees, boards, commissions, city officers and employees; and to advise the city concerning legislation.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$3,248,935	33.5	$3,263,422	33.5	$3,281,865	33.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,248,935	33.5	$3,263,422	33.5	$3,281,865	33.5

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of Real Estate matters completed	1,250	2,456	2,000
Number of ordinances prepared	230	315	230
Number of general advice/opinions given	660	340	660
Number of contracts and agreements completed	2,450	2,441	2,450

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide timely preparation and review of all contracts, ordinances and resolutions, and provide legal support to City Council, Board and Commission meetings.

Major Budget Items: None

General Obligation Commercial Paper Program

Department: Office of Financial Services - Non-Departmental

6.37 ***Description:*** This service provides funding for a General Obligation Commercial Paper Program to interim finance capital improvement projects and Master Lease Program for purchase of equipment. Expenditures include credit facility fees, paying agent fees, and interest.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$3,700,000	0.0	$2,900,000	0.0	$4,899,065	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,700,000	0.0	$2,900,000	0.0	$4,899,065	0.0

FY 10-11 Performance Measure Status:

Service Target FY 2011-12: Implement Master Lease Program.

Major Budget Items: FY 2011-12 includes implementation of Master Lease Program for the acquisition of equipment and information technology capital needs.

Grant Administration

Department: Office of Financial Services

6.38 ***Description:*** This service provides planning; program oversight and compliance; and management of grant funds for the City's Consolidated Plan and other Federal grants according to the Federal regulations. Staff is also required to provide on-site monitoring of sub-recipients, oversee budget development, maintain timely reporting to grant agencies, monitor citizen participation and also serve as the City's liaison to various Federal agencies from whom the city receives grant funding.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$236,279	3.6	$233,712	3.5	$264,885	4.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$812,880	10.0	$756,882	8.5	$1,388,509	17.0
Total	$1,049,159	13.6	$990,594	12.0	$1,653,394	21.5

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of grant funds protected from loss or repayment during current fiscal year	N/A	N/A	98%
Percent of financial reports produced according to schedule	N/A	N/A	100%
Number of Federal grants administered	8	8	8

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Administer and monitor grant funds in accordance with prescribed guidelines.

Major Budget Items: Grant Compliance activities transferred from City Auditor's Office in FY 2011-12. Additional resources include CDBG, CDBG Recovery, HPRP, and EECBG grant funds.

Grants Compliance

Department: City Auditor's Office

6.39 ***Description:*** This service is being assumed by the Office of Financial Services for FY 2012. Funded via the Community Development Block Grant (Federal Funds), Federal law requires entities to maintain compliance and oversight monitoring of any program or activity receiving support whether in whole or in part by Federal or State funds. This service supports on-site monitoring of recipients funded via the City's Consolidated Plan Grant.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$882,524	12.0	$754,122	11.1	$0	0.0
Total	$882,524	12.0	$754,122	11.1	$0	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of recommendations written and cleared during current fiscal year	N/A	N/A	N/A
Total average cost to review each contract, project, or case	$2,097.29	$2,318.31	N/A
CDBG and HOME recipients to be monitored during current fiscal year	250	198	N/A
Contracts, projects or cases reviewed	325	253	N/A

FY 10-11 Performance Measure Status:
Not on Track

The Grants group implemented a new risk-based approach method to grants reviews this fiscal year resulting in a reduction in the number of site visits required.

Service Target FY 2011-12: This service is being assumed by Office of Financial Services for FY 2011-2012.

Major Budget Items: CDBG and HPRP-HUD Homeless Prevention will be assumed by the Office of FInancial Services for FY 2012.

Funding for CDBG-Recovery and for State Weatherization Program ends at conclusion of FY 2011.

HOPWA and ESG Funds Monitoring

Department: City Auditor's Office

6.40

Description: Federal law requires entities to maintain compliance and oversight monitoring of any program or activity receiving support whether in whole or in part by Federal or State funds. This service provides on-site monitoring of sub-recipients funded via Housing Opportunities of Persons With Aids (HOPWA) and Emergency Shelter Grants (ESG).

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$119,932	2.0	$120,578	2.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$119,932	2.0	$120,578	2.0	$0	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of HOPWA and ESG funds protected from loss or repayment during current fiscal year	90%	77%	N/A
Percent of fieldwork completed on HOPWA and ESG sub-recipients during current fiscal year	90%	100%	N/A

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: This service is being assessed by Office of Financial Services for FY 2011-12.

Major Budget Items: This service transferred to Office of Financial Services in FY 2011-12.

Housing Federal Grants Administration

Department: Housing / Community Services

6.41 ***Description:*** Provides direction, management, and oversight for Housing Department including approximately $23.2M in Federal grant funds and implementation of Housing program service delivery. Funds include HOME funds to reimburse CDBG funded employees who work on HOME projects.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$838,183	14.0	$805,113	13.2	$785,099	14.0
Total	$838,183	14.0	$805,113	13.2	$785,099	14.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of open records requests' responses provided by the required deadline -- Service Quality	100%	100%	100%
Percent of resolved audit exceptions	100%	100%	100%
Number of collection transactions	980	550	550
Number of monitoring visits completed	23	23	22

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Administer Federal grants in accordance with prescribed guidelines.

Major Budget Items: CDBG $785,099

HRIS and HR Payroll Services

Department: Human Resources

6.42 ***Description:*** The Human Resources Payroll Division manages and maintains City employees' personnel and payroll records in an efficient and cost effective manner.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$1,398,683	18.0	$1,390,662	15.5	$1,317,138	18.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,398,683	18.0	$1,390,662	15.5	$1,317,138	18.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Payroll Processing Accuracy	99.9%	99.5%	99%
Number of Payroll training sessions conducted per quarter	N/A	N/A	4
Number of Divisions Payroll Audits Performed per quarter	N/A	N/A	2
Number of unplanned pre payroll adjustments per pay period	10	30	20

FY 10-11 Performance Measure Status:
Not on Track

Number of unplanned pre-payroll adjustments exceeded forecast

Service Target FY 2011-12: Perform quarterly internal audits on 10% of processed files and provide training to user departments in order to minimize unplanned pre-payroll adjustments.

Major Budget Items: None

Human Resource Consulting

Department: Human Resources

6.43

Description: The HR Consulting team provides management with information needed to apply rules uniformly, ensure coaching, counseling & discipline is applied appropriately to protect the organization from Grievances, Equal Employment Opportunity Commission (EEOC), Department of Labor (DOL), Texas Workforce Commission Unemployment & any subsequent litigation. The team provides employees with relevant & timely information regarding personnel rules, compensation, employee pay & benefits.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$1,351,298	14.0	$1,342,397	13.2	$1,765,186	18.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,351,298	14.0	$1,342,397	13.2	$1,765,186	18.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent satisfaction with new HR service model	N/A	N/A	75%
Percent of civilian investigations completed within 25 working days	60%	87%	85%
Percent of disciplinary actions completed in 10 business days	N/A	N/A	85%
Number of employees per HR Generalist	830	893	819

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Implement consolidated Human Resources service center concept.

Major Budget Items: Additional FTE's are a result of consolidating/transferring HR staff from other departments into Human Resources' budget. Also included are costs for build-out of an consolidated HR service center.

Independent Audit

Department: City Controller's Office

6.44

Description: The annual audit is performed by the independent auditors and includes examining, on a test basis, evidence supporting the amounts and disclosures in the Comprehensive Annual Financial Report (CAFR). The audit will be performed in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$772,000	0.0	$1,072,000	0.0	$937,440	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$772,000	0.0	$1,072,000	0.0	$937,440	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of days to conduct audit	258	253	243

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Work with the external auditors to improve the timeliness of the external audit by 15 days.

Major Budget Items: Costs for performing the external audits have risen substantially due to additional grant funds from the American Reinvestment and Recovery Act (ARRA) which are included in the Federal Single Audit.

Intergovernmental/Fund Development

Department: Management Services

6.45 ***Description:*** Serves as the primary point of contact for City departments to local, regional, state and federal levels of government and other independent agencies for identifying, writing, reviewing and tracking and managing (selective) grants submitted and received by the City.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	3.0	$0	3.0	$0	3.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$403,314	3.0	$373,088	2.2	$368,420	2.0
Total	$403,314	6.0	$373,088	5.2	$368,420	5.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of successful grant proposals compared to number submitted	50%	50%	50%
Percent of customers that agree or strongly agree staff is knowledgeable as indicated in the annual internal services survey	90%	90%	90%
Dollars in grants received for every dollar spent on salaries	$200.00	$200.00	$200.00
Number of grant referrals/assistance to all departments	90	90	120

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Submit 20 grant proposals per grant writer.

Major Budget Items: FY12 general fund expenses are fully reimbursed for this service. All positions are funded through Justive Assistance Grant (JAG), Energy Efficiency Conservation Block Grant (EECBG), Urban Area Security Initiative (UASI) grant.

Intergovernmental/Legislative Services

Department: Management Services

6.46 ***Description:*** Legislative Services represents the City's interests with local, state, and federal public agencies and legislative offices. The Service coordinates funding requests and legislative initiatives for the City's Departments by partnering with other governmental bodies and agencies to advance the Dallas City Council's priorities. The Service is the primary contact with the Texas State Legislature, US Congress, and the Administration.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	3.0	$0	2.7	$0	3.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$286,513	0.0	$298,375	0.0	$296,398	0.0
Total	$286,513	3.0	$298,375	2.7	$296,398	3.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of departments assisted on federal and state legislative issues	75%	72%	50%
Percent of legislative priorities achieved (Federal and State)	50%	75%	50%
Number of City Council legislative proposals pursued (federal and state)	30	28	24

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Coordinate two legislative outreach activities for federal, state and regional partners per quarter in FY2011-12.

Major Budget Items: FY12 general fund expenses are fully reimbursed for this service.

Investigations

Department: City Auditor's Office

6.47 ***Description:*** Established by the City Charter, Chapter IX, and Council Resolution 92-0779 authorizing the City Auditor to operate and manage a Fraud, Waste and Abuse Hotline, the City Auditor's Office functions as an independent audit function with the primary responsibility of serving under the direction of the City Council and providing information related to the investigations of potential fraud, waste, and abuse concerning City operations.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$308,078	3.0	$300,154	3.0	$411,792	4.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$308,078	3.0	$300,154	3.0	$411,792	4.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of investigations closed resulting in accountability actions (disciplinary, legal, etc.)	N/A	N/A	50%
Percent of fraud, waste and abuse complaints related to City of Dallas operations evaluated for investigative action within 60 days from date received	N/A	N/A	85%
Number of fraud, waste and abuse complaints received during current fiscal year	N/A	N/A	60
Percentage of employee hours spent on investigative work for current fiscal year	N/A	N/A	70%

FY 10-11 Performance Measure Status:
Combined/Separated Service

Service Target FY 2011-12: Evaluate 100% of all fraud, waste and abuse allegations received.

Major Budget Items: FY 2011 Service “Audits, Reviews & Investigations” is being split into two separate Services for FY 2012: (1) “Audits and Reviews” and (2) “Investigations”.

Land Surveying Services

Department: Public Works and Transportation

6.48 ***Description:*** The Survey Division provides land surveying services, project management and review of consultant proposals and submittals for land surveying for all City departments. Review of consultant proposals and work product is to provide quality control and assure compliance with City of Dallas ordinances, and State of Texas Surveying Act and Rules.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$265,044	8.5	$262,848	7.8	$310,852	8.8
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$337,691	0.0	$252,977	0.0	$285,429	0.0
Total	$602,735	8.5	$515,825	7.8	$596,281	8.8

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of completed research requests	2,400	4,261	3,808
Number of legal descriptions reviewed to ensure land acquisitions are necessary and description is correct.	200	445	414
Percentage of consultant survey projects reviewed within ten working days of submittal	N/A	98%	90%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Provide Land Surveying services, consultant review, research and surveys on time for 90% of requests received.

Major Budget Items: Additional resources include funding from Dallas Water Utilities and the Capital Bond Program.

Language Services

Department: Judiciary

6.49 ***Description:*** Provide verbal Spanish interpretation and translation assistance to approximately 45,000 defendants during a variety of court proceedings, including arraignments, pre-trial hearings, entering of pleas, trials before the court, and jury trials as mandated by the State of Texas.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$128,813	2.0	$135,122	2.0	$131,745	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$128,813	2.0	$135,122	2.0	$131,745	2.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of Interpreting request performed per cases docketed	43%	36%	40%
Cost of interpreting services per cases docketed	$4.65	$4.53	$4.60

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Ensure equal access to the courts for all persons regardless of their ability to communicate effectively in the spoken English language.

Major Budget Items: None

Liability/Claims Fund Transfer

Department: Office of Financial Services - Reserves and Transfers

6.50

Description: Liability/Claims Fund is used by the City to pay claims, settlements and judgments for damages to real or personal property and for personal injury suffered by any member of the public that results from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$6,568,774	0.0	$6,568,774	0.0	$5,288,198	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$6,568,774	0.0	$6,568,774	0.0	$5,288,198	0.0

FY 10-11 Performance Measure Status:

Service Target FY 2011-12: Ensure sufficient funding for FY 2011-12 for the payments of claims, settlements and judgments against the City.

Major Budget Items: None

Litigation

Department: City Attorney's Office

6.51 ***Description:*** The Litigation Division represents the City, its officers and its employees in legal proceedings and makes recommendations to the City Council for or against the settlement or dismissal of legal proceedings. The legal matters vary from building code enforcement, to fraud prosecution, to claims investigation, to debt collection. A substantial number of actions are handled annually ranging from property damage to storm water violations, to breach of contract, and to workers' compensation.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$3,665,587	37.5	$3,657,608	37.5	$3,859,706	39.5
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,665,587	37.5	$3,657,608	37.5	$3,859,706	39.5

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Amount of money collected	$1,600,000.00	$1,570,800.00	$1,600,000.00
Number of claims resolved	20	22	20
Number of properties acquired	13	15	20
Number of lawsuits resolved	100	110	100

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Work to decrease the amount of outside counsel utilized for litigation.

Major Budget Items: Attorney and legal assistant added to litigate additional eminent domain cases.

Major Maintenance Design and Construction

Department: Public Works and Transportation

6.52

Description: This service manages 114 building design and construction projects annually, including building renovations, major maintenance and building repairs, office space planning, facility condition assessments, and strategic planning for Green Building practices in over 800 city-owned buildings. The bid funds staff to complete over $100M in 2006 bond projects and $12M in federal Energy Efficiency and Conservation Block Grants for major maintenance and building repair.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$1,050,825	11.6	$1,052,264	10.9	$1,013,110	12.6
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$275,536	0.0	$211,646	0.0	$695,265	0.0
Total	$1,326,361	11.6	$1,263,910	10.9	$1,708,375	12.6

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Amount of design and construction Council Actions and /or Awards	$0.00	$12,500,000.00	$16,000,000.00
Number of Council Actions and /or Awards for consultant/contractors	N/A	14	16
Number of energy projects completed annually	N/A	25	20

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Award 90% of the projects in the annual work plan within 90 days of the established schedule.

Major Budget Items: Additional resources include funding from the Energy Efficiency and Conservation Block Grant and the Capital Bond Program.

Non-Departmental

Department: Office of Financial Services - Non-Departmental

6.53

Description: Non-Departmental provides funds for miscellaneous items not falling within a single department or which can be handled most efficiently in aggregate for the entire General Fund. Some of the most significant items funded in this service include the general fund's portion of unemployment insurance payment, professional services for legislative services, bank contracts, wrecker services, city-wide memberships, council travel, and Public Improvement District (PID) assessment payments.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$17,550,569	6.0	$16,741,568	4.8	$13,121,672	6.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$17,550,569	6.0	$16,741,568	4.8	$13,121,672	6.0

FY 10-11 Performance Measure Status:

Service Target FY 2011-12: Maintain a balanced General Fund budget.

Major Budget Items: One-time expense for Super Bowl eliminated in FY 2011-12.

Payroll

Department: City Controller's Office

6.54 ***Description:*** The Payroll Division of the City Controller's Office is responsible for managing the payroll function for all City of Dallas employees. Payroll monitors time entries and establishes payroll deductions and direct deposit requests in accordance with employee requests and in compliance with City policies and existing laws. The Payroll Division generates wage payments on a biweekly basis, from which authorized deductions are withheld and forwarded to intended recipients in a timely manner.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$637,161	7.6	$652,170	7.6	$671,520	9.2
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$637,161	7.6	$652,170	7.6	$671,520	9.2

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of employees using direct pay or pay card	99%	99%	99.5%
Percentage of child support payments mailed within 5 days of payroll end	100%	100%	100%
Percent of payroll runs completed within 1 day of payroll end	99%	99%	99%
Number of payment transactions annually	456,000	463,177	461,266

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Improve the efficiency of operations through improvements in technology and the participation rates of employees in these enhancements by 0.5%.

Major Budget Items: Reduced temporary staff and increased permanent full time FTE's.

Public Information Office / Marketing & Media Relations

Department: Management Services

6.55 ***Description:*** The Public Information Office is the City's in-house public education, marketing and communications firm. The office provides turn-key, cost-efficient communications and public relations services to departments and officials. PIO works with media and communicates directly, in English & Spanish, with homeowner organizations using traditional delivery methods as well as social media. PIO also manages the City's Open Records Request process.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$281,380	6.0	$328,356	7.3	$381,182	7.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$218,000	0.0	$217,861	0.0	$240,000	0.0
Total	$499,380	6.0	$546,217	7.3	$621,182	7.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of stories pitched to media resulting in placement/coverage (TV, Radio, Newspaper, On-line, BLOGS, Journals, social media)	93%	93%	94%
Percent of open records requests responded to within the 10 day legal window	100%	99%	100%
Number of newsletters produced	14	12	14
Number of Open Records Requests processed	9,049	10,858	12,703

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Compliance with regulations outlined by the Texas Public Information Act for the timely response and processing of thousands of open records requests. Spanish translation of City news & information. Media & community relations services.

Major Budget Items: Full year funding for additional position to process increasing number (17%) of Open Records Requests; manage multi-departmental responses; coordinate with City Attorney's Office; and provide training to ensure requests are processed accurately.

Purchasing/Contract Management

Department: Business Development & Procurement Services

6.56 ***Description:*** The public procurement process is governed by Texas Local Government Procurement Code 252, AD 4-5 & City Charter. Prevailing federal, state, & local statutes, policies & procedures require that all purchase requests for goods & services follow a competitive procurement process; the office of Business Development & Procurement Services (BDPS) is the City's procurement branch which complies with stated requirements & provisions.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$1,552,474	22.0	$1,519,043	21.9	$1,471,673	22.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,552,474	22.0	$1,519,043	21.9	$1,471,673	22.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of contracts managed (Master Agreements)	592	827	870
Percentage of requisitions processed in compliance with State law	100%	100%	100%
Percentage of bids advertised within departments' deadlines	90%	100%	95%
Number of purchasing transactions (Requisitions)	11,500	6,728	6,500

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Continue to reduce the number of small dollar transactions processed by increasing the number of Master Agreements.

Major Budget Items: None

Real Estate for Public Property Transactions

Department: Sustainable Development and Construction

6.57 ***Description:*** Real Estate Services for Public Use acquires easements and site properties for capital improvement projects for Dallas Water Utilities, Public Works, Parks and other City departments.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	10.2	$0	10.2	$0	10.3
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$684,389	0.0	$683,757	0.0	$690,729	0.0
Total	$684,389	10.2	$683,757	10.2	$690,729	10.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Staff Days to complete real estate transactions	70	75	72
Percentage of transactions completed within Service Level Agreement	100%	95%	99%
Real estate transactions per FTE	32	31	32
Property transactions	288	285	288

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Improve current level of service and internal customer satisfaction for acquisitions, appraisal review and miscellaneous transactions.

Major Budget Items: None

Reconciliations

Department: City Controller's Office

6.58 ***Description:*** The Reconciliation Division within the Controller's Office is responsible for ensuring the accuracy of the City's cash balance both within the City's accounting system as well as within 31 active bank accounts. Timely reconciliation and reporting are key to mitigating potentially fraudulent activities and reducing the risk of possible misappropriation based upon established internal controls. The Division also reconciles Water Department Accounts Receivable and billing activity.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$429,646	6.1	$430,502	6.1	$431,520	6.1
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$429,646	6.1	$430,502	6.1	$431,520	6.1

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of reconciliation reports provided to departments within schedule (60 days after end of month)	100%	75%	100%
Percentage of items cleared every month within 30 days	98%	98%	98%
Number of reconciliation items per FTE	175,000	174,167	175,000
Number of cash transactions annually	1,050,000	1,045,000	1,050,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Reconcile all bank transactions within 60 days of month end.

Major Budget Items: None

Records Management

Department: City Secretary's Office

6.59 ***Description:*** Records Management develops policy for efficient recordkeeping practices as required by TX Local Government Code. It ensures public access requirements, operates centralized storage (70,000+ boxes) of inactive records for all departments, identifies and coordinates the destruction of records which have reached the end of their required retention under the law. Also assists with quality control of Council action records, posting resolutions on the web, and preparing minute books.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$418,709	2.0	$432,930	2.0	$408,651	2.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$418,709	2.0	$432,930	2.0	$408,651	2.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of Customer Service Satisfaction	80%	95%	95%
Percent of Authorization for Records Disposal (AFRD) and memos created within 3 business days	95%	100%	100%
Number of Records Liaison Officers meetings held	4	5	4

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Strive to control storage costs by requesting departments to review records that are beyond the required retention period for destruction. Create and route Authorization for Records Disposal (AFRD) forms timely and destroy records when approved.

Major Budget Items: None

Salary and Benefit Reserve

Department: Office of Financial Services - Reserves and Transfers

6.60 ***Description:*** The Salary and Benefit Reserve is a central location for the payment of General Fund employees' termination payments. Department's budgets do not include an allocation for termination payments. This reserve should be sufficient to fund the termination payments associated with the Reduction in Force and additional retirements which may occur during the fiscal year.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$2,348,000	0.0	$2,348,000	0.0	$3,700,000	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$2,348,000	0.0	$2,348,000	0.0	$3,700,000	0.0

FY 10-11 Performance Measure Status:

Service Target FY 2011-12: Ensure sufficient funding for FY 2011-12 for payment of termination payments associated with reductions in force and resignations and retirements.

Major Budget Items: None

Strategic Customer Services

Department: Management Services

6.61 ***Description:*** Promotes excellence in customer service through continuous improvement to Dallas residents and businesses. The Service Area Coordination team manages interdepartmental projects and issues in the community. This service links the City-wide strategic plan and multi-year projects to the allocation of City resources via monitoring performance reporting and benchmarking of City performance against comparable organizations.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$459,154	9.9	$527,549	9.9	$922,684	10.9
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$79,705	0.0	$79,705	0.0	$79,705	0.0
Total	$538,859	9.9	$607,254	9.9	$1,002,389	10.9

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of City services whose performance measures are on track	N/A	86%	86%
Customer satisfaction with Service Area Coordination Team	90%	86%	90%
Percent of services updated timely in Performancesoft per month	N/A	60%	75%

FY 10-11 Performance Measure Status: *Caution*

Fewer Employee Recognition events held this year.

Service Target FY 2011-12: Reestablish Performance Measures city-wide team to support continuous improvement in departments' services.

Major Budget Items: Increase in funding reflects reallocation of reimbursement dollars; one Service Area Coordinator added

Support for Home Repair/Replacement Programs

Department: Housing / Community Services

6.62 ***Description:*** Provides program delivery staff and related supplies for annual loans/grants including loan processing, inspections and portfolio management for home repair/replacement programs that benefit low-income homeowners. Funds include HOME funds to reimburse CDBG funded employees who work on HOME projects.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,721,943	29.0	$1,721,934	29.0	$1,721,943	29.0
Total	$1,721,943	29.0	$1,721,934	29.0	$1,721,943	29.0

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of homeowners assisted from various repair programs who are satisfied with services provided	100%	100%	100%
Average number of loan applications processed per FTE (loan staff)	182	210	182
Number of repair assessments	317	300	317
Number of loan applications processed	1,100	1,125	1,100

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Administer funding for up to 157 housing units needing home repairs while holding output constant even though labor and material costs are increasing.

Major Budget Items: CDBG $1,721,943

Support for Housing Development Programs

Department: Housing / Community Services

6.63 ***Description:*** Provides program delivery staff and related supplies necessary to implement the housing development programs including loan processing, contract administration, and portfolio management for loans/grants for Federal Grant-funded Mortgage Assistance/CHDO Programs that benefit low- to moderate-income homebuyers. Funds include HOME funds to reimburse CDBG funded employees who work on HOME projects.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$1,058,540	17.0	$1,058,540	17.0	$1,058,540	17.0
Total	$1,058,540	17.0	$1,058,540	17.0	$1,058,540	17.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of project contracts executed by established deadline	100%	100%	100%
Number of loans/grants/contracts managed/FTE	165	174	179
Average number of hours spent per affordable units produced	15	12	15
Loans/grants/contracts managed	2,600	2,962	2,825

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Implement housing programs and process development contracts efficiently to ensure compliance.

Major Budget Items: CDBG $1,058,540

Tax Increment Financing Districts Payments

Department: Office of Financial Services - Non-Departmental

6.64 ***Description:*** The City's General Fund required payment to various tax increment financing (TIF) districts based on TIF agreements.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$10,665,545	0.0	$11,667,011	0.0	$11,514,898	0.0
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$10,665,545	0.0	$11,667,011	0.0	$11,514,898	0.0

FY 10-11 Performance Measure Status:

Service Target FY 2011-12: Transfer increment payments to TIF funds by May 1, 2012.

Major Budget Items: None

Utility Management

Department: Office of Financial Services

6.65 ***Description:*** Utility Management has primary responsibility for the oversight and management of franchised utilities and certificated telecommunication providers use of the public rights-of-way including electric, natural gas, and cable TV.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$166,202	1.4	$307,716	1.4	$351,376	1.4
Enterprise/Internal Svc/Other	$0	0.0	$0	0.0	$0	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$166,202	1.4	$307,716	1.4	$351,376	1.4

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percentage of complaints responded to within 30 days	100%	100%	100%
Number of complaints reviewed	300	275	300

FY 10-11 Performance Measure Status:
On Track

Service Target FY 2011-12: Provide oversight in accordance to guidelines.

Major Budget Items: FY 2011-12 includes $175,000 for utility rate case expenses.

Vital Statistics

Department: Water Utilities

6.66 ***Description:*** The Bureau of Vital Statistics (BVS) registers and issues certified copies of birth and death certificates to qualified applicants in accordance with Texas Department of State Health Services; enforces regulations established by the Texas Administrative Code; issues burial transit and cremation permits that allow a body to be transported to another state; and preserves vital records.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$0	15.7	$0	14.5	$0	15.7
Additional Resources	$1,167,387	0.0	$1,119,408	0.0	$1,191,091	0.0
Total	$1,167,387	15.7	$1,119,408	14.5	$1,191,091	15.7

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Total number of deaths registered from all Funeral Homes and Medical Examiners Offices combined	10,000	10,500	10,500
Number of customers assisted/served by phone, walk-in, email	57,200	48,700	48,700
Number of records sold/FTE- total number of birth/death records issued by each employee	9,246	8,116	8,116
Total number of Birth Records printed from BVS (Remote Access)	16,500	14,000	14,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Sell 106,000 records.

Major Budget Items: Death certificate sales have declined with implementation of the State's new online Texas Electronic Registrar (TER) Death system in September 2009. State mandated that original copy be purchased online from TER. Service reimbursed by General Fund.

Water Planning, Financial and Rate Services

Department: Water Utilities

6.67 ***Description:*** This service ensures that the City has water both now and in the future to meet the needs of the citizens of Dallas and customer cities while maintaining and acquiring water rights as needed. These divisions coordinate preparation of the capital budget to fund the water and wastewater infrastructure; develop and monitor the Department's annual operating budget of approximately $550M; and conducts wholesale cost of service studies and both wholesale and retail rate development.

Source of Funds:	*FY 2010-11 Budget*		*FY 2010-11 Estimate*		*FY 2011-12 Adopted*	
	Dollars	*FTE*	*Dollars*	*FTE*	*Dollars*	*FTE*
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$3,244,995	25.3	$2,757,552	21.8	$3,160,024	25.3
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,244,995	25.3	$2,757,552	21.8	$3,160,024	25.3

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Percent of average residential bill to median income – Average annual residential water and wastewater bill should be less than or equal to 2 % median income (EPA guideline)	1.5%	1.6%	1.7%
Annual percent of compliance with water rights permit	100%	100%	100%
Percent of actual revenues to budget	100%	96%	100%
Water rights permits administered per FTE	5	5	5

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Meet required deadlines on regulatory and contractual reporting 100% of the time.

Major Budget Items: None

Water Utilities Customer Account Services

Department: Water Utilities

6.68 ***Description:*** This service provides water meter reading, billing, collection, and customer service activities for over 300,000 water, wastewater, sanitation, and storm water utility accounts on a monthly basis. It also includes billing and collection of other City of Dallas (COD) account receivables. It provides meter and account maintenance; payment processing: walk-in, online, auto-pay, lockbox; and supports/trains all SAP billing system users.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$21,471,647	288.2	$21,281,672	286.7	$21,599,258	288.2
Additional Resources	$576,915	0.0	$576,915	0.0	$576,915	0.0
Total	$22,048,562	288.2	$21,858,587	286.7	$22,176,173	288.2

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of meter reading accuracy	99.92%	99.9%	99.9%
Annual cost to maintain each customer account	$67.68	$67.08	$67.90
Service actions performed by field services to repair and test water meters per mile driven	0.43	0.39	0.43
Number of security alarm permits renewed/issued	60,000	58,000	60,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: A high level of financial accountability will be maintained through the accurate billing and collection of accounts.

Major Budget Items: None

INTERNAL SERVICES AND OTHER FUNDS

The following information is reported separately from prior Key Focus Areas because the costs are already captured in those Services.

Services included in this section are reported by Key Focus Area. The following funds are included:

- 9-1-1 System Operations
- Communication and Information Services
- Employee Benefits (Administration)
- Equipment and Building Services – Equipment Services
- Express Business Center
- Risk Management (Administration)

CITY OF DALLAS
TEXAS

Key Focus Area 6: E³ Government

	Service(s)	Department	FY 2011-12 Total Adopted (Dollars)	FY 2011-12 GF Adopted (Dollars)	FY 2011-12 GF Adopted FTEs
Key Focus Area 6: Efficient, Effective Economical Government					
6.A	9-1-1 Technology/Education Services	Communication & Information Service	13,906,328	0	0.0
6.B	Business Services	Express Business Center	3,179,717	0	0.0
6.C	Cable Access and Audiovisual Services	Communication & Information Service	460,610	0	0.0
6.D	City Fleet Asset Management	EBS - Equipment Services	2,476,718	0	0.0
6.E	City Fleet Maintenance and Repair Services	EBS - Equipment Services	21,906,414	0	0.0
6.F	City Fleet Paint and Body Shop Coordination	EBS - Equipment Services	1,425,543	0	0.0
6.G	Disposal of Surplus and Police Unclaimed Property	Express Business Center	688,332	0	0.0
6.H	Environmental Services for City Fleet Operations	EBS - Equipment Services	1,770,982	0	0.0
6.I	Fuel Procurement and Management	EBS - Equipment Services	22,489,217	0	0.0
6.J	HR Benefits Administration Services	Employee Benefits	613,625	0	0.0
6.K	Internal Application Services	Communication & Information Service	14,352,415	0	0.0
6.L	Internal Computer Support	Communication & Information Service	5,617,121	0	0.0
6.M	Internal Desktop Support	Communication & Information Service	1,751,431	0	0.0
6.N	Internal Radio Communication	Communication & Information Service	3,435,654	0	0.0
6.O	Internal Telephone and Data Communication	Communication & Information Service	8,624,975	0	0.0
6.P	Public Safety Technology Support	Communication & Information Service	6,106,440	0	0.0
6.Q	Risk Management Services	Employee Benefits	1,340,297	0	0.0
6.R	Strategic Technology Management	Communication & Information Service	7,707,214	0	0.0
		Total for Key Focus Area 6:	**$117,853,033**	**$0**	**0.0**

CITY OF DALLAS
TEXAS

9-1-1 Technology/Education Services

Department: Communication & Information Services

6.A

Description: Provides technical support and infrastructure for the processing of 9-1-1 telephone calls including support of the off-site 9-1-1 backup system. This service also funds the required 9-1-1 public awareness campaign.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$13,911,597	3.9	$13,548,277	2.6	$13,906,328	4.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$13,911,597	3.9	$13,548,277	2.6	$13,906,328	4.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Outages resolved in less than 1 hour	98%	100%	98%
System availability for peak call volume	100%	100%	100%
Percent of 9-1-1 calls received with accurate resident and business information	98%	99.99%	98%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve 100% of critical 9-1-1 phone system updates.

Major Budget Items: Budget consists of 9-1-1 call takers, technology personnel, telephone circuits, contractor support and 9-1-1 public education.

Business Services

Department: Express Business Center

6.B

Description: The Business Development and Procurement Services' Express Business Center (EBC) provides reprographic services, citywide mail distribution, and processes approximately 15,000 water utility bills and cut-off notices daily. The EBC is also responsible for reviewing, reconciling and processing bill payments for the office supply and the multi-functional copier contract..

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$3,342,167	11.0	$3,316,837	10.8	$3,179,717	8.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,342,167	11.0	$3,316,837	10.8	$3,179,717	8.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of water bills processed by 3:00 p.m. daily	N/A	98%	98%
Percentage of water terminations processed by 10:00 a.m. daily	N/A	98%	98%
Percentage of reprographic services produced within 24 hours	100%	97%	97%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: During FY 2011-12, BDPS will also increase reprographic marketing efforts to include conventioneers and other businesses.

Major Budget Items: Eliminates 3 positions (Office Asst, Supervisor II and Sr. Contract Compliance Admin.)

Cable Access and Audiovisual Services

Department: Communication & Information Services

6.C

Description: Manage cablecast operations of the Dallas City Channel 16 which broadcasts City Council meetings, briefings, and other City-related public information programming. Oversee the City's involvement with Public, Education, and Governmental (PEG) access channels as mandated by Federal Law. Provide internal audiovisual support for City Council meetings, briefings, and other City functions.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$459,800	5.9	$375,318	4.7	$460,610	5.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$459,800	5.9	$375,318	4.7	$460,610	5.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Internal customers rating services as "good" or above	95%	97%	95%
Dollars spent per hour of locally originated cable programming	$84.20	$78.01	$78.11
Programming hours produced by in-house operations in cooperation with City departments	3,460	3,989	4,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Broadcast 4,000 hours annually of live or locally originated programming on the City Channel.

Major Budget Items: Public, Education, and Government (PEG) funds are collected each year through franchise fees to support this service in addition to FY 2011-12 operating funds.

City Fleet Asset Management

Department: EBS - Equipment Services

6.D

Description: This service provides life-cycle coordination of the City's fleet (approximately 5,200 vehicles/equipment) used for service delivery by 24 City departments. Major activities include specification and procurement of new fleet, make ready to place units in service, and disposing of units either by auction or salvage.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$2,582,020	16.4	$2,257,303	12.0	$2,476,718	16.6
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$2,582,020	16.4	$2,257,303	12.0	$2,476,718	16.6

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of new units prepared for service within 60 days of acceptance from vendor	90%	88%	90%
Percentage of Alternate Fuel Vehicles within the fleet (CNG, gas hybrid & biodiesel)	38%	35%	39%
Units rented/leased	250	267	235
Number of auctions per year	3	3	3

FY 10-11 Performance Measure Status:
Not on Track

FY 2010-11 performance measure status not on track due to vacancies and delayed reimbursement for new vehicles.

Service Target FY 2011-12: Implement fuel and fleet management software system enhancements

Major Budget Items: For FY 2011-12, City Fleet Make Ready Service and Equipment Rental Coordination Service are combined with City Fleet Asset Management.

City Fleet Maintenance and Repair Services

Department: EBS - Equipment Services

6.E

Description: This service is responsible for the maintenance and repair of approximately 5,200 City-owned vehicles/equipment, as well as maintaining an inventory of automotive parts (new and rebuilt parts, salvage parts and "ready to install" tires/wheels). Approximately 56,000 work orders are completed each year for both scheduled and non-routine maintenance and repairs including preventive maintenance, inspections, towing, welding, and modifications/rebuilds.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$21,888,180	212.8	$22,883,501	181.9	$21,120,697	213.0
Additional Resources	$795,034	0.0	$382,090	0.0	$785,717	0.0
Total	$22,683,214	212.8	$23,265,591	181.9	$21,906,414	213.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of equipment turned in for Preventive Maintenance completed within 48 hours	90%	85%	90%
Daily fleet availability for Marked Squad cars	90%	89%	91%
Number of salvage parts provided from out of service vehicles	2,000	2,124	2,549
Number of tire assemblies provided	14,925	13,807	13,134

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Increase use of salvage parts.

Major Budget Items: FY 2010-11 outsourced repairs exceed budget due to vacancies. For FY 2011-12 this service incorporates the City Fleet Parts Management, City Fleet Salvage Yard Operation and City Fleet Tire Inventory and Repair Services.

City Fleet Paint and Body Shop Coordination

Department: EBS - Equipment Services

6.F

Description: This service provides coordination of repairs of City equipment with paint, body and/or frame damage. Nearly all paint and body repairs are outsourced.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$2,157,809	2.0	$2,554,820	2.0	$1,425,543	2.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$2,157,809	2.0	$2,554,820	2.0	$1,425,543	2.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of wrecked vehicles picked up by vendor within 24 hours of notification	N/A	N/A	90%
Percentage of repairs completed within the estimated time	N/A	N/A	90%
Percentage of estimates received from the estimator within 24 hours	85%	87%	90%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Conduct bi-annual field audits of contracted services.

Major Budget Items: FY 2010-11 outsourced repair work exceeded budget due to larger than anticipated non-target repairs. For FY 2011-12 strengthened body shop contracts and expanded use of salvage parts are expected to result in over $700,000 in reduced expenditures

Disposal of Surplus and Police Unclaimed Property

Department: Express Business Center

6.G

Description: Business Development & Procurement Services (BDPS) is responsible for the disposition of City surplus, police confiscated and unclaimed property which complies with the Administrative Directive 6-1 and City Charter. BDPS utilizes public auctions, e-bay, sealed bids and a storefront concept (City Store) to display and sell a wide range of property to the general public. This service generates approximately $4.6 million annually of revenue for the City.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$707,297	3.0	$868,256	3.0	$688,332	3.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$707,297	3.0	$868,256	3.0	$688,332	3.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of increase in sales revenue	5%	60%	7%
Percent of surplus items reused by the City	8%	3%	4%
Number of items made available for sale	20,000	17,500	19,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Dispose of 100% of all property received, including sales and transfer.

Major Budget Items: None

Environmental Services for City Fleet Operations

Department: EBS - Equipment Services

6.H

Description: This service supports EBS' compliance with federal, state and local environmental and safety regulations. Activities include support for the Quality, Environmental, and Safety Management Systems and the cleaning of sand traps, parking lots and stormwater separators to minimize illicit discharges.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$666,076	7.2	$464,930	5.4	$457,903	6.3
Additional Resources	$1,127,047	0.0	$1,134,679	0.0	$1,313,079	0.0
Total	$1,793,123	7.2	$1,599,609	5.4	$1,770,982	6.3

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percentage of collisions deemed preventable	N/A	64%	50%
Percentage of environmental incidents deemed preventable	15%	20%	10%
Number of compliance monitoring visits	4,620	4,690	4,784

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Maintain certification of the three management systems.

Major Budget Items: FY 2010-11 under budget due to vacancies and fewer repairs of separators than anticipated. FY 2011-12 includes $1,313,079 in Stormwater reimbursement

Fuel Procurement and Management

Department: EBS - Equipment Services

6.I

Description: This service procures approximately 6.7 million gallons of unleaded, Texas Low Emission Diesel (TXLED), biodiesel, off-road dyed-diesel and Compressed Natural Gas (CNG) fuel, manages eight (8) fueling sites and provides bulk fuel delivery to 100 city locations.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$17,639,066	10.3	$20,478,529	10.9	$22,331,511	10.4
Additional Resources	$157,764	0.0	$118,596	0.0	$157,706	0.0
Total	$17,796,830	10.3	$20,597,125	10.9	$22,489,217	10.4

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Total number of fuel deliveries to City sites	1,080	2,651	2,400
Total gallons of fuel provided to customers	6,956,354	6,972,243	6,733,704

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Begin operation of new slow-fill CNG station.

Major Budget Items: FY 2010-11 budget exceeded due to increase in fuel costs, fuel budget increased for FY 2011-12

HR Benefits Administration Services

Department: Employee Benefits

6.J

Description: The Employee Health Benefits unit is responsible for the administration of the City's Employee and Retiree Health Benefits Program. The program is comprised of two Self-Funded Medical Preferred Provider Organization (PPO) Plans; Fully-Insured Retiree Options; Prescription Drug Services; Group Life Insurance; Group Dental and Vision Plans; Flexible Spending Accounts (Dependent Child Care and Health); and Voluntary Benefits.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$512,035	5.0	$512,033	5.0	$613,625	5.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$512,035	5.0	$512,033	5.0	$613,625	5.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Number of days to respond to customer inquiries through the ticketing system	N/A	N/A	2
Number of participants using the onsite clinic (per quarter)	1,500	1,300	1,300
Percentage of enrollees who utilize generic drugs	65%	67%	67%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: ISO 9001 certification for benefits processes to ensure consistent and efficient application of benefits policies and procedures.

Major Budget Items: Cost increase is for allocation of departmental support to this unit's operations.

Internal Application Services

Department: Communication & Information Services

6.K

Description: Application Services provides technology expertise in the identification, selection, implementation and maintenance of systems that enable City departments to accomplish their respective missions. Services include package implementations, custom developed solutions, website designs, ecommerce, data exchange and integration, business to business (B2B) with vendors, and 24x7 operational support of mission critical systems. Scope of services expands across most City departments.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$13,362,370	71.1	$12,880,668	56.4	$14,352,415	74.8
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$13,362,370	71.1	$12,880,668	56.4	$14,352,415	74.8

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Changes and adjustments made throughout development stages	40%	30%	40%
Application projects delivered on time and within budget	90%	85%	90%
Defects per application in the first year of production	2	1.75	2
Application priority 1 repair requests resolved within 24 hours	90%	100%	100%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve an overall 85% on time delivery of projects. Provide on time delivery of assigned projects while complying with industry standard software development practices.

Major Budget Items: FY 2010-11 estimate reflects an increased number of vacancies. FY 2011-12 includes an upgrade to the Citizen Request Management System (CRMS) as well as an additional 5.0 FTEs to support the Love Field Modernization Program.

Internal Computer Support

Department: Communication & Information Services

6.L

Description: Provides computer operation support 24/7 while housing the City's mainframe computers, data warehouse, tape data repositories, print facility, and fileserver complex. Manages backup and data retention systems for City servers; install, maintain, and manage applications to approximately 600 servers; and monitor the reliability and availability of information technology software applications and computer systems.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$5,702,615	40.0	$5,564,281	36.3	$5,617,121	38.2
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$5,702,615	40.0	$5,564,281	36.3	$5,617,121	38.2

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Critical production server operating system updates meeting configuration standards	99%	95.75%	99%
Server availability	99%	91%	95%
Nightly batch jobs (ex. water bills, vendor checks) completed within the scheduled timeframe	95%	99%	95%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve an overall 85% on time delivery of projects. Provide on time delivery of assigned projects while complying with industry standard software development practices.

Major Budget Items: None

Internal Desktop Support

Department: Communication & Information Services

6.M

Description: Supports the City's desktop computers, laptops, blackberries and e-mail. Technical support provided by a third party vendor includes operator-assisted problem management, desk side support for break/fix/install, desktop software, anti-virus support, local area network connectivity, and desktop project management.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$1,916,085	1.0	$1,898,438	0.0	$1,751,431	0.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,916,085	1.0	$1,898,438	0.0	$1,751,431	0.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Priority 1 calls resolved within 8 hours or less	80%	90%	90%
Move-Add-Change (MAC) requests completed within the scheduled timeframe	95%	91%	95%
Desktop computers maintained per help desk analyst and desk-side technician	420	443	440
Telephone calls received by help desk	30,000	50,482	40,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Resolve at least 90% of all Priority 1 desktop support calls in 8 business hours or less.

Major Budget Items: FY 2011-12 includes the reduction of 1.1 FTEs due to enhanced technology and reporting improving the automation of service oversight.

Internal Radio Communication

Department: Communication & Information Services

6.N

Description: Provides 24/7 service in the installation, repair, and replacement of approximately 17,500 pieces of mobile radio communication equipment for City departments such as Police, Fire, and Sanitation. Design, install, and maintain 43 critical public safety and other radio transmission stations used by various City units such as Radio Dispatch for Police, Fire, and 311.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$3,618,348	29.2	$3,391,227	28.1	$3,435,654	29.1
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$3,618,348	29.2	$3,391,227	28.1	$3,435,654	29.1

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Public Safety radio system availability	100%	100%	100%
Mobile data terminal system's wireless network availability	99%	99%	99%
Average number of field installations and repairs per FTE per month	60	93	85
Drive-in service requests processed	5,600	7,245	7,000

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Complete 100% of radio equipment installation for 100,000 mile squad car replacements within the 3 day service level agreement.

Major Budget Items: None

Internal Telephone and Data Communication

Department: Communication & Information Services

6.O

Description: Provides maintenance and support of the City's voice and data communication network system for over 17,000 landline telephones and data lines connecting City facilities for constant network monitoring, availability and reliability.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$8,962,524	11.8	$9,155,172	8.7	$8,624,975	7.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$8,962,524	11.8	$9,155,172	8.7	$8,624,975	7.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Monthly telephone network availability	100%	99%	100%
Trouble calls resolved in 4 business hours or less	99%	98.26%	99%
Customers' MAC (Move, Add, Change) Service Request completed within 5 business days	98%	100%	98%
Monthly IVR system availability	95%	94%	95%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve an overall 85% on time delivery of projects. Provide on time delivery of assigned projects while complying with industry standard software development practices.

Major Budget Items: FY 2010-11 estimate restores contractor resources to sustain support for vacant positions. Vendor service agreement includes management of telephone help desk, telephone circuits and network monitoring.

Public Safety Technology Support

Department: Communication & Information Services

6.P

Description: Public Safety Support Services provides technology expertise in the identification, selection, implementation and maintenance of public safety systems that enable the Dallas Police Department, Dallas Fire Rescue, and Court and Detention Services to accomplish their respective missions. Services include package implementations, custom developed solutions, website content management, data exchange and integration, and 24x7 operational support of mission critical systems.

Source of Funds:	*FY 2010-11 Budget* Dollars	FTE	*FY 2010-11 Estimate* Dollars	FTE	*FY 2011-12 Adopted* Dollars	FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$6,265,264	32.1	$6,046,788	28.1	$6,106,440	29.5
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$6,265,264	32.1	$6,046,788	28.1	$6,106,440	29.5

Performance Measures	*FY 2010-11 Budget*	*FY 2010-11 Estimate*	*FY 2011-12 Adopted*
Public Safety projects delivered on time and within budget	90%	89%	90%
Priority 1 public safety repair requests resolved within 24 hours	90%	98%	95%
Defects per public safety application in the first year of production	2	1	2

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve an overall 85% on time delivery of projects. Provide on time delivery of assigned projects while complying with industry standard software development practices.

Major Budget Items: None

Risk Management Services

Department: Employee Benefits

6.Q

Description: The primary mission of Risk Management is to protect the City of Dallas' assets and guard against risks and safety hazards that could adversely impact City operations. Risk Management is also committed to providing a safe and healthy environment for the protection of City employees and the public.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$1,268,062	16.0	$1,290,569	16.0	$1,340,297	19.0
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$1,268,062	16.0	$1,290,569	16.0	$1,340,297	19.0

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Percent of subrogation monies recovered by the City	85%	85%	87%
Percent reduction in workers compensation claims payments	10%	3%	5%
Percent of employee population trained through safety related training classes	80%	80%	85%

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Control financial risks to the City.

Major Budget Items: Risk Management anticipates recovering $1M from third-party damages and saving $500,000 in claims payments. These savings will fund three full-time positions which will support the implementation of the Safety Assessment Series, ISO 18001.

Strategic Technology Management

Department: Communication & Information Services

6.R

Description: Ensures the delivery of information technology (IT) in a timely and efficient manner. Leads the direction of current and future IT activities, supported by underlying standards and best practices, in alignment with the City's Key Focus Areas. Includes project management, finance, and contract management services as well as IT cost recovery (chargebacks) and citywide computer procurement.

Source of Funds:	FY 2010-11 Budget Dollars	FY 2010-11 Budget FTE	FY 2010-11 Estimate Dollars	FY 2010-11 Estimate FTE	FY 2011-12 Adopted Dollars	FY 2011-12 Adopted FTE
General Fund	$0	0.0	$0	0.0	$0	0.0
Enterprise/Internal Svc/Other	$7,867,833	42.4	$7,600,280	36.1	$7,707,214	40.1
Additional Resources	$0	0.0	$0	0.0	$0	0.0
Total	$7,867,833	42.4	$7,600,280	36.1	$7,707,214	40.1

Performance Measures	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Projects completed within the mutually agreed timeframe established	97%	90%	97%
Monthly CIS chargebacks processed correctly and on time	85%	89%	85%
Number of CIS Chargebacks Processed	15,000	17,858	17,500
Changes and adjustments made throughout a project annually	6	2	3

FY 10-11 Performance Measure Status:

On Track

Service Target FY 2011-12: Achieve an overall 85% on time delivery of projects. Provide on time delivery of assigned projects while complying with industry standard software development practices.

Major Budget Items: None

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FY 2011-12 Projected Changes in Fund Balance

FUND	FY 2011-12 BEGINNING BALANCE	FY 2011-12 ADOPTED REVENUES	FY 2011-12 ADOPTED EXPENDITURES	FY 2011-12 ENDING BALANCE
GENERAL FUND	42,472,515	1,011,365,209	1,011,365,209	42,472,515
ENTERPRISE FUNDS				
Aviation	5,799,954	47,682,030	47,682,030	5,799,953
Convention and Event Services	404,480	59,771,697	59,404,269	771,908
Municipal Radio	1,312,229	2,841,500	2,798,232	1,355,497
Storm Drainage Management	9,115,697	49,198,588	51,563,357	6,750,928
Sustainable Development and Construction	10,984,089	17,932,127	17,900,104	11,016,112
Water Utilities	58,111,153	551,600,305	551,825,789	57,885,669
INTERNAL SERVICE FUNDS				
Information Technology	7,606,389	42,719,550	44,620,206	5,705,733
Radio Services	1,579,802	3,422,932	3,435,654	1,567,080
Equipment Services	4,089,523	47,743,439	47,812,372	4,020,590
Express Business Center	1,112,198	3,924,281	3,868,049	1,168,430
OTHER REVENUE FUNDS				
9-1-1 System Operations	2,784,260	13,075,049	13,906,328	1,952,981
Employee Benefits	(15,402,937)	117,041,421	116,440,244	(14,801,760)
Risk Management	(23,897,009)	22,359,493	24,385,716	(25,923,232)
Debt Service	3,877,643	248,494,257	248,845,430	3,526,470
TOTAL CITY FUNDS	109,949,986	2,239,171,878	2,245,852,989	103,268,874

GENERAL FUND
Statement of Revenues and Expenditures

	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2010-11 ESTIMATE	FY 2011-12 ADOPTED
BEGINNING FUND BALANCE	49,155,541	47,360,356	36,992,767	40,066,039	42,472,515
REVENUES:					
Ad Valorem Taxes	460,471,496	423,468,179	435,784,656	439,983,307	433,217,886
Sales Tax	206,914,022	204,678,529	204,810,104	212,114,275	215,508,103
Franchise Fees	102,694,805	101,291,062	97,150,282	101,694,901	102,468,537
Licenses and Permits	8,245,692	8,532,225	9,892,934	9,623,728	9,747,273
Interest Earnings	3,676,692	2,066,392	2,412,695	914,707	914,115
Intergovernmental	6,469,840	6,477,683	6,311,913	6,598,711	5,430,176
Fines and Forfeitures	36,886,224	40,129,895	39,337,058	37,134,551	39,368,346
Service Fees	133,301,830	126,622,491	137,380,620	126,947,324	131,610,139
Interfund Revenue	54,366,910	71,294,596	54,238,084	51,299,452	60,584,402
Miscellaneous	8,742,760	10,824,895	13,999,738	15,859,447	12,516,232
TOTAL REVENUES	1,021,770,271	995,385,947	1,001,318,084	1,002,170,403	1,011,365,209
TOTAL RESOURCES AVAILABLE	1,070,925,812	1,042,746,303	1,038,310,851	1,042,236,442	1,053,837,724
EXPENDITURES:					
General Government & Support Services	79,601,413	68,852,305	71,777,657	70,858,565	70,403,954
Public Safety	631,016,635	641,303,400	620,970,859	619,476,356	626,836,171
Street, Sanitation and Code Compliance	121,960,905	128,612,670	155,476,849	149,266,611	173,575,245
Public Works and Transportation	55,717,614	57,722,557	43,394,820	50,607,400	23,102,648
Culture, Library and Recreation	118,599,074	99,864,183	95,820,574	95,892,367	96,960,533
Env. Health, Comm. & Urban Development	26,095,803	12,071,824	8,869,691	8,654,994	9,835,346
Reserves and Transfers	4,507,737	7,004,528	12,562,543	12,562,543	10,651,312
TOTAL EXPENDITURES	1,037,499,181	1,015,431,467	1,008,872,993	1,007,318,836	1,011,365,209
Changes in Encumbrances and other Balance Sheet Accounts	13,933,725	12,751,203	7,554,909	7,554,909	
ENDING FUND BALANCE	47,360,356	40,066,039	36,992,767	42,472,515	42,472,515

ENTERPRISE FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2010-11 ESTIMATE	FY 2011-12 ADOPTED
AVIATION					
BEGINNING FUND BALANCE	18,910,279	23,995,707	26,201,374	5,799,954	5,799,954
REVENUES:					
Field Maintenance	13,503,166	15,526,838	16,474,482	14,888,933	15,669,541
Terminal Maintenance	15,280,769	14,945,358	13,812,903	15,479,368	15,347,694
Parking Garage	13,397,565	13,143,415	15,642,714	15,109,847	15,563,143
All Remaining Revenues	1,504,875	2,504,832	1,076,754	1,034,505	1,101,652
TOTAL REVENUES	43,686,375	46,120,443	47,006,853	46,512,653	47,682,030
TOTAL RESOURCES AVAILABLE	62,596,654	70,116,150	73,208,227	52,312,607	53,481,983
TOTAL EXPENDITURES	38,104,854	37,955,990	47,006,853	46,512,653	47,682,030
Changes in Encumbrances and other Balance Sheet Accounts	(496,093)	(26,360,206)	0	0	0
ENDING FUND BALANCE	23,995,707	5,799,954	26,201,374	5,799,954	5,799,953
CONVENTION AND EVENT SERVICES					
BEGINNING FUND BALANCE	1,456,321	2,569,464	0	573,517	404,480
REVENUES:					
Hotel Occupancy Tax	32,663,616	32,615,405	35,276,860	36,313,235	34,600,000
Alcohol Beverage Tax	7,533,194	7,398,071	8,113,693	7,685,314	5,895,730
Contract Services	4,993,718	7,164,789	7,235,181	6,776,243	9,452,944
Transfers	0	0	0	0	0
All Remaining Revenues	8,419,978	8,554,397	8,009,873	8,969,346	9,823,023
TOTAL REVENUES	53,610,506	55,732,662	58,635,607	59,744,138	59,771,697
TOTAL RESOURCES AVAILABLE	55,066,827	58,302,126	58,635,607	60,317,655	60,176,177
TOTAL EXPENDITURES	52,559,470	57,700,727	58,635,607	59,913,175	59,404,269
Changes in Encumbrances and other Balance Sheet Accounts	62,107	(27,882)	0	0	0
ENDING FUND BALANCE	2,569,464	573,517	0	404,480	771,908

ENTERPRISE FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2010-11 ESTIMATE	FY 2011-12 ADOPTED
MUNICIPAL RADIO					
BEGINNING FUND BALANCE	5,420,841	5,505,646	899,470	1,157,213	1,312,229
REVENUES:					
Local Sales	2,595,861	2,548,683	2,690,000	2,695,704	2,729,000
National Sales	44,235	0	0	36,000	56,000
Interest Earned	174,579	87,315	40,000	25,000	25,000
All Remaining Revenues	43,354	172,789	35,000	29,984	31,500
TOTAL REVENUES	2,858,029	2,808,787	2,765,000	2,786,688	2,841,500
TOTAL RESOURCES AVAILABLE	8,278,870	8,314,433	3,664,470	3,943,901	4,153,729
TOTAL EXPENDITURES	2,870,422	2,705,679	2,717,088	2,631,672	2,798,232
Changes in Encumbrances and other Balance Sheet Accounts	97,198	(4,451,541)	0	0	0
ENDING FUND BALANCE	5,505,646	1,157,213	947,382	1,312,229	1,355,497
STORM DRAINAGE MANAGEMENT					
BEGINNING FUND BALANCE	5,971,906	10,323,149	8,574,567	11,502,170	9,115,697
REVENUES:					
Storm Water Fees	34,527,812	49,748,230	48,233,910	49,195,239	49,198,588
TOTAL REVENUES	34,527,812	49,748,230	48,233,910	49,195,239	49,198,588
TOTAL RESOURCES AVAILABLE	40,499,718	60,071,379	56,808,477	60,697,409	58,314,285
TOTAL EXPENDITURES	31,301,093	48,724,238	50,118,965	49,081,712	51,563,357
Change in Encumbrances and other Balance Sheet Accounts	1,124,524	155,029	0	(2,500,000)	0
ENDING FUND BALANCE	10,323,149	11,502,170	6,689,512	9,115,697	6,750,928

ENTERPRISE FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2010-11 ESTIMATE	FY 2011-12 ADOPTED
SUSTAINABLE DEVELOPMENT AND CONSTRUCTION					
BEGINNING FUND BALANCE	9,533,399	3,822,896	4,272,619	6,019,200	10,984,089
REVENUES:					
Building Permits	9,306,214	12,264,748	9,849,157	13,651,557	10,790,540
Certificate of Occupancy	1,382,570	1,306,051	1,312,018	1,285,778	1,182,916
Plan Review	2,084,163	2,207,395	1,948,111	2,541,430	2,227,267
Registration/License	341,490	372,015	787,223	659,464	626,490
Special Plats	575,366	425,372	534,042	523,361	497,193
Private Development	484,939	380,242	412,126	515,270	489,508
Zoning	596,024	460,176	684,780	755,061	717,308
Interest Earnings	193,244	82,203	236,935	232,196	193,884
All Remaining Revenues	912,845	1,124,478	1,533,343	1,270,543	1,207,021
TOTAL REVENUES	15,876,855	18,622,680	17,297,735	21,434,660	17,932,127
TOTAL RESOURCES AVAILABLE	25,410,254	22,445,576	21,570,354	27,453,860	28,916,216
TOTAL EXPENDITURES	21,743,723	16,420,064	16,791,073	16,469,771	17,900,104
Changes in Encumbrances and other Balance Sheet Accounts	156,365	(6,312)	0	0	0
ENDING FUND BALANCE	3,822,896	6,019,200	4,779,281	10,984,089	11,016,112
WATER UTILITIES					
BEGINNING FUND BALANCE	58,990,217	49,816,606	49,333,735	58,111,153	58,111,153
REVENUES:					
Treated Water - Retail	202,533,431	201,241,499	229,579,305	224,462,922	238,859,443
Treated Water Wholesale	61,345,457	64,365,008	68,568,826	67,048,548	69,619,481
Wastewater - Retail	175,510,711	170,984,673	195,816,740	185,210,169	205,143,363
Wastewater - Wholesale	8,318,732	8,534,421	9,310,327	8,006,872	9,529,139
All Remaining Revenues	28,835,383	25,804,201	27,965,097	25,511,819	28,448,879
TOTAL REVENUES	476,543,714	470,929,802	531,240,295	510,240,330	551,600,305
TOTAL RESOURCES AVAILABLE	535,533,931	520,746,408	580,574,030	568,351,483	609,711,458
TOTAL EXPENDITURES	480,567,636	461,196,805	531,240,295	510,240,330	551,825,789
Changes in Encumbrances and other Balance Sheet Accounts	(5,149,689)	(1,438,450)	0	0	0
ENDING FUND BALANCE	49,816,606	58,111,153	49,333,735	58,111,153	57,885,669

INTERNAL SERVICE FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2010-11 ESTIMATE	FY 2011-12 ADOPTED
INFORMATION TECHNOLOGY					
BEGINNING FUND BALANCE	7,215,189	5,460,913	4,903,650	6,631,833	7,606,389
REVENUES:					
Interest	291,989	123,736	69,775	77,990	86,134
Miscellaneous	43,931	111,543	24,809	35,950	27,204
Circuits	1,203,298	1,836,684	1,745,144	1,745,144	1,886,610
Telephones Leased	2,467,418	2,712,801	2,636,741	2,636,741	2,705,558
Interdepartmental Charges	34,168,616	39,222,560	39,924,330	39,999,676	38,014,044
TOTAL REVENUES	38,175,252	44,007,324	44,400,799	44,495,501	42,719,550
TOTAL RESOURCES AVAILABLE	45,390,441	49,468,237	49,304,449	51,127,334	50,325,939
TOTAL EXPENDITURES	40,606,013	43,609,312	44,536,491	43,520,945	44,620,206
Changes in Encumbrances and other Balance Sheet Accounts	676,485	772,908	0	0	0
ENDING FUND BALANCE	5,460,913	6,631,833	4,767,958	7,606,389	5,705,733
RADIO SERVICES					
BEGINNING FUND BALANCE	2,045,778	2,382,200	985,966	1,342,988	1,579,802
REVENUES:					
Interest	57,036	28,489	7,729	3,782	991
Equipment Rental	3,615,363	2,200,153	3,371,872	3,385,512	3,186,693
Miscellaneous	320,695	241,499	238,747	238,747	235,248
TOTAL REVENUES	3,993,094	2,470,141	3,618,348	3,628,041	3,422,932
TOTAL RESOURCES AVAILABLE	6,038,872	4,852,341	4,604,314	4,971,029	5,002,734
TOTAL EXPENDITURES	3,873,009	3,815,105	3,618,348	3,391,227	3,435,654
Changes in Encumbrances and other Balance Sheet Accounts	216,337	305,752	0	0	0
ENDING FUND BALANCE	2,382,200	1,342,988	985,966	1,579,802	1,567,080

INTERNAL SERVICE FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2010-11 ESTIMATE	FY 2011-12 ADOPTED
EQUIPMENT SERVICES					
BEGINNING FUND BALANCE	1,062,949	3,313,403	2,475,947	3,990,091	4,089,523
REVENUES:					
Interest and Other	34,735	1,076	10,000	3,000	5,000
Auto Auction Tax/Non Taxable	287,133	11,815	411,000	461,000	411,000
Miscellaneous Revenue	271,562	235,914	4,000	132,283	16,000
Fuel	13,922,714	15,813,390	17,884,371	20,594,761	22,252,928
Rental/Wreck	30,660,685	28,220,857	26,623,779	27,547,471	25,058,511
TOTAL REVENUES	45,176,829	44,283,052	44,933,150	48,738,515	47,743,439
TOTAL RESOURCES AVAILABLE	46,239,778	47,596,455	47,409,097	52,728,606	51,832,962
TOTAL EXPENDITURES	45,651,051	43,878,273	44,933,151	48,639,083	47,812,372
Changes in Encumbrances and other Balance Sheet Accounts	2,724,676	271,909	0	0	0
ENDING FUND BALANCE	3,313,403	3,990,091	2,475,946	4,089,523	4,020,590
EXPRESS BUSINESS CENTER					
BEGINNING FUND BALANCE	1,216,282	1,172,778	928,352	935,544	1,112,198
REVENUES:					
Postage Sales	2,362,083	2,370,195	2,703,350	2,703,350	2,703,350
All Other Revenues	1,492,202	1,552,394	1,197,850	1,658,397	1,220,931
TOTAL REVENUES	3,854,285	3,922,589	3,901,200	4,361,747	3,924,281
TOTAL RESOURCES AVAILABLE	5,070,567	5,095,367	4,829,552	5,297,291	5,036,479
TOTAL EXPENDITURES	4,144,137	4,155,397	4,049,464	4,185,093	3,868,049
Changes in Encumbrances and other Balance Sheet Accounts	246,348	(4,426)	0	0	0
ENDING FUND BALANCE	1,172,778	935,544	780,088	1,112,198	1,168,430

OTHER FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2010-11 ESTIMATE	FY 2011-12 ADOPTED
9-1-1 SYSTEM OPERATIONS					
BEGINNING FUND BALANCE	4,768,420	4,118,412	1,925,041	2,599,855	2,784,260
REVENUES:					
9-1-1 Service Receipts - Wireless	5,531,104	5,623,631	5,849,601	6,178,927	6,282,291
Wireline Receipts	7,078,141	8,318,383	7,511,326	7,505,084	6,710,796
Cama Trunk Fees	9,122	6,745	6,540	6,546	6,546
Interest	183,379	129,631	90,020	42,125	75,416
TOTAL REVENUES	12,801,746	14,078,390	13,457,487	13,732,682	13,075,049
TOTAL RESOURCES AVAILABLE	17,570,166	18,196,802	15,382,528	16,332,537	15,859,309
TOTAL EXPENDITURES	13,750,176	15,604,796	13,911,597	13,548,277	13,906,328
Changes in Encumbrances and other Balance Sheet Accounts	298,422	7,849	0	0	0
ENDING FUND BALANCE	4,118,412	2,599,855	1,470,931	2,784,260	1,952,981
EMPLOYEE BENEFITS					
BEGINNING FUND BALANCE	(5,692,219)	(14,519,861)	(14,817,492)	(17,194,230)	(15,402,937)
REVENUES:					
Employee Contributions	31,693,988	32,309,110	30,451,682	31,340,774	31,552,339
Retiree Contributions	21,427,118	22,045,058	23,074,394	24,375,413	25,722,282
City Contributions	51,564,143	57,126,033	50,813,507	52,392,049	57,946,800
** Early Retiree Reinsurance Program		0	5,011,489	7,458,286	1,670,000
Interest and Other	388,272	30,140	250,000	178,291	150,000
TOTAL REVENUES	105,073,521	111,510,341	109,601,072	115,744,813	117,041,421
TOTAL RESOURCES AVAILABLE	99,381,302	96,990,480	94,783,580	98,550,583	101,638,484
TOTAL EXPENDITURES	113,009,945	112,132,281	109,357,535	113,953,520	116,440,244
Changes in Encumbrances and other Balance Sheet Accounts	891,218	2,052,429	0	0	0
ENDING FUND BALANCE	(14,519,861)	(17,194,230)	(14,573,955)	(15,402,937)	(14,801,760)

**Revenue assumes the receipt of the Early Retiree Reinsurance Program from the Federal government

OTHER FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2008-09 ACTUAL	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2010-11 ESTIMATE	FY 2011-12 ADOPTED
RISK MANAGEMENT					
BEGINNING FUND BALANCE	(19,837,363)	(30,217,327)	(30,113,371)	(22,210,481)	(23,897,009)
REVENUES:					
Workers' Compensation	13,391,179	13,715,765	13,223,523	13,567,344	12,070,636
Third Party Liability	3,343,036	9,204,579	13,774,065	7,774,065	7,319,193
Purchased Insurance	2,801,260	3,626,017	3,637,872	3,698,310	2,012,462
Interest and Other	559,700	338,422	150,000	628,000	957,202
TOTAL REVENUE	20,095,175	26,884,783	30,785,460	25,667,719	22,359,493
TOTAL RESOURCES AVAILABLE	257,812	(3,332,544)	672,089	3,457,238	(1,537,516)
TOTAL EXPENDITURES	26,700,398	23,394,489	30,635,460	27,354,247	24,385,716
Changes in Encumbrances and other Balance Sheet Accounts	(3,774,741)	4,516,552	0	0	0
ENDING FUND BALANCE	(30,217,327)	(22,210,481)	(29,963,371)	(23,897,009)	(25,923,232)
DEBT SERVICE					
BEGINNING FUND BALANCE	7,741,194	32,478,395	5,066,470	4,700,203	3,877,643
REVENUES:					
Ad Valorem Taxes	197,723,592	219,908,867	215,596,286	217,640,866	207,867,166
Interest/Transfers/Other	79,884,071	41,880,649	44,063,230	35,418,286	40,627,091
TOTAL REVENUE	277,607,663	261,789,516	259,659,516	253,059,152	248,494,257
TOTAL RESOURCES AVAILABLE	285,348,857	294,267,911	264,725,986	257,759,355	252,371,900
TOTAL EXPENDITURES	250,033,523	288,802,796	260,685,026	253,881,712	248,845,430
Changes in Encumbrances and other Balance Sheet Accounts	(2,836,939)	(764,912)	0	0	0
ENDING FUND BALANCE	32,478,395	4,700,203	4,040,960	3,877,643	3,526,470

CITY OF DALLAS
TEXAS

DEBT SERVICE

GENERAL OBLIGATION DEBT

Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City's outstanding general obligation bonds, certificates of obligation and equipment acquisition notes. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; flood protection and storm drainage system. The Financial Management Performance Criteria (FMPC) addresses debt management and other requirements adopted by the City Council. The FMPC necessitates voter approval prior to the issuance of general obligation bonds, restricts the length of maturities, and outlines the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the debt service fund is the ad valorem property tax. The adopted ad valorem tax rate of 79.70¢ per $100 assessed value is split into two rates. Approximately one-third (25.91¢) of the tax revenue is used to pay principal and interest on the City's outstanding general obligation debt. The remaining two-thirds (53.79¢) of the revenue generated by the tax rate is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond sales, the principal and interest payments of the existing general obligation debt decline annually. This repayment schedule creates more growth in the capacity to issue new debt within the existing debt service tax rate than a level repayment schedule.

Credit Rating

The City of Dallas' general obligation debt holds an exceptionally high rating by Standard & Poor's and Moody's Investors Service. These credit ratings reflect the sound management of the City of Dallas' financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas' Commercial Paper Notes hold similarly high credit ratings. Current ratings of the City's General Obligation debt instruments are shown in the table below.

Credit Rating Service	General Obligation Debt	Commercial Paper Notes
Moody's Investors Service	Aa1	P-1
Standard & Poor's	AA+	A-1+

DEBT SERVICE

Legal Debt Margin

The City of Dallas Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness, payable from taxation, to 10% of assessed property value. However, the City's Financial Management Performance Criteria (FMPC) limits the net general obligation debt to 4% of the true market valuation of the taxable property of Dallas. Existing debt will constitute 2.0% of the assessed value of $81.99 billion and 1.7% of the market value of taxable property of $95.46 billion. Thus, the City will continue to comply with both requirements as of 9/30/2012.

Assessed Value	$81,993,746,356
10% Legal Debt Margin	$8,199,374,635
Projected GO Debt 9/30/12	$1,644,077,336
GO Debt as a percent of Assessed Property Value	2.0%

Market Value of Taxable Property	$95,458,224,131
4% FMPC Limit	$3,818,328,965
Projected GO Debt 9/30/12	$1,644,077,336
GO Debt as a percent of Market Value	1.7%

DEBT SERVICE

FY2011-12 Debt Service Budget

The FY2011-12 budget includes principal and interest payments on $1.8 billion of existing general obligation debt. Principal and interest expense for existing debt are $154.25 million and $89 million, respectively, and are summarized in the table below. In FY2010-11, commercial paper was implemented to be utilized to interim finance voter-approved capital improvement projects. The commercial paper will be refinanced and retired with general obligation bonds in future fiscal years. The costs associated with the new commercial paper program are included in the General Fund budget.

	Principal	Interest	Total
Total Existing Debt Service	**$154,254,750**	**$89,044,091**	**$243,298,841**

Selected Financial Management Performance Criteria - Debt Management

These key criteria, established to ensure sound management of the City's financial resources, are listed below to detail the effects of the issuance of new debt.

