# - CITY OF DALLAS -

# **ANNUAL BUDGET** For Fiscal Year 2010-2011

October 1, 2010 - September 30, 2011

As Approved By:

The Honorable Mayor and Members of the City Council

September 22, 2010

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Throughout the organization, there are many employees who, at various levels, contributed to the production of this year's budget. I thank them for their efforts. I would also like to recognize the following individuals whose unwavering commitment and leadership during the budget process inspires and motivates me.

Mary K. Suhm City Manager

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$\backslash$	For the Fiscal Yes	ar Beginning	
$\backslash$	October 1	1, 2009	
$\backslash$	HR	fifting h. Enor	
	President	Executive Director	

The Government Finance Officers Association (GFOA) of the United States and Canada presented an award of Distinguished Presentation to the City of Dallas for its annual budget for the fiscal year beginning October 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and are submitting it to GFOA to determine its eligibility for another award.

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## To: The Honorable Mayor and Members of the Dallas City Council

## **Executive Summary**

The FY 2010-11 City of Dallas budget has been **developed to safeguard a commitment to public safety efforts, to effectively manage economic conditions, to protect the City's assets, and to maintain basic service levels for those most fundamental City services.** 

Thus, the \$2.8B FY 2010-11 adopted budget is balanced, utilizing various cost containment strategies, service reductions, revenue enhancements, and operational efficiencies. Through the City Council budget amendment process, a \$0.0491 property tax rate increase was incorporated into the budget to enhance revenues and lessen service reductions.

Dallas has not been impacted by the economic downturn as significantly as other cities across the country due in part to the City's diversified economy and competitive alignment. **Despite the City's challenges over the past two years, the City has been able to provide core services while moving the City forward.** 

The **budget remains cautious in revenue and expenditure forecasts** for the upcoming fiscal year. It is **constructed to ensure the City's continued growth and prosperity, even in a period of economic uncertainty, while both meeting residents' basic expectations of government and maintaining the council's long range strategic plan.** 

Guiding principles include:

- Maintaining the City's commitment to public safety while living within financial means
- Focusing municipal management on core services, while shrinking government, finding efficiencies and positioning the City for recovery
- Investing in the City's infrastructure and economic development projects to grow the tax base
- Continuing the commitment to be a "green" organization

## Measures Utilized to Balance the Budget

## Efficiencies identified:

- Exploring privatization of the Farmer's Market
- Issuing an RFP for privatization of the Auto Pound
- Enhancing construction and plan review permitting
- Consolidating:
  - Geographic Information Systems from various departments into Public Works and Transportation Department to streamline staffing = \$0.2M
  - Equipment and Building Services' Design & Construction into Public Works and Transportation Department = \$0.1M
- Reducing number of employees receiving pay for a second language by 5% = \$0.1M

## Savings through new or amended contracts:

- Electricity = up to \$7M per year for three years
- Police Headquarters parking garage lease = \$0.6M
- Office supplies = \$0.2M
- Bank contract = \$0.3M

## New or expanded revenues:

- Multi-family registration fee increased from \$6 to \$6.51 per unit = \$0.1M
- Implement street cut and inspection fee = \$0.1M
- Implement a \$15 garage sale permit fee = \$0.2M
- Increase coin operated amusement machine tax from \$8 to \$15 = \$0.2M
- Audit of sales tax receipts = \$0.7M

## Workforce Impact

## **Civilian employees:**

- Reduction in force 122 civilian employee layoffs
- 3.08% pay reduction for civilians via 64 hours of Mandatory Leave (5 days scheduled / 3 floating)
- Salary reductions tiered based on salary
  - Less than \$30,000 = 0%
  - o \$30,000 \$90,000 = 2%
  - More than \$90,000 = 3%
- No pay for performance increases for civilian employees

## **Uniformed/Sworn employees:**

- "Meet and Confer" = \$23M in reductions (3 year agreement)
- No step pay increases for uniformed staff

## All employees - health benefits:

- Employee premiums unchanged
- Retiree premiums increased
- Tobacco users to pay a \$10 per pay period surcharge with smoking cessation programs available

- Health Reimbursement Account (HRA) reduction with reinstatement for employees completing an online assessment with United Health Care
- Increase the annual prescription deductible for the 70/30 Health Plan from \$75 per year to \$150 per year
- Diabetes Benefit to include discounted testing supplies, educational programs and incentive programs

## Service Priorities and Service Deliveries

#### Library:

- Neighborhood branches 40 hours per week, maintaining current hours
- DISD locations 56.25 hours per week
- Central Downtown Branch (Floors 1 & 2) and Specialty Floors (Floors 3-8) 40 hours per week
- Materials budget of \$1.7M

## Park and Recreation:

- Recreation Center Operating Hours
  - 37 Large Recreation Centers maintained at 55 hours/week
  - o 6 Small Recreation Centers maintained at 40 hours/week
- Neighborhood Pools 16 of 21 pools, Bahama Beach and the Bachman indoor pool will remain open
- Park land maintenance reduction results in targeting service delivery to high impact and highly visible areas

## **Streets and Transportation:**

- Increase funding for street maintenance to provide additional lane miles of pavement treatment
- Increase funding to supplement TxDOT maintenance of right-of-way within city limits
- Invest \$140M in capital improvements for streets

## **Cultural Affairs:**

- Cultural Centers/Facilities
  - o 20% reduction in security and maintenance at Meyerson Symphony Center
  - o City Cultural Centers hours maintained
  - Support for ATT Performing Arts Center at \$0.5M
- Cultural Service Contracts
  - o Cultural Organizations Program (COP) maintained
  - o Thriving Minds funded at \$0.6M
  - o Cultural Projects Program (CPP) maintained
  - Neighborhood Touring Program funded at \$0.1M

## **Sanitation Services:**

- \$0.09 decrease in monthly residential sanitation fee
- Continuation of One DAY Dallas weekly garbage and recycling pick-up
- Implementation of "flow control" at the landfill

## **Code Compliance:**

- · Personnel cuts limited to administrative staff only
- Increase funding for demolition of substandard structures

## **Trinity Watershed Management:**

• Implementation of flood control improvements

## Looking Forward

Over the past fiscal year, the organization has gone through significant changes due to the global economic recession. The upcoming fiscal year will present a new set of challenges. The organization and the workforce has met challenges and overcome obstacles. Moving forward, everyone must work even more creatively and efficiently to deliver quality services within our budget while remaining sensitive to the needs of the community. The workforce is committed to providing superior customer service, and maintaining the confidence and trust of our residents and business owners during a difficult period of economic uncertainty.

Despite the budget challenges, the organization is still making strategic decisions to stay the course on many fronts – so the City can seize recovery opportunities. The City has a history of planning and investing in the future with the long-term goal of expanding the tax base. Over the next few years several projects will come on-line which will help stimulate economic growth: the Love Field Modernization Project is about to commence; construction of the Convention Center Hotel is on track and on budget with a healthy number of conventions already booked; the Woodall Rodgers Deck Park will unite the Arts District with Uptown; and the Margaret Hunt Hill Bridge is already changing the skyline. The City is also continuing to invest in its capital improvements, infusing well over \$750M into the local economy; keeping people working and building a better city. Due to the council's steadfast commitment to Public Safety, there are more officers on the street today than ever before in the history of the city and crime continues to go down. Add to all of that, Dallas will be showcased on a global scale as the host city for Super Bowl XLV.

Actions taken in tough times should be made with a focus on future stability. It is important to note: our City's strength and resiliency has been tested before. Today's challenges will be met, and the result will be a brighter future for Dallas.

Mary K. Suhm City Manager

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## HOW TO USE THIS DOCUMENT

This page is included to provide an overview on how this document is organized.

The hierarchy of organization is Key Focus Areas supported by individual Services:

## Key Focus Areas

The FY 2009-10 Budget is presented by six (6) City Council established <u>Key Focus Areas</u> as the City's top priorities. The six Key Focus Areas are:

- 1. Public Safety Improvements and Crime Reduction
- 2. Economic Vibrancy
- 3. A Cleaner, Healthier City Environment
- 4. Better Cultural, Arts and Recreational Amenities
- 5. Educational Enhancements
- 6. Make Government Services More Efficient, Effective and Economical

Services are functional activities that are not dependent on other Services and were identified by City Departments.

#### Summary of Services (See Tab)

- This section includes a summary of all Services by Key Focus Area.
- A numbering system (1.1, 1.2, 1.3, etc.) is used to identify the Service. The first digit represents the Key Focus Area number (See above). The second digit represents the Service.
- The summary includes the responsible Department, Total Proposed Dollars (all funding sources), General Fund Proposed Dollars and General Fund FTEs.

Service Detail Pages by Key Focus Area (See Tabs listed by Key Focus Name)

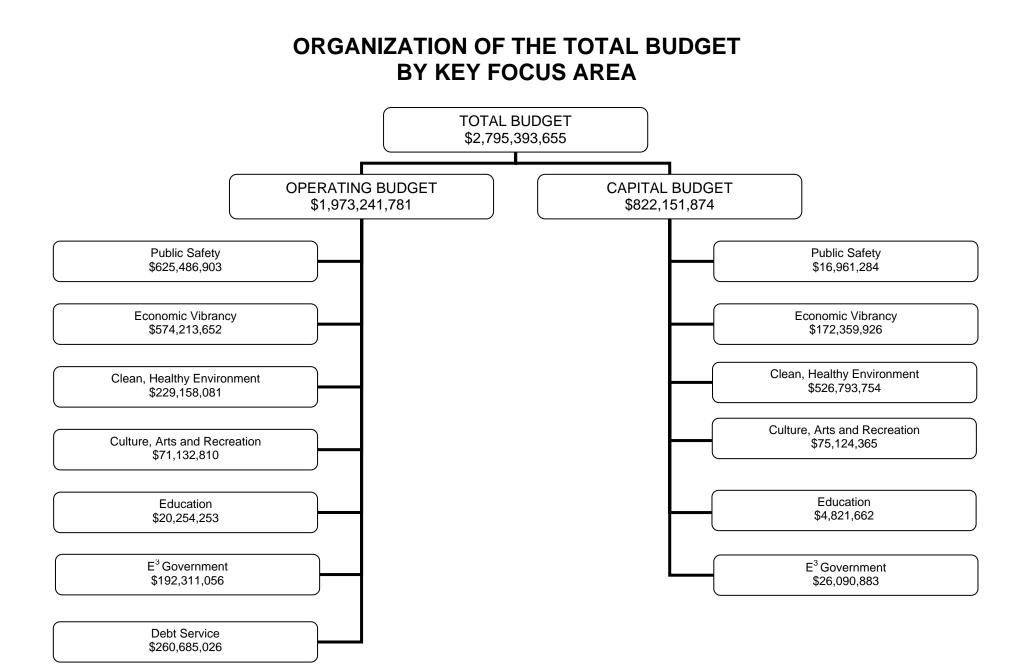
- Each Service is organized by Key Focus Area. Use the 2 digit identifying number to find a specific Service from the Summary page.
- The Services include both General Fund and Enterprise Fund Services and are sorted alphabetically by Service name.
- Each detail page includes a Description, Funding Chart, Efficiency Measure, and Service Target FY 2010-11.
  - Funding Chart includes operating budgets (shown as either General Fund or Enterprise Funds). Additional Resources reflect, for example, reimbursement from the Capital Budget, Storm Water or Other funds as well as Grants and Donations.
  - $\circ$   $\,$  Measures provide additional information and are tied to the Performance Management system.

## EXPENDITURE AND PROPERTY TAX OVERVIEW

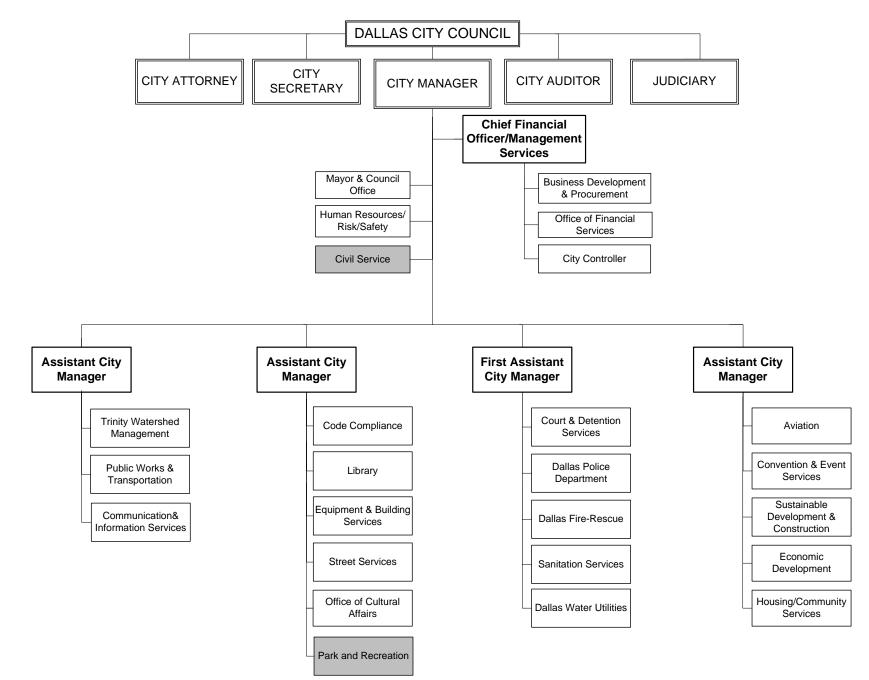
The City of Dallas has been consistently recognized for its judicious management of financial resources. An excellent bond rating, steady tax rate, and fair fee structures ensure the availability of necessary funds to support City services.

Property values decreased 4.4% from \$87.3 billion in 2009 to \$83.4 billion in 2010, and the tax rate of the adopted budget increases from 74.79¢ to 79.70¢ per \$100 valuation. The City's property tax, sales tax receipts and other revenues support this budget.

Expenditures	FY 2009-10 BUDGET	FY 2010-11 ADOPTED BUDGET	% CHANGE
General Fund	\$1,022,124,453	\$1,006,046,874	-1.57%
Aviation	41,925,548	47,006,853	12.12%
Convention and Event Services	61,347,084	58,635,607	-4.42%
Municipal Radio	3,120,248	2,717,088	-12.92%
Storm Drainage Management	44,674,000	50,118,965	12.19%
Sustainable Development and Construction	16,018,788	16,791,073	4.82%
Water Utilities	530,365,482	531,240,295	0.16%
Debt Service	289,163,345	260,685,026	-9.85%
Total Operating Budget	\$2,008,738,948	\$1,973,241,781	-1.77%
Capital Budget	519,035,647	822,151,874	58.40%
Total Budget	\$2,527,774,595	\$2,795,393,655	10.59%



#### CITY OF DALLAS ORGANIZATION CHART



# **BUDGET PROCESS**

## Preparing the Budget

- Starting in October, the City Council holds planning meetings to set goals that they would like to accomplish in the upcoming budget year. Goals are separated into service categories called Key Focus Areas or KFAs for short.
- In January, preliminary revenue projections are used to create a starting point for the upcoming budget. Money is subdivided by KFA and departments begin to submit service bids to address the City Council's Key Focus Area goals.
- February-May, six city staffed budget teams (known as KFA Teams) rank service bids according to their ability to meet the Council's Key Focus Area goals. Rankings are given within each Key Focus Area category. The ranking of bids in each category continues until the KFA's budget allocation (derived from of the preliminary revenue projections mentioned earlier) is depleted. City Management and the Central Budget Office oversee this initial process.

## **Reviewing the Budget**

- In May, the KFA Teams present their bid rankings to Council. This is the first draft version of the budget seen by Council or the public. A citywide citizen public hearing is held later in the month to receive citizen input. The City Management and Central Budget Office take the input given to them from citizens and Council and make adjustments where feasible.
- By late June, a briefing is provided to Council on the preliminary budget outlook. This briefing highlights progress made on the budget since May and gives a recap as to what services are "funded", "not funded", or "should be funded". The "should be funded" category is a list of services that are not funded at this point due to insufficient revenue estimates, but based on citizen and Council input "should be funded" if additional revenues or savings become available.
- In August, the City Manager Proposed Budget is presented to Council. From August-September Council Members hold Budget Town Hall Meetings with citizens in their district to receive opinions about the City Manager's Proposed Budget.
- In late August a budget workshop and a public hearing allow Council and citizens an opportunity to collectively share opinions on the proposed operating, capital, and grants & trust budgets.

## Amending the Budget

- Mid-September, City Council holds a Budget Amendment Workshop where Council Members submit proposed amendments to the City Managers Proposed Budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote decides if the amendment is included in the final proposed budget.
- A second mid-September, Budget Amendment Workshop is held if needed.

## Adopting the Budget

- Early September, City Council adopts the budget on its first reading.
- Late September, City Council adopts the upcoming year operating, capital and grants & trusts budget on the second reading. Any approved amendments are included in this adoption.

## **BUDGET PROCESS CALENDAR**

The City of Dallas' budget process consists of a twelve-month schedule of presentations, hearings, and deliberations. The FY 2010-11 budget process dates are as follows:

<u>October, 2009</u>	City Council Planning Session – Review of key focus area objectives and strategies for FY 2010-11 budget
<u>January, 2010</u>	Various Consolidated Plan Public Hearings
January 20	City Council Planning Session – FY 2010-11 Initial Outlook
<u>January 26</u>	Budget kick-off - City departments receive instructions on development of their FY 2010-11 budgets for all services using Zero-Based Budgeting
March 10	Public Hearing on the Operating, Capital, and Grants and Trusts Budgets
<u> April – August 6</u>	City Manager's Office budget deliberations including individual department presentations
<u>April 1</u>	Community Development Commission amendments and recommendations on the Consolidated Plan Budget
<u>April 7</u>	City Council Briefing – Set preliminary "Price of Government" for the city
<u>May 12</u>	City Council preliminary adoption of Consolidated Plan Budget
<u>May 19</u>	City Council Briefing – Introduction to FY 2010-11 Budget and Preliminary Rankings
<u>May 26</u>	Public hearing on the Operating, Capital, and Grants and Trust Budget
June 9	City Council Consolidated Plan Budget Public Hearing
<u>June 23</u>	City Council Briefing – FY 2010-11 Budget Preview
<u>June 23</u>	City Council final adoption of Consolidated Plan Budget

## **BUDGET PROCESS CALENDAR**

<u>August 9</u>	City Manager's FY 2010-11 Proposed Budget presented to City Council in a formal Council briefing. Council feedback is received.
August 9-September 7	City Council Budget Town Hall Meetings – Scheduled by the individual Councilmembers. An Assistant City Manager presents the City Manger's recommended budget to those in attendance and the Councilmember receives comments and feedback from their constituents on the budget.
<u>August 23</u>	City Council Budget Workshop – Specific budget related topics are briefed to the Council. Councilmembers provide their comments on possible changes to the recommended budget.
August 25	Public Hearing on the Operating, Capital, and Grants and Trusts Budget
<u>September 1</u>	City Council Budget Workshop - Specific budget related topics are briefed to the Council. Councilmembers provide their comments on possible changes to the recommended budget
<u>September 8</u>	City Council adopts Budget on First Reading (requires a majority vote); Public Hearing on Property Tax Rate
September 13	City Council Budget Amendment Workshop – Councilmembers submit proposed amendments to the City Manager's recommended budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote is required for an amendment to be included in the recommended budget. Public Hearing on Property Tax Rate.
<u>September 15</u>	City Council Budget Amendment Workshop (if necessary) – Councilmembers submit proposed amendments to the City Manager's recommended budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote is required for an amendment to be included in the recommended budget.
September 22	City Council adopts FY 2010-11 Operating, Capital, and Grants and Trusts Budget on Second Reading and sets Property Tax Rate (requires a majority vote).

	Service(s)	Department	FY 2010-11 Total Adopted (Dollars)	FY 2010-11 GF Adopted (Dollars)	FY 2010-11 GF Adopted FTEs
Key F	Focus Area 1: Public Safety				
1.1	Adjudication Office	Public Works and Transportation	329,382	329,382	5.1
1.2	City Detention Center	Court and Detention Services	1,118,374	1,118,374	27.0
1.3	Civil Adjudication Court	Judiciary	344,610	344,610	4.0
1.4	Community Court	Judiciary	82,672	0	.6
1.5	Court Security	Judiciary	887,722	626,322	15.3
1.6	Emergency Management Operations	Management Services	904,781	354,781	4.0
1.7	Emergency Medical Service	Fire	41,403,245	41,356,245	328.3
1.8	Fire and Rescue Emergency Response	Fire	121,803,899	121,364,462	1,302.6
1.9	Fire and Rescue Equipment Maintenance and Supply	Fire	10,348,993	10,107,678	59.6
1.10	Fire Dispatch and Communications	Fire	12,563,544	5,159,544	65.8
1.11	Fire Investigation & Explosive Ordnance Disposal	Fire	3,350,802	3,348,802	26.1
1.12	Fire Training and Recruitment	Fire	8,190,176	8,190,176	119.3
1.13	Inspection and Life Safety Education	Fire	5,126,029	4,976,947	63.5
1.14	Juvenile Case Managers/First Offender Program	Judiciary	445,608	0	7.0
1.15	Lew Sterrett Jail Contract	Court and Detention Services	8,116,058	8,116,058	0.0
1.16	Municipal Court Services	Court and Detention Services	9,730,997	9,730,997	162.0
1.17	Municipal Judges/Cases Docketed	Judiciary	1,863,821	1,863,821	16.2
1.18	Police Academy and In-service Training	Police	15,959,858	15,803,858	192.3
1.19	Police Administrative Support	Police	25,520,393	24,761,630	114.5
1.20	Police Community Outreach	Police	1,333,283	924,955	13.8
1.21	Police Criminal Investigations	Police	60,519,124	59,415,441	519.6
1.22	Police Field Patrol	Police	214,125,719	211,177,039	2,369.3
1.23	Police Intelligence	Police	7,907,067	7,801,067	72.3
1.24	Police Investigation of Vice Related Crimes	Police	4,161,273	4,010,273	36.1
1.25	Police Investigations of Narcotics Related Crimes	Police	16,914,321	10,395,021	121.9
1.26	Police Legal Liaison & Prosecution	City Attorney's Office	1,830,278	1,830,278	28.7
1.27	Police Operational Support	Police	30,436,532	27,298,245	414.3
1.28	Police Recruiting and Personnel Service	Police	8,287,534	7,962,534	70.7
1.29	Police Special Operations	Police	42,097,943	33,520,273	497.8
1.30	Project Reconnect/Offender Re-entry Program	Housing / Community Services	1,019,508	250,000	0.0
1.31	Security Service for City Facilities	EBS - Building Services	3,385,861	3,136,897	49.3
1.32	Special Operations	Fire	5,943,190	211,193	46.8
		Total for Key Focus Area 1:	\$666,052,597	\$625,486,903	6,753.8

## Key Focus Area 1: Public Safety

<b>Key Focus</b>	Area 2:	Economic	Vibrancy
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2.1 2.2 2.3 2.4 2.5 2.6 2.7 2.8 2.9 2.10 2.11 2.12 2.13 2.14 2.15 2.16	Service(s)	Department	FY 2010-11 Total Adopted (Dollars)	FY 2010-11 GF Adopted (Dollars)	FY 2010-11 GF Adopted FTEs
2.2 2.3 2.4 2.5 2.6 2.7 2.8 2.9 2.10 2.11 2.12 2.13 2.14 2.15 2.16	ocus Area 2: Economic Vibrancy				
2.2 2.3 2.4 2.5 2.6 2.7 2.8 2.9 2.10 2.11 2.12 2.13 2.14 2.15 2.16	Area Redevelopment	Office of Economic Development	1,100,139	42,225	12.8
2.3 2.4 2.5 2.6 2.7 2.8 2.9 2.10 2.11 2.12 2.13 2.14 2.15 2.16	Board, Code and Agenda Support	Sustainable Development and Construction - Enterprise	587,270	0	0.0
2.5 2.6 2.7 2.8 2.9 2.10 2.11 2.12 2.13 2.14 2.15 2.16	Bullington Truck Terminal and Pedestrian Way Operation and Maintenance	EBS - Building Services	354,906	354,906	1.0
2.6 2.7 2.8 2.9 2.10 2.11 2.12 2.13 2.14 2.15 2.16	Business Development	Office of Economic Development	778,458	0	7.6
2.7 2.8 2.9 2.10 2.11 2.12 2.13 2.14 2.15 2.16	Capital Construction and Debt Service	Aviation	11,810,759	0	0.0
2.8 2.9 2.10 2.11 2.12 2.13 2.14 2.15 2.16	Capital Facilities	Public Works and Transportation	1,214,024	491,181	11.9
2.9 2.10 2.11 2.12 2.13 2.14 2.15 2.16	Community Based Development Organization (CBDO)	Housing / Community Services 700,000 0		0.0	
2.10 2.11 2.12 2.13 2.14 2.15 2.16	Construction Plan Review and Permitting	Sustainable Development and Construction - Enterprise	7,531,259	0	0.0
2.11 2.12 2.13 2.14 2.15 2.16	Convention Center Debt Service Payment	Convention and Event Services	18,268,963	0	0.0
2.12 2.13 2.14 2.15 2.16	Dallas CityDesign Studio	City Manager's Office	593,014	118,603	0.0
2.13 2.14 2.15 2.16	Dallas Convention Center	Convention and Event Services	37,835,619	0	0.0
2.14 2.15 2.16	Dallas Farmers Market	Convention and Event Services	1,544,460	0	0.0
2.15 2.16	Dallas Film Commission	Office of Economic Development	306,335	165,915	3.8
2.16	Dallas Love Field	Aviation	31,911,362	0	0.0
	Economic Development Research and Information Services	Office of Economic Development 522,336 0		6.4	
	Engineering Review for Private Development	Sustainable Development and Construction - Enterprise 1,267,083 0		0.0	
2.17	Field Inspections of Private Development Construction Sites	Sustainable Development and Construction - Enterprise			0.0
	Fire Inspection for New Construction	Fire	1,416,481	416,481	16.0
	First-Time Homebuyer Loans	Housing / Community Services	3,129,470	0	0.0
	Flood Control	Trinity Watershed Management	10,328,073	84,550	148.9
2.21	Floodplain and Drainage Management	Trinity Watershed Management	1,750,402	20,000	14.8
	General Aviation Facilities - Dallas Executive Airport & Vertiport	Aviation	3,284,732	0	0.0
2.23	GIS Mapping for Private Development	Sustainable Development and Construction - Enterprise	456,654	0	0.0
	Home Repair - South Dallas/Fair Park	Housing / Community Services	100,000	0	0.0
	Inland Port Development	Office of Economic Development	98,910	34,717	1.3
	Interagency Project Implementation	Public Works and Transportation	609,679	53,875	6.4
	International Business Development	Office of Economic Development	410,890	0	3.8
2.28	Municipal Setting Designation & Environmental Due Diligence Associated with Property Acquisitions	Management Services	214,744	155,744	3.0
	Neighborhood Enhancement Program (NEP)	Housing / Community Services	150,000	0	0.0
	Neighborhood Investment Program - Infrastructure Improvements	Housing / Community Services	2,764,924	0	0.0
	Neighborhood Non-Profits Housing Development	Housing / Community Services	3,126,556	0	0.0
	Office of Special Events	Convention and Event Services	363,829	0	0.0
	Operation & Maintenance of Fair Park	Park and Recreation	7,779,671	7,383,686	66.9
	Pavement Management	Public Works and Transportation	246,438	246,438	3.2
	Private Development Infrastructure Inspection	Sustainable Development and Construction - Enterprise	176,916	0	0.0
	• •				
2.37	Private Development Records and Archival Library	Sustainable Development and Construction - Enterprise	713,707	0	0.0

## Key Focus Area 2: Economic Vibrancy

	Service(s)	Department	FY 2010-11 Total Adopted (Dollars)	FY 2010-11 GF Adopted (Dollars)	FY 2010-11 GF Adopted FTEs
2.38	Protocol/World Affairs Council Contract	Office of Economic Development	200,000	0	0.0
2.39	Public Works Capital Program Planning and Implementation	Public Works and Transportation	5,039,553	1,067,567	69.8
2.40	Real Estate for Private Development	Sustainable Development and Construction	1,060,289	78,524	14.2
2.41	Reconstruction/SHARE Housing for Low-Income Households	Housing / Community Services	1,932,527	0	0.0
2.42	Regulation and Enforcement of For Hire Transportation	Public Works and Transportation	801,834	801,834	12.3
2.43	Residential Development Acquisition Loan Program	Housing / Community Services	1,000,000	0	0.0
2.44	Right-of-Way Maintenance Contracts and Inspections Group	Street Services	14,111,973	13,157,973	28.0
2.45	Service Maintenance Areas	Street Services	12,471,363	8,537,920	218.3
2.46	Small Business Initiatives	Office of Economic Development	1,896,148	220,235	3.8
2.47	South Dallas/Fair Park Trust Fund	Office of Economic Development	257,947	28,941	2.5
2.48	Strategic Land Use	Sustainable Development and Construction	370,533	303,871	4.0
2.49	Street Cut and Right-of-Way Management (Cut Control)	Public Works and Transportation	637,502	251,734	10.2
2.50	Street Lighting	Public Works and Transportation – Street Lighting	17,337,556	17,337,556	1.0
2.51	Street Repair Division - Asphalt	Street Services	12,817,666	12,252,907	111.6
2.52	Street Repair Division - Concrete	Street Services	15,865,072	14,962,768	144.2
2.53	Subdivision Plat Review	Sustainable Development and Construction - Enterprise	331,259	0	0.0
2.54	Traffic Operations Maintenance	Public Works and Transportation	5,745,907	3,865,589	53.5
2.55	Transportation Engineering	Public Works and Transportation	2,798,778	2,189,184	27.7
2.56	Transportation Planning	Sustainable Development and Construction	614,579	532,679	7.0
2.57	Trinity River Corridor Project Implementation	Trinity Watershed Management	1,245,000	0	15.0
2.58	Union Station	Convention and Event Services	622,736	0	0.0
2.59	Urban Land Bank	Housing / Community Services	459,242	109,242	4.0
2.60	Vendor Development	Business Development & Procurement Services	140,562	140,562	2.0
2.61	Water Capital Funding	Water Utilities	252,754,883	0	0.0
2.62	Water Production and Delivery	Water Utilities	100,404,142	0	0.0
2.63	Water Utilities Capital Program Management	Water Utilities	13,213,687	0	0.0
2.64	Zoning and Preservation	Sustainable Development and Construction - Enterprise	1,067,246	0	0.0
		Total for Key Focus Area 2:	\$623,752,271	\$85,407,407	1,036.9

	Service(s)	Department	FY 2010-11 Total Adopted (Dollars)	FY 2010-11 GF Adopted (Dollars)	FY 2010-11 GF Adopted FTEs
Key F	ocus Area 3: Clean, Healthy Environment				
3.1	Air Quality Compliance	Public Works and Transportation	650,709	650,709	11.1
3.2	Air Quality Policies and Programs	Management Services	130,909	130,909	2.0
3.3	Ambient Air Monitoring	Public Works and Transportation	511,311	511,311	6.8
3.4	Animal Collection	Sanitation Services	329,922	329,922	6.0
3.5	Brush/Bulk Waste Removal Services	Sanitation Services	11,261,110	11,201,110	141.0
3.6	City Facility Services	Sanitation Services	850,988	850,988	0.0
3.7	Community Centers - MLK/WDMC	Housing / Community Services	2,283,069	1,099,134	14.8
3.8	Compliance Assistance and Assessments	Management Services	169,280	0	3.0
3.9	Comprehensive Homeless Outreach	Housing / Community Services	9,689,038	5,250,188	15.0
3.10	Dallas Animal Services	Code Compliance Services	7,056,654	6,609,654	121.6
3.11	Dental Health Services	Housing / Community Services	300,000	100,000	0.0
3.12	Emergency Social Services Contract	Housing / Community Services	2,942,086	0	0.0
3.13	Environmental Enforcement, Compliance, and Support (Legal Services)	City Attorney's Office	86,474	0	1.0
3.14	Environmental Management System (EMS) and Environmental Compliance	Park and Recreation	549,871	112,884	10.4
3.15	Environmental Management System (EMS) and Sustainability	Management Services	697,539	33,703	7.9
3.16	Environmental Outreach	Management Services	60,457	0	1.0
3.17	Green Building Program Office	Sustainable Development and Construction - Enterprise	0	0	0.0
3.18	HIV/AIDS Housing and Services	Housing / Community Services	3,603,958	0	0.0
3.19	Illegal Dump Team - Criminal Investigations and Arrests	Court and Detention Services	586,196	0	8.1
3.20	Immunizations	Housing / Community Services	0	0	0.0
3.21	Landfill Services	Sanitation Services	16,458,568	16,378,568	149.7
3.22	Major Systems Repair Program	Housing / Community Services	1,501,500	0	0.0
3.23	Neighborhood Code Compliance Services	Code Compliance Services	16,596,838	15,035,963	259.1
3.24	Neighborhood Integrity and Advocacy (Legal Services)	City Attorney's Office	2,989,723	792,152	11.0
3.25	Neighborhood Nuisance Abatement	Code Compliance Services	6,404,062	5,200,091	104.0
3.26	Non-Hazardous Spill Response and Environmental Inspections of City Facilities	Management Services	404,535	250,000	3.5
3.27	People Helping People - Volunteer Home Repair	Housing / Community Services	1,242,127	0	0.0
3.28	Relocation Assistance	Sustainable Development and Construction	479,846	0	4.9
3.29	Residential Refuse Collection	Sanitation Services	31,824,601	31,824,601	419.7
3.30	Senior / Medical Transportation Services	Housing / Community Services	205,797	130,797	3.0
3.31	Senior Services	Housing / Community Services	483,673	103,649	1.0
3.32	Storm Drainage Management Fund	Public Works and Transportation – Storm Drainage Management	50,118,965	0	0.0
3.33	Storm Water Management Program	Public Works and Transportation	3,890,960	0	48.7
3.34	Substance Abuse Treatment Contracts	Housing / Community Services	65,000	0	0.0
3.35	Waste Diversion Service	Sanitation Services	12,240,677	12,162,776	132.1

## Key Focus Area 3: Clean, Healthy Environment

## Key Focus Area 3: Clean, Healthy Environment

	Service(s)	Department	FY 2010-11 Total Adopted (Dollars)	FY 2010-11 GF Adopted (Dollars)	FY 2010-11 GF Adopted FTEs
3.36	Wastewater Collection	Water Utilities	16,477,259	0	0.0
3.37	Wastewater Treatment	Water Utilities	48,411,040	0	0.0
3.38	Water Conservation: City Leadership & Commitment	Library	90,000	0	0.0
3.39	Water Conservation	Water Utilities	5,391,708	0	0.0
		Total for Key Focus Area 3:	\$257,036,450	\$108,759,109	1,486.4

			FY 2010-11 Total Adopted	FY 2010-11 GF Adopted	FY 2010-11 GF Adopted
	Service(s)	Department	(Dollars)	(Dollars)	FTEs
Key F	Focus Area 4: Culture, Arts & Recreation				
4.1	Aquatic Services	Park and Recreation	2,946,250	2,946,250	52.9
4.2	City Cultural Centers	Office of Cultural Affairs	2,746,913	2,685,913	30.0
4.3	Cultural Facilities	Office of Cultural Affairs	4,486,786	4,486,786	1.6
4.4	Cultural Services Contracts	Office of Cultural Affairs	3,885,518	3,827,018	3.7
4.5	Golf and Tennis Centers	Park and Recreation	5,693,664	3,491,062	61.9
4.6	Majestic Theater	Office of Cultural Affairs	766,555	766,555	12.0
4.7	Nature Centers and Destination Park Facilities	Park and Recreation	12,480,967	12,480,967	3.0
4.8	Neighborhood Touring Program	Office of Cultural Affairs	100,000	100,000	0.0
4.9	Park and Recreation Department Community Recreation Centers	Park and Recreation	14,752,799	13,665,805	244.1
4.10	Park and Recreation Department Youth and Volunteer Services	Park and Recreation	1,498,341	728,341	15.6
4.11	Park and Recreation Planning, Design and Construction	Park and Recreation	2,645,471	419,162	37.6
4.12	Park Land Maintained	Park and Recreation	26,587,952	22,471,892	406.7
4.13	Public Art for Dallas	Office of Cultural Affairs	165,917	0	0.0
4.14	Thanksgiving Square Support	EBS - Building Services	345,971	345,971	0.0
4.15	WRR Municipal Radio Classical Music	Office of Cultural Affairs – Municipal Radio	2,717,088	0	0.0
		Total for Key Focus Area 4:	\$81,820,192	\$68,415,722	869.1

## Key Focus Area 4: Culture, Arts and Recreation

	Service(s)	Department	FY 2010-11 Total Adopted (Dollars)	FY 2010-11 GF Adopted (Dollars)	FY 2010-11 GF Adopted FTEs
Key F	Focus Area 5: Educational Enhancements				
5.1	Central Library	Library	5,203,011	4,452,770	54.0
5.2	City Child Care Services	Housing / Community Services	620,771	0	0.0
5.3	Neighborhood Libraries	Library	15,141,587	15,137,935	257.5
5.4	Supplemental Nutrition Program for Women, Infants and Children (WIC)	Housing / Community Services	16,915,320	0	0.0
5.5	Thriving Minds	Office of Cultural Affairs	663,548	663,548	3.6
		Total for Key Focus Area 5:	\$38,544,237	\$20,254,253	315.1

	Service(s)	Department	FY 2010-11 Total Adopted (Dollars)	FY 2010-11 GF Adopted (Dollars)	FY 2010-11 GF Adopted FTEs
Key F	ocus Area 6: Efficient, Effective Economical Governme	ent			
6.1	311 Customer Service Center	Management Services	4,407,102	641,437	95.3
6.2	Accounts Payable	City Controller's Office	953,377	953,377	17.3
6.3	Administrative Support for the Mayor and City Council	Mayor and Council	3,618,295	3,618,295	36.0
6.4	Analysis/Development and Validation	Civil Service	184,044	184,044	1.5
6.5	Applicant Processing - Civilian	Civil Service	252,709	252,709	4.0
6.6	Applicant Processing for Uniform Employees	Civil Service	210,969	210,969	3.5
6.7	Appraisal Districts	Office of Financial Services - Appraisal Districts	3,257,625	3,257,625	0.0
6.8	Archives	City Secretary's Office	155,542	155,542	1.0
6.9	Audits, Reviews & Investigations	City Auditor's Office	1,955,174	1,955,174	20.0
6.10	Boards and Commissions Liaison	Management Services	0	0	1.0
6.11	Boards and Commissions Support	City Secretary's Office	273,831	273,831	3.0
6.12	Business Inclusion & Development Compliance Monitoring	Business Development & Procurement Services	335,716	335,716	4.0
6.13	Cash and Debt	City Controller's Office	458,955	458,955	4.1
6.14	CIS Computer Services for Water	Water Utilities	10,520,652	0	0.0
6.15	City Administration	City Manager's Office	1,551,566	1,377,231	13.0
6.16	City Agenda Process	Management Services	139,773	139,773	2.0
6.17	City Council Meeting Support	City Secretary's Office	425,322	425,322	4.0
6.18	City Facility Elevator and Escalator Management	EBS - Building Services	0	0	0.0
6.19	City Facility Environmental Hazards Testing and Abatement	EBS - Building Services	0	0	0.0
6.20	City Facility Operation, Maintenance and Repair	EBS - Building Services	9,418,383	7,963,005	114.5
6.21	City GIS Services	Public Works and Transportation	1,339,307	100,202	16.4
6.22	Citywide Capital and Operating Budget Development and Monitoring	Office of Financial Services	1,136,264	1,136,264	12.0
6.23	Civil Service Board Administration/Employee Appeals Process	Civil Service	338,418	338,418	3.0
6.24	Compensation Analysis / Classification	Human Resources	302,781	302,781	3.0
6.25	Contingency Reserve	Office of Financial Services - Reserves and Transfers	3,645,769	3,645,769	0.0
6.26	Contracts & Grants Administration	Housing / Community Services	1,495,936	394,574	4.6
6.27	Cost Accounting and Fixed Assets	City Controller's Office	224,439	224,439	3.1
6.28	Custodial Service for City Facilities	EBS - Building Services	3,959,345	3,959,345	31.5
6.29	Customer Service	City Secretary's Office	197,533	197,533	3.0
6.30	Dallas County Tax Collection	Office of Financial Services - Dallas County Tax Collection	575,854	575,854	0.0
6.31	Deferred Compensation	City Controller's Office	180,000	0	2.0
6.32	DFW International Airport Legal Counsel	City Attorney's Office	407,038	407,038	3.0
6.33	Elections	City Secretary's Office	1,092,283	1,092,283	1.0
6.34	Energy Procurement, Monitoring and Conservation	EBS - Building Services	5,078,322	5,078,322	1.0
6.35	Fair Housing and Human Rights Compliance	Management Services	884,505	77,606	1.0
6.36	Financial Reporting	City Controller's Office	854,657	854,657	12.2
6.37	Fire Applicant - Physical Abilities Testing	Civil Service	25,946	25,946	.5

## Key Focus Area 6: E<sup>3</sup> Government

## Key Focus Area 6: E<sup>3</sup> Government

	Service(s)	Department	FY 2010-11 Total Adopted (Dollars)	FY 2010-11 GF Adopted (Dollars)	FY 2010-11 GF Adopted FTEs
6.38	General Counsel	City Attorney's Office	3,248,935	3,248,935	33.5
6.39	General Obligation Commercial Paper Program	Office of Financial Services - Non-Departmental	3,700,000	3,700,000	0.0
6.40	Grant Administration	Office of Financial Services	1,042,159	229,279	3.6
6.41	Grants Compliance	City Auditor's Office	882,524	0	0.0
6.42	HOPWA and ESG Funds Monitoring	City Auditor's Office	119,932	119,932	2.0
6.43	Housing Federal Grants Administration	Housing / Community Services	838,183	0	0.0
6.44	HRIS and HR Payroll Services	Human Resources	1,398,682	1,398,682	18.0
6.45	Human Resource Consulting	Human Resources	1,351,299	1,351,299	14.0
6.46	Independent Audit	City Controller's Office	772,000	772,000	0.0
6.47	Intergovernmental/Fund Development	Management Services	403,314	0	3.0
6.48	Intergovernmental/Legislative Services	Management Services	286,513	0	3.0
6.49	Internal Environmental Training/Education	Management Services	114,609	0	2.0
6.50	Land Surveying Services	Public Works and Transportation	602,735	265,044	8.5
6.51	Language Services	Judiciary	128,813	128,813	2.0
6.52	Liability/Claims Fund Transfer	Office of Financial Services - Reserves and Transfers	6,568,774	6,568,774	0.0
6.53	Litigation	City Attorney's Office	3,665,587	3,665,587	37.5
6.54	Major Maintenance Design and Construction	EBS - Building Services	0	0	0.0
6.55	Major Maintenance Design and Construction	Public Works and Transportation	1,050,825	1,050,825	11.6
6.56	Non-Departmental	Office of Financial Services - Non-Departmental	16,300,569	16,300,569	6.0
6.57	Payroll	City Controller's Office	637,161	637,161	7.6
6.58	Public Information Office / Marketing & Media Relations	Management Services	499,380	281,380	6.0
6.59	Purchasing/Contract Management	Business Development & Procurement Services	1,552,474	1,552,474	22.0
6.60	Quality Management System	Management Services	268,899	0	1.0
6.61	Real Estate for Public Property Transactions	Sustainable Development and Construction	684,389	0	10.2
6.62	Reconciliations	City Controller's Office	429,646	429,646	6.1
6.63	Records Management	City Secretary's Office	418,143	418,143	2.0
6.64	Salary and Benefit Reserve	Office of Financial Services - Reserves and Transfers	3,700,000	3,700,000	0.0
6.65	Strategic Customer Services	Management Services	538,859	459,154	9.9
6.66	Support for Home Repair/Replacement Programs	Housing / Community Services	1,721,943	0	0.0
6.67	Support for Housing Development Programs	Housing / Community Services	1,058,540	0	0.0
6.68	Tax Increment Financing Districts Payments	Office of Financial Services - Non-Departmental	10,665,545	10,665,545	0.0
6.69	Utility Management	Office of Financial Services	166,202	166,202	1.4
6.70	Vital Statistics	Water Utilities	1,167,387	0	0.0
6.71	Water Planning, Financial and Rate Services	Water Utilities	3,244,995	0	0.0
6.72	Water Utilities Customer Account Services	Water Utilities	22,048,562	0	0.0
6.73	Water's Price of Doing Business	Water Utilities	59,350,282	0	0.0
		Total for Key Focus Area 6:	\$210,485,292	\$97,723,480	632.4

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**2010-2011** ANNUAL BUDGET

# **Public Safety**

Enhance public safety to ensure people feel safe and secure where they live, work, and play

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## Key Focus Area 1: Public Safety

#### **Adjudication Office**

#### **Department:** Public Works and Transportation

**1.1** *Description:* This Office is responsible for adjudicating contested parking citations, safelight citations, and booted and towed vehicles by Parking Enforcement. The purpose is to provide an effective adjudication of parking and safelight citations through a process that is administrative versus criminal.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$370,661	6.7	\$386,013	6.7	\$329,382	5.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$370,661	6.7	\$386,013	6.7	\$329,382	5.1

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
The average # of days it takes to adjudicate continued hearings	28	28	28
The average number of hearings per employee per day given the number of hearings per month	15	15	15
The # contested parking and safelight hearings	14,000	14,500	14,700

On Track

Service Target FY 2010-11: Maintain the average number of days to adjudicate citations.

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Major Budget Items: Reduction of one Office Assistant.

## Key Focus Area 1: Public Safety

#### **City Detention Center**

#### **Department:** Court and Detention Services

**1.2 Description:** The City Detention Center (CDC) detains prisoners arrested for public intoxication and/or Class C misdemeanor warrants 24/7 (24 hours a day/7 days a week). The CDC provides the only facility in the City to detain public inebriate prisoners. During each shift, Class C misdemeanor prisoners are transported by the Dallas Police Department (DPD) to the Lew Sterrett County Jail.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,137,183	26.5	\$1,148,702	24.8	\$1,118,374	27.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$1,137,183	26.5	\$1,148,702	24.8	\$1,118,374	27.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of DPD officers returned to duty within an average of 25 minutes	85%	98%	96%
Prisoner processing time (minutes) average	24	14	16
Cost per prisoner processed	\$42.23	\$41.63	\$40.82
Prisoners Processed	26,928	27,400	27,396
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:	Continue efforts to improve customer service and operational efficiencies through effective resource utilization.
Major Budget Items:	None

## **Civil Adjudication Court**

Department: Judiciary

**1.3** *Description:* Provide adjudication of civil hearings under which administrative penalties may be imposed in regard to property code violations (Hearing Office) and provide an appellate process for red light and parking violations and any appeal from an order of the hearing officer; and disposition of Chapter 27 and Chapter 54 causes of action (Court No. 9).

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$314,397	3.8	\$260,336	3.9	\$344,610	4.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$314,397	3.8	\$260,336	3.9	\$344,610	4.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of compliance cases vs. cases docketed	25%	23%	23%
Percentage of cases disposed of within 60 days of citation	99%	99%	99%
Number of Safe (red) Light Appeals	N/A	N/A	150
Number of cases docketed	8,100	8,400	8,250

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Increase the final disposition rate on first setting
Major Budget Items:	None

## **Community Court**

#### **Department:** Judiciary

**1.4** *Description:* Provide a platform for community-based solution to neighborhood problems through partnership between the City Attorney's Office, Dallas Police Department, communities and private organizations to promote public safety and enhance neighborhood quality of life.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Est	imate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.4	\$0	0.4	\$0	0.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$O	0.0
Additional Resources	\$53,766	0.0	\$53,896	0.0	\$82,672	0.0
Total	\$53,766	0.4	\$53,896	0.4	\$82,672	0.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Average time to adjudicate cases filed (in days)	5	5	5
Total number of cases docketed	1,750	3,400	5,500
Number of community services hours performed by defendants	2,100	7,750	8,200

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Establish new partnerships and resources to respond to crime and safety issues in innovative ways

*Major Budget Items:* FY10-11 Proposed Budget include funding for the South Oak Cliff Community Court.

## **Court Security**

#### **Department:** Judiciary

**1.5** *Description:* Responsible for maintaining order, security and decorum in the 11 municipal courtrooms, as well as the Jail Arraignment docket, the Civil Hearing Officer's Court, 3 Community Courts, and building security.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$596,042	14.5	\$551,205	15.1	\$626,322	15.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$261,400	0.0	\$300,504	0.0	\$261,400	0.0
Total	\$857,442	14.5	\$851,709	15.1	\$887,722	15.3

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Security cost per cases docketed	\$2.02	\$2.63	\$2.36
Total number of Jury Trials held	40	104	125

#### FY 09-10 Performance Measure Status:

On Track

None

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## Service Target FY 2010-11:

Protect the integrity and safety of the court system and its participants by effectively evaluating, planning and pro-actively managing threats directed toward the court system

Major Budget Items:

#### **Emergency Management Operations**

Department: Management Services

**1.6 Description:** The Office of Emergency Management (OEM) is responsible for staffing the Emergency Operations Center in City Hall during significant emergencies, coordinating the response for all city departments to large-scale incidents, writing and maintaining emergency plans and procedures, managing a multitude of emergency response programs and projects including severe weather, hazardous materials, pandemic flu, other public health programs, disaster exercises, and public outreach programs.

Source of Funds:	FY 2009-10 Budget			FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$460,109	3.9	\$403,066	3.9	\$354,781	4.0	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$550,000	0.0	\$550,000	0.0	\$550,000	0.0	
Total	\$1,010,109	3.9	\$953,066	3.9	\$904,781	4.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Conduct Public Education for Local Citizens (hours)	N/A	N/A	30
Master Emergency Operations Plan - Update 5 out of 22 Annexes	N/A	N/A	5
Number of Emergency Responses by OEM Staff	24	5	10

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FY 09-10 Performance Measure Status:
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On Track

 Service Target FY 2010-11:
 Update Emergency Operations plans, conduct regular training, respond to severe weather and other emergencies

 Major Budget Items:
 Additional Resources:<br/>Metropolitan Medical Response System (MMRS) grant- \$320,000<br/>Community Emergency Response Team (CERT) grant- \$50,000<br/>Emergency Management Program Grant (EMPG)- \$180,000

#### **Emergency Medical Service**

Department: Fire

**1.7 Description:** Emergency Medical Services provides 24-hour service and protection, 7 days per week for trauma, medical and homeland security emergencies through scene response, medical incident command, Advanced Life Support (ALS) treatment and transportation to medical facilities.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Est	timate	FY 2010-11 Adopted		
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$39,919,215	319.0	\$40,132,837	318.0	\$41,356,245	328.3	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$47,000	0.0	\$47,000	0.0	\$47,000	0.0	
Total	\$39,966,215	319.0	\$40,179,837	318.0	\$41,403,245	328.3	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Intravenous (IV) Success Rate on 1st Attempt (medical protocol compliance)	90%	88%	90%
Percent of EMS Responses within 9 minutes or less (national standard)	N/A	91%	91%
Numbers of patients transported	65,085	64,813	67,038

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Maintain average response time of 5:37 minutes

 $\checkmark$ 

*Major Budget Items:* FY 10-11 includes the purchase of 4 replacement ambulances, transfer in 3.0 civilian FTEs from Maintenance and Supply and an additional 6.3 uniform overtime FTEs for peak demand.

### Fire and Rescue Emergency Response

Department: Fire

**1.8 Description:** The Emergency Response Bureau provides 24 hours a day / 7 days a week fire protection, fire suppression, property conservation, rescue capabilities and first responder emergency medical services through adequate staffing of 56 fire stations housing 55 fire engines and 22 fire trucks.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Es	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$129,428,161	1,272.0	\$125,594,683	1,224.0	\$121,364,462	1,302.6	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$454,999	0.0	\$840,978	0.0	\$439,437	0.0	
Total	\$129,883,160	1,272.0	\$126,435,661	1,224.0	\$121,803,899	1,302.6	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of 1st Engine Company responding to structure fires within 5 minutes and 20 seconds of dispatch	N/A	74%	74%
Percent of 1st Company responding to structure fires within 5 minutes and 20 seconds of dispatch	N/A	81%	81%
Number of emergency call responses by firefighting equipment	N/A	184,331	192,000

Service Target FY 2010-11: Maintain arrival percentage of first fire company within 5:20 at 81%

*Major Budget Items:* Additional resources estimate includes NBA All-Star reimbursement. FY 10-11 includes addition of 16.0 uniform FTEs for deployment of Truck 10 in January 2011, redistribution of department support across services, and furlough savings.

## Fire and Rescue Equipment Maintenance and Supply

Department: Fire

**1.9 Description:** Design, purchase, and maintain emergency apparatus and equipment in a constant state of readiness, and ensure uniformed personnel are properly equipped, supplied, and clothed for performance of duties.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$9,728,387	59.2	\$8,897,246	59.2	\$10,107,678	59.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$210,500	0.0	\$231,721	0.0	\$241,315	0.0
Total	\$9,938,887	59.2	\$9,128,967	59.2	\$10,348,993	59.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of fleet in optimal state of readiness for delivery of service	90%	93%	90%
% of Periodic Maintenance exceeding 70 hours (per month)	N/A	14%	10%
Number of apparatus maintained (monthly)	270	316	285
Environmental Compliance Inspections conducted annually	236	236	236

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Improve emergency response fleet overall condition by reducing the percentage of fleet with preventive maintenance that is overdue
Major Budget Items:	FY 09-10 estimate reflects savings in lower issuance of protective clothing and protective clothing cleaning costs. FY 10-11 costs reflects the redistribution of department support across services.

## **Fire Dispatch and Communications**

Department: Fire

**1.10** *Description:* Provides staffing, training, and equipment to rapidly receive and dispatch approximately 200,000 Fire/Emergency Medical Service calls on a 24 hours, 7 days per week basis.

Source of Funds:	FY 2009-10 B	FY 2009-10 Budget		imate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$5,373,776	65.9	\$5,212,064	68.6	\$5,159,544	65.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$7,404,000	0.0	\$7,404,000	0.0	\$7,404,000	0.0
Total	\$12,777,776	65.9	\$12,616,064	68.6	\$12,563,544	65.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Average talk time from call answer to call disconnect (in seconds)	86	87	89
Fire/EMS requests for service	200,000	199,300	212,000
Fire/EMS incidents annually dispatched and monitored	198,000	198,070	209,000

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Maintain average talk time from call answer to call disconnect to 89 seconds

None

Major Budget Items:

### Fire Investigation & Explosive Ordnance Disposal

Department: Fire

**1.11** *Description:* Investigates the origin of fires. Prevents and reduces crime by handling approximately 5,100 fire investigations annually. Provides juvenile fire counseling. Investigates bomb threats and renders safe explosive ordnances.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$3,273,037	24.5	\$3,270,224	25.8	\$3,348,802	26.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$2,000	0.0	\$2,000	0.0	\$2,000	0.0
Total	\$3,275,037	24.5	\$3,272,224	25.8	\$3,350,802	26.1

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Clearance rate for all criminal investigations	22%	26%	25%
Percent recidivism for juvenile firesetters after intervention (within one year)	0	0	0
Clearance rate for arson fires	25%	24%	24%
Cause and origin determination rate	98%	92%	92%
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:	25% overall clearance rate, 24% clearance rate for arson fires, and maintain a juvenile recidivism rate of less than 1%.

*Major Budget Items:* FY 10-11 includes transfer of bomb squad from Special Operations to Fire Investigation & Explosive Ordnance Disposal and savings in uniform overtime.

#### **Fire Training and Recruitment**

Department: Fire

**1.12** *Description:* Provide recruitment, selection, screening, hiring and training of new fire and rescue officer candidates. Facilitates professional development opportunities for incumbent firefighters and officers and manages the Wellness-Fitness Program designed to prevent and/or detect life-threatening diseases.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$8,853,861	118.3	\$13,568,501	185.1	\$8,190,176	119.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$27,036	0.0	\$0	0.0
Total	\$8,853,861	118.3	\$13,595,537	185.1	\$8,190,176	119.3

	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Applicants hired	N/A	75	25
Percent of recruits completing training	93%	97%	95%
Applicants screened	N/A	1,245	1,100
<b>Y 09-10 Performance Measure Status:</b> On Track			

*Major Budget Items:* FY 10-11 includes suspension of Wellness Fitness Program and reflects graduation and reassignment of firefighter trainees to Fire and Rescue Emergency Response.

### Inspection and Life Safety Education

Department: Fire

**1.13 Description:** Improve safety throughout the City by preventing the occurrence of fire and fire deaths and injuries through municipal code development and enforcement and public fire safety education. Provide "all hazards" injury prevention presentations to decrease the occurrence of non-fire related injuries. Conduct more than 50,000 inspections and make more than 6,000 fire safety and injury prevention presentations per year.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$6,286,960	69.6	\$6,259,934	68.3	\$4,976,947	63.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$149,082	0.0	\$113,795	0.0	\$149,082	0.0
Total	\$6,436,042	69.6	\$6,373,729	68.3	\$5,126,029	63.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of customers satisfied with inspection and educational presentation services provided by Fire Prevention personnel	95%	100%	95%
Number of inspections and reinspections per uniformed FTE	948	1,833	1,233
Educational presentations made per uniformed FTE	118	146	122
Number of smoke detectors installed	6,000	5,605	5,200

On Track

<i>Major Budget Items:</i> FY 10-11 includes transfer of 6.0 uniform FTEs to Fire and Rescue Emergency Response field positions and savings in uniform overtime.	Service Target FY 2010-11:	Completing 97% of service requests within the service level agreement.
	Major Budget Items:	

#### Juvenile Case Managers/First Offender Program

Department: Judiciary

**1.14** *Description:* The Juvenile Case Managers Program is to reduce the high rate of truancy that exists in the City of Dallas that significantly contributes to the number of incidences of juvenile crime, juvenile violence, and juvenile gang activity occurring during school hours; and the First Offender Program is to reduce the recidivism rate among juveniles by providing counseling and educational programs to juvenile offenders before their first conviction.

Source of Funds:	FY 2009-10 Bi	udget	FY 2009-10 Esti	imate	FY 2010-11 Adop	ted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	<b>\$</b> 0	7.0	\$235,566	7.0	\$0	7.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$395,000	0.0	\$185,020	0.0	\$445,608	0.0
Total	\$395,000	7.0	\$420,586	7.0	\$445,608	7.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of Daytime Curfew Ordinance Cases Docketed	N/A	1,500	1,550
Total Participation Rate	N/A	88%	87%
Number of Juveniles Assessed	N/A	1,000	1,025
<b>FY 09-10 Performance Measure Status:</b> On Track			

Major Budget Items:

None

#### Lew Sterrett Jail Contract

#### **Department:** Court and Detention Services

**1.15** *Description:* Through the Lew Sterrett Jail Contract, Dallas County provides jail services to the City of Dallas for Dallas Police Department (DPD) and City Marshal Office arrests.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Est	imate	FY 2010-11 Adop	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$7,222,495	0.0	\$7,222,495	0.0	\$8,116,058	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$7,222,495	0.0	\$7,222,495	0.0	\$8,116,058	0.0

Performance Measures			FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Cost per prisoner processed			\$207.13	\$344.06	\$414.63
Number of prisoners arraigned			22,464	23,644	23,587
Percent of prisoners arraigned by video			50%	0%	0%
Number of prisoners processed			34,869	20,992	19,574
FY 09-10 Performance Measure Status: Caution	<u>\</u>	The reduction in the number of prisoners processed, per Dallas County data, combined with the budgeta constraints for the video arraignment project caused the service to fall behind.			

Service Target FY 2010-11: Jail contract terms will need to be considered and reviewed during this fiscal year.

*Major Budget Items:* This includes a 12.4% increase in costs due to the addition of jail staff associated with the County's recertification process by the State Jail Commission and the County's adjustments of intake prisoner counts.

#### **Municipal Court Services**

#### **Department:** Court and Detention Services

**1.16 Description:** Municipal Court Services processes cases for violators of laws and ordinances and informs them of court procedures. Staff provides Clerk of the Court and City Marshal functions such as: processing of citations, collection of fines and fees, processing requests for court programs, courtroom support, response to information requests, warrant enforcement, confirmation of warrants for DPD and 150 regional law enforcement agencies, docket preparation, contract compliance, and financial services.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 E	stimate	FY 2010-11 Ado	pted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$9,928,250	155.5	\$9,969,900	157.1	\$9,730,997	162.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$9,928,250	155.5	\$9,969,900	157.1	\$9,730,997	162.0

50%	45%	52%
40%	88%	96%
15	11	10
\$20,070,444.00	\$17,662,939.00	\$18,264,722.00
	40%	40%         88%           15         11

On Track

On Hack

Service Target FY 2010-11:	Continue efforts to improve customer service, operational efficiencies and collections through effective resource utilization.
Major Budget Items:	During this fiscal year, evening collections will be consolidated with 2014 Main Street. In addition, the state-wide scofflaw program will be implemented and a Proof or Plea evening court will be provided.

## **Municipal Judges/Cases Docketed**

Department: Judiciary

**1.17** *Description:* Provide fair and impartial trials within a reasonable period of time to persons charged with violations of class 'C' misdemeanors, State statutes, City ordinances and traffic offenses. Act as Magistrate in the issuance of approximately 6,500 arrest warrants and search warrants for all criminal offenses, up to and including capital murder.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Est	imate	FY 2010-11 Adop	oted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,812,129	14.6	\$1,817,385	14.0	\$1,863,821	16.2
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$1,812,129	14.6	\$1,817,385	14.0	\$1,863,821	16.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of case dispositions per new cases filed (Case Clearance Rate)	74%	89%	90%
Number of Probable Cause Affidavits reviewed	4,200	4,000	4,150
Number of cases docketed	295,000	207,500	265,000
Number of alias and capias warrants issued	185,000	141,493	150,000

On Track

Service Target FY 2010-11:	Implement Process Improvement recommendations to improve the overall efficiency of the operation of the Municipal Court
Major Budget Items:	FY10-11 include additional funding for 1FTE for Proof or Plea Court FY10-11 include additional funding for Night Court

#### **Police Academy and In-service Training**

Department: Police

**1.18** *Description:* Police Academy and In-Service Training provides the complete 33-week basic training for new recruits and year round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapons certifications for all sworn members of the department. The unit also conducts the Citizen's Police Academy.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Est	imate	FY 2010-11 Adop	oted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$21,641,803	190.8	\$20,077,753	174.8	\$15,803,858	192.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$6,547,310	91.0	\$5,273,341	71.3	\$156,000	0.0
Total	\$28,189,113	281.8	\$25,351,094	246.1	\$15,959,858	192.3

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of recruits successfully completing the Police Academy	82%	80%	82%
Percent of recruits passing TCLEOSE test on 1st attempt	95%	97%	95%
Percent officers maintaining TCLEOSE certification (in-service)	100%	100%	100%
Number of recruits starting academy	367	267	88

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Hire and train 88 recruits.

*Major Budget Items:* This service includes hiring 88 officers to cover half of attrition for FY10-11. The decrease in budget is due to re-allocation of sworn staff and reductions from restricted hiring in FY 09-10

#### **Police Administrative Support**

Department: Police

**1.19 Description:** Police Administrative Support provides clothing & equipment for over 3,600 officers, management of Police Headquarters including power, janitorial, security & parking garage costs, management & tracking of general fund budget, grant budgets, photo enforcement contract costs and payments to State of Texas, files criminal cases, distributes court notices & subpoenas, and includes all departmental programming costs for computer aided dispatch, networks, & information systems.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Est		FY 2010-11 Ado	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$25,794,662	119.5	\$25,082,064	114.3	\$24,761,630	114.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$689,331	0.0	\$714,500	0.0	\$758,763	0.0
Total	\$26,483,993	119.5	\$25,796,564	114.3	\$25,520,393	114.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of cases filed with the DA within 2 days	90%	100%	95%
Reports processed by Records unit	285,000	203,895	205,000
Photo enforcement citations issued	166,728	135,639	148,567
Open Records requests processed	36,350	13,269	13,500
FY 09-10 Performance Measure Status:			

On Track

On mac

Service Target FY 2010-11: File 95% of cases with the District Attorney's Office within 2 days of submission by the investigative unit.

*Major Budget Items:* This service combines: Financial & Contract Management, Quartermaster, Headquarters Management, Records & Legal. Additional resources include reimb. for Bullet Proof Vests, ENP, Stormwater, ACS Parking & Open Records requests.

#### **Police Community Outreach**

Department: Police

**1.20 Description:** Community Outreach serves as a liaison between the police department, its employees and the community by establishing and maintaining a positive relationship with the implementation of safety and educational programs such as 10-70-20, a crime reduction initiative focused on meeting the community's needs. The unit also consists of Crisis Intervention, which provides advocacy services to citizens experiencing neglect, domestic violence or mental illness.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Es	stimate	FY 2010-11 Ado	oted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,403,916	15.8	\$1,385,835	13.8	\$924,955	13.8
Enterprise/Internal Svc/Other	\$0	0.0	\$O	0.0	\$0	0.0
Additional Resources	\$412,084	6.0	\$408,830	6.0	\$408,328	6.0
Total	\$1,816,000	21.8	\$1,794,665	19.8	\$1,333,283	19.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of 10-70-20 areas that show a reduction in overall crime following implementation of the program	90%	90%	90%
Percent of clients with stabilization plans / placement	30%	55%	60%
Interpretations / Translations	1,200	1,662	1,770
Clients assessed by Crisis Assistance	1,440	889	890

On Track

v

Service Target FY 2010-11:	Achieve crime reduction in areas where the 10-70-20 program is implemented.
Major Budget Items:	This service combines Community Affairs & Crisis Assistance. Additional resources include CDBG & DID funding for the homeless & geriatric health. The proposed budget reduction is from re-allocation of Department Support.

#### **Police Criminal Investigations**

Department: Police

**1.21** *Description:* Criminal Investigations provides investigation for all crimes related to the following: homicide, assault, robbery, kidnapping, property and financial theft, domestic violence, offenses involving juveniles and gang activity.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Es	timate	FY 2010-11 Adop	oted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$60,111,915	549.2	\$63,767,648	578.3	\$59,415,441	519.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,177,335	9.5	\$1,302,586	12.0	\$1,103,683	11.0
Total	\$61,289,250	558.7	\$65,070,234	590.3	\$60,519,124	530.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Family Violence clearance rate	65%	75%	75%
Auto Theft offenses investigated	10,000	9,387	9,000
Burglary offenses investigated	18,000	19,341	18,000
Registered sex offender checks conducted	750	875	900
<b>FY 09-10 Performance Measure Status:</b> On Track			
Service Target FY 2010-11: Meet or exceed annual clearance rate	of 85% for child abuse offen	ses.	

 Major Budget Items:
 This service combines: Crimes Against Persons, Property Crimes, Youth & Family, & Public Integrity/Internal Affairs. Additional resources include ICAC & ARRA Grants, Encourage Arrest & Victim Services, Commercial Auto Theft & Task Forces.

#### **Police Field Patrol**

#### Department: Police

**1.22 Description:** Police Field Patrol is the primary responder to 1.2 million + citizen requests for police service received annually. The Patrol watches are the primary responders for citizen calls for service. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the police department.

Source of Funds:	FY 2009-10 E Dollars	Budget FTE	FY 2009-10 Es Dollars	timate FTE	FY 2010-11 Ador Dollars	oted FTE
General Fund	\$207,313,790	2,341.5	\$212,236,445	2,440.5	\$211,177,039	2,369.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$2,924,270	2.0	\$3,009,104	2.0	\$2,948,680	52.0
Total	\$210,238,060	2,343.5	\$215,245,549	2,442.5	\$214,125,719	2,421.3

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
70%	78%	70%
75%	79%	75%
235,000	233,574	235,000
22,800	20,697	22,800
	70% 75% 235,000	70%         78%           75%         79%           235,000         233,574

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Respond to 75% of emergency calls within 8 minutes of receipt of the call by Communications.
Major Budget Items:	This service combines: Field Patrol, Storefronts, Central Business District & SAFE. Additional resources include 50 FTEs funded by COPs grant, Weed & Seed, & SAFE.

#### **Police Intelligence**

#### Department: Police

**1.23** *Description:* Police Intelligence is responsible for providing the Police Department, City Hall, outside agencies and the citizens of Dallas with accurate and timely information to keep them informed on matters of general crime activity, organized crime, business fraud, terrorism and public disturbances.

FY 2009-10 Budget		FY 2009-10 Es	timate	FY 2010-11 Adopted		
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$5,680,160	74.8	\$6,123,394	79.6	\$7,801,067	72.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$93,250	0.0	\$101,000	0.0	\$106,000	0.0
Total	\$5,773,410	74.8	\$6,224,394	79.6	\$7,907,067	72.3

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Accuracy of statistical reports	90%	95%	95%
Criminal bulletins developed by Fusion Center	350	323	300
Protest assignments conducted by Intelligence Officers	144	156	144
Reports evaluated by Intelligence Unit	4,800	6,024	5,700
FY 09-10 Performance Measure Status: On Track			

 Service Target FY 2010-11:
 Conduct over 500 investigations, protective assignments and protest assignments.

 Major Budget Items:
 This service combines: Fusion Center, Criminal Intelligence and Planning Crime Analysis. Additional resources include Task Forces. The increase in the budget is due to the Fusion Center cost no longer being allocated across department.

#### **Police Investigation of Vice Related Crimes**

Department: Police

**1.24 Description:** Police Investigation of Vice Related Crimes investigates public order offenses such as: prostitution, gambling and obscenity. Vice related offenses can often be associated with theft, robbery, sexual assault and murder; therefore, combating vice related crimes is an essential part of police operations.

Courses of Frinday	FY 2009-10 Budget		FY 2009-10 Est	timate	te FY 2010-11 Adopted		
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$4,414,086	38.6	\$4,435,106	39.1	\$4,010,273	36.1	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$75,000	0.0	\$151,000	0.0	\$151,000	0.0	
Total	\$4,489,086	38.6	\$4,586,106	39.1	\$4,161,273	36.1	

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Bar inspections conducted			N/A	N/A	150
Prostitution enforcement operations conducted			84	108	105
Arrests			3,800	2,366	2,700
FY 09-10 Performance Measure Status: Caution	Numerous detective vacancies have occurred throughout the year and significant training time before a new detective becomes fully effective.			cant training time is needed	

Service Target FY 2010-11: Conduct 18 additional neighborhood-based prostitution enforcement initiatives.

Major Budget Items: Additional resources include the Multi Disciplinary Anti Trafficking Grant and Task Forces.

## **Police Investigations of Narcotics Related Crimes**

Department: Police

**1.25** *Description:* Police Investigation of Narcotics Related Crimes investigates cases involving suspects for the illegal selling, buying and possession of dangerous drugs or narcotics for mid and upper level drug distribution.

Source of Funds: FY 2009-10 Budget		FY 2009-10 Est	timate	e FY 2010-11 Adopted		
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$12,904,550	123.3	\$12,919,055	123.2	\$10,395,021	121.9
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$5,471,392	0.0	\$5,442,357	0.0	\$6,519,300	0.0
Total	\$18,375,942	123.3	\$18,361,412	123.2	\$16,914,321	121.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Narcotics operations and investigations conducted	1,203	915	990
Narcotics cases filed	5,000	4,965	5,000
Canine drug interdiction operations conducted	0	687	650
Total arrests by Narcotics Division	1,500	1,077	1,100
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:	Increase narcotic operations investigations by 8.2% over FY 09-10 Estimate.
Major Budget Items:	Additional resources include Confiscated Funds and Task Forces. The budget reduction is due to a \$1.2M increased reimbursement in Confiscated Funds, reduction in OT and, re-allocation of Department Support.

#### **Police Legal Liaison & Prosecution**

#### Department: City Attorney's Office

**1.26** *Description:* Serves as general legal counsel to the Dallas Police Department and prosecutes all Class C misdemeanors, including citations for violations of state laws and city ordinances, in the municipal courts and handles related criminal law matters in the municipal, magistrate, and community courts.

Source of Funds: FY 2009-10 Budget		FY 2009-10 Est	imate	FY 2010-11 Adopted		
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,774,769	27.5	\$1,772,957	26.0	\$1,830,278	28.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$1,774,769	27.5	\$1,772,957	26.0	\$1,830,278	28.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of open records responses	8,000	10,850	9,000
Number of legal opinions and legal bulletins written for DPD	10	8	10
Number of cases prosecuted in municipal court	378,000	525,000	550,000

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:

Handle 100% open records, subpoenas, & expunctions, legal advice, opinions, & bulletins; prosecute Class C misdemeanors, increase fines collected, and reduce dismissals.

*Major Budget Items:* Service reduced by 1 municipal prosecutor for weekday and Saturday court and the service adds 3 municipal prosecutor positions for the new night court.

## **Police Operational Support**

Department: Police

**1.27** Description: Operational Support manages the operation of the 911 emergency call center & computer aided dispatch, vehicle impoundment, confirmation of adult arrests through detention services, investigation and storage of property used for evidence and returning recovered property to the lawful owner.

Source of Funds: FY 2009-10 Budget		udget	FY 2009-10 Est	timate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$29,377,877	422.3	\$26,876,992	422.8	\$27,298,245	414.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$3,138,287	0.0	\$4,938,287	0.0	\$3,138,287	0.0
Total	\$32,516,164	422.3	\$31,815,279	422.8	\$30,436,532	414.3

Performance Measures			FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent Utlization of the Auto Pound			60%	75%	75%
Average arrest processing time (in minutes) at County Jail			94	90	92
Prisoners processed			50,000	45,749	46,000
Property tags processed			32,750	33,456	33,500
FY 09-10 Performance Measure Status: Caution	<u>V</u>	Vehicle auctions were previously scheduled weekly but now are held every two weeks. This has resulted percentage utilization of the Auto Pound to be higher than expected.			o weeks. This has resulted in

Service Target FY 2010-11:	The Communications Services Section will dispatch approximately 600,000 calls for police service.
Major Budget Items:	This service combines: Auto Pound, Communications, Prisoner Processing and Property Evidence & Recovery. Additional resources include 9-1-1 reimbursement. FY11 decreases in sworn OT, elimination of civilian OT and re-allocation of dept. support.

### **Police Recruiting and Personnel Service**

Department: Police

**1.28** *Description:* Police Recruiting and Personnel Services are responsible for recruiting and completing background investigations for all police and civilian applicants for the police department.

Source of Funds:	FY 2009-10 Budget Dollars FTE		FY 2009-10 Estimate Dollars FTE		FY 2010-11 Adopted Dollars FTE	
General Fund	\$8,095,334	76.3	\$8,871,136	78.7	\$7,962,534	70.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$270,845	0.0	\$325,000	0.0	\$325,000	0.0
Total	\$8,366,179	76.3	\$9,196,136	78.7	\$8,287,534	70.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of recruits remaining with the department after 2 years	82%	79%	82%
Percent of applicants hired	17%	15%	5%
Hours worked by Reserve Officers	15,500	19,300	17,000
Applicants processed	2,159	1,825	1,700
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11: Recruit and hire 88 new officers.

*Major Budget Items:* Police personnel will be re-assigned to other units within the department due to lower recruiting levels. Additional Resources includes LEOSE Funds.

#### **Police Special Operations**

Department: Police

**1.29 Description:** Special Operations provides support for patrol activities by: responding to emergency calls using special weapons and tactics, assisting patrol calls from an aerial perspective, enforcing vehicle and traffic laws, providing security at Love Field Airport, ensuring child safety at crosswalks and providing a visible presence at events.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$36,216,731	503.2	\$35,864,188	505.5	\$33,520,273	497.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$8,212,008	0.0	\$8,349,325	0.0	\$8,577,670	0.0
Total	\$44,428,739	503.2	\$44,213,513	505.5	\$42,097,943	497.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of approved school crossing staffed daily	98%	98%	98%
Vehicle accidents worked by Accident Investigators	12,600	13,780	13,500
Calls answered by the Helicopter Unit	5,500	6,973	6,800
Calls for service answered by Canine Officers	2,500	2,336	2,300

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Provided rapid tactical response to multiple hazardous incidents.

*Major Budget Items:* This services combines Mounted, Helicopter, Tactical, Traffic, Love Field, & Crossing Guards. Aircraft N2592T is not funded. Additional resources include traffic grants, reimb. for State Fair, task forces, & Love Field.

#### Project Reconnect/Offender Re-entry Program

**Department:** Housing / Community Services

**1.30 Description:** Project Reconnect provides non-violent ex-offenders on parole with case management and services or referrals that will assist them with re-entry into the community. Staff provides direct services to clients to assist them with employment, housing, education, life skills, mentoring, substance abuse treatment and community services.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	<b>\$</b> 0	0.0	\$0	0.0	\$250,000	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,334,296	10.0	\$601,663	10.0	\$769,508	10.0
Total	\$1,334,296	10.0	\$601,663	10.0	\$1,019,508	10.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of participants receiving case management services that meet at least one goal on their Individual Service Plan	N/A	N/A	80%
Recidivism rate of clients receiving case management services	N/A	N/A	25%
Percent of clients staying in housing for seven months or longer	100%	78%	78%

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Pr

Provide appropriate supportive services to reduce recidivism rate of clients receiving case management services by 5%

Major Budget Items:New General Fund contract with Dallas One-Stop Optimized Reentry System (DOORS) \$250K<br/>Additional Resources: two Dept. of Justice (JAG) grants; Office of Minority Health grant (HIRE); one three-year HOPWA grant;<br/>CDBG grant; new TDHCA grant.

#### **Security Service for City Facilities**

#### Department: **EBS** - Building Services

1.31 Description: This critical public safety service provides Dallas elected officials, employees, and visitors with approximately 113,302 hours of security. The operation and maintenance of the parking garage provides 1,439 parking spaces in City Hall.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$4,582,876	54.0	\$4,162,997	49.8	\$3,136,897	49.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$212,893	0.0	\$460,120	0.0	\$248,964	0.0
Total	\$4,795,769	54.0	\$4,623,117	49.8	\$3,385,861	49.3

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of Security Officers completing required readiness training	95%	61%	90%
Number of Security Incidents	600	422	400
Hours provided	156,000	134,548	113,302

ormance measure status. Caution

Security mours reduced due to vacancies

Service Target FY 2010-11: Execute security enhancements at Dallas City Hall.

8

Realignment of staff will create more efficiency allowing for a reduction of contract work. Major Budget Items:

#### **Special Operations**

#### Department: Fire

**1.32** *Description:* Special Operations is charged with providing all hazard response capabilities to include but not limited to hazardous material, urban search and rescue, aircraft rescue at Dallas Love Field and Executive Airport, swift water rescue, and advanced medical response for the city of Dallas and the North Central Texas Region encompassing 16 counties.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$736,997	46.8	\$702,231	44.7	\$211,193	46.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$5,535,120	0.0	\$5,705,420	0.0	\$5,731,997	0.0
Total	\$6,272,117	46.8	\$6,407,651	44.7	\$5,943,190	46.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of time ARFF responders arrive on scene within 4 minutes	90%	96%	90%
Hazmat average response time (minutes)	N/A	17.35	17

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Effectively respond to all hazard emergencies within the city of Dallas.

Major Budget Items: FY 10-11 includes transfer of bomb squad from Special Operations to Fire Investigation & Explosive Ordnance Disposal.



**2010-2011** ANNUAL BUDGET

# **Economic Vibrancy**

A growing economy sustained by a healthy mix of local and international business opportunities, housing choice, visitor attraction and city services This page left blank intentionally

## Key Focus Area 2: Economic Vibrancy

#### Area Redevelopment

#### **Department:** Office of Economic Development

2.1 Description: Prioritizes and coordinates land use, economic development, transportation and infrastructure planning within the Tax Increment Financing Districts (TIFs) and Public Improvement Districts (PIDs) to promote mixed-use, pedestrian-friendly development. As of FY 2009-10 this activity includes downtown development.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$237,095	13.0	\$195,471	12.1	\$42,225	12.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$979,325	0.0	\$948,184	0.0	\$1,057,914	0.0
Total	\$1,216,420	13.0	\$1,143,655	12.1	\$1,100,139	12.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Leveraged private investment per public dollar	\$5.00	\$5.00	\$5.00
Projects Managed per FTE	18	22	22
Private investment committed per FTE (in \$millions)	\$14.00	\$25.00	\$30.00
Downtown residential units added to existing stock	400	829	140

On Track

Service Target FY 2010-11:	Supports efforts to promote a consistent retail strategy downtown and collaborate on completion and implementation of Downtown 360 Area Plan. \$40M CDRC transactions closed.
Major Budget Items:	Includes Downtown Initiatives service (consolidated in FY 2009-10); increased reimbursements and reduction of various line items for FY 2010-11.

#### **Board, Code and Agenda Support**

Department: Sustainable Development and Construction -Enterprise

2.2 Description: Board, Code and Agenda Support provides agenda and administrative support to the City Council, Council Committees, City Plan Commision (CPC) and CPC sub committees, Landmark Commission and Landmark task forces, and the Board of Adjustment.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$615,290	7.3	\$619,109	7.3	\$587,270	7.4
Additional Resources	\$0	0.0	\$O	0.0	\$0	0.0
Total	\$615,290	7.3	\$619,109	7.3	\$587,270	7.4

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Agenda Precision - % of time no errors in agenda wording resulting in delays	98%	98%	98%	
Cases processed per Board Panel meeting	6	4	4	
Requests for variances and exceptions processed annually	200	160	160	
Development Code amendments annually	9	8	9	

FY 09-10 Performance Measure Status: Caution Board, Code and Agenda Support are currently not meeting performance measures related to volume of cases processed. This is attributed to a lower than anticipated number of requests related to commercial development.

Service Target FY 2010-11:	Timely review of all applications; provide continuing legal education for Board members.
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Major Budget Items: None

### Bullington Truck Terminal and Pedestrian Way Operation and Maintenance

Department: EBS - Building Services

2.3 Description: This service provides operation and maintenance for the Bullington Truck Terminal and the Thanksgiving Square Pedestrian Way. The truck terminal receives about 17,000 off-street deliveries annually for 5 privately-owned buildings: Thanksgiving Tower, Union Tower, Mosaic Tower, Republic Tower, and Energy Plaza. This service is the result of a 75-year Public/Private agreement to divert truck delivery traffic and establish a park at Thanksgiving Square.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$356,472	1.0	\$314,307	1.0	\$354,906	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$356,472	1.0	\$314,307	1.0	\$354,906	1.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Availability of truck docking area during operating hours	100%	100%	100%	
Cost per delivery	\$18.00	\$19.00	\$21.00	
Deliveries received in truck terminal	20,000	16,780	17,000	
FY 09-10 Performance Measure Status: On Track				
Service Target FY 2010-11: Explore alternative management arrangem	ients.			

*Major Budget Items:* Approximately \$308,300 revenue from the 5 buildings and \$31,000 from pedestrian way tenants serves to offset costs.

## Key Focus Area 2: Economic Vibrancy

#### **Business Development**

#### **Department:** Office of Economic Development

2.4 *Description:* Facilitates business development, recruitment, retention and expansion of existing businesses, creating and retaining new jobs, leveraging private investment in the tax base, and expanding retail opportunities in the Southern sector. Provides marketing and communication strategies to support these efforts.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$765,840	7.8	\$733,130	7.9	\$0	7.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$93,146	0.0	\$74,000	0.0	\$778,458	0.0
Total	\$858,986	7.8	\$807,130	7.9	\$778,458	7.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Businesses attracted per FTE	2	1.67	2
Private investment negotiated per FTE (in \$millions)	\$16.70	\$30.00	\$20.00
Qualified requests for information completed	48	70	60
Private investment leveraged (in millions)	\$100.00	\$180.00	\$120.00

On Trook

On Track

Service Target FY 2010-11: Secure commitments for 1,500 jobs created or retained, and \$40M CDRC transactions closed.

*Major Budget Items:* Supports 2 new programs to promote U.S./international investment in Dallas: New Markets Tax Credits (NMTC) and City of Dallas Regional Center (CDRC) programs. FY 2010-11 funding: TIF, CDRC and Public/Private Partnership; includes line item reductions

## **Capital Construction and Debt Service**

#### Department: Aviation

#### 2.5 Description:

This service provides for the principal and interest payments of revenue supported bond indebtedness Series 2001 (ten year bonds ending 2011) for an additional parking garage at Love Field, future operating budget transfers to the Capital Construction fund, and administrative overhead expenses associated with this service.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$8,693,024	0.0	\$8,874,965	0.0	\$11,810,759	0.0
Additional Resources	\$0	0.0	\$O	0.0	\$0	0.0
Total	\$8,693,024	0.0	\$8,874,965	0.0	\$11,810,759	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Debt Service	\$7,431,875.00	\$7,431,875.00	\$3,703,875.00

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:Maintain current service levels to meet demand of airport customers. Maintain current service levels and aircraft operation<br/>services.Major Budget Items:Series 2001 Revenue Bonds will be paid off in FY 2011. FY 2011 increase due to addition of \$5.7 M Capital Construction<br/>Transfer.

#### **Capital Facilities**

#### **Department:** Public Works and Transportation

2.6 Description: This service provides project management for over \$1B in capital facility projects that support economic growth, business attraction and retention, and quality of life in the City of Dallas. Projects include the design and construction of the Dallas Convention Center Hotel and Convention Center Improvements valued at \$490M, Love Field Modernization Program and Dallas Airport System improvements valued at \$539M, and 21 new City facilities from the 2003 and 2006 Bond Programs valued at \$140M.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$724,382	14.1	\$1,279,223	13.4	\$491,181	11.9
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$728,062	0.0	\$682,679	0.0	\$722,843	0.0
Total	\$1,452,444	14.1	\$1,961,902	13.4	\$1,214,024	11.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of Council Actions and/or Awards for consultants/contractors	N/A	11	17
Dollar amount of design and construction Council Actions and/or Awards	\$0.00	\$9,332,756.00	\$15,450,000.00
Number LEED Registered buildings completed	N/A	4	2

FY 09-10 Performance Measure Status:

Combined/Separated Service



Service Target FY 2010-11: Award 90% of the projects in the annual work plan within 90 days of the established schedule.

*Major Budget Items:* This bid consolidates Capital Program Implementation - Aviation Facilities and Public Works Capital Program Implementation - City Facilities and eliminates 2 Office Assistants. FY09-10 estimate includes \$580k in accelerated demolitions from FY08-09.

## **Community Based Development Organization (CBDO)**

**Department:** Housing / Community Services

2.7 Description: Provides loans for the construction of new housing by Community Based Development Organizations (CBDO's) in targeted revitalization areas (i.e. NIP). The funds will be set up as a revolving loan.

Course of Frendra	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$700,000	0.0	\$700,000	0.0	\$700,000	0.0
Total	\$700,000	0.0	\$700,000	0.0	\$700,000	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of funds spent/committed	100%	100%	100%
Average cost per unit constructed	\$35,000.00	\$87,500.00	\$87,500.00
Number of CBDO loans provided	7	1	1
Number of new single-family units constructed	20	4	8

FY 09-10 Performance Measure Status: On Track This project is on track with the negotiated terms of the contract. The units are under construction and the first 3 units are about 33% complete.

Service Target FY 2010-11:	Provide CDBG funds to community based development organizations to develop single-family homes for eligible individuals/families in target area
Major Budget Items:	Additional Resources-Community Development Block Grant (CDBG) Number of loans reduced from 7 to 1 as a result of market conditions and eligible uses for CBDO loans. CHDO's have difficulty obtaining interim construction loans with private lenders.

## **Construction Plan Review and Permitting**

#### Department: Sustainable Development and Construction -Enterprise

2.8 Description: This service reviews building plans for compliance with construction and zoning codes and issues permits for private construction activities. Timely, accurate and consistent plan review and inspection encourages private development and investments that grow the tax base, while perserving life safety and maintaining quality of life. Tasks associated with the implementation of the Green Building Code are being integrated into the standard operating procedures of plan review and permitting.

Source of Funds:	FY 2009-10 B	FY 2009-10 Budget		imate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$6,075,824	43.8	\$6,133,778	43.8	\$7,531,259	57.7
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$6,075,824	43.8	\$6,133,778	43.8	\$7,531,259	57.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Average review time (days)	16	19	14
Number of permits issued same day.	90	100	120
Number of customers served per day.	95	110	130
Building permits reviewed	900	1,150	1,300

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Target review time on plans review is 14 days. Walk-in customer wait time will be an average of 10 minutes.

Major Budget Items:

Adds Rapid Response Team that integrates development coordination, express and expedited review and Customer Consultation Center to be funded by new revenues generated by fees.

## **Convention Center Debt Service Payment**

**Department:** Convention and Event Services

2.9 *Description:* Provides for the payment of the principal and interest on approximately 2.8 million square feet of facilities on the Convention Center's outstanding revenue refunding and improvement bonds.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funas:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$17,404,163	0.0	\$16,649,578	0.0	\$18,268,963	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$17,404,163	0.0	\$16,649,578	0.0	\$18,268,963	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Coverage ratio of Net Hotel Occupancy Tax to Debt	1.32	1.26	1.3
Average indebtedness per square ft	\$232.00	\$232.00	\$226.47
Number of debt payment transfers made annually	12	12	12

FY 09-10 Performance Measure Status:

On Track

- Service Target FY 2010-11: Maintain a sufficient fund balance to pay debt twice annually
- Major Budget Items: FY 10-11 includes \$800K increase to comply with debt service schedule.

## Dallas CityDesign Studio

#### Department: City Manager's Office

2.10 Description: In October 2009, the City received grant from the Trinity Trust Foundation for the creation and operation of the Dallas CityDesign Studio to focus on neighborhoods and development along the Trinity. The purpose of the Dallas CityDesign Studio is to elevate the design consciousness and culture of Dallas, while working to balance social, economic, environmental, and design sustainability towards enhancing livability for all Dallas residents.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$118,603	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$474,411	4.0
Total	\$0	0.0	\$0	0.0	\$593,014	4.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Projects submitted for City Council consideration	N/A	N/A	2
Number of direct design projects undertaken	N/A	N/A	12
Number of meetings or outreach events held	N/A	N/A	24
Number of meetings or outreach events held         FY 09-10 Performance Measure Status:	N/A	N/A	24

New Service

Service Target FY 2010-11:

Refine and begin implementation of a set of urban design principles for Dallas that can be used to guide input into development projects, urban design programs, and direct design services, while also functioning as an educational and outreach tool.

*Major Budget Items:* This is the 2nd year of a 5 year grant totaling \$2M. For FY10-11 the City is leveraging \$118,603 as a 20% match to receive \$474,411. This service transfers 1 FTE from Sustainable Development & Construction to a grant-funded position in FY10-11.

#### **Dallas Convention Center**

#### **Department:** Convention and Event Services

2.11 *Description:* The Dallas Convention Center is one of the region's most powerful economic engines. The Convention Center effectively generates tax dollars that reduce the burden on local taxpayers; creates region-wide jobs and economic benefits; and serves as an important community gathering place. The center provides approximately one million square feet of prime, contiguous exhibit hall space for conventions, trade, and consumer shows.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Es	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Fullas.	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$41,058,462	105.7	\$37,796,900	99.0	\$37,835,619	101.6	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$41,058,462	105.7	\$37,796,900	99.0	\$37,835,619	101.6	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Return on City investment (funding) with economic impact	4.67	5.49	7.16
Total room nights blocked for convention/tradeshows	207,741	224,643	324,759
Total direct dollars generated to community by events	\$95,679,887.00	\$106,132,467.00	\$140,102,156.00
Total Attendance of events at Dallas Convention Center	921,000	950,000	995,810
FY 09-10 Performance Measure Status: Economic do Caution	ownturn impacted Hotel Occupancy	Tax receipts and less revenue	e generated from events

Service Target FY 2010-11:	Maintain operating costs per square foot at \$7.71 for FY 2010/11
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*Major Budget Items:* FY11 include reductions to operating expenses by eliminating 4 FTEs (\$187K), and reductions to electrical (\$901K), custodial (\$519K) and Food and Beverage contract (\$456K).

#### Dallas Farmers Market

#### **Department:** Convention and Event Services

2.12 *Description:* The Dallas Farmers Market provides the organization and facilities that connect communities to local farmers, producers, artisans, and other vendors and provides wholesome family activities and educational programs.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Est	timate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,822,687	16.5	\$1,716,040	13.9	\$1,544,460	13.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$1,822,687	16.5	\$1,716,040	13.9	\$1,544,460	13.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Ratio of revenue to expense	92%	53%	67%
Cost of operation and maintenance per square ft	\$7.00	\$6.66	\$6.01
Revenue	\$1,685,675.00	\$912,597.00	\$1,040,742.00

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Achieve a 70% vendor space occupancy goal for Shed 2

*Major Budget Items:* FY 2011, eliminated one Marketing Coordinator position by \$58K, reduction of advertising by \$80k and custodial by \$40k

## Dallas Film Commission

**Department:** Office of Economic Development

2.13 Description: Promotes Dallas to recruit/retain businesses, create/retain jobs and advance economic benefits via the production of film, TV, related creative media projects & ancillary services. Serves as a resource, primary liaison; advocates for support, industry development and economic vibrancy. Dallas' appearance in the media is a powerful promotional tool and creates awareness of the city's attributes and diversity. \$56m in direct spending impact and 1,600 shoot days for FY 2010-11 estimated.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Esti	imate	FY 2010-11 Adop	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$100,000	3.0	\$101,218	2.5	\$165,915	3.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$70,000	0.0	\$70,000	0.0	\$140,420	0.0
Total	\$170,000	3.0	\$171,218	2.5	\$306,335	3.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Business attracted per FTE - direct spend as reported/tracked (in \$millions)	N/A	25	18.9
Number of Shoot Days completed	N/A	3,300	1,600
Qualified requests for industry information completed	N/A	N/A	350
Economic impact, induced and indirect - using standard 2.3 multiplier (in \$millions)	N/A	174.5	130.4
FY 09-10 Performance Measure Status: New Service			

Service Target FY 2010-11: 275 r	new projects to be shot during the FY
	Service - Function assumed from Dallas Convention and Visitor's Bureau effective October 28, 2009. Expenses that were ated elsewhere are assigned to this service for FY 2010-11.

#### Dallas Love Field

#### Department: Aviation

2.14 Description: The City of Dallas owns and operates Dallas Love Field, a commercial service airport. The airfield is located seven miles northwest of the downtown central business district and is managed by the City's Department of Aviation. This service is a consolidated version of several services in the FY 09-10 budget.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Est	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$31,812,226	177.0	\$31,760,837	165.8	\$31,911,362	179.9	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$31,812,226	177.0	\$31,760,837	165.8	\$31,911,362	179.9	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Pounds of Waste Recycled	N/A	N/A	47,300
Overall Customer Satisfaction Index (scale 1-5)	N/A	N/A	3.94
Number of Gen. Aviation Based Aircraft	N/A	N/A	225
Number of Enplaned Passengers	N/A	N/A	3,929,275

FY 09-10 Performance Measure Status: Combined/Separated Service This service combines Love Field Operations, Field Maintenance, Custodial Maintenance, Terminal Maintenance and Parking.

Service Target FY 2010-11:	Maintain current service levels to meet the demands of the airport customers. Maintain current service levels and aircraft operation services.
Major Budget Items:	Budget includes Custodian (B), a Warehouse Manager I (I) and an Accounting Manager II (K) positions at \$182K. Capital equipment requests total \$737K.

## **Economic Development Research and Information Services**

**Department:** Office of Economic Development

2.15 *Description:* Produces real estate and economic data and analysis used to increase business investment, job creation and tax base/revenue in Dallas and to support City development planning.

Damas of Freedow	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars FTE		Dollars	FTE	Dollars	FTE
General Fund	\$550,216	6.5	\$552,947	6.5	\$0	6.4
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$26,427	0.0	\$25,000	0.0	\$522,336	0.0
Total	\$576,643	6.5	\$577,947	6.5	\$522,336	6.4

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent Ad-Hoc Requests Completed On-Time	90%	92%	90%
Average Hrs. to Complete Ad-Hoc Request	7	5	6
Research Workplan Projects Completed	50	50	50
Ad-Hoc Research Requests Completed	235	200	235
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11: 92% of research workplan projects completed in the fiscal year.

*Major Budget Items:* Supports 2 new programs to promote U.S./international investment in Dallas: New Markets Tax Credits (NMTC) and City of Dallas Regional Center (CDRC) programs. FY 2010-11 funding: TIF, CDRC and Public/Private Partnership; includes line item reductions

## **Engineering Review for Private Development**

Department: Sustainable Development and Construction -Enterprise

2.16 Description: Engineering Services provides reviews and approves engineering plans for paving, drainage, water, and wastewater improvements prepared by private engineering consultants. Engineering Services provides efficient review services while maintaining code standards to ensure quality development for Dallas residents and businesses. New public infrastructure and improvements to existing infrastructure are often required to support new development and redevelopment.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	•		FTE	Dollars	FTE
General Fund	\$O	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,228,804	19.3	\$1,288,637	19.3	\$820,538	15.7
Additional Resources	\$449,087	0.0	\$449,087	0.0	\$446,545	0.0
Total	\$1,677,891	19.3	\$1,737,724	19.3	\$1,267,083	15.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted				
Review Time for Water and Wastewater Plans in days	12	9	9				
Review Time for Paving and Drainage Plans in days	12	6	6				
Plans Reviewed (water and wastewater)	400	288	300				
Plans Reviewed (pavement and drainage)	400	384	400				
FY 09-10 Performance Measure Status: On Track							
Service Target FY 2010-11: Average time for water/wastewater plan reviews is 9 days; average time for paving/drainage plans is 6 days.							

Major Budget Items: Transfered (4) FTEs - Fire Engineers to Construction Plan Review

## **Field Inspections of Private Development Construction Sites**

Department: Sustainable Development and Construction -Enterprise

2.17 Description: This service is to ensure commercial and residential structures constructed, reconstructed, or renovated meet mandatory standards for quality of life and building safety. Field Inspections supports and administers enforcement of building, plumbing, mechanical, electrical, zoning, certificate of occupancy, green ordinance and sign code requirements through field inspection of construction activity and changes in property use.

Source of Funds:	FY 2009-10 B	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$4,861,431	51.7	\$4,998,405	51.7	\$4,914,852	56.7
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$4,861,431	51.7	\$4,998,405	51.7	\$4,914,852	56.7

Performance	Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted		
Maintain service delivery of same day inspection for requests received before 7 am		88%	92%	94%		
Inspections per FTE per year		4,444	4,000	4,012		
Field Inspections Completed Annually		160,000	144,000	165,000		
<b>FY 09-10 Performance Measur</b> On Track	e Status:					
Service Target FY 2010-11:	Provide same day inspections for 94% of	customers				
Major Budget Items:	Adds inspectors that are funded by new revenues generated by fees.					

## **Fire Inspection for New Construction**

Department: Fire

2.18 Description: Perform fire inspections and test life safety systems in a timely manner at construction sites to insure that the public and the future occupants will be safe. Conduct inspections to streamline certificate of occupancy approval process allowing buildings to be occupied without unnecessary delays which will improve customer satisfaction and allow the business to begin contributing to the local economy as quickly as possible.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars FTE		Dollars	FTE
General Fund	\$401,134	16.0	\$489,132	16.3	\$416,481	16.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,000,000	0.0	\$1,037,861	0.0	\$1,000,000	0.0
Total	\$1,401,134	16.0	\$1,526,993	16.3	\$1,416,481	16.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of tests conducted within contractor expectations (4 days)	90%	98%	92%
Percent of service requests completed within the service level agreement	90%	98%	94%
Construction tests performed per FTE	1,333	2,114	1,829
Construction inspections made per FTE	800	1,403	1,211

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Conduct 92% of tests/inspections within 4 days of contractor request

*Major Budget Items:* Additional resources provided by Sustainable Development and Construction.

## First-Time Homebuyer Loans

#### **Department:** Housing / Community Services

2.19 *Description:* Provides deferred payment, zero-interest loans up to \$25,000 for low-income first-time homebuyers city-wide to assist them with down payments and closing costs and mortgage principal reductions plus up to \$1,500 for minor repairs necessary for the homes to meet Federal Housing Quality Standards. Also provides funding for administration of contract to administer program.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars FTE		Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$4,245,455	0.0	\$5,565,237	0.0	\$3,129,470	0.0
Total	\$4,245,455	0.0	\$5,565,237	0.0	\$3,129,470	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of mortgage subsidy funding spent/encumbered	100%	100%	100%
Percent of Enterprise loan packages approved by City staff for reimbursement	100%	100%	100%
Average funding per loan approved	\$11,400.00	\$11,400.00	\$19,000.00
Number of mortgage loans processed	385	300	174

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Implement Mortgage Assistance Programs by funding loans for qualified, low-income homebuyers to purchase houses in the City of Dallas
Major Budget Items:	Additional Resources: CDBG - Mortgage Assistance Program (MAP) Loans \$3,039,470; HOME - MAP Administration \$90,000; Number of loans has reduced due to increased subsidies up to \$25,000. Estimated dollars include prior year funds committed FY09-10.

#### **Flood Control**

#### **Department:** Trinity Watershed Management

2.20 Description: Flood protection is the primary service provided by the Flood Control Division. Flood protection is provided through the maintenance and operation of the Dallas Floodway Project consisting of pump stations, pressure sewers, levees, flood walls, drainage/closure structures, channels, floodway and miscellaneous facilities. Maintenance of the Dallas Floodway System must be performed in accordance with U.S. Army Corps of Engineers (Corps) regulations.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$761,889	139.9	\$686,997	122.6	\$84,550	148.9
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$12,959,389	0.0	\$12,959,389	0.0	\$10,243,523	0.0
Total	\$13,721,278	139.9	\$13,646,386	122.6	\$10,328,073	148.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of pump stations uptime	92%	92%	93%
# of times levee pump station buildings/grounds are maintained	180	96	192
# of miles of channel maintenance	61	63	67
# of acres mowed including levees, floodway, sumps and creeks	12,266	7,318	12,494

FY 09-10 Performance Measure Status: Caution

8

Intensified focus on addressing the levee maintenance deficiencies cited by the Corps, hiring delays for new crews, and delayed implementation of new levee mowing contract resulted in lower estimates than budgeted.

Service Target FY 2010-11:	To maintain the percentage of pump station uptime at 92% or greater.
Major Budget Items:	FY 2010-11 Proposed Budget includes Full-Year Funding of \$402,283 and 9.0 FTEs for 39 positions added in FY 2009-10, and a one-time cost reduction of \$3.7M for tree removal near levees.

## **Floodplain and Drainage Management**

#### **Department:** Trinity Watershed Management

2.21 Description: Floodplain Management provides studies and mapping to ensure that public infrastructure and private developments are designed to avoid flooding. It further encourages the preservation of natural streams and green space. It prohibits development in areas that are prone to flood, as required by state law unless an acceptable floodplain permit is issued. This service qualifies Dallas property owners for a 15% discount on their flood insurance which provides annual savings for all policy holders.

Course of Funda	FY 2009-10 B	FY 2009-10 Budget		imate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,345,686	13.8	\$54,185	13.8	\$20,000	14.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$408,492	0.0	\$1,704,492	0.0	\$1,730,402	0.0
Total	\$1,754,178	13.8	\$1,758,677	13.8	\$1,750,402	14.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Average time (months) to process fill permits from application date to approval date	4	4	4
Service Quality - Percent of projects awarded within 90 days of the planned date	90%	93%	90%
Number of fill permits issued	5	1	4
Number of new project awards for design and construction	20	19	40

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	To maintain an average 4 month fill permit and floodplain alteration permit review time, and award 90% of scheduled projects within 90 days of established schedule.
Major Budget Items:	This service is primarily reimbursed by the Storm Drainage Management Fund for FY 2010-11. Additionally, \$89,088 (1 FTE) transferred from Sustainable Development and Construction to continue FEMA certification activities.

#### **General Aviation Facilities - Dallas Executive Airport & Vertiport**

Department: Aviation

2.22 Description: The City of Dallas owns and operates Dallas Executive Airport and the downtown Vertiport providing outstanding infrastructure for the City and Region's General Aviation Community. Dallas Executive Airport is located on a 1,040-acre site in southwest Dallas, conveniently located 6.5 miles southwest of the central business district. The Vertiport is located atop the south end of the Dallas Convention Center.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,420,298	16.0	\$1,401,134	16.0	\$3,284,732	16.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$1,420,298	16.0	\$1,401,134	16.0	\$3,284,732	16.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of Tenant Employees	N/A	N/A	234
Percentage of Developable Acres (391) Developed	N/A	N/A	21%
Number of Based Aircraft at Dallas Executive	N/A	N/A	185
Number of Annual Operations	N/A	N/A	53,754

FY 09-10 Performance Measure Status:

Combined/Separated Service

This service combines Dallas Executive Airport and Vertiport.

Service Target FY 2010-11:	Maintain current service levels to meet the demands of the airport customers. Maintain current service levels and aircraft operation services.
Major Budget Items:	Budget includes a Senior Maintenance Worker (\$51K) and Capital Equipment (\$248 K) to provide maintenance needs for Dallas Executive Airport. This Service is a consolidated version of last year's Dallas Executive Airport and Vertiport Services.

## **GIS Mapping for Private Development**

Department: Sustainable Development and Construction -Enterprise

2.23 Description: The service provides mapping, data, and applications for development activities, including addressing, zoning, platting, and permitting. Specific activities include: 1) Enter address data points for permits. 2) Create GIS data for existing and newly platted parcels (subdivisions) to serve as the authoritative base for development activities 3) Generate required notifications of property owners 4) Create GIS data for development, create maps and provide data as requested.

Source of Funds:	FY 2009-10 Bi	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$503,191	5.6	\$500,746	5.6	\$456,654	5.7	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$503,191	5.6	\$500,746	5.6	\$456,654	5.7	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Notification Completed on Time	95%	100%	100%
# GIS Outputs per FTE - GIS Mapping	300	550	400
# GIS Conversions	900	2,400	1,200
Map Production (monthly)	250	235	250
FY 09-10 Performance Measure Status: On Track			
Service Target FY 2010-11: Make plats, engineering plans, and zonir	ng information available to	City staff and the public in an	on-line electronic format.

*Major Budget Items:* Decline in zoning activity has allowed significant progress to be made in long-term projects and backlogs.

## Home Repair - South Dallas/Fair Park

**Department:** Housing / Community Services

2.24 Description: Provides grants up to a maximum of \$8,000 per project to eligible low-to-moderate income and/or handicapped homeowners living in housing with physical defects in the South Dallas/Fair Park Trust Fund area. The grants are used to make minor repairs and safety improvements to owner-occupied single-family homes.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$O	0.0	\$0	0.0
Additional Resources	\$100,000	0.0	\$42,107	0.0	\$100,000	0.0
Total	\$100,000	0.0	\$42,107	0.0	\$100,000	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of homeowners assisted who are satisfied with services provided	100%	100%	100%
Cost per home repaired (supplementing Home Repair Program funding)	\$8,000.00	\$8,000.00	\$8,000.00
Number of applications submitted for assistance	8	40	40
Number of home repair grants provided	6	5	12

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Provide funding for home repairs in the south Dallas/Fair Park Trust Fund area.

Major Budget Items: Additional Resources: Community Development Block Grant (CDBG) \$100,000

#### Inland Port Development

**Department:** Office of Economic Development

2.25 Description: Provides support for City efforts to implement the International Inland Port of Dallas (IIPOD). The port is designed to enhance the City's position as a logistics leader, providing jobs in warehousing and distribution. Support services include coordinating legislative activities related to transportation regulations with state and federal government, coordination of government partnerships, research into security and technology issues and coordination with other City development initiatives.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Esti	mate	FY 2010-11 Adop	oted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$113,782	1.3	\$105,357	1.3	\$34,717	1.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$64,193	0.0
Total	\$113,782	1.3	\$105,357	1.3	\$98,910	1.3

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of work plan milestones achieved	75%	75%	100%
% of initial requests for information responded to within 3 business days	95%	98%	95%
Requests for information responded to	32	30	30
Number of work group meetings	8	8	8

FY 09-10 Performance Measure Status: Not on Track The work plan milestones mostly involve partnerships with other institutions; work is pending but slower than anticipated and is projected to be completed by Q4.

Service Target FY 2010-11:	95% of responses answered within three days.
Major Budget Items:	Supports 2 new programs to promote U.S./international investment in Dallas: New Markets Tax Credits (NMTC) and City of Dallas Regional Center (CDRC) programs. FY 2010-11 funding includes CDRC reimbursement; also includes line item reductions.

### **Interagency Project Implementation**

**Department:** Public Works and Transportation

2.26 Description: This service is responsible for planning, design, and construction of streets and highways, bridge and intersection improvements, hike and bike trails, and trolley/street car and light rail extensions through partnerships with other governmental agencies outside the City. This service upgrades and improves Dallas' infrastructure by providing multi-modal transportation systems to promote and support economic growth while still providing a positive impact on safety and air quality.

Source of Funds:	FY 2009-10 Bi	-	FY 2009-10		FY 2010-11 Ad	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$808,584	8.7	\$7,645	7.8	\$53,875	6.4
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$675,000	0.0	\$555,804	0.0
Total	\$808,584	8.7	\$682,645	7.8	\$609,679	6.4

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of transportation related calls for projects responded to by submission deadline	100%	90%	90%
Dollars leveraged from other agencies for each City dollar spent	\$3.00	\$3.00	\$3.00
Number of active projects	185	180	150
Total funds leveraged from other agencies	\$30,000,000.00	\$15,000,000.00	\$15,000,000.00
FY 09-10 Performance Measure Status: On Track			
Service Target FY 2010-11: Authorize 12 design/construction contrac projects.	cts or interlocal agreement	s, and complete approximately	12 infrastructure improvement

*Major Budget Items:* Reduction of two vacant Sr. Engineer positions and one Administrative Specialist position.

\$555,804 - reimbursed by Capital Bond Program

#### **International Business Development**

#### **Department:** Office of Economic Development

2.27 Description: Promotes international investment in Dallas and expansion of international trade for existing Dallas businesses to increase the City's tax base and increase the number of jobs available to City residents. Staff establishes and maintains contacts with targeted companies and coordinates visits by various City officials to other countries to promote Dallas for economic growth.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Est	imate	FY 2010-11 Adop	ted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$452,531	3.9	\$434,441	3.9	\$0	3.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$850	0.0	\$410,890	0.0
Total	\$452,531	3.9	\$435,291	3.9	\$410,890	3.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Jobs created by intrenational business investment in Dallas	165	133	165
Number of meetings/formal contacts and partnership programs with the international business community	100	119	100
Number of outbound trips and inbound delegations received to promote the City's international business development	30	31	30
Number of foreign companies recruited to Dallas	10	11	10

Service Target FY 2010-11:	CDRC commitment and closing goal of \$80 million (160 investors and an estimated \$700k administrative fee revenue for City)
Major Budget Items:	Supports CDRC Program, focusing on China/Korea/Africa/Mexico through investor-client management, targeting \$80M as the goal for commitments/closing. FY 2010-11 funding: CDRC, Public/Private Partmership; includes line item reductions.

# Municipal Setting Designation & Environmental Due Diligence Associated with Property Acquisitions

Department: Management Services

2.28 Description: Provides management of the Municipal Setting Designation (MSD) program and environmental due diligence, also known as Phase I and II environmental reviews, for property acquisitions. The State-authorized MSD program is a catalyst for redevelopment of areas with historical contamination of shallow groundwater. Phase I and II environmental reviews must be performed before property acquisition by the City to protect the City from future environmental, legal, and financial liabilities.

Source of Funds:	FY 2009-10 Bi	-	FY 2009-10 E		FY 2010-11 Ado	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$185,060	3.0	\$192,709	3.0	\$155,744	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$30,000	0.0	\$30,000	0.0	\$59,000	0.0
Total	\$215,060	3.0	\$222,709	3.0	\$214,744	3.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of MSD Applications presented to City Council for approval within 9 months of receipt.	70%	20%	70%
Percentage of Phase I ESAs completed within 90 days after site reconnaissance conducted.	75%	60%	75%
Number of Municipal Setting Designation applications reviewed	21	11	12
FY 09-10 Performance Measure Status: The number of MSD Not on Track	applications fell below targ	et because fewer applications	were received due to the

Service Target FY 2010-11:	Complete 12 MSD projects
Major Budget Items:	This service is partially reimbursed by Dallas Water Utilities.

## **Neighborhood Enhancement Program (NEP)**

**Department:** Housing / Community Services

2.29 *Description:* Provides neighborhood public improvements to increase aesthetic appeal and compliment community development efforts in the Neighborhood Investment and other strategically targeted areas.

Course of Funday	FY 2009-10 B	udget	FY 2009-10 Est	imate	FY 2010-11 Adop	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$150,000	0.0
Total	\$0	0.0	\$0	0.0	\$150,000	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of Projects executed by established dateline	N/A	N/A	100%
Expected Number of Projects	N/A	N/A	4

FY 09-10 Performance Measure Status:

New Service

Service Target FY 2010-11: Provide additional funding for projects within NIP and other strategically targeted areas.

Major Budget Items: Additional Resources: Community Development Block Grant (CDBG)

#### **Neighborhood Investment Program - Infrastructure Improvements**

**Department:** Housing / Community Services

2.30 *Description:* This service provides focused resources to stabilize five neighborhoods and build communities. The Neighborhood Investment Program funds public infrastructure improvements to address concerns of public health and safety through construction, repair, or reconstruction of public infrastructure.

Course of Funday	FY 2009-10 Bi	udget	FY 2009-10 Est	imate	FY 2010-11 Adop	ted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$O	0.0
Additional Resources	\$1,704,371	0.0	\$1,704,371	0.0	\$2,764,924	0.0
Total	\$1,704,371	0.0	\$1,704,371	0.0	\$2,764,924	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of survey responses from NIP residents indicating perception that Program positively impacts target neighborhoods	82%	82%	70%
Percentage of projects initiated within 90 days of the scheduled start date	100%	100%	100%
Percent of available funds committed for construction projects	100%	100%	100%
Number of construction projects initiated	9	9	6

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	100% of construction on NIP infrastructure improvements projects initiated within 90 days of scheduled start date
Major Budget Items:	Additional Resources: Community Development Block Grant (CDBG) \$2,764,924. Increased funding will enable the expansion of the NIP program and address additional public improvement projects such as streets, sidewalks, lighting etc.

## **Neighborhood Non-Profits Housing Development**

**Department:** Housing / Community Services

2.31 *Description:* This service provides operating assistance grants and development loans to active non-profit, City-certified Community Housing Development Organizations (CHDOs) for acquisition, pre-development, development of affordable housing for low-income households, and homebuyer assistance.

Course of Funday	FY 2009-10 Bi	ıdget	FY 2009-10 Est	imate	FY 2010-11 Adop	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$3,365,387	0.0	\$5,411,822	0.0	\$3,126,556	0.0
Total	\$3,365,387	0.0	\$5,411,822	0.0	\$3,126,556	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Monthly average expenditure	N/A	N/A	\$225,232.00
Number of development loans	N/A	5	5
Number of units produced from development loans	96	60	60

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Provide 15 operating assistance grants and sufficient number of development loans for construction of 60 new single family units.

Major Budget Items:CHDO Operating Assistance grants \$423,773 (average award per CHDO \$40K)<br/>CHDO Dev. Loans \$2,702,783 (average award per CHDO \$500K).<br/>Number of units reduced due to market conditions.<br/>Estimated dollars include prior year funds committed FY09-10.

## Office of Special Events

**Department:** Convention and Event Services

2.32 Description: The Office of Special Events facilitates the promotion of events and activities within the City of Dallas, particularly within the central business district, to promote a positive image for the City and to stimulate significant economic growth. To meet these city goals, the Office of Special Events is charged to encourage and give high priority to established special events that have a record of significantly benefiting the City and to support commercial film development.

Course of Funda	FY 2009-10 B	udget	FY 2009-10 Es	timate	FY 2010-11 Ado	pted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$380,389	5.9	\$382,246	6.0	\$363,829	6.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$380,389	5.9	\$382,246	6.0	\$363,829	6.0

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Ratio of revenue to expense		16%	21%	26%
Average services cost to issue one permit		\$543.00	\$528.00	\$485.00
Permits of special events issued annually		700	720	760
<b>FY 09-10 Performance Measur</b> On Track	e Status:			
Service Target FY 2010-11:	Maintain the issuance of special event p	ermits of approximately 750	) annually	
Major Budget Items:	Items: None			

#### **Operation & Maintenance of Fair Park**

#### Department: Park and Recreation

2.33 Description: Fair Park, is a 277-acre national historic landmark and destination park with innovative, diverse cultural offerings, sporting events, and first class entertainment at the Music Hall and Superpages.com Center. Nine museums, 749,000 sq ft. of exhibit space and plaza locations for outdoor events allow it to host over 150 special events attracting 5.2M annual visitors. This service also includes the Park Department's centralized reservation services for 750 park facilities and athletic fields.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Es	stimate	FY 2010-11 Ado	pted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$8,330,553	71.2	\$8,666,494	72.2	\$7,383,686	66.9
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,111,000	0.0	\$614,013	0.0	\$395,985	0.0
Total	\$9,441,553	71.2	\$9,280,507	72.2	\$7,779,671	66.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Revenues as percentage of expenditures at Fair Park	16%	35%	31%
Total cost per attendee at Fair Park	\$1.15	\$1.23	\$1.15
Annual number of daily visits to programs or facilities	5,667,335	5,166,417	4,678,501

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Host 4.6 million annual visitors in FY11
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*Major Budget Items:* This service is a combination of two PKR services, Fair Park and Reservations Office. This service includes the cost of maintaining the Esplanade Fountain in minimal historic mode but reduces other services including marketing & community relations.

### Pavement Management

#### **Department:** Public Works and Transportation

2.34 *Description:* This service assesses the condition of the City's 11,700 lane miles of streets and 1,363 miles of alleys. This information is used to identify and prioritize cost effective maintenance and capital improvements including candidate projects for future bond programs.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$544,730	8.6	\$380,257	6.1	\$246,438	3.2
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$544,730	8.6	\$380,257	6.1	\$246,438	3.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Service Quality - Vehicle miles traveled per lane mile of data collected	4.6	8.2	4.5
Lane mile of streets assessed	6,750	6,450	6,600
Alley miles assessed	600	604	630

FY 09-10 Performance Measure Status: Caution Data collection delayed by software and electrical system upgrades

Service Target FY 2010-11: Publish street conditions on DallasCityHall.com by March 2011.

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*Major Budget Items:* Three positions transferring to City GIS Services and one position eliminated.

## **Private Development Infrastructure Inspection**

Department: Sustainable Development and Construction -Enterprise

2.35 Description: This service ensures that standards are met and quality control of the work and materials are satisfactory & in compliance with applicable codes. The City of Dallas accepts new construction of streets, sidewalks, curbs, gutters, alleys and storm drains as part of the public infrastructure after the work has been completed by private developers. Without the activities provided by this service, substandard infrastructure could require costly repairs to streets, sidewalks, curbs, gutters, etc.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$197,042	2.3	\$198,058	2.3	\$176,916	2.2
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$197,042	2.3	\$198,058	2.3	\$176,916	2.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Final inspection made within 5 working days of infrastructure completion.	95%	100%	95%
Percentage of First Inspections completed by next day	98%	100%	98%
Annual Inspection per FTE	700	918	925
Annual Infrastructure Inspections	1,400	1,837	1,850
FY 09-10 Performance Measure Status: On Track			
Service Target FY 2010-11: Complete 98% of inspections within 24 ho	urs.		

Major Budget Items:

None

## **Private Development Records and Archival Library**

Department: Sustainable Development and Construction -Enterprise

2.36 Description: Private development records and archives building plans and permits as required by state law and industry practice. Currently this service maintains, retrieves, and provides historical records on permitted private development construction and inspection. This service responds to Open Records Requests and provides certified records or absence of records for court proceedings. Staff maintains Departmental Records Retention schedules, safety and training records.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$O	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$854,847	13.0	\$874,041	13.0	\$713,707	12.2
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$854,847	13.0	\$874,041	13.0	\$713,707	12.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of Open Records Requests answered in less than 10 working days	98%	98%	98%
Documents scanned per FTE per month	N/A	N/A	1,340
Customers Served	8,000	9,000	9,000
Documents scanned	145,000	150,000	150,000
<b>FY 09-10 Performance Measure Status:</b> On Track			

Service Target FY 2010-11:	Maintain 8% to 10% increase in training on computers/software for walk-in customers which allows them to conduct research with minimal assistance
Major Budget Items:	Transfer one (1) FTE to Construction Plan Review.

## Private Development Survey

Department: Sustainable Development and Construction -Enterprise

2.37 Description: Private Development Survey reviews and approves documents prepared by external Surveyors for property in the development process, including plats, abandonments and property acquisition. These survey documents include plats, various field notes and exhibits of public rights-of-way and easement records. Accurately defining the location of land ownership and easement rights within the City is critical to the overall integrity of the infrastructure system.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$214,707	2.3	\$215,484	2.3	\$191,372	2.2
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$214,707	2.3	\$215,484	2.3	\$191,372	2.2

Performance Measures			FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Percentage of Plats Reviewed/Completed Within Service Level Agreement			98%	99%	98%	
Average turn around time for revie	ws in days			7	6.9	6
Plats Reviewed (annually)				330	275	195
Number of Field Notes Reviewed (	annually)			500	324	400
				he actual number of project	of development activity has be ts which have been processed	een steadily declining over the d through the Engineering
Service Target FY 2010-11:	Average	7 day tu	irn-around time on plat a	and field note reviews		
Major Budget Items:	None					

#### **Protocol/World Affairs Council Contract**

#### **Department:** Office of Economic Development

2.38 Description: The City has contracted with the World Affairs Council to aid the overall City economic development strategy by hosting international visitors and trade delegations, managing the Sister City and Friendship City programs, and leveraging resources from other international organizations.

Damas of Frenchs	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$200,000	0.0	\$200,000	0.0	\$200,000	0.0
Total	\$200,000	0.0	\$200,000	0.0	\$200,000	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
City of Dallas Partnership Events	15	14	15
City of Dallas Protocol Services & Promotions	15	17	15
Number of business related inbound delegations assisted to promote international business	25	28	25
Number of business referrals from Mexico, Canada, China, plus Dallas' top 10 trading partners	25	26	25

#### FY 09-10 Performance Measure Status:

On Track

 Service Target FY 2010-11:
 Fundraising goal for FY 2010-11: \$30,000

 Major Budget Items:
 • Promotes international awareness throughout the community.

 • Fundraising for FY 2010-11 - \$30,000 (for FY 2009-10 to date, \$32,500 has been raised along with \$107,000 in in-kind and other contributions).