Criteria	09/30/10 Actual	09/30/11 Estimate	09/30/12 Adopted
Total direct plus overlapping debt not to exceed 8% of the market value of taxable property	4.6 % In compliance	4.7 % In compliance	4.5 % In compliance
Weighted average general obligation bond maturities (exclusive of pension obligation bonds) not to exceed 10 years	7.5 years In compliance	7.1 years In compliance	6.6 years In compliance
Certificate of obligation debt not to exceed 15% of total authorized and issued general obligation debt	1.7 % In compliance	0.9% In compliance	0.6 % In compliance
Per capita general obligation debt not to exceed 10% of latest authoritative computation of per capita annual income	3.5 % In compliance	3.3 % In compliance	3.0 % In compliance

Statement of General Obligation Bonded Indebtedness
As of 09/30/2011

DEBT SERVICE

Series Number	Issue Name	Issue Date	Term Years	Coupon Rate(s)	Outstanding Principal
592	General Obligation Refunding Bonds	10/29/2003	10	4.0%-5.0%	$ 18,540,000
593	General Obligation Improvement Bonds	11/01/2003	19	3.5%-4.5%	9,125,000
597	General Obligation Improvement Bonds	11/01/2004	19	4.0%-5.0%	39,980,000
600	Pension Obligation Bonds (Current Interest Bonds - Taxable)	01/19/2005	30	3.2%-5.0%	124,845,000
601	Pension Obligation Bonds (Capital Appreciation Bonds - Taxable)	01/19/2005	30	4.1%-5.5%	114,292,086
604	General Obligation Refunding Bonds	04/13/2005	15	5.0%	130,580,000
606	General Obligation Improvement Bonds	11/01/2005	19	3.3%-5.0%	113,555,000
611	General Obligation Improvement Bonds	11/01/2006	19	4.5%-5.0%	175,125,000
614	General Obligation Improvement Bonds	06/01/2007	20	5.0%-5.1%	91,535,000
615	General Obligation Refunding and Improvement Bonds	11/15/2007	19	4.0%-5.0%	243,910,000
620	General Obligation Improvement Bonds	11/01/2008	19	4.5%-5.1%	165,635,000
627	General Obligation Refunding and Improvement Bonds	03/30/2010	10	3.0%-5.0%	190,975,000
628	General Obligation Improvement (Taxable -"Build America") Bonds	03/30/2010	19	4.4%-5.6%	85,380,000
631	General Obligation Refunding Bonds	11/09/2010	13	3.0%-5.0%	140,380,000
632	General Obligation Refunding Bonds (Taxable)	11/09/2010	14	0.3%-5.0%	76,135,000
		Total General Obligation Bonds			$ 1,719,992,086
608	Equipment Acquisition Notes	11/01/2005	10	3.5%-4.0%	$ 1,920,000
616	Equipment Acquisition Notes	11/15/2007	5	3.5%-4.0%	7,465,000
621	Equipment Acquisition Notes	11/01/2008	5	4.7%-4.9%	16,420,000
633	Equipment Acquisition Notes	11/09/2010	5	3.0%-5.0%	16,835,000
		Total Equipment Acquisition Notes			$ 42,640,000
591	Certificates of Obligation	05/01/2003	10	2.0%-3.3%	$ 7,200,000
599	Certificates of Obligation	11/01/2004	10	3.0%-3.6%	1,985,000
607	Certificates of Obligation	04/13/2005	10	3.8%-4.1%	2,825,000
617	Certificates of Obligation	11/15/2007	10	3.5%-4.0%	3,660,000
622	Certificates of Obligation	11/01/2008	10	3.5%-5.0%	4,200,000
629	Certificates of Obligation	03/30/2010	10	2.0%-4.0%	15,830,000
		Total Certificates of Obligation			$ 35,700,000
				Total General Obligation Debt	**$ 1,798,332,086**

DEBT SERVICE

General Obligation Debt Service Requirements
As of 09/30/2011

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2012	154,254,750	89,044,091	243,298,841
2013	140,492,603	83,685,156	224,177,758
2014	133,921,830	75,035,435	208,957,265
2015	119,966,841	74,119,134	194,085,975
2016	112,115,977	69,948,016	182,063,993
2017	109,209,089	65,431,852	174,640,941
2018	106,353,560	60,881,816	167,235,376
2019	98,450,322	57,686,299	156,136,621
2020	94,791,699	54,530,580	149,322,278
2021	111,000,000	30,522,231	141,522,231
2022	110,615,000	25,103,798	135,718,798
2023	114,070,000	19,753,862	133,823,862
2024	108,190,000	14,521,951	122,711,951
2025	69,306,834	44,668,922	113,975,756
2026	60,085,114	43,312,280	103,397,394
2027	48,657,694	42,503,850	91,161,544
2028	26,984,062	42,503,280	69,487,342
2029	16,238,642	43,289,019	59,527,661
2030	16,540,730	44,380,419	60,921,149
2031	8,035,840	45,728,242	53,764,082
2032	8,038,960	47,358,879	55,397,839
2033	8,037,046	49,022,603	57,059,649
2034	8,039,198	50,731,091	58,770,289
2035	14,936,297	45,590,144	60,526,441
	$1,798,332,086	$1,219,352,950	$3,017,685,036

DEBT SERVICE

Statement of Revenues and Expenditures

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Beginning Cash Balance	**$ 30,753,799**	**$ 3,632,361**	**$ 3,740,520**	**$ 2,917,957**
Revenues				
Ad Valorem Taxes	219,908,867	215,596,286	217,640,866	207,867,166
"Build America Bonds" Federal Subsidy	-	2,066,906	2,066,906	1,503,204
Interest/Transfers/Other	41,880,649	41,996,324	33,351,377	39,123,887
Total	**261,789,516**	**259,659,516**	**253,059,149**	**248,494,257**
Total Available Resources	**$ 292,543,315**	**$ 263,291,877**	**$ 256,799,669**	**$ 251,412,214**
Expenses				
Principal Payments	196,820,000	153,579,826	151,507,827	154,254,750
Interest Payments	86,043,469	101,265,963	96,575,398	89,044,091
Other Expenses	5,939,327	5,839,237	5,798,487	5,546,589
Total	**288,802,796**	**260,685,026**	**253,881,712**	**248,845,430**
Ending Cash Balance	**$ 3,740,520**	**$ 2,606,851**	**$ 2,917,957**	**$ 2,566,784**

DEBT SERVICE

AVIATION

Introduction

The Aviation Debt Service Fund provides for the payment of principal and interest on the Department of Aviation's outstanding revenue bonded indebtedness. In April 2001, the Department of Aviation issued $59.39 million in Series 2001 Airport System Revenue Bonds for construction of an additional parking facility at Dallas Love Field. Construction of the new garage began in August of 2001 and was completed in April of 2003. Revenues from Aviation operations and interest earned on the cash balance in the debt service fund are pledged for repayment of the debt. Revenues are transferred from the Aviation operating fund to the debt service fund to meet annual principal and interest obligations.

Credit Rating

The Department of Aviation currently holds A / Baa2 underlying ratings from Standard & Poor's and Moody's Investors Service, respectively. The bonds have been insured by AMBAC Assurance Corporation.

FY2011-12 Debt Service Budget

The FY2011-12 budget does not include any principal or interest payments. The bonds were retired in full in April 2011.

Statement of Revenue Bonded Indebtedness, as of 09/30/11

Series Number	Issue Name	Date of Issue	Term Years	Coupon Rate	Outstanding Principal
581	Airport System Revenue Bonds	04/01/01	10	5.0%	$ 0.00
			Total Aviation Department Outstanding Debt		**$ 0.00**

DEBT SERVICE

Statement of Debt Service Revenues and Expenditures
Aviation

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Beginning Cash Balance	**$ 4,557,054**	**$ 4,576,670**	**$ 4,598,117**	**$ -**
Revenues				
Transfers	7,431,875.00	2,793,415	2,794,167	-
Interest/Other	65,188	37,665	15,466	-
Total	**7,497,063**	**2,831,080**	**2,809,633**	**-**
Total Available Resources	**$ 12,054,117**	**$ 7,407,750**	**$ 7,407,750**	**$ -**
Expenses				
Principal Payments	6,765,000	7,055,000	7,055,000	-
Interest Payments	691,000	352,750	352,750	-
Total	**7,456,000**	**7,407,750**	**7,407,750**	**-**
Ending Cash Balance	**$ 4,598,117**	**$ -**	**$ -**	**$ -**

DEBT SERVICE

CONVENTION CENTER

Introduction

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In February 2009, the Convention Center Complex issued $324.94 million in revenue bonds. This issue included the refunding of all of the Convention Center's $261.36 million outstanding debt and $63.58 million of new money. Of the new money issuance, $60.8 million is being used for planned improvements to the Dallas Convention Center.

7% Hotel Occupancy Tax, non-operating revenue of the Convention Center Complex, and interest earned on cash balances in the bond reserve fund transferred to debt service funds are pledged for repayment of the debt. Operating revenues from the Convention Center Complex are transferred to the debt service fund to meet annual principal and interest payments. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center Complex, should a shortfall in Convention Center revenues occur.

Credit Rating

The Convention Center Complex currently holds A/A1 underlying ratings from Standard & Poor's and Moody's Investors Service, respectively. The bonds are rated AA+/Aa3 based on the bond insurance policy that Assured Guaranty Insurance Corporation is providing.

FY2011-12 Debt Service Budget

The FY2011-12 budget includes payments on existing debt of $2.21 million in principal payments and $16.49 million in interest payments.

Statement of Revenue Bonded Indebtedness, as of 09/30/11

Series Number	Issue Name	Date of Issue	Term Years	Coupon Rate(s)	Outstanding Principal
623	Civic Center Convention Complex, Revenue Refunding Bonds	02/15/2009	30	3.0%-5.25%	$ 322,370,000
			Total Convention Center Outstanding Debt		**$ 322,370,000**

DEBT SERVICE

Convention Center Debt Service Requirements
As of 09/30/2011

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2012	2,205,000	16,487,063	18,692,063
2013	2,775,000	16,420,913	19,195,913
2014	3,675,000	16,282,163	19,957,163
2015	4,640,000	16,098,413	20,738,413
2016	5,740,000	15,866,413	21,595,413
2017	6,945,000	15,579,413	22,524,413
2018	8,250,000	15,232,163	23,482,163
2019	8,665,000	14,819,663	23,484,663
2020	9,095,000	14,386,413	23,481,413
2021	9,550,000	13,931,663	23,481,663
2022	10,030,000	13,454,163	23,484,163
2023	10,530,000	12,952,663	23,482,663
2024	11,055,000	12,426,163	23,481,163
2025	11,610,000	11,873,413	23,483,413
2026	12,190,000	11,292,913	23,482,913
2027	12,800,000	10,683,413	23,483,413
2028	13,440,000	10,043,413	23,483,413
2029	14,110,000	9,371,413	23,481,413
2030	14,815,000	8,665,913	23,480,913
2031	15,595,000	7,888,125	23,483,125
2032	16,415,000	7,069,388	23,484,388
2033	17,275,000	6,207,600	23,482,600
2034	18,180,000	5,300,663	23,480,663
2035	19,135,000	4,346,213	23,481,213
2036	20,140,000	3,341,625	23,481,625
2037	21,200,000	2,284,275	23,484,275
2038	22,310,000	1,171,275	23,481,275
	$ 322,370,000	**$ 293,476,911**	**$ 615,835,911**

DEBT SERVICE

Statement of Debt Service Revenues and Expenditures
Convention Center

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Beginning Cash Balance	**$ 2,953,538**	**$ 2,951,940**	**$ 2,969,669**	**$ 3,248,286**
Revenues				
Transfers	17,335,634	18,195,295	18,497,954	18,567,796
Interest/Other	84,660	90,647	49,626	64,453
Total	**17,420,293**	**18,285,942**	**18,547,580**	**18,632,249**
Total Available Resources	**$ 20,373,831**	**$ 21,237,882**	**$ 21,517,248**	**$ 21,880,535**
Expenses				
Principal Payments	840,000	1,730,000	1,730,000	2,205,000
Interest Payments	16,564,163	16,538,963	16,538,963	16,487,063
Total	**17,404,163**	**18,268,963**	**18,268,963**	**18,692,063**
Ending Cash Balance	**$ 2,969,669**	**$ 2,968,920**	**$ 3,248,286**	**$ 3,188,473**

SPORTS ARENA

Introduction

On January 17, 1998, the Dallas voters approved a proposition authorizing the City to levy an additional 2% Hotel Occupancy Tax and a 5% Motor Vehicle Rental Tax to be used solely to pay for a new sports arena. On June 24, 1998, $140.38 million of revenue bonds were issued to fund the City's $125 million contribution to build the new arena. Of the $140.38 million issued, $104.81 million of the bonds are tax-exempt and the other $35.57 million of the bonds are taxable. The debt service fund provides for the payment of principal and interest on both series of bonds.

Credit Rating

The remaining Sports Arena bonds currently hold underlying ratings of A/A1 from Standard & Poor's and Moody's Investors Service, respectively. The bonds have been insured by AMBAC Assurance Corporation.

FY2011-12 Debt Service Budget

The FY2011-12 budget does not include any principal or interest payments. The 1998B Taxable bonds are scheduled to be retired in full on August 15, 2011. The debt service payments were funded with transfers of the 2% Hotel Occupancy Tax, the 5% Motor Vehicle Rental Tax, and interest earnings on the cash balance. Tax revenues in excess of the required debt service payments were retained in the Surplus Debt Redemption Fund until required for the payment of debt service. The Statement of Expenditures and Revenues shown on the next page reflects both of the Sports Arena Debt Service Funds and the Sports Arena Surplus Debt Redemption Fund. The bonds became callable on August 15, 2008. After the August 15, 2011 payment, all tax-exempt bonds and taxable bonds will have been redeemed in full.

Statement of Revenue Bonded Indebtedness as of 09/30/11

Series Number	Issue Name	Date of Issue	Term Years	Coupon Rate(s)	Outstanding Principal
569	Special Tax and Lease Revenue Bonds (Taxable)	06/15/98	30	6.0%-6.7%	0.00
			Total Sports Arena Revenue Bonds		**$0.00**

DEBT SERVICE

Statement of Debt Service Revenues and Expenditures
Sports Arena

	FY 2009-10 Actual	FY 2010-11 Proposed	FY 2010-11 Estimate	FY 2011-12 Adopted
Beginning Cash Balance	**$ 7,788,629**	**$ 5,213,652**	**$ 6,348,033**	**$ -**
Revenues				
2% Hotel Occupancy Tax	9,121,234	10,079,103	8,129,182	-
5% Motor Vehicle Rental Tax	4,244,717	4,117,000	3,414,280	-
Interest/Transfers/Other [1]	1,664,846	155,288	1,985,889	-
Total	**15,030,797**	**14,351,391**	**13,529,351**	**-**
Total Available Resources	**$ 22,819,426**	**$ 19,565,043**	**$ 19,877,384**	**$ -**
Expenses				
Principal Payments	14,500,000	-	18,905,000	-
Interest Payments	1,935,493	1,252,456	972,384	-
Other Payments	35,900	-	-	-
Total	**16,471,393**	**1,252,456**	**19,877,384**	**-**
Ending Cash Balance	**$ 6,348,033**	**$ 18,312,587**	**$ -**	**$ -**

[1] *Includes transfers from reserve funds.*

DEBT SERVICE

WATER UTILITIES

Introduction

The debt service component of the Operating Budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU's indebtedness. The budget for these payments is prescribed by the following standards:

- The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues.
- Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds.
- Financial criteria for DWU provide for financing of capital improvements (effectively defined as capital projects with useful lives of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels.

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes (CP), which are utilized for interim financing of capital construction projects. On at least a bi-annual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU reimburses other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements DWU makes payments in proportion to its allocated share of the joint use facilities.

Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by Standard & Poor's and Moody's Investors Service. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Current ratings of DWU's debt instruments are shown in the table below.

Credit Rating Service	Revenue Bonds	Commercial Paper Notes
Moody's Investors Service	Aa1	P-1
Standard & Poor's	AAA	A-1+

DEBT SERVICE

Revenue Bond and Commercial Paper Note Coverage

The following are established standards for DWU net revenues in relation to future debt service payments.

- Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest.
- DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year.
- Commercial Paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest.

For fiscal year 2010, coverage at September 30, 2010 is summarized in the table below.

Debt Service Coverage Requirements
FY 2009-10
(000 omitted)

Coverage Net Revenue (CNR) = $238,395

Authority	Ratio	Requirement	Denominator $	Actual
Bond Ordinance	CNR/Max YR	1.25	170,102	1.40
DWU Criteria	CNR/Max YR	1.50	170,102	1.40
DWU Criteria	CNR/Max CP	1.10	176,857	1.35
Rating Agencies	CNR/AVG	N/A	93,865	2.54

Max Yr = Maximum amount of debt service required in a single fiscal year for Principal and Interest payments on Outstanding Revenue Bond indebtedness.
Max CP = Maximum amount of debt service required in a single fiscal year for Principal and Interest payments on all Outstanding Debt.

DEBT SERVICE

FY 2011-12 Debt Service Budget

The FY 2011-12 budget provides principal and interest on existing debt of $82.3 million and $80.9 million, respectively. Commercial paper issues in FY 2011-12 are forecast at $212 million with an estimated interest cost and fees of $5.3 million, which is paid from the Water Utilities Operating Fund.

Water Utilities Financial Criteria for Debt Management

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2010-11 unless otherwise noted (in italics).

(1) Current revenues will be sufficient to support current expenditures including debt service and other obligations of the system.

(2) Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.

(3) Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.

(4) Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.

(5) An equity target will be maintained for each fiscal year-end of at least 20% of the total capital structure, excluding current liabilities. *Adopted budget maintains a 20% equity for fiscal year-end.*

(6) Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.

(7) Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.

(8) Revenue bonds will be issued with serial maturities not to exceed thirty (30) years.

(9) Debt refinancing will only be considered when the overall net present value savings is at least 3.5% of the principal amount to be refunded.

(10) Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

DEBT SERVICE

Statement of Dallas Water Utilities Indebtedness
As of 09/30/11

Series Number	Issue Name	Issue Date	Term Years	Coupon Rate(s)	Outstanding Principal
Revenue Bonds					
586	Refunding	02/01/2002	20	3.0-5.5%	2,100,000
590	Refunding & Improvement	01/01/2003	20	3.0-5.4%	81,950,000
B595	Refunding & Improvement	09/01/2003	20	3.5-5.0%	14,385,000
603	Refunding	02/01/2005	20	5.00%	94,225,000
610	Refunding & Improvement	04/01/2006	30	4.3-5.5%	224,865,000
613	Refunding & Improvement	03/15/2007	30	4.0-5.0%	665,525,000
619	Refunding	05/15/2008	30	4.0-5.0%	149,665,000
624	Improvement [1]	03/30/2009	20	0.423-2.877%	13,795,000
625	Improvement [1]	03/30/2009	16	1.303-2.877%	8,280,000
626	Improvement [1]	03/30/2009	17	0.148-3.018%	94,723,000
630	Refunding	06/15/2010	30	2.0-5.0%	295,850,000
634	Refunding	07/06/2011	30	3.0-5.0%	239,425,000
	Total Dallas Water Utilities Revenue Bonds				**$ 1,884,788,000**
Commercial Paper Notes (projected) – Outstanding or Uses Authorized					**$ 55,000,000**

[1] *Texas Water Development Board Bonds*

DEBT SERVICE

Dallas Water Utilities Debt Service Requirements
As of 09/30/2011

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2012	$ 82,330,000	$ 80,905,746	$ 163,235,746
2013	96,115,000	80,443,704	176,558,704
2014	90,020,000	76,334,491	166,354,491
2015	91,835,000	72,351,342	164,186,342
2016	90,510,000	68,227,009	158,737,009
2017	88,795,000	64,102,249	152,897,249
2018	82,980,000	60,209,756	143,189,756
2019	88,055,000	56,334,476	144,389,476
2020	92,140,000	52,282,491	144,422,491
2021	91,135,000	48,277,691	139,412,691
2022	89,315,000	44,387,025	133,702,025
2023	83,560,000	40,606,931	124,166,931
2024	72,605,000	37,088,966	109,693,966
2025	63,445,000	33,990,267	97,435,267
2026	51,940,000	31,379,232	83,319,232
2027	54,320,000	28,974,313	83,294,313
2028	56,835,000	26,441,214	83,276,214
2029	59,493,000	23,782,487	83,275,487
2030	53,820,000	21,131,519	74,951,519
2031	41,485,000	18,833,472	60,318,472
2032	43,555,000	16,764,894	60,319,894
2033	45,730,000	14,592,769	60,322,769
2034	48,010,000	12,307,006	60,317,006
2035	50,420,000	9,901,678	60,321,678
2036	52,950,000	7,375,403	60,325,403
2037	40,425,000	5,101,644	45,526,644
2038	30,165,000	3,370,913	33,535,913
2039	21,385,000	2,088,397	23,473,397
2040	22,475,000	998,450	23,473,450
2041	8,940,000	219,966	9,159,966
	$ 1,884,788,000	**$ 1,038,805,498**	**$ 2,923,593,498**

DEBT SERVICE

Statement of Debt Service Revenues and Expenditures
Dallas Water Utilities

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimate	FY 2011-12 Adopted
Beginning Cash Balance	**$ 132,953,933**	**$ 112,286,400**	**$ 114,526,359**	**$ 128,333,378**
Revenues				
Operating Fund Transfers	151,326,418	166,635,965	164,635,965	182,962,716
General Fund	246,838	243,638	243,608	240,638
Sanitation	312,792	308,737	308,737	304,936
Storm Water Utility Transfers	956,763	953,622	953,622	951,257
Total	**152,842,811**	**168,141,962**	**166,141,932**	**184,459,547**
Total Available Resources	**$ 285,796,744**	**$ 280,428,362**	**$ 280,668,291**	**$ 312,792,925**
Expenses				
Principal Payments	95,330,000	73,445,000	73,445,000	82,330,000
Interest Payments	75,940,385	78,889,913	78,889,913	80,905,746
Total	**171,270,385**	**152,334,913**	**152,334,913**	**163,235,746**
Ending Cash Balance	**$ 114,526,359**	**$ 128,093,449**	**$ 128,333,378**	**$ 149,557,179**

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.

CITY OF DALLAS
TEXAS

FY 2011-12 ADOPTED CAPITAL IMPROVEMENT BUDGET

The Adopted FY 2011-12 Capital Improvement Program budget is $596.9 million consisting of $310.9 million for General Purpose Capital Improvements and $286.0 million for Enterprise Fund Capital Improvements. This compares to the adjusted FY 2010-11 budget of $572.5 million that consisted of $219.8 million for General Purpose projects and $352.7 million for Enterprise Fund projects.

General Purpose Capital Improvement Program

The General Purpose Capital Improvement Program provides for improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; the flood protection and storm drainage system; other City-owned facilities, and economic initiatives. General Obligation bonds are the primary financing mechanism for these capital improvements. On November 7, 2006 the citizens of Dallas overwhelmingly approved a $1.35 billion Capital Bond program. The bonds are issued incrementally over several years that began in June 2007. Beginning in FY 2010-11, Commercial Paper is utilized to interim finance capital improvement projects. The Commercial Paper will be refinanced and retired with General Obligation Bonds previously approved by voters in 2006.

Enterprise Fund Capital Improvement Program

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, and air transportation facilities. These projects are funded primarily by the transfer of enterprise revenues and the issuance of debt such as commercial paper and/or revenue bonds.

Capital Budget Process

The FY 2011-12 Capital Improvement Program budget was developed according to the same schedule as the City's operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2006 General Obligation Bond Program. The development of this program began in 2005 and included the update of a Citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and, public hearings. All seventeen propositions received voter approval in November 2006.

Five Year Operating and Maintenance Plan

The Five Year Operating and Maintenance (O&M) Plan presents a five-year forecast of anticipated incremental costs of operating and maintaining of new facilities and other improvements funded in the City's Capital Improvement Program. This plan estimates funding needs for projects after the project is placed in-service. All associated operating costs, such as human resources, maintenance, utilities, and equipment are included.

How to Read the Capital Budget

The Capital Improvement Budget portion of this document is comprised of the following sections:

Summaries – Includes tables and charts highlighting the City's priorities for project funding in the upcoming fiscal year. Projects are identified by the City Council's Key Focus Area, funding source, and capital improvement program.

Bond Issue Schedules – Provides annual issuance amounts, by proposition, for the 1998, 2003 and 2006 Bond Programs.

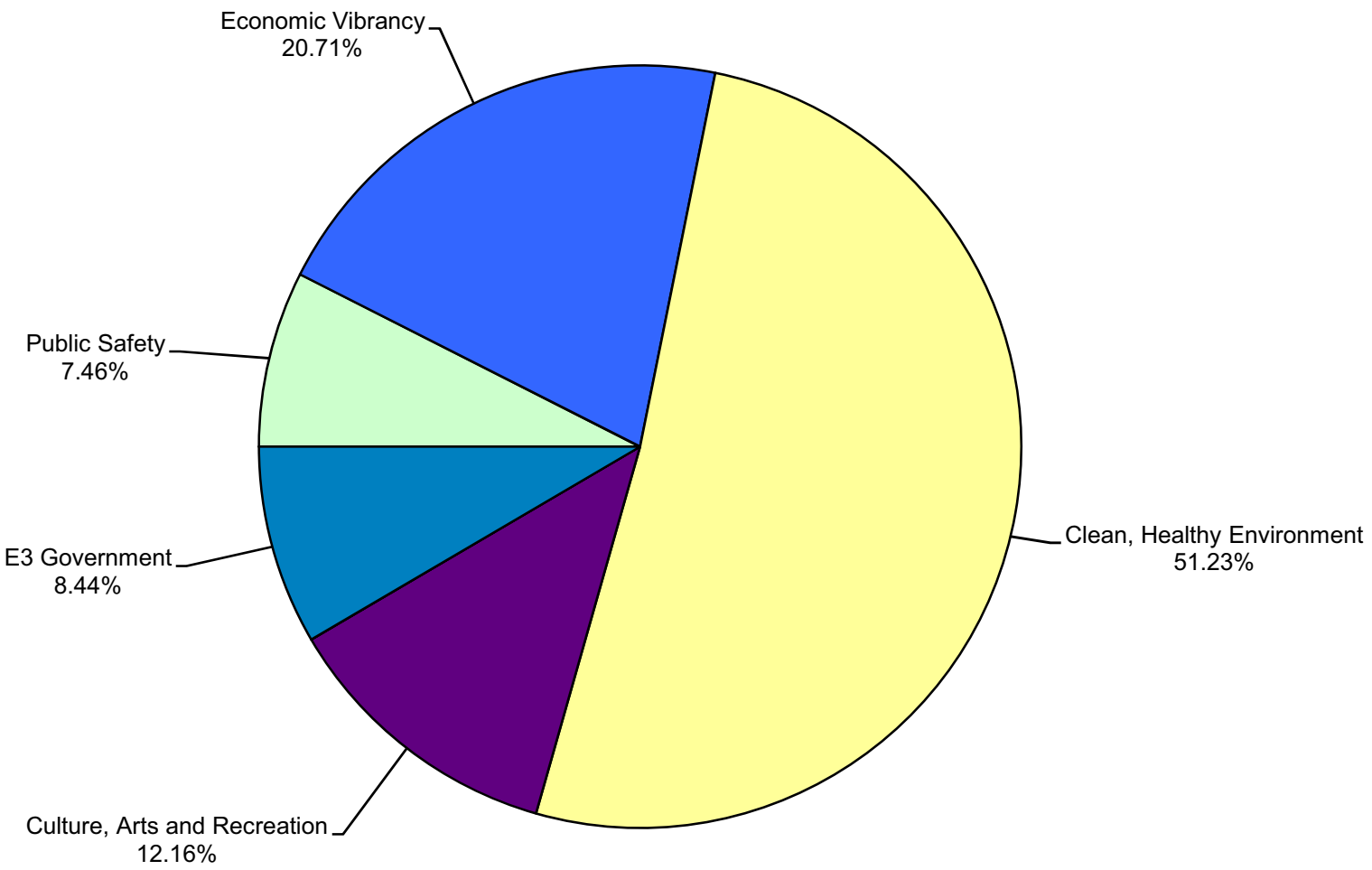
Capital Program Sections – Provides information by capital program, service and project. Capital program information includes narrative for program mission, current year major accomplishments, and upcoming budget year objectives. Expenditures by funding source and service are summarized by capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are also included. Projects funded in prior years that were finalized as of June 30, 2011 have been excluded. Included in the project detail for each project is the service category, corresponding Council priority Key Focus Area, council district, funding source, the total project budget over the life of the project, remaining appropriations, and new appropriations for the upcoming budget year. Estimated costs for future phases of current projects beyond FY 2011-12 have been indicated when known. Identification of future cost is not a commitment of future funding.

The project costs used in developing the City's bond programs are estimated at the mid-point of the bond program timeframe. By doing this, projects completed earlier in the bond program will generally cost less than originally projected. These cost savings are accumulated in a project contingency reserve and then used to offset overruns for projects scheduled to be completed later in the bond program's life. The current appropriations for the contingency reserves are included in the detailed project listing by proposition. These appropriations are transferred to projects when needed to fully fund a bond program project.

FY 2011-12 ADOPTED CAPITAL IMPROVEMENT BUDGET

Uses of Funds by Key Focus Areas	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Public Safety	215,721,536	162,950,338	52,771,198	44,524,754	0	0	0	260,246,290
Economic Vibrancy	733,249,211	479,822,117	253,427,093	123,611,117	83,960,672	0	0	940,821,000
Clean, Healthy Environment	3,780,313,745	3,167,203,364	613,110,381	305,827,348	389,704,270	349,853,000	594,371,000	5,420,069,363
Culture, Arts and Recreation	687,462,108	537,334,749	150,127,359	72,595,768	43,383,828	30,653,170	646,000	834,740,874
Education	64,866,903	53,083,376	11,783,527	0	11,753,867	0	0	76,620,770
E³ Government	265,311,764	234,822,064	30,489,700	50,388,187	16,560,400	6,550,000	41,800,000	380,610,351
Total	**$5,746,925,267**	**$4,635,216,009**	**$1,111,709,258**	**$596,947,174**	**$545,363,037**	**$387,056,170**	**$636,817,000**	**$7,913,108,648**

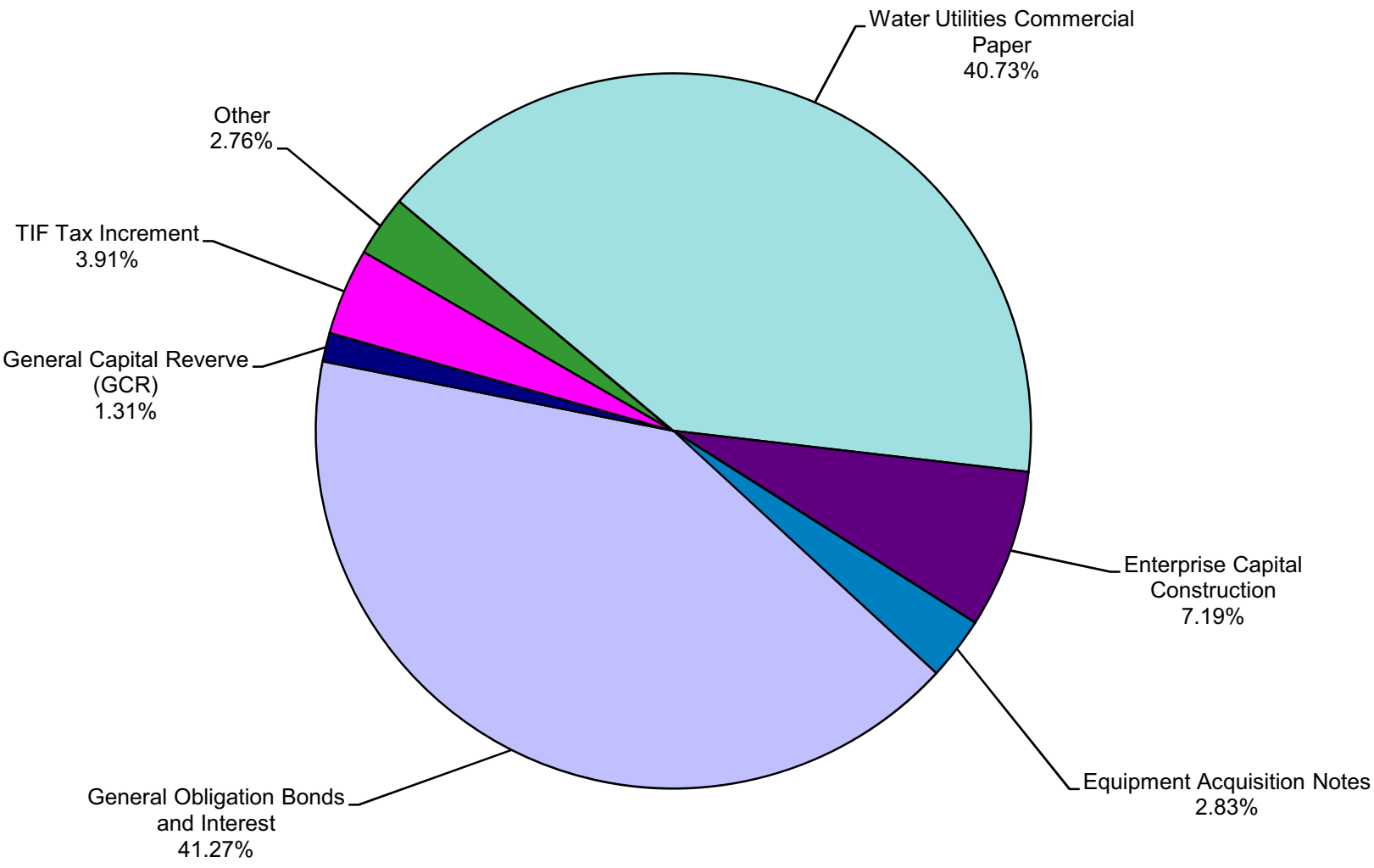
FY 2011-12 ADOPTED CAPITAL BUDGET - KEY FOCUS AREAS



FY 2011-12 ADOPTED CAPITAL IMPROVEMENT BUDGET

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
2010 Certificates of Obligation	18,650,000	13,465,435	5,184,565	0	0	0	0	18,650,000
Aviation Capital Construction and Federal AIP Funds	184,559,769	170,559,936	13,999,832	9,371,970	0	0	0	193,931,739
Capital Construction - General Purpose	2,447,489	565,704	1,881,785	0	0	0	0	2,447,489
Captial Projects Reimbursement	30,235,609	17,173,997	13,061,613	0	0	0	0	30,235,609
Certificates of Obligation	85,793,131	32,752,528	53,040,603	0	0	0	0	85,793,131
Convention and Event Services Capital Construction	61,514,145	18,094,215	43,419,930	0	0	0	0	61,514,145
Equipment Acquisition Notes / Master Lease Program	94,833,589	89,624,867	5,208,721	16,929,076	0	0	0	111,762,665
General Capital Reserve	0	0	0	7,800,514	0	0	0	7,800,514
General Obligation Bonds and Interest	1,452,708,449	1,015,240,546	437,467,902	246,364,132	233,055,037	30,524,170	0	1,962,651,788
Other	37,590,986	34,549,518	3,041,468	0	0	0	0	37,590,986
Public/Private Partnership Funds	46,941,104	37,908,944	9,032,160	8,800,000	0	0	0	55,741,104
Storm Water Management Capital Construction	0	0	0	6,500,000	0	0	0	6,500,000
Street Assessments	3,772,561	2,745,724	1,026,837	1,200,000	0	0	0	4,972,561
TIF Tax Increment and Interest	163,069,046	84,446,473	78,622,573	23,322,482	0	0	0	186,391,528
Trinity River Corridor Project Cooperation and Donation Funds	43,518,500	22,566,211	20,952,289	0	0	0	0	43,518,500
Water Utilities Capital Construction	1,025,634,064	950,987,935	74,646,129	33,541,000	51,800,000	71,332,000	123,297,000	1,305,604,064
Water Utilities Commercial Paper	1,892,538,299	1,550,450,707	342,087,592	243,118,000	260,508,000	285,200,000	513,520,000	3,194,884,299
Water Utilities Revenue Bonds	603,118,527	594,083,268	9,035,259	0	0	0	0	603,118,527
Total	**$5,746,925,267**	**$4,635,216,009**	**$1,111,709,258**	**$596,947,174**	**$545,363,037**	**$387,056,170**	**$636,817,000**	**$7,913,108,648**

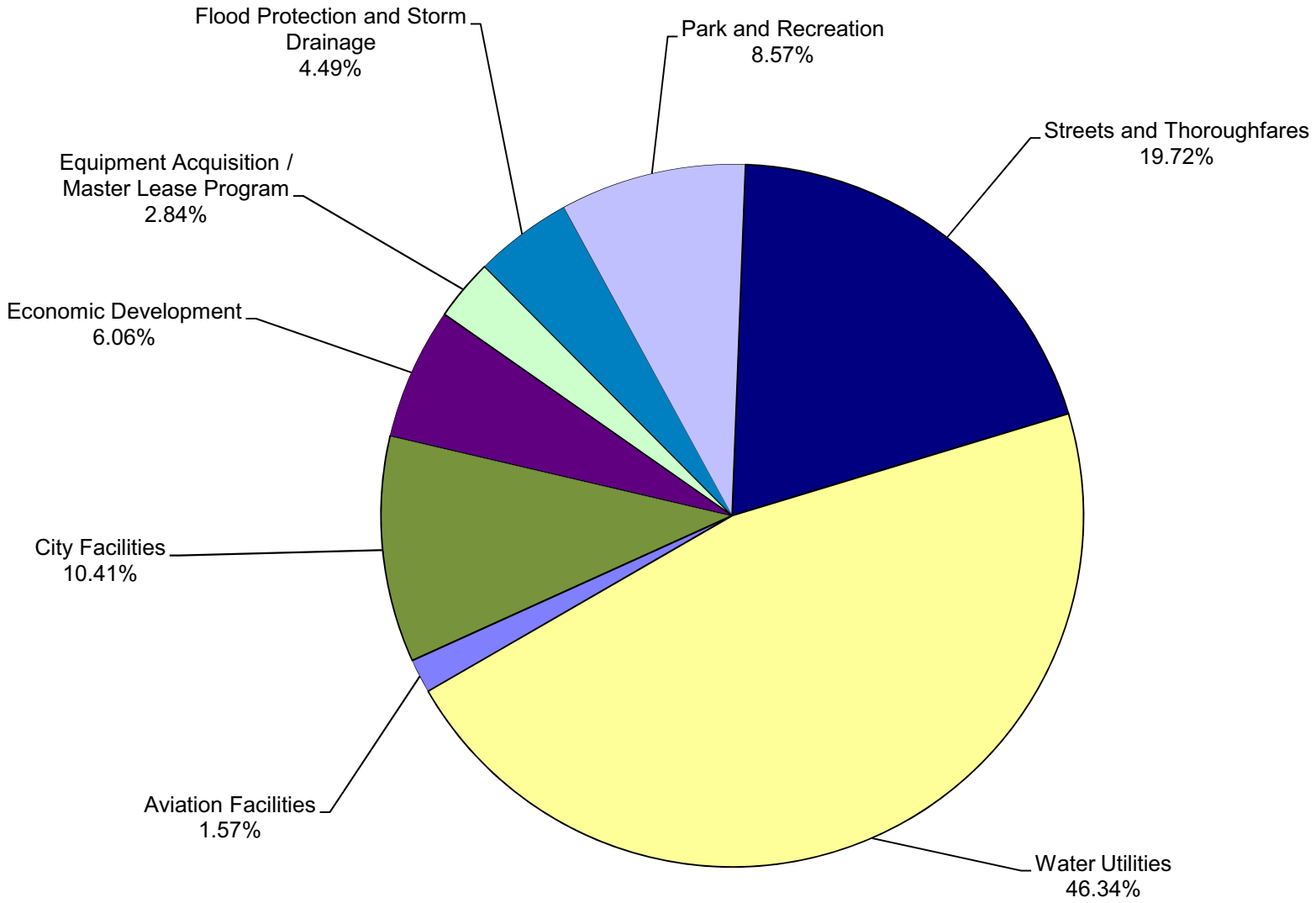
FY 2011-12 ADOPTED CAPITAL BUDGET - SOURCES OF FUNDS



FY 2011-12 ADOPTED CAPITAL IMPROVEMENT BUDGET

Use of Funds by Program	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Aviation Facilities	184,559,769	170,559,936	13,999,832	9,371,970	0	0	0	193,931,739
City Facilities	265,595,918	207,261,101	58,334,817	62,167,924	20,507,548	0	0	348,271,390
Convention and Event Services	67,672,481	21,859,503	45,812,978	0	3,639,050	0	0	71,311,531
Cultural Facilities	81,000,551	72,406,535	8,594,016	0	5,281,002	0	0	86,281,553
Economic Development	267,207,195	163,431,132	103,776,063	36,160,510	9,730,507	0	0	313,098,212
Equipment Acquisition	111,483,589	102,925,349	8,558,239	16,929,076	0	0	0	128,412,665
Flood Protection and Storm Drainage	281,323,481	92,055,281	189,268,200	26,818,447	85,422,834	0	0	393,564,762
Park and Recreation	304,946,534	244,988,187	59,958,348	51,136,530	31,335,573	0	0	387,418,637
Streets and Thoroughfares	390,776,851	257,925,983	132,850,868	117,703,717	77,138,523	0	0	585,619,091
Trinity River Corridor	271,068,007	206,281,090	64,786,917	0	0	30,524,170	0	301,592,177
Water Utilities	3,521,290,890	3,095,521,911	425,768,980	276,659,000	312,308,000	356,532,000	636,817,000	5,103,606,890
Total	**$5,746,925,267**	**$4,635,216,009**	**$1,111,709,258**	**$596,947,174**	**$545,363,037**	**$387,056,170**	**$636,817,000**	**$7,913,108,648**

FY 2011-12 ADOPTED CAPITAL BUDGET - USES OF FUNDS BY PROGRAM



1998 GENERAL OBLIGATION BOND PROGRAM

Approved May 2, 1998 - Total Authorized $543,500,000

Bond Issuance Schedule

Propositions	FY 1998-99	FY 1999-00	FY 2000-01	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total Authorized
1. Street & Thoroughfare Improvements	37,276,000	21,862,000	35,473,000	30,414,000	0	0	0	0	0	0	0	0	0				125,025,000
2. Park, Playground, Recreation and Community Facilities	14,165,000	8,633,000	17,140,000	7,622,000	0	0	0	0	0	0	0	0	0				47,560,000
3. Police Headquarters Facility	10,650,000	0	31,630,000	0	0	0	0	0	0	0	0	0	0				42,280,000
4. Fire Protection Facilities	350,000	250,000	2,665,000	0	0	0	0	0	0	0	0	0	0				3,265,000
5. Library Facilities	2,000,000	50,000	1,100,000	6,900,000	0	0	0	0	0	0	0	0	0				10,050,000
6. Flood Protection and Storm Drainage Improvements	5,169,000	3,285,000	1,697,000	4,219,000	0	0	0	0	0	0	0	0	0				14,370,000
7. Cultural Arts Facilities Acquisition and Improvements	500,000	10,000,000	0	0	0	0	0	0	0	0	0	0	0				10,500,000
8. City Facilities Repair & Improvements	2,040,000	4,000,000	5,710,000	12,600,000	0	0	0	0	0	0	0	0	0				24,350,000
9. Economic Development, Neighborhood Revitalization and Business Expansion Programs	7,000,000	2,300,000	7,300,000	0	0	0	0	0	0	0	0	0	0				16,600,000
10. Animal Control Facilities	350,000	0	250,000	2,900,000	0	0	0	0	0	0	0	0	0				3,500,000
11. Trinity River Corridor Project	30,500,000	15,500,000	0	0	0	10,550,000	33,515,000	48,175,000	67,520,000	0	0	5,700,000	4,008,000	0	0	30,532,000	246,000,000
Total 1998 General Obligation Bond Program	**110,000,000**	**65,880,000**	**102,965,000**	**64,655,000**	**0**	**10,550,000**	**33,515,000**	**48,175,000**	**67,520,000**	**0**	**0**	**5,700,000**	**4,008,000**	**0**	**0**	**30,532,000**	**$543,500,000**

2003 GENERAL OBLIGATION BOND PROGRAM

Approved May 3, 2003 - Total Authorized $579,290,000
Bond Issuance Schedule

Propositions	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	Total Authorized
1. Street and Transportation Improvements	54,310,762	52,795,836	52,666,239	39,187,163	198,960,000
2. Neighborhood and Community Park, Playground and Recreation Facilities	10,789,957	16,042,901	16,977,213	13,479,929	57,290,000
3. Library Facilities	9,538,679	15,507,437	14,600,514	15,878,370	55,525,000
4. Flood Protection and Storm Drainage Facilities	4,325,657	3,028,685	2,120,455	6,960,203	16,435,000
5. Planning and Designing a Performing Arts Theater and Constructing Related Site Improvements in the Downtown Arts District	450,000	0	1,800,930	9,004,070	11,255,000
6. City Service and Maintenance Facilities	16,825,000	0	0	0	16,825,000
7. Animal Control Facilities	11,755,000	0	0	0	11,755,000
8. Land Acquisition for the Development of Low and Moderate Income, Owner-Occupied Single Family Homes	2,000,000	1,030,000	0	0	3,030,000
9. Flood Protection and Storm Drainage Facilities for the McCommas Bluff Landfill	24,000,000	0	0	0	24,000,000
10. Specified Street Projects Described in the Election Ordinance	10,909,360	21,972,936	13,814,338	21,203,366	67,900,000
11. Major and Citywide Park and Recreation Facilities	14,340,043	9,630,137	8,068,317	11,191,503	43,230,000
12. Cultural Arts Facilities	473,481	2,691,017	3,878,976	10,621,526	17,665,000
13. Street, Utility and Other Infrastructure Improvements in Furtherance of Economic and Business Development in the Southern Area of the City	0	3,000,000	2,200,000	800,000	6,000,000
14. Fire Station Facilities	1,239,000	5,521,784	7,321,004	5,668,212	19,750,000
15. Farmers Market Improvements	300,000	1,700,000	1,200,000	0	3,200,000
16. Police Facilities	1,563,061	2,899,267	14,177,014	4,830,658	23,470,000
17. Homeless Assistance Facilities	0	3,000,000	0	0	3,000,000
Total 2003 General Obligation Bond Program	**$162,820,000**	**$138,820,000**	**$138,825,000**	**$138,825,000**	**$579,290,000**

2006 GENERAL OBLIGATION BOND PROGRAM

Approved November 7, 2006 - Total Authorized $1,353,520,000
Bond Issuance Schedule

Proposition	Total Authorized	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11*	FY 2011-12*	FY 2012-13*
1. Street & Transportation Improvements	390,420,000	36,776,000	78,093,000	53,018,000	0	28,890,000	116,503,000	77,140,000
2. Flood Protection & Storm Drainage Facilities	334,315,000	43,892,000	80,527,000	12,000,000	42,723,000	49,430,000	20,318,000	85,425,000
3. Park and Recreation Facilities	343,230,000	32,474,000	91,436,000	67,087,000	52,967,000	16,794,000	51,138,000	31,334,000
4. Library Facilities	46,200,000	3,314,000	11,342,000	16,828,000	2,900,000	0	0	11,816,000
5. Cultural Arts Facilities	60,855,000	10,437,000	10,566,000	33,171,000	1,400,000	0	0	5,281,000
6. City Hall, City Services and Maintenance Facilities	34,750,000	825,000	5,673,000	5,804,000	899,000	1,241,000	19,625,000	683,000
7. Land Acquisition Under the Land Bank Program for the Development of Low and Moderate Income Single Family Homes	1,500,000	0	0	0	0	0	600,000	900,000
8. Economic Development in Southern Area of the City, and in Other Areas of the City in Connection with Transit-oriented Development, by Providing Public Infrastructure and Funding the City's Economic Development Programs for Such Areas	41,495,000	1,639,000	8,577,000	5,045,000	13,965,000	0	3,439,000	8,830,000
9. Farmers Market	6,635,000	0	2,996,000	0	0	0	0	3,639,000
10. Land Acquisition in the Cadillac Heights Area for Future Location of City Facilities	22,550,000	0	1,509,000	5,607,000	1,573,000	0	7,250,000	6,611,000
11. Court Facilities	7,945,000	0	0	1,192,000	6,753,000	0	0	0
12. Public Safety Facilities Including Police Facilities, Fire Facilities and Emergency Warning Systems	63,625,000	5,993,000	13,826,000	14,918,000	0	0	27,492,000	1,396,000
Total 2006 General Obligation Bond Program	**$1,353,520,000**	**$135,350,000**	**$304,545,000**	**$214,670,000**	**$123,180,000**	**$96,355,000**	**$246,365,000**	**$233,055,000**

* Commercial Paper will be used to interim finance the capital improvement projects during the designated fiscal year. The 2006 General Obligation Bonds will be used to refinance or retire the Commercial Paper at a later date.

AVIATION FACILITIES CAPITAL IMPROVEMENTS

MISSION

The Department of Aviation's Capital Improvement Program is directed toward: (1) meeting the obligations incumbent of the City's role in the National Airspace System to maintain safe, delay-free and cost effective airports; (2) maintaining existing systems, pavements and buildings at the City's three aviation facilities to meet federal, state and municipal standards for safety, security and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users; and (4) studying, designing and constructing facilities that enhance customer service and convenience.

The Department of Aviation's facilities include Dallas Love Field, the Downtown Vertiport and Dallas Executive Airport.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Completed Airline Consultation in preparation for Passenger Facility Charge Application #4.
2. Completed General Aviation Customs Facility at Love Field.
3. Began Dallas Executive Airport Master Plan update and Perimeter Roads Project.
4. Began design of Perimeter roads project at Love Field.
5. Completed design for Field Maintenance Facility at Love Field.
6. Completed schematic design for Taxiway "M" Project at Dallas Love Field.
7. Began construction for Runway Safety Area project at Runway 13L.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Deliver Better Neighbor Planning Study to citizens.
2. Begin construction projects at Dallas Executive Airport (roads, taxiway improvements, etc.).
3. Complete Drainage Master Plans for Dallas Love Field and Dallas Executive airports.
4. Begin construction of Perimeter roads project at Dallas Love Field.
5. Complete construction of Field Maintenance Facility at Dallas Love Field.
6. Begin landscaping improvements along Cedar Springs Ave.
7. Complete Runway Safety Area project at Runway 13L.

SERVICE DESCRIPTIONS

Airfield Electrical Federal Aviation Regulations establish very detailed requirements for the installation and operation of electrical lighting systems within the Airport Operating Area (AOA). These systems include runway and taxiway lighting, guidance signs, navigational aids and obstruction and apron lighting. These systems are inspected daily and repaired as necessary. Reconstruction and new installation projects are scheduled based on inspection findings and changes in federal regulations.

Aviation Land Acquisition Paragraph 5.4 of the Dallas Love Field Policies directs the Department of Aviation to acquire privately owned parcels within the area bounded by Mockingbird Lane, Lemmon Avenue, Denton Drive and Shorecrest Drive for transportation, aviation or other appropriate uses when such land becomes available for purchase and when City funding is available for such acquisition.

Environmental Federal and State regulations administered by the Environmental Protection Agency (EPA), the Texas Commission on Environmental Quality (TCEQ), and Municipal Codes administered by the City's Environmental and Health Services Department (EHS), direct the environmental projects undertaken by the Department of Aviation.

Landscaping Both Dallas Love Field and Dallas Executive Airport are located within the Dallas city limits and are surrounded by or in close proximity to residential housing and retail businesses. The airports strive to

AVIATION FACILITIES CAPITAL IMPROVEMENTS

maintain a "good neighbor" status and make every possible effort to be aesthetically pleasing. Quality landscaping is an important effort in accomplishing this goal.

Parking A Parking Garage Feasibility Study concluded that existing parking facilities at Love Field were inadequate to meet current and projected demands. To remedy this shortage, a new parking garage was constructed to add 4,000 spaces to the existing on-airport parking capacity. A second sky bridge with integral people movers was also added to connect the new parking garage with the terminal building.

Pavement Maintenance/Construction Federal Aviation Regulations establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement areas. These areas require daily inspections. Repair, reconstruction and new construction projects are scheduled based on inspection findings.

Safety/Security Federal Aviation Regulations (FAR) Part 139 and Transportation Security Administration (TSA) Part 1540 and associated Advisory Circulars establish very detailed requirements for safety and security at air carrier airports such as Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport; aircraft rescue and firefighting (ARFF); and ensuring the safety of personnel and aircraft within the confines of the airport's AOA. TSA Part 1540 focuses on securing the airport from intentional entry into the restricted areas of the airport by unauthorized personnel and protecting personnel and property from weapons and explosive devices.

Terminal Since the airports are the first impression many visitors have of the City of Dallas, it is necessary that the airport terminal facilities be maintained in a manner that presents a clean and attractive appearance while providing high levels of customer convenience. Last year over 7.7 million passengers passed through the Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updating, renovating and maintenance to maintain the traveling public's favorable impression of Love Field and the City of Dallas. Similar challenges exist at Dallas Executive; however, in accordance with the Master Plan Study, a new replacement terminal building has been constructed to meet projected special and service needs.

Vertiport The Vertiport is a public use aviation related facility located in the Central Business District on the south end of the Dallas Convention Center; the flight deck covers approximately 169,000 square feet, or about four acres, and is 65 feet above ground. It houses two lighted landing take-off pads which can be converted to a rollway for future tilt-rotor operations. In addition there are five 60x60 parking/tie down areas for corporate size helicopters. The FAA established dedicated approach and departure corridors which are assets to the complex airspace model for the metroplex. The Vertiport has a dedicated and secured parking area allowing for 26 vehicles at street level, and easy access to the flight deck from street level and the loading dock levels via a vehicular ramp. The Heliport also hosts a full service lobby with ground access, passenger waiting area, small conference room, pilot's lounge, flight planning area and an operational area for staff.

AVIATION FACILITIES CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Capital Construction	104,220,885	96,385,707	7,835,178	9,371,970	0	0	0	113,592,855
FAA Airport Improvement Program	80,338,884	74,174,230	6,164,654	0	0	0	0	80,338,884
Total	**$184,559,769**	**$170,559,936**	**$13,999,832**	**$9,371,970**	**$0**	**$0**	**$0**	**$193,931,739**

AVIATION FACILITIES CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Aviation Land Acquisition	18,872,844	18,872,844	0	0	0	0	0	18,872,844
Environmental	14,442,942	13,476,823	966,119	0	0	0	0	14,442,942
Love Field Major Maintenance	22,876,266	16,393,940	6,482,326	9,371,970	0	0	0	32,248,236
Parking	18,199,919	18,095,427	104,492	0	0	0	0	18,199,919
Pavement Maintenance / Construction	43,731,941	39,402,532	4,329,409	0	0	0	0	43,731,941
Safety/Security	9,134,631	8,451,598	683,033	0	0	0	0	9,134,631
Terminal	57,301,226	55,866,772	1,434,454	0	0	0	0	57,301,226
Total	**$184,559,769**	**$170,559,936**	**$13,999,832**	**$9,371,970**	**$0**	**$0**	**$0**	**$193,931,739**

AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Airfield Surface Repair - Love Field	Pavement Maintenance / Construction	Public Safety	Citywide	Federal AIP Grant	5,099,195	4,735,004	364,191	0	0	0	0	5,099,195	Various
Airfield Surface Repair - Love Field	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	91,627	91,627	0	0	0	0	0	91,627	Various
Asbestos Abatement - Love Field	Environmental	Clean, Healthy Environment	Citywide	Capital Construction	4,045,685	3,852,247	193,438	0	0	0	0	4,045,685	Various
Aviation Land Acquisition	Aviation Land Acquisition	Economic Vibrancy	Citywide	Capital Construction	18,872,844	18,872,844	0	0	0	0	0	18,872,844	Various
Baggage Claim Renovation - Love Field	Terminal	Economic Vibrancy	Citywide	Aviation AIP Grant	9,805,175	9,753,682	51,493	0	0	0	0	9,805,175	4th/07
Baggage Claim Renovation - Love Field	Terminal	Economic Vibrancy	Citywide	Capital Construction	1,268,649	1,268,649	0	0	0	0	0	1,268,649	4th/07
Bio-Explosive Detection System	Safety/Security	Public Safety	Citywide	Federal AIP Grant	1,535,811	1,521,724	14,087	0	0	0	0	1,535,811	Various
Computerized Parking and Taxi System - Love Field	Parking	Public Safety	Citywide	Capital Construction	1,461,494	1,386,921	74,573	0	0	0	0	1,461,494	Various
Construction of Taxi Cab Holding Area	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	1,091,473	1,034,593	56,880	0	0	0	0	1,091,473	4th/11
Controlled Access Security - Love Field	Safety/Security	Public Safety	Citywide	Capital Construction	1,250,254	1,250,254	0	0	0	0	0	1,250,254	Various
Controlled Access Security - Love Field	Safety/Security	Public Safety	Citywide	Aviation AIP Grant	6,348,566	5,679,621	668,945	0	0	0	0	6,348,566	Various
Dallas Executive Stormwater Outflow	Environmental	Clean, Healthy Environment	Citywide	Aviation AIP Grant	1,157,896	1,026,165	131,731	0	0	0	0	1,157,896	Various
Dallas Executive Stormwater Outflow	Environmental	Clean, Healthy Environment	Citywide	Capital Construction	190,877	962	189,915	0	0	0	0	190,877	Various

AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Environmental Programs - Love Field and Dallas Executive Airport	Environmental	Clean, Healthy Environment	Citywide	Aviation AIP Grant	6,235,185	6,141,972	93,213	0	0	0	0	6,235,185	Various
Environmental Programs - Love Field and Dallas Executive Airport	Environmental	Clean, Healthy Environment	Citywide	Capital Construction	2,113,299	2,113,299	0	0	0	0	0	2,113,299	Various
Equipment Maintenance Facility- Dallas Executive Airport	Terminal	Economic Vibrancy	Citywide	Capital Construction	823,727	823,727	0	0	0	0	0	823,727	1st/11
Love Field Modernization Program	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	6,953,078	769,108	6,183,970	9,371,970	0	0	0	16,325,048	Various
Love Field North and West Airfield Lighting Vaults Relocation	Terminal	Economic Vibrancy	Citywide	Aviation AIP Grant	4,209,798	3,765,208	444,590	0	0	0	0	4,209,798	4th/11
Maintenance Facility - Love Field	Terminal	Economic Vibrancy	Citywide	Capital Construction	472,446	357,099	115,347	0	0	0	0	472,446	4th/11
Master Plan Study - Love Field	Terminal	Economic Vibrancy	Citywide	Federal AIP Grant	264,702	264,117	585	0	0	0	0	264,702	4th/12
Parking Garage Expansion - Love Field	Parking	Public Safety	Citywide	Capital Construction	16,738,425	16,708,506	29,919	0	0	0	0	16,738,425	Various
People-Mover Connector	Love Field Major Maintenance	Public Safety	Citywide	Aviation AIP Grant	5,311,092	5,012,736	298,356	0	0	0	0	5,311,092	Various
Program Management for Love Field Modernization Program (LFMP) and Capital Improvement Projects (CIP)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	10,612,096	10,612,096	0	0	0	0	0	10,612,096	4th/12
Public Safety Offices - Love Field	Terminal	Economic Vibrancy	Citywide	Capital Construction	749,937	676,476	73,461	0	0	0	0	749,937	4th/12
Reconstruction and Extension of Taxiway "L"	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	10,517,654	9,655,318	862,336	0	0	0	0	10,517,654	4th/11
Reconstruction of Taxiway "C"	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	6,381,037	5,118,099	1,262,938	0	0	0	0	6,381,037	4th/11

AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Replace West Concourse Air Carrier Apron - Love Field	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	7,106,496	6,655,373	451,123	0	0	0	0	7,106,496	Various
Replace West Concourse Air Carrier Apron - Love Field	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	501,892	501,892	0	0	0	0	0	501,892	Various
Runway Enhancement-13L/31R	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	258,294	240,796	17,498	0	0	0	0	258,294	3rd/11
Runway Safety Area Enhancements	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	6,978,720	6,495,159	483,561	0	0	0	0	6,978,720	4th/11
Runway Safety Area Enhancements	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	264,659	264,659	0	0	0	0	0	264,659	4th/11
Security Gates and Overlay Runways - Dallas Executive Airport	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	4,729,170	4,051,670	677,500	0	0	0	0	4,729,170	Various
Taxiway or Apron Repairs - Dallas Executive Airport	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	152,213	151,650	564	0	0	0	0	152,213	Various
Taxiway or Apron Repairs - Dallas Executive Airport	Pavement Maintenance / Construction	Public Safety	Citywide	Federal AIP Grant	559,511	406,694	152,817	0	0	0	0	559,511	Various
Terminal Area Redevelopment Plan	Terminal	Economic Vibrancy	Citywide	Federal AIP Grant	1,248,951	1,185,162	63,789	0	0	0	0	1,248,951	3rd/11
Terminal Area Redevelopment Plan	Terminal	Economic Vibrancy	Citywide	Capital Construction	2,250	2,250	0	0	0	0	0	2,250	3rd/11
Terminal HVAC Upgrade - Love Field	Terminal	Economic Vibrancy	Citywide	Capital Construction	29,717,333	29,556,900	160,433	0	0	0	0	29,717,333	4th/11
Terminal Renovation - Dallas Executive Airport	Terminal	Economic Vibrancy	Citywide	Capital Construction	1,867,457	1,867,457	0	0	0	0	0	1,867,457	4th/11
Terminal Renovation - Dallas Executive Airport	Terminal	Economic Vibrancy	Citywide	Federal AIP Grant	6,620,801	6,175,224	445,577	0	0	0	0	6,620,801	4th/11

AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
TxDot Grants Vehicle Program	Environmental	Clean, Healthy Environment	Citywide	Federal AIP Grant	700,000	342,177	357,823	0	0	0	0	700,000	Various
Vertiport Lighting Upgrade	Terminal	Economic Vibrancy	Citywide	Capital Construction	250,000	170,822	79,178	0	0	0	0	250,000	Various
Total Aviation Facilities Capital Improvements					$184,559,769	$170,559,936	$13,999,832	$9,371,970	$0	$0	$0	$193,931,739	

CITY FACILITIES CAPITAL IMPROVEMENTS

MISSION

The purpose of this program is to protect the City's $700 million investment in existing facilities, to ensure safe and usable facilities, and to provide a higher level of service to citizens. This is accomplished through repair and improvements to existing City facilities and when needed, the construction of new facilities. Strategic planning is conducted to evaluate existing City facilities for recommended future renovation, expansion or replacement.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Awarded construction contract for White Rock Hills Library.
2. Completed roof repairs and replacements at 14 city facilities.
3. Completed design of Polk Wisdom Library.
4. Awarded consultant contracts for Fretz Park Library, North Oak Cliff Library, Preston Royal Library, Park Forest Library and Forest Green Library.
5. Awarded consultant contracts for Fire Stations #6 (Harwood St. at Park Row Blvd.), #27 (Douglas Ave. at NW Hwy.), #32 (Benning Ave. at Jim Miller Rd.), #37 (Greenville Ave. at Blackwell) and #44 (Frank St. at Lagow St.).
6. Awarded construction contract for Fire Station #50 (Keeneland and Walton Walker).
7. Awarded construction of Municipal Courts Building Renovation at 2014 Main St.
8. Awarded consultant contract for the Bexar St. Police Satellite Facility.
9. Completed HVAC replacements at West Dallas Multi-purpose Center.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Award construction contract for Polk Wisdom Library.
2. Award consultant contract for Southeast Service Center.
3. Award construction contract for Fretz Park Library.
4. Award construction contracts for Fire Stations #6 (Harwood St. at Park Row Blvd.), #27 (Douglas Ave. at NW Hwy.), #32 (Benning Ave. at Jim Miller Rd.), #37 (Greenville Ave. at Blackwell) and #44 (Frank St. at Lagow St.).
5. Award construction contract for the exterior renovation of the Old City Hall building at 106 S. Harwood St.
6. Complete the renovation of the Municipal Courts Building at 2014 Main St.
7. Award Citywide Multi-Purpose Center Master Plan Study.
8. Award construction contracts for the renovation of Central and Southwest Police stations.
9. Award construction contract for the Bexar St. Police Satellite Facility.

CITY FACILITIES CAPITAL IMPROVEMENTS

SERVICE DESCRIPTIONS

Administrative, Internal Services and City Facilities Repairs, modifications and improvements to existing City facilities that house administrative and internal functions. Funding is also provided to improve and maintain service facilities that house such functions as Code Compliance, Court Services, Streets, Equipment Services, and training facilities.

Animal Control Facilities Design, construction and replacement of the Oak Cliff Animal Shelter located at 525 Shelter Place. The replacement facility will be constructed in a more accessible location to the public and will accommodate enlarged facilities for animal impoundment and pet adoption activities.

Fire Protection Facilities Projects include site acquisition, design and construction of new and replacement of fire stations and other fire department facilities.

Land Acquisition Funding for the purchase of land which will be used for the future location of City Facilities. Additionally, the 2006 Bond Program included proposition specifically to acquire land from the Cadillac Heights area.

Library Facilities Site acquisition, design, renovation and construction of new or replacement branch libraries. Funding is also provided for design, renovations, and/or expansion projects at the City's existing Central Library and twenty-two branch libraries.

Major Maintenance Repair and replacement of major building systems that typically cost more than $10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Municipal Court Facilities Provides funding for improvements which may include designing, constructing, renovating, equipping and furnishing and/or acquisition of right-of-way for court facilities.

Police Facilities Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks, and for administration of the public art projects.

Solid Waste Facilities Construction of waste disposal cells, and levee/ swale at the McCommas Bluff Landfill for the purpose of managing solid waste providing solid waste facilities improvements including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction; extension of the levee system; swale excavation/environmental protection; drainage improvements; and, relocation of utilities.

Studies and Master Plans Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

Technology This category includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

CITY FACILITIES CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
1995 General Obligation Bonds	763,692	651,600	112,092	0	0	0	0	763,692
1998 General Obligation Bonds	17,726,857	4,685,538	13,041,319	0	0	0	0	17,726,857
2003 Certificates of Obligation	29,168,131	28,682,503	485,628	0	0	0	0	29,168,131
2003 General Obligation Bonds	99,043,983	94,695,494	4,348,489	0	0	0	0	99,043,983
2005 General Obligation Bonds	21,550,000	21,515,759	34,241	0	0	0	0	21,550,000
2006 General Obligation Bonds	88,119,239	48,287,946	39,831,292	54,367,410	20,507,548	0	0	162,994,197
Capital Construction	822,489	530,989	291,500	0	0	0	0	822,489
Capital Construction - Sanitation Projects	7,401,528	7,211,272	190,256	0	0	0	0	7,401,528
General Capital Reserve	0	0	0	7,800,514	0	0	0	7,800,514
Private Donations	1,000,000	1,000,000	0	0	0	0	0	1,000,000
Total	**$265,595,918**	**$207,261,101**	**$58,334,817**	**$62,167,924**	**$20,507,548**	**$0**	**$0**	**$348,271,390**

CITY FACILITIES CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Administrative and Internal Service Facilities	17,549,001	17,434,008	114,992	0	0	0	0	17,549,001
Animal Control Facilities	12,165,329	12,148,383	16,946	0	0	0	0	12,165,329
City Facilities	948,896	49,896	899,000	95,326	56,400	0	0	1,100,622
Code Compliance, Safety and Security	1,200,000	1,013,547	186,453	0	0	0	0	1,200,000
Fire Protection Facilities	36,429,651	27,534,866	8,894,784	26,330,147	0	0	0	62,759,798
Homeless Assistance Facilities	24,311,506	24,283,849	27,657	0	0	0	0	24,311,506
Land Acquisition	1,193,791	101,542	1,092,249	11,199,945	6,613,148	0	0	19,006,884
Library Facilities	62,482,155	51,576,335	10,905,820	0	11,753,867	0	0	74,236,022
Major Maintenance - City Facilities	9,513,970	4,221,151	5,292,819	15,484,771	626,400	0	0	25,625,141
Major Maintenance - Fire Facilities	164,182	144,182	20,000	0	0	0	0	164,182
Major Maintenance - Library	2,384,749	1,507,042	877,707	0	0	0	0	2,384,749
Major Maintenance - Public Safety	21,795,361	4,500,497	17,294,864	907,636	0	0	0	22,702,997
Major Maintenance - Staff Accountability	38,196	0	38,196	0	0	0	0	38,196
Municipal Courts Facilities	8,027,550	198,720	7,828,830	0	0	0	0	8,027,550
Police Facilities	22,929,092	20,121,411	2,807,681	0	0	0	0	22,929,092
Professional Services and Debt Issuance	919,000	819,000	100,000	7,800,514	0	0	0	8,719,514
Public Art	1,344,404	892,595	451,809	255,892	62,133	0	0	1,662,429
Public Service Facilities	0	0	0	93,693	1,395,600	0	0	1,489,293
Solid Waste Facilities	38,389,227	37,593,965	795,262	0	0	0	0	38,389,227
Studies and Master Plans	450,000	0	450,000	0	0	0	0	450,000
Technology - Public Safety	3,359,860	3,120,112	239,748	0	0	0	0	3,359,860
Total	**$265,595,918**	**$207,261,101**	**$58,334,817**	**$62,167,924**	**$20,507,548**	**$0**	**$0**	**$348,271,390**

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Americans with Disabilities Renovations	Administrative and Internal Service Facilities	E³ Government	Citywide	95 Bond Program	763,692	651,600	112,092	0	0	0	0	763,692	Various
Animal Control Shelter	Animal Control Facilities	Clean, Healthy Environment	Citywide	03 Bond Program	12,165,329	12,148,383	16,946	0	0	0	0	12,165,329	4th/07
Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 10)	Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	7,250,000	6,613,148	0	0	13,863,148	N/A
Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 12)	Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	1,193,791	101,542	1,092,249	0	0	0	0	1,193,791	N/A
Central Library - 2nd and 6th Floors Renovation	Library Facilities	Education	Citywide	06 Bond Program	2,227,775	1,988,793	238,982	0	0	0	0	2,227,775	4th/11
Central Library - 5th Floor Renovation	Major Maintenance - City Facilities	E³ Government	Citywide	Donation	1,000,000	1,000,000	0	0	0	0	0	1,000,000	4th/10
Central Library - Downtown Branch	Library Facilities	Education	Citywide	06 Bond Program	2,193,472	258,616	1,934,856	0	0	0	0	2,193,472	3rd/12
Central Library - Improvements	Library Facilities	Education	Citywide	03 Bond Program	4,870,165	4,831,388	38,778	0	0	0	0	4,870,165	4th/10
Central Library - Main Fire Panel	Major Maintenance - Library	Education	Citywide	06 Bond Program	153,031	88,839	64,192	0	0	0	0	153,031	4th/11
Central Library - Replace Electronic HVAC Filters	Major Maintenance - Library	Education	Citywide	Capital Construction	254,000	253,168	832	0	0	0	0	254,000	4th/10
Central Police - Emergency Generator and HVAC Upgrade	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	746,249	0	746,249	0	0	0	0	746,249	4th/11
Central Service Center - Communications Building- Roof Replacement	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	197,716	196,850	866	0	0	0	0	197,716	3rd/09
City Hall - Electrical System Renovations	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	1,174,415	362,698	811,717	3,603,600	626,400	0	0	5,404,415	1st/13

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
City Hall - Expansion Joint Renovation	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	20,000	0	20,000	1,050,000	0	0	0	1,070,000	2nd/12
City Hall - Install Automatic Fire Alarm	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	1,900,000	1,035,911	864,089	0	0	0	0	1,900,000	4th/13
City Hall - Tank Replacement	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	0	0	0	251,000	0	0	0	251,000	2nd/12
City-Wide Multi Purpose Center - Master Plan	Studies and Master Plans	E³ Government	Citywide	06 Bond Program	450,000	0	450,000	0	0	0	0	450,000	TBD
Communication Building - Replace Doors	Major Maintenance - Staff Accountability	E³ Government	Citywide	Capital Construction	15,697	0	15,697	0	0	0	0	15,697	4th/10
Contingency - 2006 Bond Program City Facilities Proposition	City Facilities	E³ Government	Citywide	06 Bond Program	899,000	0	899,000	95,326	56,400	0	0	1,050,726	N/A
Contingency - 2006 Bond Program Library Facilities Proposition	Library Facilities	Education	Citywide	06 Bond Program	0	0	0	0	7,636,883	0	0	7,636,883	N/A
Contingency - 2006 Bond Program Public Saftey Facilities Proposition	Public Service Facilities	Clean, Healthy Environment	Citywide	06 Bond Program	0	0	0	93,693	1,395,600	0	0	1,489,293	N/A
Contingency (Major Maintenance)	Library Facilities	Education	Citywide	06 Bond Program	0	0	0	0	241,631	0	0	241,631	N/A
Deepwood - Loop 12 Landfill	Solid Waste Facilities	Clean, Healthy Environment	Citywide	Certificates of Obligation	29,168,131	28,682,503	485,628	0	0	0	0	29,168,131	4th/06
Emergency Siren System	Technology - Public Safety	Public Safety	Citywide	06 Bond Program	3,359,860	3,120,112	239,748	0	0	0	0	3,359,860	2nd/09
Fire Facilities (Various) - Roof Replacement	Major Maintenance - Fire Facilities	Public Safety	Citywide	06 Bond Program	164,182	144,182	20,000	0	0	0	0	164,182	1st/12
Fire Maintenance Building 'C' 5000 Dolphin - HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	175,000	151,083	23,917	0	0	0	0	175,000	4th/11

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Fire Museum - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	94,780	60,586	34,194	0	0	0	0	94,780	2nd/11
Fire Museum - Slab Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	90,000	0	90,000	0	0	0	0	90,000	3rd/11
Fire Station #02 (Northaven Rd. at Midway) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	77,305	71,757	5,548	0	0	0	0	77,305	2nd/11
Fire Station #03 (N Malcolm X Blvd. at Junius St.) - Fence Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	104,995	104,994	1	0	0	0	0	104,995	4th/09
Fire Station #04 (S. Akard St. at Cadiz St.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	71,556	70,783	773	0	0	0	0	71,556	2nd/11
Fire Station #05 (N. St. Augustine at Bruton Rd.) - Window Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	60,000	0	0	0	60,000	3rd/11
Fire Station #06 (Harwood St. at Park Row Blvd) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	1,500,000	599,164	900,836	6,444,958	0	0	0	7,944,958	2nd/13
Fire Station #07 (Davenport Rd. at Preston Rd.) - Parking Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	65,000	0	0	0	65,000	2nd/12
Fire Station #09 (Cool Mist Ln. at Edd Rd.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	100,000	85,209	14,791	0	0	0	0	100,000	2nd/11
Fire Station #10 (Frankford at Gibbons Dr.) - Building Expansion	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	4,317,759	4,244,259	73,500	0	0	0	0	4,317,759	1st/09
Fire Station #14 (W Twelfth St. at Tyler St.) - Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	304,545	0	304,545	0	0	0	0	304,545	N/A
Fire Station #15 (E 8th St. at Beckley Ave.) - Foundation Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	16,984	10,337	6,647	0	0	0	0	16,984	3rd/09
Fire Station #16 (Chalk Hill Rd. at Singleton Blvd.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	65,438	55,758	9,680	0	0	0	0	65,438	2nd/11

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Fire Station #27 (Douglas Ave. at NW Hwy.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	2,487,282	613,518	1,873,764	5,831,769	0	0	0	8,319,051	2nd/13
Fire Station #29 (Shadow Way at Audelia Rd.) -Structural Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	53,092	4,384	48,708	0	0	0	0	53,092	4th/11
Fire Station #30 (Zodiac Ln. at Royal) - Repair Doors and Apparatus Floor Coating	Major Maintenance - Public Safety	Public Safety	Citywide	Capital Construction	95,000	17,350	77,650	0	0	0	0	95,000	4th/09
Fire Station #32 (Benning Ave. at Jim Miller Rd.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	820,277	599,425	220,852	4,690,627	0	0	0	5,510,904	2nd/13
Fire Station #33 (Illinois Ave. at Vernon) - Replacement	Fire Protection Facilities	Public Safety	Citywide	03 Bond Program	3,732,877	3,618,441	114,436	0	0	0	0	3,732,877	2nd/09
Fire Station #35 (Walnut Hill Ln. at Mixon) - Replacement	Fire Protection Facilities	Public Safety	Citywide	03 Bond Program	4,475,414	4,420,802	54,612	0	0	0	0	4,475,414	4th/08
Fire Station #37 (Greenville Ave. at Blackwell Dr.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	3,050,435	2,750,440	299,995	4,753,713	0	0	0	7,804,148	2nd/13
Fire Station #42 (W. Mockingbird Ln at Airdrome) - Replacement	Fire Protection Facilities	Public Safety	Citywide	03 Bond Program	4,065,344	3,974,795	90,550	0	0	0	0	4,065,344	2nd/09
Fire Station #44 (Frank St. at Lagow St.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	859,430	841,981	17,449	4,609,080	0	0	0	5,468,510	1st/13
Fire Station #50 (Keeneland and Walton Walker) - New	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	6,727,680	4,533,863	2,193,817	0	0	0	0	6,727,680	1st/12
Fire Station #57 (Audelia Rd. at Fair Oaks Dr.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	144,900	0	144,900	0	0	0	0	144,900	4th/10
Fire Station (Mountain Creek Pkwy.) - Site Acquisition for Future Fire Station	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	446,705	0	446,705	0	0	0	0	446,705	N/A
Fire Station (W. Kiest Blvd.) - Site Acquisition for Future Fire Station	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	446,705	2,000	444,705	0	0	0	0	446,705	N/A