#### **Public Works Capital Program Planning and Implementation**

**Department:** Public Works and Transportation

2.39 Description: This service creates and maintains the fundamental transportation infrastructure systems that are required for economic growth by planning, designing and constructing barrier free ramps, sidewalks, alleys, streets and bridges included in the Capital Bond Programs. It promotes access and mobility, a vital support to economic expansion.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$4,282,483	77.2	\$300,071	72.3	\$1,067,567	69.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,183,555	0.0	\$5,285,580	0.0	\$3,971,986	0.0
Total	\$5,466,038	77.2	\$5,585,651	72.3	\$5,039,553	69.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Service Quality - Percent of projects awarded within 90 days of the planned date	90%	90%	90%
Number projects per inspector	4	5	5
Total amount awards for design and construction	\$69,600,000.00	\$63,266,470.00	\$110,000,000.00
Average number of projects under construction	90	41	107

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Award 90% of the scheduled projects in the work plan within 90 days of the established schedule.

*Major Budget Items:* Eliminate four Office Assistants (one vacant), one Program Manager (vacant), and one Project Coordinator. Number of projects under construction is lower than target because grouped individuals projects are counted as one, i.e. resurfacing projects.

## **Real Estate for Private Development**

**Department:** Sustainable Development and Construction

2.40 Description: This service sells tax foreclosed property & unneeded City property such as streets, alleys, easements, surplus land or bldgs. They also lease Cityowned facilities and land to private sector developers, citizens, non-profit or other governmental agencies. Another responsibility of this division is to process leases for City Departments in need of facilities or land not owned by the City. Finally, this division licenses right-of-way for development purposes & neighborhood enhancement projects.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$249,600	14.0	\$249,572	14.0	\$78,524	14.2
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$851,665	0.0	\$944,789	0.0	\$981,765	0.0
Total	\$1,101,265	14.0	\$1,194,361	14.0	\$1,060,289	14.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Staff days to complete transactions	100	50	50
Percentage of transactions completed within Service Level Agreement	100%	100%	100%
Transactions per FTE	30	33	27
Property Transactions	400	470	375

On Track

Service Target FY 2010-11:	Maintain a current level of service and accuracy for processing all transactions
Major Budget Items:	The projected number of transactions has been reduced for FY 10-11 to reflect an expectation of fewer surplus property sales.

#### **Reconstruction/SHARE Housing for Low-Income Households**

Department: Housing / Community Services

2.41 *Description:* This service provides deferred payment loans up to \$93,400 for low-to-moderate income, owner-occupant households participating in the Major Systems Repair Program when the extent of repair required is such that demolition and on-site reconstruction of the home is warranted.

Course of Funday	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$O	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,932,527	0.0	\$4,723,506	0.0	\$1,932,527	0.0
Total	\$1,932,527	0.0	\$4,723,506	0.0	\$1,932,527	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of homeowners assisted who are satisfied with services provided	100%	100%	100%
Average loan processed	\$87,500.00	\$87,500.00	\$93,400.00
Number of applications submitted for assistance	47	88	88
Number of replacement loans provided	22	33	20

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Provide 20 loans up to \$93,400 for reconstruction of eligible housing.

Major Budget Items: Additional Resources: HOME funds \$1,932,527

Estimated dollars include prior year funds committed FY09-10.

#### **Regulation and Enforcement of For Hire Transportation**

**Department:** Public Works and Transportation

2.42 Description: This service is responsible for issuing operating authority to for-hire transportation services wishing to operate in Dallas under chapters 10, 10A, 10B, 15D, 45, 48A, and 48C of the City Code. The service's direct cost is fully supported by the \$1,200,000 in revenues collected from regulated industries. Program activities include criminal history checks for company owners and drivers, vehicle inspections, verification of insurance coverage and field inspections.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$871,142	14.6	\$822,109	13.0	\$801,834	12.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$871,142	14.6	\$822,109	13.0	\$801,834	12.3

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of convictions on citations issued	86%	97%	95%
Percentage of complaints resolved within 15 days	85%	86%	86%
Average Cost for Transportation Regulated Services	50	61.32	60
Transportation for Hire Company Permits/Licenses Issued	325	329	330

FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Ensure the traveling public are provided safe and efficient transportation by permitted companies and drivers by taking corrective steps to gain complaince of non-permitted companies and drivers.
Major Budget Items:	Elimination of two vacant Inspector II (F) positions.

#### **Residential Development Acquisition Loan Program**

**Department:** Housing / Community Services

2.43 *Description:* This program provides funding for acquisition, relocation, and demolition to affordable housing developers to redevelop properties for low and moderate-income homeowners and/or renters.

Course of Funday	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$960,000	0.0	\$1,071,807	0.0	\$1,000,000	0.0
Total	\$960,000	0.0	\$1,071,807	0.0	\$1,000,000	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of funds spent/committed for property redevelopment	100%	100%	100%
Number of properties acquired for development	0	1	28
Number of loans provided to for profit and non profit housing developers	7	1	7

## FY 09-10 Performance Measure Status:

On Track

All Residential Development Acquisition Loan Program (RDALP) funds are under contract. The projects are currently underway to produce 20 units.

Service Target FY 2010-11:Develop up to 28 properties for transitional housing projects and mixed use residential and commercial projects in the South<br/>Dallas area.Major Budget Items:Additional resources: Community Development Block Grant (CDBG) \$1,000,000<br/>Estimated dollars include prior year funds committed FY09-10.

### **Right-of-Way Maintenance Contracts and Inspections Group**

Department: Street Services

2.44 *Description:* The Right-of-Way Maintenance Contracts and Inspections Group administers service delivery contracts and inspection services for street rights-of-way (ROW). Services include sweeping of major thoroughfares, median/ROW mowing, TxDOT roadside vegetation maintenance and preventive maintenances. Additionally, this group provides inspections of work performed by field crews and private contractors.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$3,218,781	17.0	\$3,198,377	16.4	\$13,157,973	28.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$954,000	0.0	\$954,000	0.0	\$954,000	0.0
Total	\$4,172,781	17.0	\$4,152,377	16.4	\$14,111,973	28.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of acres of TxDOT roadside vegetation maintained	0	0	4,500
Number of lane mile of slurry seal and micro surfacing	0	0	245
Number of gutter miles swept on major streets	26,444	22,673	26,444
Number of acres of right of way and medians mowed and cleaned	29,844	26,528	29,844

FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Increase inspection pass rate by two percentage points (from 95% to 97%)
Major Budget Items:	Increase funding level for 175 lane miles of slurry and 70 lane miles of micro Increase funding level for TxDOT Roadside Vegetation Maintenance
	Additional resources include reimbursement from Storm Drainage Management Fund

## **Service Maintenance Areas**

#### Department: Street Services

2.45 *Description:* The Department of Street Services has four Service Maintenance Areas (SMAs) that serve as the primary intake for approximately 35,000 customer service requests annually. SMAs provide daily maintenance and repair activities associated with streets, alleys, and rights-of-way, as well as street sweeping in the downtown area.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate				FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE		
General Fund	\$8,356,803	228.3	\$7,658,636	193.3	\$8,537,920	218.3		
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0		
Additional Resources	\$4,015,358	0.0	\$3,933,443	0.0	\$3,933,443	0.0		
Total	\$12,372,161	228.3	\$11,592,079	193.3	\$12,471,363	218.3		

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Cost per square yard of asphalt level-ups	\$14.00	\$19.73	\$19.00
Cost per pothole repaired	\$17.00	\$16.88	\$17.00
# of square yards of asphalt repair level-ups	88,000	72,300	72,000
# of potholes repaired	20,000	30,800	28,000

Service Target FY 2010-11:	Increase percentage of Service Requests that are closed within Service Level Agreement from 98% to 99%
Major Budget Items:	Maintained the current funding level for pothole, level-up and other routine maintenance
	Additional resources include Storm Drainage Management Fund reimbursement for routine street maintenance

## **Small Business Initiatives**

#### **Department:** Office of Economic Development

2.46 Description: Small Business Initiatives provides direct assistance and support to small businesses to encourage start-up and expansion that creates and retains jobs. Staff also supports implementation of the Mayor's Southern Dallas Task Force initiative for redevelopment of southern and west Dallas, and will support the New Markets Tax Credit and Banking on Dallas Programs.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Esti	imate	FY 2010-11 Adop	ted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$362,498	3.9	\$394,135	3.9	\$220,235	3.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,509,074	2.0	\$1,507,855	2.0	\$1,675,913	2.9
Total	\$1,871,572	5.9	\$1,901,990	5.9	\$1,896,148	6.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
New Bank Accounts Opened	N/A	N/A	10,000
New Markets Tax Credit Projects Closed	N/A	N/A	3
Projects clearing initial New Markets Tax Credit (NMTC) screening process	N/A	N/A	10
Small Business Loan Commitments, SDDC PPPF (in \$000's)	N/A	N/A	400

FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Three (3) new retail outlets added to mixed use projects in southern Dallas; three (3) New Markets Tax Credit (NMTC) deals closed (\$116k in administrative fee revenue for the City)
Major Budget Items:	Supports investment in southern Dallas by U.S/international business interests through NMTC, City of Dallas Regional Center (CDRC); improved access to mainstream banking ("Banking on Dallas"). FY 2010-11: includes new NMTC reimbursement

## South Dallas/Fair Park Trust Fund

#### **Department:** Office of Economic Development

2.47 *Description:* Provides increased opportunities for economic growth and neighborhood vitality in the Fair Park service area through the use of grants to various community organizations for code and public safety initiatives and loans to support and grow businesses serving or employing neighborhood residents.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Est	timate	FY 2010-11 Adop	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$51,474	2.6	\$53,414	2.6	\$28,941	2.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$229,006	0.0	\$226,860	0.0	\$229,006	0.0
Total	\$280,480	2.6	\$280,274	2.6	\$257,947	2.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of applications that are approved	50%	75%	75%
Loans/Grants per FTE	15	17	15
Grants/Loans Approved	30	34	30
Applications Processed	60	45	40
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11: Approve 30 grants/loans

*Major Budget Items:* FY2010-11: Salary and various line item reductions

## Strategic Land Use

#### Department: Sustainable Development and Construction

2.48 Description: This service will advance the goals of major land use and economic policy initiatives such as ForwardDallas, Strategic Engagement and other strategic economic opportunity areas by developing comprehensive land use, infrastructure and economic development plans. This service will position the City to maximize key redevelopment and infill areas that build the tax base, leverage significant public investment and enhance the quality of life.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$660,448	7.5	\$652,016	7.5	\$303,871	4.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$70,671	0.0	\$68,519	0.0	\$66,662	0.0
Total	\$731,119	7.5	\$720,535	7.5	\$370,533	4.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Community Outreach and Project Coordination Meetings	160	310	160
Projects Submitted for Council Adoption	2	2	2
Project Milestones Completed per FTE	6	7.5	6
Project Milestones Completed	30	38	24

Service Target FY 2010-11:	Initiate two new Area Plans and advance implementation items on completed Area Plans.
Major Budget Items:	Eliminate one (1) FTE; Reassign two (2) FTEs to other departments to better align service objectives

## Street Cut and Right-of-Way Management (Cut Control)

**Department:** Public Works and Transportation

2.49 Description: This service monitors and enforces activities within the public infrastructure by permitting and inspecting construction, repair and modifications for water, sewer, storm drainage, paving, electric, gas, phone, cable TV and communication facilities and sidewalks and drive approaches within the public right-of-way. This service is vital to maintaining the street infrastructure necessary to support economic growth.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$337,189	10.6	\$345,795	10.1	\$251,734	10.2
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$253,537	0.0	\$253,537	0.0	\$385,768	0.0
Total	\$590,726	10.6	\$599,332	10.1	\$637,502	10.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Service Quality - Percentage of written violations resolved prior to the deadline	90%	92%	90%
Average # of days to process a routine permit	N/A	5	5
Number of permitted street cut and excavation locations inspected	21,525	23,000	22,000

Service Target FY 2010-11:

Increase the number of inspections by 5% through operational efficiencies.

Major Budget Items: Reimbursements: \$23,322 from Capital Bond Program and \$362,446 from Dallas Water Utilities.

## Street Lighting

Department: Public Works and Transportation – Street Lighting

2.50 Description: This service provides electricity and maintenance for street lights on city streets and freeways within the City Limits. TxDOT reimburses the City for freeway lighting under a cost share agreement. Staff responds to requests for new street lights and oversees maintenance repairs performed by ONCOR. This service has set a goal to keep at least 90% of street lights working through patrolling, outage reporting and oversight of ONCOR repair time.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$16,976,591	1.0	\$18,037,514	1.0	\$17,337,556	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$16,976,591	1.0	\$18,037,514	1.0	\$17,337,556	1.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Service Quality - % Service Requests Meeting SLA	94%	92%	90%
% Street Lights Working	90%	93%	84%
# of Street Lights Surveyed Monthly for Outages	12,500	9,844	12,500
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:	Maintain the average number of days to process a new/relocation street light request at 60 days or less and a street light maintenance request at 10 days or less.
Major Budget Items:	The current estimate increase is due to 1) a tariff rate increase related to maintenance not electricity, and 2) additional payments to align invoices with fiscal year.

#### **Street Repair Division - Asphalt**

#### Department: Street Services

2.51 *Description:* Street Repair Division-Asphalt oversees a maintenance inventory of approximately 6,200 lane miles of asphalt streets and 1,200 miles of paved alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests and by planned program work such as the Street Rehabilitation and Street Restoration Programs.

Source of Funds:	FY 2009-10 B Dollars	udget FTE	FY 2009-10 Es Dollars	stimate FTE	FY 2010-11 Ador Dollars	oted FTE
	Donars	FIE	Donars		Donars	112
General Fund	\$8,047,318	105.6	\$8,160,901	89.8	\$12,252,907	111.6
Enterprise/Internal Svc/Other	\$0	0.0	\$O	0.0	\$0	0.0
Additional Resources	\$1,978,681	0.0	\$964,759	0.0	\$564,759	0.0
Total	\$10,025,999	105.6	\$9,125,660	89.8	\$12,817,666	111.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of Service Request meeting service level agreements	85%	90%	90%
Number of lane miles of asphalt street restoration	10	10	14
Number of lane miles of asphalt street rehabilitation	18	18	30
Number of lane miles full depth asphalt street repair	20	22	60

FY 09-10 Performance Measure Status:

On Track

 Service Target FY 2010-11:
 Complete 90% of Service Requests within the Service Level Agreement of 90 days

 Major Budget Items:
 Provides additional funding to increase restoration from 10 to 14 lane miles, rehabilitation from 18 to 30 lane miles and full depth repair from 30,000 to 90,000 square yards

 Additional resources include reimbursement from Storm Water fund

## **Street Repair Division - Concrete**

#### Department: Street Services

Description: Street Repair Division-Concrete oversees a maintenance inventory of approximately 5,300 lane miles of concrete streets and 1,200 miles of paved 2.52 alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests.

Courses of Funday	FY 2009-10 Budget		FY 2009-10 Est	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$8,024,756	136.1	\$8,275,303	111.2	\$14,962,768	144.2	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$3,385,266	0.0	\$2,115,974	0.0	\$902,304	0.0	
Total	\$11,410,022	136.1	\$10,391,277	111.2	\$15,865,072	144.2	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of Service Requests meeting service level agreements	80%	80%	80%
Number of lane mile of partial reconstruction	0	0	62
Number of square yard permanent concrete repair	56,000	36,000	56,000
Number of linear feet of curb and gutter repaired	74,000	40,000	74,000
FY 09-10 Performance Measure Status: Curb and Gutte Not on Track	er and Concrete Repair services	impacted by vacancies and hi	ring freeze

Service Target FY 2010-11:	Complete 80% of Service Requests within the Service Level Agreement of 90 days
Major Budget Items:	Increase funding level for 62 lane miles of partial reconstruction Maintained the current funding level for alley, curb & gutter and permanent concrete repairs
	Additional resources include reimbursement from Storm Drainage Management Fund

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#### **Subdivision Plat Review**

Department: Sustainable Development and Construction -Enterprise

2.53 Description: Subdivision provides information on subdivision regulations to internal and external customers and processes, reviews and formulates staff recommendations on subdivision applications in compliance with the Development Code, state law and accepted land use principals.

Source of Funds:	FY 2009-10 Bu	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$428,195	5.6	\$427,875	5.6	\$331,259	4.7
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$428,195	5.6	\$427,875	5.6	\$331,259	4.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of preliminary plats reviewed	144	150	120
Number of final plats reviewed	125	75	75
Number of Early Release	60	75	75
Number of customers served daily.	100	150	150
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11: Complete all preliminary plat reviews within 21 days of acceptance of application.

Major Budget Items: Eliminates one (1) FTE.

#### **Traffic Operations Maintenance**

#### **Department:** Public Works and Transportation

2.54 *Description:* This service installs and maintains traffic signals, signs, and pavement markings to allow safe and efficient traffic flow. Repairing traffic equipment quickly reduces the time motorists are exposed to safety issues and delayed by traffic congestion.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$5,182,054	79.5	\$5,089,152	71.9	\$3,865,589	53.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$981,473	0.0	\$1,645,360	0.0	\$1,880,318	0.0
Total	\$6,163,527	79.5	\$6,734,512	71.9	\$5,745,907	53.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of Streets with Acceptable Levels of Visible Striping	N/A	82.3	80
Service Quality - Traffic Signal Hardware Repaired Within SLA (60 Days)	N/A	100%	90%
Average Response Time in Minutes for Emergency Traffic Sign Calls	N/A	24.2	30
Average Response Time in Minutes for Emergency Signal Malfunction Calls	N/A	58.8	90

#### FY 09-10 Performance Measure Status:

Combined/Separated Service



Service Target FY 2010-11:	Complete 90% of permanent intersection repair for knocked down traffic signals within 60 days. Temporary repairs are made within 30 days.
Major Budget Items:	Consolidation: Signal Maint, Signal Const, Sign Maint, Traffic Mkgs, Fabrication, Inventory Mgt. 33 of 73 positions eliminated. Shift hours to respond to signal malfunctions reduced to M-F, 6AM to 8PM; Weekends 6AM-6PM.

## **Transportation Engineering**

#### **Department:** Public Works and Transportation

2.55 *Description:* This service provides traffic engineering to ensure safe and efficient traffic flow. Engineers design arterial signal progression, traffic signs, pavement markings, construction detours, and special events to increase traffic safety and mobility.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Est	timate	FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$2,823,071	29.8	\$2,423,134	29.9	\$2,189,184	27.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$388,619	0.0	\$522,152	0.0	\$609,594	0.0
Total	\$3,211,690	29.8	\$2,945,286	29.9	\$2,798,778	27.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of Traffic Signal Projects Completed on Schedule	N/A	99%	97%
Service Quality - % of Traffic Engineering Service Requests Completed Within SLA	95%	94%	90%
% Lane Closure Violations Corrected Within 24 Hours of Discovery	N/A	94%	98%
% of Traffic Signals With Working Communication to Central Computer	N/A	70%	90%

FY 09-10 Performance Measure Status: Combined/Separated Service Consolidation: Transportation Engineering, Signal Optimization, and Traffic Safety Inspection.

Service Target FY 2010-11: Complete 90% of traffic engineering service requests within SLA.

*Major Budget Items:* Consolidation:Transp Eng, Signal Ops, & Traffic Safety Insp. 12 of 30 positions eliminated. Traffic congestion & SLA for traffic safety issues will increase. Services eliminated: road humps, 4-way stops, no parking, crime watch & wayfinding signs.

#### **Transportation Planning**

**Department:** Sustainable Development and Construction

2.56 Description: This service provides technical analysis for transportation projects related to transit, bicycle and pedestrian facilities, freeways/tollways and thoroughfares. Focus is on the identification of transportation-related infrastructure that can be funded through bond programs and interagency partnerships needed to support economic development and enhance quality of life. There is significant collaboration with other City departments and outside agencies.

Source of Funds:	FY 2009-10 Budget Dollars FTE		FY 2009-10 Estimate Dollars FTE		FY 2010-11 Adopted Dollars FTE	
General Fund	\$625,414	5.9	\$610,065	5.9	\$532,679	7.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$81,900	0.0
Total	\$625,414	5.9	\$610,065	5.9	\$614,579	7.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of Transportation Planning work plan completed	90%	90%	90%
Percentage of Thoroughfare Plan amendments approved by Council that concur with staff recommednations	100%	100%	100%
Average number of months to complete a Thoroughfare Plan study	4	4	4
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:	Complete the Streetcar System Plan, 2011 Bike Plan, and continue development of a "Complete Streets" approach to roadway planning.
Major Budget Items:	Add one (1) FTE to manage new NCTCOG and federal transportation grant projects.

## **Trinity River Corridor Project Implementation**

#### **Department:** Trinity Watershed Management

2.57 Description: The Trinity River Corridor Project improves to the quality of life for the residents of Dallas and attracts visitors from across the country. This multiobjective project provides critical flood protection, recreational amenities, environmental restoration/preservation, transportation improvements, and economic development. Implementation of the projects is in accordance with the Trinity River Corridor Project Balanced Vision Plan.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Fullas.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$O	15.0	\$O	14.5	\$0	15.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,245,000	0.0	\$1,274,800	0.0	\$1,245,000	0.0
Total	\$1,245,000	15.0	\$1,274,800	14.5	\$1,245,000	15.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of Trinity River Corridor website survey respondents stating they either love or like the Project	70%	67%	70%
Average number of monthly customer contacts per FTE	40	37	40
Number of contracts awarded	N/A	7	8
Land Acquisition (acres)	90	132	99

Service Target FY 2010-11:	Continue design and construction of various components of the Trinity River Corridor Project in accordance with the Trinity River Corridor Project Balanced Vision Plan.
Major Budget Items:	None

## **Union Station**

#### **Department:** Convention and Event Services

2.58 *Description:* Union Station, a City of Dallas owned facility located at 401 S. Houston Street, Dallas Texas 75202 serves as a hub for the City's major transportation providers. The City leases space to the Dallas Area Rapid Transit's light rail system and AMTRAK. The department of Convention and Event Services is charged with the responsibility of administering the operations of Union Station.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$O	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$681,383	0.0	\$636,753	0.0	\$622,736	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$681,383	0.0	\$636,753	0.0	\$622,736	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Ratio of Revenue to Expense	46%	52%	53%
Average KW consumption at Union Station	452,000	330,000	332,000
Operation and maintenance cost per sq ft	\$4.00	\$3.95	\$3.86
Total Revenue	\$315,116.00	\$329,616.00	\$330,116.00
<b>FY 09-10 Performance Measure Status:</b> On Track			

Service Target FY 2010-11:	Maintain operation and maintenance cost \$3.86 per square foot in FY 2010/11
Major Budget Items:	None

#### **Urban Land Bank**

#### **Department:** Housing / Community Services

2.59 *Description:* Identifies properties which are reviewed for soundness of title and developability, referred to the County Attorney for foreclosure, and acquired for resale at below market pricing to developers of affordable, single-family homes that are constructed for sale to low-to-moderate income homebuyers.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$693,208	4.0	\$631,988	3.1	\$109,242	4.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$O	0.0	\$350,000	0.0
Total	\$693,208	4.0	\$631,988	3.1	\$459,242	4.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Ratio of properties sold/pending sale to total properties acquired	60%	40%	50%
Ratio of lot referrals confirmed as eligible to be filed in court to total number of lots reviewed	90%	90%	90%
Referrals of tax-foreclosed properties	300	300	300
Number of properties acquired	125	125	125

FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Produce approximately 100 new residential homes by FY2012 with commensurate increase in property tax receipts when homes are sold and placed on tax rolls.
Major Budget Items:	Additional Resources: Proceeds from property sales up to \$350,000.

#### Vendor Development

#### Department: Business Development & Procurement Services

2.60 Description: Business Development and Procurement Services (BDPS) encourages existing M/WBEs to do business with the City of Dallas. The Resource LINK Team has proven success in vendor recruitment and education with savings realized by the City due in part to this program. BDPS has marketed the Resource LINK Team (RLT) to be the "sales force" for the City with the simple goal of educating vendors on the City's processes which will ultimately result in more competition and better pricing on City contracts.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$166,617	2.0	\$170,374	2.3	\$140,562	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$166,617	2.0	\$170,374	2.3	\$140,562	2.0

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted				
Training sessions per FTE		17	20	15				
Number of training sessions conducted		35	40	30				
Number of awareness events held		157	165	77				
<b>FY 09-10 Performance Measur</b> On Track	re Status:							
Service Target FY 2010-11: To hold 77 vendor awareness events (reduced from 157 due to loss of COLP)								
Major Budget Items:	Eliminate funding for Community Outreach Liaison Program (COLP) (\$34,000).							

## Water Capital Funding

#### Department: Water Utilities

2.61 *Description:* Provides funding related to the Water Utilities Capital Improvement Program through the issuance of long and short term debt as well as cash funding to meet the City's Financial Management Performance Criteria (FMPC).

Source of Funday	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$251,128,478	0.0	\$201,417,934	0.0	\$252,754,883	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$251,128,478	0.0	\$201,417,934	0.0	\$252,754,883	0.0

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted			
Maintain minimum annual bond ordinance coverage FMPC goal of 1.50	1.55	1.37	1.59				
Annual % of actual to budgeted transfers for constru- transfers for construction to annual budgeted transfer	100%	53%	100%				
Actual cash transfers for construction - Actual annua Operating Budget to DWU's Capital Budget for cons	\$80,455,000.00	\$42,897,038.00	\$75,500,000.00				
FY 09-10 Performance Measure Status: Caution	y to construction. The	Due to wet weather impact on water sales, revenues are projected to be under budget reducing cash transfer to construction. The reduced capital funding will be managed with a combination of project delays and additional use of commercial paper.					

Service Target FY 2010-11: Provide 100% of funding needed for capital projects, including cash and payment of debt.

Major Budget Items:FY10 underrun includes \$37.6M in reduced cash transfers to construction, \$12M in debt service savings. FY11 includes \$3.2M<br/>for the Integrated Pipeline for Lake Palestine and a net reduction in overall debt service and cash transfers of \$1.7M

#### Water Production and Delivery

Department: Water Utilities

2.62 Description: Operation and maintenance of facilities to provide drinking water and fire protection to over 2.5 million people in the City of Dallas, 22 customer cities and DFW Airport. This includes a 24/7 operation of three water purification plants, both treated water and raw water pump stations, elevated storage tanks, and approximately 5,010 miles of distribution system. Leak detection and back-flow prevention programs reduce water loss and protect the community from cross connection contamination.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$104,740,328	584.4	\$98,610,046	572.5	\$100,404,142	589.8
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$104,740,328	584.4	\$98,610,046	572.5	\$100,404,142	589.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Annual percent of compliance with State and Federal Standards and Regulations for drinking water	100%	100%	100%
Cost per MG Treated	\$646.55	\$688.40	\$627.13
MG Treated - Million gallons of water provided	162,000	143,000	160,100
FY 09-10 Performance Measure Status:			

Service Target FY 2010-11:	Treatment plants will meet or exceed standards set by Federal & State regulatory agencies established for safe, drinkable water and provide uninterruptible service 100% of the time.
Major Budget Items:	FY10 underrun includes chemical and power savings of \$4.2M. FY11 includes increased funding of \$1.2M and 4.5 FTEs for repair/leak detection crews for 2010 Water Conservation 5-Year Strategic Plan initiatives and \$5M reduction in power expense.

## Water Utilities Capital Program Management

Department: Water Utilities

2.63 Description: This service provides management for capital improvement projects from inception through start-up. This service includes: long-range capital budget planning; contract procurement; administration of professional engineering / technical services; determination and evaluation of alternatives; determination and acquisition of right–of-way and other special requirements; administration and inspection of construction; development of "as-built" mapping; testing and start-up of the required improvements.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$12,988,222	165.9	\$12,801,405	164.3	\$13,213,687	169.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$12,988,222	165.9	\$12,801,405	164.3	\$13,213,687	169.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Design sheets updated per GIS Development & Maintenance FTE-Number of design sheets updated divided by 8 FTE's in the GIS Development & Maintenance Section	500	932	1025
Total capital projects awarded divided by total FTEs required to manage the Capital Program	\$1,766,124.00	\$1,661,595.00	\$2,049,112.00
Total value of capital projects awarded	\$293,000,000.00	\$273,000,000.00	\$346,300,000.00
<b>Y 09-10 Performance Measure Status:</b> On Track			

*Major Budget Items:* Reimbursements from TXDOT of approximately \$250k are not budgeted to occur in FY11.

## Zoning and Preservation

**Department:** Sustainable Development and Construction -Enterprise

2.64 *Description:* Zoning and Preservation provides information on regulations to internal and external customers and processes, reviews and formulates staff recommendations on development applications in compliance with the Development Code, state law and accepted land use principles.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funas:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,039,457	10.5	\$1,049,144	10.5	\$1,067,246	10.7
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$1,039,457	10.5	\$1,049,144	10.5	\$1,067,246	10.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Certificates of Appropriateness processed to Landmark per planner annually	50	50	50
Staff recommendation supported by City Council	85%	85%	85%
Zoning cases per planner annually	48	48	56
Requests for zoning changes/amendments processed annually	120	150	150

FY 09-10 Performance Measure Status:

4

Service Target FY 2010-11:	Implement procedures and processes for requests for the different kinds of zoning cases (general zoning, specific use permits, planned development districts) to facilitate processing and review.
Major Budget Items:	None





## **Clean, Healthy Environment**

# Dallas is a sustainable community with a clean, healthy environment

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## Key Focus Area 3: Clean, Healthy Environment

#### **Air Quality Compliance**

#### **Department:** Public Works and Transportation

3.1 *Description:* This service conducts regulatory investigations and inspections of industry and businesses with the potential to emit air pollutants. This includes gas stations, paint and body shops, used car lots and construction sites, as well as citizen complaints, targeting air pollutants that have the potential to be injurious to or to adversely affect human health and the environment. The ultimate goal is to achieve the 8-hour Ozone Standard. Air pollutants include smoke, mist, fumes, dust and odors.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$847,464	11.7	\$860,768	9.8	\$650,709	11.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$847,464	11.7	\$860,768	9.8	\$650,709	11.1

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
90%	91%	93%
90%	93%	91%
95%	96%	95%
755	763	825
	90% 90% 95%	90%         91%           90%         93%           95%         96%

Service Target FY 2010-11:	Maintain the percentage of regulated sources that are compliant with air regulations on the first annual investigation above 90%.
Major Budget Items:	This service is partially funded by TCEQ grant not to exceed \$530,421 and collects revenue from registration fees projected at \$401,165 for FY2010-11.

## **Air Quality Policies and Programs**

Department: Management Services

**3.2 Description:** OEQ's work helps reduce emissions that contribute to DFW's air quality issue: works with environmental agencies and regional partners to develop and implement State Implementation Plan; outreach and grant preparation to repair/replace older vehicles and construction equipment; develops policy recommendations for inclusion in SIP and City operations; evaluates emission sources and control technologies for industries in the DFW region; public outreach and education to raise awareness of the issue.

Source of Funder	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$163,178	2.0	\$136,087	2.0	\$130,909	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$163,178	2.0	\$136,087	2.0	\$130,909	2.0

100,000 110 700	2,900,000 115 220	3,000,000 115 150						
700	220	150						
		150						
7	8	8						
omote hybric	d, alternative fuel and plug-in	vehicle usage in the Central						
Air quality strategies identified       7       8       8         FY 09-10 Performance Measure Status: On Track       Implement incentives and develop infrastructure to promote hybrid, alternative fuel and plug-in vehicle usage in the Central Business District.       8       8								

Major Budget Items:

None

## Key Focus Area 3: Clean, Healthy Environment

#### **Ambient Air Monitoring**

**Department:** Public Works and Transportation

3.3 Description: This service operates four air monitoring networks that measure targeted air contaminants designated by the U.S. Environmental Protection Agency (EPA), Texas Commission on Environmental Quality (TCEQ) and Department of Homeland Security (DHS) to have the potential to be injurious to or to adversely affect human health and the environment. Measured air quality is compared to National Standards with the ultimate goal of attaining the current 8-hour ozone standard.

Source of Funds:	FY 2009-10 Budget		09-10 Budget FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$552,589	7.5	\$564,613	6.2	\$511,311	6.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$552,589	7.5	\$564,613	6.2	\$511,311	6.8

Performance	Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted			
Percent of valid samples collected	·	95%	97%	96%			
Air samples scheduled		N/A	400,000	408,000			
Air samples collected		410,000	380,000	385,500			
FY 09-10 Performance Measur On Track	e Status:						
Service Target FY 2010-11:	Maintain the percentage of valid samples	collected above 95% agai	inst the State Contract averag	e standard of 83.5%.			
Major Budget Items:		This service is partially funded by Texas Commission on Environmental Quality (TCEQ), Environmental Protection Agency (EPA) and Department of Homeland Security (DHA).					

## Key Focus Area 3: Clean, Healthy Environment

#### **Animal Collection**

#### Department: Sanitation Services

**3.4** *Description:* Provide prompt, humane, and effective collection and removal of dead animals (domesticated and wild) from residences, veterinary clinics, rights-ofway and other properties within the City to protect the quality of public health. Remains are delivered to the McCommas Bluff Landfill for proper disposal. The cost of these services are fully recovered through a combination of the Sanitation fee and direct charges to clinics and veterinarians.

Source of Funds:	FY 2009-10 Budget					FY 2010-11 Adopted		
	Dollars	FTE	Dollars	FTE	Dollars	FTE		
General Fund	\$516,663	9.6	\$353,985	7.1	\$329,922	6.0		
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0		
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0		
Total	\$516,663	9.6	\$353,985	7.1	\$329,922	6.0		

	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of service generated cases closed within SLA	99%	99%	99%
Cost per collection case	\$27.00	\$18.63	\$17.36
Number of reported collection cases served	19,190	19,000	19,000
<b>FY 09-10 Performance Measure Status:</b> On Track	<ul> <li>Image: A set of the set of the</li></ul>		

*Major Budget Items:* Reduction from FY10 budget in Salaries and FTEs (3.6) results from Department reallocation of supervisory staff, and from savings due to furlough and fuel costs.

#### **Brush/Bulk Waste Removal Services**

Department: Sanitation Services

3.5 Description: Brush and bulk waste pickup service to 250,000 customers who generate over 170,000 tons of bulky waste not suitable for disposal in the regular refuse service. Waste is removed from residences on a scheduled monthly basis to discourage illegal dumping. On-call service (Cost-Plus) is available for out-of-cycle waste removal at an additional volume-based cost to the citizen. Support is provided to the Department of Code Compliance Services by promptly removing out-of-cycle bulk waste.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Budget FY 2009-10 Estimate		timate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$12,396,374	157.5	\$12,468,714	125.5	\$11,201,110	141.0	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$0	0.0	\$0	0.0	\$60,000	0.0	
Total	\$12,396,374	157.5	\$12,468,714	125.5	\$11,261,110	141.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% Cases closed within SLA	99%	99%	99%
Cost per customer served	\$52.00	\$52.65	\$49.99
Cost of service per ton	\$62.00	\$49.95	\$66.00
Brush/Bulk tons collected annually	200,000	251,625	170,000
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:	Reduce cost by 3% by re-distributing routes more evenly and improving equipment usage
Major Budget Items:	Reduction from FY10 budget due to furlough and fuel savings. Brush tonnage in FY10 increased due to February 2010 snow storm. Contract support cost of \$1.7M for storm clean up is allocated between Brush and Residential Refuse Collection.

## Key Focus Area 3: Clean, Healthy Environment

## **City Facility Services**

#### Department: Sanitation Services

Description: Provide garbage and recycling collection from approximately 230 City-owned facilities (such as libraries, recreation centers, fire and police stations) 3.6 using a contract waste hauling service. This service also includes placing numerous recycling drop-off stations at key locations citywide - aimed at increasing multi-family recycling and supplementing the residential recycling program.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adop	Y 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$950,771	0.0	\$951,309	0.0	\$850,988	0.0	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$O	0.0	\$O	0.0	\$0	0.0	
Total	\$950,771	0.0	\$951,309	0.0	\$850,988	0.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Cost Per Recycle Drop-off Site	\$594.00	\$628.00	\$619.00
Annual cost per facility for service	\$3,201.00	\$3,224.00	\$2,775.00
Recycle Drop-off Sites	334	334	354
Recyclables Collected (tons)	4,500	3,297	4,500

Service Target FY 2010-11:	Collect 4,000 or more tons from neighborhood recycling drop-off sites in FY 2010-11
Major Budget Items:	Reduction of \$100,000 in FY11 expenses is based on increasing efficiency of recycling contract usage.

## **Community Centers - MLK/WDMC**

#### **Department:** Housing / Community Services

3.7 Description: To implement cultural and needs based programs at the Martin Luther King, Jr. and West Dallas Multipurpose Community Centers. To provide Social Services to prevent homelessness and to rapidly re-house those that become homeless.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,226,664	17.6	\$1,282,899	19.3	\$1,099,134	14.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$2,268,501	0.0	\$1,054,291	0.0	\$1,183,935	0.0
Total	\$3,495,165	17.6	\$2,337,190	19.3	\$2,283,069	14.8

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of customers reporting service satisfaction	80%	95%	95%
Average monthly rate per leased space	\$520.00	\$1,307.00	\$1,307.00
Average Amount of financial assistance	\$1,600.00	\$1,450.00	\$1,450.00
Total number of clients assisted (financial, food, referrals, donations)	14,880	38,500	38,000

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Increase the number of citizens who visit the center by 1%.

Major Budget Items: Additional Resources: TDHCA - HPRP \$395,158 HUD - HPRP \$579,093 TXU Energy Aid \$209,684

#### **Compliance Assistance and Assessments**

Department: Management Services

**3.8 Description:** Conducts internal environmental audits at City facilities; identifies legal risks related to compliance with state and federal environmental laws and regulations, as well as with City policies and procedures; minimizes identified financial risks; consults with clients on developing action plans for regulatory compliance; provides expert knowledge of current regulations; communicates grant opportunities; and supports strategy development for anticipating future environmental rule changes.

Course of Funday	FY 2009-10 Bi	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$64,035	3.0	\$53,402	3.0	\$0	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$109,111	0.0	\$109,111	0.0	\$169,280	0.0
Total	\$173,146	3.0	\$162,513	3.0	\$169,280	3.0

•		
30%	30%	35%
0	0	0
80%	85%	90%
90	90	90
	0 80%	0 0 80% 85%

•	
Major Budget Items:	In FY11 this service is 100% reimbursed by Storm Drainage Management Fund.

#### **Comprehensive Homeless Outreach**

**Department:** Housing / Community Services

**3.9 Description:** Service funds for contract operation of the Bridge, Homeless Housing Services and Homeless Administration. To serve individuals who are homeless and assist the most vulnerable residents of our city meet their basic needs of shelter, food and employment. This is done using a continuum of care method that includes outreach, intake and assessment services, casework services, supportive services, transitional and permanent supportive housing, with the goal of regaining economic self-sufficiency.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$5,104,733	9.0	\$5,314,433	10.0	\$5,250,188	15.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$4,587,836	12.0	\$4,587,836	9.0	\$4,438,850	13.0
Total	\$9,692,569	21.0	\$9,902,269	19.0	\$9,689,038	28.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of clients staying in permanent supportive housing for seven (7) months or longer	85%	81%	81%
Percentage of reduction in chronic homelessness	2%	1%	1%
Percentage of clients assessed that are referred to housing programs	75%	97%	97%
Percentage of homeless project initiatives that meet target/goals	87%	80%	80%

#### FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Ensure provision of services to persons that are homeless with 100% compliance with federal, state and local rules and regulations, and reduce the percentage of residents who feel homelessness is a major problem to 35% by 2010
Major Budget Items:	\$810K pass through to MDHA from Dallas County Additional Resources: CDBG \$25,000; HOME \$949,702; ESG \$343,436; Gateway SHP/HUD \$701,906; SHP/HUD \$411,633; Shelter Plus Care/HUD \$1,467,648; HOPWA \$551,760; HPRP \$263,185

## Key Focus Area 3: Clean, Healthy Environment

#### **Dallas Animal Services**

#### Department: Code Compliance Services

3.10 *Description:* The Code Compliance Animal Services division fosters a cleaner, healthier city environment by using a quality management system to provide for the care and control of animals, management of an animal shelter facility, and public information and education on animal issues. Additionally, Code Compliance partners with various animal welfare organizations to address animal issues within the City of Dallas.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$7,229,841	120.3	\$6,788,493	118.8	\$6,609,654	121.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$500,000	0.0	\$210,351	0.0	\$447,000	0.0
Total	\$7,729,841	120.3	\$6,998,844	118.8	\$7,056,654	121.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of animal adoptions	2,600	2,777	2,800
Number of animal impoundments	37,713	35,635	36,000
Number of pets registered	55,612	51,362	55,612
Number of loose and loose/aggressive animal calls from citizens	24,857	18,823	20,000

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Increase the number of pets registered to 55,612.

*Major Budget Items:* The proposed FY10-11 Budget decrease is due to a reduction in management staff, additional furlough days and savings in light and power, fleet fuel and lube, communications and PC leasing costs.

## **Dental Health Services**

#### **Department:** Housing / Community Services

3.11 *Description:* Contracted services to provide preventative dental services to children and youth through age 19, currently at four dental clinics: Bluitt Flowers, DeHaro Saldivar, East Dallas Clinic and Vickery Meadows with the addition of the Southeast Dental Center scheduled to open in September 2010.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adop	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$96,090	0.0	\$96,090	0.0	\$100,000	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$200,000	0.0	\$200,000	0.0	\$200,000	0.0
Total	\$296,090	0.0	\$296,090	0.0	\$300,000	0.0

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
35%	40%	40%
\$641.00	\$699.00	\$475.00
\$118.00	\$181.00	\$150.00
461	457	420
	\$641.00 \$118.00	\$641.00 \$699.00 \$118.00 \$181.00

Service Target FY 2010-11:	Maintain 40% or more reduction in tooth decay as measured in 6 and 12 month visits.
Major Budget Items:	Eliminated GF portion of this service which provided dental health services to senior adults aged 60 and above.
	Additional Resources: CDBG-Community Dental Care contract for \$200K provides dental services to children and youth through age 19.

## **Emergency Social Services Contract**

#### **Department:** Housing / Community Services

3.12 *Description:* Contract with non-profit organization to provide financial assistance, clothing, food, and supportive services funded through public and private sources to economically disadvantaged families experiencing a temporary financial crisis.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Est	imate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$5,822,171	0.0	\$2,880,085	0.0	\$2,942,086	0.0
Total	\$5,822,171	0.0	\$2,880,085	0.0	\$2,942,086	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of clients maintaining stable housing for at least six months, as measured by contractor survey	78%	79%	78%
Costs per households in stable housing	\$483.00	\$1,088.00	\$1,100.00
Average Costs Per Client	\$1,500.00	\$859.00	\$1,208.00
Clients Served	3,800	3,000	3,000

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: 78% of clients maintaining stable housing for at least six months.

Major Budget Items:

Additional Resources: Emergency Shelter Grant (ESG) \$388,551 HPRP \$2,776,457

## **Environmental Enforcement, Compliance, and Support (Legal Services)**

Department: City Attorney's Office

3.13 *Description:* The Environmental Enforcement, Compliance, and Support service prosecutes environmental violations, manages environmentally-related litigation and provides legal advice to City departments regarding environmental compliance to protect natural resources.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funas:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.9	\$15,001	0.9	\$0	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$O	0.0
Additional Resources	\$96,114	0.0	\$96,114	0.0	\$86,474	0.0
Total	\$96,114	0.9	\$111,115	0.9	\$86,474	1.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of notices sent, repair agreements entered, litigation filed, or matters resolved through compliance for environmental issues	85	82	80
Number of storm water complaints filed	130	132	130

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Protect environmental resources for taxpayers. Continuation of on-going litigation or pre-litigation on 100% of properties referred.

Major Budget Items: Service is fully funded through reimbursement from Storm Drainage Management Fund.

## **Environmental Management System (EMS) and Environmental Compliance**

Department: Park and Recreation

3.14 Description: Provides for the continued management of the department's 1) Environmental Management System (EMS); 2) management of Storm Water Drainage Management Fund (SDM); and 3) environmental compliance program corresponding to the EPA Consent Decree. Managing the EMS and insuring environmental compliance for this large department requires continuous monitoring through internal inspections, assessments, audits, training and documentation.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Est	timate	FY 2010-11 Ado	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$335,235	10.0	\$317,140	10.0	\$112,884	10.4	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$221,657	0.0	\$221,657	0.0	\$436,987	0.0	
Total	\$556,892	10.0	\$538,797	10.0	\$549,871	10.4	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage reduction in the number of non-conformances issued from ISO 14001 audits	N/A	4%	4%
Number of annual employee training hours	2,300	2,524	2,500
Number of compliance assessments and/or inspections performed	80	102	95
Number of EMS, regulatory and Stormwater classes offered	73	119	110

Service Target FY 2010-11:	Continual improvement on objectives and targets to meet the EMS
Major Budget Items:	Increased Storm Drainage Management Fund reimbursements

## **Environmental Management System (EMS) and Sustainability**

Department: Management Services

3.15 *Description:* Provides for one of the City's key environmental priorities: the City's Environmental Management System (EMS), also referred to as ISO14001:2004. OEQ provides management of environmental initiatives across 13 City departments and ensures compliance with the USEPA/DOJ Consent Decree. The EMS improves the City's environmental performance and conforms to the Environmental Policy.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$60,652	10.0	\$0	10.0	\$33,703	7.9
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	<b>\$</b> 0	0.0
Additional Resources	\$779,813	0.0	\$714,934	0.0	\$663,836	0.0
Total	\$840,465	10.0	\$714,934	10.0	\$697,539	7.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Departments on Track for Achieving Objectives and Targets	90%	92%	92%
Average number of departmental non-conformances following an EMS Internal Audit	10	7	4
EPA Consent Decree Reporting/Two Reports per year	2	2	2

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Complete assessment and revison of citywide and multi-departmental Objectives and Targets.

Major Budget Items: Reductions include one Assistant Director I and two Environmental Coordinator positions.

#### **Environmental Outreach**

#### Department: Management Services

3.16 *Description:* Provides educational and public awareness activities required by the USEPA/DOJ Consent Decree to expand the reach of the City's environmental message, including City employees, Dallas residents and interest groups. These goals are achieved by sponsorship of major events; speaking engagements; exhibition of green initiatives; a monthly newsletter; and recognizing Environmental Stewardship Award winners among City employees.

Source of Funds:	FY 2009-10 Budget			FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$45,438	1.0	\$30,502	1.0	\$0	1.0	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$30,083	0.0	\$30,083	0.0	\$60,457	0.0	
Total	\$75,521	1.0	\$60,585	1.0	\$60,457	1.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% increase attendance at Earthfest from FY09	5%	35%	10%
% of people surveyed that believed they increased environmental knowledge at event	95%	95%	95%
Average cost per event	\$250.00	\$235.00	\$200.00
Outreach events	55	70	80

On Track

Service Target FY 2010-11:	Develop three K-12 modules to supplement the City's Environmental Education Initiative in local independent school districts.
Major Budget Items:	In FY11 this service is 100% reimbursed by Storm Drainage Management Fund Management.

## **Green Building Program Office**

Department: Sustainable Development and Construction -Enterprise

3.17 Description: This service provided for the development and implementation of green building and site development codes, programs, and policies. This included stakeholder coordination, education, training, permitting and inspection services within Building Inspection. This service is being eliminated; however, tasks associated with the implementation of the Green Building Code are being integrated into the Construction Plan Review & Permitting and Field Inspections services for FY 2010-11.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$450,000	5.9	\$358,462	5.0	\$0	0.0
Total	\$450,000	5.9	\$358,462	5.0	\$0	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Inspections per FTE (3 Green inspectors)	350	350	N/A
Plan reviews per FTE (1 plan reviewer)	1,300	1,310	N/A
# Training events conducted	25	25	N/A
# Residential permits meeting ordinance	1,000	1,100	N/A
FY 09-10 Performance Measure Status: New De Caution	evelopment Activity was lower than pred	icted.	

Service	Target FY 2010-11:	
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Major Budget Items:

6 positions will be eliminated. Tasks associated with the implementation of the Green Building Code are being integrated into the standard operating procedures of plan review and permitting and field inspection.

## **HIV/AIDS Housing and Services**

**Department:** Housing / Community Services

3.18 *Description:* Provides housing assistance and support services for persons living with HIV/AIDS and their families in the Dallas eligible metropolitan statistical area

Source of Funds:	FY 2009-10 Budget		FY 2009-10 E	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$3,533,330	5.0	\$3,497,839	5.0	\$3,603,958	5.0	
Total	\$3,533,330	5.0	\$3,497,839	5.0	\$3,603,958	5.0	

Performance	Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted			
Households with Access to Care a	ind Services	475	455	455			
Households with Housing Stability		N/A	N/A	576			
Cost Per Household Served		\$7,598.00	\$5,461.00	\$5,436.00			
Households Served		650	647	650			
FY 09-10 Performance Measure Status: On Track							
Service Target FY 2010-11: Increase housing stability and access outcomes from 87% to 89%							
Major Budget Items:	Additional Resources: Housing Opportunities for Persons with AIDS (HOPWA)						

## **Illegal Dump Team - Criminal Investigations and Arrests**

**Department:** Court and Detention Services

3.19 Description: The Illegal Dump Team (IDT) conducts criminal investigations of illegal dumpsites and arrests of individuals violating city, state, and federal laws related to illegal dumping and crimes involving stormwater and other environmental violations. This includes monitoring chronic dumpsites, filing criminal cases, and enforcing the Illegal Idling, Unsecured Loads and Scrap Tire Ordinances.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	5.9	\$0	5.5	\$0	8.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$467,320	0.0	\$432,809	0.0	\$586,196	0.0
Total	\$467,320	5.9	\$432,809	5.5	\$586,196	8.1

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of citations issued for illegal idling	105	175	231
Number of arrests of environmental violators	52	60	78
Number of criminal cases filed	94	78	85
Number of citations issued for environmental violations	225	357	402

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Increase the number of environmental arrests.

*Major Budget Items:* The number of Marshals providing environmental enforcement would increase from 6 to 8. This service is fully reimbursed by Storm Drainage Management Fund.

#### Immunizations

#### **Department:** Housing / Community Services

3.20 Description: Provides immunizations to children and adults. Community outreach and education on vaccines are provided to all ages with the primary focus on children under age 2. Services are offered at West Dallas Multi-Purpose Center. Immunizations are accessible to all residents in the City of Dallas. Annual influenza immunizations are provided for high-risk adults and persons 65 years and older.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$0	0.0	\$0	0.0	\$0	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of customers satisfied that received services	N/A	N/A	N/A
Immunization rate	N/A	N/A	N/A
Number of immunizations administered per clinic	N/A	N/A	N/A
Number of vaccines administered	N/A	N/A	N/A

FY 09-10 Performance Measure Status:

#### Service Target FY 2010-11:

Major Budget Items: Service eliminated FY09-10. The additional cost is for closing facilities and personnel.

## Landfill Services

#### Department: Sanitation Services

**3.21** *Description:* Provide a competitive market for waste disposal of both residential and commercial customers in a reliable, safe and effective manner, while advancing the city's environmental programs and creating positive net revenue to the General Fund. This service is both self supporting and supportive to the General Fund.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$17,687,842	141.8	\$16,152,090	142.6	\$16,378,568	149.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$80,000	0.0
Total	\$17,687,842	141.8	\$16,152,090	142.6	\$16,458,568	149.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Consumption of less than 5% of landfill space annually	2%	2%	2%
% of Customers Served within SLA	96%	96%	96%
Revenue generated from commercial customers	\$23,502,370.00	\$19,537,080.00	\$21,535,696.00
Number of tons of waste received at landfill	1,704,252	1,550,000	1,600,000
FY 09-10 Performance Measure Status: Caution	e soft economic market has resulted in rec	luced revenue and tonnage.	

Service Target FY 2010-11:	Increase amount of commercial waste secured by disposal contracts to 40% as means to further stabilize revenue stream.
Major Budget Items:	Reduction from FY10 budget expenses due primarily to delayed capital construction costs and reduced fuel prices. Department will fill vacant FTE positions early in FY11.

## Major Systems Repair Program

**Department:** Housing / Community Services

**3.22** *Description:* Provides zero-interest, deferred payment loans up to \$17,500 to low-to-moderate income, owner-occupied households for repair and/or replacement to basic home systems (plumbing, electrical, HVAC, and roof). Grant funds are included to address lead based paint. This service is funded through Federal Grant Funds.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars FTE		Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,498,372	0.0	\$1,498,372	0.0	\$1,501,500	0.0
Total	\$1,498,372	0.0	\$1,498,372	0.0	\$1,501,500	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of homeowners assisted who are satisfied with services provided	100%	100%	100%
Average repair cost per home assisted	\$10,000.00	\$10,000.00	\$13,000.00
Number of applications submitted for assistance	450	908	908
Number of home repair loans provided	150	145	120

Service Target FY 2010-11:	Provide assistance with home repairs to homeowners and hold output constant even though labor and material costs are increasing
Major Budget Items:	Additional Resources: Community Development Block Grant (CDBG) \$1,501,500

## **Neighborhood Code Compliance Services**

#### Department: Code Compliance Services

**3.23 Description:** Neighborhood Code Compliance Services fosters clean, healthy neighborhoods by enforcing City Codes for residential/commercial properties, conducting restaurant/bar inspections, providing mosquito abatement and demolishing structures ordered by the Judiciary. A quality management system is used to effectively achieve clean and code compliant communities. The goal is to reduce and discourage repeat violators by utilizing intensified educational campaigns, swift enforcement and effective sanctions.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars FTE		Dollars	FTE
General Fund	\$15,403,054	267.5	\$15,875,142	266.3	\$15,035,963	259.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,636,665	7.0	\$1,611,829	7.0	\$1,560,875	8.0
Total	\$17,039,719	274.5	\$17,486,971	273.3	\$16,596,838	267.1

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Ratio of proactive Service Requests created by officers to total Service Requests received	50%	55%	55%
Reduction in the number of Quality Service Requests (call back complaints) as compared to same period last year	30%	42%	40%
Number of Food Establishment Inspections Conducted Per FTE - Sanitarian	560	932	900
Total Mosquito Control Activities	14,750	15,311	15,100

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Increase proactive service request to 55%.
Major Budget Items:	For FY10-11, the Multi-Tenant inspection program is consolidated into Neighborhood Code. The proposed Budget decrease is due to the reduction of administrative and manager positions. Budget includes \$600,000 increase for demolition (\$1.1M total).

## Neighborhood Integrity and Advocacy (Legal Services)

Department: City Attorney's Office

**3.24** *Description:* Provides legal services to many city departments to increase quality of life for citizens in the city through civil enforcement of code and zoning violations, criminal nuisances, and fair housing laws and to increase the diversity of owner-occupied housing stock.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	•		FTE	Dollars	FTE
General Fund	\$881,631	11.6	\$809,841	11.4	\$792,152	11.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$2,964,901	30.1	\$2,409,017	27.5	\$2,197,571	26.5
Total	\$3,846,532	41.7	\$3,218,858	38.9	\$2,989,723	37.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of code lawsuits resolved	396	2,376	2,494
Number of cases handled by community court	4,850	3,028	3,200

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Increase number of code lawsuit cases resolved by 5%. Increase number of community court cases handled by 10%.

*Major Budget Items:* Service is reduced by 1 general fund and 1 grants attorney position. Grants budget for FY 09-10 included one time startup cost for the new South Oak Cliff Community Court.

## **Neighborhood Nuisance Abatement**

#### Department: Code Compliance Services

3.25 Description: Code Compliance Neighborhood Nuisance Abatement is responsible for bringing code violations into compliance after enforcement options have been exhausted as specified in the Dallas City Code to fulfill Council's objective to produce a clean, healthy environment. This program utilizes a quality management system to abate high weeds, litter, obstructions, closure of vacant structures, graffiti removal, and heavy clean cases.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$5,765,779	107.5	\$5,497,097	105.3	\$5,200,091	104.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,261,057	4.0	\$1,204,380	4.0	\$1,203,971	4.0
Total	\$7,026,836	111.5	\$6,701,477	109.3	\$6,404,062	108.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of cases closed by SLA	98%	99%	98%
Number of lots mowed daily per mowing crew	0	0	15
Number of lots mowed and cleaned	22,000	25,504	24,000
Number of tires picked up annually	30,000	18,498	19,000

On Track

Service Target FY 2010-11: Increase the number of abated violations to 29,000 (includes mowing, clearing, graffiti abatement and closures).

*Major Budget Items:* The proposed FY10-11 Budget decrease is due to a reduction in salary cost and savings in fleet fuel and lube, communications and PC leasing.

## Non-Hazardous Spill Response and Environmental Inspections of City Facilities

Department: Management Services

**3.26 Description:** Per the USEPA/DOJ Consent Decree, State rules and City of Dallas Administratrive Directives this essential service provides: 1) required cleanup and root cause investigation of City spills; and 2) assistance to Consent Decree facilities (41) with improving environmental compliance and best management practice (BMPs) implementation per the Used Oil Program, a major component of the City Storm Water Management Plan (SWMP).

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Esti		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$250,000	3.6	\$230,116	3.6	\$250,000	3.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$180,920	0.0	\$180,920	0.0	\$154,535	0.0
Total	\$430,920	3.6	\$411,036	3.6	\$404,535	3.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Average cost per spill based on Environmental Incident Cost Worksheet	\$581.00	\$600.00	\$600.00
Number of non-hazardous spills responded to	300	212	280
Number of environmental inspections conducted	850	873	850

Service Target FY 2010-11:

Continue to reduce the frequency of inspections conducted at each facility due to increased environmental compliance.

*Major Budget Items:* This service provides funding for the completion of Texas Commission on Environmental Quality (TCEQ) mandated corrective actions at 4 remaining City of Dallas Leaking Petroleum Storage Tank (LPST) sites, not to exceed \$250,000.

## **People Helping People - Volunteer Home Repair**

**Department:** Housing / Community Services

3.27 Description: Provides for minor exterior repair services to single family homes through volunteers and contract services to lower income, elderly, and disabled homeowners. PHP creates collaborates with groups to provide free voluntary labor and resources totaling over 5,000 hours and leveraging over \$1,000,000 in donated time and resources.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,153,444	10.0	\$1,153,444	10.0	\$1,242,127	10.0
Total	\$1,153,444	10.0	\$1,153,444	10.0	\$1,242,127	10.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of homeowners who complete surveys who are satisfied with services provided	100%	100%	100%
Average cost of materials used to make repairs to each home assisted	\$750.00	\$780.00	\$780.00
Participating volunteers	4,000	3,500	3,800
Number of low income owner-occupant homes that receive minor exterior repairs and specialty services; AC units, heaters, glass installation and pest control	350	350	385

FY 09-10 Performance Measure Status:

On Track

Of the 350 homes repaired, 150 were through volunteer contributions which have no financial impact on the budget allocated.

Service Target FY 2010-11:	Engage 4,000+ volunteers for a total of 50,000+ hours valued at \$1,000,000 to provide exterior home repairs for low-income households
Major Budget Items:	Additional Resources: Community Development Block Grant (CDBG) \$1,242,127

#### **Relocation Assistance**

#### Department: Sustainable Development and Construction

3.28 Description: This service provides services to persons/businesses displaced as a result of acquisition of property for public purposes in compliance with Dallas City Code and federal regulations. This program provides moving expense payments to eligible displaced persons and businesses. This program also provides replacement housing payments to eligible displaced persons to purchase decent, safe and sanitary housing.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$O	3.2	\$0	3.2	\$0	4.9
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$817,106	3.0	\$590,043	3.0	\$479,846	1.3
Total	\$817,106	6.2	\$590,043	6.2	\$479,846	6.2

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Percentage of relocation cases that follow federal (URA & HUD) and local (Chapter 39A) procedures.		100%	100%	100%	
Cases processed per FTE.		7	9	15	
Number of cases processed (closed)		35	48	60	
<b>FY 09-10 Performance Measur</b> On Track	e Status:				
Service Target FY 2010-11:	Provide 60 eligible households/businesse	es with replacement housir	ng and/or moving expense pay	ments.	
Major Budget Items:	FY 2010-11 Proposed Budget reflects a reduction in CDBG funding for salaries and relocation payouts and an increase in reimbursements from Bond Program funds for Public Works/Transportation and Dallas Water Utilities projects				

## **Residential Refuse Collection**

#### Department: Sanitation Services

**3.29** *Description:* Collection, transfer and disposal of approximately 282,622 tons of waste generated from 236,136 residential households as well as 5,600 commercial accounts in Dallas. This service is financially self-supporting through the monthly Sanitation fee.

Source of Funds:	FY 2009-10 B	FY 2009-10 Budget FY 2009-10 Estimate		timate	ate FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$31,303,217	389.2	\$31,893,247	425.7	\$31,824,601	419.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$31,303,217	389.2	\$31,893,247	425.7	\$31,824,601	419.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of on-time collection pickups (annually)	99.99	99.99	99.99
Cost per customer served (refuse)	\$132.00	\$135.00	\$134.00
Garbage Collected (Tons)	259,504	261,052	260,000

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Improve "missed service" response time to less than 2.0 days on average.

*Major Budget Items:* FY11 reflects the first full year of OneDAY Dallas which reduces expenses by \$1.4M over current year estimate (which includes allocation for storm cleanup). Furlough, salary cuts, and fuel savings are \$1.7M, while Day Labor increases by \$1.1M.

## **Senior / Medical Transportation Services**

**Department:** Housing / Community Services

**3.30 Description:** Provide transportation, including access to "door-to-door" service, to medical and health related destinations for senior citizens and disabled persons. Citizens residing in targeted zip codes who have a need for medical transportation will contact program staff with specific needs. Workers will determine eligibility, make recommendations, and schedule the appropriate transportation services.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$136,236	3.0	\$107,553	3.3	\$130,797	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$75,000	2.0	\$75,000	2.0	\$75,000	2.0
Total	\$211,236	5.0	\$182,553	5.3	\$205,797	5.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Medical appointments kept	95%	95%	95%
Customer satisfaction level	90%	95%	95%
Operational cost per van ride	\$40.00	\$41.00	\$45.00
Number of rides to and from medical facilities (senior citizens and disabled persons)	4,000	4,500	4,550

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Increase the amount of rides provided to and from medical facilities.
Major Budget Items:	Additional Resources: Community Council of Greater Dallas \$75,000

#### **Senior Services**

#### **Department:** Housing / Community Services

3.31 Description: Program provides services to the community regarding senior issues on behalf of the 143,000 adults, 60 years and older in Dallas, Texas. Senior Services assist approximately 4,000 elders through education, outreach and referrals. The program also provides staff support for the City Council appointed Senior Affairs Commission and its various committees. Ombudsman services resolve issues and coordinate services.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$160,461	1.0	\$141,711	1.1	\$103,649	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$262,920	2.0	\$370,894	2.0	\$380,024	2.0
Total	\$423,381	3.0	\$512,605	3.1	\$483,673	3.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of clients following up on referrals	N/A	75	75
Percent of customers satisfied or better with service provided	90%	90%	90%
Percent of families reporting improved lifestyles	95%	95%	95%
Older adults receiving services	5,000	5,590	6,000

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Increase the number of older adults served by 2%

 Major Budget Items:
 Funding includes Sr. Employment Initiative contract \$38K

 Additional Resources:
 CDBG Geriatric Health Services contract with Parkland Hospital Systems \$129,677; CDBG City Office of Senior Affairs \$165,347

 and Sr. Services Program contract \$85K

## **Storm Drainage Management Fund**

Department: Public Works and Transportation – Storm Drainage Management

**3.32 Description:** This service reimburses City departments for activities in support of compliance with the stormwater discharge permit issued by the Texas Commission on Environmental Quality (TCEQ). These activities include maintenance of the storm drainage system, stormwater pollution prevention, and enforcement and education measures to comply with federal, state and local requirements.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$44,674,000	0.0	\$48,153,846	0.0	\$50,118,965	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$44,674,000	0.0	\$48,153,846	0.0	\$50,118,965	0.0

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
\$44,674,000.00	\$47,844,976.00	\$48,233,910.00
62	79	70
20,000	22,286	25,000
528,000	528,000	528,000
	\$44,674,000.00 62 20,000	\$44,674,000.00         \$47,844,976.00           62         79           20,000         22,286

*Major Budget Items:* FY09-10 revenue estimate increased based on new accounts. Proposed expenses for FY10-11 funded by projected revenue of \$48.2M and \$1.9M from fund reserve.

# Storm Water Management Program

#### **Department:** Public Works and Transportation

**3.33 Description:** This service is responsible for managing compliance with the City's Stormwater Permit issued by the Texas Commission on Environmental Quality (TCEQ) and associated state and federal regulations. These efforts include conducting inspections, public outreach, creek and stream monitoring and other required tasks and programs. This service is 100% reimbursed from the Storm Drainage Management Fund.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Fullas.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	53.0	\$0	50.9	\$0	48.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$4,466,350	0.0	\$4,458,015	0.0	\$3,890,960	0.0
Total	\$4,466,350	53.0	\$4,458,015	50.9	\$3,890,960	48.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of individuals surveyed who plan to change at least one behavior to prevent storm water pollution after receiving information from an outreach activity/event	82%	84%	83%
Percentage of stormwater discharge complaints responded to within required time.	95%	100%	97%
Number of enforcement citations, notice of violation, and outside complaints filed	1,000	1,036	1,055
Sum of base activities including industrial and construction inspections, presentations, publications, and wet and dry weather sampling	9,155	9,190	9,180

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Complete the Texas Commission on Environmental Quality renewal process for the City's Stormwater permit.
Major Budget Items:	Three positions transferring to City GIS Services and two position eliminated. This service is funded by the Storm Drainage Managment Fund.

## **Substance Abuse Treatment Contracts**

**Department:** Housing / Community Services

3.34 *Description:* Contract with non-profit organization to provides residential substance abuse treatment to low-to-moderate income adolescents.

Course of Funday	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$O	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$65,000	0.0	\$65,000	0.0	\$65,000	0.0
Total	\$65,000	0.0	\$65,000	0.0	\$65,000	0.0

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Relapse Rate		25%	15%	25%
Cost Per Patient		\$3,600.00	\$4,300.00	\$4,300.00
Average Costs Per Patient Treatment Days		\$118.00	\$140.00	\$140.00
Patients Served		18	15	15
<b>Y 09-10 Performance Measure Status:</b> Caution	<u>V</u>	Clients this year have serious addictions, prima treatment than anticipated. This has reduced th		

Major Budget Items: Increase in cost per patient is due to clients requiring longer treatment.

Additional Resources: Community Development Block Grant: \$65,000

## **Waste Diversion Service**

#### Department: Sanitation Services

**3.35 Description:** Waste Diversion encourages environmental stewardship and resource preservation to reduce the amount of waste entering the City's landfill. Waste Diversion programs include the highly successful weekly recycling collection program, OneDAY Dallas; aggressive recycling education and outreach programs; brush grinding; and Household Hazardous Waste Collection. This service recovers revenues to the General Fund through the monthly residential Sanitation fee and from the sale of recyclable materials.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$11,606,589	108.5	\$11,807,247	97.7	\$12,162,776	132.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$77,901	0.0
Total	\$11,606,589	108.5	\$11,807,247	97.7	\$12,240,677	132.1

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
50%	56%	63%
99%	99%	99%
29	30	32
53,668	45,484	50,000
	50% 99% 29	50%         56%           99%         99%           29         30

FY 09-10 Performance Measure Status:

On Track

*Service Target FY 2010-11:* Pilot small business recycling as outreach to commercial markets; increase overall diverted tonnage by >5%.

*Major Budget Items:* Expenses and FTEs increase in FY11 from the allocation of OneDAY Dallas staff - with a corresponding decrease in the Residential Refuse service. Increased expenses are offset by full furlough implementation and fuel cost savings.

#### **Wastewater Collection**

#### Department: Water Utilities

**3.36 Description:** Provide operation and maintenance of approximately 4,250 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater, including internal pipeline inspection and cleaning, root control, rehabilitation and replacement of mains, detection and mitigation of inflow and infiltration sources, and flow monitoring.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Fullas.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$16,851,308	236.2	\$17,103,760	236.9	\$16,477,259	240.4
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$16,851,308	236.2	\$17,103,760	236.9	\$16,477,259	240.4

Performance	Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted			
Percentage of sewer system clean	ed annually - Miles Clean / Total Miles of System	37%	40%	36%			
Miles of sewer cleaned - Maintena velocity pressure cleaners and me	nce of the sanitary sewer system utilizing high chanical cleaning	1,565	1,700	1,500			
FY 09-10 Performance Measur On Track	e Status:						
Service Target FY 2010-11: Maintain and clean 36% and televise 5% of the system.							
Major Budget Items:	FY10 overrun due to equipment, material	FY10 overrun due to equipment, materials and chemicals for additional contract work to clean sewer mains.					

## **Wastewater Treatment**

#### Department: Water Utilities

3.37 Description: Operate and maintain two wastewater treatment plants that treat domestic and industrial wastewater and process and dispose of biosolids as a service for citizens of Dallas and 11 customer cities. Includes Analytical Laboratory and Environmental Services related to wastewater discharges to meet federal and state regulatory requirements.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Est	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$48,108,968	329.6	\$44,475,720	317.1	\$48,411,040	336.3	
Additional Resources	\$552,242	0.0	\$0	0.0	\$0	0.0	
Total	\$48,661,210	329.6	\$44,475,720	317.1	\$48,411,040	336.3	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of time plants operate without permit violations	100%	100%	100%
Cost/Million Gallons (MG) Treated - Cost of personnel, electricity, chemicals, supplies and services at both WWTP's per MG flow treated plus TRA, Garland flows	\$654.54	\$634.05	\$653.76
Permit Waste Haulers - Permits issued to control and regulate the transportation of liquid waste within the city limits	300	270	240
Million Gallons Treated - Total wastewater flow processed plus flows treated by TRA and Garland annually	73,500	70,000	74,000

Service Target FY 2010-11:	Ensure that any unauthorized discharges from the system are identified and stopped and that standards set by the Environmental Protection Agency (EPA) and other regulatory agencies are met or exceeded 100% of the time.
Major Budget Items:	FY10 underrun includes power and chemical savings of \$1.8M and \$1.5M savings in equipment. FY11 payments to Trinity River Authority (TRA) for wastewater treatment increased by \$0.8M.

## Water Conservation: City Leadership & Commitment

Department: Library

**3.38 Description:** This service supports environmental efforts through the enforcement of and adherence to health and environmental regulations. As part of the City's Water Conservation Strategic Plan, Water Utilities is proposing to provide grant funding of \$195,000 to City departments for the purpose of indoor plumbing updrades and retrofits and landscape conversions that promote water conservation.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$90,000	0.0
Total	\$0	0.0	\$0	0.0	\$90,000	0.0

FY 09-10 Performance Measure Sta	fus

On Track

Service Target FY 2010-11:	Replace irrigation system and upgrade landscaping with waterwise and drought tolerant plant species at the J. Erik Jonsson Central Library
Major Budget Items:	None

#### Water Conservation

#### Department: Water Utilities

**3.39** *Description:* Provides environmental protection, reduces drought rationing danger, addresses short-term and long-term water shortages, and mitigates the high costs of new water system improvements. The City has maintained a water conservation program since the early 1980s. Current efforts include mandatory requirements relating to lawn and landscape irrigation, education, regional outreach, and incentive initiatives aimed at reducing the growth rate of peak day demand and per capita consumption.

Source of Funds:	FY 2009-10 B	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$4,639,546	10.8	\$4,521,835	12.6	\$5,391,708	11.0	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$4,639,546	10.8	\$4,521,835	12.6	\$5,391,708	11.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Gallons per capita consumption - (excluding industrial usage)	195	172	192

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:Provide education and outreach programs aimed at reaching 12 million impressions. Additional reduction in gallons per capita<br/>demand of 1.5% by 2011.Major Budget Items:Increased funding of \$770k for planning, developing & implementing programs from the 2010 Water Conservation 5-Year<br/>Strategic Plan including Industrial Commercial & Institutional programs; cooling tower audits and expanded toilet rebate<br/>programs.

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**2010-2011** ANNUAL BUDGET

# **Culture, Arts & Recreation**

A city where the citizens of and visitors to Dallas experience and enjoy the benefits of a vibrant, innovative, diverse and collaborative system of cultural, arts and recreation opportunities This page left blank intentionally

## **Aquatic Services**

#### Department: Park and Recreation

**4.1 Description:** This bid funds the operation and maintenance of 16 community swimming pools, Bahama Beach family water park and Bachman indoor pool. For FY 2010-11, the community pools and Bachman will serve approximately 60,000 patrons with a variety of aquatic programs. Bahama Beach, the nation's first urban water park, serves an average of 55,000 visitors each year. This service also provides year-round water safety education and training and summer job opportunities for 155 teens and young adults.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$2,143,261	28.7	\$2,062,084	33.2	\$2,946,250	52.9
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$2,143,261	28.7	\$2,062,084	33.2	\$2,946,250	52.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of Learn to Swim participants rating service quality as good to excellent	95%	95%	95%
Revenue generated from the community pools and Bahama Beach	\$510,308.00	\$510,351.00	\$612,242.00
Annual number of daily visits to programs or facilities	63,450	58,459	115,169
Number of swim lesson sessions conducted	545	1,150	2,200

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Maintain customer satisfaction of 95% good or higher for Learn to Swim participants.

*Major Budget Items:* Operate 16 community pools for an enhanced 11 week season, 35 hrs/week; the Bachman indoor pool and the current Bahama Beach water park 68-day season.

# **City Cultural Centers**

#### Department: Office of Cultural Affairs

**4.2** *Description:* Operate and program cultural centers including the Bath House Cultural Center, Latino Cultural Center, South Dallas Cultural Center, Oak Cliff Cultural Center and the Meyerson Symphony Center. Offer programs for citizens of all ages to have the opportunity to participate in cultural activities, including performances, exhibitions and educational programs.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$2,172,897	24.9	\$2,167,984	26.9	\$2,685,913	30.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$204,863	0.0	\$70,341	0.0	\$61,000	0.0
Total	\$2,377,760	24.9	\$2,238,325	26.9	\$2,746,913	30.0

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
95%	96%	95%
\$1,081.04	\$751.62	\$839.35
346,875	414,600	415,000
2,010	2,978	3,200
-	95% \$1,081.04 346,875	95%         96%           \$1,081.04         \$751.62           346,875         414,600

Service Target FY 2010-11:	Continue to support programs and events at the City Cultural Centers at current level. Full year operation of Oak Cultural Center.
Major Budget Items:	2 FTE eliminated at Meyerson. Oak Cliff Cultural Center will open 35 hrs/wk. Reimbursements budgeted in FY10 as addt'l resources reclassified as revenue in FY11.

#### **Cultural Facilities**

#### Department: Office of Cultural Affairs

4.3 Description: Supports basic operational expenses of 21 City-owned cultural facilities in the downtown area (Arts District and Historic District), Fair Park/South Dallas, Uptown, East Dallas and Oak Cliff, including payment of utilities. Monitor monthly energy usage and implement energy conservation measures.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$5,318,611	2.0	\$5,102,289	2.0	\$4,486,786	1.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$5,318,611	2.0	\$5,102,289	2.0	\$4,486,786	1.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Utility cost per citizen served in City-owned/managed facilities.	\$1.84	\$1.56	\$1.35
Utility cost per cultural program or cultural event in City-owned/managed facilities.	\$142.87	\$204.32	\$161.58
Cultural programs in City-owned cultural facilities	N/A	20,621	21,531
Attendance at cultural events at utility-supported City facilities	2,302,036	2,678,879	2,576,795

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:Continue current level of oversight to 21 existing City-owned cultural facilities cultural facilities, maintaining current level of energy<br/>savings.Major Budget Items:FY09-10 estimate below budget due to energy conservation measures implemented during year. FY10-11 support for ATTPAC<br/>funded at \$500,000 (out of \$2.5M contract cap amount). Energy savings budgeted to continue in FY10-11.

# **Cultural Services Contracts**

#### Department: Office of Cultural Affairs

**4.4 Description:** Manage cultural services contracts with an estimated 73 nonprofit cultural organizations that leverage private sector support and provide approximately 42,000 cultural services in destinations such as the Arts District, Fair Park, Oak Cliff and other neighborhood locations. Contracted services include free and low-cost cultural programs, festivals, museum exhibitions, plays, concerts, workshops, etc. reaching an attendance of over 3 million annually.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$3,884,055	3.9	\$3,893,027	3.9	\$3,827,018	3.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$58,500	0.0	\$58,500	0.0
Total	\$3,884,055	3.9	\$3,951,527	3.9	\$3,885,518	3.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of cultural organizations receiving a site visit/review by OCA staff	50%	50%	52%
Internal customer satisfaction - % of customers rating our services as "good" or above	92%	90%	92%
# of cultural services provided to citizens and visitors of Dallas	40,326	38,296	43,000
# of organizations funded	84	84	73

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Continue to support the Cultural Organizations Program (COP) and Cultural Projects Program (CPP) at current level.
Major Budget Items:	Cultural Organizations Program (COP) and Cultural Projects Program (CPP) funded at FY 09-10 levels.

# **Golf and Tennis Centers**

#### Department: Park and Recreation

**4.5 Description:** This service manages, through 40 contracts and direct service, the City's most visible and highest revenue producing recreational facilities and programs. Program areas include 6 18-hole golf courses, 5 tennis centers, 2 gun ranges, outdoor fitness programs, youth programs, a greenhouse and numerous concession services on parks. This service includes staffing and management for 7 day/week professional grounds maintenance of the golf courses and administers all of the contracts for these service.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$3,810,385	60.2	\$3,826,709	58.8	\$3,491,062	61.9
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,882,178	10.5	\$1,846,862	10.5	\$2,202,602	10.5
Total	\$5,692,563	70.7	\$5,673,571	69.3	\$5,693,664	72.4

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of participants rating service as good or higher in customer survey	98%	98%	98%
Average amount of revenue generated per participant visit	\$6.00	\$5.55	\$6.05
Annual number of daily visits to programs or facilities (golf, tennis, gun range, youth golf and tennis)	448,000	412,000	443,940
General Fund revenue generated from golf, tennis, gun ranges and special use concessions	\$2,686,442.00	\$2,420,362.00	\$2,686,442.00

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Customer surveys reflect a satisfaction rating of at least 90%
Major Budget Items:	Additional Resources: Golf Improvement Fund - \$1,607,360; Golf Maintenance Fund - \$30,500; Storm Drainage Management Fund - \$147,028. Increased reimbursements in the amount of \$163,176 from SDM (\$63,176) and the Golf Improvement Fund (\$100,000).

#### **Majestic Theater**

#### Department: Office of Cultural Affairs

**4.6** *Description:* Operate the Majestic Theater, a Dallas landmark, as a performing arts facility available for events presented by promoters, cultural organizations and other presenters.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10	Estimate	FY 2010-11 Ad	opted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$766,555	12.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$0	0.0	\$0	0.0	\$766,555	12.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
% of clients rating the service as "good" or above	N/A	N/A	75%	
Revenue or reimbursements generated by rentals	N/A	N/A	\$620,211.00	
Attendance to Majestic events	N/A	N/A	80,000	
# of events hosted at the Majestic Theater	N/A	N/A	100	
FY 09-10 Performance Measure Status: New Service				

Service Target FY 2010-11:Manage Majestic Theater as a city-operated facility available for rentals for performing arts and other events.Major Budget Items:New service includes 12 FTE (eight full-time positions, four FTE part-time ushers) and projected revenue.

#### **Nature Centers and Destination Park Facilities**

Department: Park and Recreation

4.7 Description: This service provides financial assistance and oversight of managing partners for six Dallas destination facilities including The Dallas Arboretum (DABS), Texas Discovery Gardens (TDG), Cedar Ridge Preserve (CRP), the Trinity River Audubon Center (TRAC) and the Dallas Zoo and Fair Park Aquarium. These partners provide outdoor educational, scientific and leisure exhibits and programs designed to heighten awareness of the natural world for over 1.3 million Dallas residents and visitors.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate Dollars FTE		FY 2010-11 Adopted Dollars FTE	
	Dollars	FTE	Dollars	FTE	Donars	FIE
General Fund	\$13,101,217	2.2	\$12,859,809	1.2	\$12,480,967	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$13,101,217	2.2	\$12,859,809	1.2	\$12,480,967	3.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Annual number of educational units provided to children at the partnership program facilities including the Dallas Arboretum Society, Texas Discovery Gardens, Cedar Ridge Preserve, and the Trinity River Audubon Center	85,000	85,000	85,000
Annual revenue generated by participants to the Dallas Zoo	N/A	\$4,942,419.00	\$5,125,350.00
Annual number of daily visits to the Dallas Zoo	N/A	680,000	705,000
Annual number of daily visits to partnership programs/facilities including the Dallas Arboretum Society, Texas Discovery Gardens, Cedar Ridge Preserve, and the Trinity River Audubon Interpretive Center	625,000	603,000	610,000

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: The destination facilities will provide a minimum of 1,680 educational and/or recreational service days to the public.

Major Budget Items:

#### Neighborhood Touring Program

Department: Office of Cultural Affairs

**4.8 Description:** The Neighborhood Touring Program, also known as Community Artists Program or CAP, hires diverse artists to provide cultural services in neighborhood locations, community centers and community events across Dallas. CAP provides outreach services by taking cultural activities into the communities, so that people can experience the arts, cultural events and activities in neighborhood and community locations.

Source of Funds:	FY 2009-10 B	•	FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$100,000	0.0	\$75,000	0.0	\$100,000	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$100,000	0.0	\$75,000	0.0	\$100,000	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of community hosts rating the NTP service as "good" or above	95%	97%	95%
Cost per citizen served (artist fee for the program divided by audience attendance/participation)	\$5.13	\$3.89	\$4.76
# of people served	19,500	13,030	21,000
# of events (performances, lectures, class meetings)	150	102	152

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Continue Neighborhood Touring Program (now known as Community Artists Program) at FY09-10 budgeted level.

Major Budget Items:

#### Park and Recreation Department Community Recreation Centers

Department: Park and Recreation

**4.9 Description:** Park and Recreation will operate 43 recreation centers located in neighborhoods throughout Dallas. More than 115,500 hours of programs and services will be provided for all ages, genders, ethnic, cultural, and socioeconomic groups. Program categories include arts, after school and camp programs, sport leagues, fitness, and special events. Recreation centers provide citizens with opportunities to volunteer and pursue lifelong physical, social, education and leisure interests

Source of Funds:	FY 2009-10 Budget Dollars FTE		FY 2009-10 Est Dollars	FY 2009-10 Estimate Dollars FTE		FY 2010-11 Adopted Dollars FTE	
General Fund	\$14,046,341	265.4	\$14,889,765	263.9	\$13,665,805	244.1	
Enterprise/Internal Svc/Other	\$O	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$1,904,798	20.0	\$1,845,720	15.0	\$1,086,994	30.0	
Total	\$15,951,139	285.4	\$16,735,485	278.9	\$14,752,799	274.1	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Citizens rating the quality of recreation programs good to excellent	55%	56%	60%
Average programs per recreation center	132	200	200
Revenue earned in this service	\$951,576.00	\$1,730,164.00	\$1,144,066.00
Annual number of daily visits to programs or facilities	1,250,000	1,269,332	1,000,000

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Provide a total of 8,300 recreation programs annually
Major Budget Items:	Maintain the level of operating hours and programming at 43 recreation centers.

#### Park and Recreation Department Youth and Volunteer Services

Department: Park and Recreation

4.10 *Description:* Service provides recreation and education programs in low-income neighborhoods at facilities other than the City's 43 centers, including schools, apartment complexes and open parks. Service includes Community Development funded After School, youth sporting events and Send A Kid To Camp programs that share the goal of directing youth away from high risk behaviors. Service also includes Volunteer Services that provides recruitment and supervision of volunteer operations across the department.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Es	FY 2009-10 Estimate		oted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$715,263	15.4	\$721,062	15.4	\$728,341	15.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$758,045	32.4	\$750,223	38.7	\$770,000	38.7
Total	\$1,473,308	47.8	\$1,471,285	54.1	\$1,498,341	54.3

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of survey respondents who rate Youth Services and Youth Development programs as satisfactory or above	93%	94%	93%
Annual number of daily visits to programs or facilities	158,150	175,000	175,000
Number of volunteer hours in eligible Youth Programs	192,000	186,000	170,000
Annual patron attendance/program visits	N/A	31,000	31,000

Service Target FY 2010-11:	A minimum of 93% of participants report a satisfactory outcome from attending programs
Major Budget Items:	Provides for services at the same level as FY 2009-10.

#### Park and Recreation Planning, Design and Construction

Department: Park and Recreation

4.11 Description: This offer provides for the continued implementation of the Park and Recreation Department's capital program. Services include site and facility master planning, land acquisition, and project management of design and construction projects that will significantly enhance the city's neighborhood parks and recreational facilities, trails and aquatic facilities, as well as the city's signature park destinations, including the Dallas Zoo, Dallas Arboretum, Fair Park and the Trinity River Corridor.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Es	FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$389,566	36.5	\$404,858	36.5	\$419,162	37.6	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$2,226,309	0.0	\$2,226,309	0.0	\$2,226,309	0.0	
Total	\$2,615,875	36.5	\$2,631,167	36.5	\$2,645,471	37.6	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Average number of projects per contract manager	10	10.4	10
Construction contracts awarded	83	89	85
Park or facility development projects opened for public use	39	35	45

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Award 90% of the projects in the annual work plan within 90 days of the established schedule.

*Major Budget Items:* 85% of the expenses are reimbursed through additional resources, including General Obligation Bond Program - \$2,126,309; Trinity River Corridor General Obligation Bond Program - \$100,000.

#### **Park Land Maintained**

#### Department: Park and Recreation

4.12 *Description:* Maintain over 21,000 acres of park land including mowing, litter pickup and removal, park facilities and fixtures, trails, athletic fields and playgrounds. Includes utilities for irrigation, athletic field lighting and security lights.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$22,814,334	383.6	\$22,237,922	382.0	\$22,471,892	406.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$3,822,046	0.0	\$3,709,502	0.0	\$4,116,060	0.0
Total	\$26,636,380	383.6	\$25,947,424	382.0	\$26,587,952	406.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Average frequency of maintenance per park in days	16.5	21	10
Percentage of 311 requests closed within their Service Level Agreement	85%	95%	95%
Average minimum litter pickup & removal cycles per week	N/A	2	4.5

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Maintain parks on an average of every 10 days during peak mowing season

*Major Budget Items:* Restored funding for park mowing on an average 10 day cycle during the growing season and litter pick-up/removal an average 4.5 times/week at developed parks.

#### **Public Art for Dallas**

#### **Department:** Office of Cultural Affairs

**4.13** *Description:* This service implements the City of Dallas Public Art Ordinance through the commission and acquisition of public artworks.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Est	imate	FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	2.9	\$21,444	2.9	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$170,021	0.0	\$160,690	0.0	\$165,917	2.9
Total	\$170,021	2.9	\$182,134	2.9	\$165,917	2.9

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted		
External customer satisfaction - % of customers rating our services as "good" or above		85%	80%	82%		
Internal customer satisfaction - % of customers rating our services as "good" or above		87%	80%	82%		
# of public art projects initiated		12	15	14		
# of public art projects completed		14	9	11		
<b>FY 09-10 Performance Measur</b> On Track	e Status:					
Service Target FY 2010-11:	1: Continue the Public Art "Percent for Art" Program.					
Major Budget Items:	Graffiti removal and repair of vandalism to public art not funded.					

#### Thanksgiving Square Support

#### Department: EBS - Building Services

**4.14 Description:** This service provides lease payment to the Thanksgiving Square Foundation for the sub-surface area (pedestrian way) operated by the City. The Foundation in turn operates a multi-cultural, interdenominational Foundation downtown, partially supported through this lease payment. The lease payment helps the Foundation to provide enhanced maintenance, security, and utilities for a park-like setting downtown.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Esti	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$351,927	0.0	\$345,971	0.0	\$345,971	0.0	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0	
Total	\$351,927	0.0	\$345,971	0.0	\$345,971	0.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Payments made on time	100%	100%	100%
Number of payments	1	1	1

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Explore alternative lease arrangements.

Major Budget Items: T

This service is the result of a 75-year Public/Private agreement to divert truck delivery traffic to the Bullington Terminal and establish a park at Thanksgiving Square.

#### WRR Municipal Radio Classical Music

**Department:** Office of Cultural Affairs – Municipal Radio

4.15 *Description:* WRR provides 24 hour classical music broadcasts, promotes cultural arts events, broadcasts City Council meetings, and serves as the City's homeland security station. The station uses a commercial radio model as licensed by the Federal Communications Commission (FCC) selling commercial air time and sponsorships, generating revenue to cover its costs.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Es	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$3,120,248	24.5	\$2,847,776	20.8	\$2,717,088	21.0	
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0	
Total	\$3,120,248	24.5	\$2,847,776	20.8	\$2,717,088	21.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Average % of citizens who rated council and music programming "excellent" or "good"	65%	70%	65%
Revenues in excess of expenses	-\$200,882.00	-\$164,395.00	\$0.00
# of WRR community and marketing events	50	75	50
Website visitors at www.wrr101.com	540,000	252,000	275,000
Website visitors at www.wrr101.com <b>Y 09-10 Performance Measure Status:</b> On Track	540,000	252,000	275

Service Target FY 2010-11:	Maintain current service level to provide classical music programming to North Texas with continued focus on additional listener outreach opportunities such as our website, podcasts, audio streaming, and HD Radio.
Major Budget Items:	WRR will remain a self-supporting Enterprise Fund. The station will use its cash reserves to cover any expenses not covered by FY09-10 or FY10-11 revenues.

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**2010-2011** ANNUAL BUDGET

# **Educational Enhancements**

Recognizing that education is the foundation for achieving prosperity, health and well-being, the City of Dallas supports lifelong learning opportunities through partnerships with agencies throughout the Dallas community and beyond This page left blank intentionally

#### **Central Library**

#### Department: Library

5.1 *Description:* The Central Library is an award-winning downtown destination where people seek information and training and go to engage in cultural and recreational activities. Special programs, collections and exhibits attract local, national and international audiences.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Est	timate	FY 2010-11 Ado	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$8,126,582	106.6	\$8,545,732	116.2	\$4,452,770	54.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$824,037	1.2	\$822,461	3.5	\$750,241	6.0
Total	\$8,950,619	107.8	\$9,368,193	119.7	\$5,203,011	60.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Customer satisfaction - Customers rating the library services as "Good" or "Excellent"	96%	96%	85%
Library materials used	2,170,138	2,664,103	2,298,697
<b>FY 09-10 Performance Measure Status:</b> On Track			

Service Target FY 2010-11: Open downtown branch on 1st floor.

*Major Budget Items:* In FY 10-11 Central will have reductions in staffing levels (52.6 FTEs), materials (\$183,921) and operating hours for Floors 1-2 (4 hours) and specialty floors 3-8 (18 hours).

#### **City Child Care Services**

**Department:** Housing / Community Services

5.2 Description: The Childcare Program, through partnerships with non-profit agencies, provides childcare subsidies for low to moderately low income working parents and teenage parents who are attending school and do not qualify for any other form of public assistance. Intake/assessments are completed to determine eligibility both on the phone and in-person. Program participants are required to pay a portion towards their subsidy amount based on a sliding fee scale.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10	Estimate	FY 2010-11 Ado	pted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$609,000	3.0	\$608,000	2.0	\$620,771	3.0
Total	\$609,000	3.0	\$608,000	2.0	\$620,771	3.0

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
98%	98%	98%
1,700	1,644	1,644
349	350	365
150	140	140
	98% 1,700 349	98%         98%           1,700         1,644           349         350

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Maintain 99% or higher of parents maintaining employment or remaining in school

Major Budget Items: Additional Resources:

CDBG: City Child Care (\$325,000); Child Care Contracts (\$228,000); Parenting & Early Childhood Education (\$25,000); Teen Violence-Victims Outreach (\$31,000)

# **Neighborhood Libraries**

Department: Library

5.3 Description: Neighborhood libraries offer ready access to free resources that support education and entertainment. They feature family friendly programs, cultural events and job resource centers. They prepare children for school and create alternatives for teens in a safe environment.

Courses of Funday	FY 2009-10 E	udget	FY 2009-10 Es	timate	FY 2010-11 Adop	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$14,219,741	253.7	\$13,467,954	243.6	\$15,137,935	257.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$3,500	0.0	\$3,500	0.0	\$3,652	0.0
Total	\$14,223,241	253.7	\$13,471,454	243.6	\$15,141,587	257.5

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Customers rating library services as "good" or excellent" (internal survey)		96%	96%	90%	
Library material used		9,049,757		7,702,799	
V 00 10 Barformanaa Maasura Status	Hours at the noighb	arboad librariaa daaraaaad k	w 15% : usage reflects this de	070000	

FY 09-10 Performance Measure Status: Caution

5

Hours at the neighborhood libraries decreased by 15%; usage reflects this decrease

Service Target FY 2010-11:	Open Prairie Creek in Fall 2010
Major Budget Items:	In FY 10-11 Neighborhood branches will have reductions in staffing levels (59.7 FTEs) and materials (\$307,108).

#### Supplemental Nutrition Program for Women, Infants and Children (WIC)

Department: Housing / Community Services

5.4 Description: WIC is a fully grant-funded (USDA) preventative program that provides low-income pregnant women, new mothers, infants and children up to age 5 with nutritious foods (high in protein, iron, calcium, vitamin B6 and folic acid), nutrition education, and improved access to health care and social services in order to prevent nutrition-related problems in pregnancy, infancy and early childhood.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Es	timate	FY 2010-11 Adop	ted
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$13,493,241	265.0	\$16,214,512	260.0	\$16,915,320	303.0
Total	\$13,493,241	265.0	\$16,214,512	260.0	\$16,915,320	303.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of infants born to WIC mothers who are breastfed at or before certification.	60%	80%	60%
Percentage of families receiving nutrition education and nutrition counseling services at time of benefit issuance.	95%	97%	97%
Percentage of pregnant women in first trimester at certification	20%	20%	20%
Percentage of enrolled clients receiving benefits during the report period	86%	92%	92%

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	5% increase in participation
Major Budget Items:	Additional Source: Texas Department of State Health Services (DSHS)

# **Thriving Minds**

#### Department: Office of Cultural Affairs

5.5 *Description:* Thriving Minds (TM) is a partnership between the Office of Cultural Affairs, Big Thought, DISD and 50 local arts organizations that provides in and outof-school time learning opportunities for youth. This service includes summer youth art camps at the cultural centers and free family programs such as Free Night of Theater.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$668,960	3.4	\$678,460	3.9	\$663,548	3.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$668,960	3.4	\$678,460	3.9	\$663,548	3.6

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
# of marketing pieces/messages created per FTE		100	175	150
# of audience development projects implemented per FTE		12	10	10
# of hours of arts learning programming provided through the Thriving Minds partnership		27,600,000	25,714,858	27,600,000
<b>Y 09-10 Performance Measure</b> On Track	Status:			

Major Budget Items:

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# **2010-2011** ANNUAL BUDGET

# Efficient, Effective Economical (E<sup>3</sup>) Government

A responsible customer-focused government working collectively to provide excellent services that will visibly enhance the quality of life in Dallas This page left blank intentionally

# **311 Customer Service Center**

#### **Department:** Management Services

6.1 *Description:* The 311 Customer Service Center provides direct access to citizens requesting City services and information. In addition to routine services, the Center also provides water billing assistance and immediate dispatch for urgent service not related to public safety.

Source of Funds: FY 2009-10 Budget		udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars FTE		Dollars	FTE
General Fund	\$534,122	93.9	\$189,806	93.9	\$641,437	95.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$3,765,665	0.0	\$3,427,772	0.0	\$3,765,665	0.0
Total	\$4,299,787	93.9	\$3,617,578	93.9	\$4,407,102	95.3

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of calls abandoned in Water Customer Service	16	18	16
Percent of calls abandoned in 311	14%	19%	14%
Average speed of answer for Water Customer Service in seconds	180	236.39	180
Average speed of answer for 311 in seconds	120	90.56	120
EX 09-10 Performance Measure Status:	tive Voice Response software	e will improve service for caller	s The abandonment rate

FY 09-10 Performance Measure Status: Caution The Water Interactive Voice Response software will improve service for callers. The abandonment rate should decrease as customers will be able to access the system more quickly.

Service Target FY 2010-11:	Complete Service Level Agreements with five major 311 departments.
Major Budget Items:	None

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#### **Accounts Payable**

#### Department: City Controller's Office

6.2 *Description:* The Accounts Payable division of the City Controllers Office is responsible for entering, approving and disbursing payment to vendors for the purchase of goods / services used in the operations of the City of Dallas. They also maintain the Accounts Payable records and system to provide reports to assist in management decisions. Under the direction of the City Controller's Office, the Accounts Payable division enters and approves invoices that are due in adherence with Administrative Directive

Source of Funds:	FY 2009-10 Budget			FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$765,817	15.0	\$842,815	15.9	\$953,377	17.3	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$765,817	15.0	\$842,815	15.9	\$953,377	17.3	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of problems resolved within 15 days	80%	89%	90%
Percentage of invoices processed within 30 days	95%	92%	95%
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11: Ensure at least 95% of payment requests are processed within 30 days.

*Major Budget Items:* The budget includes additional temporary help over the prior year budget. The Controller's Office expenditures for department support, programming, computer services and communications were reallocated based on FTEs.

#### Administrative Support for the Mayor and City Council

Department: Mayor and Council

6.3 Description: This service provides professional, administrative and secretarial support to the Mayor and 14 City Councilmembers as needed for the performance of their official duties. Support staff provides customer service to the citizens of Dallas including resolving issues, directing citizen's requests to the appropriate staff member, responding to questions regarding city services, and coordinating approximately 80 town hall meetings annually.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$3,717,574	34.8	\$3,749,776	36.0	\$3,618,295	36.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$3,717,574	34.8	\$3,749,776	36.0	\$3,618,295	36.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of citizen phone calls per year	N/A	28,800	30,000
Number of Service Requests created by Mayor & Council Office staff	2,200	2,300	2,400
Number of neighborhood meetings	288	520	560

Service Target FY 2010-11: Increase the number of Service Requests created by Mayor and Council Office staff.

Major Budget Items:

None

#### Analysis/Development and Validation

Department: Civil Service

6.4 Description: The objective of this service is to develop/validate tests to assess candidates. Evaluation of knowledges, skills, and abilities for uniform and civilian ranks must be job-related and compliant with the Charter and Federal Uniform Guidelines on Employee Selection Procedures. Other than the Assistant Director, funds for staff to construct examinations were eliminated in the FY09-10 budget.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$175,892	1.0	\$179,070	1.0	\$184,044	1.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$O	0.0	\$0	0.0
Total	\$175,892	1.0	\$179,070	1.0	\$184,044	1.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Cost per Candidate Processed	\$88.00	\$138.00	\$61.00
Candidates Processed	2,000	1,300	3,000

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FY 09-10 Performance Measure Status:
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None

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On Track
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Service Target FY 2010-11: Provide service required by rules and regulations that govern testing and departmental operations

Major Budget Items:

#### **Applicant Processing - Civilian**

Department: Civil Service

6.5 Description: Applicant processing for Civilian Employees (Non-Uniform) provides recruiting services, development of minimum qualifications for approximately 800 job titles and classification subsets, and uses multiple strategies to seek job applicants. Applications are reviewed and compiled into lists of qualified candidates and certified to hiring departments. In addition, the reduction-in-force (RIF) rules and process are overseen by this service. This basic bid only partially funds the existing service.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$411,727	6.0	\$455,926	6.4	\$252,709	4.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$411,727	6.0	\$455,926	6.4	\$252,709	4.0

Performance l	Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted		
Combined satisfaction rating by int	ernal and external customers	80%	80%	80%		
Applications processed per FTE		6,667	4,803	5,000		
Applicants processed	40,000 30,736 2					
FY 09-10 Performance Measure Caution	e Status: The number of applic	cations received was less the	an estimated due to a selectiv	ve hiring freeze		
Service Target FY 2010-11:	Maintain a 90% success rate for providing registers to hiring authority within 20 business days of the close date of announcement period or within 10 business days of the administration of the required examination.					
Major Budget Items:	FY11 budget reduces staff by two Human Resources Analysts.					

#### **Applicant Processing for Uniform Employees**

Department: Civil Service

6.6 *Description:* Applicant processing for uniform employees involves screening Police and Fire applications annually for entry-level positions and promotions. Certified registers of qualified candidates are provided to the Police and Fire Departments after thorough evaluation of employment applications and personnel files. This basic bid only partially funds the existing service.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$217,045	3.0	\$221,712	3.1	\$210,969	3.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$217,045	3.0	\$221,712	3.1	\$210,969	3.5

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted		
Satisfaction rating of management and uniform employees via internal services survey		80%	80%	70%		
Uniform Applications processed per FTE		667	2,325	2,286		
Uniform Applications processed		N/A	6,975	8,000		
<b>FY 09-10 Performance Measure</b> On Track	e Status:					
Service Target FY 2010-11:	Achieve a 50% success rate for providing certified registers to a hiring authority within 10 business days of the close of the announcement period or within 10 business days of the administration of the examination.					
Major Budget Items:	None					

#### **Appraisal Districts**

#### Department: Office of Financial Services - Appraisal Districts

6.7 *Description:* The City contracts with Dallas, Collin, Denton, and Rockwall Central Appraisal Districts for the appraisal of property for the purpose of ad valorem property tax assessment on behalf of the City. Appraisal Districts are a political subdivision of the State of Texas. Their duties include establishing and maintaining accurate property values for all real and business personal property. Their mission is to appraise property accurately, fairly, and equitably.

Source of Funds:	of Funds: FY 2009-10 Budget Dollars FTE		FY 2009-10 Estimate Dollars FTE		FY 2010-11 Adopted Dollars FTE	
	Donars	FIE	Donars	112	Donars	112
General Fund	\$3,354,985	0.0	\$3,354,985	0.0	\$3,257,625	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$3,354,985	0.0	\$3,354,985	0.0	\$3,257,625	0.0

Performance	Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of erosion from certifie	d tax roll to year end	2%	2%	2%
Cost per parcel appraised		\$8.57	\$8.57	\$8.33
Number of parcels appraised		391,408	391,408	391,177
<b>FY 09-10 Performance Measur</b> On Track	e Status:			
Service Target FY 2010-11:	Maintain contract with appraisal districts.			
Major Budget Items:	None			

None

#### Archives

Department: City Secretary's Office

6.8 *Description:* Municipal Archives manages, preserves, and provides access to 2,000 cu. ft. of valuable historical city documents. This service maintains and provides disaster recovery for permanent city secretary files in accordance with the Texas Local Govt. Code and Texas State library retention schedules, adopted by the Council. Historical documents received from city departments are catalogued, maintained, and made available for citizens, Council, and city departments on request.

Courses of Frinder	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$103,658	1.0	\$117,076	1.0	\$155,542	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$103,658	1.0	\$117,076	1.0	\$155,542	1.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted				
Percentage of collection guides that have been completed	30%	30%	30%				
Percent of responses to queries initiated within 10 business days	85%	85%	85%				
Collection Guides produced	10	10	10				
FY 09-10 Performance Measure Status: On Track							
Service Target FY 2010-11: Increase the number of collection guides from 171 to 181 with the help of volunteer assistance.							

Major Budget Items:

#### Audits, Reviews & Investigations

Department: City Auditor's Office

6.9 *Description:* The City Auditor's Office is a requirement of the City Charter, Chapter IX as an independent audit function. Primary responsibility includes providing information to the City Council on: a) accountability of City resources; b) adequacy of internal controls; c) accuracy of information; d) efficiency and effectiveness of City programs, projects, and departments; and, e) investigating potential fraud, waste, and abuse by City departments and/or employees.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$2,127,254	19.6	\$2,064,188	19.3	\$1,955,174	20.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$2,127,254	19.6	\$2,064,188	19.3	\$1,955,174	20.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of audit report recommendations for current fiscal year to be agreed to by management	90%	98%	90%
Percent of fieldwork completed on Council approved audit plan for current fiscal year	90%	95%	90%
Percent of department payroll hours to be completed on direct project services	70%	73%	70%
Number of external deliverables (comprised of audit reports, follow-up audit reports, department request responses, presentations, single or sole source bid reviews, Council request responses, and investigations)	125	123	125

FY 09-10 Performance Measure Status:

On Track

Major Budget Items:       - Eliminates one FTE (Senior Office Assistant)         - 53% reduction in controllable administrative overhead expenses (training, office supplies, data processing equipment,	Service Target FY 2010-11:	Produce 125 external deliverables (comprised of audit reports, follow-up audit reports, department request responses, presentations, single or sole source bid reviews, Council request responses, and investigations)
memberships, subscriptions, etc.)	Major Budget Items:	

#### **Boards and Commissions Liaison**

Department: Management Services

6.10 *Description:* The Boards & Commissions Liaison provides administrative support to the Public Safety Committee, Citizens/Police Review Board, Regulated Property Advisory Committee, Judicial Nominating Commission, and the Ad Hoc Legislative Committee for Judicial Appointments.

Source of Funds:	FY 2009-10 B Dollars	udget FTE	FY 2009-10 Dollars	Estimate FTE	FY 2010-11 A Dollars	dopted FTE
General Fund	\$0	1.0	\$0	1.0	\$0	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$0	1.0	\$0	1.0	\$0	1.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of agendas posted within prescribed timeframes	100%	100%	100%
Number of Boards and Commissions meetings	80	74	80

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: To achieve a rating of 100% related to number of agendas posted within the prescribed timeframes.

*Major Budget Items:* This service is fully reimbursed. Expenses in the amount of \$60,165 are reflected in the Police Department's General Fund budget.

#### **Boards and Commissions Support**

Department: City Secretary's Office

6.11 *Description:* Boards and Commissions service (B&C) conducts over 450 background checks a year on city council nominees to the city's 59 boards and commissions. B&C also staffs the Permit and License Appeal Board, which hears about 50 appeal cases a year. B&C also provides support to the Ethics Advisory Commission, which hears about 6 ethics complaints against city officials each year. Staff ensures financial disclosure and gift disclosure reports are filed as required by city code and Council policy.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars FTE		Dollars	FTE
General Fund	\$234,733	3.0	\$265,786	3.5	\$273,831	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$234,733	3.0	\$265,786	3.5	\$273,831	3.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted			
Percent of ethics complaints processed within 2 days	75%	75%	75%			
Percent of background checks initiated within 5 business days	60%	60%	60%			
Reports to City Council	40	100	130			
FY 09-10 Performance Measure Status: On Track						
Service Target FY 2010-11: Board and Commission background checks will be processed within 30 days.						

Major Budget Items:

None

#### **Business Inclusion & Development Compliance Monitoring**

**Department:** Business Development & Procurement Services

6.12 *Description:* The Business Inclusion & Development (BID) policy is a City Council mandated program to involve Minority/Women Business Enterprise to the greatest extent feasible on public projects. Business Development and Procurement Services reviews all agenda items to ensure compliance with our BID goals prior to final approval on the agenda system. In order to record M/WBE participation, the City contracts with an independent certification agency.

Source of Funds:	of Funds: FY 2009-10 Budget Dollars FTE		FY 2009-10 Estimate Dollars FTE		FY 2010-11 Adopted Dollars FTE	
	Donard					
General Fund	\$341,672	3.9	\$346,767	4.1	\$335,716	4.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$341,672	3.9	\$346,767	4.1	\$335,716	4.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of agenda items reviewed within 10 days	85%	99%	95%
Number of agenda items reviewed	490	500	490

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Maintain 100% BID policy compliance

None

Major Budget Items:

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#### **Cash and Debt**

#### Department: City Controller's Office

6.13 *Description:* The Cash and Debt division is responsible for the issuance, investment, and management of bond proceeds. The division issues municipal debt to fund various capital improvements to the City's infrastructure and facilities. Additionally, the division is responsible for administering the City's banking relationships, managing daily liquidity, and investing surplus cash under the guidelines of Chapter 2256 of the Government Code (PFIA) and the City's Investment Policy.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$585,526	3.0	\$608,223	3.0	\$458,955	4.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$585,526	3.0	\$608,223	3.0	\$458,955	4.1

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of investment transactions in compliance with portfolio investment strategies	100%	99%	100%
Percent by which Investment Pool Yield exceeds 1yr U.S. Treasury Bill	N/A	0.9	0.5
Amount of outstanding debt \$ billion	\$4.25	\$4.50	\$4.60
Number of Outstanding Debt Issues Managed	59	56	57
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:	Maintain the City's Investment Pool benchmark while ensuring the City's banking services are used in the most effective and efficient way which benefits both the internal (various City departments) and external customer (vendors and citizens).
Major Budget Items:	Professional services reduction due to expiration of investment advisor contract and change in investment reporting software.

This service is a consolidation of Debt Administration and Cash and Investments.

#### **CIS Computer Services for Water**

Department: Water Utilities

6.14 *Description:* This service provides for Communication and Information Services (CIS) to provide billing system hosting, system monitoring, break/fixes, and development as needed for over 300,000 accounts and their billing history for water, wastewater, sanitation and storm water utilities charges.

Source of Funder	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$10,645,463	0.0	\$10,647,228	0.0	\$10,520,652	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$10,645,463	0.0	\$10,647,228	0.0	\$10,520,652	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Cost per billing - Funding for CIS divided by number of bills generated	\$2.96	\$2.73	\$2.70
Number of utility bills generated - Number of bills generated through Water Utilities Customer Information Billing System	3,600,000	3,897,800	3,897,800

#### FY 09-10 Performance Measure Status:

None

On Track

Service Target FY 2010-11: Provide ongoing business support, stabilization, training and communication services to current SAP billing system users and future City department requests for implementation projects and system enhancements.

Major Budget Items:

### **City Administration**

#### Department: City Manager's Office

6.15 *Description:* Oversee the daily operations and fiscal health of the municipal organization, with approximately 13,000 employees and a budget of over \$2 billion, in order to provide effective service delivery to the citizens of Dallas.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,872,361	20.5	\$1,780,633	21.0	\$1,377,231	13.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$372,771	0.0	\$372,771	0.0	\$174,335	0.0
Total	\$2,245,132	20.5	\$2,153,404	21.0	\$1,551,566	13.0

39%	39%	39%
0.04	0.04	0.04
125	130	110

Service Target FY 2010-11:

Achieve 90 percent of the goals in the FY 2010-2011 Action Plan.

*Major Budget Items:* Reductions include holding one Assistant City Manager position vacant, and eliminating 7 various support positions.

# **City Agenda Process**

#### **Department:** Management Services

6.16 *Description:* The Council Agenda Process ensures that all departments present voting and briefing items to the City Council, citizens and concerned parties in a uniform and consistent manner.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars FTE		Dollars	FTE	Dollars	FTE
General Fund	\$146,853	2.0	\$147,505	2.0	\$139,773	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$O	0.0
Total	\$146,853	2.0	\$147,505	2.0	\$139,773	2.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of City Council Action & Briefing Agendas posted to the internet on time	100%	100%	100%
Average number of agenda items reviewed per year per FTE	950	869	900
Agenda Items reviewed per year	1,900	1,738	1,800

FY 09-10 Performance Measure Status:

None

On Track

Service Target FY 2010-11: To achieve a rating of 100% related to City Council Action & Briefing Agendas posted on time.

Major Budget Items:

# **City Council Meeting Support**

Department: City Secretary's Office

6.17 *Description:* Provides leadership and administrative support for the following; city council support, records management, boards/commissions, elections, customer service, lobbyist program and archives. In addition, provides direct support to the city council in the following areas; required attendance and preparation of draft minutes of city council meetings, manage, file, certify, official records of the city, serve as elections official for city elections, respond to city council and citizen inquiries.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$607,727	4.0	\$601,116	4.0	\$425,322	4.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$607,727	4.0	\$601,116	4.0	\$425,322	4.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of minutes completed within 10 days	100%	100%	100%
Percent of Council voting agenda items for which the related documents are distributed to departments within 10 work days of meeting	100%	100%	100%
Number of training events conducted/planned by departmental staff	6	3	4
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:	Train staff to perform task related to specific job functions that include preparation of minutes and reports, and extensive research.
Major Budget Items:	Proposed budget includes a reduction in CIS charges.

### **City Facility Elevator and Escalator Management**

6.18 *Description:* According to state-mandated annual certification requirements, the City provides the operation and maintenance of 98 elevators, 4 wheelchair lifts, 2 material lifts, and 8 escalators in 37 City-owned buildings. The service funds a qualified elevator inspector consultant contract, and an elevator maintenance contract required for certification. In FY11, elevator and escalator management will be consolidated into Public Works along with architectural and engineering services.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$498,995	0.0	\$489,135	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$498,995	0.0	\$489,135	0.0	\$0	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of time elevators are operational	95%	90%	N/A
Annual cost per elevator/escalator managed	\$4,090.00	\$4,009.00	N/A
Number of unscheduled elevator/escalator outages	110	120	N/A
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:Continue annual inspections on 100% of elevators/escalators, driven by applicable laws.Major Budget Items:Funding for elevator and escalator management will be transferred to Public Works.

### **City Facility Environmental Hazards Testing and Abatement**

Department: EBS - Building Services

6.19 *Description:* As regulated by the Texas Department of Human Services, this service provides testing, abatement, and records management for City-owned buildings as it pertains to building-related hazardous materials such as asbestos, lead, and mold. This service is responsible for coordinating, advising, and assisting all City departments with the compliance of Administrative Directive 6-14: Asbestos Containing Materials in Buildings. Responsibility for this service will be transferred to Public Works

Source of Funds:	FY 2009-10 B Dollars	udget FTE		FY 2009-10 Estimate Dollars FTE		pted FTE
	Donars	112	Donais	112	Dollars	112
General Fund	\$65,318	1.0	\$68,754	1.1	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$65,318	1.0	\$68,754	1.1	\$0	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of employees trained (actual vs projected needed training)	98%	98%	N/A
Number of activities (studies/abatements)	60	40	N/A

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:

*Major Budget Items:* Responsibility for this service will be transferred to Public Works in FY11 with the architectural staff. The project manager position will be eliminated.

# **City Facility Operation, Maintenance and Repair**

#### Department: **EBS** - Building Services

Description: This bid funds operations, maintenance, and repairs of buildings and systems in over 800 city-owned, buildings such as City Hall, DMA, Meyerson, 6.20 Fair Park, recreation centers, libraries, and public safety facilities. This includes HVAC, plumbing, electrical, structural, and roofing for more than 13.3 million square feet. EBS receives over 17,000 work requests annually; 90% are on-demand requests.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$8,712,482	111.0	\$8,844,090	107.4	\$7,963,005	114.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$997,439	5.0	\$434,964	1.0	\$1,455,378	4.0
Total	\$9,709,921	116.0	\$9,279,054	108.4	\$9,418,383	118.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of customers surveyed in the citywide internal survey rating building maintenance and repair services satisfactory or better (new measure in FY 11)	N/A	N/A	80%
% of staff time that is charged to work on building maintenance/repair/operation	75%	74%	74%
Percentage of work orders responded to within 7 days	75%	75%	75%
Work orders completed per year	16,200	16,600	15,000

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cts expected to be completed late September 2010

Service Target FY 2010-11:	Incorporate in-house construction crew (12 FTEs) to complete \$3 million in bond projects such as HVAC replacements in libraries and recreation centers.
Major Budget Items:	Eliminating 15 positions results in savings of \$1.2 million. Transfer one roofing project coordinator to Public Works.

# **City GIS Services**

**Department:** Public Works and Transportation

6.21 *Description:* This service maintains and delivers information to citizens and staff through Geographic Information System (GIS) technology. Services include but are not limited to the development and maintenance of the internet map describing City services, the data to route emergency response vehicles, information used by the 3-1-1 Customer Service system, data for the Pavement Management Program, and data supporting stormwater permit compliance reporting.

Source of Funds:	FY 2009-10 B	-	FY 2009-10 Estimate		FY 2010-11 Adopted Dollars FTE	
	Dollars	FTE	Dollars	Dollars FTE		FTE
General Fund	\$390,366	12.7	\$315,869	11.2	\$100,202	16.4
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$716,007	0.0	\$716,007	0.0	\$1,239,105	0.0
Total	\$1,106,373	12.7	\$1,031,876	11.2	\$1,339,307	16.4

		FY 2010-11 Adopted
90%	93%	90%
90%	63%	90%
225	288	175
6,600	4,100	5,930
_	90% 225	90%     63%       225     288

On Track

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Service Target FY 2010-11:	100% complete on Work Plan 5930 hours and 630 Special Projects with 90% customer satisfaction
Major Budget Items:	This service combines GIS staff within Public Works and Transportation into a single service for FY2010-11 (11 positions from Enterprise, three from Stormwater Management and three from Pavement Management ).

### **Citywide Capital and Operating Budget Development and Monitoring**

**Department:** Office of Financial Services

6.22 Description: This service provides for the centralized preparation, oversight and management of the City's Operating and Capital Improvement program budgets and funds. This division manages production of the Annual Budget; monthly Financial Forecast Reports, and provides financial analysis to the City Manager, City Council and all City Departments.

Source of Funds:	FY 2009-10 Bi	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$891,251	9.4	\$871,855	8.8	\$1,136,264	12.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$O	0.0	\$0	0.0
Total	\$891,251	9.4	\$871,855	8.8	\$1,136,264	12.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage variance on projected capital fund balances	10%	10%	10%
Percent of financial reports produced according to schedule	55%	63%	55%
Number of CIP Funds Managed	357	368	375
<b>FY 09-10 Performance Measure Status:</b> On Track			

Service Target FY 2010-11: Receive the Distinguished Budget Award from Government Finance Officers Association.

*Major Budget Items:* Proposed budget includes two positions to manage commercial paper program and a reallocation of Department Support

### **Civil Service Board Administration/Employee Appeals Process**

Department: Civil Service

6.23 *Description:* Civil Service Board Administration/Employee Appeals staff coordinates the Employee Appeals & Grievance Process for eligible employees; arranges and schedules monthly Board meetings and appeals for terminated and demoted employees; and coordinates and schedules rehire appeals for former employees, rule grievances and discrimination appeals.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$383,112	3.0	\$384,034	3.0	\$338,418	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$383,112	3.0	\$384,034	3.0	\$338,418	3.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of appeals scheduled within timeframe specified by City of Dallas Personnel Rules	100%	100%	100%
Cost per hearing conducted	\$1,095.00	\$1,477.00	\$1,041.00
Appeals and Grievance Actions, i.e., scheduling trials, corresponding with board members, Judges, attorneys, witnesses, department directors, city attorneys, issuing subpoenas and posting public notices.	350	260	325
<b>Y 09-10 Performance Measure Status:</b> On Track			

Service Target FY 2010-11:	Schedule appeal hearings within a 60-90 day timeframe as specified by the Personnel Rules.
Major Budget Items:	None

# **Compensation Analysis / Classification**

Department: Human Resources

6.24 *Description:* Provides compensation, job classification and position management services for the City to ensure that jobs are classified in pay grades appropriate with market-competitive pay. The mission of the team is to aid departments in having employees in the correct classification at the correct pay grade.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$337,743	3.0	\$334,675	3.0	\$302,781	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$O	0.0	\$0	0.0
Total	\$337,743	3.0	\$334,675	3.0	\$302,781	3.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of respondents to the HR Internal Services Survey who rate this service as good or excellent	60%	60%	65%
% of benchmark positions with a midpoint at least at the 50th percentile of the market	75%	75%	75%
Number of days to complete a position review	48	10	48
Number of job classifications reviewed in annual 1/4th review	50	77	60

#### FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Aid departments to have appropriate classification titles and pay
Major Budget Items:	None

# **Contingency Reserve**

**Department:** Office of Financial Services - Reserves and Transfers

6.25 *Description:* The Contingency Reserve provides funds for unanticipated expenditures of a non-recurring nature, for example: expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. This service is the General Fund's contribution to the Contingency Reserve to ensure compliance with the City's Financial Management Performance Criteria.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Es	timate	FY 2010-11 Ado	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$200,000	0.0	\$200,000	0.0	\$3,645,769	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$200,000	0.0	\$200,000	0.0	\$3,645,769	0.0

FY 09-10 Performance Measure Status:

Major Budget Items:         Proposed budget replenishes fund on an individual basis.	s used in FY 2009-10. All uses of Contingency Reserve funds are approved by City Council

#### **Contracts & Grants Administration**

**Department:** Housing / Community Services

6.26 Description: This service provides contract administration, technical assistance, compliance monitoring and regulated reporting of activities for public service and housing grants and portfolio management of housing loans. This bid also addresses the legal mandate for the City of Dallas to appoint a public health authority to report and coordinate responses to incidences of infectious, contagious, and epidemic diseases. The service will be contracted out to Dallas County through an interlocal agreement.

Source of Funds:	FY 2009-10 B	v	FY 2009-10 Est		FY 2010-11 Adop	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$105,652	2.0	\$151,104	2.1	\$394,574	4.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$748,448	9.0	\$740,000	9.0	\$1,101,362	14.5
Total	\$854,100	11.0	\$891,104	11.1	\$1,495,936	19.1

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of Contracts Executed Prior to Start Date	95%	90%	90%
Percentage of projects in compliance	N/A	N/A	95%
Average time (in weeks) to fully execute contracts	8	9	9
Contracts Administered	91	92	87

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:90% of contracts executed prior to start dateMajor Budget Items:GF: Health Authority contract w/ Dallas Co. \$10,000 and Quest Job training \$23,665<br/>Increase in FTE's due to staff realignment<br/>Additional Resources:<br/>CDBG - \$867,538<br/>ESG Admin - \$38,525<br/>HOPWA Prog Admin - \$109,278<br/>HUD/HPRP Prog Admin-\$86,021

# **Cost Accounting and Fixed Assets**

Department: City Controller's Office

6.27 Description: The Cost Accounting and Fixed Assets Division is responsible for maintaining City capital assets for financial reporting purposes. Capital assets generally consist of tangible assets used in operations beyond one year and include various classification types, such as land, buildings, infrastructure, and equipment. Fixed asset transactions include acquisitions, sales, disposals and retirements. To ensure fixed asset transactions are properly recorded, accounting controls should be in place.

Source of Funds:	FY 2009-10 Bu Dollars	ldget FTE	FY 2009-10 Est Dollars	timate FTE	FY 2010-11 Ador Dollars	oted FTE
	Donars	112	Donars	,,,_	Donars	772
General Fund	\$237,248	3.0	\$223,151	3.0	\$224,439	3.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$237,248	3.0	\$223,151	3.0	\$224,439	3.1

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of assets recorded in subledger by close of 12th period	90%	90%	90%
Percentage accuracy of fixed assets system through no audit findings	95%	95%	95%
Days required to complete fixed assets portion of CAFR	180	180	180
Number of transactions per FTE	5,281	5,340	4,290

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Remove significant deficiency from external audit findings.

*Major Budget Items:* The Controller's Office expenditures for department support, programming, computer services and communications were reallocated based on FTEs. Some fixed assets will be entered into the accounting system by Dallas Water Utilities.

### **Custodial Service for City Facilities**

Department: EBS - Building Services

6.28 Description: This service provides both in-house and contract custodial service for approximately 4.3 million square feet of space in 113 City-owned buildings. This service also includes pest control and trash removal. Custodial receives over 3000 work orders annually.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Est	timate	FY 2010-11 Adopted		
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$4,401,589	31.3	\$4,503,572	30.0	\$3,959,345	31.5	
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$4,401,589	31.3	\$4,503,572	30.0	\$3,959,345	31.5	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of customers surveyed in the citywide internal survey rating services satisfactory or better (new in FY 11)	N/A	N/A	70%
Square Footage of Building Space Cleaned	4,294,462	4,300,000	4,300,000

On Track

Service Target FY 2010-11: Provide services within available resources.

*Major Budget Items:* Reduced frequency of contract service at City Hall. Greater reliance on in-house personnel and reduced frequency of contract service result in savings.

#### **Customer Service**

Department: City Secretary's Office

6.29 Description: The unit is responsible for serving as first point of contact for internal/external customers in person, telephone and email. Handles service/open record requests, answers general questions, signs up citizens to speak at city council meetings, posts meeting notices required by state law, accepts legal notices, forwards council-approved documents to departments, processing payments, index records, and manage the new lobbyist registration program.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Es	timate	FY 2010-11 Ado	oted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$225,938	2.0	\$283,405	4.0	\$197,533	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$225,938	2.0	\$283,405	4.0	\$197,533	3.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of records indexed within 10 business days	50%	75%	75%
Percent of service requests responded to within 10 business days	50%	90%	90%
Number of public meeting notices processed and posted	1,450	1,388	1,400
Number of city council actions processed	1,400	1,800	1,942

FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Dept. is creating a speakers sign in form to place on website to allow citizens to sign up to speak and submit via email to City Secretary
Major Budget Items:	Budget increased to include the lobbyist registration program and 1 FTE.

# **Dallas County Tax Collection**

Department: Office of Financial Services - Dallas County Tax Collection

6.30 *Description:* The City of Dallas contracts with Dallas County Tax Office to provide ad valorem tax collection services to the City. In FY 2009-10, ad valorem taxes accounted for 42.1% of the City's general fund revenue.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$553,952	0.0	\$553,952	0.0	\$575,854	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$553,952	0.0	\$553,952	0.0	\$575,854	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Collection Rate on Current Value of Levy	96.3	96.63	96.38
Cost per Statement	\$1.42	\$1.42	\$1.47
Number of Statements Annually	391,408	391,355	391,177
<b>FY 09-10 Performance Measure Status:</b> On Track			
Service Target FY 2010-11: Maintain contract with Dallas County Tax O	office		

Major Budget Items:

None

### **Deferred Compensation**

#### Department: City Controller's Office

6.31 *Description:* The Deferred Compensation Office is responsible for oversight of the mandatory 457PST Plan as well as the voluntary 401(k) and 457 Plans with assets of \$354 million while offering education and counseling services to enable City employees to be better prepared for retirement.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$18,626	2.0	\$15,081	2.1	\$0	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$194,000	0.0	\$194,000	2.0	\$180,000	0.0
Total	\$212,626	2.0	\$209,081	4.1	\$180,000	2.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of employees enrolled in City's Voluntary Deferred Compensation Plans	50	47.5	48.9
Number of employees that meet with retirement counselor	3,420	2,300	2,500

FY 09-10 Performance Measure Status: Caution

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Lower investment returns than previously experienced and a contraction in the workforce both contributed to a significant reduction in employee meetings during the year.

Service Target FY 2010-11: Increase the overall participation level in the voluntary Plans by 3%.

*Major Budget Items:* The Controller's Office expenditures for department support, programming, computer services and communications were reallocated based on FTEs.

### **DFW International Airport Legal Counsel**

#### Department: City Attorney's Office

6.32 *Description:* Provides or manages all legal services for the D/FW International Airport Board and staff. By contract, D/FW Airport reimburse the City for all D/FW legal expenses, including benefits.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars FTE		Dollars	FTE	Dollars	FTE
General Fund	\$422,950	2.9	\$419,854	2.8	\$407,038	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$O	0.0	\$0	0.0
Total	\$422,950	2.9	\$419,854	2.8	\$407,038	3.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of board and committee meetings attended	38	48	45
Number of resolutions drafted	10	12	12
Number of open records responses	990	833	840
Number of contracts written	110	120	120
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11: Attend 90% of board and committee meetings to offer legal support.

*Major Budget Items:* Service is funded at current year level and has a corresponding revenue from D/FW Airport for legal services provided.

# Elections

#### Department: City Secretary's Office

6.33 Description: In accordance with Dallas City Charter, Chapter IV, all municipal elections shall be held under the provisions of the Charter unless the laws of the State of Texas applicable to city elections require otherwise. Chapter IIIA, Section 3, states the City Secretary shall serve as the election official for all city elections.

The City Secretary has appointed an elections manager to carry out the functions required by federal, state and local laws relating to all City of Dallas Elections.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,302,791	1.0	\$1,303,117	1.0	\$1,092,283	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$1,302,791	1.0	\$1,303,117	1.0	\$1,092,283	1.0

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Cost per polling location		\$5,500.00	\$6,500.00	\$6,500.00
Number of Candidates Processed		0	0	25
<b>FY 09-10 Performance Measure Status:</b> On Track	✓			

Service Target FY 2010-11: Purchase a Petition Verification System

*Major Budget Items:* Funding includes Dallas, Denton and Collin County contracts for the Mayoral/City Council election scheduled for May 2011.

# **Energy Procurement, Monitoring and Conservation**

Department: EBS - Building Services

6.34 *Description:* This essential service affects every employee and visitor through the management of over \$80 million in electricity procurement and contracts. Staff implements EECBG energy conservation and compliance with applicable law and processes utility payments (electricity, gas, and water). It reduces funds to pay electricity in multi-use City buildings (thermostats would rise from 74F to 76F); funds for enterprise, parks, single-occupant, and new City buildings electricity payments are excluded.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$7,974,781	7.9	\$6,095,392	7.2	\$5,078,322	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$139,584	0.0	\$34,584	0.0	\$0	0.0
Total	\$8,114,365	7.9	\$6,129,976	7.2	\$5,078,322	1.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted			
% of electric bills processed within 10 days (new measure FY 11)	N/A	N/A	98%			
% of Electricity Consumption Reduced from 2007 baseline (cumulative)	15%	12%	20%			
Electric Bill Accuracy Audits (new measure FY 11)	N/A	N/A	104			
Electricity Consumed annually (kilowatt hours)	788,585,429	668,926,160	568,587,236			
FY 09-10 Performance Measure Status:       TCEQ permitting delayed beginning of projects.         Caution       TCEQ permitting delayed beginning of projects.						

Service Target FY 2010-11:	15% cumulative Energy Savings from 2007 baseline driven by Senate Bill 12.
Major Budget Items:	Energy conservation measures saving \$94,564 will be implemented at City Hall, OCMC & MLK. Utility procurement and payments will remain in EBS. Engineering services (4 FTEs) will be transferred to Public Works. One position will be eliminated.

### Fair Housing and Human Rights Compliance

**Department:** Management Services

6.35 *Description:* Fair Housing and Human Rights Compliance is responsible for housing discrimination investigation and mediation under Chapter 20A and mediation and discrimination investigations in housing, employment, and public accommodation based on sexual orientation under Chapter 46. This service also educates Dallas citizens and the business community on human rights laws and responsibilities.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$48,643	0.8	\$14,546	0.0	\$77,606	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$760,993	12.0	\$804,727	12.0	\$806,899	12.0
Total	\$809,636	12.8	\$819,273	12.0	\$884,505	13.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of non-litigated cases closed within 120 days	90%	60%	90%
Citizen assistance inquiries processed and/or referred annually	1,400	1,200	1,400

FY 09-10 Performance Measure Status: Caution

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Due to 50% vacancy reduction in investigative staff, the FHO experienced reduction in productivity due to process of hiring and training new investigative staff.

Service Target FY 2010-11:Provide investigation services to approximately 90 discrimination complaints and process approximately 1,400 citizen assistance<br/>inquiries.Major Budget Items:Additional resources include FHAP grant funds and Community Development Block Grant Funds.

# **Financial Reporting**

#### Department: City Controller's Office

6.36 *Description:* The Financial Reporting Division is responsible for the preparation of the City's Comprehensive Annual Financial Report (CAFR), including annual financial statements for the Water Utilities, Aviation, and TIF funds. Related to this is the coordination of the annual external audit. The division also coordinates the Single Audits for Federal and State grants. The audits are required for certain federal / state grants and also required by the State of Texas Local Government Code and City Charter.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars FTE Dollars FTE		Dollars	FTE		
General Fund	\$1,381,188	12.0	\$1,200,916	11.9	\$854,657	12.2
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$1,381,188	12.0	\$1,200,916	11.9	\$854,657	12.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of reports available within 3 business days of month end close	100%	100%	100%
Percentage of financial information for official statements prepared prior to second draft of POS	100%	100%	100%
Percentage accuracy of financial data through no audit findings	95%	95%	95%
Number of transactions approved annually	9,900	9,900	9,900
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11:	No external audit findings resulting in the most severe finding of material weakness.
Major Budget Items:	The Controller's Office expenditures for department support, programming, computer services and communications were reallocated based on FTEs. Professional service fees were reduced.

# **Fire Applicant - Physical Abilities Testing**

Department: Civil Service

6.37 *Description:* As an impartial entity, Civil Service staff administers the physical abilities test to applicants for the City of Dallas Fire-Rescue Department in order to hire the best qualified applicants for the position of Fire and Rescue Officer Trainee. There will be an examination for entry-level Fire-Rescue Officer Trainee in FY10-11. The FY09-10 examination was cancelled.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE Dollars FTE		FTE	Dollars	FTE
General Fund	\$35,260	0.3	\$41,131	0.8	\$25,946	0.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$35,260	0.3	\$41,131	0.8	\$25,946	0.5

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Complaints and Challenges Regarding Test Administration		0%	0%	5%
Cost Per Applicant Tested		\$71.00	\$0.00	\$52.00
Administer Physical Abilities Test		500	0	500
FY 09-10 Performance Measure On Track	e Status:			
Service Target FY 2010-11:	500 tests are expected to be administere Department's specified schedule.	ed. However, with .5 FTE th	ne timeframe to complete the t	ests will exceed the Fire-Resc

Major Budget Items:

None

#### **General Counsel**

#### Department: City Attorney's Office

6.38 *Description:* General Counsel service provides legal support to City departments, boards, commissions, and City Council. The City Charter requires the City Attorney's Office to approve all proposed ordinances; to draft ordinances granting franchises; to inspect and pass upon all papers, documents, contracts, and other instruments; to be the legal adviser to the City Manager, the City Council, committees, boards, commissions, city officers and employees; and to advise the city concerning legislation.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$3,686,222	36.0	\$3,616,887	33.8	\$3,248,935	33.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$O	0.0
Total	\$3,686,222	36.0	\$3,616,887	33.8	\$3,248,935	33.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of Real Estate matters completed	1,200	1,280	1,250
Number of ordinances prepared	200	245	230
Number of general advice/opinions given	650	667	660
Number of contracts and agreements completed	2,250	2,600	2,450
EV 00.10 Performance Macaura Status			

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Attend 100% of City Council meetings and 90% of meetings for boards and commissions with designated legal support.

*Major Budget Items:* Service reduced by one Senior Attorney position.

### **General Obligation Commercial Paper Program**

**Department:** Office of Financial Services - Non-Departmental

6.39 *Description:* This service provides funding for a General Obligation Commercial Paper Program beginning in FY 2010-11. Expenditures include credit facility fees, paying agent fees, interest on outstanding commercial paper and upfront/closing costs.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$3,700,000	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$O	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$0	0.0	\$0	0.0	\$3,700,000	0.0

#### FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Establish general obligation commercial paper program.
Major Budget Items:	New service for FY 2010-11

#### **Grant Administration**

#### **Department:** Office of Financial Services

6.40 *Description:* The primary mission of Grants Administration is to provide planning, program oversight and compliance; and manage the revenues for the City's Consolidated Plan and other Federal grants according to the Federal regulations. Staff coordinates the budget development, timely reporting to the granting agencies, citizen participation and serves as the City's liaison to the various Federal agencies in which the city receives grant funding.

Source of Funds:	FY 2009-10 Bi Dollars	udget FTE	FY 2009-10 Est Dollars	imate FTE	FY 2010-11 Adop Dollars	oted FTE
General Fund	\$276,149	2.9	\$289,019	3.3	\$229,279	3.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$828,282	10.0	\$828,282	10.0	\$812,880	10.0
Total	\$1,104,431	12.9	\$1,117,301	13.3	\$1,042,159	13.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of Federal grants administered	8	8	8

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FY 09-10 Performance Measure Status:
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On Track

Service Target FY 2010-11: Administer grant funds in accordance with prescribed guidelines

None

Major Budget Items:

# **Grants Compliance**

#### Department: City Auditor's Office

6.41 *Description:* On-site monitoring of recipients funded via the City's Consolidated Plan Grant. Federal law requires entities to maintain compliance and oversight monitoring of any program or activity receiving support whether in whole or in part by Federal or State funds. This function became the responsibility of the City Auditor's Office in 1998.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$835,357	11.0	\$851,765	11.4	\$882,524	12.0
Total	\$835,357	11.0	\$851,765	11.4	\$882,524	12.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of recommendations written and cleared during current fiscal year	N/A	N/A	75%
Total average cost to review each contract, project, or case	\$2,176.00	\$2,792.67	\$2,097.29
CDBG and HOME recipients to be monitored during current fiscal year	250	232	250
Contracts, projects or cases reviewed	325	305	325

FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Perform 100% on-site monitoring of all Consolidate Plan sub-recipients.
Major Budget Items:	Grants Compliance is funded: 1) the CDBG - Federal Funds \$681,618 - 9 FTEs; 2) the CDBG - Recovery Funds \$63,588 - 1 FTE; 3) the HPRP-HUD - Homeless Prevention Funds \$72,000 - 1 FTE; and, 4) State Weatherization Program - \$65,318 - 1 FTE

# **HOPWA and ESG Funds Monitoring**

Department: City Auditor's Office

6.42 *Description:* On-site monitoring of sub-recipients funded via Housing Opportunities of Persons With AIDS (HOPWA) and Emergency Shelter Grants (ESG). Federal law requires entities to maintain compliance and oversight monitoring of any program or activity receiving support whether in whole or in part by Federal or State funds. Eliminating this independent oversight would be a violation of Federal law.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$126,820	2.0	\$127,048	2.0	\$119,932	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$126,820	2.0	\$127,048	2.0	\$119,932	2.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of HOPWA and ESG funds protected from loss or repayment during current fiscal year	90%	96%	90%
Percent of fieldwork completed on HOPWA and ESG sub-recipients during current fiscal year	90%	95%	90%
Number of HOPWA and ESG sub-recipients site visits to be completed during current fiscal year	25	24	25
Number of reports generated regarding the monitoring of HOPWA and ESG sub- recipients	55	50	55

#### FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Produce 55 deliverable reports regarding the monitoring of HOPWA and ESG sub-recipients.
Major Budget Items:	None

### **Housing Federal Grants Administration**

**Department:** Housing / Community Services

6.43 *Description:* Provides direction, management, and oversight for Housing Department including approximately \$23.2M in Federal grant funds, and implementation of Housing program service delivery. Funds include HOME funds to reimburse CDBG funded employees who work on HOME projects.

Courses of Funday	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$903,277	14.0	\$903,277	14.0	\$838,183	14.0
Total	\$903,277	14.0	\$903,277	14.0	\$838,183	14.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of open records requests' responses provided by the required deadline Service Quality	100%	100%	100%
Percent of resolved audit exceptions	100%	100%	100%
Number of collection transactions	1,200	909	980
Number of monitoring visits completed	23	23	23

FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Administer Federal grants in accordance with prescribed guidelines
Major Budget Items:	Additional Resources: Community Development Block Grant (CDBG) \$838,183

### **HRIS and HR Payroll Services**

#### Department: Human Resources

6.44 *Description:* The Human Resources Payroll Division manages, and maintains all employee information, including payroll data and history in the Human Resources Information system (HRIS). HRIS is the City's centralized database of human resources information and payroll data.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars FTE		Dollars	FTE	Dollars	FTE
General Fund	\$1,974,467	16.3	\$1,578,627	16.3	\$1,398,682	18.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$1,974,467	16.3	\$1,578,627	16.3	\$1,398,682	18.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of payroll accuracy annually	99.7	99.9	99.9
Average number of departments requiring additional payroll processes as a result of adjustments per month	10	18	10
Payroll processing cost per employee per pay period	4.62	4.62	4.4
Number of payrolls processed annually	52	52	52

FY 09-10 Performance Measure Status: Caution First time implementation of furlough days resulted in additional payroll processing throughout the year.

Service Target FY 2010-11: Ensure employee pay is accurate and timely

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*Major Budget Items:* Professional service charges for Deloitte, Lawson/HRIS support has been moved from HR's budget in FY11 (\$400k).

# **Human Resource Consulting**

Department: Human Resources

6.45 *Description:* The HR Consulting team provides managers with the information needed to apply rules uniformly to protect the organization from EEOC charges and litigation. The team provides employees with relevant and timely information regarding personnel rules, classification and compensation, employee pay, and benefits. Additionally, this team conducts training programs through City University which include supervisor, customer service, process improvement, and other organization wide training initiatives.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$992,232	11.8	\$1,212,138	14.7	\$1,351,299	14.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$992,232	11.8	\$1,212,138	14.7	\$1,351,299	14.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of supervisors and managers who transfer classroom learning back to the workplace	N/A	N/A	90%
Percent of managers and executives served by Generalists are satisfied with services based on internal City survey	N/A	N/A	90%
Percent of employees in the performance management program who improved	N/A	N/A	85%
Number of Supervisors trained on supervisory development annually	N/A	N/A	600

#### FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Provide Human Resources consulting and assist with reduction of grievances and lawsuits
Major Budget Items:	FY11 City University service merged with HR Consulting services. CIS programming charges increased by \$200K

### **Independent Audit**

#### Department: City Controller's Office

6.46 Description: The annual audit is performed by the independent auditors and includes examining, on a test basis, evidence supporting the amounts and disclosures in the Comprehensive Annual Financial Report (CAFR). The audit will be performed in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,253,357	0.0	\$828,759	0.0	\$772,000	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$1,253,357	0.0	\$828,759	0.0	\$772,000	0.0

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Number of days to conduct audit		270	268	258	
FY 09-10 Performance Measure On Track	e Status:				
Service Target FY 2010-11: Complete fiscal year 2010 external audit by June 15, 2011.					

Major Budget Items: Decrease in audit fees related to new audit contract.

### Intergovernmental/Fund Development

#### Department: Management Services

6.47 *Description:* Serves as the primary point of contact for City departments to local, regional, state and federal levels of government and other independent agencies for identification, writing, reviewing and tracking of grants submitted and received by the City.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Est	imate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$121,967	4.0	\$123,031	3.0	\$0	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$166,068	0.0	\$166,068	3.0	\$403,314	3.0
Total	\$288,035	4.0	\$289,099	6.0	\$403,314	6.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of successful grant proposals compared to number submitted	50%	75%	50%
Percent of customers that agree or strongly agree staff is knowledgeable as indicated in the annual internal services survey	90%	95%	90%
Dollars in grants received for every dollar spent on salaries	\$369.00	\$375.00	\$200.00
Number of grant referrals/assistance to all departments	90	90	90

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Submit 20 grant proposals.

 $\checkmark$ 

*Major Budget Items:* FY11 general fund expenses are fully reimbursed for this service. All positions are funded through JAG/UAI, EECBG, UASI, or other federal grants.

### Intergovernmental/Legislative Services

Department: Management Services

6.48 *Description:* Legislative Services represents the City's interests with local, state, and federal public agencies and legislative offices. The Service coordinates funding requests and legislative initiatives for the City's Departments by partnering with other governmental bodies and agencies to advance the Dallas City Council's priorities. The Service is the primary contact with the Texas State Legislature, US Congress, and the Administration.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$61,829	2.9	\$57,784	2.9	\$0	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$270,608	0.0	\$270,609	0.0	\$286,513	0.0
Total	\$332,437	2.9	\$328,393	2.9	\$286,513	3.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of departments assisted on federal and state legislative issues	N/A	81%	75%
Outreach activities for elected/appointed officials, other legislative office, national/state coalitions/issue groups	N/A	N/A	8
Percent of legislative priorities achieved (Federal and State)	50%	67%	50%
Number of City Council legislative proposals pursued (federal and state)	24	30	30

FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Achieve 50% of the City Council proposals in the Federal and State Programs for FY11
Major Budget Items:	None

### Internal Environmental Training/Education

**Department:** Management Services

6.49 Description: Provides environmental education in order to comply with Consent Decree yielding increased awareness, stewardship and sustainability to enhance customer service by staff knowledgeable in regulations and the City's EMS. Training begins at Employee Orientation and continues throughout employment; opportunities are provided to Dallas staff and residents to learn ways to reduce their environmental impact with stewardship classes, brown-bag sessions, and spotlights on efforts by City departments

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	2.0	\$0	2.0	\$0	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$122,786	0.0	\$67,317	0.0	\$114,609	0.0
Total	\$122,786	2.0	\$67,317	2.0	\$114,609	2.0

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Percentage of positive course evaluation respons	е		N/A	N/A	85%
Number of employees trained annually per FTE		3,000	1,244	1,500	
# of training classes provided annually			125	91	100
FY 09-10 Performance Measure Status: Caution	<u>\</u>	Reduced hiring result utilize resources.	ed in fewer employees trai	ined. Training classes offered	were also reduced to better

Service Target FY 2010-11: Enhance and expand on-site training program at City facilities.

*Major Budget Items:* This service is 100% reimbursed by Storm Drainage Management Fund.

# Land Surveying Services

**Department:** Public Works and Transportation

6.50 *Description:* This service provides project management and review of consultant proposals and submittals for all land surveying in conjunction with City capital improvement projects. This service also provides professional land surveying measurements, research, and documentation in support of the City Attorney's Office, Risk Management, and other departments.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$692,960	14.9	\$1,199,252	14.8	\$265,044	8.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$503,991	0.0	\$140,655	0.0	\$337,691	0.0
Total	\$1,196,951	14.9	\$1,339,907	14.8	\$602,735	8.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of consultant proposals requiring revision after review	20%	15%	12%
The number of Sexually Oriented Business Specific Distance surveys completed	25	28	30
Number of consultant proposals reviewed	50	60	65
Number of completed research requests	3,836	4,800	2,400

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Provide consultant review, research, and surveys on time for 90% of the requests received.

*Major Budget Items:* Seven professional positions were eliminated and two field positions to be reimbursed were added by the Storm Drainage Management Fund.

## Language Services

Department: Judiciary

6.51 *Description:* Provide verbal Spanish Interpretation and translation assistance to approximately 37,000 defendants during a variety of court proceedings, including arraignments, pre-trial hearings, entering of pleas, trials before the court, and jury trials as mandated by the State of Texas.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars FTE		Dollars	FTE	Dollars	FTE
General Fund	\$133,831	2.0	\$135,613	1.9	\$128,813	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$133,831	2.0	\$135,613	1.9	\$128,813	2.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of Interpreting request performed per cases docketed	38%	40%	43%
Cost of interpreting services per cases docketed	\$5.30	\$4.89	\$4.65

FY 09-10 Performance Measure Status:

On Track

 $\checkmark$ 

Service Target FY 2010-11:	Ensure equal access to the courts for all persons regardless of their ability to communicate effectively in the spoken English language
Major Budget Items:	None

## Liability/Claims Fund Transfer

**Department:** Office of Financial Services - Reserves and Transfers

6.52 *Description:* Liability/Claims Fund is used by the City to pay claims, settlements and judgments for damages to real or personal property and for personal injury suffered by any member of the public that results from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.

Source of Funds:	Fy 2009-10 Budge				FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$8,304,528	0.0	\$6,804,528	0.0	\$6,568,774	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$8,304,528	0.0	\$6,804,528	0.0	\$6,568,774	0.0

#### FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Ensure sufficient funding for FY 10-11 for the payments of claims, settlements and judgments against the City.
Major Budget Items:	Reduced transfer based on estimated payment for liability claims and related costs.

## Litigation

#### Department: City Attorney's Office

6.53 *Description:* The Litigation Division represents the City and its officers and employees in legal proceedings and makes recommendations to the City Council for or against the settlement or dismissal of legal proceedings. The legal matters handled vary from enforcement of the city's building codes to prosecution of fraud to investigating claims. A substantial number of actions are handled annually ranging from property damage to storm water violations, to breach of contract, and to workers' compensation.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$3,595,963	40.0	\$4,036,839	38.5	\$3,665,587	37.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$3,595,963	40.0	\$4,036,839	38.5	\$3,665,587	37.5

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Amount of money collected	\$750,000.00	\$1,150,000.00	\$1,600,000.00	
Number of claims resolved	30	30	20	
Number of properties acquired	10	15	13	
Number of lawsuits resolved	100	110	100	

Service Target FY 2010-11:	Resolve legal matters without exceeding the FY 10-11 Risk Liability Fund Budget. 100% implementation of information management system and begin the collection of statistical data.
Major Budget Items:	Service is reduced by two Administrative Support and three Attorney positions. Litigation will work with departments during FY 10-11 to increase the rate of collections.

### **Major Maintenance Design and Construction**

#### Department: EBS - Building Services

6.54 *Description:* This service manages 228 building design and construction projects annually, including building renovations, major maintenance and building repairs, office space planning, facility condition assessments, and strategic planning for Green Building practices in City-owned buildings. The bid funds staff to complete over \$100 Million in bond projects for major maintenance and building repair.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,175,388	19.9	\$1,300,802	18.6	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$749,005	0.0	\$1,189,030	0.0	\$0	0.0
Total	\$1,924,393	19.9	\$2,489,832	18.6	\$0	0.0

90%	90%	N1/A
		N/A
90%	90%	N/A
38	38	N/A
228	228	N/A
	38	38 38

On Track

*Service Target FY 2010-11:* The in-house construction crew, twelve FTEs, will be merged into Operation, Maintenance and Repair.

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*Major Budget Items:* Architectural services consisting of seven FTEs, including a transferred roofing project manager, will be transferred to Public Works. Two positions will be eliminated.

### **Major Maintenance Design and Construction**

**Department:** Public Works and Transportation

6.55 Description: This service manages 228 building design and construction projects annually, including building renovations, major maintenance and building repairs, office space planning, facility condition assessments, and strategic planning for Green Building practices in City-owned buildings. The bid funds staff to complete over \$100 Million in bond projects for major maintenance and building repair. Architectural services will be consolidated into Public Works in FY11.

Courses of Funday	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$1,050,825	11.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$0	0.0	\$0	0.0	\$1,050,825	11.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of construction projects	N/A	N/A	80%
Percentage of design projects awarded	N/A	N/A	80%
Number of projects per Project Manager	N/A	N/A	46
Number of projects managed annually	N/A	N/A	228
FY 09-10 Performance Measure Status: New Service			

Service Target FY 2010-11:	Award 90% of workplan projects within the SLA

Major Budget Items: This service was transferred from Equipment and Building Services.

#### **Non-Departmental**

Department: Office of Financial Services - Non-Departmental

6.56 *Description:* Non-Departmental provides funds for miscellaneous items not falling within a single department or which can be handled most efficiently in aggregate for the entire General Fund. Some of the most significant items funded in this bid include the general fund's portion of unemployment insurance payment, professional services for legislative services, bank contracts, wrecker services, city-wide memberships, council travel, and Public Improvement District (PID) assessment payments.

Source of Funds:	FY 2009-10 Budget Dollars FTE		FY 2009-10 Estimate Dollars FTE		FY 2010-11 Adopted Dollars FTE	
	Donars	FIE	Donars	,,,	Donars	112
General Fund	\$13,673,323	2.9	\$13,840,779	2.9	\$16,300,569	6.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$13,673,323	2.9	\$13,840,779	2.9	\$16,300,569	6.0

FY 09-10 Performance Measure Status:

Service Target FY 2010-11:

*Major Budget Items:* Increase costs for unemployment payments and contract wrecker, partially offset by decreases in the banking contract.

## Payroll

#### Department: City Controller's Office

6.57 *Description:* The Payroll Division of the City Controller's Office is responsible for managing the payroll function for all City of Dallas employees. The Payroll Division monitors time entries, establishes payroll deduction and direct deposit requests in accordance with employee wishes and in compliance with City policies and existing laws. The Payroll Division generates wage payments on a biweekly basis, which authorized deductions are withheld and forwarded to intended recipients in a timely manner.

Source of Funds:	FY 2009-10 Budget Dollars FTE		FY 2009-10 Estimate		FY 2010-11 Adopted	
			Dollars FTE		Dollars	FTE
General Fund	\$689,556	13.9	\$705,225	9.9	\$637,161	7.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$689,556	13.9	\$705,225	9.9	\$637,161	7.6

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of employees using direct pay or pay card	98%	99%	99%
Percentage of child support payments mailed within 5 days of payroll end	100%	100%	100%
Percent of payroll runs completed within 1 day of payroll end	99%	99%	99%
Number of payment transactions annually	456,000	456,000	456,000

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:Improve accountability through an upgrade to the payroll system and continue to provide 100% accuracy of payroll payments.Major Budget Items:Payroll data entry will be outsourced. This will provide the same processing level at a reduced cost. Also, the Controller's Office expenditures for department support, programming, computer services and communications were reallocated based on FTEs

#### Public Information Office / Marketing & Media Relations

Department: Management Services

6.58 *Description:* The Public Information Office is the City's in-house public education and marketing / communications firm. The office provides turn key, cost efficient communications services to City departments and officials. PIO works directly with all media and communicates directly with homeowner organizations using traditional delivery methods as well as social media. Staff provides educational materials in English and Spanish.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$573,461	5.9	\$519,143	5.9	\$281,380	6.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$218,000	0.0
Total	\$573,461	5.9	\$519,143	5.9	\$499,380	6.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of open records requests responded to within the legal window	100%	99%	100%
Percent of stories pitched to media resulting in placement/coverage (TV, Radio, Newspaper, On-line, BLOGS, Journals, social media)	90%	92%	93%
Number of newsletters produced	12	12	14
Number of new programs produced or acquired for the city cable channel	50	100	75

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Compliance with regulations outlined by the Texas Public Information Act for the timely response and processing of thousands of open records requests. Spanish translation of City news & information. Media & community relations services.
Major Budget Items:	Additional resources include reimbursements from Dallas Water Utilities (\$50,000), Storm Drainage Managment Fund (\$20,000), Aviation (\$50,000) and Code Compliance (\$98,000)

## **Purchasing/Contract Management**

**Department:** Business Development & Procurement Services

6.59 Description: The public procurement process is governed by Texas Local Government Procurement Code 252, AD 4-5 and City Charter. Prevailing federal, state, and local statutes, policies and procedures require that all requests for goods and services be competitively bid; the office of Business Development & Procurement Services (BDPS) is the City's procurement branch which complies with stated requirements and provisions.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,596,031	21.0	\$1,570,716	21.0	\$1,552,474	22.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$1,596,031	21.0	\$1,570,716	21.0	\$1,552,474	22.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of contracts managed (Master Agreements)	502	592	592
Percentage of requisitions processed in compliance with State law	100%	100%	100%
Percentage of bids advertised within departments' deadlines	90%	90%	90%
Number of purchasing transactions (Requisitions)	15,950	10,895	11,500

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Reduce the number of purchasing transactions processed to 11,500 (Reduced from 15,950) by increasing the number of Master Agreements.
Major Budget Items:	None

## **Quality Management System**

Department: Management Services

6.60 Description: This service implements a Quality Management System (QMS) in selected departments that meets the standards set forth by the International Organization for Standardization (ISO 9001) and manages the contract for third-party audits of the City's Quality, Environmental, and Safety Management Systems.

Source of Funder	Source of Funds: FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$430,449	2.9	\$367,788	2.9	\$0	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$281,694	0.0	\$281,694	0.0	\$268,899	0.0
Total	\$712,143	2.9	\$649,482	2.9	\$268,899	1.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Number of ISO 9001 certifications obtained	3	3	2

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Number of ISO 9001 certifications obtained for FY 2010-11.

*Major Budget Items:* Reduction of two (2) FTEs responsible for ZIP process improvements and cost saving/revenue enhancing projects. Includes contract for third-party audits of City's Quality, Environmental, and Safety Management Systems and one (1) FTE to implement QMS.

#### **Real Estate for Public Property Transactions**

**Department:** Sustainable Development and Construction

6.61 *Description:* Real Estate Services for Public Use acquires land for capital improvement projects for Dallas Water Utilities, Public Works and Transportation, Parks and other City Departments.

October of Freedom	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	10.1	\$0	10.1	\$0	10.2
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$747,451	0.0	\$747,451	0.0	\$684,389	0.0
Total	\$747,451	10.1	\$747,451	10.1	\$684,389	10.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Staff Days to complete transactions	. 120	70	70
Percentage of transactions completed within Service Level Agreement	100%	100%	100%
Transactions per FTE	32	34	32
Property transactions	288	300	288
<b>FY 09-10 Performance Measure Status:</b> On Track			

Service Target FY 2010-11:

Continue placing a priority on acquisition of the Cadillac Heights buyout, PWT, DWU projects; maintain current level of service for property acquisitions, appraisals and paving enhancement analysis.

Major Budget Items: None

#### Reconciliations

#### Department: City Controller's Office

6.62 Description: The Reconciliation Division within the Controller's Office is responsible for ensuring the accuracy of the City's cash balance. The City currently has 31 active accounts. The Division is also responsible for ensuring Water Department accounts receivable activity in the Pay1 billing system is accurately reflected in the City's financial system. These processes involve detailed analysis of all related transactions in the City's financial system to activity in the bank statements and Pay1 account.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$457,771	6.0	\$494,612	6.0	\$429,646	6.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$457,771	6.0	\$494,612	6.0	\$429,646	6.1

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of reconciliation reports provided to departments within schedule	100%	100%	100%
Percentage of items cleared every month within 30 days	98%	98%	98%
Number of reconciliation items per FTE	168,000	168,333	175,000
Number of cash transactions annually	1,010,000	1,010,000	1,050,000

On Track

Service Target FY 2010-11: Reconcile all bank transactions within 30 days of month end.

*Major Budget Items:* With the updated software, individual transactions will be addressed more efficiently than batch processed transactions due to the ability of the software's automated matching functionality creating a higher volume of transactions.

#### **Records Management**

Department: City Secretary's Office

6.63 Description: The TX Local Govt. Code establishes policies for efficient recordkeeping practices. Records Mgt. ensures public access requirements, operates centralized storage (74,500 boxes) of inactive records for all departments, identifies and coordinates the destruction of records which have reached the end of their required retention under the law. Quality control of Council action records, posting resolutions on the web, and preparing minute books (backup of Council actions) will not be supported.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$343,855	3.9	\$353,781	4.0	\$418,143	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$343,855	3.9	\$353,781	4.0	\$418,143	2.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of Customer Service Satisfaction	80%	75%	80%
Boxes of Inactive Records stored for all city departments	78,500	74,500	75,000
FY 09-10 Performance Measure Status: On Track			

Service Target FY 2010-11: Maintain the review rate of records eligible for destruction at 85%.

Major Budget Items:

None

### Salary and Benefit Reserve

**Department:** Office of Financial Services - Reserves and Transfers

6.64 *Description:* The Salary and Benefit Reserve is a central location for the payment of General Fund employees' termination payments. Department's budgets do not include an allocation for termination payments. This reserve should be sufficient to fund the termination payments associated with the Reduction in Force and additional retirements which may occur during the fiscal year.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$3,700,000	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$0	0.0	\$0	0.0	\$3,700,000	0.0

FY 09-10 Performance Measure Status:

#### Service Target FY 2010-11:

*Major Budget Items:* FY 09-10 Salary and Benefit Reserve appropriations of \$2,917,550 have been allocated to department's budgets which have incurred termination costs.

## **Strategic Customer Services**

#### Department: Management Services

6.65 *Description:* Promotes excellence in customer service through continuous improvement to Dallas residents and businesses through the Service Area Coordination team to manage interdepartmental projects and issues in the community. This service links the City-wide strategic plan and multi-year projects to the allocation of City resources via monitoring performance reporting and benchmarking of City performance against comparable organizations.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$353,935	8.9	\$415,975	10.7	\$459,154	9.9
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$O	0.0
Additional Resources	\$79,705	0.0	\$78,448	0.0	\$79,705	0.0
Total	\$433,640	8.9	\$494,423	10.7	\$538,859	9.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of City services whose performance measures are on track	N/A	72%	70%
Customer satisfaction with SAC Team	90%	86%	90%
Percent of residents stating that city employees treat customers courteously	75%	75%	75%