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Fire Station Roof Abatement - (Various Locations)	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	560,000	23,259	536,741	0	0	0	0	560,000	4th/12
Fire Stations - Storm Water Modifications (Various Locations)	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	3,499,742	1,336,178	2,163,564	0	0	0	0	3,499,742	Various
Fire Training Rookie Building 'B' (5000 Dolphin Rd.) - Drainage Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	158,870	152,400	6,470	0	0	0	0	158,870	3rd/09
Fire Training Rookie Building 'B' (5000 Dolphin Rd.) - HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	288,530	241,460	47,070	0	0	0	0	288,530	2nd/10
Forest Green Branch Library - Site Acquistion	Library Facilities	Education	Citywide	06 Bond Program	2,245,821	2,214,062	31,759	0	0	0	0	2,245,821	N/A
Forest/Audelia/LBJ - Community and Multi-Service Facility	Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	3,949,945	0	0	0	3,949,945	N/A
Fretz Park Branch Library	Library Facilities	Education	Citywide	06 Bond Program	482,000	482,000	0	0	3,875,353	0	0	4,357,353	1st/13
Fretz Park Branch Library - Roof Replacement and HVAC Improvements	Major Maintenance - Library	Education	Citywide	06 Bond Program	319,769	314,239	5,530	0	0	0	0	319,769	2nd/10
Fretz Park Branch Library - Roof Replacement and HVAC Improvements	Major Maintenance - Library	Education	Citywide	Capital Construction	20,611	20,611	0	0	0	0	0	20,611	2nd/10
Fretz Park Branch Library - Roof Replacement and HVAC Improvements	Major Maintenance - Library	Education	Citywide	03 Bond Program	105,000	99,953	5,047	0	0	0	0	105,000	2nd/10
General Capital Reserve Transfer to General Fund	Professional Services and Debt Issuance	E³ Government	Citywide	General Capital Reserve	0	0	0	7,800,514	0	0	0	7,800,514	N/A
Hampton Illinois Branch Library - Replacement	Library Facilities	Education	Citywide	03 Bond Program	6,027,280	6,027,280	0	0	0	0	0	6,027,280	3rd/06
Hampton Illinois Branch Library - Replacement	Library Facilities	Education	Citywide	06 Bond Program	343,319	343,319	0	0	0	0	0	343,319	3rd/06

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Highland Hills Branch Library - Replace HVAC	Major Maintenance - Library	Education	Citywide	06 Bond Program	197,625	197,625	0	0	0	0	0	197,625	2nd/10
Highland Hills Branch Library - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	88,889	81,256	7,633	0	0	0	0	88,889	1st/11
Highland Hills Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	348,343	210,350	137,993	0	0	0	0	348,343	N/A
Highland Hills Branch Library Design	Library Facilities	Education	Citywide	06 Bond Program	594,900	439,999	154,901	0	0	0	0	594,900	4th/10
Homeless Assistance Facilities	Homeless Assistance Facilities	Clean, Healthy Environment	Citywide	05 Bond Program (Homeless Facilities)	21,338,806	21,338,806	0	0	0	0	0	21,338,806	2nd/08
Homeless Assistance Facilities	Homeless Assistance Facilities	Clean, Healthy Environment	Citywide	03 Bond Program	2,972,700	2,945,043	27,657	0	0	0	0	2,972,700	2nd/08
Lakewood Branch Library - Replace HVAC	Major Maintenance - Library	Education	Citywide	06 Bond Program	459,144	196,460	262,684	0	0	0	0	459,144	2nd/11
Lakewood Branch Library - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	130,000	0	130,000	0	0	0	0	130,000	2nd/09
McCommas Bluff Landfill - Cell #6 Construction	Solid Waste Facilities	Clean, Healthy Environment	Citywide	Capital Construction - Sanitation Projects	7,401,528	7,211,272	190,256	0	0	0	0	7,401,528	3rd/08
McCommas Bluff Landfill - Heavy/Welding Shop Improvements	Solid Waste Facilities	Clean, Healthy Environment	Citywide	06 Bond Program	1,079,183	1,077,779	1,404	0	0	0	0	1,079,183	4th/11
McCommas Bluff Landfill - Heavy/Welding Shop Repair Improvements	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	412,052	271,506	140,546	0	0	0	0	412,052	1st/12
McCommas Bluff Landfill - Heavy/Welding Shop Roof Replacement	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	327,025	0	327,025	0	0	0	0	327,025	2nd/12
McCommas Bluff Landfill Office - Improvements	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	750,000	750,000	0	0	0	0	0	750,000	1st/12

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
McCommas Bluff Landfill Office - Upgrades	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	425,000	425,000	0	0	0	0	0	425,000	1st/12
Mountain Creek Branch Library - Foundation Improvements	Major Maintenance - Library	Education	Citywide	03 Bond Program	170,000	0	170,000	0	0	0	0	170,000	4th/11
Municipal Courts Building	Municipal Courts Facilities	Public Safety	Citywide	06 Bond Program	7,929,550	198,720	7,730,830	0	0	0	0	7,929,550	1st/12
Municipal Courts Building	Municipal Courts Facilities	Public Safety	Citywide	98 Bond Program	98,000	0	98,000	0	0	0	0	98,000	1st/12
Municipal Courts Building - Renovation	Major Maintenance - Public Safety	Public Safety	Citywide	98 Bond Program	15,337,000	2,916,453	12,420,547	0	0	0	0	15,337,000	N/A
North Central Police Substation - Emergency Generator and HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	323,530	323,530	0	0	0	0	0	323,530	1st/11
North Central Police Substation - Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	Capital Construction	195,000	42,303	152,697	0	0	0	0	195,000	4th/10
North Central Police Substation - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	250,000	0	250,000	0	0	0	0	250,000	2nd/09
North Central Service Center - Improvements	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	0	0	0	750,429	0	0	0	750,429	2nd/11
North Oak Cliff Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	1,065,395	1,064,327	1,068	0	0	0	0	1,065,395	N/A
Northeast Code Compliance - Renovation	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	06 Bond Program	1,200,000	1,013,547	186,453	0	0	0	0	1,200,000	4th/10
Northeast Police Substation - Emergency Generator, Parking Lot Lighting and HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	566,268	87,000	479,268	0	0	0	0	566,268	2nd/12
Northeast Police Substation - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	381,400	0	381,400	0	0	0	0	381,400	2nd/12

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Northeast Police Substation - Skylight and Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	230,000	0	230,000	0	0	0	0	230,000	2nd/12
Northeast Transfer Station - Improvements	Solid Waste Facilities	Clean, Healthy Environment	Citywide	06 Bond Program	58,865	58,865	0	0	0	0	0	58,865	4th/11
Northwest Police Substation - Emergency Generator	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	124,270	0	0	0	124,270	2nd/12
Northwest Service Center - Replacement	Administrative and Internal Service Facilities	E³ Government	Citywide	03 Bond Program	16,785,309	16,782,409	2,900	0	0	0	0	16,785,309	4th/10
Northwest Transfer Station - Improvements	Solid Waste Facilities	Clean, Healthy Environment	Citywide	06 Bond Program	626,580	508,605	117,974	0	0	0	0	626,580	1st/12
Northwest Transfer Station - Install Scale	Solid Waste Facilities	Clean, Healthy Environment	Citywide	06 Bond Program	54,940	54,940	0	0	0	0	0	54,940	1st/12
Oak Cliff Municipal Center - Replace Air Handler	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	200,751	0	200,751	0	0	0	0	200,751	3rd/12
Oak Lawn Library HVAC	Major Maintenance - City Facilities	E³ Government	Citywide	98 Bond Program	240,000	0	240,000	0	0	0	0	240,000	4th/11
Old Bathhouse at White Rock Lake - Powerwash and Re-Paint	Major Maintenance - City Facilities	E³ Government	Citywide	Capital Construction	40,000	32,138	7,862	0	0	0	0	40,000	2nd/08
Old City Hall - Renovations	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	1,880,000	0	1,880,000	0	0	0	0	1,880,000	4th/11
Park Forest Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	2,850,308	474,254	2,376,054	0	0	0	0	2,850,308	N/A
People Helping People - Roof Replacement	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	0	0	0	100,330	0	0	0	100,330	4th/10
Pleasant Grove Branch Library - Replacement	Library Facilities	Education	Citywide	03 Bond Program	6,073,523	5,485,234	588,289	0	0	0	0	6,073,523	3rd/10

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Police Academy - Building Programming	Police Facilities	Public Safety	Citywide	03 Bond Program	1,749,670	916,141	833,529	0	0	0	0	1,749,670	N/A
Police Academy - Phase I - Site Acquisition	Police Facilities	Public Safety	Citywide	03 Bond Program	6,286,201	6,208,280	77,921	0	0	0	0	6,286,201	N/A
Police Facilities - Emergency Generators	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	320,000	0	0	0	320,000	2nd/11
Police Headquarters - Garage Structural Repairs and Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	300,000	81,850	218,150	0	0	0	0	300,000	2nd/09
Police Quartermaster Renovation	Police Facilities	Public Safety	Citywide	03 Bond Program	88,886	87,486	1,400	0	0	0	0	88,886	2nd/06
Police Quartermaster Renovation	Police Facilities	Public Safety	Citywide	98 Bond Program	850,000	839,232	10,768	0	0	0	0	850,000	2nd/06
Police Substation - Central - Design and Renovation	Police Facilities	Public Safety	Citywide	03 Bond Program	843,567	86,581	756,986	0	0	0	0	843,567	4th/11
Police Substation - South Central-Construction	Police Facilities	Public Safety	Citywide	03 Bond Program	11,929,938	11,861,434	68,503	0	0	0	0	11,929,938	4th/07
Police Substation - Southwest - Design and Renovation	Police Facilities	Public Safety	Citywide	03 Bond Program	1,180,830	122,256	1,058,574	0	0	0	0	1,180,830	4th/11
Police Substation (Central) - Design and Renovation	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	160,000	0	160,000	0	0	0	0	160,000	4th/11
Police Substation (Southwest) - Design and Renovation	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	160,000	0	160,000	0	0	0	0	160,000	4th/11
Polk-Wisdom Branch Library-Design	Library Facilities	Education	Citywide	06 Bond Program	503,873	412,294	91,579	0	0	0	0	503,873	N/A
Prairie Creek Branch Library (New)	Library Facilities	Education	Citywide	03 Bond Program	6,621,210	6,425,918	195,292	0	0	0	0	6,621,210	4th/10

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Prairie Creek Branch Library (New)	Library Facilities	Education	Citywide	98 Bond Program	250,524	245,672	4,852	0	0	0	0	250,524	4th/10
Preston Royal Branch Library - Replace HVAC	Major Maintenance - Library	Education	Citywide	06 Bond Program	258,570	42,500	216,070	0	0	0	0	258,570	2nd/12
Preston Royal Branch Library - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	110,130	103,579	6,551	0	0	0	0	110,130	1st/11
Preston Royal Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	4,367,655	3,198,824	1,168,831	0	0	0	0	4,367,655	N/A
Public Art Administration - City Facilities	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	55,149	1,719	53,430	0	0	0	0	55,149	Various
Public Art Administration - City Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	18,994	0	0	0	18,994	Various
Public Art Administration - Court Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	3,039	0	3,039	0	0	0	0	3,039	Various
Public Art Administration - Homeless Assistance Facilities	Public Art	Culture, Arts and Recreation	Citywide	05 Bond Program (Homeless Facilities)	42,239	21,953	20,286	0	0	0	0	42,239	Various
Public Art Administration - Library Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	11,058	2,400	8,658	0	12,427	0	0	23,485	Various
Public Art Administration - Public Safety Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	22,271	500	21,771	32,185	0	0	0	54,456	Various
Public Art Project-Homeless Assistance Facility	Public Art	Culture, Arts and Recreation	Citywide	05 Bond Program (Homeless Facilities)	168,955	155,000	13,955	0	0	0	0	168,955	Various
Public Art Projects - City Facilities	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	213,721	0	213,721	0	0	0	0	213,721	Various
Public Art Projects - City Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	75,974	0	0	0	75,974	Various

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Public Art Projects - Court Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	12,156	0	12,156	0	0	0	0	12,156	Various
Public Art Projects - Fire Protection Facilities	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	35,113	35,113	0	0	0	0	0	35,113	Various
Public Art Projects - Library Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	44,268	0	44,268	0	49,706	0	0	93,974	Various
Public Art Projects - Police Headquarters	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	647,350	647,350	0	0	0	0	0	647,350	Various
Public Art Projects - Public Safety Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	89,085	28,560	60,525	128,739	0	0	0	217,824	Various
Renner-Frankford Branch Library Light Pole	Library Facilities	Education	Citywide	06 Bond Program	12,700	12,250	450	0	0	0	0	12,700	4th/10
Skyline Branch Library - Install New Expansion Joints	Major Maintenance - Library	Education	Citywide	Capital Construction	48,872	42,371	6,501	0	0	0	0	48,872	4th/08
Skyline Branch Library - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	69,108	66,441	2,667	0	0	0	0	69,108	1st/11
Southeast Police - Emergency Generator and HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	338,366	0	0	0	338,366	4th/11
Southeast Police Carpet Replacement	City Facilities	E³ Government	Citywide	06 Bond Program	49,896	49,896	0	0	0	0	0	49,896	3rd/11
Southeast Service Center - Construction	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	541,500	0	541,500	9,363,532	0	0	0	9,905,032	4th/11
Southwest Police - Emergency Generator and HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	358,419	0	358,419	0	0	0	0	358,419	4th/12
Southwest Police - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	386,500	0	386,500	0	0	0	0	386,500	2nd/12

CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Southwest Service Center - Fleet Maintenance - Roof Replacement	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	0	0	0	365,880	0	0	0	365,880	2nd/10
Southwest Service Center Garage - Replace Overhead Doors	Major Maintenance - Staff Accountability	E³ Government	Citywide	Capital Construction	22,499	0	22,499	0	0	0	0	22,499	2nd/12
Timberglen Branch Library - Design	Library Facilities	Education	Citywide	03 Bond Program	545,662	545,348	314	0	0	0	0	545,662	N/A
Transfer to Debt Service Fund - Library Facilities	Professional Services and Debt Issuance	E³ Government	Citywide	03 Bond Program	260,000	160,000	100,000	0	0	0	0	260,000	N/A
Transfer to Debt Service Fund - Library Facilities	Professional Services and Debt Issuance	E³ Government	Citywide	06 Bond Program	659,000	659,000	0	0	0	0	0	659,000	N/A
Vickery Meadow Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	5,265,639	4,018,531	1,247,108	0	0	0	0	5,265,639	N/A
Walnut Hill Branch Library - Replacement	Library Facilities	Education	Citywide	03 Bond Program	8,095,077	7,948,323	146,755	0	0	0	0	8,095,077	1st/08
West Dallas Multi-Purpose - Replace HVAC	Major Maintenance - City Facilities	E³ Government	Citywide	06 Bond Program	274,701	24,000	250,701	0	0	0	0	274,701	4th/11
West Dallas Multipurpose Center - Replace Pole Lighting	Major Maintenance - City Facilities	E³ Government	Citywide	Capital Construction	130,810	123,048	7,762	0	0	0	0	130,810	1st/11
White Rock Branch Library - Design and Construction	Library Facilities	Education	Citywide	06 Bond Program	7,497,513	4,949,556	2,547,957	0	0	0	0	7,497,513	1st/12
Total City Facilities Capital Improvements					$265,595,918	$207,261,101	$58,334,817	$62,167,924	$20,507,548	$0	$0	$348,271,390	

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

MISSION

The Department of Convention and Event Services is directed towards: (1) renovating, maintaining, and preserving existing facilities, (2) replacing equipment to enhance operational efficiency and occupant safety, and (3) expanding Convention Center facilities to ensure adequate space necessary to attract new clients, visitors and citizens to the facility. A variety of convention and event facilities are available to clients, citizens and visitors to Dallas, including the Dallas Convention Center, Dallas Farmers Market, and Union Station Transportation Hub.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Completed the design and awarded construction contract for upper D meeting spaces proposed in the capital improvement program of the Dallas Convention Center.

2. Continued construction of the Dallas Convention Center Hotel integration.

3. Completed phase II study for proposed capital improvement program of existing facility, meeting/ballroom spaces, restrooms and MEP renovations at the DCC.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Begin Phase II of the capital improvement program, in which will replace the roofs in A,B,C,D and E buildings of Dallas Convention Center and replace the fire alarm to comply with current code. The system will expand to the A Building which currently is not covered with an alarm system.

2. Finalize the planning and design phase for the construction of a production kitchen and a renovation of restrooms and meeting rooms.

3. Complete waterproofing at Union Station.

4. Continue the planning and re-design of Cesar E. Chavez Plaza including demolition of food kiosk at Dallas Farmers Market.

5. Complete Shed 2 finish out, including restroom partitions and air handler unit safety platforms.

6. Finalize project scope and design and awarded the contract for construction project for TCEQ storm water improvements of open-air sheds 1, 3,& 4 to include sanitary sewer, and other improvements to ensure compliance with federal, state and local regulations.

7. Complete construction of the Dallas Convention Center Hotel integration by November 2011.

SERVICE DESCRIPTIONS

Convention Center Improvements

The Dallas Convention Center has identified a list of needs that has formed the basis for the capital improvement program that will be implemented in two phases. Phase I finished out the D area meeting space and hotel connector integration into the Dallas Convention Center as well as HVAC improvements. Phase II will cover life safety improvements and a waterproofing package that includes new roofing and interior improvements.

Farmers Market Improvements

Projects include installation of a sanitary sewer system at the open-air sheds to meet TCEQ requirements and upgrades to the open-air sheds for improved vendor and customer experiences. The existing restaurant/food kiosk on Cesar Chavez Plaza will be demolished and the Plaza will be renovated and improved.

Union Station Renovations

These projects included the masonry wall cleaning and repairs, granite cleaning and repairs, plaster repairs, terra cotta cleaning and repairs, steel window restoration (excludes abatement), north canopy restoration, terrace/loggia waterproofing, roof replacement, and improvement and upgrading HVAC system, electrical and plumbing systems at Union Station. Waterproofing is underway and if funding permits, replacement of cooling towers will be undertaken.

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
2003 General Obligation Bonds	3,163,520	3,156,819	6,701	0	0	0	0	3,163,520
2006 General Obligation Bonds	2,994,816	608,469	2,386,347	0	3,639,050	0	0	6,633,866
Asbestos Abatement Funds	933,409	813,168	120,241	0	0	0	0	933,409
Capital Construction Convention Center	60,580,736	17,281,047	43,299,689	0	0	0	0	60,580,736
Total	**$67,672,481**	**$21,859,503**	**$45,812,978**	**$0**	**$3,639,050**	**$0**	**$0**	**$71,311,531**

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Convention Center Improvements	61,125,811	17,837,409	43,288,402	0	0	0	0	61,125,811
Farmers Market Improvements	6,526,761	4,016,935	2,509,826	0	3,577,863	0	0	10,104,624
Public Art	19,909	5,160	14,750	0	61,187	0	0	81,096
Total	**$67,672,481**	**$21,859,503**	**$45,812,978**	**$0**	**$3,639,050**	**$0**	**$0**	**$71,311,531**

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Asbestos Abatement	Convention Center Improvements	Economic Vibrancy	Citywide	Asbestos Abatement	933,409	813,168	120,241	0	0	0	0	933,409	N/A
Civic Center Convention Complex	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	84,129	54,360	29,769	0	0	0	0	84,129	Various
Civic Center Convention Complex	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	44,238,894	1,239,075	42,999,819	0	0	0	0	44,238,894	Various
Energy Saving Project - HVAC and lighting system	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	150,000	150,000	0	0	0	0	0	150,000	Various
Farmers Market Improvements	Farmers Market Improvements	Economic Vibrancy	Citywide	Capital Construction	88,334	88,334	0	0	0	0	0	88,334	Various
Farmers Market Improvements	Farmers Market Improvements	Economic Vibrancy	Citywide	06 Bond Program	2,984,027	608,469	2,375,558	0	3,577,863	0	0	6,561,890	2nd/10
Farmers Market Shed No. 2 - Renovations	Farmers Market Improvements	Economic Vibrancy	Citywide	03 Bond Program	3,154,400	3,151,659	2,741	0	0	0	0	3,154,400	1st/08
Farmers Market Shed No. 3 - Construction	Farmers Market Improvements	Economic Vibrancy	Citywide	Capital Construction	300,000	168,472	131,528	0	0	0	0	300,000	Various
Parking Lot Landscaping	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	29,250	0	29,250	0	0	0	0	29,250	Various
Public Art Administration - Farmers Market Improvements	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	9,120	5,160	3,961	0	0	0	0	9,120	Various
Public Art Administration - Farmers Markets	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	2,158	0	2,158	0	12,277	0	0	14,435	Various
Public Art Projects - Farmers Market	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	8,631	0	8,631	0	48,910	0	0	57,541	Various
Retrofit and Equipment	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	15,690,129	15,580,805	109,324	0	0	0	0	15,690,129	2nd/03

CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Total Convention and Event Services Facilities Improvements					$67,672,481	$21,859,503	$45,812,978	$0	$3,639,050	$0	$0	$71,311,531	

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

MISSION

This program provides funding for site acquisition, design, construction and/or renovation of the City's cultural facilities including the Meyerson Symphony Center, Dallas Museum of Art, Bath House Cultural Center, City Performance Hall, Latino Cultural Center, Majestic Theatre, Oak Cliff Cultural Center, South Dallas Cultural Center, and WRR 101.1FM. The program includes the strategic Cultural Facilities Master Plan to provide effective and efficient utilization of existing facilities, develop a plan for investment in the existing facilities and funding for any new facilities, as well as Public Art. Private funding participation consistent with the City of Dallas Cultural Policy is required for this program.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Held grand opening of the Oak Cliff Cultural Center.

2. Began roof and HVAC replacement at the Majestic Theater.

3. Installed new sound system at the Majestic Theater.

4. Completed repairs of acoustical curtain doors at the Meyerson Symphony Center.

5. Completed nine public art projects: Crawford Park Public Art Plan, Fire Station #10, Fire Station #39, Kidd Springs Park, Lakewood Park, Pleasant Grove Branch Library, Prairie Creek Branch Library, Sammons Center for the Arts, and Texas Discovery Center.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Complete construction of the City Performance Hall for opening in September 2012.

2. Upgrade dimmers system at the Majestic Theater.

3. Complete six public art projects: Fire Station #50, Lake Highland Town Center, Love Field Median, Ross Ave Underpass, White Rock Lake Branch Library, and White Rock Lake Centennial at the Spillway.

4. Initiate seven new public art projects: Arboretum, Campbell Green Recreation Center, Churchill Recreation Center Crawford Park Phase I, Fretz Park Branch Library, Highland Hills Branch Library, and Polk Wisdom Branch Library.

SERVICE DESCRIPTIONS

Cultural Facilities Site acquisition, design, construction and/or renovation of the City's cultural facilities.

Major Maintenance Repair and replacement of major building systems that typically cost more than $10,000 and provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Municipal Radio Improvements Projects include the upgrading and expanding of digital broadcast equipment to ensure high quality broadcast, uninterrupted service, and compliance with Federal Communications Commission requirements for a 100,000 Kw FM radio transmitter, and the construction of a new broadcast facility or renovation of existing broadcast facility, including building security and production studio improvements.

City Performance Hall Completes the planning, design and construction of a performing arts theater and constructing the related site improvements within the Downtown Arts District, including the acquisition of land, relocation of utilities, and infrastructure improvements.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
1995 General Obligation Bonds	3,672,741	3,672,737	4	0	0	0	0	3,672,741
1998 General Obligation Bonds	875,000	838,607	36,393	0	0	0	0	875,000
2003 General Obligation Bonds	23,640,356	22,126,584	1,513,772	0	0	0	0	23,640,356
2006 General Obligation Bonds	47,859,430	41,957,973	5,901,457	0	5,281,002	0	0	53,140,432
Capital Construction - Municipal Radio	2,564,657	1,698,940	865,717	0	0	0	0	2,564,657
Private Donations	2,388,367	2,111,694	276,673	0	0	0	0	2,388,367
Total	**$81,000,551**	**$72,406,535**	**$8,594,016**	**$0**	**$5,281,002**	**$0**	**$0**	**$86,281,553**

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Cultural Facilities	60,578,212	56,586,440	3,991,772	0	2,770,885	0	0	63,349,097
Major Maintenance - Cultural Facilities	8,082,100	4,730,493	3,351,607	0	2,475,000	0	0	10,557,100
Municipal Radio Improvements	2,564,657	1,698,940	865,717	0	0	0	0	2,564,657
Performing Arts Theater	8,936,539	8,693,498	243,041	0	0	0	0	8,936,539
Public Art	449,043	369,708	79,335	0	35,117	0	0	484,160
Studies and Master Plans - Cultural Facilities	390,000	327,456	62,544	0	0	0	0	390,000
Total	**$81,000,551**	**$72,406,535**	**$8,594,016**	**$0**	**$5,281,002**	**$0**	**$0**	**$86,281,553**

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
African American Museum - New Exterior Door	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	120,000	100,804	19,196	0	0	0	0	120,000	4th/10
African American Museum - Repair Water Infiltration	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	380,000	328,881	51,119	0	0	0	0	380,000	1st/11
African American Museum - Replace HVAC	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	1,100,000	975,322	124,678	0	0	0	0	1,100,000	1st/11
African American Museum - Roof Replacement	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	360,000	278,066	81,934	0	0	0	0	360,000	2nd/11
Arts Incubator	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	555,521	0	555,521	0	0	0	0	555,521	N/A
Asian American Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	350,000	262,500	87,500	0	0	0	0	350,000	2nd/11
City Performance Hall	Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	37,865,396	36,372,383	1,493,013	0	0	0	0	37,865,396	3rd/12
Dallas Arts District - Artist Square	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	8,611,666	8,374,388	237,278	0	0	0	0	8,611,666	3rd/10
Dallas Black Dance Theater Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	3,592,145	3,586,084	6,061	0	0	0	0	3,592,145	1st/09
Dallas Black Dance Theater Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	Donation	2,388,367	2,111,694	276,673	0	0	0	0	2,388,367	1st/09
Dallas Heritage Village (Old City Park) - Security and Fire Alarm System	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	284,431	284,431	0	0	225,000	0	0	509,431	1st/11
Dallas Heritage Village (Old City Park) - Visitor Center Infrastructure Improvements	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	100,000	0	0	100,000	4th/10
Dallas Museum of Art - Design Fire Alarm System	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	400,000	90,000	310,000	0	0	0	0	400,000	4th/12

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Dallas Museum of Art - Repair Paving at Sculpture Garden	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	1,715,569	219,995	1,495,574	0	0	0	0	1,715,569	4th/12
Dallas Museum of Natural History - Waterproofing	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	1,950,000	0	0	1,950,000	2nd/13
Dallas Museum of Natural History - Roof Replacement	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	200,000	0	0	200,000	2nd/13
Dallas Theater Center - Catwalk and Grid Study at Kalita Humphrey	Studies and Master Plans - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	50,000	0	50,000	0	0	0	0	50,000	4th/11
Dallas Theater Center - Master Plan	Studies and Master Plans - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	340,000	327,456	12,544	0	0	0	0	340,000	N/A
Dallas Theater Center - Replace HVAC	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	900,000	0	900,000	0	0	0	0	900,000	1st/13
Latino Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	95 Bond Program	3,672,741	3,672,737	4	0	0	0	0	3,672,741	3rd/03
Latino Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	500,000	463,607	36,393	0	0	0	0	500,000	N/A
Latino Cultural Center - Phase II - Design	Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	957,226	48,049	909,177	0	0	0	0	957,226	1st/13
Latino Cultural Center - Phase II -Black Box Theater	Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	2,770,885	0	0	2,770,885	4th/10
Latino Cultural Center Phase II (Design)	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	300,734	15,681	285,053	0	0	0	0	300,734	4th/12
Majestic Theater Center - Phase I - Replace HVAC	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	700,262	681,542	18,720	0	0	0	0	700,262	1th/11
Majestic Theater Center - Roof Replacement	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	928,738	790,992	137,746	0	0	0	0	928,738	1st/11

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Meyerson - Exterior Envelope	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	450,100	352,246	97,854	0	0	0	0	450,100	1st/11
Municipal Radio Station Improvements and Equipment	Municipal Radio Improvements	Culture, Arts and Recreation	Citywide	Capital Construction	2,564,657	1,698,940	865,717	0	0	0	0	2,564,657	3rd/11
Oak Cliff Arts Incubator/Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	1,409,416	1,304,317	105,099	0	0	0	0	1,409,416	3rd/11
Oak Cliff Arts Incubator/Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	375,000	375,000	0	0	0	0	0	375,000	3rd/11
Performing Arts Theater	Performing Arts Theater	Culture, Arts and Recreation	Citywide	03 Bond Program	8,936,539	8,693,498	243,041	0	0	0	0	8,936,539	1st/11
Public Art Administration - Cultural Arts Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	73,941	73,941	0	0	7,395	0	0	81,336	Various
Public Art Administration - Performing Arts Theater	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	15,796	0	15,796	0	0	0	0	15,796	Various
Public Art Projects - Cultural Arts Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	295,767	295,767	0	0	27,722	0	0	323,489	Various
Public Art Projects - Performing Arts Theater	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	63,539	0	63,539	0	0	0	0	63,539	Various
South Dallas Cultural Center - Interior Improvements	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	80,000	0	80,000	0	0	0	0	80,000	1st/11
South Dallas Cultural Center-Roof Replacement	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	223,000	192,479	30,521	0	0	0	0	223,000	4th/10
Women's Museum - Water Infiltration	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	155,000	152,615	2,385	0	0	0	0	155,000	2nd/11
Women's Museum - Water Infiltration	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	285,000	283,120	1,880	0	0	0	0	285,000	2nd/11

CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Total Cultural Facilities Capital Improvements					$81,000,551	$72,406,535	$8,594,016	$0	$5,281,002	$0	$0	$86,281,553	

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

MISSION

The Economic Development Capital Improvement Program assists the creation of an adaptive and resilient economy by promoting job growth and increasing the tax base. Bond program projects include infrastructure improvements to protect the existing public and private assets, balance growth in all areas of the City, and adjust historical disparities in development and facilities. The Public/Private Partnership program facilitates private development by offsetting costs such as infrastructure and development fees. The projects for the eighteen tax increment financing districts (TIFs), in which the City participates, provide funding for TIF-eligible improvements within the boundaries of each TIF Reinvestment Zone.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Finalized Cypress Waters TIF Plan/authorization Phase I project ($78M).

2. Assisted with the amendment to the Davis Garden TIF Plan and authorization of the Development Agreement for $700 million for the Canyon Project.

3. Assisted with the authorization of Development Agreements for $106 million in Cityplace Area.

4. Made significant progress in Downtown Area with approval of new deals for Statler-Hilton, Library, Houseman Building, 1600 Pacific and revised deals for Atmos and Continental.

5. Completed 8 townhomes on Bexar Street in South Dallas Fair Park NIP area for sale to low-mod income buyers.

6. Renegotiated Lake Highlands Town Center Project to enable $185 million project.

7. Assisted with the approval of $2 million in funding to start evaluation process for proposed Bishop Arts Village project.

8. Land Bank acquired 130 lots and sold 185 lots to developers for construction of affordable homes for sale to eligible low- to moderate-income homebuyers.

9. Assisted with the approval of development agreement for new 1.2 million square foot Home Depot distribution center and reconstruction of portions of Danieldale Road.

10. Assisted with the approval of new manufacturing facility for WhiteWave Foods in Oak Cliff that will create over 100 new jobs.

11. Secured relocation of MoneyGram International Inc.'s headquarters to the City of Dallas and 150 high paying jobs.

12. Purchased Union Pacific Right of Way to extend the Seagoville Trail and/or add a DART Park and Ride in the Kleburg Rylie Community ($250,000).

13. Completed $1 million Chapter 380 Grant for Southern Dallas Small Business Loan Fund.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Construction of Police Substation on Bexar Street in Neighborhood Investment Program Target Area in South Dallas Greater Fair Park.

2. Finalize plan and begin implementation of revised retail recruitment program for downtown area.

3. Negotiate two new projects in the North Oak Cliff area (Davis Garden, Fort Worth Avenue and Oak Cliff Gateway TIF Districts).

4. Implement Tourism Public Improvement District.

5. Negotiate one additional project in Transient-Oriented Development (TOD) TIF District.

6. Land Bank will acquire 125 lots and sell 75 lots to developers for construction of affordable homes for sale to eligible low- to moderate-income homebuyers.

7. Negotiate one additional project in Parkland area (Southwestern Medical and Maple-Mockingbird TIF Districts).

8. Finalize analysis of redevelopment plans for Bishop Arts Village and consider creation of a new TIF District.

9. Pursue community development and area plan for Paul Quinn College/Highland Hills neighborhood.

10. Construct 24 units of multi-family housing for seniors in Jubilee Park area.

SERVICE DESCRIPTIONS

Acquisition & Demolition Economic development in the Southern area of the city, as well as other areas of the city in connection with transit oriented development, through planning, designing, constructing, improving, extending and expanding public street, utility and other infrastructure facilities, including the acquisition of land therefore, and through funding the city's programs for economic development including the acquisition of improved and unimproved properties, the demolition of existing structures, making loans and grants of bond proceeds and otherwise providing assistance for private commercial, industrial retail, residential and mixed-use development.

Affordable Housing Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes. These are housing related services and are provided by The Housing Department.

Cedars Tax Increment Financing District Initiated in 1992, the Cedars Tax Increment Financing District provides infrastructure improvements in the Cedars area. The TIF will expire in 2022.

City Center Tax Increment Financing District Initiated in 1996, the City Center Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supporting the office market. The TIF will expire in 2012.

Cityplace Area Tax Increment Financing District Initiated in 1992, the Cityplace Area Tax Increment Financing District consists of a program of public improvements intended to stimulate new private investment in the Cityplace neighborhood over a 20-year period. The TIF will expire in 2012 but increment collections are complete for the district.

Davis Garden Tax Increment Financing District Initiated in 2007, the Davis Garden Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The TIF will expire in 2039.

Deep Ellum Tax Increment Financing District Initiated in 2005, the Deep Ellum Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Deep Ellum area. The TIF will expire in 2028.

Design District Tax Increment Financing District Initiated in 2005, the Design District Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Design District area. The TIF will expire in 2028.

Downtown Connection Tax Increment Financing District Initiated in 2005, the Downtown Connection Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund catalyst projects and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supporting the office market. The TIF will expire in 2036.

Farmers Market Tax Increment Financing District Initiated in 1998, the Farmers Market Tax Increment Financing District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The TIF will expire in 2013.

Fort Worth Avenue Tax Increment Financing District Initiated in 2007, the Fort Worth Avenue Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete commercial development in the North Oak Cliff area in order to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The TIF will expire in 2029.

Grand Park South Tax Increment Financing District Initiated in 2005, the Grand Park South Tax Increment Financing District provides funding for environmental remediation, historic preservation and infrastructure improvements in the area west of Fair Park and north of Martin Luther King,

Jr. Boulevard. The TIF will expire in 2036.

Infrastructure Support Provides funding for infrastructure support of economic development and Neighborhood Investment Program projects in Southern Dallas. It also provides funding for infrastructure support for transit-oriented development at Skillman/Walnut Hill

Maple-Mockingbird Tax Increment Financing District Initiated in 2008, the Maple-Mockingbird Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the area between Dallas Love Field Airport and the Southwestern Medical District. The TIF will expire in 2033.

Neighborhood Revitalization Initiatives Funding for developer fee rebates and housing construction cost participation.

Oak Cliff Gateway Tax Increment Financing District Initiated in 1992, the Oak Cliff Gateway Tax Increment Financing District promotes the redevelopment, stabilization, and growth of the Oak Cliff Gateway TIF District area. The TIF will expire in 2022.

Cypress Waters Tax Increment Financing District Initiated in 2011, the Cypress Waters Tax Increment Financing District promotes the redevelopment, stabilization, and growth of the Cypress Waters TIF District area. The TIF will expire in 2040.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Public Private Partnership This program provides a funding source for qualified business related projects to facilitate private investment and job creation and real estate development in the City of Dallas. Funds are primarily targeted for business and other development projects occurring in Southern Dallas, the City's Enterprise Zones, targeted industries and transit oriented development. Eligible expenditures include economic development grants to offset infrastructure costs, development fees and other associated development costs for certain qualifying projects through special programmatic provisions.

Skillman Corridor Tax Increment Financing District Initiated in 2005, the Skillman Corridor Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund environmental remediation in order to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The TIF will expire in 2036.

Southwestern Medical Tax Increment Financing District Initiated in 2005, the Southwest Medical Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Southwestern Medical area. The TIF will expire in 2028.

Sports Arena Tax Increment Financing District Initiated in 1998, the Sports Arena Tax Increment Financing District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in the area of Dallas. The TIF will expire in 2019.

State-Thomas Tax Increment Financing District Initiated in 1989, the State-Thomas Tax Increment Financing District was the first to be created. The district has been successful at utilizing TIF funded public infrastructure improvements to attract and enable private sector development. Development, which has occurred in the State-Thomas TIF District, has resulted in a substantial impact on the surrounding community. The TIF expired in 2008. Final infrastructure improvements for the district are currently nearing completion.

TOD Tax Increment Financing District Initiated in 2008, the TOD Tax Increment Financing District provides funding for environmental remediation infrastructure improvements in three areas along the DART line: the Lancaster-Corridor/8th & Corinth area; the Cedars West area; and the Mockingbird/Lovers Lane area. The TIF will expire in 2038.

Vickery Meadow Tax Increment Financing District Initiated in 2005, the Vickery Meadow Tax Increment Financing District provides funding for grants, environmental remediation and infrastructure improvements in the Vickery Meadow area. The TIF will expire in 2028.

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
1998 General Obligation Bonds	15,900,000	13,343,431	2,556,569	0	0	0	0	15,900,000
2000 CityPlace TIF Bonds	250,000	235,526	14,474	0	0	0	0	250,000
2003 General Obligation Bonds	9,030,000	7,338,752	1,691,248	0	0	0	0	9,030,000
2006 General Obligation Bonds	30,267,046	20,228,580	10,038,466	4,038,028	9,730,507	0	0	44,035,581
2010 Certificates of Obligation	2,000,000	164,953	1,835,047	0	0	0	0	2,000,000
Cedars Tax Increment	3,390,906	920,185	2,470,721	758,629	0	0	0	4,149,535
City Center Tax Increment	41,593,598	32,932,718	8,660,880	2,624,564	0	0	0	44,218,162
Cityplace Tax Increment	38,204,629	28,037,085	10,167,544	0	0	0	0	38,204,629
Davis Garden TIF District	211,605	57,000	154,605	21,363	0	0	0	232,968
Deep Ellum TIF	351,638	61,256	290,382	306,762	0	0	0	658,400
Design District TIF	2,589,281	56,273	2,533,008	1,130,360	0	0	0	3,719,641
Downtown Connection Tax Increment	22,055,346	1,038,876	21,016,470	8,497,378	0	0	0	30,552,724
Farmer's Market Tax Increment	4,428,398	1,377,918	3,050,480	588,383	0	0	0	5,016,781
Fort Worth Ave TIF District	124,696	43,139	81,557	157,698	0	0	0	282,394
Grand Park South Tax Increment	209,082	100,279	108,803	1,433	0	0	0	210,515
Maple/Mockingbird TIF District	42,329	0	42,329	0	0	0	0	42,329
Oak Cliff Gateway Tax Increment	7,502,696	6,515,199	987,497	1,291,749	0	0	0	8,794,445
Public/Private Partnership	46,941,104	37,908,944	9,032,160	8,800,000	0	0	0	55,741,104
Skillman Corridor TIF	2,350,145	69,692	2,280,453	669,276	0	0	0	3,019,421
Southwestern Medical Tax Increment	1,192,189	72,691	1,119,498	326,880	0	0	0	1,519,069
Sports Arena Tax Increment	25,398,885	2,349,083	23,049,802	5,528,706	0	0	0	30,927,591
State-Thomas Tax Increment	10,128,930	9,325,410	803,520	0	0	0	0	10,128,930
Transit Oriented Development TIF District	0	0	0	16,195	0	0	0	16,195

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Source of Funds		Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Vickery Meadow TIF District		3,044,693	1,254,143	1,790,550	1,403,106	0	0	0	4,447,799
	Total	**$267,207,195**	**$163,431,132**	**$103,776,063**	**$36,160,510**	**$9,730,507**	**$0**	**$0**	**$313,098,212**

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Acquisition and Demolition	12,540,636	12,540,636	0	1,250,000	3,759,692	0	0	17,550,328
Affordable Housing	3,030,000	2,622,411	407,589	0	0	0	0	3,030,000
Cedars Tax Increment Financing District	3,390,906	920,185	2,470,721	758,629	0	0	0	4,149,535
City Center Tax Increment Financing District	41,593,598	32,932,718	8,660,880	2,624,564	0	0	0	44,218,162
Cityplace Tax Increment Financing District	38,454,629	28,272,611	10,182,018	0	0	0	0	38,454,629
Davis Garden Tax Increment Financing District	211,605	57,000	154,605	21,363	0	0	0	232,968
Deep Ellum Tax Increment Financing District	351,638	61,256	290,382	306,762	0	0	0	658,400
Design District Tax Increment Financing District	2,589,281	56,273	2,533,008	1,130,360	0	0	0	3,719,641
Downtown Connection Tax Increment Financing District	22,055,346	1,038,876	21,016,470	8,497,378	0	0	0	30,552,724
Economic and Business Development	5,961,000	4,715,364	1,245,636	0	0	0	0	5,961,000
Farmers Market Tax Increment Financing District	4,428,398	1,377,918	3,050,480	588,383	0	0	0	5,016,781
Fort Worth Ave Tax Increment Financing District	124,696	43,139	81,557	157,698	0	0	0	282,394
Grand Park South Tax Increment Financing District	209,082	100,279	108,803	1,433	0	0	0	210,515
Housing Infrastructure Improvements	2,000,000	164,953	1,835,047	0	0	0	0	2,000,000
Infrastructure Support	17,600,266	7,687,944	9,912,322	2,188,028	5,070,815	0	0	24,859,109
Land Bank	0	0	0	600,000	900,000	0	0	1,500,000
Maple/Mockingbird Tax Increment Financing District	42,329	0	42,329	0	0	0	0	42,329
Oak Cliff Gateway Tax Increment Financing District	7,502,696	6,515,199	987,497	1,291,749	0	0	0	8,794,445
Public Art	165,144	977	164,168	0	0	0	0	165,144
Public Private Partnership	62,841,104	51,252,375	11,588,729	8,800,000	0	0	0	71,641,104
Skillman Corridor Tax Increment Financing District	2,350,145	69,692	2,280,453	669,276	0	0	0	3,019,421

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Southwestern Medical Tax Increment Financing District	1,192,189	72,691	1,119,498	326,880	0	0	0	1,519,069
Sports Arena Tax Increment Financing District	25,398,885	2,349,083	23,049,802	5,528,706	0	0	0	30,927,591
State-Thomas Tax Increment Financing District	10,128,930	9,325,410	803,520	0	0	0	0	10,128,930
TOD Tax Increment Financing District	0	0	0	16,195	0	0	0	16,195
Vickery Meadow Tax Increment Financing District	3,044,693	1,254,143	1,790,550	1,403,106	0	0	0	4,447,799
Total	**$267,207,195**	**$163,431,132**	**$103,776,063**	**$36,160,510**	**$9,730,507**	**$0**	**$0**	**$313,098,212**

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Atmos Loft	City Center Tax Increment Financing District	Economic Vibrancy		Tax Incr Finance	1,500,000	1,500,000	0	0	0	0	0	1,500,000	
Cedars TIF Public Improvements	Cedars Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	2,696,731	337,960	2,358,770	758,629	0	0	0	3,455,360	N/A
Cedars TIF Administration	Cedars Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	694,175	582,224	111,951	0	0	0	0	694,175	N/A
City Center TIF - Administration	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	2,271,520	2,049,857	221,663	0	0	0	0	2,271,520	N/A
City Center TIF - Miscellaneous and Professional Services	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	165,000	140,337	24,663	0	0	0	0	165,000	N/A
City Center TIF - Parking Improvements	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	13,153,356	12,941,698	211,659	0	0	0	0	13,153,356	4th/10
City Center TIF - Repayment of Advances	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	16,559,496	8,700,459	7,859,037	0	0	0	0	16,559,496	N/A
City Center TIF - Streetscaping	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	3,369,130	3,170,304	198,826	0	0	0	0	3,369,130	4th/09
City Center TIF - Tax Increment	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	4,377,096	4,367,064	10,032	2,624,564	0	0	0	7,001,660	N/A
Cityplace TIF - Administration	Cityplace Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	876,014	852,661	23,353	0	0	0	0	876,014	N/A
Cityplace TIF - Miscellaneous/Professional Services	Cityplace Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	200,000	108,000	92,000	0	0	0	0	200,000	N/A
Cityplace TIF - Repayment of Advances and Debt Service	Cityplace Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	37,128,615	27,076,424	10,052,191	0	0	0	0	37,128,615	N/A
Dallas Eco-Business Park (McCommas)	Public Private Partnership	Economic Vibrancy	05	Public Private	3,675,230	3,342,974	332,256	0	0	0	0	3,675,230	Various

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Dallas Eco-Business Park (McCommas)	Public Private Partnership	Economic Vibrancy	05	98 Bond Program	600,000	592,893	7,107	0	0	0	0	600,000	Various
Dallas Protocol and World Affairs Council Contract	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	633,005	633,005	0	0	0	0	0	633,005	4th/10
Davis Garden TIF - Administration	Davis Garden Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	150,000	57,000	93,000	0	0	0	0	150,000	N/A
Davis Garden TIF - Repayment of Advances	Davis Garden Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	61,605	0	61,605	21,363	0	0	0	82,968	N/A
Deep Ellum TIF - Administration	Deep Ellum Tax Increment Financing District	Clean, Healthy Environment	02,07,14	Tax Incr Finance	102,459	51,968	50,491	0	0	0	0	102,459	N/A
Deep Ellum TIF - Repayment of Advances	Deep Ellum Tax Increment Financing District	Clean, Healthy Environment	02,07,14	Tax Incr Finance	249,179	9,288	239,891	306,762	0	0	0	555,941	N/A
Design District TIF - Administration	Design District Tax Increment Financing District	Clean, Healthy Environment	02	Tax Incr Finance	175,000	56,273	118,727	0	0	0	0	175,000	N/A
Design District TIF - Repayment of Advances	Design District Tax Increment Financing District	Clean, Healthy Environment	02	Tax Incr Finance	2,414,281	0	2,414,281	1,130,360	0	0	0	3,544,641	N/A
Downtown Connection TIF - Increment	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02, 14	Tax Incr Finance	6,370,207	496,487	5,873,720	8,497,378	0	0	0	14,867,585	N/A
Downtown Connection TIF - Repayment of Advances	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02, 14	Tax Incr Finance	15,072,675	0	15,072,675	0	0	0	0	15,072,675	N/A
Downtown Dallas Area Plan	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	512,464	512,464	0	0	0	0	0	512,464	N/A
Downtown Retail Program - Phase III	Public Private Partnership	Economic Vibrancy	02,14	Public Private	1,212,008	952,722	259,285	0	0	0	0	1,212,008	4th/10
Economic and Business Development in the Southern Area	Economic and Business Development	Economic Vibrancy	Citywide	03 Bond Program	5,961,000	4,715,364	1,245,636	0	0	0	0	5,961,000	Various

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Economic Development - Infrastructure Improvements	Infrastructure Support	Economic Vibrancy	Citywide	06 Bond Program	9,250,734	2,840,096	6,410,638	2,188,028	5,070,815	0	0	16,509,577	Various
Economic Redevelopment	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	2,556,194	2,550,137	6,057	0	0	0	0	2,556,194	Various
Elm St. Fire Corridor	City Center Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	198,000	63,000	135,000	0	0	0	0	198,000	4th/10
Farmers Market TIF Administration	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	498,890	377,163	121,727	0	0	0	0	498,890	N/A
Farmers Market TIF Miscellaneous/Professional Services	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	50,000	0	50,000	0	0	0	0	50,000	N/A
Farmers Market TIF Public Improvement	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	2,663,352	25,380	2,637,972	588,383	0	0	0	3,251,735	N/A
Farmers Market Townhomes	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	563,759	322,979	240,780	0	0	0	0	563,759	2nd/07
Fort Worth Ave TIF - Administration	Fort Worth Ave Tax Increment Financing District	Clean, Healthy Environment	03,06	Tax Incr Finance	100,000	43,139	56,861	0	0	0	0	100,000	N/A
Fort Worth Ave TIF - Repayment of Advances	Fort Worth Ave Tax Increment Financing District	Clean, Healthy Environment	03,06	Tax Incr Finance	24,696	0	24,696	157,698	0	0	0	182,394	N/A
Grand Park South - Repayment of Advances	Grand Park South Tax Increment Financing District	Economic Vibrancy	07	Tax Incr Finance	36,054	0	36,054	1,433	0	0	0	37,487	N/A
Grand Park South - TIF Administration	Grand Park South Tax Increment Financing District	Economic Vibrancy	07	Tax Incr Finance	173,028	100,279	72,749	0	0	0	0	173,028	N/A
Harlan Building	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	652,396	652,396	0	0	0	0	0	652,396	4th/05
Housing - Acquisition and Demolition	Acquisition and Demolition	Economic Vibrancy	Citywide	06 Bond Program	12,540,636	12,540,636	0	1,250,000	3,759,692	0	0	17,550,328	N/A

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Housing - Land Bank Funds	Land Bank	Economic Vibrancy	Citywide	06 Bond Program	0	0	0	600,000	900,000	0	0	1,500,000	N/A
Housing Purposes	Housing Infrastructure Improvements	Economic Vibrancy	Citywide	Certificates of Obligation	2,000,000	164,953	1,835,047	0	0	0	0	2,000,000	N/A
Inland Port - Consulting	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	1,807,500	1,770,755	36,745	0	0	0	0	1,807,500	Various
JcPenny at Southwest Center Mall	Public Private Partnership	Economic Vibrancy	08	Public Private	2,200,000	2,122,986	77,014	0	0	0	0	2,200,000	4th/11
Jefferson at Kessler Heights	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	1,467,583	1,446,728	20,855	0	0	0	0	1,467,583	N/A
Katy Trail Public Improvement	Cityplace Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	250,000	235,526	14,474	0	0	0	0	250,000	4th/10
Lake Cliff Tower - Public Improvement	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01, 03	Tax Incr Finance	4,475,175	3,952,166	523,009	0	0	0	0	4,475,175	2nd/10
Land Acquisition for development of low/mod Income, Owner-Occupied Single Family Homes	Affordable Housing	Economic Vibrancy	Citywide	03 Bond Program	3,030,000	2,622,411	407,589	0	0	0	0	3,030,000	N/A
Maple/Mockingbird TIF - Administration	Maple/Mockingbird Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	30,000	0	30,000	0	0	0	0	30,000	N/A
Maple/Mockingbird TIF - Repayment of Advances	Maple/Mockingbird Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	12,329	0	12,329	0	0	0	0	12,329	N/A
Marsalis - Ann Arbor Shopping Center Development Support	Infrastructure Support	Economic Vibrancy	04	06 Bond Program	3,672,250	200,000	3,472,250	0	0	0	0	3,672,250	4th/11
Mercantile Building Redevelopment	Downtown Connection Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	100,000	29,925	70,075	0	0	0	0	100,000	4th/07
Miscellaneous Economic Redevelopment Area Wide	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	19,936,728	17,540,074	2,396,654	0	0	0	0	19,936,728	Various

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Mountain Creek Industrial Business Park	Public Private Partnership	Economic Vibrancy	08	98 Bond Program	7,000,000	5,226,653	1,773,347	0	0	0	0	7,000,000	3rd/10
Oak Cliff Gateway Public Improvements	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	969,448	591,189	378,259	1,291,749	0	0	0	2,261,197	N/A
Oak Cliff Gateway TIF Administration	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	590,490	525,116	65,374	0	0	0	0	590,490	N/A
Public Art Administration - Economic Development	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	7,800	977	6,824	0	0	0	0	7,800	Various
Public Art Administration - Economic Development	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	25,551	0	25,551	0	0	0	0	25,551	Various
Public Art Projects - Economic Development	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	100,593	0	100,593	0	0	0	0	100,593	Various
Public Art Projects - Economic Development	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	31,200	0	31,200	0	0	0	0	31,200	Various
Public Private Economic Development Infrastructure (PILOT)	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	9,195,239	3,533,826	5,661,413	8,800,000	0	0	0	17,995,239	N/A
Public Private Infrastructure Cost Participation	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	2,276,388	2,276,388	0	0	0	0	0	2,276,388	Various
Retail Recruitment Initiative / Parking Initiative	Public Private Partnership	Economic Vibrancy	14	Public Private	2,963,812	2,963,812	0	0	0	0	0	2,963,812	4th/10
Skillman Development	Infrastructure Support	Economic Vibrancy	10	06 Bond Program	4,677,282	4,647,848	29,434	0	0	0	0	4,677,282	4th/10
Skillman Corridor TIF - Administration	Skillman Corridor Tax Increment Financing District	Clean, Healthy Environment	09,10,13,14	Tax Incr Finance	150,000	69,692	80,308	0	0	0	0	150,000	N/A
Skillman Corridor TIF - Repayment of Advances	Skillman Corridor Tax Increment Financing District	Clean, Healthy Environment	09,10,13,14	Tax Incr Finance	2,200,145	0	2,200,145	669,276	0	0	0	2,869,421	N/A

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Southern Dallas Development - Kleberg Trail & Union Pacific Row	Public Private Partnership	Economic Vibrancy	08	Public Private	285,000	22,265	262,735	0	0	0	0	285,000	4th/11
Southern Sector - Action Plan	Public Private Partnership	Economic Vibrancy	01,02,03,04 05,06,07,08	Public Private	200,000	200,000	0	0	0	0	0	200,000	Various
Southport Business Park	Public Private Partnership	Economic Vibrancy	08	98 Bond Program	8,300,000	7,523,884	776,116	0	0	0	0	8,300,000	2nd/11
Southwestern Medical TIF - Administration	Southwestern Medical Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	175,000	72,691	102,309	0	0	0	0	175,000	N/A
Southwestern Medical TIF - Repayment of Advances	Southwestern Medical Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	1,017,189	0	1,017,189	326,880	0	0	0	1,344,069	N/A
Sports Arena TIF - Administration	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	392,000	296,084	95,916	0	0	0	0	392,000	N/A
Sports Arena TIF - Miscellaneous/Professional Services	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	48,000	25,000	23,000	0	0	0	0	48,000	N/A
Sports Arena TIF - Repayment of Advances	Sports Arena Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	4,430,932	1,324,015	3,106,917	0	0	0	0	4,430,932	N/A
Sports Arena TIF - Tax Increment	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	20,527,953	703,984	19,823,969	5,528,706	0	0	0	26,056,659	N/A
State-Thomas TIF - Administration	State-Thomas Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	700,152	694,044	6,108	0	0	0	0	700,152	N/A
State-Thomas TIF - Public Improvements	State-Thomas Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	9,428,778	8,631,366	797,412	0	0	0	0	9,428,778	4th/11
Transit-Oriented Tax Increment Financing District	TOD Tax Increment Financing District	Economic Vibrancy	Citywide	Tax Incr Finance	0	0	0	16,195	0	0	0	16,195	Various
Vickery Meadow TIF - Administration	Vickery Meadow Tax Increment Financing District	Clean, Healthy Environment	09,13	Tax Incr Finance	175,000	64,143	110,857	0	0	0	0	175,000	N/A

ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Vickery Meadow TIF - Repayment of Advances	Vickery Meadow Tax Increment Financing District	Clean, Healthy Environment	09,13	Tax Incr Finance	2,869,693	1,190,000	1,679,693	1,403,106	0	0	0	4,272,799	N/A
Total Economic Development Programs and Initiatives					$267,207,195	$163,431,132	$103,776,063	$36,160,510	$9,730,507	$0	$0	$313,098,212	

EQUIPMENT ACQUISITION

MISSION

This program provides funding for the purchase of capital equipment used in the day-to-day operations of the City.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Completed upgrades to the Computer Aided Dispatch system for the remaining in-car mobile installations.

2. Purchased 10 replacement fire engines and 3 replacement aerial ladder trucks.

3. Purchased 1 replacement hazardous material response apparatus.

4. Purchased 190 pieces of replacement fleet equipment, including sedans, motorcycles, and light and heavy trucks.

5. Purchased 18 Compressed Natural Gas (CNG) heavy trucks and 25 Hybrid fleet equipment, including low speed electric trucks, sedans and heavy trucks.

6. Replaced 22 pieces of sanitation collection and 10 pieces of disposal equipment for a total of 32 pieces replaced.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Continue locution infrastructure and regional warrant updates.

2. Finalize implementation of the citywide network refresh project for key infrastructure equipment updates for remote locations throughout the City.

3. Continue implementation of secondary phases of the electronic citation program.

SERVICE DESCRIPTIONS

Fleet Replacement This category includes purchases of fleet such as trucks, sedans, vans, dump trucks, backhoes, motorcycle; landfill equipment such as compactors, rotobooms, loaders and bulldozers; and fire emergency apparatus such as pumpers and trucks.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

Technology This category includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

Operational Equipment Provides for the purchases of new and/or replacement equipment used to deliver services to the public on a daily basis. Equipment purchases in this category include, but are not limited to, mowers, sanders, concrete saws, street striping machines, tractors, flood warning systems, and paving breakers.

EQUIPMENT ACQUISITION

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
2010 Certificates of Obligation	16,650,000	13,300,482	3,349,518	0	0	0	0	16,650,000
Equipment Acquisition Notes / Master Lease Program	94,833,589	89,624,867	5,208,721	16,929,076	0	0	0	111,762,665
Total	**$111,483,589**	**$102,925,349**	**$8,558,239**	**$16,929,076**	**$0**	**$0**	**$0**	**$128,412,665**

EQUIPMENT ACQUISITION

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Fleet Replacement	41,163,376	38,477,203	2,686,173	6,889,282	0	0	0	48,052,658
Fleet Replacement - Public Safety	20,222,150	20,222,076	74	4,807,750	0	0	0	25,029,900
Operational Equipment	5,114,978	3,535,960	1,579,018	0	0	0	0	5,114,978
Professional Services and Debt Issuance	650,000	610,722	39,278	0	0	0	0	650,000
Technology	44,333,085	40,079,389	4,253,696	5,232,044	0	0	0	49,565,129
Total	**$111,483,589**	**$102,925,349**	**$8,558,239**	**$16,929,076**	**$0**	**$0**	**$0**	**$128,412,665**

EQUIPMENT ACQUISITION

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
9-1-1 Computer Aided Dispatch Upgrade	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	3,000,000	2,999,349	651	0	0	0	0	3,000,000	Various
Auto Pound Cameras	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	179,000	173,000	6,000	0	0	0	0	179,000	Various
Communication and Information Services (CIS) - CAD Upgrade	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	15,638,921	13,095,560	2,543,361	0	0	0	0	15,638,921	3rd/11
Communication Information Services (CIS) - CAD Servier and Workstation	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	0	0	0	2,018,825	0	0	0	2,018,825	Various
Communication Information Services (CIS) - DVRs	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	0	0	0	1,292,592	0	0	0	1,292,592	Various
Communication Information Services (CIS) - Technology	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	6,273,290	6,273,290	0	0	0	0	0	6,273,290	1st/11
Computer Server Refresh Program	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	276,174	211,473	64,700	0	0	0	0	276,174	Various
Computer Server Refresh Program II	Technology	E³ Government	Citywide	Certificates of Obligation	4,935,000	4,930,482	4,518	0	0	0	0	4,935,000	1st/11
Court and Detention Services - eCitation	Technology	E³ Government	Citywide	Certificates of Obligation	1,605,000	0	1,605,000	0	0	0	0	1,605,000	Various
Dallas Fire Department - Apparatus Replacement	Fleet Replacement - Public Safety	Public Safety	Citywide	Equipment Acquisition Notes / Master Lease Program	11,852,150	11,852,076	74	4,807,750	0	0	0	16,659,900	Various
Dallas Fire Department - Apparatus Replacement	Fleet Replacement - Public Safety	Public Safety	Citywide	Certificates of Obligation	8,370,000	8,370,000	0	0	0	0	0	8,370,000	Various
Equipment and Building Services - Wreckers	Fleet Replacement	E³ Government	Citywide	Certificates of Obligation	380,000	0	380,000	0	0	0	0	380,000	Various
Fleet Replacement - General Purpose	Fleet Replacement	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	12,517,850	12,279,249	238,601	2,000,000	0	0	0	14,517,850	Various

EQUIPMENT ACQUISITION

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
HRIS Upgrade Cost Accounting Module Implementation	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	1,081,496	1,081,496	0	0	0	0	0	1,081,496	1st/11
M5 Fleet and Fuel (Software Expansion)	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	0	0	0	1,920,627	0	0	0	1,920,627	Various
Mainframe and Server Disk Storage	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	3,050,000	3,047,384	2,616	0	0	0	0	3,050,000	2nd/11
MDT and RNC (Refresh)	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	4,443,881	4,443,881	0	0	0	0	0	4,443,881	1st/11
Public Safety Moblie Data Terminals - Replacement	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	1,680,123	1,680,123	0	0	0	0	0	1,680,123	Various
Revenue Collection Software	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	1,920,200	1,900,000	20,200	0	0	0	0	1,920,200	Various
Sanitation - Fleet Replacement	Fleet Replacement	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	28,265,526	26,197,954	2,067,572	4,889,282	0	0	0	33,154,808	Various
Sanitation Department Operational Equipment	Operational Equipment	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	2,951,978	2,951,978	0	0	0	0	0	2,951,978	Various
Siren Warning System - Replacement	Technology	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	250,000	243,350	6,650	0	0	0	0	250,000	Various
Street Department - Operational Equipment	Operational Equipment	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	630,000	583,982	46,018	0	0	0	0	630,000	Various
Streets Services - Operational Equipment	Operational Equipment	E³ Government	Citywide	Certificates of Obligation	1,360,000	0	1,360,000	0	0	0	0	1,360,000	Various
Structural Analysis Equipment for Pavement Management	Operational Equipment	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	173,000	0	173,000	0	0	0	0	173,000	Various
Time Keeping - HRIS Upgrade	Professional Services and Debt Issuance	E³ Government	Citywide	Equipment Acquisition Notes / Master Lease Program	650,000	610,722	39,278	0	0	0	0	650,000	1st/11

EQUIPMENT ACQUISITION

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Total Equipment Acquisition					$111,483,589	$102,925,349	$8,558,239	$16,929,076	$0	$0	$0	$128,412,665	

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

MISSION

This program provides for the preparation of plans, specifications, and construction to improve storm drainage and reduce the loss of property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of flood plain management plans to improve the flood protection system.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Awarded Supplemental Agreement No.1 for professional services to complete the design of the Able Pump Station.

2. Awarded the construction contract of the Rush Creek Diversion System.

3. Substantially completed 9 erosion control projects including 15012 Cypress Hills Drive, 2832 Ripplewood Drive, Rocky Branch at Middle Downs (9539 & 9545 Rocky Branch Drive), 9203 Springwater Drive, 6129 Summer Creek Circle, 2804 Ripplewood Drive, 1231 Tranquilla Drive and 6137 Summer Creek Circle, and Alice Creek from Charlemagne Street to 750 feet north.

5. Completed Bachman Branch floodplain management study.

6. Completed design plans on Ricketts Branch project.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Begin construction on Ricketts Branch project.

2. Complete construction for 5 erosion control projects including 2118 – 2132 Clarksdale Drive, 2102 – 2103 Healey Drive, 8022 Claremont Drive, 8220 Coolgreene Drive and 8165-8171 Hunnicut Road.

3. Complete construction on Pavaho Pump Station.

4. Begin construction on State Thomas – Antique District and State Thomas – McKinney Avenue.

5. Begin construction on West Dallas – Eagle Ford Sump Basin.

SERVICE DESCRIPTIONS

Erosion Control Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. This category would provide armoring of natural creek banks to protect soil against further erosion loss.

Flood Management This category is primarily comprised of projects recommended in Flood Plain Management Studies of creeks and tributaries. The emphasis is on reduction of severe flood impact on bridges and neighborhoods bordering flood plain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins and construction of flood protection levees.

Storm Drainage Relief System Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate because of continued development and the fact that many of the older systems were designed to a lesser standard than is used today. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for design and construction by phases.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
1995 General Obligation Bonds	1,178,625	911,751	266,874	0	0	0	0	1,178,625
1998 General Obligation Bonds	427,861	40,980	386,881	0	0	0	0	427,861
2003 General Obligation Bonds	5,124,913	3,172,317	1,952,596	0	0	0	0	5,124,913
2006 General Obligation Bonds	222,592,082	87,930,233	134,661,850	20,318,447	85,422,834	0	0	328,333,363
2007 Certificates of Obligation	52,000,000	0	52,000,000	0	0	0	0	52,000,000
Storm Water Management Capital Construction	0	0	0	6,500,000	0	0	0	6,500,000
Total	**$281,323,481**	**$92,055,281**	**$189,268,200**	**$26,818,447**	**$85,422,834**	**$0**	**$0**	**$393,564,762**

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Erosion Control	6,756,224	4,033,084	2,723,139	0	0	0	0	6,756,224
Flood Management	213,013,380	67,758,365	145,255,014	10,870,923	7,134,113	0	0	231,018,416
Land Acquisition	500,000	198,876	301,124	0	0	0	0	500,000
Professional Services and Debt Issuance	0	0	0	6,500,000	0	0	0	6,500,000
Public Art	1,270,749	133,495	1,137,254	0	86,164	0	0	1,356,913
Storm Drainage Relief System	59,783,129	19,931,459	39,851,669	9,447,524	78,202,557	0	0	147,433,210
Total	**$281,323,481**	**$92,055,281**	**$189,268,200**	**$26,818,447**	**$85,422,834**	**$0**	**$0**	**$393,564,762**

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Alice Creek	Erosion Control	Clean, Healthy Environment	04	95 Bond Program	983,622	770,753	212,869	0	0	0	0	983,622	3rd/11
Altadena at Alley	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	41,991	41,991	0	0	0	0	0	41,991	3rd/11
Ash Creek - S. Fork - Bridges at Lakeland	Flood Management	Clean, Healthy Environment	07	06 Bond Program	4,524,206	214,724	4,309,482	0	0	0	0	4,524,206	4th/12
Ash Creek - S. Fork - Bridges at Lakeland	Flood Management	Clean, Healthy Environment	07	03 Bond Program	65,385	59,987	5,398	0	0	0	0	65,385	4th/12
Ash Creek Estates at Meadow Way	Storm Drainage Relief System	Clean, Healthy Environment	07	06 Bond Program	415,540	51,006	364,534	0	0	0	0	415,540	4th/12
Auto Trash Cleaners at Pump Stations	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	2,075,743	678,085	1,397,659	0	0	0	0	2,075,743	Various
Beckley Club Branch at 122 South Shore	Erosion Control	Clean, Healthy Environment	04	06 Bond Program	142,946	17,046	125,900	0	0	0	0	142,946	2nd/11
Claremont 8022	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	66,368	13,713	52,655	0	0	0	0	66,368	2nd/12
Clarksdale 2132 and 2126	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	347,154	46,787	300,367	0	0	0	0	347,154	2nd/12
Cliffwood 6707 and Blackstone 2617	Flood Management	Clean, Healthy Environment	08	03 Bond Program	199,817	47,959	151,859	0	0	0	0	199,817	4th/11
Cockrell Hill over Five Mile Creek	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	165,788	139,772	26,016	0	0	0	0	165,788	2nd/11
Conrad 216 - 221	Storm Drainage Relief System	Clean, Healthy Environment	04	06 Bond Program	94,633	14,650	79,983	0	0	0	0	94,633	3rd/12
Contingency Reserve - 1998 Bond Program Flood and Storm Drainage Proposition	Storm Drainage Relief System	Clean, Healthy Environment	Citywide	98 Bond Program	386,881	0	386,881	0	0	0	0	386,881	N/A

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Contingency Reserve - 2003 Bond Program Flood and Storm Drainage Proposition	Flood Management	Clean, Healthy Environment	Citywide	03 Bond Program	8,149	0	8,149	0	0	0	0	8,149	N/A
Contingency Reserve - 2006 Bond Program - Flood	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	37,129	0	37,129	0	0	0	0	37,129	N/A
Coolgreene 8220	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	385,329	12,980	372,349	0	0	0	0	385,329	2nd/12
Coombs Creek Culvert at Irwindell	Flood Management	Clean, Healthy Environment	01	03 Bond Program	335,122	75,058	260,064	0	0	0	0	335,122	3rd/12
Cypress Hills Dr. 15012	Erosion Control	Clean, Healthy Environment	11	06 Bond Program	90,262	86,539	3,722	0	0	0	0	90,262	4th/11
Dallas Floodway Levee Land Acquisition	Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	500,000	198,876	301,124	0	0	0	0	500,000	N/A
Deep Hill Cir. 2631 and 2635	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	228,364	227,735	628	0	0	0	0	228,364	3rd/11
Deep Hill Cir. 2647 and 2651	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	351,944	351,181	763	0	0	0	0	351,944	3rd/11
Deep Hill Cir. 2695 and 2699	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	317,871	289,524	28,347	0	0	0	0	317,871	3rd/11
Dove Creek Way 4518	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	102,104	13,639	88,465	0	0	0	0	102,104	3rd/12
Elam Creek Channel - Seco to Umphress (Phase II)	Flood Management	Clean, Healthy Environment	04	06 Bond Program	5,171,379	0	5,171,379	0	0	0	0	5,171,379	3rd/12
Elmwood Branch Bridge at Franklin	Flood Management	Clean, Healthy Environment	01	06 Bond Program	425,898	52,408	373,490	0	0	0	0	425,898	4th/12
Fernwood 1827 and 1835	Erosion Control	Clean, Healthy Environment	04	03 Bond Program	139,245	106,789	32,456	0	0	0	0	139,245	3rd/12

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Glen Oaks 326	Flood Management	Clean, Healthy Environment	04	06 Bond Program	193,998	3,524	190,474	0	0	0	0	193,998	N/A
Hampton Rd. (S) 3223	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	153,156	21,858	131,298	0	0	0	0	153,156	3rd/12
Hawthorne - Bowser Area	Storm Drainage Relief System	Clean, Healthy Environment	14	03 Bond Program	172,029	61,930	110,099	0	0	0	0	172,029	4th/12
Healey 2102 and 2103	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	319,075	38,996	280,079	0	0	0	0	319,075	2nd/12
Holliday 3417	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	107,209	15,739	91,470	0	0	0	0	107,209	2nd/12
Holliday 3429	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	107,209	15,271	91,938	0	0	0	0	107,209	2nd/12
Holliday 3509	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	191,445	27,407	164,038	0	0	0	0	191,445	2nd/12
Holliday 3529	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	91,894	14,123	77,771	0	0	0	0	91,894	2nd/12
Hunnicut 8165 and 8171	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	177,614	15,988	161,626	0	0	0	0	177,614	2nd/12
Indian Ridge 7209	Storm Drainage Relief System	Clean, Healthy Environment	05	06 Bond Program	253,346	30,860	222,486	0	0	0	0	253,346	3rd/12
Inland Port Area - Regional Detention	Flood Management	Clean, Healthy Environment	08	06 Bond Program	2,694,090	303,825	2,390,265	0	0	0	0	2,694,090	N/A
Justin over Arcadia Creek	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	97,364	95,035	2,329	0	0	0	0	97,364	2nd/11
Kiest Meadow Dr. 3900	Storm Drainage Relief System	Clean, Healthy Environment	03	06 Bond Program	143,120	21,934	121,186	0	0	0	0	143,120	3rd/12

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Kleberg Rd. 11700	Storm Drainage Relief System	Clean, Healthy Environment	08	06 Bond Program	252,811	21,035	231,776	0	0	0	0	252,811	3rd/12
Levee Drainage System - Hampton-Oak Lawn Sump	Flood Management	Clean, Healthy Environment	06	06 Bond Program	27,871,412	11,770,426	16,100,986	0	6,001,823	0	0	33,873,235	4th/13
Levee Drainage System - Pavaho Sump	Flood Management	Clean, Healthy Environment	06	06 Bond Program	37,395,261	37,326,630	68,630	0	0	0	0	37,395,261	3rd/12
Levee Drainage System - Pressure Sewers	Flood Management	Clean, Healthy Environment	14	06 Bond Program	12,251,987	642,239	11,609,748	0	0	0	0	12,251,987	1st/15
Levee Drainage System - Sump A	Flood Management	Clean, Healthy Environment	02	06 Bond Program	9,385,772	9,385,772	0	0	0	0	0	9,385,772	N/A
Levee Improvements	Flood Management	Clean, Healthy Environment	Citywide	Certificates of Obligation	52,000,000	0	52,000,000	0	0	0	0	52,000,000	TBD
Levee Improvements	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	21,370,006	0	21,370,006	10,088,289	0	0	0	31,458,295	N/A
Levee Peer Review	Flood Management	Clean, Healthy Environment		06 Bond Program	960,036	599,653	360,383	0	0	0	0	960,036	N/A
Los Alamitos 7740	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	255,059	195,878	59,181	0	0	0	0	255,059	2nd/11
McCree Branch - White Rock Trail Bridge	Flood Management	Clean, Healthy Environment	10	06 Bond Program	238,844	123,361	115,483	0	1,132,290	0	0	1,371,134	3rd/12
McKamy Branch (Upper) - Purchase and Swale	Flood Management	Clean, Healthy Environment	12	03 Bond Program	2,412,849	1,878,545	534,305	0	0	0	0	2,412,849	4th/12
Mercedes Ave. 5500 Blk at Worcola	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	15,316	0	15,316	0	86,788	0	0	102,104	4th/17
Middle Peaks Branch - Phase I - to Fair Park	Storm Drainage Relief System	Clean, Healthy Environment	02,07,14	06 Bond Program	4,259,863	4,259,863	0	0	18,846,718	0	0	23,106,581	4th/17

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Middle Peaks Branch - Phase II - Fair Park to Haskell	Storm Drainage Relief System	Clean, Healthy Environment	02,07,14	06 Bond Program	2,978,777	2,978,777	0	0	10,601,371	0	0	13,580,148	4th/17
Mill Creek Drainage Relief System - Phase I	Storm Drainage Relief System	Clean, Healthy Environment	02	06 Bond Program	8,607,448	8,605,948	1,500	0	48,667,680	0	0	57,275,128	4th/17
Northwest Hwy. at Tulane (Engineering)	Storm Drainage Relief System	Clean, Healthy Environment	13	03 Bond Program	175,880	175,880	0	0	0	0	0	175,880	4th/12
Northwest Hwy. at Tulane (Engineering)	Storm Drainage Relief System	Clean, Healthy Environment	13	06 Bond Program	75,750	0	75,750	824,250	0	0	0	900,000	4th/12
Peavy at Galway - Fuller	Storm Drainage Relief System	Clean, Healthy Environment	09	06 Bond Program	218,717	37,539	181,178	0	0	0	0	218,717	4th/12
Public Art Administration - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	14,257	0	14,257	0	0	0	0	14,257	Various
Public Art Administration - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	203,087	0	203,087	0	17,233	0	0	220,320	Various
Public Art Administration - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	37,500	13,660	23,840	0	0	0	0	37,500	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	53,557	0	53,557	0	0	0	0	53,557	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	812,348	0	812,348	0	68,931	0	0	881,279	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	150,000	119,835	30,165	0	0	0	0	150,000	Various
Reserve 1998 TRCP Projects (Balance for 100-Year Levee System Study)	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	24,200,886	0	24,200,886	782,634	0	0	0	24,983,520	N/A
Ricketts Branch - Detention Basin	Flood Management	Clean, Healthy Environment	05	03 Bond Program	736,514	554,740	181,775	0	0	0	0	736,514	4th/12

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Ricketts Branch - Detention Basin	Flood Management	Clean, Healthy Environment	05	06 Bond Program	3,956,530	0	3,956,530	0	0	0	0	3,956,530	4th/12
Ripplewood 2804	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	332,765	319,525	13,240	0	0	0	0	332,765	4th/11
Ripplewood 2828	Erosion Control	Clean, Healthy Environment		06 Bond Program	199,636	0	199,636	0	0	0	0	199,636	3rd/11
Ripplewood 2832	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	82,286	80,051	2,235	0	0	0	0	82,286	4th/11
Rocky Branch at Middle Downs	Erosion Control	Clean, Healthy Environment	10	06 Bond Program	263,804	239,940	23,864	0	0	0	0	263,804	4th/11
Rugged Branch - Culvert Improvement at Elmwood	Flood Management	Clean, Healthy Environment	01	03 Bond Program	78,195	24,000	54,195	0	0	0	0	78,195	4th/12
Rush Creek - Culvert at Patrick	Flood Management	Clean, Healthy Environment	09	03 Bond Program	268,095	81,263	186,832	0	0	0	0	268,095	2nd/13
Rush Creek - Culvert at Trammel	Flood Management	Clean, Healthy Environment	09	03 Bond Program	306,076	86,167	219,909	0	0	0	0	306,076	2nd/13
Rush Creek - Relief/Diversion System	Storm Drainage Relief System	Clean, Healthy Environment	09	06 Bond Program	16,777,178	1,282,551	15,494,627	0	0	0	0	16,777,178	2nd/13
Shorecrest 3852	Storm Drainage Relief System	Clean, Healthy Environment	14	03 Bond Program	55,854	7,000	48,854	0	0	0	0	55,854	4th/12
Shorecrest 3852	Storm Drainage Relief System	Clean, Healthy Environment	14	95 Bond Program	7,503	7,503	0	0	0	0	0	7,503	4th/12
Springwater 9203	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	95,132	65,220	29,912	0	0	0	0	95,132	4th/11
State-Thomas - Antique District (Fairmount and Routh)	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	1,076,719	123,407	953,312	0	0	0	0	1,076,719	4th/12

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
State-Thomas - McKinney Ave.	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	3,901,521	396,093	3,505,428	0	0	0	0	3,901,521	4th/12
State-Thomas at Woodall Rodgers	Storm Drainage Relief System	Clean, Healthy Environment	02,06,14	06 Bond Program	11,635,895	6,500	11,629,395	0	0	0	0	11,635,895	4th/17
State-Thomas at Woodall Rodgers (Study)	Storm Drainage Relief System	Clean, Healthy Environment	02,14	06 Bond Program	231,705	231,705	0	0	0	0	0	231,705	N/A
Storm Water Management Transfer to Capital Construction	Professional Services and Debt Issuance	E³ Government	Citywide	Storm Water Management Capital Construction	0	0	0	6,500,000	0	0	0	6,500,000	N/A
Summer Creek 6129	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	128,740	106,002	22,738	0	0	0	0	128,740	4th/11
Sylvan Ave. 1667	Storm Drainage Relief System	Clean, Healthy Environment	03	06 Bond Program	258,306	30,942	227,364	0	0	0	0	258,306	4th/12
Tranquilla Dr. 1231	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	114,867	105,297	9,570	0	0	0	0	114,867	4th/11
Turtle Creek Effluence Capture Pilot System	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	704,751	470,017	234,734	0	0	0	0	704,751	4th/10
Water Resources Development Act 2007	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	3,850,000	3,850,000	0	0	0	0	0	3,850,000	N/A
West Dallas - Eagle Ford Sump Basin	Storm Drainage Relief System	Clean, Healthy Environment	06	06 Bond Program	239,895	0	239,895	2,159,051	0	0	0	2,398,946	4th/13
West Dallas - Westmoreland Hampton Sump Basin	Storm Drainage Relief System	Clean, Healthy Environment	06	06 Bond Program	702,814	702,814	0	6,464,223	0	0	0	7,167,037	4th/12
Wheatland at Woody Branch Tributary	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	188,557	123,451	65,106	0	0	0	0	188,557	2nd/11
Willocrest Ln. - 3423 to 3447	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	410,848	378,970	31,878	0	0	0	0	410,848	2nd/10

FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Winnetka (N) - 1100 Block	Storm Drainage Relief System	Clean, Healthy Environment	03	03 Bond Program	103,888	13,000	90,888	0	0	0	0	103,888	4th/12
Wixom Lane 881	Erosion Control	Clean, Healthy Environment	08	06 Bond Program	76,577	55,884	20,693	0	0	0	0	76,577	3rd/11
Yewpon - Kingsley Area	Storm Drainage Relief System	Clean, Healthy Environment	04	98 Bond Program	40,980	40,980	0	0	0	0	0	40,980	4th/13
Yewpon - Kingsley Area	Storm Drainage Relief System	Clean, Healthy Environment	04	06 Bond Program	1,996,008	0	1,996,008	0	0	0	0	1,996,008	4th/13
Zang to Illinois Drainage Relief System	Storm Drainage Relief System	Clean, Healthy Environment	03	06 Bond Program	4,000,001	359,526	3,640,475	0	0	0	0	4,000,001	3rd/13
Total Flood Protection and Storm Drainage Capital Improvements					$281,323,481	$92,055,281	$189,268,200	$26,818,447	$85,422,834	$0	$0	$393,564,762	

PARK AND RECREATION CAPITAL IMPROVEMENTS

MISSION

The mission of the Park and Recreation Capital Improvement Program is to:

- Recover the quality and prestige of the Dallas park system
- Regain the confidence and enthusiasm of our citizens
- Reposition the Dallas Park and Recreation Department as a recognized state and national leader

"A Renaissance Plan for Dallas Parks and Recreation in the 21st Century"

This program provides for the design, construction and maintenance of Park and Recreation facilities including: playgrounds, major parks, public facilities, athletic facilities, aquatic facilities, erosion control, site development, historic preservation, and service facilities.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Completion of interior renovation of Lake Highlands North and Kleberg Rylie Recreation Centers; expansion and ADA improvements of Ridgewood Belcher Recreation Center.