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FY 09-10 Performance Measure Status:
```

On Track

Service Target FY 2010-11: Conduct the 2010-2011 Citizen Survey.

*Major Budget Items:* FY11 proposed budget increase is the result of extra computer programming charges, funding for the citizen survey and full year funding for one GIS analyst.

### Support for Home Repair/Replacement Programs

**Department:** Housing / Community Services

6.66 *Description:* Provides service delivery staff and related supplies for annual loans/grants including loan processing, inspections and portfolio management for home repair/replacement programs that benefit low-income homeowners. Funds include HOME funds to reimburse CDBG funded employees who work on HOME projects.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	<b>\$</b> 0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$2,065,570	29.0	\$2,065,570	29.0	\$1,721,943	29.0
Total	\$2,065,570	29.0	\$2,065,570	29.0	\$1,721,943	29.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of homeowners assisted from various repair programs who are satisfied with services provided	100%	100%	100%
Average number of loan applications processed per FTE (loan staff)	100	210	182
Number of repair assessments	320	340	317
Number of loan applications processed	500	1,200	1,100

- FY 09-10 Performance Measure Status:
  - On Track

Service Target FY 2010-11:	Administer funding for up to 145 housing units needing home repairs while holding output constant even though labor and material costs are increasing
Major Budget Items:	Additional Resources: Community Development Block Grant (CDBG) \$1,721,943. The reduction in the estimated number of repair assessments in the performance measures is due to a major change in the program to comply with HUD's recommendations.

#### **Support for Housing Development Programs**

**Department:** Housing / Community Services

6.67 *Description:* Provides service delivery staff and related supplies necessary to implement the housing development programs including loan processing, contract administration, and portfolio management for loans/grants for Federal Grant-funded Mortgage Assistance/CHDO Programs that benefit low- to moderate-income homebuyers. Funds include HOME funds to reimburse CDBG funded employees who work on HOME projects.

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$1,315,645	17.0	\$1,315,645	17.0	\$1,058,540	17.0
Total	\$1,315,645	17.0	\$1,315,645	17.0	\$1,058,540	17.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of project contracts executed by established deadline	100%	100%	100%
Number of loans/grants/contracts managed/FTE	165	175	165
Average number of hours spent per affordable units produced	13	15	15
Loans/grants/contracts managed	2,600	2,899	2,600

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Implement first-time homebuyers' programs and process development contracts efficiently
Major Budget Items:	Additional Resources: Community Development Block Grant (CDBG) \$1,058,540

## **Tax Increment Financing Districts Payments**

Department: Office of Financial Services - Non-Departmental

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Est	imate	FY 2010-11 Ado	oted
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$11,893,550	0.0	\$11,467,121	0.0	\$10,665,545	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$11,893,550	0.0	\$11,467,121	0.0	\$10,665,545	0.0

6.68 *Description:* The City's required payment to various tax increment financing (TIF) districts based on TIF agreements.

#### FY 09-10 Performance Measure Status:

Service Target FY 2010-11:	Transfer increment payments to TIF funds by May 1, 2011.
Major Budget Items:	Change in expense is result of valuation of properties within the TIF districts.

#### **Utility Management**

#### Department: Office of Financial Services

6.69 *Description:* Utility Management has primary responsibility for the oversight and management of franchised utilities and certificated telecommunication providers use of the public rights-of-ways including electric, natural gas, and cable TV.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$172,651	1.5	\$162,648	1.4	\$166,202	1.4
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$172,651	1.5	\$162,648	1.4	\$166,202	1.4

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
100%	100%	100%
300	260	300
	100%	100% 100%

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Provide oversight in accordance to guidelines.

None

Major Budget Items:

### **Vital Statistics**

#### Department: Water Utilities

6.70 *Description:* The Bureau of Vital Statistics registers and issues certified copies of birth and death certificates to qualified applicants in accordance with Texas Department of State Health Services; regulations established by the Texas Administrative Code; issues burial transit and cremation permits that allow a body to be transported to another state; and preserves the vital records

Source of Funds:	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	13.5	\$0	15.7
Additional Resources	\$0	0.0	\$1,017,440	0.0	\$1,167,387	0.0
Total	\$0	0.0	\$1,017,440	13.5	\$1,167,387	15.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Total number of deaths registered from all Funeral Homes and Medical Examiners Office combined.	10,000	10,600	10,000
Number of customers assisted/served by phone, walk-in email.	73,000	62,700	57,200
# Records Sold/FTE- total # of birth/death records issued by each employee	12,692	10,954	9,246
Total number of Birth Records printed from BVS (Remote Access).	19,000	17,860	16,500

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Sell 120,200 records.

Major Budget Items:

Death certificate sales have declined with implementation of the State's new online Texas Electronic Registrar (TER) Death system in September 2009. State mandated that original copy be purchased online from TER. Service reimbursed by General Fund.

#### Water Planning, Financial and Rate Services

6.71 *Description:* This service ensures that the City has water both now and in the future to meet the needs of the citizens of Dallas and customer cities, while maintaining and acquiring water rights as needed. These divisions coordinate preparation of the capital budget to fund the water and wastewater infrastructure; develop and monitor the Department's annual operating budget of approximately \$530M; wholesale cost of service studies and both wholesale and retail rate development.

Source of Funds:	FY 2009-10 Bu Dollars	udget FTE	FY 2009-10 Est Dollars	imate FTE	FY 2010-11 Ado Dollars	oted FTE
	Dollars	FIE	Donars	FIE	Donars	FIE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$3,053,769	24.8	\$2,595,233	21.3	\$3,244,995	25.3
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$3,053,769	24.8	\$2,595,233	21.3	\$3,244,995	25.3

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percent of average residential bill to median income – Average annual residential water and wastewater bill should be less than or equal to 2 % median income (EPA guideline)	1.6	1.6	1.5
Compliance with Water Rights Permits-7030 - Annual percent of compliance with water rights permits	100%	100%	100%
Water rights permits administered per FTE	5	5	5
Percent of actual revenues to budgeted	100%	88%	100%

On Track

Service Target FY 2010-11: Meet required deadlines on regulatory and contractual reporting 100% of the time.

Major Budget Items: FY11 includes an additional \$300k for water supply development studies.

Department: Water Utilities

#### Water Utilities Customer Account Services

Department: Water Utilities

6.72 Description: This service provides meter reading and customer service activities for over 300,000 water, wastewater, sanitation, and storm water utility accounts on a monthly basis. Also, includes billing and collection of other City departments' receivables. It supports account maintenance; payment processing: walk-in, online, auto-pay, lockbox; and support to all SAP billing system users.

Source of Funds:	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds.	Dollars	FTE	Dollars FTE		Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$20,830,754	281.6	\$20,333,861	292.0	\$21,471,647	288.2
Additional Resources	\$1,840,321	0.0	\$581,165	0.0	\$576,915	0.0
Total	\$22,671,075	281.6	\$20,915,026	292.0	\$22,048,562	288.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Meter reading accuracy	99.95	99.92	99.92
Annual cost to maintain each customer account	\$66.00	\$65.56	\$67.68
Service actions performed by field services to repair and test water meters per mile driven	0.45	0.46	0.43
Number of security alarm permits renewed/issued.	60,000	54,000	60,000

On Track

Service Target FY 2010-11:	Maintain a high level of customer account management and overall revenue collections through accurate billing and processing of accounts. Provide on-going support of departmental billing areas including updates and training for over 500 users of SAP.
Major Budget Items:	Added 7 FTEs & expenses for consolidation of Special Collections which provides billing and collection services for over 30 revenue types and produces over \$25M annually. Additional FTEs are needed for realignment of all billing & collection in DWU.

## Water's Price of Doing Business

Department: Water Utilities

6.73 Description: Includes payments for services received by the Water Utilities Department from other City departments. Also includes Payment in Lieu of Taxes (PILOT) and Street Rental.

Source of Funds:	FY 2009-10 B	udget	FY 2009-10 Est	timate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars FTE		Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$57,378,646	0.0	\$54,392,778	0.0	\$59,350,282	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$57,378,646	0.0	\$54,392,778	0.0	\$59,350,282	0.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Annual ratio of actual payments to general fund as percent of budgeted amount of payments	100%	95%	100%
Annual cost of Water's Price of Doing Business as a percent of total Water Utilities budget	10%	12%	11%
Actual payments made for Street Rental as a % of budgeted	100%	88%	100%

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Provide payments to the general fund as budgeted.

Major Budget Items: FY10 underrun is due to reduction in Street Rental of \$2.6M.

FY11 includes \$0.7M in fleet replacement; \$0.6M increase in Street Rental; and \$2.0M for additional Payment in Lieu of Taxes (PILOT) based on updated 2009 DWU asset values.

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# **INTERNAL SERVICES AND OTHER FUNDS**

The following information is reported separately from prior Key Focus Areas because the costs are already captured in those Services.

Services included in this section are reported by Key Focus Area. The following funds are included:

- 9-1-1 System Operations
- Communication and Information Services
- Employee Benefits (Administration)
- Equipment and Building Services Equipment Services
- Express Business Center
- Risk Management (Administration)

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	Service(s)	Department	FY 2010-11 Total Adopted (Dollars)	FY 2010-11 GF Adopted (Dollars)	FY 2010-11 GF Adopted FTEs
Key F	ocus Area 6: Efficient, Effective Economical Government				
6.A	9-1-1 Technology/Education Services	Communication & Information Service	13,911,597	0	0.0
6.B	Business Services	Express Business Center	3,342,167	0	0.0
6.C	Cable Access and Audiovisual Services	Communication & Information Service	459,800	0	0.0
6.D	City Fleet Asset Management	EBS - Equipment Services	979,429	0	0.0
6.E	City Fleet Maintenance and Repair Services	EBS - Equipment Services	24,739,414	0	0.0
6.F	City Fleet Make Ready Service	EBS - Equipment Services	1,460,105	0	0.0
6.G	City Fleet Paint and Body Shop Coordination	EBS - Equipment Services	2,157,809	0	0.0
6.H	City Fleet Parts Management	EBS - Equipment Services	1,769,236	0	0.0
6.I	City Fleet Salvage Yard Operation	EBS - Equipment Services	147,802	0	0.0
6.J	City Fleet Tire Inventory and Repair Service	EBS - Equipment Services	374,653	0	0.0
6.K	Disposal of Surplus and Police Unclaimed Property	Express Business Center	707,297	0	0.0
6.L	Environmental Services for City Fleet Operations	EBS - Equipment Services	1,793,123	0	0.0
6.M	Equipment Rental Coordination	EBS - Equipment Services	142,486	0	0.0
6.N	Fuel Procurement and Management	EBS - Equipment Services	17,796,830	0	0.0
6.0	HR Benefits Administration Services	Employee Benefits	512,035	0	0.0
6.P	Internal Application Services	Communication & Information Service	13,362,367	0	0.0
6.Q	Internal Computer Support	Communication & Information Service	5,702,615	0	0.0
6.R	Internal Desktop Support	Communication & Information Service	1,916,085	0	0.0
6.S	Internal Radio Communication	Communication & Information Service	3,618,348	0	0.0
6.T	Internal Telephone and Data Communication	Communication & Information Service	8,962,524	0	0.0
6.U	Public Safety Technology Support	Communication & Information Service	6,265,264	0	0.0
6.V	Risk Management Services	Employee Benefits	1,268,062	0	0.0
6.W	Strategic Technology Management	Communication & Information Service	7,867,836	0	0.0
		- Total for Key Focus Area 6:	\$119,256,884	\$0	0.0

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### 9-1-1 Technology/Education Services

**Department:** Communication & Information Services

6.A *Description:* Provides technical support and infrastructure for the processing of 9-1-1 telephone calls, including the support of the off-site 9-1-1 backup system. Also funds the required 9-1-1 public awareness campaign in the community.

	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$13,965,299	3.9	\$15,813,217	4.0	\$13,911,597	3.9
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$13,965,299	3.9	\$15,813,217	4.0	\$13,911,597	3.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Outages resolved in less than 1 hour	95%	100%	98%
System availability for peak call volume	100%	100%	100%
Critical 9-1-1 PBX (phone) operating system updates meeting Vendor's configuration standards	100%	100%	100%
9-1-1 calls received with accurate resident and business information after 9-1-1 database updates	2,200,000	1,963,674	2,200,000

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Achieve 100% of critical 9-1-1 phone system updates.

*Major Budget Items:* FY10 estimate includes an increased reimbursement of \$1.8M to the general fund.

#### **Business Services**

#### Department: Express Business Center

6.B *Description:* The Business Development and Procurement Services' Express Business Center (EBC) provides mail delivery services, coordinate and assist City departments with multi-function devices needs and billing, coordinating the billing of our office supply vendor, and processing of approximately 15,000 water utility bills and cut-off notices daily.

	FY 2009-10 Bi	udget	FY 2009-10 Es	timate	FY 2010-11 Ado	oted
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$3,559,885	8.4	\$3,350,740	10.8	\$3,342,167	11.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$3,559,885	8.4	\$3,350,740	10.8	\$3,342,167	11.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of reprographic services produced within 24 hours	100%	100%	100%
Copy requests processed	7,050	4,865	4,512

FY 09-10 Performance Measure Status:

#### On Track

Service Target FY 2010-11: During FY 2010-11, management will further analyze copier fleet and mail delivery services to maximize use of staff and equipment. BDPS will also increase reprographic marketing efforts to include conventioneers and other businesses.

*Major Budget Items:* Decrease in Cost of Good Sold (Postage) \$192,274 due to increased use of electronic messaging.

#### **Cable Access and Audiovisual Services**

#### **Department:** Communication & Information Services

6.C *Description:* Manage cablecast operations of the Dallas City Channel 16 which broadcasts City Council meetings, briefings, and other City-related public information programming. Oversee the City's involvement with Public, Education, and Governmental (PEG) access channels as mandated by Federal Law. Provide internal audiovisual support for City Council meetings, briefings, and other City functions.

	FY 2009-10 B	FY 2009-10 Budget FY 2009-10 Estimate		timate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$449,226	5.9	\$608,628	5.5	\$459,800	5.9
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$449,226	5.9	\$608,628	5.5	\$459,800	5.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Internal customers rating services as "good" or above	90% 95%		95%	
Staff dollars spent per hour of locally originated cable programming	\$87.04	\$77.26	\$84.20	
Programming hours produced by in-house operations in cooperation with City departments	2,500	3,295	3,460	
FY 09-10 Performance Measure Status: On Track				
Service Target FY 2010-11: Broadcast 3000 hours annually of live of	or locally originated program	nming on the City Channel.		

Major Budget Items: FY10 estimate includes the upgrade to the audio and video distribution system for the council chambers and broadcast.

## **City Fleet Asset Management**

Department: EBS - Equipment Services

6.D Description: This service monitors the City's fleet of approximately 5,100 vehicles/equipment which includes activities such as placing units in service, tracking their status while in service, and removing them from service. It develops replacement criteria, bid specifications, and coordinates the replacement or addition of vehicles/equipment each year. It also pays debt on equipment previously purchased.

	FY 2009-10 B	udget	FY 2009-10 Estimate		nate FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$O	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,026,746	3.2	\$748,203	2.3	\$979,429	3.2
Additional Resources	\$0	0.0	\$8,270,661	0.0	\$0	0.0
Total	\$1,026,746	3.2	\$9,018,864	2.3	\$979,429	3.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Inventory database accuracy rate	N/A	N/A	90%
Percentage of Alternate Fuel Vehicles (CNG, gas hybrid & biodiesel)	40%	40%	38%

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Continue to explore opportunities to right-size the fleet.

*Major Budget Items:* Vehicle purchases made in FY10 estimate are reimbursed by departments.

## **City Fleet Maintenance and Repair Services**

Service Target FY 2010-11:

Department: EBS - Equipment Services

6.E *Description:* This service is responsible for the maintenance and repair of City-owned vehicles/equipment at 7 fleet maintenance facilities throughout the city. This service includes labor, parts and commercial charges for the maintenance and repair of the City fleet. About 56,000 work orders are completed each year for both predictable and non-predictable maintenance and repairs including preventive maintenance, inspections, remedial repairs, road calls, towing, welding, modifications/rebuild, etc.

	FY 2009-10 B	udget	FY 2009-10 Estimate		e FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$19,519,369	167.9	\$20,703,779	141.9	\$19,596,489	167.9
Additional Resources	\$2,677,315	0.0	\$3,751,280	0.0	\$5,142,925	0.0
Total	\$22,196,684	167.9	\$24,455,059	141.9	\$24,739,414	167.9

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of equipment turned in for Preventative Maintenance-PM completed within 48 hours	N/A	N/A	90%
Daily fleet availability for Sanitation Automated equipment	83%	83%	83%
Daily fleet availability for Marked Squad cars	90%	90%	90%
% billable labor hours	75%	75%	80%
FY 09-10 Performance Measure Status: On Track			

Major Budget Items: None
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Increase number of PM's completed and continue to improve the percentage of availability.

## **City Fleet Make Ready Service**

#### Department: EBS - Equipment Services

6.F Description: This service includes pre-delivery activities for newly purchased City vehicles/equipment (ensuring they each meet specifications, installing specialty equipment, addressing warranty issues, and processing/receiving state license plates); activities associated with units being reassigned between departments; and removing equipment from service and preparing them for auction or salvage.

	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,251,104	11.1	\$1,189,905	7.7	\$1,460,105	12.2
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$1,251,104	11.1	\$1,189,905	7.7	\$1,460,105	12.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of Units processed within 60 days after acceptance from vendor	N/A	N/A	90%
Increase the number of auctions per year	1	1	3
FY 09-10 Performance Measure Status: On Track	I	Y	

Service Target FY 2010-11: Create a reserve for DPD and SAN to accommodate special events and citywide emergencies.

Major Budget Items:

None

## **City Fleet Paint and Body Shop Coordination**

Department: EBS - Equipment Services

6.G *Description:* This service provides coordination and pays for labor, parts, and commercial cost of repairs for City equipment that has paint, body or frame damage. Nearly all repair work is outsourced with only a few minor repairs being done by city staff.

	FY 2009-10 B	udget	FY 2009-10 Estimate		FY 2010-11 Ado	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	<b>\$</b> 0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$2,228,437	2.0	\$3,851,338	2.0	\$2,157,809	2.0	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$2,228,437	2.0	\$3,851,338	2.0	\$2,157,809	2.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Percentage of estimates received within 24 hours	N/A	N/A	85%
Turn around time- average number of days unit at vendor for repair and in the service center	15	25	25

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Actively pursue outside vendors to decrease turn-around time.

Major Budget Items: None.

## **City Fleet Parts Management**

Department: EBS - Equipment Services

6.H Description: The Fleet Parts Division of Equipment and Building Services is a vital organization that supports the Fleet Services Division of the City of Dallas. The Fleet Parts Division has a storeroom at every Fleet Service Center location which has three main objectives: (1) to maintain an inventory of frequently requested automotive parts/materials (2) to order non-inventory parts/materials to Fleet Services as requested by Fleet Services.

	FY 2009-10 Bi	udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,800,148	30.2	\$1,837,025	30.7	\$1,769,236	29.7
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$1,800,148	30.2	\$1,837,025	30.7	\$1,769,236	29.7

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of downed fleet due to parts not being available	10%	10%	10%
Average cost per part issued	N/A	N/A	\$7.00
Number of new parts provided annually	300,000	299,728	250,000
FY 09-10 Performance Measure Status: On Track			
Service Target FY 2010-11: Of the vehicles out of service as a res	ult of unavailable parts, the r	ercentage will be no more that	10%

Major Budget Items:

None

#### **City Fleet Salvage Yard Operation**

6.I

Department: EBS - Equipment Services

Source of Funds:	FY 2009-10 Bi Dollars	udget FTE	FY 2009-10 E Dollars	Estimate FTE	FY 2010-11 Adop Dollars	oted FTE
General Fund	\$O	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$168,130	2.9	\$169,750	3.2	\$147,802	3.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$168,130	2.9	\$169,750	3.2	\$147,802	3.0
Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted		
Value of salvage parts (if new)			\$225,000.00	\$284,502.00	\$240	,000.00
Number of salvage parts provided f	rom out of service vehicles		1,500	2,053		2,000
<b>FY 09-10 Performance Measure</b> On Track	Status:					
Service Target FY 2010-11:	Ensure reduced costs	of Fleet maintena	ance by providing salvaged p	parts.		
Major Budget Items:	None					

#### **City Fleet Tire Inventory and Repair Service**

Department: EBS - Equipment Services

6.J *Description:* The Tire Inventory and Repair Service staff is responsible for ordering, repairing, stocking and supplying all the tires needed by the City's Fleet Service Centers. The Tire Shop delivers approximately 14,000 "ready to install" tire/wheel assemblies annually to the Fleet Service Centers.

	FY 2009-10 Budget		FY 2009-1	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$407,869	7.9	\$353,982	7.2	\$374,653	8.0	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$407,869	7.9	\$353,982	7.2	\$374,653	8.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Cost per tire assembly provided	\$29.00	\$23.80	\$25.10
Number of tire assemblies provided	14,000	14,876	14,925

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11: Maintain tire assembly availability at 99% or better.

None

Major Budget Items:

#### **Disposal of Surplus and Police Unclaimed Property**

Department: Express Business Center

6.K *Description:* Business Development & Procurement Services (BDPS) is responsible for the disposition of City surplus, police confiscated and unclaimed property which complies with the Administrative Directive 6-1 and City Charter. BDPS utilizes public auctions, e-bay, sealed bids and a storefront concept (City Store) to display and sale a wide rage of property to the general public which generates approximately 4.8 million dollars annually in revenue for the City.

	FY 2009-10 Budget		FY 2009-10 Es	timate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$823,691	3.3	\$850,355	2.8	\$707,297	3.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$823,691	3.3	\$850,355	2.8	\$707,297	3.0

Performance	Measures			FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted	
Percentage of increase in sales revenue		5%	5%	5%			
Percent of surplus items reused by the City		8%	4%	8%			
Number of items made available for	umber of items made available for sale 23,000 19,622				20,000		
				ork with the property room ilable items to internal depa	to expedite the release of pro- artments.	ducts and will work to better	
Service Target FY 2010-11:	Dispose of 10	00%	of all property received	l, including sales and transf	fer.		
Major Budget Items:	Reduction of	eduction of General Fund Indirect Costs ( \$77,629)					

#### **Environmental Services for City Fleet Operations**

**EBS - Equipment Services** Department:

6.L Description: This service ensures EBS' compliance with the EPA consent decree and other Federal, State and local regulations as related to environmental issues. This service coordinates all activities related to ISO 9001 Quality Management System, ISO 14001 Environmental Management System, ISO 18001 Safety Management System with the goal of certification and continual improvement. This service also cleans sand traps, parking lots and performs maintenance on storm water separators.

	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$630,491	7.1	\$355,411	5.1	\$666,076	7.2
Additional Resources	\$1,231,517	0.0	\$856,517	0.0	\$1,127,047	0.0
Total	\$1,862,008	7.1	\$1,211,928	5.1	\$1,793,123	7.2

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
25%	20%	15%
100%	72%	95%
20	9	10
4,822	4,621	4,620
	25% 100% 20	25%         20%           100%         72%           20         9

None

Major Budget Items:

#### **Equipment Rental Coordination**

Department: EBS - Equipment Services

6.M *Description:* This service coordinates city-wide short-term rental/lease of about 261 vehicles/equipment; and fuel/maintenance cost for customer/department pool/loaner vehicles each year. Fleet is rented to meet urgent needs, departmental growth and special projects and when funding (such as grant funds) only allow for rental.

	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$O	0.0	\$O	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$121,704	1.0	\$136,587	1.0	\$142,486	1.0
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$121,704	1.0	\$136,587	1.0	\$142,486	1.0

FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
98%	95%	90%
300	276	250
	98%	98% 95%

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FY 09-10 Performance Measure Status:
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None

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On Track
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Service Target FY 2010-11: Provide necessary vehicles to ensure continuity of city operations and programs.

Major Budget Items:

#### **Fuel Procurement and Management**

Department: EBS - Equipment Services

6.N *Description:* This service provides the management of eight (8) Equipment and Building Services fueling sites with storage capacity of over 750,000 gallons. The other services provided are the fuel procurement/delivery to 100 city locations plus the issuance of City of Dallas fuel cards. Annual fuel use is approximately 6.9 million gallons of unleaded, Texas Low Emission Diesel (TXLED), biodiesel, dyed diesel and Compressed Natural Gas (CNG) fuel is provided to the customer departments.

	FY 2009-10 Budget		FY 2009-10 Es	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$20,730,628	11.2	\$16,478,446	10.2	\$17,639,066	10.3	
Additional Resources	\$181,043	0.0	\$131,043	0.0	\$157,764	0.0	
Total	\$20,911,671	11.2	\$16,609,489	10.2	\$17,796,830	10.3	

Performance	Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Total number of fuel deliveries to 0	City sites	N/A	N/A	1,080
Maintain Inventory Gallon Levels		N/A	N/A	70%
Total gallons of fuel provided to customers		7,216,688	6,850,562	6,956,354
<b>FY 09-10 Performance Measur</b> On Track	e Status:			
Service Target FY 2010-11:	Expand use of alternative fuels such as t	piodiesel and CNG.		
Major Budget Items:	None			

#### **HR Benefits Administration Services**

**Department:** Employee Benefits

6.0 *Description:* The Employee Health Benefits Unit is responsible for the administration of the City's Employee and Retiree Health Benefits Program. The program is comprised of two Self-Funded Medical Preferred Provider Organization (PPO) Plans; Fully-Insured Retiree Options; Prescription Drug Services; Group Life Insurance; Group Dental and Vision Plans; Flexible Spending Accounts (Dependent Child Care and Health); and Voluntary Benefits.

	FY 2009-10 Budget		FY 2009-10 E	stimate	FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$723,986	4.9	\$643,296	4.9	\$512,035	5.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$723,986	4.9	\$643,296	4.9	\$512,035	5.0

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Average administrative costs per member per month	\$20.00	\$15.15	\$22.00
Number of healthcare training programs	10	9	8
Number of employees using the onsite clinic(per quarter)	1,625	1,250	1,500
Percentage of enrollees who utilize generic drugs	65%	66%	65%
Y 09-10 Performance Measure Status:	ter of the fiscal year, visits were lo	wer than expected however	after a strong marketing

Caution

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The first quarter of the fiscal year, visits were lower than expected, however, after a strong marketing campaign at the beginning of the year visits increased.

Service Target FY 2010-11:	Maintain projected health care costs increase within the current market trend.
Major Budget Items:	FY11 savings resulting from \$150k reduction of property and liability insurance premiums & \$56k savings in professional service fees. Health insurance premiums will remain flat for non-tobacco and increase \$10 per pay period for tobacco users.

#### **Internal Application Services**

**Department:** Communication & Information Services

6.P Description: Application Services provides technology expertise in the identification, selection, implementation and maintenance of systems that enable City departments to accomplish their respective missions. Services include package implementations, custom developed solutions, website designs, ecommerce, data exchange and integration, B2B with vendors, and 24x7 operational support of mission critical systems. Scope of services expands across most City departments.

FY 2009-10 Budget		udget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$13,681,277	66.9	\$13,658,666	59.6	\$13,362,367	71.1
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$13,681,277	66.9	\$13,658,666	59.6	\$13,362,367	71.1

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Changes and adjustments made throughout development stages	30%	52%	40%
Application projects delivered on time and within budget	90%	89%	90%
Defects per application in the first year of production	2	0.1	2
Application priority 1 repair requests resolved within 24 hours	90%	81%	90%

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Achieve an overall 80% on time delivery of projects. Provide on-time delivery of assigned projects, while complying with industry standard software development.
Major Budget Items:	Increase of 1.0 FTE for AMS Financial System maintenance and 1.0 FTE for City internet / web management.

#### **Internal Computer Support**

**Department:** Communication & Information Services

6.Q *Description:* Provides computer operation support 24/7 while housing the City's mainframe computers, data warehouse, tape data repositories, print facility, and fileserver complex. Manages backup and data retention systems for City servers; install, maintain, and manage applications to approximately 600 servers; and monitor the reliability and availability of information technology software applications and computer systems.

	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$6,013,199	41.3	\$6,077,655	37.7	\$5,702,615	40.0
Additional Resources	\$0	0.0	\$0	0.0	\$O	0.0
Total	\$6,013,199	41.3	\$6,077,655	37.7	\$5,702,615	40.0

Performance N	leasures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Critical production server operating system updates meeting configuration standards		99%	96%	99%
Server availability		99%	98%	99%
Nightly batch jobs (ex. water bills, vendor checks) completed within the scheduled timeframe		95%	93%	95%
<b>FY 09-10 Performance Measure</b> On Track	Status:			
Service Target FY 2010-11:	Achieve an overall 80% on time delivery Project Management standards.	of projects. Provide on-tim	e delivery of assigned project	s, while complying with the CIS
Major Budget Items: Service cost reductions due to process in		nprovements in the Data C	enter center along with delaye	ed hiring of 3 vacant positions.

#### Internal Desktop Support

#### **Department:** Communication & Information Services

6.R *Description:* Supports the City's desktop computers, laptops, blackberries and e-mail. Technical support includes operator-assisted problem management, desk side support for break/fix/install, desktop software, anti-virus support, local area network connectivity, and desktop project management.

	FY 2009-10 Budget		FY 2009-10 Est	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$1,837,306	1.1	\$1,809,644	1.1	\$1,916,085	1.0	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$1,837,306	1.1	\$1,809,644	1.1	\$1,916,085	1.0	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Priority 1 calls resolved within 8 hours or less	97%	80%	80%
Move-Add-Change (MAC) requests completed within the scheduled timeframe	95%	96%	95%
Desktop computers maintained per help desk analyst and desk-side technician	374	443	420
Telephone calls received by help desk	30,000	30,143	30,000
FY 09-10 Performance Measure Status: On Track			
Service Target FY 2010-11: Resolve all Priority 1 desktop support ca	alls in 8 business hours or I	ess.	

Major Budget Items: None

#### **Internal Radio Communication**

**Department:** Communication & Information Services

6.S *Description:* Provides 24/7 service in the installation, repair, and replacement of approximately 17,500 mobile radio communication equipment for City departments like Police, Fire, and Sanitation. Design, install, and maintain 43 critical public safety and other radio transmission stations used by various City units like Radio Dispatch for Police, Fire, and 311.

	FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$3,954,541	32.6	\$3,874,361	29.3	\$3,618,348	29.2
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0
Total	\$3,954,541	32.6	\$3,874,361	29.3	\$3,618,348	29.2

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Public Safety radio system availability	100%	100%	100%
Mobile data terminal system's wireless network availability	99%	99% 100%	
Average number of field installations and repairs per FTE per month	5	60	60
Drive-in service requests processed	8,000	5,600	5,600

FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Complete 100% of radio equipment installation for 100,000 mile squad car replacements within the service level agreement
Major Budget Items:	Reduction in external radio equipment repairs and parts due to recent replacement of mobile data computers and radios. Also, proposed FTEs include the transfer of 1.0 FTEs from Code Compliance and the delayed hire of 2 vacant positions.

#### Internal Telephone and Data Communication

**Department:** Communication & Information Services

6.T Description: Provides maintenance and support of the City's voice and data communication network system for 11,100 landline telephones (3,500 Plexar and 7,600 VoIP) and 350 data lines connecting City facilities for constant network monitoring, availability and reliability.

	FY 2009-10 Budget		FY 2009-10 Es	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$10,090,112	11.7	\$10,364,714	13.1	\$8,962,524	11.8	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$10,090,112	11.7	\$10,364,714	13.1	\$8,962,524	11.8	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Monthly telephone network availability	100%	99%	100%
Trouble calls resolved in 4 business hours or less	99%	97%	99%
Customers' MAC (Move, Add, Change) Service Request completed within SLA	95%	99%	98%
Monthly IVR system availability	95%	91%	95%
<b>FY 09-10 Performance Measure Status:</b> On Track			

Service Target FY 2010-11: Achieve an overall 80% on time delivery of projects. Provide on-time delivery of assigned projects, while complying with the CIS Project Management standards.

*Major Budget Items:* Service costs reductions due mostly to end of AT&T Cisco phone lease payments.

#### Public Safety Technology Support

**Department:** Communication & Information Services

6.U *Description:* Public Safety Support Services provides technology expertise in the identification, selection, implementation and maintenance of public safety systems that enable the Dallas Police Department, Dallas Fire Department, and Court and Detention Services to accomplish their respective missions. Services include package implementations, custom developed solutions, website content management, data exchange and integration, and 24x7 operational support of mission critical systems.

	FY 2009-10 Budget		FY 2009-10 Est	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$0	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$5,582,397	37.8	\$4,906,671	30.4	\$6,265,264	32.1	
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0	
Total	\$5,582,397	37.8	\$4,906,671	30.4	\$6,265,264	32.1	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Public Safety projects delivered on time and within budget	90%	90%	90%
Priority 1 public safety repair requests resolved within 24 hours	90%	94%	90%
Defects per public safety application in the first year of production	2	0	2
Changes and adjustments made throughout different development stages for Public Safety applications	25%	25%	25%
<b>FY 09-10 Performance Measure Status:</b> On Track			

Service Target FY 2010-11:	Achieve an overall 80% on time delivery of projects. Provide on-time delivery of assigned projects, while complying with industry standard software development.
Major Budget Items:	The replacement of the mainframe Records Management System and the continued roll-out of VisiNet Mobile caused the increase in this service. Offsetting reductions include delayed hiring of vacant positions.

#### **Risk Management Services**

Department: Employee Benefits

6.V Description: The primary mission of Risk Management is to protect the City of Dallas' assets and to preserve operational continuity from risks and safety hazards that may arise from business activities or from other activities/events that may adversely affect the City. Risk Management is also committed to providing a safe and healthy environment for the protection of City employees and other members of the public to whom the City has such a responsibility.

	FY 2009-10 Bi	ıdget	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$O	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,264,426	17.9	\$1,271,234	17.1	\$1,268,062	16.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
Total	\$1,264,426	17.9	\$1,271,234	17.1	\$1,268,062	16.0

Performance Measures		FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
% of total paid on workers' compensation claims reduced		10%	10%	10%
% of certificates of insurance processed within 20 business days		75%	73%	80%
% of employee population trained through safety related training classes		90%	74%	80%
FY 09-10 Performance Measure Status: On Track				
Service Target FY 2010-11:	Minimize risk exposures to City			
Major Budget Items:	None			

#### Strategic Technology Management

**Department:** Communication & Information Services

6.W Description: Ensures the delivery of information technology (IT) change in a timely and efficient manner. Leads the direction of current and future IT activities, supported by underlying standards and best practices, in alignment with the City's Key Focus Areas. Includes project management, finance, and contract management services as well as IT cost recovery (chargebacks) and citywide computer procurement.

	FY 2009-10 Budget		FY 2009-10 Es	FY 2009-10 Estimate		FY 2010-11 Adopted	
Source of Funds:	Dollars	FTE	Dollars	FTE	Dollars	FTE	
General Fund	\$O	0.0	\$0	0.0	\$0	0.0	
Enterprise/Internal Svc/Other	\$6,826,092	39.7	\$7,154,168	40.2	\$7,867,836	42.4	
Additional Resources	\$O	0.0	\$0	0.0	\$0	0.0	
Total	\$6,826,092	39.7	\$7,154,168	40.2	\$7,867,836	42.4	

Performance Measures	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Projects completed within the SLA	95%	100%	97%
Monthly CIS chargebacks processed correctly and on time	85%	75%	85%
Number of CIS Chargebacks Processed	15,000	14,726	15,000
Changes and adjustments made throughout a project annually	36	3	6

#### FY 09-10 Performance Measure Status:

On Track

Service Target FY 2010-11:	Achieve an overall 80% on time delivery of projects. Provide on-time delivery of assigned projects, while complying with the CIS Project Management standards.
Major Budget Items:	FY10 estimate includes an additional reimbursement to the general fund for indirect charges. FY11 proposed budget includes the increased indirect charges and additional debt service payments for network refresh project.

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# FY 2010-11 Projected Changes in Fund Balance

FUND	FY 2010-11 BEGINNING BALANCE	FY 2010-11 ADOPTED REVENUES	FY 2010-11 ADOPTED EXPENDITURES	FY 2010-11 ENDING BALANCE
GENERAL FUND	36,992,767	998,491,965	1,006,046,874	36,992,767
ENTERPRISE FUNDS				
Aviation	26,201,374	47,006,853	47,006,853	26,201,374
Convention and Event Services	0	58,635,607	58,635,607	0
Municipal Radio	899,470	2,765,000	2,717,088	947,382
Storm Drainage Management	8,574,567	47,800,000	50,118,965	6,255,602
Sustainable Development and Construction	4,272,619	17,297,735	16,791,073	4,779,281
Water Utilities	49,333,735	531,240,295	531,240,295	49,333,735
INTERNAL SERVICE FUNDS				
Information Technology	4,903,650	44,400,799	44,536,491	4,767,958
Radio Services	985,966	3,618,348	3,618,348	985,966
Equipment Services	2,475,947	44,933,150	44,933,151	2,475,946
Express Business Center	928,352	3,901,200	4,049,464	780,088
OTHER REVENUE FUNDS				
9-1-1 System Operations	1,925,041	13,457,487	13,911,597	1,470,931
Employee Benefits	(14,817,492)	109,601,072	109,357,535	(14,573,955)
Risk Management	(30,113,371)	30,785,460	30,635,460	(29,963,371)
Debt Service	5,066,470	259,659,516	260,685,026	4,040,960
TOTAL CITY FUNDS	97,629,095	2,213,594,487	2,224,283,827	94,494,664

## GENERAL FUND Statement of Revenues and Expenditures

	FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 BUDGET	FY 2009-10 ESTIMATE	FY 2010-11 ADOPTED
BEGINNING FUND BALANCE	44,954,914	49,155,541	47,360,356	47,360,356	36,992,767
REVENUES:					
Ad Valorem Taxes	430,538,807	460,471,496	420,798,973	422,471,344	435,784,656
Sales Tax	229,856,739	206,914,022	206,573,949	203,810,105	204,810,104
Franchise Fees	141,573,599	102,694,805	97,155,406	99,191,374	97,150,282
Licenses and Permits	9,068,993	8,245,692	8,046,945	8,417,877	9,877,194
Interest Earnings	6,709,572	3,676,692	3,077,025	2,138,049	2,412,695
Intergovernmental	5,921,811	6,469,840	7,311,589	7,011,525	6,311,913
Fines and Forfeitures	37,089,315	36,886,224	44,050,123	40,516,053	41,938,418
Service Fees	127,212,517	133,301,830	135,561,551	127,631,807	134,598,888
Interfund Revenue	40,112,927	54,366,910	68,242,109	72,099,894	52,661,965
Miscellaneous	18,249,110	8,742,760	9,611,778	11,278,920	12,945,850
TOTAL REVENUES	1,046,333,390	1,021,770,271	1,000,429,448	994,566,948	998,491,965
TOTAL RESOURCES AVAILABLE	1,091,288,304	1,070,925,812	1,047,789,804	1,041,927,304	1,035,484,732
EXPENDITURES:					
General Government & Support Services	75,757,300	79,601,413	67,360,725	66,153,076	68,675,539
Public Safety	612,217,879	631,016,635	638,100,679	643,107,670	620,130,859
Street, Sanitation and Code Compliance	136,758,164	121,960,905	130,507,788	129,080,541	148,505,241
Public Works and Transportation	57,389,666	55,717,614	65,631,669	58,877,617	50,155,427
Culture, Library and Recreation	121,069,268	118,599,074	100,177,001	99,937,733	95,820,574
Env. Health, Comm. & Urban Development	26,259,371	26,095,803	11,842,063	12,056,088	8,844,691
Reserves and Transfers	2,945,547	4,507,737	8,504,528	7,004,528	13,914,543
TOTAL EXPENDITURES Changes in Encumbrances and other	1,032,397,195	1,037,499,181	1,022,124,453	1,016,217,253	1,006,046,874
Balance Sheet Accounts	(9,735,568)	13,933,725	11,282,716	11,282,716	7,554,909
ENDING FUND BALANCE	49,155,541	47,360,356	36,948,067	36,992,767	36,992,767

### ENTERPRISE FUNDS Statement of Revenues and Expenditures

DEPARTMENT	FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 BUDGET	FY 2009-10 ESTIMATE	FY 2010-11 ADOPTED
AVIATION					
BEGINNING FUND BALANCE	13,982,974	18,910,279	23,995,707	23,995,707	26,201,374
REVENUES:					
Field Maintenance	11,591,027	13,503,166	15,429,491	15,429,931	16,474,482
Terminal Maintenance	16,202,357	15,280,769	13,659,889	14,695,224	13,812,903
Parking Garage	13,637,635	13,397,565	12,322,894	12,764,070	15,642,714
All Remaining Revenues	1,730,757	1,504,875	1,076,259	1,353,378	1,076,754
TOTAL REVENUES	43,161,776	43,686,375	42,488,533	44,242,603	47,006,853
TOTAL RESOURCES AVAILABLE	57,144,750	62,596,654	66,484,240	68,238,310	73,208,227
TOTAL EXPENDITURES	38,693,448	38,104,854	41,925,548	42,036,936	47,006,853
Changes in Encumbrances and other Balance Sheet Accounts	458,977	(496,093)	0	0	0
	18,910,279	23,995,707	24,558,692	26,201,374	26,201,374
ENDING FUND BALANCE	16,910,279	23,995,707	24,558,092	20,201,374	20,201,374
ENDING FUND BALANCE		23,995,707	24,000,092	20,201,374	20,201,374
		1,456,321	2,569,464	2,569,464	0
CONVENTION AND EVENT SER	VICES				
<u>CONVENTION AND EVENT SER</u> BEGINNING FUND BALANCE	VICES				
CONVENTION AND EVENT SER BEGINNING FUND BALANCE REVENUES:	(242,452)	1,456,321	2,569,464	2,569,464	0
CONVENTION AND EVENT SER BEGINNING FUND BALANCE REVENUES: Hotel Occupancy Tax	(242,452) 38,503,258	1,456,321 32,663,616	2,569,464 34,201,100	2,569,464 32,885,967	0 35,276,860
CONVENTION AND EVENT SER BEGINNING FUND BALANCE REVENUES: Hotel Occupancy Tax Alcohol Beverage Tax	(242,452) 38,503,258 7,855,928	1,456,321 32,663,616 7,533,194	2,569,464 34,201,100 8,162,815	2,569,464 32,885,967 7,438,045	0 35,276,860 8,113,693
CONVENTION AND EVENT SER BEGINNING FUND BALANCE REVENUES: Hotel Occupancy Tax Alcohol Beverage Tax Contract Services	(242,452) (242,452) 38,503,258 7,855,928 8,460,116	1,456,321 32,663,616 7,533,194 4,993,718	2,569,464 34,201,100 8,162,815 8,120,000	2,569,464 32,885,967 7,438,045 6,805,205	0 35,276,860 8,113,693 7,235,181
CONVENTION AND EVENT SER BEGINNING FUND BALANCE REVENUES: Hotel Occupancy Tax Alcohol Beverage Tax Contract Services Transfers All Remaining Revenues	(242,452) 38,503,258 7,855,928 8,460,116 3,943,786	1,456,321 32,663,616 7,533,194 4,993,718 0	2,569,464 34,201,100 8,162,815 8,120,000 0	2,569,464 32,885,967 7,438,045 6,805,205 0	0 35,276,860 8,113,693 7,235,181 0
CONVENTION AND EVENT SER BEGINNING FUND BALANCE REVENUES: Hotel Occupancy Tax Alcohol Beverage Tax Contract Services Transfers All Remaining Revenues TOTAL REVENUES	(242,452) 38,503,258 7,855,928 8,460,116 3,943,786 9,416,031	1,456,321 32,663,616 7,533,194 4,993,718 0 8,419,978	2,569,464 34,201,100 8,162,815 8,120,000 0 9,592,143	2,569,464 32,885,967 7,438,045 6,805,205 0 7,482,836	0 35,276,860 8,113,693 7,235,181 0 8,009,873
CONVENTION AND EVENT SER BEGINNING FUND BALANCE REVENUES: Hotel Occupancy Tax Alcohol Beverage Tax Contract Services Transfers All Remaining Revenues TOTAL REVENUES TOTAL RESOURCES AVAILABLE TOTAL EXPENDITURES	(242,452) 38,503,258 7,855,928 8,460,116 3,943,786 9,416,031 68,179,119	1,456,321 32,663,616 7,533,194 4,993,718 0 8,419,978 53,610,506	2,569,464 34,201,100 8,162,815 8,120,000 0 9,592,143 60,076,058	2,569,464 32,885,967 7,438,045 6,805,205 0 7,482,836 54,612,053	0 35,276,860 8,113,693 7,235,181 0 8,009,873 58,635,607
CONVENTION AND EVENT SER BEGINNING FUND BALANCE REVENUES: Hotel Occupancy Tax Alcohol Beverage Tax Contract Services Transfers	(242,452) 38,503,258 7,855,928 8,460,116 3,943,786 9,416,031 68,179,119 69,997,113	1,456,321 32,663,616 7,533,194 4,993,718 0 8,419,978 53,610,506 55,066,827	2,569,464 34,201,100 8,162,815 8,120,000 0 9,592,143 60,076,058 62,645,522	2,569,464 32,885,967 7,438,045 6,805,205 0 7,482,836 54,612,053 57,181,517	0 35,276,860 8,113,693 7,235,181 0 8,009,873 58,635,607 58,635,607

### ENTERPRISE FUNDS Statement of Revenues and Expenditures

DEPARTMENT	FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 BUDGET	FY 2009-10 ESTIMATE	FY 2010-11 ADOPTED
MUNICIPAL RADIO					
BEGINNING FUND BALANCE	5,232,960	5,420,841	5,505,646	5,505,646	899,470
REVENUES:					
Local Sales	3,037,686	2,595,861	2,804,766	2,540,000	2,690,000
National Sales	189,361	44,235	2,000	0	0
Interest Earned	297,325	174,579	65,600	65,600	40,000
All Remaining Revenues	38,738	43,354	47,000	36,000	35,000
TOTAL REVENUES	3,563,110	2,858,029	2,919,366	2,641,600	2,765,000
TOTAL RESOURCES AVAILABLE	8,796,070	8,278,870	8,425,012	8,147,246	3,664,470
TOTAL EXPENDITURES	3,415,240	2,870,422	3,120,248	2,847,776	2,717,088
Changes in Encumbrances and other Balance Sheet Accounts	40,011	97,198	(2,000,000)	(4,400,000)	0
ENDING FUND BALANCE	5,420,841	5,505,646	3,304,764	899,470	947,382
STORM DRAINAGE MANAGEM BEGINNING FUND BALANCE	<b>IENT</b> 5,745,826	5,971,906			
		5,971,900	10,323,149	10,323,149	8,574,567
REVENUES:		5,971,900	10,323,149	10,323,149	8,574,567
REVENUES: Storm Water Fees	29,191,632	34,527,812	10,323,149 44,674,000	10,323,149 46,405,264	8,574,567 48,233,910
	29,191,632				
Storm Water Fees		34,527,812	44,674,000	46,405,264	48,233,910
Storm Water Fees TOTAL REVENUES	29,191,632	34,527,812 34,527,812	44,674,000 44,674,000	46,405,264 46,405,264	48,233,910 48,233,910
Storm Water Fees TOTAL REVENUES TOTAL RESOURCES AVAILABLE	29,191,632 34,937,458	34,527,812 34,527,812 40,499,718	44,674,000 44,674,000 54,997,149	46,405,264 46,405,264 56,728,413	48,233,910 48,233,910 56,808,477

### ENTERPRISE FUNDS Statement of Revenues and Expenditures

SUSTAINABLE DEVELOPMENT AND CONSTRUCTION           BEGINNING FUND BALANCE         9,637,577         9,533,399         3,822,896         3,822,896           REVENUES:	FY 2008-09         FY 2009-10         FY 2009           ACTUAL         BUDGET         ESTIMA	FY 2007-08 ENT ACTUAL
REVENUES:         Encland         Enclands         Enclands         Enclands           Building Permits         13,227,799         9,306,214         9,948,117         10,779,377           Certificate of Occupancy         1,422,319         1,382,570         1,355,298         1,298,941           Plan Review         2,533,762         2,084,163         2,103,350         1,898,863           Registration/License         367,399         341,490         343,808         377,167           Special Plats         865,540         575,366         595,093         444,254           Private Development         956,549         484,939         480,311         365,514           Zoning         822,668         596,024         643,260         509,101           Interest Earnings         528,520         193,244         263,395         263,935           TOTAL REVENUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL EXPENDITURES         24,360,685         21,743,723         16,018,788         16,305,277         1           REVENUES         1,867,787         156,365	UCTION	NABLE DEVELOPMENT AND CONSTR
Building Permits         13,227,799         9,306,214         9,948,117         10,779,377           Certificate of Occupancy         1,422,319         1,325,298         1,235,298         1,238,941           Plan Review         2,533,762         2,084,163         2,103,350         1,898,863           Registration/License         367,399         341,490         343,808         377,167           Special Plats         866,940         575,366         596,093         444,254           Zoning         822,568         596,024         643,260         509,101           Interest Earnings         528,520         193,244         263,935         263,935           All Remaining Revenues         1,663,864         912,245         849,847         819,848           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         24,360,685         21,743,723         16,018,788         16,305,2	9,533,399 3,822,896 3	NG FUND BALANCE 9,637,577
Certificate of Occupancy         1,422,319         1,382,570         1,355,288         1,298,941           Plan Review         2,533,762         2,004,163         2,103,350         1,898,863           Registration/License         367,399         341,490         343,808         377,167           Special Plats         865,940         575,366         595,093         444,254           Private Development         956,549         484,399         480,311         363,514           Zoning         822,568         596,024         643,260         509,101           Interest Earnings         528,520         193,244         263,935         263,935           All Remaining Revenues         1,663,864         912,845         849,847         819,848           TOTAL REVORUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL RESOURCES AVAILABLE         9,533,399         3,822,896         4,387,127         4,272,619         4           WATER UTILITIES		ES:
Plan Review         2,533,762         2,084,163         2,103,350         1,898,863           Registration/License         367,399         341,400         343,808         377,167           Special Plats         865,940         575,366         555,093         444,254           Private Development         956,549         484,939         480,311         363,514           Zoning         822,568         596,024         643,260         509,101           Interest Earnings         528,520         193,244         263,395         263,995           All Remaining Revenues         1,663,864         912,845         849,847         819,848           TOTAL REVENUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL EXPENDITURES         24,360,685         21,743,723         16,018,788         16,305,277         1           Balance Sheet Accounts         1,867,787         156,365         0         0         0           WATER UTILITIES         BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606           Revenues: <td>9,306,214 9,948,117 10</td> <td>Jing Permits 13,227,799</td>	9,306,214 9,948,117 10	Jing Permits 13,227,799
Registration/License         367,399         341,490         343,808         377,167           Special Plats         865,940         575,366         595,093         444,254           Private Development         956,549         484,939         480,311         363,514           Zoning         822,568         596,024         643,260         509,101           Interest Earnings         528,520         193,244         263,935         263,935           All Remaining Revenues         1,663,864         912,845         849,847         819,848           TOTAL REVENUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL EXPENDITURES         24,360,685         21,743,723         16,018,788         16,305,277         1           Changes in Encumbrances and other         1,867,787         156,365         0         0         0           EBGINNING FUND BALANCE         9,533,399         3,822,896         4,387,127         4,272,619           WATER UTILITIES         BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606         49,816,606	1,382,570 1,355,298 1	ficate of Occupancy 1,422,319
Special Plats         865,940         575,366         595,093         444,254           Private Development         966,549         484,939         480,311         363,514           Zoning         822,568         596,024         643,260         509,101           Interest Earnings         528,520         193,244         263,935         263,935           All Remaining Revenues         1,663,864         912,845         849,847         8119,848           TOTAL REVENUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           Changes in Encumbrances and other         24,360,685         21,743,723         16,018,788         16,305,277         1           Balance Sheet Accounts         1,867,787         156,365         0         0         0           WATER UTILITIES         9,533,399         3,822,896         4,387,127         4,272,619         2           WATER UTILITIES         8EGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606         4           Revenues:         1         191,501,600         202,533,431         224,079,	2,084,163 2,103,350 1	Review 2,533,762
Private Development         956,549         484,939         480,311         363,514           Zoning         822,568         596,024         643,260         509,101           Interest Earnings         528,520         193,244         263,935         263,935           All Remaining Revenues         1,663,864         912,845         849,847         819,848           TOTAL REVENUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL EXPENDITURES         24,360,685         21,743,723         16,018,788         16,305,277         1           Balance Sheet Accounts         1,867,787         156,365         0         0         0           ENDING FUND BALANCE         9,533,399         3,822,896         4,387,127         4,272,619         4,272,619           WATER UTILITIES         BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606         49,816,606         49,816,606         49,816,606         49,816,606         49,816,606         49,816,606         49,816,606         40,717,254         58,990,217         49,816,606         40,717,254	341,490 343,808	stration/License 367,399
Zoning         822,568         596,024         643,260         509,101           Interest Earnings         528,520         193,244         263,935         263,935           All Remaining Revenues         1,663,864         912,845         849,847         819,848           TOTAL REVENUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL EXPENDITURES         24,360,685         21,743,723         16,018,788         16,305,277         1           Changes in Encumbrances and other         8alance Sheet Accounts         1,867,787         156,365         0         0           ENDING FUND BALANCE         9,533,399         3,822,896         4,387,127         4,272,619         4           WATER UTILITIES         8EGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         4           Revenues:         Treated Water - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Wastewater - Wholesale         62,904,275         61,345,457         72,224,771         66,416,010         6           Wastewater - N	575,366 595,093	cial Plats 865,940
Interest Earnings         528,520         193,244         263,935         263,935           All Remaining Revenues         1,663,864         912,845         849,847         819,848           TOTAL REVENUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL EXPENDITURES         24,360,685         21,743,723         16,018,788         16,305,277         1           Changes in Encumbrances and other         3467,787         156,365         0         0         0           ENDING FUND BALANCE         9,533,399         3,822,896         4,387,127         4,272,619         0           WATER UTILITIES         BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606         4           REVENUES:         Treated Water - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Wastewater - Wholesale         62,904,275         61,345,457         72,224,771         66,416,010         6           Wastewater - Wholesale         8,216,781         8,318,732         9,119,286         8,884,355         25,	484,939 480,311	ate Development 956,549
All Remaining Revenues         1,663,864         912,845         849,847         819,848           TOTAL REVENUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL EXPENDITURES         24,360,685         21,743,723         16,018,788         16,305,277         1           Changes in Encumbrances and other         24,360,685         21,743,723         16,018,788         16,305,277         1           Balance Sheet Accounts         1,867,787         156,365         0         0         0           WATER UTILITIES         9,533,399         3,822,896         4,387,127         4,272,619         4,272,619           WATER UTILITIES         8EGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606         49,816,606           REVENUES:         Treated Water - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Wastewater - Retail         191,501,600         202,533,431         24,079,410         188,852,970         22           Wastewater - Retail         191,501,600         202,533,431         224,0	596,024 643,260	ng 822,568
TOTAL REVENUES         22,388,720         15,876,855         16,583,019         16,755,000         1           TOTAL RESOURCES AVAILABLE         32,026,297         25,410,254         20,405,915         20,577,896         2           TOTAL EXPENDITURES         24,360,685         21,743,723         16,018,788         16,305,277         16           Changes in Encumbrances and other         Balance Sheet Accounts         1,867,787         156,365         0         0           ENDING FUND BALANCE         9,533,399         3,822,896         4,387,127         4,272,619         4,272,619           WATER UTILITIES         BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606         49,816,606         49,816,606         49,816,606         49,816,606         49,816,606         49,816,606         40,717,254         58,990,217         49,816,606         49,816,606         49,816,606         40,717,254         58,990,217         49,816,606         40,717,254         58,990,217         49,816,606         49,816,606         40,717,254         58,990,217         49,816,606         40,717,254         58,990,217         49,816,606         40,717,254         58,990,217         49,816,606         40,717,254         58,990,217         19,808,764         176,972,889         105	193,244 263,935	est Earnings 528,520
TOTAL RESOURCES AVAILABLE       32,026,297       25,410,254       20,405,915       20,577,896       2         TOTAL EXPENDITURES       24,360,685       21,743,723       16,018,788       16,305,277       1         Changes in Encumbrances and other       Balance Sheet Accounts       1,867,787       156,365       0       0         ENDING FUND BALANCE       9,533,399       3,822,896       4,387,127       4,272,619       0         WATER UTILITIES       BEGINNING FUND BALANCE       40,717,254       58,990,217       49,816,606       49,816,606       49         REVENUES:       Treated Water - Retail       191,501,600       202,533,431       224,079,410       188,852,970       22         Wastewater - Wholesale       62,904,275       61,345,457       72,224,771       66,416,010       6	912,845 849,847	emaining Revenues 1,663,864
TOTAL EXPENDITURES Changes in Encumbrances and other Balance Sheet Accounts         24,360,685         21,743,723         16,018,788         16,305,277         1           Balance Sheet Accounts         1,867,787         156,365         0         0         0           ENDING FUND BALANCE         9,533,399         3,822,896         4,387,127         4,272,619         0           WATER UTILITIES         BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606         4           REVENUES:         Treated Water - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Treated Water - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Wastewater - Retail         191,201,600         202,533,431         224,079,410         188,852,970         22           Wastewater - Retail         191,200,225         175,510,711         198,087,664         176,972,889         16           Wastewater - Wholesale         8,216,781         8,318,732         9,119,286         8,884,355         25,290,705         2           All Remaining Revenues         39,854,309         28,835,383         26,854,351         25,290,705         2           T	15,876,855 16,583,019 16	EVENUES 22,388,720
Changes in Encumbrances and other Balance Sheet Accounts         1,867,787         156,365         0         0           ENDING FUND BALANCE         9,533,399         3,822,896         4,387,127         4,272,619           WATER UTILITIES         BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606         4           REVENUES:         Treated Water - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Treated Water - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Wastewater - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Wastewater - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Wastewater - Retail         172,009,225         175,510,711         198,087,664         176,972,889         16           Wastewater - Wholesale         8,216,781         8,318,732         9,119,286         8,884,355         25,290,705         2           All Remaining Revenues         39,854,309         28,835,383         26,854,351         25,290,705         2           TOTAL RESOURCES AVAILABLE         515,203,445 </td <td>25,410,254 20,405,915 20</td> <td>SOURCES AVAILABLE 32,026,297</td>	25,410,254 20,405,915 20	SOURCES AVAILABLE 32,026,297
Balance Sheet Accounts         1,867,787         156,365         0         0           ENDING FUND BALANCE         9,533,399         3,822,896         4,387,127         4,272,619           WATER UTILITIES         BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,606         4           REVENUES:         Treated Water - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Mastewater - Retail         191,501,600         202,533,431         224,079,410         188,852,970         22           Wastewater - Wholesale         62,904,275         61,345,457         72,224,771         66,416,010         6           Wastewater - Wholesale         8,216,781         8,318,732         9,119,286         8,884,355         2         2         2         2         2         2         2         2         2	21,743,723 16,018,788 16	
ENDING FUND BALANCE         9,533,399         3,822,896         4,387,127         4,272,619           WATER UTILITIES         BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         49,816,806         49,816,806         49,816,806         49,816,806	156,365 0	
BEGINNING FUND BALANCE         40,717,254         58,990,217         49,816,606         40,6,416,909         53,53,533,931	3,822,896 4,387,127 4	FUND BALANCE 9,533,399
REVENUES:         Treated Water - Retail       191,501,600       202,533,431       224,079,410       188,852,970       22         Treated Water Wholesale       62,904,275       61,345,457       72,224,771       66,416,010       6         Wastewater - Retail       172,009,225       175,510,711       198,087,664       176,972,889       19         Wastewater - Wholesale       8,216,781       8,318,732       9,119,286       8,884,355         All Remaining Revenues       39,854,309       28,835,383       26,854,351       25,290,705       22         TOTAL REVENUES       474,486,191       476,543,714       530,365,482       466,416,929       53         TOTAL RESOURCES AVAILABLE       515,203,445       535,533,931       580,182,088       516,233,535       58         TOTAL EXPENDITURES       464,704,519       480,567,636       530,365,482       466,899,800       53	· · ·	UTILITIES
Treated Water - Retail       191,501,600       202,533,431       224,079,410       188,852,970       22         Treated Water Wholesale       62,904,275       61,345,457       72,224,771       66,416,010       66         Wastewater - Retail       172,009,225       175,510,711       198,087,664       176,972,889       19         Wastewater - Wholesale       8,216,781       8,318,732       9,119,286       8,884,355         All Remaining Revenues       39,854,309       28,835,383       26,854,351       25,290,705       22         TOTAL REVENUES       474,486,191       476,543,714       530,365,482       466,416,929       53         TOTAL RESOURCES AVAILABLE       515,203,445       535,533,931       580,182,088       516,233,535       58         TOTAL EXPENDITURES       464,704,519       480,567,636       530,365,482       466,899,800       53	58,990,217 49,816,606 49	NG FUND BALANCE 40,717,254
Treated Water Wholesale         62,904,275         61,345,457         72,224,771         66,416,010         66           Wastewater - Retail         172,009,225         175,510,711         198,087,664         176,972,889         19           Wastewater - Wholesale         8,216,781         8,318,732         9,119,286         8,884,355           All Remaining Revenues         39,854,309         28,835,383         26,854,351         25,290,705         22           TOTAL REVENUES         474,486,191         476,543,714         530,365,482         466,416,929         53           TOTAL RESOURCES AVAILABLE         515,203,445         535,533,931         580,182,088         516,233,535         58           TOTAL EXPENDITURES         464,704,519         480,567,636         530,365,482         466,899,800         53		ES:
Wastewater - Retail       172,009,225       175,510,711       198,087,664       176,972,889       19         Wastewater - Wholesale       8,216,781       8,318,732       9,119,286       8,884,355       25,290,705       22         All Remaining Revenues       39,854,309       28,835,383       26,854,351       25,290,705       22         TOTAL REVENUES       474,486,191       476,543,714       530,365,482       466,416,929       53         TOTAL RESOURCES AVAILABLE       515,203,445       535,533,931       580,182,088       516,233,535       58         TOTAL EXPENDITURES       464,704,519       480,567,636       530,365,482       466,899,800       53	202,533,431 224,079,410 188	ted Water - Retail 191,501,600
Wastewater - Retail       172,009,225       175,510,711       198,087,664       176,972,889       19         Wastewater - Wholesale       8,216,781       8,318,732       9,119,286       8,884,355       25,290,705       22         All Remaining Revenues       39,854,309       28,835,383       26,854,351       25,290,705       22         TOTAL REVENUES       474,486,191       476,543,714       530,365,482       466,416,929       53         TOTAL RESOURCES AVAILABLE       515,203,445       535,533,931       580,182,088       516,233,535       58         TOTAL EXPENDITURES       464,704,519       480,567,636       530,365,482       466,899,800       53	61,345,457 72,224,771 66	ted Water Wholesale 62,904,275
Wastewater - Wholesale         8,216,781         8,318,732         9,119,286         8,884,355           All Remaining Revenues         39,854,309         28,835,383         26,854,351         25,290,705         22           TOTAL REVENUES         474,486,191         476,543,714         530,365,482         466,416,929         53           TOTAL RESOURCES AVAILABLE         515,203,445         535,533,931         580,182,088         516,233,535         58           TOTAL EXPENDITURES         464,704,519         480,567,636         530,365,482         466,899,800         53		
All Remaining Revenues39,854,30928,835,38326,854,35125,290,70522TOTAL REVENUES474,486,191476,543,714530,365,482466,416,92953TOTAL RESOURCES AVAILABLE515,203,445535,533,931580,182,088516,233,53558TOTAL EXPENDITURES464,704,519480,567,636530,365,482466,899,80053		
TOTAL REVENUES474,486,191476,543,714530,365,482466,416,92953TOTAL RESOURCES AVAILABLE515,203,445535,533,931580,182,088516,233,53558TOTAL EXPENDITURES464,704,519480,567,636530,365,482466,899,80053		
TOTAL EXPENDITURES         464,704,519         480,567,636         530,365,482         466,899,800         530		
	535,533,931 580,182,088 516	SOURCES AVAILABLE 515,203,445
Changes in Encumbrances and other	480,567,636 530,365,482 466	(PENDITURES 464,704,519
		Encumbrances and other
Balance Sheet Accounts 8,491,291 (5,149,689) 0 0	(5,149,689) 0	
ENDING FUND BALANCE 58,990,217 49,816,606 49,816,606 49,333,735 4	49 816 606 49 816 606 49	FUND BALANCE 58 990 217

# INTERNAL SERVICE FUNDS Statement of Revenues and Expenditures

DEPARTMENT	FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 BUDGET	FY 2009-10 ESTIMATE	FY 2010-11 ADOPTED
INFORMATION TECHNOLOGY					
BEGINNING FUND BALANCE	4,640,965	7,215,189	5,460,913	5,460,913	4,903,650
REVENUES:					
Interest	397,427	291,989	176,334	62,751	69,775
Miscellaneous	12,080	43,931	23,356	122,372	24,809
Circuits	2,454,743	1,203,298	2,584,242	2,869,131	1,745,144
Telephones Leased	4,213,134	2,467,418	3,940,420	3,396,636	2,636,741
Interdepartmental Charges	28,203,109	34,168,616	38,017,850	37,571,993	39,924,330
TOTAL REVENUES	35,280,493	38,175,252	44,742,202	44,022,883	44,400,799
TOTAL RESOURCES AVAILABLE	39,921,458	45,390,441	50,203,115	49,483,796	49,304,449
TOTAL EXPENDITURES	34,303,135	40,606,013	44,479,609	44,580,146	44,536,491
Changes in Encumbrances and other Balance Sheet Accounts	1,596,866	676,485	0	0	0
ENDING FUND BALANCE	7,215,189	5,460,913	5,723,506	4,903,650	4,767,958
RADIO SERVICES					
BEGINNING FUND BALANCE	1,673,249	2,045,778	2,382,200	2,382,200	985,966
REVENUES:					
Interest	47,938	57,036	30,440	16,575	7,729
Equipment Rental	4,021,864	3,615,363	3,684,026	2,209,541	3,371,872
Miscellaneous	323,073	320,695	240,077	252,011	238,747
TOTAL REVENUES	4,392,875	3,993,094	3,954,543	2,478,127	3,618,348
TOTAL RESOURCES AVAILABLE	6,066,124	6,038,872	6,336,743	4,860,327	4,604,314
TOTAL EXPENDITURES	4,207,323	3,873,009	3,954,541	3,874,361	3,618,348
Changes in Encumbrances and other Balance Sheet Accounts	186,977	216,337	0	0	0
ENDING FUND BALANCE	2,045,778	2,382,200	2,382,202	985,966	985,966

## INTERNAL SERVICE FUNDS Statement of Revenues and Expenditures

DEPARTMENT	FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 BUDGET	FY 2009-10 ESTIMATE	FY 2010-11 ADOPTED
EQUIPMENT SERVICES					
BEGINNING FUND BALANCE	1,334,629	1,062,949	3,313,403	3,313,403	2,475,947
REVENUES:					
Interest and Other	2,772	34,735	25,000	5,000	10,000
Auto Auction Tax/Non Taxable	782,189	287,133	350,000	350,000	411,000
Miscellaneous Revenue	18,650	271,562	2,700	140,814	4,000
Fuel	23,890,939	13,922,714	21,007,685	16,602,265	17,884,371
Rental/Wreck	27,887,349	30,660,685	26,640,884	27,888,891	26,623,779
TOTAL REVENUES	52,581,898	45,176,829	48,026,269	44,986,970	44,933,150
TOTAL RESOURCES AVAILABLE	53,916,527	46,239,778	51,339,672	48,300,373	47,409,097
TOTAL EXPENDITURES	52,565,533	45,651,051	47,884,626	45,824,426	44,933,151
Changes in Encumbrances and	(000.045)	0 704 070			
other Balance Sheet Accounts	(288,045)	2,724,676	0	0	0
ENDING FUND BALANCE	1,062,949	3,313,403	3,455,046	2,475,947	2,475,946
EXPRESS BUSINESS CENTER					
BEGINNING FUND BALANCE	752,211	1,216,282	1,172,778	1,172,778	928,352
REVENUES:					
Postage Sales	2,736,286	2,362,083	2,926,865	2,632,330	2,703,350
All Other Revenues	2,055,898	1,492,202	1,339,602	1,324,339	1,197,850
TOTAL REVENUES	4,792,184	3,854,285	4,266,467	3,956,669	3,901,200
TOTAL RESOURCES AVAILABLE	5,544,395	5,070,567	5,439,245	5,129,447	4,829,552
TOTAL EXPENDITURES	4,453,670	4,144,137	4,383,576	4,201,095	4,049,464
Changes in Encumbrances and other Balance Sheet Accounts	125,557	246,348	0	0	0
ENDING FUND BALANCE	1,216,282	1,172,778	1,055,669	928,352	780,088

### OTHER FUNDS Statement of Revenues and Expenditures

DEPARTMENT	FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 BUDGET	FY 2009-10 ESTIMATE	FY 2010-11 ADOPTED
9-1-1 SYSTEM OPERATIONS					
BEGINNING FUND BALANCE	4,239,816	4,768,420	4,118,412	4,118,412	1,925,041
REVENUES:					
9-1-1 Service Receipts - Wireless	4,656,332	5,531,104	4,000,070	5,718,782	5,849,601
Wireline Receipts	8,563,496	7,078,141	8,067,087	7,810,030	7,511,326
Cama Trunk Fees	8,557	9,122	6,545	6,540	6,540
Interest	272,263	183,379	87,164	84,494	90,020
TOTAL REVENUES	13,500,648	12,801,746	12,160,866	13,619,846	13,457,487
TOTAL RESOURCES AVAILABLE	17,740,464	17,570,166	16,279,278	17,738,258	15,382,528
TOTAL EXPENDITURES	13,888,195	13,750,176	13,965,299	15,813,217	13,911,597
Changes in Encumbrances and other Balance Sheet Accounts	916,151	298,422	0	0	0
ENDING FUND BALANCE	4,768,420	4,118,412	2,313,979	1,925,041	1,470,931
EMPLOYEE BENEFITS					
BEGINNING FUND BALANCE	(4,358,140)	(5,692,219)	(14,519,861)	(14,519,861)	(14,817,492)
REVENUES:					
Employee Contributions	29,653,066	31,693,988	31,123,413	32,297,282	30,451,682
Retiree Contributions	18,946,571	21,427,118	20,659,211	21,981,195	23,074,394
City Contributions	49,329,290	51,564,143	51,590,801	55,146,599	50,813,507
** Early Retiree Reinsurance Program				2,446,797	5,011,489
Interest and Other	324,649	388,272	3,581,944	397,222	250,000
TOTAL REVENUES	98,253,576	105,073,521	106,955,369	112,269,095	109,601,072
TOTAL RESOURCES AVAILABLE	93,895,436	99,381,302	92,435,508	97,749,234	94,783,580
TOTAL EXPENDITURES	99,585,378	113,009,945	107,362,216	112,566,726	109,357,535
Changes in Encumbrances and other Balance Sheet Accounts	2,277	891,218	0	0	0
ENDING FUND BALANCE	(5,692,219)	(14,519,861)	(14,926,708)	(14,817,492)	(14,573,955)

\*\*Revenue assumes the receipt of the Early Retiree Reinsurance Program from the Federal government

# OTHER FUNDS Statement of Revenues and Expenditures

DEPARTMENT	FY 2007-08 ACTUAL	FY 2008-09 ACTUAL	FY 2009-10 BUDGET	FY 2009-10 ESTIMATE	FY 2010-11 ADOPTED
RISK MANAGEMENT					
<b>BEGINNING FUND BALANCE</b>	(10,790,951)	(19,837,363)	(30,217,327)	(30,217,327)	(30,113,371)
REVENUES:					
Workers' Compensation	11,986,973	13,391,179	14,634,962	14,517,061	13,223,523
Third Party Liability	3,123,526	3,343,036	11,025,299	9,792,246	13,774,065
Purchased Insurance	3,711,197	2,801,260	3,623,032	3,623,032	3,637,872
Interest and Other	619,764	559,700	0	239,500	150,000
TOTAL REVENUE	19,441,460	20,095,175	29,283,293	28,171,839	30,785,460
TOTAL RESOURCES AVAILABLE	8,650,509	257,812	(934,034)	(2,045,488)	672,089
TOTAL EXPENDITURES	24,718,712	26,700,398	29,283,293	28,067,883	30,635,460
Changes in Encumbrances and					
other Balance Sheet Accounts	(3,769,160)	(3,774,741)	0	0	0
ENDING FUND BALANCE	(19,837,363)	(30,217,327)	(30,217,327)	(30,113,371)	(29,963,371)
DEBT SERVICE					
BEGINNING FUND BALANCE	7,549,538	7,741,194	32,478,395	32,478,395	5,066,470
REVENUES:					
Ad Valorem Taxes	188,668,299	197,723,592	218,270,048	218,988,001	215,596,286
Interest/Transfers/Other	35,742,532	79,884,071	43,315,753	42,387,750	44,063,230
TOTAL REVENUE	224,410,831	277,607,663	261,585,801	261,375,751	259,659,516
TOTAL RESOURCES AVAILABLE	231,960,369	285,348,857	294,064,196	293,854,146	264,725,986
TOTAL EXPENDITURES	223,559,892	250,033,523	289,163,345	288,787,676	260,685,026
Changes in Encumbrances and other Balance Sheet Accounts	(659,283)	(2,836,939)	0	0	0
ENDING FUND BALANCE	7,741,194	32,478,395	4,900,851	5,066,470	4,040,960

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## **GENERAL OBLIGATION DEBT**

### **Introduction**

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City's outstanding general obligation bonds, certificates of obligation and equipment acquisition notes. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; flood protection and storm drainage system. The Financial Management Performance Criteria (FMPC) addresses debt management and other requirements adopted by the City Council. The FMPC necessitates voter approval prior to the issuance of general obligation bonds, restricts the length of maturities, and outlines the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the debt service fund is the ad valorem property tax. The adopted ad valorem tax rate of 79.70¢ per \$100 assessed value is split into two rates. Approximately one-third (26.46¢) of the tax revenue is used to pay principal and interest on the City's outstanding general obligation debt. The remaining two-thirds (53.24¢) of the revenue generated by the tax rate is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond sales, the principal and interest payments of the existing general obligation debt decline annually. This repayment schedule creates more growth in the capacity to issue new debt within the existing debt service tax rate than a level repayment schedule.

### **Credit Rating**

The City of Dallas' general obligation debt currently holds AA+/Aa1 ratings from Standard & Poor's and Moody's Investors Service, respectively. These exceptionally high ratings reflect the sound management of the City of Dallas' financial resources and allow the City of Dallas to issue relatively low cost debt.

### Legal Debt Margin

The City of Dallas Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness, payable from taxation, to 10% of assessed property value. However, the City's Financial Management Performance Criteria (FMPC) limits the net general obligation debt to 4% of the true market valuation of the taxable property of Dallas. Existing debt plus the planned issuance of \$77.39 million in certificates of obligation would constitute 2.2% of the assessed value of \$83.43 billion and 1.9% of the market value of taxable property of \$97.23 billion. Thus, the City would continue to comply with both requirements as of 9/30/2011.

Assessed Value	\$83,425,479,138
10% Legal Debt Margin	\$8,342,547,913
Projected GO Debt 9/30/11	\$1,861,935,087
GO Debt as a percent of Assessed Property Value	2.2%
Market Value of Taxable Property	\$97,232,393,068
4% FMPC Limit	\$3,889,295,723
Projected GO Debt 9/30/11	\$1,861,935,087
GO Debt as a percent of Market Value	1.9%

### FY2010-11 Debt Service Budget

The FY2010-11 budget includes principal and interest payments on \$1.94 billion of existing general obligation debt. New debt to be issued is \$77.39 million in certificates of obligation. Principal and interest expense for existing and new debt are \$153.6 million and \$101.3 million, respectively, and are summarized in the table below. Beginning in FY2010-11, commercial paper will be utilized to interim finance voter-approved capital improvement projects. The commercial paper will be refinanced and retired with general obligation bonds in future fiscal years. The costs associated with the new commercial paper program are included in the General Fund budget.

	Principal	Interest	Total
Existing Debt	\$147,582,826	\$99,194,665	\$246,777,491
\$77.39m Certificates of Obligation	\$5,997,000	\$2,071,298	\$8,068,298
Total Debt Service	\$153,579,826	\$101,265,963	\$254,845,789

### Selected Financial Management Performance Criteria - Debt Management

These key criteria, established to ensure sound management of the City's financial resources, are listed below to detail the effects of the issuance of new debt.

Criteria	09/30/09	09/30/10	09/30/11
	Actual	Estimate	Adopted
Total direct plus overlapping debt not to exceed 8% of the market value of taxable property	3.7 %	4.6 %	4.7 %
	In compliance	In compliance	In compliance
Weighted average general obligation bond maturities (exclusive of pension obligation bonds) not to exceed 10 years	7.6 years	7.5 years	7.0 years
	In compliance	In compliance	In compliance
Certificate of obligation debt not to exceed 15% of total authorized and issued general obligation debt	1.4 %	1.7 %	2.4 %
	In compliance	In compliance	In compliance
Per capita general obligation debt not to exceed 10% of latest authoritative computation of per capita annual income	3.6 %	3.5 %	3.2 %
	In compliance	In compliance	In compliance

### Statement of General Obligation Bonded Indebtedness As of 09/30/2010

Series			Term		Outstanding
Number	Issue Name	Issue Date	Years	Coupon Rate(s)	Principal
583	General Obligation Improvement Bonds	11/01/2001	19	4.0%-5.0%	\$ 6,805,000
589	General Obligation Refunding Bonds	01/15/2003	8	2.5%-5.0%	380,000
592	General Obligation Refunding Bonds	10/29/2003	10	4.0%-5.0%	24,795,000
593	General Obligation Improvement Bonds	11/01/2003	19	3.5%-4.5%	118,620,000
597	General Obligation Improvement Bonds	11/01/2004	19	4.0%-5.0%	79,960,000
600	Pension Obligation Bonds (Current Interest Bonds - Taxable)	01/19/2005	30	3.2%-5.0%	124,845,000
601	Pension Obligation Bonds (Capital Appreciation Bonds - Taxable)	01/19/2005	30	4.1%-5.5%	125,389,913
602	Pension Obligation Bonds (Step-up Coupon Bonds - Taxable)	01/19/2005	19	5.5%-8.0%	75,000,000
604	General Obligation Refunding Bonds	04/13/2005	15	5.0%	143,895,000
606	General Obligation Improvement Bonds	11/01/2005	19	3.3%-5.0%	123,020,000
611	General Obligation Improvement Bonds	11/01/2006	19	4.5%-5.0%	186,800,000
614	General Obligation Improvement Bonds	06/01/2007	20	5.0%-5.1%	98,075,000
615	General Obligation Refunding and Improvement Bonds	11/15/2007	19	4.0%-5.0%	269,220,000
620	General Obligation Improvement Bonds	11/01/2008	19	4.5%-5.1%	176,680,000
627	General Obligation Refunding and Improvement Bonds	03/30/2010	10	3.0%-5.0%	196,615,000
628	General Obligation Improvement (Taxable -"Build America") Bonds	03/30/2010	19	4.4%-5.6%	85,380,000
	Total Ge	eneral Obligation Bond	s		\$1,835,479,913
608	Equipment Acquisition Notes	11/01/2005	10	3.5%-4.0%	\$ 2,400,000
612	Equipment Acquisition Notes	11/01/2006	5	3.8%-4.0%	2,955,000
616	Equipment Acquisition Notes	11/15/2007	5	3.5%-4.0%	14,930,000
621	Equipment Acquisition Notes	11/01/2008	5	4.7%-4.9%	24,630,000
	Total Equip	ment Acquisition Note	S		\$ 44,915,000
591	Certificates of Obligation	05/01/2003	10	2.0%-3.3%	\$ 10,800,000
599	Certificates of Obligation	11/01/2004	10	3.0%-3.6%	2,605,000
607	Certificates of Obligation	04/13/2005	10	3.8%-4.1%	3,465,000
617	Certificates of Obligation	11/15/2007	10	3.5%-4.0%	4,270,000
618	Certificates of Obligation	05/15/2008	10	2.0%-5.0%	11,030,000
622	Certificates of Obligation	11/01/2008	10	3.5%-5.0%	4,800,000
629	Certificates of Obligation	03/30/2010	10	2.0%-4.0%	20,760,000
	Total C	Certificates of Obligatio			\$ 57,730,000
				Total General Obligation Debt	\$1,938,124,913

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## General Obligation Debt Service Requirements As of 09/30/2010

Fiscal	Outstanding Debt				
Year	Principal	Interest	Total		
2011	147,582,826	99,194,665	246,777,491		
2012	151,294,750	88,883,501	240,178,251		
2013	143,897,602	83,684,438	227,582,040		
2014	130,116,830	75,340,733	205,457,563		
2015	115,991,841	74,696,300	190,688,141		
2016	112,265,977	71,098,640	183,364,617		
2017	109,279,089	66,939,677	176,218,766		
2018	106,403,560	62,410,904	168,814,464		
2019	98,530,322	59,183,474	157,713,796		
2020	94,601,699	56,464,424	151,066,123		
2021	110,315,000	32,950,829	143,265,829		
2022	109,850,000	27,616,530	137,466,530		
2023	113,850,000	21,716,493	135,566,493		
2024	109,245,000	15,208,687	124,453,687		
2025	69,306,834	44,668,922	113,975,756		
2026	60,085,114	43,312,280	103,397,394		
2027	48,657,694	42,503,850	91,161,544		
2028	26,984,062	42,503,280	69,487,342		
2029	16,238,642	43,289,019	59,527,661		
2030	16,540,730	44,380,419	60,921,149		
2031	8,035,840	45,728,242	53,764,082		
2032	8,038,960	47,358,879	55,397,839		
2033	8,037,046	49,022,603	57,059,649		
2034	8,039,198	50,731,091	58,770,289		
2035	14,936,297	45,590,144	60,526,441		
	\$1,938,124,913	\$1,334,478,024	\$3,272,602,937		

# Statement of Revenues and Expenditures General Obligation Debt

	FY 2008-09 Actual		FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Beginning Cash Balance		3,470,145	\$	30,457,875	\$	31,044,286	\$	3,632,361
Revenues								
Ad Valorem Taxes		197,723,592		218,270,048		218,988,001		215,596,286
"Build America Bonds" Federal Subsidy		-		-		-		2,066,906
Interest/Transfers/Other		79,884,071		43,315,753		42,387,750		41,996,324
Tota	I	277,607,663		261,585,801		261,375,751		259,659,516
Total Available Resources	\$	281,077,808	\$	292,043,676	\$	292,420,037	\$	263,291,877
<u>Expenses</u>								
Principal Payments		146,402,696		196,860,000		196,820,000		153,579,826
Interest Payments		97,599,094		86,109,896		86,028,349		101,265,963
Other Expenses		6,031,733		6,193,449		5,939,327		5,839,237
Tota	I	250,033,523		289,163,345		288,787,676		260,685,026
Ending Cash Balance	\$	31,044,286	\$	2,880,331	\$	3,632,361	\$	2,606,851

# **AVIATION**

### **Introduction**

The Aviation Debt Service Fund provides for the payment of principal and interest on the Department of Aviation's outstanding revenue bonded indebtedness. In April 2001, the Department of Aviation issued \$59.39 million in Series 2001 Airport System Revenue Bonds for construction of an additional parking facility at Dallas Love Field. Construction of the new garage began in August of 2001 and was completed in April of 2003. Revenues from Aviation operations and interest earned on the cash balance in the debt service fund are pledged for repayment of the debt. Revenues are transferred from the Aviation operating fund to the debt service fund to meet annual principal and interest obligations.

### **Credit Rating**

The Department of Aviation currently holds BBB+/Baa2 underlying ratings from Standard & Poor's and Moody's Investors Service, respectively. The bonds have been insured by AMBAC Assurance Corporation.

### FY2010-11 Debt Service Budget

The FY2010-11 budget includes payments of \$7 million in principal payments and \$0.4 million in interest payments. The bonds will be retired in full in April 2011.

### Statement of Revenue Bonded Indebtedness, as of 09/30/10

Series Number	Issue Name	Date of Issue	Term Years	Coupon Rate	Outstanding Principal		
581	Airport System Revenue Bonds	04/01/01	10	5.0%	\$ 7,055,000		
		Tota	Total Aviation Department Outstanding Debt				

### Aviation Debt Service Requirements As of 09/30/2010

Fiscal	Outstanding Debt							
Year	 Principal		Interest		Total			
2011	 7,055,000		352,750		7,407,750			
	\$ 7,055,000	\$	352,750	\$	7,407,750			

# Statement of Debt Service Revenues and Expenditures *Aviation*

				TY 2009-10 Budget			FY 2010-11 Adopted		
Beginning Cash Balance		\$	4,471,677	\$	4,581,872	\$	4,553,617	\$	4,576,670
<u>Revenues</u> Transfers Interest/Other	Total		7,483,373 109,317 <b>7,592,690</b>		7,388,000 105,342 <b>7,493,342</b>		7,431,875 47,178 <b>7,479,053</b>		2,793,415 37,665 <b>2,831,080</b>
Total Available Resources		\$	12,064,367	\$	12,075,214	\$	12,032,670	\$	7,407,750
Expenses Principal Payments Interest Payments	Total		6,495,000 1,015,750 <b>7,510,750</b>		6,765,000 691,000 <b>7,456,000</b>		6,765,000 691,000 <b>7,456,000</b>		7,055,000 352,750 <b>7,407,750</b>
Ending Cash Balance		\$	4,553,617	\$	4,619,214	\$	4,576,670	\$	

# **CONVENTION CENTER**

### **Introduction**

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In February 2009, the Convention Center Complex issued \$324.94 million in revenue bonds. This issue included the refunding of all of the Convention Center's \$261.36 million outstanding debt and \$63.58 million of new money. Of the new money issuance, \$60.8 million is being used for planned improvements to the Dallas Convention Center.

7% Hotel Occupancy Tax, non-operating revenue of the Convention Center Complex, and interest earned on cash balances in the bond reserve fund transferred to debt service funds are pledged for repayment of the debt. Operating revenues from the Convention Center Complex are transferred to the debt service fund to meet annual principal and interest payments. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center Complex, should a shortfall in Convention Center revenues occur.

### **Credit Rating**

The Convention Center Complex currently holds A/A1 underlying ratings from Standard & Poor's and Moody's Investors Service, respectively. The bonds are rated AAA/Aa3 based on the bond insurance policy that Assured Guaranty Insurance Corporation is providing.

### FY2010-11 Debt Service Budget

The FY2010-11 budget includes payments on existing debt of \$1.73 million in principal payments and \$16.53 million in interest payments.

### Statement of Revenue Bonded Indebtedness, as of 09/30/10

Series Number	Issue Name	Date of Issue	Term Years	Coupon Rate(s)	Outstanding Principal
623	Civic Center Convention Complex, Revenue Refunding Bonds	02/15/2009	30	3.0%-5.25%	\$ 324,100,000
			Total Conve	\$ 324,100,000	

#### Convention Center Debt Service Requirements As of 09/30/2010

Fiscal		Outstanding Debt							
Year	Principal	Interest	Total						
2011	1,730,000	16,538,963	18,268,963						
2012	2,205,000	16,487,063	18,692,063						
2013	2,775,000	16,420,913	19,195,913						
2014	3,675,000	16,282,163	19,957,163						
2015	4,640,000	16,098,413	20,738,413						
2016	5,740,000	15,866,413	21,595,413						
2017	6,945,000	15,579,413	22,524,413						
2018	8,250,000	15,232,163	23,482,163						
2019	8,665,000	14,819,663	23,484,663						
2020	9,095,000	14,386,413	23,481,413						
2021	9,550,000	13,931,663	23,481,663						
2022	10,030,000	13,454,163	23,484,163						
2023	10,530,000	12,952,663	23,482,663						
2024	11,055,000	12,426,163	23,481,163						
2025	11,610,000	11,873,413	23,483,413						
2026	12,190,000	11,292,913	23,482,913						
2027	12,800,000	10,683,413	23,483,413						
2028	13,440,000	10,043,413	23,483,413						
2029	14,110,000	9,371,413	23,481,413						
2030	14,815,000	8,665,913	23,480,913						
2031	15,595,000	7,888,125	23,483,125						
2032	16,415,000	7,069,388	23,484,388						
2033	17,275,000	6,207,600	23,482,600						
2034	18,180,000	5,300,663	23,480,663						
2035	19,135,000	4,346,213	23,481,213						
2036	20,140,000	3,341,625	23,481,625						
2037	21,200,000	2,284,275	23,484,275						
2038	22,310,000	1,171,275	23,481,275						
	\$ 324,100,000	\$ 310,015,874	\$ 634,104,874						

### Statement of Debt Service Revenues and Expenditures Convention Center

		F	FY 2008-09 Actual		FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Beginning Cash Balance		\$	1,104,278	\$	2,973,358	\$	2,953,538	\$	2,951,940	
<u>Revenues</u> Transfers			10,711,279		17,404,163		17,335,634		18,195,295	
Interest/Other	Total		64,224 <b>10,775,503</b>		134,751 <b>17,538,914</b>		66,931 <b>17,402,565</b>		90,647 18,285,942	
Total Available Resources		\$	11,879,781	\$	20,512,272	\$	20,356,102	\$	21,237,882	
Expenses Principal Payments Interest Payments			- 8,926,243		840,000 16,564,163		840,000 16,564,163		1,730,000 16,538,963	
	Total		8,926,243		17,404,163		17,404,163		18,268,963	
Ending Cash Balance		\$	2,953,538	\$	3,108,109	\$	2,951,940	\$	2,968,919	

### SPORTS ARENA

#### **Introduction**

On January 17, 1998, the Dallas voters approved a proposition authorizing the City to levy an additional 2% Hotel Occupancy Tax and a 5% Motor Vehicle Rental Tax to be used solely to pay for a new sports arena. On June 24, 1998, \$140.38 million of revenue bonds were issued to fund the City's \$125 million contribution to build the new arena. Of the \$140.38 million issued, \$104.81 million of the bonds are tax-exempt and the other \$35.57 million of the bonds are taxable. The debt service fund provides for the payment of principal and interest on both series of bonds.

#### **Credit Rating**

The remaining Sports Arena bonds currently hold underlying ratings of A/A1 from Standard & Poor's and Moody's Investors Service, respectively. The bonds have been insured by AMBAC Assurance Corporation.

#### FY2010-11 Debt Service Budget

The FY2010-11 budget includes \$1.25 million in interest payments. There are no scheduled principal payments due in FY2010-11. These payments are funded with transfers of the 2% Hotel Occupancy Tax, the 5% Motor Vehicle Rental Tax, and interest earnings on the cash balance. Tax revenues in excess of the required debt service payments are retained in the Surplus Debt Redemption Fund until required for the payment of debt service. The Statement of Expenditures and Revenues shown on the page after the Sports Arena Debt Service Requirements reflects both of the Sports Arena Debt Service Funds and the Sports Arena Surplus Debt Redemption Fund. There are no plans to issue additional debt in FY2010-11. The bonds became callable on August 15, 2008 and to date all the tax-exempt bonds have been redeemed in full. The cost effectiveness of early redemption of the remaining taxable bonds will be analyzed as funds become available.

#### Statement of Revenue Bonded Indebtedness as of 09/30/10

Series Number	Issue Name	Date of Issue	Term Years	Coupon Rate(s)	Outstanding Principal
569	Special Tax and Lease Revenue Bonds (Taxable)	06/15/98	30	6.0%-6.7%	\$18,905,000
			Total Sports Are	na Revenue Bonds	\$18,905,000

## Sports Arena Debt Service Requirements As of 09/30/2010

Fiscal	Outstanding Debt									
Year	Principal	Interest	Total							
2011	-	1,252,456	1,252,456							
2012	-	1,252,456	1,252,456							
2013	-	1,252,456	1,252,456							
2014	-	1,252,456	1,252,456							
2015	-	1,252,456	1,252,456							
2016	1,300,000	1,252,456	2,552,456							
2017	1,385,000	1,166,332	2,551,332							
2018	1,480,000	1,074,576	2,554,576							
2019	1,575,000	976,526	2,551,526							
2020	1,680,000	872,182	2,552,182							
2021	1,795,000	760,882	2,555,882							
2022	1,910,000	641,962	2,551,962							
2023	2,040,000	515,426	2,555,426							
2024	2,175,000	380,276	2,555,276							
2025	2,315,000	236,182	2,551,182							
2026	1,250,000	82,812	1,332,812							
	\$ 18,905,000	\$ 14,221,892	\$ 33,126,892							

### Statement of Debt Service Revenues and Expenditures Sports Arena

	F	FY 2008-09 Actual		FY 2009-10 Budget		FY 2009-10 Estimate		FY 2010-11 Adopted	
Beginning Cash Balance	\$	62,315,210	\$	4,825,165	\$	6,994,838	\$	5,213,652	
<u>Revenues</u>									
2% Hotel Occupancy Tax		10,334,911		9,771,743		9,395,990		10,079,103	
5% Motor Vehicle Rental Tax		4,298,424		4,326,325		4,713,327		4,117,000	
Interest/Transfers/Other <sup>1</sup>		10,298,421		230,602		1,450,032		155,288	
Total		24,931,757		14,328,669		15,559,349		14,351,391	
Total Available Resources	\$	87,246,967	\$	19,153,834	\$	22,554,187	\$	19,565,043	
<u>Expenses</u>									
Principal Payments		75,180,000		885,000		14,500,000		-	
Interest Payments		4,395,304		2,132,712		2,804,635		1,252,456	
Other Payments		676,825		-		35,900		-	
Total		80,252,129		3,017,712		17,340,535		1,252,456	
Ending Cash Balance	\$	6,994,838	\$	16,136,122	\$	5,213,652	\$	18,312,587	

## WATER UTILITIES

#### **Introduction**

The debt service component of the Operating Budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU's indebtedness. The budget for these payments is prescribed by the following standards:

- The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues.
- Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds.
- Financial criteria for DWU provide for financing of capital improvements (effectively defined as capital projects with useful lives of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels.

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes (CP), which are utilized for interim financing of capital construction projects. On at least a bi-annual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU reimburses other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements DWU makes payments in proportion to its allocated share of the joint use facilities.

#### **Credit Ratings**

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by Standard & Poor's and Moody's Investors Service. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Current ratings of DWU's debt instruments are shown in the table below.

Credit Rating Service	Revenue Bonds	<b>Commercial Paper Notes</b>
Moody's Investors Service	Aa1	P-1
Standard & Poor's	AAA	A-1+

#### **Revenue Bond and Commercial Paper Note Coverage**

The following are established standards for DWU net revenues in relation to future debt service payments.

- Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest.
- DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year.
- Commercial Paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest.

For fiscal year 2009, coverage at September 30, 2009 is summarized in the table below.

### Debt Service Coverage Requirements FY 2008-09

(000 omitted)

Coverage Net Revenue (CNR) = \$244,883

Authority	Ratio	Requirement	Denominator \$	Actual
Bond Ordinance	CNR/Max YR	1.25	171,270	1.43
DWU Criteria	CNR/Max YR	1.50	171,270	1.43
DWU Criteria	CNR/Max CP	1.10	182,328	1.34
Rating Agencies	CNR/AVG	N/A	88,649	2.76

- Max Yr = Maximum amount of debt service required in a single fiscal year for Principal and Interest payments on Outstanding Revenue Bond indebtedness.
- Max CP = Maximum amount of debt service required in a single fiscal year for Principal and Interest payments on all Outstanding Debt.

#### FY 2010-11 Debt Service Budget

The FY 2010-11 budget provides principal and interest on existing debt of \$73.45 million and \$78.89 million, respectively. Commercial paper issues in FY 2010-11 are forecast at \$170 million with an estimated interest cost and fees of \$5.6 million, which is paid from the Water Utilities Operating Fund.

#### Water Utilities Financial Criteria for Debt Management

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2010-11 unless otherwise noted (in italics).

- (1) Current revenues will be sufficient to support current expenditures including debt service and other obligations of the system.
- (2) Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.
- (3) Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
- (4) Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
- (5) An equity target will be maintained for each fiscal year-end of at least 20% of the total capital structure, excluding current liabilities. Adopted budget maintains a 20% equity for fiscal year-end.
- (6) Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
- (7) Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
- (8) Revenue bonds will be issued with serial maturities not to exceed thirty (30) years.
- (9) Debt refinancing will only be considered when the overall net present value savings is at least 3.5% of the principal amount to be refunded.
- (10) Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

#### Statement of Dallas Water Utilities Indebtedness As of 09/30/10

Series Number	Issue Name	Issue Date	Term Years	Coupon Rate(s)	Outstanding Principal
<u>Revenue Bo</u>	onds				
576	Refunding & Improvement	09/01/2000	20	5.3-5.8%	\$ 3,485,000
582	Refunding & Improvement	09/01/2001	20	5.0-5.3%	5,570,000
586	Refunding	02/01/2002	20	3.0-5.5%	4,090,000
587	Refunding	09/01/2002	8	3.0-5.0%	17,000,000
590	Refunding & Improvement	01/01/2003	20	3.0-5.4%	100,110,000
B595	Refunding & Improvement	09/01/2003	20	3.5-5.0%	126,490,000
603	Refunding	02/01/2005	20	5.00%	101,065,000
610	Refunding & Improvement	04/01/2006	30	4.3-5.5%	231,460,000
613	Refunding & Improvement	03/15/2007	30	4.0-5.0%	669,065,000
619	Refunding	05/15/2008	30	4.0-5.0%	152,455,000
624	Improvement <sup>1</sup>	03/30/2009	20	0.423-2.877%	14,450,000
625	Improvement <sup>1</sup>	03/30/2009	16	1.303-2.877%	8,280,000
626	Improvement <sup>1</sup>	03/30/2009	17	0.148-3.018%	94,723,000
630	Refunding	06/15/2010	30	2.0-5.0%	295,850,000
	-	Total Dallas Water Utilities Revenue Bonds	5		\$ 1,824,093,000

#### <u>Commercial Paper Notes (projected) – Outstanding or Uses Authorized</u>

\$ 46,000,000

<sup>1</sup>Texas Water Development Board Bonds

D	Dallas Water Utilities Debt Service Requirements									
		As	of 09	/30/2010						
Fiscal			Out	standing Debt						
Year		Principal		Interest	Total					
2011	\$	73,445,000	\$	78,889,913	\$	152,334,913				
2012		82,330,000		78,005,246		160,335,246				
2013		96,115,000		73,986,686		170,101,686				
2014		93,190,000		69,802,973		162,992,973				
2015		89,270,000		65,759,174		155,029,174				
2016		87,825,000		61,757,141		149,582,141				
2017		85,925,000		57,812,840		143,737,840				
2018		79,950,000		54,081,712		134,031,712				
2019		84,840,000		50,393,307		135,233,307				
2020		88,755,000		46,510,753		135,265,753				
2021		87,660,000		42,599,472		130,259,472				
2022		85,820,000		38,727,900		124,547,900				
2023		79,960,000		35,049,531		115,009,531				
2024		68,790,000		31,746,134		100,536,134				
2025		59,420,000		28,858,392		88,278,392				
2026		47,705,000		26,453,857		74,158,857				
2027		49,870,000		24,266,063		74,136,063				
2028		52,155,000		21,961,214		74,116,214				
2029		54,573,000		19,542,487		74,115,487				
2030		48,650,000		17,143,769		65,793,769				
2031		36,050,000		15,110,847		51,160,847				
2032		37,840,000		13,321,019		51,161,019				
2033		39,720,000		11,442,019		51,162,019				
2034		41,695,000		9,464,381		51,159,381				
2035		43,780,000		7,382,928		51,162,928				
2036		45,970,000		5,197,153		51,167,153				
2037		33,085,000		3,281,394		36,366,394				
2038		22,455,000		1,923,875		24,378,875				
2039		13,285,000		1,030,375		14,315,375				
2040		13,965,000		349,125		14,314,125				
	\$	1,824,093,000	\$	991,851,676	\$	2,815,944,676				

# Dallas Water Utilities Debt Service Pequirements

### Statement of Debt Service Revenues and Expenditures Dallas Water Utilities

		FY 2008-09 Actual	FY 2009-10 Budget	FY 2009-10 Estimate	FY 2010-11 Adopted
Beginning Cash Balance		\$ 129,203,962	\$ 130,381,841	\$ 132,953,933	\$ 112,286,400
<u>Revenues</u> Operating Fund Transfers General Fund Sanitation Storm Water Utility Transfers		171,034,189 252,888 320,459 964,744	159,001,884 246,838 312,792 956,763	149,086,459 246,838 312,792 956,763	161,635,965 243,638 308,737 953,622
	Total	172,572,280	160,518,277	150,602,852	163,141,962
Total Available Resources		\$ 301,776,242	\$ 290,900,118	\$ 283,556,785	\$ 275,428,362
<u>Expenses</u> Principal Payments Interest Payments		91,215,000 77,607,309	95,330,000 75,940,385	95,330,000 75,940,385	73,445,000 78,889,913
	Total	168,822,309	171,270,385	171,270,385	152,334,913
Ending Cash Balance		\$ 132,953,933	\$ 119,629,733	\$ 112,286,400	\$ 123,093,449

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.

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## FY2009-10 ADOPTED CAPITAL IMPROVEMENT BUDGET

The Adopted FY2010-11 Capital Improvement Program budget is \$822.2 million consisting of \$469.5 million for General Purpose Capital Improvements and \$352.7 million for Enterprise Fund Capital Improvements. This compares to the adjusted FY2009-10 budget of \$519.1 million that consisted of \$201.3 million for General Purpose projects and \$317.8 million for Enterprise Fund projects.

#### **General Purpose Capital Improvement Program**

The General Purpose Capital Improvement Program provides for improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; the flood protection and storm drainage system; other City-owned facilities, and economic initiatives. General Obligation bonds are the primary financing mechanism for these capital improvements. On November 7, 2006 the citizens of Dallas overwhelmingly approved a \$1.35 billion Capital Bond program. The bonds will be issued incrementally over a 4.5 year period that began in June 2007. Projects are anticipated to be implemented over approximately the next 6 years. Beginning in FY2010-11, Commercial Paper will be utilized to interim finance capital improvement projects. The Commercial Paper will be refinanced and retired with General Obligation Bonds previously approved by voters in 2006.

#### Enterprise Fund Capital Improvement Program

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, and air transportation facilities. These projects are funded primarily by the transfer of enterprise revenues and the issuance of debt such as commercial paper and/or revenue bonds.

#### **Capital Budget Process**

The FY2010-11 Capital Improvement Program budget was developed according to the same schedule as the City's operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2006 General Obligation Bond Program. The development of this program began in 2005 and included the update of a Citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and, public hearings. All seventeen propositions received voter approval in November 2006.

#### Five Year Operating and Maintenance Plan

The Five Year Operating and Maintenance (O&M) Plan presents a five-year

forecast of anticipated incremental costs of operating and maintaining of new facilities and other improvements funded in the City's Capital Improvement Program. This plan estimates funding needs for projects after the project is placed in-service. All associated operating costs, such as human resources, maintenance, utilities, and equipment are included.

#### How to Read the Capital Budget

The Capital Improvement Budget portion of this document is comprised of the following sections:

**Summaries** – Includes tables and charts highlighting the City's priorities for project funding in the upcoming fiscal year. Projects are identified by the City Council's Key Focus Area, funding source, and capital improvement program.

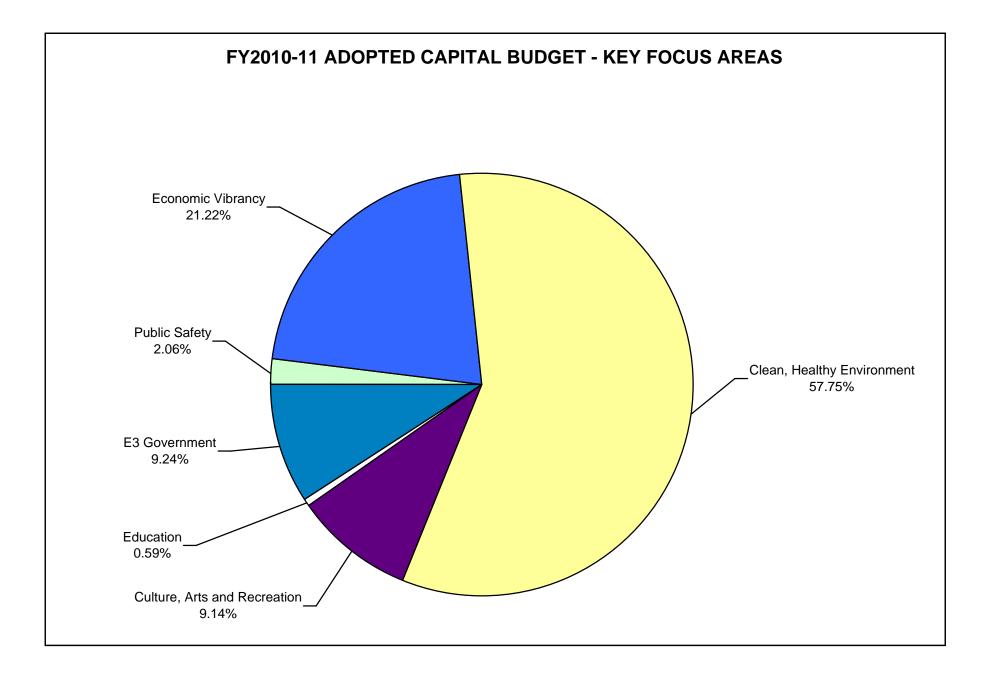
**Bond Issue Schedules** – Provides annual issuance amounts, by proposition, for the 1998, 2003 and 2006 Bond Programs.

**Capital Program Sections** – Provides information by capital program, service and project. Capital program information includes narrative for program mission, current year major accomplishments, and upcoming budget year objectives. Expenditures by funding source and service are summarized by capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are also included. Projects funded in prior years that were finalized as of May 31, 2010 have been excluded. Included in the project detail for each project is the service category, corresponding Council priority Key Focus Area, council district, funding source, the total project budget over the life of the project, remaining appropriations, and new appropriations for the upcoming budget year. Estimated costs for future phases of current projects beyond FY2010-11 have been indicated when known. Identification of future cost is not a commitment of future funding.

The project costs used in developing the City's bond programs are estimated at the mid-point of the bond program timeframe. By doing this, projects completed earlier in the bond program will generally cost less than originally projected. These cost savings are accumulated in a project contingency reserve and then used to offset overruns for projects scheduled to be completed later in the bond program's life. The current appropriations for the contingency reserves are included in the detailed project listing by proposition. These appropriations are transferred to projects when needed to fully fund a bond program project.

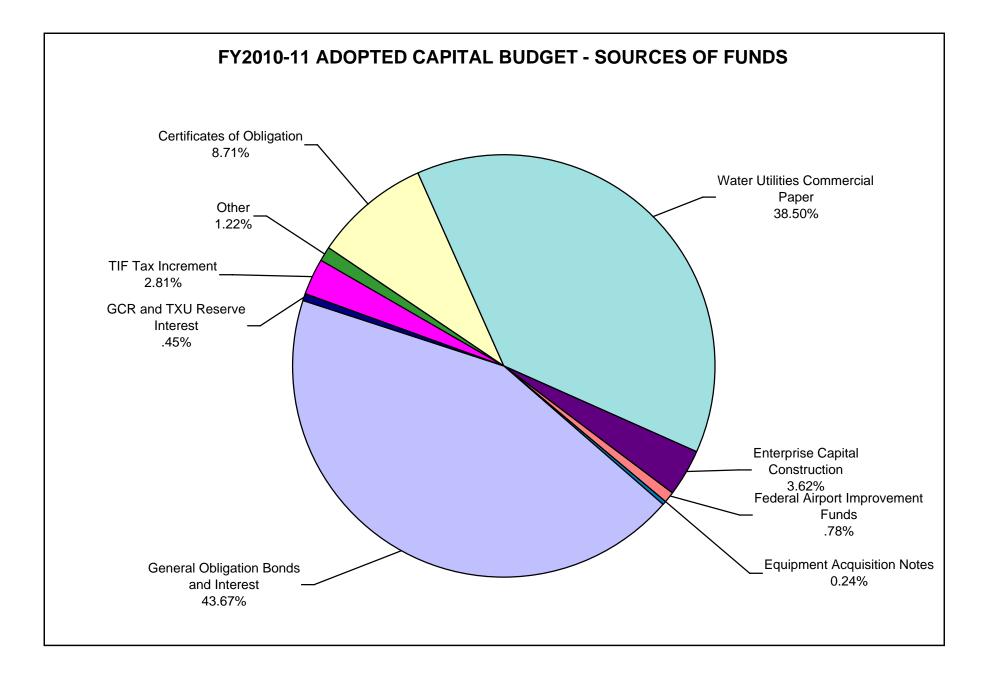
## FY2010-11 ADOPTED CAPITAL IMPROVEMENT BUDGET

<u>Uses of Funds by Key Focus Areas</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Public Safety	242,835,417	174,084,442	68,750,975	16,961,284	23,471,511	0	0	283,268,212
Economic Vibrancy	737,351,818	450,736,228	286,615,590	172,359,926	72,816,048	0	0	982,527,792
Clean, Healthy Environment	3,528,159,836	2,923,285,894	604,873,942	526,793,754	363,133,447	317,354,000	692,955,000	5,428,396,037
Culture, Arts and Recreation	716,088,990	528,671,533	187,417,456	75,124,365	102,862,544	264,000	629,000	894,968,899
Education	95,744,620	64,139,864	31,604,757	4,821,662	6,931,502	0	0	107,497,784
E <sup>3</sup> Government	294,110,842	236,346,822	57,764,021	26,090,883	24,105,921	4,500,000	8,650,000	357,457,646
Total	\$5,614,291,524	\$4,377,264,782	\$1,237,026,741	\$822,151,874	\$593,320,973	\$322,118,000	\$702,234,000	\$8,054,116,371



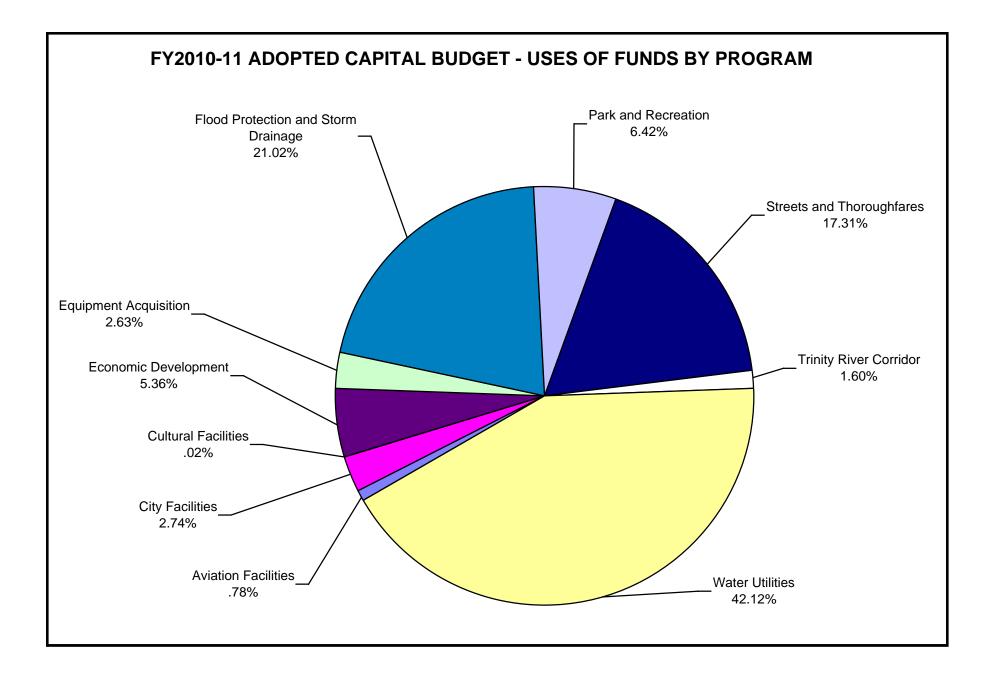
## FY2010-11 ADOPTED CAPITAL IMPROVEMENT BUDGET

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
2010 Certificates of Obligation	22,935,000	6,460,499	16,474,501	71,591,400	0	0	0	94,526,400
Aviation Capital Construction and Federal AIP Funds	177,331,860	165,894,484	11,437,376	6,400,000	0	0	0	183,731,860
Capital Construction - General Purpose	7,829,499	6,952,181	877,319	1,250,000	0	0	0	9,079,499
Captial Projects Reimbursement	5,376,480	2,617,937	2,758,543	0	0	0	0	5,376,480
Certificates of Obligation	21,145,854	10,149,580	10,996,274	0	0	0	0	21,145,854
Convention and Event Services Capital Construction	85,507,336	23,941,962	61,565,374	0	0	0	0	85,507,336
Equipment Acquisition Notes	74,818,941	69,582,006	5,236,935	1,995,000	0	0	0	76,813,941
General Capital Reserve and Texas Utilities Reserve Interest	1,047,520	0	1,047,520	3,709,233	0	0	0	4,756,753
General Obligation Bonds and Interest	1,547,417,659	995,330,483	552,087,176	359,052,788	260,102,973	0	0	2,166,573,420
Other	64,756,024	47,881,698	16,874,326	0	0	0	0	64,756,024
Public/Private Partnership Funds	44,366,104	33,088,801	11,277,302	8,800,000	0	0	0	53,166,104
Street Assessments	5,634,150	3,043,630	2,590,520	0	0	0	0	5,634,150
TIF Tax Increment and Interest	142,947,793	77,337,453	65,610,340	23,070,453	0	0	0	166,018,246
Trinity River Corridor Project Cooperation and Donation Funds	39,518,500	28,209,581	11,308,919	0	0	0	0	39,518,500
Water Utilities Capital Construction	1,002,875,429	926,537,970	76,337,459	29,784,000	70,619,000	68,517,000	147,192,000	1,318,987,429
Water Utilities Commercial Paper	1,734,356,545	1,352,184,717	382,171,828	316,499,000	262,599,000	253,601,000	555,042,000	3,122,097,545
Water Utilities Revenue Bonds	636,426,829	628,051,798	8,375,031	0	0	0	0	636,426,829
Total	\$5,614,291,524	\$4,377,264,782	\$1,237,026,741	\$822,151,874	\$593,320,973	\$322,118,000	\$702,234,000	\$8,054,116,371



## FY2010-11 ADOPTED CAPITAL IMPROVEMENT BUDGET

Use of Funds by Program	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Aviation Facilities	177,331,860	165,894,484	11,437,376	6,400,000	0	0	0	183,731,860
City Facilities	373,697,832	252,389,395	121,308,437	22,527,200	57,394,530	0	0	453,619,562
Convention and Event Services	91,754,192	27,718,702	64,035,490	0	3,639,000	0	0	95,393,192
Cultural Facilities	96,523,200	79,565,104	16,958,096	220,000	5,062,860	0	0	101,806,060
Economic Development	242,764,639	143,685,992	99,078,647	44,079,411	1,759,577	0	0	288,603,627
Equipment Acquisition	95,753,941	76,042,505	19,711,436	21,586,400	0	0	0	117,340,341
Flood Protection and Storm Drainage	194,393,334	59,105,823	135,287,510	172,814,630	34,656,611	0	0	401,864,575
Park and Recreation	325,858,501	229,786,375	96,072,126	52,812,535	46,457,644	0	0	425,128,680
Streets and Thoroughfares	385,117,232	223,735,795	161,381,436	142,304,779	80,600,798	0	0	608,022,809
Trinity River Corridor	257,437,991	212,566,121	44,871,870	13,123,919	30,531,953	0	0	301,093,863
Water Utilities	3,373,658,803	2,906,774,485	466,884,318	346,283,000	333,218,000	322,118,000	702,234,000	5,077,511,803
Total	\$5,614,291,524	\$4,377,264,782	\$1,237,026,741	\$822,151,874	\$593,320,973	\$322,118,000	\$702,234,000	\$8,054,116,371



					1998 GEN				RAM						
					Approve		- Total Authorize		00						
Propositions	FY 1998-99	FY 1999-00	FY 2000-01	FY 2001-02	FY 2002-03	Bond Is	Suance Scheduk	e FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	Total Authorized
	111330-33	111333-00	112000-01	112001-02	112002-03	112003-04	112004-03	112003-00	112000-07	112007-00	112000-03	112003-10	112010-11	112011-12	Autionzeu
1. Street & Thoroughfare Improvements	37,276,000	21,862,000	35,473,000	30,414,000	0	0	0	0	0	0	0	0	0		125,025,000
2. Park, Playground, Recreation and Community Facilities	14,165,000	8,633,000	17,140,000	7,622,000	0	0	0	0	0	0	0	0	0		47,560,000
3. Police Headquarters Facility	10,650,000	0	31,630,000	0	0	0	0	0	0	0	0	0	0		42,280,000
4. Fire Protection Facilities	350,000	250,000	2,665,000	0	0	0	0	0	0	0	0	0	0		3,265,000
5. Library Facilities	2,000,000	50,000	1,100,000	6,900,000	0	0	0	0	0	0	0	0	0		10,050,000
6. Flood Protection and Storm Drainage Improvements	5,169,000	3,285,000	1,697,000	4,219,000	0	0	0	0	0	0	0	0	0		14,370,000
7. Cultural Arts Facilities Acquisition and Improvements	500,000	10,000,000	0	0	0	0	0	0	0	0	0	0	0		10,500,000
8. City Facilities Repair & Improvements	2,040,000	4,000,000	5,710,000	12,600,000	0	0	0	0	0	0	0	0	0		24,350,000
9. Economic Development, Neighborhood Revitalization and	2,040,000	4,000,000	3,710,000	12,000,000	0	0	0	0	0	0	0	0			24,330,000
Business Expansion Programs	7,000,000	2,300,000	7,300,000	0	0	0	0	0	0	0	0	0	0		16,600,000
10. Animal Control Facilities	350,000	0	250,000	2,900,000	0	0	0	0	0	0	0	0	0		3,500,000
11. Trinity River Corridor Project	30,500,000	15,500,000	0	0	0	10,550,000	33,515,000	48,175,000	67,520,000	0	0	5,700,000	4,008,000	30,532,000	246,000,000
Total 1998 General Obligation Bond Program		65,880,000	102,965,000	64,655,000	0	10,550,000	33,515,000	48,175,000	67,520,000	0	0	5,700,000	4,008,000	30,532,000	\$543,500,000

2003 GENE	ERAL OBLIGAT	ION BOND PRO	OGRAM		
Approved	May 3, 2003 - Total / Bond Issuance	Authorized \$579,290, Schedule	000		
Propositions	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	Total Authorized
1. Street and Transportation Improvements	54,310,762	52,795,836	52,666,239	39,187,163	198,960,000
2. Neighborhood and Community Park, Playground and Recreation Facilities	10,789,957	16,042,901	16,977,213	13,479,929	57,290,000
3. Library Facilities	9,538,679	15,507,437	14,600,514	15,878,370	55,525,000
4. Flood Protection and Storm Drainage Facilities	4,325,657	3,028,685	2,120,455	6,960,203	16,435,000
5. Planning and Designing a Performing Arts Theater and Constructing Related Site Improvements in the Downtown Arts District	450,000	0	1,800,930	9,004,070	11,255,000
6. City Service and Maintenance Facilities	16,825,000	0	0	0	16,825,000
7. Animal Control Facilities	11,755,000	0	0	0	11,755,000
8. Land Acquisition for the Development of Low and Moderate Income, Owner-Occupied Single Family Homes	2,000,000	1,030,000	0	0	3,030,000
9. Flood Protection and Storm Drainage Facilities for the McCommas Bluff Landfill	24,000,000	0	0	0	24,000,000
10. Specified Street Projects Described in the Election Ordinance	10,909,360	21,972,936	13,814,338	21,203,366	67,900,000
11. Major and Citywide Park and Recreation Facilities	14,340,043	9,630,137	8,068,317	11,191,503	43,230,000
12. Cultural Arts Facilities	473,481	2,691,017	3,878,976	10,621,526	17,665,000
13. Street, Utility and Other Infrastructure Improvements in Furtherance of Economic and Business Development in the Southern Area of the City	0	3,000,000	2,200,000	800,000	6,000,000
14. Fire Station Facilities	1,239,000	5,521,784	7,321,004	5,668,212	19,750,000
15. Farmers Market Improvements	300,000	1,700,000	1,200,000	0	3,200,000
16. Police Facilities	1,563,061	2,899,267	14,177,014	4,830,658	23,470,000
17. Homeless Assistance Facilities	0	3,000,000	0	0	3,000,000
Total 2003 General Obligation Bond Program	\$162,820,000	\$138,820,000	\$138,825,000	\$138,825,000	\$579,290,000

#### 2006 GENERAL OBLIGATION BOND PROGRAM

Approved November 7, 2006 - Total Authorized \$1,353,520,000 Bond Issuance Schedule

Proposition	Total Authorized	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12
1. Street & Transportation Improvements	390,420,000	36,776,000	78,093,000	53,018,000	0	141,718,000	80,815,000
2. Flood Protection & Storm Drainage Facilities	334,315,000	43,892,000	80,527,000	12,000,000	42,723,000	120,515,000	34,658,000
3. Park and Recreation Facilities	343,230,000	32,474,000	91,436,000	67,087,000	52,967,000	52,812,000	46,454,000
4. Library Facilities	46,200,000	3,314,000	11,342,000	16,828,000	2,900,000	4,822,000	6,994,000
5. Cultural Arts Facilities	60,855,000	10,437,000	10,566,000	33,171,000	1,400,000	220,000	5,061,000
6. City Hall, City Services and Maintenance Facilities	34,750,000	825,000	5,673,000	5,804,000	899,000	3,108,000	18,441,000
7. Land Acquisition Under the Land Bank Program for the Development of Low and Moderate Income Single Family Homes	1,500,000	0	0	0	0	1,200,000	300,000
8. Economic Development in Southern Area of the City, and in Other Areas of the City in Connection with Transit- oriented Development, by Providing Public Infrastructure and Funding the City's Economic Development Programs for Such Areas	41,495,000	1,639,000	8,577,000	5,045,000	13,965,000	10,809,000	1,460,000
9. Farmers Market	6,635,000	0	2,996,000	0	0	0	3,639,000
10. Land Acquisition in the Cadillac Heights Area for Future Location of City Facilities	22,550,000	0	1,509,000	5,607,000	1,573,000	2,427,000	11,434,000
11. Court Facilities	7,945,000	0	0	1,192,000	6,753,000	0	0
12. Public Safety Facilities Including Police Facilities, Fire Facilities and Emergency Warning Systems	63,625,000	5,993,000	13,826,000	14,918,000	0	8,361,000	20,527,000
Total 2006 General Obligation Bond Program	\$1,353,520,000	\$135,350,000	\$304,545,000	\$214,670,000	\$123,180,000	\$345,992,000	\$229,783,000

#### MISSION

The Department of Aviation's Capital Improvement Program is directed toward: (1) meeting the obligations incumbent of the City's role in the National Airspace System to maintain safe, delay-free and cost effective airports; (2) maintaining existing systems, pavements and buildings at the City's three aviation facilities to meet federal, state and municipal standards for safety, security and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users; and (4) studying, designing and constructing facilities that enhance customer service and convenience.

The Department of Aviation's facilities include Dallas Love Field, the Downtown Vertiport and Dallas Executive Airport.

#### HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- 1. Developed and delivered case for \$4.50 Passenger Facilities Charge to support Love Field Modernization Program. Obtained FAA Approval to collect \$345 million in funding.
- 2. Developed and delivered case for Airport Improvement Funding via Letter of Intent Application to support Love Field Modernization Program. Obtained FAA funding of \$56 million in funding.
- 3. Developed and delivered case for funding from Transportation Security Administration (TSA) and obtained FAA funding of \$19.4 million
- 4. Began construction on Taxiway "L" extension and Taxiway "C" rehabilitation.
- 5. Finalized all FAA clearances and permits for Love Field Modernization Program.

#### HIGHLIGHTED OBJECTIVES FOR FY2010-11

- 1. Begin preparation for Passenger Facility Charge Application #4.
- 2. Complete General Aviation Customs Facility at Love Field.
- 3. Begin Dallas Executive Airport Master Plan update.

- 4. Complete schematic design of Taxiway "M" Project at Dallas Love Field..
- 5. Begin Runway Safety Area project at Runway 13L at Dallas Love Field.

#### SERVICE DESCRIPTIONS

<u>Airfield Electrical</u> Federal Aviation Regulations establish very detailed requirements for the installation and operation of electrical lighting systems within the Airport Operating Area (AOA). These systems include runway and taxiway lighting, guidance signs, navigational aids and obstruction and apron lighting. These systems are inspected daily and repaired as necessary. Reconstruction and new installation projects are scheduled based on inspection findings and changes in federal regulations.

<u>Aviation Land Acquisition</u> Paragraph 5.4 of the Dallas Love Field Policies directs the Department of Aviation to acquire privately owned parcels within the area bounded by Mockingbird Lane, Lemmon Avenue, Denton Drive and Shorecrest Drive for transportation, aviation or other appropriate uses when such land becomes available for purchase and when City funding is available for such acquisition.

**Environmental** Federal and State regulations administered by the Environmental Protection Agency (EPA), the Texas Commission on Environmental Quality (TCEQ), and Municipal Codes administered by the City's Public Works Department (PBW), direct the environmental projects undertaken by the Department of Aviation.

**Landscaping** Both Dallas Love Field and Dallas Executive Airport are located within the Dallas city limits and are surrounded by or in close proximity to residential housing and retail businesses. The airports strive to maintain a "good neighbor" status and make every possible effort to be aesthetically pleasing. Quality landscaping is an important effort in accomplishing this goal.

**Parking** A Parking Garage Feasibility Study concluded that existing parking facilities at Love Field were inadequate to meet current and projected demands. To remedy this shortage, a new parking garage was constructed to add 4,000 spaces to the existing on-airport parking capacity. A second sky bridge with integral people movers was also added to connect the new parking garage with the terminal building.

**Pavement Maintenance/Construction** Federal Aviation Regulations establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement areas. These areas require daily inspections. Repair, reconstruction and new construction projects are scheduled based on inspection findings.

**Safety/Security** Federal Aviation Regulations (FAR) Part 139 and Transportation Security Administration (TSA) Part 1540 and associated Advisory Circulars establish very detailed requirements for safety and security at air carrier airports such as Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport; aircraft rescue and firefighting (ARFF); and ensuring the safety of personnel and aircraft within the confines of the airport's AOA. TSA Part 1540 focuses on securing the airport from intentional entry into the restricted areas of the airport by unauthorized personnel and protecting personnel and property from weapons and explosive devices.

**Terminal** Since the airports are the first impression many visitors have of the City of Dallas, it is necessary that the airport terminal facilities be maintained in a manner that presents a clean and attractive appearance while providing high levels of customer convenience. Last year over 7.7 million passengers passed through the Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updating, renovating and maintenance to maintain the traveling public's favorable impression of Love Field and the City of Dallas. Similar challenges exist at Dallas Executive; however, in accordance with the Master Plan Study, a new replacement terminal building has been constructed to meet projected special and service needs.

**Vertiport** The Vertiport is a public use aviation related facility located in the Central Business District on the south end of the Dallas Convention Center; the flight deck covers approximately 169,000 square feet, or about four acres, and is 65 feet above ground. It houses two lighted landing take-off pads which can be converted to a rollway for future tilt-rotor operations. In addition there are five 60x60 parking/tie down areas for corporate size

helicopters. The FAA established dedicated approach and departure corridors which are assets to the complex airspace model for the metroplex. The Vertiport has a dedicated and secured parking area allowing for 26 vehicles at street level, and easy access to the flight deck from street level and the loading dock levels via a vehicular ramp. The Heliport also hosts a full service lobby with ground access, passenger waiting area, small conference room, pilot's lounge, flight planning area and an operational area for staff.

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Capital Construction	99,237,091	93,135,443	6,101,648	6,400,000	0	0	0	105,637,091
FAA Airport Improvement Program	78,094,769	72,759,042	5,335,727	0	0	0	0	78,094,769
Total	\$177,331,860	\$165,894,484	\$11,437,376	\$6,400,000	\$0	\$0	\$0	\$183,731,860

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Aviation Land Acquisition	18,668,844	18,668,844	0	0	0	0	0	18,668,844
Environmental	14,545,603	13,374,853	1,170,750	0	0	0	0	14,545,603
Love Field Major Maintenance	16,155,700	11,122,285	5,033,415	0	0	0	0	16,155,700
Parking	18,199,919	18,125,164	74,755	0	0	0	0	18,199,919
Pavement Maintenance / Construction	40,543,494	37,600,678	2,942,816	0	0	0	0	40,543,494
Safety/Security	8,934,131	8,252,767	681,364	0	0	0	0	8,934,131
Terminal	60,284,169	58,749,894	1,534,275	6,400,000	0	0	0	66,684,169
Total	\$177,331,860	\$165,894,484	\$11,437,376	\$6,400,000	\$0	\$0	\$0	\$183,731,860

		A۱	/IATI	ON FA	CILITIE	S CAPIT	AL IMP	ROVEN	IENTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Airfield Surface Repair - Love Field	Pavement Maintenance / Construction	Public Safety	Citywide	Federal AIP Grant	5,099,195	4,735,004	364,191	0	0	0	0	5,099,195	Various
Airfield Surface Repair - Love Field	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	91,627	91,627	0	0	0	0	0	91,627	Various
Asbestos Abatement - Love Field	Environmental	Clean, Healthy Environment	Citywide	Capital Construction	4,145,381	3,840,445	304,936	0	0	0	0	4,145,381	Various
Aviation Land Acquisition	Aviation Land Acquisition	Economic Vibrancy	Citywide	Capital Construction	18,668,844	18,668,844	0	0	0	0	0	18,668,844	Various
Baggage Claim Renovation - Love Field	Terminal	Economic Vibrancy	Citywide	Aviation AIP Grant	9,805,175	9,782,958	22,217	0	0	0	0	9,805,175	4th/07
Baggage Claim Renovation - Love Field	Terminal	Economic Vibrancy	Citywide	Capital Construction	1,268,649	1,268,649	0	0	0	0	0	1,268,649	4th/07
Bio-Explosive Detection System	Safety/Security	Public Safety	Citywide	Federal AIP Grant	1,335,311	1,321,224	14,087	0	0	0	0	1,335,311	Various
Computerized Parking and Taxi System - Love Field	Parking	Public Safety	Citywide	Capital Construction	1,461,494	1,386,921	74,573	0	0	0	0	1,461,494	Various
Construction of Taxi Cab Holding Area	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	300,000	174,807	125,193	0	0	0	0	300,000	4th/11
Controlled Access Security - Love Field	Safety/Security	Public Safety	Citywide	Capital Construction	1,250,254	1,250,254	0	0	0	0	0	1,250,254	Various
Controlled Access Security - Love Field	Safety/Security	Public Safety	Citywide	Aviation AIP Grant	6,348,566	5,681,289	667,277	0	0	0	0	6,348,566	Various
Dallas Executive Stormwater Outflow	Environmental	Clean, Healthy Environment	Citywide	Aviation AIP Grant	1,178,602	1,026,165	152,437	0	0	0	0	1,178,602	Various
Dallas Executive Stormwater Outflow	Environmental	Clean, Healthy Environment	Citywide	Capital Construction	190,877	962	189,915	0	0	0	0	190,877	Various

		A۱	/IATI	ON FA	CILITIE	S CAPIT	AL IMP	ROVEN	IENTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Environmental Programs - Love Field and Dallas Executive Airport	Environmental	Clean, Healthy Environment	Citywide	Aviation AIP Grant	6,235,185	6,234,965	220	0	0	0	0	6,235,185	Various
Environmental Programs - Love Field and Dallas Executive Airport	Environmental	Clean, Healthy Environment	Citywide	Capital Construction	2,095,558	1,967,740	127,818	0	0	0	0	2,095,558	Various
Equipment Maintenance Facility- Dallas Executive Airport	Terminal	Economic Vibrancy	Citywide	Capital Construction	823,064	822,717	347	0	0	0	0	823,064	1st/11
Love Field Modernization Program	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	533,078	510,413	22,665	0	0	0	0	533,078	Various
Love Field North and West Airfield Lighting Vaults Relocation	Terminal	Economic Vibrancy	Citywide	Aviation AIP Grant	4,109,653	3,665,063	444,590	0	0	0	0	4,109,653	4th/11
Maintenance Facility - Love Field	Terminal	Economic Vibrancy	Citywide	Capital Construction	472,446	299,272	173,174	0	0	0	0	472,446	4th/11
Parking Garage Expansion - Love Field	Parking	Public Safety	Citywide	Capital Construction	16,738,425	16,738,242	183	0	0	0	0	16,738,425	Various
People-Mover Connector	Love Field Major Maintenance	Public Safety	Citywide	Aviation AIP Grant	5,311,092	4,993,607	317,485	0	0	0	0	5,311,092	Various
Program Management for Love Field Modernization Program (LFMP) and Capital Improvement Projects (CIP)	Love Field Major Maintenance	Public Safety	Citywide	Capital Construction	10,311,530	5,618,265	4,693,265	0	0	0	0	10,311,530	4th/12
Program Management Services	Terminal	Economic Vibrancy	Citywide	Capital Construction	0	0	0	6,400,000	0	0	0	6,400,000	Various
Public Safety Offices - Love Field	Terminal	Economic Vibrancy	Citywide	Capital Construction	749,937	749,937	0	0	0	0	0	749,937	4th/10
Reconstruction and Extension of Taxiway "L"	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	10,407,140	9,357,355	1,049,785	0	0	0	0	10,407,140	4th/11
Reconstruction of Taxiway "C"	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	6,352,775	5,738,642	614,133	0	0	0	0	6,352,775	4th/11

		A۱	/IATI	ON FA	CILITIE	S CAPIT	AL IMP	ROVEN	IENTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Replace West Concourse Air Carrier Apron - Love Field	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	7,106,496	6,717,345	389,151	0	0	0	0	7,106,496	Various
Replace West Concourse Air Carrier Apron - Love Field	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	501,892	501,892	0	0	0	0	0	501,892	Various
Roof Renovation - Love Field	Terminal	Economic Vibrancy	Citywide	Capital Construction	3,404,919	3,404,919	0	0	0	0	0	3,404,919	Various
Runway Enhancement-13L/31R	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	124,501	124,501	0	0	0	0	0	124,501	3rd/11
Runway Safety Area Enhancements	Pavement Maintenance / Construction	Public Safety	Citywide	Aviation AIP Grant	5,551,815	5,298,107	253,708	0	0	0	0	5,551,815	4th/11
Runway Safety Area Enhancements	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	264,659	264,659	0	0	0	0	0	264,659	4th/11
Security Gates and Overlay Runways - Dallas Executive Airport	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	4,031,670	4,031,670	0	0	0	0	0	4,031,670	Various
Taxiway or Apron Repairs - Dallas Executive Airport	Pavement Maintenance / Construction	Public Safety	Citywide	Capital Construction	152,213	151,650	564	0	0	0	0	152,213	Various
Taxiway or Apron Repairs - Dallas Executive Airport	Pavement Maintenance / Construction	Public Safety	Citywide	Federal AIP Grant	559,511	413,418	146,093	0	0	0	0	559,511	Various
Terminal Area Redevelopment Plan	Terminal	Economic Vibrancy	Citywide	Federal AIP Grant	1,248,951	1,192,936	56,015	0	0	0	0	1,248,951	3rd/11
Terminal HVAC Upgrade - Love Field	Terminal	Economic Vibrancy	Citywide	Capital Construction	29,717,333	29,587,987	129,346	0	0	0	0	29,717,333	4th/11
Terminal Renovation - Dallas Executive Airport	Terminal	Economic Vibrancy	Citywide	Capital Construction	1,813,241	1,778,672	34,569	0	0	0	0	1,813,241	4th/11
Terminal Renovation - Dallas Executive Airport	Terminal	Economic Vibrancy	Citywide	Federal AIP Grant	6,620,801	6,171,884	448,918	0	0	0	0	6,620,801	4th/11

	AVIATION FACILITIES CAPITAL IMPROVEMENTS														
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated		Future Cost	Total Estimated Cost	In Service Date		
TxDot Grants Vehicle Program	Environmental	Clean, Healthy Environment	Citywide	Federal AIP Grant	700,000	304,577	395,423	0	0	0	0	700,000	Various		
Vertiport Lighting Upgrade	Terminal	Economic Vibrancy	Citywide	Capital Construction	250,000	24,900	225,100	0	0	0	0	250,000	Various		
	Total Avia	ation Facilities	Capital Imp	provements	\$177,331,860	\$165,894,484	\$11,437,376	\$6,400,000	\$0	\$0	\$0	\$183,731,860			

#### MISSION

The purpose of this program is to protect the City's \$700 million investment in existing facilities, to ensure safe and usable facilities, and to provide a higher level of service to citizens. This is accomplished through repair and improvements to existing City facilities and when needed, the construction of new facilities. Strategic planning is conducted to evaluate existing City facilities for recommended future renovation, expansion or replacement.

#### HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- 1. Awarded consultant contract for Fire Station #50 (Keeneland and Walton Walker).
- 2. Completed roof repairs and replacements at 14 city facilities.
- 3. Installed 1 new groundwater monitoring well at Southeast Service Center leaking petroleum storage tank site (LPST site).
- 4. Completed construction of the new Prairie Creek Branch Library and Pleasant Grove Library.
- 5. Completed design of White Rock Hills Library.
- 6. Awarded consultant contract for Polk Wisdom Library.
- 7. Completed the construction and public art project for the Lochwood Branch Library. (formerly Casa View Branch Library)

#### HIGHLIGHTED OBJECTIVES FOR FY2010-11

- 1. Award construction contract for White Rock Hills Library.
- 2. Award construction contract for Polk Wisdom Library.
- 3. Award consultant contract for Southeast Service Center.
- 4. Award consultant contract for Bexar Street Police Satellite Facility.
- 5. Award consultant contracts for Fretz Park Library, North Oak Cliff Library, Preston Royal Library, Park Forest Library and Forest Green Library.

- 6. Begin City Hall water infiltration repairs.
- 7. Replace air handlers at Oak Cliff Municipal Center.
- 8. Begin City Hall electrical repairs.
- 9. Install final groundwater monitoring wells at Central Service Center (LPST).
- 10. Conduct quarterly groundwater monitoring events at Samuell, South Centeral and Southeast Service Centers (LPST).
- Award consultant contracts for Fire Stations # 6 (Harwood St. at Park Row Blvd.), #27 (Douglas Ave. at NW Hwy.), #32 (Benning Ave. at Jim Miller Rd.), #37 (Greenville Ave. At Blackwell Dr.) and #44 (Frank St. at Lagow St.).
- 12. Begin renovations of 2014 Main building for municipal courts occupancy.
- 13. Began construction of exterior stabilization and renovations at 106 S. Harwood.

#### SERVICE DESCRIPTIONS

Administrative, Internal Services and City Facilities Repairs, modifications and improvements to existing City facilities that house administrative and internal functions. Funding is also provided to improve and maintain service facilities that house such functions as Code Compliance, Court Services, Streets, Equipment Services, and training facilities.

Administrative, Internal Services and City Facilities Repairs, modifications and improvements to existing City facilities that house administrative and internal functions. Funding is also provided to improve and maintain service facilities that house such functions as Code Compliance, Court Services, Streets, Equipment Services, and training facilities.

<u>Animal Control Facilities</u> Design, construction and replacement of the Oak Cliff Animal Shelter located at 525 Shelter Place. The replacement facility will be constructed in a more accessible location to the public and will

accommodate enlarged facilities for animal impoundment and pet adoption activities.

**<u>Fire Protection Facilities</u>** Projects include site acquisition, design and construction of new and replacement of fire stations and other fire department facilities.

**Land Acquisition** Funding for the purchase of land which will be used for the future location of City Facilities. Additionally, the 2006 Bond Program included proposition specifically to acquire land from the Cadillac Heights area.

**Library Facilities** Site acquisition, design, renovation and construction of new or replacement branch libraries. Funding is also provided for design, renovations, and/or expansion projects at the City's existing Central Library and twenty-two branch libraries.

**Major Maintenance** Repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

**<u>Municipal Court Facilities</u>** Provides funding for improvements which may include designing, constructing, renovating, equipping and furnishing and/or acquisition of right-of-way for court facilities.

**<u>Police Facilities</u>** Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering.

**<u>Public Art</u>** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks, and for administration of the public art projects.

**Solid Waste Facilities** Construction of waste disposal cells, and levee/ swale at the McCommas Bluff Landfill for the purpose of managing solid waste providing solid waste facilities improvements including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction; extension of the levee system; swale excavation/environmental protection; drainage improvements; and, relocation of utilities.

<u>Studies and Master Plans</u> Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

**<u>Technology</u>** This category includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
1995 General Obligation Bonds	1,289,125	759,405	529,719	0	0	0	0	1,289,125
1998 General Obligation Bonds	75,521,449	62,067,534	13,453,915	0	0	0	0	75,521,449
2003 General Obligation Bonds	119,586,317	112,387,886	7,198,431	100,000	0	0	0	119,686,317
2005 General Obligation Bonds	23,970,000	23,015,759	954,241	0	0	0	0	23,970,000
2006 General Obligation Bonds	106,127,580	30,483,830	75,643,751	18,717,967	57,394,530	0	0	182,240,077
2007 Certificates of Obligation	1,000,000	988,341	11,659	0	0	0	0	1,000,000
2008 Certificates of Obligation	11,000,000	600,000	10,400,000	0	0	0	0	11,000,000
Capital Construction	6,033,721	5,625,518	408,202	0	0	0	0	6,033,721
Capital Construction - Sanitation Projects	7,401,528	7,211,272	190,256	0	0	0	0	7,401,528
General Capital Reserve	1,047,520	0	1,047,520	3,709,233	0	0	0	4,756,753
Hensley Field	18,925,593	7,774,419	11,151,174	0	0	0	0	18,925,593
Private Donations	1,795,000	1,475,430	319,570	0	0	0	0	1,795,000
Total	\$373,697,832	\$252,389,395	\$121,308,437	\$22,527,200	\$57,394,530	\$0	\$0	\$453,619,562

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Administrative and Internal Service Facilities	36,579,797	25,162,625	11,417,173	0	0	0	0	36,579,797
Animal Control Facilities	15,631,195	15,613,935	17,260	0	0	0	0	15,631,195
City Facilities	2,453,905	1,500,000	953,905	0	0	0	0	2,453,905
Code Compliance, Safety and Security	1,200,000	110,087	1,089,913	0	0	0	0	1,200,000
Fire Protection Facilities	40,606,500	21,640,124	18,966,377	8,014,733	17,700,796	0	0	66,322,029
Hensley Field	262,759	0	262,759	0	0	0	0	262,759
Homeless Assistance Facilities	24,311,506	24,283,849	27,657	0	0	0	0	24,311,506
Land Acquisition	8,309,414	2,658,505	5,650,909	2,427,121	15,385,972	0	0	26,122,507
Library Facilities	91,365,771	62,399,182	28,966,588	3,915,422	6,204,151	0	0	101,485,344
Major Maintenance - City Facilities	23,504,784	5,623,013	17,881,770	2,407,900	14,394,771	0	0	40,307,455
Major Maintenance - Cultural Facilities	223,000	192,479	30,521	0	0	0	0	223,000
Major Maintenance - Fire Facilities	164,182	144,182	20,000	0	0	0	0	164,182
Major Maintenance - Library	4,378,850	1,740,681	2,638,168	906,240	727,351	0	0	6,012,441
Major Maintenance - Public Safety	24,296,822	6,237,169	18,059,653	596,551	2,663,464	0	0	27,556,837
Major Maintenance - Public Safety and Homeland Security	137,751	137,751	0	0	0	0	0	137,751
Major Maintenance - Staff Accountability	66,136	0	66,136	0	0	0	0	66,136
Municipal Courts Facilities	7,843,670	212,740	7,630,930	0	0	0	0	7,843,670
Police Facilities	56,379,628	53,671,201	2,708,428	0	0	0	0	56,379,628
Professional Services and Debt Issuance	12,859,006	10,557,486	2,301,520	3,809,233	0	0	0	16,668,239
Public Art	2,370,680	1,664,971	705,709	0	318,025	0	0	2,688,705
Solid Waste Facilities	16,567,617	14,966,114	1,601,503	0	0	0	0	16,567,617

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Studies and Master Plans	825,000	748,332	76,668	450,000	0	0	0	1,275,000
Technology - Public Safety	3,359,860	3,124,970	234,890	0	0	0	0	3,359,860
Total	\$373,697,832	\$252,389,395	\$121,308,437	\$22,527,200	\$57,394,530	\$0	\$0	\$453,619,562

CITY FACILITIES CAPITAL IMPROVEMENTS													
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Americans with Disabilities Renovations	Administrative and Internal Service Facilities	E <sup>3</sup> Government	Citywide	95 Bond Program	1,128,267	604,097	524,170	0	0	0	0	1,128,267	Various
Animal Control Shelter	Animal Control Facilities	Clean, Healthy Environment	Citywide	03 Bond Program	12,165,329	12,148,383	16,946	0	0	0	0	12,165,329	4th/07
Animal Control Shelter	Animal Control Facilities	Clean, Healthy Environment	Citywide	98 Bond Program	3,465,866	3,465,552	314	0	0	0	0	3,465,866	4th/07
Audelia Branch Library - Phase I Design and Renovation	Library Facilities	Education	Citywide	98 Bond Program	2,892,362	2,624,024	268,338	0	0	0	0	2,892,362	1st/02
Audelia Branch Library - Replace Boiler	Major Maintenance - Library	Education	Citywide	06 Bond Program	0	0	0	0	200,000	0	0	200,000	1st/09
Building Inspection Facility - 542 E Jefferson - Roof Replacement	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	70,000	0	0	0	70,000	4th/11
Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 10)	Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	7,115,623	2,556,963	4,558,660	2,427,121	11,436,027	0	0	20,978,771	N/A
Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 12)	Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	1,193,791	101,542	1,092,249	0	0	0	0	1,193,791	N/A
Casa View Branch Library - Replacement	Library Facilities	Education	Citywide	03 Bond Program	7,131,551	6,674,749	456,802	0	0	0	0	7,131,551	4th/09
Central Library - 2nd and 6th Floors Renovation	Library Facilities	Education	Citywide	06 Bond Program	1,687,500	1,675,998	11,502	0	0	0	0	1,687,500	4th/10
Central Library - 3rd Floor Renovation	Major Maintenance - Library	Education	Citywide	Donation	795,000	475,430	319,570	0	0	0	0	795,000	4th/10
Central Library - 5th Floor Renovation	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Donation	1,000,000	1,000,000	0	0	0	0	0	1,000,000	4th/10
Central Library - Downtown Branch	Library Facilities	Education	Citywide	06 Bond Program	2,200,000	258,616	1,941,384	0	0	0	0	2,200,000	4th/11

			CITY	FACI	LITIES C	APITAL	IMPRC	VEME	NTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Central Library - Improvements	Library Facilities	Education	Citywide	03 Bond Program	4,870,165	4,779,532	90,633	0	0	0	0	4,870,165	4th/10
Central Library - Main Fire Panel	Major Maintenance - Library	Education	Citywide	06 Bond Program	153,031	2,600	150,431	0	0	0	0	153,031	1st/11
Central Library - Replace Electronic HVAC Filters	Major Maintenance - Library	Education	Citywide	Capital Construction	254,000	253,168	832	0	0	0	0	254,000	4th/10
Central Police - Emergency Generator and HVAC Upgrade	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	746,249	0	746,249	0	0	0	0	746,249	4th/11
Central Service Center - Communications Building- Roof Replacement	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	197,716	196,850	866	0	0	0	0	197,716	3rd/10
Central Service Center - HVAC Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	1,100,000	0	1,100,000	0	0	0	0	1,100,000	4th/11
Central Service Center - Parking Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	400,000	0	400,000	0	0	0	0	400,000	4th/11
CIP Engineering - Library Facilities	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	03 Bond Program	0	0	0	100,000	0	0	0	100,000	N/A
CIS Data Center - Replace Chillers	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	252,010	248,610	3,400	0	0	0	0	252,010	4th/10
CIS Data Center - Replace Chillers	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	95 Bond Program	152,010	150,000	2,010	0	0	0	0	152,010	4th/10
City Facilities - Building Condition Assessment	Studies and Master Plans	E <sup>3</sup> Government	Citywide	06 Bond Program	825,000	748,332	76,668	0	0	0	0	825,000	1st/11
City Facilities Contingency	Administrative and Internal Service Facilities	E <sup>3</sup> Government	Citywide	95 Bond Program	1,700	1,700	0	0	0	0	0	1,700	N/A
City Facilities Contingency	Administrative and Internal Service Facilities	E <sup>3</sup> Government	Citywide	95 Bond Program	1,688	0	1,688	0	0	0	0	1,688	N/A

			CITY	<b>FACI</b>	LITIES C	APITAL	IMPRC	VEME	NTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
City Hall - Electrical System Renovations	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	2,388,830	659,259	1,729,571	626,400	3,603,600	0	0	6,618,830	4th/10
City Hall - Expansion Joint Renovation	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	1,050,000	0	0	0	1,050,000	4th/10
City Hall - Install Automatic Fire Alarm	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	1,900,000	1,035,911	864,089	0	0	0	0	1,900,000	1st/12
City Hall - Security Enhancements (Phase II)	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	45,784	45,784	0	0	0	0	0	45,784	1st/11
City Hall - Tank Replacement	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	120,000	131,000	0	0	251,000	2nd/12
City Hall Data Center - Renovations	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Certificates of Obligation	11,000,000	600,000	10,400,000	0	0	0	0	11,000,000	N/A
City Hall Renovations	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	77,425	72,130	5,295	0	0	0	0	77,425	4th/10
City Service Center Signage Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	164,872	158,669	6,203	0	0	0	0	164,872	4th/09
City-Wide Multi Purpose Center - Master Plan	Studies and Master Plans	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	450,000	0	0	0	450,000	TBD
Communication Building - Replace Doors	Major Maintenance - Staff Accountability	E <sup>3</sup> Government	Citywide	Capital Construction	15,697	0	15,697	0	0	0	0	15,697	4th/10
Contingency Reserve - 1998 Bond Program Fire Facilities Proposition	Fire Protection Facilities	Public Safety	Citywide	98 Bond Program	178,911	32,009	146,902	0	0	0	0	178,911	N/A
Contingency Reserve - Capital Construction	City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	33,905	0	33,905	0	0	0	0	33,905	N/A
Dallas West Branch Library - Phase I Design and Renovation	Library Facilities	Education	Citywide	98 Bond Program	1,822,934	1,822,934	0	0	0	0	0	1,822,934	2nd/04

			CITY	FACI	LITIES C	APITAL	IMPRC	VEME	NTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Emergency Siren System	Technology - Public Safety	Public Safety	Citywide	06 Bond Program	3,359,860	3,124,970	234,890	0	0	0	0	3,359,860	2nd/08
Fire Facilities (Various) - Roof Replacement	Major Maintenance - Fire Facilities	Public Safety	Citywide	06 Bond Program	164,182	144,182	20,000	0	0	0	0	164,182	4th/10
Fire Maintenance Building 'C' 5000 Dolphin - HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	175,000	90,916	84,084	0	0	0	0	175,000	1st/11
Fire Museum - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	109,800	0	109,800	0	0	0	0	109,800	2nd/11
Fire Museum - Slab Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	90,000	0	90,000	0	0	0	0	90,000	4th/11
Fire Station #02 (Northaven Rd. at Midway) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	97,425	0	97,425	0	0	0	0	97,425	4th/10
Fire Station #03 (N Malcolm X Blvd. at Junius St.) - Fence Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	100,000	95,062	4,938	0	0	0	0	100,000	4th/09
Fire Station #04 (S. Akard St. at Cadiz St.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	71,556	0	71,556	0	0	0	0	71,556	4th/10
Fire Station #05 (N. St. Augustine at Bruton Rd.) - Window Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	60,000	0	0	60,000	3rd/11
Fire Station #06 (Harwood St. at Park Row Blvd) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	1,500,000	450	1,499,550	4,799,556	815,577	0	0	7,115,133	2nd/11
Fire Station #07 (Davenport Rd. at Preston Rd.) - Parking Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	7,800	57,200	0	0	65,000	2nd/12
Fire Station #07 (Davenport Rd. at Preston Rd.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	59,000	0	59,000	58,548	236,695	0	0	354,243	2nd/11
Fire Station #08 (N. Garrett Ave. at Monarch) - Replace Overhead Doors	Major Maintenance - Staff Accountability	E <sup>3</sup> Government	Citywide	Capital Construction	27,940	0	27,940	0	0	0	0	27,940	4th/09

			CITY	<b>FACI</b>	LITIES C	APITAL	IMPRC	VEME	NTS				
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Fire Station #08 (N. Garrett Ave. at Monarch) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	170,683	0	0	170,683	3rd/12
Fire Station #09 (Cool Mist Ln. at Edd Rd.) - HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	31,750	11,994	19,756	0	0	0	0	31,750	1st/11
Fire Station #09 (Cool Mist Ln. at Edd Rd.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	100,000	0	100,000	0	0	0	0	100,000	4th/10
Fire Station #10 (Frankford at Gibbons Dr.) - Building Expansion	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	4,317,759	4,262,509	55,250	0	0	0	0	4,317,759	1st/10
Fire Station #14 (W Twelfth St. at Tyler St.) - Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	322,077	0	322,077	0	0	0	0	322,077	3rd/11
Fire Station #15 (E 8th St. at Beckley Ave.) - Foundation Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	21,979	10,337	11,642	0	0	0	0	21,979	2nd/11
Fire Station #16 (Chalk Hill Rd. at Singleton Blvd.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	53,000	0	53,000	52,921	79,159	0	0	185,080	4th/10
Fire Station #18 (Griffin St. at Ross) - Roof Replacement	Major Maintenance - Public Safety and Homeland Security	E <sup>3</sup> Government	Citywide	Capital Construction	137,751	137,751	0	0	0	0	0	137,751	1st/07
Fire Station #19 (E Grand Ave. at Beacon St.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	75,930	0	75,930	75,928	134,072	0	0	285,930	2nd/11
Fire Station #20 (Montfort Dr. at Harvest Hills Dr.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	189,056	0	0	189,056	2nd/10
Fire Station #27 (Douglas Ave. at NW Hwy.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	2,487,282	8,028	2,479,254	3,215,177	2,574,198	0	0	8,276,657	2nd/11
Fire Station #29 (Shadow Way at Audelia Rd.) -Structural Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	35,560	4,384	31,176	0	0	0	0	35,560	1st/11
Fire Station #30 (Zodiac Ln. at Royal) - Repair Doors and Apparatus Floor Coating	Major Maintenance - Public Safety	Public Safety	Citywide	Capital Construction	95,000	17,350	77,650	0	0	0	0	95,000	4th/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Fire Station #32 (Benning Ave. at Jim Miller Rd.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	820,277	77,553	742,724	0	4,648,233	0	0	5,468,510	1st/13
Fire Station #33 (Illinois Ave. at Vernon) - Replacement	Fire Protection Facilities	Public Safety	Citywide	03 Bond Program	3,732,877	3,618,441	114,436	0	0	0	0	3,732,877	2nd/09
Fire Station #35 ( Walnut Hill Ln. at Mixon) - Replacement	Fire Protection Facilities	Public Safety	Citywide	03 Bond Program	4,475,414	4,418,814	56,600	0	0	0	0	4,475,414	4th/08
Fire Station #36 (N Hampton Rd. at Bickers St.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	132,969	0	0	132,969	2nd/10
Fire Station #37 (Greenville Ave. at Blackwell Dr.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	3,050,435	31,047	3,019,388	0	5,053,708	0	0	8,104,143	1st/13
Fire Station #40 (Hampton at Kirnwood)	Fire Protection Facilities	Public Safety	Citywide	03 Bond Program	3,997,939	3,996,571	1,368	0	0	0	0	3,997,939	1st/08
Fire Station #41 (Royal Ln. at Preston Rd.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	Capital Construction	153,606	153,606	0	0	0	0	0	153,606	4th/08
Fire Station #42 (W. Mockingbird Ln at Airdrome) - Replacement	Fire Protection Facilities	Public Safety	Citywide	03 Bond Program	4,065,344	3,944,508	120,837	0	0	0	0	4,065,344	2nd/09
Fire Station #43 (Lombardy Ln. at Denton Dr.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	257,383	0	0	257,383	3rd/12
Fire Station #44 (Frank St. at Lagow St.) - Replacement	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	859,430	57,337	802,093	0	4,609,080	0	0	5,468,510	1st/13
Fire Station #46 (E Camp Wisdom Rd. at Manitoba Dr.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	102,585	0	102,585	0	0	0	0	102,585	4th/10
Fire Station #46 (E Camp Wisdom Rd. at Manitoba Dr.) - Sidewalk Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	24,623	24,623	0	0	0	0	0	24,623	4th/09
Fire Station #47 (Envoy Ct. at Mockingbird Ln.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	88,500	0	0	88,500	2nd/13

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Fire Station #47 (Envoy Ct. at Mockingbird Ln.) - Window and Door Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	12,954	0	0	0	12,954	2nd/11
Fire Station #49 (S. Hampton Rd at Challenger) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	223,609	0	0	223,609	2nd/11
Fire Station #49 (S. Hampton Rd at Challenger) - Window Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	50,000	0	0	0	50,000	2nd/11
Fire Station #50 (Keeneland and Walton Walker) - New	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	6,727,680	154,752	6,572,928	0	0	0	0	6,727,680	4th/11
Fire Station #51 (S St. Augustine Dr. at Elam Rd.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	139,902	0	0	139,902	3rd/12
Fire Station #53 (John West Rd. at Greenmeadow) - Clean and Paint Exterior	Major Maintenance - Public Safety	Public Safety	Citywide	Capital Construction	13,018	0	13,018	0	0	0	0	13,018	4th/10
Fire Station #53 (John West Rd. at Greenmeadow) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	96,600	96,600	0	0	0	0	0	96,600	2nd/09
Fire Station #54 (Bonnie View Rd. at Simpson Stuart Dr.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	110,260	110,260	0	0	0	0	0	110,260	2nd/09
Fire Station #57 (Audelia Rd. at Fair Oaks Dr.) - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	144,900	0	144,900	0	0	0	0	144,900	4th/10
Fire Station ( Mountain Creek Pkwy.) - Site Acquisition for Future Fire Station	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	446,705	0	446,705	0	0	0	0	446,705	N/A
Fire Station (W. Kiest Blvd.) - Site Acquisition for Future Fire Station	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	446,705	0	446,705	0	0	0	0	446,705	N/A
Fire Station Roof Abatement - (Various Locations)	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	560,000	23,259	536,741	0	0	0	0	560,000	4th/11
Fire Stations - Storm Water Modifications (Various Locations)	Fire Protection Facilities	Public Safety	Citywide	06 Bond Program	3,499,742	1,038,106	2,461,636	0	0	0	0	3,499,742	Various

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Fire Training Rookie Building 'B' (5000 Dolphin Rd.) - Drainage Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	158,870	152,400	6,470	0	0	0	0	158,870	1st/11
Fire Training Rookie Building 'B' (5000 Dolphin Rd.) - HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	288,530	240,174	48,356	0	0	0	0	288,530	1st/11
Forest Green Branch Library - Replace HVAC	Major Maintenance - Library	Education	Citywide	06 Bond Program	0	0	0	181,280	0	0	0	181,280	4th/11
Forest Green Branch Library - Site Acquistion	Library Facilities	Education	Citywide	06 Bond Program	2,900,000	22,254	2,877,746	0	188,423	0	0	3,088,423	N/A
Forest/Audelia/LBJ - Community and Multi-Service Facility	Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	3,949,945	0	0	3,949,945	N/A
Fretz Park Branch Library	Library Facilities	Education	Citywide	06 Bond Program	0	0	0	0	6,015,728	0	0	6,015,728	1st/12
Fretz Park Branch Library - Roof Replacement and HVAC Improvements	Major Maintenance - Library	Education	Citywide	03 Bond Program	25,000	19,953	5,047	0	0	0	0	25,000	2nd/10
Fretz Park Branch Library - Roof Replacement and HVAC Improvements	Major Maintenance - Library	Education	Citywide	06 Bond Program	515,380	354,803	160,577	0	0	0	0	515,380	2nd/10
Fretz Park Branch Library - Roof Replacement and HVAC Improvements	Major Maintenance - Library	Education	Citywide	Capital Construction	20,611	20,611	0	0	0	0	0	20,611	2nd/10
General Capital Reserve Transfer to General Fund	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	General Capital Reserve	0	0	0	3,709,233	0	0	0	3,709,233	N/A
General Capital Reserve transfer to General Fund	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	General Capital Reserve	1,047,520	0	1,047,520	0	0	0	0	1,047,520	N/A
Grauwyler and West Love Field Branch Library (New) - Design	Library Facilities	Education	Citywide	03 Bond Program	393,221	336,994	56,227	0	0	0	0	393,221	2nd/07
Grauwyler and West Love Field Branch Library (New) - Design and Construction	Library Facilities	Education	Citywide	03 Bond Program	4,161,647	4,045,753	115,894	0	0	0	0	4,161,647	2nd/07

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hampton Illinois Branch Library - Replacement	Library Facilities	Education	Citywide	03 Bond Program	6,027,280	6,027,280	0	0	0	0	0	6,027,280	3rd/06
Hampton Illinois Branch Library - Replacement	Library Facilities	Education	Citywide	06 Bond Program	6,370,598	6,370,598	0	0	0	0	0	6,370,598	3rd/06
Hensley Field - Building Renovations	Administrative and Internal Service Facilities	E <sup>3</sup> Government	Citywide	Hensley Field Funds	5,330,000	522,584	4,807,416	0	0	0	0	5,330,000	Various
Hensley Field - Campus Grounds Improvements	Administrative and Internal Service Facilities	E <sup>3</sup> Government	Citywide	Hensley Field Funds	12,913,025	7,251,835	5,661,190	0	0	0	0	12,913,025	Various
Hensley Field - On Site Street Improvements	Administrative and Internal Service Facilities	E <sup>3</sup> Government	Citywide	Hensley Field Funds	419,809	0	419,809	0	0	0	0	419,809	2nd/04
Hensley Field Fleet Facility Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	105,834	105,834	0	0	0	0	0	105,834	4th/09
Hensley Field transfer to General Fund	Hensley Field	Public Safety	Citywide	Hensley Field Funds	262,759	0	262,759	0	0	0	0	262,759	4th/09
Highland Hills Branch Library - Replace HVAC	Major Maintenance - Library	Education	Citywide	06 Bond Program	197,625	0	197,625	0	0	0	0	197,625	4th/10
Highland Hills Branch Library - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	214,630	0	214,630	0	0	0	0	214,630	4th/10
Highland Hills Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	348,343	104,439	243,904	0	0	0	0	348,343	N/A
Highland Hills Branch Library Design	Library Facilities	Education	Citywide	06 Bond Program	594,900	434,390	160,510	0	0	0	0	594,900	4th/10
Homeless Assistance Facilities	Homeless Assistance Facilities	Clean, Healthy Environment	Citywide	05 Bond Program (Homeless Facilities)	21,338,806	21,338,806	0	0	0	0	0	21,338,806	2nd/08
Homeless Assistance Facilities	Homeless Assistance Facilities	Clean, Healthy Environment	Citywide	03 Bond Program	2,972,700	2,945,043	27,657	0	0	0	0	2,972,700	2nd/08

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Kleberg Rylie Library - New Fire Alarm and Security System Improvements	Major Maintenance - Library	Education	Citywide	06 Bond Program	0	0	0	0	41,631	0	0	41,631	2nd/11
Lakewood Branch Library - Replace HVAC	Major Maintenance - Library	Education	Citywide	06 Bond Program	459,144	0	459,144	0	0	0	0	459,144	4th/10
Lakewood Branch Library - Roof replacement	Major Maintenance - Library	Education	Citywide	03 Bond Program	205,000	154,034	50,966	0	0	0	0	205,000	4th/10
Lakewood Branch Library - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	130,000	0	130,000	0	0	0	0	130,000	4th/10
Lancaster Kiest Branch Library - Replacement	Library Facilities	Education	Citywide	98 Bond Program	4,096,795	4,095,508	1,288	0	0	0	0	4,096,795	2nd/06
McCommas Bluff Landfill - Cell #5 Construction	Solid Waste Facilities	Clean, Healthy Environment	Citywide	Capital Construction	3,643,659	3,643,659	0	0	0	0	0	3,643,659	3rd/04
McCommas Bluff Landfill - Cell #6 Construction	Solid Waste Facilities	Clean, Healthy Environment	Citywide	Capital Construction - Sanitation Projects	7,401,528	7,211,272	190,256	0	0	0	0	7,401,528	3rd/08
McCommas Bluff Landfill - Heavy/Welding Shop Improvements	Solid Waste Facilities	Clean, Healthy Environment	Citywide	06 Bond Program	1,079,183	0	1,079,183	0	0	0	0	1,079,183	3rd/11
McCommas Bluff Landfill - Heavy/Welding Shop Repair Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	412,052	0	412,052	0	0	0	0	412,052	1st/10
McCommas Bluff Landfill - Heavy/Welding Shop Roof Replacement	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	327,025	0	327,025	0	0	0	0	327,025	3rd/11
McCommas Bluff Landfill - Landfill Construction Management	Solid Waste Facilities	Clean, Healthy Environment	Citywide	03 Bond Program	3,702,862	3,702,862	0	0	0	0	0	3,702,862	1st/08
McCommas Bluff Landfill - Levee/Swale (Phase I)	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	03 Bond Program	10,557,486	10,557,486	0	0	0	0	0	10,557,486	4th/08
McCommas Bluff Landfill Office - Entrance Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	294,986	0	294,986	0	0	0	0	294,986	1st/10

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McCommas Bluff Landfill Office - Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	750,000	0	750,000	0	0	0	0	750,000	3rd/11
McCommas Bluff Landfill Office - Upgrades	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	425,000	0	425,000	0	0	0	0	425,000	1st/10
Mildred L. Dunn Park - Kiln Room Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	07	Capital Construction	50,135	50,135	0	0	0	0	0	50,135	3rd/09
Mountain Creek Branch Library - Foundation Improvements	Major Maintenance - Library	Education	Citywide	03 Bond Program	170,000	0	170,000	0	0	0	0	170,000	2nd/10
Mountain Creek Branch Library - Interior Improvements	Major Maintenance - Library	Education	Citywide	Capital Construction	229,118	229,118	0	0	0	0	0	229,118	4th/07
Municipal Courts Building	Municipal Courts Facilities	Public Safety	Citywide	06 Bond Program	7,843,670	212,740	7,630,930	0	0	0	0	7,843,670	1st/11
North Central Police Substation - Emergency Generator and HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	298,000	257,355	40,645	0	0	0	0	298,000	1st/11
North Central Police Substation - Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	Capital Construction	195,000	42,303	152,697	0	0	0	0	195,000	4th/10
North Central Police Substation - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	250,000	0	0	0	250,000	2nd/09
North Central Service Center - Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	0	750,429	0	0	750,429	2nd/11
North Oak Cliff Branch Library - Replace HVAC	Major Maintenance - Library	Education	Citywide	06 Bond Program	0	0	0	152,400	0	0	0	152,400	4th/11
North Oak Cliff Branch Llbrary - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	0	0	0	0	284,480	0	0	284,480	2nd/10
North Oak Cliff Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	560,082	516,082	44,000	0	0	0	0	560,082	N/A

			CITY	<b>FACI</b>	LITIES C	<b>APITAL</b>	IMPRC	VEME	NTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Northeast Code Compliance - Renovation	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	06 Bond Program	1,200,000	110,087	1,089,913	0	0	0	0	1,200,000	4th/11
Northeast Police Substation - Emergency Generator, Parking Lot Lighting and HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	566,268	87,000	479,268	0	0	0	0	566,268	4th/11
Northeast Police Substation - Interior Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	Capital Construction	234,917	234,917	0	0	0	0	0	234,917	3rd/09
Northeast Police Substation - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	381,400	0	381,400	0	0	0	0	381,400	1st/11
Northeast Police Substation - Skylight and Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	230,000	0	230,000	0	0	0	0	230,000	3rd/11
Northeast Transfer Station - Improvements	Solid Waste Facilities	Clean, Healthy Environment	Citywide	06 Bond Program	58,865	0	58,865	0	0	0	0	58,865	1st/11
Northwest Police Substation - Emergency Generator	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	124,270	0	0	124,270	2nd/12
Northwest Service Center - Replacement	Administrative and Internal Service Facilities	E <sup>3</sup> Government	Citywide	03 Bond Program	16,785,309	16,782,409	2,900	0	0	0	0	16,785,309	4th/10
Northwest Transfer Station - Improvements	Solid Waste Facilities	Clean, Healthy Environment	Citywide	06 Bond Program	626,580	408,321	218,259	0	0	0	0	626,580	3rd/11
Northwest Transfer Station - Install Scale	Solid Waste Facilities	Clean, Healthy Environment	Citywide	06 Bond Program	54,940	0	54,940	0	0	0	0	54,940	3rd/11
Oak Cliff Municipal Center - Replace Air Handler	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	430,751	0	430,751	0	0	0	0	430,751	4th/11
Old Bathhouse at White Rock Lake - Powerwash and Re-Paint	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	40,000	24,240	15,760	0	0	0	0	40,000	2nd/08
Old City Hall - Renovations	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	380,000	0	380,000	0	0	0	0	380,000	4th/11

			CITY	<b>FACI</b>	LITIES C	APITAL	IMPRC	VEME	NTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Park Forest Branch Library - Electrical and HVAC Improvements	Major Maintenance - Library	Education	Citywide	06 Bond Program	0	0	0	337,560	0	0	0	337,560	4th/11
Park Forest Branch Library - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	0	0	0	0	201,240	0	0	201,240	2nd/12
Park Forest Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	4,610,726	13,163	4,597,563	0	0	0	0	4,610,726	N/A
People Helping People - Roof Replacement	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	0	100,330	0	0	100,330	4th/10
Petroleum Storage Tanks	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	202,154	199,948	2,206	0	0	0	0	202,154	1st/10
Pleasant Grove Branch Library - Replacement	Library Facilities	Education	Citywide	03 Bond Program	6,073,523	4,984,907	1,088,616	0	0	0	0	6,073,523	3rd/10
Police Academy - Building Programming	Police Facilities	Public Safety	Citywide	03 Bond Program	1,749,670	916,141	833,529	0	0	0	0	1,749,670	N/A
Police Academy - Phase I - Site Acquisition	Police Facilities	Public Safety	Citywide	03 Bond Program	6,286,201	6,284,996	1,206	0	0	0	0	6,286,201	N/A
Police and Courts Building - Renovation	Major Maintenance - Public Safety	Public Safety	Citywide	98 Bond Program	16,814,000	4,184,437	12,629,563	0	0	0	0	16,814,000	N/A
Police Facilities - Emergency Generators	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	38,400	281,600	0	0	320,000	2nd/11
Police Headquarters	Police Facilities	Public Safety	Citywide	98 Bond Program	44,152,312	44,147,523	4,789	0	0	0	0	44,152,312	2nd/03
Police Headquarters - Garage Structural Repairs and Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	300,000	81,850	218,150	0	0	0	0	300,000	2nd/09
Police Headquarters - Replace Chillers	Major Maintenance - Public Safety	Public Safety	Citywide	Certificates of Obligation	75,000	65,451	9,549	0	0	0	0	75,000	2nd/11

			CITY	FACI	LITIES C	<b>APITAL</b>	IMPRC	VEME	NTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Police Property Room - Drug Vault, Ventilation and Security Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	03 Bond Program	300,000	252,890	47,110	0	0	0	0	300,000	2nd/10
Police Quartermaster Renovation	Police Facilities	Public Safety	Citywide	98 Bond Program	850,000	839,232	10,768	0	0	0	0	850,000	2nd/06
Police Substation - Central - Design and Renovation	Police Facilities	Public Safety	Citywide	03 Bond Program	843,567	86,581	756,986	0	0	0	0	843,567	4th/11
Police Substation - South Central - Design	Police Facilities	Public Safety	Citywide	03 Bond Program	1,317,048	1,274,471	42,577	0	0	0	0	1,317,048	N/A
Police Substation - Southwest - Design and Renovation	Police Facilities	Public Safety	Citywide	03 Bond Program	1,180,830	122,256	1,058,574	0	0	0	0	1,180,830	4th/11
Police Substation (Central) - Design and Renovation	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	160,000	0	160,000	0	0	0	0	160,000	4th/11
Police Substation (Southwest) - Design and Renovation	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	160,000	0	160,000	0	0	0	0	160,000	4th/11
Polk Wisdom Branch Library Asbestos Abatement Building	Major Maintenance - Library	Education	Citywide	Capital Construction	175,532	172,254	3,279	0	0	0	0	175,532	4th/08
Polk-Wisdom Branch Library Construction	Library Facilities	Education	Citywide	06 Bond Program	0	0	0	3,915,422	0	0	0	3,915,422	1st/11
Polk-Wisdom Branch Library-Design	Library Facilities	Education	Citywide	06 Bond Program	503,873	403,519	100,354	0	0	0	0	503,873	N/A
Prairie Creek Branch Library (New)	Library Facilities	Education	Citywide	03 Bond Program	6,621,210	5,338,179	1,283,030	0	0	0	0	6,621,210	4th/10
Prairie Creek Branch Library (New)	Library Facilities	Education	Citywide	98 Bond Program	250,524	127,536	122,988	0	0	0	0	250,524	4th/10
Preston Royal Branch Library - Replace HVAC	Major Maintenance - Library	Education	Citywide	06 Bond Program	258,570	17,540	241,030	0	0	0	0	258,570	4th/10

CITY FACILITIES CAPITAL IMPROVEMENTS														
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date	
Preston Royal Branch Library - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	353,004	0	353,004	0	0	0	0	353,004	4th/10	
Preston Royal Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	4,991,655	7,385	4,984,270	0	0	0	0	4,991,655	N/A	
Public Art Administration - Animal Control Facilities	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	35,840	27,189	8,651	0	0	0	0	35,840	Various	
Public Art Administration - City Facilities	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	5,460	3,609	1,851	0	0	0	0	5,460	Various	
Public Art Administration - City Facilities	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	55,149	1,719	53,430	0	0	0	0	55,149	Various	
Public Art Administration - City Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	18,994	0	0	18,994	Various	
Public Art Administration - Court Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	3,039	0	3,039	0	0	0	0	3,039	Various	
Public Art Administration - Fire Protection Facilities	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	8,745	6,930	1,815	0	0	0	0	8,745	Various	
Public Art Administration - Fire Station Facilities	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	34,360	34,275	85	0	0	0	0	34,360	Various	
Public Art Administration - Homeless Assistance Facilities	Public Art	Culture, Arts and Recreation	Citywide	05 Bond Program (Homeless Facilities)	42,239	21,953	20,286	0	0	0	0	42,239	Various	
Public Art Administration - Library Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	11,058	0	11,058	0	12,427	0	0	23,485	Various	
Public Art Administration - Library Facilities	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	94,448	72,328	22,120	0	0	0	0	94,448	Various	
Public Art Administration - Public Safety Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	22,271	0	22,271	0	32,185	0	0	54,456	Various	

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Public Art Project-Homeless Assistance Facility	Public Art	Culture, Arts and Recreation	Citywide	05 Bond Program (Homeless Facilities)	168,955	155,000	13,955	0	0	0	0	168,955	Various
Public Art Projects - Animal Control Facilities	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	37,800	37,800	0	0	0	0	0	37,800	Various
Public Art Projects - Animal Control Facilities	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	133,831	128,480	5,351	0	0	0	0	133,831	Various
Public Art Projects - City Facilities	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	213,721	0	213,721	0	0	0	0	213,721	Various
Public Art Projects - City Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	75,974	0	0	75,974	Various
Public Art Projects - Court Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	12,156	0	12,156	0	0	0	0	12,156	Various
Public Art Projects - Fire Protection Facilities	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	34,980	34,980	0	0	0	0	0	34,980	Various
Public Art Projects - Fire Station Facilities	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	169,075	167,512	1,563	0	0	0	0	169,075	Various
Public Art Projects - Library Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	44,268	0	44,268	0	49,706	0	0	93,974	Various
Public Art Projects - Library Facilities	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	366,051	216,036	150,015	0	0	0	0	366,051	Various
Public Art Projects - Police Department Facilities	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	140,799	109,810	30,989	0	0	0	0	140,799	Various
Public Art Projects - Police Headquarters	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	647,350	647,350	0	0	0	0	0	647,350	Various
Public Art Projects - Public Safety Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	89,085	0	89,085	0	128,739	0	0	217,824	Various

CITY FACILITIES CAPITAL IMPROVEMENTS														
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date	
Renner-Frankford Branch Library - Electrical and HVAC Improvements	Major Maintenance - Library	Education	Citywide	06 Bond Program	87,500	0	87,500	0	0	0	0	87,500	1st/11	
Renner-Frankford Branch Library Light Pole	Library Facilities	Education	Citywide	06 Bond Program	12,700	12,250	450	0	0	0	0	12,700	4th/10	
Science Place/IMAX - Replace Chillers	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Certificates of Obligation	925,000	922,890	2,110	0	0	0	0	925,000	4th/10	
Single Room Occupancy's	City Facilities	E <sup>3</sup> Government	Citywide	05 Bond Program (Homeless Facilities)	2,420,000	1,500,000	920,000	0	0	0	0	2,420,000	N/A	
Skyline Branch Library - Install New Expansion Joints	Major Maintenance - Library	Education	Citywide	Capital Construction	51,464	41,171	10,293	0	0	0	0	51,464	4th/08	
Skyline Branch Library - Roof Replacement	Major Maintenance - Library	Education	Citywide	06 Bond Program	84,240	0	84,240	0	0	0	0	84,240	4th/10	
South Dallas Cultural Center-Roof Replacement	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	223,000	192,479	30,521	0	0	0	0	223,000	4th/10	
Southeast Police - Emergency Generator and HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	50,000	288,366	0	0	338,366	4th/11	
Southeast Police - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	0	0	0	0	200,000	0	0	200,000	2nd/11	
Southeast Service Center - Administration	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	18,824	18,824	0	0	0	0	0	18,824	3rd/10	
Southeast Service Center - Construction	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	541,500	9,363,532	0	0	9,905,032	4th/11	
Southwest Police - Emergency Generator and HVAC Improvements	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	358,419	0	358,419	0	0	0	0	358,419	4th/11	
Southwest Police - Roof Replacement	Major Maintenance - Public Safety	Public Safety	Citywide	06 Bond Program	386,500	0	386,500	0	0	0	0	386,500	3rd/13	

			CITY	FACI	LITIES C	APITAL	IMPRC	VEME	NTS				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Southwest Sanitation - Roof Replacement	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	0	80,000	0	0	80,000	2nd/10
Southwest Service Center - Fleet Maintenance - Roof Replacement	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	0	365,880	0	0	365,880	2nd/10
Southwest Service Center Garage - Replace Overhead Doors	Major Maintenance - Staff Accountability	E <sup>3</sup> Government	Citywide	Capital Construction	22,499	0	22,499	0	0	0	0	22,499	2nd/11
Southwest Transfer Station - Improvements	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	58,865	48	58,817	0	0	0	0	58,865	4th/11
Timberglen Branch Library - Design	Library Facilities	Education	Citywide	03 Bond Program	545,662	545,348	314	0	0	0	0	545,662	N/A
Transfer to Debt Service Fund - Library Facilities	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	819,000	0	819,000	0	0	0	0	819,000	N/A
Transfer to Debt Service Fund - Library Facilities	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	03 Bond Program	160,000	0	160,000	0	0	0	0	160,000	N/A
Transfer to the Debt Service Fund - Land Acquisition of Cadillac	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	75,000	0	75,000	0	0	0	0	75,000	N/A
Transfer to the Debt Service Fund - Public Safety	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	200,000	0	200,000	0	0	0	0	200,000	N/A
Vickery Meadow Branch Library - Site Acquisition	Library Facilities	Education	Citywide	06 Bond Program	5,615,639	2,866,520	2,749,119	0	0	0	0	5,615,639	N/A
Walnut Hill Branch Library - Replace HVAC	Major Maintenance - Library	Education	Citywide	06 Bond Program	0	0	0	235,000	0	0	0	235,000	2nd/12
Walnut Hill Branch Library - Replacement	Library Facilities	Education	Citywide	03 Bond Program	8,095,077	7,673,675	421,402	0	0	0	0	8,095,077	3rd/08
West Dallas Multi-Purpose - Replace HVAC	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	274,701	24,000	250,701	0	0	0	0	274,701	4th/11

	CITY FACILITIES CAPITAL IMPROVEMENTS														
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date		
West Dallas Multipurpose Center - Replace Pole Lighting	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	130,810	109,882	20,928	0	0	0	0	130,810	1st/11		
White Rock Branch Library - Design and Construction	Library Facilities	Education	Citywide	06 Bond Program	7,987,803	637,549	7,350,254	0	0	0	0	7,987,803	4th/11		
	Total City Facilities Capital Improvements					\$252,389,395	\$121,308,437	\$22,527,200	\$57,394,530	\$0	\$0	\$453,619,562			

# CONVENTION AND EVENT SERVICES FACILTIES IMPROVEMENTS

## **MISSION**

The Department of Convention and Event Services is directed towards: (1) renovating, maintaining, and preserving existing facilities, (2) replacing equipment to enhance operational efficiency and occupant safety, and (3) expanding Convention Center facilities to ensure adequate space necessary to attract new visitors and citizens to the facility. A variety of convention and event facilities are available to citizens and visitors to Dallas, including the Dallas Convention Center, Dallas Farmers Market, and Union Station Transportation Hub.

### HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- 1. Continued recruitment efforts for Shed 2 vendors selling specialty foods and food-related products at the Dallas Farmer's Market.
- 2. Completed demolition of Reunion Arena.
- 3. Completed tunnel leak repairs under DART/Amtrak platforms at Union Station.
- 4. Awarded a professional services contract to HKS Inc for architectural and engineering design services for Dallas Convention Center Capital Improvement Program
- 5. Completed final public art project associated with Shed No. 2 renovation at the Dallas Farmer's Market.
- 6. Completed HVAC cooling towers and secondary chill water pump at the Dallas Convention Center.
- 7. Completed phase I study for upper D meeting spaces proposed capital improvements of the Dallas Convention Center.

### HIGHLIGHTED OBJECTIVES FOR FY2010-11

1. Finalize project scope and design and award the contract for construction project for TCEQ Storm Water Improvements of openair Sheds 1, 3, & 4 to include sanitary sewer, and other improvements to ensure compliance with Federal, State and local regulations.

- 2. Complete the design and award construction contract for upper D meeting spaces proposed in the capital improvement program of the Dallas Convention Center.
- 3. Complete construction of the Dallas Convention Center Hotel connector integration into the Dallas Convention Center.
- 4. Complete phase II study for the proposed capital improvement program of existing facility, meeting/ballroom spaces, restrooms and MEP renovations at the Dallas Convention Center.

## SERVICE DESCRIPTIONS

**Convention Center Improvements** The Dallas Convention Center has identified a list of needs that has formed the basis for the capital improvement program which will be implemented in two phases. Phase I will finish out the D area meeting space, and hotel connector integration into the Dallas Convention Center Phase II will include expanding meeting room and assembly spaces, renovate existing spaces, MEP renovation and operational improvements.

**Farmers Market Improvements** Projects include Farmers Market Shed 2 renovation and capital improvement study on design, and award construction contract for phase I. Upgrading utilities at Shed 2 including HVAC, plumbing, and electrical improvements. Additional projects include renovating Shed II to accommodate approx. 10,000 sq. ft. of restaurant/dining space, removing the truck docks at Shed IV and adding parking spaces to lot C, designing seasonal vendor space between Shed 2 and Shed III, and to demolish the existing food kiosk.

### Union Station Renovations

These projects include the masonry wall cleaning and repairs, granite cleaning and repairs, plaster repairs, terra cotta cleaning and repairs, steel window restoration (excludes abatement), north canopy restoration, terrace/loggia waterproofing, roof replacement, and improvement and upgrading HVAC, electrical and plumbing systems at Union Station.

## CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
2003 General Obligation Bonds	3,199,040	3,192,339	6,701	0	0	0	0	3,199,040
2006 General Obligation Bonds	3,047,816	584,401	2,463,415	0	3,639,000	0	0	6,686,816
Asbestos Abatement Funds	933,409	813,168	120,241	0	0	0	0	933,409
Capital Construction Convention Center	84,573,927	23,128,794	61,445,134	0	0	0	0	84,573,927
Total	\$91,754,192	\$27,718,702	\$64,035,490	\$0	\$3,639,000	\$0	\$0	\$95,393,192

# CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Convention Center Improvements	81,292,044	19,915,584	61,376,460	0	0	0	0	81,292,044
Farmers Market Improvements	6,526,760	3,992,866	2,533,895	0	3,577,863	0	0	10,104,623
Professional Services and Debt Issuance	53,000	0	53,000	0	0	0	0	53,000
Public Art	55,429	40,680	14,750	0	61,137	0	0	116,566
Reunion Arena Demolition	1,064,943	1,007,557	57,386	0	0	0	0	1,064,943
Reunion Arena Renovations	515,589	515,589	0	0	0	0	0	515,589
Union Station Renovations	2,246,426	2,246,426	0	0	0	0	0	2,246,426
Total	\$91,754,192	\$27,718,702	\$64,035,490	\$0	\$3,639,000	\$0	\$0	\$95,393,192

						Spent or	Remaining					Total	In
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Committed 05/31/10	as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Estimated Cost	Service Date
Asbestos Abatement	Convention Center Improvements	Economic Vibrancy	Citywide	Asbestos Abatement	933,409	813,168	120,241	0	0	0	0	933,409	N/A
Civic Center Convention Complex	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	61,235,000	285,400	60,949,600	0	0	0	0	61,235,000	Various
Civic Center Convention Complex	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	275,000	54,360	220,640	0	0	0	0	275,000	Various
Energy Saving Project - HVAC and lighting system	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	150,000	150,000	0	0	0	0	0	150,000	Various
Farmers Market Improvements	Farmers Market Improvements	Economic Vibrancy	Citywide	06 Bond Program	2,984,027	584,401	2,399,626	0	3,577,863	0	0	6,561,890	2nd/10
Farmers Market Improvements	Farmers Market Improvements	Economic Vibrancy	Citywide	Capital Construction	88,334	88,333	1	0	0	0	0	88,334	Various
Farmers Market Shed No. 2 - Renovations	Farmers Market Improvements	Economic Vibrancy	Citywide	03 Bond Program	3,154,400	3,151,659	2,741	0	0	0	0	3,154,400	1st/08
Farmers Market Shed No. 3 - Construction	Farmers Market Improvements	Economic Vibrancy	Citywide	Capital Construction	300,000	168,472	131,528	0	0	0	0	300,000	Various
Mechanical Electrical Plumbing (MEP) Project	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	3,350,127	3,339,380	10,747	0	0	0	0	3,350,127	Various
Parking Lot Landscaping	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	29,250	0	29,250	0	0	0	0	29,250	Various
Public Art Administration - Farmers Market Improvements	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	8,160	4,200	3,961	0	0	0	0	8,160	Various
Public Art Administration - Farmers Markets	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	2,158	0	2,158	0	12,227	0	0	14,385	Various
Public Art Projects - Farmers Market	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	8,631	0	8,631	0	48,910	0	0	57,541	Various

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Public Art Projects - Farmers Market Improvements	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	36,480	36,480	0	0	0	0	0	36,480	Various
Retrofit and Equipment	Convention Center Improvements	Economic Vibrancy	Citywide	Capital Construction	15,319,258	15,273,275	45,983	0	0	0	0	15,319,258	2nd/03
Reunion Arena Capital Improvements	Reunion Arena Renovations	Economic Vibrancy	Citywide	Capital Construction	515,589	515,589	0	0	0	0	0	515,589	Various
Reunion Arena Demolition	Reunion Arena Demolition	Economic Vibrancy	Citywide	Capital Construction	1,064,943	1,007,557	57,386	0	0	0	0	1,064,943	N/A
Transfer to the Debt Service Fund - Farmers Market	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	53,000	0	53,000	0	0	0	0	53,000	N/A
Union Station Renovation	Union Station Renovations	Economic Vibrancy	Citywide	Capital Construction	2,246,426	2,246,426	0	0	0	0	0	2,246,426	Various
Total Conve	ention and Eve	ent Services Fa	cilities Imp	provements	\$91,754,192	\$27,718,702	\$64,035,490	\$0	\$3,639,000	\$0	\$0	\$95,393,192	

### MISSION

This program provides funding for site acquisition, design, construction and/or renovation of the City's cultural facilities including the Meyerson Symphony Center, Dallas Museum of Art, South Dallas Cultural Center and WRR 101.1FM. The program includes the strategic Cultural Facilities Master Plan to provide effective and efficient utilization of existing facilities, develop a plan for investment in the existing facilities and funding for any new facilities, as well as Public Art. Private funding participation consistent with the City of Dallas Cultural policy is required for this program.

### HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- 1. Awarded Majestic Theatre HVAC and roof replacement contracts.
- 2. Began renovations of the Dallas Museum of Arts Sculpture Garden.
- 3. Held Grand Opening of the Dallas Center for the Performing Arts Center: Winspear Opera House, Wyly Theatre and Sammons Performance Park.
- 4. Completed construction of the Annette Strauss Artist Square located in the Dallas Arts District.
- 5. Completed design and construction of the Oak Cliff Cultural Center.
- 6. Completed Master Plans for the Dallas Theater Center (Kalita Humphreys Theater) and Asian American Cultural Center.
- 7. Began upgrades to WRR (101.1 FM radio) broadcast tower equipment.
- 8. Completed sound-proofing improvements to the Meyerson Symphony Center.
- 9. Completed Phase I renovations at the Hall of State in Fair Park, including roof replace, HVAC replacement and skylight renovations.
- 10. Completed 9 public art projects at various city-owned facilities.

#### HIGHLIGHTED OBJECTIVES FOR FY2010-11

1. Complete roof and HVAC replacement at the Majestic Theatre.

- 2. Complete renovations of the Dallas Museum of Arts Sculpture Garden.
- 3. Complete upgrades to the digital broadcast equipment and back-up power supply for WRR (101.1 FM radio).
- 4. Complete 9 public art projects: Bishop Arts District; Lake Highland Town Center; Love Field Median; Animal Shelter; Pleasant Grove Library; Prairie Creek Library; Forest Green Branch Library; Texas Discovery Gardens and Lakewood Park.
- 5. Continue construction to the City Performance Hall for opening in 2012.
- 6. Award the consultant contract for the design of the Latino Cultural Center Phase II.

### SERVICE DESCRIPTIONS

<u>**Cultural Facilities**</u> Site acquisition, design, construction and/or renovation of the City's cultural facilities.

**Major Maintenance** Repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

<u>Municipal Radio Improvements</u> Projects include the upgrading and expanding of digital broadcast equipment to ensure within Federal Communications Commission requirements for a 100,000 Kw FM radio transmitter; the construction of a new broadcast facility or renovation of existing broadcast facility, including building security and production studio improvements.

**<u>Performing Arts Theater</u>** Planning and designing a performing arts theater and constructing related site improvements within the Downtown Arts District, including the acquisition of land, relocation of utilities, and infrastructure improvements.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

**<u>Public Art</u>** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
1995 General Obligation Bonds	3,672,741	3,672,737	4	0	0	0	0	3,672,741
1998 General Obligation Bonds	1,325,256	1,288,863	36,393	0	0	0	0	1,325,256
2003 General Obligation Bonds	28,641,216	25,193,566	3,447,650	0	0	0	0	28,641,216
2006 General Obligation Bonds	49,891,330	39,725,510	10,165,820	220,000	5,062,860	0	0	55,174,190
Capital Construction	731,244	641,065	90,179	0	0	0	0	731,244
Capital Construction - Municipal Radio	6,564,657	3,660,962	2,903,695	0	0	0	0	6,564,657
Concession Revenue	69,000	31,321	37,679	0	0	0	0	69,000
Private Donations	5,627,756	5,351,081	276,675	0	0	0	0	5,627,756
Total	\$96,523,200	\$79,565,104	\$16,958,096	\$220,000	\$5,062,860	\$0	\$0	\$101,806,060

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Cultural Facilities	66,903,776	61,013,914	5,889,862	0	2,770,885	0	0	69,674,661
Major Maintenance - Cultural Facilities	10,195,244	3,339,656	6,855,588	220,000	2,255,000	0	0	12,670,244
Major Maintenance - Staff Accountability	69,000	31,321	37,679	0	0	0	0	69,000
Municipal Radio Improvements	2,564,657	1,660,962	903,695	0	0	0	0	2,564,657
Performing Arts Theater	11,201,417	10,821,229	380,188	0	0	0	0	11,201,417
Professional Services and Debt Issuance	4,710,000	2,000,000	2,710,000	0	0	0	0	4,710,000
Public Art	489,106	370,567	118,539	0	36,975	0	0	526,081
Studies and Master Plans - Cultural Facilities	390,000	327,456	62,544	0	0	0	0	390,000
Total	\$96,523,200	\$79,565,104	\$16,958,096	\$220,000	\$5,062,860	\$0	\$0	\$101,806,060

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
African American Museum - New Exterior Door	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	120,000	25,524	94,476	0	0	0	0	120,000	4th/10
African American Museum - Repair Water Infiltration	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	420,000	328,881	91,119	0	0	0	0	420,000	1st/11
African American Museum - Replace HVAC	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	1,100,000	975,322	124,678	0	0	0	0	1,100,000	1st/11
African American Museum - Roof Replacement	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	360,000	278,066	81,934	0	0	0	0	360,000	2nd/11
Arts District Improvements - Land Acquisition	Cultural Facilities	Culture, Arts and Recreation	Citywide	Donation	3,213,637	3,213,636	1	0	0	0	0	3,213,637	N/A
Arts Incubator	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	555,521	0	555,521	0	0	0	0	555,521	4th/10
Asian American Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	350,000	262,500	87,500	0	0	0	0	350,000	N/A
City Performance Hall	Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	37,865,396	36,176,579	1,688,817	0	0	0	0	37,865,396	1st/11
Dallas Arts District - Artist Square	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	8,611,666	6,876,608	1,735,058	0	0	0	0	8,611,666	3rd/10
Dallas Black Dance Theater Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	3,592,145	3,586,084	6,061	0	0	0	0	3,592,145	1st/09
Dallas Black Dance Theater Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	Donation	2,388,367	2,111,694	276,673	0	0	0	0	2,388,367	1st/09
Dallas Center for the Performing Arts - Phase I - Design	Performing Arts Theater	Culture, Arts and Recreation	Citywide	03 Bond Program	2,239,126	2,239,126	0	0	0	0	0	2,239,126	N/A
Dallas Heritage Village (Old City Park) - Security and Fire Alarm System	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	284,431	284,431	0	0	225,000	0	0	509,431	1st/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Dallas Heritage Village (Old City Park) - Visitor Center Infrastructure Improvements	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	100,000	0	0	100,000	4th/10
Dallas Museum of Art - Design Fire Alarm System	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	400,000	0	400,000	0	0	0	0	400,000	4th/11
Dallas Museum of Art - Performance Contract	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	Capital Construction	160,000	70,623	89,377	0	0	0	0	160,000	4th/18
Dallas Museum of Art - Repair Paving at Sculpture Garden	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	1,715,569	135	1,715,435	0	0	0	0	1,715,569	2nd/11
Dallas Museum of Art - Water Remediation Infiltration	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	Capital Construction	373,557	372,755	802	0	0	0	0	373,557	4th/10
Dallas Museum of Natural History - Waterproofing	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	220,000	1,730,000	0	0	1,950,000	2nd/13
Dallas Museum of Natural History - Roof Replacement	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	200,000	0	0	200,000	2nd/13
Dallas Theater Center - Catwalk and Grid Study at Kalita Humphrey	Studies and Master Plans - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	50,000	0	50,000	0	0	0	0	50,000	4th/11
Dallas Theater Center - Master Plan	Studies and Master Plans - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	340,000	327,456	12,544	0	0	0	0	340,000	N/A
Dallas Theater Center - Replace HVAC	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	900,000	0	900,000	0	0	0	0	900,000	TBD
Latino Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	95 Bond Program	3,672,741	3,672,737	4	0	0	0	0	3,672,741	3rd/03
Latino Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	450,256	450,256	0	0	0	0	0	450,256	3rd/03
Latino Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	500,000	463,607	36,393	0	0	0	0	500,000	N/A

				E		Spent or	Remaining					Total	In
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Committed 05/31/10	as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Estimated Cost	Service Date
Latino Cultural Center - Phase II - Design	Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	957,226	3,312	953,914	0	0	0	0	957,226	N/A
Latino Cultural Center - Phase II -Black Box Theater	Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	2,770,885	0	0	2,770,885	4th/10
Latino Cultural Center Phase II (Design)	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	300,734	15,681	285,053	0	0	0	0	300,734	4/12
Majestic Theater Center - Phase I - Replace HVAC	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	700,000	78,331	621,669	0	0	0	0	700,000	4th/11
Majestic Theater Center - Roof Replacement	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	929,000	77,037	851,963	0	0	0	0	929,000	3rd/11
Meyerson - Exterior Envelope	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	450,100	180,592	269,508	0	0	0	0	450,100	1st/11
Meyerson - Exterior Envelope	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	Capital Construction	197,687	197,687	0	0	0	0	0	197,687	3rd/09
Meyerson Symphony Center - Energy Management	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	49,900	0	49,900	0	0	0	0	49,900	1st/11
Morton H. Meyerson Symphony Center - Extend Existing Stage	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	1,400,000	0	1,400,000	0	0	0	0	1,400,000	2nd/11
Municipal Radio Capital Construction transfer to General Fund	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	Capital Construction	4,000,000	2,000,000	2,000,000	0	0	0	0	4,000,000	N/A
Municipal Radio Station Improvements and Equipment	Municipal Radio Improvements	Culture, Arts and Recreation	Citywide	Capital Construction	2,564,657	1,660,962	903,695	0	0	0	0	2,564,657	3rd/11
Oak Cliff Arts Incubator/Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	1,421,123	1,203,104	218,019	0	0	0	0	1,421,123	3rd/10
Oak Cliff Arts Incubator/Cultural Center	Cultural Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	375,000	375,000	0	0	0	0	0	375,000	3rd/10

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Old City Park (Heritage Village)	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	987,025	950,797	36,228	0	0	0	0	987,025	4th/09
Performing Arts Theater	Performing Arts Theater	Culture, Arts and Recreation	Citywide	Donation	25,752	25,751	1	0	0	0	0	25,752	1st/11
Performing Arts Theater	Performing Arts Theater	Culture, Arts and Recreation	Citywide	03 Bond Program	8,936,539	8,556,351	380,188	0	0	0	0	8,936,539	1st/11
Public Art Administration - Cultural Arts Facilities	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	40,063	859	39,204	0	0	0	0	40,063	Various
Public Art Administration - Cultural Arts Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	73,941	73,941	0	0	7,395	0	0	81,336	Various
Public Art Administration - Performing Arts Theater	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	15,796	0	15,796	0	0	0	0	15,796	Various
Public Art Projects - Cultural Arts Facilities	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	295,767	295,767	0	0	29,580	0	0	325,347	Various
Public Art Projects - Performing Arts Theater	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	63,539	0	63,539	0	0	0	0	63,539	Various
Sound System Improvements	Major Maintenance - Staff Accountability	E <sup>3</sup> Government	Citywide	CR	69,000	31,321	37,679	0	0	0	0	69,000	4th/09
South Dallas Cultural Center - Interior Improvements	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	80,000	0	80,000	0	0	0	0	80,000	1st/11
South Dallas Cultural Center Renovation	Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	1,662,939	1,652,319	10,620	0	0	0	0	1,662,939	2nd/11
Transfer to the Debt Service Fund - Cultural Facilities	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	03 Bond Program	60,000	0	60,000	0	0	0	0	60,000	N/A
Transfer to the Debt Service Fund - Cultural Facilities	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	650,000	0	650,000	0	0	0	0	650,000	N/A

	CULTURAL FACILITIES CAPITAL IMPROVEMENTS												
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Women's Museum - Water Infiltration	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	400,000	357,637	42,363	0	0	0	0	400,000	2nd/11
Women's Museum - Water Infiltration	Major Maintenance - Cultural Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	155,000	112,637	42,363	0	0	0	0	155,000	2nd/11
	\$96,523,200	\$79,565,104	\$16,958,096	\$220,000	\$5,062,860	\$0	\$0	\$101,806,060					

## MISSION

The Economic Development Capital Improvement Program assists the creation of an adaptive and resilient economy by promoting job growth and increasing the tax base. Bond program projects include infrastructure improvements to protect the existing public and private assets, balance growth in all areas of the City and adjust historical disparities in development and facilities. The Public/Private Partnership program facilitates private development by offsetting costs such as infrastructure and development fees. The projects for the eighteen tax increment financing districts (TIFs), in which the City participates, provide funding for TIF-eligible improvements within the boundaries of each TIF Reinvestment Zone.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- 1. Adopted Final Plan for Transit Oriented Development (TOD) TIF District and negotiated catalyst project in southern sector of district – Lancaster Urban Village.
- 2. Negotiated several major downtown development projects (Joule Hotel expansion; 1600 Pacific, amended Continental Building project).
- 3. Coordinated work on Downtown 360 study and related retail and parking studies.
- 3. Negotiated two major redevelopment projects Zang Triangle Apartments and Hydrogen Apartments.
- 4. Adopted Final Plan for Maple-Mockingbird TIF District and negotiated initial redevelopment project Bill White Town Homes.
- Negotiated several redevelopment and infrastructure projects in the Davis Garden TIF District – (Kessler Theater renovation, Twelve Hills Nature Center improvements, Taylor Farms Apartments, Hillside West Apartments, I-30 Frontage Road design and construction).
- 6. Negotiated terms for Master Agreement for Cypress Waters redevelopment project.
- 7. Completed design work for major thoroughfare for Inland Port.

### HIGHLIGHTED OBJECTIVES FOR FY2010-11

- 1. Create new TIF Reinvestment Zone for the Cypress Waters area.
- 2. Create new TIF Reinvestment Zone for the Bishop Arts Village District.
- 3. Initiate construction and flood improvements within the International Inland Port of Dallas (IIPOD).
- 4. Install security cameras in designated areas of South Dallas/Fair Park as part of Southern Dallas task Force.
- 5. Begin vertical construction at VA/Urban League part of Lancaster Urban Village project.

### SERVICE DESCRIPTIONS

<u>Acquisition & Demolition</u> Economic development in the Southern area of the city, as well as other areas of the city in connection with transit oriented development, through planning, designing, constructing, improving, extending and expanding public street, utility and other infrastructure facilities, including the acquisition of land therefore, and through funding the city's programs for economic development including the acquisition of improved and unimproved properties, the demolition of existing structures, making loans and grants of bond proceeds and otherwise providing assistance for private commercial, industrial retail, residential and mixed-use development.

<u>Affordable Housing</u> Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes. These are housing related services and are provided by The Housing Department.

<u>Cedars Tax Increment Financing District</u> Initiated in 1992, the Cedars Tax Increment Financing District provides infrastructure improvements in the Cedars area. The TIF will expire in 2012.

<u>City Center Tax Increment Financing District</u> Initiated in 1996, the City Center Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a

destination retail district that serves downtown residents and visitors and supporting the office market. The TIF will expire in 2012.

**<u>Cityplace Area Tax Increment Financing District</u>** Initiated in 1992, the Cityplace Area Tax Increment Financing District consists of a program of public improvements intended to stimulate new private investment in the Cityplace neighborhood over a 20-year period. The TIF will expire in 2012 but increment collections are complete for the district.

**Davis Garden Tax Increment Financing District** Initiated in 2007, the Davis Garden Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The TIF will expire in 2029. **Deep Ellum Tax Increment Financing District** Initiated in 2005, the Deep Ellum Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Deep Ellum area. The TIF will expire in 2028.

**Design District Tax Increment Financing District** Initiated in 2005, the Design District Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Design District area. The TIF will expire in 2028.

**Downtown Connection Tax Increment Financing District** Initiated in 2005, the Downtown Connection Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund catalyst projects and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supporting the office market. The TIF will expire in 2036.

**Farmers Market Tax Increment Financing District** Initiated in 1998, the Farmers Market Tax Increment Financing District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The TIF will expire in 2013.

**Fort Worth Avenue Tax Increment Financing District** Initiated in 2007, the Fort Worth Avenue Tax Increment Financing District provides a long-term

program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete commercial development in the North Oak Cliff area in order to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The TIF will expire in 2029.

<u>Grand Park South Tax Increment Financing District</u> Initiated in 2005, the Grand Park South Tax Increment Financing District provides funding for environmental remediation, historic preservation and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. The TIF will expire in 2036.

**Infrastructure Support** Provides funding for infrastructure support of economic development and Neighborhood Investment Program projects in Southern Dallas. It also provides funding for infrastructure support for transit-oriented development at Skillman/Walnut Hill

<u>Maple-Mockingbird Tax Increment Financing District</u> Initiated in 2008, the Maple-Mockingbird Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the area between Dallas Love Field Airport and the Southwestern Medical District. The TIF will expire in 2033.

<u>Neighborhood Revitalization Initiatives</u> Funding for developer fee rebates and housing construction cost participation.

<u>Oak Cliff Gateway Tax Increment Financing District</u> Initiated in 1992, the Oak Cliff Gateway Tax Increment Financing District promotes the redevelopment, stabilization, and growth of the Oak Cliff Gateway TIF District area. The TIF will expire in 2022.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

**<u>Public Art</u>** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design

services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Public Private Partnership** This program provides a funding source for qualified business related projects to facilitate private investment and job creation and real estate development in the City of Dallas. Funds are primarily targeted for business and other development projects occurring in Southern Dallas, the City's Enterprise Zones, targeted industries and transit oriented development. Eligible expenditures include economic development grants to offset infrastructure costs, development fees and other associated development costs for certain qualifying projects through special programmatic provisions.

**Skillman Corridor Tax Increment Financing District** Initiated in 2005, the Skillman Corridor Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund environmental remediation in order to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The TIF will expire in 2036.

**Southwestern Medical Tax Increment Financing District** Initiated in 2005, the Southwest Medical Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Southwestern Medical area. The TIF will expire in 2028.

**Sports Arena Tax Increment Financing District** Initiated in 1998, the Sports Arena Tax Increment Financing District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in the area of Dallas. The TIF will expire in 2019.

**State-Thomas Tax Increment Financing District** Initiated in 1989, the State-Thomas Tax Increment Financing District was the first to be created. The district has been successful at utilizing TIF funded public infrastructure improvements to attract and enable private sector development. Development, which has occurred in the State-Thomas TIF District, has resulted in a substantial impact on the surrounding community. The TIF expired in 2008. Final infrastructure improvements for the district are currently nearing completion.

**TOD Tax Increment Financing District** Initiated in 2008, the TOD Tax Increment Financing District provides funding for environmental remediation infrastructure improvements in three areas along the DART line: the Lancaster-Corridor/8<sup>th</sup> & Corinth area; the Cedars West area; and the Mockingbird/Lovers Lane area. The TIF will expire in 2038.

<u>Vickery Meadow Tax Increment Financing District</u> Initiated in 2005, the Vickery Meadow Tax Increment Financing District provides funding for grants, environmental remediation and infrastructure improvements in the Vickery Meadow area. The TIF will expire in 2028.

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
1998 General Obligation Bonds	15,950,000	12,708,106	3,241,894	170,000	0	0	0	16,120,000
2000 CityPlace TIF Bonds	250,000	235,526	14,474	0	0	0	0	250,000
2003 General Obligation Bonds	9,090,000	7,210,756	1,879,244	0	0	0	0	9,090,000
2006 General Obligation Bonds	28,410,742	13,340,876	15,069,866	12,038,958	1,759,577	0	0	42,209,277
2010 Certificates of Obligation	2,000,000	0	2,000,000	0	0	0	0	2,000,000
Cedars Tax Increment	2,623,070	875,708	1,747,361	799,836	0	0	0	3,422,906
City Center Tax Increment	39,902,971	31,567,189	8,335,782	2,509,184	0	0	0	42,412,155
Cityplace Tax Increment	38,154,629	25,074,323	13,080,307	50,000	0	0	0	38,204,629
Davis Garden TIF District	95,223	0	95,223	116,382	0	0	0	211,605
Deep Ellum TIF	656,747	630,256	26,491	289,891	0	0	0	946,638
Design District TIF	1,504,596	25,257	1,479,339	1,084,685	0	0	0	2,589,281
Downtown Connection Tax Increment	15,253,509	1,116,783	14,136,726	8,264,026	0	0	0	23,517,535
Farmer's Market Tax Increment	3,206,808	692,712	2,514,095	569,194	0	0	0	3,776,002
Fort Worth Ave TIF District	62,348	0	62,348	62,348	0	0	0	124,696
Grand Park South Tax Increment	160,054	48,328	111,726	49,028	0	0	0	209,082
Maple/Mockingbird TIF District	42,329	0	42,329	0	0	0	0	42,329
Oak Cliff Gateway Tax Increment	7,838,383	5,281,990	2,556,393	1,379,033	0	0	0	9,217,416
Public/Private Partnership	44,366,104	33,088,801	11,277,302	8,800,000	0	0	0	53,166,104
Skillman Corridor TIF	1,606,907	35,851	1,571,056	743,238	0	0	0	2,350,145
Sports Arena Tax Increment	19,368,530	2,329,494	17,039,036	6,030,355	0	0	0	25,398,885
State-Thomas Tax Increment	10,300,250	9,402,024	898,226	0	0	0	0	10,300,250
Vickery Meadow TIF District	1,921,440	22,013	1,899,427	1,123,253	0	0	0	3,044,693
Total	\$242,764,639	\$143,685,992	\$99,078,647	\$44,079,411	\$1,759,577	\$0	\$0	\$288,603,627

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Acquisition and Demolition	10,500,000	8,698,674	1,801,326	5,009,692	0	0	0	15,509,692
Affordable Housing	3,030,000	2,679,845	350,155	0	0	0	0	3,030,000
Cedars Tax Increment Financing District	2,623,070	875,708	1,747,361	799,836	0	0	0	3,422,906
City Center Tax Increment Financing District	39,902,971	31,567,189	8,335,782	2,509,184	0	0	0	42,412,155
Cityplace Tax Increment Financing District	38,404,629	25,309,848	13,094,781	50,000	0	0	0	38,454,629
Davis Garden Tax Increment Financing District	95,223	0	95,223	116,382	0	0	0	211,605
Deep Ellum Tax Increment Financing District	656,747	630,256	26,491	289,891	0	0	0	946,638
Design District Tax Increment Financing District	1,504,596	25,257	1,479,339	1,084,685	0	0	0	2,589,281
Downtown Connection Tax Increment Financing District	14,487,401	1,084,016	13,403,385	7,837,945	0	0	0	22,325,346
Economic and Business Development	5,961,000	4,529,934	1,431,066	0	0	0	0	5,961,000
Farmers Market Tax Increment Financing District	3,206,808	692,712	2,514,095	569,194	0	0	0	3,776,002
Fort Worth Ave Tax Increment Financing District	62,348	0	62,348	62,348	0	0	0	124,696
Grand Park South Tax Increment Financing District	160,054	48,328	111,726	49,028	0	0	0	209,082
Housing Infrastructure Improvements	2,000,000	0	2,000,000	0	0	0	0	2,000,000
Infrastructure Support	17,599,518	4,642,202	12,957,316	5,799,266	1,459,577	0	0	24,858,361
Land Bank	0	0	0	1,200,000	300,000	0	0	1,500,000
Maple/Mockingbird Tax Increment Financing District	42,329	0	42,329	0	0	0	0	42,329
Oak Cliff Gateway Tax Increment Financing District	7,838,383	5,281,990	2,556,393	1,379,033	0	0	0	9,217,416
Professional Services and Debt Issuance	260,000	46,125	213,875	200,000	0	0	0	460,000
Public Art	200,224	977	199,248	0	0	0	0	200,224
Public Private Partnership	60,266,104	45,750,782	14,515,321	8,800,000	0	0	0	69,066,104

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Skillman Corridor Tax Increment Financing District	1,606,907	35,851	1,571,056	743,238	0	0	0	2,350,145
Southwestern Medical Tax Increment Financing District	766,108	32,767	733,341	426,081	0	0	0	1,192,189
Sports Arena Tax Increment Financing District	19,368,530	2,329,494	17,039,036	6,030,355	0	0	0	25,398,885
State-Thomas Tax Increment Financing District	10,300,250	9,402,024	898,226	0	0	0	0	10,300,250
Vickery Meadow Tax Increment Financing District	1,921,440	22,013	1,899,427	1,123,253	0	0	0	3,044,693
Total	\$242,764,639	\$143,685,992	\$99,078,647	\$44,079,411	\$1,759,577	\$0	\$0	\$288,603,627

		ECONC	DMIC	DEVE	LOPME	NT PRO	GRAMS	AND II	NITIAT	IVES			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Akard St./Young St. to Bryan Streetscape	City Center Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	818,557	818,497	61	0	0	0	0	818,557	4th/08
Capital Database Management System	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	98 Bond Program	50,000	46,125	3,875	0	0	0	0	50,000	N/A
Cedars TIF Public Improvements	Cedars Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	1,978,895	337,960	1,640,934	749,836	0	0	0	2,728,731	N/A
Cedars TIF Administration	Cedars Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	644,175	537,748	106,427	50,000	0	0	0	694,175	N/A
CIP Engineering - Economic Development	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	30,000	0	0	0	30,000	N/A
CIP Engineering - Economic Development	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	98 Bond Program	0	0	0	170,000	0	0	0	170,000	N/A
City Center TIF - Administration	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	2,196,520	1,975,174	221,346	75,000	0	0	0	2,271,520	N/A
City Center TIF - Miscellaneous and Professional Services	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	165,000	140,337	24,663	0	0	0	0	165,000	N/A
City Center TIF - Parking Improvements	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	12,333,356	12,332,356	1,001	0	0	0	0	12,333,356	4th/10
City Center TIF - Repayment of Advances	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	16,445,312	8,700,459	7,744,853	2,434,184	0	0	0	18,879,496	N/A
City Center TIF - Streetscaping	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	3,369,130	3,170,304	198,826	0	0	0	0	3,369,130	4th/09
City Center TIF - Tax Increment	City Center Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	4,377,096	4,367,064	10,032	0	0	0	0	4,377,096	N/A
Cityplace TIF - Administration	Cityplace Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	826,014	803,804	22,210	50,000	0	0	0	876,014	N/A

	I	ECONC	OMIC	DEVE	LOPME	NT PRO	GRAMS	AND II	NITIAT	IVES			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cityplace TIF - Miscellaneous/Professional Services	Cityplace Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	200,000	108,000	92,000	0	0	0	0	200,000	N/A
Cityplace TIF - Repayment of Advances and Debt Service	Cityplace Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	37,128,615	24,162,518	12,966,097	0	0	0	0	37,128,615	N/A
Construction and Installation of Fencing	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02, 14	Tax Incr Finance	270,000	270,000	0	0	0	0	0	270,000	N/A
Dallas Eco-Business Park (McCommas)	Public Private Partnership	Economic Vibrancy	05	Public Private	2,175,230	1,878,263	296,967	0	0	0	0	2,175,230	Various
Dallas Eco-Business Park (McCommas)	Public Private Partnership	Economic Vibrancy	05	98 Bond Program	600,000	592,893	7,107	0	0	0	0	600,000	Various
Dallas Protocol and World Affairs Council Contract	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	433,005	433,005	0	0	0	0	0	433,005	4th/10
Davis Garden TIF - Administration	Davis Garden Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	75,000	0	75,000	75,000	0	0	0	150,000	N/A
Davis Garden TIF - Repayment of Advances	Davis Garden Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	20,223	0	20,223	41,382	0	0	0	61,605	N/A
Deep Ellum TIF - Administration	Deep Ellum Tax Increment Financing District	Clean, Healthy Environment	02,07,14	Tax Incr Finance	52,459	25,968	26,491	50,000	0	0	0	102,459	N/A
Deep Ellum TIF - Repayment of Advances	Deep Ellum Tax Increment Financing District	Clean, Healthy Environment	02,07,14	Tax Incr Finance	9,288	9,288	0	239,891	0	0	0	249,179	N/A
Design District TIF - Administration	Design District Tax Increment Financing District	Clean, Healthy Environment	02	Tax Incr Finance	100,000	25,257	74,743	75,000	0	0	0	175,000	N/A
Design District TIF - Repayment of Advances	Design District Tax Increment Financing District	Clean, Healthy Environment	02	Tax Incr Finance	1,404,596	0	1,404,596	1,009,685	0	0	0	2,414,281	N/A
Downtown Connection TIF - Increment	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02, 14	Tax Incr Finance	6,145,207	271,627	5,873,580	225,000	0	0	0	6,370,207	N/A

	I	ECONC	OMIC	DEVE	LOPME	NT PRO	GRAMS	S AND II	VITIAT	IVES			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Downtown Connection TIF - Repayment of Advances	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02, 14	Tax Incr Finance	7,459,730	0	7,459,730	7,612,945	0	0	0	15,072,675	N/A
Downtown Dallas Area Plan	Downtown Connection Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	512,464	512,464	0	0	0	0	0	512,464	N/A
Downtown Retail Program - Phase III	Public Private Partnership	Economic Vibrancy	02,14	Public Private	1,212,008	952,722	259,285	0	0	0	0	1,212,008	4th/10
Economic and Business Development in the Southern Area	Economic and Business Development	Economic Vibrancy	Citywide	03 Bond Program	5,961,000	4,529,934	1,431,066	0	0	0	0	5,961,000	Various
Economic Development - Infrastructure Improvements	Infrastructure Support	Economic Vibrancy	Citywide	06 Bond Program	9,249,986	0	9,249,986	5,799,266	1,459,577	0	0	16,508,829	Various
Economic Redevelopment	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	3,056,194	2,550,137	506,057	0	0	0	0	3,056,194	Various
Elm St. Fire Corridor	City Center Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	198,000	63,000	135,000	0	0	0	0	198,000	4th/10
Farmers Market TIF Administration	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	458,890	344,353	114,537	40,000	0	0	0	498,890	N/A
Farmers Market TIF Miscellaneous/Professional Services	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	50,000	0	50,000	0	0	0	0	50,000	N/A
Farmers Market TIF Public Improvement	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	2,134,158	25,380	2,108,778	529,194	0	0	0	2,663,352	N/A
Farmers Market Townhomes	Farmers Market Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	563,759	322,979	240,780	0	0	0	0	563,759	2nd/07
Fort Worth Ave TIF - Administration	Fort Worth Ave Tax Increment Financing District	Clean, Healthy Environment	03,06	Tax Incr Finance	50,000	0	50,000	50,000	0	0	0	100,000	N/A
Fort Worth Ave TIF - Repayment of Advances	Fort Worth Ave Tax Increment Financing District	Clean, Healthy Environment	03,06	Tax Incr Finance	12,348	0	12,348	12,348	0	0	0	24,696	N/A

	I	ECONC	OMIC	DEVE	LOPME	NT PRO	GRAMS	AND II	VITIAT	IVES			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Grand Park South - Repayment of Advances	Grand Park South Tax Increment Financing District	Economic Vibrancy	07	Tax Incr Finance	36,054	0	36,054	0	0	0	0	36,054	N/A
Grand Park South - TIF Administration	Grand Park South Tax Increment Financing District	Economic Vibrancy	07	Tax Incr Finance	124,000	48,328	75,672	49,028	0	0	0	173,028	N/A
Housing - Acquisition and Demolition	Acquisition and Demolition	Economic Vibrancy	Citywide	06 Bond Program	10,500,000	8,698,674	1,801,326	5,009,692	0	0	0	15,509,692	N/A
Housing - Land Bank Funds	Land Bank	Economic Vibrancy	Citywide	06 Bond Program	0	0	0	1,200,000	300,000	0	0	1,500,000	N/A
Housing Purposes	Housing Infrastructure Improvements	Economic Vibrancy	Citywide	Certificates of Obligation	2,000,000	0	2,000,000	0	0	0	0	2,000,000	N/A
Inland Port - Consulting	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	1,782,500	1,759,544	22,956	0	0	0	0	1,782,500	Various
JcPenny at Southwest Center Mall	Public Private Partnership	Economic Vibrancy	08	Public Private	2,200,000	2,122,863	77,137	0	0	0	0	2,200,000	4th/11
Katy Trail Public Improvement	Cityplace Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	250,000	235,526	14,474	0	0	0	0	250,000	4th/10
Lake Cliff Tower - Public Improvement	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01, 03	Tax Incr Finance	4,475,175	3,952,166	523,009	0	0	0	0	4,475,175	2nd/10
Land Acquisition for development of low/mod Income, Owner-Occupied Single Family Homes	Affordable Housing	Economic Vibrancy	Citywide	03 Bond Program	3,030,000	2,679,845	350,155	0	0	0	0	3,030,000	N/A
Maple/Mockingbird TIF - Administration	Maple/Mockingbird Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	30,000	0	30,000	0	0	0	0	30,000	N/A
Maple/Mockingbird TIF - Repayment of Advances	Maple/Mockingbird Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	12,329	0	12,329	0	0	0	0	12,329	N/A
Marsalis - Ann Arbor Shopping Center Development Support	Infrastructure Support	Economic Vibrancy	04	06 Bond Program	3,672,250	0	3,672,250	0	0	0	0	3,672,250	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Mercantile Building Redevelopment	Downtown Connection Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	100,000	29,925	70,075	0	0	0	0	100,000	4th/07
Miscellaneous Economic Redevelopment Area Wide	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	15,636,728	15,135,867	500,861	0	0	0	0	15,636,728	Various
Mountain Creek Industrial Business Park	Public Private Partnership	Economic Vibrancy	08	98 Bond Program	7,000,000	5,226,653	1,773,347	0	0	0	0	7,000,000	3rd/10
Oak Cliff Gateway - Repayment of Advances	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	1,853,270	275,829	1,577,441	1,329,033	0	0	0	3,182,303	N/A
Oak Cliff Gateway Public Improvements	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	969,448	591,189	378,259	0	0	0	0	969,448	N/A
Oak Cliff Gateway TIF Administration	Oak Cliff Gateway Tax Increment Financing District	Economic Vibrancy	01,03	Tax Incr Finance	540,490	462,805	77,685	50,000	0	0	0	590,490	N/A
Olympia Arts Building Redevelopment	Deep Ellum Tax Increment Financing District	Clean, Healthy Environment	02,07,14	Tax Incr Finance	595,000	595,000	0	0	0	0	0	595,000	1st/11
Public Art Administration - Economic Development	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	7,800	977	6,824	0	0	0	0	7,800	Various
Public Art Administration - Economic Development	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	32,245	0	32,245	0	0	0	0	32,245	Various
Public Art Projects - Economic Development	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	128,979	0	128,979	0	0	0	0	128,979	Various
Public Art Projects - Economic Development	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	31,200	0	31,200	0	0	0	0	31,200	Various
Public Private Economic Development Infrastructure (PILOT)	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	11,830,239	2,216,201	9,614,038	8,800,000	0	0	0	20,630,239	N/A
Public Private Infrastructure Cost Participation	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	2,276,388	2,276,388	0	0	0	0	0	2,276,388	Various

		ECONC	OMIC	DEVE	LOPME	NT PRO	GRAMS	AND II	VITIAT	IVES			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Retail Recruitment Initiative / Parking Initiative	Public Private Partnership	Economic Vibrancy	14	Public Private	2,963,812	2,963,812	0	0	0	0	0	2,963,812	4th/10
Skillman Development	Infrastructure Support	Economic Vibrancy	10	06 Bond Program	4,677,282	4,642,202	35,080	0	0	0	0	4,677,282	4th/10
Skillman Corridor TIF - Administration	Skillman Corridor Tax Increment Financing District	Clean, Healthy Environment	09,10,13,14	Tax Incr Finance	100,000	35,851	64,149	50,000	0	0	0	150,000	N/A
Skillman Corridor TIF - Repayment of Advances	Skillman Corridor Tax Increment Financing District	Clean, Healthy Environment	09,10,13,14	Tax Incr Finance	1,506,907	0	1,506,907	693,238	0	0	0	2,200,145	N/A
Southern Sector - Action Plan	Public Private Partnership	Economic Vibrancy	01,02,03,04 05,06,07,08	Public Private	200,000	200,000	0	0	0	0	0	200,000	Various
Southport Business Park	Public Private Partnership	Economic Vibrancy	08	98 Bond Program	8,300,000	6,842,434	1,457,566	0	0	0	0	8,300,000	2nd/11
Southwestern Medical TIF - Administration	Southwestern Medical Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	100,000	32,767	67,233	75,000	0	0	0	175,000	N/A
Southwestern Medical TIF - Repayment of Advances	Southwestern Medical Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	666,108	0	666,108	351,081	0	0	0	1,017,189	N/A
Sports Arena TIF - Administration	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	362,000	276,495	85,505	30,000	0	0	0	392,000	N/A
Sports Arena TIF - Miscellaneous/Professional Services	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	48,000	25,000	23,000	0	0	0	0	48,000	N/A
Sports Arena TIF - Repayment of Advances	Sports Arena Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	4,430,932	1,324,015	3,106,917	0	0	0	0	4,430,932	N/A
Sports Arena TIF - Tax Increment	Sports Arena Tax Increment Financing District	Economic Vibrancy	02	Tax Incr Finance	14,527,598	703,984	13,823,614	6,000,355	0	0	0	20,527,953	N/A
State-Thomas TIF - Administration	State-Thomas Tax Increment Financing District	Economic Vibrancy	14	Tax Incr Finance	700,152	660,348	39,804	0	0	0	0	700,152	N/A

		ECONC	DIMC	DEVE	LOPME	NT PRO	GRAMS	AND II	NITIAT	IVES			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
State-Thomas TIF - Miscellaneous and Professional Services	State-Thomas Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	2,120	2,120	0	0	0	0	0	2,120	N/A
State-Thomas TIF - Public Improvements	State-Thomas Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	9,428,778	8,626,588	802,190	0	0	0	0	9,428,778	4th/11
Transfer to South Dallas / Fair Park Trust Fund	Public Private Partnership	Economic Vibrancy	Citywide	Public Private	600,000	600,000	0	0	0	0	0	600,000	N/A
Transfer to the Debt Service Fund - Economic Development	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	150,000	0	150,000	0	0	0	0	150,000	N/A
Transfer to the Debt Service Fund - Land Acquisition	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	03 Bond Program	60,000	0	60,000	0	0	0	0	60,000	N/A
Vickery Meadow TIF - Administration	Vickery Meadow Tax Increment Financing District	Clean, Healthy Environment	09,13	Tax Incr Finance	100,000	22,013	77,987	75,000	0	0	0	175,000	N/A
Vickery Meadow TIF - Repayment of Advances	Vickery Meadow Tax Increment Financing District	Clean, Healthy Environment	09,13	Tax Incr Finance	1,821,440	0	1,821,440	1,048,253	0	0	0	2,869,693	N/A
Woodside Pedestrian Way Extension	State-Thomas Tax Increment Financing District	Economic Vibrancy	02,14	Tax Incr Finance	169,200	112,968	56,232	0	0	0	0	169,200	4th/09
Tota	I Economic De	evelopment Pro	ograms an	d Initiatives	\$242,764,639	\$143,685,992	\$99,078,647	\$44,079,411	\$1,759,577	\$0	\$0	\$288,603,627	

# **EQUIPMENT ACQUISITION**

### MISSION

This program provides funding for the purchase of capital equipment used in the day-to-day operations of the City.

### HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- 1. Final phase on implementation of the multi-year citywide network refresh project to update telecommunications and network equipment. Specific focus on City core locations.
- 2. Completed upgrades to the HRIS payroll system to improve resource tracking and to increase system capabilities in reporting and other areas.
- 3. Began pre-planning of phase 1 of a new electronic citation program for Court and Detention Services that will improve the efficiency of Citation issuance and collection. ZIP Process Improvement Recommendations.
- 4. Began implementation of phase 1 for the replacement of the records management system for Police, Courts & Detention Services and Dallas-Fire Rescue legacy systems
- 5. Purchased 9 replacement fire engines and Purchased 3 replacement aerial ladder trucks.
- 6. Purchase 1 replacement hazardous material response apparatus.
- 7. Purchased 2 Battalion Chief vehicles, 2 SCBA support vehicles and 4 personnel vehicles.
- 8. Purchased 253 pieces of replacement fleet equipment, including sedans, light and heavy trucks, and off road construction equipment.
- 9. Purchased a total of 99 pieces of new additions to the fleet, including sedans, light and heavy trucks, and off road construction equipment.
- 10. Purchased 10 Compressed Natural Gas (CNG) heavy trucks, 4 replacement fleet equipment and 18 Trinity Watershed additions to the fleet.
- 11. Replaced 15 pieces of sanitation collection and 11 pieces of disposal equipment for a total of 26 pieces replaced

### HIGHLIGHTED OBJECTIVES FOR FY2010-10

- 1. Complete upgrades to the Computer Aided Dispatch system for the remaining in-car mobile installations, locution infrastructure and regional warrant updates.
- 2. Complete implementation of the citywide network refresh project for key infrastructure equipment updates for remote locations throughout the City.
- 3. Continue implementation of secondary phases of the electronic citation program.

### SERVICE DESCRIPTIONS

**<u>Fleet Replacement</u>** This category includes purchases of fleet such as trucks, sedans, vans, dump trucks, backhoes; landfill equipment such as compactors, rotobooms, loaders and bulldozers; and fire emergency apparatus such as pumpers and trucks.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

<u>Technology</u> This category includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

**Operational Equipment** Provides for the purchases of new and/or replacement equipment used to deliver services to the public on a daily basis. Equipment purchases in this category include, but are not limited to, mowers, sanders, concrete saws, street striping machines, tractors, flood warning systems, and paving breakers.

## **EQUIPMENT ACQUISITION**

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
2010 Certificates of Obligation	20,935,000	6,460,499	14,474,501	19,591,400	0	0	0	40,526,400
Equipment Acquisition Notes	74,818,941	69,582,006	5,236,935	1,995,000	0	0	0	76,813,941
Total	\$95,753,941	\$76,042,505	\$19,711,436	\$21,586,400	\$0	\$0	\$0	\$117,340,341

## **EQUIPMENT ACQUISITION**

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed _05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Fleet Replacement	24,719,000	20,662,703	4,056,297	5,310,000	0	0	0	30,029,000
Fleet Replacement - Public Safety	18,967,439	9,578,250	9,389,190	8,350,000	0	0	0	27,317,439
Operational Equipment	1,533,000	0	1,533,000	0	0	0	0	1,533,000
Professional Services and Debt Issuance	924,473	529,251	395,222	926,400	0	0	0	1,850,873
Technology	49,610,029	45,272,302	4,337,727	7,000,000	0	0	0	56,610,029
Total	\$95,753,941	\$76,042,505	\$19,711,436	\$21,586,400	\$0	\$0	\$0	\$117,340,341

EQUIPMENT ACQUISITION													
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
9-1-1 Computer Aided Dispatch Upgrade	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	3,000,000	2,999,349	651	0	0	0	0	3,000,000	Various
Active Directory Security Initiatives	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	1,563,627	1,563,627	0	0	0	0	0	1,563,627	Various
Alternative Fuel Vehicles - Grant Match	Fleet Replacement	E <sup>3</sup> Government	Citywide	Equipment Notes	0	0	0	1,325,000	0	0	0	1,325,000	Various
Asphalt Recycler	Fleet Replacement	E <sup>3</sup> Government	Citywide	Equipment Notes	450,000	0	450,000	0	0	0	0	450,000	Various
Auto Pound Cameras	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	179,000	173,000	6,000	0	0	0	0	179,000	Various
Bond Sale Expense - Certficates of Obligation	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	Certificates of Obligation	0	0	0	256,400	0	0	0	256,400	N/A
Case Management System	Technology	E <sup>3</sup> Government	Citywide	Certificates of Obligation	0	0	0	7,000,000	0	0	0	7,000,000	Various
Communication and Information Services (CIS) - CAD Upgrade	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	14,563,579	11,975,573	2,588,006	0	0	0	0	14,563,579	3rd/11
Communication Information Services (CIS) - Technology	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	6,299,047	6,299,047	0	0	0	0	0	6,299,047	1st/11
Computer Server Refresh Program	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	276,174	276,173	0	0	0	0	0	276,174	Various
Computer Server Refresh Program II	Technology	E <sup>3</sup> Government	Citywide	Certificates of Obligation	4,935,000	4,932,689	2,311	0	0	0	0	4,935,000	1st/11
Court and Detention Services - eCitation	Technology	E <sup>3</sup> Government	Citywide	Certificates of Obligation	1,605,000	0	1,605,000	0	0	0	0	1,605,000	Various
Dallas Fire Department - Apparatus Replacement	Fleet Replacement - Public Safety	Public Safety	Citywide	Equipment Notes	8,300,068	8,300,068	0	0	0	0	0	8,300,068	Various

				E		NT ACQ	UISITIC	<b>N</b>					
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Dallas Fire Department - Apparatus Replacement	Fleet Replacement - Public Safety	Public Safety	Citywide	Certificates of Obligation	8,370,000	0	8,370,000	8,350,000	0	0	0	16,720,000	Various
Dallas Police Department - Fleet Replacement	Fleet Replacement - Public Safety	Public Safety	Citywide	Equipment Notes	1,002,421	967,263	35,159	0	0	0	0	1,002,421	Various
Dallas Police Department - Fleet Replacement	Fleet Replacement - Public Safety	Public Safety	Citywide	Equipment Notes	1,294,950	310,919	984,031	0	0	0	0	1,294,950	Various
E-Discovery Software	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	1,177,398	1,177,398	0	0	0	0	0	1,177,398	Various
Equipment Acquisition Contractual Obligation Notes (Series 2004)	Professional Services and Debt Issuance	E <sup>3</sup> Government		Equipment Notes	0	0	0	320,000	0	0	0	320,000	N/A
Equipment and Building Services - Wreckers	Fleet Replacement	E <sup>3</sup> Government	Citywide	Certificates of Obligation	380,000	0	380,000	0	0	0	0	380,000	Various
Financial System Upgrade	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	3,587,000	3,515,568	71,432	0	0	0	0	3,587,000	Various
Fleet Replacement - General Fleet	Fleet Replacement	E <sup>3</sup> Government	Citywide	Equipment Notes	4,080,871	4,036,204	44,667	0	0	0	0	4,080,871	Various
Fleet replacement - General Purpose	Fleet Replacement	E <sup>3</sup> Government	Citywide	Equipment Notes	4,663,472	4,478,224	185,248	0	0	0	0	4,663,472	Various
HRIS Upgrade Cost Accounting Module Implementation	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	1,080,000	1,042,965	37,035	0	0	0	0	1,080,000	1st/11
Mainframe and Server Disk Storage	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	3,050,000	3,049,559	441	0	0	0	0	3,050,000	2nd/11
MDT and RNC (Refresh)	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	4,443,881	4,443,881	0	0	0	0	0	4,443,881	1st/11
Public Safety Moblie Data Terminals - Replacement	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	1,680,123	1,680,123	0	0	0	0	0	1,680,123	Various

				E	QUIPME	NT ACQ	UISITIC	<b>N</b>					
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Revenue Collection Software	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	1,920,200	1,900,000	20,200	0	0	0	0	1,920,200	Various
Sanitation - Fleet Replacement	Fleet Replacement	E <sup>3</sup> Government	Citywide	Equipment Notes	4,312,294	4,122,500	189,794	0	0	0	0	4,312,294	Various
Sanitation - Fleet Replacement	Fleet Replacement	E <sup>3</sup> Government	Citywide	Equipment Notes	1,217,254	1,167,857	49,397	0	0	0	0	1,217,254	Various
Sanitation - Fleet Replacement	Fleet Replacement	E <sup>3</sup> Government	Citywide	Certificates of Obligation	0	0	0	3,985,000	0	0	0	3,985,000	Various
Sanitation - Fleet Replacement	Fleet Replacement	E <sup>3</sup> Government	Citywide	Certificates of Obligation	4,285,000	1,527,810	2,757,190	0	0	0	0	4,285,000	Various
Sanitation Collection and Disposal Equipment Replacement	Fleet Replacement	E <sup>3</sup> Government	Citywide	Equipment Notes	4,478,725	4,478,725	0	0	0	0	0	4,478,725	Various
Siren Warning System - Replacement	Technology	E <sup>3</sup> Government	Citywide	Equipment Notes	250,000	243,350	6,650	0	0	0	0	250,000	Various
Streets Services - Operational Equipment	Operational Equipment	E <sup>3</sup> Government	Citywide	Certificates of Obligation	1,360,000	0	1,360,000	0	0	0	0	1,360,000	Various
Structural Analysis Equipment for Pavement Management	Operational Equipment	E <sup>3</sup> Government	Citywide	Equipment Notes	173,000	0	173,000	0	0	0	0	173,000	Various
Time Keeping - HRIS Upgrade	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	Equipment Notes	624,273	529,251	95,022	0	0	0	0	624,273	1st/11
Transfer to Debt Service Fund - Equipment Acquisition	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	Equipment Notes	300,200	0	300,200	0	0	0	0	300,200	N/A
Transfer to the Debt Service Fund - Equipment Acquisition Acquisition Notes	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	Equipment Notes	0	0	0	350,000	0	0	0	350,000	N/A
Water Utilities - Fleet Replacement	Fleet Replacement	E <sup>3</sup> Government	Citywide	Equipment Notes	851,384	851,384	0	0	0	0	0	851,384	Various

				E	QUIPME	NT ACQ	UISITIC	N					
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
	Total Equipment Acquisition					\$76,042,505	\$19,711,436	\$21,586,400	\$0	\$0	\$0	\$117,340,341	

#### **MISSION**

This program provides for the preparation of plans, specifications, and construction to improve storm drainage and reduce the loss of property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of flood plain management plans to improve the flood protection system.

#### HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- 1. Completed construction for 5 erosion control projects including Ash Creek Tributary 5B7 at Kiltartan, Joes Creek at Merrell Road, Walnut Hill Bridge at Joes Creek, and Williamson Road – Bridges at McCommas Branch.
- Completed construction on 4 additional erosion control projects including 3423-3447 Willow Crest Lane, 1404 Matagorda Drive, 2707 Millbrook Drive, and Kiest Valley Parkway.
- 3. Awarded Bachman Branch floodplain management study and completed floodplain management study for Ricketts Branch.
- 4. Completed 100-Year Levee Remediation Plan for the Dallas Floodway.
- 5. Began construction of Pavaho Sump Levee Drainage System.

#### HIGHLIGHTED OBJECTIVES FOR FY2010-11

- Complete construction for 9 erosion control projects including 15012 Cypress Hills Drive, 2832 Ripplewood Drive, Rocky Branch at Middle Downs (9539 and 9545 Rocky Branch Drive), 9203 Springwater Drive, 6129 Summer Creek Circle, 2804 Ripplewood Drive, 1231 Tranquilla Drive, and 6137 Summer Creek Circle, and Alice Creek, from Charlemagne Street to 750 feet north.
- 2. Complete construction associated with 100-Year Levee Remediation Plan. Some projects proposed for FY 2010-11 may be reprogrammed for 100year levee improvements. Specific projects to be reprogrammed have not been identified at this time.

- 3. Complete Bachman Branch floodplain management study, and complete construction for storm drainage improvement projects Phases I, II, III, IV, and V.
- 4. Award construction contract for Hampton Oak-Lawn Sump Levee Drainage System improvements.

#### SERVICE DESCRIPTIONS

**Erosion Control** Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. This category would provide armoring of natural creek banks to protect soil against further erosion loss.

**Flood Management** This category is primarily comprised of projects recommended in Flood Plain Management Studies of creeks and tributaries. The emphasis is on reduction of severe flood impact on bridges and neighborhoods bordering flood plain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins and construction of flood protection levees.

**Storm Drainage Relief System** Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate because of continued development and the fact that many of the older systems were designed to a lesser standard than is used today. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for design and construction by phases.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

**<u>Public Art</u>** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
1995 General Obligation Bonds	4,162,576	2,854,944	1,307,633	0	0	0	0	4,162,576
1998 General Obligation Bonds	466,206	80,980	385,226	100,000	0	0	0	566,206
2003 General Obligation Bonds	11,242,996	8,474,408	2,768,588	0	0	0	0	11,242,996
2006 General Obligation Bonds	178,521,555	47,695,491	130,826,064	120,714,630	34,656,611	0	0	333,892,796
2010 Certificates of Obligation	0	0	0	52,000,000	0	0	0	52,000,000
Total	\$194,393,334	\$59,105,823	\$135,287,510	\$172,814,630	\$34,656,611	\$0	\$0	\$401,864,575

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Erosion Control	11,853,097	7,316,108	4,536,989	1,153,164	1,471,264	0	0	14,477,525
Flood Management	146,182,602	30,791,780	115,390,822	89,724,365	9,965,523	0	0	245,872,490
Professional Services and Debt Issuance	0	0	0	300,000	0	0	0	300,000
Public Art	1,310,829	173,495	1,137,334	0	86,164	0	0	1,396,993
Storm Drainage Relief System	35,046,806	20,824,440	14,222,366	81,637,101	23,133,660	0	0	139,817,567
Total	\$194,393,334	\$59,105,823	\$135,287,510	\$172,814,630	\$34,656,611	\$0	\$0	\$401,864,575

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Alice Creek	Erosion Control	Clean, Healthy Environment	04	95 Bond Program	985,675	133,115	852,560	0	0	0	0	985,675	4th/10
Altadena at Alley	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	41,991	41,991	0	0	0	0	0	41,991	3rd/11
Ash Creek - S. Fork - Bridges at Lakeland	Flood Management	Clean, Healthy Environment	07	06 Bond Program	861,146	214,724	646,422	3,663,060	0	0	0	4,524,206	4th/11
Ash Creek Estates at Meadow Way	Storm Drainage Relief System	Clean, Healthy Environment	07	06 Bond Program	64,100	64,100	0	351,440	0	0	0	415,540	4th/11
Ash Creek Tributary at Kiltartan	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	195,115	195,115	0	0	0	0	0	195,115	4th/11
Ash Creek Voluntary Purchase - Arturo Area	Flood Management	Clean, Healthy Environment	07	03 Bond Program	538,235	538,235	0	0	0	0	0	538,235	N/A
Auto Trash Cleaners at Pump Stations	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	2,075,743	652,900	1,422,843	0	2,262,636	0	0	4,338,379	Various
Bachman Branch - Flood Plain Management Study (FPMS) Update	Flood Management	Clean, Healthy Environment	13, 14	06 Bond Program	685,937	218,445	467,492	0	0	0	0	685,937	1st/11
Beckley Club Branch at 122 South Shore	Erosion Control	Clean, Healthy Environment	04	06 Bond Program	142,946	17,046	125,900	0	0	0	0	142,946	N/A
CIP Engineering - Flood Protection	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	200,000	0	0	0	200,000	N/A
CIP Engineering - Flood Protection	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	98 Bond Program	0	0	0	20,000	0	0	0	20,000	N/A
CIP Engineering - Flood Protection	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	98 Bond Program	0	0	0	80,000	0	0	0	80,000	N/A
Claremont 8022	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	66,368	13,279	53,089	0	0	0	0	66,368	4th/11

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Clarksdale 2132 and 2126	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	347,154	45,620	301,534	0	0	0	0	347,154	4th/11
Cockrell Hill over Five Mile Creek	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	165,788	21,817	143,971	0	0	0	0	165,788	2nd/11
Conrad 216 - 221	Storm Drainage Relief System	Clean, Healthy Environment	04	06 Bond Program	14,650	14,650	0	79,983	0	0	0	94,633	3rd/11
Contingency Reserve - 1995 Bond Program Flood and Storm Drainage Proposition	Storm Drainage Relief System	Clean, Healthy Environment	Citywide	95 Bond Program	4,929	0	4,929	0	0	0	0	4,929	N/A
Contingency Reserve - 1998 Bond Program Flood and Storm Drainage Proposition	Storm Drainage Relief System	Clean, Healthy Environment	Citywide	98 Bond Program	385,146	0	385,146	0	0	0	0	385,146	N/A
Contingency Reserve - 2003 Bond Program Flood and Storm Drainage Proposition	Flood Management	Clean, Healthy Environment	Citywide	03 Bond Program	364,389	0	364,389	0	0	0	0	364,389	N/A
Contingency Reserve - 2006 Bond Program - Flood	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	172,242	0	172,242	0	0	0	0	172,242	N/A
Coolgreene 8220	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	385,329	12,847	372,482	0	0	0	0	385,329	3rd/11
Coombs Creek Culvert at Irwindell	Flood Management	Clean, Healthy Environment	01	03 Bond Program	335,122	75,045	260,077	0	0	0	0	335,122	2nd/11
Coombs Creek over Five Mile Creek	Erosion Control	Clean, Healthy Environment	03	03 Bond Program	61,957	61,957	0	0	0	0	0	61,957	4th/11
Cypress Hills Dr. 15012	Erosion Control	Clean, Healthy Environment	11	06 Bond Program	84,753	12,588	72,165	0	0	0	0	84,753	3rd/11
Deep Hill Cir. 2631 and 2635	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	43,924	43,420	504	233,033	2,380	0	0	279,337	3rd/11
Deep Hill Cir. 2647 and 2651	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	59,157	49,785	9,372	335,220	0	0	0	394,377	3rd/11

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Deep Hill Cir. 2695 and 2699	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	78,162	50,752	27,410	316,215	19,005	0	0	413,382	3rd/11
Dixon Branch Flood Management Plan Update	Flood Management	Clean, Healthy Environment	09	06 Bond Program	250,000	235,000	15,000	0	0	0	0	250,000	N/A
Dove Creek Way 4518	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	102,104	13,639	88,465	0	0	0	0	102,104	4th/11
Elam Creek Channel - Lake June to Seco (Phase I)	Flood Management	Clean, Healthy Environment	04,05	03 Bond Program	4,441,044	4,078,221	362,823	0	0	0	0	4,441,044	2nd/12
Elam Creek Channel - Seco to Umphress (Phase II)	Flood Management	Clean, Healthy Environment	04	06 Bond Program	0	0	0	5,171,379	0	0	0	5,171,379	2nd/12
Elmwood Branch Bridge at Franklin	Flood Management	Clean, Healthy Environment	01	06 Bond Program	365,641	48,175	317,466	56,023	0	0	0	421,664	3rd/11
FEMA Updates	Flood Management	Clean, Healthy Environment	Citywide	95 Bond Program	526,001	132,802	393,199	0	0	0	0	526,001	N/A
Fernwood 1827 and 1835	Erosion Control	Clean, Healthy Environment	04	03 Bond Program	116,175	31,444	84,731	0	0	0	0	116,175	3rd/11
Five Mile Pkwy. (W) 622	Erosion Control	Clean, Healthy Environment	04	06 Bond Program	207,531	207,531	0	0	0	0	0	207,531	3rd/1
Galway 9538, 9546, 9606, 9614 and 9622	Erosion Control	Clean, Healthy Environment	09	03 Bond Program	101,422	101,422	0	0	0	0	0	101,422	3rd/11
Galway 9538, 9546, 9606, 9614 and 9622	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	1,120,126	1,120,127	0	0	0	0	0	1,120,126	3rd/11
Glen Oaks 326	Flood Management	Clean, Healthy Environment	04	06 Bond Program	193,998	3,417	190,581	0	0	0	0	193,998	N/A
Glen Oaks 906	Erosion Control	Clean, Healthy Environment	04	06 Bond Program	141,027	141,027	0	190,581	32,899	0	0	364,507	3rd/11

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Glencliff Dr. 1035	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	81,000	76,446	4,554	78,115	189,908	0	0	349,023	2nd/11
Griffith Ave. 630	Erosion Control	Clean, Healthy Environment	01	03 Bond Program	181,908	180,882	1,026	0	0	0	0	181,908	N/A
Hampton Rd. (S) 3223	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	153,156	21,839	131,317	0	0	0	0	153,156	4th/11
Hawthorne - Bowser Area	Storm Drainage Relief System	Clean, Healthy Environment	14	03 Bond Program	172,029	22,000	150,029	0	0	0	0	172,029	3rd/11
Hawthorne - Bowser Area	Storm Drainage Relief System	Clean, Healthy Environment	14	95 Bond Program	1,147	1,147	0	0	0	0	0	1,147	3rd/11
Healey 2102 and 2103	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	319,075	38,654	280,421	0	0	0	0	319,075	3rd/11
Holliday 3417	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	107,209	15,271	91,938	0	0	0	0	107,209	4th/11
Holliday 3429	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	107,209	15,271	91,938	0	0	0	0	107,209	4th/11
Holliday 3509	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	191,445	27,407	164,038	0	0	0	0	191,445	4th/11
Holliday 3529	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	91,894	13,098	78,796	0	0	0	0	91,894	4th/11
Hunnicut 8165 and 8171	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	102,104	15,674	86,430	0	0	0	0	102,104	3rd/11
Hunters View 5919	Erosion Control	Clean, Healthy Environment	04	06 Bond Program	159,863	159,863	0	0	155,134	0	0	314,997	3rd/09
Indian Ridge 7209	Storm Drainage Relief System	Clean, Healthy Environment	05	06 Bond Program	38,002	30,860	7,142	215,344	0	0	0	253,346	3rd/11

						Spent or	Remaining					Total	In
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Committed 05/31/10	as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Estimated Cost	Service Date
Inland Port Area - Regional Detention	Flood Management	Clean, Healthy Environment	08	06 Bond Program	2,694,090	303,825	2,390,265	0	0	0	0	2,694,090	3rd/13
Joes Creek at Merrell Rd.	Erosion Control	Clean, Healthy Environment	13	06 Bond Program	300,955	297,900	3,055	0	0	0	0	300,955	1st/11
Justin over Arcadia Creek	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	97,364	14,472	82,892	0	0	0	0	97,364	3rd/11
Kiest Meadow Dr. 3900	Storm Drainage Relief System	Clean, Healthy Environment	03	06 Bond Program	21,934	21,934	0	121,186	0	0	0	143,120	3rd/11
Kiest Valley Pkwy. Erosion Control	Erosion Control	Clean, Healthy Environment	03	03 Bond Program	340,122	292,515	47,607	0	0	0	0	340,122	2nd/10
Kleberg Rd. 11700	Storm Drainage Relief System	Clean, Healthy Environment	08	06 Bond Program	37,467	21,035	16,432	215,344	0	0	0	252,811	3rd/11
Levee Drainage System - Eagle Ford Sump	Flood Management	Clean, Healthy Environment	06	06 Bond Program	0	0	0	2,424,970	0	0	0	2,424,970	3rd/11
Levee Drainage System - Hampton- Oak Lawn Sump	Flood Management	Clean, Healthy Environment	06	06 Bond Program	29,885,156	7,202,442	22,682,714	6,001,823	331,177	0	0	36,218,156	2nd/13
Levee Drainage System - Pavaho Sump	Flood Management	Clean, Healthy Environment	06	06 Bond Program	37,739,587	5,328,773	32,410,814	0	0	0	0	37,739,587	3rd/12
Levee Drainage System - Pressure Sewers	Flood Management	Clean, Healthy Environment	14	06 Bond Program	12,451,623	642,239	11,809,384	0	1,900,000	0	0	14,351,623	1st/13
Levee Drainage System - Sump A	Flood Management	Clean, Healthy Environment	02	06 Bond Program	39,766,620	4,333,000	35,433,620	16,390,580	0	0	0	56,157,200	4th/14
Levee Drainage System - Trinity - Portland Sump	Flood Management	Clean, Healthy Environment	06	06 Bond Program	0	0	0	0	4,339,420	0	0	4,339,420	3rd/11
Levee Maintenance	Flood Management	Clean, Healthy Environment	Citywide	Certificates of Obligation	0	0	0	52,000,000	0	0	0	52,000,000	TBD

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Los Alamitos 7740	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	255,059	23,285	231,774	0	0	0	0	255,059	3rd/11
Matagorda 1404	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	129,722	127,295	2,427	0	0	0	0	129,722	2nd/10
McCree Branch - White Rock Trail Bridge	Flood Management	Clean, Healthy Environment	10	06 Bond Program	178,844	118,850	59,994	60,000	1,132,290	0	0	1,371,134	1st/12
McKamy Branch (Upper) - Purchase and Swale	Flood Management	Clean, Healthy Environment	12	03 Bond Program	2,412,849	2,286,117	126,732	0	0	0	0	2,412,849	4th/11
Mercedes Ave. 5500 Blk at Worcola	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	15,316	0	15,316	86,788	0	0	0	102,104	2nd/12
Middle Peaks Branch - Phase I - to Fair Park	Storm Drainage Relief System	Clean, Healthy Environment	02,07,14	06 Bond Program	4,259,863	4,259,863	0	18,846,882	0	0	0	23,106,745	4th/16
Middle Peaks Branch - Phase II - Fair Park to Haskell	Storm Drainage Relief System	Clean, Healthy Environment	02,07,14	06 Bond Program	2,978,777	2,978,777	0	10,601,371	0	0	0	13,580,148	4th/16
Mill Creek Drainage Relief System - Phase I	Storm Drainage Relief System	Clean, Healthy Environment	02	06 Bond Program	8,595,248	8,595,248	0	35,099,019	13,568,661	0	0	57,262,928	4th/16
Millbrook Dr. 2707	Erosion Control	Clean, Healthy Environment	08	06 Bond Program	120,725	107,955	12,770	0	195,274	0	0	315,999	2nd/11
Munger 3900 at Johnson	Storm Drainage Relief System	Clean, Healthy Environment	14	03 Bond Program	55,854	7,000	48,854	0	0	0	0	55,854	1st/11
Munger 3900 at Johnson	Storm Drainage Relief System	Clean, Healthy Environment	14	95 Bond Program	7,503	7,503	0	0	0	0	0	7,503	1st/11
Northwest Hwy. at Tulane (Engineering)	Storm Drainage Relief System	Clean, Healthy Environment	13	06 Bond Program	0	0	0	0	893,250	0	0	893,250	3rd/11
Peavy at Galway - Fuller	Storm Drainage Relief System	Clean, Healthy Environment	09	06 Bond Program	37,070	37,070	0	173,577	0	0	0	210,647	4th/11

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Public Art Administration - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	37,500	13,660	23,840	0	0	0	0	37,500	Various
Public Art Administration - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	14,257	0	14,257	0	0	0	0	14,257	Various
Public Art Administration - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	203,087	0	203,087	0	17,233	0	0	220,320	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	150,000	119,835	30,165	0	0	0	0	150,000	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	40,080	40,000	80	0	0	0	0	40,080	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	53,557	0	53,557	0	0	0	0	53,557	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	812,348	0	812,348	0	68,931	0	0	881,279	Various
Public Storm Drainage Improvements - Phase I	Storm Drainage Relief System	Clean, Healthy Environment	13	06 Bond Program	729,737	729,737	0	0	0	0	0	729,737	4th/10
Public Storm Drainage Improvements - Phase II	Storm Drainage Relief System	Clean, Healthy Environment	13	06 Bond Program	147,195	0	147,195	0	0	0	0	147,195	4th/10
Public Storm Drainage Improvements - Phase III	Storm Drainage Relief System	Clean, Healthy Environment	13	06 Bond Program	128,733	128,733	0	0	0	0	0	128,733	4th/10
Public Storm Drainage Improvements - Phase IV	Storm Drainage Relief System	Clean, Healthy Environment	13	06 Bond Program	246,804	218,322	28,482	0	0	0	0	246,804	4th/10
Public Storm Drainage Improvements - Phase V	Storm Drainage Relief System	Clean, Healthy Environment	13	06 Bond Program	701,444	701,444	0	0	0	0	0	701,444	4th/10
Ricketts Branch - Detention Basin	Flood Management	Clean, Healthy Environment	05	03 Bond Program	531,514	525,343	6,171	0	0	0	0	531,514	4th/12

Project	Service	Key Focus	Council	Funding	Budget	Spent or Committed	Remaining as of	FY2010-11	FY2011-12	FY2012-13	Future Cost	Total Estimated	In Service
		Area	District	Source	as of 05/31/10	05/31/10	05/31/10	Adopted	Estimated	Estimated		Cost	Date
Ricketts Branch - Detention Basin	Flood Management	Clean, Healthy Environment	05	06 Bond Program	0	0	0	3,956,530	0	0	0	3,956,530	4th/12
Ripplewood 2804	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	320,763	52,053	268,710	0	162,842	0	0	483,605	2nd/11
Ripplewood 2832	Erosion Control	Clean, Healthy Environment	07	06 Bond Program	82,286	14,482	67,804	0	162,728	0	0	245,014	2nd/11
Rocky Branch at Middle Downs	Erosion Control	Clean, Healthy Environment	10	06 Bond Program	239,999	37,571	202,428	0	182,255	0	0	422,254	3rd/11
Rugged Branch - Culvert Improvement at Elmwood	Flood Management	Clean, Healthy Environment	01	03 Bond Program	78,195	24,000	54,195	0	0	0	0	78,195	2nd/11
Rush Creek - Culvert at Dalgreen	Flood Management	Clean, Healthy Environment	09	03 Bond Program	364,163	69,839	294,324	0	0	0	0	364,163	1st/13
Rush Creek - Culvert at Fisher	Flood Management	Clean, Healthy Environment	09	03 Bond Program	346,291	57,979	288,312	0	0	0	0	346,291	1st/13
Rush Creek - Culvert at Patrick	Flood Management	Clean, Healthy Environment	09	03 Bond Program	268,095	48,854	219,241	0	0	0	0	268,095	1st/13
Rush Creek - Culvert at Trammel	Flood Management	Clean, Healthy Environment	09	03 Bond Program	306,076	53,556	252,520	0	0	0	0	306,076	1st/13
Rush Creek - Relief/Diversion System	Storm Drainage Relief System	Clean, Healthy Environment	09	06 Bond Program	3,776,803	1,282,551	2,494,252	3,491,047	0	0	0	7,267,850	1st/13
Shorecrest 3852	Storm Drainage Relief System	Clean, Healthy Environment	14	03 Bond Program	55,854	7,000	48,854	0	0	0	0	55,854	3rd/11
Shorecrest 3852	Storm Drainage Relief System	Clean, Healthy Environment	14	95 Bond Program	7,503	7,503	0	0	0	0	0	7,503	3rd/11
Springwater 9203	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	95,132	15,365	79,767	0	0	0	0	95,132	3rd/11

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
State-Thomas - Antique District (Fairmount and Routh)	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	1,076,719	123,407	953,312	0	0	0	0	1,076,719	4th/11
State-Thomas - McKinney Ave.	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	3,901,521	396,093	3,505,428	0	0	0	0	3,901,521	4th/11
State-Thomas at Woodall Rodgers	Storm Drainage Relief System	Clean, Healthy Environment	02,06,14	06 Bond Program	1,748,084	0	1,748,084	9,905,811	0	0	0	11,653,895	1st/17
State-Thomas at Woodall Rodgers (Study)	Storm Drainage Relief System	Clean, Healthy Environment	02,14	06 Bond Program	231,705	231,705	0	0	0	0	0	231,705	N/A
Summer Creek 6129	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	128,740	20,254	108,486	0	0	0	0	128,740	3rd/11
Sylvan Ave. 1667	Storm Drainage Relief System	Clean, Healthy Environment	03	06 Bond Program	44,900	44,900	0	213,406	0	0	0	258,306	3rd/11
Tranquilla Dr. 1231	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	114,867	13,903	100,964	0	0	0	0	114,867	3rd/11
Trinity River Chain of Lakes	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	4,750,000	0	4,750,000	0	0	0	0	4,750,000	1st/14
Turtle Creek Effluence Capture Pilot System	Storm Drainage Relief System	Clean, Healthy Environment	14	06 Bond Program	704,751	470,017	234,734	0	0	0	0	704,751	4th/10
Van Buren (N) 824	Storm Drainage Relief System	Clean, Healthy Environment	01	06 Bond Program	0	0	0	0	48,475	0	0	48,475	4th/10
Walnut Hill Bridge at Joes Creek	Erosion Control	Clean, Healthy Environment	06, 13	06 Bond Program	88,517	54,413	34,104	0	0	0	0	88,517	1st/10
Walnut Hill Bridge at White Rock Creek	Erosion Control	Clean, Healthy Environment	10, 13	06 Bond Program	257,872	247,699	10,173	0	0	0	0	257,872	1st/10
Water Resources Development Act 2007	Flood Management	Clean, Healthy Environment	Citywide	06 Bond Program	3,600,000	3,600,000	0	0	0	0	0	3,600,000	N/A

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
West Dallas - Eagle Ford Sump Basin	Storm Drainage Relief System	Clean, Healthy Environment	06	06 Bond Program	0	0	0	239,895	2,159,051	0	0	2,398,946	4th/12
West Dallas - Westmoreland Hampton Sump Basin	Storm Drainage Relief System	Clean, Healthy Environment	06	06 Bond Program	702,814	0	702,814	0	6,464,223	0	0	7,167,037	4th/12
Wheatland at Woody Branch Tributary	Erosion Control	Clean, Healthy Environment	05	06 Bond Program	188,557	20,404	168,153	0	0	0	0	188,557	2nd/11
Williamson Rd Bridges at McCommas Branch	Erosion Control	Clean, Healthy Environment	09	06 Bond Program	229,442	225,297	4,145	0	0	0	0	229,442	1st/11
Willocrest Ln 3423 to 3447	Erosion Control	Clean, Healthy Environment	03	06 Bond Program	410,848	389,596	21,252	0	368,839	0	0	779,687	2nd/11
Winnetka (N) - 1100 Block	Storm Drainage Relief System	Clean, Healthy Environment	03	03 Bond Program	103,888	13,000	90,888	0	0	0	0	103,888	3rd/11
Winnetka (N) - 1100 Block	Storm Drainage Relief System	Clean, Healthy Environment	03	95 Bond Program	8,335	8,335	0	0	0	0	0	8,335	3rd/11
Wixom Lane 881	Erosion Control	Clean, Healthy Environment	08	06 Bond Program	76,577	51,681	24,896	0	0	0	0	76,577	3rd/11
Woody Branch	Erosion Control	Clean, Healthy Environment	04,05	95 Bond Program	2,433,984	2,431,043	2,940	0	0	0	0	2,433,984	2nd/00
Yewpon - Kingsley Area	Storm Drainage Relief System	Clean, Healthy Environment	04	06 Bond Program	0	0	0	1,996,008	0	0	0	1,996,008	4th/11
Yewpon - Kingsley Area	Storm Drainage Relief System	Clean, Healthy Environment	04	98 Bond Program	40,980	40,980	0	0	0	0	0	40,980	4th/11
Zang to Illinois Drainage Relief System	Storm Drainage Relief System	Clean, Healthy Environment	03	06 Bond Program	4,000,001	359,526	3,640,475	0	0	0	0	4,000,001	3rd/13

FI	FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS														
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated		Future Cost	Total Estimated Cost	In Service Date		
Total Flood Pro	Total Flood Protection and Storm Drainage Capital Improvements					\$59,105,823	\$135,287,510	\$172,814,630	\$34,656,611	\$0	\$0	\$401,864,575			

#### **MISSION**

"Our mission is to:

- Recover the quality and prestige of the Dallas park system
- Regain the confidence and enthusiasm of our citizens
- Reposition the Dallas Park and Recreation Department as a recognized state and national leader

"A Renaissance Plan for Dallas Parks and Recreation in the 21<sup>st</sup> Century"

This program provides for the design, construction and maintenance of Park and Recreation facilities including: playgrounds, major parks, public facilities, athletic facilities, aquatic facilities, erosion control, site development, historic preservation and service facilities.

### HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- 1. Dallas Zoo's Giants of the Savanna 11 acre exhibit opened to the public in May. The greatly anticipated opening greeted visitors with panoramic views of the new Savanna as the visitors experience and learn about giraffes, elephants, lions, cheetahs, and many other African species.
- 2. The Children's Aquarium at Fair Park has been completely renovated and now includes a wing exclusively for sharks and an intertidal touchtank exhibit which includes sea urchins and sea stars.
- 3. Wagging Tail Dog Park opened to the public and includes off-leash exercise areas for dogs of all sizes, a scenic overlook, loop trail and parking.
- 4. The Juanita J Craft Recreation Center has been renovated to accommodate the Baylor Health Clinic which has a particular emphasis on reducing the consequences of diabetes on the population's health and well-being.

### HIGHLIGHTED OBJECTIVES FOR FY2010-11

1. Interior renovation of Kleberg Rylie Recreation Center and Lake Highland North Recreation Center will be completed. The expansion of Ridgewood Recreation Center will also be complete.

- 2. Trail development will continue with the completion of segments at: Katy Trail's Trinity Strand connection, Valley View West, White Rock Creek.
- Playgrounds scheduled to be completed, include: Everglade, Glendale (2), Holcomb, JP Hawn, Lawnview, Pemberton Hill, Samuell Grand, Scotland and Walford
- 4. Trinity River Standing Wave Water Park will be completed.

### SERVICE DESCRIPTIONS

<u>Administrative and Internal Service Facilities</u> This category provides for service facilities required to effectively and efficiently deliver services in an expanding park system.

<u>Aquatic Facilities</u> These improvements provide for new neighborhood spraygrounds, family aquatic centers and infrastructure improvements to Park and Recreation public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, replastering of pool walls, new perimeter fencing, new decking and improvements to the restroom and changing facilities.

<u>**Citywide Parks**</u> projects have a broader benefit to the citizens. Included within this category are storm water quality improvements, park accessibility improvements and land acquisition.

<u>Code Compliance, Safety and Security</u> This category provides a mechanism to address major critical needs throughout the city.

**Community Parks** These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a 2-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, volleyball etc. There may also be passive recreation opportunities such as walking, viewing, sitting and picnicking.

**<u>Dallas Arboretum</u>** Provides for the development at Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.

**Dallas Zoo** This category provides for development within the park and is often accomplished in partnership with the Dallas Zoological Society.

**Downtown Parks** Provides for the development of parks within the Central Business District.

**<u>Environmental</u>** This category provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas.

**Erosion Control** These projects employ a variety of engineering techniques to control erosion around creek, channel or lake banks. These problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.

**Fair Park** Provides for the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.

<u>Hike and Bike Trails</u> All-weather trail projects that encourage walking, bicycling and other modes of transportation as an alternative to the automobile. These facilities offer sufficient width to accommodate bicyclists, pedestrians and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

<u>**Historic Restoration**</u> These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.

**Linear/Linkage** These areas are built connections or natural corridors that link parks together. Typically, the linear park is developed for one or more modes of recreational travel such as walking, jogging, skating etc.

**Major Maintenance** Provides for the repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Major Park Facilities These improvements provide for the development of

new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, Golf Courses and the Arboretum.

<u>Metropolitan Park</u> These parks are large facilities that service several communities. They range in size from 100-500 acres and serve the entire city. These parks are natural areas or developed for a variety of outdoor recreation activities.

<u>Mini Park</u> These parks are used to address limited, isolated or unique recreation needs of concentrated populations; usually 1 acre or less in size with less than ¼ mile service radius.

**Neighborhood Park Facilities** These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions. These parks are from 1 to 15 acres in size and service a ½ mile radius.

**<u>Park Land Acquisition</u>** Provides funding for the acquisition of land for future park development.

**<u>Playground Improvement</u>** This category includes new playgrounds or replacement of outdated playground equipment. The projects may also include replacement or installation of new groundcover material to ensure playground safety.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. These costs also include transfers to General Fund.

<u>Public Art</u> Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**<u>Public Private Partnership</u>** Provides a funding source for leveraging potential participation and private funding to support park development and programming.

**<u>Recreation Centers</u>** These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions.

**Regional Parks** These parks are very large multi-use parks that serve several communities within a particular region. They encompass 500+ acres and serve those within a one-hour driving distance. The regional park will provide a wide array of active and passive recreation activities for all age groups.

**Site Development** This category includes the development and implementation of Park master plans. Each project may involve installing some or all of the components as outlined in the Plan. Typical components may include: pavilions, sidewalks, barrier free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.

**Special Use Areas** These areas are for specialized or single purpose recreation activities. There are no specific standards for size or acreage. Included in this category are: historic areas, nature centers, marinas, golf courses, zoos, arboretums, amphitheaters, plazas and community squares. **Studies and Master Plans** Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

<u>**Trail Development**</u> Provides funding for trails identified within the citywide trails master plan.

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
1985 General Obligation Bonds	812,650	403,447	409,203	0	0	0	0	812,650
1995 General Obligation Bonds	2,821,576	2,394,618	426,957	0	0	0	0	2,821,576
1998 General Obligation Bonds	3,542,240	2,911,150	631,090	0	0	0	0	3,542,240
2000 Certificates of Obligation	20,854	20,854	0	0	0	0	0	20,854
2003 General Obligation Bonds	57,272,236	43,520,814	13,751,422	0	0	0	0	57,272,236
2004 Certificates of Obligation	1,575,000	1,397,614	177,386	0	0	0	0	1,575,000
2005 Certificates of Obligation	3,050,000	2,642,771	407,229	0	0	0	0	3,050,000
2006 General Obligation Bonds	228,430,521	150,814,358	77,616,162	52,812,535	46,457,644	0	0	327,700,700
Capital Construction	1,064,535	685,597	378,937	0	0	0	0	1,064,535
Capital Gifts and Donation	9,789,042	7,793,765	1,995,277	0	0	0	0	9,789,042
Capital Projects Reimbursement Funds	2,896,400	2,617,937	278,463	0	0	0	0	2,896,400
State Fair of Texas	14,583,448	14,583,448	0	0	0	0	0	14,583,448
Total	\$325,858,501	\$229,786,375	\$96,072,126	\$52,812,535	\$46,457,644	\$0	\$0	\$425,128,680

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Administrative and Internal Service Facilities	263,263	0	263,263	1,344,350	4,861,150	0	0	6,468,763
Aquatic Facilities	1,322,900	218,589	1,104,311	851,250	0	0	0	2,174,150
Citywide Parks	16,038,621	11,226,190	4,812,431	0	0	0	0	16,038,621
Code Compliance, Safety and Security	1,250,667	415,289	835,378	839,500	300,000	0	0	2,390,167
Code Compliance, Safety and Security - Park Facilities	867,242	347,371	519,871	0	1,083,500	0	0	1,950,742
Community Parks	15,561,275	9,803,044	5,758,231	0	0	0	0	15,561,275
Dallas Arboretum	482,234	0	482,234	7,380,000	0	0	0	7,862,234
Dallas Zoo	3,662,770	52,400	3,610,370	4,122,000	0	0	0	7,784,770
Downtown Parks	33,298,523	29,642,280	3,656,243	0	0	0	0	33,298,523
Environmental	1,422,264	1,129,226	293,038	893,250	0	0	0	2,315,514
Erosion Control	100,250	939	99,311	0	0	0	0	100,250
Fair Park	67,807,639	62,685,154	5,122,485	0	5,110,000	0	0	72,917,639
Hike and Bike Trails	731,377	14,600	716,777	0	0	0	0	731,377
Linear/Linkage Areas	4,173,280	3,637,636	535,644	0	0	0	0	4,173,280
Major Maintenance - City Facilities	185,000	11,440	173,560	0	0	0	0	185,000
Major Maintenance - Park Facilities	38,653,724	33,216,465	5,437,258	4,400,587	4,562,974	0	0	47,617,285
Major Park Facilities	50,862,141	25,085,133	25,777,008	4,171,500	5,253,900	0	0	60,287,541
Metropolitan Parks	1,096,820	1,096,820	0	0	0	0	0	1,096,820
Neighborhood Park Facilities	4,109,536	2,124,151	1,985,385	0	0	0	0	4,109,536
Park Land Acquisition	5,547,512	4,544,025	1,003,487	1,750,000	0	0	0	7,297,512
Playground Improvement	3,491,763	1,077,787	2,413,976	1,935,338	1,381,646	0	0	6,808,747
Professional Services and Debt Issuance	5,854,241	5,223,691	630,550	0	0	0	0	5,854,241

## PARK AND RECREATION CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Public Art	2,025,474	1,521,225	504,249	250,000	914,265	0	0	3,189,739
Public Private Partnership	4,048,394	3,561,850	486,544	300,000	246,250	0	0	4,594,644
Recreation Facilities and Site Development	44,140,903	20,240,090	23,900,813	21,460,610	18,922,084	0	0	84,523,597
Regional Parks	4,796,449	3,742,921	1,053,528	0	0	0	0	4,796,449
Site Development	149,916	149,916	0	0	0	0	0	149,916
Special Use Areas	6,223,369	5,350,531	872,838	0	0	0	0	6,223,369
Structural	0	0	0	0	100,000	0	0	100,000
Studies and Master Plans	1,241,053	1,210,065	30,988	0	0	0	0	1,241,053
Trail Development	6,449,902	2,457,546	3,992,356	3,114,150	3,721,875	0	0	13,285,927
Total	\$325,858,501	\$229,786,375	\$96,072,126	\$52,812,535	\$46,457,644	\$0	\$0	\$425,128,680

		PAR	rk an	ID RE	CREATI	ON CAP	ITAL IM	PROVE	EMENT	S			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
2006 Program Management - Phase I	Studies and Master Plans	E <sup>3</sup> Government	Citywide	03 Bond Program	1,241,053	1,210,065	30,988	0	0	0	0	1,241,053	N/A
2006 Program Management - Phase II	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	3,819,590	3,375,282	444,308	0	0	0	0	3,819,590	N/A
2006 Program Management - Phase II	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	202,394	202,394	0	0	0	0	0	202,394	N/A
Accessibility and Code Compliance Improvements at Various Facilities	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	06 Bond Program	525,500	14,622	510,878	450,000	0	0	0	975,500	N/A
Accessibility and Code Compliance Improvements at Various Facilities	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	03 Bond Program	384,000	384,000	0	0	0	0	0	384,000	Various
Acquatics Master Plan	Aquatic Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	21,366	0	21,366	0	0	0	0	21,366	N/A
Acquatics Master Plan	Aquatic Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	2,534	0	2,534	0	0	0	0	2,534	N/A
Anderson-Bonner Site Improvements	Community Parks	Culture, Arts and Recreation	11	03 Bond Program	283,609	283,609	0	0	0	0	0	283,609	3rd/09
Anita Martinez Interior ADA/Gym Floor/HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	173,700	80,033	93,668	0	720,000	0	0	893,700	2nd/12
Anita Martinez Recreation Center Interior Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	190,000	82,650	107,350	0	788,000	0	0	978,000	1st/12
Apache Playground	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	32,924	0	32,924	136,474	0	0	0	169,398	4th/11
Arapaho Rd. Trail and Walks	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	73,561	0	73,561	0	305,000	0	0	378,561	3rd/12
Arbor Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	10	03 Bond Program	206,772	206,773	(1)	0	0	0	0	206,772	Various

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Arboretum Parking	Dallas Arboretum	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	4,925,000	0	0	0	4,925,000	1st/14
Arlington Recreation Center - Electrical Upgrades	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	350,000	0	0	0	350,000	4th/11
Arlington Recreation Center - Foundation Repair	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	584,721	0	0	0	584,721	4th/11
Arlington Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	277,924	0	277,924	0	0	0	0	277,924	1st/12
Athletic Field Lighting	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	348,316	35,850	312,466	0	295,500	0	0	643,816	Various
B. B. Owen Pavillion Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	10	06 Bond Program	66,918	33,315	33,603	0	277,531	0	0	344,449	3rd/12
Bachman Lake Site Development	Recreation Facilities and Site Development	Culture, Arts and Recreation	06	06 Bond Program	1,060,322	0	1,060,322	2,733,365	0	0	0	3,793,687	1st/11
Beckley Heights - Erosion	Erosion Control	Clean, Healthy Environment	5	03 Bond Program	100,250	939	99,311	0	0	0	0	100,250	2nd/11
Beckley Saner Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	486,000	100,000	386,000	0	0	0	0	486,000	4th/11
Beckley Saner Recreation Center - Renovation and Expansion	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	1,757,362	77,660	1,679,702	0	0	0	0	1,757,362	4th/11
Beckley Saner Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	373,248	76,800	296,448	0	0	0	0	373,248	4th/11
Bellview and McKee to Trinity (Design Only)	Trail Development	Culture, Arts and Recreation	02	06 Bond Program	187,344	187,344	0	0	1,687,250	0	0	1,874,594	N/A
Belo Garden Land and Environmental Remediation	Downtown Parks	Culture, Arts and Recreation	Citywide	98 Bond Program	31,688	0	31,688	0	0	0	0	31,688	Various

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
					05/31/10	05/31/10	05/31/10	•				Cost	Date
Belo Garden Land and Environmental Remediation	Downtown Parks	Culture, Arts and Recreation	Citywide	95 Bond Program	380,232	0	380,232	0	0	0	0	380,232	Various
Belo Garden Land and Environmental Remediation	Downtown Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	827,426	0	827,426	0	0	0	0	827,426	Various
Benito Juarez Parque de Heroes Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	06	06 Bond Program	0	0	0	348,088	57,230	0	0	405,318	4th/11
Bernal Trail - Tipton to Emma Carter	Trail Development	Culture, Arts and Recreation	06	06 Bond Program	0	0	0	0	148,875	0	0	148,875	TBD
Beverly Hills Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	01	03 Bond Program	255,989	228,186	27,803	0	0	0	0	255,989	1st/10
Beverly Hills Walkways	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	113,568	0	113,568	0	0	0	0	113,568	4th/10
Bond Sale Expense - Park and Recreation	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	122,225	122,225	0	0	0	0	0	122,225	N/A
Bonnie View Pool Renovations	Aquatic Facilities	Culture, Arts and Recreation	04	06 Bond Program	207,475	0	207,475	0	0	0	0	207,475	3rd/12
Brownwood Site Improvements	Community Parks	Culture, Arts and Recreation	06	03 Bond Program	319,779	274,362	45,417	0	0	0	0	319,779	4th/10
Buckner - Land Acquistion	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	58,192	0	58,192	0	0	0	0	58,192	N/A
Buckner Site Acquisition	Community Parks	Culture, Arts and Recreation	02	03 Bond Program	507,948	21,672	486,276	0	0	0	0	507,948	N/A
Buckner Site Acquisition	Community Parks	Culture, Arts and Recreation	02	Donation	334,420	0	334,420	0	0	0	0	334,420	N/A
Butler-Nelson Park Furnishings	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	33,250	0	33,250	0	0	0	0	33,250	1st/11

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Campbell Green Recreation Center - Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	133,000	60,555	72,445	551,600	0	0	0	684,600	2nd/12
Campbell Green Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	12	06 Bond Program	38,600	0	38,600	160,000	0	0	0	198,600	2nd/12
Capital Reimbursements - Katy Trail Extension	Linear/Linkage Areas	Culture, Arts and Recreation	Citywide	Reimb	1,992,000	1,716,332	275,668	0	0	0	0	1,992,000	4th/06
Casa Linda Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	57,031	0	57,031	31,312	179,936	0	0	268,279	4th/12
Casa View Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	147,149	0	147,149	0	0	0	0	147,149	TBD
Cedar Crest Trail Design	Trail Development	Culture, Arts and Recreation	04	06 Bond Program	0	0	0	0	198,500	0	0	198,500	N/A
Cedar Run Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	0	0	0	15,364	63,436	0	0	78,800	2nd/12
Chalk Hill Trail Land Acquisition	Park Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	1,447,500	1,268,149	179,351	1,500,000	0	0	0	2,947,500	N/A
Cherrywood Security Lighting	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	57,745	0	57,745	0	0	0	0	57,745	TBD
Churchill Playground	Playground Improvement	Culture, Arts and Recreation	11	06 Bond Program	0	0	0	22,782	111,644	0	0	134,426	4th/12
Churchill Pool Renovations	Aquatic Facilities	Culture, Arts and Recreation	11	06 Bond Program	62,725	0	62,725	0	0	0	0	62,725	1st/12
Churchill Recreation Center - Expansion and Parking	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	2,845,321	239,065	2,606,256	0	0	0	0	2,845,321	3rd/11
CIP Engineering - Park & Recreation Facilities	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	03 Bond Program	888,895	578,345	310,550	0	0	0	0	888,895	N/A

		PAR	K AN	ID RE	CREATI	ON CAP	ITAL IM	PROVE	EMENT	S			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	03 Bond Program	2,774,512	2,504,512	270,000	0	0	0	0	2,774,512	N/A
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	95 Bond Program	1,256,915	1,236,915	20,000	0	0	0	0	1,256,915	N/A
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	98 Bond Program	790,840	760,840	30,000	0	0	0	0	790,840	N/A
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	Certificates of Obligation	20,854	20,854	0	0	0	0	0	20,854	N/A
Citywide Security Lighting	Code Compliance, Safety and Security	Clean, Healthy Environment	Citywide	06 Bond Program	341,167	16,667	324,500	389,500	300,000	0	0	1,030,667	Various
Cochran Playground	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	7,780	7,665	115	52,472	0	0	0	60,252	4th/11
Cole Site Furnishings	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	0	0	0	59,863	0	0	0	59,863	4th/11
Cole Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	197,000	197,000	0	0	0	0	0	197,000	2nd/10
Cole Site Improvements	Community Parks	Culture, Arts and Recreation	14	03 Bond Program	819,797	810,650	9,147	0	0	0	0	819,797	2nd/10
Cole Site Improvements	Community Parks	Culture, Arts and Recreation	14	06 Bond Program	839,797	822,470	17,327	0	0	0	0	839,797	2nd/10
College Parking Security	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	14,250	0	14,250	0	0	0	0	14,250	2nd/12
College Site Improvements	Community Parks	Culture, Arts and Recreation	08	03 Bond Program	498,200	99,631	398,569	0	0	0	0	498,200	3rd/12
Community Pool Enhancements	Aquatic Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	237,500	218,589	18,911	246,250	0	0	0	483,750	Various

		PAR	K AN	ID RE	CREATIO	ON CAP	ITAL IM	PROVE	MENT	S			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Continental Pedestrian Bridge Design	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	1,970,000	0	0	0	1,970,000	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	07	03 Bond Program	25,989	0	25,989	0	0	0	0	25,989	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	395,762	0	395,762	0	0	0	0	395,762	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	11	03 Bond Program	18,282	0	18,282	0	0	0	0	18,282	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	14	03 Bond Program	14,561	0	14,561	0	0	0	0	14,561	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	06	03 Bond Program	231,869	0	231,869	0	0	0	0	231,869	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	05	03 Bond Program	103,008	0	103,008	0	0	0	0	103,008	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	04	03 Bond Program	113	0	113	0	0	0	0	113	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	10	03 Bond Program	144,578	0	144,578	0	0	0	0	144,578	N/A
Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	09	03 Bond Program	79,787	0	79,787	0	0	0	0	79,787	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Citywide Parks	Culture, Arts and Recreation	02	06 Bond Program	106,063	0	106,063	0	0	0	0	106,063	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Citywide Parks	Culture, Arts and Recreation	03	06 Bond Program	73,781	0	73,781	0	0	0	0	73,781	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Citywide Parks	Culture, Arts and Recreation	08	06 Bond Program	178,188	0	178,188	0	0	0	0	178,188	N/A

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Neighborhood Park Facilities	Culture, Arts and Recreation	12	06 Bond Program	246,911	0	246,911	0	0	0	0	246,911	N/A
Contingency Reserve - 2006 Bond Program Neighborhood and Community Park Proposition	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	118,502	0	118,502	0	0	0	0	118,502	N/A
Contingency Reserve - Dallas Zoo	Dallas Zoo	Culture, Arts and Recreation	Citywide	03 Bond Program	237,025	0	237,025	0	0	0	0	237,025	N/A
Contingency Reserve - Dallas Zoo	Dallas Zoo	Culture, Arts and Recreation	Citywide	06 Bond Program	687,025	0	687,025	0	0	0	0	687,025	N/A
Contingency Reserve - Fair Park	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	540,933	0	540,933	0	0	0	0	540,933	N/A
Contract Management Assessment	Citywide Parks	Culture, Arts and Recreation	Citywide	06 Bond Program	966,184	0	966,184	0	0	0	0	966,184	N/A
Coombs Creek Greenbelt Trail Development	Trail Development	Culture, Arts and Recreation	03	03 Bond Program	290,854	0	290,854	0	0	0	0	290,854	3rd/10
Coombs Creek Greenbelt Trail Development	Trail Development	Culture, Arts and Recreation	03	06 Bond Program	430,875	140,503	290,372	0	0	0	0	430,875	3rd/10
Coombs Creek Greenbelt Trail Development - Phase III	Trail Development	Culture, Arts and Recreation	03	03 Bond Program	20,020	20,020	0	0	0	0	0	20,020	N/A
Cotillion Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	09	03 Bond Program	49,290	44,489	4,801	0	0	0	0	49,290	4th/11
Cotillion Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	369,512	31,375	338,137	0	0	0	0	369,512	4th/11
Crawford Memorial Master Plan and Design	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	360,000	0	360,000	300,000	888,000	0	0	1,548,000	N/A
Crockett Playground Replacement	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	32,924	0	32,924	0	136,474	0	0	169,398	TBD

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Crown Playground Replacement	Playground Improvement	Culture, Arts and Recreation	06	06 Bond Program	170,592	170,592	0	0	0	0	0	170,592	1st/10
Crown Site Improvements	Community Parks	Culture, Arts and Recreation	06	03 Bond Program	96,629	96,629	0	0	0	0	0	96,629	1st/10
Cummings Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	482,500	75,005	407,495	0	0	0	0	482,500	1st/12
Cummings Recreation Center Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	1,613,700	100,000	1,513,700	0	0	0	0	1,613,700	1st/12
Dallas Arboretum North Garden Development	Dallas Arboretum	Culture, Arts and Recreation	Citywide	06 Bond Program	482,234	0	482,234	2,455,000	0	0	0	2,937,234	1st/12
Dallas Arboretum Site Development	Special Use Areas	Culture, Arts and Recreation	Citywide	03 Bond Program	1,507,387	1,269,091	238,296	0	0	0	0	1,507,387	Various
Dallas Zoo - African Savanna	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	2,205,579	2,033,196	172,383	0	0	0	0	2,205,579	2nd/10
Dallas Zoo - African Savanna	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	27,424,454	27,210,933	213,521	0	560,000	0	0	27,984,454	2nd/10
Dallas Zoo - African Savanna	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	Donation	2,175,000	2,175,000	0	0	0	0	0	2,175,000	2nd/10
Dallas Zoo - Bird and Reptile Building Renovations	Dallas Zoo	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	2,364,000	0	0	0	2,364,000	N/A
Dallas Zoo - Blue Building Roof and Insulation Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	100,000	0	0	0	100,000	4th/10
Dallas Zoo - EPA Capital Projects	Major Park Facilities	Culture, Arts and Recreation	Citywide	Reimb	904,400	901,605	2,795	0	0	0	0	904,400	4th/06
Dallas Zoo - Gorilla Holding Building Expansion (Design Only)	Dallas Zoo	Culture, Arts and Recreation	Citywide	06 Bond Program	52,400	52,400	0	0	0	0	0	52,400	N/A

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Dallas Zoo - Guest Relations Building Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	30,000	0	0	0	30,000	4th/11
Dallas Zoo - Infrastructure Improvements	Major Park Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	189,616	0	189,616	0	0	0	0	189,616	Various
Dallas Zoo - Infrastructure Improvements	Major Park Facilities	Culture, Arts and Recreation	Citywide	95 Bond Program	89,820	89,820	0	0	0	0	0	89,820	Various
Dallas Zoo - Infrastructure Improvements	Major Park Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	46,934	0	46,934	0	0	0	0	46,934	Various
Dallas Zoo - Storm Drainage Improvements	Special Use Areas	Culture, Arts and Recreation	Citywide	Certificates of Obligation	4,625,000	4,040,385	584,615	0	0	0	0	4,625,000	1st/10
Dallas Zoo - Support Services Complex	Dallas Zoo	Culture, Arts and Recreation	Citywide	06 Bond Program	1,686,320	0	1,686,320	0	0	0	0	1,686,320	TBD
Dallas Zoo - USDA Mandates	Major Park Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	203,185	203,185	0	0	0	0	0	203,185	On Hold
Dallas Zoo - USDA Mandates	Major Park Facilities	Culture, Arts and Recreation	Citywide	95 Bond Program	239,729	239,729	0	0	0	0	0	239,729	On Hold
Dallas Zoo - USDA Mandates	Major Park Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	101,569	101,569	0	0	0	0	0	101,569	On Hold
Dallas Zoo - Zebra and Woodlands Exhibits	Dallas Zoo	Culture, Arts and Recreation	Citywide	06 Bond Program	1,000,000	0	1,000,000	1,758,000	0	0	0	2,758,000	N/A
Danieldale Site Improvements	Community Parks	Culture, Arts and Recreation	08	98 Bond Program	32,441	4,135	28,306	0	0	0	0	32,441	4th/11
Danieldale Site Improvements	Community Parks	Culture, Arts and Recreation	08	03 Bond Program	441,737	42,600	399,137	0	0	0	0	441,737	4th/11
Dealey Montessori School Site Development	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	0	0	0	587,423	0	0	0	587,423	TBD

Project	Service	Key Focus Area	Council District	Funding Source	Budget	Spent or Committed	Remaining as of	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated	In Service
		Alca	District	oource	as of 05/31/10	05/31/10	05/31/10	Adopted	Lotinated	Lotinated		Cost	Date
Dickerson Street Development	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	Donation	426,644	3,028	423,616	0	0	0	0	426,644	TBD
Downtown Parks Development	Major Park Facilities	Culture, Arts and Recreation	Citywide	Donation	909,335	426,555	482,780	0	0	0	0	909,335	Various
Downtown Parks Site Development	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	6,363,667	6,328,362	35,305	0	0	0	0	6,363,667	Various
Downtown Parks Site Development	Citywide Parks	Culture, Arts and Recreation	Citywide	95 Bond Program	195,139	195,139	0	0	0	0	0	195,139	Various
Dreyfus Clubhouse Replacement Facility	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	8,563	8,563	1	0	0	0	0	8,563	N/A
Dreyfus Clubhouse Replacement Facility	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	98 Bond Program	41,500	41,500	0	0	0	0	0	41,500	N/A
East Dallas Veloway (North) Master Plan	Trail Development	Culture, Arts and Recreation	09	06 Bond Program	61,750	44,030	17,720	0	0	0	0	61,750	N/A
East Region Office - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	30,000	10,362	19,638	0	0	0	0	30,000	4th/09
Elm Fork Athletic Complex - Land Acquisition & Facility Design	Regional Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	2,856,905	2,422,762	434,143	0	0	0	0	2,856,905	N/A
Elm Fork Gun Range Entry Road	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	397,000	0	0	0	397,000	4th/12
Elm Fork Soccer Complex Land Acquisition	Park Land Acquisition	Culture, Arts and Recreation	12	06 Bond Program	1,395,000	1,056,209	338,791	0	0	0	0	1,395,000	N/A
Elm Fork Soccer Complex Phase I Construction	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	7,880,000	0	7,880,000	0	0	0	0	7,880,000	4th/11
Elm Fork Soccer Complex Site Development	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	3,152,000	0	3,152,000	0	0	0	0	3,152,000	4th/11

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Elm Fork Trail Design	Trail Development	Culture, Arts and Recreation	06	06 Bond Program	198,500	0	198,500	0	0	0	0	198,500	N/A
Elmwood Pkwy. Trail and Walkway	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	188,572	0	188,572	619,320	0	0	0	807,892	1st/12
Eloise Lundy Recreation Center - ADA Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	6,000	44,000	0	0	50,000	4th/12
Eloise Lundy Recreation Center - HVAC Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	500,000	0	0	0	500,000	4th/12
Eloise Lundy Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	0	384,000	0	0	384,000	4th/12
Emerald Lake Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	58,192	0	58,192	308,490	0	0	0	366,682	4th/10
Emerald Lake Site Improvements	Community Parks	Culture, Arts and Recreation	03	03 Bond Program	197,099	25,641	171,459	0	0	0	0	197,099	4th/10
Environmental Conservation	Environmental	Clean, Healthy Environment	Citywide	06 Bond Program	918,509	625,472	293,037	893,250	0	0	0	1,811,759	Various
Everglade Playground	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	76,737	12,447	64,290	0	0	0	0	76,737	4th/10
Everglade Pool Renovation	Aquatic Facilities	Culture, Arts and Recreation	07	06 Bond Program	178,525	0	178,525	0	0	0	0	178,525	1st/12
Exall Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	83,541	25,436	58,105	115,813	0	0	0	199,354	3rd/10
Exline Recreation Center - HVAC Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	196,500	2,046	194,455	0	0	0	0	196,500	2nd/10
Exline Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	476,352	0	476,352	0	0	0	0	476,352	4th/09

						Spent or	Remaining					Total	In
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Committed 05/31/10	as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Estimated Cost	Service Date
Exposition Plaza Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	224,055	0	224,055	0	0	0	0	224,055	3rd/10
Fair Oaks Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	13	06 Bond Program	73,943	0	73,943	45,073	261,427	0	0	380,443	2nd/12
Fair Park - Cotton Bowl Renovation	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	30,796,836	30,796,836	0	0	0	0	0	30,796,836	Various
Fair Park - Cotton Bowl Renovations	Major Park Facilities	Culture, Arts and Recreation	Citywide	State Fair of Texas	14,583,448	14,583,448	0	0	0	0	0	14,583,448	Various
Fair Park - Cotton Bowl Renovations	Major Park Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	5,155,825	5,150,075	5,750	0	0	0	0	5,155,825	Various
Fair Park - Esplanade Fountain Restoration	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	12,654,959	12,610,477	44,482	0	0	0	0	12,654,959	3rd/09
Fair Park - Livestock Building Renovation	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	3,377,000	0	3,377,000	0	5,110,000	0	0	8,487,000	4th/13
Fair Park - Parry Ave. Entrance Restoration	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	1,609,805	1,580,146	29,659	0	0	0	0	1,609,805	3rd/09
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	03 Bond Program	668,500	667,850	650	0	0	0	0	668,500	Various
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	98 Bond Program	532,861	531,750	1,111	0	0	0	0	532,861	Various
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	95 Bond Program	304,236	298,815	5,420	0	0	0	0	304,236	Various
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	5,059,811	5,010,288	49,523	0	0	0	0	5,059,811	3rd/09
Fair Park - Texas Discovery Gardens	Fair Park	Culture, Arts and Recreation	Citywide	Donation	358,892	309,369	49,523	0	0	0	0	358,892	3rd/09

						Spent or	Remaining					Total	In
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Committed 05/31/10	as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Estimated Cost	Service Date
Fair Park Acquarium Expansion	Fair Park	Culture, Arts and Recreation	Citywide	03 Bond Program	1,240,496	1,235,194	5,302	0	0	0	0	1,240,496	4th/10
Fair Park Acquarium Expansion	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	10,621,936	9,623,753	998,183	0	0	0	0	10,621,936	4th/10
Fair Park Colliseum Ceiling	Fair Park	Culture, Arts and Recreation	Citywide	06 Bond Program	41,374	20,674	20,700	0	0	0	0	41,374	4th/10
Fireside Erosion and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	178,173	22,300	155,873	0	0	0	0	178,173	2nd/11
Fireside Playground	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	169,398	19,636	149,762	0	0	0	0	169,398	2nd/11
Fireside Recreation Center - ADA Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	34,118	0	0	0	34,118	4th/11
Fireside Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	300,000	0	0	0	300,000	4th/11
Five Mile Creek Trail - Glendale to Arden Terrace	Trail Development	Culture, Arts and Recreation	05	06 Bond Program	99,580	97,404	2,176	412,880	0	0	0	512,460	2nd/12
Five Mile Creek Trail - Glendale to College	Trail Development	Culture, Arts and Recreation	08	06 Bond Program	417,116	262,286	154,830	619,320	0	0	0	1,036,436	2nd/12
Five Mile Creek Trail - Kiest to Kiest Valley	Trail Development	Culture, Arts and Recreation	Citywide	06 Bond Program	198,500	0	198,500	0	794,000	0	0	992,500	4th/12
Five Mile Greenbelt Playground	Playground Improvement	Culture, Arts and Recreation	03	06 Bond Program	170,592	0	170,592	0	0	0	0	170,592	N/A
Fox Hollow Playground	Playground Improvement	Culture, Arts and Recreation	03	06 Bond Program	43,616	26,390	17,226	136,474	0	0	0	180,090	4th/11
Fox Hollow Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	0	0	0	169,260	0	0	0	169,260	4th/12

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Committed 05/31/10	as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Estimated Cost	Service Date
Frankford Playground	Playground Improvement	Culture, Arts and Recreation	12	06 Bond Program	0	0	0	0	170,592	0	0	170,592	N/A
Freedman's Memorial Cemetery Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	127,019	0	127,019	0	0	0	0	127,019	4th/11
Fretz Park Recreation Center - Reconstruct Parking Lot	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	69,830	0	69,830	289,532	0	0	0	359,362	4th/11
Fretz Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	147,172	12,640	134,532	201,748	0	0	0	348,920	3rd/12
Fretz Recreation Center - Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	186,500	59,440	127,060	788,000	0	0	0	974,500	3rd/12
Friendship Playground	Playground Improvement	Culture, Arts and Recreation	10	06 Bond Program	32,924	0	32,924	0	136,474	0	0	169,398	1st/12
Fruitdale Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	32,924	15,698	17,226	136,474	0	0	0	169,398	4th/11
Fruitdale Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	05	06 Bond Program	0	0	0	300,000	0	0	0	300,000	4th/11
Gannon Park - Trail Connection to Ruthmeade	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	0	0	0	67,725	0	0	0	67,725	4th/11
Garrett Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	129,058	659,031	0	0	788,089	4th/12
Glencoe Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	52,149	44,070	8,079	0	216,278	0	0	268,427	3rd/11
Glencoe Playground	Playground Improvement	Culture, Arts and Recreation	14	06 Bond Program	32,733	26,368	6,365	0	136,474	0	0	169,207	3rd/11
Glencoe Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	5,377	5,377	0	21,508	0	0	0	26,885	2nd/10

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Glendale Playground	Playground Improvement	Culture, Arts and Recreation	04	06 Bond Program	169,398	17,533	151,865	0	0	0	0	169,398	2nd/11
Glendale Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	169,398	17,533	151,865	0	0	0	0	169,398	2nd/11
Glendale Pool	Aquatic Facilities	Culture, Arts and Recreation	04	06 Bond Program	0	0	0	185,000	0	0	0	185,000	1st/12
Grant Matching Funds	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	1,118,426	733,886	384,540	0	0	0	0	1,118,426	N/A
Grauwyler Site Improvements	Community Parks	Culture, Arts and Recreation	02	03 Bond Program	559,542	524,332	35,210	0	0	0	0	559,542	3rd/10
Grauwyler Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	95,950	0	95,950	185,000	0	0	0	280,950	3rd/11
Griggs Site Development	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	0	0	0	295,500	0	0	0	295,500	1st/12
Grover Keeton Golf Course Club House - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	34,387	0	34,387	0	0	0	0	34,387	3rd/11
Hamilton Open-air Gym/Parking/Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	171,974	27,465	144,509	713,000	0	0	0	884,974	2nd/12
Harry Stone Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	57,900	0	57,900	0	240,000	0	0	297,900	4th/12
Harry Stone Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	190,000	0	190,000	0	788,000	0	0	978,000	4th/12
Harry Stone Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	60,580	0	60,580	0	551,109	0	0	611,689	4th/12
Hattie R. Moore Site Improvements	Community Parks	Culture, Arts and Recreation	06	03 Bond Program	373,091	373,091	0	0	0	0	0	373,091	2nd/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hillcrest Loop Trail	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	76,000	0	76,000	593,331	0	0	0	669,331	3rd/11
Holcomb Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	169,398	18,703	150,695	0	0	0	0	169,398	2nd/11
Hulcy Drainage Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	58,192	0	58,192	241,277	0	0	0	299,469	4th/11
Indian Ridge Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	32,924	0	32,924	136,474	0	0	0	169,398	TBD
J. J. Lemon Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	19,742	12,275	7,467	81,876	0	0	0	101,618	4th/11
J. P. Hawn Playground	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	169,398	18,103	151,295	0	0	0	0	169,398	2nd/11
J. W. Ray Pavillion Lighting	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	14,775	0	14,775	0	0	0	0	14,775	1st/10
Janie C. Turner Recreation Center - Expansion	Neighborhood Park Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	555,382	555,382	0	0	0	0	0	555,382	4th/05
Janie C. Turner Recreation Center - Expansion	Neighborhood Park Facilities	Culture, Arts and Recreation	Citywide	95 Bond Program	3,094	3,094	0	0	0	0	0	3,094	4th/05
Janie C. Turner Recreation Center - Expansion	Neighborhood Park Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	61,989	35,908	26,081	0	0	0	0	61,989	4th/05
Janie C. Turner Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	Capital Construction	210,000	23,275	186,725	0	0	0	0	210,000	4th/12
Janie C. Turner Recreation Center - Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	185,000	0	0	0	185,000	4th/12
Janie C. Turner Recreation Center - Structural Remediation	Structural	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	100,000	0	0	100,000	4th/12

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
					05/31/10	03/31/10	00/01/10					0031	Date
Jaycee Zaragoza Athletic Field	Recreation Facilities and Site Development	Culture, Arts and Recreation	06	06 Bond Program	740,781	740,781	0	0	400,000	0	0	1,140,781	3rd/09
Jaycee Zaragoza Recreation Center Expansion	Recreation Facilities and Site Development	Culture, Arts and Recreation	06	06 Bond Program	1,782,858	92,209	1,690,649	0	0	0	0	1,782,858	4th/11
Jaycee Zaragoza Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	06	06 Bond Program	38,880	8,000	30,880	0	0	0	0	38,880	4th/11
Jaycee Zaragoza Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	06	06 Bond Program	316,567	65,610	250,957	0	0	0	0	316,567	4th/11
Joey Georgusis Park - Land Acquisition	Regional Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	1,939,544	1,320,159	619,385	0	0	0	0	1,939,544	N/A
John C. Phelps Playground	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	14,029	12,665	1,364	150,592	0	0	0	164,621	4th/11
John C. Phelps Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	200,000	0	0	0	200,000	4th/11
Juanita Craft Recreation Center Improvements	Public Private Partnership	Economic Vibrancy	Citywide	06 Bond Program	3,625,000	3,561,850	63,150	0	0	0	0	3,625,000	3rd/10
K. B. Polk Land Acquisition and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	3,500	3,500	0	0	488,155	0	0	491,655	3rd/12
Katie Jackson Off-Leash Development and Parking	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	03 Bond Program	32,961	32,961	0	0	0	0	0	32,961	3rd/11
Katie Jackson Off-Leash Development and Parking	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	461,886	196,004	265,882	0	0	0	0	461,886	3rd/11
Katie Jackson Playground Expansion	Playground Improvement	Culture, Arts and Recreation	12	06 Bond Program	19,448	0	19,448	0	80,656	0	0	100,104	2nd/12
Katy Trail - ADA, Ramp and Staircase Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	88,780	2,873	85,907	368,000	0	0	0	456,780	1st/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Katy Trail - McKinney and McCommas	Trail Development	Culture, Arts and Recreation	14	06 Bond Program	19,150	0	19,150	0	0	0	0	19,150	TBD
Katy Trail Matching Funds	Trail Development	Culture, Arts and Recreation	14	06 Bond Program	239,375	181,623	57,752	0	0	0	0	239,375	2nd/11
Keeton Golf Course - Drainage Improvements	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	191,500	24,974	166,526	794,000	0	0	0	985,500	Various
Kensington Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	08	03 Bond Program	148,466	148,465	1	0	0	0	0	148,466	1st/09
Kidd Springs Pool Renovation	Aquatic Facilities	Culture, Arts and Recreation	01	06 Bond Program	33,775	0	33,775	0	0	0	0	33,775	1st/12
Kidd Springs Recreation Center - Expansion and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	234,126	154,126	80,000	1,995,064	0	0	0	2,229,190	2nd/12
Kidd Springs Recreation Center - Expansion and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	80,000	0	80,000	0	0	0	0	80,000	2nd/12
Kidd Springs Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	01	06 Bond Program	59,140	45,794	13,346	240,000	0	0	0	299,140	2nd/12
Kidd Springs Site Improvements	Community Parks	Culture, Arts and Recreation	01	03 Bond Program	531,384	531,384	0	0	0	0	0	531,384	Various
Kidd Springs Walkways	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	0	0	0	121,905	0	0	0	121,905	1st/12
Kiest Master Plan and Implementation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	580,500	295,500	285,000	0	0	0	0	580,500	4th/13
Kiest Playground	Playground Improvement	Culture, Arts and Recreation	03	06 Bond Program	33,554	0	33,554	221,323	0	0	0	254,877	4th/12
Kiest Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	03	06 Bond Program	0	0	0	0	280,000	0	0	280,000	4th/12

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
					05/31/10								
Kiest Trail - Pergola and Fountain	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	394,000	0	394,000	0	1,576,000	0	0	1,970,000	2nd/13
Kingsbridge Pavillion, Lighting and Fountain	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	0	0	0	0	263,980	0	0	263,980	3rd/12
Kingsbridge Playground	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	0	0	0	0	134,427	0	0	134,427	3rd/12
Kleberg Rylie Recreation Center	Citywide Parks	Culture, Arts and Recreation	08	03 Bond Program	785,365	785,365	0	0	0	0	0	785,365	Various
Kleberg Rylie Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	349,885	116,066	233,819	0	0	0	0	349,885	4th/11
Kleberg Rylie Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	730,708	355,156	375,552	0	0	0	0	730,708	1st/11
Kleberg Rylie Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	218,870	100,000	118,870	0	0	0	0	218,870	1st/11
L. B. Houston Golf Course - Club House HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	0	70,000	0	0	70,000	4th/12
Lake Cliff Basesball Field Replacement	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	305,181	0	305,181	0	0	0	0	305,181	1st/11
Lake Cliff Site Improvements	Community Parks	Culture, Arts and Recreation	01	03 Bond Program	967,215	967,215	0	0	0	0	0	967,215	Various
Lake Highlands North Footbridge and Trail	Recreation Facilities and Site Development	Culture, Arts and Recreation	10	06 Bond Program	0	0	0	0	313,633	0	0	313,633	N/A
Lake Highlands North Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	766,000	77,535	688,465	0	0	0	0	766,000	2nd/11
Lake Highlands North Site Improvements	Community Parks	Culture, Arts and Recreation	10	03 Bond Program	1,380,571	1,377,252	3,319	0	0	0	0	1,380,571	Various

						Spent or	Remaining			-	-	Total	In
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Committed 05/31/10	as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Estimated Cost	Service Date
Lake Highlands North Site Improvements	Community Parks	Culture, Arts and Recreation	10	Donation	381,000	381,000	0	0	0	0	0	381,000	Various
Lake Highlands Playground	Playground Improvement	Culture, Arts and Recreation	09	06 Bond Program	32,924	0	32,924	136,474	0	0	0	169,398	4th/11
Lake Highlands Trail (Ferndale to Lake Highlands High School)	Trail Development	Culture, Arts and Recreation	10	06 Bond Program	0	0	0	0	694,750	0	0	694,750	4th/11
Lakeland Hills - Pavillions, Walkways and Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	193,086	58,865	134,221	312,686	106,365	0	0	612,137	2nd/12
Lakewood Creek Bank Stabilization	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	03 Bond Program	217,557	217,557	0	0	0	0	0	217,557	4th/10
Lakewood Creek Bank Stabilization	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	801,632	414,423	387,209	0	0	0	0	801,632	4th/10
Lakewood Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	09	03 Bond Program	428,923	390,585	38,338	0	0	0	0	428,923	2nd/11
Lakewood Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	09	Donation	30,093	30,093	0	0	0	0	0	30,093	2nd/11
Land Acquisition	Park Land Acquisition	Culture, Arts and Recreation	Citywide	Donation	2,691,787	2,207,277	484,510	0	0	0	0	2,691,787	Various
Land Acquisition - Ferguson Rd.	Citywide Parks	Culture, Arts and Recreation	07	03 Bond Program	702,400	615,587	86,813	0	0	0	0	702,400	N/A
Land Acquisition - Recreation Center	Park Land Acquisition	Culture, Arts and Recreation	06	06 Bond Program	0	0	0	250,000	0	0	0	250,000	N/A
Land Acquisition - White Rock Creek Greenbelt	Community Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	495,227	0	495,227	0	0	0	0	495,227	N/A
Land Acquisition and Planning	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	1,240,926	1,240,926	0	0	0	0	0	1,240,926	N/A

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Land Acquisition and Planning	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	1,091,562	682,272	409,290	0	0	0	0	1,091,562	N/A
Lawnview Playground	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	164,621	26,400	138,221	0	0	0	0	164,621	4th/11
Lochwood Playground	Playground Improvement	Culture, Arts and Recreation	09	06 Bond Program	163,929	15,870	148,059	0	0	0	0	163,929	2nd/11
Main St. Garden	Downtown Parks	Culture, Arts and Recreation	Citywide	06 Bond Program	7,352,086	7,284,257	67,829	0	0	0	0	7,352,086	4th/09
Maintenance Facility Infrastructure Improvements	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	152,045	74,107	77,938	0	0	0	0	152,045	Various
Marcus Recreation Center - Chiller/Boiler Replacement	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	80,000	11,440	68,560	0	0	0	0	80,000	1st/11
Marcus Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	0	0	0	0	253,259	0	0	253,259	4th/11
Marcus Recreation Center - Structural Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	294,750	0	294,750	0	0	0	0	294,750	4th/11
Martin Luther King Recreation Center - Gym and Senior Citizen Center Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	Capital Construction	438,305	438,304	0	0	0	0	0	438,305	1st/09
Martin Luther King Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	589,500	394,246	195,254	0	0	0	0	589,500	1st/11
Martin Luther King Recreation Center - Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	Capital Construction	167,500	165,500	2,000	0	0	0	0	167,500	1st/09
Martin Weiss - Parking, ADA and Walkway Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	45,896	0	45,896	0	0	0	0	45,896	1st/12
Martin Weiss Pool Renovation	Aquatic Facilities	Culture, Arts and Recreation	01	06 Bond Program	178,525	0	178,525	0	0	0	0	178,525	1st/12

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Martin Weiss Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	01	06 Bond Program	0	0	0	150,000	150,000	0	0	300,000	1st/12
Martin Weiss Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	01	06 Bond Program	0	0	0	0	253,000	0	0	253,000	4th/10
McCree Pool Renovation	Aquatic Facilities	Culture, Arts and Recreation	10	06 Bond Program	62,725	0	62,725	0	0	0	0	62,725	1st/12
Meadowstone Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	247,654	247,654	0	0	83,175	0	0	330,829	N/A
Mildred Dunn Recreation Center - Fresh Air Intake Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	98,250	0	98,250	0	0	0	0	98,250	4th/10
Mildred Dunn Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	07	06 Bond Program	98,250	0	98,250	0	0	0	0	98,250	4th/10
Moore Playground	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	19,300	11,895	7,405	150,592	0	0	0	169,892	4th/11
Moss Pavillion	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	57,000	27,705	29,295	0	211,248	0	0	268,248	3rd/12
Nash Davis Improvements	Community Parks	Culture, Arts and Recreation	03	03 Bond Program	240,210	203,544	36,667	0	0	0	0	240,210	Various
Nash Davis Improvements	Community Parks	Culture, Arts and Recreation	03	03 Bond Program	161,702	159,874	1,828	0	0	0	0	161,702	Various
Nash Davis Recreation Center Replace and Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	4,656,400	4,606,049	50,351	0	0	0	0	4,656,400	2nd/10
Neighborhood Partnership Matching Funds	Public Private Partnership	Economic Vibrancy	Citywide	06 Bond Program	423,394	0	423,394	300,000	246,250	0	0	969,644	N/A
Netherland Master Plan	Neighborhood Park Facilities	Culture, Arts and Recreation	13	03 Bond Program	23,750	0	23,750	0	0	0	0	23,750	N/A

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Northaven Site Improvements	Community Parks	Culture, Arts and Recreation	13	03 Bond Program	295,780	295,780	0	0	0	0	0	295,780	Various
Northaven Trail (75 to Hillcrest)	Trail Development	Culture, Arts and Recreation	11	06 Bond Program	248,950	0	248,950	1,032,200	0	0	0	1,281,150	3rd/12
Oak Cliff Founders Trail	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	354,275	31,221	323,054	0	0	0	0	354,275	2nd/11
Old Trinity Trail Development	Linear/Linkage Areas	Culture, Arts and Recreation	06	03 Bond Program	529,375	529,375	0	0	0	0	0	529,375	4th/11
Old Trinity Trail Development	Linear/Linkage Areas	Culture, Arts and Recreation	Citywide	03 Bond Program	433,125	264,447	168,678	0	0	0	0	433,125	4th/11
Opportunity Playground - Additional Equipment	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	135,394	102,689	32,705	0	0	0	0	135,394	3rd/10
Opportunity Site Improvements	Community Parks	Culture, Arts and Recreation	07	Donation	2,500	2,500	0	0	0	0	0	2,500	3rd/07
Opportunity Site Improvements	Community Parks	Culture, Arts and Recreation	07	03 Bond Program	963,773	901,407	62,366	0	0	0	0	963,773	3rd/07
Pacific Plaza Land Acquisition	Downtown Parks	Culture, Arts and Recreation	Citywide	06 Bond Program	8,637,499	8,633,998	3,501	0	0	0	0	8,637,499	N/A
Park in the Woods Parking Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	43,000	25,967	17,033	148,500	0	0	0	191,500	3rd/11
Park in the Woods Recreation Center - Window Shade System	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	36,604	34,016	2,588	0	0	0	0	36,604	1st/10
Park in the Woods Security Lighting	Recreation Facilities and Site Development	Culture, Arts and Recreation	03	06 Bond Program	0	0	0	98,500	0	0	0	98,500	4th/10
Park Service Center Replacement	Administrative and Internal Service Facilities	E <sup>3</sup> Government	Citywide	06 Bond Program	263,263	0	263,263	1,344,350	4,861,150	0	0	6,468,763	Various

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Park Signage	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	427,500	0	427,500	0	443,250	0	0	870,750	Various
Peavy Rd Van Dyke Playground	Playground Improvement	Culture, Arts and Recreation	09	03 Bond Program	7,925	4,359	3,566	0	0	0	0	7,925	1/10
Peavy Rd Van Dyke Playground	Playground Improvement	Culture, Arts and Recreation	09	06 Bond Program	178,517	174,951	3,566	0	0	0	0	178,517	1/10
Pemberton Hill Playground Expansion	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	113,237	14,360	98,877	0	0	0	0	113,237	3rd/10
Pike Master Plan and Schematic	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	207,750	0	0	0	207,750	N/A
Pike Plaza Restoration	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	76,600	0	76,600	317,600	0	0	0	394,200	4th/12
Pike Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	314,400	0	314,400	0	0	0	0	314,400	4th/10
Pike Site Improvements	Community Parks	Culture, Arts and Recreation	02	03 Bond Program	170,990	170,990	0	0	0	0	0	170,990	3rd/09
Pinnacle Athletic Complex	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	400,000	3,540,000	0	0	3,940,000	2nd/13
Pleasant Oaks Recreation Center Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	05	06 Bond Program	313,500	147,502	165,998	0	1,300,200	0	0	1,613,700	2nd/12
Preston Green Pavilion	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	57,000	29,356	27,644	0	211,248	0	0	268,248	TBD
Preston Hollow Playground Expansion	Playground Improvement	Culture, Arts and Recreation	13	06 Bond Program	133,582	133,582	0	0	0	0	0	133,582	4th/09
Preston Ridge Trail Amentities	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	0	0	0	0	394,000	0	0	394,000	3rd/12

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Preston Ridge Trail Site Improvements	Linear/Linkage Areas	Culture, Arts and Recreation	Citywide	03 Bond Program	971,558	923,842	47,716	0	0	0	0	971,558	1st/09
Public Art Administration - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	63,768	63,768	0	0	0	0	0	63,768	N/A
Public Art Administration - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	657,658	174,714	482,944	250,000	914,265	0	0	1,821,923	N/A
Public Art Administration - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	81,593	81,593	0	0	0	0	0	81,593	N/A
Public Art Administration - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	70,409	70,231	178	0	0	0	0	70,409	N/A
Public Art Projects - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	487,918	487,917	1	0	0	0	0	487,918	Various
Public Art Projects - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	382,126	382,126	0	0	0	0	0	382,126	Various
Public Art Projects - Park and Recreation	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	282,002	260,875	21,127	0	0	0	0	282,002	Various
Randall Complex - Enhancements and Furnishing	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	1,683,737	1,493,085	190,652	0	0	0	0	1,683,737	4th/10
Randall Complex - Enhancements and Furnishing	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	Donation	1,040,000	990,666	49,334	0	0	0	0	1,040,000	4th/10
Randall Playground	Playground Improvement	Culture, Arts and Recreation	14	06 Bond Program	6,314	0	6,314	0	0	0	0	6,314	4th/10
Recreation Center and Park Development	Neighborhood Park Facilities	Culture, Arts and Recreation	Citywide	03 Bond Program	113,235	0	113,235	0	0	0	0	113,235	Various
Recreation Center and Park Development	Neighborhood Park Facilities	Culture, Arts and Recreation	Citywide	98 Bond Program	810,681	320,165	490,516	0	0	0	0	810,681	Various

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Reunion Gateway Land Acquisition	Park Land Acquisition	Culture, Arts and Recreation	Citywide	06 Bond Program	13,225	12,391	834	0	0	0	0	13,225	N/A
Reverchon Master Plan Implementation	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	570,000	0	570,000	0	0	0	0	570,000	3rd/10
Reverchon Park - Site Improvements	Site Development	Culture, Arts and Recreation	02	98 Bond Program	149,916	149,916	0	0	0	0	0	149,916	Various
Reverchon Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	484,382	13,202	471,180	0	0	0	0	484,382	3rd/10
Reverchon Site Improvements	Community Parks	Culture, Arts and Recreation	02	03 Bond Program	2,818,746	699,957	2,118,789	0	0	0	0	2,818,746	Various
Ricketts Branch Playground Replacement	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	32,924	17,298	15,626	0	136,474	0	0	169,398	4th/11
Ridgewood-Belcher Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	09	06 Bond Program	953,607	86,265	867,342	0	0	0	0	953,607	3rd/11
Robert E. Lee Croquet Courts Restoration	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	51,517	0	51,517	300,000	0	0	0	351,517	4th/11
Rochester Park (West) Furnishings	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	0	69,566	0	0	69,566	TBD
Rose Haggar Site Improvements	Neighborhood Park Facilities	Culture, Arts and Recreation	12	03 Bond Program	161,012	161,011	1	0	0	0	0	161,012	4th/09
Rose Haggar Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	444,000	444,000	0	0	0	0	0	444,000	3rd/09
Royal Pavillion and Paving	Recreation Facilities and Site Development	Culture, Arts and Recreation	13	06 Bond Program	690,504	82,837	607,667	0	0	0	0	690,504	3rd/11
Runyon Creek Greenbelt Trail Design	Trail Development	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	0	198,500	0	0	198,500	N/A

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Samuell Garland Soccer Toilet Building - New	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	212,714	71,906	140,809	0	0	0	0	212,714	TBD
Samuell Grand Playground	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	169,398	19,566	149,832	0	0	0	0	169,398	2nd/11
Samuell Grand Pool Renovation	Aquatic Facilities	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	195,000	0	0	0	195,000	4th/11
Samuell Grand Recreation Center - Expansion and Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	02	06 Bond Program	285,000	198,448	86,552	0	1,477,500	0	0	1,762,500	2nd/12
Samuell Grand Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	300,000	300,000	0	0	600,000	4th/11
Samuell Grand Recreation Center - Tennis Pro-Shop Replacement	Major Park Facilities	Culture, Arts and Recreation	02	06 Bond Program	978,000	16,495	961,505	0	0	0	0	978,000	4th/11
Sand Springs Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	32,924	0	32,924	136,474	0	0	0	169,398	4th/11
Sargent Concession and Restroom	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	0	0	0	0	492,500	0	0	492,500	TBD
Scotland Playground Replacement	Playground Improvement	Culture, Arts and Recreation	04	06 Bond Program	164,621	16,990	147,631	0	0	0	0	164,621	2nd/11
Seaton - New Playground	Playground Improvement	Culture, Arts and Recreation	05	06 Bond Program	32,412	17,101	15,311	134,427	0	0	0	166,839	4th/11
Security Cameras - Recreation Centers	Code Compliance, Safety and Security - Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	285,000	0	285,000	0	295,500	0	0	580,500	Various
Security Lights	Code Compliance, Safety and Security - Park Facilities	Culture, Arts and Recreation	04	06 Bond Program	582,242	347,371	234,871	0	788,000	0	0	1,370,242	Various
Service Center Replacements	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	1,720,051	199,702	1,520,349	0	0	0	0	1,720,051	Various

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Singing Hills Recreation Center - Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	215,800	14,400	201,400	0	835,275	0	0	1,051,075	TBD
Singing Hills Recreation Center - Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	14,400	14,400	0	0	0	0	0	14,400	TBD
Singing Hills Recreation Center -HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	57,900	0	57,900	120,000	120,000	0	0	297,900	TBD
South Central and Joppa Gateway	Recreation Facilities and Site Development	Culture, Arts and Recreation	04	06 Bond Program	114,000	0	114,000	472,800	0	0	0	586,800	3rd/12
South Central and Joppa Gateway	Recreation Facilities and Site Development	Culture, Arts and Recreation	04	06 Bond Program	570,000	0	570,000	0	0	0	0	570,000	3rd/12
St. Augustine Site Improvements	Community Parks	Culture, Arts and Recreation	05	03 Bond Program	418,864	418,864	0	0	0	0	0	418,864	4th/08
Stevens - Golf Course	Citywide Parks	Culture, Arts and Recreation	03	03 Bond Program	147,574	147,574	0	0	0	0	0	147,574	1st/12
Stevens - Golf Course	Citywide Parks	Culture, Arts and Recreation	03	06 Bond Program	606,030	223,270	382,760	0	0	0	0	606,030	1st/12
Stevens Golf Course - Erosion Control	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	198,501	31,495	167,006	1,588,000	0	0	0	1,786,501	1st/12
Stevens Golf Course - Irrigation Improvements	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	992,500	0	0	0	992,500	4th/12
Stevens Site Improvements	Community Parks	Culture, Arts and Recreation	03, 06	03 Bond Program	876,740	185,192	691,548	0	0	0	0	876,740	3rd/11
Stormwater Quality Site Improvements	Citywide Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	591,220	0	591,220	0	0	0	0	591,220	Various
Sugarberry Playground Replacement	Playground Improvement	Culture, Arts and Recreation	03	06 Bond Program	32,924	0	32,924	0	136,474	0	0	169,398	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Swiss Ave Medians Site Improvements	Special Use Areas	Culture, Arts and Recreation	14	03 Bond Program	44,232	41,055	3,177	0	0	0	0	44,232	Various
Swiss Ave Medians Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	95,000	0	95,000	0	0	0	0	95,000	3rd/11
T&P Depot (Elm/Lamar) Park Match	Special Use Areas	Culture, Arts and Recreation	14	03 Bond Program	46,750	0	46,750	0	0	0	0	46,750	N/A
Tenison Glen Golf Course - Bridge/Erosion Control	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	2,481,250	24,980	2,456,270	0	0	0	0	2,481,250	2nd/13
Texas Horse Park Land Acquisition and Development	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	10,942,847	2,000,000	8,942,847	0	0	0	0	10,942,847	TBD
Tietze - Trail, Walkways and Furnishings	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	54,883	36,213	18,671	292,815	0	0	0	347,698	1st/12
Tietze Pool Renovation	Aquatic Facilities	Culture, Arts and Recreation	14	06 Bond Program	149,575	0	149,575	0	0	0	0	149,575	1st/12
Timberglen Site Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	12	06 Bond Program	0	0	0	1,331,413	0	0	0	1,331,413	2nd/13
Timberglen Trail (Timberglen to Barry Barker)	Trail Development	Culture, Arts and Recreation	12	06 Bond Program	0	0	0	148,875	0	0	0	148,875	2nd/12
Tommie Allen Fencing and Footbridge	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	195,296	58,295	137,001	309,676	0	0	0	504,972	3rd/11
Tommie Allen Pool Renovation	Aquatic Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	225,000	0	0	0	225,000	4th/12
Tommie Allen Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	200,000	100,000	0	0	300,000	4th/11
Tommie Allen Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	08	06 Bond Program	0	0	0	255,000	0	0	0	255,000	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Tommie Allen Security Lights	Recreation Facilities and Site Development	Culture, Arts and Recreation	08	06 Bond Program	71,250	0	71,250	0	0	0	0	71,250	1st/10
Trail Development	Hike and Bike Trails	Culture, Arts and Recreation	Citywide	03 Bond Program	307,661	0	307,661	0	0	0	0	307,661	Various
Trail Development	Hike and Bike Trails	Culture, Arts and Recreation	Citywide	06 Bond Program	312,157	0	312,157	0	0	0	0	312,157	Various
Trail Development	Hike and Bike Trails	Culture, Arts and Recreation	Citywide	Donation	111,559	14,600	96,959	0	0	0	0	111,559	Various
Trinity Park Development	Major Park Facilities	Culture, Arts and Recreation	Citywide	85 Bond Program	812,650	403,447	409,203	0	0	0	0	812,650	Various
Trinity River Standing Wave	Major Park Facilities	Culture, Arts and Recreation	Citywide	Donation	780,000	780,000	0	0	0	0	0	780,000	1st/11
Trinity Standing Wave	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	3,606,000	3,214,557	391,443	0	0	0	0	3,606,000	1st/11
Trinity Strand	Trail Development	Culture, Arts and Recreation	02	06 Bond Program	1,453,750	574,637	879,113	0	0	0	0	1,453,750	4th/11
Turner Plaza - Roof Replacement	Major Maintenance - City Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	105,000	0	105,000	0	0	0	0	105,000	4th/10
Turtle Creek Pkwy. Erosion and Reforestation	Recreation Facilities and Site Development	Culture, Arts and Recreation	14	06 Bond Program	967,096	151,944	815,152	0	0	0	0	967,096	2nd/11
Turtle Creek Pkwy. Site Improvements	Linear/Linkage Areas	Culture, Arts and Recreation	14	Donation	247,222	203,639	43,583	0	0	0	0	247,222	Various
Turtle Creek Trail Site Improvements	Trail Development	Culture, Arts and Recreation	14	06 Bond Program	287,250	0	287,250	0	0	0	0	287,250	4th/11
Umphress Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	04	06 Bond Program	39,300	23,374	15,926	0	0	0	0	39,300	4th/10

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Umphress Site Improvements	Community Parks	Culture, Arts and Recreation	04	03 Bond Program	473,616	51,153	422,463	0	0	0	0	473,616	4th/11
Valley View Bridge and Trail Reconstruction	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	823,067	664,911	158,156	0	0	0	0	823,067	4th/09
Valley View Parking	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	191,500	0	191,500	0	0	0	0	191,500	4th/11
Valley View West Trail and Trailhead	Recreation Facilities and Site Development	Culture, Arts and Recreation	11	06 Bond Program	333,880	0	333,880	0	0	0	0	333,880	3rd/11
Veloway	Trail Development	Culture, Arts and Recreation	02	06 Bond Program	1,057,734	691,604	366,130	0	0	0	0	1,057,734	1st/10
Veloway	Trail Development	Culture, Arts and Recreation	07	06 Bond Program	1,057,734	83,705	974,029	0	0	0	0	1,057,734	1st/10
Wagging Tail Dog Park	Community Parks	Culture, Arts and Recreation	11	03 Bond Program	78,868	78,112	756	0	0	0	0	78,868	4th/09
Walford Playground Replacement	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	164,621	17,893	146,728	0	0	0	0	164,621	2nd/11
Walnut Hill Pool Renovations	Aquatic Facilities	Culture, Arts and Recreation	13	06 Bond Program	188,175	0	188,175	0	0	0	0	188,175	1st/12
Walnut Hill Recreation Center - Gym HVAC and Electrical Sub Panels	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	Capital Construction	26,500	20,768	5,732	0	0	0	0	26,500	4th/08
Walnut Hill Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	57,900	0	57,900	120,000	120,000	0	0	297,900	4th/12
Walnut Hill Recreation Center - Interior Renovations	Recreation Facilities and Site Development	Culture, Arts and Recreation	13	06 Bond Program	353,296	0	353,296	1,416,729	0	0	0	1,770,025	2nd/13
Walnut Hill Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	Citywide	Capital Construction	37,230	26,310	10,920	0	0	0	0	37,230	2nd/07

		PAR	K AN	ID RE	CREATI	ON CAP	ITAL IM	PROVE	MENT	S			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Walnut Hill Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	13	06 Bond Program	50,703	0	50,703	0	210,168	0	0	260,871	4th/12
Webb Chapel Pavilion	Recreation Facilities and Site Development	Culture, Arts and Recreation	13	06 Bond Program	383,125	70,975	312,150	0	0	0	0	383,125	3rd/11
Weischsel Loop Trail (Design Only)	Playground Improvement	Culture, Arts and Recreation	02	06 Bond Program	18,385	0	18,385	0	136,474	0	0	154,859	2nd/12
West Dallas Gateway	Major Park Facilities	Culture, Arts and Recreation	Citywide	06 Bond Program	342,000	0	342,000	0	1,418,400	0	0	1,760,400	2nd/12
Westhaven Creek Bank Stabilization	Environmental	Clean, Healthy Environment	01	06 Bond Program	503,755	503,755	0	0	0	0	0	503,755	3rd/10
Westhaven Creek Footbridge	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	179,603	41,284	138,319	0	0	0	0	179,603	3rd/10
Westmoreland Pavilion	Recreation Facilities and Site Development	Culture, Arts and Recreation	01	06 Bond Program	57,000	28,475	28,525	211,248	0	0	0	268,248	1st/12
Wheatley Pavilion	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	120,592	102,733	17,859	0	0	0	0	120,592	3rd/10
White Rock Creek Trail	Trail Development	Culture, Arts and Recreation	Citywide	06 Bond Program	181,420	174,390	7,030	752,000	0	0	0	933,420	3rd/11
White Rock Hills Recreation Center - New Construction	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	142,500	0	142,500	0	4,777,250	0	0	4,919,750	TBD
White Rock Lake East Lawther Trail Replacement	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	84,737	24,820	59,917	1,288,000	0	0	0	1,372,737	4th/12
White Rock Lake Mockingbird Point Improvements	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	383,000	30,710	352,290	588,000	0	0	0	971,000	4th/12
White Rock Lake Park (Nautical Area) Playground Replacement (Big Thicket No. 2)	Playground Improvement	Culture, Arts and Recreation	Citywide	06 Bond Program	0	0	0	136,474	0	0	0	136,474	TBD

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
White Rock Lake Security Lights	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	95,000	64,205	30,795	0	394,000	0	0	489,000	TBD
White Rock Spillway	Metropolitan Parks	Culture, Arts and Recreation	Citywide	03 Bond Program	1,096,820	1,096,820	0	0	0	0	0	1,096,820	3rd/10
White Rock Trail Extension	Trail Development	Culture, Arts and Recreation	11	06 Bond Program	0	0	0	148,875	0	0	0	148,875	4th/11
Willie B Johnson Recreation Center - HVAC Improvements	Major Maintenance - Park Facilities	Culture, Arts and Recreation	10	06 Bond Program	15,440	0	15,440	64,000	0	0	0	79,440	2nd/12
Willie B Johnson Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	03 Bond Program	5,000	0	5,000	0	0	0	0	5,000	2nd/12
Willie B Johnson Recreation Center - Interior Renovation	Recreation Facilities and Site Development	Culture, Arts and Recreation	Citywide	06 Bond Program	129,543	102,165	27,378	516,386	0	0	0	645,929	2nd/12
Willie B Johnson Recreation Center - Roof Replacement	Major Maintenance - Park Facilities	Culture, Arts and Recreation	10	06 Bond Program	50,176	0	50,176	0	207,438	0	0	257,614	2nd/12
Willie Mae Butler Sprayground	Recreation Facilities and Site Development	Culture, Arts and Recreation	07	06 Bond Program	127,763	0	127,763	0	529,879	0	0	657,642	TBD
Willoughby Playground Replacement	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	32,924	0	32,924	0	136,474	0	0	169,398	2nd/12
Wonderview Playground Replacement	Playground Improvement	Culture, Arts and Recreation	07	06 Bond Program	19,300	12,145	7,155	150,592	0	0	0	169,892	4th/11
Woodall Rodgers Deck Plaza Development	Downtown Parks	Culture, Arts and Recreation	Citywide	06 Bond Program	15,769,002	13,453,988	2,315,014	0	0	0	0	15,769,002	3rd/12
Woodall Rodgers Deck Plaza Development	Downtown Parks	Culture, Arts and Recreation	Citywide	Donation	300,590	270,038	30,552	0	0	0	0	300,590	3rd/12
Woodland Springs Expand Playground and Equipment	Playground Improvement	Culture, Arts and Recreation	08	06 Bond Program	114,562	14,350	100,213	0	0	0	0	114,562	2nd/11

		PAR	K AN		CREATI	ON CAP	ITAL IM	PROVE	MENT	S			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10		-		Future Cost	Total Estimated Cost	In Service Date
	Total Park and Recreation Capital Improvements					\$229,786,375	\$96,072,126	\$52,812,535	\$46,457,644	\$0	\$0	\$425,128,680	

# STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

### MISSION

Street and Thoroughfare capital improvements seek to enhance the overall transportation system in the City of Dallas to provide safe and efficient movement of people, goods and services throughout the City. These projects include transportation systems management, participation with other agencies for improvements to intersections, thoroughfares and alternative modes of transportation, as well as street resurfacing, street petitions, street reconstruction, local collectors, sidewalks, thoroughfare improvements, alley petitions and reconstruction, and bridge repair and modification.

### HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2009-10

- Completed 10 Intergovernmental Partnership Projects including Hampton/Inwood Bridge Over Trinity River, IH 20 - IH 35 to IH 45 -Frontage Road, McCree @ Northwest Highway, Northwest Highway at Ferndale, Northwest Hwy @ Executive, Routh - Ross to US 75 SB Service Road, Samuell - IH30 to E. City Limit, Samuell @ Ferguson, US 75 at Bryan and Northwest Highway @ Ferndale.
- Completed construction of 4 PID TIF Development projects including State - Thomas TIF Group I, State - Thomas TIF Group III, State -Thomas TIF Group IV and Streetscaping Improvements Around Republic Center.
- Completed construction of 5 sidewalk safety projects including Autumn Leaves Trail - Singing Hills Dr to Summerton, Dilido Rd - John West to Cherrycrest Ln, Marsh Ln (east side only) - Alamazan Dr to Park Ln, Marsh Ln (east side) - Park Ln to Walnut Hill Rd, Singing Hills Dr - Blue Moon Blvd to Whispering Trail.
- Completed construction of 4 street petition projects including Brooklyn Av (W) - Edgefield Av (S) to Winetka Av, Korgan St - Ewing Ave west to dead end, Ninth St (W) - Westmoreland Rd (N) to Ravinia Dr (N) and Raydell Pl. - Schooldell Dr. to Barnett Av. (S).
- 5. Completed reconstruction of Rambler Rd Walnut Hill Ln to 750' North.
- 6. Completed 92 segments of street resurfacing for a total of 95.1 lane miles.

- 7. Completed construction for 144 slopedown and 198 barrier-free ramp projects citywide.
- 8. Completed construction of 11 streetscape/urban design projects including Akard St Pacific to Ross, Dallas City Center Streetscape Extension, Ervay Street Pacific to Ross, Field Street Pacific to Ross, Harwood St Pacific to Ross, Houston School Rd @ Laureland, Manderville Lane from US 75 along the existing Manderville East/West to the existing Manderville Road running north and south, Meadow from the Intersection of Meadow Road and Manderville Lane to US 75, Meadow Road from the DART crossing to Rambler Road, Rambler Rd. from the Intersection of Rambler Road and Walnut Hill Lane to Meadow Rd and St. Paul St Pacific to Ross.
- 9. Completed thoroughfare construction of Fair Park Link Corridor Gaston Ave to Hall St.
- 10. Completed thoroughfare construction of Routh Ross to Woodall Rodgers.
- 11. Completed Traffic Signal Upgrades for Carroll at RL Thornton intersection.
- 12. Completed over 300 cost-share sidewalk replacement locations and over 25 fast-fix sidewalk locations.

#### HIGHLIGHTED OBJECTIVES FOR FY2010-11

- 1. Complete thoroughfare construction of Bexar Street from Levee Street to Municipal Street.
- 2. Complete 186 slopedown and 177 barrier-free ramp projects citywide.
- 3. Complete 95 segments of street resurfacing for a total of 128 lane miles.
- 4. Complete 14 alley reconstruction projects.
- 5. Complete 10 bridge repair and modification projects
- 6. Complete 4 Public/Private Development projects including Corregidor Street from Carbondale to Dead End, Fellows Lane - Kiska Street to

Saipan, Luzon Street Carbondale Street to Dead End and Solar Lane - Carbondale Street to Dutch harbor.

- 7. Complete 24 sidewalk safety projects and 3 sidewalk petition projects, 21 sidewalk improvement projects, 200 cost-share sidewalk locations and 25 fast-fix sidewalk locations.
- 8. Complete 3 street modifications and bottlenecks projects including Ferguson at Shiloh, Mockingbird at Williamson and Montfort & Peterson.
- 9. Complete 2 street petition projects, 15 street reconstruction projects, 2 streetscape/urban design projects and 5 housing infrastructure improvements projects.
- 10. Award 4 alley petition projects and 24 alley reconstruction projects.
- 11. Award 24 street petitions projects and 39 street reconstruction projects.
- 12. Award 7 streetscape/urban design projects including Bishop Ave Neely to Colorado, Griffin from IH30 to Main, Spring Avenue Redevelopment.
- Award 3 target neighborhood projects including Polk St (S) Ferndale Ave to Clarendon Ave, Polk St (S) - Wilbur St to Ferndale Ave, Rio Grande Ave from Blue Ridge Blvd to Kiest Blvd.
- 14. Award construction contract for Central Boulevard Commerce to Live Oak.
- 15. Award construction contract for Chalk Hill IH-30 EB frontage road to Singleton Blvd and Chalk Hill Rd Davis St to 800' south of IH-30.
- 16. Award construction contract for Routh St Ross to San Jacinto.

#### SERVICE DESCRIPTIONS

<u>Alley Petitions</u> Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.

<u>Alley Reconstruction</u> Engineering and construction of alleys that have exceeded their structural life expectancy.

<u>Alternate Mode Transportation Trails</u> All weather trail projects that encourage walking, bicycling and other modes of transportation as an alternative to the automobile. These facilities offer sufficient width to accommodate bicyclists, pedestrians and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

**Barrier Free Ramps** The general public requests barrier-free-ramp projects. Priority is given to walkways serving government offices and facilities, health care facilities (hospitals, clinics, retirement facilities, etc.), bus stops and transportation centers (DART), commercial districts (private businesses offering goods and services to the public), schools, followed by walkways serving residential areas.

**Bridge Repair and Modification** Provide for repair and modification of bridges due to structural deficiencies identified in the bi-annual Bridge Inspection and Appraisal Program (BRINSAP) performed by Texas Department of Transportation.

**Economic and Business Development** Street, utility and other infrastructure improvements in furtherance of economic and business development in the Southern area of the City and other target project sites.

**Housing Infrastructure Improvements** Street, alley and drainage infrastructure improvements for low to moderate-income housing. Property owners may be assessed for a portion of the cost.

**Intelligent Transportation Systems** Projects include changeable turn-lane signs, adaptive signal timing, and Roadside cameras. Changeable turn lane signs will display various turning movement messages throughout the day to help reduce traffic congestion. The adaptive signal timing system will measure traffic flow and automatically download optimized traffic signal timings for freeway ramps and arterials frequently affected by traffic diverting from freeways. Roadside cameras monitor traffic conditions at critical

intersections from the City Hall Traffic Management Center and allow remote traffic signal timing changes to be made more efficiently.

**Intergovernmental Partnership Projects** Transportation projects where the City is leveraging funding from other federal, state and local sources. These projects typically include building a Roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.

**Local Collector** Improvements to substandard or over-burdened local collector streets to bring them into compliance with current City standards including safety, lane. width, and pavement thickness.

#### Participation With Other Government Agencies - Alternate Modes

Improvements to alternate modes of transportation such as separate bike routes, signage, or parking facilities with matching funds from other agencies.

#### Participation With Other Government Agencies - Intersections

Improvements for turning movements, addition of auxiliary turn lanes, and increasing storage capacity at designated intersections using matching funds from other agencies.

#### Participation With Other Government Agencies - Thoroughfares

Provides for improvement of substandard or overburdened City thoroughfares to bring them into compliance with current City standards including safety, lane width and pavement thickness by using matching funds from other agencies.

**<u>PID/TIF</u>** <u>Development</u> Public Improvement Districts (PIDs) and Tax Increment Financing (TIF) districts are special districts used to finance planned economic development activities in specific target areas of the City. Capital improvement projects provide for the engineering and construction of street, drainage, landscaping and streetscaping improvements at the beginning of the redevelopment process to encourage private investments in PIDs and TIFs.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land

acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

<u>Public/Private Partnerships</u> Provides cost participation for street infrastructure improvements related to Public/Private Development.

<u>School Flasher Upgrades</u> Replace existing flasher assemblies. This will eliminate hard-wired electrical connections and electricity costs by using stand-alone solar-powered assemblies. Control equipment will also be upgraded to allow flexible flasher activation schedules.

<u>Sidewalk Improvements</u> Sidewalk replacement cost sharing program between the City and the citizens. This program was created to assist property owners with the cost of replacing sidewalks. Under this program, the City pays 50% and the property owners pay 50% of the cost to replace the sidewalk.

<u>Sidewalk Petitions</u> Provides for a new sidewalk that is petitioned by citizens. Sidewalk petition projects are validated by meeting the following requirements:

- Signatures of 2/3 majority of the abutting property owners and ½ of the property frontage, or
- Signatures of ½ of the abutting property owners and 2/3<sup>rds</sup> of the property frontage.

<u>Sidewalk Safety</u> Provides for new sidewalks in high pedestrian areas. These projects are requested by parents, teachers, school administrators and general public and are submitted to the Citizen Safety Advisory Committee for review. Adjacent property owners are assessed for a portion of the cost.

**<u>Street Improvements</u>** Funding for engineering and construction.

<u>Street Lighting</u> Projects include completion of the 1981 CBD Roadway Lighting Master Plan and installation of historic-style street lights in lieu of

conventional street lights in 5 designated historic districts. In the Central Business District, approximately 600 shoe box-style 1000-watt metal halide street lights will be installed.

**St. Modifications and Bottleneck Removal** Transportation projects that provide a mobility improvement at a location where the capacity is currently constrained.

**Street Petitions** Engineering and construction of street paving petition improvements requested by property owners through the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for a portion of the cost.

<u>Street Reconstruction</u> Engineering and construction of street that have exceeded their structural life expectancy.

**Street Resurfacing** Street Resurfacing Design and construction for streets that need resurfacing. Resurfacing consists of removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.

<u>Streetscape/Urban Design</u> Design and installation of sidewalks, barrierfree ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.

**Target Neighborhood** Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.

<u>Thoroughfares</u> Roadway projects that improve the capacity of a segment of Roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan.

**Traffic Devices - Illuminated Crosswalks** Installation of mid-block pedestrian crosswalks with illuminated pavement markers for increased pedestrian safety.

**Traffic Signal Control Equipment Upgrades** Replace traffic control equipment citywide (signal controllers and conflict monitors) that have exceeded their design life. As electronic equipment ages, the number of failures increases. Equipment reliability effects traffic safety and congestion.

**Traffic Signal Upgrades** Replacement of traffic signal hardware that is structurally deficient, prone to being damaged by vehicles, and/or requires operational improvement such as the addition of left turn signals or pedestrian signals. In the Central Business District, signal poles will be replaced by a streetscape-style hardware that have higher signal display mounting heights providing better visibility.

<u>**Transportation Systems Management**</u> Installation of new traffic signals and school flashers where warranted, replacement of structurally deficient traffic signal hardware and installation of Intelligent Transportation System devices to improve traffic flow.

**Trinity River Transportation Related Projects** Engineering studies, design, initial right-of-way acquisition and construction of transportation related improvements in the Trinity River Corridor.

<u>Warranted Signals, School Flashers and Whistle-Banned RailRoad</u> <u>Crossings</u> Construction of traffic signals at approximately 12 un-signalized intersections per year that meet the criteria (warrants) for traffic signal installations. In addition, funds would be used for the installation of approximately 10 to 15 new school zones with flashers per year. This category also provides for the installation of supplemental safety measures required to implement a whistle ban.

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
1995 General Obligation Bonds	25,600,844	22,804,582	2,796,262	0	0	0	0	25,600,844
1998 General Obligation Bonds	26,194,337	24,648,673	1,545,664	460,000	0	0	0	26,654,337
2003 General Obligation Bonds	169,854,885	121,292,906	48,561,979	130,000	0	0	0	169,984,885
2006 General Obligation Bonds	155,352,936	51,946,004	103,406,932	141,714,779	80,600,798	0	0	377,668,513
Capital Projects Reimbursement Funds	2,480,080	0	2,480,080	0	0	0	0	2,480,080
Street Assessments Funds	5,634,150	3,043,630	2,590,520	0	0	0	0	5,634,150
Total	\$385,117,232	\$223,735,795	\$161,381,436	\$142,304,779	\$80,600,798	\$0	\$0	\$608,022,809

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Alley Petitions	613,287	488,714	124,574	469,528	198,500	0	0	1,281,315
Alley Reconstruction	5,383,891	4,347,888	1,036,003	5,534,808	535,917	0	0	11,454,616
Alternate Mode Transportation Trails	96,680	96,680	0	0	0	0	0	96,680
Barrier Free Ramps	1,602,169	1,442,225	159,943	0	0	0	0	1,602,169
Bridge Repair and Modification	6,554,097	6,088,458	465,640	0	0	0	0	6,554,097
Economic and Business Development	388,262	387,876	385	0	0	0	0	388,262
Housing Infrastructure Improvements	7,936,671	7,355,525	581,146	0	0	0	0	7,936,671
Intelligent Transportation Systems	570,000	0	570,000	0	0	0	0	570,000
Intergovernmental Partnership Projects	90,636,961	49,742,205	40,894,756	6,922,415	23,245,362	0	0	120,804,738
Local Collector	1,265,329	1,265,329	0	0	0	0	0	1,265,329
Multi-modal Transportation Facilities	3,960,000	3,687,856	272,144	0	0	0	0	3,960,000
Participation With Other Government Agencies - Alternate Modes	5,684,152	2,810,881	2,873,271	0	0	0	0	5,684,152
Participation With Other Government Agencies - Intersections	2,972,487	2,841,340	131,147	0	0	0	0	2,972,487
Participation With Other Government Agencies - Thoroughfares	9,512,927	7,699,279	1,813,648	201,642	2,376,739	0	0	12,091,308
PID/TIF Development	2,720,285	2,341,471	378,814	0	0	0	0	2,720,285
Professional Services and Debt Issuance	99,908	99,908	0	2,648,000	0	0	0	2,747,908
Public Art	2,550,893	715,450	1,835,442	0	641,527	0	0	3,192,420
Public Private Partnership	9,509,549	2,951,709	6,557,841	0	0	0	0	9,509,549
Sidewalk Improvements	8,217,270	4,082,762	4,134,509	3,020,802	117,172	0	0	11,355,244
Sidewalk Petitions	244,604	53,756	190,848	0	0	0	0	244,604
Sidewalk Safety	5,168,110	3,213,621	1,954,489	0	0	0	0	5,168,110

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Street Improvements	5,323,019	10,349	5,312,670	0	7,393,793	0	0	12,716,812
Street Lighting	33,491	0	33,491	0	0	0	0	33,491
Street Modifications and Bottleneck Removal	822,409	153,196	669,213	0	0	0	0	822,409
Street Petitions	12,514,093	9,632,372	2,881,721	10,650,810	0	0	0	23,164,903
Street Reconstruction	34,659,427	22,803,613	11,855,813	22,028,315	3,409,707	0	0	60,097,449
Street Resurfacing	53,536,157	36,370,298	17,165,859	16,539,029	4,309,858	0	0	74,385,044
Streetscape/Urban Design	36,663,497	12,274,866	24,388,630	10,394,890	9,619,662	0	0	56,678,049
Target Neighborhood	9,712,386	4,680,402	5,031,984	4,177,959	0	0	0	13,890,345
Thoroughfares	55,564,190	31,176,175	24,388,015	59,716,581	25,195,311	0	0	140,476,082
Traffic Intersection Capacity and Safety Improvement	0	0	0	0	274,999	0	0	274,999
Traffic Signal Control Equipment Upgrades	331,838	435	331,403	0	0	0	0	331,838
Traffic Signal Upgrades	2,831,856	347,721	2,484,135	0	0	0	0	2,831,856
Traffic Signal Upgrades - Citywide	176,026	58,522	117,504	0	175,000	0	0	351,026
Transportation Systems Management	140,000	140,000	0	0	0	0	0	140,000
Warranted Signals and School Flashers	7,121,312	4,374,914	2,746,398	0	3,107,251	0	0	10,228,563
Total	\$385,117,232	\$223,735,795	\$161,381,436	\$142,304,779	\$80,600,798	\$0	\$0	\$608,022,809

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Abbott Ave Fitzhugh Ave. to Armstrong Pkwy.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	221,164	0	221,164	0	0	0	0	221,164	4th/10
Aberdeen Ave. and Mimosa - Tibbs to Tulane	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	0	236,116	0	0	236,116	4th/06
Aberdeen Ave. and Mimosa Ln Tibbs to Edgemere	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	22,835	21,325	1,510	234,839	0	0	0	257,674	4th/11
Abrams Rd Trammel Dr. to University Blvd.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	33,001	33,001	0	0	0	0	0	33,001	4th/04
Abrams Rd. at Meadowknoll	Barrier Free Ramps	Economic Vibrancy	10	06 Bond Program	10,700	10,590	110	0	0	0	0	10,700	3rd/09
Abrams Rd Crestmont Dr. to Fisher Rd.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	89,852	86,101	3,751	0	0	0	0	89,852	3rd/09
Abrams Rd. at White Rock Creek	Bridge Repair and Modification	Economic Vibrancy	09	03 Bond Program	69,631	68,631	1,000	0	0	0	0	69,631	4th/10
Adaptive Signal Timing System - Freeway Incident Routes	Intelligent Transportation Systems	Economic Vibrancy	Citywide	03 Bond Program	200,000	0	200,000	0	0	0	0	200,000	Various
Akard St Commerce to Elm St.	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	952,800	109,260	843,540	0	0	0	0	952,800	4th/11
Akard St Commerce to Elm St.	Thoroughfares	Economic Vibrancy	14	06 Bond Program	53,960	31,430	22,530	0	236,215	0	0	290,175	2nd/11
Akard St Ross to Woodall Rodgers	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	2,309,227	225,705	2,083,522	0	0	0	0	2,309,227	4th/11
Alabama Ave Elmore to Illinois	Street Petitions	Economic Vibrancy	06	95 Bond Program	574,133	574,133	0	0	0	0	0	574,133	1st/00
Alderson St Ellsworth Ave. to Winton St.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	83,894	0	83,894	0	0	0	0	83,894	4th/10

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Alley Reconstruction Citywide (Dallas Water Utilities)	Alley Reconstruction	Economic Vibrancy	Citywide	03 Bond Program	661,744	227,964	433,781	0	0	0	0	661,744	Various
Almazan Dr Webb Chapel Rd. to Mixon Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	371,446	371,446	0	0	0	0	0	371,446	4th/09
Alpha Rd Dallas Pkwy. to Preston Rd Phase 1	Thoroughfares	Economic Vibrancy	11	06 Bond Program	0	0	0	0	890,347	0	0	890,347	4th/13
Alpha Rd Dallas Pkwy. to Preston Rd Phase 1	Thoroughfares	Economic Vibrancy	11	98 Bond Program	237,774	79,182	158,592	0	0	0	0	237,774	4th/13
Alpha Rd Noel Rd. to Monfort	Streetscape/Urban Design	Culture, Arts and Recreation	11	06 Bond Program	0	0	0	0	1,984,999	0	0	1,984,999	4th/13
Alpha Rd Noel Rd. to Preston	Intergovernmental Partnership Projects	Economic Vibrancy	11	06 Bond Program	496,250	0	496,250	0	3,937,297	0	0	4,433,547	4th/13
Alpha Rd. at Noel Rd./NB of Dallas Pkwy.	Intergovernmental Partnership Projects	Economic Vibrancy	11	03 Bond Program	325,000	325,000	0	0	0	0	0	325,000	2nd/07
Anaheim Dr Northaven Rd. to Forest Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	191,647	191,647	0	0	0	0	0	191,647	4th/09
Anita 5500 at McMillan	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	3,820	3,781	39	0	0	0	0	3,820	2nd/09
Ann Arbor Ave Cardinal Dr. to Tacoma St.	Street Resurfacing	Economic Vibrancy	04	03 Bond Program	364,864	364,864	0	0	0	0	0	364,864	4th/05
Aqua at Northlake	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,100	5,047	53	0	0	0	0	5,100	2nd/09
Aqua at Waterview	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	4,870	4,820	50	0	0	0	0	4,870	2nd/09
Arapaho Rd Hillcrest Rd. to Meandering Way	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	0	249,134	0	0	249,134	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Arapaho Rd Hillcrest to Coit	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	12,667	9,806	2,861	0	0	0	0	12,667	4th/10
Arapaho Rd Meandering Way to Coit Rd.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	0	451,810	0	0	451,810	4th/11
Arapaho Rd Preston to Hillcrest	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	15,834	12,846	2,988	0	0	0	0	15,834	4th/10
Arden Rd Lancaster Rd. to dead-end E. of Bronx Ave.	Street Petitions	Economic Vibrancy	08	03 Bond Program	935,891	935,891	0	0	0	0	0	935,891	2nd/09
Arvana St Constance St. to Valley Ridge Rd.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	123,776	0	123,776	0	0	0	0	123,776	4th/10
Avon St Westmount Ave. to Cliffdale Ave.	Street Petitions	Economic Vibrancy	03	06 Bond Program	17,704	0	17,704	101,079	0	0	0	118,783	2nd/12
Azalea and Rex - Preston Rd. to "T" Alley	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	17,200	16,650	550	110,856	0	0	0	128,056	4th/11
Bachman Pedestrian Bridge	Thoroughfares	Economic Vibrancy	06	06 Bond Program	397,000	71,921	325,079	0	0	0	0	397,000	3rd/10
Bagley St. (N) - Goodman St to Dead End	Street Petitions	Economic Vibrancy	06	06 Bond Program	526,959	268,457	258,502	0	0	0	0	526,959	4th/10
Bainbridge Dr Camp Wisdom to Cliffwood Dr.	Street Petitions	Economic Vibrancy	08	06 Bond Program	129,901	80,521	49,381	754,779	0	0	0	884,680	2nd/12
Bambi St Murdock to Dowdy Ferry	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	144,094	0	0	0	144,094	2nd/09
Bandera Ave. and Del Norte - Beauregard to Thackery	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	93,941	93,941	0	0	0	0	0	93,941	3rd/07
Barret Dr Jim Miller Rd. to Bramlett Dr. at Cul-de-Sac	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	167,451	0	0	0	167,451	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Barrier Free Ramps	Barrier Free Ramps	Economic Vibrancy	Citywide	Street Assessments	570,000	422,926	147,074	0	0	0	0	570,000	Various
Barrier Free Ramps	Barrier Free Ramps	Economic Vibrancy	Citywide	Street Assessments	216,600	215,945	655	0	0	0	0	216,600	Various
Barrier Free Ramps	Barrier Free Ramps	Economic Vibrancy	Citywide	95 Bond Program	31,445	31,445	0	0	0	0	0	31,445	Various
Barrier Free Ramps	Barrier Free Ramps	Economic Vibrancy	Citywide	Street Assessments	279,000	271,552	7,448	0	0	0	0	279,000	Various
Barry Ave. (N) - Columbia Ave. to Elm Alley	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	15,301	15,301	0	0	0	0	0	15,301	4th/09
Baxtershire Dr Hillcrest Rd. to St. Michaels Dr.	Street Resurfacing	Economic Vibrancy	11	03 Bond Program	139,013	0	139,013	0	0	0	0	139,013	4th/10
Beatrice St Comstock St. to Commerce St.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	197,850	98,925	98,925	982,749	0	0	0	1,180,599	2nd/12
Beckley Ave. at Colorado and West Commerce	Intergovernmental Partnership Projects	Economic Vibrancy	01,03,06	03 Bond Program	128,354	44,983	83,371	0	0	0	0	128,354	4th/10
Beckley Ave Tilden to Oakenwald St.	Streetscape/Urban Design	Culture, Arts and Recreation	03	06 Bond Program	114,062	0	114,062	0	0	0	0	114,062	1st/13
Beckley Ave. (N) - Commerce St. to Gulden Ln.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	232,542	0	0	0	232,542	4th/11
Beckley Ave. (S) - W. Jefferson	Barrier Free Ramps	Economic Vibrancy	01	06 Bond Program	7,658	7,579	79	0	0	0	0	7,658	2nd/09
Belleview - Akard to Ervay	Thoroughfares	Economic Vibrancy	02	06 Bond Program	148,875	60,745	88,130	843,625	0	0	0	992,500	2nd/13
Belmont Ave. 5619	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	5,560	5,503	57	0	0	0	0	5,560	2nd/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Belt Line Rd. over Hickory Creek	Bridge Repair and Modification	Economic Vibrancy	08	03 Bond Program	91,694	50,754	40,940	0	0	0	0	91,694	4th/10
Belt Line Rd. over Hickory Creek	Bridge Repair and Modification	Economic Vibrancy	08	06 Bond Program	283,139	242,146	40,993	0	0	0	0	283,139	4th/10
Beltline - Hillcrest to Coit	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	173,547	172,850	697	0	0	0	0	173,547	4th/10
Beltline (S) Merrydale Dr. to Vida Ln.	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	356,290	356,290	0	0	0	0	0	356,290	3rd/09
Beltline Rd. (S) - 1803 Beltline Rd. to Kleberg Rd.	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	370,598	370,598	0	0	0	0	0	370,598	3rd/09
Bennett Ave. at Live Oak St.	Barrier Free Ramps	Economic Vibrancy	02	06 Bond Program	2,920	2,890	30	0	0	0	0	2,920	2nd/09
Bennett Ave. at Ross Ave.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02	95 Bond Program	34,147	34,147	0	0	0	0	0	34,147	3rd/06
Bent Branch Ln Firelog Ln. to Flickering Shadow Dr.	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	0	0	0	52,711	0	0	0	52,711	4th/11
Berkley and Newport - Waverly to Rugged	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	23,550	23,550	0	225,532	0	0	0	249,082	4th/11
Berkshire 6015	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	190	190	0	0	0	0	0	190	2nd/09
Bernal Dr Westmoreland Rd. to Esmalda Dr.	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	263,010	263,010	0	0	0	0	0	263,010	2nd/05
Betty Jane Ln 10141 Betty Jane Ln. to Medallion	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	182,216	182,216	0	0	0	0	0	182,216	1st/08
Betty Jane Pl Betty Jane Ln. to Cul- de-Sac	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	41,416	41,416	0	0	0	0	0	41,416	1st/08

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Bexar St Levee to Municipal	Thoroughfares	Economic Vibrancy	04	06 Bond Program	570,027	133,332	436,695	0	3,230,156	0	0	3,800,183	3rd/11
Bexar St Brigham to Myrtle	Thoroughfares	Economic Vibrancy	07	06 Bond Program	247,012	105,126	141,886	0	1,399,734	0	0	1,646,746	1st/12
Bexar St. Corridor- US 175 to Rochester	Streetscape/Urban Design	Culture, Arts and Recreation	07	03 Bond Program	3,253,764	244,655	3,009,109	0	0	0	0	3,253,764	2nd/12
Bicycle Safety Program	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	03 Bond Program	129,000	0	129,000	0	0	0	0	129,000	N/A
Bishop Ave Neely to Colorado	Streetscape/Urban Design	Culture, Arts and Recreation	01	06 Bond Program	551,027	275,531	275,496	3,122,484	0	0	0	3,673,511	4th/11
Bishop Ave. Area Improvements	Intergovernmental Partnership Projects	Economic Vibrancy	01	03 Bond Program	876,844	876,844	0	0	0	0	0	876,844	2nd/07
Bishop Ave. at Yarmouth	Barrier Free Ramps	Economic Vibrancy	01	06 Bond Program	2,550	2,550	0	0	0	0	0	2,550	3rd/08
Bishop Ave. North and Haines Ave Neely to Canty	Alley Petitions	Economic Vibrancy	01	03 Bond Program	89,164	88,468	696	0	0	0	0	89,164	1st/06
Black Gold Dr Cash Rd. to Transport Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	168,543	0	168,543	0	0	0	0	168,543	4th/10
Blossomheath Ln. 13139 at Alpha Rd.	Barrier Free Ramps	Economic Vibrancy	11	06 Bond Program	5,610	5,556	54	0	0	0	0	5,610	2nd/08
Blue Creek Dr. at Horizon Dr.	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	3,710	3,672	38	0	0	0	0	3,710	3rd/08
Blue Scope and Keeneland Ct Keeneland to Botany Bay	Alley Reconstruction	Economic Vibrancy	03	95 Bond Program	127,594	127,594	0	0	0	0	0	127,594	4th/98
Bluewood Dr Brierfield Dr. to Woodwick Dr.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	184,298	0	0	0	184,298	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Boedeker Cir Blairview Dr. to Lakehurst Ave.	Street Resurfacing	Economic Vibrancy	11	03 Bond Program	90,947	0	90,947	0	0	0	0	90,947	4th/10
Bollero Ave Antler Ave. to Elam Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	57,561	0	0	0	57,561	4th/11
Bonnie View - Fordham Rd. to Ann Arbor Ave.	Street Resurfacing	Economic Vibrancy	04,05	03 Bond Program	305,293	305,293	0	0	0	0	0	305,293	3rd/05
Bonnie View - Langdon to Hutchins C.L.	Thoroughfares	Economic Vibrancy	08	06 Bond Program	10,728,611	1,402,690	9,325,921	6,873,792	1,902,453	0	0	19,504,856	3rd/13
Bonnie View Rd Langdon to Wintergreen	Intergovernmental Partnership Projects	Economic Vibrancy	08	06 Bond Program	942,875	0	942,875	0	6,910,837	0	0	7,853,712	3rd/12
Bonnie View Rd. at Highland Hills Dr.	Barrier Free Ramps	Economic Vibrancy	08	06 Bond Program	1,390	1,390	0	0	0	0	0	1,390	3rd/08
Bonnieview at IH 20 (Camera)	Intelligent Transportation Systems	Economic Vibrancy	08	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	4th/10
Boundbrook Ave Stillwater Ave. to Woodbrook Dr.	Street Reconstruction	Economic Vibrancy	10	03 Bond Program	89,534	89,534	0	0	0	0	0	89,534	2nd/12
Boundbrook Ave Stillwater Ave. to Woodbrook Dr.	Street Reconstruction	Economic Vibrancy	10	06 Bond Program	0	0	0	879,408	0	0	0	879,408	2nd/12
Boundbrook Ave Stillwater Dr. to Gladwood Ln.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	0	0	0	0	386,719	0	0	386,719	4th/10
Bowman Blvd Park Ln. to Walnut Hill Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	244,097	0	244,097	0	0	0	0	244,097	TBD
Bremen Ave McCommas Blvd. south to Alley	Street Reconstruction	Economic Vibrancy	14	03 Bond Program	58,006	5,004	53,002	0	0	0	0	58,006	4th/10
Brentfield at Meadow Creek	Barrier Free Ramps	Economic Vibrancy	12	06 Bond Program	5,560	5,503	57	0	0	0	0	5,560	2nd/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Briargrove Ln Cobblers Ln. to Spyglass Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	233,563	0	0	0	233,563	4th/11
Briarnoll Dr Carrolwood Dr. to Debbe Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	62,922	0	0	0	62,922	4th/11
Bridal Wreath Ln Deerfield to Periwinkle	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	36,119	0	0	0	36,119	4th/11
Bridges St Cul-De-Sac to Redkey St.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	171,407	0	0	0	171,407	4th/11
Bristol Dr. at W. Saner Ave.	Barrier Free Ramps	Economic Vibrancy	04	06 Bond Program	190	190	0	0	0	0	0	190	2nd/09
Brockbank - Coogan to Royal Ln.	Sidewalk Improvements	Economic Vibrancy	06	98 Bond Program	28,683	28,683	0	0	0	0	0	28,683	3rd/01
Brockbank - Lombardy to 600' N. of Wheellock	Thoroughfares	Economic Vibrancy	06	06 Bond Program	2,954,480	582,905	2,371,575	0	0	0	0	2,954,480	2nd/12
Brockbank Dr Royal Ln. to Coogan Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	58,143	58,143	0	0	0	0	0	58,143	3rd/04
Broken Tree Trl Deerwood Dr. to Library Ln.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	35,864	0	0	0	35,864	4th/11
Bronx Ave Arden Rd. to Ledbetter Dr.	Street Petitions	Economic Vibrancy	08	03 Bond Program	718,345	718,345	0	0	0	0	0	718,345	2nd/09
Bronx Ave Wolcott Dr. to Arden Dr.	Sidewalk Petitions	Economic Vibrancy	08	03 Bond Program	21,501	21,501	0	0	0	0	0	21,501	2nd/09
Brookhaven Dr Illinois Ave. to Montana Ave.	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	30,237	0	30,237	0	0	0	0	30,237	4th/10
Bruton Rd Prichard to Buckner	Barrier Free Ramps	Economic Vibrancy	04	06 Bond Program	15,570	15,410	160	0	0	0	0	15,570	2nd/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Bruton Springs - Prairie Creek to Bruton Springs	Alley Petitions	Economic Vibrancy	05	03 Bond Program	35,975	35,975	0	0	0	0	0	35,975	1st/07
Bryan St. at N Fitzhugh Ave.	Barrier Free Ramps	Economic Vibrancy	02	06 Bond Program	4,060	4,018	42	0	0	0	0	4,060	2nd/09
Bryan St. at N Peak St.	Barrier Free Ramps	Economic Vibrancy	02	06 Bond Program	2,780	2,751	29	0	0	0	0	2,780	2nd/09
Bryan St. at N Prairie Ave.	Barrier Free Ramps	Economic Vibrancy	02	06 Bond Program	6,260	6,196	64	0	0	0	0	6,260	2nd/09
Bryson Dr Giddings Cir. To Wallbrook Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	198,388	0	198,388	0	0	0	0	198,388	4th/10
Buckner Blvd. (Phase II) - Bruton to Scyene	Streetscape/Urban Design	Culture, Arts and Recreation	04	03 Bond Program	2,180,355	183,201	1,997,154	0	0	0	0	2,180,355	4th/11
Buckner Blvd. at Garland Rd.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	09	95 Bond Program	38,446	36,512	1,934	0	0	0	0	38,446	3rd/09
Buckner Blvd. at Samuell Blvd Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	07	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	4th/10
Burbank St Denton Dr. to Dead End	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	96,131	0	96,131	0	0	0	0	96,131	4th/10
Burbank St Denton to Loop 354/Harry Hines	Thoroughfares	Economic Vibrancy	02	03 Bond Program	1,670,187	216,926	1,453,261	0	0	0	0	1,670,187	4th/12
Butler St. at Harry Hines Blvd.	Barrier Free Ramps	Economic Vibrancy	02	06 Bond Program	1,390	1,390	0	0	0	0	0	1,390	2nd/09
Cadiz -S. Industrial Blvd. to railroad unperpass	Thoroughfares	Economic Vibrancy	02	06 Bond Program	475,109	203,847	271,262	0	2,692,287	0	0	3,167,396	4th/12
Camp Wisdom (W) RL Thornton - Woodwick	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	0	556,722	0	0	556,722	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Camp Wisdom at Houston School and Polk	Intergovernmental Partnership Projects	Economic Vibrancy	05,08	03 Bond Program	160,491	160,491	0	0	0	0	0	160,491	2nd/06
Camp Wisdom at Mountain Creek	Bridge Repair and Modification	Economic Vibrancy	03	03 Bond Program	88,770	88,770	0	0	0	0	0	88,770	4th/07
Camp Wisdom at R.L. Thornton - Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	05,08	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	4th/10
Campbell at DART crossing	Street Reconstruction	Economic Vibrancy	12	03 Bond Program	25,903	25,903	0	0	0	0	0	25,903	2nd/12
Campbell at DART crossing	Street Reconstruction	Economic Vibrancy	12	06 Bond Program	0	0	0	35,573	79,177	0	0	114,750	2nd/12
Campbell - Frankford to Preston	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	78,071	69,671	8,400	0	0	0	0	78,071	4th/10
Campbell - Hillcrest to Coit	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	47,502	47,502	0	0	0	0	0	47,502	4th/10
Campbell - Preston to Hillcrest	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	88,671	86,592	2,079	0	0	0	0	88,671	4th/10
Campbell at Davenport	Traffic Signal Upgrades - Citywide	Economic Vibrancy	12	06 Bond Program	80,981	58,522	22,459	0	0	0	0	80,981	2nd/10
Canada Dr. over W. Fork Trinity River	Bridge Repair and Modification	Economic Vibrancy	03, 06	06 Bond Program	127,631	126,339	1,292	0	0	0	0	127,631	4th/10
Cantegral St Reconstruct pavement associated with the City Lights Development	Street Reconstruction	Economic Vibrancy	Citywide	06 Bond Program	299,999	0	299,999	0	0	0	0	299,999	N/A
Cantegral St Streetscape (Cantegral by Citylights project)	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	0	0	0	0	357,300	0	0	357,300	TBD
Capital Database Management System	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	98 Bond Program	99,908	99,908	0	0	0	0	0	99,908	N/A

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Carillon Dr. (13908 - 14030) Peyton - Spring Valley to "T" Alley	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	10,436	9,969	467	0	0	0	0	10,436	3rd/11
Carillon Dr. (13908 - 14030) Peyton - Spring Valley to "T" Alley	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	0	0	0	178,642	0	0	0	178,642	3rd/11
Carroll Ave. at Ross Ave.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02,14	95 Bond Program	40,442	40,442	0	0	0	0	0	40,442	2nd/06
Carroll Ave. (N) - Gaston Ave. to Central Expwy.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	896,307	896,307	0	0	0	0	0	896,307	4th/05
Carry Back Cir. and TXU Right of Way (ROW) - Pensive to T-alley	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	13,500	13,500	0	147,639	0	0	0	161,139	3rd/11
Cash Rd Black Gold Dr. to Halifax St.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	108,495	108,495	0	0	0	0	0	108,495	1st/07
Cass St Motor St. to Dead End	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	97,382	0	97,382	0	0	0	0	97,382	4th/11
Castle Bay and Bluffcreek - Castle Bay to Koonce	Alley Reconstruction	Economic Vibrancy	05	03 Bond Program	183,628	183,628	0	0	0	0	0	183,628	3rd/06
Catamore (3144) and Woodwind - Dundee including "T"	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	38,140	38,140	0	313,042	0	0	0	351,182	3rd/11
CBD - Fair Park Link Corridor (Gaston to Hall St.)	Thoroughfares	Economic Vibrancy	02	98 Bond Program	3,516,986	3,516,985	0	0	0	0	0	3,516,986	1st/10
CBD Fair Link- Hall St. to IH 30	Intergovernmental Partnership Projects	Economic Vibrancy	02	06 Bond Program	4,094,985	313,450	3,781,535	0	0	0	0	4,094,985	4th/12
CBD Traffic Management Study	Transportation Systems Management	Economic Vibrancy	02,06,14	98 Bond Program	140,000	140,000	0	0	0	0	0	140,000	N/A
Cedar Springs Median	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	530,323	450,458	79,865	3,811,200	0	0	0	4,341,523	4th/12

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Central Blvd Commerce to Live Oak	Thoroughfares	Economic Vibrancy	14	06 Bond Program	1,878,788	831,457	1,047,331	10,646,463	0	0	0	12,525,251	4th/12
Central Signal Computer/ Software Upgrade	Traffic Signal Upgrades	Economic Vibrancy	02,14	03 Bond Program	1,092,726	187,441	905,285	0	0	0	0	1,092,726	4th/10
Chadbourne Rd Stanford Ave. to Caruth Blvd.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	255,878	0	255,878	0	0	0	0	255,878	4th/10
Chalk Hill Rd IH 30 EB Frontage Rd. to Singleton	Thoroughfares	Economic Vibrancy	03,06	06 Bond Program	987,108	435,837	551,271	5,593,613	0	0	0	6,580,721	4th/12
Chalk Hill Rd Davis St. to 800' south of IH 30	Thoroughfares	Economic Vibrancy	03,06	06 Bond Program	1,367,173	464,096	903,077	7,747,316	0	0	0	9,114,489	4th/12
Chancellor Row (E) - Metromedia Pl. to Regal Row	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	255,790	255,790	0	0	0	0	0	255,790	2nd/05
Chancellor Row (W) - Metromedia Pl. to Regal Row	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	256,600	256,600	0	0	0	0	0	256,600	2nd/05
Changeable Turn-Lane Signs - 20 locations	Intelligent Transportation Systems	Economic Vibrancy	Citywide	03 Bond Program	300,000	0	300,000	0	0	0	0	300,000	various
Chartwell Dr Pagemill Rd. to Plano Rd.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	579,613	0	579,613	0	0	0	0	579,613	4th/10
Chattington 7606 and Rolling Acres- Tophill to Carriage	Alley Reconstruction	Economic Vibrancy	12	06 Bond Program	19,884	18,924	960	324,592	0	0	0	344,476	3rd/11
Cherry Laurel Ln Keenland Pkwy. to Sportsmans Pkwy.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	136,309	0	0	0	136,309	4th/11
Chevy Chase and Deloache - Edgemere to Thackery	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	251,050	251,050	0	0	0	0	0	251,050	3rd/07
Chireno St Bowman Blvd. to Walnut Hill Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	224,148	0	224,148	0	0	0	0	224,148	4th/10

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Cicero - Ann Arbor to Locust	Street Reconstruction	Economic Vibrancy	04	95 Bond Program	354,642	354,642	0	0	0	0	0	354,642	2nd/99
CIP Reimbursement - 2006 Bond Program Steet & Transportation Improvements Proposition	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	06 Bond Program	0	0	0	2,058,000	0	0	0	2,058,000	N/A
Citylights - Streetscape	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	397,000	0	397,000	0	0	0	0	397,000	TBD
Citywide Sidewalk Improvements	Sidewalk Improvements	Economic Vibrancy	Citywide	98 Bond Program	541,294	541,294	0	0	0	0	0	541,294	Various
Clarendon Dr Zang to Bishop	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	113,403	0	113,403	0	0	0	0	113,403	4th/10
Clark St Mountain Creek Pkwy. to City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	943,842	943,842	0	0	0	0	0	943,842	1st/05
Claymont Dr Dangerfield Dr. to 7233 Claymont Dr.	Sidewalk Petitions	Economic Vibrancy	04	06 Bond Program	157,074	22,799	134,275	0	0	0	0	157,074	4th/10
Clearwood Dr. at Polk St. (S)	Barrier Free Ramps	Economic Vibrancy	08	06 Bond Program	5,560	5,503	57	0	0	0	0	5,560	3rd/08
Clearwood Dr. at Woodshire Dr.	Barrier Free Ramps	Economic Vibrancy	08	06 Bond Program	2,550	2,550	0	0	0	0	0	2,550	3rd/08
Cliffbrook 7019 and Gateridge-Hillcrest to Cliffbroo	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	442,573	226,588	215,985	0	0	0	0	442,573	4th/10
Cliffdale Ave Avon St. to Dead End	Street Petitions	Economic Vibrancy	03	06 Bond Program	45,982	0	45,982	260,566	0	0	0	306,548	2nd/12
Cockrell Hill - Davis to the City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	443,355	0	443,355	0	0	0	0	443,355	4th/13
Cockrell Hill - LaReunion to IH 30	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	1,261,000	1,261,000	0	0	0	0	0	1,261,000	4th/04

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Cockrell Hill - LaReunion to Singleton	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	744,732	0	744,732	0	4,894,907	0	0	5,639,639	4th/13
Cockrell Hill (S) 6500	Barrier Free Ramps	Economic Vibrancy	08	06 Bond Program	1,580	1,580	0	0	0	0	0	1,580	3rd/08
Coit - Frankford to McCallum	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	129,131	49,131	80,000	134,590	0	0	0	263,721	4th/10
Coit - McCallum to Campbell	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	49,975	49,975	0	0	95,005	0	0	144,980	4th/10
Coit 14019 - Bus Stop	Barrier Free Ramps	Economic Vibrancy	11	06 Bond Program	1,160	1,160	0	0	0	0	0	1,160	2nd/09
Coleshire Dr Greenspan Ave. to Highfall Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	65,474	0	0	0	65,474	4th/11
Colgate and Marquette - Boedeker to Durham	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	17,216	16,381	835	248,879	0	0	0	266,095	3rd/11
Colonial Ave Grand Ave. to Pennsylvania Ave.	Street Resurfacing	Economic Vibrancy	07	03 Bond Program	254,683	254,683	0	0	0	0	0	254,683	2nd/09
Colorado Blvd. over Coombs Creek	Bridge Repair and Modification	Economic Vibrancy	03	06 Bond Program	68,687	68,687	0	0	0	0	0	68,687	4th/10
Columbia at Fitzhugh	Traffic Signal Upgrades - Citywide	Economic Vibrancy	02, 14	06 Bond Program	95,045	0	95,045	0	0	0	0	95,045	3rd/10
Columbia Ave Beacon Ave. to Fulton St.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	51,591	0	51,591	0	0	0	0	51,591	4th/10
Commerce - Akard to Ervay	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	1,778,009	0	1,778,009	0	0	0	0	1,778,009	4th/11
Commerce - Good-Latimer to Hall	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	1,680,604	158,460	1,522,144	0	0	0	0	1,680,604	4th/12

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Commerce St Levee to Hampton	Thoroughfares	Economic Vibrancy	03,06	06 Bond Program	572,400	523,303	49,097	1,687,250	0	0	0	2,259,650	2nd/12
Commerce St. at Ervay	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	197,366	0	197,366	0	0	0	0	197,366	4th/11
Commerce St. at Harwood	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	163,909	313	163,596	0	0	0	0	163,909	1st/11
Commerce St. at Lamar	Traffic Signal Upgrades	Economic Vibrancy	02	03 Bond Program	163,909	0	163,909	0	0	0	0	163,909	1st/12
Commerce St. at Pearl Expwy.	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	163,909	0	163,909	0	0	0	0	163,909	4th/12
Community - Harry Hines to Northwest Hwy.	Thoroughfares	Economic Vibrancy	06	03 Bond Program	1,118,447	210,055	908,392	0	0	0	0	1,118,447	4th/11
Community - NW Hwy. to Denton Rd.	Sidewalk Improvements	Economic Vibrancy	06	06 Bond Program	0	0	0	53,595	0	0	0	53,595	4th/11
Community - Webb Chapel Ext. to NW Hwy.	Sidewalk Improvements	Economic Vibrancy	06	06 Bond Program	0	0	0	129,025	0	0	0	129,025	4th/11
Congestion Mitigation and Air Quality Intersection Improvement	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	06 Bond Program	1,271,514	638,150	633,364	0	0	0	0	1,271,514	Various
Congestion Mitigation and Air Quality Intersection Improvement	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	95 Bond Program	638,150	638,150	0	0	0	0	0	638,150	Various
Congressman Ln Denton Dr. to Monroe Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	228,050	1,039	227,011	0	0	0	0	228,050	4th/10
Congressman Ln Denton Dr. to Monroe Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	125,818	0	125,818	0	0	0	0	125,818	4th/10
Construction Contract Review	Street Petitions	Economic Vibrancy	Citywide	98 Bond Program	2,726	2,726	0	0	0	0	0	2,726	N/A

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Continental - Industrial to IH 35E	Thoroughfares	Economic Vibrancy	02	06 Bond Program	570,027	464,358	105,669	3,230,156	0	0	0	3,800,183	3rd/13
Continental Ave. over Trinity River	Bridge Repair and Modification	Economic Vibrancy	06	03 Bond Program	108,161	106,197	1,964	0	0	0	0	108,161	4th/10
Continental Ave. over Trinity River	Bridge Repair and Modification	Economic Vibrancy	06	06 Bond Program	239,221	237,257	1,964	0	0	0	0	239,221	4th/10
Contingency Reserve - 1995 Bond Program Street and Thoroughfares Proposition	Street Improvements	Economic Vibrancy	Citywide	95 Bond Program	552,828	10,349	542,479	0	0	0	0	552,828	N/A
Contingency Reserve - 1998 Bond Program Street and Thoroughfares Proposition	Street Improvements	Economic Vibrancy	Citywide	98 Bond Program	480,934	0	480,934	0	0	0	0	480,934	N/A
Contingency Reserve - 2003 Bond Program Specified Streets Proposition	Street Improvements	Economic Vibrancy	Citywide	03 Bond Program	2,023,929	0	2,023,929	0	0	0	0	2,023,929	N/A
Contingency Reserve - 2003 Bond Program Street and Thoroughfares Proposition	Street Improvements	Economic Vibrancy	Citywide	03 Bond Program	2,171,562	0	2,171,562	0	0	0	0	2,171,562	N/A
Contingency Reserve - 2006 Bond Program Steet & Transportation Improvements Proposition	Street Improvements	Economic Vibrancy	Citywide	06 Bond Program	93,766	0	93,766	0	7,393,793	0	0	7,487,559	N/A
Corregidor St Carbondale to Dead End	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	512,276	510,967	1,310	0	0	0	0	512,276	N/A
Country View Rd Ashcrest to Bluestem	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	97,850	48,925	48,925	0	0	0	0	97,850	4th/10
Country View Rd Wheatland to Christie Ln. Alley	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	55,197	0	55,197	0	0	0	0	55,197	4th/10
Coxville - Skyfrost to dead end	Street Petitions	Economic Vibrancy	08	95 Bond Program	1,006,656	1,006,656	0	0	0	0	0	1,006,656	2nd/03
Cradlerock Dr Allentown Dr. to Amity Ln.	Street Resurfacing	Economic Vibrancy	05	03 Bond Program	63,932	63,932	0	0	0	0	0	63,932	4th/05

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Crest Ridge Dr Wood Dale Dr. to Casa Oaks Dr.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	499,911	0	499,911	0	0	0	0	499,911	4th/10
Crockett St Bryan to San Jacinto	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	51,197	51,197	0	0	0	0	0	51,197	4th/05
Cromwell 11001 - Royal to Cromwell	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	37,300	37,300	0	311,290	0	0	0	348,590	3rd/11
Crowdus St. (S) - Taylor St. to St Louis St.	Street Reconstruction	Economic Vibrancy	02	06 Bond Program	136,275	26,325	109,950	0	0	0	0	136,275	2nd/11
Crowdus St. (S) - Taylor St. to St Louis St.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	7,691	7,530	161	0	0	0	0	7,691	2nd/11
Crown Rd Emerald St. to Goodnight Ln.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	124,572	119,320	5,252	0	0	0	0	124,572	2nd/11
Crown Rd Emerald St. to Goodnight Ln.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	70,768	1,044,014	0	0	1,114,782	2nd/11
Dallas County - 2006 Call for Projects	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	06 Bond Program	994,382	0	994,382	0	0	0	0	994,382	Various
Dallas North Pkwy Briargrove to RR North of President George Bush Turnpike	Intergovernmental Partnership Projects	Economic Vibrancy	12	03 Bond Program	659,258	659,258	0	0	0	0	0	659,258	2nd/09
Dallas North Pkwy Haverwood to Briargrove	Intergovernmental Partnership Projects	Economic Vibrancy	12	03 Bond Program	593,678	593,678	0	0	0	0	0	593,678	2nd/09
Dartmoor(3351) and Cromwell Cir 'T' to Cromwell	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	110,863	110,864	0	0	0	0	0	110,863	1st/09
Davis - Hampton to Westmoreland	Intergovernmental Partnership Projects	Economic Vibrancy	01,03	06 Bond Program	619,320	0	619,320	0	4,611,795	0	0	5,231,115	4th/15
Davis - Hampton to Westmoreland	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	335,465	0	335,465	0	0	0	0	335,465	4th/13

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Deceleration Ln. on Good Latimer	Thoroughfares	Economic Vibrancy	14	06 Bond Program	0	0	0	0	248,125	0	0	248,125	TBD
Delaware Ave. Bishop Ave. to Griffth Ave.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	0	0	0	110,655	0	0	0	110,655	4th/11
Delmar Ave Prospect Ave. to Llano Ave.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	257,953	0	257,953	0	0	0	0	257,953	4th/10
Denley Dr. (S) - Mentor Ave. to Kingsley Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	208,803	0	0	0	208,803	4th/11
Denton Dr King Rd. to Minert St.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	107,082	103,680	3,402	0	0	0	0	107,082	4th/09
Denton Dr Lombardy to City Limit	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	06	06 Bond Program	0	0	0	0	552,893	0	0	552,893	3rd/13
Denton Dr Mockingbird Ln. to Inwood Rd.	Thoroughfares	Economic Vibrancy	02	03 Bond Program	2,762,957	2,755,559	7,398	0	0	0	0	2,762,957	4th/08
Denton Dr. Cut-Off - Inwood Rd. to Maple	Thoroughfares	Economic Vibrancy	02	03 Bond Program	1,653,228	1,629,317	23,911	0	0	0	0	1,653,228	4th/08
Design District, Arena, Victory, and Stemmons Pedestrian Walkways	Alternate Mode Transportation Trails	Culture, Arts and Recreation	02	03 Bond Program	96,680	96,680	0	0	0	0	0	96,680	N/A
Dickason Ave Cedar Springs Rd. to Oak Lawn Ave.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	90,320	90,320	0	0	0	0	0	90,320	4th/05
Dickerson St McCallum Blvd. to Frankford Rd.	Target Neighborhood	Clean, Healthy Environment	12	06 Bond Program	4,674,225	556,498	4,117,727	0	0	0	0	4,674,225	4th/11
Dilworth Rd Pagemill Rd. to Hillguard Rd.	Street Reconstruction	Economic Vibrancy	10	03 Bond Program	135,359	135,359	0	0	0	0	0	135,359	2nd/11
Dilworth Rd Pagemill Rd. to Hillguard Rd.	Street Reconstruction	Economic Vibrancy	10	06 Bond Program	0	0	0	954,672	321,628	0	0	1,276,300	2nd/11

<b>-</b>	Comilao		Council	Funding		Spent or	Remaining	EV2040 44	EV2011 12	EV2042 42	Future Cost	Total	In
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Committed 05/31/10	as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Estimated Cost	Service Date
Directors Row - Cul-De-Sac to Profit Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	348,867	0	348,867	0	0	0	0	348,867	2nd/10
District 14 Alley Petitions	Alley Petitions	Economic Vibrancy	14	06 Bond Program	198,500	104,660	93,840	0	198,500	0	0	397,000	Various
Dividend Dr Directors Row to John W. Carpenter Frwy.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	259,962	0	259,962	0	0	0	0	259,962	2nd/10
Dixon at Bourquin	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	6,720	6,651	69	0	0	0	0	6,720	2nd/09
Dolphin Rd. at Haskell	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02, 07	95 Bond Program	58,000	0	58,000	0	0	0	0	58,000	3rd/13
Dolphin Rd IH 30 to Military Pkwy.	Intergovernmental Partnership Projects	Economic Vibrancy	02, 07	06 Bond Program	874,073	864,653	9,420	0	0	0	0	874,073	1st/09
Dolphin Rd IH 30 to Military Pkwy. (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	02,07	03 Bond Program	147,006	147,006	0	0	0	0	0	147,006	1st/09
Dolphin Rd Samuell Blvd.	Traffic Signal Upgrades	Economic Vibrancy	02,07	03 Bond Program	109,272	0	109,272	0	0	0	0	109,272	2nd/11
Dolphin Rd Samuell Blvd. to Merrifield Ave.	Street Reconstruction	Economic Vibrancy	02, 07	06 Bond Program	319,075	280,308	38,767	0	0	0	0	319,075	4th/10
Doric St Abernathy Ave. to Cul-De- Sac	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	72,494	0	72,494	0	0	0	0	72,494	N/A
Dorrington Dr. at Ferguson Rd.	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	5,560	5,503	57	0	0	0	0	5,560	2nd/09
Downtown Transit Traffic Study	Thoroughfares	Economic Vibrancy	02,14	95 Bond Program	188,995	188,995	0	0	0	0	0	188,995	N/A
Duncanville Rd. over Five Mile Creek	Bridge Repair and Modification	Economic Vibrancy	03	06 Bond Program	76,578	17,481	59,097	0	0	0	0	76,578	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Dunhaven Rd Marsh Ln. to Lakemont Dr.	Street Resurfacing	Economic Vibrancy	06, 13	03 Bond Program	266,261	266,261	0	0	0	0	0	266,261	3rd/09
E. Kiest Blvd over Lancaster Kiest Shopping Center	Bridge Repair and Modification	Economic Vibrancy	04	06 Bond Program	237,335	192,712	44,624	0	0	0	0	237,335	4th/10
East Dallas Veloway (Phase I) - Winsted to Glasgow	Intergovernmental Partnership Projects	Economic Vibrancy	02,09,14	03 Bond Program	1,156,358	1,156,358	0	0	0	0	0	1,156,358	3rd/10
East Dallas Veloway (Phase II) - Exposition to Glasgow	Intergovernmental Partnership Projects	Economic Vibrancy	02,14	03 Bond Program	3,285,673	3,285,384	289	0	0	0	0	3,285,673	3rd/09
Easton - Lake Highlands to Lippitt	Street Reconstruction	Economic Vibrancy	09	95 Bond Program	141,011	141,011	0	0	0	0	0	141,011	2nd/02
EB IH-20 Exit Ramp to SB Clark Rd.	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	500,000	0	500,000	0	0	0	0	500,000	1st/11
Edgecliff Dr Queenswood Ln. to Lynngrove Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	56,390	0	56,390	0	0	0	0	56,390	4th/10
Edgefield Ave. (N) - W. Davis St. to Kessler Pkwy.	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	304,143	304,143	0	0	0	0	0	304,143	4th/05
Edgefield Ave. (S) - Twelfth St to Burlington Blvd.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	0	0	0	79,386	0	0	0	79,386	4th/11
Edgemont 726	Barrier Free Ramps	Economic Vibrancy	04	06 Bond Program	5,210	5,156	54	0	0	0	0	5,210	3rd/09
Eight St Patton to R.L. Thornton Frwy.	Street Resurfacing	Economic Vibrancy	01	03 Bond Program	25,554	25,554	0	0	0	0	0	25,554	4th/10
Eight St Patton to R.L. Thornton Frwy.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	700,926	213,319	487,607	0	0	0	0	700,926	4th/10
Eighth and Melba - Zang to Beckley	Alley Petitions	Economic Vibrancy	01	03 Bond Program	12,511	12,511	0	0	0	0	0	12,511	2nd/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
El Centro Dr Webb Chapel Rd. to Manana Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	638,339	638,339	0	0	0	0	0	638,339	4th/09
Elam 6300	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	7,535	7,466	69	0	0	0	0	7,535	2nd/09
Ella at Alcorn	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	5,210	5,156	54	0	0	0	0	5,210	2nd/09
Ella at Capestone	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	2,550	2,550	0	0	0	0	0	2,550	2nd/09
Ella at Elam	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	5,330	5,275	55	0	0	0	0	5,330	2nd/09
Elm St Akard to Ervay	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	1,291,927	928,142	363,785	0	0	0	0	1,291,927	2nd/10
Elm St Good Latimer to Hall	Streetscape/Urban Design	Culture, Arts and Recreation	02	03 Bond Program	56,881	56,881	0	0	0	0	0	56,881	4th/12
Elm St Good Latimer to Hall	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	158,460	158,460	0	1,768,225	0	0	0	1,926,685	4th/12
Elm St. at Lamar	Traffic Signal Upgrades	Economic Vibrancy	02	03 Bond Program	163,909	0	163,909	0	0	0	0	163,909	1st/12
Elm St. at Market	Traffic Signal Upgrades	Economic Vibrancy	02	03 Bond Program	163,909	83	163,826	0	0	0	0	163,909	1st/11
Elsby Ave Lover Lane to Catawha	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	0	0	0	87,171	0	0	0	87,171	2nd/09
Emerald St Royal Ln. to LBJ Frwy.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	361,042	281,042	80,000	0	0	0	0	361,042	4th/09
Emily Rd Coit Rd. to Kit Ln.	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	0	0	0	407,012	0	0	0	407,012	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Empire Central - Empress Row to Oakbrook	Street Resurfacing	Economic Vibrancy	02,06	03 Bond Program	506,217	506,217	0	0	0	0	0	506,217	2nd/09
Empire Central - Governors Row to Empress Row	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	1,419,045	1,418,499	546	0	0	0	0	1,419,045	2nd/09
Empire Central Pl Empire Central Dr. to Empress Row	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	881,913	703,848	178,065	0	0	0	0	881,913	3rd/10
Empress Row - (8900 Block) Profit to Viceroy	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	178,724	119,557	59,167	0	0	0	0	178,724	4th/08
Endicott Ln Moberly Ln. to 800' east	Street Reconstruction	Economic Vibrancy	04,07	03 Bond Program	599,008	593,404	5,603	0	0	0	0	599,008	3rd/08
Englewood Rd Tilden to Oakenwald St.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	232,826	0	232,826	0	0	0	0	232,826	4th/12
Enid St Fairmont St. to Brown St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	49,542	49,542	0	0	0	0	0	49,542	4th/05
Envoy Ct Mockingbird Ln. to Mockingbird Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	367,656	367,656	0	0	0	0	0	367,656	2nd/07
Ervay St Pacific to Ross	Streetscape/Urban Design	Culture, Arts and Recreation	14	03 Bond Program	1,620,310	1,402,659	217,651	0	0	0	0	1,620,310	1st/10
Ervay St. (S) - Bellview St. to McKee St.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	50,730	50,730	0	0	0	0	0	50,730	3rd/05
Ervay St. (S) - Corinth St. to Conc. at South Blvd.	Street Resurfacing	Economic Vibrancy	02,07	03 Bond Program	440,602	440,602	0	0	0	0	0	440,602	3rd/05
Ervay StSt. Paul and Pacific	Streetscape/Urban Design	Culture, Arts and Recreation	14	03 Bond Program	120,181	120,181	0	0	0	0	0	120,181	1st/09
Eudora Dr. (7110 - 7238) Mason Dells - St. Judes to Saint Michaels	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	0	0	0	290,996	0	0	0	290,996	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Ewing Ave. (S) - Clarendon Dr. to Twelfth St.	Sidewalk Petitions	Economic Vibrancy	01, 07	06 Bond Program	38,002	5,420	32,582	0	0	0	0	38,002	2nd/11
Fair Park Link	Thoroughfares	Economic Vibrancy	02	95 Bond Program	2,670,180	2,669,889	292	0	0	0	0	2,670,180	N/A
Fair Park Link - Exposition to Hall	Intergovernmental Partnership Projects	Economic Vibrancy	02	03 Bond Program	2,751,317	2,050,000	701,317	0	0	0	0	2,751,317	4th/12
Fairmont St McKinney Ave. to Cedar Springs Rd.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	104,913	104,913	0	0	0	0	0	104,913	4th/05
Fairport Rd Murdock Rd. to Dowdy Ferry Rd.	Street Petitions	Economic Vibrancy	08	06 Bond Program	116,856	74,164	42,692	662,182	0	0	0	779,038	2nd/12
Fairway Ave Gill St. to James St.	Street Petitions	Economic Vibrancy	07	06 Bond Program	32,631	28,696	3,935	152,894	0	0	0	185,525	2nd/12
Federal - Akard to Ervay	Thoroughfares	Economic Vibrancy	14	06 Bond Program	18,609	16,400	2,209	0	105,453	0	0	124,062	2nd/11
Fellows LnKiska St. to Saipan	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	241,113	236,728	4,385	0	0	0	0	241,113	N/A
Ferguson Rd Cassandra Way to Drummond Dr.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	138,385	138,385	0	0	0	0	0	138,385	4th/04
Ferguson Rd. at Crest Ridge Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,560	5,503	57	0	0	0	0	5,560	1st/09
Ferguson Rd. at Gus Thomasson	Traffic Signal Upgrades	Economic Vibrancy	09	03 Bond Program	109,273	0	109,273	0	0	0	0	109,273	1st/11
Ferguson Rd. at Highwood Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,560	5,503	57	0	0	0	0	5,560	3rd/09
Ferguson Rd. at IH 30 to Lakeland (Design)	Streetscape/Urban Design	Culture, Arts and Recreation	07	03 Bond Program	200,000	199,939	61	0	0	0	0	200,000	N/A

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Ferguson Rd. at Peavy Rd.	Barrier Free Ramps	Economic Vibrancy	07, 09	06 Bond Program	1,160	1,160	0	0	0	0	0	1,160	2nd/09
Ferguson Rd. at Samuell Blvd.	Traffic Signal Upgrades	Economic Vibrancy	07	03 Bond Program	109,273	55,000	54,273	0	0	0	0	109,273	3rd/10
Ferguson Rd. at San Paula Ave.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,560	5,503	57	0	0	0	0	5,560	2nd/09
Ferguson Rd. at Shiloh	Street Modifications and Bottleneck Removal	Economic Vibrancy	09	03 Bond Program	636,170	83,830	552,341	0	0	0	0	636,170	3rd/11
Ferguson Rd. at Skyview Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	2,780	2,751	29	0	0	0	0	2,780	2nd/09
Ferguson Rd. at Woodmeadow Pkwy.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	53,751	53,249	501	0	0	0	0	53,751	3rd/09
Field at Elm St.	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	3,122	3,093	29	0	0	0	0	3,122	3rd/09
Field at Patterson	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	1,390	1,390	0	0	0	0	0	1,390	2nd/09
Field -Wood to Elm	Thoroughfares	Economic Vibrancy	14	03 Bond Program	4,744	4,744	0	0	0	0	0	4,744	2nd/11
Field -Wood to Elm	Thoroughfares	Economic Vibrancy	14	06 Bond Program	103,200	80,670	22,530	0	430,250	0	0	533,450	2nd/11
Fieldcrest Dr Spring Branch Dr. to Dartridge Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	142,626	0	142,626	0	0	0	0	142,626	4th/10
Finnell St Lombardy Ln. to Rentzel S	t. Street Resurfacing	Economic Vibrancy	06	03 Bond Program	243,155	0	243,155	0	0	0	0	243,155	4th/10
First Ave R.L. Thornton Frwy. to Ash Ln.	Street Reconstruction	Economic Vibrancy	07	03 Bond Program	295,493	295,493	0	0	0	0	0	295,493	4th/06

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Fitchburg St Chalk Hill Rd. to Weir St.	Street Reconstruction	Economic Vibrancy	03	03 Bond Program	88,787	58,170	30,617	0	0	0	0	88,787	2nd/12
Fitchburg St Chalk Hill Rd. to Weir St.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	0	0	0	704,517	0	0	0	704,517	2nd/12
Fitzhugh (N) Ave. at Sycamore St.	Barrier Free Ramps	Economic Vibrancy	02,14	06 Bond Program	1,270	1,270	0	0	0	0	0	1,270	2nd/09
Fitzhugh Ave Santa Fe Ave. to Ross Ave.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	373,533	373,533	0	0	0	0	0	373,533	3rd/04
Fitzhugh Ave. (N) - Deere St. to Capitol Ave.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	60,544	60,544	0	0	0	0	0	60,544	1st/05
Fitzhugh Ave. (N) - Ross to Deere	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	11,210	11,210	0	0	0	0	0	11,210	1st/05
Five Mile Dr Yewpon Ave. to Frio Ln.	Street Resurfacing	Economic Vibrancy	04, 05	06 Bond Program	273,476	0	273,476	0	0	0	0	273,476	4th/10
Flora St Arts District	Thoroughfares	Economic Vibrancy	14	95 Bond Program	526,517	526,517	0	0	0	0	0	526,517	N/A
Flora St Boll St. to Woodall Rodgers Frwy.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	20,548	20,548	0	0	0	0	0	20,548	2nd/09
Fontana Dr Larga Dr. to Marsh Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	292,568	292,568	0	0	0	0	0	292,568	2nd/10
Fordham Rd Bonnie View Rd. to Hale St.	Street Reconstruction	Economic Vibrancy	04	06 Bond Program	324,880	279,561	45,319	3,655,734	645,129	0	0	4,625,743	3rd/12
Forest Ln. 3423	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	1,580	1,580	0	0	0	0	0	1,580	2nd/09
Forest Ln. 3434	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	370	370	0	0	0	0	0	370	2nd/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Forest Ln. 3535	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	370	370	0	0	0	0	0	370	2nd/09
Forest Ln. at 7008 Forest Ln. to El Hara Cir.	Street Resurfacing	Economic Vibrancy	11	03 Bond Program	135,737	135,737	0	0	0	0	0	135,737	3rd/05
Forest Ln. at Inwood Rd.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	13	95 Bond Program	51,460	51,460	0	0	0	0	0	51,460	2nd/06
Forest Ln. at Marsh Ln. to Midway Rd.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	601,798	601,798	0	0	0	0	0	601,798	3rd/05
Forsythe Dr Loop 12 to Gayglen	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	162,769	0	162,769	0	132,480	0	0	295,249	4th/10
Forsythe Dr Gayglen to Komatty	Street Reconstruction	Economic Vibrancy	08	06 Bond Program	40,832	40,832	0	0	65,160	0	0	105,992	2nd/12
Forsythe Dr Gayglen to Komatty	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	114,447	254,737	0	0	369,184	2nd/12
Fort Worth Ave Edgefield Ave. to IH 30	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	0	323,032	0	0	323,032	4th/09
Fort Worth Ave Streetscape Design	Streetscape/Urban Design	Culture, Arts and Recreation	03	03 Bond Program	198,500	185,585	12,915	0	0	0	0	198,500	N/A
Fouraker St Cedar Hill Ave. to N. Tyler St.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	166,376	0	166,376	0	135,415	0	0	301,791	4th/10
Fowler St Missouri Ave. to Illinois Ave. (E)	Street Petitions	Economic Vibrancy	04	06 Bond Program	23,806	18,286	5,520	92,598	0	0	0	116,404	2nd/12
Fox Creek Trl Mountain Creek Pkwy. to FM 1382	Street Reconstruction	Economic Vibrancy	03	03 Bond Program	1,834,392	1,790,235	44,157	0	0	0	0	1,834,392	3rd/10
Foxwood Ln Pleasant Dr. to Oak Hill Cir.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	147,559	0	147,559	0	120,100	0	0	267,659	4th/10

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Frankford - Campbell Rd. to Preston	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	12,667	1,768	10,899	0	0	0	0	12,667	N/A
Frankford - Preston to Coit	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	15,834	2,210	13,624	0	0	0	0	15,834	N/A
Frankford - Rail line to Kelly	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	6,334	884	5,450	0	0	0	0	6,334	N/A
Frankford - Kelly to Marsh	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	31,669	4,421	27,248	0	0	0	0	31,669	N/A
Frankford 7575	Barrier Free Ramps	Economic Vibrancy	12	06 Bond Program	190	190	0	0	0	0	0	190	3rd/09
Frankford at Kelly	Street Reconstruction	Economic Vibrancy	12	06 Bond Program	0	0	0	6,547	211,700	0	0	218,247	2nd/12
Frankford Rd Coit to E. City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	12	03 Bond Program	1,345,875	216,883	1,128,992	0	0	0	0	1,345,875	3rd/11
Frankford Rd Hwy 190 to City Limit	Barrier Free Ramps	Economic Vibrancy	12	06 Bond Program	19,181	18,984	197	0	0	0	0	19,181	2nd/09
Franklin St. (S) - Gladiolus Ln. to Cul- de-sac	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	27,696	0	0	0	27,696	4th/11
French Settlement Rd Pipestone Rd. to La Reunion	Street Reconstruction	Economic Vibrancy	03	03 Bond Program	476,371	476,371	0	0	0	0	0	476,371	3rd/10
Friendship Dr Rain Forest Dr. to Lake June Rd.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	38,544	0	0	0	38,544	4th/11
Furlong Dr Blue Grass Dr. to 145' N of Beau Purple Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	98,658	0	0	0	98,658	4th/11
Gallagher St Chihuahua St. to Vilbig Rd.	Street Resurfacing	Economic Vibrancy	03, 06	06 Bond Program	0	0	0	83,343	0	0	0	83,343	4th/11

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Gallagher St Westmoreland to Norwich	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	230,627	0	0	0	230,627	4th/11
Garland Rd Knobb Oak to /Buckner	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,560	5,503	57	0	0	0	0	5,560	2nd/09
Gaspar Dr Larga Dr. to Lakemont Dr.	Street Resurfacing	Economic Vibrancy	06, 13	06 Bond Program	571,617	571,617	0	0	0	0	0	571,617	3rd/09
Gaston Ave. and Hall St.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02,14	98 Bond Program	47,388	47,388	0	0	0	0	0	47,388	3rd/03
Gaston Ave. at Connecticut Ln. to East Grand Ave.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	97,097	97,097	0	0	0	0	0	97,097	3rd/05
Gaston Ave. at Good Latimer to La Vista	Street Resurfacing	Economic Vibrancy	02,14	03 Bond Program	1,780,547	1,774,941	5,605	0	0	0	0	1,780,547	3rd/06
Gaston Ave. at Washington	Intergovernmental Partnership Projects	Economic Vibrancy	02,14	03 Bond Program	1,760,000	1,760,000	0	0	0	0	0	1,760,000	1st/12
Gayglen Dr. over Elam Creek	Bridge Repair and Modification	Economic Vibrancy	05	06 Bond Program	144,036	140,125	3,911	0	0	0	0	144,036	4th/10
Gentry Dr Canada Dr. to Bernal	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	95,467	0	0	0	95,467	4th/11
Gilford StHarry Hines Blvd. to Huron Dr.	Street Petitions	Economic Vibrancy	02	03 Bond Program	48,008	48,008	0	0	0	0	0	48,008	4th/08
Gladwood Ln Pinewood Dr. to Westfield Dr.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	0	0	0	150,093	0	0	0	150,093	4th/11
Glover Pass - Scyene Rd. to Overlook Dr.	Street Resurfacing	Economic Vibrancy	07	06 Bond Program	0	0	0	240,200	0	0	0	240,200	4th/11
Goldmark Dr Midpark Rd. to Spring Valley Rd.	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	0	0	0	313,587	0	0	0	313,587	4th/11

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Goldwood Dr. at Indian Ridge Trl.	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	3,820	3,781	39	0	0	0	0	3,820	3rd/09
Good Latimer - Canton to Elm	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	625,613	23,485	602,128	0	0	0	0	625,613	4th/12
Good Latimer Expwy. (S) - Ferris St. to Corinth St.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	222,458	45,370	177,088	0	0	0	0	222,458	2nd/12
Good Latimer Expwy. (S) - R. L. Thornton Frwy. to Dawson	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	938,277	60,685	877,592	0	0	0	0	938,277	2nd/12
Good Latimer Expwy. (S) -Dawson St. to Ferris St.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	1,150,909	60,610	1,090,299	0	0	0	0	1,150,909	2nd/12
Goodman St N Bagley St. to Morocco Ave.	Street Petitions	Economic Vibrancy	06	06 Bond Program	387,619	280,330	107,289	0	0	0	0	387,619	4th/10
Goodnight - Royal to North of Harcourt	Thoroughfares	Economic Vibrancy	06	06 Bond Program	506,058	333,895	172,163	2,867,660	0	0	0	3,373,718	4th/12
Goodnight - Joe Field to Royal	Thoroughfares	Economic Vibrancy	06	06 Bond Program	572,075	236,505	335,570	3,241,760	0	0	0	3,813,835	4th/12
Goodwin Ave. and Vanderbilt Ave Laneri Ave. to Glencoe St.	Alley Petitions	Economic Vibrancy	14	06 Bond Program	0	0	0	154,746	0	0	0	154,746	4th/11
Goodwin Ave. and Vanderbilt Ave Laneri Ave. to Glencoe St.	Alley Petitions	Economic Vibrancy	14	03 Bond Program	19,968	19,968	0	0	0	0	0	19,968	4th/11
Goodwin Ave Greenville Ave. to Matilda St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	32,413	32,413	0	0	0	0	0	32,413	3rd/05
Gordon St Swiss Ave. to Live Oak St.	Street Reconstruction	Economic Vibrancy	14	06 Bond Program	446,705	37,529	409,176	0	0	0	0	446,705	1st/11
Governors Row - Empire Central to Regal Row	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	173,594	0	173,594	0	0	0	0	173,594	4th/10

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Grand Ave Good Latimer Expwy. to RB Cullum	Street Resurfacing	Economic Vibrancy	07	03 Bond Program	382,484	382,484	0	0	0	0	0	382,484	3rd/05
Grand Ave. at Jeffries	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	1,390	1,390	0	0	0	0	0	1,390	2nd/09
Greenbrier and Caruth - Durham to Boedeker	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	176,551	176,551	0	0	0	0	0	176,551	3rd/07
Greendale Dr Tonawanda Dr. to Bruton Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	186,574	18,096	168,478	168,599	0	0	0	355,173	4th/11
Greenstone Dr Pinewood Dr. to Gladwood Ln.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	106,027	0	106,027	0	0	0	0	106,027	4th/10
Greenville Ave. at Park Ln.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	13	95 Bond Program	15,550	15,195	355	0	0	0	0	15,550	2nd/03
Greenville Ave Belmont to Ross	Streetscape/Urban Design	Culture, Arts and Recreation	14	03 Bond Program	13,786	13,786	0	0	0	0	0	13,786	2nd/12
Greenville Ave Belmont to Ross	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	826,111	135,431	690,681	0	0	0	0	826,111	2nd/12
Greenville Ave Bryan St. to Palo Pinto Ave.	Street Resurfacing	Economic Vibrancy	02, 14	03 Bond Program	105,940	0	105,940	0	0	0	0	105,940	4th/11
Greenville Ave Bryan St. to Palo Pinto Ave.	Street Resurfacing	Economic Vibrancy	02, 14	06 Bond Program	560,303	194,000	366,303	454,363	0	0	0	1,014,666	4th/11
Greenville Ave Winton St. to Mockingbird Ln.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	39,359	0	39,359	0	0	0	0	39,359	4th/10
Griffin St IH30 to Main	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	5,211,853	466,221	4,745,632	0	0	0	0	5,211,853	1st/12
Griffin St. (N) - San Jacinto to Field	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	147,294	147,294	0	0	0	0	0	147,294	3rd/04

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Griffin St. (S) - Main to Young	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	103,110	103,110	0	0	0	0	0	103,110	3rd/04
Grissom Ln Royal Ln. to Forest Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	411,546	411,546	0	0	0	0	0	411,546	4th/09
Gulf Palm (Parallel to) - White Oak to Lewiston	Alley Petitions	Economic Vibrancy	05	03 Bond Program	16,004	16,004	0	0	0	0	0	16,004	2nd/09
Gurley Ave Dead End to Stonewall St	Street Resurfacing	Economic Vibrancy	02,0 7	06 Bond Program	0	0	0	0	70,707	0	0	70,707	4th/11
Gus Thomasson Rd. at Aledo Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,210	5,156	54	0	0	0	0	5,210	2nd/09
Gus Thomasson Rd. at Casa View Ave.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	2,780	2,751	29	0	0	0	0	2,780	2nd/09
Gus Thomasson Rd. at Desdemona Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,450	5,394	56	0	0	0	0	5,450	2nd/09
Gus Thomasson Rd. at Fern Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,210	5,156	54	0	0	0	0	5,210	2nd/09
Gus Thomasson Rd. at Hermosa Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	3,820	3,781	39	0	0	0	0	3,820	2nd/09
Gus Thomasson Rd. at Losa Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	4,450	4,404	46	0	0	0	0	4,450	2nd/09
Gus Thomasson Rd. at Newcombe Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,210	5,156	54	0	0	0	0	5,210	2nd/09
Gus Thomasson Rd. at San Felipe Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,100	5,047	53	0	0	0	0	5,100	2nd/09