2. Playground replacements completed at Everglade, Fireside, Lawnview, Randall, Glendale, Scotland, Pemberton Hill, Walford, and Samuell Grand Parks.

3. Trail completions: Cottonwood Creek Trail, Phase II of the Coombs Creek Trail and Phase II of the Bachman Lake Loop Trail renovation.

4. Course renovations completed at Steven's Park Golf Course. Construction began on the Elm Fork Soccer Complex.

5. Picnic pavilion replacements completed at Brownwood and Lakewood Parks.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Complete playground replacements: at Cochran, Phelps, Moore, Wonderview, Apache, Lake Highlands, J. P. Hawn and Sugarberry Parks.

2. Complete construction of Phase I of the Northaven Trail, Phase I of the Trinity Strand Trail, the northern extension of the White Rock Creek Greenbelt Trail, and renovation of the Kiest Park Loop Trail.

3. Complete Phase I of the Elm Fork Athletic Complex and NorthBark Park.

4. Complete Woodall Rodgers Deck Park.

5. Complete renovation of Beckley Saner, Harry Stone, Churchill, Kidd Springs, Cummings, and Fretz recreation center renovation projects.

6. Completion of the Trinity River Standing Wave Water Park.

SERVICE DESCRIPTIONS

Administrative and Internal Service Facilities Provides for service facilities required to effectively and efficiently deliver services in an expanding park system.

Aquatic Facilities These improvements provide for new neighborhood spraygrounds, family aquatic centers and infrastructure improvements to Park and Recreation public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, replastering of pool walls, new perimeter fencing, new decking and improvements to the restroom and changing facilities.

Citywide Parks Projects have a broader benefit to the citizens. Included within these projects are storm water quality improvements, park accessibility improvements and land acquisition.

Code Compliance, Safety and Security Provides a mechanism to address major critical needs throughout the city.

Community Parks These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a 2-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, volleyball etc. There may also be passive recreation opportunities such as walking, viewing, sitting and picnicking.

PARK AND RECREATION CAPITAL IMPROVEMENTS

Dallas Arboretum Provides for the development at Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.

Dallas Zoo This category provides for development within the park and is often accomplished in partnership with the Dallas Zoological Society.

Downtown Parks Provides for the development of parks within the Central Business District.

Environmental Provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas.

Erosion Control These projects employ a variety of engineering techniques to control erosion around creek, channel or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.

Fair Park Provides for the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.

Hike and Bike Trails All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

Historic Restoration These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.

Linear/Linkage These areas are built connections or natural corridors that link parks together. Typically, the linear park is developed for one or more modes of recreational travel such as walking, jogging, skating etc.

Major Maintenance Provides repair and replacement of major building systems that typically cost more than $10,000 and provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Major Park Facilities These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, Golf Courses, and the Arboretum.

Metropolitan Park These parks are large facilities that service several communities. The parks range in size from 100-500 acres which serve the entire City and are natural areas or developed for a variety of outdoor recreation activities.

Mini Park These parks are used to address limited, isolated or unique recreation needs of concentrated populations; usually 1 acre or less in size with less than ¼ mile service radius.

Neighborhood Park Facilities These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions. These parks are from 1 to 15 acres in size and service a ½ mile radius.

Park Land Acquisition Provides funding for the acquisition of land for future park development.

Playground Improvement Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. These costs also include transfers to General Fund.

PARK AND RECREATION CAPITAL IMPROVEMENTS

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Public Private Partnership Provides a funding source for leveraging potential participation and private funding to support park development and programming.

Recreation Centers These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions.

Regional Parks These parks are very large multi-use parks that serve several communities within a particular region. They encompass 500+ acres and serve those within a one-hour driving distance. The regional park will provide a wide array of active and passive recreation activities for all age groups.

Site Development Includes the development and implementation of Park master plans. These projects may include installing some or all of the components as outlined in the Plan. Typical components may include: pavilions, sidewalks, barrier free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.

Special Use Areas These areas are for specialized or single purpose recreation activities. There are no specific standards for size or acreage. Included in these areas are: historic areas, nature centers, marinas, golf courses, zoos, arboretums, amphitheaters, plazas and community squares.

Studies and Master Plans Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

Trail Development Provides funding for trails identified within the citywide trails master plan.

PARK AND RECREATION CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
1985 General Obligation Bonds	403,447	403,447	0	0	0	0	0	403,447
1995 General Obligation Bonds	5,896,124	5,854,993	41,131	0	0	0	0	5,896,124
1998 General Obligation Bonds	1,041,982	1,041,982	0	0	0	0	0	1,041,982
2003 General Obligation Bonds	41,127,790	34,122,920	7,004,869	0	0	0	0	41,127,790
2004 Certificates of Obligation	1,575,000	1,328,069	246,931	0	0	0	0	1,575,000
2005 Certificates of Obligation	3,050,000	2,741,956	308,044	0	0	0	0	3,050,000
2006 General Obligation Bonds	225,333,758	175,216,160	50,117,598	51,136,530	31,335,573	0	0	307,805,861
Capital Construction	290,000	34,715	255,285	0	0	0	0	290,000
Capital Gifts and Donation	9,652,986	7,978,256	1,674,730	0	0	0	0	9,652,986
Capital Projects Reimbursement Funds	1,992,000	1,716,332	275,668	0	0	0	0	1,992,000
State Fair of Texas	14,583,448	14,549,356	34,092	0	0	0	0	14,583,448
Total	**$304,946,534**	**$244,988,187**	**$59,958,348**	**$51,136,530**	**$31,335,573**	**$0**	**$0**	**$387,418,637**

PARK AND RECREATION CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Administrative and Internal Service Facilities	18,263	0	18,263	1,000,000	6,727,600	0	0	7,745,863
Aquatic Facilities	1,471,032	1,106,464	364,568	1,184,650	0	0	0	2,655,682
Citywide Parks	14,073,327	11,035,499	3,037,828	2,956,477	0	0	0	17,029,804
Code Compliance, Safety and Security	1,305,591	722,089	583,502	1,293,783	0	0	0	2,599,374
Code Compliance, Safety and Security - Park Facilities	762,242	662,526	99,716	1,009,500	497,758	0	0	2,269,500
Community Parks	10,263,783	7,273,683	2,990,100	0	0	0	0	10,263,783
Cultural Facilities	3,672,741	3,672,737	4	0	0	0	0	3,672,741
Dallas Arboretum	3,995,639	555,284	3,440,355	3,589,496	0	0	0	7,585,135
Dallas Zoo	758,830	0	758,830	599,550	0	0	0	1,358,380
Downtown Parks	27,528,844	27,116,558	412,286	0	0	0	0	27,528,844
Environmental	1,069,754	708,387	361,367	131,452	0	0	0	1,201,206
Erosion Control	100,250	445	99,805	0	0	0	0	100,250
Fair Park	61,525,489	60,814,717	710,772	2,814,745	0	0	0	64,340,234
Hike and Bike Trails	358,083	0	358,083	0	0	0	0	358,083
Historic Restoration	163,574	0	163,574	386,000	0	0	0	549,574
Linear/Linkage Areas	4,064,218	3,557,901	506,317	0	0	0	0	4,064,218
Major Maintenance - City Facilities	80,000	11,440	68,560	0	0	0	0	80,000
Major Maintenance - Park Facilities	35,442,678	29,466,785	5,975,893	4,924,463	3,205,993	0	0	43,573,134
Major Park Facilities	42,063,661	36,114,278	5,949,383	5,241,958	10,879,066	0	0	58,184,685
Neighborhood Park Facilities	1,807,911	502,032	1,305,879	260,536	0	0	0	2,068,447
Park Land Acquisition	6,466,797	4,151,684	2,315,113	697,500	1,000,000	0	0	8,164,297
Playground Improvement	4,579,238	2,928,546	1,650,692	1,014,349	205,957	0	0	5,799,544

PARK AND RECREATION CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Professional Services and Debt Issuance	7,763,615	6,522,009	1,241,606	0	0	0	0	7,763,615
Public Art	2,180,002	1,456,381	723,621	717,532	1,468,098	0	0	4,365,632
Public Private Partnership	2,102,579	1,952,133	150,446	526,606	0	0	0	2,629,185
Recreation Facilities and Site Development	52,668,123	32,176,640	20,491,483	18,841,648	7,254,601	0	0	78,764,372
Regional Parks	4,894,360	4,472,856	421,504	0	0	0	0	4,894,360
Special Use Areas	4,715,982	4,111,080	604,902	0	0	0	0	4,715,982
Structural	0	0	0	0	96,500	0	0	96,500
Trail Development	8,139,952	3,650,727	4,489,225	3,946,285	0	0	0	12,086,237
Trinity River Projects	909,977	245,306	664,671	0	0	0	0	909,977
Total	**$304,946,534**	**$244,988,187**	**$59,958,348**	**$51,136,530**	**$31,335,573**	**$0**	**$0**	**$387,418,637**

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
2006 Program Management - Phase II	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	5,552,097	4,978,723	573,374	0	0	0	0	5,552,097	N/A
Accessibility and Code Compliance Improvements at Various Facilities	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	03 Bond Program	444,624	422,692	21,932	0	0	0	0	444,624	Various
Accessibility and Code Compliance Improvements at Various Facilities	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	06 Bond Program	485,000	14,622	470,378	439,500	0	0	0	924,500	N/A
Acquatics Master Plan	Aquatic Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	2,534	2,534	0	0	0	0	0	2,534	N/A
Acquatics Master Plan	Aquatic Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	21,366	21,366	0	0	0	0	0	21,366	N/A
Anita Martinez Interior ADA/Gym Floor/HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	200,000	200,000	0	0	0	0	0	200,000	3rd/12
Anita Martinez Interior ADA/Gym Floor/HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	1,628,500	80,033	1,548,468	0	0	0	0	1,628,500	3rd/12
Anita Martinez Recreation Center Interior Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	190,000	158,237	31,763	0	0	0	0	190,000	3rd/12
Apache Playground	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	164,621	133,057	31,564	0	0	0	0	164,621	1st/12
Arboretum Parking	Dallas Arboretum	Culture, Arts and Recreation	Citywide	06 Bond Program	3,995,639	555,284	3,440,355	3,589,496	0	0	0	7,585,135	1st/14
Arlington Recreation Center - Electrical Upgrades	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	0	343,875	0	0	343,875	4th/11
Arlington Recreation Center - Foundation Repair	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	200,000	374,488	0	0	574,488	4th/11
Arlington Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	277,924	0	277,924	0	0	0	0	277,924	4th/11

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Athletic Facilities Land Acquisition and Development	Regional Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	2,037,455	2,032,404	5,052	0	0	0	0	2,037,455	4th/12
Athletic Field Lighting	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	818,686	88,388	730,298	0	0	0	0	818,686	Various
Bachman Lake Site Development	Recreation Facilities and Site Development	Culture, Arts and Recreation	06	06 Bond Program	997,771	626,899	370,872	900,665	0	0	0	1,898,436	4th/11
Bachman Recreation Center - ADA Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	400,000	1,500,186	0	0	1,900,186	4th/12
Beckley Heights - Erosion	Erosion Control	Clean, Healthy Environment	5	03 Bond Program	100,250	445	99,805	0	0	0	0	100,250	2nd/11
Beckley Saner Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	486,000	103,794	382,206	0	0	0	0	486,000	2nd/12
Beckley Saner Recreation Center - Renovation and Expansion	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	1,703,812	80,630	1,623,183	0	0	0	0	1,703,812	2nd/12
Beckley Saner Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	373,248	76,800	296,448	0	0	0	0	373,248	2nd/12
Bellview and McKee to Trinity (Design Only)	Trail Development	Culture, Arts and Recreation	02	06 Bond Program	187,344	187,344	0	0	0	0	0	187,344	N/A
Belo Garden Land and Environmental Remediation	Downtown Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	826,388	809,809	16,579	0	0	0	0	826,388	Various
Belo Garden Land and Environmental Remediation	Downtown Parks	Culture, Arts and Recreation	Citywide	06 Bond Program	6,546,125	6,546,125	0	0	0	0	0	6,546,125	Various
Belo Garden Land and Environmental Remediation	Downtown Parks	Culture, Arts and Recreation	Citywide	95 Bond Program	380,232	380,232	0	0	0	0	0	380,232	Various
Belo Garden Land and Environmental Remediation	Downtown Parks	Culture, Arts and Recreation	Citywide	98 Bond Program	31,688	31,688	0	0	0	0	0	31,688	Various

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Belo Garden Land and Environmental Remediation	Downtown Parks	Culture, Arts and Recreation	Citywide	Donation	443,821	443,821	0	0	0	0	0	443,821	Various
Beverly Hills Walkways	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	113,568	0	113,568	0	0	0	0	113,568	4th/11
Buckner Site Acquisition	Community Parks	Culture, Arts and Recreation	02	06 Bond Program	3,900	0	3,900	0	0	0	0	3,900	N/A
Buckner Site Acquisition	Community Parks	Culture, Arts and Recreation	02	Donation	334,420	0	334,420	0	0	0	0	334,420	N/A
Buckner Site Acquisition	Community Parks	Culture, Arts and Recreation	02	03 Bond Program	504,048	21,672	482,376	0	0	0	0	504,048	N/A
Buckner Site Acquisition	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	58,192	0	58,192	0	0	0	0	58,192	N/A
Butler-Nelson Park Furnishings	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	33,250	0	33,250	0	0	0	0	33,250	4th/11
Campbell Green Recreation Center - Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	665,000	62,282	602,718	0	0	0	0	665,000	2nd/12
Campbell Green Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	12	06 Bond Program	193,000	0	193,000	0	0	0	0	193,000	2nd/12
Capital Reimbursements - Katy Trail Extension	Linear/Linkage Areas	Culture, Arts and Recreation	Citywide	Reimb	1,992,000	1,716,332	275,668	0	0	0	0	1,992,000	4th/06
Casa Linda Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	57,031	34,249	22,782	202,598	0	0	0	259,629	2nd/13
Casa View Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	0	0	0	147,149	0	0	0	147,149	TBD
Cedar Crest Trail Design	Trail Development	Culture, Arts and Recreation	04	06 Bond Program	0	0	0	191,500	0	0	0	191,500	N/A

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cedar Run Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	0	0	0	0	75,454	0	0	75,454	2nd/12
Chalk Hill Trail Land Acquisition	Park Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	1,447,500	1,312,401	135,099	697,500	750,000	0	0	2,895,000	N/A
Cherrywood Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	57,745	0	57,745	131,697	0	0	0	189,442	4th/12
Churchill Playground	Playground Improvement	Culture, Arts and Recreation	11	06 Bond Program	0	0	0	21,972	0	0	0	21,972	4th/12
Churchill Recreation Center - Expansion and Parking	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	2,762,960	1,789,369	973,591	0	0	0	0	2,762,960	1st/12
CIP Engineering - Park & Recreation Facilities	Professional Services and Debt Issuance	E³ Government	Citywide	03 Bond Program	857,832	578,345	279,487	0	0	0	0	857,832	N/A
CIP Engineering - Park & Recreation Facilities	Professional Services and Debt Issuance	E³ Government	Citywide	06 Bond Program	928,114	720,000	208,114	0	0	0	0	928,114	N/A
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	E³ Government	Citywide	03 Bond Program	2,795,707	2,588,492	207,215	0	0	0	0	2,795,707	N/A
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	E³ Government	Citywide	06 Bond Program	1,529,047	1,398,257	130,790	0	0	0	0	1,529,047	N/A
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	E³ Government	Citywide	95 Bond Program	1,256,915	1,236,915	20,000	0	0	0	0	1,256,915	N/A
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	E³ Government	Citywide	Donation	396,000	0	396,000	0	0	0	0	396,000	N/A
Citywide Security Lighting	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	06 Bond Program	375,967	284,775	91,192	854,283	0	0	0	1,230,250	Various
Cochran Playground	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	81,997	69,363	12,634	0	0	0	0	81,997	4th/12

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cole Site Improvements	Community Parks	Culture, Arts and Recreation	14	03 Bond Program	821,520	820,516	1,004	0	0	0	0	821,520	2nd/10
College Parking Security	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	14,250	0	14,250	0	0	0	0	14,250	3rd/12
College Site Improvements	Community Parks	Culture, Arts and Recreation	08	03 Bond Program	498,200	98,891	399,309	0	0	0	0	498,200	3rd/12
Community Pool Enhancements	Aquatic Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	1,392,132	1,082,050	310,082	967,525	0	0	0	2,359,657	Various
Continental Pedestrian Bridge Design	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	1,900,000	0	0	0	1,900,000	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	06	03 Bond Program	231,869	0	231,869	0	0	0	0	231,869	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	14	03 Bond Program	1,897	0	1,897	0	0	0	0	1,897	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	15,349	0	15,349	0	0	0	0	15,349	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	13	03 Bond Program	396,142	0	396,142	0	0	0	0	396,142	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	11	06 Bond Program	9,945	0	9,945	0	0	0	0	9,945	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	11	03 Bond Program	152,162	0	152,162	0	0	0	0	152,162	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	14	06 Bond Program	60,916	0	60,916	21,972	0	0	0	82,888	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	10	03 Bond Program	103,766	0	103,766	0	0	0	0	103,766	N/A

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	05	06 Bond Program	9,182	0	9,182	131,697	0	0	0	140,879	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	05	03 Bond Program	89,790	0	89,790	0	0	0	0	89,790	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	04	03 Bond Program	113	0	113	0	0	0	0	113	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	01	06 Bond Program	11,878	0	11,878	0	0	0	0	11,878	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	01	03 Bond Program	89,772	0	89,772	0	0	0	0	89,772	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	09	03 Bond Program	76,776	6,685	70,091	0	0	0	0	76,776	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	50,048	0	50,048	0	0	0	0	50,048	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Citywide Parks	Culture, Arts and Recreation	03	06 Bond Program	73,781	0	73,781	0	0	0	0	73,781	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	295,373	0	295,373	0	0	0	0	295,373	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Citywide Parks	Culture, Arts and Recreation	08	06 Bond Program	14,837	0	14,837	80,235	0	0	0	95,072	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Citywide Parks	Culture, Arts and Recreation	02	06 Bond Program	57,988	0	57,988	0	0	0	0	57,988	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Citywide Parks	Culture, Arts and Recreation	02	03 Bond Program	25,076	0	25,076	0	0	0	0	25,076	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	12	06 Bond Program	0	0	0	106,867	0	0	0	106,867	N/A

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Contingency Reserve - Dallas Zoo	Dallas Zoo	Culture, Arts and Recreation	Citywide	06 Bond Program	758,830	0	758,830	599,550	0	0	0	1,358,380	N/A
Contingency Reserve - Fair Park	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	136,644	0	136,644	0	0	0	0	136,644	N/A
Contingency Reserve - Trinity	Trinity River Projects	Culture, Arts and Recreation	Citywide	06 Bond Program	660,834	0	660,834	0	0	0	0	660,834	N/A
Contract Management Assessment	Citywide Parks	Culture, Arts and Recreation	Citywide	06 Bond Program	1,518,546	0	1,518,546	2,876,242	0	0	0	4,394,788	N/A
Coombs Creek Greenbelt Trail Development	Trail Development	Culture, Arts and Recreation	03	06 Bond Program	430,875	253,435	177,440	0	0	0	0	430,875	Various
Coombs Creek Greenbelt Trail Development - Phase III	Trail Development	Culture, Arts and Recreation	03	03 Bond Program	20,020	20,020	0	0	0	0	0	20,020	N/A
Cotillion Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	369,512	316,428	53,084	0	0	0	0	369,512	4th/11
Cotillion Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	09	03 Bond Program	49,290	49,290	0	0	0	0	0	49,290	4th/11
Crawford Memorial Master Plan and Design	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	138,677	116,540	22,137	1,381,323	0	0	0	1,520,000	N/A
Crockett Playground Replacement	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	32,924	0	32,924	0	130,503	0	0	163,427	TBD
Crown Playground Replacement	Playground Improvement	Culture, Arts and Recreation	06	06 Bond Program	170,592	162,892	7,700	0	0	0	0	170,592	1st/10
Cummings Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	482,500	441,578	40,922	0	0	0	0	482,500	2nd/12
Cummings Recreation Center Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	1,567,500	1,068,515	498,985	0	0	0	0	1,567,500	2nd/12

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Dallas Zoo - African Savanna	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	2,125,654	2,125,654	0	0	0	0	0	2,125,654	2nd/10
Dallas Zoo - African Savanna	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	23,020,007	23,020,007	0	0	0	0	0	23,020,007	2nd/10
Dallas Zoo - African Savanna	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	Donation	2,175,000	2,175,000	0	0	0	0	0	2,175,000	2nd/10
Dallas Zoo - Blue Building Roof and Insulation Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	98,250	0	0	0	98,250	4th/11
Dallas Zoo - Guest Relations Building Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	29,475	0	0	0	29,475	4th/11
Dallas Zoo - Storm Drainage Improvements	Special Use Areas	Culture, Arts and Recreation	Citywide	Certificates of Obligation	4,625,000	4,070,025	554,975	0	0	0	0	4,625,000	Various
Danieldale Site Improvements	Community Parks	Culture, Arts and Recreation	08	03 Bond Program	605,088	579,108	25,980	0	0	0	0	605,088	4th/11
Danieldale Site Improvements	Community Parks	Culture, Arts and Recreation	08	98 Bond Program	32,441	32,441	0	0	0	0	0	32,441	4th/11
Dickerson Street Development	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	Donation	426,644	5,360	421,284	0	0	0	0	426,644	TBD
Downtown Parks Development	Major Park Facilities	Culture, Arts and Recreation	Citywide	Donation	511,979	509,988	1,991	0	0	0	0	511,979	Various
Downtown Parks Site Development	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	4,751,991	4,732,925	19,066	0	0	0	0	4,751,991	Various
Dreyfus Clubhouse Replacement Facility	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	8,563	8,563	1	0	0	0	0	8,563	N/A
Dreyfus Clubhouse Replacement Facility	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	98 Bond Program	41,500	41,500	0	0	0	0	0	41,500	N/A

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
East Dallas Veloway (North) Master Plan	Trail Development	Culture, Arts and Recreation	09	06 Bond Program	61,750	44,030	17,720	0	0	0	0	61,750	N/A
East Region Office - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	30,000	10,295	19,705	0	0	0	0	30,000	4th/09
Elm Fork Athletic Complex - Land Acquisition & Development	Regional Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	2,856,905	2,440,452	416,453	0	0	0	0	2,856,905	N/A
Elm Fork Gun Range Entry Road	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	375,758	0	0	0	375,758	4th/12
Elm Fork Soccer Complex Land Acquisition	Park Land Acquisition	Culture, Arts and Recreation	12	06 Bond Program	2,433,297	632,006	1,801,291	0	0	0	0	2,433,297	N/A
Elm Fork Soccer Complex Phase I Construction	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	9,061,829	7,033,581	2,028,248	0	0	0	0	9,061,829	4th/12
Elm Fork Soccer Complex Site Development	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	3,040,000	3,040,000	0	0	0	0	0	3,040,000	4th/12
Elm Fork Trail Design	Trail Development	Culture, Arts and Recreation	06	06 Bond Program	191,500	191,500	0	0	0	0	0	191,500	4th/12
Elmwood Pkwy. Trail and Walkway	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	188,572	93,623	94,949	597,480	0	0	0	786,052	1st/12
Eloise Lundy Recreation Center - ADA Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	48,250	0	0	0	48,250	4th/12
Eloise Lundy Recreation Center - HVAC Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	482,500	0	0	0	482,500	4th/12
Eloise Lundy Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	370,560	0	0	0	370,560	4th/12
Emerald Lake Site Improvements	Community Parks	Culture, Arts and Recreation	03	03 Bond Program	197,099	25,641	171,459	0	0	0	0	197,099	3rd/11

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Emerald Lake Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	249,692	0	249,692	106,093	0	0	0	355,785	2nd/12
Environmental Conservation	Environmental	Clean, Healthy Environment	Citywide	06 Bond Program	1,069,754	708,387	361,367	131,452	0	0	0	1,201,206	Various
Everglade Playground	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	76,737	62,320	14,417	0	0	0	0	76,737	4th/10
Exall Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	83,541	55,768	27,773	111,729	0	0	0	195,270	3rd/10
Exline Recreation Center - HVAC Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	194,455	85,357	109,098	0	0	0	0	194,455	4th/10
Exline Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	476,352	87,308	389,044	0	0	0	0	476,352	2nd/10
Exposition Plaza Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	224,055	44,301	179,754	0	0	0	0	224,055	4th/10
Fair Park - Cotton Bowl Renovation	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	30,957,115	30,796,836	160,279	0	0	0	0	30,957,115	3rd/08
Fair Park - Cotton Bowl Renovations	Major Park Facilities	Culture, Arts and Recreation	Citywide	State Fair of Texas	14,583,448	14,549,356	34,092	0	0	0	0	14,583,448	Various
Fair Park - Esplanade Fountain Restoration	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	12,582,455	12,582,455	0	0	0	0	0	12,582,455	3rd/09
Fair Park - Livestock Building Renovation	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	261,713	96,946	164,767	2,814,745	0	0	0	3,076,458	4th/13
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	98 Bond Program	532,861	532,861	0	0	0	0	0	532,861	Various
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	Donation	358,892	358,892	0	0	0	0	0	358,892	4th/09

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	4,791,664	4,755,604	36,060	0	0	0	0	4,791,664	4th/09
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	03 Bond Program	668,500	654,298	14,202	0	0	0	0	668,500	Various
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	95 Bond Program	304,234	304,234	0	0	0	0	0	304,234	Various
Fair Park Aquarium Expansion	Fair Park	Culture, Arts and Recreation	Citywide	03 Bond Program	1,240,496	1,240,045	451	0	0	0	0	1,240,496	4th/10
Fair Park Aquarium Expansion	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	9,440,915	9,421,556	19,359	0	0	0	0	9,440,915	4th/10
Fair Park Signage Program	Fair Park	Culture, Arts and Recreation	Citywide	03 Bond Program	70,542	70,543	0	0	0	0	0	70,542	3rd/11
Fair Park Signage Program	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	179,458	447	179,011	0	0	0	0	179,458	3rd/11
Fireside Erosion and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	178,173	55,251	122,922	0	0	0	0	178,173	3rd/11
Fireside Playground	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	164,621	164,621	0	0	0	0	0	164,621	3rd/11
Fireside Recreation Center - ADA Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	0	32,924	0	0	32,924	4th/11
Fireside Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	0	300,000	0	0	300,000	4th/11
Five Mile Creek Trail - Glendale to Arden Terrace	Trail Development	Culture, Arts and Recreation	05	06 Bond Program	373,287	101,621	271,666	124,613	0	0	0	497,900	3rd/12
Five Mile Creek Trail - Glendale to College	Trail Development	Culture, Arts and Recreation	08	06 Bond Program	411,656	308,221	103,435	597,480	0	0	0	1,009,136	3rd/12

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Five Mile Creek Trail - Kiest to Kiest Valley	Trail Development	Culture, Arts and Recreation	Citywide	06 Bond Program	191,500	106,035	85,465	759,000	0	0	0	950,500	4th/12
Five Mile Greenbelt Playground	Playground Improvement	Culture, Arts and Recreation	03	06 Bond Program	164,621	0	164,621	0	0	0	0	164,621	N/A
Fox Hollow Playground	Playground Improvement	Culture, Arts and Recreation	03	06 Bond Program	175,313	120,050	55,263	0	0	0	0	175,313	2nd/12
Fox Hollow Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	163,336	163,336	0	0	0	0	0	163,336	2nd/12
Freedman's Memorial Cemetery Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	127,019	12,800	114,219	0	0	0	0	127,019	3rd/11
Fretz Baseball Field Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	290,401	0	290,401	0	0	0	0	290,401	4th/11
Fretz Park Recreation Center - Reconstruct Parking Lot	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	69,830	0	69,830	279,322	0	0	0	349,152	1st/13
Fretz Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	48,672	48,672	0	194,686	0	0	0	243,358	2nd/12
Fretz Recreation Center - Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	837,980	837,980	0	207,652	0	0	0	1,045,632	2nd/12
Friendship Playground	Playground Improvement	Culture, Arts and Recreation	10	06 Bond Program	164,621	18,385	146,236	131,697	0	0	0	296,318	4th/12
Fruitdale Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	32,924	15,698	17,226	121,197	0	0	0	154,121	2nd/12
Fruitdale Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	05	06 Bond Program	0	0	0	300,000	0	0	0	300,000	4th/11
Gannon Park - Trail Connection to Ruthmeade	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	0	0	0	59,799	0	0	0	59,799	4th/11

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Garrett Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	764,689	0	0	0	764,689	4th/12
Glencoe Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	52,149	44,070	8,079	208,593	0	0	0	260,742	4th/12
Glencoe Playground	Playground Improvement	Culture, Arts and Recreation	14	06 Bond Program	32,733	26,368	6,365	130,504	0	0	0	163,237	4th/12
Glencoe Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	5,377	5,377	0	43,016	0	0	0	48,393	4th/12
Glendale Playground	Playground Improvement	Culture, Arts and Recreation	04	06 Bond Program	164,621	134,026	30,595	0	0	0	0	164,621	3rd/11
Glendale Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	164,621	129,916	34,705	0	0	0	0	164,621	3rd/11
Grady Niblo Structure Stabilizaion	Historic Restoration	Culture, Arts and Recreation	03	06 Bond Program	0	0	0	386,000	0	0	0	386,000	4th/10
Grant Matching Funds	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	811,753	733,886	77,867	0	0	0	0	811,753	N/A
Grauwyler Site Improvements	Community Parks	Culture, Arts and Recreation	02	03 Bond Program	559,542	550,076	9,466	0	0	0	0	559,542	3rd/10
Griggs Site Development	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	03 Bond Program	10,941	0	10,941	0	0	0	0	10,941	2nd/12
Griggs Site Development	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	285,000	0	285,000	0	0	0	0	285,000	2nd/12
Grover Keeton Golf Course Club House - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	34,387	0	34,387	0	0	0	0	34,387	3rd/10
Hamilton Open-air Gym/Parking/Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	859,966	28,244	831,722	0	0	0	0	859,966	2nd/12

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Harry Stone Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	289,500	20,477	269,023	0	0	0	0	289,500	3rd/12
Harry Stone Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	950,000	128,536	821,464	0	0	0	0	950,000	3rd/12
Harry Stone Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	590,203	21,332	568,871	0	0	0	0	590,203	3rd/12
Hattie R. Moore Site Improvements	Community Parks	Culture, Arts and Recreation	06	03 Bond Program	373,091	373,091	0	0	0	0	0	373,091	2nd/09
Hillcrest Loop Trail	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	76,000	0	76,000	572,248	0	0	0	648,248	2nd/12
Hispanic Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	95 Bond Program	3,672,741	3,672,737	4	0	0	0	0	3,672,741	3rd/03
Holcomb Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	164,621	26,893	137,728	0	0	0	0	164,621	1st/12
Hulcy Drainage Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	58,192	32,188	26,005	0	232,768	0	0	290,960	2nd/13
Indian Ridge Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	32,924	0	32,924	0	0	0	0	32,924	TBD
J. J. Lemon Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	19,742	12,275	7,467	78,967	0	0	0	98,709	2nd/12
J. P. Hawn Playground	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	164,621	26,725	137,896	0	0	0	0	164,621	1st/12
Janie C. Turner Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	Capital Construction	210,000	23,275	186,725	0	0	0	0	210,000	4th/12
Janie C. Turner Recreation Center - Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	178,525	0	0	178,525	4th/12

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Janie C. Turner Recreation Center - Structural Remediation	Structural	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	96,500	0	0	96,500	4th/12
Jaycee Zaragoza Athletic Field	Recreation Facilities and Site Development	Culture, Arts and Recreation	06	03 Bond Program	16,980	16,980	0	0	0	0	0	16,980	4th/09
Jaycee Zaragoza Athletic Field	Recreation Facilities and Site Development	Culture, Arts and Recreation	06	06 Bond Program	723,801	723,801	0	57,404	0	0	0	781,205	4th/09
Jaycee Zaragoza Recreation Center Expansion	Recreation Facilities and Site Development	Culture, Arts and Recreation	06	06 Bond Program	1,731,807	883,497	848,310	0	0	0	0	1,731,807	1st/12
Jaycee Zaragoza Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	06	06 Bond Program	38,880	32,247	6,633	0	0	0	0	38,880	1st/12
Jaycee Zaragoza Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	06	06 Bond Program	316,567	316,567	0	0	0	0	0	316,567	1st/12
John C. Phelps Playground	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	164,621	108,607	56,014	0	0	0	0	164,621	4th/11
John C. Phelps Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	200,000	0	0	0	200,000	4th/11
Juanita Craft Recreation Center Improvements	Public Private Partnership	Economic Vibrancy	Citywide	06 Bond Program	1,952,133	1,952,133	0	0	0	0	0	1,952,133	3rd/10
K. B. Polk Land Acquisition and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	0	0	0	100,000	371,070	0	0	471,070	3rd/12
Katie Jackson Off-Leash Development and Parking	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	03 Bond Program	164,880	61,159	103,721	0	0	0	0	164,880	4th/11
Katie Jackson Off-Leash Development and Parking	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	1,755,240	1,659,547	95,693	0	0	0	0	1,755,240	4th/11
Katie Jackson Off-Leash Development and Parking	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	Donation	17,325	0	17,325	0	0	0	0	17,325	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Katie Jackson Playground Expansion	Playground Improvement	Culture, Arts and Recreation	12	06 Bond Program	19,448	0	19,448	0	0	0	0	19,448	2nd/12
Katy Trail - ADA, Ramp and Staircase Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	88,780	13,257	75,523	0	368,000	0	0	456,780	2nd/12
Katy Trail - McKinney and McCommas	Trail Development	Culture, Arts and Recreation	14	06 Bond Program	19,150	0	19,150	0	0	0	0	19,150	TBD
Katy Trail Matching Funds	Trail Development	Culture, Arts and Recreation	14	06 Bond Program	239,375	181,623	57,752	0	0	0	0	239,375	2nd/11
Keeton Golf Course - Drainage Improvements	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	191,500	76,744	114,756	266,000	0	0	0	457,500	3rd/13
Kidd Springs Recreation Center - Expansion and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	39,500	21,187	18,313	0	0	0	0	39,500	2nd/12
Kidd Springs Recreation Center - Expansion and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	1,384,593	1,384,592	1	735,715	0	0	0	2,120,308	2nd/12
Kidd Springs Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	01	06 Bond Program	289,500	73,212	216,288	237,900	0	0	0	527,400	2nd/12
Kidd Springs Walkways	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	0	0	0	117,606	0	0	0	117,606	1st/12
Kiest Master Plan and Implementation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	580,500	296,032	284,468	0	0	0	0	580,500	1st/13
Kiest Playground	Playground Improvement	Culture, Arts and Recreation	03	06 Bond Program	221,971	193,206	28,765	0	0	0	0	221,971	4th/11
Kiest Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	03	06 Bond Program	0	0	0	270,200	0	0	0	270,200	4th/12
Kiest Trail - Pergola and Fountain	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	380,000	140,870	239,130	1,506,000	0	0	0	1,886,000	2nd/13

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Kleberg Rylie Recreation Center	Citywide Parks	Culture, Arts and Recreation	08	03 Bond Program	785,365	785,365	0	0	0	0	0	785,365	Various
Kleberg Rylie Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	349,885	287,432	62,453	0	0	0	0	349,885	4th/10
Kleberg Rylie Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	730,708	421,501	309,207	0	0	0	0	730,708	4th/10
Kleberg Rylie Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	218,870	100,000	118,870	0	0	0	0	218,870	4th/10
L. B. Houston Golf Course - Club House HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	67,550	0	0	0	67,550	4th/12
Lake Cliff Baseball Field Replacement	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	168,707	0	168,707	131,697	0	0	0	300,404	1st/12
Lake Highlands North Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	107,203	107,202	1	0	0	0	0	107,203	2nd/11
Lake Highlands North Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	766,000	758,369	7,631	0	0	0	0	766,000	2nd/11
Lake Highlands Playground	Playground Improvement	Culture, Arts and Recreation	09	06 Bond Program	164,621	144,497	20,124	0	0	0	0	164,621	1st/12
Lake Highlands Trail (Ferndale to Lake Highlands High School)	Trail Development	Culture, Arts and Recreation	10	06 Bond Program	0	0	0	1,069,262	0	0	0	1,069,262	4th/11
Lakeland Hills - Pavillions, Walkways and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	193,086	62,491	130,595	312,686	0	0	0	505,772	2nd/13
Lakewood Creek Bank Stabilization	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	584,075	215,772	368,303	0	0	0	0	584,075	1st/11
Lakewood Creek Bank Stabilization	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	03 Bond Program	217,557	217,557	0	0	0	0	0	217,557	1st/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Lakewood Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	09	03 Bond Program	428,923	415,964	12,959	0	0	0	0	428,923	2nd/11
Lakewood Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	09	Donation	30,093	30,093	0	0	0	0	0	30,093	2nd/11
Land Acquisition	Park Land Acquisition	Culture, Arts and Recreation	Citywide	Donation	2,586,000	2,207,277	378,723	0	0	0	0	2,586,000	Various
Land Acquisition - Ferguson Rd.	Citywide Parks	Culture, Arts and Recreation	07	03 Bond Program	702,400	616,377	86,023	0	0	0	0	702,400	N/A
Land Acquisition - Recreation Center	Park Land Acquisition	Culture, Arts and Recreation	06	06 Bond Program	0	0	0	0	250,000	0	0	250,000	N/A
Land Acquisition - White Rock Creek Greenbelt	Community Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	495,227	501	494,726	0	0	0	0	495,227	N/A
Land Acquisition and Planning	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	1,240,926	1,240,926	0	0	0	0	0	1,240,926	N/A
Land Acquisition and Planning	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	1,091,562	828,948	262,614	0	0	0	0	1,091,562	N/A
Lawnview Playground	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	164,621	152,070	12,551	0	0	0	0	164,621	1st/11
Lochwood Playground	Playground Improvement	Culture, Arts and Recreation	09	06 Bond Program	159,307	148,389	10,918	0	0	0	0	159,307	4th/11
Maintenance Facility Infrastructure Improvements	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	81,801	74,107	7,694	0	0	0	0	81,801	Various
Marcus Recreation Center - Chiller/Boiler Replacement	Major Maintenance - City Facilities	E^3 Government	Citywide	Capital Construction	80,000	11,440	68,560	0	0	0	0	80,000	1st/11
Marcus Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	0	0	0	0	244,395	0	0	244,395	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Marcus Recreation Center - Structural Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	294,750	0	294,750	0	0	0	0	294,750	2nd/13
Martin Weiss - Parking, ADA and Walkway Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	45,896	0	45,896	0	0	0	0	45,896	1st/12
Martin Weiss Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	01	06 Bond Program	0	0	0	289,500	0	0	0	289,500	1st/12
Martin Weiss Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	01	06 Bond Program	0	0	0	244,145	0	0	0	244,145	4th/10
McCree Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	10	06 Bond Program	66,918	35,808	31,110	267,669	0	0	0	334,587	2nd/12
Mildred Dunn Recreation Center - Fresh Air Intake Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	98,250	0	98,250	0	0	0	0	98,250	4th/10
Mildred Dunn Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	98,250	0	98,250	0	0	0	0	98,250	2nd/11
Moore Playground	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	169,892	98,605	71,287	0	0	0	0	169,892	4th/11
Moss Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	57,000	30,716	26,285	203,742	0	0	0	260,742	3rd/12
Nash Davis Recreation Center Replace and Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	4,654,437	4,614,287	40,150	0	0	0	0	4,654,437	2nd/10
Neighborhood Partnership Matching Funds	Public Private Partnership	Economic Vibrancy	Citywide	06 Bond Program	150,446	0	150,446	526,606	0	0	0	677,052	N/A
Northaven Site Improvements	Community Parks	Culture, Arts and Recreation	13	03 Bond Program	295,780	295,780	0	0	0	0	0	295,780	Various
Northaven Trail	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	566,567	566,567	0	0	0	0	0	566,567	TBD

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Northaven Trail (75 to Hillcrest)	Trail Development	Culture, Arts and Recreation	11	06 Bond Program	1,244,750	713,382	531,368	0	0	0	0	1,244,750	3rd/12
Oak Cliff Founders Trail	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	354,275	279,197	75,078	0	0	0	0	354,275	2nd/11
Old Trinity Trail Development	Linear/Linkage Areas	Culture, Arts and Recreation	06	03 Bond Program	529,375	525,552	3,823	0	0	0	0	529,375	4th/12
Old Trinity Trail Development	Linear/Linkage Areas	Culture, Arts and Recreation	Citywide	03 Bond Program	393,125	209,882	183,243	0	0	0	0	393,125	4th/12
Opportunity Site Improvements	Community Parks	Culture, Arts and Recreation	07	03 Bond Program	963,773	898,282	65,491	0	0	0	0	963,773	3rd/07
Opportunity Site Improvements	Community Parks	Culture, Arts and Recreation	07	Donation	5,000	2,500	2,500	0	0	0	0	5,000	3rd/07
Park in the Woods Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	43,000	25,967	17,033	148,500	0	0	0	191,500	2/12
Park in the Woods Security Lighting	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	0	0	0	95,000	0	0	0	95,000	4th/10
Park Service Center Replacement	Administrative and Internal Service Facilities	E³ Government	Citywide	06 Bond Program	18,263	0	18,263	1,000,000	6,727,600	0	0	7,745,863	Various
Park Signage	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	427,500	215,870	211,630	427,500	0	0	0	855,000	Various
Pemberton Hill Playground Expansion	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	113,237	112,495	742	0	0	0	0	113,237	4th/10
Pike Master Plan and Schematic	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	200,479	0	0	0	200,479	N/A
Pike Plaza Restoration	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	76,600	24,995	51,605	303,600	0	0	0	380,200	4th/12

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Pike Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	314,400	62,250	252,150	0	0	0	0	314,400	4th/10
Pinnacle Athletic Complex	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	3,790,812	3,546,683	244,129	0	0	0	0	3,790,812	2nd/13
Pleasant Oaks Recreation Center Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	05	06 Bond Program	313,500	144,021	169,480	1,254,000	0	0	0	1,567,500	2nd/13
Pleasant Oaks Site Improvements	Community Parks	Culture, Arts and Recreation	05	03 Bond Program	405,552	405,552	0	0	0	0	0	405,552	1st/09
Preston Ridge Trail Site Improvements	Linear/Linkage Areas	Culture, Arts and Recreation	Citywide	03 Bond Program	902,496	902,496	0	0	0	0	0	902,496	1st/09
Public Art Administration - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	154,338	37,353	116,985	300,000	1,169,999	0	0	1,624,337	N/A
Public Art Projects - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	282,002	260,875	21,127	0	0	0	0	282,002	Various
Public Art Projects - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	487,918	482,371	5,547	0	0	0	0	487,918	Various
Public Art Projects - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	873,618	293,656	579,962	417,532	298,099	0	0	1,589,249	Various
Public Art Projects - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	382,126	382,126	0	0	0	0	0	382,126	Various
Randall Complex - Enhancements and Furnishing	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	650,051	513,726	136,325	0	0	0	0	650,051	2nd/11
Randall Complex - Enhancements and Furnishing	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	Donation	1,040,000	1,003,525	36,475	0	0	0	0	1,040,000	2nd/11
Reverchon Master Plan Implementation	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	570,000	0	570,000	0	0	0	0	570,000	3rd/12

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Reverchon Site Improvements	Community Parks	Culture, Arts and Recreation	02	03 Bond Program	2,818,746	2,167,065	651,681	0	0	0	0	2,818,746	Various
Ricketts Branch Playground Replacement	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	164,621	17,298	147,323	131,697	0	0	0	296,318	2nd/12
Ridgewood-Belcher Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	923,098	711,734	211,364	0	0	0	0	923,098	1st/12
Robert E. Lee Croquet Courts Restoration	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	51,517	26,625	24,892	287,443	0	0	0	338,960	3rd/12
Rochester Park (West) Furnishings	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	67,094	0	0	0	67,094	TBD
Royal Pavillion and Paving	Recreation Facilities and Site Development	Culture, Arts and Recreation	13	06 Bond Program	690,504	546,097	144,407	0	0	0	0	690,504	4th/11
Runyon Creek Greenbelt Trail Design	Trail Development	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	191,500	0	0	0	191,500	N/A
Samuell Garland Soccer Toilet Building - New	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	212,714	70,726	141,989	0	0	0	0	212,714	TBD
Samuell Grand Playground	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	164,621	148,078	16,543	0	0	0	0	164,621	2nd/11
Samuell Grand Recreation Center - Expansion and Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	285,000	214,443	70,557	1,425,000	0	0	0	1,710,000	4th/12
Samuell Grand Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	579,000	0	0	0	579,000	4th/11
Samuell Grand Recreation Center - Tennis Pro-Shop Replacement	Major Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	950,000	70,183	879,817	0	0	0	0	950,000	4th/12
Sand Springs Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	164,621	139,697	24,924	0	0	0	0	164,621	2nd/12

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sargent Concession and Restroom	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	100,000	375,000	0	0	475,000	2nd/12
Scotland Playground Replacement	Playground Improvement	Culture, Arts and Recreation	04	06 Bond Program	164,621	142,374	22,248	0	0	0	0	164,621	3rd/11
Seaton - New Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	32,412	17,101	15,311	129,650	0	0	0	162,062	4th/12
Security Cameras - Recreation Centers	Code Compliance, Safety and Security - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	559,500	0	0	0	559,500	Various
Security Lights	Code Compliance, Safety and Security - Park Facilities	Culture, Arts and Recreation	01	06 Bond Program	380,000	315,155	64,845	0	0	0	0	380,000	Various
Security Lights	Code Compliance, Safety and Security - Park Facilities	Culture, Arts and Recreation	04	06 Bond Program	382,242	347,371	34,871	450,000	497,758	0	0	1,330,000	Various
Service Center Replacements	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	1,720,051	1,207,931	512,120	0	0	0	0	1,720,051	Various
Singing Hills Recreation Center - Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	14,400	14,400	0	0	0	0	0	14,400	TBD
Singing Hills Recreation Center - Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	201,400	23,900	177,500	0	791,195	0	0	992,595	TBD
Singing Hills Recreation Center -HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	57,900	0	57,900	0	231,600	0	0	289,500	TBD
South Central and Joppa Gateway	Recreation Facilities and Site Development	Culture, Arts and Recreation	04	06 Bond Program	684,000	0	684,000	456,000	0	0	0	1,140,000	1st/13
Stevens - Golf Course	Citywide Parks	Culture, Arts and Recreation	03	03 Bond Program	147,574	147,574	0	0	0	0	0	147,574	4th/11
Stevens - Golf Course	Citywide Parks	Culture, Arts and Recreation	03	06 Bond Program	458,456	458,456	0	0	0	0	0	458,456	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Stevens Golf Course - Erosion Control	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	3,375,427	2,661,992	713,435	0	0	0	0	3,375,427	1st/12
Stevens Golf Course - Historic Restoration	Historic Restoration	Culture, Arts and Recreation	03	06 Bond Program	163,574	0	163,574	0	0	0	0	163,574	4th/10
Stevens Golf Course - Irrigation Improvements	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	957,500	957,500	0	0	0	0	0	957,500	3rd/11
Stevens Site Improvements	Community Parks	Culture, Arts and Recreation	03, 06	03 Bond Program	876,740	661,809	214,931	0	0	0	0	876,740	3rd/11
Stormwater Quality Site Improvements	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	591,220	209,004	382,216	0	0	0	0	591,220	Various
Sugarberry Playground Replacement	Playground Improvement	Culture, Arts and Recreation	03	06 Bond Program	209,621	132,168	77,453	0	0	0	0	209,621	4th/11
Swiss Ave. - Medians Site Improvements	Special Use Areas	Culture, Arts and Recreation	14	03 Bond Program	44,232	41,055	3,177	0	0	0	0	44,232	Various
Swiss Ave. - Medians Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	95,000	3,917	91,083	0	0	0	0	95,000	2nd/12
T&P Depot (Elm/Lamar) Park Match	Special Use Areas	Culture, Arts and Recreation	14	03 Bond Program	46,750	0	46,750	0	0	0	0	46,750	N/A
Tenison Glen Golf Course - Bridge/Erosion Control	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	361,550	337,568	23,982	1,032,200	0	0	0	1,393,750	3rd/10
Texas Horse Park Land Acquisition and Development	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	2,099,343	2,000,000	99,343	2,200,000	10,879,066	0	0	15,178,409	TBD
Tietze - Trail, Walkways and Furnishings	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	337,365	288,229	49,136	0	0	0	0	337,365	4th/11
Timberglen Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	1,605,023	103,550	1,501,473	0	0	0	0	1,605,023	2nd/13

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Timberglen Trail (Timberglen to Barry Barker)	Trail Development	Culture, Arts and Recreation	12	06 Bond Program	0	0	0	143,625	0	0	0	143,625	2nd/12
Tommie Allen Fencing and Footbridge	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	195,296	66,351	128,945	298,684	0	0	0	493,980	1st/12
Tommie Allen Pool Renovation	Aquatic Facilities	Culture, Arts and Recreation	08	03 Bond Program	55,000	515	54,485	0	0	0	0	55,000	3rd/14
Tommie Allen Pool Renovation	Aquatic Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	217,125	0	0	0	217,125	3rd/14
Tommie Allen Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	289,500	0	0	0	289,500	4th/11
Tommie Allen Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	246,075	0	0	0	246,075	4th/11
Tommie Allen Security Lights	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	71,250	0	71,250	0	0	0	0	71,250	1st/12
Trail Development	Hike and Bike Trails	Culture, Arts and Recreation	Citywide	03 Bond Program	338,722	0	338,722	0	0	0	0	338,722	Various
Trail Development	Hike and Bike Trails	Culture, Arts and Recreation	Citywide	06 Bond Program	19,361	0	19,361	0	0	0	0	19,361	Various
Trinity Park Development	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	288,053	0	288,053	0	0	0	0	288,053	Various
Trinity Park Development	Major Park Facilities	Culture, Arts and Recreation	Citywide	85 Bond Program	403,447	403,447	0	0	0	0	0	403,447	Various
Trinity River Standing Wave	Major Park Facilities	Culture, Arts and Recreation	Citywide	Donation	780,000	768,123	11,877	0	0	0	0	780,000	1st/11
Trinity Standing Wave	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	3,727,150	3,606,000	121,150	0	0	0	0	3,727,150	1st/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Trinity Strand	Trail Development	Culture, Arts and Recreation	02	06 Bond Program	1,436,250	593,816	842,434	0	0	0	0	1,436,250	3rd/12
Trinity Strand	Trail Development	Culture, Arts and Recreation	Citywide	06 Bond Program	748,357	0	748,357	0	0	0	0	748,357	3rd/11
Trinity Strand Fiezy Connection	Trinity River Projects	Culture, Arts and Recreation	Citywide	03 Bond Program	40,000	36,164	3,836	0	0	0	0	40,000	N/A
Trinity Strand Fiezy Connection	Trinity River Projects	Culture, Arts and Recreation	Citywide	06 Bond Program	209,143	209,142	1	0	0	0	0	209,143	N/A
Turtle Creek Pkwy. Erosion and Reforestation	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	967,096	161,623	805,473	0	0	0	0	967,096	2nd/12
Turtle Creek Pkwy. Site Improvements	Linear/Linkage Areas	Culture, Arts and Recreation	14	Donation	247,222	203,639	43,583	0	0	0	0	247,222	Various
Turtle Creek Trail Site Improvements	Trail Development	Culture, Arts and Recreation	14	06 Bond Program	287,250	0	287,250	0	0	0	0	287,250	3rd/13
Umphress Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	04	06 Bond Program	39,300	15,494	23,806	0	0	0	0	39,300	4th/10
Umphress Site Improvements	Community Parks	Culture, Arts and Recreation	04	03 Bond Program	473,616	340,758	132,858	0	0	0	0	473,616	4th/11
Valley View Parking	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	191,500	102,395	89,105	0	0	0	0	191,500	2nd/12
Valley View West Trail and Trailhead	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	492,036	0	492,036	0	0	0	0	492,036	1st/12
Veloway	Trail Development	Culture, Arts and Recreation	02	06 Bond Program	1,057,734	691,604	366,130	0	0	0	0	1,057,734	2nd/09
Veloway	Trail Development	Culture, Arts and Recreation	07	06 Bond Program	1,057,734	83,705	974,029	0	0	0	0	1,057,734	2nd/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Walford Playground Replacement	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	164,621	132,720	31,901	0	0	0	0	164,621	4th/11
Walnut Hill Recreation Center	Recreation Facilities and Site Development	Culture, Arts and Recreation	13	06 Bond Program	73,943	0	73,943	293,034	0	0	0	366,977	2nd/12
Walnut Hill Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	173,700	30,000	143,700	115,800	0	0	0	289,500	4th/12
Walnut Hill Recreation Center - Interior Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	13	06 Bond Program	1,707,132	224,869	1,482,263	0	0	0	0	1,707,132	2nd/13
Walnut Hill Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	50,703	30,000	20,703	199,312	0	0	0	250,015	4th/12
Webb Chapel Pavilion	Recreation Facilities and Site Development	Culture, Arts and Recreation	13	06 Bond Program	369,511	352,473	17,038	0	0	0	0	369,511	3rd/11
Weischsel Loop Trail (Design Only)	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	18,385	18,385	0	0	0	0	0	18,385	2nd/12
West Dallas Gateway	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	342,000	0	342,000	1,368,000	0	0	0	1,710,000	4th/12
Westhaven Creek Footbridge	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	179,603	50,438	129,165	0	0	0	0	179,603	3rd/10
Westmoreland Pavilion	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	57,000	30,885	26,115	203,742	0	0	0	260,742	3rd/12
White Rock Creek Trail	Trail Development	Culture, Arts and Recreation	Citywide	06 Bond Program	181,420	174,390	7,030	725,680	0	0	0	907,100	3rd/12
White Rock Hills Recreation Center - New Construction	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	142,500	0	142,500	0	4,607,500	0	0	4,750,000	TBD
White Rock Lake East Lawther Trail Replacement	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	393,535	24,820	368,715	1,267,000	0	0	0	1,660,535	2nd/13

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
White Rock Lake Mockingbird Point Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	383,000	225,490	157,510	588,000	0	0	0	971,000	2nd/13
White Rock Lake Park (Nautical Area) Playground Replacement (Big Thicket No. 2)	Playground Improvement	Culture, Arts and Recreation	Citywide	06 Bond Program	32,924	0	32,924	131,697	0	0	0	164,621	2nd/13
White Rock Lake Security Lights	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	95,000	63,915	31,085	380,000	0	0	0	475,000	4th/13
White Rock Trail Extension	Trail Development	Culture, Arts and Recreation	11	06 Bond Program	0	0	0	143,625	0	0	0	143,625	4th/11
Willie B Johnson Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	10	06 Bond Program	15,440	0	15,440	61,760	0	0	0	77,200	3rd/12
Willie B Johnson Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	5,000	4,382	618	0	0	0	0	5,000	2nd/12
Willie B Johnson Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	617,719	102,843	514,876	0	0	0	0	617,719	2nd/12
Willie B Johnson Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	10	06 Bond Program	250,881	0	250,881	0	0	0	0	250,881	2nd/12
Willie Mae Butler Sprayground	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	127,763	0	127,763	0	509,068	0	0	636,831	TBD
Willoughby Playground Replacement	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	32,924	0	32,924	131,697	0	0	0	164,621	2nd/12
Wonderview Playground Replacement	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	164,621	15,176	149,445	5,271	0	0	0	169,892	4th/11
Woodall Rodgers Deck Plaza Development	Downtown Parks	Culture, Arts and Recreation	Citywide	Donation	300,590	270,038	30,552	0	0	0	0	300,590	3rd/12
Woodall Rodgers Deck Plaza Development	Downtown Parks	Culture, Arts and Recreation	Citywide	06 Bond Program	19,000,000	18,634,845	365,155	0	0	0	0	19,000,000	3rd/12

PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Woodland Springs Expand Playground and Equipment	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	114,674	105,093	9,581	0	0	0	0	114,674	3rd/11
Total Park and Recreation Capital Improvements					$304,946,534	$244,988,187	$59,958,348	$51,136,530	$31,335,573	$0	$0	$387,418,637	

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

MISSION

Street and Thoroughfare capital improvements seek to enhance the overall transportation system in the City of Dallas to provide safe and efficient movement of people, goods and services throughout the City. These projects include transportation systems management, participation with other agencies for improvements to intersections, thoroughfares and alternative modes of transportation, as well as street resurfacing, street petitions, street reconstruction, local collectors, sidewalks, thoroughfare improvements, alley petitions and reconstruction, and bridge repair and modification.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Completed construction of 5 Housing Infrastructure Improvements projects including Alley between Silver Avenue and Dolphin Road from Haskell Avenue to Detonte Street, Bealls Street from Dolphin Road to alley between Silver Avenue to Dolphin Road, Detonte Street from Dolphin Road to Silver Avenue, Mingo Street from Dolphin Road to Silver Avenue and Silver Avenue from Haskell Avenue to Dead End.

2. Completed 4 Public/Private Development projects including Corregidor Street from Carbondale to Dead End, Fellows Lane - Kiska Street to Saipan, Luzon Street Carbondale Street to Dead End, Solar Lane - Carbondale Street to Dutch harbor.

3. Completed 32 Sidewalk projects.

4. Completed 3 Street Petitions projects including Bagley St (N) - Goodman St to Dead End, Goodman St. - N Bagley St. to Morocco Ave., Stedman Dr - Davenport Rd to ex Pavement N Stedman.

5. Completed reconstruction of Sudbury Dr - Skillman St to Norris St.

6. Completed 4 thoroughfare reconstruction projects including Crowdus St (S) - Taylor St to St Louis St, Empire Central Pl - Empire Central Dr to Empress Row, Liberty St - Bryan St to Live Oak St and Texas St- Live Oak St to Florence St.

7. Completed 251 Resident Cost-Share Sidewalk Replacement projects.

8. Completed 60 Fast-Fix Sidewalk Replacement projects.

9. Completed 68 segments of street resurfacing for a total of 96 lane miles.

10. Completed 5 Intergovernmental Partnership Projects including Lake Highlands Town Center, East Dallas Veloway (Phase 1)- Winsted to Glasgow, Mountain Creek - Grady Niblo to Spur 408, Mountain Creek Parkway from IH 20 to Spur 408 and Lake Highlands East Side Access.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Complete 3 alley petitions projects.

2. Complete 19 alley reconstruction projects.

3. Complete 17 bridge repair and modification projects.

4. Complete 2 Public Private Partnership projects including Malcolm X Bridge Light Replacement and Merrifield Road Extension.

5. Complete 11 Safe Routes to School sidewalk projects.

6. Complete 2 sidewalk petitions and 3 sidewalk replacement groups.

7. Complete 6 street petitions projects.

8. Complete 22 street reconstruction projects.

9. Complete 10 thoroughfares construction projects.

10. Complete 100 slopedowns and 150 barrier-free ramps

11. Complete 250 Resident Cost-Share Sidewalk Replacement projects.

12. Complete 50 Fast-Fix Sidewalk Replacement projects.

13. Complete 34 segments of street resurfacing for a total of 39 lane miles and completes the 2006 Capital Bond Program Resurfacing.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

14. Complete 20 Intergovernmental Partnership Projects.

SERVICE DESCRIPTIONS

Alley Petitions Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.

Alley Reconstruction Engineering and construction of alleys that have exceeded their structural life expectancy.

Alternate Mode Transportation Trails All weather trail projects that encourage walking, bicycling and other modes of transportation as an alternative to the automobile. These facilities offer sufficient width to accommodate bicyclists, pedestrians and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

Barrier Free Ramps The general public requests barrier-free-ramp projects. Priority is given to walkways serving government offices and facilities, health care facilities (hospitals, clinics, retirement facilities, etc.), bus stops and transportation centers (DART), commercial districts (private businesses offering goods and services to the public), schools, followed by walkways serving residential areas.

Bridge Repair and Modification Provide for repair and modification of bridges due to structural deficiencies identified in the bi-annual Bridge Inspection and Appraisal Program (BRINSAP) performed by Texas Department of Transportation.

Economic and Business Development Street, utility and other infrastructure improvements in furtherance of economic and business development in the Southern area of the City and other target project sites.

Housing Infrastructure Improvements Street, alley and drainage infrastructure improvements for low to moderate-income housing. Property owners may be assessed for a portion of the cost.

Intelligent Transportation Systems Projects include **c**hangeable turn-lane signs, adaptive signal timing, and Roadside cameras. Changeable turn lane signs will display various turning movement messages throughout the day to help reduce traffic congestion. The adaptive signal timing system will measure traffic flow and automatically download optimized traffic signal timings for freeway ramps and arterials frequently affected by traffic diverting from freeways. Roadside cameras monitor traffic conditions at critical intersections from the City Hall Traffic Management Center and allow remote traffic signal timing changes to be made more efficiently.

Intergovernmental Partnership Projects Transportation projects where the City is leveraging funding from other federal, state and local sources. These projects typically include building a Roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.

Local Collector Improvements to substandard or over-burdened local collector streets to bring them into compliance with current City standards including safety, lane. width, and pavement thickness.

Participation With Other Government Agencies - Alternate Modes
Improvements to alternate modes of transportation such as separate bike routes, signage, or parking facilities with matching funds from other agencies.

Participation With Other Government Agencies - Intersections
Improvements for turning movements, addition of auxiliary turn lanes, and increasing storage capacity at designated intersections using matching funds from other agencies.

Participation With Other Government Agencies - Thoroughfares
Provides for improvement of substandard or overburdened City thoroughfares to bring them into compliance with current City standards including safety, lane width and pavement thickness by using matching funds from other agencies.

PID/TIF Development Public Improvement Districts (PIDs) and Tax Increment Financing (TIF) districts are special districts used to finance

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

planned economic development activities in specific target areas of the City. Capital improvement projects provide for the engineering and construction of street, drainage, landscaping and streetscaping improvements at the beginning of the redevelopment process to encourage private investments in PIDs and TIFs.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Public/Private Partnerships Provides cost participation for street infrastructure improvements related to Public/Private Development.

School Flasher Upgrades Replace existing flasher assemblies. This will eliminate hard-wired electrical connections and electricity costs by using stand-alone solar-powered assemblies. Control equipment will also be upgraded to allow flexible flasher activation schedules.

Sidewalk Improvements Sidewalk replacement cost sharing program between the City and the citizens. This program was created to assist property owners with the cost of replacing sidewalks. Under this program, the City pays 50% and the property owners pay 50% of the cost to replace the sidewalk.

Sidewalk Petitions Provides for a new sidewalk that is petitioned by citizens. Sidewalk petition projects are validated by meeting the following requirements:

- Signatures of 2/3 majority of the abutting property owners and ½ of the property frontage, or
- Signatures of ½ of the abutting property owners and 2/3^{rds} of the property frontage.

Sidewalk Safety Provides for new sidewalks in high pedestrian areas. These projects are requested by parents, teachers, school administrators and general public and are submitted to the Citizen Safety Advisory Committee for review. Adjacent property owners are assessed for a portion of the cost.

Street Improvements Funding for engineering and construction.

Street Lighting Projects include completion of the 1981 CBD Roadway Lighting Master Plan and installation of historic-style street lights in lieu of conventional street lights in 5 designated historic districts. In the Central Business District, approximately 600 shoe box-style 1000-watt metal halide street lights will be installed.

St. Modifications and Bottleneck Removal Transportation projects that provide a mobility improvement at a location where the capacity is currently constrained.

Street Petitions Engineering and construction of street paving petition improvements requested by property owners through the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for a portion of the cost.

Street Reconstruction Engineering and construction of street that have exceeded their structural life expectancy.

Street Resurfacing Street Resurfacing Design and construction for streets that need resurfacing. Resurfacing consists of removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.

Streetscape/Urban Design Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.

Target Neighborhood Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Thoroughfares Roadway projects that improve the capacity of a segment of Roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan.

Traffic Devices - Illuminated Crosswalks Installation of mid-block pedestrian crosswalks with illuminated pavement markers for increased pedestrian safety.

Traffic Signal Control Equipment Upgrades Replace traffic control equipment citywide (signal controllers and conflict monitors) that have exceeded their design life. As electronic equipment ages, the number of failures increases. Equipment reliability effects traffic safety and congestion.

Traffic Signal Upgrades Replacement of traffic signal hardware that is structurally deficient, prone to being damaged by vehicles, and/or requires operational improvement such as the addition of left turn signals or pedestrian signals. In the Central Business District, signal poles will be replaced by a streetscape-style hardware that have higher signal display mounting heights providing better visibility.

Transportation Systems Management Installation of new traffic signals and school flashers where warranted, replacement of structurally deficient traffic signal hardware and installation of Intelligent Transportation System devices to improve traffic flow.

Trinity River Transportation Related Projects Engineering studies, design, initial right-of-way acquisition and construction of transportation related improvements in the Trinity River Corridor.

Warranted Signals, School Flashers and Whistle-Banned RailRoad Crossings Construction of traffic signals at approximately 12 un-signalized intersections per year that meet the criteria (warrants) for traffic signal installations. In addition, funds would be used for the installation of approximately 10 to 15 new school zones with flashers per year. This category also provides for the installation of supplemental safety measures required to implement a whistle ban.