Gus Thomasson Rd. at San Medina Ave.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	2,769	2,643	126	0	0	0	0	2,769	3rd/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Gus Thomasson Rd. at Woodale Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,330	5,275	55	0	0	0	0	5,330	2nd/09
Gus Thomasson Rd. at Zacha Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,100	5,047	53	0	0	0	0	5,100	3rd/09
Halifax St Mockingbird Ln. to RR Tracks	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	12,909	0	12,909	0	0	0	0	12,909	4th/10
Hall St Central (US 75) to Duff	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	56,500	19,125	37,375	0	0	0	0	56,500	2nd/10
Hall St Marie to McKinney	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	105,999	105,999	0	0	0	0	0	105,999	1st/06
Hall St. (N) - Duff St. to Marie St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	166,127	73,365	92,762	0	0	0	0	166,127	4th/09
Hall St. at Turtle Creek	Bridge Repair and Modification	Economic Vibrancy	14	03 Bond Program	50,749	50,749	0	0	0	0	0	50,749	4th/07
Hammerly Dr Bernal Dr. to Dead End	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	304,780	0	0	0	304,780	4th/11
Hampton Rd. (S) - Challenger Dr. to N Marvin D. Love Frwy.	Street Resurfacing	Economic Vibrancy	05	03 Bond Program	491,052	491,052	0	0	0	0	0	491,052	3rd/09
Hampton Rd. (S) - Twelfth St. to Clarendon Dr.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	290,883	0	290,883	0	236,754	0	0	527,637	4th/10
Hampton Rd. and Inwood Bridge over Trinity River	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	06	95 Bond Program	607,403	607,403	0	0	0	0	0	607,403	1st/10
Handley Dr Greenbriar Ln. to Stemmons Ave.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	74,014	0	74,014	0	60,241	0	0	134,255	4th/10
Happy Hollow Ln Bitter Creek to Cheyenne Rd.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	42,373	0	0	0	42,373	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hargrove Dr Webb Chapel Ext. to Larga Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	38,484	0	38,484	0	0	0	0	38,484	4th/10
Hargrove Dr Webb Chapel Ext. to Larga Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	38,484	0	38,484	0	0	0	0	38,484	4th/10
Harlandale Ave. at Brightside Dr.	Barrier Free Ramps	Economic Vibrancy	04	06 Bond Program	5,100	5,047	53	0	0	0	0	5,100	3rd/09
Harlingen St Leath St. to Dead End	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	50,797	0	0	0	50,797	4th/11
Harry Hines - Motor St. to Oak Lawn	Intergovernmental Partnership Projects	Economic Vibrancy	02	03 Bond Program	150,000	150,000	0	0	0	0	0	150,000	2nd/06
Harvest Hill 5723	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	3,340	3,306	34	0	0	0	0	3,340	2nd/09
Harvest Hill at Monfort	Participation With Other Government Agencies - Intersections	Economic Vibrancy	13	95 Bond Program	35,851	35,851	0	0	0	0	0	35,851	3rd/07
Harvest Hill at Noel	Participation With Other Government Agencies - Intersections	Economic Vibrancy	13	95 Bond Program	24,294	24,294	0	0	0	0	0	24,294	3rd/07
Harwood St Pacific to Ross	Streetscape/Urban Design	Culture, Arts and Recreation	14	03 Bond Program	652,432	652,432	0	0	0	0	0	652,432	1st/10
Harwood St. at Main St.	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	197,327	0	197,327	0	0	0	0	197,327	3rd/11
Haskell Ave Gaston Ave. to Live Oak St.	Street Resurfacing	Economic Vibrancy	02,14	03 Bond Program	95,472	95,472	0	0	0	0	0	95,472	4th/05
Haskell Ave Lemmon to IH 30	Thoroughfares	Economic Vibrancy	02,14	95 Bond Program	1,372,345	1,372,345	0	0	0	0	0	1,372,345	N/A
Haskell Ave Ross Ave. to Live Oak St.	Street Resurfacing	Economic Vibrancy	02,14	03 Bond Program	177,780	177,780	0	0	0	0	0	177,780	4th/05

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Haskell Ave. (N) - Main St. to Simpson St.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	69,903	69,903	0	0	0	0	0	69,903	4th/05
Haskell Ave. (N) - Worth St. to Junius St.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	40,150	40,150	0	0	0	0	0	40,150	4th/05
Haskell Ave. at Ross Ave.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02,14	95 Bond Program	32,313	32,313	0	0	0	0	0	32,313	2nd/06
Hatcher - Haskell Ave. to Industrial	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	07	03 Bond Program	12,008	12,008	0	0	0	0	0	12,008	3rd/13
Hatcher - Haskell Ave. to Industrial	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	07	95 Bond Program	142,829	142,829	0	0	0	0	0	142,829	3rd/13
Hatcher (Dolphin Rd.) - Haskell Ave. to Spring	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	07	98 Bond Program	392,037	0	392,037	0	0	0	0	392,037	3rd/13
Hatcher St. at Bradshaw St.	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	2,920	2,890	30	0	0	0	0	2,920	2nd/09
Hatcher St. at Electra St.	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	2,550	2,550	0	0	0	0	0	2,550	2nd/09
Hatcher St. at Meadow St.	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	3,710	3,672	38	0	0	0	0	3,710	2nd/09
Hatcher St. at Roberts Ave.	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	3,710	3,672	38	0	0	0	0	3,710	2nd/09
Hatcher St. at Spring Garden Dr.	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	2,780	2,751	29	0	0	0	0	2,780	2nd/09
Hatcher St. at Verdun Ave.	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	2,670	2,643	27	0	0	0	0	2,670	2nd/09
Hawick Ln Mixon Dr. to Wemdon Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	246,955	19,710	227,245	0	0	0	0	246,955	4th/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Heather Glen Dr Lake Placid Dr. to Marblehead Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	153,411	0	0	0	153,411	4th/11
Helena Ave Elam Rd. to Jeane St.	Street Petitions	Economic Vibrancy	05	06 Bond Program	213,285	150,129	63,156	1,208,617	0	0	0	1,421,902	2nd/12
Henderson Ave. (S) - Winslow Ave. to Oleander St.	Street Reconstruction	Economic Vibrancy	02	06 Bond Program	707,071	67,499	639,572	0	0	0	0	707,071	1st/12
Henderson Ave. at Ross Ave.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	02,14	95 Bond Program	41,497	41,497	0	0	0	0	0	41,497	2nd/06
Hendricks Ave. and Morrell Ave Denley Dr. to Moore St.	Alley Petitions	Economic Vibrancy	06	98 Bond Program	26,910	11,089	15,821	0	0	0	0	26,910	4th/11
Hendricks Ave. and Strickland St Fernwood Ave. to Cedar Haven Ave.	Alley Petitions	Economic Vibrancy	04	98 Bond Program	24,419	10,202	14,217	0	0	0	0	24,419	4th/11
Hidalgo Dr Webb Chapel Rd. to Marsh Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	310,986	310,986	0	0	0	0	0	310,986	3rd/09
Hidden Valley Dr Carioca Dr. to Dead End	Street Resurfacing	Economic Vibrancy	05, 08	06 Bond Program	0	0	0	80,407	0	0	0	80,407	4th/11
Highdale at Forest Ln.	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	2,780	2,751	29	0	0	0	0	2,780	2nd/09
Highland Glen Trl Highland Heather to Meandering	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	33,822	0	0	0	33,822	4th/11
Highland Rd Ferguson Rd. to Jim Miller	Local Collector	Economic Vibrancy	07	98 Bond Program	1,265,329	1,265,329	0	0	0	0	0	1,265,329	4th/08
Highwood Dr San Marcus Ave. to Crest Ridge Dr.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	54,100	0	54,100	0	44,032	0	0	98,132	4th/10
Hillard Dr Traymore Ave. to Hillburn Dr.	Street Resurfacing	Economic Vibrancy	04, 05	06 Bond Program	0	0	0	176,513	0	0	0	176,513	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Hillburn Dr Courtney to Seco	Street Reconstruction	Economic Vibrancy	04,05	03 Bond Program	893,358	893,358	0	0	0	0	0	893,358	2nd/07
Hillcrest - Arapaho to Beltline	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	28,502	22,063	6,439	0	0	0	0	28,502	4th/10
Hillcrest - Campbell to Arapaho	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	135,680	120,091	15,589	0	0	0	0	135,680	4th/10
Hillcrest - La Bolsa Dr. to Belt Line Rd.	Street Resurfacing	Economic Vibrancy	11,12	03 Bond Program	773,205	773,205	0	0	0	0	0	773,205	2nd/05
Hillcrest - Royal to Loop 12 - Northwest Hwy.	Intergovernmental Partnership Projects	Economic Vibrancy	11,13	03 Bond Program	760,000	760,000	0	0	0	0	0	760,000	4th/04
Hillcrest Rd. at Hillwood Ln.	Barrier Free Ramps	Economic Vibrancy	11, 12	06 Bond Program	4,170	4,127	43	0	0	0	0	4,170	2nd/09
Holcomb Rd Tonawanda Dr. to Bruton Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	176,412	0	176,412	0	0	0	0	176,412	4th/10
Holden Ave Beckley Ave. to Michigan Ave.	Sidewalk Safety	Economic Vibrancy	04	03 Bond Program	91,166	91,166	0	0	0	0	0	91,166	1st/06
Holly Tree at Fox Fire	Barrier Free Ramps	Economic Vibrancy	12	06 Bond Program	1,914	1,914	0	0	0	0	0	1,914	2nd/09
Hood St Maple Ave. to Hall St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	118,323	118,323	0	0	0	0	0	118,323	4th/05
Hope Restoration Utility	Public Private Partnership	Economic Vibrancy	07	03 Bond Program	51,165	51,165	0	0	0	0	0	51,165	4th/06
Housley Dr Joaquin Dr. to 2427 Housley Dr.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	39,245	39,245	0	0	0	0	0	39,245	3rd/05
Houston School Rd Camp Wisdom to 4000' South	Thoroughfares	Economic Vibrancy	05,08	03 Bond Program	1,434,508	1,434,508	0	0	0	0	0	1,434,508	2nd/07

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Houston School Rd. at Laureland	Streetscape/Urban Design	Culture, Arts and Recreation	05	06 Bond Program	347,375	164,544	182,831	0	0	0	0	347,375	2nd/10
Houston Schoool Road at Camp Wisdom	Thoroughfares	Economic Vibrancy	Needed	03 Bond Program	12,705	0	12,705	0	0	0	0	12,705	3rd/10
Houston St Ross to Woodall Rodgers	Thoroughfares	Economic Vibrancy	02	95 Bond Program	750,000	750,000	0	0	0	0	0	750,000	N/A
Houston St. Viaduct - Rehabilitation	Intergovernmental Partnership Projects	Economic Vibrancy	02,03	03 Bond Program	1,216,681	1,216,681	0	0	0	0	0	1,216,681	2nd/06
Houston -Young to Elm	Thoroughfares	Economic Vibrancy	02	03 Bond Program	32,369	32,369	0	0	0	0	0	32,369	2nd/11
Houston -Young to Elm	Thoroughfares	Economic Vibrancy	02	06 Bond Program	90,430	90,430	0	0	329,014	0	0	419,444	2nd/11
Huttig Ave Shortal Dr. to Buckner Blvd. (S)	Sidewalk Petitions	Economic Vibrancy	04	06 Bond Program	28,027	4,036	23,991	0	0	0	0	28,027	2nd/11
Hyer St Lomo Alto to Dead End	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	89,691	0	89,691	0	0	0	0	89,691	4th/10
I-635 corridor (LBJ) - Approaches and Transitions - I-35E to US 75 including I- 35E.	Thoroughfares	Economic Vibrancy	13	06 Bond Program	1,488,750	0	1,488,750	8,436,251	0	0	0	9,925,001	4th/15
Idaho at Louisiana	Barrier Free Ramps	Economic Vibrancy	04	06 Bond Program	5,100	5,047	53	0	0	0	0	5,100	3rd/09
IH 20 Frontage Rd Bonnie View to JJ Lemmon	Intergovernmental Partnership Projects	Economic Vibrancy	08	06 Bond Program	4,641,271	4,280,825	360,446	0	0	0	0	4,641,271	3rd/10
IH 635 Service Rd Northwest Hwy. to Ferguson	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	10	95 Bond Program	200,000	0	200,000	0	0	0	0	200,000	N/A
Illinois Ave. (W) - Cockrell Hill to 300 Ft. W. of Duncanville Rd.	Street Resurfacing	Economic Vibrancy	01,03	03 Bond Program	773,399	773,399	0	0	0	0	0	773,399	4th/06

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Illinois Ave. at Vernon	Barrier Free Ramps	Economic Vibrancy	03	06 Bond Program	3,710	3,672	38	0	0	0	0	3,710	3rd/09
Image Ln. (4406 - 4530) "T" Alley to Cockrell Hill	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	32,793	32,793	0	301,207	0	0	0	334,000	4th/11
Indian Trl Royal Ln. to Denton Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	156,320	156,320	0	0	0	0	0	156,320	4th/09
Industrial Blvd S of IH 30 to N of Commerce St. (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	02,06	03 Bond Program	182,473	165,973	16,500	0	0	0	0	182,473	4th/14
Industrial Blvd S of IH 30 to N of Commerce St. (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	02,06	98 Bond Program	150,000	150,000	0	0	0	0	0	150,000	4th/14
Industrial Blvd. (N) - Commerce St. to Irving Blvd.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	1,100,041	1,100,041	0	0	0	0	0	1,100,041	3rd/05
Infrastructure improvements related to Public and Private Partnership	Public Private Partnership	Economic Vibrancy	04,05,07	03 Bond Program	6,031,582	267,256	5,764,326	0	0	0	0	6,031,582	Various
Intersection Improvements - Congestion Mitigation and Air Quality (CMAQ) City Wide	Participation With Other Government Agencies - Intersections	Economic Vibrancy	Citywide	98 Bond Program	817,600	777,060	40,540	0	0	0	0	817,600	Various
Intersection Improvements - Congestion Mitigation and Air Quality (CMAQ) City Wide	Participation With Other Government Agencies - Intersections	Economic Vibrancy	Citywide	95 Bond Program	399,698	372,126	27,572	0	0	0	0	399,698	Various
Intersections - Designated Locations	Participation With Other Government Agencies - Intersections	Economic Vibrancy	Citywide	95 Bond Program	66,559	66,559	0	0	0	0	0	66,559	2nd/11
Intersections - Designated Locations	Participation With Other Government Agencies - Intersections	Economic Vibrancy	Citywide	95 Bond Program	1,176,149	1,176,149	0	0	0	0	0	1,176,149	Various
Inwood - Forest Ln. to Harvest Hill	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	14,250	14,103	147	0	0	0	0	14,250	2nd/09
Inwood Rd. at Walnut Hill Ln.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	13	95 Bond Program	47,100	47,100	0	0	0	0	0	47,100	1st/08

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Inwood Rd. at Park Ln.	Participation With Other Government Agencies - Intersections	Economic Vibrancy	13	95 Bond Program	15,992	15,992	0	0	0	0	0	15,992	1st/08
Iowa Ave. (E) - Bruck St. to Corinth St.	Street Resurfacing	Economic Vibrancy	04	06 Bond Program	0	0	0	39,948	0	0	0	39,948	4th/11
Iron Ridge St Lakawana St. to Stemmons Fwry.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	35,775	35,775	0	0	0	0	0	35,775	3rd/08
Iron Ridge St Lakawana St. to Stemmons Fwry.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	223,008	223,008	0	0	0	0	0	223,008	3rd/08
Iroquois Dr Dead End to Chippewa Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	140,265	0	0	0	140,265	4th/11
Irving Blvd. at Mockingbird Ln Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	06	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	4th/10
Irving Blvd. (N Service Rd.) - Mockingbird Ln. to Woodall St.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	198,170	172,398	25,772	0	0	0	0	198,170	2nd/12
Irving Blvd. (N Service Rd.) - Mockingbird Ln. to Woodall St.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	1,806,284	318,756	0	0	2,125,040	2nd/12
Jefferson Blvd. (W) - Hampton Rd. to City Limit	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	0	0	0	768,333	0	0	0	768,333	4th/11
Jerome St Beeman St. to Dolphin Rd.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	315,445	1,200	314,245	0	0	0	0	315,445	4th/10
Jim Miller - Elam to Loop 12	Intergovernmental Partnership Projects	Economic Vibrancy	05	98 Bond Program	230,000	230,000	0	0	0	0	0	230,000	4th/05
Jim Miller (N) - IH 30 to Samuell	Street Resurfacing	Economic Vibrancy	04	03 Bond Program	100,279	0	100,279	0	0	0	0	100,279	2nd/11
Johnson Place - Roseland Ave. to Munger Ave.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	3,156	3,156	0	0	0	0	0	3,156	4th/05

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Joyce Way and Stefani - Hillcrest to Airline	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	305,927	305,927	0	0	0	0	0	305,927	3rd/07
Jupiter Rd Garland Rd. to Centerville	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	09	95 Bond Program	277,001	277,001	0	0	0	0	0	277,001	4th/08
Jupiter Rd Garland Rd. to Centerville	Intergovernmental Partnership Projects	Economic Vibrancy	09	06 Bond Program	253,346	0	253,346	0	0	0	0	253,346	4th/08
Kathy Trail Extension Phase III - Mccommas to Amesb	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	02,06,09, 14	Reimb	2,480,080	0	2,480,080	0	0	0	0	2,480,080	2nd/09
Katy Trail Extension - Skillman to White Rock Station	Intergovernmental Partnership Projects	Economic Vibrancy	09,14	03 Bond Program	1,044,112	239,481	804,631	0	0	0	0	1,044,112	4th/11
Katy Trail Extension Phase III - McCommas to Ames	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	02,06,09, 14	98 Bond Program	869,922	739,664	130,258	0	0	0	0	869,922	1st/11
Keeneland Pkwy Cavalcade Dr. to Merrifield Rd.	Street Resurfacing	Economic Vibrancy	03, 06	06 Bond Program	0	0	0	116,271	0	0	0	116,271	4th/11
Keenland Pkwy 670 E Walton Walker Frwy. to Walton Walker Frwy.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	115,378	0	0	0	115,378	4th/11
Keenland Pkwy W. Walker SR. to 150' W. of Cherry Laurel	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	100,599	100,599	0	0	0	0	0	100,599	3rd/04
Keller Springs - Dallas North Tollway to Preston	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	196,343	155,395	40,948	0	0	0	0	196,343	4th/10
Keller Springs - Preston to Campbell	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	15,834	12,257	3,577	0	0	0	0	15,834	4th/10
Kelly Blvd Frankford Rd. to Timber Oaks Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	155,326	0	0	0	155,326	4th/11
Kelly Blvd Michelangelo to Rosemeade	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	12	98 Bond Program	406,383	400,051	6,331	0	0	0	0	406,383	1st/08

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Kelly Blvd Old Mill to Frankford	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	45,295	45,295	0	0	0	0	0	45,295	4th/10
Kelly Blvd Timberglen	Barrier Free Ramps	Economic Vibrancy	12	06 Bond Program	3,829	3,790	39	0	0	0	0	3,829	3rd/09
Kelso Dr Beau Purple Dr. to 533 Kelso Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	90,745	0	0	0	90,745	4th/11
Kessler Canyon Dr Kessler Pkwy. to Evergreen Hill Rd.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	80,444	0	80,444	0	0	0	0	80,444	4th/10
Kessler Pkwy Edgefield Ave. to Colorado Blvd.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	201,658	0	201,658	0	0	0	0	201,658	4th/10
Kessler Pkwy Evergreen Hill Rd. to Sylvan Ave.	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	292,972	292,972	0	0	0	0	0	292,972	3rd/08
Kidd Springs Dr Tyler St. to Sylvan Ave.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	31,205	0	31,205	0	25,398	0	0	56,603	4th/10
Kiest Blvd. over DART (BNSF) RR	Bridge Repair and Modification	Economic Vibrancy	04	06 Bond Program	223,663	210,713	12,950	0	0	0	0	223,663	4th/10
Kiest Blvd. over DART (BNSF) RR	Bridge Repair and Modification	Economic Vibrancy	04	03 Bond Program	95,304	82,354	12,950	0	0	0	0	95,304	4th/10
Kiest Five Mile Hike and Bike Trail	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	446,625	432,500	14,125	0	0	0	0	446,625	3rd/11
Kilburn Ave Corrigan Ave. to Haas Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	284,998	0	0	0	284,998	4th/11
Killion Dr Coppedge Ln. to Gooding Dr.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	3,900	3,900	0	0	0	0	0	3,900	3rd/06
Kimballdale Dr Wenatchee Dr. to Oak Arbor Dr.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	52,456	0	0	0	52,456	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Kimsey Dr Maple Ave. to Dead End	Street Petitions	Economic Vibrancy	02	03 Bond Program	11,745	11,745	0	0	0	0	0	11,745	4th/12
Kimsey Dr Maple Ave. to Dead End	Street Petitions	Economic Vibrancy	02	06 Bond Program	84,969	80,910	4,059	414,935	0	0	0	499,904	4th/12
King Arthur Dr 9200 Block	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	803,812	803,812	0	0	0	0	0	803,812	3rd/08
King James Dr Regal Row to Roundtable	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	987,761	987,761	0	0	0	0	0	987,761	3rd/08
Kings Hwy Polk to Timbergrove	Barrier Free Ramps	Economic Vibrancy	03	06 Bond Program	17,840	17,656	184	0	0	0	0	17,840	3rd/08
Kingsbury (6608) and Winchester - Freemont to Berryhill	Alley Reconstruction	Economic Vibrancy	09	03 Bond Program	240,946	35,147	205,800	0	0	0	0	240,946	4th/10
Kingsbury Dr Town North Dr. to Walling Ln.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	263,417	0	263,417	0	0	0	0	263,417	4th/10
Kingstree Dr Roundrock Dr. to D.E. at Cul-de-Sac	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	66,368	0	0	0	66,368	4th/11
Kinkaid Cir Webb Chapel Rd. to Cul- De-Sac	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	10,849	0	0	0	10,849	4th/09
Knox St McKinney Ave. to City Limit	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	104,558	104,558	0	0	0	0	0	104,558	4th/05
Knox St. Enhanced St. Lighting	Street Lighting	Economic Vibrancy	14	03 Bond Program	29,775	0	29,775	0	0	0	0	29,775	TBD
Knoxville St Dead End to Old Spanish Tr.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	93,773	0	93,773	0	0	0	0	93,773	4th/10
Korgan St Ewing Ave. W. to dead end	Street Petitions	Economic Vibrancy	04	03 Bond Program	314,025	314,025	0	0	0	0	0	314,025	4th/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Kristen Dr Cranfill Dr. to 294' East of Cranfill	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	31,362	0	31,362	0	25,526	0	0	56,888	4th/10
La Foy Blvd Versailles Ave. (N) to Lemmon Wood	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	29,875	29,875	0	0	0	0	0	29,875	2nd/07
La Joya Dr Larga Dr. to Dunhaven Rd.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	383,426	383,426	0	0	0	0	0	383,426	3rd/09
La Prada - Millmar to Motley	Intergovernmental Partnership Projects	Economic Vibrancy	09	06 Bond Program	0	0	0	0	190,009	0	0	190,009	2nd/12
La Prada Dr Oates Dr. to Millmar Dr.	Street Resurfacing	Economic Vibrancy	07	06 Bond Program	0	0	0	355,322	0	0	0	355,322	4th/11
La Senda Pl Greenbriar Ln. to Shady Ln.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	21,169	0	21,169	0	17,230	0	0	38,399	4th/10
La Sobrina Dr Spring Creek Rd. to El Pastel Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	63,177	0	0	0	63,177	4th/11
La Verdura Dr Alto Caro Dr. to El Pastel Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	141,542	0	0	0	141,542	4th/11
Ladybird Ln Denton Dr. to Monroe Dr.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	148,123	0	148,123	0	0	0	0	148,123	4th/10
Ladybird Ln Denton Dr. to Monroe Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	268,478	0	268,478	0	0	0	0	268,478	4th/10
Lake Cliff Tower Innovation	Streetscape/Urban Design	Culture, Arts and Recreation	01,03	03 Bond Program	392,092	392,092	0	0	0	0	0	392,092	1st/09
Lake Cliff Tower Innovation	Streetscape/Urban Design	Culture, Arts and Recreation	01,03	95 Bond Program	81,907	19,458	62,449	0	0	0	0	81,907	1st/09
Lake June at Whitley	Barrier Free Ramps	Economic Vibrancy	04	06 Bond Program	1,914	1,914	0	0	0	0	0	1,914	2nd/09

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Lake June Rd Pemberton Dr. to C F Hawn Frwy. (Service Rd.)	Street Reconstruction	Economic Vibrancy	05	03 Bond Program	108,590	69,833	38,757	0	0	0	0	108,590	3rd/12
Lake June Rd Pemberton Dr. to C F Hawn Frwy. (Service Rd.)	Street Reconstruction	Economic Vibrancy	05	06 Bond Program	0	0	0	839,040	186,663	0	0	1,025,703	3rd/12
Lake June Rd. over Prairie Creek	Bridge Repair and Modification	Economic Vibrancy	05	06 Bond Program	115,800	24,397	91,403	0	0	0	0	115,800	4th/11
Lamar St Young St. to Ceremonial Dr.	Street Lighting	Economic Vibrancy	02	03 Bond Program	3,716	0	3,716	0	0	0	0	3,716	N/A
Lamar St. (N and S) - McKinney to IH 30	) Street Resurfacing	Economic Vibrancy	02	03 Bond Program	467,683	467,683	0	0	0	0	0	467,683	3rd/04
Lamar St. (S) - Pine St. to Stoneman St.	Street Resurfacing	Economic Vibrancy	07	03 Bond Program	87,603	87,603	0	0	0	0	0	87,603	4th/05
Lancaster Rd. (S) - Morgan Dr. to LBJ	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	230,500	0	0	0	230,500	4th/11
Laneri Ave Merrimac Ave. to Mercedes Ave.	Street Petitions	Economic Vibrancy	14	06 Bond Program	26,000	25,000	1,000	93,495	0	0	0	119,495	4th/11
Larchfield Ln Lynbrook Dr. to Longmeadow Dr.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	0	0	0	49,138	0	0	0	49,138	4th/11
Larmanda St Skillman St. to Wild Valley Dr.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	231,601	231,601	0	0	0	0	0	231,601	3rd/04
Lauderdale Dr 56th St. south to dead-end	Street Petitions	Economic Vibrancy	08	03 Bond Program	592,061	51,788	540,274	0	0	0	0	592,061	4th/11
Lawson Rd. over Mesquite Br. Trib.	Bridge Repair and Modification	Economic Vibrancy	08	03 Bond Program	46,600	45,100	1,500	0	0	0	0	46,600	4th/10
Lawson Rd. over Mesquite Br. Trib.	Bridge Repair and Modification	Economic Vibrancy	08	06 Bond Program	97,652	95,947	1,705	0	0	0	0	97,652	4th/10

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LBJ and IH 635 - Luna to US 75	Intergovernmental Partnership Projects	Economic Vibrancy	06,11,13	03 Bond Program	4,928,167	4,928,167	0	0	0	0	0	4,928,167	4th/15
LBJ and IH 635 - US 75 to La Prada	Intergovernmental Partnership Projects	Economic Vibrancy	09,10,11	03 Bond Program	5,000,000	1,430,691	3,569,309	0	0	0	0	5,000,000	4th/12
LBJ and Skillman - DART Station Pedestrian Bridge	Intergovernmental Partnership Projects	Economic Vibrancy	10	03 Bond Program	371,195	371,195	0	0	0	0	0	371,195	2nd/11
Lea Crest Dr Lancaster Rd. to Easter Ave.	Street Resurfacing	Economic Vibrancy	04	03 Bond Program	280,509	280,509	0	0	0	0	0	280,509	2nd/09
Leameadow 7119 and Town Bluff - Hillcrest to Wildvine	Alley Reconstruction	Economic Vibrancy	12	03 Bond Program	188,040	21,640	166,400	0	0	0	0	188,040	3rd/10
Ledbetter Ext Merrifield to Mt. Creek (Construction)	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	0	0	0	2,658,000	0	0	0	2,658,000	1st/12
Ledbetter Ext Merrifield to Mt. Creek (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	314,000	314,000	0	0	0	0	0	314,000	1st/12
Ledbetter/Grady Niblo Ext - Merrifield to Mt. Creek	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	1,266,728	0	1,266,728	0	0	0	0	1,266,728	1st/12
Leigh Ann Dr Kirnwood Dr. to Wheatland Rd.	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	346,133	346,133	0	0	0	0	0	346,133	4th/10
Lemmon at Douglas	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	4,060	4,018	42	0	0	0	0	4,060	2nd/09
Lemmon at Oak Grove	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	2,780	2,751	29	0	0	0	0	2,780	2nd/09
Lemmon at Wycliff	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	1,914	1,914	0	0	0	0	0	1,914	2nd/09
Lemmon Ave Caddo St. to N Haskell Ave.	Street Reconstruction	Economic Vibrancy	14	06 Bond Program	1,084,855	95,714	989,141	0	0	0	0	1,084,855	2nd/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Lemmon Ave Inwood Rd. to Atwell St.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	0	0	0	122,014	0	0	0	122,014	4th/11
Lemmon Ave. at Shorecrest	Traffic Signal Upgrades	Economic Vibrancy	06,14	03 Bond Program	72,841	72,841	0	0	0	0	0	72,841	3rd/06
Leonard St McKinney Ave. to Maple - Routh Conn.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	20,556	20,556	0	0	0	0	0	20,556	3rd/04
Liberty St Bryan St. to Live Oak St.	Street Reconstruction	Economic Vibrancy	14	06 Bond Program	308,865	34,132	274,733	0	0	0	0	308,865	2nd/11
Library Ln Camp Wisdom Rd. to Dead End	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	63,304	0	0	0	63,304	4th/11
Linden Ln Conc. at 6222 Linden Ln. to Hughes Ln.	Street Resurfacing	Economic Vibrancy	11	03 Bond Program	21,291	21,291	0	0	0	0	0	21,291	3rd/05
Lindsley at Tenison Memorial	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	2,320	2,296	24	0	0	0	0	2,320	3rd/09
Lindsley Ave Clermont to Tenison Memorial Rd.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	115,005	115,005	0	0	0	0	0	115,005	3rd/05
Linfield - SH 310 to Illinois Ave.	Intergovernmental Partnership Projects	Economic Vibrancy	04,05	03 Bond Program	552,974	552,974	0	0	0	0	0	552,974	3rd/06
Lippitt Ave Easton Rd. to Lochwood Blvd.	Street Reconstruction	Economic Vibrancy	09	03 Bond Program	1,415,375	1,222,241	193,134	0	0	0	0	1,415,375	4th/08
Lippitt Ave. at Lockwood Blvd.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,330	5,275	55	0	0	0	0	5,330	2nd/09
Live Oak - Bryan St. to La Vista Dr.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	251,295	251,295	0	0	0	0	0	251,295	4th/04
Live Oak - Cantegral to Good Latimer	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	209,684	0	209,684	0	78,141	0	0	287,825	TBD

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Live Oak - Cantegral to Texas	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	0	0	0	0	125,000	0	0	125,000	TBD
Live Oak - Left Turn Ln.	Traffic Intersection Capacity and Safety Improvement	Economic Vibrancy	14	06 Bond Program	0	0	0	0	175,000	0	0	175,000	TBD
Live Oak - Liberty St. to Peak St.	Street Resurfacing	Economic Vibrancy	02, 14	06 Bond Program	943,558	943,558	0	0	0	0	0	943,558	2nd/08
Live Oak - Liberty to Peak (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	02,14	03 Bond Program	220,000	220,000	0	0	0	0	0	220,000	N/A
Live Oak - Olive St. to Good Latimer Expwy.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	116,568	116,568	0	0	0	0	0	116,568	4th/04
Live Oak - Peak to Bryan St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	394,772	394,772	0	0	0	0	0	394,772	4th/04
Live Oak -Olive to Central Blvd.	Thoroughfares	Economic Vibrancy	14	06 Bond Program	70,829	50,618	20,211	401,363	0	0	0	472,192	4th/12
Lochspring and Yorkspring - Valleyspring to Meadowspring	Alley Reconstruction	Economic Vibrancy	09	03 Bond Program	148,029	148,029	0	0	0	0	0	148,029	1st/09
Locust Ave Dalton St. to Dead End	Street Petitions	Economic Vibrancy	04	06 Bond Program	75,683	60,280	15,404	367,535	0	0	0	443,218	2nd/12
Lofland St Harry Hines Blvd. to Redfield Dr.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	74,955	6,221	68,734	0	0	0	0	74,955	4th/09
Lone Star Dr Commerce St. to Dead End (BNSF RR)	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	427,561	56,012	371,549	0	0	0	0	427,561	2nd/11
Loop 12 - Spur 408 to IH 35E	Intergovernmental Partnership Projects	Economic Vibrancy	03,06	03 Bond Program	483,744	0	483,744	0	0	0	0	483,744	N/A
Los Gatos Dr Kirnwood Dr. to Dead End	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	28,844	0	0	0	28,844	4th/11

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Love Field and Medical Center Area	PID/TIF Development	Culture, Arts and Recreation	02,14	95 Bond Program	506,945	506,945	0	0	0	0	0	506,945	1st/02
Lovedale - Harry Hines to Mohawk	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	0	0	0	184,042	0	0	0	184,042	4th/11
Luna Rd Northwest Hwy. to Royal Ln.	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	06	95 Bond Program	199,312	0	199,312	0	0	0	0	199,312	4th/15
Luzon St. Carbondale St. to Dead End	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	401,841	399,527	2,314	0	0	0	0	401,841	N/A
Macon St./Sunday St. Railroad Crossing	Intergovernmental Partnership Projects	Economic Vibrancy	07	03 Bond Program	88,000	15,704	72,296	0	0	0	0	88,000	3rd/13
Madison Ave. (S) - Jefferson Blvd. to Clarendon Dr.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	287,590	0	287,590	0	0	0	0	287,590	4th/10
Madison Ave. (S) - Pembroke Ave. to Twelfth St.	Street Resurfacing	Economic Vibrancy	01	03 Bond Program	50,690	0	50,690	0	0	0	0	50,690	4th/10
Main - Good Latimer to Hall	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	1,692,981	0	0	0	1,692,981	4th/12
Main St Elm St. Merge S of RR to Lamar	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	117,106	117,106	0	0	0	0	0	117,106	3rd/04
Main St Harwood to Central	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	122,872	122,872	0	0	0	0	0	122,872	4th/05
Main St Harwood to Good-Latimer	Streetscape/Urban Design	Culture, Arts and Recreation	02,14	03 Bond Program	1,844,249	1,841,260	2,989	0	0	0	0	1,844,249	3rd/11
Main St Market to Griffin	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	1,803,344	265,000	1,538,344	0	0	0	0	1,803,344	1st/11
Malcolm X (S) - Clarence Dr. to Grand Ave.	Street Reconstruction	Economic Vibrancy	07	95 Bond Program	170,932	170,932	0	0	0	0	0	170,932	4th/08

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Manana Dr Nekirk St. to Shady Tr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	564,533	0	564,533	0	0	0	0	564,533	4th/10
Manana Dr Webb Chapel Rd. to Marsh Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	93,423	93,423	0	0	0	0	0	93,423	4th/04
Manderville Ln US 75 along the existing Manderville E/W to the existing Manderville Rd. running N and S	Streetscape/Urban Design	Culture, Arts and Recreation	13	06 Bond Program	314,690	314,690	0	0	0	0	0	314,690	2nd/10
Manila Rd Commerce to UP Railroad	Street Reconstruction	Economic Vibrancy	03	03 Bond Program	449,580	336,869	112,711	0	0	0	0	449,580	3rd/10
Marcell Ave Dacki Ave. to Hord Ave.	Street Petitions	Economic Vibrancy	01	06 Bond Program	96,905	0	96,905	549,126	0	0	0	646,031	2nd/12
Market Center Blvd Stemmons to Harry Hines	Street Petitions	Economic Vibrancy	06	95 Bond Program	1,278,722	1,278,722	0	0	0	0	0	1,278,722	3rd/00
Market Center Blvd Industrial Blvd. to Oak Lawn	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	62,543	62,543	0	0	0	0	0	62,543	2nd/04
Market St. (N and S) - Ross to Young	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	147,299	147,299	0	0	0	0	0	147,299	3rd/04
Marlborough Ave. and OakCliff - Twelfth St. to Wentworth	Alley Petitions	Economic Vibrancy	01	03 Bond Program	26,525	26,525	0	0	0	0	0	26,525	2nd/09
Marquette 7207 and Centenary - Airline to Durham	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	27,675	27,675	0	182,179	0	0	0	209,854	4th/11
Marsalis (S) 1631	Barrier Free Ramps	Economic Vibrancy	04	06 Bond Program	3,829	3,790	39	0	0	0	0	3,829	3rd/08
Marsalis Ave. (N and S) - R.L. Thornton to Conc. at Viaduct	Street Resurfacing	Economic Vibrancy	01	03 Bond Program	283,245	283,245	0	0	0	0	0	283,245	3rd/04
Marsalis Ave. and Lancaster - E. Tenth to E. Ninth	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	14,278	14,278	0	118,501	0	0	0	132,779	4th/11

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Marsalis Ave. and Lancaster - Eleventh St. to Jefferson	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	11,613	11,613	0	59,731	0	0	0	71,344	4th/11
Marsalis Ave. at Five Mile Creek	Bridge Repair and Modification	Economic Vibrancy	04	03 Bond Program	72,127	72,127	0	0	0	0	0	72,127	4th/07
Marsalis Ave. at Thomas Hill Pl.	Bridge Repair and Modification	Economic Vibrancy	04	03 Bond Program	110,820	110,820	0	0	0	0	0	110,820	4th/07
Marsh - Frankford to Trinity Mills	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	16,327	16,327	0	0	22,167	0	0	38,494	4th/10
Mary Cliff Rd Ranier St. to Kings Hwy.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	74,919	0	0	0	74,919	4th/11
Mason Dells Dr. and Yamini - Chicot to St. Judes	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	24,270	18,120	6,150	175,057	0	0	0	199,327	4th/11
Masters at Checota	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	5,210	5,156	54	0	0	0	0	5,210	2nd/09
Masters at Muskogee	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	5,100	5,047	53	0	0	0	0	5,100	2nd/09
Masters at Tokowa	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	5,100	5,047	53	0	0	0	0	5,100	2nd/09
Masters Dr. (S) - Grady Ln. to Cushing Dr.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	281,169	0	0	0	281,169	4th/11
Matilda 2901	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	5,470	5,414	56	0	0	0	0	5,470	2nd/09
McCallum - Hillcrest to Coit	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	0	0	0	15,834	0	0	0	15,834	4th/10
Mcdermott Ave. 3145	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	370	370	0	0	0	0	0	370	2nd/09

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McKinney Ave. Trolley	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	Citywide	95 Bond Program	2,071,400	2,071,217	184	0	0	0	0	2,071,400	3rd/03
McKinney Ave. Trolley Downtown Extension	Intergovernmental Partnership Projects	Economic Vibrancy	14	06 Bond Program	3,800,183	0	3,800,183	0	0	0	0	3,800,183	1st/12
Meadow Rd DART crossing to Rambler Rd.	Streetscape/Urban Design	Culture, Arts and Recreation	13	06 Bond Program	694,749	694,749	0	0	0	0	0	694,749	1st/10
Meadow Rd Manderville Ln. to Greenville Ave.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	181,551	181,551	0	0	0	0	0	181,551	3rd/05
Meadow Rd the DART crossing to the intersection of Meadow Rd. and Manderville Ln.	Thoroughfares	Economic Vibrancy	13	06 Bond Program	248,125	248,125	0	0	0	0	0	248,125	1st/10
Meadow Rd the Intersection of Meadow Rd. and Manderville Ln. to US 75	Streetscape/Urban Design	Culture, Arts and Recreation	13	06 Bond Program	800,000	800,000	0	0	0	0	0	800,000	1st/10
Meadow Rd. at Meadow Park Pl.	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	2,320	2,296	24	0	0	0	0	2,320	2nd/09
Meadow Rd. at Rambler Rd.	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	7,618	7,618	0	0	0	0	0	7,618	3rd/09
Meadow Rd. at Treehouse Ln.	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	3,809	3,809	0	0	0	0	0	3,809	2nd/09
Meadow Rd. to the Esplanade, Esplanade to the Unnamed Creek	Thoroughfares	Economic Vibrancy	13	06 Bond Program	461,230	450,982	10,248	0	0	0	0	461,230	4th/10
Meandering Way 14740	Barrier Free Ramps	Economic Vibrancy	11	06 Bond Program	2,780	2,751	29	0	0	0	0	2,780	3rd/09
Medical District Dr.	Intergovernmental Partnership Projects	Economic Vibrancy	2, 6	03 Bond Program	20,000	20,000	0	0	0	0	0	20,000	3rd/08
Meek St. from Carbondale St. to Hull St.	. Public Private Partnership	Economic Vibrancy	04	03 Bond Program	21,000	10,463	10,537	0	0	0	0	21,000	N/A

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Meletio 5739 and Charlestown - Nuestra to Jamestown	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	16,495	16,495	0	299,803	0	0	0	316,298	4th/11
Merrell and Carry Back - Goodyear to Pensive	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	153,085	153,085	0	0	0	0	0	153,085	1st/09
Merrell at Joe's Creek	Bridge Repair and Modification	Economic Vibrancy	13	03 Bond Program	34,943	34,943	0	0	0	0	0	34,943	N/A
Merrifield - Existing Merrifield Rd. to Grady Niblo	Thoroughfares	Economic Vibrancy	03	06 Bond Program	289,562	0	289,562	0	1,640,851	0	0	1,930,413	1st/13
Merrifield Rd Grady Niblo to Kiest	Thoroughfares	Economic Vibrancy	03	03 Bond Program	342,473	342,473	0	0	0	0	0	342,473	2nd/07
Mesita Dr Algonquin Dr. to Cul-de-sac	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	58,072	0	0	0	58,072	4th/11
Metro Media PI Ambassador Row to Carpenter Frwy.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	38,813	38,813	0	0	0	0	0	38,813	4th/06
Midway - Frankford to Rosemead	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	19,001	2,653	16,348	0	0	0	0	19,001	N/A
Midway - Frankford to Trinity Mills	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	28,502	22,063	6,439	0	0	0	0	28,502	4th/10
Midway - Rosemeade to Kansas City Southern Railroad	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	53,836	7,515	46,321	0	0	0	0	53,836	N/A
Military Pkwy. and Buckner	Street Modifications and Bottleneck Removal	Economic Vibrancy	04	95 Bond Program	9,080	9,080	0	0	0	0	0	9,080	1st/99
Missouri Ave. (E) - Fowler St. to Illinois Ave. (E)	Street Petitions	Economic Vibrancy	04	06 Bond Program	25,917	17,311	8,606	75,585	0	0	0	101,502	2nd/12
Mixon Dr Durango to Clover	Sidewalk Improvements	Economic Vibrancy	06	06 Bond Program	45,800	6,346	39,454	0	0	0	0	45,800	2nd/11

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Mixon Dr Northwest Hwy. to Van Ness Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	415,591	415,591	0	0	0	0	0	415,591	4th/09
Mockingbird Ln W. Lawther to E. Lawther	Intergovernmental Partnership Projects	Economic Vibrancy	09	03 Bond Program	826,054	826,054	0	0	0	0	0	826,054	2nd/06
Mockingbird Ln. at White Rock Creek	Bridge Repair and Modification	Economic Vibrancy	09	03 Bond Program	176,950	176,950	0	0	0	0	0	176,950	4th/07
Mockingbird Ln. at Williamson	Street Modifications and Bottleneck Removal	Economic Vibrancy	09	03 Bond Program	146,616	33,872	112,744	0	0	0	0	146,616	3rd/11
Mockingbird Ln. from I.H. 35 Serivce Road to Elmbrook Dr.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	83,937	83,937	0	0	0	0	0	83,937	4th/10
Modella Ave Coral Hills Dr. to Tower Trl.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	78,992	78,992	0	0	0	0	0	78,992	4th/06
Modree Ave Underwood Dr. to C. L. Veasey Blvd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	27,058	0	0	0	27,058	4th/11
Moffatt Ave Tacoma St. to Cul-de-sac	Street Resurfacing	Economic Vibrancy	04	06 Bond Program	411,185	411,185	0	0	0	0	0	411,185	3rd/09
Mohawk Dr Anson to Gilford	Street Petitions	Economic Vibrancy	02	95 Bond Program	65,429	65,429	0	0	0	0	0	65,429	4th/99
Mohawk Dr Gilford to Roanoke	Street Petitions	Economic Vibrancy	02	95 Bond Program	103,920	103,920	0	0	0	0	0	103,920	4th/99
Monroe Dr Walnut Hill Ln. to Merrell Rd.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	386,698	384,185	2,513	0	0	0	0	386,698	4th/09
Montfort - Peterson to Alpha Rd.	Intergovernmental Partnership Projects	Economic Vibrancy	11	06 Bond Program	507,291	277,393	229,898	0	0	0	0	507,291	3rd/11
Montfort Rd Peterson to Alpha Rd.	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	11	95 Bond Program	77,447	77,438	8	0	0	0	0	77,447	3rd/11

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Montfort Rd Peterson to Alpha Rd.	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	11	98 Bond Program	449,194	449,194	0	0	0	0	0	449,194	4th/10
Montfort Rd. and Peterson	Street Modifications and Bottleneck Removal	Economic Vibrancy	11	95 Bond Program	30,543	26,415	4,128	0	0	0	0	30,543	3rd/11
Monticello - McMillan to Wocola	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	29,271	29,271	0	0	0	0	0	29,271	4th/04
Monticello Ave Greenville Ave. to Alderson St.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	0	0	0	0	159,155	0	0	159,155	4th/10
Morris St Sylvan to Topeka	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	117,140	117,140	0	0	0	0	0	117,140	2nd/12
Morris St Sylvan to Topeka	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	0	26,250	0	0	26,250	2nd/12
Morris St Sylvan to Topeka	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	0	148,750	0	0	148,750	2nd/12
Morris St Westmoreland Rd. to Furey St.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	65,602	0	0	0	65,602	4th/11
Motor St Harry Hines to Maple	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	02,06,14	98 Bond Program	324,037	324,037	0	0	0	0	0	324,037	3rd/11
Motor St Harry Hines to Maple	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	02,06,14	03 Bond Program	485,515	292,369	193,146	0	0	0	0	485,515	3rd/11
Motor St Harry Hines to Medical Center Dr.	Thoroughfares	Economic Vibrancy	02	03 Bond Program	1,862,191	1,862,191	0	0	0	0	0	1,862,191	3rd/09
Motor St Harry Hines to Stemmons	Thoroughfares	Economic Vibrancy	02	06 Bond Program	0	0	0	0	2,627,693	0	0	2,627,693	3rd/14
Motor St IH 35E to Medical Center Dr.	Intergovernmental Partnership Projects	Economic Vibrancy	02	06 Bond Program	1,900,435	0	1,900,435	0	0	0	0	1,900,435	3rd/14

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Mountain Creek - Grady Niblo to Spur 408	Intergovernmental Partnership Projects	Economic Vibrancy	03	06 Bond Program	0	0	0	0	797,501	0	0	797,501	3rd/10
Mountain Creek Parkway - IH20 to Spur 408	Intergovernmental Partnership Projects	Economic Vibrancy	03	03 Bond Program	385,024	385,024	0	0	0	0	0	385,024	1st/10
Mountain Creek Parkway - IH20 to Spur 408	Intergovernmental Partnership Projects	Economic Vibrancy	03	98 Bond Program	3,124,801	3,124,801	0	0	0	0	0	3,124,801	1st/10
Mountain Creek Pkwy. at Mountain Creek Tributary	Bridge Repair and Modification	Economic Vibrancy	03	03 Bond Program	67,851	67,851	0	0	0	0	0	67,851	4th/07
Munger Blvd. (N) - Bryan St. to Live Oak St.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	98,791	0	98,791	0	0	0	0	98,791	4th/10
Munger Blvd. (S) - Lindsley Ave. to Garland Rd.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	44,656	44,656	0	0	0	0	0	44,656	4th/05
Museum of Nature and Science at Victory Park	Streetscape/Urban Design	Culture, Arts and Recreation	Citywide	06 Bond Program	992,507	0	992,507	0	0	0	0	992,507	4th/11
Musgrave Dr Dead End to St. Augustine Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	100,828	0	0	0	100,828	4th/11
Nebraska Ave. and Ramona Ave Maywood Ave. to Graceland Ave.	Alley Petitions	Economic Vibrancy	04	03 Bond Program	23,441	23,441	0	0	0	0	0	23,441	4th/11
Nebraska Ave. and Ramona Ave Maywood Ave. to Graceland Ave.	Alley Petitions	Economic Vibrancy	04	06 Bond Program	0	0	0	54,469	0	0	0	54,469	4th/11
Ninth St. (W) - Westmoreland Rd. (N) to Ravinia Dr. (N)	Street Petitions	Economic Vibrancy	01	06 Bond Program	526,268	523,822	2,446	0	0	0	0	526,268	1st/10
Ninth St. and Tenth St Zang to Madison	Alley Reconstruction	Economic Vibrancy	01	03 Bond Program	18,338	18,338	0	0	0	0	0	18,338	4th/11
Ninth St. and Tenth St Zang to Madison	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	18,338	18,338	0	41,814	58,580	0	0	118,732	4th/11

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Nomas St Furey St. to Esmalda Dr.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	113,208	0	0	0	113,208	4th/11
Norma St Diug Dr. to Jane Ln.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	124,567	0	0	0	124,567	4th/11
Northaven Rd Cromwell Dr. to Marsh Ln.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	282,827	282,827	0	0	0	0	0	282,827	3rd/05
Northaven Rd Denton Dr. to Cromwell Dr.	Street Resurfacing	Economic Vibrancy	06, 13	03 Bond Program	981,975	981,975	0	0	0	0	0	981,975	4th/09
Northwest Hwy Buckner to Audelia	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	09,10	95 Bond Program	74,758	0	74,758	0	0	0	0	74,758	4th/12
Northwest Hwy W Lawther to Buckner	Intergovernmental Partnership Projects	Economic Vibrancy	09,10	95 Bond Program	1,332,500	1,332,500	0	0	0	0	0	1,332,500	4th/12
Northwest Hwy. at Ferndale	Intergovernmental Partnership Projects	Economic Vibrancy	09,10	03 Bond Program	32,000	0	32,000	0	0	0	0	32,000	4th/09
Oak Cliff Gateway ID Signage Study and Design	Streetscape/Urban Design	Culture, Arts and Recreation	03	03 Bond Program	123,538	123,538	0	0	0	0	0	123,538	N/A
Oak Lawn - IH 35E to Maple	Intergovernmental Partnership Projects	Economic Vibrancy	02	03 Bond Program	135,399	135,399	0	0	0	0	0	135,399	4th/08
Oakenwald St Plowman Ave. to Beckley Ave.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	413,225	0	413,225	0	0	0	0	413,225	4th/12
Oakenwald St Zang Blvd. to Plowman Ave.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	234,784	0	234,784	0	0	0	0	234,784	4th/12
Odessa St Tumalo Trl. toDead End	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	386,591	0	0	0	386,591	4th/11
Old Hickory Trl. 8613	Barrier Free Ramps	Economic Vibrancy	08	06 Bond Program	1,580	1,564	16	0	0	0	0	1,580	3rd/08

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Old Homestead Dr Pleasant Dr. to Holcomb Rd.	Street Petitions	Economic Vibrancy	05	06 Bond Program	120,466	89,180	31,287	682,639	0	0	0	803,105	2nd/12
Old Mill Ln Fostoria to Nachita	Street Reconstruction	Economic Vibrancy	08	95 Bond Program	417,441	417,441	0	0	0	0	0	417,441	1st/00
Old Mill Ln Old Mill Ln. to Cul-de-sac	Street Reconstruction	Economic Vibrancy	08	95 Bond Program	146,760	146,760	0	0	0	0	0	146,760	1st/00
Oldgate Ln Garland Rd. to Diceman Dr.	Street Petitions	Economic Vibrancy	09	06 Bond Program	274,970	136,775	138,195	1,622,766	0	0	0	1,897,736	4th/11
Olive St Elm to Ross	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	147,300	147,300	0	0	0	0	0	147,300	3rd/04
Olive St. at Ross	Traffic Signal Upgrades	Economic Vibrancy	14	03 Bond Program	92,233	44	92,190	0	0	0	0	92,233	4th/11
Oregon and Beckley connection to IH 30 Frontage Rd.	Thoroughfares	Economic Vibrancy	03	06 Bond Program	590,871	22,263	568,608	0	3,348,268	0	0	3,939,139	4th/13
Overton Rd. at Honey Springs Branch	Bridge Repair and Modification	Economic Vibrancy	04	03 Bond Program	46,585	46,585	0	0	0	0	0	46,585	4th/07
Owensons Dr Tyler St. to End of Cir. Dr.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	55,040	0	55,040	0	0	0	0	55,040	4th/10
Page Ave. (W) - Zang Blvd. to Madison Ave.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	0	0	0	58,199	0	0	0	58,199	4th/11
Palacios Ave Gallagher St. to Homeland St.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	55,264	0	0	0	55,264	4th/11
Paldao Dr. (7311 - 7429) Spring Valley - Meandering to Carillon	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	19,262	18,332	930	0	0	0	0	19,262	3rd/11
Paldao Dr. (7311 - 7429) Spring Valley - Meandering to Carillon	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	0	0	0	336,133	0	0	0	336,133	3rd/11

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Park Lane - Boedecker to US 75	Intergovernmental Partnership Projects	Economic Vibrancy	13	06 Bond Program	0	0	0	0	951,508	0	0	951,508	2nd/15
Park Lane - US 75 to Greenville	Intergovernmental Partnership Projects	Economic Vibrancy	13	06 Bond Program	0	0	0	0	951,508	0	0	951,508	2nd/15
Park Ln Boedeker to Greenville	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	13	03 Bond Program	748,054	0	748,054	0	0	0	0	748,054	2nd/15
Park Ln Boedeker to Greenville	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	13	98 Bond Program	302,374	302,374	0	0	0	0	0	302,374	2nd/15
Park Ln Boedecker to Central	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	63,778	63,778	0	0	0	0	0	63,778	3rd/06
Park Ln Boedeker to Greenville Ave.	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	13	95 Bond Program	47,000	47,000	0	0	0	0	0	47,000	2nd/15
Park Ln Hillcrest Rd. to Boedeker St.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	529,726	529,726	0	0	0	0	0	529,726	3rd/04
Park Ln Webb Chapel Rd. to Marsh Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	131,774	131,774	0	0	0	0	0	131,774	3rd/04
Park Ln. Bridge Over Bachman Branch	Bridge Repair and Modification	Economic Vibrancy	03,13	03 Bond Program	11,400	0	11,400	0	0	0	0	11,400	N/A
Parry Ave Exposition to Peak and Stonewall St.	Street Resurfacing	Economic Vibrancy	02,07	03 Bond Program	148,121	148,121	0	0	0	0	0	148,121	3rd/04
Patterson -Field to Akard	Thoroughfares	Economic Vibrancy	14	03 Bond Program	1,584	1,584	0	0	0	0	0	1,584	2nd/11
Patterson -Field to Akard	Thoroughfares	Economic Vibrancy	14	06 Bond Program	17,960	17,960	0	0	92,798	0	0	110,758	2nd/11
Patterson St Griffin to Field St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	46,543	46,543	0	0	0	0	0	46,543	3rd/05

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Pearl -Commerce to Live Oak	Thoroughfares	Economic Vibrancy	14	06 Bond Program	645,550	267,467	378,083	3,658,119	0	0	0	4,303,669	4th/12
Pearl Expwy. (N and S) - Pearl to Jackson	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	128,886	128,886	0	0	0	0	0	128,886	3rd/04
Pearl St. (N) - Central to Flora	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	239,365	239,365	0	0	0	0	0	239,365	3rd/04
Pearl St. (N) - McKinney Ave. to McKinnon St.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	84,747	84,747	0	0	0	0	0	84,747	4th/04
Peavy Rd Buckner Blvd. to John West Rd.	Street Resurfacing	Economic Vibrancy	07	03 Bond Program	42,246	42,246	0	0	0	0	0	42,246	3rd/04
Peavy Rd. at Cayuga Dr.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	3,040	3,009	31	0	0	0	0	3,040	2nd/09
Peavy Rd. at Millmar Cir.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	3,660	3,660	0	0	0	0	0	3,660	2nd/09
Peavy Rd. at Redondo Dr Naylor St.	Barrier Free Ramps	Economic Vibrancy	09	06 Bond Program	5,100	5,047	53	0	0	0	0	5,100	2nd/09
Pebble Valley Ln Apache to 9936 Pebble Valley	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	19,627	19,627	0	0	0	0	0	19,627	4th/10
Pebble Valley Ln Dead End to Masters Dr.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	98,658	0	0	0	98,658	4th/11
Pedestrian Way on Elm St. between Ervay and Stone St.	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	0	0	0	0	2,318,112	0	0	2,318,112	TBD
Penguin Dr Rocky Ridge Rd. to Cul- De-Sac	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	38,800	0	0	0	38,800	4th/11
Penguin Dr Sumatra Dr. to Stratton Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	131,969	0	0	0	131,969	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Perth St Harry Hines Blvd. to Cul-de- Sac	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	114,995	0	114,995	0	0	0	0	114,995	4th/11
Petal St 11000 Blk	Street Reconstruction	Economic Vibrancy	10	03 Bond Program	78,472	78,472	0	0	0	0	0	78,472	2nd/11
Petal St 11000 Blk	Street Reconstruction	Economic Vibrancy	10	06 Bond Program	0	0	0	593,585	0	0	0	593,585	2nd/11
Peyton and Sprucewood - Meandering to Paldao	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	26,830	25,509	1,321	452,340	0	0	0	479,170	3rd/11
Phantom Hill Rd Bitter Creek to Cheyenne Rd.	Street Reconstruction	Economic Vibrancy	08	03 Bond Program	41,878	41,878	0	0	0	0	0	41,878	2nd/12
Phantom Hill Rd Bitter Creek to Cheyenne Rd.	Street Reconstruction	Economic Vibrancy	08	06 Bond Program	0	0	0	467,632	82,523	0	0	550,155	2nd/12
Phase IV streets surrounding the S Roundabout, including a S Roundabout Park	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	482,490	0	482,490	0	0	0	0	482,490	4th/11
Phase V streets surrounding the N Roundabout, including a N Roundabout Park	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	421,895	0	421,895	0	0	0	0	421,895	3rd/10
Pickrell at Osborn	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	1,914	1,894	20	0	0	0	0	1,914	2nd/09
Pierce St Illinois Ave. to Dead End	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	115,114	115,114	0	0	0	0	0	115,114	4th/05
Pinewood Dr Gladwood Ln. to Stults Rd.	Street Reconstruction	Economic Vibrancy	10	03 Bond Program	83,831	63,756	20,075	0	0	0	0	83,831	2nd/12
Pinewood Dr Gladwood Ln. to Stults Rd.	Street Reconstruction	Economic Vibrancy	10	06 Bond Program	0	0	0	829,595	0	0	0	829,595	2nd/12
Pinyon Tree Rd LBJ Frwy. to Dead End	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	58,432	0	58,432	0	0	0	0	58,432	4th/10

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Pipestone Rd. (W) - La Reunion to French Settlement	Street Reconstruction	Economic Vibrancy	03	03 Bond Program	1,540,156	1,535,611	4,545	0	0	0	0	1,540,156	3rd/10
Plano Rd Lake Haven Dr. to Lakemere Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	55,654	55,654	0	0	0	0	0	55,654	1st/05
Plaudit Pl. and Venetion Way - Plaudit Pl. to WalnutHill	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	106,431	106,431	0	0	0	0	0	106,431	2nd/08
Pleasant Vista Dr Elam to Silver Meadow (Alley)	Street Petitions	Economic Vibrancy	08	06 Bond Program	116,001	97,386	18,615	657,337	0	0	0	773,338	2nd/12
Plowman Ave Oakenwald St. to Zang Ave.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	215,350	0	215,350	0	0	0	0	215,350	4th/12
Plowman Ave Tilden to Oakenwald St	. Street Reconstruction	Economic Vibrancy	03	06 Bond Program	319,439	0	319,439	0	0	0	0	319,439	4th/12
Plymouth Rd. (N) - Superior St. to Davis St.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	0	0	0	184,042	0	0	0	184,042	4th/11
Polk St Camp Wisdom to Brogdon	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	0	0	0	1,280,129	0	0	0	1,280,129	4th/11
Polk St. (S) - Ferndale Ave. to Clarendon Ave.	Target Neighborhood	Clean, Healthy Environment	01	06 Bond Program	196,432	192,000	4,432	1,862,381	0	0	0	2,058,813	2nd/11
Polk St. (S) - Wilbur St. to Ferndale Ave.	Target Neighborhood	Clean, Healthy Environment	01	06 Bond Program	94,518	89,196	5,322	668,832	0	0	0	763,350	2nd/11
Polk St. at Drury	Barrier Free Ramps	Economic Vibrancy	04, 05	06 Bond Program	6,720	6,651	69	0	0	0	0	6,720	3rd/08
Port Blvd Storm Sewer Extension	Economic and Business Development	Economic Vibrancy	08	03 Bond Program	388,262	387,876	385	0	0	0	0	388,262	3rd/07
Prairie Creek Rd. (N) - Military Pkwy. to Cedar Run	Street Reconstruction	Economic Vibrancy	05	03 Bond Program	180,731	180,731	0	0	0	0	0	180,731	2nd/07

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Prairie Creek Rd. at Prairie Creek	Bridge Repair and Modification	Economic Vibrancy	05	03 Bond Program	244,468	244,468	0	0	0	0	0	244,468	4th/07
Preston Rd Campbell to Keller Springs	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	187,536	184,459	3,076	0	0	0	0	187,536	4th/10
Preston Rd Frankford to Campbell	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	205,844	159,342	46,502	0	0	0	0	205,844	4th/10
Preston Rd Keller Springs to Arapaho	) Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	94,784	79,671	15,113	0	0	0	0	94,784	4th/10
Preston Rd President George Bush Tollway (PGBT) to Frankford	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	174,175	24,314	149,861	0	0	0	0	174,175	1st/11
Preston Rd. at Royal Ln. (CMAQ)	Intergovernmental Partnership Projects	Economic Vibrancy	11,13	03 Bond Program	15,000	15,000	0	0	0	0	0	15,000	N/A
Preston Road at Beltline (CMAQ)	Intergovernmental Partnership Projects	Economic Vibrancy	11,13	03 Bond Program	15,000	15,000	0	0	0	0	0	15,000	N/A
Prichard Ln. 2601 at Reva St.	Barrier Free Ramps	Economic Vibrancy	04	06 Bond Program	3,820	3,781	39	0	0	0	0	3,820	2nd/09
Pringle Dr. and Norco St Canada Dr. to Bernal St.	Alley Petitions	Economic Vibrancy	03	06 Bond Program	0	0	0	172,275	0	0	0	172,275	TBD
Profit Dr Chancellor Row to Premier Row	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	245,177	0	0	0	245,177	4th/11
Public Art Administration - Specified Streets	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	48,998	1,061	47,937	0	0	0	0	48,998	Various
Public Art Administration - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	55,456	24,614	30,842	0	0	0	0	55,456	Various
Public Art Administration - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	97,247	97,247	0	0	0	0	0	97,247	Various

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Public Art Administration - Streets and Transportation	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	133,808	133,520	287	0	0	0	0	133,808	Various
Public Art Administration - Streets and Transportation	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	177,656	0	177,656	0	128,305	0	0	305,961	Various
Public Art Projects - Specified Streets	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	190,376	44,025	146,351	0	0	0	0	190,376	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	350,086	350,083	3	0	0	0	0	350,086	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	95 Bond Program	221,821	0	221,821	0	0	0	0	221,821	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	29,900	29,900	0	0	0	0	0	29,900	Various
Public Art Projects - Streets and Transportation	Public Art	Culture, Arts and Recreation	Citywide	03 Bond Program	534,919	35,000	499,919	0	0	0	0	534,919	Various
Public Art Projects - Streets and Transportation	Public Art	Culture, Arts and Recreation	Citywide	06 Bond Program	710,626	0	710,626	0	513,222	0	0	1,223,848	Various
Public Private Infrastructure Improvements	Public Private Partnership	Economic Vibrancy	Citywide	95 Bond Program	1,948,073	1,182,913	765,160	0	0	0	0	1,948,073	N/A
Pueblo St Sylvan to Bataan	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	49,472	49,472	0	0	0	0	0	49,472	2nd/12
Pueblo St Sylvan to Bataan	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	144,966	123,602	0	0	268,568	2nd/12
Puget St Bayside St. to Angelina Dr.	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	96,536	96,536	0	0	0	0	0	96,536	2nd/09
Puget St Bayside St. to Angelina Dr.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	189,252	189,252	0	0	0	0	0	189,252	2nd/09

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Pulaski St Irving Blvd. to Halifax St.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	1,249,498	0	0	0	1,249,498	2nd/12
Pulaski St Irving Blvd. to Halifax St.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	121,815	121,815	0	0	0	0	0	121,815	2nd/12
Purdue Ave Chadbourne Rd to Devonshire Dr.	Street Resurfacing	Economic Vibrancy	14	06 Bond Program	149,223	0	149,223	0	0	0	0	149,223	4th/10
Quebec St Reading to Lakawana	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	157,532	156,675	858	0	0	0	0	157,532	2nd/09
Rambler Rd the Intersection of Rambler Rd. and Walnut Hill Ln. to Meadow Rd.	Streetscape/Urban Design	Culture, Arts and Recreation	13	06 Bond Program	852,600	852,600	0	0	0	0	0	852,600	1st/10
Rambler Rd Walnut Hill Ln. to 750' North	Street Reconstruction	Economic Vibrancy	13	06 Bond Program	751,967	751,967	0	0	0	0	0	751,967	1st/10
Ranier St Mary Cliff Rd Montclair Ave. (N)	Street Petitions	Economic Vibrancy	03	06 Bond Program	68,725	68,725	0	226,111	0	0	0	294,836	4th/11
Ravenview Rd. over Hickory Creek	Bridge Repair and Modification	Economic Vibrancy	08	03 Bond Program	30,436	28,936	1,500	0	0	0	0	30,436	4th/10
Ravenview Rd. over Hickory Creek	Bridge Repair and Modification	Economic Vibrancy	08	06 Bond Program	81,488	79,888	1,600	0	0	0	0	81,488	4th/10
Raydell Pl Schooldell Dr. to Barnett Ave. (S)	Street Petitions	Economic Vibrancy	01	03 Bond Program	468,757	451,856	16,902	0	0	0	0	468,757	4th/09
Record Crossing at Knight's Branch	Bridge Repair and Modification	Economic Vibrancy	02	03 Bond Program	32,386	32,386	0	0	0	0	0	32,386	4th/07
Record Crossing Rd Stemmons Frwy. to Harry Hines Blvd.	Street Resurfacing	Economic Vibrancy	02	03 Bond Program	72,464	72,279	186	0	0	0	0	72,464	2nd/09
Red Bird Ln. (E) - 160' W of Sunny Crest Ln. to Old Ox Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	216,078	0	0	0	216,078	4th/11

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Red Bird Ln. (E) - Lazy River Dr. to Dead End	Street Resurfacing	Economic Vibrancy	05	03 Bond Program	11,250	11,250	0	0	0	0	0	11,250	4th/05
Redfern and Flagstone- Coit to Blossom Heath	Alley Reconstruction	Economic Vibrancy	11	03 Bond Program	31,344	31,335	9	0	0	0	0	31,344	2nd/08
Regal Row - Viscount Row to UP RR	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	2,393,063	20,254	0	0	2,413,317	2nd/12
Regal Row - Viscount Row to UP RR	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	121,998	0	121,998	0	0	0	0	121,998	2nd/12
Rembrandt Ter Michaelanglo Dr. to Gainsboro Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	166,557	0	0	0	166,557	4th/11
Rex Dr. and Royal Crest Dr Royalshire Dr. E to 'T' Alley	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	0	0	0	0	241,221	0	0	241,221	4th/08
Richardson Branch Trl Club Meadows Dr. to Vista View Dr.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	92,675	0	92,675	0	0	0	0	92,675	4th/10
Ridgeway St. 702 at Junius St.	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	2,320	2,296	24	0	0	0	0	2,320	3rd/09
Riek Rd Ferguson Rd. to End of Concrete	Street Resurfacing	Economic Vibrancy	07	06 Bond Program	46,729	0	46,729	0	0	0	0	46,729	4th/10
Rio Grande Ave Blue Ridge Blvd. to Kiest Blvd.	Target Neighborhood	Clean, Healthy Environment	03	06 Bond Program	175,045	175,020	25	1,646,746	0	0	0	1,821,791	2nd/11
Riseden Dr Winding Rose Trl. to Hillcrest Rd.	Street Petitions	Economic Vibrancy	12	06 Bond Program	89,800	89,800	0	468,373	0	0	0	558,173	4th/11
River Wharf Dr Barge Ln. to Sea Harbor Rd.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	70,555	42,256	28,299	0	0	0	0	70,555	2nd/12
River Wharf Dr Barge Ln. to Sea Harbor Rd.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	391,824	0	0	0	391,824	2nd/12

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Riverfront Blvd Cadiz St. to Continental Ave.	Intergovernmental Partnership Projects	Economic Vibrancy	02, 06	06 Bond Program	5,474,216	877,454	4,596,762	0	0	0	0	5,474,216	3rd/13
Riverway Dr Riverway Bend Cir. to Bruton Rd.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	236,784	0	236,784	0	0	0	0	236,784	4th/10
Rolling Hills and Spring Grove - Coit to Carillon	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	16,746	15,940	806	265,361	0	0	0	282,107	3rd/11
Rosemead - Marsh to Midway	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	110,838	85,799	25,039	0	0	0	0	110,838	4th/10
Rosemead - Midway to Dallas North Tollway	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	15,834	12,257	3,577	0	0	0	0	15,834	4th/10
Rosewood Ave Lucas Dr. to Wycliff Dr.	Sidewalk Improvements	Economic Vibrancy	02	06 Bond Program	178,650	25,007	153,643	0	0	0	0	178,650	3rd/10
Ross - Crockett St. to Haskell Ave.	Street Resurfacing	Economic Vibrancy	14	03 Bond Program	485,095	485,095	0	0	0	0	0	485,095	3rd/04
Ross Ave Peak St. to Live Oak St.	Street Resurfacing	Economic Vibrancy	02, 14	06 Bond Program	0	0	0	782,500	0	0	0	782,500	TBD
Roundrock and Briaridge - Spring Creek to Coit	Alley Reconstruction	Economic Vibrancy	12	03 Bond Program	140,928	140,928	0	0	0	0	0	140,928	1st/08
Roundrock and Woodstone - Roundrock to Spring Creek	Alley Reconstruction	Economic Vibrancy	12	03 Bond Program	309,729	309,729	0	0	0	0	0	309,729	1st/08
Routh - Ross to US 75 SB Service Rd.	Intergovernmental Partnership Projects	Economic Vibrancy	14	03 Bond Program	641,319	641,319	0	0	0	0	0	641,319	4th/09
Routh - Ross to Woodall Rodgers	Thoroughfares	Economic Vibrancy	14	06 Bond Program	422,356	268,715	153,641	0	2,393,350	0	0	2,815,706	1st/10
Routh - Woodall Rodgers to Ross	Thoroughfares	Economic Vibrancy	14	95 Bond Program	311,371	85,965	225,406	0	0	0	0	311,371	N/A

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Routh St Ross to San Jacinto	Thoroughfares	Economic Vibrancy	14	06 Bond Program	1,594,166	1,553,280	40,886	0	1,496,577	0	0	3,090,743	1st/12
Royal Lane at Denton	Streetscape/Urban Design	Culture, Arts and Recreation	06	06 Bond Program	496,249	0	496,249	0	0	0	0	496,249	1st/14
Royal Lane E. of Greenville Ave Hooded Turn Pocketon	Street Reconstruction	Economic Vibrancy	10	03 Bond Program	26,110	26,110	0	0	0	0	0	26,110	4th/07
Royal Ln Webb Chapel to Marquis (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	13	03 Bond Program	100,000	100,000	0	0	0	0	0	100,000	N/A
Royal Ln Webb Chapel to Marquis (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	13	98 Bond Program	60,000	60,000	0	0	0	0	0	60,000	N/A
Royal Ln Zodiac to Brockbank	Sidewalk Improvements	Economic Vibrancy	06	98 Bond Program	14,018	14,018	0	0	0	0	0	14,018	3rd/01
Royal Ln Emerald St. to Denton Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	467,542	396,879	70,663	0	0	0	0	467,542	4th/09
Royal Ln. (WB) - Earlshire Dr. to Beauty Ln.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	144,902	144,902	0	0	0	0	0	144,902	2nd/10
Ruth Ann Dr Shiloh Rd. to Sandra Lynn Dr.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	157,232	157,232	0	0	0	0	0	157,232	3rd/05
S. Central (Phase 1) Linfield and RR Overpass	Bridge Repair and Modification	Economic Vibrancy	04	98 Bond Program	2,945,262	2,945,262	0	0	0	0	0	2,945,262	2nd/06
Samuell Blvd IH 30 to E. City Limit	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	04,07	98 Bond Program	3,741,413	3,741,412	0	0	0	0	0	3,741,413	1st/10
Samuell Blvd IH 30	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	04,07	95 Bond Program	154,927	154,927	0	0	0	0	0	154,927	1st/10
Samuell Blvd Tennison Pkwy. to UP RR	Street Reconstruction	Economic Vibrancy	02, 07	06 Bond Program	1,604,309	1,197,493	406,816	0	0	0	0	1,604,309	4th/10

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Samuell Blvd. at Ferguson	Participation With Other Government Agencies - Intersections	Economic Vibrancy	07	95 Bond Program	30,000	27,256	2,744	0	0	0	0	30,000	1st/10
San Leon Ave Glencliff Dr. to Dead End	Street Petitions	Economic Vibrancy	05	06 Bond Program	82,617	58,802	23,815	468,163	0	0	0	550,780	2nd/12
San Lucas Ave San Marcus Ave. to Materhorn Dr.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	73,701	0	73,701	0	0	0	0	73,701	4th/10
San Paula Ave Ferguson Rd. to Santa Garza Dr.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	362,859	0	362,859	0	0	0	0	362,859	4th/10
Sanden Dr Miller Rd. to Bekay St.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	252,422	0	252,422	0	0	0	0	252,422	4th/10
Saner Ave. (W) - S. Zang Blvd. to 1127 W. Saner	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	223,008	223,008	0	0	0	0	0	223,008	4th/05
Santa Fe Bridge Fair Park and Marsalis Hike and Bike Trl.	Participation With Other Government Agencies - Alternate Modes	Economic Vibrancy	01,02,06,07	98 Bond Program	262,750	0	262,750	0	0	0	0	262,750	4th/10
Satsuma Dr. and Silverton Dr Dennis Rd. to Caraway	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	236,664	236,664	0	0	0	0	0	236,664	2nd/09
School Flasher Upgrades - Citywide - Phase 1	Warranted Signals and School Flashers	Public Safety	Citywide	03 Bond Program	600,000	149,706	450,294	0	0	0	0	600,000	Various
School Flasher Upgrades - Citywide - Phase 1	Warranted Signals and School Flashers	Public Safety	Citywide	06 Bond Program	1,700,000	1,246,019	453,981	0	1,200,000	0	0	2,900,000	Various
Scyene Rd Indianola to Delafield	Street Resurfacing	Economic Vibrancy	04	03 Bond Program	64,500	0	64,500	0	0	0	0	64,500	3rd/11
Second Ave. (N) - Commerce St. to Ash Ln.	Street Resurfacing	Economic Vibrancy	02,07	03 Bond Program	233,322	233,322	0	0	0	0	0	233,322	3rd/04
Security Dr Conveyor Ln. to Conveyor Ln.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	100,572	0	0	0	100,572	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sedalia St 51th St. to Dahlia Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	72,366	0	0	0	72,366	4th/11
Seguin Dr. and Valley Ridge - Marsh Ln. to 'T' Alley	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	222,235	222,223	11	0	0	0	0	222,235	3rd/09
SH 183 - IH 35E to Elm Fork	Intergovernmental Partnership Projects	Economic Vibrancy	06	03 Bond Program	750,000	0	750,000	0	0	0	0	750,000	TBD
SH 78 - Buckner (Loop 12) to IH 635	Intergovernmental Partnership Projects	Economic Vibrancy	09	06 Bond Program	191,445	0	191,445	0	0	0	0	191,445	2nd/13
SH 78 - Loop 12 to IH 635	Intergovernmental Partnership Projects	Economic Vibrancy	09	03 Bond Program	210,000	169,265	40,735	0	0	0	0	210,000	2nd/13
Sharp St Quebec St. to Halifax St.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	348,574	348,574	0	0	0	0	0	348,574	2nd/08
Sheila Ln Northwest Hwy. to Timberline Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	194,461	0	194,461	0	0	0	0	194,461	4th/10
Shiloh Rd Highwood Dr. to ferguson Rd.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	403,159	0	403,159	0	0	0	0	403,159	4th/10
Shorecrest Dr Harry Hines Blvd. to 445' W. of 3250 Shorecrest Dr.	Street Resurfacing	Economic Vibrancy	02, 06	03 Bond Program	410,605	0	410,605	0	0	0	0	410,605	4th/10
Shorecrest Dr Harry Hines Blvd. to 445' W. of 3250 Shorecrest Dr.	Street Resurfacing	Economic Vibrancy	02, 06	06 Bond Program	933,192	0	933,192	0	0	0	0	933,192	4th/10
Shorelark Dr Prairie Creek Rd. to Undercliff Dr.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	48,627	0	0	0	48,627	4th/11
Sidewalk Improvements	Sidewalk Improvements	Economic Vibrancy	08	03 Bond Program	430,351	52,400	377,951	0	0	0	0	430,351	Various
Sidewalk Improvements	Sidewalk Improvements	Economic Vibrancy	Citywide	Street Assessments	500,000	423,480	76,520	0	0	0	0	500,000	Various

		STREE	T AN	D THC	ROUGH	FARE C	APITAL	. IMPRO	OVEME	INTS			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sidewalk Improvements along Arterial St. (Locations to be determined)	Sidewalk Improvements	Economic Vibrancy	01, 10, 11	06 Bond Program	1,817,485	1,341,077	476,408	2,314,073	0	0	0	4,131,558	Various
Sidewalk Improvements and Barrier Free Ramps	Sidewalk Improvements	Economic Vibrancy	Citywide	Street Assessments	1,649,000	0	1,649,000	0	0	0	0	1,649,000	Various
Sidewalk Replacements	Sidewalk Improvements	Economic Vibrancy	Citywide	98 Bond Program	43,435	0	43,435	0	0	0	0	43,435	Various
Sidewalk Replacements	Sidewalk Improvements	Economic Vibrancy	Citywide	03 Bond Program	978,321	193,300	785,021	0	0	0	0	978,321	Various
Sidewalk Safety Projects	Sidewalk Safety	Economic Vibrancy	Citywide	Street Assessments	500,000	343,739	156,261	0	0	0	0	500,000	Various
Sidewalk Safety Projects	Sidewalk Safety	Economic Vibrancy	Citywide	98 Bond Program	248	230	18	0	0	0	0	248	Various
Sidewalk Safety Projects	Sidewalk Safety	Economic Vibrancy	Citywide	Street Assessments	1,029,915	865,904	164,011	0	0	0	0	1,029,915	Various
Sidewalk Safety Projects	Sidewalk Safety	Economic Vibrancy	Citywide	Street Assessments	389,550	0	389,550	0	0	0	0	389,550	Various
Sidewalk Safety Projects	Sidewalk Safety	Economic Vibrancy	Citywide	03 Bond Program	3,157,231	1,912,583	1,244,649	0	0	0	0	3,157,231	Various
Signal modifications at Live Oak/Good Latimer	Traffic Intersection Capacity and Safety Improvement	Economic Vibrancy	14	06 Bond Program	0	0	0	0	99,999	0	0	99,999	TBD
Simpson Stuart Rd S. Central to Locust	Thoroughfares	Economic Vibrancy	05,08	98 Bond Program	1,076,883	1,076,883	0	0	0	0	0	1,076,883	2nd/04
Simpson Stuart Rd. at Bonnie View Rd.	Barrier Free Ramps	Economic Vibrancy	08	06 Bond Program	1,914	1,894	20	0	0	0	0	1,914	3rd/08
Simpson Stuart Rd. over Fivernile Creek	Bridge Repair and Modification	Economic Vibrancy	08	06 Bond Program	159,538	28,847	130,691	0	0	0	0	159,538	4th/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Singleton - Canada Dr. to Hampton Rd.	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	01,06	95 Bond Program	384,921	384,921	0	0	0	0	0	384,921	1st/09
Singleton - Chalk Hill to E of Peoria (Engineering)	Intergovernmental Partnership Projects	Economic Vibrancy	03,06	03 Bond Program	250,002	250,002	0	0	0	0	0	250,002	4th/09
Singleton - Hampton Rd. to Canada Dr.	Intergovernmental Partnership Projects	Economic Vibrancy	03,06	03 Bond Program	2,911,284	2,911,284	0	0	0	0	0	2,911,284	1st/09
Singleton - Hampton Rd. to Westmoreland	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	739,396	739,396	0	0	0	0	0	739,396	3rd/05
Singleton - Westmoreland to Loop 12	Street Resurfacing	Economic Vibrancy	03,06	03 Bond Program	1,798,323	1,798,323	0	0	0	0	0	1,798,323	3rd/05
Singleton at Walton Walker - Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	06	03 Bond Program	20,000	0	20,000	0	0	0	0	20,000	2nd/11
Singleton at Westmoreland- Roadside Cameras	Intelligent Transportation Systems	Economic Vibrancy	03	03 Bond Program	10,000	0	10,000	0	0	0	0	10,000	2nd/11
Singleton Blvd. Revitalization	Streetscape/Urban Design	Culture, Arts and Recreation	06	06 Bond Program	496,251	11,134	485,117	0	0	0	0	496,251	3rd/10
Skillman - Coppertown Ln. to Audelia Rd.	Street Resurfacing	Economic Vibrancy	10	03 Bond Program	37,604	37,604	0	0	0	0	0	37,604	3rd/04
Skillman - Audelia - Whitehurst to Adleta	Intergovernmental Partnership Projects	Economic Vibrancy	10	03 Bond Program	989,523	0	989,523	0	0	0	0	989,523	2nd/12
Skillman St Adleta Ct. to Adleta Blvd.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	106,498	0	106,498	0	0	0	0	106,498	4th/10
Solar Ln Carbondale St. to Dutch Harbor	Public Private Partnership	Economic Vibrancy	04	03 Bond Program	302,500	292,690	9,810	0	0	0	0	302,500	N/A
Sonnet Dr Jubilee Trl. to Dead End	Street Resurfacing	Economic Vibrancy	13	06 Bond Program	26,562	0	26,562	0	146,519	0	0	173,081	3rd/08

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Southern Dallas Industrial Parks Development	PID/TIF Development	Culture, Arts and Recreation	08	95 Bond Program	1,460,000	1,081,197	378,803	0	0	0	0	1,460,000	N/A
Southern Oaks Blvd Illinois Ave. (E) to Overton	Street Resurfacing	Economic Vibrancy	07	03 Bond Program	283,761	283,761	0	0	0	0	0	283,761	2nd/06
Southport Industrial Park	PID/TIF Development	Culture, Arts and Recreation	08	95 Bond Program	753,340	753,329	11	0	0	0	0	753,340	1st/00
Southshore Dr. at Cedar Creek Tributary	Bridge Repair and Modification	Economic Vibrancy	04	03 Bond Program	105,520	105,520	0	0	0	0	0	105,520	4th/07
Southwell Rd Ables Ln. to Shady Trl.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	116,013	0	116,013	0	0	0	0	116,013	2nd/12
Southwell Rd Ables Ln. to Shady Trl.	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	984,027	0	0	0	984,027	2nd/12
Sovereign Row - Cul-De-Sac to Dividend Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	286,657	0	0	0	286,657	4th/11
Sovereign Row - Profit Dr. to Regal Row	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	253,414	253,414	0	0	0	0	0	253,414	4th/06
Spring Valley - Dallas N. Tollway to Monfort	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	11	95 Bond Program	466,244	466,243	1	0	0	0	0	466,244	4th/08
Spring Valley - Edgecrest Dr. to Coit Rd.	Street Resurfacing	Economic Vibrancy	11	03 Bond Program	74,530	74,530	0	0	0	0	0	74,530	3rd/04
Spring Valley Rd Hillcrest Rd. to Coit Rd.	Street Resurfacing	Economic Vibrancy	11	06 Bond Program	0	0	0	553,787	0	0	0	553,787	4th/11
Spring Valley Rd. and Coit Rd. Intersection	Intergovernmental Partnership Projects	Economic Vibrancy	11	03 Bond Program	320,125	51,770	268,355	0	0	0	0	320,125	2nd/11
Spring Valley Rd. and Coit Rd. Pedestrian Amenities	Intergovernmental Partnership Projects	Economic Vibrancy	11	03 Bond Program	162,770	41,515	121,255	0	0	0	0	162,770	1st/11

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Spring Valley Rd. at Goldmark	Intergovernmental Partnership Projects	Economic Vibrancy	11	06 Bond Program	380,393	0	380,393	0	0	0	0	380,393	4th/12
Springhaven Dr Gardenside Dr. to Amity Ln.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	67,006	0	0	0	67,006	4th/11
St. Augustine Rd. (S) - Old Seagoville Rd. to CF Hawn	Street Reconstruction	Economic Vibrancy	08	03 Bond Program	221,720	194,671	27,049	0	0	0	0	221,720	3rd/12
St. Augustine Rd. (S) - Old Seagoville Rd. to CF Hawn	Street Reconstruction	Economic Vibrancy	08	06 Bond Program	0	0	0	2,250,117	0	0	0	2,250,117	3rd/12
St. Charles Ave Jerome St. to Samuell Blvd.	Street Resurfacing	Economic Vibrancy	02	06 Bond Program	79,258	78,707	551	0	0	0	0	79,258	2nd/09
St. Paul - Pacific to Ross	Streetscape/Urban Design	Culture, Arts and Recreation	14	03 Bond Program	805,331	805,331	0	0	0	0	0	805,331	4th/08
St. Augustine Dr Grove Oaks Blvd. to Tamalpais	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	504,462	504,462	0	0	521,751	0	0	1,026,213	3rd/09
St. Augustine Dr. (N) - Bruton to Prairie Creek Branch	Street Reconstruction	Economic Vibrancy	05	03 Bond Program	364,904	364,904	0	0	0	0	0	364,904	1st/09
St. Augustine Dr. (N) - Laneyvale to Kittyhawk	Street Reconstruction	Economic Vibrancy	05,08	03 Bond Program	507,257	507,257	0	0	0	0	0	507,257	1st/09
St. Augustine Dr. (N) - Paramount to Angelus	Street Reconstruction	Economic Vibrancy	05,08	03 Bond Program	577,675	577,675	0	0	0	0	0	577,675	1st/09
St. Augustine Dr. (S) - Old Seagoville Rd. to Cush	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	161,986	161,986	0	0	0	0	0	161,986	4th/05
St. Francis at Ash Creek	Bridge Repair and Modification	Economic Vibrancy	07	03 Bond Program	52,582	52,582	0	0	0	0	0	52,582	4th/07
St. Germain Rd. at Drainage Channel	Bridge Repair and Modification	Economic Vibrancy	03	03 Bond Program	30,017	30,017	0	0	0	0	0	30,017	4th/07

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
St. Mary Ave Terry St Garland Ave.	Street Petitions	Economic Vibrancy	02	03 Bond Program	10,705	10,705	0	0	0	0	0	10,705	4th/11
St. Mary Ave Terry St Garland Ave.	Street Petitions	Economic Vibrancy	02	06 Bond Program	40,485	39,485	1,000	157,993	0	0	0	198,478	4th/11
St. Paul (S) - Gano St. to South of 250 Ft.	Street Reconstruction	Economic Vibrancy	02	03 Bond Program	150,444	1,576	148,868	0	0	0	0	150,444	1st/11
State Thomas and Clyde Ln.	Alley Reconstruction	Economic Vibrancy	14	95 Bond Program	338,991	338,991	1	0	0	0	0	338,991	2nd/02
Stedman Dr Davenport Rd. to Pavement N Stedman	Street Petitions	Economic Vibrancy	12	03 Bond Program	201,187	201,187	0	0	0	0	0	201,187	3rd/10
Stedman Dr Davenport Rd. to Pavement N Stedman	Street Petitions	Economic Vibrancy	12	06 Bond Program	302,049	302,049	0	0	0	0	0	302,049	3rd/10
Steinman Ave. (300-322) 8th - Patton to Denver	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	13,598	13,598	0	75,302	0	0	0	88,900	4th/11
Stevens Wood Ln Oak Cliff Blvd. to Stevens Wood Ct.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	50,179	0	50,179	0	40,842	0	0	91,021	4th/10
Stichter and Aberdeen - Edgemere to Thackery	Alley Reconstruction	Economic Vibrancy	13	03 Bond Program	95,240	95,240	0	0	0	0	0	95,240	3rd/07
Stoneport at Alcorn	Barrier Free Ramps	Economic Vibrancy	05	06 Bond Program	2,550	2,524	26	0	0	0	0	2,550	2nd/09
Strayhorn between Mesquite City Limit - Strayhorn to Barnesbridge	Alley Reconstruction	Economic Vibrancy	09	03 Bond Program	149,195	149,195	0	0	0	0	0	149,195	3rd/06
Street and Sidewalk Petitions	Street Petitions	Economic Vibrancy	01	03 Bond Program	522,692	385,339	137,353	0	0	0	0	522,692	1st/08
Street Petitions	Street Petitions	Economic Vibrancy	Citywide	95 Bond Program	536,486	536,486	0	0	0	0	0	536,486	Various

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Street Petitions	Street Petitions	Economic Vibrancy	Various	03 Bond Program	595,500	230	595,271	0	0	0	0	595,500	N/A
Street Resurfacing Projects for Council District 8	Street Resurfacing	Economic Vibrancy	08	03 Bond Program	495,629	470,655	24,973	0	0	0	0	495,629	4th/05
Street Sign Pilot Program	Traffic Signal Upgrades	Economic Vibrancy	12	06 Bond Program	32,000	32,000	0	0	0	0	0	32,000	Various
Street, Alley and Drainage Infrastructure Imp. for Low/Mod Income housing development	Housing Infrastructure Improvements	Economic Vibrancy	Citywide	03 Bond Program	7,936,671	7,355,525	581,146	0	0	0	0	7,936,671	Various
Strickland St Denley Dr. to Fernwood Ave.	Street Resurfacing	Economic Vibrancy	04	06 Bond Program	0	0	0	70,835	0	0	0	70,835	4th/11
Sudbury Dr Skillman St. to Norris St.	Street Reconstruction	Economic Vibrancy	14	03 Bond Program	477,021	61,166	415,855	0	0	0	0	477,021	4th/10
Sugarberry Rd Elderberry Ln. to Alley N. of Christie Ln.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	29,480	0	29,480	0	23,994	0	0	53,474	4th/10
Sumter Dr Timberline Dr. to Hargrove Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	222,420	0	222,420	0	0	0	0	222,420	4th/10
Sunnyvale St Ledbetter Dr. to Fifty- Second St.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	135,288	0	0	0	135,288	4th/11
Sunset Ave Hampton Rd. to Franklin St.	Street Resurfacing	Economic Vibrancy	01	03 Bond Program	30,040	30,040	0	0	0	0	0	30,040	4th/06
Sylvan Ave IH 30 WB Frontage Rd. to Fort Worth Ave.	Thoroughfares	Economic Vibrancy	06	06 Bond Program	1,706,484	0	1,706,484	0	0	0	0	1,706,484	4th/11
Sylvan Ave Irving to Gallage	Intergovernmental Partnership Projects	Economic Vibrancy	02,06	03 Bond Program	4,479,822	4,110,934	368,888	0	0	0	0	4,479,822	2nd/13
Sylvan Ave Irving to Gallagher - Amenities	Intergovernmental Partnership Projects	Economic Vibrancy	02, 06	06 Bond Program	7,600,367	1,127,237	6,473,130	2,153,437	0	0	0	9,753,804	2nd/13

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Sylvan Ave IH 30 WB Frontage Rd. to Fort Worth Ave.	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	158,335	158,335	0	0	0	0	0	158,335	N/A
Sylvan AveW Commerce to Singleton	Thoroughfares	Economic Vibrancy	06	06 Bond Program	380,018	0	380,018	21,697	2,131,740	0	0	2,533,455	3rd/12
Tahoe and Brush Creek-Brush Creek to Roaring Springs	Alley Reconstruction	Economic Vibrancy	11	06 Bond Program	10,661	10,173	488	172,301	0	0	0	182,962	3rd/11
Talisman Dr. and Wildflower - Wildflower to Caraway	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	22,040	22,040	0	207,949	0	0	0	229,989	3rd/11
Temple Dr Winnetka Ave.to Windomere Ave.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	59,117	0	59,117	0	48,117	0	0	107,234	4th/10
Tennant (509-517) Hampton - Jefferson to Tennant	Alley Reconstruction	Economic Vibrancy	01	03 Bond Program	23,677	23,677	0	0	0	0	0	23,677	4th/11
Tennant (509-517) Hampton - Jefferson to Tennant	Alley Reconstruction	Economic Vibrancy	01	06 Bond Program	0	0	0	35,736	0	0	0	35,736	4th/11
Tenth St Historic District	Intergovernmental Partnership Projects	Economic Vibrancy	07	03 Bond Program	996,364	996,364	0	0	0	0	0	996,364	3rd/09
Tenth St. (W) and Jefferson - Marlborough to Oak Cliff	Alley Petitions	Economic Vibrancy	01	03 Bond Program	91,016	91,016	0	0	0	0	0	91,016	2nd/09
Terre Colony Ct Lone Star Dr. North to 1200 Ft.	Street Reconstruction	Economic Vibrancy	03	06 Bond Program	1,033,803	70,464	963,339	0	0	0	0	1,033,803	2nd/11
Texas St Bryan to Live Oak St.	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	0	0	0	0	198,500	0	0	198,500	TBD
Texas St Live Oak St. to Florence St.	Street Reconstruction	Economic Vibrancy	14	06 Bond Program	622,834	99,762	523,072	0	0	0	0	622,834	2nd/11
Thackery St Deloache Ave. to Walnut Hill Ln.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	311,993	311,993	0	0	0	0	0	311,993	4th/05

	ę	STREE	T AN	D THC	OROUGH	FARE C	APITAL	. IMPRO	OVEME	INTS			
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Thale Dr Aledo Dr. to Desdemona Dr.	Street Resurfacing	Economic Vibrancy	09	06 Bond Program	77,464	0	77,464	0	63,049	0	0	140,513	4th/10
Throckmorton St Maple Ave. to Holland Ave.	Street Resurfacing	Economic Vibrancy	02, 14	03 Bond Program	492,520	492,520	0	0	0	0	0	492,520	2nd/09
Thurston Dr. and Wanebe Dr Bombay Ave. to Gilford St.	Alley Petitions	Economic Vibrancy	02	03 Bond Program	24,428	24,428	0	0	0	0	0	24,428	4th/11
Thurston Dr. and Wanebe Dr Bombay Ave. to Gilford St.	Alley Petitions	Economic Vibrancy	02	06 Bond Program	24,428	24,428	0	88,038	0	0	0	112,466	4th/11
TI Blvd 13200 TI Blvd. to Sherman St.	Street Resurfacing	Economic Vibrancy	11	03 Bond Program	212,329	212,329	0	0	0	0	0	212,329	1st/07
TI Blvd. over Floyd Branch	Bridge Repair and Modification	Economic Vibrancy	10	06 Bond Program	141,399	139,244	2,155	0	0	0	0	141,399	4th/10
TI Blvd. over Floyd Branch	Bridge Repair and Modification	Economic Vibrancy	10	03 Bond Program	45,676	43,676	2,000	0	0	0	0	45,676	4th/10
Tilden St Beckley to Plowman Ave.	Streetscape/Urban Design	Culture, Arts and Recreation	03	06 Bond Program	72,171	0	72,171	0	0	0	0	72,171	4th/12
Titan Dr Empress Row to Governors Row	Street Reconstruction	Economic Vibrancy	06	03 Bond Program	113,830	110,363	3,467	0	0	0	0	113,830	2nd/12
Titan Dr Empress Row to Governors Row	Street Reconstruction	Economic Vibrancy	06	06 Bond Program	0	0	0	1,276,300	93,406	0	0	1,369,706	2nd/12
Top Line Dr Blackgold Dr. to Irving Blvd.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	278,340	0	278,340	0	0	0	0	278,340	4th/10
Tower Trl Coral Hills Dr. to Modella Dr.	Street Resurfacing	Economic Vibrancy	13	06 Bond Program	164,302	0	164,302	0	0	0	0	164,302	4th/10
Townsend Dr Webb Chapel Rd. to Vinecrest Dr.	Street Resurfacing	Economic Vibrancy	13	06 Bond Program	0	0	0	541,789	0	0	0	541,789	4th/11

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Traffic Accident Reduction Roadway	Intergovernmental	Economic	Citywide	03 Bond	05/31/10 253,613	214,475	39,138	0	0	0	0	253,613	Various
mprovements - On-Demand	Partnership Projects	Vibrancy		Program		,				_			
Traffic Accident Reduction Roadway Improvements - On-Demand	Intergovernmental Partnership Projects	Economic Vibrancy	Citywide	06 Bond Program	646,299	303,800	342,499	0	0	0	0	646,299	Various
Traffic Signal Control Equipment Upgrades - Citywide - Phase 1	Traffic Signal Control Equipment Upgrades	Economic Vibrancy	Citywide	06 Bond Program	331,838	435	331,403	0	0	0	0	331,838	Various
Traffic Signals - Cantegral at Texas	Traffic Signal Upgrades - Citywide	Economic Vibrancy	14	06 Bond Program	0	0	0	0	175,000	0	0	175,000	TBD
Transfer to Debt Service Fund - Streets and Transportation Improvements	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	03 Bond Program	0	0	0	130,000	0	0	0	130,000	N/A
Transfer to Debt Service Fund - Streets and Transportation Improvements	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	98 Bond Program	0	0	0	460,000	0	0	0	460,000	N/A
Transport Dr Black Gold Dr. to Irving Blvd.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	233,573	0	233,573	0	0	0	0	233,573	4th/10
Trinity Mills - Marsh to Midway	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	0	0	0	247,012	0	0	0	247,012	N/A
Tumalo Trl Bernal Dr. to Cul-De-Sac	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	245,943	0	0	0	245,943	4th/11
Turtle Creek 3525	Barrier Free Ramps	Economic Vibrancy	14	06 Bond Program	5,100	5,047	53	0	0	0	0	5,100	2nd/09
Turtle Creek Blvd Market Center Blvd. to Levee St.	Thoroughfares	Economic Vibrancy	02	03 Bond Program	3,072,518	3,066,970	5,549	0	0	0	0	3,072,518	2nd/10
Twin Sixties Dr Central Expwy. Service Rd. to Worcola	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	269,464	0	269,464	0	0	0	0	269,464	2nd/12
Union Station - Systems Renovation	Multi-modal Transportation Facilities	Economic Vibrancy	Citywide	06 Bond Program	3,960,000	3,687,856	272,144	0	0	0	0	3,960,000	4th/10

	STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS													
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date	
University and Birchbrook - Amesbury to Skillman	Alley Reconstruction	Economic Vibrancy	14	03 Bond Program	127,319	127,319	0	0	0	0	0	127,319	1st/07	
Unnamed St the new DART crossing to the SB, from the SB to Manderville E/W	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	702,423	702,423	0	0	0	0	0	702,423	1st/11	
Unnamed St S Manderville to the Roundabout, - the Roundabout to Manderville Rd., - the roundabout to US 75	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	965,346	965,252	94	0	0	0	0	965,346	1st/10	
Unnamed St surrounding the Esplanade and the Roundabout (incl. Esplanade and Roundabout Park	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	1,500,000	1,500,000	0	0	0	0	0	1,500,000	1st/11	
Unnamed St the Unnamed Creek to the new DART crossing (incl. Demolition of a portion of Treehouse Ln.)	Target Neighborhood	Clean, Healthy Environment	13	06 Bond Program	500,012	500,012	0	0	0	0	0	500,012	1st/11	
Utility modifications (Cantegral by City Lights project)	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	0	0	0	0	124,063	0	0	124,063	TBD	
Valley Ridge Rd Mixon Dr. to Elmada Ln.	Street Resurfacing	Economic Vibrancy	13	03 Bond Program	67,393	67,393	0	0	0	0	0	67,393	3rd/05	
Valley View and Walnut - IH 635 to City Limit	Intergovernmental Partnership Projects	Economic Vibrancy	10, 11	06 Bond Program	886,709	0	886,709	0	0	0	0	886,709	4th/17	
Valley View and Walnut - IH 635 to E. City Limit	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	10,11	06 Bond Program	0	0	0	201,642	1,823,846	0	0	2,025,488	4th/17	
Valley View and Walnut - IH 635 to E. City Limit	Participation With Other Government Agencies - Thoroughfares	Economic Vibrancy	10,11	98 Bond Program	20,071	20,071	0	0	0	0	0	20,071	4th/17	
Vesper St Bexar St. to Dead End	Street Resurfacing	Economic Vibrancy	04	06 Bond Program	64,292	0	64,292	0	52,328	0	0	116,620	4th/10	
Walnut Hill - Malibu to Luna	Intergovernmental Partnership Projects	Economic Vibrancy	06	06 Bond Program	1,460,909	362,294	1,098,615	2,110,978	0	0	0	3,571,887	2nd/13	
Walnut Hill at Harry Hines	Streetscape/Urban Design	Culture, Arts and Recreation	06	06 Bond Program	496,249	0	496,249	0	0	0	0	496,249	1st/14	

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Warranted Signals - Group 1	Warranted Signals and School Flashers	Public Safety	Citywide	03 Bond Program	1,092,724	1,092,724	0	0	0	0	0	1,092,724	Various
Warranted Signals - Group 2	Warranted Signals and School Flashers	Public Safety	Citywide	03 Bond Program	124,900	116,261	8,639	0	0	0	0	124,900	Various
Warranted Signals and School Flashers (On-Demand)	Warranted Signals and School Flashers	Public Safety	Citywide	06 Bond Program	1,653,625	146,520	1,507,105	0	1,907,251	0	0	3,560,876	Various
Warranted Traffic Signals and School Flashers	Warranted Signals and School Flashers	Public Safety	Citywide	98 Bond Program	886,251	885,524	727	0	0	0	0	886,251	Various
Warranted Traffic Signals and School Flashers	Warranted Signals and School Flashers	Public Safety	Citywide	Street Assessments	500,085	500,085	0	0	0	0	0	500,085	Various
Warranted Traffic Signals and School Flashers	Warranted Signals and School Flashers	Public Safety	Citywide	03 Bond Program	161,983	74,328	87,656	0	0	0	0	161,983	Various
Waterview - Cullum to Frankford	Sidewalk Improvements	Economic Vibrancy	12	06 Bond Program	0	0	0	126,673	0	0	0	126,673	TBD
Watson Dr 56th St. South to Dead End	Street Petitions	Economic Vibrancy	08	03 Bond Program	658,529	53,888	604,642	0	0	0	0	658,529	4th/11
Webb Chapel Rd Almazan Dr. to Walnut Hill Ln.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	0	0	0	1,036,228	0	0	0	1,036,228	4th/11
Webb Chapel Rd Altman Dr. to Regent Dr.	Street Reconstruction	Economic Vibrancy	13	03 Bond Program	195,703	155,180	40,523	0	0	0	0	195,703	2nd/12
Webb Chapel Rd Altman Dr. to Regent Dr.	Street Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	1,084,855	191,445	0	0	1,276,300	2nd/12
Wedgewood Ln Park Ln . to Cul-de- Sac	Street Resurfacing	Economic Vibrancy	13	06 Bond Program	62,045	0	62,045	0	0	0	0	62,045	4th/10
Wendover Rd Westlake Ave. to Merrilee Ln.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	85,358	85,358	0	0	0	0	0	85,358	3rd/05

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Wentworth St Edgefield Ave. to Windomere Ave.	Street Resurfacing	Economic Vibrancy	03	03 Bond Program	19,196	19,196	0	0	0	0	0	19,196	4th/06
West End Plaza	Streetscape/Urban Design	Culture, Arts and Recreation	02	06 Bond Program	0	0	0	0	4,433,547	0	0	4,433,547	TBD
Westchester Dr Luther Ln. to Berkshire Ln.	Street Reconstruction	Economic Vibrancy	13	06 Bond Program	0	0	0	427,561	0	0	0	427,561	2nd/12
Westchester Dr Luther Ln. to Berkshire Ln.	Street Reconstruction	Economic Vibrancy	13	03 Bond Program	37,108	0	37,108	0	0	0	0	37,108	2nd/12
Westmoreland (N) - Remond to Singleton	Street Reconstruction	Economic Vibrancy	01,03,06	98 Bond Program	3,217,976	3,217,976	0	0	0	0	0	3,217,976	3rd/06
Westmoreland Rd. (S) - Ninth St. to Sheldon Ave.	Street Reconstruction	Economic Vibrancy	01	06 Bond Program	1,595,375	182,127	1,413,248	0	0	0	0	1,595,375	2nd/12
Westmount Ave Avon St. to Fort Worth Ave.	Street Petitions	Economic Vibrancy	03	06 Bond Program	129,625	129,625	0	608,492	0	0	0	738,117	4th/11
Westmount Ave Davis St to Avon St.	Street Petitions	Economic Vibrancy	03	06 Bond Program	137,966	112,000	25,966	781,805	0	0	0	919,771	4th/11
Westport - Mouser to Harrell	Street Petitions	Economic Vibrancy	07	95 Bond Program	85,890	85,890	0	0	0	0	0	85,890	2nd/99
Wheatland - Lancaster Cir. to Lancaster Rd. at Plaza	Thoroughfares	Economic Vibrancy	08	06 Bond Program	788,385	404,362	384,023	4,467,516	0	0	0	5,255,901	4th/11
Whistle Banned Rail Road Crossing	Warranted Signals and School Flashers	Public Safety	12	03 Bond Program	401,744	163,747	237,997	0	0	0	0	401,744	4th/11
Whitehall and Jubilee Trl Shans to Cromwell	Alley Reconstruction	Economic Vibrancy	13	06 Bond Program	45,170	45,170	0	425,087	0	0	0	470,257	3rd/11
Williamson Rd Mockingbird Ln. to Sperry St.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	57,737	57,737	0	0	0	0	0	57,737	3rd/04

	STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS													
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date	
Williamswood Dr Dickerson St.to Kirkham Dr.	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	51,307	0	0	0	51,307	4th/11	
Willow Crest Ln Boulder Dr. to Westmoreland Rd.	Street Resurfacing	Economic Vibrancy	03	06 Bond Program	0	0	0	64,581	0	0	0	64,581	4th/11	
Winding Creek Ct Davenport Rd. to Cul-de-Sac	Street Resurfacing	Economic Vibrancy	12	06 Bond Program	0	0	0	288,189	0	0	0	288,189	4th/11	
Winged Foot Ct Cromwell Dr. to Cul- de-Sac	Street Resurfacing	Economic Vibrancy	13	06 Bond Program	99,115	0	99,115	0	0	0	0	99,115	4th/10	
Winnetka Ave. (N) - Singleton Blvd. to Morris St.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	157,751	0	157,751	0	0	0	0	157,751	4th/10	
Winnetka Ave. (N) - Vecinos Blvd. to Canada Dr.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	18,817	0	18,817	0	15,316	0	0	34,133	4th/10	
Woodall St Quebec St. to Irving Blvd.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	8,169	8,169	0	0	0	0	0	8,169	1st/07	
Woodmeadow Pkwy Connection at 11202 Woodmeadow - Ferguson Rd.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	127,157	127,157	0	0	0	0	0	127,157	3rd/05	
Woodmont Dr Loop 12 to Alcorn Ave.	Street Resurfacing	Economic Vibrancy	05	06 Bond Program	0	0	0	76,578	0	0	0	76,578	4th/11	
Woodshore Dr Gladwood Ln. to Stults Rd.	Street Resurfacing	Economic Vibrancy	10	06 Bond Program	78,381	0	78,381	0	0	0	0	78,381	4th/10	
Woodspan Dr Goldwood Dr to Kirnwood Dr.	Street Resurfacing	Economic Vibrancy	08	06 Bond Program	140,659	0	140,659	0	0	0	0	140,659	4th/10	
Woodway Dr Fountaindale Dr. to Dead-End	Street Petitions	Economic Vibrancy	08	06 Bond Program	89,498	63,675	25,823	243,740	0	0	0	333,238	4th/11	
Woodwind Ln Dundee Dr.	Barrier Free Ramps	Economic Vibrancy	13	06 Bond Program	3,829	3,790	39	0	0	0	0	3,829	2nd/09	

									OVEME				
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Wynnewood Dr. Polk to Illinois	Barrier Free Ramps	Economic Vibrancy	03	06 Bond Program	14,370	14,222	148	0	0	0	0	14,370	3rd/09
Yale Blvd SMU to Greenville Ave.	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	531,980	0	531,980	0	0	0	0	531,980	2nd/12
Yale to Mockingbird Light Rail Station	Streetscape/Urban Design	Culture, Arts and Recreation	14	06 Bond Program	229,069	0	229,069	0	0	0	0	229,069	2nd/12
Yeager Dr Broadmoor Dr. to Rupley Ln.	Street Resurfacing	Economic Vibrancy	09	03 Bond Program	28,079	28,079	0	0	0	0	0	28,079	3rd/05
York St. at Verdun Ave.	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	5,100	5,048	52	0	0	0	0	5,100	2nd/09
York St. at 2nd Ave.	Barrier Free Ramps	Economic Vibrancy	07	06 Bond Program	1,914	1,894	20	0	0	0	0	1,914	2nd/09
Zang Ave Plowman Ave to Oakenwald St.	Streetscape/Urban Design	Culture, Arts and Recreation	03	06 Bond Program	86,773	0	86,773	0	0	0	0	86,773	4th/12
Zang Blvd. (N) - Tenth St. to Davis St.	Street Resurfacing	Economic Vibrancy	01	03 Bond Program	112,469	112,469	0	0	0	0	0	112,469	3rd/04
Zang Blvd. (S) - Tenth St. to W. Jefferson Blvd.	Street Resurfacing	Economic Vibrancy	01	03 Bond Program	45,466	45,466	0	0	0	0	0	45,466	3rd/04
Zang Blvd. (S) - Twelfth St. to Clarendon Dr.	Street Resurfacing	Economic Vibrancy	01	06 Bond Program	645,588	0	645,588	0	0	0	0	645,588	4th/10
Zodiac Ln Merrell Rd. to Dairy Milk Ln.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	107,174	107,174	0	0	0	0	0	107,174	4th/10
Zodiac Ln Merrell Rd. to Dairy Milk Ln.	Street Resurfacing	Economic Vibrancy	06	03 Bond Program	16,429	16,429	0	0	0	0	0	16,429	4th/10
Zodiac Ln Virgo Ln. to Royal Ln.	Street Resurfacing	Economic Vibrancy	06	06 Bond Program	164,400	164,400	0	0	0	0	0	164,400	4th/10

	STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS														
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	-		Future Cost	Total Estimated Cost	In Service Date		
То	tal Street and	Thoroughfare (	Capital Imp	provements	\$385,117,232	\$223,735,795	\$161,381,436	\$142,304,779	\$80,600,798	\$0	\$0	\$608,022,809			

# **TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS**

### MISSION

This program consists of projects along the Trinity River Corridor that provide for flood protection, environmental restoration/preservation, recreation, transportation improvements and economic development. The current Trinity River Corridor projects include the Dallas Floodway Extension and development of flood improvements in the Elm Fork area. Also included are transportation improvements such as the Margaret Hunt Hill (formerly referred to as the Woodall Rodgers Extension) Bridge and the Trinity Parkway, both of which will provide reliever routes to allow the State to make improvements to the Canyon/Mixmaster/Lower Stemmons areas. Other projects will provide for recreational amenities in the Great Trinity Forest and lakes within the Floodway.

### HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- 1. Completed the 100-Year Levee Remediation Plan for the Dallas Floodway.
- 2. Began construction on Trinity Trail Phase II, Rochester Park Trails, IH-20 and Moore Gateway Park Phase II, Santa Fe Trestle Trail, and Standing Wave.
- 3. Bid construction contract for Elm Fork Athletic Complex.
- 4. Began construction of Pavaho Stormwater Pump Station improvements.

#### **HIGHLIGHTED OBJECTIVES FOR FY2010-11**

- 1. Complete construction associated with Dallas Floodway 100-Year Levee Remediation Plan.
- 2. Begin design and construction of Loop 12 Gateway.
- 3. Complete construction of Trinity Trail Phase II, Rochester Park Trails, Moore Gateway Park Phase II, Santa Fe Trestle Trail, and Standing Wave.
- 4. Begin construction of Baker Stormwater Pump Station improvements.

#### SERVICE DESCRIPTIONS

**Professional Services and Debt Issuance** costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds. These costs also include transfers to General Fund.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

<u>**Trinity River Projects</u>** Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.</u>

# TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
1998 General Obligation Bonds	213,419,491	179,856,540	33,562,951	11,873,919	30,531,953	0	0	255,825,363
2007 Certificates of Obligation	4,500,000	4,500,000	0	0	0	0	0	4,500,000
Capital Construction	0	0	0	1,250,000	0	0	0	1,250,000
Private Donations	24,518,500	22,341,319	2,177,181	0	0	0	0	24,518,500
US Army Corps of Engineers Project Cooperation Funds	15,000,000	5,868,262	9,131,738	0	0	0	0	15,000,000
Total	\$257,437,991	\$212,566,121	\$44,871,870	\$13,123,919	\$30,531,953	\$0	\$0	\$301,093,863

# TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Professional Services and Debt Issuance	1,245,000	500,000	745,000	1,245,000	0	0	0	2,490,000
Public Art	1,233,000	1,233,000	0	0	0	0	0	1,233,000
Trinity River Projects	254,959,991	210,833,121	44,126,870	11,878,919	30,531,953	0	0	297,370,863
Total	\$257,437,991	\$212,566,121	\$44,871,870	\$13,123,919	\$30,531,953	\$0	\$0	\$301,093,863

		TRIN	ITY F	RIVER	TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS														
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date						
Beckley Ave. Extension	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	5,967,525	4,101,728	1,865,797	0	0	0	0	5,967,525	4th/12						
CIP Engineering -Trinity River Corridor Improvement	Professional Services and Debt Issuance	E <sup>3</sup> Government	Citywide	98 Bond Program	1,245,000	500,000	745,000	1,245,000	0	0	0	2,490,000	N/A						
Dallas Floodway - Levee System Study	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	25,503,520	25,503,520	0	0	0	0	0	25,503,520	1st/12						
Dallas Floodway Extension	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	22,661,746	19,475,217	3,186,529	0	0	0	0	22,661,746	4th/16						
Dallas Floodway Extension	Trinity River Projects	Culture, Arts and Recreation	Citywide	US Army Corps of Engineers	15,000,000	5,868,262	9,131,738	0	0	0	0	15,000,000	4th/16						
Elm Fork Floodplain Study	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	20,000,000	17,141,275	2,858,725	0	0	0	0	20,000,000	4th/14						
Great Trinity Forest Park	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	37,453,097	28,455,986	8,997,111	4,007,303	0	0	0	41,460,400	4th/13						
IH-30 Bridge - Replacement	Trinity River Projects	Culture, Arts and Recreation	Citywide	Donation	11,914,500	11,576,515	337,985	0	0	0	0	11,914,500	2nd/14						
Trinity Moore Gateway Park Project	Trinity River Projects	Culture, Arts and Recreation	Citywide	Donation	2,000,000	160,804	1,839,196	0	0	0	0	2,000,000	4th/12						
Trinity Parkway Corridor Transportation Projects	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	50,987,956	35,823,130	15,164,826	0	30,531,953	0	0	81,519,909	4th/17						
Trinity River Chain of Lakes	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	19,817,563	19,555,150	262,413	0	0	0	0	19,817,563	1st/14						
Trinity Transmission Electricity Lines - Undergrounding	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	0	0	0	6,621,616	0	0	0	6,621,616	N/A						
Trinity Transmission Electricity Lines - Undergrounding	Trinity River Projects	Culture, Arts and Recreation	Citywide	Certificates of Obligation	4,500,000	4,500,000	0	0	0	0	0	4,500,000	N/A						

	TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS														
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date		
Trinity Transmission Electricity Lines - Undergrounding	Trinity River Projects	Culture, Arts and Recreation	Citywide	Capital Construction	0	0	0	1,250,000	0	0	0	1,250,000	N/A		
Woodall Rodgers Bridge	Trinity River Projects	Culture, Arts and Recreation	Citywide	Donation	6,000,000	6,000,000	0	0	0	0	0	6,000,000	3rd/11		
Woodall Rodgers Extension Design	Trinity River Projects	Culture, Arts and Recreation	Citywide	Donation	4,604,000	4,604,000	0	0	0	0	0	4,604,000	3rd/11		
Woodall Rodgers Extension-Public Art Projects (Design)	Public Art	Culture, Arts and Recreation	Citywide	98 Bond Program	1,233,000	1,233,000	0	0	0	0	0	1,233,000	3rd/11		
Woodall Rogers Extension	Trinity River Projects	Culture, Arts and Recreation	Citywide	98 Bond Program	28,550,084	28,067,534	482,550	0	0	0	0	28,550,084	3rd/11		
	Total Trinity	River Corridor	Capital Imp	provements	\$257,437,991	\$212,566,121	\$44,871,870	\$13,123,919	\$30,531,953	\$0	\$0	\$301,093,863			

# WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

### MISSION

The City of Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the citizens of Dallas and to the surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas citizens and our customers and to support the City's efforts toward economic development, environmental protection and enhancement of quality of life, including water supply, treatment, and distribution; wastewater collection and treatment; and billing, credit and collection and customer service.

The mission of the Water Utilities Department Capital Improvement Program is to provide an adequate water supply and wastewater treatment to its customers by the acquisition of future water and wastewater facilities and to renovate and construct improvements to existing water and wastewater facilities throughout the City of Dallas.

#### HIGHLIGHTED ACCOMPLISHMENTS FOR FY2009-10

- Began design of recommended Water Quality Improvements at all three water treatment plants. Awarded three design contracts to three consulting firms totaling \$10,773,639 that include designs for the East Side (Black & Veatch), Bachman (Carollo), and Elm Fork (Malcolm Pirnie) Water Treatment Plants. These improvements optimize the treatment processes for improved water quality and disinfection stability and include adding biologically active filters, maintenance items and changing the treatment process from Enhanced Softening to Enhanced Coagulation.
- 2. Began construction of the \$45.1 million East Side Water Treatment Plant 540 MGD (million gallons per day) Expansion Headworks and Chemical Improvements Project to expand facility to the ultimate 540 MGD of capacity.
- 3. Began work on the \$6.4 million White Rock SCADA (Supervisory Control and Data Acquisition System) to replace the current obsolete operating system for water pumping and distribution. This project will improve system reliability and expand operational capability.
- 4. Completed construction of the White Rock Spillway that replaced the failed retaining wall and improved safety, function and aesthetics to this popular area. Held grand opening June 14, 2010.

- 5. Started construction of Bachman Water Treatment Plant Control Center / Maintenance Building Renovation and awarded a SCADA integration contract to complete the last of seven plant expansion projects that has renovated and expanded Bachman Plant from 115 MGD to 150 MGD operational capacity. The renovations provide a state of the art maintenance facility for plant operations and control building which houses the plant's control (SCADA) and security systems. Additionally, the plant security system upgrade assures timely detection and notification of unauthorized entry.
- 6. Awarded the rehabilitation of Transfer Pump Stations 1 and 2 at the East Side Water Treatment Plant.
- 7. EPA awarded the City of Dallas / DWU \$2.0 million plus an additional \$3.75 million for FY2010 as part of a \$9.5 million grant application for a pilot Contamination Warning System (CWS). The Supplemental Agreement for Phase II of the three phased EPA grant was submitted for Council approval of an engineering services contract for the implementation of the CWS Pilot.
- Awarded the 20-inch recycled water pipeline Phase I and II construction contracts which will result in the installation of approximately 5 1/2 miles of 20-inch recycled water main that will provide recycled water to the Dallas Zoo and Stevens Park Golf Course.
- 9. The East Bank/West Bank Pipeline Interceptor Connection project was advertised for bids. Completion of this project will allow for the future abandonment of the Cadiz St. Pump Station and free up the 60-inch force main to eventually be used as a water source for the trinity lakes.
- 10. Awarded Water and Wastewater Main Replacement contracts which resulted in the installation of approximately 123 miles of water and wastewater mains, including relocation and private development projects.
- 11. Completed work on the Wastewater Treatment Facilities Strategic Plan. The Strategic Plan establishes a 30-year wastewater facilities capital improvement program which addresses such issues as infrastructure replacement needs, future capacity requirements and

# WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

anticipated regulatory issues.

12. Completed construction of the Southside Wastewater Treatment Plant Sidestream Facility to reduce high ammonia levels from the dewatering filtrate.

### HIGHLIGHTED OBJECTIVES FOR FY2010-11

- 1. Award the construction of Forney Dam Repairs to bring the dam into compliance with the Dam Safety Regulations and address recent slope failures.
- 2. Award the construction of Walcrest Pump Station Improvements to replace the existing pump station and reservoir, expand capacity and bring current with regulatory requirements.
- 3. Award the construction of East Side Water Treatment Plant Electrical Improvements and Electrical Substation III to address increased electrical needs due to the 540 MGD plant expansion.
- 4. Award a construction contract to stabilize the banks of the Trinity River and protect the 72-inch Simpson Stuart water transmission main.
- 5. Award Water and Wastewater Main Replacement contracts which will result in the installation of approximately 110 miles of water and wastewater mains, including relocation and private development projects.
- 6. Start up the Cogeneration Facility at the Southside Wastewater Treatment Plant. The Cogeneration Facility is scheduled to be in full operation by November 2010 and will provide approximately 60% of the Plant's electrical needs.
- 7. Finalize the design and accept bids for the new Influent Pump Station at Central Wastewater Treatment Plant. The new pump station will replace Cadiz Pump Station and provide more reliable and flexible pumping at the plant.

## SERVICE DESCRIPTIONS

Homeowner Extensions and Unserved Areas Construction of water and wastewater main extensions to homeowners and meters for water service.

**Inflow/Infiltration Remediation** Design and construction of improvements to eliminate inflow and infiltration conditions within the wastewater collection system.

**Mains, Pump Stations and Associated Facilities** Right-of-way acquisition, design and construction of new and replacement mains, pump stations, lift stations, ground storage reservoirs, and elevated tanks citywide as required by growth, development and obsolescence. Surveying, geotechnical and environmental services are also included.

<u>Public Art</u> Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**<u>Raw Water Pumping and Transmission</u>** Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities to include the Lake Fork Pump Station and pipeline.

<u>Rehabilitation and Equipment</u> Maintenance and renovation of major water and wastewater facilities.

<u>Relocations In Advance of Paving</u> Replacement and/or relocation of water mains, wastewater mains and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County and State programs.

<u>Service Centers, Offices and Research Facilities</u> Renovation of existing service facilities and business and customer service systems.

<u>Studies and Master Plans</u> Studies related to water and wastewater operations and master plan updates.

<u>Wastewater Treatment Plants and Associated Facilities</u> Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants.

# WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

<u>Water Supply Reservoirs and Dams</u> Dam inspection, consultation, rehabilitation and erosion studies for various dams. Also includes acquisition of new water supply sources.

<u>Water Treatment Plants and Associated Facilities</u> Design and construction of renovations, expansions and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant and Elm Fork Plant. Funding for the design and construction of the proposed future water treatment plants.

<u>Wholesale Customer Facilities</u> Construction of facilities necessary to provide service to the Customer Cities. Funding for these projects comes from the wholesale customer cities.

## WATER UTILITIES CAPITAL IMPROVEMENTS

Source of Funds	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Capital Construction - Wastewater	419,520,033	387,991,005	31,529,028	9,196,000	14,696,000	27,551,000	48,251,000	519,214,033
Capital Construction - Water	581,197,896	537,868,784	43,329,112	19,820,000	55,818,000	40,702,000	98,312,000	795,849,896
Commercial Paper - Wastewater	635,378,758	451,063,005	184,315,753	145,348,000	70,474,000	110,656,000	166,649,000	1,128,505,758
Commercial Paper - Water	1,098,977,787	901,121,712	197,856,075	171,151,000	192,125,000	142,945,000	388,393,000	1,993,591,787
Revenue Bonds - Wastewater	235,573,971	234,273,181	1,300,790	0	0	0	0	235,573,971
Revenue Bonds - Water	400,852,859	393,778,617	7,074,241	0	0	0	0	400,852,859
Water Utilities - Public Art Fund	2,157,500	678,181	1,479,319	768,000	105,000	264,000	629,000	3,923,500
Total	\$3,373,658,803	\$2,906,774,485	\$466,884,318	\$346,283,000	\$333,218,000	\$322,118,000	\$702,234,000	\$5,077,511,803

# WATER UTILITIES CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	Budget as of 05-31-10	Spent or Committed 05-31-10	Remaining as of 05-31-10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost
Homeowners and Unserved Areas	80,644,856	78,006,720	2,638,136	4,000,000	4,000,000	4,000,000	6,488,000	99,132,856
Inflow/Infiltration Remediation	43,066,940	43,066,939	1	0	0	0	0	43,066,940
Mains, Pump Stations and Associated Facilities	1,038,696,059	832,628,007	206,068,051	154,875,000	25,553,000	32,704,000	192,467,000	1,444,295,059
Public Art	2,157,500	678,181	1,479,319	768,000	105,000	264,000	629,000	3,923,500
Raw Water Pumping and Transmission	274,304,266	262,616,365	11,687,901	750,000	50,750,000	35,750,000	1,000,000	362,554,266
Rehabilitation and Equipment	146,922,138	137,328,281	9,593,857	12,200,000	12,200,000	12,250,000	26,500,000	210,072,138
Relocations In Advance of Paving	257,576,464	207,831,744	49,744,720	34,825,000	42,500,000	20,000,000	43,000,000	397,901,464
Service Centers, Offices and Research Facilities	73,133,240	69,548,798	3,584,442	0	0	0	0	73,133,240
Studies and Master Plans	53,784,257	47,482,011	6,302,246	450,000	4,850,000	4,500,000	8,650,000	72,234,257
Wastewater Treatment Plants and Associated Facilities	578,488,826	505,490,529	72,998,296	88,600,000	56,900,000	97,100,000	136,000,000	957,088,826
Water Supply Reservoirs and Dams	148,972,968	141,172,322	7,800,646	8,850,000	32,000,000	7,200,000	28,000,000	225,022,968
Water Treatment Plants and Associated Facilities	673,547,606	579,290,088	94,257,518	40,465,000	103,860,000	107,850,000	258,500,000	1,184,222,606
Wholesale Customer Facilities	2,363,684	1,634,498	729,186	500,000	500,000	500,000	1,000,000	4,863,684
Total	\$3,373,658,803	\$2,906,774,485	\$466,884,318	\$346,283,000	\$333,218,000	\$322,118,000	\$702,234,000	\$5,077,511,803

Project	Service	Key Focus Area	Council District	Funding Source	Budget	Spent or Committed	Remaining as of	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated	In Service
		Alea	District	Source	as of 05/31/10	05/31/10	05/31/10	Adopted	Estimated	Estimated		Cost	Date
Automated Meter Reading Project (AMR)	Service Centers, Offices and Research Facilities	E <sup>3</sup> Government	Citywide	Revenue Bonds	5,000,000	3,817,982	1,182,018	0	0	0	0	5,000,000	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	42,871,901	42,871,901	0	0	0	0	0	42,871,901	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	51,255,320	41,105,320	10,150,000	150,000	10,000,000	11,000,000	11,000,000	72,405,320	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	0	0	0	0	1,500,000	0	0	1,500,000	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	17,555,895	15,634,240	1,921,655	0	3,000,000	0	0	20,555,895	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	44,499,160	44,490,654	8,506	0	0	0	0	44,499,160	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	14,676,000	14,076,000	600,000	0	0	0	0	14,676,000	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	94,209,714	72,055,996	22,153,718	60,000,000	23,300,000	30,000,000	30,000,000	207,509,714	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	49,617,861	49,163,694	454,167	0	0	0	0	49,617,861	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	0	0	0	10,000,000	20,000,000	34,000,000	34,000,000	64,000,000	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	7,914,343	7,875,769	38,574	0	0	0	0	7,914,343	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	6,954,805	6,954,805	0	0	0	0	0	6,954,805	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	47,387,304	45,784,454	1,602,850	100,000	500,000	15,000,000	15,000,000	62,987,304	Various

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
					05/31/10								
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	95,048,616	93,324,253	1,724,364	0	0	0	0	95,048,616	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	28,906,238	28,420,890	485,348	0	6,300,000	11,000,000	11,000,000	46,206,238	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	83,939,677	51,514,671	32,425,006	0	7,660,000	0	0	91,599,677	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	1,722,469	1,722,469	0	10,000,000	20,000,000	9,450,000	9,450,000	41,172,469	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	134,842,298	95,105,109	39,737,189	17,925,000	30,000,000	20,000,000	20,000,000	202,767,298	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	6,876,346	6,876,345	1	0	0	0	0	6,876,346	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	110,970,332	108,180,888	2,789,444	7,390,000	12,000,000	30,000,000	30,000,000	160,360,332	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	37,287,767	35,289,234	1,998,533	5,000,000	2,900,000	5,200,000	5,200,000	50,387,767	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	2,834,946	417,473	2,417,473	0	3,500,000	0	0	6,334,946	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	260,641	260,641	0	0	7,000,000	21,200,000	21,200,000	28,460,641	Various
Enterprise Billing System	Service Centers, Offices and Research Facilities	E <sup>3</sup> Government	Citywide	Revenue Bonds	21,391,000	20,472,617	918,383	0	0	0	0	21,391,000	Various
Public Art Program - Wastewater	Public Art	Culture, Arts and Recreation	Citywide	Capital Construction	1,151,000	0	1,151,000	498,000	55,000	229,000	229,000	1,933,000	Various
Public Art Program - Water	Public Art	Culture, Arts and Recreation	Citywide	Capital Construction	1,006,500	678,181	328,319	270,000	50,000	35,000	35,000	1,361,500	Various

Project	Service	Key Focus	Council	Funding	Budget	Spent or Committed	Remaining as of	FY2010-11	FY2011-12	FY2012-13	Future Cost	Total Estimated	In Service
		Area	District	Source	as of 05/31/10	05/31/10	05/31/10	Adopted	Estimated	Estimated		Cost	Date
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Comm'l Paper	169,453,477	161,630,372	7,823,105	750,000	25,000,000	25,000,000	25,000,000	220,203,477	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Revenue Bonds	23,100,114	22,834,066	266,048	0	0	0	0	23,100,114	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Comm'l Paper	23,215,885	23,215,885	0	0	5,000,000	10,000,000	10,000,000	38,215,885	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Comm'l Paper	401,669	238,639	163,030	0	0	0	0	401,669	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Capital Construction	55,766,511	52,330,793	3,435,718	0	20,750,000	750,000	750,000	77,266,511	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Clean, Healthy Environment	Citywide	Revenue Bonds	2,366,610	2,366,610	0	0	0	0	0	2,366,610	Various
Series 2009C DWU Revenue Bonds	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Revenue Bonds	94,723,000	94,723,000	0	0	0	0	0	94,723,000	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	14,952,741	14,952,741	0	0	0	0	0	14,952,741	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	107,731,417	97,130,053	10,601,364	3,746,000	4,346,000	4,346,000	4,346,000	120,169,417	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	39,404,023	37,002,779	2,401,244	5,000,000	0	0	0	44,404,023	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	38,134,079	32,265,258	5,868,822	15,848,000	0	7,361,000	7,361,000	61,343,079	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	187,360,840	90,033,513	97,327,327	23,000,000	7,074,000	15,000,000	15,000,000	232,434,840	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	85,550,644	84,887,504	663,139	0	0	0	0	85,550,644	Various

						Spont or	Bomaining		1			Total	In
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Estimated Cost	In Service Date
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	57,399,513	57,252,208	147,305	0	0	0	0	57,399,513	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	103,152,939	101,642,443	1,510,496	0	1,000,000	1,600,000	1,600,000	105,752,939	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	76,710,668	61,799,866	14,910,802	8,000,000	0	0	0	84,710,668	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	135,141,679	102,961,295	32,180,384	10,500,000	12,100,000	16,500,000	16,500,000	174,241,679	Various
Studies and Master Plans	Studies and Master Plans	E <sup>3</sup> Government	Citywide	Comm'l Paper	0	0	0	200,000	0	0	0	200,000	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Revenue Bonds	872,110	872,110	0	0	0	0	0	872,110	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Capital Construction	35,243,664	32,776,735	2,466,929	1,000,000	0	1,200,000	1,200,000	37,443,664	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Comm'l Paper	5,730,351	5,189,044	541,307	0	0	0	0	5,730,351	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Comm'l Paper	0	0	0	0	5,000,000	0	0	5,000,000	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Comm'l Paper	3,273,291	1,273,290	2,000,001	7,850,000	27,000,000	6,000,000	6,000,000	44,123,291	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Revenue Bonds	1,205,277	1,205,277	0	0	0	0	0	1,205,277	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Revenue Bonds	5,752,996	2,960,587	2,792,409	0	0	0	0	5,752,996	Various
Unassigned Debt Services	Water Supply Reservoirs and Dams	Clean, Healthy Environment	Citywide	Revenue Bonds	2,172,279	2,172,279	0	0	0	0	0	2,172,279	Various

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Wastewater Administrative Order	Inflow/Infiltration Remediation	Clean, Healthy Environment	Citywide	Comm'l Paper	10,760,074	10,760,074	0	0	0	0	0	10,760,074	Various
Wastewater Administrative Order	Inflow/Infiltration Remediation	Clean, Healthy Environment	Citywide	Revenue Bonds	3,268,730	3,268,730	0	0	0	0	0	3,268,730	Various
Wastewater Administrative Order	Inflow/Infiltration Remediation	Clean, Healthy Environment	Citywide	Capital Construction	29,038,136	29,038,135	0	0	0	0	0	29,038,136	Various
Wastewater Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Capital Construction	52,285,797	48,507,497	3,778,300	3,350,000	3,850,000	3,900,000	3,900,000	63,385,797	Various
Wastewater Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Comm'l Paper	0	0	0	500,000	0	0	0	500,000	N/A
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Capital Construction	25,834,984	24,855,147	979,837	1,500,000	1,500,000	1,500,000	1,500,000	30,334,984	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Comm'l Paper	1,055,979	1,055,979	0	0	0	0	0	1,055,979	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Revenue Bonds	129,565	129,565	0	0	0	0	0	129,565	Various
Wastewater Relocations	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Capital Construction	32,770,891	23,674,920	9,095,970	500,000	1,000,000	1,205,000	1,205,000	35,475,891	Various
Wastewater Relocations	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Comm'l Paper	9,310,879	9,079,586	231,292	6,000,000	0	0	0	15,310,879	Various
Wastewater Relocations	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Comm'l Paper	27,816,952	18,863,364	8,953,588	6,500,000	8,000,000	7,795,000	7,795,000	50,111,952	Various
Wastewater Relocations	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Revenue Bonds	13,430,297	13,394,119	36,178	0	0	0	0	13,430,297	Various
Wastewater Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	6,774,746	5,546,780	1,227,966	0	0	0	0	6,774,746	Various

WATER UTILITIES CAPITAL IMPROVEMENTS													
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date
Wastewater Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E <sup>3</sup> Government	Citywide	Comm'l Paper	3,723,811	3,473,810	250,001	0	0	0	0	3,723,811	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E <sup>3</sup> Government	Citywide	Revenue Bonds	1,315,759	1,315,759	0	0	0	0	0	1,315,759	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E <sup>3</sup> Government	Citywide	Revenue Bonds	4,269,815	4,269,814	1	0	0	0	0	4,269,815	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E <sup>3</sup> Government	Citywide	Comm'l Paper	3,835,717	3,835,716	1	0	0	0	0	3,835,717	Various
Wastewater Studies and Master Plans	Studies and Master Plans	E <sup>3</sup> Government	Citywide	Capital Construction	14,518,454	11,786,211	2,732,243	0	2,500,000	0	0	17,018,454	Various
Wastewater Wholesale Customer Facilities	Wholesale Customer Facilities	Clean, Healthy Environment	Citywide	Capital Construction	25,365	25,365	0	0	0	0	0	25,365	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Revenue Bonds	852,783	852,783	0	0	0	0	0	852,783	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Capital Construction	92,579,817	86,764,261	5,815,556	7,268,000	8,350,000	8,350,000	8,350,000	116,547,817	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Comm'l Paper	1,203,741	1,203,741	0	582,000	0	0	0	1,785,741	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Clean, Healthy Environment	Citywide	Comm'l Paper	0	0	0	500,000	0	0	0	500,000	Various
Water Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Capital Construction	53,008,458	51,350,159	1,658,299	2,500,000	2,500,000	2,500,000	2,500,000	60,508,458	Various
Water Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Clean, Healthy Environment	Citywide	Comm'l Paper	615,870	615,870	0	0	0	0	0	615,870	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	175,542,111	127,259,149	48,282,962	55,000,000	0	0	0	230,542,111	Various

Project	Service	Key Focus	Council	Funding	Durdensi	Spent or	Remaining	FY2010-11	FY2011-12	FY2012-13	Future Cost	Total	ln Comulos
110,000		Area	District	Source	Budget as of 05/31/10	Committed 05/31/10	as of 05/31/10	Adopted	Estimated	Estimated		Estimated Cost	Service Date
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	223,074,397	191,111,242	31,963,155	49,979,000	9,965,000	1,295,000	1,295,000	284,313,397	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Capital Construction	135,637,536	126,677,499	8,960,037	2,302,000	4,168,000	4,702,000	4,702,000	146,809,536	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Clean, Healthy Environment	Citywide	Revenue Bonds	31,308,270	31,308,270	0	0	0	0	0	31,308,270	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Capital Construction	59,354,297	47,072,519	12,281,778	1,500,000	5,000,000	2,000,000	2,000,000	67,854,297	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Comm'l Paper	36,214,978	18,103,169	18,111,809	6,325,000	0	0	0	42,539,978	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Comm'l Paper	55,012,991	54,161,398	851,593	14,000,000	28,500,000	9,000,000	9,000,000	106,512,991	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Revenue Bonds	14,543,562	14,361,051	182,511	0	0	0	0	14,543,562	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Clean, Healthy Environment	Citywide	Revenue Bonds	9,121,618	9,121,618	0	0	0	0	0	9,121,618	Various
Water Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E <sup>3</sup> Government	Citywide	Capital Construction	34,687,820	34,681,747	6,073	0	0	0	0	34,687,820	Various
Water Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	E <sup>3</sup> Government	Citywide	Comm'l Paper	1,555,863	1,555,863	0	0	0	0	0	1,555,863	Various
Water Studies and Master Plans	Studies and Master Plans	E <sup>3</sup> Government	Citywide	Revenue Bonds	660,738	660,738	0	0	0	0	0	660,738	Various
Water Studies and Master Plans	Studies and Master Plans	E <sup>3</sup> Government	Citywide	Capital Construction	29,183,774	25,613,773	3,570,001	250,000	2,350,000	4,500,000	4,500,000	36,283,774	Various
Water Wholesale Customer Facilities	Wholesale Customer Facilities	Clean, Healthy Environment	Citywide	Comm'l Paper	352,200	352,200	0	500,000	0	0	0	852,200	Various

	WATER UTILITIES CAPITAL IMPROVEMENTS													
Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 05/31/10	Spent or Committed 05/31/10	Remaining as of 05/31/10	FY2010-11 Adopted	FY2011-12 Estimated	FY2012-13 Estimated	Future Cost	Total Estimated Cost	In Service Date	
Water Wholesale Customer Facilities	Wholesale Customer Facilities	Clean, Healthy Environment	Citywide	Capital Construction	1,986,119	1,256,933	729,186	0	500,000	500,000	500,000	2,986,119	Various	
	\$3,373,658,803	\$2,906,774,485	\$466,884,318	\$346,283,000	\$333,218,000	\$322,118,000	\$322,118,000	\$4,375,277,803						

## FIVE-YEAR OPERATING AND MAINTENANCE PLAN

The Five Year Operating and Maintenance (O&M) Plan presents a five-year forecast of anticipated incremental costs of operating and maintaining of new facilities and other improvements funded in the City's Capital Improvement Program. This plan estimates funding needs for projects after the project is placed in-service. All associated operating costs, such as human resources, maintenance, utilities, and equipment are included.

Listed below is a summary of projects by key focus area. Following the summary is a more detailed listing of the projects included within each Key Focus Area.

Key Focus Area		FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
Clean, Healthy Environment		\$189,325	\$44,400	\$13,064	\$13,851	\$14,680
Culture, Arts, & Recreation		\$1,011,693	\$1,413,081	\$1,350,122	\$1,397,192	\$1,001,247
Economic Vibrancy		\$1,144,021	\$682,721	\$666,321	\$727,920	\$726,920
Educational Enhancements		\$399,750	\$678,031	\$710,501	\$710,501	\$710,501
Public Safety		\$1,154,472	\$1,777,695	\$1,809,884	\$1,827,920	\$1,827,920
	Total	\$3,899,261	\$4,595,928	\$4,549,892	\$4,677,384	\$4,281,268

	CAPITAL IMPROVEMENT PROGRAM ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST								
Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2011-12 Estimated	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated
Clean, Healthy Environment		Central Wastewater Treatment Plant - Influent Pump Station Cost: maintenance	2nd/13	0.0	\$0	\$132,083	\$7,925	\$8,400	\$8,905
Clean, Healthy Environment		Southside Wastewater Treatment Plant - Dewatering Facility Cost: electrical	4th/11	0.0	\$9,000	\$19,000	\$1,140	\$1,208	\$1,281
Clean, Healthy Environment		Southside Wastewater Treatment Plant - Dewatering Facility Cost: chemical	4th/11	0.0	\$3,000	\$7,000	\$420	\$445	\$472
Clean, Healthy Environment		Southside Wastewater Treatment Plant - Dewatering Facility Cost: maintenance	4th/11	0.0	\$4,000	\$8,000	\$480	\$509	\$540
Clean, Healthy Environment		Central Wastewater Treatment Plant - Sidestream Facility Cost: electrical	4th/10	0.0	\$33,325	\$2,000	\$2,120	\$2,250	\$2,382
Clean, Healthy Environment		Central Wastewater Treatment Plant - Sidestream Facility Cost: chemical	4th/10	0.0	\$90,000	\$5,400	\$5,724	\$6,068	\$6,432
Clean, Healthy Environment		Central Wastewater Treatment Plant - Sidestream Facility Cost: maintenance	4th/10	0.0	\$40,000	\$2,400	\$2,544	\$2,697	\$2,859
Clean, Healthy Environment		Southside Wastewater Treatment Plant - Cogeneration Facility Cost: maintenance	4th/10	0.0	\$10,000	\$600	\$636	\$674	\$714
		Total Clean, Healthy Environment	t		\$189,325	\$44,400	\$13,064	\$13,851	\$14,680
Culture, Arts, & Recreation		Arapaho Park - trails and walkways Cost: salaries and supplies	3rd/12	0.1	\$17,072	\$32,212	\$34,145	\$36,193	\$38,365
Culture, Arts, & Recreation		Casa Linda Park - pavilion replacement Cost: maintenance supplies and associated salaries	1st/13	0.0	\$0	\$4,745	\$5,030	\$5,332	\$5,652
Culture, Arts, & Recreation		Cedar Run Park - playground expansion Cost: maintenance supplies and associated salaries	1st/13	0.0	\$0	\$5,978	\$7,971	\$8,449	\$8,956
Culture, Arts, & Recreation		Cherrywood Park - security lighting Cost: supplies associated with maintenace costs and utilities	4th/10	0.0	\$242	\$696	\$738	\$782	\$829
Culture, Arts, & Recreation		City Performance Hall - design and construction of performance space (41,000 sq. ft.) Cost: maintenance, electricity, custodial services, salaries, and utilities	4th/11	6.0	\$445,605	\$445,605	\$445,605	\$445,605	\$0

	CAPITAL IMPROVEMENT PROGRAM ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST								
Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2011-12 Estimated	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated
Culture, Arts, & Recreation	4.12	College Park - 3 security lights at parking lot Cost: supplies associated with maintenace costs and utilities	3rd/12	0.0	\$1,336	\$1,416	\$1,501	\$1,591	\$1,591
Culture, Arts, & Recreation	4.12	Cotillion Park - pavilion replacement (medium) Cost: supplies associated with maintenace costs and utilities	1st/11	0.0	\$1,431	\$2,022	\$2,144	\$2,273	\$2,273
Culture, Arts, & Recreation	4.12	Churchill Park - playground expansion and equipment Cost: maintenance supplies and associated salaries	4th/12	0.1	\$1,993	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Coombs Creek Trail - trail development Cost: maintenance supplies and associated salaries	1st/11	0.1	\$8,588	\$9,103	\$9,649	\$10,228	\$10,842
Culture, Arts, & Recreation	4.12	Everglade Park - expand playground and equipment Cost: maintenance supplies and associated salaries	4th / 10	0.1	\$0	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Elm Fork Soccer Complex Cost: salaries, maintenance supplies including utilities	4th/12	4.0	\$75,000	\$300,000	\$318,000	\$337,080	\$357,305
Culture, Arts, & Recreation	4.12	Elmwood Parkway - trails and walkways Cost: maintenance supplies and associated salaries	2nd/12	0.1	\$7,102	\$9,469	\$10,037	\$10,639	\$11,277
Culture, Arts, & Recreation	4.12	Exall Park - parking lot expansion Cost: maintenance supplies and associated salaries	1st/12	0.0	\$2,146	\$2,275	\$2,412	\$2,557	\$2,710
Culture, Arts, & Recreation	4.12	Five Mile Creek - trail development Cost: maintenance supplies and associated salaries	3rd/12	0.0	\$8,395	\$16,790	\$17,797	\$18,865	\$19,997
Culture, Arts, & Recreation	4.12	Fox Hollow Park - playground replacement and security lighting Cost: maintenance supplies and associated salaries	1st/12	0.1	\$5,978	\$8,271	\$8,767	\$9,293	\$9,851
Culture, Arts, & Recreation	4.12	Friendship Park - playground replacement Cost: maintenance supplies and associated salaries	2nd/12	0.1	\$3,986	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Fruitdale - playground replacement Cost: maintenance supplies and associated salaries	1st/12	0.1	\$5,978	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Hamilton Park - open air gym renovation and site improvements Cost: maintenance supplies and associated salaries	4th/12	0.0	\$0	\$4,745	\$5,030	\$5,332	\$5,652
Culture, Arts, & Recreation	4.12	Hillcrest Park - trail improvements Cost: maintenance supplies and associated salaries	1st/12	0.0	\$14,204	\$15,056	\$15,959	\$16,917	\$17,932

	CAPITAL IMPROVEMENT PROGRAM ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST								
Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2011-12 Estimated	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated
Culture, Arts, & Recreation	4.12	Holcomb Park - playground replacement Cost: maintenance supplies and associated salaries	3rd/11	0.1	\$7,971	\$8,449	\$8,956	\$9,493	\$10,063
Culture, Arts, & Recreation	4.12	JJ Lemon - playground replacement Cost: maintenance supplies and associated salaries	1st/12	0.1	\$5,978	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	John C Phelps - playground replacement Cost: maintenance supplies and associated salaries	2nd/11	0.1	\$3,986	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	JP Hawn - playground replacement Cost: maintenance supplies and associated salaries	2nd/11	0.1	\$3,986	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Kidd Springs - New fitness room, interior renovation, replacement of HVAC system, renovation and expansion of parking area, connecting walkways <b>Cost: maintenance supplies and associated salaries</b>	2nd/12	0.1	\$0	\$0	\$20,726	\$21,970	\$23,288
Culture, Arts, & Recreation	4.12	Kiest - playground (southesat) Cost: maintenance supplies and associated salaries	1st/12	0.1	\$3,986	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Kiest park - trail, pergolia, fountain Cost: maintenance supplies and associated salaries	3rd/12	0.0	\$11,994	\$47,975	\$50,854	\$53,905	\$57,139
Culture, Arts, & Recreation	4.12	Lake Cliff - basesball Cost: maintenance supplies and associated salaries	2nd/11	0.0	\$14,419	\$15,284	\$16,201	\$17,173	\$18,203
Culture, Arts, & Recreation	4.12	Moore - playground replacement Cost: maintenance supplies and associated salaries	1st/12	0.1	\$3,986	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Northaven Trail - trail development (75 to Hillcrest) Cost: maintenance supplies and associated salaries	4th/12	0.0	\$2,844	\$11,374	\$12,056	\$12,779	\$13,546
Culture, Arts, & Recreation	4.2	Oak Cliff Cultural Center - Land acquisistion, design and renovation Cost: salaries and utilities	2nd/11	3.0	\$250,000	\$250,000	\$120,000	\$120,000	\$120,000
Culture, Arts, & Recreation	4.12	Oak Cliff Founders - trail Cost: maintenance supplies and associated salaries	3rd/11	0.0	\$15,215	\$16,128	\$17,096	\$18,122	\$19,209
Culture, Arts, & Recreation	4.12	Park Signage (2006) Cost: maintenance supplies and associated salaries	Various	0.0	\$2,912	\$3,087	\$3,272	\$3,468	\$3,676
Culture, Arts, & Recreation	4.12	Royal Park - new pavilion, off-leash dog park and parking lot improvements <b>Cost: maintenance supplies and associated salaries</b>	3rd/11	0.0	\$12,460	\$13,208	\$14,000	\$14,840	\$15,730

CAPITAL IMPROVEMENT PROGRAM ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST									
Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2011-12 Estimated	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated
Culture, Arts, & Recreation	4.12	Sand Springs - playground replacement Cost: maintenance supplies and associated salaries	1st/12	0.1	\$3,986	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Scotland Park - playground replacement Cost: maintenance supplies and associated salaries	3rd/11	0.1	\$7,971	\$8,449	\$8,956	\$9,493	\$10,063
Culture, Arts, & Recreation	4.12	Seaton park - loop trail and adult fitness stations Cost: maintenance supplies and associated salaries	1st/12	0.0	\$3,117	\$3,304	\$3,502	\$3,712	\$3,935
Culture, Arts, & Recreation	4.12	Sugarberry - playground replacement Cost: maintenance supplies and associated salaries	1st/12	0.1	\$3,986	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Tietze Park - trail/walkways/furnishings Cost: maintenance supplies and associated salaries	2nd/12	0.0	\$4,735	\$5,019	\$5,320	\$5,639	\$5,977
Culture, Arts, & Recreation	4.12	Trinity Strand - trail development Cost: maintenance supplies and associated salaries	2nd/12	0.0	\$18,074	\$36,147	\$38,316	\$40,615	\$43,052
Culture, Arts, & Recreation	4.12	Walford Park - playground, new multi use court, paving and fencing Cost: maintenance supplies and associated salaries	4th/11	0.0	\$7,971	\$8,449	\$8,956	\$9,493	\$10,063
Culture, Arts, & Recreation	4.12	Webb Chapel - pavilion Cost: supplies associated with maintenace costs and utilities	4th/11	0.0	\$4,745	\$5,030	\$5,332	\$5,652	\$5,991
Culture, Arts, & Recreation	4.12	Westmoreland - pavilion Cost: supplies associated with maintenace costs and utilities	2nd/12	0.0	\$2,373	\$4,745	\$5,030	\$5,332	\$5,652
Culture, Arts, & Recreation	4.12	White Rock Lake Park (Nautical Area) playground replacement (Big Thicket No. 2) Cost: maintenance supplies and associated salaries	1st/12	0.1	\$0	\$5,978	\$7,971	\$8,449	\$8,956
Culture, Arts, & Recreation	4.12	Willoughby Park - playground replacement Cost: maintenance supplies and associated salaries	3rd/12	0.1	\$1,993	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Wonderview Park - playground replacement Cost: maintenance supplies and associated salaries	1st/12	0.1	\$5,978	\$7,971	\$8,449	\$8,956	\$9,493
Culture, Arts, & Recreation	4.12	Woodland Springs Park - expand playground and equipment Cost: maintenance supplies and associated salaries	3rd/11	0.1	\$7,971	\$8,449	\$8,956	\$9,493	\$10,063
		Total Culture, Arts, & Recreatio	n		\$1,011,693	\$1,413,081	\$1,350,122	\$1,397,192	\$1,001,247

	CAPITAL IMPROVEMENT PROGRAM ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST									
Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2011-12 Estimated	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated	
Economic Vibrancy	2.39	Akard from Commerce to Elm - streetscape including landscaping and pedestrian lighting Cost: maintenance	g 4th/10	0.0	\$3,036	\$3,300	\$3,300	\$3,300	\$3,300	
Economic Vibrancy	2.39	Commerce from Akard to Ervay - Streetscape including landscaping, signal hardware and pedestrian lighting <b>Cost: maintenance</b>	4th/11	0.0	\$3,420	\$4,560	\$4,560	\$4,560	\$4,560	
Economic Vibrancy	2.39	Commerce from Good-Latimer to Hall - Streetscape including landscaping, signal hardware and pedestrian lighting. Cost: maintenance	3rd/13	0.0	\$4,653	\$14,100	\$14,100	\$14,100	\$14,100	
Economic Vibrancy	2.39	Elm from Good Latimer to Hall - Streetscape including landscaping, signal hardware and pedestrian lighting. Cost: maintenance	1st/12	0.0	\$7,050	\$14,100	\$14,100	\$14,100	\$14,100	
Economic Vibrancy	2.39	Greenville Ave - Belmont to Ross - Lighting and/or streetscaping Belmont to Ross Cost: maintenance	4th/11	0.0	\$15,000	\$20,000	\$20,000	\$20,000	\$20,000	
Economic Vibrancy	2.39	Main from Good-Latimer to Hall - Streetscape including landscaping, signal hardware and pedestrian lighting. Cost: maintenance	1st/11	0.0	\$14,100	\$14,100	\$14,100	\$14,100	\$14,100	
Economic Vibrancy	2.39	Main Street from Market to Griffin - Streetscape including landscaping, signal hardware and pedestrian lighting Cost: maintenance	1st/11	0.0	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	
Economic		Griffin from IH30 to Main - Streetscape improvements including landscaping, upgrades to traffic signal hardware and street lighting, and addition of pedestrian-scale lighting.				<b>.</b>	<b>.</b>	<u>.</u>	<b>.</b>	
Vibrancy Economic	2.39	Cost: maintenance Bishop Ave Neely to Colorado - streetscaping on parkway and proposed median from Neely to Colorado	3rd/12	0.0	\$680	\$4,000	\$4,000	\$4,000	\$4,000	
Vibrancy Economic	2.39	Cost: maintenance Changeable Turn-Lane Signs - 20 locations - Changeable Turn Lane Signs	4th/11	0.0	\$22,500	\$30,000	\$30,000	\$30,000	\$30,000	
Vibrancy Economic	2.55	Cost: maintenance Bexar Street Corridor - Improvements include new approx. 9' sidewalks, brick crosswalks, landscaping, and lighting and upgrading water and wastewater mains.	4th/11	0.0	\$2,250	\$3,000	\$3,000	\$3,000	\$3,000	
Vibrancy Economic Vibrancy	2.39	Cost: maintenance Singleton @ Walton Walker - Roadside Camera Cost: maintenance	2nd/12 4th/11	0.0	\$594 \$729	\$1,800 \$972	\$1,800 \$972	\$1,800 \$972	<u>\$1,800</u> \$972	
Economic Vibrancy	2.55	Irving @ Mockingbird - Roadside Camera Cost: maintenance	4th/11	0.0	\$365	\$486	\$486	\$972	\$486	

		CAPITAL IMPROVEM ESTIMATED 5 YEAR OPERATING				OST			
Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2011-12 Estimated	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated
Economic Vibrancy	2.55	Singleton @ Westmoreland - Roadside Camera Cost: maintenance	4th/11	0.0	\$365	\$486	\$486	\$486	\$486
Economic Vibrancy	2.55	Buckner Blvd. (Phase II) - Bruton to Scyene - sidewalk improvement with paver, landscaping with trees, tree grates, irrigation, driveways, water & waste replacement. <b>Cost: maintenance</b>	4th/11	0.0	\$996	\$1,200	\$1,200	\$1,200	\$1,200
Economic Vibrancy	2.55	Buckner @ Samuell - Roadside Camera Cost: maintenance	4th/11	0.0	\$365	\$486	\$486	\$486	\$486
Economic Vibrancy	2.55	Bonnie View @ IH20 - Roadside Camera Cost: maintenance	4th/11	0.0	\$365	\$486	\$486	\$486	\$486
Economic Vibrancy	2.55	Camp Wisdom @ RLT - Roadside Camera - Council District 5 Cost: maintenance	4th/11	0.0	\$182	\$243	\$243	\$243	\$243
Economic Vibrancy	2.55	Camp Wisdom @ RLT - Roadside Camera - Council District 8 Cost: maintenance	4th/11	0.0	\$182	\$243	\$243	\$243	\$243
Economic Vibrancy	2.55	Control Signal Computer/Software Upgrade - Signal Control Central Computer Software Upgrade - Council District 2 Cost: maintenance	4th/10	0.0	\$46,875	\$62,500	\$62,500	\$62,500	\$62,500
Economic Vibrancy	2.55	Control Signal Computer/Software Upgrade - Signal Control Central Computer Software Upgrade - Council District 14 Cost: maintenance	4th/10	0.0	\$46,875	\$62,500	\$62,500	\$62,500	\$62,500
Economic Vibrancy	2.55	Traffic Signal Control Equipment Upgrades - Citywide - Phase 1 - Upgrade 5% of traffic signal controllers Citywide in conjunction with Signal Computer System upgrade. Provides battery back up to keep traffic signals operating during power failures. <b>Cost: maintenance</b>	3rd/12	0.0	\$1,061	\$6,240	\$6,240	\$6,240	\$6.240
Economic		Twin Sixties Dr - Central Expressway Service Rd to Worcola - 750 feet - median, sidewalk improvements with pavers and light standards associated with the Midtown/Mockingbird Development							
Vibrancy Economic Vibrancy	2.39	Cost: maintenance Adaptive Signal Timing System Freeway Incident Rou - Computer Software, Traffic Flow Sensors and Engineering for Adaptive Signal Timings Cost: maintenance	3rd/12 3rd/11	0.0	\$1,292 \$380,919	\$7,600 \$380,919	\$7,600 \$380,919	\$7,600 \$380,919	\$7,600 \$380,919
Economic Vibrancy		Main Street - Harwood to Good Latimer - 1,500 feet - median, sidewalk improvements with pavers and light standards associated with the Midtown/Mockingbird Development Cost: maintenance	3rd/11	0.0	\$2,500	\$2,500	\$2,500	\$2,500	
Economic Vibrancy		Yale Blvd - SMU to Greenville Ave - median and sidewalk improvements with pavers and light standards associated with the Midtown/Mockingbird Development Cost: maintenance	3rd/11 3rd/12	0.0	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500 \$13,000

	CAPITAL IMPROVEMENT PROGRAM ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST								
Key Focus Area	Service	ESTIMATED 5 YEAR OPERATING Project Name	In Service		FY 2011-12 Estimated	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated
Economic Vibrancy	2.39	Yale Blvd to Mockingbird Light Rail Station - sidewalk and walking trail along DART rail line connecting Yale and light rail station Cost: maintenance	3rd/12	0.0	\$459	\$2,700	\$2,700	\$2,700	\$2,700
Economic Vibrancy	2.50	Latino Cultural Center - Phase II - Priority 1 - Black Box Theater - Construction of the educational wing that includes rehearsal spaces, computer room, painting workshop, mixed media shop, lobby, administrative spaces and restrooms <b>Cost: maintenance</b>	3rd/14	0.0	\$0	\$0	\$0	\$54,399	\$54,399
Economic Vibrancy	2.85	East Side Water Treatment Plant Clearwells and Flumes Cost: maintenance	1st/11	0.0	\$4,000	\$3,200	\$800	\$0	\$0
Economic Vibrancy	2.85	White Rock SCADA Cost:operation and maintenance	1st/11	0.0	\$370,000	\$0	\$0	\$0	\$0
Economic Vibrancy	2.85	Sunset Pump Station Cost: operation and maintenance	4th/10	0.0	\$205,000	\$22,000	\$8,000	\$16,000	\$15,000
		Total Economic Vibrancy	/		\$1,144,021	\$682,721	\$666,321	\$727,920	\$726,920
Educational Enhancements	5.3	Fretz Park Branch Library - design, renovation and a 3,239 sq. ft. expansion of the branch, including an 1500 sq. ft. addition for a auditorium/black box theater for a total of 4,793 sq. ft. addition to the library <b>Cost: maintenance, electricity, custodial services, and utilities</b>	1st/13	0.0	\$0	\$63.031	\$95.501	\$95.501	\$95.501
Educational Enhancements	5.3	Polk-Wisdom Library - renovation of the existing 15,768 sq. ft. branch Cost: maintenance, electricity, custodial services, and utilities	2nd/12	0.0	\$3,750	\$15,000	\$15,000	\$15,000	\$15,000
Educational Enhancements	5.3	White Rock Branch Library - Design and construction (including books) of a 18,000 s.f. new branch library to be located in the White Rock Branch Library service area. <b>Cost: maintenance</b>	1st/12	0.0	\$396,000	\$600,000	\$600,000	\$600,000	\$600,000
		Total Education			\$399,750	\$678,031	\$710,501	\$710,501	\$710,501

		CAPITAL IMPROVEM	ENT PR	OGR	AM				
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST									
Key Focus Area	Service	Project Name	In Service Date	FTE	FY 2011-12 Estimated	FY 2012-13 Estimated	FY 2013-14 Estimated	FY 2014-15 Estimated	FY 2015-16 Estimated
Public Safety	1.8	Fire Station #06 (S. Harwood at Park Row Blvd.) - site acquistion, design/construction of a replacement station <b>Cost: maintenance, electricity, custodial services, and utilities</b>	2nd/13	0.0	\$0	\$8,782	\$20,910	\$20,910	\$20,910
Public Safety	1.8	Fire Station #27 (Douglas Ave. at NW Hwy.) - site acquistion, design/construction of a replacement station Cost: maintenance, electricity, custodial services, and utilities	3rd/13	0.0	\$0	\$10,865	\$21,730	\$21,730	\$21,730
Public Safety	1.8	Fire Station #32 (Benning Ave. at Jim Miller Rd.) - site acquistion, design/construction of a replacement station <b>Cost: maintenance, electricity, custodial services, and utilities</b>	3rd/14	0.0	\$0	\$0	\$3,694	\$21,730	\$21,73
Public Safety	1.8	Fire Station #37 (Greenville at Blackwell) - site acquistion, design/construction of a replacement station Cost: maintenance, electricity, custodial services, and utilities	3rd/13	0.0	\$0	\$7,790	\$15,580	\$15,580	\$15,580
Public Safety	1.8	Fire Station #44 (Frank St. at Lagow St.) - site acquistion, design/construction of a replacement station Cost: maintenance, electricity, custodial services, and utilities	3rd/13	0.0	\$0	\$9,840	\$19,680	\$19,680	\$19,680
Public Safety	1.8	New Fire Station - Keeneland & Walton Walker - Fire Station 50; Design, and construction of a new station to be located at 5400 Kenneland Pkwy., with a 2 full and 2 half-bay, 12,000 s.f. facility. <b>Cost: maintenance</b>	1st/12	0.0	\$1,154,472	\$1,749,200	\$1,749,200	\$1,749,200	\$1,749,200
		Total Public Safety	,		\$1,154,472	\$1,777,695	\$1,809,884	\$1,827,920	\$1,827,920
		Total Key Focus Areas			\$3,899,261	\$4,595,928	\$4,549,892	\$4,677,384	\$4,281,268

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# CITY COUNCIL FY 2010-11 BUDGET AMENDMENTS

#### **Operating Budget Amendments**

#### **Expenditure Adjustments:**

\$2,020,000	Park Mowing
\$1,860,000	Litter Pickup and Removal
\$350,000	Graffiti Removal
\$350,000	Port-o-Lets & Drinking Fountains
\$700,000	Ballfields & Security Lighting
\$800,000	Forestry & Reforestation
\$1,250,000	Irrigation Maintenance, Winter Reconstruction & Amenity Replacement
\$250,000	Pesticide
\$100,000	Agency Partnerships
\$500,000	Trails, Sidewalk & Parking Lot Maintenance
\$1,800,000	Restore partial hours for Recreation Centers
\$666,816	Swimming Pools
\$15,200,000	Street Maintenance
\$6,411,629	Right-of-Way Maintenance
\$425,000	Emergency Sirens
\$75,000	Crosswalk Striping
\$250,000	Street Lane Striping
\$520,000	Traffic Safety & Congestion Management
\$338,644	Traffic Signs
\$500,000	Library Materials
\$2,112,000	Library Staffing (FY 2009-10 levels)
\$2,544,465	Cultural Programs
\$100,000	Senior Dental Program
\$2,200,000	Recreation Centers (Restore FY 2009-10 hours, staffing and programming)
\$20,000	Veterans' Day Parade

\$100,000 Arboretum

# **CITY COUNCIL FY 2010-11 BUDGET AMENDMENTS**

- (\$800,000) Savings from Commercial Paper Program
- (\$64,465) Reduce Council Office and Travel Budget to FY 2009-10 level
- \$40,579,089

#### **Revenue Adjustments:**

- \$39,479,089 Property Rate increase of \$0.0491
- \$1,800,000 Additional Landfill Revenue
- (\$800,000) Reduce multi-family registration fee increase from \$10 to \$6.51
- \$100,000 Increase garage sale permit fee from \$5 to \$15

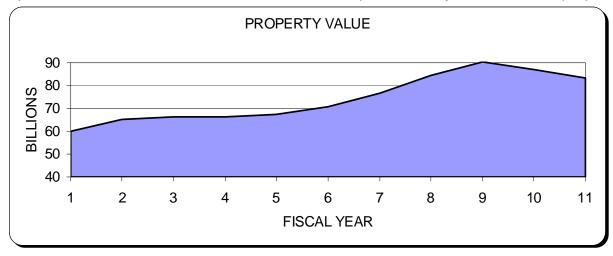
#### \$40,579,089

### **GENERAL FUND MAJOR REVENUE SOURCES**

The revenue sources described in this section account for \$861,208,378 of the City's total General Fund operating revenues and \$215,596,286 of the Tax Supported Debt Service revenues.

### PROPERTY TAXES

Property (ad valorem) taxes attach as an enforceable lien on property as of each January 1st. The City's property tax is levied each September on the assessed value listed as of the prior January 1st for all real property and income-producing personal property



located in the City. Assessed values are established by the In the four Counties in which the City of Dallas is located, 100% of the estimated market value and certified by the Appraisal Review Board. The assessed taxable value for the tax roll as of January 1, 2010 (upon which the FY 2010-11 levy is based) is \$83,425,479,138. The 2010 tax roll is 4.4% less than the 2009 tax roll.

The City is permitted by Article XI, Section 5 of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed

valuation for general governmental services including the payment of principal and interest on general obligation long-term debt. The tax rate for the year ending September 30, 2011 is adopted 79.70¢ per \$100 of which 53.24¢ is allocated for general government operations and maintenance and 26.46¢ is allocated for general obligation debt service payments.

Taxes are due January 31st following the September levy and are considered delinquent after January 31st of each year. Based upon historical collection trends, current tax collections for the year ending September 30, 2011 are estimated to be 96.38% of levy and will generate \$428,271,406 in General Fund revenues and \$212,560,244 in Debt Service revenues for a total of \$640,831,650 in revenues. Prior year taxes, penalties, and interest are expected to produce an additional \$10,549,292 in revenues.

#### **AMBULANCE REVENUES**

The Dallas Fire Department provides emergency ambulance services within the boundaries of the City of Dallas and the City of Cockrell Hill to any person requesting aid. The emergency medical staff transports the individual or individuals to a hospital providing emergency aid for a transport charge plus itemized charges. The charge is \$800 for residents and \$900 for non-city residents, and \$125 for treatment/non-transport services.

The billing and collection of ambulance fees is provided by an outside agency through a contract with the City of Dallas. To estimate the FY 2010-11 revenue, historical information is used to project the gross amount billed, and a projected rate is applied to this amount.

### SANITATION SERVICES REVENUE

Sanitation Services Revenue is collected to match the cost of providing garbage collection, brush and bulky collection, and recyclables collection services for residential customers and a few small commercial customers. This revenue is based on fees, which are collected through the monthly water bills issued by Dallas Water Utilities. The FY 2010-11 estimated revenue is determined by multiplying the current residential rate (proposed decreased from \$20.34 to \$20.25 per month) by the projected number of residential customers, plus estimates for fees for "pack out" service, commercial customers' fees, and fees for collection of dead animals from vets and pet rescue shelters. In addition, an allowance of 1.7% is assumed for uncollectible accounts.

#### PRIVATE DISPOSAL REVENUE

Private Disposal Revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site. The rate at the McCommas Bluff Landfill increases slightly to \$21.50 per ton in FY 2010-11. The Bachman Transfer Station rate remains unchanged at \$47 per ton. City of Dallas residents hauling their own household and yard wastes are exempt from the fees. Commercial haulers may also elect to enter into a disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal over a specific time period. The FY 2010-11 figure is determined by projecting an estimate for commercial waste tons to be delivered to the landfill at the new solid waste disposal fee, with consideration fro waste tonnage under disposal contracts continuing into FY 2010-11. In addition, an allowance of 1.7% is assumed for uncollectible accounts.

### FRANCHISE FEE REVENUE

The City of Dallas maintains non-exclusive franchise agreements with utilities and other service providers that use the City's right-of-ways to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the right-of-ways. They are in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts as a result of doing business in Dallas. Time Warner, pays a fee equal to 5% of gross receipts, paid monthly, 30 days after the end of the period covered. Franchise fees for Atmos Energy are 4% of their gross receipts, paid quarterly, by wire transfer. Projections for FY 2010-11 revenues for cable are based on historical data trended forward using regression analysis. Franchise fees for TXU Electric are based on a fee per kilowatt hour consumed and are projected for FY 2010-11 using historical data, trended forward by statistical analysis techniques and normalized for weather.

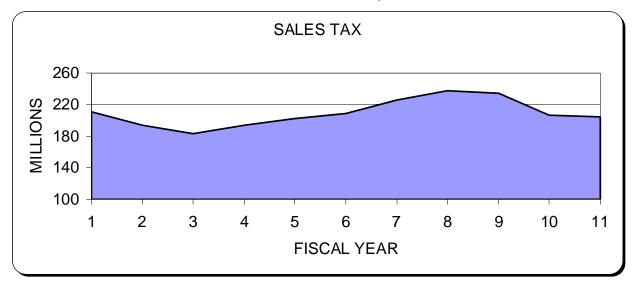
Certificated telecommunications providers no longer pay franchise fees to the City. Pursuant to Local Government Code 283 telecommunications providers must compensate the City for use of the right-of-way on a per access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter. It is anticipated that these municipal fees for all telecommunications providers in the City will total \$29,738,000 for FY 2010-11.

### **MUNICIPAL COURT REVENUES**

Court and Detention Services collects fines and fees on Class C Misdemeanor citations, including moving/non-moving traffic violations and State law/City ordinance violations. Revenues are collected at cashier windows, by mail-in payments and through express mail depositories. Delinquent accounts are forwarded to a collection agency for additional collection efforts. The methodology used to project revenues is a combination of straight lining actuals, historical analysis and multi-year averaging.

### SALES TAX

The sales tax rate in the City of Dallas is 8.25% of taxable goods or services sold within the City limits. The tax is collected by the retriever at the point of sale and forwarded to the State Comptroller's Office on a monthly or quarterly basis. Of the 8.25% collected, the state retains 6.25% and distributes 1% to the City of Dallas and 1% to the Dallas Area Rapid Transit transportation authority.



As illustrated in the accompanying graph, sales tax receipts have decreased from \$216.9 million in FY 2000-01 to a projected \$204,810,104 million in FY 2010-11. Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount.

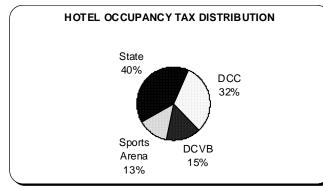
### SECURITY ALARM PERMIT FEE

The City of Dallas charges an annual permit fee of \$50 for a residence and \$100 for a business permit. A permitted alarm site is allowed three free false burglar alarms in a twelve-month period. The 4<sup>th</sup>, 5<sup>th</sup> and 6<sup>th</sup> false burglar alarms are \$50, 7<sup>th</sup> and 8<sup>th</sup> false burglar alarms are \$75 while the 9<sup>th</sup>+ are \$100 each. All Panic/Hold-up false alarms for a residence are \$100. The 1<sup>st</sup> Business Panic/Hold-up false alarm is \$100, 2<sup>nd</sup> is \$200, 3<sup>rd</sup> is \$300 while 4<sup>th</sup>+ are \$400 each.

### ENTERPRISE FUND MAJOR REVENUE SOURCES

### HOTEL OCCUPANCY TAXES

The Hotel Occupancy Tax rate in the City of Dallas is 15% of the room rate charged within the City limits. The tax is collected by the Hotel at the point of sale and forwarded to the State (6%) and City (9%) on a monthly basis. Two percent of the City's portion supports



### **STORM WATER REVENUES**

the Sports Arena Project. 32.6% of the remaining 7% collected by the City is paid to the Dallas Convention and Visitors Bureau (DCVB) to market and promote the City of Dallas as a convention and tourist destination. The remaining revenue (67.4% of the 7%) is used to support Dallas Convention Center (DCC) operations and capital improvements. The distribution of the 15% hotel occupancy tax is illustrated in the accompanying graph.

The Dallas Convention Center's portion of Hotel Occupancy Tax revenues (7%) is projected at \$35,276,860 in FY 2010-11. The Sports Arena's portion of Hotel Occupancy Tax revenues (2%) is projected at \$10,079,103 for FY 2010-11. Hotel occupancy tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount.

The Storm Drainage Management Utility Revenue is collected to support the cost of compliance with the City's storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance and enhancement of the levee system, and operating and maintenance of the City's storm natural and improved storm drainage system. Compliance activities include, but are not limited to: water quality sampling and analysis; creek monitoring; public education and outreach; hazardous spill response, cleanup and disposal; construction compliance inspections, industrial facility inspections; and engineering, design and inspection of storm sewer infrastructure. Drainage system operating and maintenance activities include, but are not limited to: natural and improved channel maintenance; creek, river and levee maintenance; cleaning and maintenance of storm sewers and inlets; and monthly sweeping of the City's major thoroughfares. The fee is billed and collected through the monthly water bill.

The FY 2010-11 projected revenue and rates are based on the results of a recent rate and structure study. Proposed fees are based on size (gross parcel size), a calculated drainage area, and general use (raw vacant land, residential, or commercial) of each property within the City. The fees were last adjusted in 2009. FY 2010-11 projected revenue provides for a 30-day fund reserve in accordance with the City's Financial Management Criteria.

### WATER/WASTEWATER REVENUES

The Water Utilities Department is owned and operated by the City of Dallas as a self-supporting enterprise fund. The department receives no tax dollars and obtains its revenues through the sale of water and wastewater services in five customer classes. These classes are Residential, General Service, Municipal, Optional General Service, and Wholesale. The wholesale customer class is comprised of 22 communities outside the City of Dallas which receives water service, and 11 communities, which receive wastewater service. Rates for each class are determined by a cost of service study that assigns costs to each class based on the department's cost to provide them with these services.

The breakdown of the source of revenues from these customer classes is as follows:

- 37.4% of the revenues come from the Residential class,
- 41.0% comes from the General class,
- 0.8% comes from the Municipal class,
- 4.1% comes from the Optional General class
- 16.6% comes from the Wholesale class.

These revenues are used to pay for the following:

- Operating and maintenance costs of providing water and wastewater service to customers,
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities necessary to provide these services,
- Street Rental payment (equivalent to franchise fees assessed to other utilities) to the General Fund for the use of the City's
  right-of-ways,
- Cash funding for capital improvement facilities not funded through the sale of revenue bonds or other debt.

The Water Utilities Department also receives other miscellaneous revenues such as, but not limited to, interest earnings, connection fees, and system improvement contributions. In FY 2010-11, water and wastewater revenues will total \$531.2M including a 3.1% increase in retail revenues. Water revenues can fluctuate depending on the summer temperatures and the amount of rainfall in the area.

#### **Operating Program**

- The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of undesignated fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls.
- 2. The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not to exceed 8%:
  - Excluding taxable value gained by through annexation or consolidation;
  - Excluding the value gained through new construction;
  - Excluding expenditure increases mandated by the voters or another governmental entity; and
  - Not excluding the valuation gained through revaluation or equalization programs.

### <u>Status</u>

In Compliance

### In Compliance

The percentage change in base revenue (from FY 2009-10 to FY 2010-11) is 3.5%.

Adjusted revenues cannot exceed "base" revenues more than 8%.

Base revenues = FY 2009-10 budgeted revenues from current tax roll (in 000's)	628,500	
2010-11 Ad-Valorem Tax Revenue	\$	640,832
Less: Voter Mandated-Debt Service Growth from Annexation Growth from New Construction	(\$ \$ \$	16,702) 0 7,312
Adjusted revenue recommendation: % Change from base revenues:	\$	650,222 3.5%

3. Debt will not be used to fund current operating expenditures.

In Compliance

No debt is programmed in the Operating Budget to fund current expenses.

### **Operating Program (Continued)**

- 4. All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to Council by the pension funds.
- 5. Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed bi-annually to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims.
- 6. Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the utility. In addition, each Enterprise Fund and Internal Service Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital, and avoid cash deficits.

### <u>Status</u>

In Compliance

In Compliance

#### Not In Compliance

Convention & Event Services, Equipment Services, Employee Benefits and Risk Management funds do not have sufficient fund balance to meet the guideline.

#### **Operating Program (Continued)**

7. The Emergency Reserve shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5% decline in property values, or an unexpected liability created by Federal or State legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide sufficient evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the nature of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Funds shall be allocated each year in the budget process to replace any use of the Emergency Reserve funds during the preceding fiscal year to maintain the balance of the Emergency Reserve levels.

#### <u>Status</u>

#### **Operating Program (Continued)**

8. The Contingency Reserve shall be used to provide for unanticipated needs that arise during the year: for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve funds. Funds shall be allocated each year in the budget process to replace any use of the Contingency Reserve funds during the preceding fiscal year and to maintain the balance of the Contingency Reserve at a level ranging from 1/2% to 1% of budgeted departmental expenditures.

### <u>Status</u>

In Compliance

The adopted Contingency Reserve level is \$5,013,005 or 0.5% of the General Fund budget. It will be funded from FY 2009-10 Contingency Reserve ending balance of \$1,367,236 and FY 2010-11 General Fund contribution of \$3,645,769.

### **Operating Program (Continued)**

9. The combined levels of the Emergency Reserve and the Contingency Reserve shall be maintained at a level which, when added to the end-of-year unreserved, undesignated fund balances of the General Fund is not less than 5% of the General Fund operating expenditures less debt service.

### <u>Status</u>

In Compliance

Emergency Reserve 9/30/11 (projected ending balance) \$17.6M

Contingency Reserve

9/30/10 (projected ending balance) \$ 1.4M FY2010-11 appropriations \$ 3.6M

Fund Balance 9/30/11 (projected) \$36.9M

Combined \$59.5 \$59.6M is 5.92% of the proposed General Fund budget

10. A Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve.

In Compliance

The adopted Risk Reserve level is \$1,250,000. It will be funded from the FY 2009-10 Risk Reserve ending balance of \$1,250,000.

### **Operating Program (Continued)**

- 11. A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund.
- 12. Consider the establishment of a Landfill Closure / Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees.
- 13. Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget.
- 14. An annual assessment and five year projection for all In Compliance equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection.

### <u>Status</u>

In Compliance

The adopted Liability/Claims Fund will be funded at \$8,574,065. It will be funded from General Fund contribution of \$6,568,774, General Fund departmental contributions of \$660,043 and other funds contributions of \$1,345,248.

Establishment of reserve is not recommended at this time.

Not In Compliance

### **Operating Program (Continued)**

15. An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years.

#### **Capital and Debt Management**

- 16. Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project. (Bonds issued for street resurfacing shall be financed for a period not to exceed 10 years.)
- 17. The net (non self-supporting) General Obligation (G.O.) Debt of Dallas will not exceed 4% of the true market 1.8% valuation of the taxable property of Dallas.
- 18. Total direct plus overlapping debt shall be managed so as to not exceed 8% of market valuation of taxable property of 4.7% Dallas. All debt, which causes total direct plus overlapping debt to exceed 6% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions.
- 19. Interest expenses and other capital related expenses In Compliance incurred prior to actual operation will be capitalized only for facilities of enterprise activities.
- 20. Average (weighted) General Obligation bond maturities In Compliance (excluusive of Pension Obligation Bonds) shall be kept at 7.0Years or below 10 years.

### Status

In Compliance A fees and charges study will be completed for approximately 25% of all fees in FY 2010-11.

In Compliance

In Compliance

### **Capital and Debt Management (Continued)**

### <u>Status</u>

- 21. Annual General Obligation debt service (contribution) including certificates of obligation debt for risk management funding shall not exceed 20% of the total governmental fund expenditures (comprised of general fund, special funds, debt service funds and capital project funds).
- In Compliance 14.3%
- 22. Per Capita General Obligation Debt including Certificates of Obligation, Equipment Acquisition Notes and General Obligation Bonds will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income.
- 23. Debt may be used to finance betterments intended to In Con extend service life of original permanent capital improvements under the following conditions:
  - the original improvement is at or near the end of its expected service life;
  - the betterment extends the life of the original improvement by at least one third of the original service life;
  - the life of the financing is less than the life of the betterment;
  - the betterment is financed through either C.O.'s or G.O.'s.
- 24. Interest earnings from G.O. Bonds shall be used solely to In Compliance fund capital expenditures, debt service, or used to fund a reserve for capital contingencies.

In Compliance 3.2% Total Debt 2.4%-GO Bond Debt

<ul> <li>Capital and Debt Management (Continued)</li> <li>25. Certificates of Obligation should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council.</li> </ul>	<u>Status</u> In Compliance
26. Certificates of Obligation (C.O.) Debt including that for risk management funding supported by an ad valorem tax pledge should not exceed 15% of total authorized and issued General Obligation (G.O.) Debt.	In Compliance 2.4%
<ul> <li>All C.O.'s issued in lieu of revenue bonds should not exceed 10% of outstanding G.O. Debt.</li> </ul>	
27. Certificates of Obligation will be limited to projects consistent with Financial Management Performance Criteria for debt issuance.	In Compliance
28. Certificates of Obligation for an enterprise system will be limited to only those projects, which can demonstrate the capability to support the certificate debt either through its own revenues, or another pledged source other than ad valorem taxes.	In Compliance
29. Certificates of Obligation authorization will remain in effect for no more than five years from the date of approval by the City Council.	In Compliance
30. Certificates of Obligation authorized for risk management funding shall be issued for a term not to exceed 20 years.	In Compliance

<ul> <li><u>Capital and Debt Management (Continued)</u></li> <li>31. Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt in order to provide an adequate safety margin.</li> </ul>	<u>Status</u> In Compliance
32. A Tax Increment Financing Reinvestment Zone may not be created if more than 10 percent of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units.	In Compliance
33. Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing ("TIF RZ") and for the tax abatement ("TA RZ"). TA RZs are created for the purpose of granting tax abatement on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones ("RZ").	In Compliance
No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TA RZs exceeds 10% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100%	

to the City of Dallas property tax revenues) will be

excluded from the calculation.

### <u>Capital and Debt Management (Continued)</u> 34. All PID and TIF proposals, even "pay-as-you-go" projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing.

- 35. All adopted PID or TIF debt issuances supported by a In ( district's revenues, are subject to the following criteria:
  - Coverage Tests The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
    - a developer or property owner provides a credit enhancement such as a letter of credit or bond insurance from an AAA-rated financial institution for the entire amount of the debt issue; and
    - in the event that there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit-enhancer would be the sole liability of the developer or its affiliates; and
    - in the event that there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and

### <u>Status</u>

In Compliance

#### **Capital and Debt Management (Continued)**

<u>Status</u>

- in the event that no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test the project should include an additional bonds test parallel to the coverage test.
- Reserve Fund the project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds- The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt, and
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding general obligation indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects, which can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

<ul> <li>Capital and Debt Management (Continued)</li> <li>36. All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid, repayment of bonds.</li> </ul>	<u>Status</u> In Compliance
37. The City will not propose the issuance of any unrated, high yield PID/TIF bond which could be labeled a "high risk bond" except for small (less than \$5 million) private placements coordinated with the City's Financial Advisor.	In Compliance
<ul> <li>All projects must be carefully evaluated for credit-worthiness and meet the criteria above whether or not a credit rating is obtained.</li> </ul>	
38. The City should use PID/TIF bonds only when other options have been considered.	In Compliance
39. Advance refundings and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%.	In Compliance
Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%.	

#### **Capital and Debt Management (Continued)**

<u>Status</u> In Compliance

40. Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

#### Accounting, Auditing, and Financial Planning

41. The City will establish and maintain a high degree of accounting practices; accounting practices will conform to generally accepted accounting principles as set forth by the authoritative standard setting body for units of local government.

- 42. An annual audit will be performed by an independent public accounting firm, with the subsequent issue of an official Comprehensive Annual Financial Report (CAFR) within 120 days of the City's fiscal year end.
- 43. Full disclosure will be provided in the annual financial Ir statements and bond representations.

#### In Compliance

The basis of budgeting for all funds essentially follows the basis of accounting (modified accrual). The major differences between the budgeting and accounting basis are: 1) encumbrances are recorded as expenditures (budget basis) rather than as a reservation of fund balance (accounting basis); 2) compensated absences (accrued but unused leave) are not reflected in the budget; 3) depreciation expense is not included in the budget basis; 4) change in fair value of investments is not recognized as income (expenditure) in the budget basis.

Not In Compliance FY 2008-09 CAFR was issued June 28, 2010.

<ul> <li><u>Budget</u></li> <li>44. Revenues and expenditures will be projected annually for at least three years beyond the current budget projections.</li> </ul>	<u>Status</u> In Compliance
45. Financial systems will be maintained to monitor expenditures, revenues and performance of all municipal programs on an ongoing basis.	In Compliance
46. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement.	In Compliance
47. A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Proposed Budget status will be submitted with the City Manager's Proposed Budget each year.	In Compliance
<u>Cash Management</u> 48. Investments will be made in conformance with the City's investment policy, with the primary objectives of preservation of capital, maintenance of sufficient liquidity and maximization of return on the portfolio.	In Compliance
49. The accounting system and cash forecasting system will provide regular information concerning cash position and investment.	In Compliance

### Cash Management (Continued)

#### Status Not In Compliance

50. Internal Service Funds and Enterprise Funds will maintain positive cash balances.

### Grants and Trusts

51. All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor.

52. Prior to acceptance of proposed gifts and donations and In governmental grants a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds.

### **Dallas Water Utilities**

- 1. Current revenues will be sufficient to support current In Compliance expenses including debt service and other obligations of the system.
- 2. Long-term debt will be used only for capital expansion, In Compliance replacement and improvement of plant, not for current expenses.

In Compliance

<ul> <li>Dallas Water Utilities (Continued)</li> <li>Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by Council.</li> </ul>	
<ol> <li>Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures.</li> </ol>	In Compliance
<ol> <li>Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years.</li> </ol>	In Compliance
<ol> <li>An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital.</li> </ol>	
7. Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.	1.59 times maximum annual principal and interest

<ul> <li>Dallas Water Utilities (Continued)</li> <li>8. Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes.</li> </ul>	<u>Status</u> In Compliance
9. Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year.	In Compliance
<ol> <li>Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects.</li> </ol>	In Compliance
11. Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually.	In Compliance
12. Wholesale treated water rates for customer cities and other governmental entities will be determined on the basis of the inter-city agreement of 1979. Wholesale wastewater and untreated water rates will be determined on the basis of contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicate a need therefore.	In Compliance
13. Funds generated by Dallas Water Utilities will be used solely for the development, operation, and maintenance of	In Compliance

the water and wastewater utility system.

#### **AD VALOREM TAX**

A tax levied on the assessed valuation of real land and improvements and personal property located in the City.

### AGENCY FUND

Agency fund consists of resources retained by the governmental unit as an agent for another governmental unit.

#### **APPROPRIATION**

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources.

#### ARBITRAGE

The interest earnings derived from invested bond proceeds or debt service fund balances.

#### **ASSESSED VALUATION**

This represents the total valuation of land and improvements and personal property less all properties exempt from tax. Also identified as taxable valuation.

#### BOND

A written promise to pay a sum of money on a specified date at a specified interest rate. General Obligation (GO) and Revenue Bonds are used for funding permanent capital improvements such as buildings, streets, and bridges.

#### **BUDGET**

A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal services. It is the primary means by which most of the expenditure and service delivery activities of a government are controlled.

#### **CAPITAL CONSTRUCTION FUND**

Capital construction funds are used to pay for capital projects which are not debt financed. Funding is usually derived from operating fund transfers.

#### **CAPITAL EXPENDITURE**

A capital expenditure is the acquisition or construction of an asset that has a useful life greater than one year.

### **CAPITAL GIFTS AND DONATIONS**

Contributions by individuals or organizations for the purpose of funding capital improvements within the scope of interest of the donor.

### **CAPITAL IMPROVEMENT PROGRAM (CIP)**

The City's plan to finance major infrastructure development and improvement. It is primarily funded through General Obligation Bonds and Revenue Bonds.

### **CAPITAL PROJECTS FUND**

Fund used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

### **CERTIFICATE OF OBLIGATION (CO)**

A written promise secured by the full faith and credit of the City. Used for funding permanent capital improvements. Debt Service is paid from ad valorem taxes or operating revenues.

#### **COMMERCIAL PAPER**

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bond. Used for interim financing for water and wastewater improvements.

#### COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low and moderate income persons.

#### **CONTINGENCY RESERVE**

A budgetary reserve which provides for unanticipated expenditures of a non-recurring nature.

#### **CONTRACTUAL SERVICE**

The cost related to services performed for the City by individuals, businesses, or utilities.

#### **DEBT SERVICE**

Sometimes referred to as the Interest and Sinking Fund, it is used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve.

#### **DEPARTMENT**

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

#### **EMERGENCY RESERVE**

A budgetary reserve which provides for temporary financing of unforeseen needs of an emergency nature, unanticipated fluctuations in revenue, and individual judgment/settlement payments exceeding a \$5,000,000 liability cap.

#### **ENCUMBRANCE**

The commitment of appropriated funds to purchase an item or service.

#### **ENTERPRISE FUND**

These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

#### **EQUIPMENT ACQUISITION NOTES**

Short term note financing secured by the full faith and credit of the City used for funding capital equipment purchases. Debt service requirements are met with ad valorem or operating transfers from fee supported funds.

#### **FIDUCIARY FUND**

This type of fund accounts for assets held by the City in a trustee or agency capacity.

#### FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

The City maintains Financial Management Performance Criteria (FMPC), established in the late 1970's to reflect financial policies that the City believes necessary for planning purposes and to measure sound financial condition. These criteria are applied to the ongoing management of the City's finances and covers the following aspects of financial management: operating programs; capital and debt management; accounting, auditing and financial planning; cash management; grants and trusts; and Dallas Water Utilities.

#### FINES AND FORFEITURES

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property.

#### FISCAL YEAR

The twelve-month period beginning October 1st and ending the following September 30th to which the annual budget applies.

#### FRANCHISE FEE

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services. This fee is usually charged as a percentage of gross receipts.

#### FULL TIME EQUIVALENTS (FTE)

A unit used to quantify staffing. One FTE is a full year, 40 hour per week position. A part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTEs.

#### FULL YEAR FUNDING

The additional required funding necessary for twelve full months of operations related to positions and/or program funding added in the previous fiscal year. This funding complements prior year funding.

### **FUND**

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

#### FUND BALANCE

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the <u>General Fund</u>, the unreserved undesignated portion of fund balance is reported. For <u>Other Funds</u>, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that utilize inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

#### **GENERAL CAPITAL RESERVE**

Depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for Capital Improvements and/or to provide interim financing for Capital Projects.

#### **GENERAL FUND**

This is the main operating fund of the City. It accounts for basic operating services such as Police, Fire, Streets, Sanitation, Code Enforcement, Park and Recreation, Library, Environmental and Health Services, and others.

### **GENERAL OBLIGATION BOND**

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges. The repayment of these bonds is made from the levy of property tax. Voter approval is required to issue these bonds.

#### **GRANT**

A contribution by a government or other organization to support a particular function. Typically, these contributions are made to a local government from the state or federal government.

#### IN SERVICE DATE

Date on which a City facility is available to the public.

#### **INTER-DEPARTMENT FINANCING**

Short-term interim financing from one City department to another City department (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place.

#### **INTEREST EARNED**

Assets collected through investment of cash.

#### **INTERFUND REVENUE**

Assets transferred from one fund to another for services rendered. These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes Dallas Water Utilities street rental payment and surplus property auction revenue.

#### **INTERGOVERNMENTAL REVENUE**

Money collected from other governmental entities.

#### **INTERNAL SERVICE FUND**

Fund used to account for goods or services given to one department by another on a cost reimbursement basis.

#### **KEY FOCUS AREA**

Dallas City Council established the following Key Focus Areas: Public Safety; Economic Vibrancy; Clean, Healthy Environment; Culture, Arts and Recreation; Education and E<sup>3</sup> Government.

#### LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities.

#### LICENSE AND PERMITS REVENUE

These are revenues related to various license and permit fees.

#### **MISCELLANEOUS REVENUE**

These are miscellaneous revenues from rental, gifts and donations, and collections for damages to City property.

#### MODIFIED ACCRUAL BASIS OF ACCOUNTING

Basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

#### **ONE TIME RESOURCES**

These are non-recurring revenues, which will be used for one-time expenses.

#### **OPERATING AND MAINTENANCE COST**

Operational cost incurred by a facility for one year.

#### **OPERATING BUDGET**

The personnel, supply, service, and short term capital expenditures of a department.

#### PERMANENT FUND

Fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its citizenry.

#### PROGRAM

A sub-unit of a department.

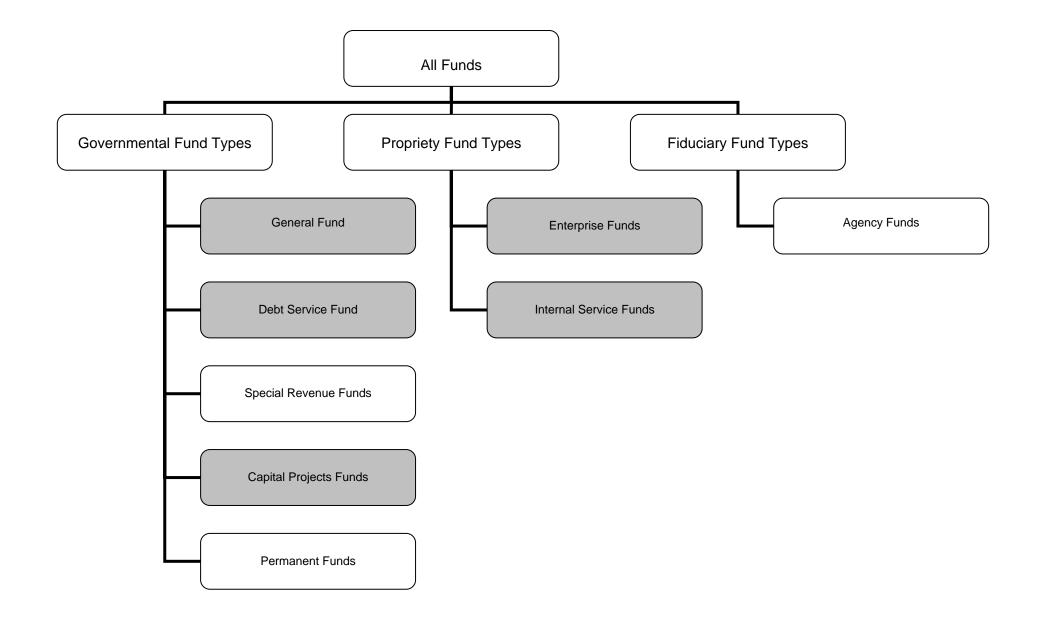
#### PROPRIETARY FUND

A proprietary fund is one having profit and loss aspects. The two types of proprietary funds are enterprise and internal service funds.

#### **SPECIAL REVENUE FUND**

Fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

# CITY OF DALLAS FUND STRUCTURE



*The City of Dallas* was incorporated in 1856. The City Charter was adopted in 1907. Dallas is currently the third largest city in the nation with a Council-Manager form of government. There are fourteen single-member districts and a mayor elected at large. The Mayor and Council appoint the City Manager, City Attorney, City Auditor, City Secretary, and the Municipal Court Judges. The City Manager appoints all department directors except the director of Civil Service who is appointed by the Civil Service Board and the director of the Park and Recreation Department who is appointed by the Park and Recreation Board.

**Population:** Dallas is the 11<sup>th</sup> fastest growing city in the nation among cities with 500,000 or greater population (2008 to 2009 growth rate), with an estimated population of 1,299,543 which places Dallas as the eighth largest city in the United States.

\*Source: U.S. Census Bureau, 2009 Population Estimates **Population Trends** (Census Data):

1950	434,462	1980	904,078
1960	679,684	1990	1,007,618
1970	844,401	2000	1,188,580

\*Source: Texas Almanac, 2010-11 Edition

The following denotes the 2008 estimate for population and racial/ethnic composition of the City of Dallas:

Population by Race:	
Hispanic	44.7%
White	29.0%
Black	22.3%
American Indian	0.2%
Asian	2.7%
Other	0.3%
Two or more races	0.8%
Population by Sex:	
Female	49.1%
Male	50.9%

Population by Age: Under 19 years 20 to 44 years 45 to 64 years 65 and over	30.1% 40.6% 21.0% 8.3%
Median Age *Source: U.S. Census Bureau, 2008 American Community Survey	31.9
<b>Total area (in square miles):</b> Land area (in square miles): Lake Area (in square miles)	384.93 343.56 41.37
Climate: Daily Mean Temperature, Annual Average (July 2009-June 2010) Precipitation, Average Annual Total (July 2009-June 2010) *Source: U.S. Oceanic and Atmospheric Administration	65.5°F 34.73 inches
<i>Miles of Streets:</i> Paved (lane miles) Unpaved (gravel)	11,665.40 24.7
Number of street lights	87,230
<i>Fire Protection:</i> Number of stations Number of uniformed personnel (FTEs, FY 2010-11 Adopted)	56 1803.1
<b>Police Protection:</b> Number of stations Number of uniformed personnel (FTEs, FY 2010-11 Adopted)	7 3611.7

<b>Parks:</b> Number of Parks Total Park Acreage	374 23,018
<i>Public Libraries:</i> Public Library Locations	28
<i>Transportation:</i> Love Field (FY 2009) Total Passengers	7,713,983
Dallas Executive (General Aviation Airport) Number of operations (annual, FY 2009)	73,085
Dallas/Forth Worth International Airport (FY 2009) Total Domestic Revenue Passengers Passenger Enplanements Domestic Cargo (tons)	50,864,114 24,472,678 359,846
<b>Construction Activity</b> (FY 2008-09): Permits Issued Estimated Value	28,402 \$1,841,460,260
Median Family Income: *Source: U.S. Census Bureau, 2008 American Community Survey	\$43,973
Unemployment Rate (June 2010): *Source: Texas Workforce Commission, Not Seasonally Adjusted	8.5%

Employment:	
Largest Public Companies by Revenue	<b>Revenue</b>
(\$ Millions)*	(\$ Millions)
AT&T	123,018
Dean Foods	11,158
Texas Instruments	10,427
Southwest Airlines	10,350
Energy Future Holdings	9,546
Tenet Health Care	9,215
Affiliated Computer Services	6,523
Energy Transfer Equity	5,417
Celanese	5.082
Atmos Energy	4,969
*Source: "Fortune 500", Fortune Magazine, 2010	
Largest Private Employers	# Local
(by Largest Employment Site)*	Employees
Texas Instruments	9,958
Pilgrim's Pride	5,350
Odyssey Healthcare	4,000
Baylor University Medical Center	4,425
AT&T	3,922
Southwest Airlines	3,830
Presbyterian Hospital of Dallas	2,927
Medical City Dallas	2,600
Brinker International	2,030
Children's Medical Center of Dallas	1,909

\*Source: Dunn & Bradstreet, Dallas Business Journal Book of Lists 2009, Costar, Hoovers and the Office of Economic Development

#### Institutions of Higher Education:

(Dallas City Limits)\*

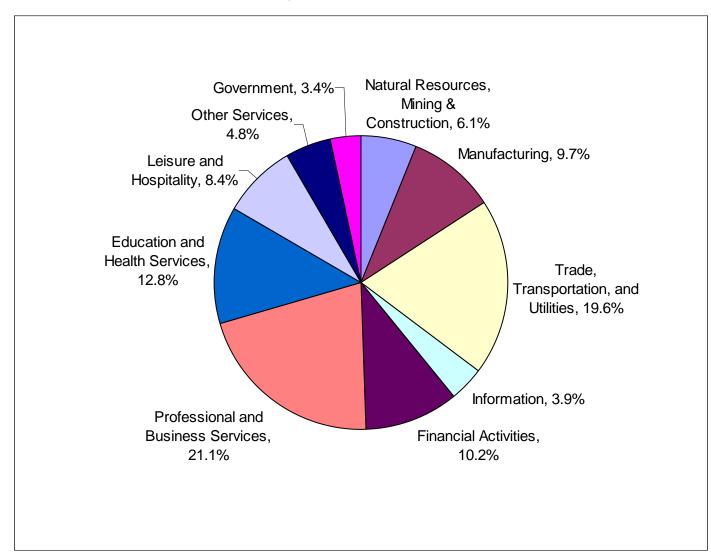
University of North Texas Dallas University of Texas Southwestern Medical Center at Dallas Baylor College of Dentistry (Texas A&M System) Dallas Baptist University Paul Quinn College Dallas County Community College District: El Centro College Mountain View College Richland College Cedar Valley College

\*Source: Office of Economic Development

Public University Public University Independent Graduate Independent Senior College Independent Senior College Community College

## **Employment by Industry**

\*Source: Dun & Bradstreet and Office of Economic Development



	Service(s)	FY 2009-10 Operating Budget (Dollars)	FY 2009-10 Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
Genera	l Fund			
	Business Development & Procurement Services			
2.60	Vendor Development	\$166,617	\$170,374	\$140,562
6.12	Business Inclusion & Development Compliance Monitoring	\$341,672	\$346,767	\$335,716
6.59	Purchasing/Contract Management	\$1,596,031	\$1,570,716	\$1,552,474
	Total Business Development & Procurement Services	\$2,104,320	\$2,087,857	\$2,028,752
	City Attorney's Office			
1.26	Police Legal Liaison & Prosecution	\$1,774,769	\$1,772,957	\$1,830,278
3.13	Environmental Enforcement, Compliance, and Support (Legal Services)	\$0	\$15,001	\$0
3.24	Neighborhood Integrity and Advocacy (Legal Services)	\$881,631	\$809,841	\$792,152
6.32	DFW International Airport Legal Counsel	\$422,950	\$419,854	\$407,038
6.38	General Counsel	\$3,686,222	\$3,616,887	\$3,248,935
6.53	Litigation	\$3,595,963	\$4,036,839	\$3,665,587
	Total City Attorney's Office	\$10,361,535	\$10,671,379	\$9,943,990
	City Auditor's Office			
6.9	Audits, Reviews & Investigations	\$2,127,254	\$2,064,188	\$1,955,174
6.41	Grants Compliance	\$0	\$0	\$0
6.42	HOPWA and ESG Funds Monitoring	\$126,820	\$127,048	\$119,932
	Total City Auditor's Office	\$2,254,074	\$2,191,236	\$2,075,106
	City Controller's Office			
6.2	Accounts Payable	\$765,817	\$842,815	\$953,377
6.13	Cash and Debt	\$585,526	\$608,223	\$458,955
6.27	Cost Accounting and Fixed Assets	\$237,248	\$223,151	\$224,439
6.31	Deferred Compensation	\$18,626	\$15,081	\$0
6.36	Financial Reporting	\$1,381,188	\$1,200,916	\$854,657
6.46	Independent Audit	\$1,253,357	\$828,759	\$772,000
6.57	Payroll	\$689,556	\$705,225	\$637,161
6.62	Reconciliations	\$457,771	\$494,612	\$429,646
	Total City Controller's Office	\$5,389,089	\$4,918,782	\$4,330,235
	City Manager's Office			
2.10	Dallas CityDesign Studio	\$0	\$0	\$118,603
6.15	City Administration	\$1,872,361	\$1,780,633	\$1,377,231
-	Total City Manager's Office	\$1,872,361	\$1,780,633	\$1,495,834

Service(s)	Operating Budget (Dollars)	Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
City Secretary's Office			
6.8 Archives	\$103,658	\$117,076	\$155,542
6.11 Boards and Commissions Support	\$234,733	\$265,786	\$273,831
6.17 City Council Meeting Support	\$607,727	\$601,116	\$425,322
6.29 Customer Service	\$225,938	\$283,405	\$197,533
6.33 Elections	\$1,302,791	\$1,303,117	\$1,092,283
6.63 Records Management	\$343,855	\$353,781	\$418,143
Total City Secretary's Office	\$2,818,702	\$2,924,281	\$2,562,654
Civil Service			
6.4 Analysis/Development and Validation	\$175,892	\$179,070	\$184,044
6.5 Applicant Processing - Civilian	\$411,727	\$455,926	\$252,709
6.6 Applicant Processing for Uniform Employees	\$217,045	\$221,712	\$210,969
6.23 Civil Service Board Administration/Employee Appeals Process	\$383,112	\$384,034	\$338,418
6.37 Fire Applicant - Physical Abilities Testing	\$35,260	\$41,131	\$25,946
Total Civil Service	\$1,223,036	\$1,281,873	\$1,012,086
Code Compliance Services			
3.10 Dallas Animal Services	\$7,229,841	\$6,788,493	\$6,609,654
3.23 Neighborhood Code Compliance Services	\$15,403,054	\$15,875,142	\$15,035,963
3.25 Neighborhood Nuisance Abatement	\$5,765,779	\$5,497,097	\$5,200,091
Total Code Compliance Services	\$28,398,674	\$28,160,732	\$26,845,708
Court and Detention Services			
1.2 City Detention Center	\$1,137,183	\$1,148,702	\$1,118,374
1.15 Lew Sterrett Jail Contract	\$7,222,495	\$7,222,495	\$8,116,058
1.16 Municipal Court Services	\$9,928,250	\$9,969,900	\$9,730,997
3.19 Illegal Dump Team - Criminal Investigations and Arrests	\$0	\$0	\$0
Total Court and Detention Services	\$18,287,928	\$18,341,097	\$18,965,429

Service(s)(Dollars)(Dollars)EBS - Building Services1.31Security Service for City Facilities\$4,582,876\$4,162,9972.3Bullington Truck Terminal and Pedestrian Way Operation and Maintenance\$356,472\$314,3074.14Thanksgiving Square Support\$351,927\$345,9716.18City Facility Elevator and Escalator Management\$498,995\$489,1356.19City Facility Environmental Hazards Testing and Abatement\$65,318\$68,7546.20City Facility Operation, Maintenance and Repair\$8,712,482\$8,844,0906.28Custodial Service for City Facilities\$4,401,589\$4,503,5726.34Energy Procurement, Monitoring and Conservation\$7,974,781\$6,095,3926.54Major Maintenance Design and Construction\$1,175,388\$1,300,802Total EBS - Building Services\$26,125,020	FY 2010-11 Operating Adopted (Dollars)
1.31Security Service for City Facilities\$4,582,876\$4,162,9972.3Bullington Truck Terminal and Pedestrian Way Operation and Maintenance\$356,472\$314,3074.14Thanksgiving Square Support\$351,927\$345,9716.18City Facility Elevator and Escalator Management\$498,995\$489,1356.19City Facility Environmental Hazards Testing and Abatement\$65,318\$68,7546.20City Facility Operation, Maintenance and Repair\$8,712,482\$8,844,0906.28Custodial Service for City Facilities\$4,401,589\$4,503,5726.34Energy Procurement, Monitoring and Conservation\$7,974,781\$6,095,3926.54Major Maintenance Design and Construction\$1,175,388\$1,300,802	
2.3Bullington Truck Terminal and Pedestrian Way Operation and Maintenance\$356,472\$314,3074.14Thanksgiving Square Support\$351,927\$345,9716.18City Facility Elevator and Escalator Management\$498,995\$489,1356.19City Facility Environmental Hazards Testing and Abatement\$65,318\$68,7546.20City Facility Operation, Maintenance and Repair\$8,712,482\$8,844,0906.28Custodial Service for City Facilities\$4,401,589\$4,503,5726.34Energy Procurement, Monitoring and Conservation\$7,974,781\$6,095,3926.54Major Maintenance Design and Construction\$1,175,388\$1,300,802	\$3,136,897
4.14Thanksgiving Square Support\$351,927\$345,9716.18City Facility Elevator and Escalator Management\$498,995\$489,1356.19City Facility Environmental Hazards Testing and Abatement\$65,318\$68,7546.20City Facility Operation, Maintenance and Repair\$8,712,482\$8,844,0906.28Custodial Service for City Facilities\$4,401,589\$4,503,5726.34Energy Procurement, Monitoring and Conservation\$7,974,781\$6,095,3926.54Major Maintenance Design and Construction\$1,175,388\$1,300,802	\$354,906
6.18City Facility Elevator and Escalator Management\$498,995\$489,1356.19City Facility Environmental Hazards Testing and Abatement\$65,318\$68,7546.20City Facility Operation, Maintenance and Repair\$8,712,482\$8,844,0906.28Custodial Service for City Facilities\$4,401,589\$4,503,5726.34Energy Procurement, Monitoring and Conservation\$7,974,781\$6,095,3926.54Major Maintenance Design and Construction\$1,175,388\$1,300,802	\$345,971
6.19City Facility Environmental Hazards Testing and Abatement\$65,318\$68,7546.20City Facility Operation, Maintenance and Repair\$8,712,482\$8,844,0906.28Custodial Service for City Facilities\$4,401,589\$4,503,5726.34Energy Procurement, Monitoring and Conservation\$7,974,781\$6,095,3926.54Major Maintenance Design and Construction\$1,175,388\$1,300,802	\$0 \$0
6.20City Facility Operation, Maintenance and Repair\$8,712,482\$8,844,0906.28Custodial Service for City Facilities\$4,401,589\$4,503,5726.34Energy Procurement, Monitoring and Conservation\$7,974,781\$6,095,3926.54Major Maintenance Design and Construction\$1,175,388\$1,300,802	\$0
6.28Custodial Service for City Facilities\$4,401,589\$4,503,5726.34Energy Procurement, Monitoring and Conservation\$7,974,781\$6,095,3926.54Major Maintenance Design and Construction\$1,175,388\$1,300,802	\$7,963,005
6.34Energy Procurement, Monitoring and Conservation\$7,974,781\$6,095,3926.54Major Maintenance Design and Construction\$1,175,388\$1,300,802	\$3,959,345
6.54 Major Maintenance Design and Construction \$1,175,388 \$1,300,802	\$5,078,322
	\$0
	\$20,838,446
Fire	
1.7 Emergency Medical Service \$39,919,215 \$40,132,837	\$41,356,245
1.8 Fire and Rescue Emergency Response \$129,428,161 \$125,594,683	\$121,364,462
1.9 Fire and Rescue Equipment Maintenance and Supply \$9,728,387 \$8,897,246	\$10,107,678
1.10 Fire Dispatch and Communications \$5,373,776 \$5,212,064	\$5,159,544
1.11Fire Investigation & Explosive Ordnance Disposal\$3,273,037\$3,270,224	\$3,348,802
1.12 Fire Training and Recruitment \$8,853,861 \$13,568,501	\$8,190,176
1.13 Inspection and Life Safety Education \$6,286,960 \$6,259,934	\$4,976,947
1.32 Special Operations \$736,997 \$702,231	\$211,193
2.18 Fire Inspection for New Construction \$401,134 \$489,132	\$416,481
Total Fire \$204,001,528 \$204,126,852	\$195,131,528
Housing / Community Services	
1.30 Project Reconnect/Offender Re-entry Program \$0 \$0	\$250,000
2.7 Community Based Development Organization (CBDO) \$0 \$0	\$0
2.19 First-Time Homebuyer Loans \$0 \$0	\$0
2.24 Home Repair - South Dallas/Fair Park \$0 \$0	\$0
2.29 Neighborhood Enhancement Program (NEP) \$0 \$0	\$0
2.30 Neighborhood Investment Program - Infrastructure Improvements \$0 \$0	\$0
2.31 Neighborhood Non-Profits Housing Development \$0 \$0	\$0
2.41 Reconstruction/SHARE Housing for Low-Income Households \$0 \$0	\$0
2.43 Residential Development Acquisition Loan Program \$0 \$0	\$0
2.59 Urban Land Bank \$693,208 \$631,988	\$109,242
3.7 Community Centers - MLK/WDMC \$1,226,664 \$1,282,899	\$1,099,134
3.9Comprehensive Homeless Outreach\$5,104,733\$5,314,433	\$5,250,188

	Service(s)	Operating Budget (Dollars)	Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
3.11	Dental Health Services	\$96,090	\$96,090	\$100,000
3.12	Emergency Social Services Contract	\$0	\$0	\$0
3.18	HIV/AIDS Housing and Services	\$0	\$0	\$0
3.20	Immunizations	\$0	\$0	\$0
3.22	Major Systems Repair Program	\$0	\$0	\$0
3.27	People Helping People - Volunteer Home Repair	\$0	\$0	\$0
3.30	Senior / Medical Transportation Services	\$136,236	\$107,553	\$130,797
3.31	Senior Services	\$160,461	\$141,711	\$103,649
3.34	Substance Abuse Treatment Contracts	\$0	\$0	\$0
5.2	City Child Care Services	\$O	\$0	\$0
5.4	Supplemental Nutrition Program for Women, Infants and Children (WIC)	\$0	\$0	\$0
6.26	Contracts & Grants Administration	\$105,652	\$151,104	\$394,574
6.43	Housing Federal Grants Administration	\$0	\$0	\$0
6.66	Support for Home Repair/Replacement Programs	\$O	\$0	\$0
6.67	Support for Housing Development Programs	\$0	\$0	\$0
	Total Housing / Community Services	\$7,523,044	\$7,725,778	\$7,437,584
	Human Resources			
6.24	Compensation Analysis / Classification	\$337,743	\$334,675	\$302,781
6.44	HRIS and HR Payroll Services	\$1,974,467	\$1,578,627	\$1,398,682
6.45	Human Resource Consulting	\$992,232	\$1,212,138	\$1,351,299
	Total Human Resources	\$3,304,442	\$3,125,440	\$3,052,762
	Judiciary			
1.3	Civil Adjudication Court	\$314,397	\$260,336	\$344,610
1.4	Community Court	\$0	\$0	\$0
1.5	Court Security	\$596,042	\$551,205	\$626,322
1.14	Juvenile Case Managers/First Offender Program	\$0	\$235,566	\$0
1.17	Municipal Judges/Cases Docketed	\$1,812,129	\$1,817,385	\$1,863,821
6.51	Language Services	\$133,831	\$135,613	\$128,813
	Total Judiciary	\$2,856,399	\$3,000,105	\$2,963,566
	Library			
3.38	Water Conservation: City Leadership & Commitment	\$0	\$0	\$0
5.1	Central Library	\$8,126,582	\$8,545,732	\$4,452,770
5.3	Neighborhood Libraries	\$14,219,741	\$13,467,954	\$15,137,935
	Total Library	\$22,346,323	\$22,013,686	\$19,590,705

	Service(s)	FY 2009-10 Operating Budget (Dollars)	FY 2009-10 Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
		(Bonard)	(Donard)	(Bollaro)
	Management Services	<b>*</b> 400 400	<b>*</b> 400 000	<b>*</b> • <b>-·-</b> • <b>·</b>
1.6	Emergency Management Operations	\$460,109	\$403,066	\$354,781
0.00	Municipal Setting Designation & Environmental Due Diligence Associated with		¢400.700	<b>ФАГГ 744</b>
2.28	Property Acquisitions	\$185,060 \$162,178	\$192,709 \$126,087	\$155,744 \$120,000
3.2	Air Quality Policies and Programs	\$163,178	\$136,087	\$130,909
3.8	Compliance Assistance and Assessments	\$64,035	\$53,402	\$0 \$00,700
3.15	Environmental Management System (EMS) and Sustainability	\$60,652 \$45,429	\$0 \$0	\$33,703
3.16	Environmental Outreach	\$45,438	\$30,502	\$0 \$0
3.26	Non-Hazardous Spill Response and Environmental Inspections of City Facilities	\$250,000	\$230,116	\$250,000
6.1	311 Customer Service Center Boards and Commissions Liaison	\$534,122	\$189,806	\$641,437
6.10		\$0 \$146.852	\$0 \$147.505	\$0 \$120,772
6.16	City Agenda Process	\$146,853	\$147,505	\$139,773 \$77,606
6.35 6.47	Fair Housing and Human Rights Compliance	\$48,643 \$121.067	\$14,546 \$122,021	\$77,606 \$0
	Intergovernmental/Fund Development	\$121,967 \$61,820	\$123,031 \$57,784	\$0 \$0
6.48	Intergovernmental/Legislative Services	\$61,829	\$57,784	\$0 \$0
6.49	Internal Environmental Training/Education	\$0 \$572.464	\$0 \$510.142	
6.58 6.60	Public Information Office / Marketing & Media Relations	\$573,461 \$420,440	\$519,143 \$267,788	\$281,380 \$0
	Quality Management System	\$430,449 \$252,025	\$367,788	
6.65	Strategic Customer Services	\$353,935	\$415,975	\$459,154
	Total Management Services	\$3,499,731	\$2,881,460	\$2,524,487
	Mayor and Council			
6.3	Administrative Support for the Mayor and City Council	\$3,717,574	\$3,749,776	\$3,618,295
	Total Mayor and Council	\$3,717,574	\$3,749,776	\$3,618,295
	Office of Cultural Affairs			
4.2	City Cultural Centers	\$2,172,897	\$2,167,984	\$2,685,913
4.3	Cultural Facilities	\$5,318,611	\$5,102,289	\$4,486,786
4.4	Cultural Services Contracts	\$3,884,055	\$3,893,027	\$3,827,018
4.6	Majestic Theater	\$0	\$0	\$766,555
4.8	Neighborhood Touring Program	\$100,000	\$75,000	\$100,000
4.13	Public Art for Dallas	\$0	\$21,444	\$0
5.5	Thriving Minds	\$668,960	\$678,460	\$663,548
	Total Office of Cultural Affairs	\$12,144,523	\$11,938,204	\$12,529,820

	Service(s)	FY 2009-10 Operating Budget (Dollars)	FY 2009-10 Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
	Office of Economic Development			
2.1	Area Redevelopment	\$237,095	\$195,471	\$42,225
2.4	Business Development	\$765,840	\$733,130	\$0
2.13	Dallas Film Commission	\$100,000	\$101,218	\$165,915
2.15	Economic Development Research and Information Services	\$550,216	\$552,947	\$0
2.25	Inland Port Development	\$113,782	\$105,357	\$34,717
2.27	International Business Development	\$452,531	\$434,441	\$0
2.38	Protocol/World Affairs Council Contract	\$0	\$0	\$0
2.46	Small Business Initiatives	\$362,498	\$394,135	\$220,235
2.47	South Dallas/Fair Park Trust Fund	\$51,474	\$53,414	\$28,941
	Total Office of Economic Development	\$2,633,436	\$2,570,113	\$492,033
	Office of Financial Services			
6.22	Citywide Capital and Operating Budget Development and Monitoring	\$891,251	\$871,855	\$1,136,264
6.40	Grant Administration	\$276,149	\$289,019	\$229,279
6.69	Utility Management	\$172,651	\$162,648	\$166,202
	Total Office of Financial Services	\$1,340,051	\$1,323,522	\$1,531,745
	Office of Financial Services - Appraisal Districts			
6.7	Appraisal Districts	\$3,354,985	\$3,354,985	\$3,257,625
	Total Office of Financial Services - Appraisal Districts	\$3,354,985	\$3,354,985	\$3,257,625
	Office of Financial Services - Dallas County Tax Collection			
6.30	Dallas County Tax Collection	\$553,952	\$553,952	\$575,854
	Total Office of Financial Services - Dallas County Tax Collection	\$553,952	\$553,952	\$575,854
	Office of Financial Services - Non-Departmental			
6.39	General Obligation Commercial Paper Program	\$0	\$0	\$3,700,000
6.56	Non-Departmental	\$13,673,323	\$13,840,779	\$16,300,569
6.68	Tax Increment Financing Districts Payments	\$11,893,550	\$11,467,121	\$10,665,545
	Total Office of Financial Services - Non-Departmental	\$25,566,873	\$25,307,900	\$30,666,114
	Office of Financial Services - Reserves and Transfers			
6.25	Contingency Reserve	\$200,000	\$200,000	\$3,645,769
6.52	Liability/Claims Fund Transfer	\$8,304,528	\$6,804,528	\$6,568,774
6.64	Salary and Benefit Reserve	\$0	\$0	\$3,700,000
	Total Office of Financial Services - Reserves and Transfers	\$8,504,528	\$7,004,528	\$13,914,543

4.1       Aquatic Services       \$2,143,261       \$2,062,084       \$2,946,22         4.5       Golf and Tennis Centers       \$3,810,385       \$3,826,709       \$3,491,00         4.7       Nature Centers and Destination Park Facilities       \$13,101,217       \$12,859,809       \$12,480,94         4.9       Park and Recreation Department Community Recreation Centers       \$14,046,341       \$14,889,765       \$53,865,709       \$21,2480,94         4.10       Park and Recreation Department Youth and Volunteer Services       \$715,263       \$721,062       \$728,33         4.11       Park and Recreation Department Youth and Volunteer Services       \$471,803       \$22,27,922       \$22,471,83         7 total Park and Recreation       \$25,686,155       \$65,985,843       \$63,700,04         Police Academy and In-service Training         1.18       Police Academy and In-service Training       \$21,641,803       \$20,077,753       \$15,803,81         1.20       Police Community Outreach       \$1,403,916       \$1,385,835       \$92,494         1.21       Police Community Outreach       \$60,111,915       \$63,767,648       \$59,415,44         1.20       Police Community Outreach       \$1,403,916       \$1,385,835       \$92,494         1.22       Police Investigations of Narcotics Related Crime		Service(s)	FY 2009-10 Operating Budget (Dollars)	FY 2009-10 Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
2.33         Operation & Maintenance of Fair Park         \$8,330,553         \$8,666,494         \$7,383,60           3.14         Environmental Management System (EMS) and Environmental Compliance         \$335,235         \$317,140         \$112,84           4.1         Aquatic Services         \$2,143,261         \$2,062,084         \$2,946,22           4.5         Golf and Tennis Centers         S3810,385         \$338,209         \$12,480,96           4.9         Park and Recreation Department Community Recreation Centers         \$11,011,217         \$12,859,809         \$12,480,96           4.10         Park and Recreation Department Youth and Volunteer Services         \$715,263         \$721,062         \$728,37           4.11         Park and Recreation Department Youth and Volunteer Services         \$715,263         \$721,062         \$728,37           4.12         Park Land Maintained         \$22,811,334         \$22,237,922         \$22,471,80           7.14         Park and Recreation Department Youth and Volunteer Services         \$65,686,155         \$65,985,843         \$563,700,00           7.18         Police Academy and In-service Training         \$21,641,803         \$20,077,753         \$15,803,81           1.19         Police Academy and In-service Training         \$21,461,403         \$20,077,753         \$15,803,81		Park and Recreation			
3.14       Environmental Management System (EMS) and Environmental Compliance       \$335,235       \$\$17,140       \$112,84         4.1       Aquatic Services       \$2,143,261       \$2,062,084       \$2,946,22         4.5       Golf and Tennis Centers       \$3,810,038       \$3,826,709       \$3,491,00         4.7       Nature Centers and Destination Park Facilities       \$13,101,217       \$12,859,809       \$12,480,40         4.9       Park and Recreation Department Youth and Volunteer Services       \$715,263       \$721,062       \$728,34         4.10       Park and Recreation Department Youth and Volunteer Services       \$715,263       \$721,062       \$728,34         4.11       Park and Recreation Department Community Recreation       \$389,566       \$440,458       \$419,11         4.12       Park and Recreation       \$22,237,922       \$22,247,162       \$728,34         5.10       Park and Recreation       \$65,686,155       \$65,986,843       \$63,700,04         7.11       Park and Recreation       \$22,877,9462       \$22,077,753       \$15,803,83         1.19       Police Administrative Support       \$22,794,662       \$25,082,064       \$24,761,61         1.20       Police Investigation of Vice Related Crimes       \$14,003,916       \$13,33,833       \$292,47 <t< th=""><th>2 33</th><th></th><th>\$8 330 553</th><th>\$8 666 494</th><th>\$7 383 686</th></t<>	2 33		\$8 330 553	\$8 666 494	\$7 383 686
4.1       Aquatic Services       \$2,143,261       \$2,062,084       \$2,946,22         4.5       Golf and Tennis Centers       S3,810,385       \$3,826,709       \$3,491,00         4.7       Nature Centers and Destination Park Facilities       \$13,101,217       \$12,859,809       \$12,480,94         4.9       Park and Recreation Department Community Recreation Centers       \$14,046,341       \$14,889,765       \$53,865,709       \$52,743,622         4.10       Park and Recreation Department Youth and Volunteer Services       \$71,5263       \$721,062       \$728,33         4.11       Park and Recreation Planning, Design and Construction       \$389,566       \$404,858       \$419,11         4.12       Park and Recreation       \$22,814,334       \$22,237,922       \$22,471,85         7 total Park and Recreation       \$25,574,662       \$25,082,643       \$63,700,04         1.18       Police Community Outreach       \$1,403,916       \$1,385,835       \$924,94         1.20       Police Community Outreach       \$1,403,916       \$1,385,835       \$924,94         1.21       Police Ciminal Investigations       \$60,111,915       \$63,767,648       \$594,15,4         1.22       Police Investigations of Narcotics Related Crimes       \$1,403,916       \$1,385,835       \$924,93         1					\$112,884
4.5       Golf and Tennis Centers       \$3,810,385       \$3,826,709       \$3,491,00         4.7       Nature Centers and Destination Park Facilities       \$13,101,217       \$12,859,809       \$12,480,90         4.9       Park and Recreation Department Community Recreation Centers       \$14,046,341       \$14,889,765       \$13,665,80         4.10       Park and Recreation Department Youth and Volunteer Services       \$715,263       \$721,062       \$728,33         4.11       Park Land Maintained       \$22,814,334       \$22,237,922       \$22,471,83         7 total Park and Recreation       \$65,686,155       \$65,985,843       \$63,700,00         Police         1.18       Police Addemy and In-service Training       \$21,641,803       \$20,077,753       \$15,803,88         1.19       Police Criminal Investigations       \$60,111,915       \$63,767,648       \$59,415,4         1.20       Police Criminal Investigations       \$60,111,915       \$63,76,7648       \$59,415,4         1.21       Police Intrestigation of Vice Related Crimes       \$1,403,916       \$1,335,635       \$92,493         1.22       Police Investigation of Vice Related Crimes       \$1,403,916       \$1,345,616       \$40,10,27         1.22       Police Investigation of Vice Related Crimes       \$12,904,550 </td <td></td> <td></td> <td>. ,</td> <td></td> <td></td>			. ,		
4.7       Nature Centers and Destination Park Facilities       \$13,101,217       \$12,659,809       \$12,480,90         4.9       Park and Recreation Department Community Recreation Centers       \$14,046,341       \$14,889,765       \$13,665,80         4.10       Park and Recreation Department Youth and Volunteer Services       \$715,263       \$721,062       \$728,33         4.11       Park and Recreation Planning, Design and Construction       \$389,566       \$404,858       \$419,11         4.12       Park and Recreation Planning, Design and Construction       \$389,566       \$404,858       \$419,11         4.12       Park and Recreation Department Youth and Volunteer Services       \$56,568,6155       \$\$65,985,843       \$\$22,217,922       \$22,417,83         Value Recreation Department Youth and Volunteer Service         Police Community Outreach       \$21,641,803       \$20,077,753       \$15,803,84         1.19       Police Academy and In-service Training       \$21,641,803       \$20,077,753       \$15,803,84         1.20       Police Community Outreach       \$1,403,916       \$1,385,835       \$292,471,83         1.21       Police Community Outreach       \$21,641,803       \$20,077,753       \$15,803,84         1.21       Police Community Outreach       \$25,794,662       \$25,080,644       \$247,616.03 <td></td> <td></td> <td></td> <td></td> <td>\$3,491,062</td>					\$3,491,062
4.9       Park and Recreation Department Community Recreation Centers       \$14,046,341       \$14,889,765       \$13,665,80         4.10       Park and Recreation Department Youth and Volunteer Services       \$715,263       \$721,062       \$728,33         4.11       Park and Recreation Department Youth and Volunteer Services       \$715,263       \$721,062       \$728,33         4.12       Park Land Maintained       \$22,814,334       \$22,237,922       \$22,471,83         Total Park and Recreation       \$22,814,334       \$22,237,922       \$22,471,83 <b>Police Academy and In-service Training</b> \$21,641,803       \$20,077,753       \$15,803,88         1.19       Police Academy and In-service Training       \$21,641,803       \$20,077,614       \$24,761,65         1.20       Police Community Outreach       \$14,039,16       \$1,385,835       \$924,98         1.21       Police Community Outreach       \$1603,111,915       \$63,767,648       \$59,415,44         1.22       Police Criminal Investigations       \$60,111,915       \$63,767,648       \$59,415,44         1.22       Police Investigation of Vice Related Crimes       \$14,039,4550       \$12,239,4495       \$21,177,00         1.23       Police Investigation of Viacotics Related Crimes       \$14,90,665       \$12,319,90,555       \$10,395,00					\$12,480,967
4.10       Park and Recreation Department Youth and Volunteer Services       \$715,263       \$721,062       \$728,34         4.11       Park and Recreation Planning, Design and Construction       \$389,566       \$404,458       \$419,101         4.12       Park Land Maintained       \$22,814,324       \$22,237,922       \$22,247,183       \$22,237,922       \$22,247,183         Total Park and Recreation       \$65,686,155       \$65,985,843       \$63,700,00         Police Academy and In-service Training       \$21,641,803       \$20,077,753       \$15,803,88         1.18       Police Academy and In-service Training       \$21,641,803       \$20,077,753       \$15,803,88         1.20       Police Community Outreach       \$1,403,916       \$1,385,835       \$924,93         1.21       Police Community Outreach       \$60,111,915       \$63,767,648       \$59,415,44         1.22       Police Intelligence       \$5,680,160       \$6,123,394       \$7,801,00         1.23       Police Intelligence       \$5,680,160       \$6,123,394       \$4,010,21         1.23       Police Investigations of Narcotics Related Crimes       \$1,290,4550       \$12,904,6550       \$12,904,6550       \$12,904,6550       \$12,919,055       \$10,395,02         1.27       Police Recruiting and Personnel Service					\$13,665,805
4.11       Park and Recreation Planning, Design and Construction       \$389,566       \$404,858       \$419,11         4.12       Park Land Maintained       \$22,814,334       \$22,237,922       \$22,471,83         Total Park and Recreation       \$865,886,155       \$\$65,985,433       \$\$63,700,00         Police         1.18       Police Academy and In-service Training       \$21,641,803       \$20,077,753       \$15,803,83         1.19       Police Administrative Support       \$25,794,662       \$25,082,064       \$24,761,64         1.20       Police Criminal Investigations       \$1,403,916       \$1,385,835       \$924,93         1.21       Police Criminal Investigations       \$60,111,915       \$63,767,648       \$59,415,44         1.22       Police Investigation of Vice Related Crimes       \$1,403,916       \$61,23,394       \$7,801,00         1.24       Police Investigation of Vice Related Crimes       \$12,904,550       \$12,919,055       \$10,395,00         1.25       Police Investigations of Narcotics Related Crimes       \$12,904,550       \$12,919,055       \$10,395,00         1.27       Police Recruiting and Personnel Service       \$8,095,334       \$8,871,136       \$7,962,57         1.29       Police Recruiting and Personnel Service       \$36,216,731       \$					\$728,341
4.12       Park Land Maintained       \$22,814,334       \$22,237,922       \$22,471,85         Total Park and Recreation       \$65,986,155       \$65,985,433       \$63,700,04         Police       \$118       Police Academy and In-service Training       \$22,614,334       \$22,237,922       \$22,471,85         1.18       Police Academy and In-service Training       \$21,641,803       \$20,077,753       \$15,803,86         1.20       Police Community Outreach       \$1,403,916       \$1,335,835       \$924,93         1.21       Police Ciminal Investigations       \$60,700,04       \$207,313,790       \$212,236,445       \$521,177,03         1.22       Police Field Patrol       \$207,313,790       \$212,236,445       \$521,177,03         1.23       Police Investigation of Vice Related Crimes       \$14,904,550       \$12,919,055       \$10,395,03         1.24       Police Investigations of Narcotics Related Crimes       \$12,904,550       \$12,919,055       \$10,395,03         1.25       Police Recruiting and Personnel Service       \$86,814,136       \$33,520,27       \$26,876,992       \$27,298,24         1.28       Police Operational Support       \$36,216,731       \$35,864,188       \$33,520,27         1.28       Police Operations       \$36,216,731       \$35,864,188       \$33,520,27		•			\$419,162
Total Park and Recreation         \$65,686,155         \$65,985,843         \$63,700,04           Police         ************************************					\$22,471,892
1.18       Police Academy and In-service Training       \$21,641,803       \$20,077,753       \$15,803,86         1.19       Police Administrative Support       \$25,794,662       \$25,082,064       \$24,761,66         1.20       Police Community Outreach       \$1,403,916       \$1,385,835       \$929,496         1.21       Police Ciminal Investigations       \$60,111,915       \$63,767,648       \$\$211,177,03         1.22       Police Intelligence       \$5,680,160       \$6,123,394       \$7,801,00         1.23       Police Investigation of Vice Related Crimes       \$4,414,086       \$4,435,106       \$4,01,027         1.24       Police Investigations of Narcotics Related Crimes       \$12,9,90,55       \$10,395,00       \$10,395,00         1.27       Police Operational Support       \$29,377,877       \$26,876,992       \$227,298,22         1.28       Police Recruiting and Personnel Service       \$8,095,334       \$8,871,136       \$7,362,05         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,07       \$329,30         2.6       Capital Facilities       \$370,661       \$386,013       \$329,30         2.6       Interagency Project Implementation       \$42,824,83       \$300,071       \$1,067,56         2.34       Pavem		Total Park and Recreation			\$63,700,049
1.18       Police Academy and In-service Training       \$21,641,803       \$20,077,753       \$15,803,86         1.19       Police Administrative Support       \$25,794,662       \$25,082,064       \$24,761,66         1.20       Police Community Outreach       \$1,403,916       \$1,385,835       \$929,496         1.21       Police Ciminal Investigations       \$60,111,915       \$63,767,648       \$\$211,177,03         1.22       Police Intelligence       \$5,680,160       \$6,123,394       \$7,801,00         1.23       Police Investigation of Vice Related Crimes       \$4,414,086       \$4,435,106       \$4,01,027         1.24       Police Investigations of Narcotics Related Crimes       \$12,9,90,55       \$10,395,00       \$10,395,00         1.27       Police Operational Support       \$29,377,877       \$26,876,992       \$227,298,22         1.28       Police Recruiting and Personnel Service       \$8,095,334       \$8,871,136       \$7,362,05         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,07       \$329,30         2.6       Capital Facilities       \$370,661       \$386,013       \$329,30         2.6       Interagency Project Implementation       \$42,824,83       \$300,071       \$1,067,56         2.34       Pavem		Police			
1.19       Police Administrative Support       \$25,794,662       \$25,082,064       \$24,761,63         1.20       Police Community Outreach       \$1,403,916       \$1,385,835       \$924,99         1.21       Police Field Patrol       \$207,313,790       \$212,326,445       \$211,177,40         1.23       Police Intelligence       \$5,680,160       \$6,123,394       \$7,801,00         1.24       Police Investigation of Vice Related Crimes       \$12,904,550       \$12,919,055       \$10,395,00         1.25       Police Operational Support       \$29,377,877       \$26,876,992       \$27,298,22         1.28       Police Recruiting and Personnel Service       \$8,095,334       \$8,871,136       \$7,962,55         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,27         Total Police       Public Works and Transportation       \$36,216,731       \$35,864,188       \$33,520,27         2.6       Capital Facilities       \$724,382       \$1,27,223       \$491,07,33         2.6       Interagency Project Implementation       \$808,864       \$7,645       \$53,88         2.34       Pavement Management       \$544,730       \$380,057       \$246,42         2.39       Public Works Capital Program Planning and Implementation       \$4,2	1.18		\$21.641.803	\$20.077.753	\$15,803,858
1.20       Police Community Outreach       \$1,403,916       \$1,385,835       \$924,93         1.21       Police Criminal Investigations       \$60,111,915       \$63,767,648       \$59,415,44         1.22       Police Field Patrol       \$207,313,790       \$212,236,445       \$221,177,03         1.23       Police Intelligence       \$5,680,160       \$6,123,394       \$7,801,00         1.24       Police Investigation of Vice Related Crimes       \$12,904,550       \$12,919,055       \$10,395,00         1.25       Police Operational Support       \$29,377,877       \$26,876,992       \$27,298,24         1.29       Police Recruiting and Personnel Service       \$86,095,334       \$8,871,136       \$7,962,55         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,27         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,27         1.1       Adjudication Office       \$370,661       \$386,013       \$329,337         2.6       Capital Facilities       \$724,382       \$1,279,223       \$491,10         2.26       Interagency Project Implementation       \$544,730       \$380,257       \$246,43         2.34       Pavement Management       \$544,730       \$380,257       \$24					\$24,761,630
1.21       Police Criminal Investigations       \$60,111,915       \$63,767,648       \$59,415,44         1.22       Police Field Patrol       \$207,313,790       \$212,236,445       \$211,177,00         1.23       Police Investigation of Vice Related Crimes       \$5,680,160       \$6,123,394       \$7,801,02         1.24       Police Investigations of Narcotics Related Crimes       \$12,904,550       \$12,919,055       \$10,395,02         1.25       Police Investigations of Narcotics Related Crimes       \$29,377,877       \$226,876,992       \$27,298,24         1.28       Police Recruiting and Personnel Service       \$8,095,334       \$8,871,136       \$7,962,55         1.29       Police Special Operations       \$33,864,188       \$33,520,27         Total Police       \$36,216,731       \$35,864,188       \$33,520,27         \$412,954,824       \$417,639,616       \$403,070,33         Public Works and Transportation         1.1       Adjudication Office       \$370,661       \$386,013       \$329,38         2.6       Capital Facilities       \$7724,382       \$1,279,223       \$491,11         2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,80         2.34       Pavement Management       \$544,730       \$380,057 <td></td> <td></td> <td></td> <td></td> <td>\$924,955</td>					\$924,955
1.22       Police Field Patrol       \$207,313,790       \$212,236,445       \$211,177,03         1.23       Police Intelligence       \$5,680,160       \$6,123,394       \$7,801,06         1.24       Police Investigation of Vice Related Crimes       \$4,414,086       \$4,435,106       \$4,010,27         1.25       Police Investigations of Narcotics Related Crimes       \$12,904,550       \$12,919,055       \$10,395,02         1.27       Police Recruiting and Personnel Service       \$80,95,334       \$8,871,136       \$7,962,57         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,27         1.29       Police Works and Transportation       \$36,216,731       \$35,864,188       \$33,520,27         Public Works and Transportation         1.1       Adjudication Office       \$370,661       \$386,013       \$329,38         2.6       Capital Facilities       \$724,382       \$1,279,223       \$491,18         2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,85         2.34       Pavement Management       \$544,730       \$380,057       \$246,42         2.39       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,67,65         <					\$59,415,441
1.24       Police Investigation of Vice Related Crimes       \$4,414,086       \$4,435,106       \$4,010,27         1.25       Police Investigations of Narcotics Related Crimes       \$12,904,550       \$12,919,055       \$10,395,02         1.27       Police Operational Support       \$29,377,877       \$26,876,992       \$27,298,24         1.28       Police Recruiting and Personnel Service       \$8,095,334       \$8,871,136       \$7,962,55         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,27         Total Police       \$36,216,731       \$35,864,188       \$33,520,27         Public Works and Transportation       \$36,216,731       \$35,864,188       \$33,520,27         Public Works and Transportation         1.1       Adjudication Office       \$370,661       \$386,013       \$329,38         2.6       Capital Facilities       \$724,382       \$1,279,223       \$491,118         2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,87         2.34       Pavement Management       \$4,282,483       \$300,071       \$1,067,56         2.39       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,067,56         2.42 <td< td=""><td></td><td></td><td></td><td></td><td>\$211,177,039</td></td<>					\$211,177,039
1.25       Police Investigations of Narcotics Related Crimes       \$12,904,550       \$12,919,055       \$10,395,02         1.27       Police Operational Support       \$29,377,877       \$26,876,992       \$27,298,24         1.28       Police Recruiting and Personnel Service       \$8,095,334       \$8,871,136       \$7,962,55         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,27         Total Police       \$36,216,731       \$35,864,188       \$33,520,27         Public Works and Transportation         1.1       Adjudication Office       \$370,661       \$386,013       \$329,36         2.6       Capital Facilities       \$724,382       \$1,279,223       \$491,11         2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,87         2.34       Pavement Management       \$544,730       \$380,057       \$246,47         2.39       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,067,56         2.42       Regulation and Enforcement of For Hire Transportation       \$47,142       \$822,109       \$801,86         2.49       Street Cut and Right-of-Way Management (Cut Control)       \$337,189       \$345,755       \$251,77         2	1.23	Police Intelligence	\$5,680,160	\$6,123,394	\$7,801,067
1.27       Police Operational Support       \$29,377,877       \$26,876,992       \$27,298,24         1.28       Police Recruiting and Personnel Service       \$8,095,334       \$8,871,136       \$7,962,53         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,27         Total Police         Public Works and Transportation         1.1       Adjudication Office       \$370,661       \$386,013       \$329,38         2.6       Capital Facilities       \$724,382       \$1,279,223       \$491,16         2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,88         2.30       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,067,56         2.42       Regulation and Enforcement of For Hire Transportation       \$871,142       \$822,109       \$801,83         2.49       Street Cut and Right-of-Way Management (Cut Control)       \$337,189       \$345,795       \$251,77         2.54       Traffic Operations Maintenance       \$5,182,054       \$5,089,152       \$3,865,56	1.24	Police Investigation of Vice Related Crimes	\$4,414,086	\$4,435,106	\$4,010,273
1.28       Police Recruiting and Personnel Service       \$8,095,334       \$8,871,136       \$7,962,53         1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,27         Total Police       \$412,954,824       \$417,639,616       \$403,070,33         Public Works and Transportation         1.1       Adjudication Office       \$370,661       \$386,013       \$329,36         2.6       Capital Facilities       \$724,382       \$1,279,223       \$491,16         2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,85         2.34       Pavement Management       \$544,730       \$380,257       \$246,43         2.39       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,067,56         2.42       Regulation and Enforcement of For Hire Transportation       \$871,142       \$822,109       \$801,83         2.49       Street Cut and Right-of-Way Management (Cut Control)       \$337,189       \$345,795       \$251,77         2.54       Traffic Operations Maintenance       \$5,182,054       \$5,089,152       \$3,865,56	1.25	Police Investigations of Narcotics Related Crimes	\$12,904,550	\$12,919,055	\$10,395,021
1.29       Police Special Operations       \$36,216,731       \$35,864,188       \$33,520,27         Total Police       \$412,954,824       \$417,639,616       \$403,070,33         Public Works and Transportation       \$370,661       \$386,013       \$329,36         1.1       Adjudication Office       \$370,661       \$386,013       \$329,36         2.6       Capital Facilities       \$724,382       \$1,279,223       \$491,16         2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,87         2.34       Pavement Management       \$544,730       \$380,257       \$246,43         2.39       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,067,56         2.42       Regulation and Enforcement of For Hire Transportation       \$871,142       \$822,109       \$801,83         2.49       Street Cut and Right-of-Way Management (Cut Control)       \$337,189       \$345,795       \$251,77         2.54       Traffic Operations Maintenance       \$5,182,054       \$5,089,152       \$3,865,58	1.27	Police Operational Support	\$29,377,877	\$26,876,992	\$27,298,245
Total Police         \$412,954,824         \$417,639,616         \$403,070,33           Public Works and Transportation         ************************************	1.28	Police Recruiting and Personnel Service	\$8,095,334	\$8,871,136	\$7,962,534
Public Works and Transportation1.1Adjudication Office\$370,661\$386,013\$329,382.6Capital Facilities\$724,382\$1,279,223\$491,182.26Interagency Project Implementation\$808,584\$7,645\$53,872.34Pavement Management\$544,730\$380,257\$246,432.39Public Works Capital Program Planning and Implementation\$4,282,483\$300,071\$1,067,562.42Regulation and Enforcement of For Hire Transportation\$871,142\$822,109\$801,832.49Street Cut and Right-of-Way Management (Cut Control)\$337,189\$345,795\$251,772.54Traffic Operations Maintenance\$5,182,054\$5,089,152\$3,865,58	1.29	Police Special Operations	\$36,216,731	\$35,864,188	\$33,520,273
1.1       Adjudication Office       \$370,661       \$386,013       \$329,38         2.6       Capital Facilities       \$724,382       \$1,279,223       \$491,18         2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,87         2.34       Pavement Management       \$544,730       \$380,257       \$246,43         2.39       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,067,56         2.42       Regulation and Enforcement of For Hire Transportation       \$871,142       \$822,109       \$801,85         2.49       Street Cut and Right-of-Way Management (Cut Control)       \$337,189       \$345,795       \$251,77         2.54       Traffic Operations Maintenance       \$5,182,054       \$5,089,152       \$3,865,58		Total Police	\$412,954,824	\$417,639,616	\$403,070,336
2.6       Capital Facilities       \$724,382       \$1,279,223       \$491,18         2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,87         2.34       Pavement Management       \$544,730       \$380,257       \$246,45         2.39       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,067,56         2.42       Regulation and Enforcement of For Hire Transportation       \$871,142       \$822,109       \$801,85         2.49       Street Cut and Right-of-Way Management (Cut Control)       \$337,189       \$345,795       \$251,77         2.54       Traffic Operations Maintenance       \$5,182,054       \$5,089,152       \$3,865,58		Public Works and Transportation			
2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,87         2.34       Pavement Management       \$544,730       \$380,257       \$246,45         2.39       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,067,56         2.42       Regulation and Enforcement of For Hire Transportation       \$871,142       \$822,109       \$801,85         2.49       Street Cut and Right-of-Way Management (Cut Control)       \$337,189       \$345,795       \$251,77         2.54       Traffic Operations Maintenance       \$5,182,054       \$5,089,152       \$3,865,56	1.1	Adjudication Office	\$370,661	\$386,013	\$329,382
2.26       Interagency Project Implementation       \$808,584       \$7,645       \$53,87         2.34       Pavement Management       \$544,730       \$380,257       \$246,47         2.39       Public Works Capital Program Planning and Implementation       \$4,282,483       \$300,071       \$1,067,56         2.42       Regulation and Enforcement of For Hire Transportation       \$871,142       \$822,109       \$801,85         2.49       Street Cut and Right-of-Way Management (Cut Control)       \$337,189       \$345,795       \$251,77         2.54       Traffic Operations Maintenance       \$5,182,054       \$5,089,152       \$3,865,56	2.6	Capital Facilities	\$724,382	\$1,279,223	\$491,181
2.39Public Works Capital Program Planning and Implementation\$4,282,483\$300,071\$1,067,562.42Regulation and Enforcement of For Hire Transportation\$871,142\$822,109\$801,832.49Street Cut and Right-of-Way Management (Cut Control)\$337,189\$345,795\$251,732.54Traffic Operations Maintenance\$5,182,054\$5,089,152\$3,865,58	2.26	Interagency Project Implementation	\$808,584		\$53,875
2.42Regulation and Enforcement of For Hire Transportation\$871,142\$822,109\$801,832.49Street Cut and Right-of-Way Management (Cut Control)\$337,189\$345,795\$251,732.54Traffic Operations Maintenance\$5,182,054\$5,089,152\$3,865,58	2.34	Pavement Management	\$544,730	\$380,257	\$246,438
2.49         Street Cut and Right-of-Way Management (Cut Control)         \$337,189         \$345,795         \$251,73           2.54         Traffic Operations Maintenance         \$5,182,054         \$5,089,152         \$3,865,58	2.39	Public Works Capital Program Planning and Implementation	\$4,282,483	\$300,071	\$1,067,567
2.54 Traffic Operations Maintenance \$5,182,054 \$5,089,152 \$3,865,58	2.42	Regulation and Enforcement of For Hire Transportation	\$871,142	\$822,109	\$801,834
					\$251,734
2.55 Transportation Engineering \$2,823,071 \$2,423,134 \$2.189.18		Traffic Operations Maintenance		\$5,089,152	\$3,865,589
	2.55	Transportation Engineering	\$2,823,071	\$2,423,134	\$2,189,184
3.1         Air Quality Compliance         \$847,464         \$860,768         \$650,70	3.1	Air Quality Compliance	\$847,464	\$860,768	\$650,709

	Service(s)	FY 2009-10 Operating Budget (Dollars)	FY 2009-10 Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
3.3	Ambient Air Monitoring	\$552,589	\$564,613	\$511,311
3.33	Storm Water Management Program	\$0	\$0	\$0
6.21	City GIS Services	\$390,366	\$315,869	\$100,202
6.50	Land Surveying Services	\$692,960	\$1,199,252	\$265,044
6.55	Major Maintenance Design and Construction	\$0	\$0	\$1,050,825
	Total Public Works and Transportation	\$18,427,675	\$13,973,901	\$11,874,875
	Public Works and Transportation - Street Lighting			
2.50	Street Lighting	\$16,976,591	\$18,037,514	\$17,337,556
	Total Public Works and Transportation - Street Lighting	\$16,976,591	\$18,037,514	\$17,337,556
	Sanitation Services			
3.4	Animal Collection	\$516,663	\$353,985	\$329,922
3.5	Brush/Bulk Waste Removal Services	\$12,396,374	\$12,468,714	\$11,201,110
3.6	City Facility Services	\$950,771	\$951,309	\$850,988
3.21	Landfill Services	\$17,687,842	\$16,152,090	\$16,378,568
3.29	Residential Refuse Collection	\$31,303,217	\$31,893,247	\$31,824,601
3.35	Waste Diversion Service	\$11,606,589	\$11,807,247	\$12,162,776
	Total Sanitation Services	\$74,461,456	\$73,626,592	\$72,747,965
	Street Services			
2.44	Right-of-Way Maintenance Contracts and Inspections Group	\$3,218,781	\$3,198,377	\$13,157,973
2.45	Service Maintenance Areas	\$8,356,803	\$7,658,636	\$8,537,920
2.51	Street Repair Division - Asphalt	\$8,047,318	\$8,160,901	\$12,252,907
2.52	Street Repair Division - Concrete	\$8,024,756	\$8,275,303	\$14,962,768
	Total Street Services	\$27,647,658	\$27,293,217	\$48,911,568
	Sustainable Development and Construction			
2.40	Real Estate for Private Development	\$249,600	\$249,572	\$78,524
2.48	Strategic Land Use	\$660,448	\$652,016	\$303,871
2.56	Transportation Planning	\$625,414	\$610,065	\$532,679
3.28	Relocation Assistance	\$0	\$0	\$0
6.61	Real Estate for Public Property Transactions	\$0	\$0	\$0
	Total Sustainable Development and Construction	\$1,535,462	\$1,511,653	\$915,074

	Service(s)	FY 2009-10 Operating Budget (Dollars)	FY 2009-10 Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
	Trinity Watershed Management			
2.20	Flood Control	\$761,889	\$686,997	\$84,550
2.21	Floodplain and Drainage Management	\$1,345,686	\$54,185	\$20,000
2.57	Trinity River Corridor Project Implementation	\$0 \$2 407 575	\$0	\$0 \$104 FEQ
	Total Trinity Watershed Management	\$2,107,575	\$741,182	\$104,550
	General Fund Total	\$1,021,974,332	\$1,015,968,709	\$1,006,046,874
Enterp	rise Funds			
	Aviation			
2.5	Capital Construction and Debt Service	\$8,693,024	\$8,874,965	\$11,810,759
2.14	Dallas Love Field	\$31,812,226	\$31,760,837	\$31,911,362
2.22	General Aviation Facilities - Dallas Executive Airport & Vertiport	\$1,420,298	\$1,401,134	\$3,284,732
	Total Aviation	\$41,925,548	\$42,036,936	\$47,006,853
	Convention and Event Services			
2.9	Convention Center Debt Service Payment	\$17,404,163	\$16,649,578	\$18,268,963
2.11	Dallas Convention Center	\$41,058,462	\$37,796,900	\$37,835,619
2.12	Dallas Farmers Market	\$1,822,687	\$1,716,040	\$1,544,460
2.32	Office of Special Events	\$380,389	\$382,246	\$363,829
2.58	Union Station	\$681,383	\$636,753	\$622,736
	Total Convention and Event Services	\$61,347,084	\$57,181,517	\$58,635,607
	Office of Cultural Affairs Municipal Radio			
4.15	WRR Municipal Radio Classical Music	\$3,120,248	\$2,847,776	\$2,717,088
	Total Office of Cultural Affairs Municipal Radio	\$3,120,248	\$2,847,776	\$2,717,088
	Public Works and Transportation Storm Drainage Management			
3.32	Storm Drainage Management Fund	\$44,674,000	\$48,153,846	\$50,118,965
	Total Public Works and Transportation Storm Drainage Management	\$44,674,000	\$48,153,846	\$50,118,965

	Service(s)	FY 2009-10 Operating Budget (Dollars)	FY 2009-10 Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
	Sustainable Development and Construction - Enterprise			
2.2	Board, Code and Agenda Support	\$615,290	\$619,109	\$587,270
2.8	Construction Plan Review and Permitting	\$6,075,824	\$6,133,778	\$7,531,259
2.16	Engineering Review for Private Development	\$1,228,804	\$1,288,637	\$820,538
2.17	Field Inspections of Private Development Construction Sites	\$4,861,431	\$4,998,405	\$4,914,852
2.23	GIS Mapping for Private Development	\$503,191	\$500,746	\$456,654
2.35	Private Development Infrastructure Inspection	\$197,042	\$198,058	\$176,916
2.36	Private Development Records and Archival Library	\$854,847	\$874,041	\$713,707
2.37	Private Development Survey	\$214,707	\$215,484	\$191,372
2.53	Subdivision Plat Review	\$428,195	\$427,875	\$331,259
2.64	Zoning and Preservation	\$1,039,457	\$1,049,144	\$1,067,246
3.17	Green Building Program Office	<u> </u>	\$0	\$0
	Total Sustainable Development and Construction - Enterprise	\$16,018,788	\$16,305,277	\$16,791,073
	Water Utilities			
2.61	Water Capital Funding	\$251,128,478	\$201,417,934	\$252,754,883
2.62	Water Production and Delivery	\$104,740,328	\$98,610,046	\$100,404,142
2.63	Water Utilities Capital Program Management	\$12,988,222	\$12,801,405	\$13,213,687
3.36	Wastewater Collection	\$16,851,308	\$17,103,760	\$16,477,259
3.37	Wastewater Treatment	\$48,108,968	\$44,475,720	\$48,411,040
3.39	Water Conservation	\$4,639,546	\$4,521,835	\$5,391,708
6.14	CIS Computer Services for Water	\$10,645,463	\$10,647,228	\$10,520,652
6.70	Vital Statistics	\$0	\$0	\$0
6.71	Water Planning, Financial and Rate Services	\$3,053,769	\$2,595,233	\$3,244,995
6.72	Water Utilities Customer Account Services	\$20,830,754	\$20,333,861	\$21,471,647
6.73	Water's Price of Doing Business	\$57,378,646	\$54,392,778	\$59,350,282
	Total Water Utilities	\$530,365,482	\$466,899,800	\$531,240,295

	Service(s)	FY 2009-10 Operating Budget (Dollars)	FY 2009-10 Operating Estimate (Dollars)	FY 2010-11 Operating Adopted (Dollars)
	Internal Services			
	Communication & Information Services			
6.A	9-1-1 Technology/Education Services	\$13,965,299	\$15,813,217	\$13,911,597
6.C	Cable Access and Audiovisual Services	\$449,226	\$608,628	\$459,800
6.P	Internal Application Services	\$13,681,277	\$13,658,666	\$13,362,367
6.Q	Internal Computer Support	\$6,013,199	\$6,077,655	\$5,702,615
6.R	Internal Desktop Support	\$1,837,306	\$1,809,644	\$1,916,085
6.S	Internal Radio Communication	\$3,954,541	\$3,874,361	\$3,618,348
6.T	Internal Telephone and Data Communication	\$10,090,112	\$10,364,714	\$8,962,524
6.U	Public Safety Technology Support	\$5,582,397	\$4,906,671	\$6,265,264
6.W	Strategic Technology Management	\$6,826,092	\$7,154,168	\$7,867,836
	Total Communication & Information Services	\$62,399,449	\$64,267,724	\$62,066,436
	EBS - Equipment Services			
6.D	City Fleet Asset Management	\$1,026,746	\$748,203	\$979,429
6.E	City Fleet Maintenance and Repair Services	\$19,519,369	\$20,703,779	\$19,596,489
6.F	City Fleet Make Ready Service	\$1,251,104	\$1,189,905	\$1,460,105
6.G	City Fleet Paint and Body Shop Coordination	\$2,228,437	\$3,851,338	\$2,157,809
6.H	City Fleet Parts Management	\$1,800,148	\$1,837,025	\$1,769,236
6.I	City Fleet Salvage Yard Operation	\$168,130	\$169,750	\$147,802
6.J	City Fleet Tire Inventory and Repair Service	\$407,869	\$353,982	\$374,653
6.L	Environmental Services for City Fleet Operations	\$630,491	\$355,411	\$666,076
6.M	Equipment Rental Coordination	\$121,704	\$136,587	\$142,486
6.N	Fuel Procurement and Management	\$20,730,628	\$16,478,446	\$17,639,066
	Total EBS - Equipment Services	\$47,884,626	\$45,824,426	\$44,933,151
	Employee Benefits			
6.O	HR Benefits Administration Services	\$723,986	\$643,296	\$512,035
6.V	Risk Management Services	\$1,264,426	\$1,271,234	\$1,268,062
	Total Employee Benefits	\$1,988,412	\$1,914,530	\$1,780,097
	Express Business Center			
6.B	Business Services	\$3,559,885	\$3,350,740	\$3,342,167
6.K	Disposal of Surplus and Police Unclaimed Property	\$823,691	\$850,355	\$707,297
	Total Express Business Center	\$4,383,576	\$4,201,095	\$4,049,464

	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
Key F	ocus Area 1: Public Safety				
1.1	Adjudication Office	Public Works and Transportation	6.7	6.7	5.1
1.2	City Detention Center	Court and Detention Services	26.5	24.8	27.0
1.3	Civil Adjudication Court	Judiciary	3.8	3.9	4.0
1.4	Community Court	Judiciary	.4	.4	.6
1.5	Court Security	Judiciary	14.5	15.1	15.3
1.6	Emergency Management Operations	Management Services	3.9	3.9	4.0
1.7	Emergency Medical Service	Fire	319.0	318.0	
1.8	Fire and Rescue Emergency Response	Fire	1,272.0	1,224.0	
1.9	Fire and Rescue Equipment Maintenance and Supply	Fire	59.2	59.2	
1.10	Fire Dispatch and Communications	Fire	65.9	68.6	65.8
1.11	Fire Investigation & Explosive Ordnance Disposal	Fire	24.5	25.8	26.1
1.12	Fire Training and Recruitment	Fire	118.3	185.1	119.3
1.13	Inspection and Life Safety Education	Fire	69.6	68.3	63.5
1.14	Juvenile Case Managers/First Offender Program	Judiciary	7.0	7.0	
1.15	Lew Sterrett Jail Contract	Court and Detention Services	0.0	0.0	
1.16	Municipal Court Services	Court and Detention Services	155.5	157.1	162.0
1.17	Municipal Judges/Cases Docketed	Judiciary	14.6	14.0	
1.18	Police Academy and In-service Training	Police	281.8	246.1	192.3
1.19	Police Administrative Support	Police	119.5	114.3	
1.20	Police Community Outreach	Police	21.8	19.8	
1.21	Police Criminal Investigations	Police	558.7	590.3	
1.22	Police Field Patrol	Police	2,343.5	2,442.5	
1.23	Police Intelligence	Police	74.8	79.6	
1.24	Police Investigation of Vice Related Crimes	Police	38.6	39.1	36.1
1.25	Police Investigations of Narcotics Related Crimes	Police	123.3	123.2	121.9
1.26	Police Legal Liaison & Prosecution	City Attorney's Office	27.5	26.0	28.7
1.27	Police Operational Support	Police	422.3	422.8	
1.28	Police Recruiting and Personnel Service	Police	76.3	78.7	
1.29	Police Special Operations	Police	503.2	505.5	
1.30	Project Reconnect/Offender Re-entry Program	Housing / Community Services	10.0	10.0	
1.31	Security Service for City Facilities	EBS - Building Services	54.0	49.8	
1.32	Special Operations	Fire	46.8	44.7	
		Total for Key Focus Area 1:	6,863.5	6,974.3	6,832.8

### Key Focus Area 1: Public Safety

	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
Key F	Focus Area 2: Economic Vibrancy				
2.1	Area Redevelopment	Office of Economic Development	13.0	12.1	12.8
2.2	Board, Code and Agenda Support	Sustainable Development and Construction - Enterprise	7.3	7.3	7.4
2.3	Bullington Truck Terminal and Pedestrian Way Operation and Maintenance	EBS - Building Services	1.0	1.0	1.0
2.4	Business Development	Office of Economic Development	7.8	7.9	7.6
2.5	Capital Construction and Debt Service	Aviation	0.0	0.0	0.0
2.6	Capital Facilities	Public Works and Transportation	14.1	13.4	11.9
2.7	Community Based Development Organization (CBDO)	Housing / Community Services	0.0	0.0	0.0
2.8	Construction Plan Review and Permitting	Sustainable Development and Construction - Enterprise	43.8	43.8	57.7
2.9	Convention Center Debt Service Payment	Convention and Event Services	0.0	0.0	0.0
2.10	Dallas CityDesign Studio	City Manager's Office	0.0	0.0	4.0
2.11	Dallas Convention Center	Convention and Event Services	105.7	99.0	101.6
2.12	Dallas Farmers Market	Convention and Event Services	16.5	13.9	13.0
2.13	Dallas Film Commission	Office of Economic Development	3.0	2.5	3.8
2.14	Dallas Love Field	Aviation	177.0	165.8	179.9
2.15	Economic Development Research and Information Services	Office of Economic Development	6.5	6.5	6.4
2.16	Engineering Review for Private Development	Sustainable Development and Construction - Enterprise	19.3	19.3	15.7
2.17	Field Inspections of Private Development Construction Sites	Sustainable Development and Construction - Enterprise	51.7	51.7	56.7
2.18	Fire Inspection for New Construction	Fire	16.0	16.3	16.0
2.19	First-Time Homebuyer Loans	Housing / Community Services	0.0	0.0	0.0
2.20	Flood Control	Trinity Watershed Management	139.9	122.6	
2.21	Floodplain and Drainage Management	Trinity Watershed Management	13.8	13.8	
2.22	General Aviation Facilities - Dallas Executive Airport & Vertiport	Aviation	16.0	16.0	
2.23	GIS Mapping for Private Development	Sustainable Development and Construction - Enterprise	5.6	5.6	
2.24	Home Repair - South Dallas/Fair Park	Housing / Community Services	0.0	0.0	
2.25	Inland Port Development	Office of Economic Development	1.3	1.3	
2.26	Interagency Project Implementation	Public Works and Transportation	8.7	7.8	
2.27	International Business Development	Office of Economic Development	3.9	3.9	
2.28	Municipal Setting Designation & Environmental Due Diligence Associated with Property Acquisitions	Management Services	3.0	3.0	
2.29	Neighborhood Enhancement Program (NEP)	Housing / Community Services	0.0	0.0	0.0
2.30	Neighborhood Investment Program - Infrastructure Improvements	Housing / Community Services	0.0	0.0	0.0
2.31	Neighborhood Non-Profits Housing Development	Housing / Community Services	0.0	0.0	
2.32	Office of Special Events	Convention and Event Services	5.9	6.0	
2.33	Operation & Maintenance of Fair Park	Park and Recreation	71.2	72.2	
2.34	Pavement Management	Public Works and Transportation	8.6	6.1	
2.35	Private Development Infrastructure Inspection	Sustainable Development and Construction - Enterprise	2.3	2.3	
2.36	Private Development Records and Archival Library	Sustainable Development and Construction - Enterprise	13.0	13.0	
2.37	Private Development Survey	Sustainable Development and Construction - Enterprise	2.3	2.3	

### Key Focus Area 2: Economic Vibrancy

	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
2.38	Protocol/World Affairs Council Contract	Office of Economic Development	0.0	0.0	0.0
2.39	Public Works Capital Program Planning and Implementation	Public Works and Transportation	77.2	72.3	69.8
2.40	Real Estate for Private Development	Sustainable Development and Construction	14.0	14.0	14.2
2.41	Reconstruction/SHARE Housing for Low-Income Households	Housing / Community Services	0.0	0.0	0.0
2.42	Regulation and Enforcement of For Hire Transportation	Public Works and Transportation	14.6	13.0	12.3
2.43	Residential Development Acquisition Loan Program	Housing / Community Services	0.0	0.0	0.0
2.44	Right-of-Way Maintenance Contracts and Inspections Group	Street Services	17.0	16.4	28.0
2.45	Service Maintenance Areas	Street Services	228.3	193.3	218.3
2.46	Small Business Initiatives	Office of Economic Development	5.9	5.9	6.7
2.47	South Dallas/Fair Park Trust Fund	Office of Economic Development	2.6	2.6	2.5
2.48	Strategic Land Use	Sustainable Development and Construction	7.5	7.5	4.0
2.49	Street Cut and Right-of-Way Management (Cut Control)	Public Works and Transportation	10.6	10.1	10.2
2.50	Street Lighting	Public Works and Transportation – Street Lighting	1.0	1.0	1.0
2.51	Street Repair Division - Asphalt	Street Services	105.6	89.8	111.6
2.52	Street Repair Division - Concrete	Street Services	136.1	111.2	144.2
2.53	Subdivision Plat Review	Sustainable Development and Construction - Enterprise	5.6	5.6	4.7
2.54	Traffic Operations Maintenance	Public Works and Transportation	79.5	71.9	53.5
2.55	Transportation Engineering	Public Works and Transportation	29.8	29.9	27.7
2.56	Transportation Planning	Sustainable Development and Construction	5.9	5.9	7.0
2.57	Trinity River Corridor Project Implementation	Trinity Watershed Management	15.0	14.5	15.0
2.58	Union Station	Convention and Event Services	0.0	0.0	0.0
2.59	Urban Land Bank	Housing / Community Services	4.0	3.1	4.0
2.60	Vendor Development	Business Development & Procurement Services	2.0	2.3	2.0
2.61	Water Capital Funding	Water Utilities	0.0	0.0	0.0
2.62	Water Production and Delivery	Water Utilities	584.4	572.5	589.8
2.63	Water Utilities Capital Program Management	Water Utilities	165.9	164.3	169.0
2.64	Zoning and Preservation	Sustainable Development and Construction - Enterprise	10.5	10.5	10.7
		Total for Key Focus Area 2:	2,301.2	2,154.0	2,294.3

### Key Focus Area 2: Economic Vibrancy

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	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
Key F	Focus Area 3: Clean, Healthy Environment				
3.1	Air Quality Compliance	Public Works and Transportation	11.7	9.8	11.1
3.2	Air Quality Policies and Programs	Management Services	2.0	2.0	2.0
3.3	Ambient Air Monitoring	Public Works and Transportation	7.5	6.2	6.8
3.4	Animal Collection	Sanitation Services	9.6	7.1	6.0
3.5	Brush/Bulk Waste Removal Services	Sanitation Services	157.5	125.5	141.0
3.6	City Facility Services	Sanitation Services	0.0	0.0	0.0
3.7	Community Centers - MLK/WDMC	Housing / Community Services	17.6	19.3	14.8
3.8	Compliance Assistance and Assessments	Management Services	3.0	3.0	3.0
3.9	Comprehensive Homeless Outreach	Housing / Community Services	21.0	19.0	28.0
3.10	Dallas Animal Services	Code Compliance Services	120.3	118.8	121.6
3.11	Dental Health Services	Housing / Community Services	0.0	0.0	0.0
3.12	Emergency Social Services Contract	Housing / Community Services	0.0	0.0	0.0
3.13	Environmental Enforcement, Compliance, and Support (Legal Services)	City Attorney's Office	.9	.9	1.0
3.14	Environmental Management System (EMS) and Environmental Compliance	Park and Recreation	10.0	10.0	10.4
3.15	Environmental Management System (EMS) and Sustainability	Management Services	10.0	10.0	7.9
3.16	Environmental Outreach	Management Services	1.0	1.0	1.0
3.17	Green Building Program Office	Sustainable Development and Construction - Enterprise	5.9	5.0	0.0
3.18	HIV/AIDS Housing and Services	Housing / Community Services	5.0	5.0	5.0
3.19	Illegal Dump Team - Criminal Investigations and Arrests	Court and Detention Services	5.9	5.5	8.1
3.20	Immunizations	Housing / Community Services	0.0	0.0	0.0
3.21	Landfill Services	Sanitation Services	141.8	142.6	149.7
3.22	Major Systems Repair Program	Housing / Community Services	0.0	0.0	0.0
3.23	Neighborhood Code Compliance Services	Code Compliance Services	274.5	273.3	267.1
3.24	Neighborhood Integrity and Advocacy (Legal Services)	City Attorney's Office	41.7	38.9	37.5
3.25	Neighborhood Nuisance Abatement	Code Compliance Services	111.5	109.3	108.0
3.26	Non-Hazardous Spill Response and Environmental Inspections of City Facilities	Management Services	3.6	3.6	3.5
3.27	People Helping People - Volunteer Home Repair	Housing / Community Services	10.0	10.0	10.0
3.28	Relocation Assistance	Sustainable Development and Construction	6.2	6.2	6.2
3.29	Residential Refuse Collection	Sanitation Services	389.2	425.7	419.7
3.30	Senior / Medical Transportation Services	Housing / Community Services	5.0	5.3	5.0
3.31	Senior Services	Housing / Community Services	3.0	3.1	3.0
3.32	Storm Drainage Management Fund	Public Works and Transportation – Storm Drainage Management	0.0	0.0	0.0
3.33	Storm Water Management Program	Public Works and Transportation	53.0	50.9	48.7
3.34	Substance Abuse Treatment Contracts	Housing / Community Services	0.0	0.0	0.0
3.35	Waste Diversion Service	Sanitation Services	108.5	97.7	132.1

### Key Focus Area 3: Clean, Healthy Environment

#### Key Focus Area 3: Clean, Healthy Environment

	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
3.36	Wastewater Collection	Water Utilities	236.2	236.9	240.4
3.37	Wastewater Treatment	Water Utilities	329.6	317.1	336.3
3.38	Water Conservation: City Leadership & Commitment	Library	0.0	0.0	0.0
3.39	Water Conservation	Water Utilities	10.8	12.6	11.0
		Total for Key Focus Area 3:	2,113.5	2,081.3	2,145.9

	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
Key F	ocus Area 4: Culture, Arts & Recreation				
4.1	Aquatic Services	Park and Recreation	28.7	33.2	52.9
4.2	City Cultural Centers	Office of Cultural Affairs	24.9	26.9	30.0
4.3	Cultural Facilities	Office of Cultural Affairs	2.0	2.0	1.6
4.4	Cultural Services Contracts	Office of Cultural Affairs	3.9	3.9	3.7
4.5	Golf and Tennis Centers	Park and Recreation	70.7	69.3	72.4
4.6	Majestic Theater	Office of Cultural Affairs	0.0	0.0	12.0
4.7	Nature Centers and Destination Park Facilities	Park and Recreation	2.2	1.2	3.0
4.8	Neighborhood Touring Program	Office of Cultural Affairs	0.0	0.0	0.0
4.9	Park and Recreation Department Community Recreation Centers	Park and Recreation	285.4	278.9	274.1
4.10	Park and Recreation Department Youth and Volunteer Services	Park and Recreation	47.8	54.1	54.3
4.11	Park and Recreation Planning, Design and Construction	Park and Recreation	36.5	36.5	37.6
4.12	Park Land Maintained	Park and Recreation	383.6	382.0	406.7
4.13	Public Art for Dallas	Office of Cultural Affairs	2.9	2.9	2.9
4.14	Thanksgiving Square Support	EBS - Building Services	0.0	0.0	0.0
4.15	WRR Municipal Radio Classical Music	Office of Cultural Affairs – Municipal Radio	24.5	20.8	21.0
		Total for Key Focus Area 4:	913.1	911.7	972.2

### Key Focus Area 4: Culture, Arts and Recreation

	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
Key F	Focus Area 5: Educational Enhancements				
5.1	Central Library	Library	107.8	119.7	60.0
5.2	City Child Care Services	Housing / Community Services	3.0	2.0	3.0
5.3	Neighborhood Libraries	Library	253.7	243.6	257.5
5.4	Supplemental Nutrition Program for Women, Infants and Children (WIC)	Housing / Community Services	265.0	260.0	303.0
5.5	Thriving Minds	Office of Cultural Affairs	3.4	3.9	3.6
		Total for Key Focus Area 5:	632.9	629.2	627.1

#### Key Focus Area 5: Educational Enhancements

	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
Key F	ocus Area 6: Efficient, Effective Economical Government				
6.1	311 Customer Service Center	Management Services	93.9	93.9	95.3
6.2	Accounts Payable	City Controller's Office	15.0	15.9	
6.3	Administrative Support for the Mayor and City Council	Mayor and Council	34.8	36.0	
6.4	Analysis/Development and Validation	Civil Service	1.0	1.0	1.
6.5	Applicant Processing - Civilian	Civil Service	6.0	6.4	4.0
6.6	Applicant Processing for Uniform Employees	Civil Service	3.0	3.1	3.
6.7	Appraisal Districts	Office of Financial Services - Appraisal Districts	0.0	0.0	0.
6.8	Archives	City Secretary's Office	1.0	1.0	1.
6.9	Audits, Reviews & Investigations	City Auditor's Office	19.6	19.3	20.0
6.10	Boards and Commissions Liaison	Management Services	1.0	1.0	1.
6.11	Boards and Commissions Support	City Secretary's Office	3.0	3.5	3.
6.12	Business Inclusion & Development Compliance Monitoring	Business Development & Procurement Services	3.9	4.1	4.
6.13	Cash and Debt	City Controller's Office	3.0	3.0	4.
6.14	CIS Computer Services for Water	Water Utilities	0.0	0.0	0.
6.15	City Administration	City Manager's Office	20.5	21.0	13.
6.16	City Agenda Process	Management Services	2.0	2.0	2.
6.17	City Council Meeting Support	City Secretary's Office	4.0	4.0	4.
6.18	City Facility Elevator and Escalator Management	EBS - Building Services	0.0	0.0	0.
6.19	City Facility Environmental Hazards Testing and Abatement	EBS - Building Services	1.0	1.1	0.
6.20	City Facility Operation, Maintenance and Repair	EBS - Building Services	116.0	108.4	118.
6.21	City GIS Services	Public Works and Transportation	12.7	11.2	16.
6.22	Citywide Capital and Operating Budget Development and Monitoring	Office of Financial Services	9.4	8.8	12.
6.23	Civil Service Board Administration/Employee Appeals Process	Civil Service	3.0	3.0	3.
6.24	Compensation Analysis / Classification	Human Resources	3.0	3.0	3.
6.25	Contingency Reserve	Office of Financial Services - Reserves and Transfers	0.0	0.0	0.
6.26	Contracts & Grants Administration	Housing / Community Services	11.0	11.1	19.
6.27	Cost Accounting and Fixed Assets	City Controller's Office	3.0	3.0	3.
6.28	Custodial Service for City Facilities	EBS - Building Services	31.3	30.0	31.
6.29	Customer Service	City Secretary's Office	2.0	4.0	3.
6.30	Dallas County Tax Collection	Office of Financial Services - Dallas County Tax Collection	0.0	0.0	0.
5.31	Deferred Compensation	City Controller's Office	2.0	4.1	2.
6.32	DFW International Airport Legal Counsel	City Attorney's Office	2.9	2.8	3.
6.33	Elections	City Secretary's Office	1.0	1.0	1.
6.34	Energy Procurement, Monitoring and Conservation	EBS - Building Services	7.9	7.2	1.
6.35	Fair Housing and Human Rights Compliance	Management Services	12.8	12.0	13.
6.36	Financial Reporting	City Controller's Office	12.0	11.9	12.
6.37	Fire Applicant - Physical Abilities Testing	Civil Service	.3	.8	
6.38	General Counsel	City Attorney's Office	36.0	33.8	

### Key Focus Area 6: E<sup>3</sup> Government

	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
6.39	General Obligation Commercial Paper Program	Office of Financial Services - Non-Departmental	0.0	0.0	0.0
6.40	Grant Administration	Office of Financial Services	12.9	13.3	13.6
6.41	Grants Compliance	City Auditor's Office	11.0	11.4	12.0
6.42	HOPWA and ESG Funds Monitoring	City Auditor's Office	2.0	2.0	2.0
6.43	Housing Federal Grants Administration	Housing / Community Services	14.0	14.0	14.0
6.44	HRIS and HR Payroll Services	Human Resources	16.3	16.3	18.0
6.45	Human Resource Consulting	Human Resources	11.8	14.7	14.0
6.46	Independent Audit	City Controller's Office	0.0	0.0	0.0
6.47	Intergovernmental/Fund Development	Management Services	4.0	6.0	6.0
6.48	Intergovernmental/Legislative Services	Management Services	2.9	2.9	3.0
6.49	Internal Environmental Training/Education	Management Services	2.0	2.0	2.0
6.50	Land Surveying Services	Public Works and Transportation	14.9	14.8	8.5
6.51	Language Services	Judiciary	2.0	1.9	2.0
6.52	Liability/Claims Fund Transfer	Office of Financial Services - Reserves and Transfers	0.0	0.0	0.0
6.53	Litigation	City Attorney's Office	40.0	38.5	37.5
6.54	Major Maintenance Design and Construction	EBS - Building Services	19.9	18.6	0.0
6.55	Major Maintenance Design and Construction	Public Works and Transportation	0.0	0.0	11.6
6.56	Non-Departmental	Office of Financial Services - Non-Departmental	2.9	2.9	6.0
6.57	Payroll	City Controller's Office	13.9	9.9	7.6
6.58	Public Information Office / Marketing & Media Relations	Management Services	5.9	5.9	6.0
6.59	Purchasing/Contract Management	Business Development & Procurement Services	21.0	21.0	22.0
6.60	Quality Management System	Management Services	2.9	2.9	1.0
6.61	Real Estate for Public Property Transactions	Sustainable Development and Construction	10.1	10.1	10.2
6.62	Reconciliations	City Controller's Office	6.0	6.0	6.1
6.63	Records Management	City Secretary's Office	3.9	4.0	2.0
6.64	Salary and Benefit Reserve	Office of Financial Services - Reserves and Transfers	0.0	0.0	0.0
6.65	Strategic Customer Services	Management Services	8.9	10.7	9.9
6.66	Support for Home Repair/Replacement Programs	Housing / Community Services	29.0	29.0	29.0
6.67	Support for Housing Development Programs	Housing / Community Services	17.0	17.0	17.0
6.68	Tax Increment Financing Districts Payments	Office of Financial Services - Non-Departmental	0.0	0.0	0.0
6.69	Utility Management	Office of Financial Services	1.5	1.4	
6.70	Vital Statistics	Water Utilities	0.0	13.5	
6.71	Water Planning, Financial and Rate Services	Water Utilities	24.8	21.3	
6.72	Water Utilities Customer Account Services	Water Utilities	281.6	292.0	
6.73	Water's Price of Doing Business	Water Utilities	0.0	0.0	
		Total for Key Focus Area 6:	1,062.1	1,076.4	1,077.1

	Service(s)	Department	FY 2009-10 Budget FTE	FY 2009-10 Estimate FTE	FY 2010-11 Adopted FTE
Key F	ocus Area 6: Efficient, Effective Economical Government				
6.A	9-1-1 Technology/Education Services	Communication & Information Services	3.9	4.0	3.9
6.B	Business Services	Express Business Center	8.4	10.8	11.0
6.C	Cable Access and Audiovisual Services	Communication & Information Services	5.9	5.5	5.9
6.D	City Fleet Asset Management	EBS - Equipment Services	3.2	2.3	3.2
6.E	City Fleet Maintenance and Repair Services	EBS - Equipment Services	167.9	141.9	167.9
6.F	City Fleet Make Ready Service	EBS - Equipment Services	11.1	7.7	12.2
6.G	City Fleet Paint and Body Shop Coordination	EBS - Equipment Services	2.0	2.0	2.0
6.H	City Fleet Parts Management	EBS - Equipment Services	30.2	30.7	29.7
6.I	City Fleet Salvage Yard Operation	EBS - Equipment Services	2.9	3.2	3.0
6.J	City Fleet Tire Inventory and Repair Service	EBS - Equipment Services	7.9	7.2	8.0
6.K	Disposal of Surplus and Police Unclaimed Property	Express Business Center	3.3	2.8	3.0
6.L	Environmental Services for City Fleet Operations	EBS - Equipment Services	7.1	5.1	7.2
6.M	Equipment Rental Coordination	EBS - Equipment Services	1.0	1.0	1.0
6.N	Fuel Procurement and Management	EBS - Equipment Services	11.2	10.2	10.3
6.O	HR Benefits Administration Services	Employee Benefits	4.9	4.9	5.0
6.P	Internal Application Services	Communication & Information Services	66.9	59.6	71.1
6.Q	Internal Computer Support	Communication & Information Services	41.3	37.7	40.0
6.R	Internal Desktop Support	Communication & Information Services	1.1	1.1	1.0
6.S	Internal Radio Communication	Communication & Information Services	32.6	29.3	29.2
6.T	Internal Telephone and Data Communication	Communication & Information Services	11.7	13.1	11.8
6.U	Public Safety Technology Support	Communication & Information Services	37.8	30.4	32.1
6.V	Risk Management Services	Employee Benefits	17.9	17.1	16.0
6.W	Strategic Technology Management	Communication & Information Services	39.7	40.2	42.4
		Total for Key Focus Area 6:	519.9	467.8	516.9

### Key Focus Area 6: E<sup>3</sup> Government

Department	FY 2009-10 FTE Budget	FY 2009-10 FTE Estimate	FY 2010-11 FTE Adopted
General Fund			
Business Development & Procurement Services	26.9	27.4	28.0
City Attorney's Office	149.0	140.9	141.2
City Auditor's Office	32.6	32.7	34.0
City Controller's Office	54.9	53.8	52.4
City Manager's Office	20.5	21.0	17.0
City Secretary's Office	14.9	17.5	14.0
Civil Service	13.3	14.3	12.5
Code Compliance Services	506.3	501.4	496.7
Convention and Event Services	128.1	118.9	120.6
Court and Detention Services	187.9	187.4	197.1
EBS - Building Services	231.1	216.1	201.3
Fire	1,991.3	2,010.0	2,028.0
Housing / Community Services	414.6	407.9	464.9
Human Resources	31.1	34.0	35.0
Judiciary	42.3	42.3	45.1
Library	361.5	363.3	317.5
Management Services	162.8	165.8	163.6
Mayor and Council	34.8	36.0	36.0
Office of Cultural Affairs	37.1	39.6	53.8
Office of Economic Development	44.0	42.7	44.9
Office of Financial Services	23.8	23.5	27.0
Office of Financial Services - Appraisal Districts	0.0	0.0	0.0
Office of Financial Services - Dallas County Tax Collection	0.0	0.0	0.0
Office of Financial Services - Non-Departmental	2.9	2.9	6.0
Office of Financial Services - Reserves and Transfers	0.0	0.0	0.0
Park and Recreation	936.1	937.4	978.3
Police	4,563.8	4,661.9	4,491.6
Public Works and Transportation	349.6	324.1	303.2
Public Works and Transportation – Street Lighting	1.0	1.0	1.0
Sanitation Services	806.6	798.6	848.5
Street Services	487.0	410.7	502.1
Sustainable Development and Construction	43.7	43.7	41.6
Trinity Watershed Management	168.7	150.9	178.7
eneral Fund Total	11,868.2	11,827.7	11,881.6

#### FTEs By Department

Department	FY 2009-10 FTE Budget	FY 2009-10 FTE Estimate	FY 2010-11 FTE Adopted
Enterprise Funds			
Aviation	193.0	181.8	195.9
Office of Cultural Affairs – Municipal Radio	24.5	20.8	21.0
Public Works and Transportation – Storm Drainage Management	0.0	0.0	0.0
Sustainable Development and Construction - Enterprise	167.3	166.4	175.2
Water Utilities	1,633.3	1,630.2	1,675.7
nterprise Funds Total	2,018.1	1,999.2	2,067.8
Other Funds			
Communication & Information Services	240.9	220.9	237.4
EBS - Equipment Services	244.5	211.3	244.5
Employee Benefits	22.8	22.0	21.0
Express Business Center	11.7	13.6	14.0
other Funds Total	519.9	467.8	516.9
Grand Total	14,406.2	14,294.7	14,466.3

#### FTEs By Department

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