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
1995 General Obligation Bonds	13,565,250	12,237,024	1,328,227	0	0	0	0	13,565,250
1998 General Obligation Bonds	20,779,448	19,914,500	864,949	0	0	0	0	20,779,448
2003 General Obligation Bonds	151,841,954	116,856,219	34,985,735	0	0	0	0	151,841,954
2006 General Obligation Bonds	172,489,028	90,714,852	81,774,176	116,503,717	77,138,523	0	0	366,131,268
Capital Construction	85,000	0	85,000	0	0	0	0	85,000
Capital Projects Reimbursement Funds	28,243,609	15,457,665	12,785,945	0	0	0	0	28,243,609
Street Assessments Funds	3,772,561	2,745,724	1,026,837	1,200,000	0	0	0	4,972,561
Total	**$390,776,851**	**$257,925,983**	**$132,850,868**	**$117,703,717**	**$77,138,523**	**$0**	**$0**	**$585,619,091**

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Alley Petitions	370,681	198,421	172,260	0	172,275	0	0	542,956
Alley Reconstruction	5,358,512	3,650,804	1,707,708	3,440,729	0	0	0	8,799,241
Alternate Mode Transportation Trails	96,680	96,680	0	0	0	0	0	96,680
Barrier Free Ramps	959,737	934,973	24,763	0	0	0	0	959,737
Bridge Repair and Modification	2,922,812	2,730,745	192,067	0	0	0	0	2,922,812
Economic and Business Development	388,262	387,876	385	0	0	0	0	388,262
Housing Infrastructure Improvements	7,936,671	7,918,143	18,528	0	0	0	0	7,936,671
Intelligent Transportation Systems	498,069	983	497,086	0	0	0	0	498,069
Intergovernmental Partnership Projects	91,213,094	59,804,708	31,408,386	23,590,868	20,145,467	0	0	134,949,429
Local Collector	3,560,267	3,560,267	0	0	0	0	0	3,560,267
Multi-modal Transportation Facilities	3,960,000	3,687,856	272,144	0	0	0	0	3,960,000
Participation With Other Government Agencies - Alternate Modes	3,978,544	1,491,940	2,486,604	0	0	0	0	3,978,544
Participation With Other Government Agencies - Intersections	2,624,105	2,464,400	159,706	0	0	0	0	2,624,105
Participation With Other Government Agencies - Thoroughfares	5,824,361	4,086,282	1,738,079	200,000	2,378,381	0	0	8,402,742
PID/TIF Development	2,213,340	1,834,526	378,814	0	0	0	0	2,213,340
Professional Services and Debt Issuance	9,674,756	7,450,497	2,224,259	4,186,250	0	0	0	13,861,006
Public Art	2,550,512	713,847	1,836,664	641,527	0	0	0	3,192,039
Public Private Partnership	13,503,821	7,315,109	6,188,712	0	0	0	0	13,503,821
Sidewalk Improvements	9,504,844	7,220,909	2,283,935	1,398,454	373,685	0	0	11,276,983
Sidewalk Petitions	78,029	37,065	40,964	0	0	0	0	78,029
Sidewalk Safety	3,995,239	2,458,355	1,536,884	0	0	0	0	3,995,239

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Street Improvements	6,609,107	360,376	6,248,730	8,605,056	11,219,226	0	0	26,433,389
Street Modifications and Bottleneck Removal	908,416	878,825	29,591	0	0	0	0	908,416
Street Petitions	8,783,736	3,979,343	4,804,393	4,784,572	0	0	0	13,568,308
Street Reconstruction	40,405,526	22,226,209	18,179,317	3,105,287	0	0	0	43,510,813
Street Resurfacing	51,876,179	50,215,767	1,660,412	7,857,372	0	0	0	59,733,551
Streetscape/Urban Design	32,452,039	18,919,517	13,532,522	11,993,715	6,486,221	0	0	50,931,975
Target Neighborhood	6,800,199	4,815,568	1,984,631	7,183,771	0	0	0	13,983,970
Thoroughfares	58,820,333	32,422,962	26,397,370	37,608,865	36,363,268	0	0	132,792,466
Traffic Signal Control Equipment Upgrades	331,838	435	331,403	0	0	0	0	331,838
Traffic Signal Upgrades	2,331,184	260,817	2,070,368	0	0	0	0	2,331,184
Traffic Signal Upgrades - Citywide	176,026	62,917	113,109	0	0	0	0	176,026
Transportation Systems Management	1,219,000	973,885	245,115	0	0	0	0	1,219,000
Warranted Signals and School Flashers	8,850,934	4,764,976	4,085,958	3,107,251	0	0	0	11,958,185
Total	**$390,776,851**	**$257,925,983**	**$132,850,868**	**$117,703,717**	**$77,138,523**	**$0**	**$0**	**$585,619,091**

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Abbott Ave. - Fitzhugh Ave. to Armstrong Pkwy.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	221,916	221,916	0	0	0	0	0	221,916	4th/10
Aberdeen Ave. and Mimosa - Tibbs to Tulane	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	236,116	0	0	0	236,116	4th/06
Aberdeen Ave. and Mimosa Ln. - Tibbs to Edgemere	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	32,063	31,854	209	0	0	0	0	32,063	2nd/12
Aberdeen Ave. and Mimosa Ln. - Tibbs to Edgemere	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	113,680	0	113,680	0	0	0	0	113,680	2nd/12
Abrams Rd. at White Rock Creek	Bridge Repair and Modification	Economic Vibrancy	09	03 Bond Program	73,191	64,016	9,174	0	0	0	0	73,191	4th/11
Adaptive Signal Timing System - Freeway Incident Routes	Intelligent Transportation Systems	Economic Vibrancy	Citywide	03 Bond Program	128,069	983	127,086	0	0	0	0	128,069	Various
Akard St. - Commerce to Elm St.	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	952,800	405,604	547,196	0	0	0	0	952,800	4th/11
Akard St. - Commerce to Elm St.	Thoroughfares	Economic Vibrancy	14	06 Bond Program	53,960	48,961	4,999	0	0	0	0	53,960	4th/11
Akard St. - Commerce to Elm St.	Thoroughfares	Economic Vibrancy	14	95 Bond Program	5,030	5,030	0	0	0	0	0	5,030	4th/11
Akard St. - Ross to Woodall Rodgers	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	2,309,227	922,436	1,386,791	0	0	0	0	2,309,227	4th/11
Alley Reconstruction Citywide (Dallas Water Utilities)	Alley Reconstruction	Economic Vibrancy	Citywide	03 Bond Program	661,744	317,588	344,156	0	0	0	0	661,744	Various
Alpha Rd. - Dallas Pkwy. to Preston Rd. - Phase 1	Thoroughfares	Economic Vibrancy	11	06 Bond Program	0	0	0	890,347	0	0	0	890,347	4th/13
Alpha Rd. - Dallas Pkwy. to Preston Rd. - Phase 1	Thoroughfares	Economic Vibrancy	11	98 Bond Program	255,880	255,276	604	0	0	0	0	255,880	4th/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Alpha Rd. - Noel Rd. to Monfort	Streetscape/Urban Design	Culture, Arts and Recreation	11	06 Bond Program	0	0	0	0	1,984,999	0	0	1,984,999	4th/13
Alpha Rd. - Noel Rd. to Preston	Intergovernmental Partnership Projects	Economic Vibrancy	11	06 Bond Program	496,250	143	496,107	3,663,000	254,297	0	0	4,413,547	4th/13
Arapaho Rd. - Hillcrest Rd. to Meandering Way	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	297,393	297,393	0	0	0	0	0	297,393	4th/11
Arapaho Rd. - Hillcrest to Coit	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	12,667	11,782	885	0	0	0	0	12,667	4th/10
Arapaho Rd. - Meandering Way to Coit Rd.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	417,922	417,922	0	0	0	0	0	417,922	4th/11
Arapaho Rd. - Preston to Hillcrest	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	15,834	13,405	2,429	0	0	0	0	15,834	4th/10
Arapaho Rd. - Preston to Hillcrest	Sidewalk Improvements	Economic Vibrancy	12	95 Bond Program	4,647	4,157	490	0	0	0	0	4,647	4th/10
Arvana St. - Constance St. to Valley Ridge Rd.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	124,949	124,949	0	0	0	0	0	124,949	3rd/10
Avon St. - Westmount Ave. to Cliffdale Ave.	Street Petitions	Economic Vibrancy	03	06 Bond Program	24,195	23,590	605	101,079	0	0	0	125,274	4th/12
Azalea and Rex - Preston Rd. to "T" Alley	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	149,498	0	149,498	0	0	0	0	149,498	2nd/12
Azalea and Rex - Preston Rd. to "T" Alley	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	23,992	22,892	1,100	0	0	0	0	23,992	2nd/12
Bachman Pedestrian Bridge	Thoroughfares	Economic Vibrancy	06	06 Bond Program	397,000	95,030	301,970	0	0	0	0	397,000	2nd/12
Bagley St. (N) - Goodman St to Dead End	Street Petitions	Economic Vibrancy	06	06 Bond Program	332,393	332,393	0	0	0	0	0	332,393	4th/10

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Bainbridge Dr. - Camp Wisdom to Cliffwood Dr.	Street Petitions	Economic Vibrancy	08	06 Bond Program	129,901	95,784	34,117	0	0	0	0	129,901	1st/13
Bambi St. - Murdock to Dowdy Ferry	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	289,063	289,063	0	0	0	0	0	289,063	4th/11
Barbarosa Dr. - Farola Dr. to Monterrey Ave.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	111,335	111,335	0	0	0	0	0	111,335	3rd/10
Barbarosa Dr. - Farola Dr. to Monterrey Ave.	Street Resurfacing	Economic Vibrancy	09	95 Bond Program	6,674	6,075	599	0	0	0	0	6,674	3rd/10
Barret Dr. - Jim Miller Rd. to Bramlett Dr. at Cul-de-Sac	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	256,106	256,106	0	0	0	0	0	256,106	4th/11
Barrier Free Ramps	Barrier Free Ramps	Economic Vibrancy	Citywide	Street Assessments	876,719	853,563	23,156	0	0	0	0	876,719	Various
Bayberry Ln. - Clark Rd. to Country View Rd.	Street Resurfacing	Economic Vibrancy	03	95 Bond Program	2,889	2,539	350	0	0	0	0	2,889	3rd/10
Bayberry Ln. - Clark Rd. to Country View Rd.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	66,958	66,958	0	0	0	0	0	66,958	3rd/10
Beatrice St. - Comstock St. to Commerce St.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	244,761	120,770	123,991	0	0	0	0	244,761	4th/12
Beatrice St. - Comstock St. to Commerce St.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	982,749	0	0	0	982,749	4th/12
Beatrice St. - Comstock St. to Commerce St.	Street Reconstruction	Economic Vibrancy	06	95 Bond Program	6,000	2,966	3,035	0	0	0	0	6,000	4th/12
Beckley Ave. at Colorado and West Commerce	Intergovernmental Partnership Projects	Economic Vibrancy	01,03,06	03 Bond Program	83,371	469	82,902	0	0	0	0	83,371	1st/14
Beckley Ave. at Colorado and West Commerce	Intergovernmental Partnership Projects	Economic Vibrancy	01,03,06	06 Bond Program	0	0	0	1,750,000	0	0	0	1,750,000	1st/14

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Beckley Ave. - Tilden to Oakenwald St.	Streetscape/Urban Design	Culture, Arts and Recreation	03	06 Bond Program	46,387	1,941	44,446	0	67,675	0	0	114,062	1st/13
Beckley Ave. (N) - Commerce St. to Gulden Ln.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	232,542	0	0	0	232,542	4th/11
Belleview - Akard to Ervay	Thoroughfares	Economic Vibrancy	02	06 Bond Program	148,875	72,803	76,072	843,625	0	0	0	992,500	2nd/13
Belt Line Rd. over Hickory Creek	Bridge Repair and Modification	Economic Vibrancy	08	03 Bond Program	91,694	61,696	29,998	0	0	0	0	91,694	4th/11
Belt Line Rd. over Hickory Creek	Bridge Repair and Modification	Economic Vibrancy	08	06 Bond Program	191,445	180,131	11,314	0	0	0	0	191,445	4th/11
Beltline - Hillcrest to Coit	Sidewalk Improvements	Economic Vibrancy	12	95 Bond Program	5,707	5,707	0	0	0	0	0	5,707	4th/10
Beltline - Hillcrest to Coit	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	173,547	172,850	697	0	0	0	0	173,547	4th/10
Bent Branch Ln. - Firelog Ln. to Flickering Shadow Dr.	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	124,951	72,239	52,712	0	0	0	0	124,951	4th/11
Berkley and Newport - Waverly to Rugged	Alley Reconstruction	Economic Vibrancy	01	03 Bond Program	31,919	31,535	384	0	0	0	0	31,919	2nd/12
Berkley and Newport - Waverly to Rugged	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	97,201	0	97,201	0	0	0	0	97,201	2nd/12
Bexar St. - Levee to Municipal	Thoroughfares	Economic Vibrancy	04	06 Bond Program	1,042,397	1,040,663	1,734	0	0	0	0	1,042,397	2nd/12
Bexar St. - Brigham to Myrtle	Thoroughfares	Economic Vibrancy	07	06 Bond Program	814,315	175,052	639,263	0	0	0	0	814,315	3rd/12
Bexar St. Corridor- US 175 to Rochester	Streetscape/Urban Design	Culture, Arts and Recreation	07	03 Bond Program	3,253,764	284,833	2,968,931	0	0	0	0	3,253,764	1st/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Bishop Ave. - Neely to Colorado	Streetscape/Urban Design	Culture, Arts and Recreation	01	06 Bond Program	2,473,511	2,471,369	2,142	0	0	0	0	2,473,511	2nd/12
Black Gold Dr. - Cash Rd. to Transport Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	7,179	7,179	0	0	0	0	0	7,179	4th/11
Black Gold Dr. - Cash Rd. to Transport Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	175,880	175,880	0	0	0	0	0	175,880	4th/11
Bluewood Dr. - Brierfield Dr. to Woodwick Dr.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	184,298	0	0	0	184,298	4th/11
Bollero Ave. - Antler Ave. to Elam Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	141,489	141,489	0	0	0	0	0	141,489	4th/11
Bonnie View - Langdon to Hutchins C.L.	Thoroughfares	Economic Vibrancy	08	06 Bond Program	1,459,313	1,409,174	50,139	0	18,216,490	0	0	19,675,803	3rd/13
Bonnie View Rd. - Langdon to Wintergreen	Intergovernmental Partnership Projects	Economic Vibrancy	08	06 Bond Program	235,019	1,293	233,726	7,678,041	0	0	0	7,913,060	4th/13
Bonnieview at IH 20 (Camera)	Intelligent Transportation Systems	Economic Vibrancy	08	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	4th/11
Boundbrook Ave. - Stillwater Ave. to Woodbrook Dr.	Street Reconstruction	Economic Vibrancy	10	03 Bond Program	108,664	107,144	1,521	0	0	0	0	108,664	4th/12
Boundbrook Ave. - Stillwater Ave. to Woodbrook Dr.	Street Reconstruction	Economic Vibrancy	10	06 Bond Program	0	0	0	879,408	0	0	0	879,408	4th/12
Boundbrook Ave. - Stillwater Ave. to Woodbrook Dr.	Street Reconstruction	Economic Vibrancy	10	95 Bond Program	3,000	2,770	231	0	0	0	0	3,000	4th/12
Boundbrook Ave. - Stillwater Dr. to Gladwood Ln.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	171,682	171,682	0	0	0	0	0	171,682	4th/11
Bowman Blvd. - Park Ln. to Walnut Hill Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	244,297	241,687	2,610	0	0	0	0	244,297	3rd/10

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Briargrove Ln. - Cobblers Ln. to Spyglass Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	233,563	0	0	0	233,563	4th/11
Briarnoll Dr. - Carrolwood Dr. to Debbe Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	65,200	65,200	0	0	0	0	0	65,200	4th/11
Bridal Wreath Ln. - Deerfield to Periwinkle	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	36,119	0	0	0	36,119	4th/11
Bridges St. - Cul-De-Sac to Redkey St.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	219,388	219,388	0	0	0	0	0	219,388	4th/11
Brockbank - Lombardy to 600' N. of Wheellock	Thoroughfares	Economic Vibrancy	06	06 Bond Program	2,954,480	2,545,253	409,227	0	0	0	0	2,954,480	4th/12
Broken Tree Trl. - Deerwood Dr. to Library Ln.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	56,875	56,875	0	0	0	0	0	56,875	4th/11
Bryson Dr. - Giddings Cir. To Wallbrook Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	198,388	198,388	0	0	0	0	0	198,388	4th/10
Buckner Blvd. (Phase II) - Bruton to Scyene	Streetscape/Urban Design	Culture, Arts and Recreation	04	03 Bond Program	2,180,355	1,563,990	616,365	0	0	0	0	2,180,355	4th/11
Buckner Blvd. at Samuell Blvd. - Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	07	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	1st/12
Burbank St. - Denton Dr. to Dead End	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	94,829	93,880	949	0	0	0	0	94,829	3rd/10
Burbank St. - Denton to Loop 354/Harry Hines	Thoroughfares	Economic Vibrancy	02	Reimb	900,000	0	900,000	0	0	0	0	900,000	4th/12
Burbank St. - Denton to Loop 354/Harry Hines	Thoroughfares	Economic Vibrancy	02	03 Bond Program	1,670,187	364,714	1,305,473	0	0	0	0	1,670,187	4th/12
Cadiz - Lamar to Riverfront	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	06 Bond Program	0	0	0	900,000	0	0	0	900,000	4th/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cadiz St. - Riverfront Blvd. to Union Pacific Railroad	Thoroughfares	Economic Vibrancy	02	06 Bond Program	475,109	338,309	136,800	2,692,287	0	0	0	3,167,396	2nd/14
Camp Wisdom (W) RL Thornton - Woodwick	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	918,409	918,409	0	0	0	0	0	918,409	2nd/11
Camp Wisdom at R.L. Thornton - Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	05,08	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	1st/12
Campbell at DART crossing	Street Reconstruction	Economic Vibrancy	12	03 Bond Program	36,063	35,812	250	0	0	0	0	36,063	4th/12
Campbell at DART crossing	Street Reconstruction	Economic Vibrancy	12	06 Bond Program	0	0	0	114,750	0	0	0	114,750	4th/12
Campbell - Frankford to Preston	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	78,071	77,103	968	0	0	0	0	78,071	4th/10
Campbell - Frankford to Preston	Sidewalk Improvements	Economic Vibrancy	12	95 Bond Program	49,129	49,129	0	0	0	0	0	49,129	4th/10
Campbell - Preston to Hillcrest	Sidewalk Improvements	Economic Vibrancy	12	03 Bond Program	600	0	600	0	0	0	0	600	4th/10
Campbell - Preston to Hillcrest	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	87,138	87,138	0	0	0	0	0	87,138	4th/10
Campbell at Davenport	Traffic Signal Upgrades - Citywide	Economic Vibrancy	12	06 Bond Program	80,981	62,917	18,064	0	0	0	0	80,981	3rd/10
Canada Dr. over W. Fork Trinity River	Bridge Repair and Modification	Economic Vibrancy	03, 06	03 Bond Program	125,520	122,779	2,741	0	0	0	0	125,520	4th/11
Canada Dr. over W. Fork Trinity River	Bridge Repair and Modification	Economic Vibrancy	03, 06	06 Bond Program	127,631	124,046	3,585	0	0	0	0	127,631	4th/11
Cantegral St. - Reconstruct pavement associated with the City Lights Development	Street Reconstruction	Economic Vibrancy	Citywide	06 Bond Program	8,025	0	8,025	0	0	0	0	8,025	N/A

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Canton St. - Good Latimer to Trunk	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	345,451	345,451	0	0	0	0	0	345,451	3rd/10
Carillon Dr. (13908 - 14030) Peyton - Spring Valley to "T" Alley	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	13,436	13,436	0	0	0	0	0	13,436	3rd/12
Carry Back Cir. and TU ROW - Pensive to T-alley	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	23,332	15,853	7,479	0	0	0	0	23,332	3rd/12
Carry Back Cir. and TU ROW - Pensive to T-alley	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	147,639	0	0	0	147,639	3rd/12
Cass St. - Motor St. to Dead End	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	97,382	0	97,382	0	0	0	0	97,382	4th/12
Catamore (3144) and Woodwind - Dundee including "T"	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	46,917	31,157	15,760	0	0	0	0	46,917	3rd/12
Catamore (3144) and Woodwind - Dundee including "T"	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	313,042	0	0	0	313,042	3rd/12
CBD - Fair Park Link Corridor (Gaston to Hall St.)	Thoroughfares	Economic Vibrancy	02	98 Bond Program	3,517,933	3,146,779	371,154	0	0	0	0	3,517,933	1st/10
CBD - Wayfinding and Signage Program	Transportation Systems Management	Economic Vibrancy	02,06,07, 14	Reimb	1,219,000	973,885	245,115	0	0	0	0	1,219,000	3rd/11
CBD Fair Link- Hall St. to IH 30	Intergovernmental Partnership Projects	Economic Vibrancy	02	06 Bond Program	1,946,124	1,208,258	737,866	1,505,141	0	0	0	3,451,265	1st/13
Cedar Springs Median	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	532,311	530,323	1,988	3,307,689	0	0	0	3,840,000	4th/12
Cedar Springs Median	Streetscape/Urban Design	Culture, Arts and Recreation	14	95 Bond Program	21,351	21,351	0	0	0	0	0	21,351	4th/12
Central Blvd. - Commerce to Live Oak	Thoroughfares	Economic Vibrancy	14	06 Bond Program	12,619,900	952,204	11,667,696	0	0	0	0	12,619,900	4th/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Central Signal Computer/ Software Upgrade	Traffic Signal Upgrades	Economic Vibrancy	02,14	03 Bond Program	733,327	187,441	545,886	0	0	0	0	733,327	3rd/11
Chadbourne Rd. - Stanford Ave. to Caruth Blvd.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	256,958	256,958	0	0	0	0	0	256,958	4th/10
Chalk Hill Rd. - IH 30 EB Frontage Rd. to Singleton	Thoroughfares	Economic Vibrancy	03,06	06 Bond Program	987,108	475,455	511,653	6,093,613	0	0	0	7,080,721	4th/13
Chalk Hill Rd. - Davis St. to 800' south of IH 30	Thoroughfares	Economic Vibrancy	03,06	06 Bond Program	1,367,173	584,591	782,582	8,247,316	0	0	0	9,614,489	4th/13
Changeable Turn-Lane Signs - 20 locations	Intelligent Transportation Systems	Economic Vibrancy	Citywide	03 Bond Program	300,000	0	300,000	0	0	0	0	300,000	various
Chappel St. - Ft Worth Ave. to IH-30 Service Rd.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	39,673	39,673	0	0	0	0	0	39,673	3rd/10
Chappel St. - Ft Worth Ave. to IH-30 Service Rd.	Street Resurfacing	Economic Vibrancy	06	95 Bond Program	3,824	3,593	231	0	0	0	0	3,824	3rd/10
Chattington 7606 and Rolling Acres-Tophill to Carriage	Alley Reconstruction	Economic Vibrancy	12	06 Bond Program	0	0	0	324,592	0	0	0	324,592	3rd/12
Chattington 7606 and Rolling Acres-Tophill to Carriage	Alley Reconstruction	Economic Vibrancy	12	03 Bond Program	23,884	23,884	0	0	0	0	0	23,884	3rd/12
Cherry Laurel Ln. - Keenland Pkwy. to Sportsmans Pkwy.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	136,309	0	0	0	136,309	4th/11
Chireno St. - Bowman Blvd. to Walnut Hill Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	217,527	216,112	1,415	0	0	0	0	217,527	3rd/10
CIP Reimbursement - 2006 Bond Program Development Services	Professional Services and Debt Issuance	E³ Government	Citywide	06 Bond Program	0	0	0	643,807	0	0	0	643,807	N/A
CIP Reimbursement - 2006 Bond Program Steet & Transportation Improvements Proposition	Professional Services and Debt Issuance	E³ Government	Citywide	03 Bond Program	5,600,000	5,600,000	0	0	0	0	0	5,600,000	N/A

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
CIP Reimbursement - 2006 Bond Program Steet & Transportation Improvements Proposition	Professional Services and Debt Issuance	E³ Government	Citywide	06 Bond Program	2,374,756	316,756	2,058,000	3,542,443	0	0	0	5,917,199	N/A
Citywide Sidewalk Improvements	Sidewalk Improvements	Economic Vibrancy	Citywide	98 Bond Program	541,294	541,294	0	0	0	0	0	541,294	Various
Clarendon Dr. - Zang to Bishop	Street Resurfacing	Economic Vibrancy	01	95 Bond Program	6,235	4,491	1,744	0	0	0	0	6,235	3rd/10
Clarendon Dr. - Zang to Bishop	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	113,403	113,403	0	0	0	0	0	113,403	3rd/10
Cliffbrook 7019 and Gateridge-Hillcrest to Cliffbroo	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	253,262	249,633	3,629	0	0	0	0	253,262	1st/11
Cliffdale Ave. - Avon St. to Dead End	Street Petitions	Economic Vibrancy	03	06 Bond Program	45,982	33,468	12,514	260,566	0	0	0	306,548	4th/12
Cockrell Hill - Davis to the City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	443,355	0	443,355	0	427,561	0	0	870,916	4th/14
Cockrell Hill - LaReunion to Singleton	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	744,732	795	743,937	5,394,907	0	0	0	6,139,639	4th/13
Coit - Frankford to McCallum	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	129,131	128,506	625	0	0	0	0	129,131	4th/10
Coit - McCallum to Campbell	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	49,975	49,975	0	0	0	0	0	49,975	4th/10
Coit - McCallum to Campbell	Sidewalk Improvements	Economic Vibrancy	12	95 Bond Program	518	245	273	0	0	0	0	518	4th/10
Coleshire Dr. - Greenspan Ave. to Highfall Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	114,528	114,528	0	0	0	0	0	114,528	4th/11
Colgate and Marquette - Boedeker to Durham	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	21,216	21,216	0	0	0	0	0	21,216	3rd/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Colgate and Marquette - Boedeker to Durham	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	248,879	0	0	0	248,879	3rd/12
Colonial Ave. - Grand Ave. to Pennsylvania Ave.	Street Resurfacing	Economic Vibrancy	07	03 Bond Program	254,683	254,683	0	0	0	0	0	254,683	2nd/09
Colorado Blvd. over Coombs Creek	Bridge Repair and Modification	Economic Vibrancy	03	06 Bond Program	68,687	55,550	13,137	0	0	0	0	68,687	4th/11
Colorado Blvd. over Coombs Creek	Bridge Repair and Modification	Economic Vibrancy	03	95 Bond Program	2,851	2,851	0	0	0	0	0	2,851	4th/11
Columbia at Fitzhugh	Traffic Signal Upgrades - Citywide	Economic Vibrancy	02, 14	06 Bond Program	95,045	0	95,045	0	0	0	0	95,045	2nd/12
Columbia Ave. - Beacon Ave. to Fulton St.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	51,591	51,591	0	0	0	0	0	51,591	3rd/10
Columbia Ave. - Beacon Ave. to Fulton St.	Street Resurfacing	Economic Vibrancy	14	95 Bond Program	4,320	3,593	727	0	0	0	0	4,320	3rd/10
Commerce - Akard to Ervay	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	1,778,009	6,796	1,771,213	0	0	0	0	1,778,009	3rd/12
Commerce - Good-Latimer to Hall	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	1,680,604	208,535	1,472,069	0	0	0	0	1,680,604	4th/13
Commerce St. - Griffin to Harwood (Phase 1)	Thoroughfares	Economic Vibrancy	Citywide	98 Bond Program	297,281	283,346	13,935	0	0	0	0	297,281	N/A
Commerce St. - Levee to Hampton	Thoroughfares	Economic Vibrancy	03,06	03 Bond Program	285,228	285,228	0	0	0	0	0	285,228	2nd/13
Commerce St. - Levee to Hampton	Thoroughfares	Economic Vibrancy	03,06	06 Bond Program	297,750	297,750	0	1,687,250	0	0	0	1,985,000	2nd/13
Commerce St. at Ervay	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	197,366	0	197,366	0	0	0	0	197,366	2nd/11

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Commerce St. at Harwood	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	163,909	313	163,596	0	0	0	0	163,909	4th/12
Commerce St. at Lamar	Traffic Signal Upgrades	Economic Vibrancy	02	03 Bond Program	163,909	96	163,813	0	0	0	0	163,909	3rd/13
Commerce St. at Pearl Expwy.	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	163,909	0	163,909	0	0	0	0	163,909	4th/12
Community - Harry Hines to Northwest Hwy.	Thoroughfares	Economic Vibrancy	06	03 Bond Program	1,118,447	210,055	908,392	0	0	0	0	1,118,447	4th/12
Community - NW Hwy. to Denton Rd.	Sidewalk Improvements	Economic Vibrancy	06	06 Bond Program	0	0	0	53,595	0	0	0	53,595	4th/11
Community - Webb Chapel Ext. to NW Hwy.	Sidewalk Improvements	Economic Vibrancy	06	06 Bond Program	0	0	0	129,025	0	0	0	129,025	4th/11
Congressman Ln. - Denton Dr. to Monroe Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	125,818	125,818	0	0	0	0	0	125,818	3rd/10
Congressman Ln. - Denton Dr. to Monroe Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	95,327	93,796	1,531	0	0	0	0	95,327	3rd/10
Continental - Industrial to IH 35E	Thoroughfares	Economic Vibrancy	02	06 Bond Program	570,027	468,672	101,355	3,230,156	0	0	0	3,800,183	3rd/14
Continental Ave. over Trinity River	Bridge Repair and Modification	Economic Vibrancy	06	06 Bond Program	131,060	131,060	0	0	0	0	0	131,060	4th/11
Continental Ave. over Trinity River	Bridge Repair and Modification	Economic Vibrancy	06	03 Bond Program	108,161	106,442	1,719	0	0	0	0	108,161	4th/11
Contingency Reserve - 1995 Bond Program Street and Thoroughfares Proposition	Street Improvements	Economic Vibrancy	Citywide	95 Bond Program	1,759	0	1,759	0	0	0	0	1,759	N/A
Contingency Reserve - 1995 Bond Program Street and Thoroughfares Proposition	Street Improvements	Economic Vibrancy	Citywide	95 Bond Program	103,262	10,349	92,913	0	0	0	0	103,262	N/A

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Contingency Reserve - 2003 Bond Program Specified Streets Proposition	Street Improvements	Economic Vibrancy	Citywide	03 Bond Program	1,490,328	0	1,490,328	0	0	0	0	1,490,328	N/A
Contingency Reserve - 2006 Bond Program Steet & Transportation Improvements Proposition	Street Improvements	Economic Vibrancy	Citywide	06 Bond Program	4,290,131	0	4,290,131	8,605,056	11,219,226	0	0	24,114,413	N/A
Corregidor St. - Carbondale to Dead End	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	537,444	536,426	1,018	0	0	0	0	537,444	1st/11
Country View Rd. - Ashcrest to Bluestem	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	69,838	52,082	17,756	0	0	0	0	69,838	3rd/10
Cradlerock Dr. - Allentown Dr. to Amity Ln.	Street Resurfacing	Economic Vibrancy	05	03 Bond Program	63,932	63,932	0	0	0	0	0	63,932	4th/05
Crest Ridge Dr. - Wood Dale Dr. to Casa Oaks Dr.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	499,911	499,911	0	0	0	0	0	499,911	2nd/10
Crest Ridge Dr. - Wood Dale Dr. to Casa Oaks Dr.	Street Resurfacing	Economic Vibrancy	09	95 Bond Program	21,555	21,050	505	0	0	0	0	21,555	2nd/10
Crockett St. - Bryan to San Jacinto	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	51,197	51,197	0	0	0	0	0	51,197	4th/05
Cromwell 11001 - Royal to Cromwell	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	311,290	0	0	0	311,290	3rd/12
Cromwell 11001 - Royal to Cromwell	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	46,898	35,439	11,459	0	0	0	0	46,898	3rd/12
Crowdus St. (S) - Taylor St. to St Louis St.	Street Reconstruction	Economic Vibrancy	02	06 Bond Program	129,684	129,684	0	0	0	0	0	129,684	4th/10
Crowdus St. (S) - Taylor St. to St Louis St.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	26,990	26,990	0	0	0	0	0	26,990	4th/10
Crown Rd. - Emerald St. to Goodnight Ln.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	139,891	139,843	48	0	0	0	0	139,891	2nd/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Crown Rd. - Emerald St. to Goodnight Ln.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	751,784	751,784	0	0	0	0	0	751,784	2nd/12
Dallas City Center Streetscape Extension	Streetscape/Urban Design	Culture, Arts and Recreation	14	03 Bond Program	1,014,627	1,014,627	0	0	0	0	0	1,014,627	1st/10
Dallas County - 2006 Call for Projects	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	06 Bond Program	994,382	61,018	933,364	0	0	0	0	994,382	Various
Dallas North Pkwy. - Briargrove to RR North of President George Bush Turnpike	Intergovernmental Partnership Projects	Economic Vibrancy	12	03 Bond Program	659,258	659,258	0	0	0	0	0	659,258	2nd/09
Dallas North Pkwy. - Briargrove to RR North of President George Bush Turnpike	Intergovernmental Partnership Projects	Economic Vibrancy	12	Reimb	552,472	548,246	4,225	0	0	0	0	552,472	2nd/09
Dallas North Pkwy. - Haverwood to Briargrove	Intergovernmental Partnership Projects	Economic Vibrancy	12	03 Bond Program	593,678	593,678	0	0	0	0	0	593,678	2nd/09
Dallas North Pkwy. - Haverwood to Briargrove	Intergovernmental Partnership Projects	Economic Vibrancy	12	Reimb	536,093	532,615	3,479	0	0	0	0	536,093	2nd/09
Dartmoor(3351) and Cromwell Cir. - 'T' to Cromwell	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	118,961	118,961	0	0	0	0	0	118,961	1st/09
Davis - Hampton to Westmoreland	Intergovernmental Partnership Projects	Economic Vibrancy	01,03	06 Bond Program	645,125	118	645,007	178,642	4,611,795	0	0	5,435,562	4th/15
Delaware Ave. Bishop Ave. to Griffth Ave.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	0	0	0	110,655	0	0	0	110,655	4th/11
Denley Dr. (S) - Mentor Ave. to Kingsley Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	281,697	281,697	0	0	0	0	0	281,697	4th/11
Denton Dr. - King Rd. to Minert St.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	104,619	103,680	939	0	0	0	0	104,619	1st/10
Denton Dr. - King Rd. to Minert St.	Street Resurfacing	Economic Vibrancy	02	95 Bond Program	10,110	10,110	0	0	0	0	0	10,110	1st/10

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Denton Dr. - Lombardy to City Limit	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	06	06 Bond Program	0	0	0	0	552,893	0	0	552,893	3rd/13
Denton Dr. - Mockingbird Ln. to Inwood Rd.	Thoroughfares	Economic Vibrancy	02	03 Bond Program	2,762,957	2,755,559	7,398	0	0	0	0	2,762,957	4th/08
Design District, Arena, Victory, and Stemmons Pedestrian Walkways	Alternate Mode Transportation Trails	Culture, Arts and Recreation	02	03 Bond Program	96,680	96,680	0	0	0	0	0	96,680	N/A
Dickason Ave. - Cedar Springs Rd. to Oak Lawn Ave.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	90,320	90,320	0	0	0	0	0	90,320	4th/05
Dickerson St. - McCallum Blvd. to Frankford Rd.	Target Neighborhood	Clean, Healthy Environment	12	06 Bond Program	1,703,735	599,002	1,104,733	3,005,812	0	0	0	4,709,547	4th/12
Dilworth Rd. - Pagemill Rd. to Hillguard Rd.	Street Reconstruction	Economic Vibrancy	10	03 Bond Program	141,291	138,593	2,698	0	0	0	0	141,291	4th/11
Dilworth Rd. - Pagemill Rd. to Hillguard Rd.	Street Reconstruction	Economic Vibrancy	10	06 Bond Program	752,704	752,704	0	0	0	0	0	752,704	4th/11
District 14 Alley Petitions	Alley Petitions	Economic Vibrancy	14	06 Bond Program	112,261	112,261	0	0	0	0	0	112,261	1st/09
Dolphin Rd. at Haskell	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02, 07	95 Bond Program	58,000	0	58,000	0	0	0	0	58,000	4th/16
Dolphin Rd. - IH 30 to Military Pkwy.	Intergovernmental Partnership Projects	Economic Vibrancy	02, 07	06 Bond Program	874,073	865,363	8,709	0	0	0	0	874,073	1st/09
Dolphin Rd. - IH 30 to Military Pkwy. (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	02,07	03 Bond Program	347,006	347,006	0	0	0	0	0	347,006	1st/09
Dolphin Rd. - Samuell Blvd.	Traffic Signal Upgrades	Economic Vibrancy	02,07	03 Bond Program	109,272	0	109,272	0	0	0	0	109,272	3rd/13
Dolphin Rd. - Samuell Blvd. to Merrifield Ave.	Street Reconstruction	Economic Vibrancy	02, 07	06 Bond Program	409,088	397,615	11,473	0	0	0	0	409,088	3rd/11

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Doric St. - Abernathy Ave. to Cul-De-Sac	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	72,494	0	72,494	0	0	0	0	72,494	N/A
Duncanville Rd. over Five Mile Creek	Bridge Repair and Modification	Economic Vibrancy	03	06 Bond Program	120,087	119,298	789	0	0	0	0	120,087	4th/11
E. Kiest Blvd over Lancaster Kiest Shopping Center	Bridge Repair and Modification	Economic Vibrancy	04	06 Bond Program	237,335	192,932	44,403	0	0	0	0	237,335	4th/11
East Dallas Veloway - Phase 2A	Intergovernmental Partnership Projects	Economic Vibrancy	02, 09,14	06 Bond Program	0	0	0	500,000	0	0	0	500,000	4th/13
East Dallas Veloway (Phase I) - Winsted to Glasgow	Intergovernmental Partnership Projects	Economic Vibrancy	02,09,14	03 Bond Program	1,164,049	1,164,049	0	0	0	0	0	1,164,049	3rd/09
East Dallas Veloway (Phase I) - Winsted to Glasgow	Intergovernmental Partnership Projects	Economic Vibrancy	02,09,14	Reimb	170,040	98,630	71,410	0	0	0	0	170,040	3rd/09
East Dallas Veloway (Phase II) - Exposition to Glasgow	Intergovernmental Partnership Projects	Economic Vibrancy	02,14	03 Bond Program	3,291,200	3,290,910	290	0	0	0	0	3,291,200	3rd/09
East Dallas Veloway (Phase II) - Exposition to Glasgow	Intergovernmental Partnership Projects	Economic Vibrancy	02,14	Reimb	432,000	432,000	0	0	0	0	0	432,000	3rd/09
Easton - Lake Highlands to Lippitt	Street Reconstruction	Economic Vibrancy	9	95 Bond Program	141,011	141,011	0	0	0	0	0	141,011	2nd/02
EB IH-20 Exit Ramp to SB Clark Rd.	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	500,000	3,049	496,951	0	0	0	0	500,000	4th/11
Edgecliff Dr. - Queenswood Ln. to Lynngrove Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	56,390	56,390	0	0	0	0	0	56,390	3rd/10
Edgefield Ave. (N) - W. Davis St. to Kessler Pkwy.	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	304,143	304,143	0	0	0	0	0	304,143	4th/05
Edgefield Ave. (S) - Twelfth St to Burlington Blvd.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	0	0	0	79,386	0	0	0	79,386	4th/11

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Eight St. - Patton to R.L. Thornton Frwy.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	405,688	404,889	799	0	0	0	0	405,688	1st/11
Eight St. - Patton to R.L. Thornton Frwy.	Street Resurfacing	Economic Vibrancy	01	03 Bond Program	25,554	25,554	0	0	0	0	0	25,554	1st/11
Elm St. - Akard to Ervay	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	1,283,070	1,006,056	277,014	0	0	0	0	1,283,070	2nd/10
Elm St. - Good Latimer to Hall	Streetscape/Urban Design	Culture, Arts and Recreation	02	03 Bond Program	407,958	106,810	301,148	0	0	0	0	407,958	4th/13
Elm St. - Good Latimer to Hall	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	102,114	101,579	535	3,461,206	0	0	0	3,563,320	4th/13
Elm St. at Lamar	Traffic Signal Upgrades	Economic Vibrancy	02	03 Bond Program	163,909	0	163,909	0	0	0	0	163,909	3rd/13
Elm St. at Market	Traffic Signal Upgrades	Economic Vibrancy	02	03 Bond Program	163,909	83	163,826	0	0	0	0	163,909	3rd/12
Emily Rd. - Coit Rd. to Kit Ln.	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	303,717	303,717	0	0	0	0	0	303,717	4th/11
Empire Central - Empress Row to Oakbrook	Street Resurfacing	Economic Vibrancy	02,06	03 Bond Program	506,217	506,217	0	0	0	0	0	506,217	2nd/09
Empire Central - Governors Row to Empress Row	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	1,419,045	1,418,827	218	0	0	0	0	1,419,045	2nd/09
Empire Central Pl. - Empire Central Dr. to Empress Row	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	763,600	759,896	3,704	0	0	0	0	763,600	4th/10
Empress Row - (8900 Block) Profit to Viceroy	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	178,724	119,557	59,167	0	0	0	0	178,724	4th/08
Englewood Rd. - Tilden to Oakenwald St.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	232,826	0	232,826	0	0	0	0	232,826	1st/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Enid St. - Fairmont St. to Brown St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	49,542	49,542	0	0	0	0	0	49,542	4th/05
Envoy Ct. - Mockingbird Ln. to Mockingbird Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	367,656	367,656	0	0	0	0	0	367,656	2nd/07
Ervay St. - Pacific to Ross	Streetscape/Urban Design	Culture, Arts and Recreation	14	03 Bond Program	1,419,212	1,407,211	12,001	0	0	0	0	1,419,212	1st/10
Ervay St. (S) - Bellview St. to McKee St.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	50,730	50,730	0	0	0	0	0	50,730	3rd/05
Ervay St. (S) - Corinth St. to Conc. at South Blvd.	Street Resurfacing	Economic Vibrancy	02,07	03 Bond Program	440,602	440,602	0	0	0	0	0	440,602	3rd/05
Eudora Dr. (7110 - 7238) Mason Dells - St. Judes to Saint Michaels	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	40,492	40,492	0	0	0	0	0	40,492	2nd/12
Eudora Dr. (7110 - 7238) Mason Dells - St. Judes to Saint Michaels	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	152,022	0	152,022	0	0	0	0	152,022	2nd/12
Ewing Ave. (S) - Clarendon Dr. to Twelfth St.	Sidewalk Petitions	Economic Vibrancy	01, 07	06 Bond Program	50,002	19,465	30,537	0	0	0	0	50,002	3rd/11
Fair Park Link - Exposition to Hall	Intergovernmental Partnership Projects	Economic Vibrancy	02	03 Bond Program	2,704,036	2,286,006	418,030	0	0	0	0	2,704,036	2nd/13
Fairmont St. - McKinney Ave. to Cedar Springs Rd.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	104,913	104,913	0	0	0	0	0	104,913	4th/05
Fairport Rd. - Murdock Rd. to Dowdy Ferry Rd.	Street Petitions	Economic Vibrancy	08	06 Bond Program	116,856	78,586	38,270	662,182	0	0	0	779,038	2nd/12
Fairway Ave. - Gill St. to James St.	Street Petitions	Economic Vibrancy	07	95 Bond Program	14,480	13,866	614	0	0	0	0	14,480	1st/13
Fairway Ave. - Gill St. to James St.	Street Petitions	Economic Vibrancy	07	06 Bond Program	32,631	28,696	3,935	0	0	0	0	32,631	1st/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Federal - Akard to Ervay	Thoroughfares	Economic Vibrancy	14	06 Bond Program	45,021	18,243	26,778	0	0	0	0	45,021	4th/11
Fellows Ln. -Kiska St. to Saipan	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	288,241	287,251	989	0	0	0	0	288,241	1st/11
Ferguson Rd. - Cassandra Way to Drummond Dr.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	138,385	138,385	0	0	0	0	0	138,385	4th/04
Ferguson Rd. at Gus Thomasson	Traffic Signal Upgrades	Economic Vibrancy	09	03 Bond Program	109,273	0	109,273	0	0	0	0	109,273	3rd/12
Ferguson Rd. at IH 30 to Lakeland (Design)	Streetscape/Urban Design	Culture, Arts and Recreation	07	03 Bond Program	200,000	199,939	61	0	0	0	0	200,000	N/A
Ferguson Rd. at Shiloh	Street Modifications and Bottleneck Removal	Economic Vibrancy	09	03 Bond Program	716,470	695,193	21,277	0	0	0	0	716,470	3rd/11
Ferguson Rd. at Woodmeadow Pkwy.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	53,751	53,249	501	0	0	0	0	53,751	2nd/09
Field -Wood to Elm	Thoroughfares	Economic Vibrancy	14	06 Bond Program	166,538	89,587	76,951	0	0	0	0	166,538	4th/11
Field -Wood to Elm	Thoroughfares	Economic Vibrancy	14	03 Bond Program	4,744	4,744	0	0	0	0	0	4,744	4th/11
Fieldcrest Dr. - Spring Branch Dr. to Dartridge Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	143,775	143,775	0	0	0	0	0	143,775	4th/10
Fiji - Compton Project	Public Private Partnership	Economic Vibrancy	04	Reimb	3,514,983	2,679,628	835,355	0	0	0	0	3,514,983	3rd/11
Fiji - Compton Project	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	736,510	734,664	1,846	0	0	0	0	736,510	3rd/11
Finnell St. - Lombardy Ln. to Rentzel St.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	247,182	244,159	3,023	0	0	0	0	247,182	3rd/10

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Fitchburg St. - Chalk Hill Rd. to Weir St.	Street Reconstruction	Economic Vibrancy	03	03 Bond Program	342,805	86,960	255,844	0	0	0	0	342,805	2nd/12
Fitzhugh Ave. - Santa Fe Ave. to Ross Ave.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	373,533	373,533	0	0	0	0	0	373,533	3rd/04
Fitzhugh Ave. (N) - Deere St. to Capitol Ave.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	60,544	60,544	0	0	0	0	0	60,544	1st/05
Fitzhugh Ave. (N) - Ross to Deere	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	84,327	84,327	0	0	0	0	0	84,327	1st/05
Five Mile Creek Bikeway - IH 35E/Coombs	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	03,04,06	95 Bond Program	57,000	57,000	0	0	0	0	0	57,000	N/A
Five Mile Dr. - Yewpon Ave. to Frio Ln.	Street Resurfacing	Economic Vibrancy	04, 05	03 Bond Program	4,430	0	4,430	0	0	0	0	4,430	4th/10
Five Mile Dr. - Yewpon Ave. to Frio Ln.	Street Resurfacing	Economic Vibrancy	04, 05	06 Bond Program	273,476	273,476	0	0	0	0	0	273,476	4th/10
Flora St. - Arts District	Thoroughfares	Economic Vibrancy	14	95 Bond Program	526,517	526,517	0	0	0	0	0	526,517	2nd/10
Fordham Rd. - Bonnie View Rd. to Hale St.	Street Reconstruction	Economic Vibrancy	04	95 Bond Program	11,581	11,440	141	0	0	0	0	11,581	3rd/12
Fordham Rd. - Bonnie View Rd. to Hale St.	Street Reconstruction	Economic Vibrancy	04	06 Bond Program	2,584,849	341,280	2,243,569	0	0	0	0	2,584,849	3rd/12
Forest Ln. at 7008 Forest Ln. to El Hara Cir.	Street Resurfacing	Economic Vibrancy	11	03 Bond Program	135,737	135,737	0	0	0	0	0	135,737	3rd/05
Forest Ln. at Inwood Rd.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	13	95 Bond Program	51,460	51,460	0	0	0	0	0	51,460	2nd/06
Forest Ln. at Marsh Ln. to Midway Rd.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	601,798	601,798	0	0	0	0	0	601,798	3rd/05

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Forsythe Dr. - Gayglen to Komatty	Street Reconstruction	Economic Vibrancy	08	03 Bond Program	45,787	45,272	514	0	0	0	0	45,787	4th/12
Forsythe Dr. - Gayglen to Komatty	Street Reconstruction	Economic Vibrancy	08	06 Bond Program	0	0	0	65,160	0	0	0	65,160	4th/12
Forsythe Dr. - Gayglen to Komatty	Street Reconstruction	Economic Vibrancy	08	95 Bond Program	3,000	2,276	725	0	0	0	0	3,000	4th/12
Forsythe Dr. - Gayglen to Komatty	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	114,447	0	114,447	254,737	0	0	0	369,184	2nd/12
Fort Worth Ave. - Edgefield Ave. to IH 30	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	630,912	630,912	0	0	0	0	0	630,912	4th/11
Fort Worth Ave. - Streetscape Design	Streetscape/Urban Design	Culture, Arts and Recreation	03	03 Bond Program	198,500	189,375	9,125	0	0	0	0	198,500	N/A
Fouraker St. - Cedar Hill Ave. to N. Tyler St.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	168,182	166,376	1,806	0	0	0	0	168,182	3rd/10
Fowler St. - Missouri Ave. to Illinois Ave. (E)	Street Petitions	Economic Vibrancy	04	95 Bond Program	6,203	4,355	1,848	0	0	0	0	6,203	1st/13
Fowler St. - Missouri Ave. to Illinois Ave. (E)	Street Petitions	Economic Vibrancy	04	06 Bond Program	23,806	23,806	0	0	0	0	0	23,806	1st/13
Foxwood Ln. - Pleasant Dr. to Oak Hill Cir.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	147,559	147,559	0	0	0	0	0	147,559	4th/10
Frankford - Preston to Coit	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	15,834	2,687	13,147	0	0	0	0	15,834	N/A
Frankford - Rail line to Kelly	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	6,334	1,305	5,029	0	0	0	0	6,334	N/A
Frankford at Kelly	Street Reconstruction	Economic Vibrancy	12	03 Bond Program	31,950	31,650	300	0	0	0	0	31,950	4th/12

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Frankford at Kelly	Street Reconstruction	Economic Vibrancy	12	06 Bond Program	0	0	0	218,247	0	0	0	218,247	4th/12
Frankford Rd. - Coit to E. City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	12	03 Bond Program	3,176,500	2,405,397	771,103	0	0	0	0	3,176,500	2nd/12
Frankford Rd. - Coit to E. City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	12	Reimb	1,381,000	0	1,381,000	0	0	0	0	1,381,000	2nd/12
Franklin St. (S) - Gladiolus Ln. to Cul-de-sac	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	30,074	30,074	0	0	0	0	0	30,074	4th/11
Friendship Dr. - Rain Forest Dr. to Lake June Rd.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	38,544	0	0	0	38,544	4th/11
Furlong Dr. - Blue Grass Dr. to 145' N of Beau Purple Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	123,426	123,426	0	0	0	0	0	123,426	4th/11
Gallagher St. - Chihuahua St. to Vilbig Rd.	Street Resurfacing	Economic Vibrancy	03, 06	06 Bond Program	123,231	123,231	0	0	0	0	0	123,231	4th/11
Gallagher St. - Westmoreland to Norwich	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	288,106	288,106	0	0	0	0	0	288,106	4th/11
Gaspar Dr. - Larga Dr. to Lakemont Dr.	Street Resurfacing	Economic Vibrancy	06, 13	03 Bond Program	574,079	574,079	0	0	0	0	0	574,079	3rd/09
Gaston Ave. and Hall St.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02,14	98 Bond Program	47,388	47,388	0	0	0	0	0	47,388	3rd/03
Gaston Ave. at Connecticut Ln. to East Grand Ave.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	97,097	97,097	0	0	0	0	0	97,097	3rd/05
Gaston Ave. at Good Latimer to La Vista	Street Resurfacing	Economic Vibrancy	02,14	03 Bond Program	1,780,547	1,774,941	5,605	0	0	0	0	1,780,547	3rd/06
Gaston Ave. at Washington	Intergovernmental Partnership Projects	Economic Vibrancy	02,14	03 Bond Program	1,809,550	1,761,503	48,047	0	0	0	0	1,809,550	2nd/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Gaston Ave. at Washington	Intergovernmental Partnership Projects	Economic Vibrancy	02,14	Reimb	505,000	505,000	0	0	0	0	0	505,000	2nd/12
Gayglen Dr. over Elam Creek	Bridge Repair and Modification	Economic Vibrancy	05	06 Bond Program	144,036	111,307	32,729	0	0	0	0	144,036	4th/11
Gayglen Dr. over Elam Creek	Bridge Repair and Modification	Economic Vibrancy	05	95 Bond Program	6,188	5,537	651	0	0	0	0	6,188	4th/11
Gentry Dr. - Canada Dr. to Bernal	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	95,467	95,296	171	0	0	0	0	95,467	4th/11
Gladwood Ln. - Pinewood Dr. to Westfield Dr.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	162,761	162,761	0	0	0	0	0	162,761	4th/11
Glover Pass - Scyene Rd. to Overlook Dr.	Street Resurfacing	Economic Vibrancy	07	06 Bond Program	0	0	0	240,200	0	0	0	240,200	4th/11
Goldmark Dr. - Midpark Rd. to Spring Valley Rd.	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	277,286	277,286	0	0	0	0	0	277,286	4th/11
Good Latimer - Canton to Elm	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	625,613	26,718	598,895	0	0	0	0	625,613	4th/13
Good Latimer Expwy. (S) - Ferris St. to Corinth St.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	222,458	45,370	177,088	0	0	0	0	222,458	4th/12
Good Latimer Expwy. (S) -Dawson St. to Ferris St.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	1,150,909	60,610	1,090,299	0	0	0	0	1,150,909	4th/12
Goodman St. - N Bagley St. to Morocco Ave.	Street Petitions	Economic Vibrancy	06	06 Bond Program	387,619	360,463	27,156	0	0	0	0	387,619	4th/10
Goodnight - Royal to North of Harcourt	Thoroughfares	Economic Vibrancy	06	06 Bond Program	506,058	370,867	135,191	2,867,660	0	0	0	3,373,718	2nd/13
Goodnight - Joe Field to Royal	Thoroughfares	Economic Vibrancy	06	06 Bond Program	572,075	252,041	320,034	3,241,760	0	0	0	3,813,835	2nd/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Goodwin Ave. and Vanderbilt Ave. - Laneri Ave. to Glencoe St.	Alley Petitions	Economic Vibrancy	14	06 Bond Program	57,675	0	57,675	0	0	0	0	57,675	4th/11
Goodwin Ave. and Vanderbilt Ave. - Laneri Ave. to Glencoe St.	Alley Petitions	Economic Vibrancy	14	03 Bond Program	29,148	25,231	3,916	0	0	0	0	29,148	4th/11
Goodwin Ave. - Greenville Ave. to Matilda St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	32,413	32,413	0	0	0	0	0	32,413	3rd/05
Gordon St. - Swiss Ave. to Live Oak St.	Street Reconstruction	Economic Vibrancy	14	06 Bond Program	446,705	41,991	404,714	0	0	0	0	446,705	1st/12
Governors Row - Empire Central to Regal Row	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	248,807	248,807	0	0	0	0	0	248,807	4th/11
Grand Ave. - Good Latimer Expwy. to RB Cullum	Street Resurfacing	Economic Vibrancy	07	03 Bond Program	382,484	382,484	0	0	0	0	0	382,484	3rd/05
Greenbrier and Caruth - Durham to Boedeker	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	200,917	200,917	0	0	0	0	0	200,917	3rd/07
Greendale Dr. - Tonawanda Dr. to Bruton Rd.	Street Resurfacing	Economic Vibrancy	05	03 Bond Program	21,574	19,488	2,086	0	0	0	0	21,574	4th/11
Greendale Dr. - Tonawanda Dr. to Bruton Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	168,147	168,147	0	0	0	0	0	168,147	4th/11
Greenstone Dr. - Pinewood Dr. to Gladwood Ln.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	106,027	106,027	0	0	0	0	0	106,027	4th/10
Greenville Ave. - Belmont to Ross	Streetscape/Urban Design	Culture, Arts and Recreation	14	03 Bond Program	88,773	85,383	3,390	0	0	0	0	88,773	4th/11
Greenville Ave. - Belmont to Ross	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	1,358,324	1,358,324	0	0	0	0	0	1,358,324	4th/11
Greenville Ave. - Bryan St. to Palo Pinto Ave.	Street Resurfacing	Economic Vibrancy	02, 14	06 Bond Program	194,538	194,538	0	0	0	0	0	194,538	N/A

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Greenville Ave. - Bryan St. to Palo Pinto Ave.	Street Resurfacing	Economic Vibrancy	02, 14	03 Bond Program	105,940	0	105,940	0	0	0	0	105,940	N/A
Greenville Ave. - Winton St. to Mockingbird Ln.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	39,359	39,359	0	0	0	0	0	39,359	2nd/10
Greenville Ave. - Winton St. to Mockingbird Ln.	Street Resurfacing	Economic Vibrancy	14	95 Bond Program	2,122	1,891	231	0	0	0	0	2,122	2nd/10
Griffin St. - IH30 to Main	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	573,884	495,330	78,554	4,668,960	0	0	0	5,242,844	3rd/13
Griffin St. (N) - San Jacinto to Field	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	147,294	147,294	0	0	0	0	0	147,294	3rd/04
Griffin St. (S) - Main to Young	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	103,110	103,110	0	0	0	0	0	103,110	3rd/04
Gurley Ave. - Dead End to Stonewall St.	Street Resurfacing	Economic Vibrancy	02,0 7	06 Bond Program	86,873	86,873	0	0	0	0	0	86,873	3rd/10
Gurley Ave. - Dead End to Stonewall St.	Street Resurfacing	Economic Vibrancy	02,0 7	95 Bond Program	598	137	461	0	0	0	0	598	3rd/10
Halifax St. - Mockingbird Ln. to RR Tracks	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	197,624	181,606	16,018	0	0	0	0	197,624	4th/11
Hall St. - Central (US 75) to Duff	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	56,500	19,125	37,375	0	0	0	0	56,500	2nd/10
Hall St. - Marie to McKinney	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	105,999	105,999	0	0	0	0	0	105,999	1st/06
Hall St. (N) - Duff St. to Marie St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	166,127	73,365	92,762	0	0	0	0	166,127	1st/06
Hall St. at Turtle Creek	Bridge Repair and Modification	Economic Vibrancy	14	03 Bond Program	50,749	50,749	0	0	0	0	0	50,749	4th/07

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hammerly Dr. - Bernal Dr. to Dead End	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	403,415	403,415	0	0	0	0	0	403,415	4th/11
Hampton Rd. and Inwood Bridge over Trinity River	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	06	95 Bond Program	622,786	615,094	7,693	0	0	0	0	622,786	1st/10
Handley Dr. - Greenbriar Ln. to Stemmons Ave.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	74,014	74,014	0	0	0	0	0	74,014	4th/10
Handley Dr. - Greenbriar Ln. to Stemmons Ave.	Street Resurfacing	Economic Vibrancy	03	95 Bond Program	307	307	0	0	0	0	0	307	4th/10
Happy Hollow Ln. - Bitter Creek to Cheyenne Rd.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	42,373	0	0	0	42,373	4th/11
Hargrove Dr. - Webb Chapel Ext. to Larga Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	38,899	38,484	415	0	0	0	0	38,899	3rd/10
Harlingen St. - Leath St. to Dead End	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	45,060	44,908	152	0	0	0	0	45,060	4th/11
Harry Hines - Motor St. to Oak Lawn	Intergovernmental Partnership Projects	Economic Vibrancy	02	03 Bond Program	861,143	150,068	711,075	0	0	0	0	861,143	2nd/06
Harwood St. at Main St.	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	197,327	0	197,327	0	0	0	0	197,327	3rd/12
Haskell Ave. - Gaston Ave. to Live Oak St.	Street Resurfacing	Economic Vibrancy	02,14	03 Bond Program	95,472	95,472	0	0	0	0	0	95,472	4th/05
Haskell Ave. - Lemmon to IH 30	Thoroughfares	Economic Vibrancy	02,14	95 Bond Program	1,372,345	1,372,345	0	0	0	0	0	1,372,345	N/A
Haskell Ave. - Ross Ave. to Live Oak St.	Street Resurfacing	Economic Vibrancy	02,14	03 Bond Program	177,780	177,780	0	0	0	0	0	177,780	4th/05
Haskell Ave. (N) - Main St. to Simpson St.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	69,903	69,903	0	0	0	0	0	69,903	4th/05

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Haskell Ave. (N) - Worth St. to Junius St.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	40,150	40,150	0	0	0	0	0	40,150	4th/05
Haskell Ave. at Ross Ave.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02,14	95 Bond Program	32,313	32,313	0	0	0	0	0	32,313	2nd/06
Hatcher - Haskell Ave. to Industrial	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	07	03 Bond Program	12,008	12,008	0	0	0	0	0	12,008	4th/16
Hatcher - Haskell Ave. to Industrial	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	07	95 Bond Program	142,829	142,829	0	0	0	0	0	142,829	4th/16
Hatcher (Dolphin Rd.) - Haskell Ave. to Spring	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	07	98 Bond Program	392,037	922	391,115	0	0	0	0	392,037	3rd/13
Hawick Ln. - Mixon Dr. to Wemdon Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	246,955	35,855	211,100	0	0	0	0	246,955	1st/10
Heather Glen Dr. - Lake Placid Dr. to Marblehead Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	201,433	201,433	0	0	0	0	0	201,433	4th/11
Helena Ave. - Elam Rd. to Jeane St.	Street Petitions	Economic Vibrancy	05	06 Bond Program	1,078,770	162,953	915,817	0	0	0	0	1,078,770	2nd/12
Henderson Ave. (S) - Winslow Ave. to Oleander St.	Street Reconstruction	Economic Vibrancy	02	06 Bond Program	607,071	96,519	510,552	0	0	0	0	607,071	3rd/12
Henderson Ave. at Ross Ave.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02,14	95 Bond Program	41,497	41,497	0	0	0	0	0	41,497	2nd/06
Hickory St. - Ervay St. to First Ave.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	126,272	125,658	614	0	0	0	0	126,272	3rd/08
Hickory St. - Ervay St. to First Ave.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	627,940	627,940	0	0	0	0	0	627,940	3rd/08
Hidden Valley Dr. - Carioca Dr. to Dead End	Street Resurfacing	Economic Vibrancy	05, 08	06 Bond Program	0	0	0	80,407	0	0	0	80,407	4th/11

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Highland Glen Trl. - Highland Heather to Meandering	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	94,704	65,840	28,864	0	0	0	0	94,704	4th/11
Highland Rd. - Ferguson Rd. to Jim Miller	Local Collector	Economic Vibrancy	07	98 Bond Program	3,560,267	3,560,267	0	0	0	0	0	3,560,267	4th/08
Highwood Dr. - San Marcus Ave. to Crest Ridge Dr.	Street Resurfacing	Economic Vibrancy	09	95 Bond Program	642	410	232	0	0	0	0	642	2nd/10
Highwood Dr. - San Marcus Ave. to Crest Ridge Dr.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	54,100	54,100	0	0	0	0	0	54,100	2nd/10
Hillard Dr. - Traymore Ave. to Hillburn Dr.	Street Resurfacing	Economic Vibrancy	04, 05	06 Bond Program	0	0	0	176,513	0	0	0	176,513	4th/11
Hillburn Dr. - Courtney to Seco	Street Reconstruction	Economic Vibrancy	04,05	03 Bond Program	893,358	893,358	0	0	0	0	0	893,358	2nd/07
Hillcrest - Arapaho to Beltline	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	28,502	23,058	5,444	0	0	0	0	28,502	4th/10
Hillcrest - Campbell to Arapaho	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	123,253	123,253	0	0	0	0	0	123,253	4th/10
Hillcrest - La Bolsa Dr. to Belt Line Rd.	Street Resurfacing	Economic Vibrancy	11,12	03 Bond Program	773,205	773,205	0	0	0	0	0	773,205	2nd/05
Hillcrest - Royal to Loop 12 - Northwest Hwy.	Intergovernmental Partnership Projects	Economic Vibrancy	11,13	03 Bond Program	760,000	760,000	0	0	0	0	0	760,000	4th/04
Holcomb Rd. - Tonawanda Dr. to Bruton Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	176,412	176,412	0	0	0	0	0	176,412	4th/10
Holcomb Rd. - Tonawanda Dr. to Bruton Rd.	Street Resurfacing	Economic Vibrancy	05	95 Bond Program	1,250	791	459	0	0	0	0	1,250	4th/10
Holden Ave. - Beckley Ave. to Michigan Ave.	Sidewalk Safety	Economic Vibrancy	04	03 Bond Program	91,166	91,166	0	0	0	0	0	91,166	1st/06

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hood St. - Maple Ave. to Hall St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	118,323	118,323	0	0	0	0	0	118,323	4th/05
Hope Restoration Utility	Public Private Partnership	Economic Vibrancy	07	03 Bond Program	51,165	51,165	0	0	0	0	0	51,165	4th/06
Housley Dr. - Joaquin Dr. to 2427 Housley Dr.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	39,245	39,245	0	0	0	0	0	39,245	3rd/05
Houston School Rd. - Camp Wisdom to 4000' South	Thoroughfares	Economic Vibrancy	05,08	03 Bond Program	1,968,569	1,968,569	0	0	0	0	0	1,968,569	2nd/07
Houston School Rd. at Laureland	Streetscape/Urban Design	Culture, Arts and Recreation	05	06 Bond Program	347,375	227,872	119,503	0	0	0	0	347,375	2nd/10
Houston Schoool Road at Camp Wisdom	Thoroughfares	Economic Vibrancy	8	03 Bond Program	66,705	65,471	1,234	0	0	0	0	66,705	3rd/11
Houston St. - Ross to Woodall Rodgers	Thoroughfares	Economic Vibrancy	Citywide	95 Bond Program	750,000	750,000	0	0	0	0	0	750,000	2nd/03
Houston St. Viaduct - Contract I	Bridge Repair and Modification	Economic Vibrancy	01,06	95 Bond Program	92,777	92,777	0	0	0	0	0	92,777	1st/98
Houston St. Viaduct - Rehabilitation	Intergovernmental Partnership Projects	Economic Vibrancy	02,03	03 Bond Program	1,216,681	1,216,681	0	0	0	0	0	1,216,681	2nd/06
Houston -Young to Elm	Thoroughfares	Economic Vibrancy	02	03 Bond Program	43,871	37,697	6,174	0	0	0	0	43,871	4th/11
Houston -Young to Elm	Thoroughfares	Economic Vibrancy	02	06 Bond Program	521,690	58,061	463,629	0	0	0	0	521,690	4th/11
Huttig Ave. - Shortal Dr. to Buckner Blvd. (S)	Sidewalk Petitions	Economic Vibrancy	04	06 Bond Program	28,027	17,600	10,427	0	0	0	0	28,027	3rd/11
Hyer St. - Lomo Alto to Dead End	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	40,547	40,482	65	0	0	0	0	40,547	3rd/10

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
I-30 Bridge Concept	Bridge Repair and Modification	Economic Vibrancy	Citywide	98 Bond Program	20,000	20,000	0	0	0	0	0	20,000	N/A
I-635 corridor (LBJ) - Approaches and Transitions - I-35E to US 75 including I-35E.	Thoroughfares	Economic Vibrancy	13	06 Bond Program	200,150	200,150	0	0	9,429,196	0	0	9,629,346	4th/15
IH 20 Frontage Rd. - Bonnie View to JJ Lemmon	Intergovernmental Partnership Projects	Economic Vibrancy	08	06 Bond Program	4,281,162	4,280,825	337	0	0	0	0	4,281,162	3rd/10
IH 635 Service Rd. - Northwest Hwy. to Ferguson	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	10	95 Bond Program	200,000	0	200,000	0	0	0	0	200,000	N/A
Illinois Ave. (W) - Cockrell Hill to 300 Ft. W. of Duncanville Rd.	Street Resurfacing	Economic Vibrancy	01,03	03 Bond Program	773,399	773,399	0	0	0	0	0	773,399	4th/06
Image Ln. (4406 - 4530) "T" Alley to Cockrell Hill	Alley Reconstruction	Economic Vibrancy	03	03 Bond Program	41,558	40,670	887	0	0	0	0	41,558	2nd/12
Image Ln. (4406 - 4530) "T" Alley to Cockrell Hill	Alley Reconstruction	Economic Vibrancy	03	06 Bond Program	142,126	0	142,126	0	0	0	0	142,126	2nd/12
Industrial Blvd. - S of IH 30 to N of Commerce St. (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	02,06	03 Bond Program	217,672	200,401	17,271	0	0	0	0	217,672	4th/14
Industrial Blvd. - S of IH 30 to N of Commerce St. (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	02,06	98 Bond Program	150,000	150,000	0	0	0	0	0	150,000	4th/14
Industrial Blvd. (N) - Commerce St. to Irving Blvd.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	1,100,041	1,100,041	0	0	0	0	0	1,100,041	3rd/05
Infrastructure improvements related to Public and Private Partnership	Public Private Partnership	Economic Vibrancy	04,05,07	03 Bond Program	5,626,235	299,024	5,327,210	0	0	0	0	5,626,235	Various
Intersection Improvements - Congestion Mitigation and Air Quality (CMAQ) City Wide	Participation With Other Government Agencies - Intersections	Economic Vibrancy	Citywide	98 Bond Program	817,600	743,467	74,133	0	0	0	0	817,600	Various
Intersection Improvements - Congestion Mitigation and Air Quality (CMAQ) City Wide	Participation With Other Government Agencies - Intersections	Economic Vibrancy	Citywide	95 Bond Program	399,698	372,126	27,572	0	0	0	0	399,698	Various

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Intersections - Designated Locations II	Participation With Other Government Agencies - Intersections	Economic Vibrancy	Citywide	95 Bond Program	1,176,149	1,176,149	0	0	0	0	0	1,176,149	4th/11
Iowa Ave. (E) - Bruck St. to Corinth St.	Street Resurfacing	Economic Vibrancy	04	06 Bond Program	99,450	99,450	0	0	0	0	0	99,450	4th/11
Iron Ridge St. - Lakawana St. to Stemmons Fwry.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	35,775	35,775	0	0	0	0	0	35,775	3rd/08
Iron Ridge St. - Lakawana St. to Stemmons Fwry.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	187,233	187,233	0	0	0	0	0	187,233	3rd/08
Iroquois Dr. - Dead End to Chippewa Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	54,139	54,139	0	0	0	0	0	54,139	4th/11
Irving Blvd. at Mockingbird Ln. - Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	06	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	3rd/12
Irving Blvd. (N Service Rd.) - Mockingbird Ln. to Woodall St.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	215,279	202,910	12,369	0	0	0	0	215,279	3rd/12
Irving Blvd. (N Service Rd.) - Mockingbird Ln. to Woodall St.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	2,125,040	0	2,125,040	0	0	0	0	2,125,040	3rd/12
Jefferson Blvd. (W) - Hampton Rd. to City Limit	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	1,523,497	1,523,497	0	0	0	0	0	1,523,497	4th/11
Jerome St. - Beeman St. to Dolphin Rd.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	258,119	257,411	709	0	0	0	0	258,119	3rd/10
Jim Miller - Elam to Loop 12	Intergovernmental Partnership Projects	Economic Vibrancy	05	98 Bond Program	749,707	749,707	0	0	0	0	0	749,707	4th/05
Jim Miller (N) - IH 30 to Samuell	Street Resurfacing	Economic Vibrancy	04	03 Bond Program	100,279	71,102	29,177	0	0	0	0	100,279	3rd/11
Johnson Place - Roseland Ave. to Munger Ave.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	3,156	3,156	0	0	0	0	0	3,156	4th/05

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Jupiter Rd. - Garland Rd. to Centerville	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	09	95 Bond Program	277,001	277,001	0	0	0	0	0	277,001	4th/08
Kathy Trail Extension Phase III - Mccommas to Amesb	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	02,06,09, 14	Reimb	2,480,080	0	2,480,080	0	0	0	0	2,480,080	4th/11
Katy Trail Extension - Phase VI	Intergovernmental Partnership Projects	Economic Vibrancy	14	06 Bond Program	1,283,437	12,784	1,270,653	1,581,128	0	0	0	2,864,565	4th/12
Katy Trail Extension - Skillman to White Rock Station	Intergovernmental Partnership Projects	Economic Vibrancy	09,14	03 Bond Program	1,994,945	301,812	1,693,133	0	0	0	0	1,994,945	4th/12
Katy Trail Extension - Skillman to White Rock Station	Intergovernmental Partnership Projects	Economic Vibrancy	09,14	Reimb	3,390,694	965,583	2,425,111	0	0	0	0	3,390,694	4th/12
Katy Trail Extension Phase III - McCommas to Ames	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	02,06,09, 14	98 Bond Program	1,001,264	994,740	6,524	0	0	0	0	1,001,264	3rd/11
Keeneland Pkwy. - Cavalcade Dr. to Merrifield Rd.	Street Resurfacing	Economic Vibrancy	03, 06	06 Bond Program	0	0	0	116,271	0	0	0	116,271	4th/11
Keenland Pkwy. - 670 E Walton Walker Frwy. to Walton Walker Frwy.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	115,378	0	0	0	115,378	4th/11
Keller Springs - Dallas North Tollway to Preston	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	168,095	168,095	0	0	0	0	0	168,095	4th/10
Keller Springs Rd. at West Groove Dr Roundabout	Street Improvements	Economic Vibrancy	12	06 Bond Program	24,963	24,963	0	0	0	0	0	24,963	N/A
Kelly Blvd. - Frankford Rd. to Timber Oaks Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	141,538	141,538	0	0	0	0	0	141,538	4th/11
Kelly Blvd. - Michelangelo to Rosemeade	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	12	98 Bond Program	406,383	400,504	5,879	0	0	0	0	406,383	1st/08
Kelly Blvd. - Michelangelo to Rosemeade	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	12	Reimb	59,174	0	59,174	0	0	0	0	59,174	1st/08

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Kelly Blvd. - Old Mill to Frankford	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	45,295	45,295	0	0	0	0	0	45,295	4th/10
Kelly Blvd. - Old Mill to Frankford	Sidewalk Improvements	Economic Vibrancy	12	95 Bond Program	722	722	0	0	0	0	0	722	4th/10
Kelso Dr. - Beau Purple Dr. to 533 Kelso Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	66,963	66,963	0	0	0	0	0	66,963	4th/11
Kessler Canyon Dr. - Kessler Pkwy. to Evergreen Hill Rd.	Street Resurfacing	Economic Vibrancy	03	95 Bond Program	1,423	1,215	208	0	0	0	0	1,423	2nd/10
Kessler Canyon Dr. - Kessler Pkwy. to Evergreen Hill Rd.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	80,444	80,444	0	0	0	0	0	80,444	2nd/10
Kessler Pkwy. - Edgefield Ave. to Colorado Blvd.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	201,658	201,658	0	0	0	0	0	201,658	3rd/10
Kessler Pkwy. - Edgefield Ave. to Colorado Blvd.	Street Resurfacing	Economic Vibrancy	03	95 Bond Program	3,638	618	3,020	0	0	0	0	3,638	3rd/10
Kidd Springs Dr. - Tyler St. to Sylvan Ave.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	31,205	31,205	0	0	0	0	0	31,205	3rd/10
Kidd Springs Dr. - Tyler St. to Sylvan Ave.	Street Resurfacing	Economic Vibrancy	01	95 Bond Program	1,310	815	495	0	0	0	0	1,310	3rd/10
Kiest Blvd. over DART (BNSF) RR	Bridge Repair and Modification	Economic Vibrancy	04	03 Bond Program	101,559	97,901	3,658	0	0	0	0	101,559	4th/11
Kiest Blvd. over DART (BNSF) RR	Bridge Repair and Modification	Economic Vibrancy	04	06 Bond Program	130,998	129,083	1,915	0	0	0	0	130,998	4th/11
Kiest Five Mile Hike and Bike Trail	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	446,625	365,705	80,920	0	0	0	0	446,625	4th/12
Kilburn Ave. - Corrigan Ave. to Haas Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	284,998	0	0	0	284,998	4th/11

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Killion Dr. - Coppedge Ln. to Gooding Dr.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	82,167	82,167	0	0	0	0	0	82,167	3rd/06
Kimballdale Dr. - Wenatchee Dr. to Oak Arbor Dr.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	69,115	69,115	0	0	0	0	0	69,115	4th/11
Kimsey Dr. - Maple Ave. to Dead End	Street Petitions	Economic Vibrancy	02	06 Bond Program	74,345	73,887	458	414,935	0	0	0	489,280	2nd/12
Kimsey Dr. - Maple Ave. to Dead End	Street Petitions	Economic Vibrancy	02	03 Bond Program	11,745	11,745	0	0	0	0	0	11,745	2nd/12
King Arthur Dr. - 9200 Block	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	803,812	803,812	0	0	0	0	0	803,812	3rd/08
King James Dr. - Regal Row to Roundtable	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	987,761	987,761	0	0	0	0	0	987,761	3rd/08
Kings Hwy. - Polk to Timbergrove	Barrier Free Ramps	Economic Vibrancy	03	06 Bond Program	17,840	17,656	184	0	0	0	0	17,840	3rd/08
Kingsbury (6608) and Winchester - Freemont to Berryhill	Alley Reconstruction	Economic Vibrancy	09	03 Bond Program	147,184	147,129	55	0	0	0	0	147,184	4th/10
Kingstree Dr. - Roundrock Dr. to D.E. at Cul-de-Sac	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	66,368	0	0	0	66,368	4th/11
Kinkaid Cir. - Webb Chapel Rd. to Cul-De-Sac	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	25,484	25,484	0	0	0	0	0	25,484	4th/11
Knox St. - McKinney Ave. to City Limit	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	104,558	104,558	0	0	0	0	0	104,558	4th/05
Knoxville St. - Dead End to Old Spanish Tr.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	95,004	93,773	1,231	0	0	0	0	95,004	4th/10
La Foy Blvd. - Versailles Ave. (N) to Lemmon Wood	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	78,607	78,607	0	0	0	0	0	78,607	2nd/07

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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La Prada - Millmar to Motley	Intergovernmental Partnership Projects	Economic Vibrancy	09	06 Bond Program	0	0	0	190,009	0	0	0	190,009	2nd/12
La Prada Dr. - Oates Dr. to Millmar Dr.	Street Resurfacing	Economic Vibrancy	07	06 Bond Program	427,590	427,590	0	0	0	0	0	427,590	4th/11
La Verdura Dr. - Alto Caro Dr. to El Pastel Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	182,279	182,279	0	0	0	0	0	182,279	4th/11
Lake Cliff Tower Innovation	Streetscape/Urban Design	Culture, Arts and Recreation	01,03	95 Bond Program	19,459	19,459	0	0	0	0	0	19,459	1st/09
Lake Cliff Tower Innovation	Streetscape/Urban Design	Culture, Arts and Recreation	01,03	03 Bond Program	392,092	392,084	8	0	0	0	0	392,092	1st/09
Lake June Rd. - Pemberton Dr. to C F Hawn Frwy. (Service Rd.)	Street Reconstruction	Economic Vibrancy	05	03 Bond Program	125,795	125,122	672	0	0	0	0	125,795	4th/12
Lake June Rd. - Pemberton Dr. to C F Hawn Frwy. (Service Rd.)	Street Reconstruction	Economic Vibrancy	05	06 Bond Program	1,025,703	0	1,025,703	0	0	0	0	1,025,703	4th/12
Lake June Rd. over Prairie Creek	Bridge Repair and Modification	Economic Vibrancy	05	06 Bond Program	140,978	140,978	0	0	0	0	0	140,978	4th/11
Lamar St. (N and S) - McKinney to IH 30	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	467,683	467,683	0	0	0	0	0	467,683	3rd/04
Lamar St. (S) - Pine St. to Stoneman St.	Street Resurfacing	Economic Vibrancy	07	03 Bond Program	87,603	87,603	0	0	0	0	0	87,603	4th/05
Lancaster Rd. (S) - Morgan Dr. to LBJ	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	230,500	0	0	0	230,500	4th/11
Laneri Ave. - Merrimac Ave. to Mercedes Ave.	Street Petitions	Economic Vibrancy	14	06 Bond Program	30,254	29,254	1,000	0	0	0	0	30,254	2nd/12
Larchfield Ln. - Lynbrook Dr. to Longmeadow Dr.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	0	0	0	49,138	0	0	0	49,138	4th/11

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Larmanda St. - Skillman St. to Wild Valley Dr.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	231,601	231,601	0	0	0	0	0	231,601	3rd/04
Lauderdale Dr. - 56th St. south to dead-end	Street Petitions	Economic Vibrancy	08	03 Bond Program	592,061	51,979	540,082	0	0	0	0	592,061	4th/12
Lawson Rd. over Mesquite Br. Trib.	Bridge Repair and Modification	Economic Vibrancy	08	03 Bond Program	49,699	48,189	1,510	0	0	0	0	49,699	4th/11
Lawson Rd. over Mesquite Br. Trib.	Bridge Repair and Modification	Economic Vibrancy	08	06 Bond Program	51,052	42,507	8,546	0	0	0	0	51,052	4th/11
LBJ and IH 635 - Luna to US 75	Intergovernmental Partnership Projects	Economic Vibrancy	06,11,13	03 Bond Program	4,930,608	4,930,027	581	0	0	0	0	4,930,608	4th/15
LBJ and IH 635 - Luna to US 75	Intergovernmental Partnership Projects	Economic Vibrancy	06,11,13	Reimb	2,820,000	2,820,000	0	0	0	0	0	2,820,000	4th/15
LBJ and IH 635 - US 75 to La Prada	Intergovernmental Partnership Projects	Economic Vibrancy	09,10,11	03 Bond Program	5,000,000	1,430,691	3,569,309	0	0	0	0	5,000,000	N/A
LBJ and Skillman - DART Station Pedestrian Bridge	Intergovernmental Partnership Projects	Economic Vibrancy	10	03 Bond Program	392,223	391,370	853	0	0	0	0	392,223	3rd/11
LBJ and Skillman - DART Station Pedestrian Bridge	Intergovernmental Partnership Projects	Economic Vibrancy	10	Reimb	168,807	168,807	0	0	0	0	0	168,807	3rd/11
Leameadow 7119 and Town Bluff - Hillcrest to Wildvine	Alley Reconstruction	Economic Vibrancy	12	03 Bond Program	306,690	306,690	0	0	0	0	0	306,690	3rd/10
Ledbetter Ext. - Merrifield to Mt. Creek (Construction)	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	924	0	924	0	0	0	0	924	4th/13
Ledbetter Ext. - Merrifield to Mt. Creek (Construction)	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	0	0	0	0	2,658,000	0	0	2,658,000	4th/13
Ledbetter Ext. - Merrifield to Mt. Creek (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	314,000	314,000	0	0	0	0	0	314,000	4th/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Ledbetter/Grady Niblo Ext - Merrifield to Mt. Creek	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	8,319	0	8,319	0	1,325,055	0	0	1,333,374	4th/13
Leigh Ann Dr. - Kirnwood Dr. to Wheatland Rd.	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	346,133	346,133	0	0	0	0	0	346,133	4th/08
Lemmon Ave. - Caddo St. to N Haskell Ave.	Street Reconstruction	Economic Vibrancy	14	06 Bond Program	1,084,855	781,520	303,335	0	0	0	0	1,084,855	3rd/11
Lemmon Ave. at Shorecrest	Traffic Signal Upgrades	Economic Vibrancy	06,14	03 Bond Program	72,841	72,841	0	0	0	0	0	72,841	3rd/06
Liberty St. - Bryan St. to Live Oak St.	Street Reconstruction	Economic Vibrancy	14	06 Bond Program	308,865	185,985	122,880	0	0	0	0	308,865	1st/11
Library Ln. - Camp Wisdom Rd. to Dead End	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	97,321	97,321	0	0	0	0	0	97,321	4th/11
Linfield - SH 310 to Illinois Ave.	Intergovernmental Partnership Projects	Economic Vibrancy	04,05	03 Bond Program	552,974	552,974	0	0	0	0	0	552,974	3rd/06
Linfield - SH 310 to Illinois Ave.	Intergovernmental Partnership Projects	Economic Vibrancy	04,05	98 Bond Program	170,000	170,000	0	0	0	0	0	170,000	3rd/06
Lippitt Ave. - Easton Rd. to Lochwood Blvd.	Street Reconstruction	Economic Vibrancy	09	03 Bond Program	1,415,375	1,222,241	193,134	0	0	0	0	1,415,375	4th/08
Live Oak - Bryan St. to La Vista Dr.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	305,524	305,524	0	0	0	0	0	305,524	4th/04
Live Oak - Liberty St. to Peak St.	Street Resurfacing	Economic Vibrancy	02, 14	03 Bond Program	203,867	203,867	0	0	0	0	0	203,867	2nd/08
Live Oak - Liberty St. to Peak St.	Street Resurfacing	Economic Vibrancy	02, 14	06 Bond Program	739,691	739,691	0	0	0	0	0	739,691	2nd/08
Live Oak - Liberty to Peak (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	02,14	03 Bond Program	220,000	220,000	0	0	0	0	0	220,000	4th/08

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Live Oak -Olive to Central Blvd.	Thoroughfares	Economic Vibrancy	14	06 Bond Program	472,192	54,229	417,963	0	0	0	0	472,192	4th/13
Locust Ave. - Dalton St. to Dead End	Street Petitions	Economic Vibrancy	04	06 Bond Program	157,392	153,159	4,233	0	0	0	0	157,392	1st/13
Logan - Good Latimer to Myrtle	Street Improvements	Economic Vibrancy	7	03 Bond Program	85,000	0	85,000	0	0	0	0	85,000	4th/12
Logan - Good Latimer to Myrtle	Street Improvements	Economic Vibrancy	7	Capital Construction	85,000	0	85,000	0	0	0	0	85,000	4th/12
Lone Star Dr. - Commerce St. to Dead End (BNSF RR)	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	427,561	319,260	108,301	0	0	0	0	427,561	3rd/10
Loop 12 - Spur 408 to IH 35E	Intergovernmental Partnership Projects	Economic Vibrancy	03,06	03 Bond Program	483,744	512	483,232	0	0	0	0	483,744	N/A
Los Gatos Dr. - Kirnwood Dr. to Dead End	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	39,977	39,977	0	0	0	0	0	39,977	4th/11
Lovedale - Harry Hines to Mohawk	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	0	0	0	184,042	0	0	0	184,042	4th/11
Luna Rd. - Northwest Hwy. to Royal Ln.	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	06	95 Bond Program	199,312	517	198,795	0	0	0	0	199,312	4th/15
Luzon St. Carbondale St. to Dead End	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	435,880	433,858	2,022	0	0	0	0	435,880	1st/11
Macon St./Sunday St. Railroad Crossing	Intergovernmental Partnership Projects	Economic Vibrancy	07	03 Bond Program	126,162	61,728	64,434	0	0	0	0	126,162	3rd/13
Madison Ave. (S) - Jefferson Blvd. to Clarendon Dr.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	287,590	287,590	0	0	0	0	0	287,590	3rd/10
Madison Ave. (S) - Jefferson Blvd. to Clarendon Dr.	Street Resurfacing	Economic Vibrancy	01	95 Bond Program	4,932	2,203	2,729	0	0	0	0	4,932	3rd/10

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Main St. - Harwood to Good-Latimer	Streetscape/Urban Design	Culture, Arts and Recreation	02,14	03 Bond Program	2,147,943	2,009,062	138,881	0	0	0	0	2,147,943	3rd/11
Main St. - Market to Griffin	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	1,803,344	1,474,291	329,053	0	0	0	0	1,803,344	3rd/11
Malcolm X Bridge Light Replacement	Street Improvements	Economic Vibrancy	7	03 Bond Program	28,447	24,984	3,463	0	0	0	0	28,447	2nd/12
Manana Dr. - Nekirk St. to Shady Tr.	Street Resurfacing	Economic Vibrancy	06	95 Bond Program	9,431	6,390	3,041	0	0	0	0	9,431	3rd/10
Manana Dr. - Nekirk St. to Shady Tr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	564,533	505,533	59,000	0	0	0	0	564,533	3rd/10
Manderville Ln. - US 75 along the existing Manderville E/W to the existing Manderville Rd. running N and S	Streetscape/Urban Design	Culture, Arts and Recreation	13	06 Bond Program	314,690	314,690	0	0	0	0	0	314,690	2nd/10
Marcell Ave. - Dacki Ave. to Hord Ave.	Street Petitions	Economic Vibrancy	01	06 Bond Program	96,905	43,598	53,307	549,126	0	0	0	646,031	4th/12
Marquette 7207 and Centenary - Airline to Durham	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	33,281	32,730	551	0	0	0	0	33,281	2nd/12
Marquette 7207 and Centenary - Airline to Durham	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	130,817	0	130,817	0	0	0	0	130,817	2nd/12
Marsalis Ave. and Lancaster - E. Tenth to E. Ninth	Alley Reconstruction	Economic Vibrancy	01	03 Bond Program	20,455	19,732	722	0	0	0	0	20,455	2nd/12
Marsalis Ave. and Lancaster - E. Tenth to E. Ninth	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	60,587	0	60,587	0	0	0	0	60,587	2nd/12
Marsalis Ave. and Lancaster - Eleventh St. to Jefferson	Alley Reconstruction	Economic Vibrancy	01	03 Bond Program	16,241	15,477	763	0	0	0	0	16,241	2nd/12
Marsalis Ave. and Lancaster - Eleventh St. to Jefferson	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	42,657	0	42,657	0	0	0	0	42,657	2nd/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Marsh - Frankford to Trinity Mills	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	16,327	16,327	0	0	0	0	0	16,327	4th/10
Marsh - Frankford to Trinity Mills	Sidewalk Improvements	Economic Vibrancy	12	95 Bond Program	933	933	0	0	0	0	0	933	4th/10
Marsh Lane Tributary Furneux Creek	Street Improvements	Economic Vibrancy	12	06 Bond Program	93,670	93,670	0	0	0	0	0	93,670	4th/11
Mary Cliff Rd. - Ranier St. to Kings Hwy.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	113,641	113,641	0	0	0	0	0	113,641	4th/11
Mason Dells Dr. and Yamini - Chicot to St. Judes	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	91,139	0	91,139	0	0	0	0	91,139	2nd/12
Mason Dells Dr. and Yamini - Chicot to St. Judes	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	26,721	26,721	0	0	0	0	0	26,721	2nd/12
Masters Dr. (S) - Grady Ln. to Cushing Dr.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	281,169	0	0	0	281,169	4th/11
McCallum - Hillcrest to Coit	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	0	0	0	15,834	0	0	0	15,834	4th/10
McKinney Ave. Transit Authority Streetcar Renovation	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	Citywide	Reimb	177,450	177,450	0	0	0	0	0	177,450	2nd/07
McKinney Ave. Trolley Downtown Extension	Intergovernmental Partnership Projects	Economic Vibrancy	14	06 Bond Program	3,859,231	3,859,231	0	0	0	0	0	3,859,231	2nd/12
Meadow Rd. - Manderville Ln. to Greenville Ave.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	181,551	181,551	0	0	0	0	0	181,551	3rd/05
Meadow Rd. - the Intersection of Meadow Rd. and Manderville Ln. to US 75	Streetscape/Urban Design	Culture, Arts and Recreation	13	06 Bond Program	800,000	800,000	0	0	0	0	0	800,000	1st/10
Meadow Rd. at Rambler Rd.	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	7,618	7,003	615	0	0	0	0	7,618	3rd/09

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Meadow Rd. at Treehouse Ln.	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	3,809	3,502	307	0	0	0	0	3,809	2nd/09
Meadow Rd. to the Esplanade, Esplanade to the Unnamed Creek	Thoroughfares	Economic Vibrancy	13	06 Bond Program	460,563	450,982	9,581	0	0	0	0	460,563	4th/10
Meek St. from Carbondale St. to Hull St.	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	43,004	25,539	17,465	0	0	0	0	43,004	N/A
Meletio 5739 and Charlestown - Nuestra to Jamestown	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	19,251	18,701	550	0	0	0	0	19,251	2nd/12
Meletio 5739 and Charlestown - Nuestra to Jamestown	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	58,597	0	58,597	0	0	0	0	58,597	2nd/12
Merrell and Carry Back - Goodyear to Pensive	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	172,907	172,907	0	0	0	0	0	172,907	1st/09
Merrifield - Existing Merrifield Rd. to Grady Niblo	Thoroughfares	Economic Vibrancy	03	06 Bond Program	289,562	5,861	283,701	1,640,851	0	0	0	1,930,413	4th/13
Merrifield Rd. - Grady Niblo to Kiest	Thoroughfares	Economic Vibrancy	03	03 Bond Program	342,674	342,674	0	0	0	0	0	342,674	2nd/07
Merrifield Rd. - Grady Niblo to Kiest	Thoroughfares	Economic Vibrancy	03	Reimb	1,545,522	37,033	1,508,489	0	0	0	0	1,545,522	2nd/07
Mesita Dr. - Algonquin Dr. to Cul-de-sac	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	58,072	0	0	0	58,072	4th/11
Midway - Frankford to Rosemead	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	19,001	3,130	15,871	0	0	0	0	19,001	N/A
Midway - Frankford to Trinity Mills	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	28,502	24,742	3,760	0	0	0	0	28,502	4th/10
Midway - Rosemeade to Kansas City Southern Railroad	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	53,836	8,120	45,716	0	0	0	0	53,836	N/A

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Missouri Ave. (E) - Fowler St. to Illinois Ave. (E)	Street Petitions	Economic Vibrancy	04	06 Bond Program	25,917	25,675	242	0	0	0	0	25,917	1st/13
Missouri Ave. (E) - Fowler St. to Illinois Ave. (E)	Street Petitions	Economic Vibrancy	04	95 Bond Program	1,000	0	1,000	0	0	0	0	1,000	1st/13
Mixon Dr. - Durango to Clover	Sidewalk Improvements	Economic Vibrancy	06	06 Bond Program	45,800	6,346	39,454	0	0	0	0	45,800	4th/11
Mockingbird Ln. at Williamson	Street Modifications and Bottleneck Removal	Economic Vibrancy	09	03 Bond Program	191,946	183,632	8,314	0	0	0	0	191,946	3rd/11
Mockingbird Ln. from I.H. 35 Serivce Road to Elmbrook Dr.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	83,937	83,937	0	0	0	0	0	83,937	4th/10
Modree Ave. - Underwood Dr. to C. L. Veasey Blvd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	27,058	0	0	0	27,058	4th/11
Moffatt Ave. - Tacoma St. to Cul-de-sac	Street Resurfacing	Economic Vibrancy	04	06 Bond Program	411,185	411,185	0	0	0	0	0	411,185	3rd/09
Monroe Dr. - Walnut Hill Ln. to Merrell Rd.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	386,698	384,185	2,513	0	0	0	0	386,698	4th/09
Monroe Dr. - Walnut Hill Ln. to Merrell Rd.	Street Resurfacing	Economic Vibrancy	06	95 Bond Program	6,357	6,357	0	0	0	0	0	6,357	4th/09
Montfort - Peterson to Alpha Rd.	Intergovernmental Partnership Projects	Economic Vibrancy	11	06 Bond Program	482,328	301,085	181,243	0	0	0	0	482,328	2nd/12
Montfort Rd. - Peterson to Alpha Rd.	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	11	95 Bond Program	77,447	77,438	8	0	0	0	0	77,447	2nd/12
Montfort Rd. - Peterson to Alpha Rd.	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	11	Reimb	141,393	128,916	12,477	0	0	0	0	141,393	4th/10
Monticello Ave. - Greenville Ave. to Alderson St.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	197,786	195,542	2,244	0	0	0	0	197,786	3rd/10

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Morrell Avenue Over Little Cedar Creek Bridge Repair and Modification	Street Improvements	Economic Vibrancy	7	06 Bond Program	169,172	169,172	0	0	0	0	0	169,172	4th/11
Morris St. - Sylvan to Topeka	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	123,607	123,606	0	0	0	0	0	123,607	4th/12
Morris St. - Sylvan to Topeka	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	26,250	0	0	0	26,250	4th/12
Morris St. - Sylvan to Topeka	Street Reconstruction	Economic Vibrancy	06	95 Bond Program	4,000	3,050	951	0	0	0	0	4,000	4th/12
Morris St. - Sylvan to Topeka	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	148,750	0	0	0	148,750	2nd/12
Morris St. - Westmoreland Rd. to Furey St.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	126,913	126,913	0	0	0	0	0	126,913	4th/11
Motor St. - Harry Hines to Maple	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	02,06,14	98 Bond Program	324,037	324,037	0	0	0	0	0	324,037	4th/11
Motor St. - Harry Hines to Maple	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	02,06,14	Reimb	600,000	600,000	0	0	0	0	0	600,000	4th/11
Motor St. - Harry Hines to Maple	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	02,06,14	03 Bond Program	350,409	310,837	39,572	0	0	0	0	350,409	4th/11
Motor St. - Harry Hines to Maple	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	02	95 Bond Program	23,123	22,357	766	0	0	0	0	23,123	3rd/11
Motor St. - Harry Hines to Medical Center Dr.	Thoroughfares	Economic Vibrancy	02	03 Bond Program	2,132,169	2,132,169	0	0	0	0	0	2,132,169	3rd/09
Motor St. - Harry Hines to Stemmons	Thoroughfares	Economic Vibrancy	02	06 Bond Program	0	0	0	0	2,627,693	0	0	2,627,693	3rd/14
Motor St. - IH 35E to Medical Center Dr.	Intergovernmental Partnership Projects	Economic Vibrancy	02	06 Bond Program	130,606	3,286	127,320	0	1,783,864	0	0	1,914,470	1st/15

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Munger Blvd. (N) - Bryan St. to Live Oak St.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	98,791	98,791	0	0	0	0	0	98,791	3rd/10
Munger Blvd. (N) - Bryan St. to Live Oak St.	Street Resurfacing	Economic Vibrancy	02	95 Bond Program	2,444	660	1,784	0	0	0	0	2,444	3rd/10
Museum of Nature and Science at Victory Park	Streetscape/Urban Design	Culture, Arts and Recreation	Citywide	06 Bond Program	992,507	149,163	843,344	0	0	0	0	992,507	2nd/12
Musgrave Dr. - Dead End to St. Augustine Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	134,101	134,101	0	0	0	0	0	134,101	4th/11
Nebraska Ave. and Ramona Ave. - Maywood Ave. to Graceland Ave.	Alley Petitions	Economic Vibrancy	04	03 Bond Program	37,335	29,972	7,363	0	0	0	0	37,335	1st/12
Nebraska Ave. and Ramona Ave. - Maywood Ave. to Graceland Ave.	Alley Petitions	Economic Vibrancy	04	06 Bond Program	54,469	17	54,452	0	0	0	0	54,469	1st/12
Ninth St. (W) - Westmoreland Rd. (N) to Ravinia Dr. (N)	Street Petitions	Economic Vibrancy	01	06 Bond Program	500,303	500,303	0	0	0	0	0	500,303	1st/10
Ninth St. (W) - Westmoreland Rd. (N) to Ravinia Dr. (N)	Street Petitions	Economic Vibrancy	01	95 Bond Program	9,861	9,861	0	0	0	0	0	9,861	1st/10
Ninth St. and Tenth St. - Zang to Madison	Alley Reconstruction	Economic Vibrancy	01	03 Bond Program	46,921	44,304	2,617	0	0	0	0	46,921	2nd/12
Ninth St. and Tenth St. - Zang to Madison	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	107,112	0	107,112	0	0	0	0	107,112	2nd/12
Norma St. - Diug Dr. to Jane Ln.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	218,559	218,559	0	0	0	0	0	218,559	4th/11
Northwest Hwy. - Buckner to Audelia	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	09,10	95 Bond Program	74,758	0	74,758	0	0	0	0	74,758	4th/12
Northwest Hwy. - W Lawther to Buckner	Intergovernmental Partnership Projects	Economic Vibrancy	09,10	95 Bond Program	1,333,491	1,332,814	677	0	0	0	0	1,333,491	4th/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Northwest Hwy. - W Lawther to Buckner	Intergovernmental Partnership Projects	Economic Vibrancy	09,10	Reimb	1,330,000	1,330,000	0	0	0	0	0	1,330,000	4th/12
Northwest Hwy. at Ferndale	Intergovernmental Partnership Projects	Economic Vibrancy	09,10	03 Bond Program	32,000	0	32,000	0	0	0	0	32,000	4th/09
Oak Cliff Gateway ID Signage Study and Design	Streetscape/Urban Design	Culture, Arts and Recreation	03	03 Bond Program	123,538	123,538	0	0	0	0	0	123,538	N/A
Oak Lawn - IH 35E to Maple	Intergovernmental Partnership Projects	Economic Vibrancy	02	03 Bond Program	135,399	135,399	0	0	0	0	0	135,399	4th/08
Oakenwald St. - Plowman Ave. to Beckley Ave.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	413,225	0	413,225	0	0	0	0	413,225	1st/13
Oakenwald St. - Zang Blvd. to Plowman Ave.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	234,784	0	234,784	0	0	0	0	234,784	1st/13
Odessa St. - Tumalo Trl. toDead End	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	609,581	609,581	0	0	0	0	0	609,581	4th/11
Old Homestead Dr. - Pleasant Dr. to Holcomb Rd.	Street Petitions	Economic Vibrancy	05	06 Bond Program	120,466	111,164	9,302	0	0	0	0	120,466	1st/13
Oldgate Ln. - Garland Rd. to Diceman Dr.	Street Petitions	Economic Vibrancy	09	06 Bond Program	1,897,736	143,485	1,754,251	0	0	0	0	1,897,736	2nd/12
Olive St. at Ross	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	92,233	44	92,190	0	0	0	0	92,233	4th/12
Oregon and Beckley connection to IH 30 Frontage Rd.	Thoroughfares	Economic Vibrancy	03	06 Bond Program	32,054	24,927	7,127	0	3,936,452	0	0	3,968,506	4th/14
Overton Rd. at Honey Springs Branch	Bridge Repair and Modification	Economic Vibrancy	04	03 Bond Program	46,585	46,585	0	0	0	0	0	46,585	4th/07
Owensons Dr. - Tyler St. to End of Cir. Dr.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	56,443	55,040	1,403	0	0	0	0	56,443	3rd/10

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Page Ave. (W) - Zang Blvd. to Madison Ave.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	0	0	0	58,199	0	0	0	58,199	4th/11
Palacios Ave. - Gallagher St. to Homeland St.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	55,264	0	0	0	55,264	4th/11
Paldao Dr. (7311 - 7429) Spring Valley - Meandering to Carillon	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	23,262	23,262	0	0	0	0	0	23,262	3rd/12
Paldao Dr. (7311 - 7429) Spring Valley - Meandering to Carillon	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	0	0	0	336,133	0	0	0	336,133	3rd/12
Park Lane - US 75 to Greenville	Intergovernmental Partnership Projects	Economic Vibrancy	13	06 Bond Program	0	0	0	0	1,903,016	0	0	1,903,016	2nd/15
Park Ln. - Boedeker to Greenville	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	13	03 Bond Program	748,054	212	747,843	0	0	0	0	748,054	2nd/15
Park Ln. - Boedeker to Greenville	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	13	98 Bond Program	302,374	302,374	0	0	0	0	0	302,374	2nd/15
Park Ln. Bridge Over Bachman Branch	Bridge Repair and Modification	Economic Vibrancy	03,13	03 Bond Program	11,400	0	11,400	0	0	0	0	11,400	N/A
Patterson -Field to Akard	Thoroughfares	Economic Vibrancy	14	03 Bond Program	1,736	1,736	0	0	0	0	0	1,736	4th/11
Patterson -Field to Akard	Thoroughfares	Economic Vibrancy	14	06 Bond Program	43,760	16,376	27,384	0	0	0	0	43,760	4th/11
Patterson St. - Griffin to Field St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	46,543	46,543	0	0	0	0	0	46,543	3rd/05
Pearl -Commerce to Live Oak	Thoroughfares	Economic Vibrancy	14	06 Bond Program	4,303,669	305,023	3,998,646	0	0	0	0	4,303,669	4th/13
Pebble Valley Ln. - Apache to 9936 Pebble Valley	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	45,229	45,229	0	0	0	0	0	45,229	4th/11

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Pebble Valley Ln. - Dead End to Masters Dr.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	123,673	123,673	0	0	0	0	0	123,673	4th/11
Penguin Dr. - Rocky Ridge Rd. to Cul-De-Sac	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	38,800	0	0	0	38,800	4th/11
Penguin Dr. - Sumatra Dr. to Stratton Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	131,969	0	0	0	131,969	4th/11
Perth St. - Harry Hines Blvd. to Cul-de-Sac	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	132,974	132,974	0	0	0	0	0	132,974	4th/11
Petal St. - 11000 Blk	Street Reconstruction	Economic Vibrancy	10	03 Bond Program	78,472	78,472	0	0	0	0	0	78,472	1st/12
Petal St. - 11000 Blk	Street Reconstruction	Economic Vibrancy	10	06 Bond Program	377,728	377,728	0	0	0	0	0	377,728	1st/12
Petal St. - 11000 Blk	Street Reconstruction	Economic Vibrancy	10	95 Bond Program	4,849	4,217	632	0	0	0	0	4,849	1st/12
Peyton and Sprucewood - Meandering to Paldao	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	30,830	30,830	0	0	0	0	0	30,830	2nd/12
Peyton and Sprucewood - Meandering to Paldao	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	0	0	0	452,340	0	0	0	452,340	2nd/12
Phantom Hill Rd. - Bitter Creek to Cheyenne Rd.	Street Reconstruction	Economic Vibrancy	08	03 Bond Program	41,878	41,878	0	0	0	0	0	41,878	4th/12
Phantom Hill Rd. - Bitter Creek to Cheyenne Rd.	Street Reconstruction	Economic Vibrancy	08	06 Bond Program	0	0	0	550,155	0	0	0	550,155	4th/12
Phantom Hill Rd. - Bitter Creek to Cheyenne Rd.	Street Reconstruction	Economic Vibrancy	08	95 Bond Program	3,000	2,620	381	0	0	0	0	3,000	4th/12
Phase IV streets surrounding the S Roundabout, including a S Roundabout Park	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	482,490	33,439	449,051	0	0	0	0	482,490	4th/11

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Phase V streets surrounding the N Roundabout, including a N Roundabout Park	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	421,895	1,254	420,641	0	0	0	0	421,895	1st/11
Pinewood Dr. - Gladwood Ln. to Stults Rd.	Street Reconstruction	Economic Vibrancy	10	03 Bond Program	94,077	87,075	7,002	0	0	0	0	94,077	2nd/12
Pinewood Dr. - Gladwood Ln. to Stults Rd.	Street Reconstruction	Economic Vibrancy	10	06 Bond Program	305,442	0	305,442	0	0	0	0	305,442	2nd/12
Pinyon Tree Rd. - LBJ Frwy. to Dead End	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	58,432	58,432	0	0	0	0	0	58,432	4th/10
Pinyon Tree Rd. - LBJ Frwy. to Dead End	Street Resurfacing	Economic Vibrancy	11	95 Bond Program	1,033	1,033	0	0	0	0	0	1,033	4th/10
Plano Rd. - Lake Haven Dr. to Lakemere Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	55,654	55,654	0	0	0	0	0	55,654	1st/05
Plaudit Pl. and Venetion Way - Plaudit Pl. to WalnutHill	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	123,026	123,026	0	0	0	0	0	123,026	2nd/08
Pleasant Vista Dr. - Elam to Silver Meadow (Alley)	Street Petitions	Economic Vibrancy	08	06 Bond Program	704,709	107,890	596,819	0	0	0	0	704,709	2nd/12
Plowman Ave. - Oakenwald St. to Zang Ave.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	215,350	0	215,350	0	0	0	0	215,350	1st/13
Plowman Ave. - Tilden to Oakenwald St.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	319,439	0	319,439	0	0	0	0	319,439	1st/13
Plymouth Rd. (N) - Superior St. to Davis St.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	0	0	0	184,042	0	0	0	184,042	4th/11
Polk St. - Camp Wisdom to Brogdon	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	1,540,007	1,540,007	0	0	0	0	0	1,540,007	4th/11
Polk St. (S) - Ferndale Ave. to Clarendon Ave.	Target Neighborhood	Clean, Healthy Environment	01	06 Bond Program	0	0	0	1,862,381	0	0	0	1,862,381	4th/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Polk St. (S) - Ferndale Ave. to Clarendon Ave.	Target Neighborhood	Clean, Healthy Environment	01	03 Bond Program	262,714	257,379	5,335	0	0	0	0	262,714	4th/13
Polk St. (S) - Wilbur St. to Ferndale Ave.	Target Neighborhood	Clean, Healthy Environment	01	03 Bond Program	102,348	102,348	0	0	0	0	0	102,348	4th/13
Polk St. (S) - Wilbur St. to Ferndale Ave.	Target Neighborhood	Clean, Healthy Environment	01	06 Bond Program	0	0	0	668,832	0	0	0	668,832	4th/13
Port Blvd. - Storm Sewer Extension	Economic and Business Development	Economic Vibrancy	08	03 Bond Program	388,262	387,876	385	0	0	0	0	388,262	3rd/07
Prairie Creek Rd. at Prairie Creek	Bridge Repair and Modification	Economic Vibrancy	05	03 Bond Program	244,468	244,468	0	0	0	0	0	244,468	4th/07
Preston Rd. - Campbell to Keller Springs	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	237,536	234,459	3,076	0	0	0	0	237,536	4th/10
Preston Rd. - Campbell to Keller Springs	Sidewalk Improvements	Economic Vibrancy	12	95 Bond Program	14,109	14,109	0	0	0	0	0	14,109	4th/10
Preston Rd. - Frankford to Campbell	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	212,342	212,342	0	0	0	0	0	212,342	4th/10
Preston Rd. - Keller Springs to Arapaho	Sidewalk Improvements	Economic Vibrancy	12	95 Bond Program	4,254	4,254	0	0	0	0	0	4,254	4th/10
Preston Rd. - Keller Springs to Arapaho	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	94,784	94,371	413	0	0	0	0	94,784	4th/10
Preston Rd. - President George Bush Tollway (PGBT) to Frankford	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	174,175	165,885	8,290	0	0	0	0	174,175	4th/11
Pringle Dr. and Norco St. - Canada Dr. to Bernal St.	Alley Petitions	Economic Vibrancy	03	06 Bond Program	0	0	0	0	172,275	0	0	172,275	TBD
Profit Dr. - Chancellor Row to Premier Row	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	216,010	216,010	0	0	0	0	0	216,010	4th/11

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Public Art Administration - Specified Streets	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	48,998	1,061	47,937	0	0	0	0	48,998	Various
Public Art Administration - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	55,456	24,614	30,842	0	0	0	0	55,456	Various
Public Art Administration - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	97,247	95,642	1,605	0	0	0	0	97,247	Various
Public Art Administration - Streets and Transportation	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	133,520	133,520	0	0	0	0	0	133,520	Various
Public Art Administration - Streets and Transportation	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	177,656	0	177,656	128,305	0	0	0	305,961	Various
Public Art Projects - Specified Streets	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	190,376	44,025	146,351	0	0	0	0	190,376	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	29,900	29,900	0	0	0	0	0	29,900	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	350,086	350,086	0	0	0	0	0	350,086	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	221,821	0	221,821	0	0	0	0	221,821	Various
Public Art Projects - Streets and Transportation	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	710,556	0	710,556	513,222	0	0	0	1,223,778	Various
Public Art Projects - Streets and Transportation	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	534,896	35,000	499,896	0	0	0	0	534,896	Various
Public Private Infrastructure Improvements	Public Private Partnership	Economic Vibrancy	Citywide	95 Bond Program	1,948,073	1,948,073	0	0	0	0	0	1,948,073	N/A
Pueblo St. - Sylvan to Bataan	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	69,547	69,386	161	0	0	0	0	69,547	4th/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Pueblo St. - Sylvan to Bataan	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	268,568	0	0	0	268,568	4th/12
Pueblo St. - Sylvan to Bataan	Street Reconstruction	Economic Vibrancy	06	95 Bond Program	4,000	3,050	951	0	0	0	0	4,000	4th/12
Puget St. - Bayside St. to Angelina Dr.	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	96,536	96,536	0	0	0	0	0	96,536	2nd/09
Puget St. - Bayside St. to Angelina Dr.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	92,716	92,716	0	0	0	0	0	92,716	2nd/09
Pulaski St. - Irving Blvd. to Halifax St.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	128,806	128,074	732	0	0	0	0	128,806	2nd/12
Pulaski St. - Irving Blvd. to Halifax St.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	713,647	0	713,647	0	0	0	0	713,647	2nd/12
Purdue Ave. - Chadbourne Rd to Devonshire Dr.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	149,223	149,223	0	0	0	0	0	149,223	3rd/10
Purdue Ave. - Chadbourne Rd to Devonshire Dr.	Street Resurfacing	Economic Vibrancy	14	95 Bond Program	1,133	1,069	64	0	0	0	0	1,133	3rd/10
Rambler Rd. - the Intersection of Rambler Rd. and Walnut Hill Ln. to Meadow Rd.	Streetscape/Urban Design	Culture, Arts and Recreation	13	06 Bond Program	853,267	853,267	0	0	0	0	0	853,267	1st/10
Ranier St. - Mary Cliff Rd. - Montclair Ave. (N)	Street Petitions	Economic Vibrancy	03	06 Bond Program	72,015	72,015	0	226,111	0	0	0	298,126	1st/13
Ranier St. - Mary Cliff Rd. - Montclair Ave. (N)	Street Petitions	Economic Vibrancy	03	95 Bond Program	2,565	2,346	219	0	0	0	0	2,565	1st/13
Ravenview Rd. over Hickory Creek	Bridge Repair and Modification	Economic Vibrancy	08	03 Bond Program	35,507	33,938	1,569	0	0	0	0	35,507	4th/11
Ravenview Rd. over Hickory Creek	Bridge Repair and Modification	Economic Vibrancy	08	06 Bond Program	51,052	50,662	390	0	0	0	0	51,052	4th/11

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Raydell Pl. - Schooldell Dr. to Barnett Ave. (S)	Street Petitions	Economic Vibrancy	01	03 Bond Program	457,564	457,564	0	0	0	0	0	457,564	4th/09
Record Crossing at Knight's Branch	Bridge Repair and Modification	Economic Vibrancy	02	03 Bond Program	32,386	32,386	0	0	0	0	0	32,386	4th/07
Record Crossing Rd. - Stemmons Frwy. to Harry Hines Blvd.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	76,057	75,872	186	0	0	0	0	76,057	2nd/09
Record Crossing Rd. - Stemmons Frwy. to Harry Hines Blvd.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	678,486	678,486	0	0	0	0	0	678,486	2nd/09
Red Bird Ln. (E) - 160' W of Sunny Crest Ln. to Old Ox Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	217,044	217,044	0	0	0	0	0	217,044	4th/11
Red Bird Ln. (E) - Lazy River Dr. to Dead End	Street Resurfacing	Economic Vibrancy	05	03 Bond Program	11,250	11,250	0	0	0	0	0	11,250	4th/05
Regal Row - Viscount Row to UP RR	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	128,998	128,530	469	0	0	0	0	128,998	1st/12
Rembrandt Ter. - Michaelanglo Dr. to Gainsboro Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	166,557	0	0	0	166,557	4th/11
Richardson Branch Trl. - Club Meadows Dr. to Vista View Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	92,675	92,675	0	0	0	0	0	92,675	4th/10
Riek Rd. - Ferguson Rd. to End of Concrete	Street Resurfacing	Economic Vibrancy	07	06 Bond Program	46,729	46,729	0	0	0	0	0	46,729	2nd/10
Riek Rd. - Ferguson Rd. to End of Concrete	Street Resurfacing	Economic Vibrancy	07	95 Bond Program	1,452	1,221	231	0	0	0	0	1,452	2nd/10
Rio Grande Ave. - Blue Ridge Blvd. to Kiest Blvd.	Target Neighborhood	Clean, Healthy Environment	03	03 Bond Program	179,955	179,929	26	0	0	0	0	179,955	2nd/13
Rio Grande Ave. - Blue Ridge Blvd. to Kiest Blvd.	Target Neighborhood	Clean, Healthy Environment	03	06 Bond Program	0	0	0	1,646,746	0	0	0	1,646,746	2nd/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Ripplewood 2828	Street Improvements	Economic Vibrancy		06 Bond Program	199,636	0	199,636	0	0	0	0	199,636	
Riseden Dr. - Winding Rose Trl. to Hillcrest Rd.	Street Petitions	Economic Vibrancy	12	06 Bond Program	93,930	93,930	0	468,373	0	0	0	562,303	1st/13
Riseden Dr. - Winding Rose Trl. to Hillcrest Rd.	Street Petitions	Economic Vibrancy	12	95 Bond Program	4,272	3,915	357	0	0	0	0	4,272	1st/13
River Wharf Dr. - Barge Ln. to Sea Harbor Rd.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	188,286	71,983	116,303	0	0	0	0	188,286	4th/12
Riverfront Blvd. - Cadiz St. to Continental Ave.	Intergovernmental Partnership Projects	Economic Vibrancy	02, 06	06 Bond Program	999,559	900,488	99,071	0	3,116,509	0	0	4,116,068	3rd/13
Riverway Dr. - Riverway Bend Cir. to Bruton Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	518,024	517,793	231	0	0	0	0	518,024	4th/10
Rolling Hills and Spring Grove - Coit to Carillon	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	20,746	20,746	0	0	0	0	0	20,746	3rd/12
Rolling Hills and Spring Grove - Coit to Carillon	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	0	0	0	265,361	0	0	0	265,361	3rd/12
Ross - Crockett St. to Haskell Ave.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	485,259	485,259	0	0	0	0	0	485,259	3rd/04
Ross Ave. - Peak St. to Live Oak St.	Street Resurfacing	Economic Vibrancy	02, 14	06 Bond Program	966,997	771,371	195,626	0	0	0	0	966,997	4th/12
Roundrock and Briaridge - Spring Creek to Coit	Alley Reconstruction	Economic Vibrancy	12	03 Bond Program	169,661	169,661	0	0	0	0	0	169,661	1st/08
Roundrock and Woodstone - Roundrock to Spring Creek	Alley Reconstruction	Economic Vibrancy	12	03 Bond Program	309,729	309,729	0	0	0	0	0	309,729	1st/08
Routh - Ross to US 75 SB Service Rd.	Intergovernmental Partnership Projects	Economic Vibrancy	14	Reimb	1,610,000	1,610,000	0	0	0	0	0	1,610,000	4th/09

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Routh - Ross to US 75 SB Service Rd.	Intergovernmental Partnership Projects	Economic Vibrancy	14	03 Bond Program	1,194,519	1,194,519	0	0	0	0	0	1,194,519	4th/09
Routh - Ross to US 75 SB Service Rd.	Intergovernmental Partnership Projects	Economic Vibrancy	14	98 Bond Program	920,000	920,000	0	0	0	0	0	920,000	4th/09
Routh - Ross to Woodall Rodgers	Thoroughfares	Economic Vibrancy	14	06 Bond Program	353,252	268,715	84,537	0	0	0	0	353,252	2nd/10
Routh - Woodall Rodgers to Ross	Thoroughfares	Economic Vibrancy	14	95 Bond Program	87,950	85,965	1,985	0	0	0	0	87,950	N/A
Routh St. - Ross to San Jacinto	Thoroughfares	Economic Vibrancy	14	03 Bond Program	70,783	70,783	0	0	0	0	0	70,783	4th/12
Routh St. - Ross to San Jacinto	Thoroughfares	Economic Vibrancy	14	06 Bond Program	1,594,166	1,553,280	40,886	0	0	0	0	1,594,166	4th/12
Royal Lane at Denton	Streetscape/Urban Design	Culture, Arts and Recreation	06	06 Bond Program	496,249	0	496,249	0	0	0	0	496,249	1st/13
Royal Ln. - Webb Chapel to Marquis (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	13	03 Bond Program	100,000	100,000	0	0	0	0	0	100,000	N/A
Royal Ln. - Webb Chapel to Marquis (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	13	98 Bond Program	60,000	60,000	0	0	0	0	0	60,000	N/A
Ruth Ann Dr. - Shiloh Rd. to Sandra Lynn Dr.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	157,232	157,232	0	0	0	0	0	157,232	3rd/05
Samuell Blvd. - Tennison Pkwy. to UP RR	Street Reconstruction	Economic Vibrancy	02, 07	06 Bond Program	1,514,296	1,311,527	202,769	0	0	0	0	1,514,296	3rd/11
San Leon Ave. - Glencliff Dr. to Dead End	Street Petitions	Economic Vibrancy	05	06 Bond Program	82,617	61,627	20,990	468,163	0	0	0	550,780	4th/12
San Paula Ave. - Ferguson Rd. to Santa Garza Dr.	Street Resurfacing	Economic Vibrancy	09	95 Bond Program	5,019	3,457	1,562	0	0	0	0	5,019	2nd/10

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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San Paula Ave. - Ferguson Rd. to Santa Garza Dr.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	362,859	362,859	0	0	0	0	0	362,859	2nd/10
Sanden Dr. - Miller Rd. to Bekay St.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	252,981	252,981	0	0	0	0	0	252,981	4th/10
Saner Ave. (W) - S. Zang Blvd. to 1127 W. Saner	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	223,008	223,008	0	0	0	0	0	223,008	4th/05
Santa Fe Bridge Fair Park and Marsalis Hike and Bike Trl.	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	01,02,06,07	98 Bond Program	262,750	262,750	0	0	0	0	0	262,750	4th/11
Satsuma Dr. and Silverton Dr. - Dennis Rd. to Caraway	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	237,782	237,781	0	0	0	0	0	237,782	2nd/09
School Flasher Upgrades - Citywide - Phase 1	Warranted Signals and School Flashers	Public Safety	Citywide	03 Bond Program	600,001	600,001	0	0	0	0	0	600,001	Various
School Flasher Upgrades - Citywide - Phase 1	Warranted Signals and School Flashers	Public Safety	Citywide	06 Bond Program	1,470,000	1,210,201	259,799	1,200,000	0	0	0	2,670,000	Various
Second Ave. (N) - Commerce St. to Ash Ln.	Street Resurfacing	Economic Vibrancy	02,07	03 Bond Program	233,322	233,322	0	0	0	0	0	233,322	3rd/04
Sedalia St. - 51th St. to Dahlia Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	72,366	0	0	0	72,366	4th/11
Seguin Dr. and Valley Ridge - Marsh Ln. to 'T' Alley	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	223,791	223,779	12	0	0	0	0	223,791	3rd/09
SH 183 - IH 35E to Elm Fork	Intergovernmental Partnership Projects	Economic Vibrancy	06	03 Bond Program	750,000	0	750,000	0	0	0	0	750,000	TBD
SH 78 - Buckner (Loop 12) to IH 635	Intergovernmental Partnership Projects	Economic Vibrancy	09	06 Bond Program	191,445	0	191,445	0	0	0	0	191,445	4th/14
SH 78 - Loop 12 to IH 635	Intergovernmental Partnership Projects	Economic Vibrancy	09	03 Bond Program	210,000	137,382	72,618	0	0	0	0	210,000	2nd/14

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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SH 78 - Loop 12 to IH 635	Intergovernmental Partnership Projects	Economic Vibrancy	09	Reimb	20,000	20,000	0	0	0	0	0	20,000	2nd/14
Sharp St. - Quebec St. to Halifax St.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	292,656	292,656	0	0	0	0	0	292,656	2nd/08
Sharp St. - Quebec St. to Halifax St.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	55,918	55,918	0	0	0	0	0	55,918	2nd/08
Sheila Ln. - Northwest Hwy. to Timberline Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	175,725	174,461	1,264	0	0	0	0	175,725	3rd/10
Shiloh Rd. - Highwood Dr. to ferguson Rd.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	403,159	403,159	0	0	0	0	0	403,159	3rd/10
Shiloh Rd. - Highwood Dr. to ferguson Rd.	Street Resurfacing	Economic Vibrancy	09	95 Bond Program	14,711	14,249	462	0	0	0	0	14,711	3rd/10
Shorecrest Dr. - Harry Hines Blvd. to 445' W. of 3250 Shorecrest Dr.	Street Resurfacing	Economic Vibrancy	02, 06	03 Bond Program	413,964	412,753	1,210	0	0	0	0	413,964	3rd/10
Shorecrest Dr. - Harry Hines Blvd. to 445' W. of 3250 Shorecrest Dr.	Street Resurfacing	Economic Vibrancy	02, 06	06 Bond Program	522,588	356,588	166,000	0	0	0	0	522,588	3rd/10
Shorelark Dr. - Prairie Creek Rd. to Undercliff Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	93,882	93,882	0	0	0	0	0	93,882	4th/11
Sidewalk Improvements	Sidewalk Improvements	Economic Vibrancy	08	03 Bond Program	430,351	52,400	377,951	0	0	0	0	430,351	Various
Sidewalk Improvements	Sidewalk Improvements	Economic Vibrancy	Citywide	Street Assessments	500,000	431,420	68,580	0	0	0	0	500,000	Various
Sidewalk Improvements along Arterial St. (Locations to be determined)	Sidewalk Improvements	Economic Vibrancy	01, 10, 11	95 Bond Program	190	0	190	0	0	0	0	190	Various
Sidewalk Improvements along Arterial St. (Locations to be determined)	Sidewalk Improvements	Economic Vibrancy	01, 10, 11	06 Bond Program	2,506,724	2,148,856	357,868	0	0	0	0	2,506,724	Various

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sidewalk Improvements along Arterial St. (Locations to be determined)	Sidewalk Improvements	Economic Vibrancy	01, 10, 11	03 Bond Program	218,710	217,758	952	0	0	0	0	218,710	Various
Sidewalk Improvements and Barrier Free Ramps	Sidewalk Improvements	Economic Vibrancy	Citywide	Street Assessments	0	0	0	1,200,000	0	0	0	1,200,000	Various
Sidewalk Improvements and Barrier Free Ramps	Sidewalk Improvements	Economic Vibrancy	Citywide	Street Assessments	1,649,000	1,117,002	531,998	0	0	0	0	1,649,000	Various
Sidewalk Replacements	Sidewalk Improvements	Economic Vibrancy	Citywide	03 Bond Program	978,321	193,300	785,021	0	0	0	0	978,321	Various
Sidewalk Replacements (01-2007)	Sidewalk Improvements	Economic Vibrancy	Citywide	06 Bond Program	783,656	769,449	14,207	0	0	0	0	783,656	3rd/08
Sidewalk Safety Projects	Sidewalk Safety	Economic Vibrancy	Citywide	Street Assessments	746,842	343,739	403,103	0	0	0	0	746,842	Various
Sidewalk Safety Projects	Sidewalk Safety	Economic Vibrancy	Citywide	03 Bond Program	3,157,231	2,023,450	1,133,782	0	0	0	0	3,157,231	Various
Simpson Stuart Rd. - S. Central to Locust	Thoroughfares	Economic Vibrancy	05,08	98 Bond Program	2,024,796	2,024,796	0	0	0	0	0	2,024,796	2nd/04
Simpson Stuart Rd. over Fivemile Creek	Bridge Repair and Modification	Economic Vibrancy	08	06 Bond Program	234,474	234,474	0	0	0	0	0	234,474	4th/11
Singleton - Canada Dr. to Hampton Rd.	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	01,06	95 Bond Program	384,921	384,921	0	0	0	0	0	384,921	1st/09
Singleton - Chalk Hill to E of Peoria (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	03,06	03 Bond Program	250,002	250,002	0	0	0	0	0	250,002	4th/09
Singleton - Hampton Rd. to Canada Dr.	Intergovernmental Partnership Projects	Economic Vibrancy	03,06	03 Bond Program	2,911,285	2,911,285	0	0	0	0	0	2,911,285	1st/09
Singleton - Hampton Rd. to Westmoreland	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	739,396	739,396	0	0	0	0	0	739,396	3rd/05

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Singleton - Westmoreland to Loop 12	Street Resurfacing	Economic Vibrancy	03,06	03 Bond Program	1,798,323	1,798,323	0	0	0	0	0	1,798,323	3rd/05
Singleton at Walton Walker - Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	06	03 Bond Program	20,000	0	20,000	0	0	0	0	20,000	3rd/12
Singleton at Westmoreland- Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	03	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	3rd/12
Singleton Blvd. Revitalization	Streetscape/Urban Design	Culture, Arts and Recreation	06	06 Bond Program	496,251	143,726	352,525	0	0	0	0	496,251	4th/10
Skillman - Coppertown Ln. to Audelia Rd.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	37,604	37,604	0	0	0	0	0	37,604	3rd/04
Skillman - Audelia - Whitehurst to Adleta	Intergovernmental Partnership Projects	Economic Vibrancy	10	03 Bond Program	989,523	0	989,523	0	0	0	0	989,523	N/A
Skillman St. - Adleta Ct. to Adleta Blvd.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	106,498	106,498	0	0	0	0	0	106,498	3rd/10
Solar Ln. - Carbondale St. to Dutch Harbor	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	322,286	319,481	2,806	0	0	0	0	322,286	1st/11
Sonnet Dr. - Jubilee Trl. to Dead End	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	251,562	225,000	26,562	0	0	0	0	251,562	3rd/11
Southern Dallas Industrial Parks Development	PID/TIF Development	Culture, Arts and Recreation	08	95 Bond Program	1,460,000	1,081,197	378,803	0	0	0	0	1,460,000	N/A
Southern Oaks Blvd. - Illinois Ave. (E) to Overton	Street Resurfacing	Economic Vibrancy	07	03 Bond Program	283,761	283,761	0	0	0	0	0	283,761	2nd/06
Southport Industrial Park	PID/TIF Development	Culture, Arts and Recreation	08	95 Bond Program	753,340	753,329	11	0	0	0	0	753,340	1st/00
Southshore Dr. at Cedar Creek Tributary	Bridge Repair and Modification	Economic Vibrancy	04	03 Bond Program	105,520	105,520	0	0	0	0	0	105,520	4th/07

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Southwell Rd. - Ables Ln. to Shady Trl.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	127,832	122,129	5,704	0	0	0	0	127,832	2nd/12
Southwell Rd. - Ables Ln. to Shady Trl.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	558,817	0	558,817	0	0	0	0	558,817	2nd/12
Sovereign Row - Cul-De-Sac to Dividend Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	274,853	274,853	0	0	0	0	0	274,853	4th/11
Sovereign Row - Profit Dr. to Regal Row	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	253,414	253,414	0	0	0	0	0	253,414	4th/06
Spring Valley - Dallas N. Tollway to Monfort	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	11	95 Bond Program	466,244	466,244	0	0	0	0	0	466,244	4th/08
Spring Valley - Edgecrest Dr. to Coit Rd.	Street Resurfacing	Economic Vibrancy	11	03 Bond Program	74,530	74,530	0	0	0	0	0	74,530	3rd/04
Spring Valley Rd. - Hillcrest Rd. to Coit Rd.	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	0	0	0	553,787	0	0	0	553,787	4th/11
Spring Valley Rd. and Coit Rd. Intersection	Intergovernmental Partnership Projects	Economic Vibrancy	11	03 Bond Program	315,053	56,482	258,571	0	0	0	0	315,053	2nd/12
Spring Valley Rd. and Coit Rd. Pedestrian Amenities	Intergovernmental Partnership Projects	Economic Vibrancy	11	03 Bond Program	214,354	210,287	4,067	0	0	0	0	214,354	3rd/11
Spring Valley Rd. and Coit Rd. Pedestrian Amenities	Intergovernmental Partnership Projects	Economic Vibrancy	11	Reimb	689,902	445,924	243,978	0	0	0	0	689,902	3rd/11
Spring Valley Rd. at Goldmark	Intergovernmental Partnership Projects	Economic Vibrancy	11	06 Bond Program	380,393	118	380,275	0	0	0	0	380,393	4th/14
Springhaven Dr. - Gardenside Dr. to Amity Ln.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	97,122	97,122	0	0	0	0	0	97,122	4th/11
St. Augustine Rd. (S) - Old Seagoville Rd. to CF Hawn	Street Reconstruction	Economic Vibrancy	08	03 Bond Program	239,204	238,043	1,162	0	0	0	0	239,204	4th/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
St. Charles Ave. - Jerome St. to Samuell Blvd.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	79,258	78,707	551	0	0	0	0	79,258	2nd/09
St. Augustine Dr. - Grove Oaks Blvd. to Tamalpais	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	504,462	504,462	0	0	0	0	0	504,462	3rd/09
St. Augustine Dr. (N) - Bruton to Prairie Creek Branch	Street Reconstruction	Economic Vibrancy	05	03 Bond Program	452,686	452,686	0	0	0	0	0	452,686	1st/09
St. Augustine Dr. (N) - Laneyvale to Kittyhawk	Street Reconstruction	Economic Vibrancy	05,08	03 Bond Program	507,421	507,421	0	0	0	0	0	507,421	1st/09
St. Augustine Dr. (N) - Paramount to Angelus	Street Reconstruction	Economic Vibrancy	05,08	03 Bond Program	577,675	577,675	0	0	0	0	0	577,675	1st/09
St. Augustine Dr. (S) - Old Seagoville Rd. to Cush	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	161,986	161,986	0	0	0	0	0	161,986	4th/05
St. Mary Ave. - Terry St. - Garland Ave.	Street Petitions	Economic Vibrancy	02	03 Bond Program	25,191	25,191	0	0	0	0	0	25,191	2nd/12
St. Mary Ave. - Terry St. - Garland Ave.	Street Petitions	Economic Vibrancy	02	06 Bond Program	157,993	28,780	129,213	0	0	0	0	157,993	2nd/12
St. Paul (S) - Gano St. to South of 250 Ft.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	150,444	7,563	142,881	0	0	0	0	150,444	4th/11
Stedman Dr. - Davenport Rd. to Pavement N Stedman	Street Petitions	Economic Vibrancy	12	03 Bond Program	253,226	253,226	0	0	0	0	0	253,226	1st/11
Stedman Dr. - Davenport Rd. to Pavement N Stedman	Street Petitions	Economic Vibrancy	12	06 Bond Program	100,863	100,067	796	0	0	0	0	100,863	1st/11
Steinman Ave. (300-322) 8th - Patton to Denver	Alley Reconstruction	Economic Vibrancy	01	03 Bond Program	19,384	18,833	550	0	0	0	0	19,384	2nd/12
Steinman Ave. (300-322) 8th - Patton to Denver	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	48,752	0	48,752	0	0	0	0	48,752	2nd/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Stevens Wood Ln. - Oak Cliff Blvd. to Stevens Wood Ct.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	50,870	50,179	691	0	0	0	0	50,870	3rd/10
Stevens Wood Ln. - Oak Cliff Blvd. to Stevens Wood Ct.	Street Resurfacing	Economic Vibrancy	03	95 Bond Program	815	815	0	0	0	0	0	815	3rd/10
Stichter and Aberdeen - Edgemere to Thackery	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	113,635	113,635	0	0	0	0	0	113,635	3rd/07
Strayhorn between Mesquite City Limit - Strayhorn to Barnesbridge	Alley Reconstruction	Economic Vibrancy	09	03 Bond Program	149,195	149,195	0	0	0	0	0	149,195	3rd/06
Street Resurfacing 2012 Program - 34 Street Segments	Street Resurfacing	Economic Vibrancy	Citywide	06 Bond Program	0	0	0	1,800,000	0	0	0	1,800,000	Various
Street Resurfacing Projects for Council District 8	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	495,629	470,655	24,973	0	0	0	0	495,629	4th/05
Street, Alley and Drainage Infrastructure Imp. for Low/Mod Income housing development	Housing Infrastructure Improvements	Economic Vibrancy	Citywide	03 Bond Program	7,936,671	7,918,143	18,528	0	0	0	0	7,936,671	Various
Strickland St. - Denley Dr. to Fernwood Ave.	Street Resurfacing	Economic Vibrancy	04	06 Bond Program	126,970	126,970	0	0	0	0	0	126,970	4th/11
Sudbury Dr. - Skillman St. to Norris St.	Street Reconstruction	Economic Vibrancy	14	03 Bond Program	353,526	343,812	9,714	0	0	0	0	353,526	4th/10
Sumter Dr. - Timberline Dr. to Hargrove Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	159,075	157,420	1,655	0	0	0	0	159,075	3rd/10
Sumter Dr. - Timberline Dr. to Hargrove Dr.	Street Resurfacing	Economic Vibrancy	06	95 Bond Program	518	518	0	0	0	0	0	518	3rd/10
Sunnyvale St. - Ledbetter Dr. to Fifty-Second St.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	292,324	292,324	0	0	0	0	0	292,324	4th/11
Sunset Ave. - Hampton Rd. to Franklin St.	Street Resurfacing	Economic Vibrancy	01	03 Bond Program	30,040	30,040	0	0	0	0	0	30,040	4th/06

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sylvan Ave. - IH 30 WB Frontage Rd. to Fort Worth Ave.	Thoroughfares	Economic Vibrancy	06	06 Bond Program	0	0	0	1,706,484	0	0	0	1,706,484	4th/11
Sylvan Ave. - Irving to Gallage	Intergovernmental Partnership Projects	Economic Vibrancy	02,06	03 Bond Program	4,479,822	4,193,439	286,383	0	0	0	0	4,479,822	2nd/13
Sylvan Ave. - Irving to Gallagher - Amenities	Intergovernmental Partnership Projects	Economic Vibrancy	02, 06	06 Bond Program	8,808,223	1,166,668	7,641,555	0	0	0	0	8,808,223	2nd/13
Sylvan Ave.- IH 30 WB Frontage Rd. to Fort Worth Ave.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	158,335	158,335	0	0	0	0	0	158,335	N/A
Sylvan Ave. -W Commerce to Singleton	Thoroughfares	Economic Vibrancy	06	06 Bond Program	380,018	0	380,018	0	2,153,437	0	0	2,533,455	3rd/12
Tahoe and Brush Creek-Brush Creek to Roaring Springs	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	14,661	14,661	0	0	0	0	0	14,661	3rd/12
Tahoe and Brush Creek-Brush Creek to Roaring Springs	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	0	0	0	172,301	0	0	0	172,301	3rd/12
Talisman Dr. and Wildflower - Wildflower to Caraway	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	32,128	21,516	10,612	0	0	0	0	32,128	3rd/12
Talisman Dr. and Wildflower - Wildflower to Caraway	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	207,949	0	0	0	207,949	3rd/12
Temple Dr. - Winnetka Ave.to Windomere Ave.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	59,808	59,117	691	0	0	0	0	59,808	2nd/10
Temple Dr. - Winnetka Ave.to Windomere Ave.	Street Resurfacing	Economic Vibrancy	03	95 Bond Program	10,512	10,512	0	0	0	0	0	10,512	2nd/10
Tennant (509-517) Hampton - Jefferson to Tennant	Alley Reconstruction	Economic Vibrancy	01	03 Bond Program	29,785	28,601	1,183	0	0	0	0	29,785	2nd/12
Tennant (509-517) Hampton - Jefferson to Tennant	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	91,416	0	91,416	0	0	0	0	91,416	2nd/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Tenth St. - Historic District	Intergovernmental Partnership Projects	Economic Vibrancy	07	03 Bond Program	997,901	997,890	11	0	0	0	0	997,901	3rd/09
Terre Colony Ct. - Lone Star Dr. North to 1200 Ft.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	3,283,920	526,483	2,757,437	0	0	0	0	3,283,920	3rd/10
Texas St. - Live Oak St. to Florence St.	Street Reconstruction	Economic Vibrancy	14	06 Bond Program	622,834	472,446	150,388	0	0	0	0	622,834	3rd/11
Thackery St. - Deloache Ave. to Walnut Hill Ln.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	311,993	311,993	0	0	0	0	0	311,993	3rd/10
Thale Dr. - Aledo Dr. to Desdemona Dr.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	77,695	77,464	231	0	0	0	0	77,695	2nd/10
Thale Dr. - Aledo Dr. to Desdemona Dr.	Street Resurfacing	Economic Vibrancy	09	95 Bond Program	2,460	2,460	0	0	0	0	0	2,460	2nd/10
Thurston Dr. and Wanebe Dr. - Bombay Ave. to Gilford St.	Alley Petitions	Economic Vibrancy	02	03 Bond Program	35,071	30,923	4,149	0	0	0	0	35,071	1st/12
Thurston Dr. and Wanebe Dr. - Bombay Ave. to Gilford St.	Alley Petitions	Economic Vibrancy	02	06 Bond Program	44,723	17	44,706	0	0	0	0	44,723	1st/12
TI Blvd. - 13200 TI Blvd. to Sherman St.	Street Resurfacing	Economic Vibrancy	11	03 Bond Program	215,770	214,281	1,489	0	0	0	0	215,770	1st/07
TI Blvd. over Floyd Branch	Bridge Repair and Modification	Economic Vibrancy	10	06 Bond Program	95,723	82,883	12,840	0	0	0	0	95,723	4th/11
Tilden St. - Beckley to Plowman Ave.	Streetscape/Urban Design	Culture, Arts and Recreation	03	06 Bond Program	72,171	0	72,171	0	0	0	0	72,171	1st/13
Titan Dr. - Empress Row to Governors Row	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	802,650	0	802,650	0	0	0	0	802,650	2nd/12
Titan Dr. - Empress Row to Governors Row	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	117,426	116,503	923	0	0	0	0	117,426	2nd/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Tower Trl. - Coral Hills Dr. to Modella Dr.	Street Resurfacing	Economic Vibrancy	13	95 Bond Program	1,173	1,173	0	0	0	0	0	1,173	3rd/10
Tower Trl. - Coral Hills Dr. to Modella Dr.	Street Resurfacing	Economic Vibrancy	13	06 Bond Program	164,302	164,302	0	0	0	0	0	164,302	3rd/10
Townsend Dr. - Webb Chapel Rd. to Vinecrest Dr.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	249,366	0	249,366	0	0	0	0	249,366	1st/11
Townsend Dr. - Webb Chapel Rd. to Vinecrest Dr.	Street Resurfacing	Economic Vibrancy	13	06 Bond Program	822,694	822,694	0	0	0	0	0	822,694	1st/11
Traffic Accident Reduction Roadway Improvements - On-Demand	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	03 Bond Program	253,613	228,935	24,678	0	0	0	0	253,613	Various
Traffic Accident Reduction Roadway Improvements - On-Demand	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	06 Bond Program	392,686	89,325	303,361	0	0	0	0	392,686	Various
Traffic Signal Control Equipment Upgrades - Citywide - Phase 1	Traffic Signal Control Equipment Upgrades	Economic Vibrancy	Citywide	06 Bond Program	331,838	435	331,403	0	0	0	0	331,838	Various
Transfer to Debt Service Fund - Streets and Transportation Improvements	Professional Services and Debt Issuance	E³ Government	Citywide	03 Bond Program	1,700,000	1,533,741	166,259	0	0	0	0	1,700,000	N/A
Transit Signal Priority System	Warranted Signals and School Flashers	Public Safety	Citywide	Reimb	4,000,000	1,383,948	2,616,052	0	0	0	0	4,000,000	
Trinity Mills - Marsh to Midway	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	0	0	0	0	247,012	0	0	247,012	N/A
Tumalo Trl. - Bernal Dr. to Cul-De-Sac	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	393,251	393,251	0	0	0	0	0	393,251	4th/11
Turtle Creek Blvd. - Market Center Blvd. to Levee St.	Thoroughfares	Economic Vibrancy	02	03 Bond Program	3,152,450	3,091,706	60,744	0	0	0	0	3,152,450	2nd/10
Twin Sixties Dr. - Central Expwy. Service Rd. to Worcola	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	100,212	212	100,000	169,252	0	0	0	269,464	1st/13

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Tyler - Seventh to Davis	Street Improvements	Economic Vibrancy	01,03	03 Bond Program	37,739	37,238	501	0	0	0	0	37,739	4th/12
Union Station - Systems Renovation	Multi-modal Transportation Facilities	Economic Vibrancy	Citywide	06 Bond Program	3,960,000	3,687,856	272,144	0	0	0	0	3,960,000	4th/10
University and Birchbrook - Amesbury to Skillman	Alley Reconstruction	Economic Vibrancy	14	03 Bond Program	146,979	146,979	0	0	0	0	0	146,979	1st/07
Unnamed St .- the new DART crossing to the SB, from the SB to Manderville E/W	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	715,556	714,567	989	0	0	0	0	715,556	4th/12
Unnamed St. - S Manderville to the Roundabout, - the Roundabout to Manderville Rd., - the roundabout to US 75	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	931,161	927,305	3,856	0	0	0	0	931,161	1st/10
Unnamed St. - S Manderville to the Roundabout, - the Roundabout to Manderville Rd., - the roundabout to US 75	Target Neighborhood	Clean, Healthy Environment	13	95 Bond Program	333	333	0	0	0	0	0	333	1st/10
Unnamed St. - surrounding the Esplanade and the Roundabout (incl. Esplanade and Roundabout Park	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	1,500,000	1,500,000	0	0	0	0	0	1,500,000	4th/12
Unnamed St. - the Unnamed Creek to the new DART crossing (incl. Demolition of a portion of Treehouse Ln.)	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	500,012	500,012	0	0	0	0	0	500,012	4th/12
Valley Ridge Rd. - Mixon Dr. to Elmada Ln.	Street Resurfacing	Economic Vibrancy	13	98 Bond Program	0	0	0	0	0	0	0	0	3rd/05
Valley Ridge Rd. - Mixon Dr. to Elmada Ln.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	67,393	67,393	0	0	0	0	0	67,393	3rd/05
Valley View and Walnut - IH 635 to City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	10, 11	06 Bond Program	886,709	582	886,127	0	891,576	0	0	1,778,285	4th/17
Valley View and Walnut - IH 635 to E. City Limit	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	10,11	06 Bond Program	0	0	0	200,000	1,825,488	0	0	2,025,488	4th/16
Valley View and Walnut - IH 635 to E. City Limit	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	10,11	98 Bond Program	20,071	20,071	0	0	0	0	0	20,071	4th/16

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Walnut Hill - Malibu to Luna	Intergovernmental Partnership Projects	Economic Vibrancy	06	06 Bond Program	1,460,909	371,084	1,089,825	250,000	3,173,794	0	0	4,884,703	4th/13
Walnut Hill at Harry Hines	Streetscape/Urban Design	Culture, Arts and Recreation	06	06 Bond Program	496,249	0	496,249	0	0	0	0	496,249	1st/14
Warranted Signals - Group 1	Warranted Signals and School Flashers	Public Safety	Citywide	03 Bond Program	1,092,724	1,091,591	1,133	0	0	0	0	1,092,724	Various
Warranted Signals - Group 2	Warranted Signals and School Flashers	Public Safety	Citywide	03 Bond Program	124,977	124,977	0	0	0	0	0	124,977	Various
Warranted Signals and School Flashers (On-Demand)	Warranted Signals and School Flashers	Public Safety	Citywide	06 Bond Program	1,283,625	189,178	1,094,447	1,907,251	0	0	0	3,190,876	Various
Waterview - Cullum to Frankford	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	0	0	0	0	126,673	0	0	126,673	TBD
Watson Dr. - 56th St. South to Dead End	Street Petitions	Economic Vibrancy	08	03 Bond Program	658,529	54,207	604,323	0	0	0	0	658,529	4th/12
Webb Chapel Rd. - Almazan Dr. to Walnut Hill Ln.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	1,036,228	0	0	0	1,036,228	4th/11
Webb Chapel Rd. - Altman Dr. to Regent Dr.	Street Reconstruction	Economic Vibrancy	13	03 Bond Program	204,031	199,013	5,018	0	0	0	0	204,031	4th/12
Webb Chapel Rd. - Altman Dr. to Regent Dr.	Street Reconstruction	Economic Vibrancy	13	06 Bond Program	803,763	0	803,763	0	0	0	0	803,763	4th/12
Wedgewood Ln. - Park Ln . to Cul-de-Sac	Street Resurfacing	Economic Vibrancy	13	06 Bond Program	62,045	62,045	0	0	0	0	0	62,045	3rd/10
Wendover Rd. - Westlake Ave. to Merrilee Ln.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	85,358	85,358	0	0	0	0	0	85,358	3rd/05
Wentworth St. - Edgefield Ave. to Windomere Ave.	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	19,196	19,196	0	0	0	0	0	19,196	4th/06

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
West End Plaza	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	0	4,433,547	0	0	4,433,547	TBD
Westchester Dr. - Luther Ln. to Berkshire Ln.	Street Reconstruction	Economic Vibrancy	13	03 Bond Program	41,435	41,292	143	0	0	0	0	41,435	1st/12
Westgrove and Preston Trail Roundabout	Streetscape/Urban Design	Culture, Arts and Recreation	12	06 Bond Program	35,083	0	35,083	0	0	0	0	35,083	N/A
Westmoreland (N) - Remond to Singleton	Street Reconstruction	Economic Vibrancy	01,03,06	98 Bond Program	4,491,053	4,491,053	0	0	0	0	0	4,491,053	3rd/06
Westmoreland Rd. (S) - Ninth St. to Sheldon Ave.	Street Reconstruction	Economic Vibrancy	01	06 Bond Program	1,595,375	209,259	1,386,116	0	0	0	0	1,595,375	4th/11
Westmount Ave. - Avon St. to Fort Worth Ave.	Street Petitions	Economic Vibrancy	03	95 Bond Program	631	631	0	0	0	0	0	631	1st/13
Westmount Ave. - Avon St. to Fort Worth Ave.	Street Petitions	Economic Vibrancy	03	06 Bond Program	143,755	133,755	10,000	608,492	0	0	0	752,247	1st/13
Westmount Ave. - Davis St to Avon St.	Street Petitions	Economic Vibrancy	03	06 Bond Program	137,966	117,574	20,392	781,805	0	0	0	919,771	1st/13
Westport - Mouser to Harrell	Street Petitions	Economic Vibrancy	6	95 Bond Program	87,593	87,593	0	0	0	0	0	87,593	2nd/99
Wheatland - Lancaster Cir. to Lancaster Rd. at Plaza	Thoroughfares	Economic Vibrancy	08	06 Bond Program	788,385	432,512	355,873	4,467,516	0	0	0	5,255,901	2nd/13
Whistle Banned Rail Road Crossing	Warranted Signals and School Flashers	Public Safety	12	03 Bond Program	279,607	165,081	114,526	0	0	0	0	279,607	4th/11
Whitehall and Jubilee Trl. - Shans to Cromwell	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	58,074	38,650	19,424	0	0	0	0	58,074	3rd/12
Whitehall and Jubilee Trl. - Shans to Cromwell	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	425,087	0	0	0	425,087	3rd/12

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Williamson Rd. - Mockingbird Ln. to Sperry St.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	57,737	57,737	0	0	0	0	0	57,737	3rd/04
Williamswood Dr. - Dickerson St.to Kirkham Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	65,903	65,903	0	0	0	0	0	65,903	4th/11
Willow Crest Ln. - Boulder Dr. to Westmoreland Rd.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	64,581	0	0	0	64,581	4th/11
Winding Creek Ct. - Davenport Rd. to Cul-de-Sac	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	288,189	0	0	0	288,189	4th/11
Winged Foot Ct. - Cromwell Dr. to Cul-de-Sac	Street Resurfacing	Economic Vibrancy	13	95 Bond Program	1,274	1,274	0	0	0	0	0	1,274	3rd/10
Winged Foot Ct. - Cromwell Dr. to Cul-de-Sac	Street Resurfacing	Economic Vibrancy	13	06 Bond Program	99,115	99,115	0	0	0	0	0	99,115	3rd/10
Winnetka Ave. (N) - Vecinos Blvd. to Canada Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	19,624	18,817	807	0	0	0	0	19,624	3rd/10
Winnetka Ave. (N) - Vecinos Blvd. to Canada Dr.	Street Resurfacing	Economic Vibrancy	06	95 Bond Program	122	122	0	0	0	0	0	122	3rd/10
Woodall St. - Quebec St. to Irving Blvd.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	57,542	57,542	0	0	0	0	0	57,542	1st/07
Woodmeadow Pkwy. - Connection at 11202 Woodmeadow - Ferguson Rd.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	127,157	127,157	0	0	0	0	0	127,157	3rd/05
Woodmont Dr. - Loop 12 to Alcorn Ave.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	204,419	204,419	0	0	0	0	0	204,419	4th/11
Woodspan Dr. - Goldwood Dr to Kirnwood Dr.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	140,659	140,659	0	0	0	0	0	140,659	4th/10
Woodspan Dr. - Goldwood Dr to Kirnwood Dr.	Street Resurfacing	Economic Vibrancy	08	95 Bond Program	1,173	1,173	0	0	0	0	0	1,173	4th/10

STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Woodway Dr. - Fountaindale Dr. to Dead-End	Street Petitions	Economic Vibrancy	08	06 Bond Program	89,498	66,965	22,533	243,740	0	0	0	333,238	1st/13
Yale Blvd. - SMU to Greenville Ave.	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	245,372	423	244,949	286,608	0	0	0	531,980	1st/13
Yale to Mockingbird Light Rail Station	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	129,069	3,199	125,870	100,000	0	0	0	229,069	1st/13
Yeager Dr. - Broadmoor Dr. to Rupley Ln.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	28,079	28,079	0	0	0	0	0	28,079	3rd/05
Zang Ave. - Plowman Ave to Oakenwald St.	Streetscape/Urban Design	Culture, Arts and Recreation	03	06 Bond Program	86,773	0	86,773	0	0	0	0	86,773	1st/13
Total Street and Thoroughfare Capital Improvements					$390,776,851	$257,925,983	$132,850,868	$117,703,717	$77,138,523	$0	$0	$585,619,091	

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

MISSION

This program consists of projects along the Trinity River Corridor that provide for flood protection, environmental restoration/preservation, recreation, transportation improvements and economic development. The current Trinity River Corridor projects include the Dallas Floodway Extension and development of flood improvements in the Elm Fork area. Also included are transportation improvements such as the Margaret Hunt Hill (formerly referred to as the Woodall Rodgers Extension) Bridge and the Trinity Parkway, both of which will provide reliever routes to allow the State to make improvements to the Canyon/Mixmaster/Lower Stemmons areas. Other projects will provide for recreational amenities in the Great Trinity Forest and lakes within the Floodway.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Began design of Loop 12 Gateway.

2. Began construction of Trinity Trail Phase II, Rochester Park Trails, Moore Gateway Park Phase II, Santa Fe Trestle Trail, and Standing Wave.

3. Began construction of Elm Fork Athletic Complex.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Begin construction of Loop 12 Gateway.

2. Complete construction of Trinity Trail Phase II, Rochester Park Trails, Moore Gateway Park Phase II, Santa Fe Trestle Trail, and Standing Wave.

3. Begin construction of Baker Pump Station improvements.

4. Complete construction of Margaret Hunt Hill Signature Bridge.

SERVICE DESCRIPTIONS

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds. These costs also include transfers to General Fund.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Trinity River Projects Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
1998 General Obligation Bonds	222,678,454	183,714,879	38,963,575	0	0	30,524,170	0	253,202,624
2006 General Obligation Bonds	3,621,053	0	3,621,053	0	0	0	0	3,621,053
Capital Construction	1,250,000	0	1,250,000	0	0	0	0	1,250,000
Private Donations	28,518,500	16,474,710	12,043,790	0	0	0	0	28,518,500
US Army Corps of Engineers Project Cooperation Funds	15,000,000	6,091,501	8,908,499	0	0	0	0	15,000,000
Total	**$271,068,007**	**$206,281,090**	**$64,786,917**	**$0**	**$0**	**$30,524,170**	**$0**	**$301,592,177**

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Bridge Repair and Modification	600,000	0	600,000	0	0	0	0	600,000
Professional Services and Debt Issuance	1,245,000	0	1,245,000	0	0	0	0	1,245,000
Public Art	1,233,000	1,233,000	0	0	0	0	0	1,233,000
Trinity River Projects	265,590,007	205,048,090	60,541,917	0	0	30,524,170	0	296,114,177
Trinity River Transportation Related Projects	2,400,000	0	2,400,000	0	0	0	0	2,400,000
Total	**$271,068,007**	**$206,281,090**	**$64,786,917**	**$0**	**$0**	**$30,524,170**	**$0**	**$301,592,177**

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Beckley Ave. Extension	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	5,967,525	4,506,579	1,460,946	0	0	0	0	5,967,525	1st/14
Cedar Crest Bridge Pedestrian and Bicycle Enhancements	Bridge Repair and Modification	Economic Vibrancy	CW	98 Bond Program	600,000	0	600,000	0	0	0	0	600,000	N/A
CIP Engineering - Trinity River Corridor Improvement	Professional Services and Debt Issuance	E³ Government	Citywide	98 Bond Program	1,245,000	0	1,245,000	0	0	0	0	1,245,000	N/A
Dallas Floodway - Levee System Study	Trinity River Projects	Culture, Arts and Recreation	Citywide	06 Bond Program	3,621,053	0	3,621,053	0	0	0	0	3,621,053	N/A
Dallas Floodway - Levee System Study	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	25,503,520	25,503,520	0	0	0	0	0	25,503,520	N/A
Dallas Floodway Extension	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	22,661,746	17,451,087	5,210,659	0	0	0	0	22,661,746	4th/16
Dallas Floodway Extension	Trinity River Projects	Culture, Arts and Recreation	Citywide	US Army Corps of Engineers	15,000,000	6,091,501	8,908,499	0	0	0	0	15,000,000	4th/16
East Levee Norwood Transmission Line Relocation	Trinity River Transportation Related Projects	Culture, Arts and Recreation	CW	98 Bond Program	2,400,000	0	2,400,000	0	0	0	0	2,400,000	N/A
Elm Fork Floodplain Study	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	20,000,000	17,750,026	2,249,974	0	0	0	0	20,000,000	4th/14
Great Trinity Forest Park	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	40,860,400	33,289,702	7,570,698	0	0	0	0	40,860,400	2nd/14
IH-30 Bridge - Replacement	Trinity River Projects	Culture, Arts and Recreation	Citywide	Donation	21,914,500	11,576,515	10,337,985	0	0	0	0	21,914,500	3rd/16
Trinity Moore Gateway Park Project	Trinity River Projects	Culture, Arts and Recreation	Citywide	Donation	2,000,000	294,195	1,705,805	0	0	0	0	2,000,000	4th/12
Trinity Parkway Corridor Transportation Projects	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	22,814,432	12,419,876	10,394,556	0	0	30,524,170	0	53,338,602	1st/18

TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Trinity Parkway Corridor Transportation Projects	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	28,048,568	23,478,636	4,569,932	0	0	0	0	28,048,568	1st/18
Trinity River Chain of Lakes	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	19,817,563	19,558,124	259,439	0	0	0	0	19,817,563	1st/14
Trinity Transmission Electricity Lines	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	2,976,616	0	2,976,616	0	0	0	0	2,976,616	N/A
Trinity Transmission Electricity Lines	Trinity River Projects	Culture, Arts and Recreation	Citywide	Capital Construction	1,250,000	0	1,250,000	0	0	0	0	1,250,000	N/A
Woodall Rodgers Extension Design	Trinity River Projects	Culture, Arts and Recreation	Citywide	Donation	4,604,000	4,604,000	0	0	0	0	0	4,604,000	1st/12
Woodall Rodgers Extension-Public Art Projects (Design)	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	1,233,000	1,233,000	0	0	0	0	0	1,233,000	1st/12
Woodall Rogers Extension	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	28,550,084	28,524,330	25,754	0	0	0	0	28,550,084	1st/12
Total Trinity River Corridor Capital Improvements					$271,068,007	$206,281,090	$64,786,917	$0	$0	$30,524,170	$0	$301,592,177	

WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

MISSION

The City of Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the citizens of Dallas and to the surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas citizens and our customers and to support the City's efforts toward economic development, environmental protection and enhancement of quality of life, including water supply, treatment, and distribution; wastewater collection and treatment; and billing, credit and collection and customer service.

The mission of the Water Utilities Department Capital Improvement Program is to provide an adequate water supply and wastewater treatment to its customers by the acquisition of future water and wastewater facilities and to renovate and construct improvements to existing water and wastewater facilities throughout the City of Dallas.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2010-11

1. Awarded the construction of Forney Dam Repairs to bring the dam into compliance with the Dam Safety Regulations and address recent slope failures.

2. Awarded the construction of East Side Water Treatment Plant Stage VI Sedimentation Basin Improvements to address plant expansion and water quality improvements.

3. Awarded a construction contract to stabilize the banks of the Trinity River and protect the 72-inch Simpson Stuart water transmission main.

4. Awarded Water and Wastewater Main Replacement contracts which resulted in the installation of approximately 115 miles of water and wastewater mains, including relocation and private development projects.

5. Awarded the construction of the East Bank - West Bank Interceptor Connection from Cadiz Pump Station to the existing 120-inch wastewater interceptor. This project will improve the reliability and functionality for transfer of wastewater from Cadiz Pump Station receiving interceptors into the Central Wastewater Treatment Plant.

6. Completion of the interceptor line will facilitate the TxDOT I-30 expansion project and the Trinity Water Management Lakes project.

7. Completed the Cogeneration Facility at the Southside Wastewater Treatment Plant. The Cogeneration Facility will provide approximately 60% of the plant's electrical needs which results in overall savings in power cost for the plant.

8. Awarded the new Influent Pump Station at Central Wastewater Treatment Plant. The new pump station will replace Cadiz Pump Station and provide more reliable and flexible pumping at the plant.

HIGHLIGHTED OBJECTIVES FOR FY 2011-12

1. Complete the water reuse pump station modifications and water reuse main extension to Stevens Park Golf Course. Begin selling reuse water to the golf course for irrigation purposes.

2. Complete construction on the Dewatering Facility at the Southside Wastewater Treatment Plant and put the facility into operation. Completion will allow for better plant operation and reduction of personnel overtime due to the elimination of a 24-hour operation.

3. Award Water and Wastewater Main Replacement contracts which will result in the installation of approximately 57 miles of water and wastewater mains, including relocation and private development projects

4. Finalize the construction of the Recycle Water Phase I and II projects which will result in the installation of the approximately 6 miles of 20-inch pipe. Use of the recycled water for irrigation will help reduce overall demand from the potable water system.

5. Award the design of Walcrest Pump Station Improvements to replace the existing pump station and reservoir, expand capacity and bring current with regulatory requirements.

6. Award the construction of East Side Water Treatment Plant Electrical Substation III to address increased electrical needs due to the 540 MGD plant expansion.

WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

7. Award East Side Water Treatment Plant Filter to Waste and Hydraulic Improvements. Completion of this project improves overall water quality and capacity at the plant.

8. Award Elm Fork Water Treatment Plant Major Maintenance Improvements to provide reliable plant operations. Completion of this project will help overall efficiency through the replacement of equipment causing extensive maintenance which ultimately results in longer plant downtime.

9. Award (Trinity River Water Supply Dams) Carrollton, California Crossing and Frasier Dam Improvements Construction to comply with dam safety requirements and insure dependable water supply.

SERVICE DESCRIPTIONS

Homeowner Extensions and Unserved Areas Construction of water and wastewater main extensions to homeowners and meters for water service.

Inflow/Infiltration Remediation Design and construction of improvements to eliminate inflow and infiltration conditions within the wastewater collection system.

Mains, Pump Stations and Associated Facilities Right-of-way acquisition, design and construction of new and replacement mains, pump stations, lift stations, ground storage reservoirs, and elevated tanks citywide as required by growth, development and obsolescence. Surveying, geotechnical and environmental services are also included.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Raw Water Pumping and Transmission Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities to include the Lake Fork Pump Station and pipeline.

Rehabilitation and Equipment Maintenance and renovation of major water and wastewater facilities.

Relocations In Advance of Paving Replacement and/or relocation of water mains, wastewater mains and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County and State programs.

Service Centers, Offices and Research Facilities Renovation of existing service facilities and business and customer service systems.

Studies and Master Plans Studies related to water and wastewater operations and master plan updates.

Wastewater Treatment Plants and Associated Facilities Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants.

Water Supply Reservoirs and Dams Dam inspection, consultation, rehabilitation and erosion studies for various dams. Also includes acquisition of new water supply sources.

Water Treatment Plants and Associated Facilities Design and construction of renovations, expansions and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant and Elm Fork Plant. Funding for the design and construction of the proposed future water treatment plants.

Wholesale Customer Facilities Construction of facilities necessary to provide service to the Customer Cities. Funding for these projects comes from the wholesale customer cities.

WATER UTILITIES CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Capital Construction - Wastewater	421,690,668	395,960,770	25,729,898	9,165,000	20,374,000	19,526,000	44,837,000	515,592,668
Capital Construction - Water	601,017,896	554,348,940	46,668,956	24,056,000	31,240,000	51,677,000	77,814,000	785,804,896
Commercial Paper - Wastewater	685,478,896	542,272,320	143,206,576	68,749,000	85,361,000	54,882,000	178,727,000	1,073,197,896
Commercial Paper - Water	1,207,059,40	1,008,178,387	198,881,016	174,369,000	175,147,000	230,318,000	334,793,000	2,121,686,403
Revenue Bonds - Wastewater	203,645,351	201,798,033	1,847,318	0	0	0	0	203,645,351
Revenue Bonds - Water	399,473,177	392,285,235	7,187,941	0	0	0	0	399,473,177
Water Utilities - Public Art Fund	2,925,500	678,226	2,247,274	320,000	186,000	129,000	646,000	4,206,500
Total	**$3,521,290,890**	**$3,095,521,911**	**$425,768,980**	**$276,659,000**	**$312,308,000**	**$356,532,000**	**$636,817,000**	**$5,103,606,890**

WATER UTILITIES CAPITAL IMPROVEMENTS

Use of Funds	Budget as of 06-30-11	Spent or Committed 06-30-11	Remaining as of 06-30-11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost
Homeowners and Unserved Areas	87,911,430	81,048,090	6,863,340	3,000,000	3,000,000	2,209,000	4,558,000	100,678,430
Inflow/Infiltration Remediation	29,038,136	29,038,135	0	0	0	0	0	29,038,136
Mains, Pump Stations and Associated Facilities	1,185,354,672	1,047,575,796	137,778,876	48,898,000	89,700,000	54,276,000	298,369,000	1,676,597,672
Public Art	2,925,500	678,226	2,247,274	320,000	186,000	129,000	646,000	4,206,500
Raw Water Pumping and Transmission	272,192,421	261,097,778	11,094,643	500,000	500,000	48,500,000	2,000,000	323,692,421
Rehabilitation and Equipment	156,117,439	145,080,024	11,037,415	11,985,000	12,328,000	12,268,000	24,544,000	217,242,439
Relocations In Advance of Paving	265,999,612	208,193,581	57,806,030	25,906,000	18,094,000	13,000,000	26,000,000	348,999,612
Service Centers, Offices and Research Facilities	67,873,763	64,540,322	3,333,441	775,000	0	0	0	68,648,763
Studies and Master Plans	57,975,865	51,070,467	6,905,398	2,425,000	9,150,000	6,550,000	41,800,000	117,900,865
Wastewater Treatment Plants and Associated Facilities	608,425,896	518,708,615	89,717,280	53,700,000	62,550,000	42,800,000	115,300,000	882,775,896
Water Supply Reservoirs and Dams	155,599,909	140,024,854	15,575,055	12,000,000	1,000,000	16,000,000	3,600,000	188,199,909
Water Treatment Plants and Associated Facilities	629,037,929	546,856,890	82,181,039	116,650,000	115,300,000	160,300,000	119,300,000	1,140,587,929
Wholesale Customer Facilities	2,838,319	1,609,133	1,229,186	500,000	500,000	500,000	700,000	5,038,319
Total	**$3,521,290,890**	**$3,095,521,911**	**$425,768,980**	**$276,659,000**	**$312,308,000**	**$356,532,000**	**$636,817,000**	**$5,103,606,890**

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Automated Meter Reading Project (AMR)	Service Centers, Offices and Research Facilities	E³ Government	Citywide	Revenue Bonds	5,000,000	3,817,982	1,182,018	0	0	0	0	5,000,000	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	0	0	0	16,000,000	0	0	0	16,000,000	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	67,244,374	56,929,874	10,314,500	22,000,000	0	0	14,000,000	103,244,374	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	17,699,908	15,874,753	1,825,154	0	0	0	6,000,000	23,699,908	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	44,571,066	44,490,654	80,412	0	0	0	0	44,571,066	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	47,518,942	45,793,608	1,725,334	0	3,750,000	5,000,000	16,500,000	72,768,942	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	20,516,343	8,106,640	12,409,703	12,100,000	14,000,000	0	0	46,616,343	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	136,327,102	82,248,047	54,079,055	32,000,000	19,400,000	24,000,000	52,800,000	264,527,102	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	47,028,734	46,047,375	981,359	0	0	0	0	47,028,734	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	29,079,438	28,510,313	569,125	0	0	9,300,000	3,300,000	41,679,438	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	63,353,792	55,661,580	7,692,212	0	8,300,000	0	0	71,653,792	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	160,657,298	125,610,434	35,046,864	28,950,000	40,000,000	2,000,000	18,000,000	249,607,298	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	64,598,866	62,946,409	1,652,457	0	0	0	0	64,598,866	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	46,137,910	35,317,043	10,820,867	7,000,000	7,000,000	9,000,000	16,000,000	85,137,910	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	5,094,058	5,094,058	0	0	0	0	0	5,094,058	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	118,360,332	108,180,888	10,179,444	23,000,000	30,000,000	80,000,000	62,000,000	313,360,332	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	11,980,246	7,980,243	4,000,003	0	0	0	0	11,980,246	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	260,641	260,641	0	19,700,000	30,000,000	60,000,000	0	109,960,641	Various
Enterprise Billing System	Service Centers, Offices and Research Facilities	E³ Government	Citywide	Revenue Bonds	21,391,000	20,472,617	918,383	0	0	0	0	21,391,000	Various
Public Art Program - Wastewater	Public Art	Culture, Arts and Recreation	Citywide	Capital Construction	1,649,000	0	1,649,000	90,000	178,000	75,000	145,000	2,137,000	Various
Public Art Program - Water	Public Art	Culture, Arts and Recreation	Citywide	Capital Construction	1,276,500	678,226	598,274	230,000	8,000	54,000	501,000	2,069,500	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Revenue Bonds	16,288,534	16,022,486	266,048	0	0	0	0	16,288,534	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Revenue Bonds	728,491	728,491	0	0	0	0	0	728,491	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Capital Construction	57,034,365	55,122,020	1,912,345	500,000	500,000	500,000	2,000,000	60,534,365	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Comm'l Paper	23,617,554	23,454,524	163,030	0	0	0	0	23,617,554	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Comm'l Paper	174,523,477	165,770,257	8,753,220	0	0	48,000,000	0	222,523,477	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Series 2009C DWU Revenue Bonds	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Revenue Bonds	94,723,000	94,723,000	0	0	0	0	0	94,723,000	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	111,411,076	103,386,032	8,025,045	3,530,000	4,346,000	4,346,000	8,692,000	132,325,076	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	219,166,599	178,961,629	40,204,970	10,049,000	22,361,000	0	46,470,000	298,046,599	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	57,984,405	52,442,303	5,542,102	0	0	14,135,000	0	72,119,405	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	85,236,846	84,576,822	660,023	0	0	0	0	85,236,846	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	103,164,321	101,699,259	1,465,062	0	4,500,000	1,700,000	4,800,000	114,164,321	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	76,099,683	67,865,409	8,234,274	0	0	0	5,700,000	81,799,683	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	123,729,568	113,060,246	10,669,322	9,600,000	20,900,000	12,100,000	35,500,000	201,829,568	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	54,041,203	53,888,031	153,172	0	0	0	0	54,041,203	Various
Studies and Master Plans	Studies and Master Plans	E^3 Government	Citywide	Comm'l Paper	200,000	0	200,000	200,000	0	0	200,000	600,000	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Revenue Bonds	5,752,996	5,752,996	0	0	0	0	0	5,752,996	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Revenue Bonds	1,205,277	1,205,277	0	0	0	0	0	1,205,277	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Comm'l Paper	11,233,291	1,273,290	9,960,001	12,000,000	0	15,000,000	2,000,000	40,233,291	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Comm'l Paper	5,730,351	2,396,635	3,333,716	0	0	0	0	5,730,351	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Revenue Bonds	872,110	872,110	0	0	0	0	0	872,110	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Capital Construction	36,082,884	33,801,546	2,281,338	0	1,000,000	1,000,000	1,600,000	39,682,884	Various
Wastewater Administrative Order	Inflow/Infiltration Remediation	Clean, Healthy Environment	Citywide	Capital Construction	29,038,136	29,038,135	0	0	0	0	0	29,038,136	Various
Wastewater Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Capital Construction	53,635,797	50,236,346	3,399,451	3,635,000	3,978,000	3,918,000	7,844,000	73,010,797	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Capital Construction	27,334,984	25,007,101	2,327,883	1,500,000	1,500,000	709,000	1,558,000	32,601,984	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Comm'l Paper	1,132,299	1,055,979	76,320	0	0	0	0	1,132,299	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Revenue Bonds	129,565	129,565	0	0	0	0	0	129,565	Various
Wastewater Relocations	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Capital Construction	28,294,212	23,466,298	4,827,914	500,000	1,300,000	1,353,000	943,000	32,390,212	Various
Wastewater Relocations	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Revenue Bonds	13,065,267	13,013,503	51,765	0	0	0	0	13,065,267	Various
Wastewater Relocations	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Revenue Bonds	540,424	539,424	1,000	0	0	0	0	540,424	Various
Wastewater Relocations	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Comm'l Paper	11,648,879	9,819,758	1,829,121	0	0	0	0	11,648,879	Various
Wastewater Relocations	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Comm'l Paper	30,416,952	20,408,388	10,008,564	5,000,000	4,700,000	4,647,000	11,057,000	55,820,952	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Wastewater Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E³ Government	Citywide	Capital Construction	6,774,746	5,547,780	1,226,966	0	0	0	0	6,774,746	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E³ Government	Citywide	Revenue Bonds	1,315,759	1,315,759	0	0	0	0	0	1,315,759	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E³ Government	Citywide	Capital Construction	14,518,454	11,786,211	2,732,243	0	1,000,000	2,500,000	4,500,000	22,518,454	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E³ Government	Citywide	Comm'l Paper	8,457,066	8,303,921	153,145	0	4,000,000	0	27,200,000	39,657,066	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E³ Government	Citywide	Revenue Bonds	3,603,312	3,603,312	0	0	0	0	0	3,603,312	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Capital Construction	100,195,901	93,639,937	6,555,964	8,350,000	8,350,000	8,350,000	16,700,000	141,945,901	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Comm'l Paper	2,285,741	1,203,741	1,082,000	0	0	0	0	2,285,741	Various
Water Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Comm'l Paper	760,770	615,870	144,900	0	0	0	0	760,770	Various
Water Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Capital Construction	58,553,812	54,239,575	4,314,237	1,500,000	1,500,000	1,500,000	3,000,000	66,053,812	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	124,835,307	121,929,341	2,905,966	0	0	0	0	124,835,307	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	260,288,497	226,381,130	33,907,367	32,199,000	38,000,000	20,018,000	112,000,000	462,505,497	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	134,089,831	128,672,453	5,417,378	3,120,000	5,852,000	15,777,000	16,654,000	175,492,831	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	192,342,111	151,226,086	41,116,025	0	19,141,000	0	114,553,000	326,036,111	Various

WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/11	Spent or Committed 06/30/11	Remaining as of 06/30/11	FY 2011-12 Adopted	FY 2012-13 Estimated	FY 2013-14 Estimated	Future Cost	Total Estimated Cost	In Service Date
Water Relocations Due to Paving	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Capital Construction	55,568,437	47,151,160	8,417,277	586,000	2,388,000	1,700,000	1,960,000	62,202,437	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Comm'l Paper	42,739,978	22,142,977	20,597,001	0	0	0	0	42,739,978	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Comm'l Paper	69,312,991	57,422,259	11,890,732	19,820,000	9,706,000	5,300,000	12,040,000	116,178,991	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Revenue Bonds	14,412,471	14,229,815	182,657	0	0	0	0	14,412,471	Various
Water Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E³ Government	Citywide	Capital Construction	34,708,017	34,701,944	6,073	775,000	0	0	0	35,483,017	Various
Water Studies and Master Plans	Studies and Master Plans	E³ Government	Citywide	Capital Construction	29,881,274	26,061,263	3,820,011	2,225,000	4,150,000	4,050,000	9,900,000	50,206,274	Various
Water Wholesale Customer Facilities	Wholesale Customer Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	852,200	352,200	500,000	500,000	0	0	0	1,352,200	Various
Water Wholesale Customer Facilities	Wholesale Customer Facilities	Clean, Healthy Environment	Citywide	Capital Construction	1,986,119	1,256,933	729,186	0	500,000	500,000	700,000	3,686,119	Various
Total Water Utilities Capital Improvements					$3,521,290,890	$3,095,521,911	$425,768,980	$276,659,000	$312,308,000	$356,532,000	$636,817,000	$5,103,606,890	

FIVE-YEAR OPERATING AND MAINTENANCE PLAN

The Five Year Operating and Maintenance (O&M) Plan presents a five-year forecast of anticipated incremental costs of operating and maintaining of new facilities and other improvements funded in the City's Capital Improvement Program. This plan estimates funding needs for projects after the project is placed in-service. All associated operating costs, such as human resources, maintenance, utilities, and equipment are included.

Listed below is a summary of projects by key focus area. Following the summary is a more detailed listing of the projects included within each Key Focus Area.

Key Focus Area	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17
Clean, Healthy Environment	$5,000	$69,000	$69,000	$69,000	$69,000
Culture, Arts, & Recreation	$2,434,679	$3,454,207	$3,851,973	$4,017,632	$4,063,591
Economic Vibrancy	$8,627,391	$10,311,759	$13,598,858	$14,470,910	$15,873,762
Educational Enhancements	$371,745	$423,245	$423,245	$423,245	$423,245
Public Safety	$2,354,744	$1,075,414	$77,900	$77,900	$77,900
Total	**$13,793,559**	**$15,333,625**	**$18,020,976**	**$19,058,687**	**$20,507,498**

CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST

Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Clean, Healthy Environment	3.65	Central Wastewater Treatment Plant - Influent Pump Station **Cost: increased maintenance costs**	1st/14	1.0	$0	$60,000	$60,000	$60,000	$60,000
Clean, Healthy Environment	3.65	Southside Wastewater Treatment Plant - Cogeneration Facility **Cost: increased maintenance costs**	4th/10	0.0	$5,000	$5,000	$5,000	$5,000	$5,000
Clean, Healthy Environment	3.65	Southside Wastewater Treatment Plant - Grease Receiving Station **Cost: increased maintenance costs**	4th/13	0.0	$0	$4,000	$4,000	$4,000	$4,000
		Total Clean, Healthy Environment			**$5,000**	**$69,000**	**$69,000**	**$69,000**	**$69,000**
Culture, Arts, & Recreation	4.12	Beckley Saner Recreation Center - renovations, added square footage **Cost: supplies associated with maintenance costs and utilities**	2nd/12	0.0	$13,199	$13,991	$14,830	$15,720	$16,663
Culture, Arts, & Recreation	4.12	Beckley Saner Sprayground **Cost: maintenance supplies and associated salaries**	3rd/14	0.4	$0	$7,241	$30,701	$32,543	$34,496
Culture, Arts, & Recreation	4.12	Brownwood Pavilion Replacement **Cost: maintenance supplies and associated salaries**	4th/10	0.0	$4,745	$5,030	$5,332	$5,652	$5,991
Culture, Arts, & Recreation	4.12	Casa Linda Park - pavilion replacement **Cost: maintenance supplies and associated salaries**	1st/13	0.0	$3,559	$5,030	$5,332	$5,652	$5,991
Culture, Arts, & Recreation	4.12	Cedar Run Park - playground expansion **Cost: maintenance supplies and associated salaries**	1st/13	0.0	$4,484	$7,971	$8,449	$8,956	$9,493
Culture, Arts, & Recreation	4.12	Chalk Hill Trail Corridor - land acquisition only - 4 miles **Cost: maintenance supplies and associated salaries**	1st/12	0.6	$7,102	$7,528	$7,980	$8,459	$8,966
Culture, Arts, & Recreation	4.12	Cherrywood Park - security lighting and new loop trail (.25 miles) **Cost: supplies associated with maintenance costs and utilities**	4th/12	0.0	$696	$738	$782	$829	$879
Culture, Arts, & Recreation	4.12	Churchill Recreation Center - renovations **Cost: supplies associated with maintenance costs and utilities**	1st/12	0.0	$6,664	$7,064	$7,488	$7,937	$8,413
Culture, Arts, & Recreation	2.7	City Performance Hall - design and construction of performance space (41,000 sq. ft.) **Cost: maintenance, electricity, custodial services, salaries, and utilities**	2nd/12	6.0	$445,605	$751,201	$751,201	$751,201	$751,201
Culture, Arts, & Recreation	4.12	College Park - 3 security lights at parking lot, new playground **Cost: supplies associated with maintenance costs and utilities**	3rd/12	0.0	$13,567	$14,381	$15,244	$16,159	$17,128

CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST

Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Culture, Arts, & Recreation	4.12	College Park Pavilion - New **Cost: maintenance supplies and associated salaries**	3rd/12	0.1	$7,715	$8,178	$8,669	$9,189	$9,740
Culture, Arts, & Recreation	4.12	Continental Pedestrian Bridge **Cost: maintenance supplies and associated salaries**	4th/13		$0	$450,000	$477,000	$505,620	$535,957
Culture, Arts, & Recreation	4.12	Coombs Creek Trail - trail development **Cost: maintenance supplies and associated salaries**	1st/11	0.1	$9,103	$9,649	$10,228	$10,842	$11,493
Culture, Arts, & Recreation	4.12	Cotillion Park - pavilion replacement (medium) **Cost: supplies associated with maintenance costs and utilities**	4th/11	0.0	$5,030	$5,332	$5,652	$5,991	$6,350
Culture, Arts, & Recreation	4.12	Cummings Recreation Center - renovations **Cost: supplies associated with maintenance costs and utilities**	2nd/12	0.0	$20,187	$21,398	$22,682	$24,043	$25,486
Culture, Arts, & Recreation	4.12	Danieldale Pavilion Replacement **Cost: maintenance supplies and associated salaries**	4th/11	0.0	$4,745	$5,030	$5,332	$5,652	$5,991
Culture, Arts, & Recreation	4.12	Elm Fork Soccer Complex **Cost: salaries, maintenance supplies including utilities**	4th/12	4.0	$642,758	$681,323	$722,202	$765,534	$811,466
Culture, Arts, & Recreation	4.12	Elmwood Parkway - trails and walkways **Cost: maintenance supplies and associated salaries**	2nd/12	0.1	$9,469	$10,037	$10,639	$11,277	$11,954
Culture, Arts, & Recreation	4.12	Everglade Park - expand playground and equipment **Cost: maintenance supplies and associated salaries**	4th / 10	0.1	$7,971	$8,449	$8,956	$9,493	$10,063
Culture, Arts, & Recreation	4.12	Five Mile Creek - trail development **Cost: maintenance supplies and associated salaries**	3rd/12	0.4	$16,790	$17,797	$18,865	$19,997	$21,197
Culture, Arts, & Recreation	4.12	Fox Hollow Park - playground replacement and security lighting **Cost: maintenance supplies and associated salaries**	1st/12	0.1	$8,271	$8,767	$9,293	$9,851	$10,442
Culture, Arts, & Recreation	4.12	Fretz Recreation Center - renovations - no new square footage **Cost: supplies associated with maintenance costs and utilities**	2nd/12	0.0	$1,919	$2,034	$2,156	$2,286	$2,423
Culture, Arts, & Recreation	4.12	Friendship Park - playground replacement **Cost: maintenance supplies and associated salaries**	4th/12	0.1	$7,971	$8,449	$8,956	$9,493	$10,063
Culture, Arts, & Recreation	4.12	Fruitdale - playground replacement **Cost: maintenance supplies and associated salaries**	2nd/12	0.1	$7,971	$8,449	$8,956	$9,493	$10,063

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Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Culture, Arts, & Recreation	4.12	Hamilton Park - open air gym renovation and site improvements **Cost: maintenance supplies and associated salaries**	2nd/12	0.0	$4,745	$5,030	$5,332	$5,652	$5,991
Culture, Arts, & Recreation	4.12	Harry Stone Recreation Center - renovations **Cost: supplies associated with maintenance costs and utilities**	3rd/12	0.0	$6,606	$7,002	$7,423	$7,868	$8,340
Culture, Arts, & Recreation	4.12	Hillcrest Park - trail improvements - Valley View to Hillcrest Park **Cost: maintenance supplies and associated salaries**	3rd/12	0.4	$15,056	$15,959	$16,917	$17,932	$19,008
Culture, Arts, & Recreation	4.12	Holcomb Park - playground replacement **Cost: maintenance supplies and associated salaries**	2nd/11	0.1	$8,449	$8,956	$9,493	$10,063	$10,667
Culture, Arts, & Recreation	4.12	Hulcy Park - parking and drainage improvements **Cost: maintenance supplies and associated salaries**	2nd/13	0.1	$3,636	$7,709	$8,172	$8,662	$9,182
Culture, Arts, & Recreation	4.12	IH-20 Gateway Park **Cost: maintenance supplies and associated salaries**	4th/12	0.0	$19,597	$20,773	$22,019	$23,340	$24,741
Culture, Arts, & Recreation	4.12	Jaycee Zaragoza Recreation Center - renovations, additional square footage, fitness center **Cost: supplies associated with maintenance costs and utilities**	1st/12	0.0	$16,521	$17,512	$18,563	$19,677	$20,857
Culture, Arts, & Recreation	4.12	JJ Lemon - playground replacement **Cost: maintenance supplies and associated salaries**	2nd/12	0.1	$7,971	$8,449	$8,956	$9,493	$10,063
Culture, Arts, & Recreation	4.12	John C Phelps - playground replacement **Cost: maintenance supplies and associated salaries**	4th/11	0.1	$7,971	$8,449	$8,956	$9,493	$10,063
Culture, Arts, & Recreation	4.12	Joppa/South Central Gateway Park **Cost: maintenance supplies and associated salaries**	1st/13	0.0	$14,698	$19,597	$20,773	$22,019	$23,340
Culture, Arts, & Recreation	4.12	JP Hawn - playground replacement **Cost: maintenance supplies and associated salaries**	2nd/12	0.1	$7,971	$8,449	$8,956	$9,493	$10,063
Culture, Arts, & Recreation	4.12	Katy Trail Phase III, IV, V, VI - trail development - includes signature bridge over Mockingbird **Cost: maintenance supplies and associated salaries**	various	0.8	$42,876	$45,449	$48,176	$51,067	$54,131
Culture, Arts, & Recreation	4.12	Kidd Springs - New fitness room, interior renovation, renovation and expansion of parking area, connecting walkways **Cost: maintenance supplies and associated salaries**	2nd/12	0.1	$7,211	$15,742	$16,686	$17,687	$9,104
Culture, Arts, & Recreation	4.12	Kiest - playground (southeast) **Cost: maintenance supplies and associated salaries**	1st/12	0.1	$7,971	$8,449	$8,956	$9,493	$10,063

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Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Culture, Arts, & Recreation	4.12	Kiest park - trail, pergolia, fountain **Cost: maintenance supplies and associated salaries**	2nd/13	0.0	$11,993	$23,987	$25,426	$26,952	$28,569
Culture, Arts, & Recreation	4.12	Kiestwood trail Phase I **Cost: maintenance supplies and associated salaries**	2nd/12	0.6	$14,204	$15,056	$15,960	$16,917	$17,932
Culture, Arts, & Recreation	4.12	Kleberg Rylie Recreation Center expansion **Cost: maintenance supplies and associated salaries**	4th/10	0.0	$12,933	$13,709	$14,532	$15,403	$16,328
Culture, Arts, & Recreation	4.12	Kleberg Trail Corridor - land acquisition only - 4 miles **Cost: maintenance supplies and associated salaries**	4th/11	0.8	$9,469	$10,037	$10,639	$11,278	$11,954
Culture, Arts, & Recreation	4.12	Lake Cliff - baseball **Cost: maintenance supplies and associated salaries**	1st/12	0.1	$15,284	$16,201	$17,173	$18,203	$19,295
Culture, Arts, & Recreation	4.12	Lake Highlands Trail from Ferndale to Lake Highlands North Park (1.5 miles) **Cost: maintenance supplies and associated salaries**	1st/13	0.3	$10,653	$15,056	$15,959	$16,917	$17,932
Culture, Arts, & Recreation	2.7	Latino Cultural Center - Phase II - Priority 1 - Black Box Theater - Construction of the educational wing that includes rehearsal spaces, computer room, painting workshop, mixed media shop, lobby, administrative spaces and restrooms **Cost: maintenance, electricity, custodial services, salaries, and utilities**	3rd/14	0.0	$0	$0	$219,760	$219,760	$219,760
Culture, Arts, & Recreation	4.12	Lawnview Playground - New **Cost: maintenance supplies and associated salaries**	1st/11	0.1	$12,151	$12,880	$13,653	$14,472	$15,340
Culture, Arts, & Recreation	4.12	Lower Chain of Wetlands **Cost: maintenance supplies and associated salaries**	4th/13	0.0	$18,750	$75,000	$79,500	$84,270	$89,326
Culture, Arts, & Recreation	4.12	Main Street Garden - fountain, dog park **Cost: maintenance supplies and associated salaries**	4th/09	1.8	$110,000	$116,600	$123,596	$131,012	$138,872
Culture, Arts, & Recreation	4.12	Moore Gateway Park **Cost: maintenance supplies and associated salaries**	4th/12	0.0	$19,597	$20,773	$22,019	$23,340	$24,741
Culture, Arts, & Recreation	4.12	Moore - playground replacement **Cost: maintenance supplies and associated salaries**	1st/12	0.1	$7,971	$8,449	$8,956	$9,493	$10,063
Culture, Arts, & Recreation	4.12	Nash Davis Recreation Center Expansion **Cost: maintenance supplies and associated salaries**	2nd/10	0.0	$23,395	$24,799	$26,287	$27,864	$29,536

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Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Culture, Arts, & Recreation	4.12	Northaven Trail - trail development (75 to Preston) **Cost: maintenance supplies and associated salaries**	4th/12	0.5	$28,435	$30,141	$31,949	$33,866	$35,898
Culture, Arts, & Recreation	4.12	Oak Cliff Cultural Center - Land acquisition, design and renovation **Cost: salaries and utilities**	2nd/11	3.0	$250,000	$120,000	$120,000	$120,000	$0
Culture, Arts, & Recreation	4.12	Oak Cliff Founders - trail, parking lot and landscaping **Cost: maintenance supplies and associated salaries**	3rd/11	0.3	$16,128	$17,096	$18,122	$19,209	$20,362
Culture, Arts, & Recreation	4.12	Park Signage (2006) **Cost: maintenance supplies and associated salaries**	Various	0.0	$3,087	$3,272	$3,468	$3,676	$3,897
Culture, Arts, & Recreation	4.12	Pleasant Oaks Recreation Center - renovations **Cost: supplies associated with maintenance costs and utilities**	2nd/13	0.0	$6,783	$7,190	$7,621	$8,079	$8,563
Culture, Arts, & Recreation	4.12	Preston Ridge Trail Phase II - pedestrian bridge **Cost: maintenance supplies and associated salaries**	3rd/12	0.3	$17,561	$18,615	$19,732	$20,916	$22,171
Culture, Arts, & Recreation	4.12	Randall Park Athletic Fields and Concession **Cost: maintenance supplies and associated salaries**	3rd/11	0.4	$28,907	$30,641	$32,479	$34,428	$36,494
Culture, Arts, & Recreation	4.12	Reverchon Park Historic Restoration, Robert E Lee Roque Court Historic Restorations **Cost: maintenance supplies and associated salaries**	1st/12	0.0	$3,500	$3,710	$3,933	$4,169	$4,419
Culture, Arts, & Recreation	4.12	Ridgewood Belcher Recreation Center - renovations **Cost: supplies associated with maintenance costs and utilities**	1st/12	0.0	$6,286	$6,663	$7,063	$7,487	$7,936
Culture, Arts, & Recreation	4.12	Royal Park - new pavilion and parking lot improvements **Cost: maintenance supplies and associated salaries**	3rd/11	0.1	$7,715	$8,178	$8,669	$9,189	$9,740
Culture, Arts, & Recreation	4.12	Samuell Grand Recreation Center - renovations **Cost: supplies associated with maintenance costs and utilities**	4th/12	0.0	$13,050	$13,833	$14,663	$15,543	$16,475
Culture, Arts, & Recreation	4.12	Samuell Grand Tennis Center **Cost: maintenance supplies and associated salaries**	2nd/12	0.0	$18,971	$20,109	$21,316	$22,595	$23,950
Culture, Arts, & Recreation	4.12	Sand Springs - playground replacement **Cost: maintenance supplies and associated salaries**	2nd/12	0.1	$7,971	$8,449	$8,956	$9,493	$10,063

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Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Culture, Arts, & Recreation	4.12	Santa Fe Trestle Trail **Cost: maintenance supplies and associated salaries**	4th/11	0.0	$24,669	$26,149	$27,718	$29,381	$31,144
Culture, Arts, & Recreation	4.12	Sant Fe Trail - trail development - White Rock Lake to Deep Ellum **Cost: maintenance supplies and associated salaries**	1st/12	0.8	$34,122	$45,496	$48,226	$51,120	$54,187
Culture, Arts, & Recreation	4.12	Scotland Park - playground replacement **Cost: maintenance supplies and associated salaries**	4th/11	0.1	$8,449	$8,956	$9,493	$10,063	$10,667
Culture, Arts, & Recreation	4.12	Seaton park - loop trail **Cost: maintenance supplies and associated salaries**	2nd/12	0.2	$3,304	$3,502	$3,712	$3,935	$4,171
Culture, Arts, & Recreation	4.12	Sugarberry - playground replacement **Cost: maintenance supplies and associated salaries**	1st/12	0.1	$7,971	$8,449	$8,956	$9,493	$10,063
Culture, Arts, & Recreation	4.12	The Dallas Wave **Cost: maintenance supplies and associated salaries**	2nd/12	0.0	$5,083	$10,775	$11,422	$12,107	$12,833
Culture, Arts, & Recreation	4.12	Tietze Park - trail/walkways/furnishings **Cost: maintenance supplies and associated salaries**	4th/11	0.1	$5,019	$5,320	$5,639	$5,977	$6,336
Culture, Arts, & Recreation	4.12	Timberglen Park - Site Improvements, soccer fields, parking, lighting **Cost: maintenance supplies and associated salaries**	3rd/12	1.4	$60,000	$63,600	$67,416	$71,461	$75,749
Culture, Arts, & Recreation	4.12	Trinity Strand - trail development **Cost: maintenance supplies and associated salaries**	1st/13	0.6	$27,110	$38,316	$40,615	$43,052	$45,635
Culture, Arts, & Recreation	4.12	Trinity Trail Phase 1 **Cost: maintenance supplies and associated salaries**	3rd/11	0.0	$4,533	$4,805	$5,093	$5,399	$5,723
Culture, Arts, & Recreation	4.12	Trinity Trail Phase 2 **Cost: maintenance supplies and associated salaries**	2nd/12	0.0	$4,913	$10,416	$11,041	$11,703	$12,406
Culture, Arts, & Recreation	4.12	Umphress Pavilion - Replacement **Cost: maintenance supplies and associated salaries**	4th/11	0.0	$4,745	$5,030	$5,332	$5,652	$5,991
Culture, Arts, & Recreation	4.12	Wagging Tail Dog Park **Cost: maintenance supplies and associated salaries**	4th/09	1.0	$45,365	$48,087	$50,972	$54,030	$57,272
Culture, Arts, & Recreation	4.12	Walford Park - playground, new multi use court, paving and fencing **Cost: maintenance supplies and associated salaries**	4th/11	0.1	$13,000	$13,780	$14,607	$15,483	$16,412

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Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Culture, Arts, & Recreation	4.12	Walnut Hill Recreation Center - renovations **Cost: supplies associated with maintenance costs and utilities**	4th/12	0.0	$17,374	$18,416	$19,521	$20,693	$21,934
Culture, Arts, & Recreation	4.12	Webb Chapel - pavilion **Cost: supplies associated with maintenance costs and utilities**	2nd/12	0.0	$5,030	$5,332	$5,652	$5,991	$6,350
Culture, Arts, & Recreation	4.12	West Lawther Overlook **Cost: maintenance supplies and associated salaries**	4th/08	0.1	$6,215	$6,588	$6,983	$7,402	$7,846
Culture, Arts, & Recreation	4.12	Westmoreland - pavilion **Cost: supplies associated with maintenance costs and utilities**	2nd/12	0.0	$4,745	$5,030	$5,332	$5,652	$5,991
Culture, Arts, & Recreation	4.12	White Rock Lake - East Lawther Trail Replacement **Cost: maintenance supplies and associated salaries**	3rd/13	0.9	$24,186	$102,550	$108,703	$115,225	$122,139
Culture, Arts, & Recreation	4.12	White Rock Lake - Mockingbird Point - Dog Park Expansion **Cost: maintenance supplies and associated salaries**	3rd/13	0.6	$11,671	$49,486	$52,455	$55,602	$58,938
Culture, Arts, & Recreation	4.12	White Rock Lake - Security Lights **Cost: maintenance supplies and associated salaries**	3rd/13	0.2	$9,788	$52,200	$55,332	$58,652	$62,171
Culture, Arts, & Recreation	4.12	White Rock Lake Park (Nautical Area) playground replacement (Big Thicket No. 2) **Cost: maintenance supplies and associated salaries**	3rd/13	0.1	$1,495	$7,971	$8,449	$8,956	$9,493
Culture, Arts, & Recreation	4.12	Willie B. Johnson Recreation Center - renovations **Cost: supplies associated with maintenance costs and utilities**	2nd/12	0.0	$1,849	$1,960	$2,078	$2,202	$2,334
Culture, Arts, & Recreation	4.12	Woodland Springs Park - expand playground and equipment **Cost: maintenance supplies and associated salaries**	2nd/11	0.1	$8,449	$8,956	$9,493	$10,063	$10,667
		Total Cultural, Arts & Recreation			**$2,434,679**	**$3,454,207**	**$3,851,973**	**$4,017,632**	**$4,063,591**
Economic Vibrancy	2.5	Akard from Commerce to Elm - streetscape including landscaping and pedestrian lighting **Cost: maintenance**	4th/11	0.0	$3,300	$3,300	$3,300	$3,300	$3,300
Economic Vibrancy	2.5	Akard from Ross to Woodall Rodgers streetscape including landscaping and pedestrian lighting **Cost: maintenance**	4th/11	0.0	$3,300	$3,300	$3,300	$3,300	$3,300

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Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Economic Vibrancy	2.5	Bishop Ave Neely to Colorado - streetscaping on parkway and proposed median from Neely to Colorado **Cost: maintenance**	2nd/12	0.0	$30,000	$30,000	$30,000	$30,000	$30,000
Economic Vibrancy	2.5	Bexar Street Corridor - Improvements include new approx. 9' sidewalks, brick crosswalks, landscaping, and lighting and upgrading water and wastewater mains. **Cost: maintenance**	2nd/12	0.0	$1,800	$1,800	$1,800	$1,800	$1,800
Economic Vibrancy	2.5	Buckner Blvd. (Phase II) - Bruton to Scyene - sidewalk improvement with paver, landscaping with trees, tree grates, irrigation, driveways, water & waste replacement. **Cost: maintenance**	1st/12	0.0	$1,200	$1,200	$1,200	$1,200	$1,200
Economic Vibrancy	2.5	Commerce from Akard to Ervay - Streetscape including landscaping, signal hardware and pedestrian lighting **Cost: maintenance**	3rd12	0.0	$4,560	$4,560	$4,560	$4,560	$4,560
Economic Vibrancy	2.5	Commerce from Good-Latimer to Hall - Streetscape including landscaping, signal hardware and pedestrian lighting. **Cost: maintenance**	4th/14	0.0	$0	$0	$10,575	$14,100	$14,100
Economic Vibrancy	2.5	Elm from Good Latimer to Hall - Streetscape including landscaping, signal hardware and pedestrian lighting. **Cost: maintenance**	4th/13	0.0	$0	$10,575	$14,100	$14,100	$14,100
Economic Vibrancy	2.5	Greenville Ave - Belmont to Ross - Lighting and/or streetscaping Belmont to Ross **Cost: maintenance**	4th/11	0.0	$15,000	$20,000	$20,000	$20,000	$20,000
Economic Vibrancy	2.5	Griffin from IH30 to Main - Streetscape improvements including landscaping, upgrades to traffic signal hardware and street lighting, and addition of pedestrian-scale lighting. **Cost: maintenance**	3rd/13	0.0	$0	$4,000	$4,000	$4,000	$4,000
Economic Vibrancy	2.5	Main Street from Market to Griffin - Streetscape including landscaping, signal hardware and pedestrian lighting **Cost: maintenance**	4th/11	0.0	$5,000	$6,000	$6,000	$6,000	$6,000
Economic Vibrancy	2.5	Main Street - Harwood to Good Latimer - 1,500 feet - median, sidewalk improvements with pavers and light standards associated with the Midtown/Mockingbird Development **Cost: maintenance**	3rd/11	0.0	$2,500	$2,500	$2,500	$2,500	$2,500
Economic Vibrancy	2.5	Yale Blvd - SMU to Greenville Ave - median and sidewalk improvements with pavers and light standards associated with the Midtown/Mockingbird Development **Cost: maintenance**	1st/13	0.0	$7,583	$13,000	$13,000	$13,000	$13,000
Economic Vibrancy	2.5	Yale Blvd to Mockingbird Light Rail Station - sidewalk and walking trail along DART rail line connecting Yale and light rail station **Cost: maintenance**	1st/13	0.0	$1,575	$2,700	$2,700	$2,700	$2,700
Economic Vibrancy	TBD	Margaret Hunt Hill Signature Bridge - TxDOT estimated annual O&M cost over a 25-year period (Recommend annual GF contribution of $274,000 to MHH Bridge Maintenance Reserve), **Cost: maintenance: cable replacements, lane striping, lighting)**	1st/12	0.0	$274,000	$274,000	$274,000	$274,000	$274,000
Economic Vibrancy	2.21	Levee Drainage System - Pavaho Sump	3rd/12	0.0	$50,000	$50,000	$50,000	$50,000	$50,000
Economic Vibrancy	2.21	Levee Drainage System - Hampton Oak Lawn Sump	2nd/14	0.0	N/A	$25,000	$50,000	$50,000	$50,000

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Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Economic Vibrancy	2.85	East Side Water Treatment Plant Expansion to 540: Clearwells and Flumes **Cost: power and maintenance**	1st/13	0.0	$1,000	$2,000	$2,000	$2,000	$9,000
Economic Vibrancy	2.85	East Side Water Treatment Plant Expansion to 540: Transfer Pump Station 3 **Cost: electricity**	3rd/11	0.0	$12,500	$39,875	$41,765	$42,515	$43,265
Economic Vibrancy	2.85	East Side Water Treatment Plant Expansion to 540: Headworks and Chemical Improvements **Cost: power, chemicals and maintenance**	3rd/12	0.0	$3,504,737	$4,868,913	$5,221,462	$5,585,943	$5,962,615
Economic Vibrancy	2.85	East Side Water Treatment Plant Expansion to 540: Stage IV Sedimentation Basins **Cost: power and maintenance**	1st/14	0.0	$0	$151,200	$162,400	$168,316	$174,242
Economic Vibrancy	2.85	East Side Water Quality Improvements: Sedimentation Basin Conversion **Cost: power**	1st/17	0.0	$0	$0	$0	$0	$156,800
Economic Vibrancy	2.85	East Side Water Quality Improvements: Filter to Waste **Cost: maintenance**	2nd/14	0.0	$0	$0	$13,000	$13,500	$14,000
Economic Vibrancy	2.85	East Side Water Treatment Plant Expansion to 540: Stage V Filters **Cost: power and maintenance**	3rd/15	0.0	$0	$0	$215,460	$223,440	$231,420
Economic Vibrancy	2.85	Elm Fork Water Treatment Plant - Major Maintenance/Rehabilitation **Cost: electricity**	3rd/13	0.0	$0	$87,500	$87,500	$87,500	$87,500
Economic Vibrancy	2.85	Elm Fork Water Treatment Plant - Water Quality Improvements Project - Improvements to Chlorine Gas System **Cost: chemicals**	3rd/14	0.0	$0	$0	$165,000	$165,000	$165,000
Economic Vibrancy	2.85	Elm Fork Water Treatment Plant - Water Quality Improvements Project - Transition to Sodium Hypochlorite System **Cost: chemicals**	3rd/14	0.0	$0	$0	$2,200,000	$2,200,000	$2,200,000
Economic Vibrancy	2.85	Elm Fork Water Treatment Plant - Residuals Handling **Cost: maintenance**	1st/16	0.0	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$4,310,000
Economic Vibrancy	2.85	Elm Fork Water Treatment Plant - Pre-Sedimentation Basins **Cost: power and maintenance**	1st/15	0.0	$0	$0	$0	$0	$8,700
Economic Vibrancy	2.85	Elm Fork Water Treatment Plant - New Filter Complex **Cost: power and maintenance**	4th/16	0.0	$0	$0	$0	$0	$380,000
Economic Vibrancy	2.85	Elm Fork Water Treatment Plant - Water Quality Improvements - Construction of New Rapid Mix Facility **Cost: power and maintenance**	4th/16	0.0	$0	$0	$0	$0	$78,000

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Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Economic Vibrancy	2.85	Bachman Water Treatment Plant Biological Active Filters Conversion **Cost: power, chemicals and maintenance**	1st/17	0.0	$0	$0	$0	$0	$70,024
Economic Vibrancy	2.85	Bachman Water Treatment Plant Conversion to Enhanced Coagulation **Cost: chemicals and maintenance**	2nd/15	0.0	$0	$0	$288,400	$576,800	$576,800
Economic Vibrancy	2.85	Contamination Warning System Implementation **Cost: personnel additions, professional services and maintenance**	1st/13	2.0	$339,336	$340,336	$340,836	$341,336	$341,836
Economic Vibrancy	2.85	White Rock SCADA **Cost: communications and maintenance**	2nd/12	0.0	$370,000	$370,000	$370,000	$570,000	$570,000
		Total Economic Vibrancy			**$8,627,391**	**$10,311,759**	**$13,598,858**	**$14,470,910**	**$15,873,762**
Educational Enhancements	2.7	Fretz Park Branch Library - design, renovation and a 3,239 sq. ft. expansion of the branch, including an 1500 sq. ft. addition for a auditorium/black box theater for a total of 4,793 sq. ft. addition to the library **Cost: maintenance, electricity, custodial services, and utilities**	2nd/13	0.0	$47,751	$95,501	$95,501	$95,501	$95,501
Educational Enhancements	2.7	White Rock Branch Library - Design and construction (including books) of a 18,000 s.f. new branch library to be located in the White Rock Branch Library service area. **Cost: maintenance, salaries**	2nd/12	6.0	$312,744	$312,744	$312,744	$312,744	$312,744
Educational Enhancements	2.7	Polk-Wisdom Library - renovation of the existing 15,768 sq. ft. branch **Cost: maintenance, electricity, custodial services, and utilities**	4th/12	0.0	$11,250	$15,000	$15,000	$15,000	$15,000
		Total Educational Enhancements			**$371,745**	**$423,245**	**$423,245**	**$423,245**	**$423,245**
Public Safety	2.7	Fire Station #06 (S. Harwood at Park Row Blvd.) - site acquisition, design/construction of a replacement station **Cost: maintenance, electricity, custodial services, and utilities**	2nd/13	0.0	$5,228	$20,910	$20,910	$20,910	$20,910
Public Safety	2.7	Fire Station #27 (Douglas Ave. at NW Hwy.) - site acquisition, design/construction of a replacement station **Cost: equipment**	2nd/13	0.0	$978,500	$997,514	$0	$0	$0
Public Safety	2.7	Fire Station #32 (Benning Ave. at Jim Miller Rd.) - site acquisition, design/construction of a replacement station **Cost: maintenance, electricity, custodial services, and utilities**	3rd/13	0.0	$0	$21,730	$21,730	$21,730	$21,730
Public Safety	2.7	Fire Station #37 (Greenville at Blackwell) - site acquisition, design/construction of a replacement station **Cost: maintenance, electricity, custodial services, and utilities**	3rd/13	0.0	$0	$15,580	$15,580	$15,580	$15,580

CAPITAL IMPROVEMENT PROGRAM
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST

Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	FY 2016-17 Estimated
Public Safety	2.7	Fire Station #44 (Frank St. at Lagow St.) - site acquisition, design/construction of a replacement station **Cost: maintenance, electricity, custodial services, and utilities**	2nd/13	0.0	$4,920	$19,680	$19,680	$19,680	$19,680
Public Safety	2.7	Fire Station #50 (New) -(Keeneland & Walton Walker) - ; Design, and construction of a new station to be located at 5400 Kenneland Pkwy., with a 2 full and 2 half-bay, 12,000 s.f. facility. **Cost: equipment**	3rd/12	0.0	$1,366,097	$0	$0	$0	$0
		Total Public Safety			**$2,354,744**	**$1,075,414**	**$77,900**	**$77,900**	**$77,900**
		Total Key Focus Areas			**$13,793,559**	**$15,333,625**	**$18,020,976**	**$19,058,687**	**$20,507,498**

CITY OF DALLAS
TEXAS

CITY COUNCIL FY 2011-12 BUDGET AMENDMENTS

Operating Budget Amendments

General Fund Expenditure Adjustments:

$175,000	Two Positions for Authorized Hearings
$140,000	Library Materials
$727,000	Eliminate one additional Mandatory City Leave Day for Civilian employees
$296,169	Cultural Programming
$30,000	Community Artist Program
$153,500	Funding for AT&T Performing Arts Center
$10,000	Latino Cultural Center Programming
$53,400	Bilingual Caseworker for Senior Services
$3,577	Senior Employment Initiative Contract
$150,000	Five Community Swimming Pools (partial hours)
$30,000	Fruitdale Recreation Center (partial year)
$1,768,646	

General Fund Revenue Adjustments:

$1,468,646	Electricity Franchise Fees
$300,000	Park and Recreation Building Use Fees
$1,768,646	

CITY COUNCIL FY 2011-12 BUDGET AMENDMENTS

Enterprise Funds Amendments

Aviation

Expenditure Adjustments:

$31,013	Eliminate one additional Mandatory City Leave Day
($31,013)	Reduce capital transfer
$0	

Convention and Event Services

Expenditure Adjustment:

$17,285	Eliminate one additional Mandatory City Leave Day *
$17,285	

Municipal Radio

Expenditure Adjustment:

$3,112	Eliminate one additional Mandatory City Leave Day *
$3,112	

Storm Drainage Management

Expenditure Adjustment:

$36,146	Eliminate one additional Mandatory City Leave Day *
$36,146	

Sustainable Development and Construction

Expenditure Adjustment:

$36,754	Eliminate one additional Mandatory City Leave Day *
$36,754	

Water Utilities

Expenditure Adjustment:

$225,485	Eliminate one additional Mandatory City Leave Day *
$225,485	

*Note: Expenditure adjustment offset by use of Fund Balance in Enterprise and Internal Service and Other Funds unless otherwise indicated.

CITY COUNCIL FY 2011-12 BUDGET AMENDMENTS

Internal Service and Other Funds Amendments

Information Technology

Expenditure Adjustment:

$42,902	Eliminate one additional Mandatory City Leave Day*
$42,902	

Radio Services

Expenditure Adjustment:

$4,534	Eliminate one additional Mandatory City Leave Day*
$4,534	

Equipment Services

Expenditure Adjustment:

$32,044	Eliminate one additional Mandatory City Leave Day*
$32,044	

Express Business Center

Expenditure Adjustment:

$2,236	Eliminate one additional Mandatory City Leave Day*
$2,236	

9-1-1 System Operations

Expenditure Adjustment:

$904	Eliminate one additional Mandatory City Leave Day*
$904	

Employee Benefits

Expenditure Adjustment:

$1,238	Eliminate one additional Mandatory City Leave Day*
$1,238	

Risk Management

Expenditure Adjustment:

$3,993	Eliminate one additional Mandatory City Leave Day*
$3,993	

*Note: Expenditure adjustment offset by use of Fund Balance in Enterprise and Internal Service and Other Funds unless otherwise indicated.

CITY OF DALLAS
TEXAS

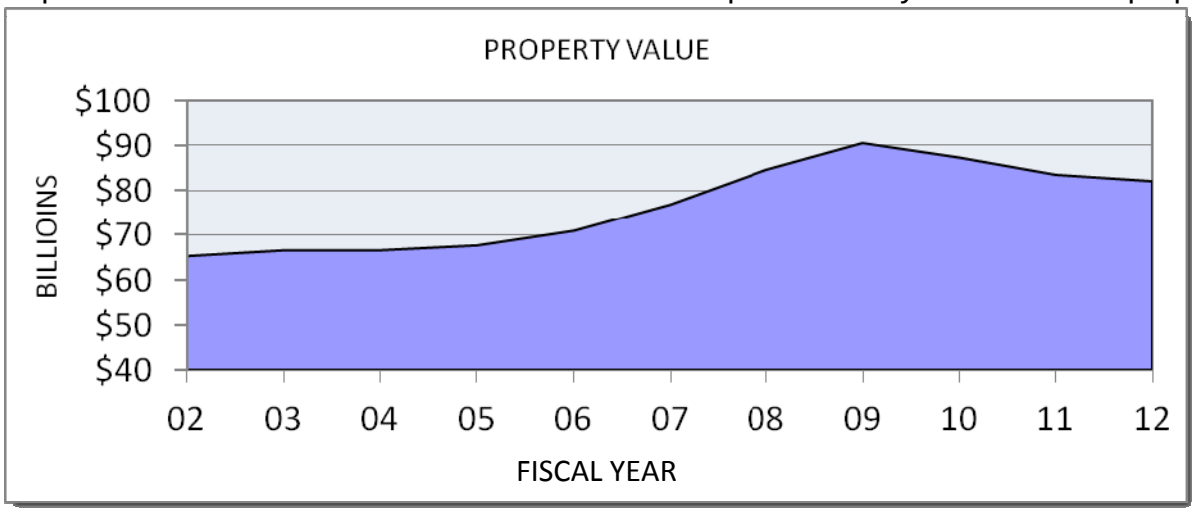
MAJOR REVENUE SOURCES

GENERAL FUND MAJOR REVENUE SOURCES

The revenue sources described in this section account for $871,493,731 of the City's total General Fund operating revenues and $207,867,166 of the Tax Supported Debt Service revenues.

PROPERTY TAXES

Property (ad valorem) taxes attach as an enforceable lien on property as of each January 1st. The City's property tax is levied each September on the assessed value listed as of the prior January 1st for all real property and income-producing personal property located in the City. Assessed values are established by the four Counties in which the City of Dallas is located, 100% of the estimated market value and certified by the Appraisal Review Board. The assessed taxable value for the tax roll as of January 1, 2011 (upon which the FY 2011-12 levy is based) is $81,993,746,356. The 2011 tax roll is 1.7% less than the 2010 tax roll.



The City is permitted by Article XI, Section 5 of the State of Texas Constitution to levy taxes up to $2.50 per $100 of assessed valuation for general governmental services including the payment of principal and interest on general obligation long-term debt. The tax rate for the year ending September 30, 2012 is 79.70¢ per $100 of which 53.79¢ is allocated for general government operations and maintenance and 25.91¢ is allocated for general obligation debt service payments.

Taxes are due January 31st following the September levy and are considered delinquent after January 31st of each year. Based upon historical collection trends, current tax collections for the year ending September 30, 2012 are estimated to be 96.40% of levy and will generate $425,166,765 in General Fund revenues and $204,797,748 in Debt Service revenues for a total of $629,964,513 in revenues. Prior year taxes, penalties, and interest are expected to produce an additional $11,120,539 in revenues.

MAJOR REVENUE SOURCES

AMBULANCE REVENUES

The Dallas Fire Department provides emergency ambulance services within the boundaries of the City of Dallas and the City of Cockrell Hill to any person requesting aid. The emergency medical staff transports the individual or individuals to a hospital providing emergency aid for a transport charge plus itemized charges. The charge is $800 for residents and $900 for non-city residents, and $125 for treatment/non-transport services.

The billing and collection of ambulance fees is provided by an outside agency through a contract with the City of Dallas. To estimate the FY 2011-12 revenue, historical information is used to project the gross amount billed, and a projected rate is applied to this amount.

SANITATION SERVICES REVENUE

Sanitation Services Revenue is collected to match the cost of providing garbage collection, brush and bulky collection, and recyclables collection services for residential customers and a few small commercial customers. This revenue is based on fees, which are collected through the monthly utility bills issued by Dallas Water Utilities. The FY 2011-12 estimated revenue is determined by multiplying the current residential rate of $20.25 per month (no change from FY10-11) by the projected number of residential customers, plus estimates for fees for "pack out" service, commercial customers' fees, and fees for collection of dead animals from vets and pet rescue shelters. The Sanitation rate is directly supported by revenues from the residential recycling program – which is estimated to increase by 61% over the FY11 recycling revenue. In addition, an allowance of 1.25% is assumed for uncollectible accounts.

PRIVATE DISPOSAL REVENUE

Private Disposal Revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site. The rate at the McCommas Bluff Landfill stays unchanged at $21.50 per ton in FY 2011-12. The Bachman Transfer Station rate remains unchanged at $47 per ton. City of Dallas residents hauling their own household and yard wastes are exempt from the fees. Commercial haulers may also elect to enter into a disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal over a specific time period. The FY 2011-12 figure is determined by projecting an estimate for commercial waste tons to be delivered to the landfill at the solid waste disposal fee, with consideration for waste tonnage under disposal contracts continuing into FY 2011-12. In addition, an allowance of 1.7% is assumed for uncollectible accounts.

MAJOR REVENUE SOURCES

FRANCHISE FEE REVENUE

The City of Dallas maintains non-exclusive franchise agreements with utilities and other service providers that use the City's right-of-ways to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the right-of-ways. They are in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts as a result of doing business in Dallas. Time Warner, pays a fee equal to 5% of gross receipts, paid monthly, 30 days after the end of the period covered. Franchise fees for Atmos Energy are 4% of their gross receipts, paid quarterly, by wire transfer. Projections for FY 2011-12 revenues for cable are based on historical data trended forward using regression analysis. Franchise fees for TXU Electric are based on a fee per kilowatt hour consumed and are projected for FY 2011-12 using historical data, trended forward by statistical analysis techniques and normalized for weather.

Certificated telecommunications providers no longer pay franchise fees to the City. Pursuant to Local Government Code 283 telecommunications providers must compensate the City for use of the right-of-way on a per access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter. It is anticipated that these municipal fees for all telecommunications providers in the City will total $29,425,003 for FY 2011-12.

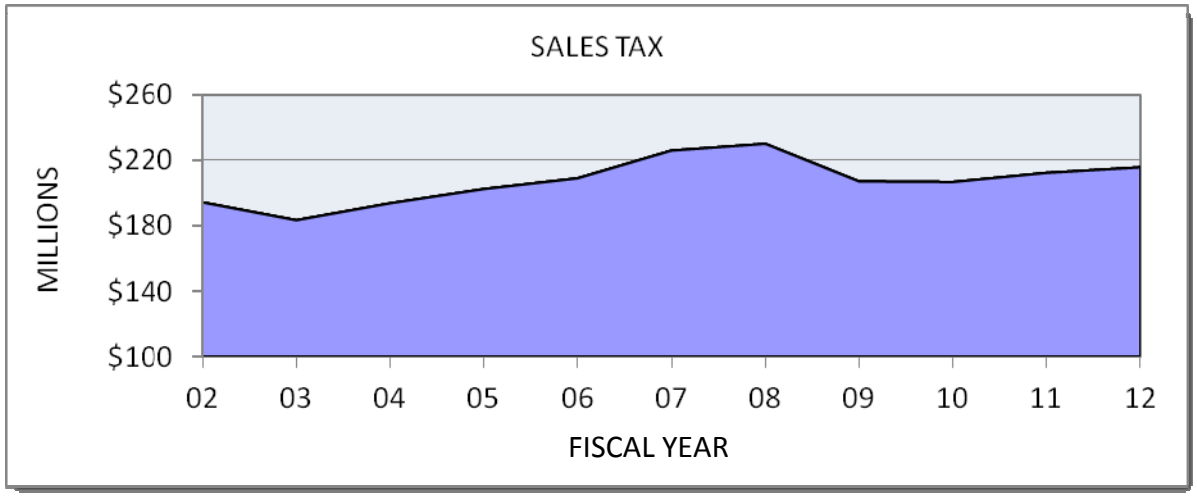
MUNICIPAL COURT REVENUES

Court and Detention Services collects fines and fees on Class C Misdemeanor citations, including moving/non-moving traffic violations and State law/City ordinance violations. Revenues are collected at cashier windows, by mail-in payments and through express mail depositories. Delinquent accounts are forwarded to a collection agency for additional collection efforts. The methodology used to project revenues is a combination of straight lining actuals, historical analysis and multi-year averaging.

MAJOR REVENUE SOURCES

SALES TAX

The sales tax rate in the City of Dallas is 8.25% of taxable goods or services sold within the City limits. The tax is collected by the retriever at the point of sale and forwarded to the State Comptroller's Office on a monthly or quarterly basis. Of the 8.25% collected, the state retains 6.25% and distributes 1% to the City of Dallas and 1% to the Dallas Area Rapid Transit transportation authority.



As illustrated in the accompanying graph, sales tax receipts have increased from $194.1 million in FY 2001-02 to a projected $215,508,103 million in FY 2011-12. Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount.

SECURITY ALARM PERMIT FEE

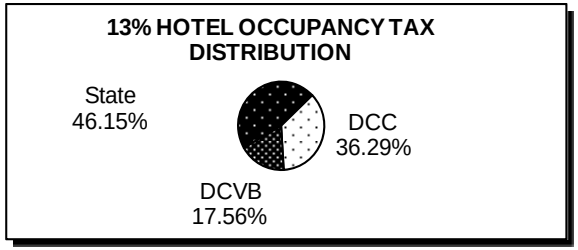
The City of Dallas charges an annual permit fee of $50 for a residence and $100 for a business permit. A permitted alarm site is allowed three free false burglar alarms in a twelve-month period. The 4th, 5th and 6th false burglar alarms are $50, 7th and 8th false burglar alarms are $75 while the 9th+ are $100 each. All Panic/Hold-up false alarms for a residence are $100. The 1st Business Panic/Hold-up false alarm is $100, 2nd is $200, 3rd is $300 while 4th+ are $400 each.

MAJOR REVENUE SOURCES

ENTERPRISE FUND MAJOR REVENUE SOURCES

HOTEL OCCUPANCY TAXES

The Hotel Occupancy Tax rate in the City of Dallas is 13% of the room rate charged within the City limits. This tax is collected by the Hotel at the point of sale and forwarded to the State (6%) and City (7%) on a monthly basis.



Of the 7% received by the City of Dallas, 32.6% of it is distributed to the Dallas Convention and Visitors Bureau (DCVB) to market and promote the City of Dallas as a convention and tourist destination and 67.4% of it is retained by Dallas Convention Center to support operations and capital improvements.

Hotel occupancy tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount. For Budget FY 2011-12, the City's portion of the Hotel Occupancy Tax revenue (7%) is projected at $34,600,000. The distribution of the 13% hotel occupancy tax is illustrated in the accompanying graph.

STORM WATER REVENUES

The Storm Drainage Management Utility Revenue is collected to support the cost of compliance with the City's storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance and enhancement of the levee system, and operating and maintenance of the City's storm natural and improved storm drainage system. Compliance activities include, but are not limited to: water quality sampling and analysis; creek monitoring; public education and outreach; hazardous spill response, cleanup and disposal; construction compliance inspections, industrial facility inspections; and engineering, design and inspection of storm sewer infrastructure. Drainage system operating and maintenance activities include, but are not limited to: natural and improved channel maintenance; creek, river and levee maintenance; cleaning and maintenance of storm sewers and inlets; and monthly sweeping of the City's major thoroughfares. The fee is billed and collected through the monthly water bill.

The FY 2011-12 projected revenue and rates are based on the results of a recent rate and structure study. Adopted fees are based on size (gross parcel size), a calculated drainage area, and general use (raw vacant land, residential, or commercial) of each property within the City. The fees were last adjusted in 2009. FY 2011-12 projected revenue provides for a 30-day fund reserve in accordance with the City's Financial Management Criteria.

MAJOR REVENUE SOURCES

WATER/WASTEWATER REVENUES

The Water Utilities Department is owned and operated by the City of Dallas as a self-supporting enterprise fund. The department receives no tax dollars and obtains its revenues through the sale of water and wastewater services in five customer classes. These classes are Residential, General Service, Municipal, Optional General Service, and Wholesale. The wholesale customer class is comprised of 23 communities outside the City of Dallas which receives water service, and 11 communities, which receive wastewater service. Rates for each class are determined by a cost of service study that assigns costs to each class based on the department's cost to provide them with these services.

The breakdown of the source of revenues from these customer classes is as follows:

- 38.3% of the revenues come from the Residential class,
- 40.9% comes from the General class,
- 0.8% comes from the Municipal class,
- 3.5% comes from the Optional General class
- 16.5% comes from the Wholesale class.

These revenues are used to pay for the following:

- Operating and maintenance costs of providing water and wastewater service to customers,
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities necessary to provide these services,
- Street Rental payment (equivalent to franchise fees assessed to other utilities) to the General Fund for the use of the City's right-of-ways,
- Cash funding for capital improvement facilities not funded through the sale of revenue bonds or other debt.

The Water Utilities Department also receives other miscellaneous revenues such as, but not limited to, interest earnings, connection fees, and system improvement contributions. In FY 2011-12, water and wastewater revenues will total $551.9M including a 5.9% increase in retail revenues. Water revenues can fluctuate depending on the summer temperatures and the amount of rainfall in the area.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Operating Program	**Status**
1. The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls.	In Compliance
2. The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not to exceed 8%: • Excluding taxable value gained by through annexation or consolidation; • Excluding the value gained through new construction; • Excluding expenditure increases mandated by the voters or another governmental entity; and • Not excluding the valuation gained through revaluation or equalization programs.	In Compliance The percentage change in base revenue (from FY 2010-11 to FY 2011-12) is -2.0%. Adjusted revenues cannot exceed “base” revenues more than 8%. Base revenues = FY 2010-11 budgeted revenues from current tax roll (in 000's) $ 640,832 2011-12 Ad-Valorem Tax Revenue $ 629,965 Less: Voter Mandated-Debt Service ($ 3,832) Growth from Annexation $ 0 Growth from New Construction $ 5,623 Adjusted revenue recommendation: $ 628,174 % Change from base revenues: -2.0%
3. Debt will not be used to fund current operating expenditures.	In Compliance No debt is programmed in the Operating Budget to fund current expenses.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Operating Program (Continued)	**Status**
4. All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to Council by the pension funds.	In Compliance
5. Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed bi-annually to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims.	In Compliance
6. Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund and Internal Service Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital, and avoid cash deficits.	Not In Compliance Convention & Event Services does not have sufficient fund balance to meet the guideline.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Operating Program (Continued)	**Status**
7. The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5% decline in property values, or an unexpected liability created by Federal or State legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide sufficient evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the nature of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Funds shall be allocated each year in the budget process to replace any use of the Emergency Reserve funds during the preceding fiscal year to maintain the balance of the Emergency Reserve levels.	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Operating Program (Continued)

8. The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year: for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve funds. Funds shall be allocated each year in the budget process to replace any use of the Contingency Reserve funds during the preceding fiscal year and to maintain the balance of the Contingency Reserve at a level ranging from ½% to 1% of budgeted departmental expenditures.

Status

In Compliance

The adopted Contingency Reserve level is $5,100,000 or 0.5% of the General Fund budget. It will be funded from FY 2010-11 Contingency Reserve ending balance of $3,436,886 and FY 2011-12 General Fund contribution of $1,663,114.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Operating Program (Continued)	**Status**
9. The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained at a level not less than 5% of the General Fund operating expenditures less debt service. (The Risk Reserve is not included in this calculation.)	In Compliance Emergency Reserve 9/30/11 (projected ending balance) $ 17.6M Contingency Reserve 9/30/11 (projected ending balance) $ 3.4M FY2011-12 appropriations $ 1.7M Fund Balance 9/30/11 (projected) $ 42.5M Combined $ 65.1M $65.1M is 6.4% of the adopted General Fund budget
10. A Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve.	In Compliance The adopted Risk Reserve level is $1,250,000. It will be funded from the FY 2010-11 Risk Reserve ending balance of $1,250,000.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Operating Program (Continued)	**Status**
11. A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at $5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund.	In Compliance The adopted Liability/Claims Fund will be funded at $8,568,433. It will be funded from the Liability/Claims Fund FY2010-11 ending balance of $1,249,240, and FY2011-12 General Fund contribution of $5,288,198, General Fund departmental contributions of $735,465 and other funds contributions of $1,295,530.
12. Consider the establishment of a Landfill Closure / Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees.	Establishment of reserve is not recommended at this time.
13. Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget.	Not In Compliance
14. An annual assessment and five year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection.	In Compliance, current replacement fleet and IT equipment schedules are prepared.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Operating Program (Continued)	**Status**
15. An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years.	In Compliance A fees and charges study will be completed for approximately 25% of all fees in FY 2011-12.
Capital and Debt Management	
16. Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project. (Bonds issued for street resurfacing shall be financed for a period not to exceed 10 years.)	In Compliance
17. The net (non self-supporting) General Obligation (G.O.) Debt of Dallas will not exceed 4% of the true market valuation of the taxable property of Dallas.	In Compliance 1.8%
18. Total direct plus overlapping debt shall be managed so as to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions.	In Compliance 4.5%
19. Interest expense incurred prior to actual operation will be capitalized only for facilities of enterprise activities.	In Compliance
20. Average (weighted) General Obligation bond maturities (exclusive of Pension Obligation Bonds) shall be kept at or below 10 years.	In Compliance 6.6 Years

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Capital and Debt Management (Continued)	**Status**
21. Annual General Obligation debt service (contribution) including certificates of obligation debt for risk management funding shall not exceed 20% of the total governmental fund expenditures (comprised of general fund, special funds, debt service funds and capital project funds).	In Compliance 14.0% (Annual Debt Service Contribution, $233.9m / Adopted Outstanding Debt at 9/30/12 , $1.67b)
22. Per Capita General Obligation Debt including Certificates of Obligation, Equipment Acquisition Notes and General Obligation Bonds will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income.	In Compliance 3.0% Total Debt 2.4%-GO Bond Debt
23. Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions: • the original improvement is at or near the end of its expected service life; • the betterment extends the life of the original improvement by at least one third of the original service life; • the life of the financing is less than the life of the betterment; • the betterment is financed through either C.O.'s or G.O.'s.	In Compliance
24. Interest earnings from G.O. Bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies.	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Capital and Debt Management (Continued)	**Status**
25. Certificates of Obligation should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council.	In Compliance
26. Certificates of Obligation (C.O.) Debt including that for risk management funding supported by an ad valorem tax pledge should not exceed 15% of total authorized and issued General Obligation (G.O.) Debt. • All C.O.'s issued in lieu of revenue bonds should not exceed 10% of outstanding G.O. Debt.	In Compliance 0.6%
27. Certificates of Obligation will be limited to projects consistent with Financial Management Performance Criteria for debt issuance.	In Compliance
28. Certificates of Obligation for an enterprise system will be limited to only those projects, which can demonstrate the capability to support the certificate debt either through its own revenues, or another pledged source other than ad valorem taxes.	In Compliance
29. Certificates of Obligation authorization will remain in effect for no more than five years from the date of approval by the City Council.	In Compliance
30. Certificates of Obligation authorized for risk management funding shall be issued for a term not to exceed 20 years.	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Capital and Debt Management (Continued)	**Status**
31. Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt in order to provide an adequate safety margin.	In Compliance
32. A Tax Increment Financing Reinvestment Zone may not be created if more than 10 percent of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units.	In Compliance
33. Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing ("TIF RZ") and for the tax abatement ("TA RZ"). TA RZs are created for the purpose of granting tax abatement on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones ("RZ"). No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TA RZs exceeds 10% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation.	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Capital and Debt Management (Continued)	**Status**
34. All PID and TIF proposals, even "pay-as-you-go" projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing.	In Compliance
35. All adopted PID or TIF debt issuances supported by a district's revenues, are subject to the following criteria: • Coverage Tests - The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if: o a developer or property owner provides a credit enhancement such as a letter of credit or bond insurance from an AAA-rated financial institution for the entire amount of the debt issue; and o in the event that there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit-enhancer would be the sole liability of the developer or its affiliates; and o in the event that there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Capital and Debt Management (Continued)	Status
o in the event that no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.	
• Additional Bonds Test - the project should include an additional bonds test parallel to the coverage test.	
• Reserve Fund - the project should include a debt service reserve fund equal to the maximum annual debt service requirements.	
• Limitations on Amount of PID/TIF Bonds- The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt, and	
• The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding general obligation indebtedness.	
• PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.	
• PID bonds should be limited to those projects, which can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.	
• PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.	

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Capital and Debt Management (Continued)	**Status**
36. All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid, repayment of bonds.	In Compliance
37. The City will not propose the issuance of any unrated, high yield PID/TIF bond which could be labeled a “high risk bond” except for small (less than $5 million) private placements coordinated with the City’s Financial Advisor. • All projects must be carefully evaluated for credit-worthiness and meet the criteria above whether or not a credit rating is obtained.	In Compliance
38. The City should use PID/TIF bonds only when other options have been considered.	In Compliance
39. Advance refundings and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%. Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%.	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Capital and Debt Management (Continued)	**Status**
40. Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.	In Compliance
Accounting, Auditing, and Financial Planning	
41. The City will establish and maintain a high degree of accounting practices; accounting practices will conform to generally accepted accounting principles as set forth by the authoritative standard setting body for units of local government.	In Compliance The basis of budgeting for all funds essentially follows the basis of accounting (modified accrual). The major differences between the budgeting and accounting basis are: 1) encumbrances are recorded as expenditures (budget basis) rather than as a reservation of fund balance (accounting basis); 2) compensated absences (accrued but unused leave) are not reflected in the budget; 3) depreciation expense is not included in the budget basis; 4) change in fair value of investments is not recognized as income (expenditure) in the budget basis.
42. An annual audit will be performed by an independent public accounting firm, with the subsequent issue of an official Comprehensive Annual Financial Report (CAFR) within 120 days of the City's fiscal year end.	Not In Compliance FY 2009-10 CAFR was issued June 10, 2011.
43. Full disclosure will be provided in the annual financial statements and bond representations.	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Budget	**Status**
44. Revenues and expenditures will be projected annually for at least three years beyond the current budget projections.	In Compliance
45. Financial systems will be maintained to monitor expenditures, revenues and performance of all municipal programs on an ongoing basis.	In Compliance
46. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement.	In Compliance
47. A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year.	In Compliance
Cash Management	
48. Investments will be made in conformance with the City's investment policy, with the primary objectives of preservation of capital, maintenance of sufficient liquidity and maximization of return on the portfolio.	In Compliance
49. The accounting system and cash forecasting system will provide regular information concerning cash position and investment.	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Cash Management (Continued)	**Status**
50. Internal Service Funds and Enterprise Funds will maintain positive cash balances.	Not in Compliance, Convention and Event Services will not maintain a positive cash balance due to timing of receivables.
Grants and Trusts	
51. All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor.	In Compliance
52. Prior to acceptance of proposed gifts and donations and governmental grants a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds.	In Compliance
Dallas Water Utilities	
1. Current revenues will be sufficient to support current expenses including debt service and other obligations of the system.	In Compliance
2. Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.	In Compliance

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Dallas Water Utilities (Continued)	**Status**
3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by Council.	In Compliance
4. Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures.	In Compliance
5. Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years.	In Compliance
6. An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital.	In Compliance
7. Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.	In Compliance 1.61 times maximum annual principal and interest

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
FY 2011-12 Adopted Budget Status

Dallas Water Utilities (Continued)	**Status**
8. Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes.	In Compliance
9. Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year.	In Compliance
10. Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects.	In Compliance
11. Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually.	In Compliance
12. Wholesale treated water rates for customer cities and other governmental entities will be determined on the basis of the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined on the basis of contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore.	In Compliance, current agreement approved by council in 2010.
13. Funds generated by Dallas Water Utilities will be used solely for the development, operation, and maintenance of the water and wastewater utility system.	In Compliance

GLOSSARY OF BUDGET TERMINOLOGY

AD VALOREM TAX
A tax levied on the assessed valuation of real land and improvements and personal property located in the City.

AGENCY FUND
Agency fund consists of resources retained by the governmental unit as an agent for another governmental unit.

APPROPRIATION
An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources.

ARBITRAGE
The interest earnings derived from invested bond proceeds or debt service fund balances.

ASSESSED VALUATION
This represents the total valuation of land and improvements and personal property less all properties exempt from tax. Also identified as taxable valuation.

BOND
A written promise to pay a sum of money on a specified date at a specified interest rate. General Obligation (GO) and Revenue Bonds are used for funding permanent capital improvements such as buildings, streets, and bridges.

BUDGET
A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal services. It is the primary means by which most of the expenditure and service delivery activities of a government are controlled.

CAPITAL CONSTRUCTION FUND
Capital construction funds are used to pay for capital projects which are not debt financed. Funding is usually derived from operating fund transfers.

CAPITAL EXPENDITURE
A capital expenditure is the acquisition or construction of an asset that has a useful life greater than one year.

GLOSSARY OF BUDGET TERMINOLOGY

CAPITAL GIFTS AND DONATIONS
Contributions by individuals or organizations for the purpose of funding capital improvements within the scope of interest of the donor.

CAPITAL IMPROVEMENT PROGRAM (CIP)
The City's plan to finance major infrastructure development and improvement. It is primarily funded through General Obligation Bonds and Revenue Bonds.

CAPITAL PROJECTS FUND
Fund used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

CERTIFICATE OF OBLIGATION (CO)
A written promise secured by the full faith and credit of the City. Used for funding permanent capital improvements. Debt Service is paid from ad valorem taxes or operating revenues.

COMMERCIAL PAPER
A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bond. Used for interim financing for water and wastewater improvements.

COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)
Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low and moderate income persons.

CONTINGENCY RESERVE
A budgetary reserve which provides for unanticipated expenditures of a non-recurring nature.

CONTRACTUAL SERVICE
The cost related to services performed for the City by individuals, businesses, or utilities.

DEBT SERVICE
Sometimes referred to as the Interest and Sinking Fund, it is used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve.

GLOSSARY OF BUDGET TERMINOLOGY

DEPARTMENT
A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

EMERGENCY RESERVE
A budgetary reserve which provides for temporary financing of unforeseen needs of an emergency nature, unanticipated fluctuations in revenue, and individual judgment/settlement payments exceeding a $5,000,000 liability cap.

ENCUMBRANCE
The commitment of appropriated funds to purchase an item or service.

ENTERPRISE FUND
These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

EQUIPMENT ACQUISITION NOTES
Short term note financing secured by the full faith and credit of the City used for funding capital equipment purchases. Debt service requirements are met with ad valorem or operating transfers from fee supported funds.

FIDUCIARY FUND
This type of fund accounts for assets held by the City in a trustee or agency capacity.

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA
The City maintains Financial Management Performance Criteria (FMPC), established in the late 1970's to reflect financial policies that the City believes necessary for planning purposes and to measure sound financial condition. These criteria are applied to the ongoing management of the City's finances and covers the following aspects of financial management: operating programs; capital and debt management; accounting, auditing and financial planning; cash management; grants and trusts; and Dallas Water Utilities.

FINES AND FORFEITURES
Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property.

FISCAL YEAR
The twelve-month period beginning October 1st and ending the following September 30th to which the annual budget applies.

GLOSSARY OF BUDGET TERMINOLOGY

FRANCHISE FEE
A fee levied by the City Council on businesses that use the City's right-of-way to deliver services. This fee is usually charged as a percentage of gross receipts.

FULL TIME EQUIVALENTS (FTE)
A unit used to quantify staffing. One FTE is a full year, 40 hour per week position. A part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTEs.

FULL YEAR FUNDING
The additional required funding necessary for twelve full months of operations related to positions and/or program funding added in the previous fiscal year. This funding complements prior year funding.

FUND
A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE
The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For Other Funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that utilize inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

GENERAL CAPITAL RESERVE
Depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for Capital Improvements and/or to provide interim financing for Capital Projects.

GENERAL FUND
This is the main operating fund of the City. It accounts for basic operating services such as Police, Fire, Streets, Sanitation, Code Enforcement, Park and Recreation, Library, Environmental and Health Services, and others.

GLOSSARY OF BUDGET TERMINOLOGY

GENERAL OBLIGATION BOND
Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges. The repayment of these bonds is made from the levy of property tax. Voter approval is required to issue these bonds.

GRANT
A contribution by a government or other organization to support a particular function. Typically, these contributions are made to a local government from the state or federal government.

IN SERVICE DATE
Date on which a City facility is available to the public.

INTER-DEPARTMENT FINANCING
Short-term interim financing from one City department to another City department (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place.

INTEREST EARNED
Assets collected through investment of cash.

INTERFUND REVENUE
Assets transferred from one fund to another for services rendered. These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes Dallas Water Utilities street rental payment and surplus property auction revenue.

INTERGOVERNMENTAL REVENUE
Money collected from other governmental entities.

INTERNAL SERVICE FUND
Fund used to account for goods or services given to one department by another on a cost reimbursement basis.

KEY FOCUS AREA
Dallas City Council established the following Key Focus Areas: Public Safety; Economic Vibrancy; Clean, Healthy Environment; Culture, Arts and Recreation; Education and E^3 Government.

GLOSSARY OF BUDGET TERMINOLOGY

LIABILITY RESERVE
Funds reserved for outstanding current and forecasted future liabilities.

LICENSE AND PERMITS REVENUE
These are revenues related to various license and permit fees.

MISCELLANEOUS REVENUE
These are miscellaneous revenues from rental, gifts and donations, and collections for damages to City property.

MODIFIED ACCRUAL BASIS OF ACCOUNTING
Basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

ONE TIME RESOURCES
These are non-recurring revenues, which will be used for one-time expenses.

OPERATING AND MAINTENANCE COST
Operational cost incurred by a facility for one year.

OPERATING BUDGET
The personnel, supply, service, and short term capital expenditures of a department.

PERMANENT FUND
Fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its citizenry.

PROGRAM
A sub-unit of a department.

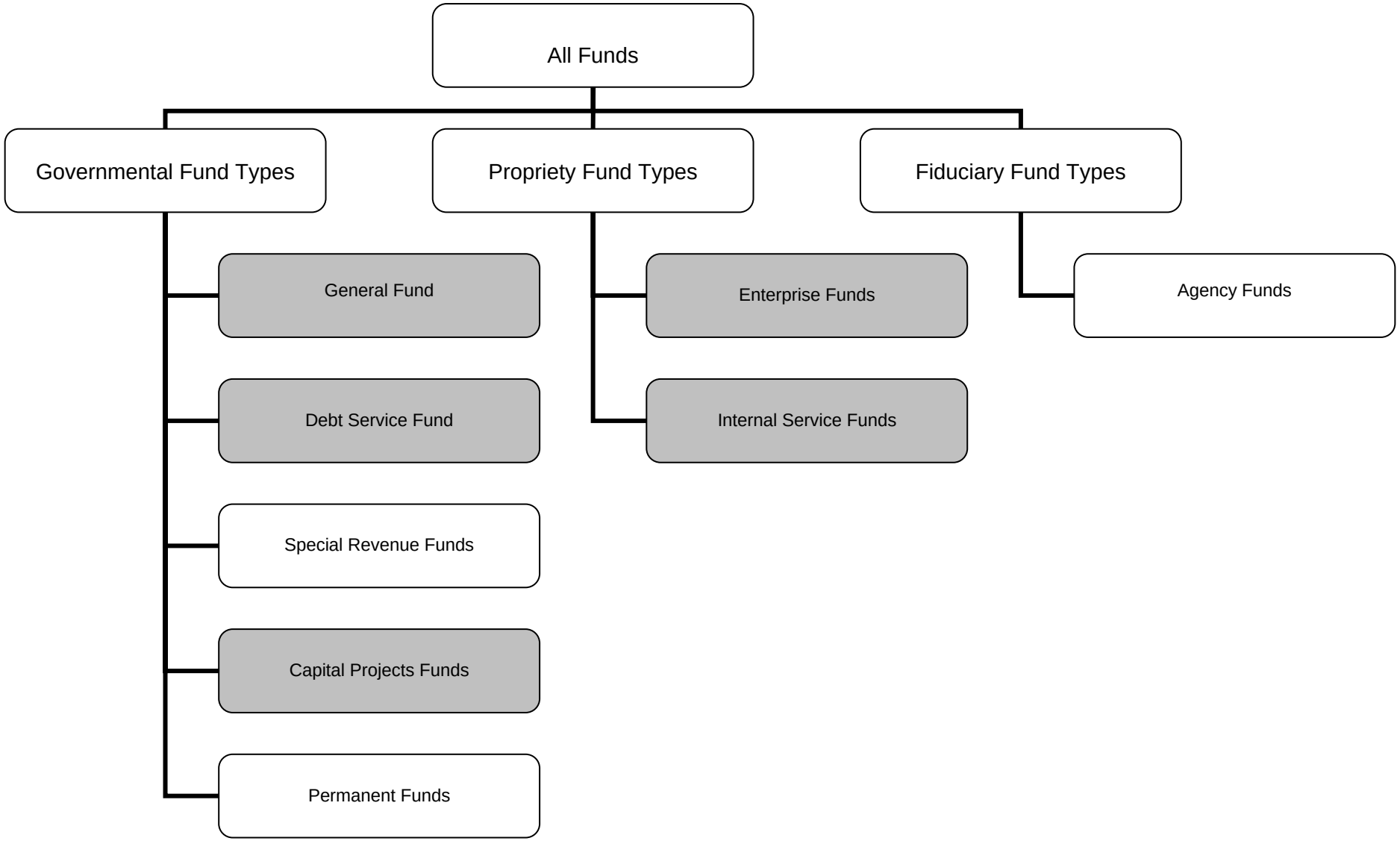
PROPRIETARY FUND
A proprietary fund is one having profit and loss aspects. The two types of proprietary funds are enterprise and internal service funds.

GLOSSARY OF BUDGET TERMINOLOGY

SPECIAL REVENUE FUND

Fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

CITY OF DALLAS FUND STRUCTURE



Note: Shading indicates Funds included with FY 2011-12 Budget

COMMUNITY PROFILE
CITY OF DALLAS, TEXAS

The City of Dallas was incorporated in 1856. The City Charter was adopted in 1907. Dallas is currently the third largest city in the nation with a Council-Manager form of government. There are fourteen single-member districts and a mayor elected at large. The Mayor and Council appoints the City Manager, City Attorney, City Auditor, City Secretary, and the Municipal Court Judges. The City Manager appoints all department directors except the director of Civil Service who is appointed by the Civil Service Board and the director of the Park and Recreation Department who is appointed by the Park and Recreation Board.

**Source: U.S. Census Bureau, 2010 Population Estimates*

Population Trends *(Census Data):*

1960	679,684	1990	1,007,618
1970	844,401	2000	1,188,580
1980	904,078	2010	1,197,816

The following denotes the 2010 estimate for population and racial/ethnic composition of the City of Dallas:

Population by Race:

Hispanic	42.4%
White	28.8%
Black	24.6%
American Indian	0.3%
Asian	2.8%
Other	0.2%
Two or more races	1.0%

Population by Sex:

Female	50%
Male	50%

COMMUNITY PROFILE
CITY OF DALLAS, TEXAS

Population by Age:

Under 18 years	26.5%
19 to 24 years	10.5%
25 to 34 years	18.4%
35 to 49 years	20.7%
50 to 64 years	15.1%
65 and over	8.8%
Median Age	31.8

**Source: U.S. Census Bureau, 2010 Population Estimates*

Total area (in square miles):	384.93
Land area (in square miles):	343.56
Lake Area (in square miles)	41.37

Climate:

Daily Mean Temperature, Annual Average (July 2010-June 2011)	68˚F
Precipitation, Average Annual Total (July 2010-June 2011)	33.18 inches

**Source: U.S. Oceanic and Atmospheric Administration*

Miles of Streets:

Paved (lane miles)	11,661.76
Unpaved (gravel)	22.94

Number of street lights	86,078

Fire Protection:

Number of stations	56
Number of uniformed personnel (FTEs, FY 2011-12 Adopted)	1,927.8

COMMUNITY PROFILE
CITY OF DALLAS, TEXAS

Police Protection:	
Number of stations	7
Number of uniformed personnel (FTEs, FY 2011-12 Adopted)	3,493.8
Parks:	
Number of Parks	371
Total Park Acreage	23,080
Public Libraries:	
Public Library Locations	29
Transportation:	
Love Field (FY 2010)	
Total Passengers	7,863,860
Dallas Executive (General Aviation Airport)	
Number of operations (annual, FY 2010)	53,053
Dallas/Forth Worth International Airport (FY 2010)	
Total Domestic Revenue Passengers	50,860,579
Passenger Enplanements	25,525,998
Domestic Cargo (tons)	383,247
Construction Activity *(FY 2009-10):*	
Permits Issued	29,348
Estimated Value	$1,958,913,994
Median Family Income:	$42,699
**Source: U.S. Census Bureau, 2009 American Community Survey*	
Unemployment Rate *(June 2011):*	8.7%
**Source: Texas Workforce Commission, Not Seasonally Adjusted*	

COMMUNITY PROFILE
CITY OF DALLAS, TEXAS

Employment:

Largest Public Companies by Revenue *($ Millions)**	***Revenue*** *($ Millions)*
AT&T	124,629.0
Texas Instruments	13,966.0
Dean Foods	12,142.2
Southwest Airlines	12,104.0
Tenet Health Care	9,233.0
Holly	8,322.9
Energy Future Holdings	8,235.0
Energy Transfer Equity	6,598.1
Celanese	5,918.0
Atmos Energy	4,789.7

**Source: "Fortune 500", Fortune Magazine, 2011*

Largest Private Employers *(by Largest Employment Site)**	***# Local Employees***
Texas Instruments	9,800
Baylor University Medical Center	5,500
Children's Medical Center Dallas	5,376
Pilgrim's Pride	5,300
AT&T	4,090
Odyssey Healthcare	4,000
Texas Health Presbyterian Hospital Dallas	3,842
Southwest Airlines	3,384
Nations Broadband Inc.	2,500
Medical City Dallas Hospital	2,259

***Source: Dunn & Bradstreet 2011,Hoovers, Dallas Business Journal 2011 Book of Lists and the Office of Economic Development*

COMMUNITY PROFILE
CITY OF DALLAS, TEXAS

Institutions of Higher Education:
*(Dallas City Limits)**

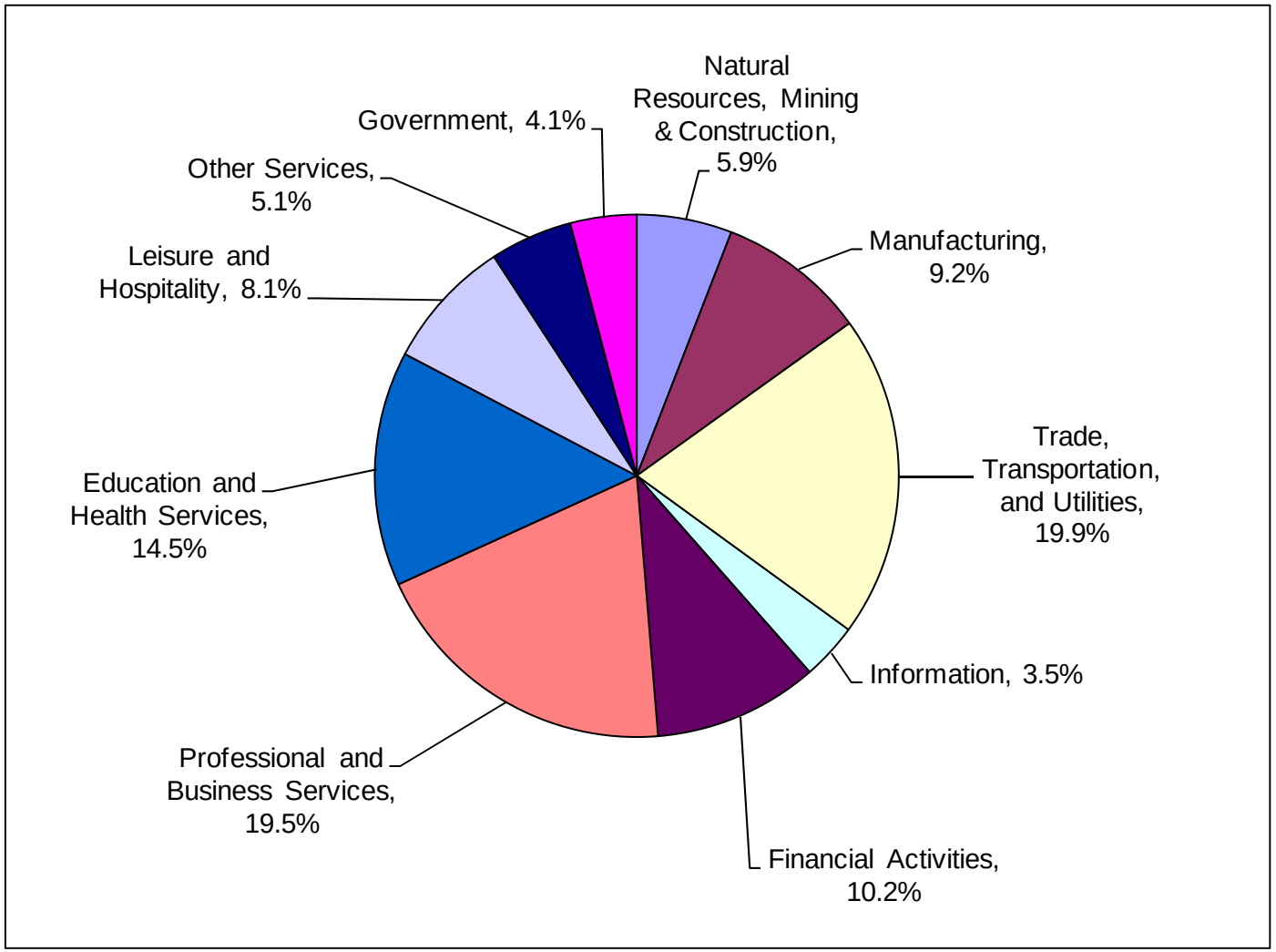
University of North Texas Dallas	Public University
University of Texas Southwestern Medical Center at Dallas	Public University
Baylor College of Dentistry (Texas A&M System)	Independent Graduate
Criswell College	Independent Senior College
Dallas Baptist University	Independent Senior College
Paul Quinn College	Independent Senior College
University of Phoenix - Dallas	Independent Senior College
Dallas County Community College District:	Community College
El Centro College	
Mountain View College	
Richland College	
Cedar Valley College	

***Source: Office of Economic Development*

COMMUNITY PROFILE
CITY OF DALLAS, TEXAS

Employment by Industry

**Source: Dun & Bradstreet and Office of Economic Development*



Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
General Fund				
	Business Development & Procurement Services			
2.62	Vendor Development	$140,562	$129,241	$133,786
6.12	Business Inclusion & Development Compliance Monitoring	$394,716	$413,825	$410,933
6.56	Purchasing/Contract Management	$1,552,474	$1,519,043	$1,471,673
	Total Business Development & Procurement Services	**$2,087,752**	**$2,062,109**	**$2,016,392**
	City Attorney's Office			
1.26	Police Legal Liaison & Prosecution	$1,830,278	$1,626,847	$1,970,559
3.11	Environmental Enforcement, Compliance, and Support (Legal Services)	$0	$0	$0
3.19	Neighborhood Integrity and Advocacy (Legal Services)	$792,152	$717,011	$1,151,747
6.28	DFW International Airport Legal Counsel	$407,038	$442,946	$489,819
6.36	General Counsel	$3,248,935	$3,263,422	$3,281,865
6.51	Litigation	$3,665,587	$3,657,608	$3,859,706
	Total City Attorney's Office	**$9,943,990**	**$9,707,834**	**$10,753,696**
	City Auditor's Office			
6.9	Audits and Reviews	$1,679,096	$1,671,490	$1,640,092
6.39	Grants Compliance	$0	$0	$0
6.40	HOPWA and ESG Funds Monitoring	$119,932	$120,578	$0
6.47	Investigations	$308,078	$300,154	$411,792
	Total City Auditor's Office	**$2,107,106**	**$2,092,222**	**$2,051,884**
	City Controller's Office			
6.2	Accounts Payable	$953,377	$921,227	$870,419
6.13	Cash and Debt Management	$458,955	$464,070	$444,876
6.24	Cost Accounting and Fixed Assets	$224,439	$222,105	$225,190
6.27	Deferred Compensation	$0	$0	$0
6.34	Financial Reporting	$854,657	$777,171	$953,080
6.44	Independent Audit	$772,000	$1,072,000	$937,440
6.54	Payroll	$637,161	$652,170	$671,520
6.58	Reconciliations	$429,646	$430,502	$431,520
	Total City Controller's Office	**$4,330,235**	**$4,539,245**	**$4,534,045**

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
	City Manager's Office			
2.12	Dallas CityDesign Studio	$118,603	$118,603	$195,320
6.14	City Administration	$1,412,231	$1,352,569	$1,292,214
	Total City Manager's Office	**$1,530,834**	**$1,471,172**	**$1,487,534**
	City Secretary's Office			
6.8	Archives	$154,821	$157,014	$150,901
6.11	Boards and Commissions Support	$273,984	$303,075	$298,742
6.16	City Council Support	$547,323	$430,896	$425,134
6.25	Customer Service	$197,534	$218,222	$201,270
6.30	Elections	$2,668,402	$2,767,022	$789,089
6.59	Records Management	$418,709	$432,930	$408,651
	Total City Secretary's Office	**$4,260,773**	**$4,309,159**	**$2,273,787**
	Civil Service			
6.4	Analysis/Development and Validation	$184,044	$189,368	$514,059
6.5	Applicant Processing - Civilian	$252,709	$259,857	$336,090
6.6	Applicant Processing - Uniform	$210,969	$225,195	$221,614
6.20	Civil Service Board Administration/Employee Appeals Process	$348,418	$333,396	$333,086
6.35	Fire Applicant - Physical Abilities Testing	$25,946	$26,148	$26,574
	Total Civil Service	**$1,022,086**	**$1,033,964**	**$1,431,423**
	Code Compliance Services			
2.44	Regulation and Enforcement of For Hire Transportation	$801,834	$748,135	$815,696
3.8	Dallas Animal Services	$6,609,654	$6,862,929	$6,287,550
3.18	Neighborhood Code Compliance Services	$15,035,963	$14,575,209	$15,132,961
3.20	Neighborhood Nuisance Abatement	$5,200,091	$5,307,868	$5,080,248
	Total Code Compliance Services	**$27,647,542**	**$27,494,141**	**$27,316,455**
	Court and Detention Services			
1.2	City Detention Center	$1,118,374	$1,274,398	$1,131,695
1.15	Lew Sterrett Jail Contract	$8,116,058	$8,116,058	$7,851,819
1.16	Municipal Court Services	$9,880,997	$9,238,379	$9,811,138
3.15	Illegal Dump Team - Criminal Investigations and Arrests	$0	$0	$0
	Total Court and Detention Services	**$19,115,429**	**$18,628,835**	**$18,794,652**

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
	EBS - Building Services			
1.31	Security Service for City Facilities	$3,136,897	$3,185,006	$2,583,759
2.4	Bullington Truck Terminal and Pedestrian Way Operation and Maintenance	$354,906	$333,540	$317,969
4.15	Thanksgiving Square Support	$345,971	$345,971	$345,971
6.17	City Facility Operation, Maintenance and Repair	$11,972,350	$11,654,239	$11,015,771
6.32	Energy Procurement, Monitoring and Conservation	$5,078,322	$5,209,301	$3,572,101
	Total EBS - Building Services	**$20,888,446**	**$20,728,057**	**$17,835,571**
	Fire			
1.7	Emergency Medical Service	$8,395,098	$7,921,572	$9,579,851
1.8	Fire and Rescue Emergency Response	$154,045,703	$154,101,209	$147,954,989
1.9	Fire and Rescue Equipment Maintenance and Supply	$6,213,800	$6,449,140	$6,982,402
1.10	Fire Dispatch and Communications	$4,238,232	$5,057,978	$4,878,770
1.11	Fire Investigation & Explosive Ordnance Disposal	$3,200,477	$3,215,137	$3,329,489
1.12	Fire Training and Recruitment	$9,844,252	$9,668,521	$22,513,986
1.13	Inspection and Life Safety Education	$9,161,401	$9,100,348	$9,371,006
1.32	Special Operations	$268,800	$308,837	$416,980
2.20	Fire Inspection for New Construction	$453,765	$474,995	$530,774
	Total Fire	**$195,821,528**	**$196,297,737**	**$205,558,247**
	Housing / Community Services			
1.30	Project Reconnect/Offender Re-entry Program	$250,000	$250,000	$351,414
2.9	Community Based Development Organization (CBDO)	$0	$0	$0
2.21	First-Time Homebuyer Loans	$0	$0	$0
2.27	Home Repair - South Dallas/Fair Park	$0	$0	$0
2.28	Housing Development Loan Program	$0	$0	$0
2.29	Housing Services	$0	$0	$0
2.32	Neighborhood Enhancement Program (NEP)	$0	$0	$0
2.33	Neighborhood Investment Program - Infrastructure Improvements	$0	$0	$0
2.34	Neighborhood Non-Profits Housing Development	$0	$0	$0
2.43	Reconstruction/SHARE Housing for Low-Income Households	$0	$0	$0
2.45	Residential Development Acquisition Loan Program	$0	$0	$0
2.61	Urban Land Bank	$109,242	$109,242	$127,011
3.6	Community Centers - MLK/WDMC	$1,099,134	$1,144,333	$1,516,101

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
3.7	Comprehensive Homeless Outreach	$5,262,188	$5,251,214	$5,316,030
3.9	Dental Health Services	$100,000	$100,000	$100,000
3.10	Emergency Social Services Contract	$0	$0	$0
3.14	HIV/AIDS Housing and Services	$0	$0	$0
3.17	Major Systems Repair Program	$0	$0	$0
3.21	People Helping People - Volunteer Home Repair	$0	$0	$0
3.24	Senior / Medical Transportation Services	$130,797	$122,341	$203,011
3.25	Senior Services	$103,649	$103,722	$165,206
3.28	Substance Abuse Treatment Contracts	$0	$0	$0
5.3	City Child Care Services	$0	$0	$0
5.5	Supplemental Nutrition Program for Women, Infants and Children (WIC)	$0	$0	$0
6.23	Contracts & Grants Administration	$394,574	$354,238	$248,495
6.41	Housing Federal Grants Administration	$0	$0	$0
6.62	Support for Home Repair/Replacement Programs	$0	$0	$0
6.63	Support for Housing Development Programs	$0	$0	$0
	Total Housing / Community Services	**$7,449,584**	**$7,435,090**	**$8,027,268**
	Human Resources			
6.21	Compensation Analysis / Classification	$313,781	$310,042	$395,910
6.42	HRIS and HR Payroll Services	$1,398,683	$1,390,662	$1,317,138
6.43	Human Resource Consulting	$1,351,298	$1,342,397	$1,765,186
	Total Human Resources	**$3,063,762**	**$3,043,101**	**$3,478,234**
	Judiciary			
1.3	Civil Adjudication Court	$344,610	$155,889	$352,910
1.4	Community Court	$0	$0	$0
1.5	Court Security	$626,322	$568,038	$603,506
1.17	Municipal Judges/Cases Docketed	$1,863,821	$1,926,985	$1,988,675
6.49	Language Services	$128,813	$135,122	$131,745
	Total Judiciary	**$2,963,566**	**$2,786,034**	**$3,076,836**
	Library			
5.2	Central Library	$4,452,770	$4,846,826	$4,261,978
5.4	Neighborhood Libraries	$15,137,935	$14,544,023	$14,160,263
	Total Library	**$19,590,705**	**$19,390,849**	**$18,422,241**

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
	Management Services			
1.6	Emergency Management Operations	$354,781	$347,321	$358,644
3.13	Environmental Quality	$570,356	$542,787	$508,360
6.1	311 Customer Service Center	$641,437	$464,318	$865,769
6.10	Boards and Commissions Liaison	$0	$0	$0
6.15	City Agenda Process	$139,773	$142,208	$144,730
6.33	Fair Housing and Human Rights Compliance	$77,606	$54,505	$73,206
6.45	Intergovernmental/Fund Development	$0	$0	$0
6.46	Intergovernmental/Legislative Services	$0	$0	$0
6.55	Public Information Office / Marketing & Media Relations	$281,380	$328,356	$381,182
6.61	Strategic Customer Services	$459,154	$527,549	$922,684
	Total Management Services	**$2,524,487**	**$2,407,044**	**$3,254,575**
	Mayor and Council			
6.3	Administrative Support for the Mayor and City Council	$3,618,295	$3,575,524	$3,624,124
	Total Mayor and Council	**$3,618,295**	**$3,575,524**	**$3,624,124**
	Office of Cultural Affairs			
4.2	City Cultural Centers	$2,685,913	$2,741,778	$3,060,818
4.3	City Performance Hall	$0	$0	$218,570
4.4	Community Artists Program	$100,000	$97,000	$30,000
4.5	Cultural Facilities	$4,486,786	$4,697,154	$5,534,391
4.6	Cultural Services Contracts	$3,827,018	$3,789,714	$3,710,567
4.8	Majestic Theater	$766,555	$537,998	$682,821
4.14	Public Art for Dallas	$0	$13,195	$572
5.1	Arts Learning & Lifelong Education	$663,548	$613,611	$657,749
	Total Office of Cultural Affairs	**$12,529,820**	**$12,490,450**	**$13,895,488**

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
	Office of Economic Development			
2.1	Area Redevelopment	$42,225	$0	$124,011
2.5	Business Development	$0	$0	$92,595
2.15	Dallas Film Commission	$165,915	$156,122	$150,663
2.17	Economic Development Research and Information Services	$0	$3,518	$0
2.30	Inland Port Development	$34,717	$82,138	$23,701
2.31	International Business Development	$13,000	$220,757	$23,847
2.41	Protocol/World Affairs Council Contract	$0	$0	$0
2.48	Small Business Initiatives	$220,235	$0	$163,379
2.49	South Dallas/Fair Park Trust Fund	$28,941	$35,239	$26,077
	Total Office of Economic Development	**$505,033**	**$497,774**	**$604,273**
	Office of Financial Services			
6.19	Citywide Capital and Operating Budget Development and Monitoring	$1,136,264	$957,268	$1,160,158
6.38	Grant Administration	$236,279	$233,712	$264,885
6.65	Utility Management	$166,202	$307,716	$351,376
	Total Office of Financial Services	**$1,538,745**	**$1,498,696**	**$1,776,419**
	Office of Financial Services - Appraisal Districts			
6.7	Appraisal Districts	$3,257,625	$3,216,092	$3,320,943
	Total Office of Financial Services - Appraisal Districts	**$3,257,625**	**$3,216,092**	**$3,320,943**
	Office of Financial Services - Dallas County Tax Collection			
6.26	Dallas County Tax Collection	$575,854	$551,648	$555,854
	Total Office of Financial Services - Dallas County Tax Collection	**$575,854**	**$551,648**	**$555,854**
	Office of Financial Services - Non-Departmental			
6.31	EMS Compliance Program	$0	$42,175	$309,409
6.37	General Obligation Commercial Paper Program	$3,700,000	$2,900,000	$4,899,065
6.53	Non-Departmental	$17,550,569	$16,741,568	$13,121,672
6.64	Tax Increment Financing Districts Payments	$10,665,545	$11,667,011	$11,514,898
	Total Office of Financial Services - Non-Departmental	**$31,916,114**	**$31,350,754**	**$29,845,044**

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
	Office of Financial Services - Reserves and Transfers			
6.22	Contingency Reserve	$3,645,769	$3,645,769	$1,663,114
6.50	Liability/Claims Fund Transfer	$6,568,774	$6,568,774	$5,288,198
6.60	Salary and Benefit Reserve	$2,348,000	$2,348,000	$3,700,000
	Total Office of Financial Services - Reserves and Transfers	**$12,562,543**	**$12,562,543**	**$10,651,312**
	Park and Recreation			
2.36	Operation & Maintenance of Fair Park	$7,383,686	$7,527,608	$7,112,611
3.12	Environmental Management System (EMS) and Environmental Compliance	$112,884	$17,289	$58,157
4.1	Aquatic Services	$2,946,250	$3,235,203	$2,783,655
4.7	Golf and Tennis Centers	$3,491,062	$3,434,443	$3,554,637
4.9	Nature Centers and Destination Park Facilities	$12,480,967	$12,251,947	$14,082,678
4.10	Park and Recreation Department Community Recreation Centers	$13,665,805	$13,623,376	$12,008,336
4.11	Park and Recreation Department Youth and Volunteer Services	$728,341	$801,285	$772,002
4.12	Park and Recreation Planning, Design and Construction	$419,162	$394,665	$1,613,660
4.13	Park Land Maintained	$22,471,892	$22,725,252	$22,657,068
	Total Park and Recreation	**$63,700,049**	**$64,011,068**	**$64,642,804**
	Police			
1.14	Juvenile Case Managers/First Offender Program	$0	$0	$0
1.18	Police Academy and In-service Training	$15,803,858	$14,628,027	$11,117,724
1.19	Police Administrative Support	$24,761,630	$25,400,901	$24,619,481
1.20	Police Community Outreach	$924,955	$995,671	$1,042,135
1.21	Police Criminal Investigations	$59,415,441	$58,021,935	$56,605,947
1.22	Police Field Patrol	$211,177,039	$212,567,055	$218,101,955
1.23	Police Intelligence	$7,801,067	$7,619,651	$7,906,689
1.24	Police Investigation of Vice Related Crimes	$4,010,273	$4,331,568	$4,092,653
1.25	Police Investigations of Narcotics Related Crimes	$10,395,021	$11,137,108	$10,319,003
1.27	Police Operational Support	$27,298,245	$27,694,759	$25,745,729
1.28	Police Recruiting and Personnel Service	$7,962,534	$7,758,809	$7,725,938
1.29	Police Special Operations	$33,520,273	$31,608,266	$32,129,182
	Total Police	**$403,070,336**	**$401,763,750**	**$399,406,436**

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
	Public Works and Transportation			
1.1	Adjudication Office	$329,382	$325,957	$321,072
2.6	Capital and Interagency Planning and Programming	$1,121,442	$844,037	$1,859,775
2.8	Capital Facilities	$491,181	$567,204	$491,779
2.37	Pavement Management	$246,438	$230,349	$228,052
2.51	Street Cut and Right-of-Way Management (Cut Control)	$251,734	$190,502	$347,656
3.1	Air Quality Compliance	$650,709	$791,673	$322,649
3.2	Ambient Air Monitoring	$511,311	$550,379	$119,912
6.48	Land Surveying Services	$365,246	$307,129	$310,852
6.52	Major Maintenance Design and Construction	$1,050,825	$1,052,264	$1,013,110
	Total Public Works and Transportation	**$5,018,268**	**$4,859,494**	**$5,014,857**
	Sanitation Services			
3.3	Animal Collection	$329,922	$400,561	$346,934
3.4	Brush/Bulk Waste Removal Services	$11,201,110	$11,589,892	$11,752,245
3.5	City Facility Services	$850,988	$850,988	$851,008
3.16	Landfill Services	$16,378,568	$17,205,613	$17,331,234
3.23	Residential Refuse Collection	$31,849,601	$31,576,268	$32,165,850
3.29	Waste Diversion Service	$12,162,776	$12,253,625	$12,088,190
	Total Sanitation Services	**$72,772,965**	**$73,876,947**	**$74,535,461**
	Street Services			
2.46	Right-of-Way Maintenance Contracts and Inspections Group	$13,157,973	$12,928,040	$9,777,672
2.47	Service Maintenance Areas	$8,537,920	$8,487,287	$8,731,267
2.53	Street Repair Division - Asphalt	$12,342,907	$12,260,812	$12,344,144
2.54	Street Repair Division - Concrete	$14,962,768	$14,967,519	$15,319,805
2.56	Traffic Operations Maintenance	$3,865,589	$4,572,069	$4,738,829
2.57	Traffic Safety and Congestion Management	$2,189,184	$2,207,208	$2,252,844
	Total Street Services	**$55,056,341**	**$55,422,935**	**$53,164,561**
	Street Services – Street Lighting			
2.52	Street Lighting	$17,337,556	$17,244,924	$18,558,768
	Total Street Services – Street Lighting	**$17,337,556**	**$17,244,924**	**$18,558,768**

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
	Sustainable Development and Construction			
2.2	Authorized Hearings	$0	$0	$175,000
2.26	Historic Preservation	$0	$0	$200,000
2.42	Real Estate for Private Development	$78,524	$17,870	$0
2.50	Strategic Land Use	$303,871	$303,871	$348,825
2.58	Transportation Planning	$532,679	$400,389	$479,980
3.22	Relocation Assistance	$0	$0	$0
6.57	Real Estate for Public Property Transactions	$0	$0	$0
	Total Sustainable Development and Construction	**$915,074**	**$722,130**	**$1,203,805**
	Trinity Watershed Management			
2.59	Trinity River Corridor Project Implementation	$150,550	$247,514	$252,220
	Total Trinity Watershed Management	**$150,550**	**$247,514**	**$252,220**
	General Fund Total	**$1,008,872,993**	**$1,007,318,836**	**$1,011,365,209**
Enterprise Funds				
	Aviation			
2.7	Capital Construction and Debt Service	$11,810,759	$13,048,211	$11,100,643
2.16	Dallas Love Field	$31,911,362	$30,185,323	$33,245,287
2.24	General Aviation Facilities - Dallas Executive Airport & Vertiport	$3,284,732	$3,279,119	$3,336,100
	Total Aviation	**$47,006,853**	**$46,512,653**	**$47,682,030**
	Convention and Event Services			
2.11	Convention Center Debt Service Payment	$18,268,963	$18,145,933	$18,692,063
2.13	Dallas Convention Center	$37,835,619	$39,049,484	$38,316,061
2.14	Dallas Farmers Market	$1,544,460	$1,621,370	$1,369,842
2.35	Office of Special Events	$363,829	$425,526	$369,383
2.60	Union Station	$622,736	$670,862	$656,920
	Total Convention and Event Services	**$58,635,607**	**$59,913,175**	**$59,404,269**
	Office of Cultural Affairs -- Municipal Radio			
4.16	WRR Municipal Radio Classical Music	$2,717,088	$2,631,672	$2,798,232
	Total Office of Cultural Affairs -- Municipal Radio	**$2,717,088**	**$2,631,672**	**$2,798,232**

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
	Sustainable Development and Construction - Enterprise			
2.3	Board, Code and Agenda Support	$587,270	$549,520	$426,043
2.10	Construction Plan Review and Permitting	$7,531,259	$7,464,434	$8,093,460
2.18	Engineering Review for Private Development	$820,538	$785,805	$964,225
2.19	Field Inspections of Private Development Construction Sites	$4,914,852	$4,829,145	$5,551,895
2.25	GIS Mapping for Private Development	$456,654	$458,226	$442,362
2.38	Private Development Infrastructure Inspection	$176,916	$168,979	$170,167
2.39	Private Development Records and Archival Library	$713,707	$646,985	$743,529
2.40	Private Development Survey	$191,372	$191,962	$183,904
2.55	Subdivision Plat Review	$331,259	$338,561	$381,123
2.66	Zoning	$1,067,246	$1,036,154	$943,396
	Total Sustainable Development and Construction - Enterprise	**$16,791,073**	**$16,469,771**	**$17,900,104**
	Trinity Watershed Management – Storm Drainage Management			
2.22	Flood Control	$10,243,523	$10,574,428	$11,106,313
2.23	Floodplain and Drainage Management	$1,730,402	$1,727,652	$1,787,165
3.26	Storm Drainage Management Fund	$34,254,080	$33,316,932	$35,195,144
3.27	Stormwater Management Program	$3,890,960	$3,462,700	$3,474,735
	Total Trinity Watershed Management – Storm Drainage Management	**$50,118,965**	**$49,081,712**	**$51,563,357**
	Water Utilities			
2.63	Water Capital Funding	$252,754,883	$235,983,531	$267,111,055
2.64	Water Production and Delivery	$100,404,142	$98,575,150	$100,946,232
2.65	Water Utilities Capital Program Management	$13,213,687	$12,930,406	$13,464,228
3.30	Wastewater Collection	$16,477,259	$16,419,676	$16,814,238
3.31	Wastewater Treatment	$48,411,040	$48,153,595	$48,851,607
3.32	Water Conservation	$5,391,708	$5,388,843	$6,607,759
6.18	City GIS Services	$0	$0	$411,570
6.29	DWU General Expense	$69,870,934	$68,749,905	$72,859,818
6.66	Vital Statistics	$0	$0	$0
6.67	Water Planning, Financial and Rate Services	$3,244,995	$2,757,552	$3,160,024
6.68	Water Utilities Customer Account Services	$21,471,647	$21,281,672	$21,599,258
	Total Water Utilities	**$531,240,295**	**$510,240,330**	**$551,825,789**

Summary of Services By Department

	Service(s)	FY 2010-11 Operating Budget (Dollars)	FY 2010-11 Operating Estimate (Dollars)	FY 2011-12 Operating Adopted (Dollars)
	Internal Services			
	Communication & Information Services			
6.A	9-1-1 Technology/Education Services	$13,911,597	$13,548,277	$13,906,328
6.C	Cable Access and Audiovisual Services	$459,800	$375,318	$460,610
6.K	Internal Application Services	$13,362,370	$12,880,668	$14,352,415
6.L	Internal Computer Support	$5,702,615	$5,564,281	$5,617,121
6.M	Internal Desktop Support	$1,916,085	$1,898,438	$1,751,431
6.N	Internal Radio Communication	$3,618,348	$3,391,227	$3,435,654
6.O	Internal Telephone and Data Communication	$8,962,524	$9,155,172	$8,624,975
6.P	Public Safety Technology Support	$6,265,264	$6,046,788	$6,106,440
6.R	Strategic Technology Management	$7,867,833	$7,600,280	$7,707,214
	Total Communication & Information Services	**$62,066,436**	**$60,460,449**	**$61,962,188**
	EBS - Equipment Services			
6.D	City Fleet Asset Management	$2,582,020	$2,257,303	$2,476,718
6.E	City Fleet Maintenance and Repair Services	$21,888,180	$22,883,501	$21,120,697
6.F	City Fleet Paint and Body Shop Coordination	$2,157,809	$2,554,820	$1,425,543
6.H	Environmental Services for City Fleet Operations	$666,076	$464,930	$457,903
6.I	Fuel Procurement and Management	$17,639,066	$20,478,529	$22,331,511
	Total EBS - Equipment Services	**$44,933,151**	**$48,639,083**	**$47,812,372**
	Employee Benefits			
6.J	HR Benefits Administration Services	$512,035	$512,033	$613,625
6.Q	Risk Management Services	$1,268,062	$1,290,569	$1,340,297
	Total Employee Benefits	**$1,780,097**	**$1,802,602**	**$1,953,922**
	Express Business Center			
6.B	Business Services	$3,342,167	$3,316,837	$3,179,717
6.G	Disposal of Surplus and Police Unclaimed Property	$707,297	$868,256	$688,332
	Total Express Business Center	**$4,049,464**	**$4,185,093**	**$3,868,049**

Key Focus Area 1: Public Safety

	Service(s)	Department	FY 2010-11 Budget FTE	FY 2010-11 Estimate FTE	FY 2011-12 Adopted FTE
Key Focus Area 1: Public Safety					
1.1	Adjudication Office	Public Works and Transportation	5.1	5.1	4.4
1.2	City Detention Center	Court and Detention Services	27.0	24.8	27.0
1.3	Civil Adjudication Court	Judiciary	4.0	2.0	4.0
1.4	Community Court	Judiciary	.6	.6	.6
1.5	Court Security	Judiciary	15.3	15.3	15.3
1.6	Emergency Management Operations	Management Services	7.0	7.0	6.0
1.7	Emergency Medical Service	Fire	30.9	30.3	31.6
1.8	Fire and Rescue Emergency Response	Fire	1,563.2	1,574.4	1,490.1
1.9	Fire and Rescue Equipment Maintenance and Supply	Fire	64.2	64.4	68.2
1.10	Fire Dispatch and Communications	Fire	57.8	63.7	56.5
1.11	Fire Investigation & Explosive Ordnance Disposal	Fire	23.4	22.0	23.3
1.12	Fire Training and Recruitment	Fire	117.5	116.0	341.7
1.13	Inspection and Life Safety Education	Fire	72.5	71.9	71.9
1.14	Juvenile Case Managers/First Offender Program	Police	7.0	7.0	7.0
1.15	Lew Sterrett Jail Contract	Court and Detention Services	0.0	0.0	0.0
1.16	Municipal Court Services	Court and Detention Services	162.0	157.9	156.0
1.17	Municipal Judges/Cases Docketed	Judiciary	16.2	16.2	16.2
1.18	Police Academy and In-service Training	Police	192.3	154.2	131.4
1.19	Police Administrative Support	Police	114.5	114.3	104.2
1.20	Police Community Outreach	Police	19.8	19.1	16.8
1.21	Police Criminal Investigations	Police	530.6	519.9	508.4
1.22	Police Field Patrol	Police	2,421.3	2,388.6	2,409.8
1.23	Police Intelligence	Police	72.3	70.8	72.0
1.24	Police Investigation of Vice Related Crimes	Police	36.1	36.8	36.1
1.25	Police Investigations of Narcotics Related Crimes	Police	121.9	116.5	118.9
1.26	Police Legal Liaison & Prosecution	City Attorney's Office	28.7	24.5	28.7
1.27	Police Operational Support	Police	414.3	401.0	398.3
1.28	Police Recruiting and Personnel Service	Police	70.7	68.8	63.8
1.29	Police Special Operations	Police	497.8	441.3	485.2
1.30	Project Reconnect/Offender Re-entry Program	Housing / Community Services	10.0	10.0	13.0
1.31	Security Service for City Facilities	EBS - Building Services	49.3	42.3	42.3
1.32	Special Operations	Fire	46.6	43.2	46.7
		Total for Key Focus Area 1:	**6,799.9**	**6,629.9**	**6,795.4**

	Service(s)	Department	FY 2010-11 Budget FTE	FY 2010-11 Estimate FTE	FY 2011-12 Adopted FTE
Key Focus Area 2: Economic Vibrancy					
2.1	Area Redevelopment	Office of Economic Development	12.8	12.5	10.1
2.2	Authorized Hearings	Sustainable Development and Construction	0.0	0.0	2.0
2.3	Board, Code and Agenda Support	Sustainable Development and Construction - Enterprise	7.4	6.8	6.4
2.4	Bullington Truck Terminal and Pedestrian Way Operation and Maintenance	EBS - Building Services	1.0	1.0	1.0
2.5	Business Development	Office of Economic Development	7.6	6.9	10.8
2.6	Capital and Interagency Planning and Programming	Public Works and Transportation	76.3	70.2	85.1
2.7	Capital Construction and Debt Service	Aviation	0.0	0.0	0.0
2.8	Capital Facilities	Public Works and Transportation	11.9	11.9	13.1
2.9	Community Based Development Organization (CBDO)	Housing / Community Services	0.0	0.0	0.0
2.10	Construction Plan Review and Permitting	Sustainable Development and Construction - Enterprise	57.7	51.5	60.8
2.11	Convention Center Debt Service Payment	Convention and Event Services	0.0	0.0	0.0
2.12	Dallas CityDesign Studio	City Manager's Office	4.0	4.0	4.5
2.13	Dallas Convention Center	Convention and Event Services	101.6	100.1	96.0
2.14	Dallas Farmers Market	Convention and Event Services	13.0	12.5	13.0
2.15	Dallas Film Commission	Office of Economic Development	3.8	3.9	5.2
2.16	Dallas Love Field	Aviation	179.9	160.8	199.0
2.17	Economic Development Research and Information Services	Office of Economic Development	6.4	6.5	6.5
2.18	Engineering Review for Private Development	Sustainable Development and Construction - Enterprise	15.7	14.3	17.8
2.19	Field Inspections of Private Development Construction Sites	Sustainable Development and Construction - Enterprise	56.7	52.2	68.8
2.20	Fire Inspection for New Construction	Fire	16.0	17.2	17.0
2.21	First-Time Homebuyer Loans	Housing / Community Services	0.0	0.0	0.0
2.22	Flood Control	Trinity Watershed Management – Storm Drainage Management	148.9	131.7	148.9
2.23	Floodplain and Drainage Management	Trinity Watershed Management – Storm Drainage Management	14.9	15.0	15.0
2.24	General Aviation Facilities - Dallas Executive Airport & Vertiport	Aviation	16.0	14.3	17.9
2.25	GIS Mapping for Private Development	Sustainable Development and Construction - Enterprise	5.7	5.7	5.6
2.26	Historic Preservation	Sustainable Development and Construction	0.0	0.0	2.0
2.27	Home Repair - South Dallas/Fair Park	Housing / Community Services	0.0	0.0	0.0
2.28	Housing Development Loan Program	Housing / Community Services	0.0	0.0	0.0
2.29	Housing Services	Housing / Community Services	0.0	0.0	0.0
2.30	Inland Port Development	Office of Economic Development	1.3	1.3	1.3
2.31	International Business Development	Office of Economic Development	3.8	3.9	2.6
2.32	Neighborhood Enhancement Program (NEP)	Housing / Community Services	0.0	0.0	0.0
2.33	Neighborhood Investment Program - Infrastructure Improvements	Housing / Community Services	0.0	0.0	0.0
2.34	Neighborhood Non-Profits Housing Development	Housing / Community Services	0.0	0.0	0.0
2.35	Office of Special Events	Convention and Event Services	6.0	6.9	6.0
2.36	Operation & Maintenance of Fair Park	Park and Recreation	66.9	62.8	66.9

Key Focus Area 2: Economic Vibrancy

	Service(s)	Department	FY 2010-11 Budget FTE	FY 2010-11 Estimate FTE	FY 2011-12 Adopted FTE
2.37	Pavement Management	Public Works and Transportation	3.2	3.2	3.3
2.38	Private Development Infrastructure Inspection	Sustainable Development and Construction - Enterprise	2.2	1.9	2.2
2.39	Private Development Records and Archival Library	Sustainable Development and Construction - Enterprise	12.2	10.9	13.3
2.40	Private Development Survey	Sustainable Development and Construction - Enterprise	2.2	2.2	2.2
2.41	Protocol/World Affairs Council Contract	Office of Economic Development	0.0	0.0	0.0
2.42	Real Estate for Private Development	Sustainable Development and Construction	14.2	13.2	13.3
2.43	Reconstruction/SHARE Housing for Low-Income Households	Housing / Community Services	0.0	0.0	0.0
2.44	Regulation and Enforcement of For Hire Transportation	Code Compliance Services	12.3	11.3	11.8
2.45	Residential Development Acquisition Loan Program	Housing / Community Services	0.0	0.0	0.0
2.46	Right-of-Way Maintenance Contracts and Inspections Group	Street Services	28.0	21.8	28.0
2.47	Service Maintenance Areas	Street Services	218.3	191.6	218.3
2.48	Small Business Initiatives	Office of Economic Development	6.7	4.7	6.9
2.49	South Dallas/Fair Park Trust Fund	Office of Economic Development	2.5	2.6	2.6
2.50	Strategic Land Use	Sustainable Development and Construction	4.0	4.0	4.2
2.51	Street Cut and Right-of-Way Management (Cut Control)	Public Works and Transportation	10.2	7.0	10.3
2.52	Street Lighting	Street Services – Street Lighting	1.0	1.0	1.0
2.53	Street Repair Division - Asphalt	Street Services	111.6	111.2	111.6
2.54	Street Repair Division - Concrete	Street Services	144.2	135.2	144.2
2.55	Subdivision Plat Review	Sustainable Development and Construction - Enterprise	4.7	4.7	5.8
2.56	Traffic Operations Maintenance	Street Services	53.5	50.2	53.8
2.57	Traffic Safety and Congestion Management	Street Services	27.7	26.6	27.3
2.58	Transportation Planning	Sustainable Development and Construction	7.0	4.9	6.2
2.59	Trinity River Corridor Project Implementation	Trinity Watershed Management	14.9	14.7	14.0
2.60	Union Station	Convention and Event Services	0.0	0.0	0.0
2.61	Urban Land Bank	Housing / Community Services	4.0	4.0	4.0
2.62	Vendor Development	Business Development & Procurement Services	2.0	1.8	2.0
2.63	Water Capital Funding	Water Utilities	0.0	0.0	0.0
2.64	Water Production and Delivery	Water Utilities	589.8	588.0	596.3
2.65	Water Utilities Capital Program Management	Water Utilities	169.0	166.5	169.0
2.66	Zoning	Sustainable Development and Construction - Enterprise	10.7	10.2	10.8
		Total for Key Focus Area 2:	**2,291.4**	**2,167.3**	**2,345.7**

Key Focus Area 3: Clean, Healthy Environment

	Service(s)	Department	FY 2010-11 Budget FTE	FY 2010-11 Estimate FTE	FY 2011-12 Adopted FTE
Key Focus Area 3: Clean, Healthy Environment					
3.1	Air Quality Compliance	Public Works and Transportation	11.1	11.1	11.8
3.2	Ambient Air Monitoring	Public Works and Transportation	6.8	7.3	8.6
3.3	Animal Collection	Sanitation Services	6.0	7.4	7.0
3.4	Brush/Bulk Waste Removal Services	Sanitation Services	141.0	130.3	141.0
3.5	City Facility Services	Sanitation Services	0.0	0.0	0.0
3.6	Community Centers - MLK/WDMC	Housing / Community Services	14.8	18.8	18.8
3.7	Comprehensive Homeless Outreach	Housing / Community Services	28.0	28.1	28.0
3.8	Dallas Animal Services	Code Compliance Services	121.6	115.5	81.5
3.9	Dental Health Services	Housing / Community Services	0.0	0.0	0.0
3.10	Emergency Social Services Contract	Housing / Community Services	0.0	0.0	0.0
3.11	Environmental Enforcement, Compliance, and Support (Legal Services)	City Attorney's Office	1.0	.8	1.0
3.12	Environmental Management System (EMS) and Environmental Compliance	Park and Recreation	10.4	5.0	10.4
3.13	Environmental Quality	Management Services	23.4	22.8	23.4
3.14	HIV/AIDS Housing and Services	Housing / Community Services	5.0	0.0	0.0
3.15	Illegal Dump Team - Criminal Investigations and Arrests	Court and Detention Services	8.1	8.1	10.1
3.16	Landfill Services	Sanitation Services	149.7	152.9	149.7
3.17	Major Systems Repair Program	Housing / Community Services	0.0	0.0	0.0
3.18	Neighborhood Code Compliance Services	Code Compliance Services	267.1	254.1	277.1
3.19	Neighborhood Integrity and Advocacy (Legal Services)	City Attorney's Office	37.5	36.5	33.5
3.20	Neighborhood Nuisance Abatement	Code Compliance Services	108.0	107.5	99.3
3.21	People Helping People - Volunteer Home Repair	Housing / Community Services	10.0	9.0	10.0
3.22	Relocation Assistance	Sustainable Development and Construction	6.2	5.4	5.1
3.23	Residential Refuse Collection	Sanitation Services	419.7	422.8	417.3
3.24	Senior / Medical Transportation Services	Housing / Community Services	5.0	4.1	5.0
3.25	Senior Services	Housing / Community Services	3.0	3.0	4.0
3.26	Storm Drainage Management Fund	Trinity Watershed Management – Storm Drainage Management	0.0	0.0	0.0
3.27	Stormwater Management Program	Trinity Watershed Management – Storm Drainage Management	48.7	41.5	46.0
3.28	Substance Abuse Treatment Contracts	Housing / Community Services	0.0	0.0	0.0
3.29	Waste Diversion Service	Sanitation Services	132.1	110.6	130.5
3.30	Wastewater Collection	Water Utilities	240.4	238.9	240.4
3.31	Wastewater Treatment	Water Utilities	336.3	332.4	336.3
3.32	Water Conservation	Water Utilities	11.0	10.8	11.0
		Total for Key Focus Area 3:	**2,151.9**	**2,084.7**	**2,106.8**

Key Focus Area 4: Culture, Arts and Recreation

	Service(s)	Department	FY 2010-11 Budget FTE	FY 2010-11 Estimate FTE	FY 2011-12 Adopted FTE
Key Focus Area 4: Culture, Arts & Recreation					
4.1	Aquatic Services	Park and Recreation	52.9	51.5	57.8
4.2	City Cultural Centers	Office of Cultural Affairs	30.0	30.9	36.9
4.3	City Performance Hall	Office of Cultural Affairs	0.0	0.0	1.6
4.4	Community Artists Program	Office of Cultural Affairs	0.0	0.0	0.0
4.5	Cultural Facilities	Office of Cultural Affairs	1.6	1.9	1.7
4.6	Cultural Services Contracts	Office of Cultural Affairs	3.7	2.6	3.8
4.7	Golf and Tennis Centers	Park and Recreation	72.4	80.5	78.9
4.8	Majestic Theater	Office of Cultural Affairs	12.0	6.3	9.0
4.9	Nature Centers and Destination Park Facilities	Park and Recreation	3.0	2.7	1.1
4.10	Park and Recreation Department Community Recreation Centers	Park and Recreation	274.1	252.0	241.6
4.11	Park and Recreation Department Youth and Volunteer Services	Park and Recreation	54.3	52.9	54.3
4.12	Park and Recreation Planning, Design and Construction	Park and Recreation	37.6	36.0	37.6
4.13	Park Land Maintained	Park and Recreation	406.7	406.7	362.2
4.14	Public Art for Dallas	Office of Cultural Affairs	2.9	3.0	3.0
4.15	Thanksgiving Square Support	EBS - Building Services	0.0	0.0	0.0
4.16	WRR Municipal Radio Classical Music	Office of Cultural Affairs – Municipal Radio	21.0	21.0	21.5
		Total for Key Focus Area 4:	**972.2**	**948.0**	**911.0**

Key Focus Area 5: Educational Enhancements

	Service(s)	Department	FY 2010-11 Budget FTE	FY 2010-11 Estimate FTE	FY 2011-12 Adopted FTE
Key Focus Area 5: Educational Enhancements					
5.1	Arts Learning & Lifelong Education	Office of Cultural Affairs	3.6	2.7	3.7
5.2	Central Library	Library	60.0	67.3	56.0
5.3	City Child Care Services	Housing / Community Services	3.0	3.0	3.0
5.4	Neighborhood Libraries	Library	257.5	211.9	200.5
5.5	Supplemental Nutrition Program for Women, Infants and Children (WIC)	Housing / Community Services	303.0	285.0	314.0
		Total for Key Focus Area 5:	**627.1**	**569.9**	**577.2**

	Service(s)	Department	FY 2010-11 Budget FTE	FY 2010-11 Estimate FTE	FY 2011-12 Adopted FTE
Key Focus Area 6: Efficient, Effective Economical Government					
6.1	311 Customer Service Center	Management Services	95.3	86.4	97.3
6.2	Accounts Payable	City Controller's Office	17.3	16.4	16.3
6.3	Administrative Support for the Mayor and City Council	Mayor and Council	36.0	34.3	36.0
6.4	Analysis/Development and Validation	Civil Service	1.5	1.6	6.0
6.5	Applicant Processing - Civilian	Civil Service	5.0	5.0	5.0
6.6	Applicant Processing - Uniform	Civil Service	3.5	3.5	3.5
6.7	Appraisal Districts	Office of Financial Services - Appraisal Districts	0.0	0.0	0.0
6.8	Archives	City Secretary's Office	1.0	1.0	1.0
6.9	Audits and Reviews	City Auditor's Office	17.0	15.5	15.0
6.10	Boards and Commissions Liaison	Management Services	1.0	1.0	1.0
6.11	Boards and Commissions Support	City Secretary's Office	3.0	4.0	4.0
6.12	Business Inclusion & Development Compliance Monitoring	Business Development & Procurement Services	4.0	4.6	6.0
6.13	Cash and Debt Management	City Controller's Office	4.1	4.1	4.1
6.14	City Administration	City Manager's Office	13.0	12.4	12.0
6.15	City Agenda Process	Management Services	2.0	2.0	2.0
6.16	City Council Support	City Secretary's Office	4.0	4.0	4.0
6.17	City Facility Operation, Maintenance and Repair	EBS - Building Services	150.0	126.3	147.4
6.18	City GIS Services	Water Utilities	16.4	15.9	16.4
6.19	Citywide Capital and Operating Budget Development and Monitoring	Office of Financial Services	12.0	9.4	12.0
6.20	Civil Service Board Administration/Employee Appeals Process	Civil Service	3.0	3.0	3.0
6.21	Compensation Analysis / Classification	Human Resources	3.0	2.4	3.0
6.22	Contingency Reserve	Office of Financial Services - Reserves and Transfers	0.0	0.0	0.0
6.23	Contracts & Grants Administration	Housing / Community Services	19.1	18.5	16.1
6.24	Cost Accounting and Fixed Assets	City Controller's Office	3.1	3.1	3.1
6.25	Customer Service	City Secretary's Office	3.0	3.0	3.0
6.26	Dallas County Tax Collection	Office of Financial Services - Dallas County Tax Collection	0.0	0.0	0.0
6.27	Deferred Compensation	City Controller's Office	2.0	2.0	2.0
6.28	DFW International Airport Legal Counsel	City Attorney's Office	3.0	2.7	3.0
6.29	DWU General Expense	Water Utilities	0.0	0.0	0.0
6.30	Elections	City Secretary's Office	1.0	1.0	1.0
6.31	EMS Compliance Program	Office of Financial Services - Non-Departmental	0.0	.2	2.0
6.32	Energy Procurement, Monitoring and Conservation	EBS - Building Services	1.0	1.0	6.0
6.33	Fair Housing and Human Rights Compliance	Management Services	13.0	1.0	13.0
6.34	Financial Reporting	City Controller's Office	12.2	11.1	14.3
6.35	Fire Applicant - Physical Abilities Testing	Civil Service	.5	.5	.5
6.36	General Counsel	City Attorney's Office	33.5	33.5	33.5
6.37	General Obligation Commercial Paper Program	Office of Financial Services - Non-Departmental	0.0	0.0	0.0

Key Focus Area 6: E³ Government

	Service(s)	Department	FY 2010-11 Budget FTE	FY 2010-11 Estimate FTE	FY 2011-12 Adopted FTE
6.38	Grant Administration	Office of Financial Services	13.6	12.0	21.5
6.39	Grants Compliance	City Auditor's Office	12.0	11.1	0.0
6.40	HOPWA and ESG Funds Monitoring	City Auditor's Office	2.0	2.0	0.0
6.41	Housing Federal Grants Administration	Housing / Community Services	14.0	13.2	14.0
6.42	HRIS and HR Payroll Services	Human Resources	18.0	15.5	18.0
6.43	Human Resource Consulting	Human Resources	14.0	13.2	18.0
6.44	Independent Audit	City Controller's Office	0.0	0.0	0.0
6.45	Intergovernmental/Fund Development	Management Services	6.0	5.2	5.0
6.46	Intergovernmental/Legislative Services	Management Services	3.0	2.7	3.0
6.47	Investigations	City Auditor's Office	3.0	3.0	4.0
6.48	Land Surveying Services	Public Works and Transportation	8.5	7.8	8.8
6.49	Language Services	Judiciary	2.0	2.0	2.0
6.50	Liability/Claims Fund Transfer	Office of Financial Services - Reserves and Transfers	0.0	0.0	0.0
6.51	Litigation	City Attorney's Office	37.5	37.5	39.5
6.52	Major Maintenance Design and Construction	Public Works and Transportation	11.6	10.9	12.6
6.53	Non-Departmental	Office of Financial Services - Non-Departmental	6.0	4.8	6.0
6.54	Payroll	City Controller's Office	7.6	7.6	9.2
6.55	Public Information Office / Marketing & Media Relations	Management Services	6.0	7.3	7.0
6.56	Purchasing/Contract Management	Business Development & Procurement Services	22.0	21.9	22.0
6.57	Real Estate for Public Property Transactions	Sustainable Development and Construction	10.2	10.2	10.3
6.58	Reconciliations	City Controller's Office	6.1	6.1	6.1
6.59	Records Management	City Secretary's Office	2.0	2.0	2.0
6.60	Salary and Benefit Reserve	Office of Financial Services - Reserves and Transfers	0.0	0.0	0.0
6.61	Strategic Customer Services	Management Services	9.9	9.9	10.9
6.62	Support for Home Repair/Replacement Programs	Housing / Community Services	29.0	29.0	29.0
6.63	Support for Housing Development Programs	Housing / Community Services	17.0	17.0	17.0
6.64	Tax Increment Financing Districts Payments	Office of Financial Services - Non-Departmental	0.0	0.0	0.0
6.65	Utility Management	Office of Financial Services	1.4	1.4	1.4
6.66	Vital Statistics	Water Utilities	15.7	14.5	15.7
6.67	Water Planning, Financial and Rate Services	Water Utilities	25.3	21.8	25.3
6.68	Water Utilities Customer Account Services	Water Utilities	288.2	286.7	288.2
		Total for Key Focus Area 6:	**1,075.1**	**1,006.7**	**1,089.0**

Key Focus Area 6: E³ Government

	Service(s)	Department	FY 2010-11 Budget FTE	FY 2010-11 Estimate FTE	FY 2011-12 Proposed FTE
Key Focus Area 6: Efficient, Effective Economical Government					
6.A	9-1-1 Technology/Education Services	Communication & Information Services	3.9	2.6	4.0
6.B	Business Services	Express Business Center	11.0	10.8	8.0
6.C	Cable Access and Audiovisual Services	Communication & Information Services	5.9	4.7	5.0
6.D	City Fleet Asset Management	EBS - Equipment Services	16.4	12.0	16.6
6.E	City Fleet Maintenance and Repair Services	EBS - Equipment Services	212.8	181.9	213.0
6.F	City Fleet Paint and Body Shop Coordination	EBS - Equipment Services	2.0	2.0	2.0
6.G	Disposal of Surplus and Police Unclaimed Property	Express Business Center	3.0	3.0	3.0
6.H	Environmental Services for City Fleet Operations	EBS - Equipment Services	7.2	5.4	6.3
6.I	Fuel Procurement and Management	EBS - Equipment Services	10.3	10.9	10.4
6.J	HR Benefits Administration Services	Employee Benefits	5.0	5.0	5.0
6.K	Internal Application Services	Communication & Information Services	71.1	56.4	74.8
6.L	Internal Computer Support	Communication & Information Services	40.0	36.3	38.2
6.M	Internal Desktop Support	Communication & Information Services	1.0	0.0	0.0
6.N	Internal Radio Communication	Communication & Information Services	29.2	28.1	29.1
6.O	Internal Telephone and Data Communication	Communication & Information Services	11.8	8.7	7.0
6.P	Public Safety Technology Support	Communication & Information Services	32.1	28.1	29.5
6.Q	Risk Management Services	Employee Benefits	16.0	16.0	19.0
6.R	Strategic Technology Management	Communication & Information Services	42.4	36.1	40.1
		Total for Key Focus Area 6:	**521.1**	**448.0**	**511.0**

FTEs By Department

Department	FY 2010-11 FTE Budget	FY 2010-11 FTE Estimate	FY 2011-12 FTE Adopted
General Fund			
Business Development & Procurement Services	28.0	28.3	30.0
City Attorney's Office	141.2	135.5	139.2
City Auditor's Office	34.0	31.6	19.0
City Controller's Office	52.4	50.4	55.1
City Manager's Office	17.0	16.4	16.5
City Secretary's Office	14.0	15.0	15.0
Civil Service	13.5	13.6	18.0
Code Compliance Services	509.0	488.4	469.7
Convention and Event Services	120.6	119.5	115.0
Court and Detention Services	197.1	190.8	193.1
EBS - Building Services	201.3	170.6	196.7
Fire	1,992.1	2,003.1	2,147.0
Housing / Community Services	464.9	442.7	475.9
Human Resources	35.0	31.1	39.0
Judiciary	38.1	36.1	38.1
Library	317.5	279.2	256.5
Management Services	166.6	145.3	168.6
Mayor and Council	36.0	34.3	36.0
Office of Cultural Affairs	53.8	47.4	59.7
Office of Economic Development	44.9	42.3	46.0
Office of Financial Services	27.0	22.8	34.9
Office of Financial Services - Appraisal Districts	0.0	0.0	0.0
Office of Financial Services - Dallas County Tax Collection	0.0	0.0	0.0
Office of Financial Services - Non-Departmental	6.0	5.0	8.0
Office of Financial Services - Reserves and Transfers	0.0	0.0	0.0
Park and Recreation	978.3	950.1	910.8
Police	4,498.6	4,338.3	4,351.9
Public Works and Transportation	144.7	134.5	158.0
Sanitation Services	848.5	824.0	845.5
Street Services	583.3	536.6	583.2
Street Services – Street Lighting	1.0	1.0	1.0
Sustainable Development and Construction	41.6	37.7	43.1
Trinity Watershed Management	14.9	14.7	14.0
General Fund Total	**11,620.9**	**11,186.3**	**11,484.5**

FTEs By Department

Department	FY 2010-11 FTE Budget	FY 2010-11 FTE Estimate	FY 2011-12 FTE Adopted
Enterprise Funds			
Aviation	195.9	175.1	216.9
Office of Cultural Affairs – Municipal Radio	21.0	21.0	21.5
Sustainable Development and Construction - Enterprise	175.2	160.4	193.7
Trinity Watershed Management - Storm Drainage Management	212.5	188.2	209.9
Water Utilities	1,692.1	1,675.5	1,698.6
Enterprise Funds Total	**2,296.7**	**2,220.2**	**2,340.6**
Other Funds			
Communication & Information Services	237.4	201.0	227.7
EBS - Equipment Services	248.7	212.2	248.3
Employee Benefits	21.0	21.0	24.0
Express Business Center	14.0	13.8	11.0
Other Funds Total	**521.1**	**448.0**	**511.0**
Grand Total	**14,438.7**	**13,854.5**	**14,336.1**